





Oregon
Department of Transportation

Kristopher W. Strickler, Director

2021–2023 Legislatively Adopted Budget

CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

OREGON DEPARTMENT OF TRANSPORTATION

AGENCY NAME

355 Capitol St. NE, Salem, Oregon 97301

AGENCY ADDRESS



_____

SIGNATURE

Robert Van Brocklin
Chair, Oregon Transportation Commission

TITLE

Notice: Requests of those agencies headed by a board or commission must be approved by those bodies of official action and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

Oregon Department of Transportation
2021–2023 Legislatively Adopted Budget
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Acronyms Used in ODOT Budget

AA	Affirmative Action
AADT	Annual Average Daily Traffic
AAMVA	American Association of Motor Vehicle Administrators
AASHTO	American Association of State Highway Transportation Officials
ACD	AAMVA Code Dictionary
ACT	Area Commissions on Transportation
ADA	Americans with Disabilities Act
ATD	Automated Testing Device
CDLIS	Commercial Driver License Information Systems
CMAQ	Congestion Mitigation and Air Quality
CMVSA	Commercial Motor Vehicles Safety Act
COTS	Commercial Off the Shelf
CPSC	Consumer Product Safety Commission
DMS	Data Management Systems
DUII	Driving Under the Influence of Intoxicants
EEO	Equal Employment Opportunity
EPA	Environmental Protection Agency
FARS	Fatality Analysis Reporting System
FHWA	Federal Highway Administration
FMARS	Financial Management and Related Systems
FMCSA	Federal Motor Carrier Safety Administration
GIS	Geographic Information Systems
GPS	Global Positioning System
HEP	Hazard Elimination Program
HCT	High Capacity Transit
HMIS	Highway Management Information System
HPMS	Highway Performance Monitoring System

Acronyms Used in ODOT Budget

IOF	Immediate Opportunity Fund
ITS	Intelligent Transportation Systems
LRT	Light Rail Transit
MAP-21	Moving Ahead for Progress in the 21st Century
MPO	Metropolitan Planning Organization
NHTSA	National Highway Transportation Safety Administration
OHP	Oregon Highway Plan
OTC	Oregon Transportation Commission
OTIA	Oregon Transportation Investment Act
OTIB	Oregon Transportation Infrastructure Bank
OTMS	Oregon Transportation Management Systems
OTSC	Oregon Transportation Safety Committee
PCMS	Purchasing and Contract Management Section
PDPS	Problem Driver Pointer System
PICS	Position Information Control System
RICS	Road Inventory and Classification Services
SAFETEA-LU	Safe, Accountable, Flexible, Efficient Transportation Equity Act – A Legacy for Users
SIP	Safety Investment Program
SPCC/UIC	Spill Prevention, Control, Containment and Underground Injection Control
SPIS	Safety Priority Index System
STIP	Statewide Transportation Improvement Program
STP	Surface Transportation Program
TDM	Transportation Demand Management
TEAMS	Transportation Environment Accounting and Management System
TGM	Transportation Growth Management

TOC	Transportation Operations Center
TOF	Transportation Operating Fund
TSA	Transportation Security Administration
TSM	Transportation Systems Monitoring
TSP	Transportation System Plans

Oregon Department of Transportation
Legislative Summary

2021 Regular Session

SB 5542 – 2021-2023 Department of Transportation Legislatively Adopted Budget – Budget Report
SB 5506 – 2021-2027 Capital Construction – Budget Report
SB 5534 – 2021-2023 Lottery Bond Authorization – Budget Report
HB 5006– 2021-2023 Statewide Adjustments and Budget Reconciliation – Budget Report, ODOT portion
HB 2411 -2021-2023 Broadband –Budget Report
HB 3055 – 2021-2023 Program Change Bill
SB 792 – 2021-2023 State Board of Towing

Additional legislation passed – see Legislative Summary 2021

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SB 5542 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Hansell

Joint Committee On Ways and Means

Action Date:	05/28/21
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	11 - Anderson, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Exc:	1 - Frederick
House Vote	
Yeas:	11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark
Prepared By:	Linnea Wittekind, Department of Administrative Services
Reviewed By:	Michelle Deister, Legislative Fiscal Office

Department of Transportation
2021-23

Budget Summary*

	2019-21 Legislatively Approved Budget[1]	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
General Fund	$ 118,926,339	$ 18,371,940	$ 32,771,940	$ (86,154,399)	-72.4%
Lottery Funds	$ 115,171,361	$ 126,019,800	$ 125,455,188	$ 10,283,827	8.9%
Other Funds Limited	$ 4,774,999,668	$ 4,501,609,074	$ 4,671,724,622	$ (103,275,046)	-2.2%
Other Funds Nonlimited	$ 1,342,190,948	$ 18,000,000	$ 18,000,000	$ (1,324,190,948)	-98.7%
Federal Funds Limited	$ 310,512,126	$ 126,003,195	$ 126,003,195	$ (184,508,931)	-59.4%
Federal Funds Nonlimited	$ 21,243,619	$ -	$ 20,679,380	$ (564,239)	-2.7%
Total	$ 6,683,044,061	$ 4,790,004,009	$ 4,994,634,325	$ (1,688,409,736)	-25.3%

Position Summary

Authorized Positions	4,867	4,759	4,843	24
Full-time Equivalent (FTE) positions	4,710.09	4,654.19	4,679.44	30.65

[1] Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

More than 93 percent of the Oregon Department of Transportation's (ODOT) available revenues are Other Funds. The four largest revenue sources in this category are motor fuel taxes, driver and vehicle licenses and fees, weight-mile taxes and Federal Funds from the Federal Highway Administration (FHWA), which are matched with state funds for highway projects. Federal Funds from other federal agencies including the National Highway Traffic Safety Administration (NHTSA), the Federal Railroad Administration and the Federal Transit Administration are dedicated for specific purposes.

In the 2017 legislative session, HB 2017, also known as Keep Oregon Moving, made significant investments in transportation. Keep Oregon Moving will produce an estimated $5.3 billion in total revenue over its first 10 years. When all taxes and fees are in place in 2024, Keep Oregon Moving will produce $500 million in State Highway Fund revenue, annually. The increase in revenue is generated with increases in the motor fuels tax, as well as vehicle title and registration fees over a seven-year period.

The Department also receives funds from the federal gas tax, which has not been raised since 1993. Declining federal gas tax receipts have contributed to concerns about the long-term viability of the federal Highway Trust Fund, which has been buoyed by a series of short-term measures. Most recently, Congress passed an extension of the current federal surface transportation authorization legislation, the Fixing

America's Surface Transportation Act (FAST Act), through September 2021. Failure to reauthorize and provide additional resources may result in decreases to federal transportation funding by as much as 25%.

Summary of Transportation and Economic Development Subcommittee Action

The mission of the Oregon Department of Transportation (ODOT) is to provide a safe, efficient transportation system supporting economic opportunity and livable communities for Oregonians. ODOT was established in 1969 and was reorganized in 1973 and 1993 by the Oregon Legislature. The Oregon Transportation Commission (OTC) is made up of the Department's director and a five-member policy board, all of which are appointed by the Governor. OTC develops and maintains state transportation policy and a comprehensive, long-range plan for a multi-modal transportation system; the Commission also provides policy direction and oversight for programs relating to rail, highway, motor vehicles, public transit, transportation safety and other transportation related activities.

The Department is responsible for a wide range of programs and activities related to Oregon's transportation systems. The Department is involved in developing highways, roads and bridges; railways and public transportation services; bicycle and pedestrian paths; transportation safety programs; driver and vehicle licensing; and motor carrier regulation. ODOT works with a variety of organizations on these diverse issues.

The Subcommittee's recommended budget for ODOT is $4,994,634,325 total funds, with $32,771,940 General Fund, $125,455,188 Lottery Funds, $4,671,724,622 Other Funds expenditure limitation, $126,003,195 Federal Funds expenditure limitation, $18,000,000 Other Funds Nonlimited, $20,679,380 Federal Funds Nonlimited and 4,843 positions (4,679.44 FTE).

Nonlimited

This structure includes ODOT's Nonlimited expenditures for the Oregon Transportation Infrastructure Bank (OTIB). OTIB makes loans to local governments, transit providers, ports and other eligible borrowers. The fund was capitalized with a combination of federal and state funds and interest earnings. Revenue bonds also may be issued to provide additional capitalization. As loans are repaid, principal and interest is returned to the bank and made available for new loans. Staffing for OTIB is included in the Central Services Division, Financial Services program. The Subcommittee's recommended budget for this structure is $18,000,000 Other Funds Nonlimited.

Capital Improvements

The Capital Improvements Program funds ODOT building repair and remodel projects falling below the capital construction threshold of $1,000,000. The Subcommittee's recommended budget for Capital Improvements is $18,099,880 Other Funds expenditure limitation.

Maintenance

The Maintenance program provides for a safe and useable state highway system promoting efficient vehicle, passenger and freight movement through routine maintenance, preservation, restoration, and repair of existing highways. Highway maintenance activities fall into two categories: reactive (fix it if it breaks) and proactive (spend now to save later). Reactive activities include responding to weather events to keep the roads passable, responding to crashes, cleaning ditches, repairing guardrails, filling potholes and replacing signals. Proactive activities

include inspection, upkeep, preservation, or restoration activities to prevent problems or damage to highways and associated infrastructure to reduce life cycle costs. Maintenance is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA funding as approved within the federal Transportation Act (currently FAST Act), which requires matching funds from state or local jurisdictions. The Subcommittee's recommended budget for Maintenance includes $14,400,000 General Fund, $744,121,732 Other Funds expenditure limitation and 1,375 positions (1,313.72 FTE). The Subcommittee recommended the following package:

Package 801, LFO Analyst Adjustment. This package addresses 2020 Wildfire costs and includes a combined total of $46 million General Fund and Other Funds expenditure limitation for expenditures related to hazardous tree and ash/debris removal necessary due to the Labor Day Weekend 2020 wildfires. Of this total, $14.4 million General Fund is associated with the 25% state matching funds required by the Federal Emergency Management Agency (FEMA) for ash and debris removal, and for clean-up activities not deemed to be a reimbursable expense by FEMA. These are activities for which Highway Funds cannot be used. Of the $46 million, the remaining $31.6 million is Other Funds, where State Highway Funds will be utilized and are anticipated to be reimbursed by FEMA. Lastly, within this package is $137.97 million Other Funds attributable to expected reimbursement from FEMA, which once received will be applied toward projects that are planned to be funded with State Highway Fund dollars.

Preservation

The Preservation program maintains a statewide Pavement Management System that monitors and forecasts pavement conditions on state highways. Part of the Highway program, Preservation projects add useful life to a road without increasing its capacity, primarily through pavement resurfacing.

Preservation is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from Federal Highway Administration (FHWA) funding as approved within the federal Transportation Act, which requires matching funds from state or local jurisdictions. The Subcommittee's recommended budget for Preservation is $446,173,142 Other Funds expenditure limitation and 133 positions (133.00 FTE).

Bridge

The Bridge program is responsible for the inspection, preservation, design standards, load capacity evaluation, and asset management of more than 2,700 highway bridges, overcrossings, railroad under-crossings, tunnels and other structural elements. This work directly benefits the state's economy by extending the life expectancy of bridges, reducing the number of bridges with weight restrictions, and limiting detours around structurally deficient bridges. Candidate projects to rebuild or extend the service life of an existing bridge (including replacement) are identified using the Bridge Management System (BMS) and stakeholder input. Data from the BMS is used to develop programs for the Statewide Transportation Improvement Program and the Major Bridge Maintenance program using an iterative process of problem identification, alternative solution development, cost estimates, vetting with stakeholders and use of a project ranking system.

The Bridge Maintenance program is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA, as approved within the federal Transportation Act, which requires matching funds from state or local jurisdictions. The Subcommittee's recommended budget for the Bridge program is $494,371,408 Other Funds expenditure limitation and 184 positions (184.00 FTE).

Highway Operations

The Highway Operations program is comprised of two separate programs – Highway Safety and Highway Operations. The primary purpose of ODOT's Highway Safety program is to reduce the number of fatal and serious injury crashes on the state highway system. The Highway Safety Improvement program provides for infrastructure improvements at high crash locations using low cost and cost effective countermeasures on target highway segments or intersections with a history of crashes. The primary purpose of ODOT's Highway Operations program is to improve the safety and efficiency of the transportation system through operational improvements and enhanced system management. The key components of the Operations program include traffic signals, signs, roadway lighting, Intelligent Transportation Systems and landslide and rock fall mitigation.

Highway Safety and Operations is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA funding as approved within the federal Transportation Act, which requires matching funds from state or local jurisdictions. The Subcommittee's recommended budget for Safety and Operations is $435,669,414 Other Funds expenditure limitation and 194 positions (192.79 FTE).

Modernization

Modernization projects add capacity to the highway system by adding lanes, widening bridges, rebuilding roads with major alignment improvements or major widening, building new road alignments, or new facilities, such as by-passes. These projects improve safety, relieve congestion and allow more efficient movement of people and goods across the state. The Modernization program also administers the Immediate Opportunity Fund program in partnership with the Oregon Business Development Department.

The Modernization program is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA funding as approved within the federal Transportation Act, which requires matching funds from state or local jurisdictions. The Subcommittee's recommended budget for the Modernization program is $141,646,624 Other Funds expenditure limitation and 199 positions (199.00 FTE).

Special Programs

Highway Special Programs provides indirect, technical and program support for the Highway Division construction program. This Division supports several construction projects that do not fit the other Highway general construction categories because they fall under special rules

or program areas. Special Programs also delivers construction projects and services in the Pedestrian and Bicycle, Salmon and Watersheds, Forest Highway, Winter Recreation Parking and Snowmobile Facilities programs.

Special Programs is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA funding, as approved within the federal Transportation Act, which requires matching funds from state or local jurisdictions. Revenue is also derived from registration fees and fuel taxes attributed to snowmobile use. The Subcommittee's recommended budget for Special Programs is $537,365,821 Other Funds expenditure limitation and 594 positions (582.93 FTE).

Local Government

This program provides project delivery oversight and program administration for the development and delivery of transportation improvement projects within local jurisdictions in Oregon. The Local Government program provides support for various local and discretionary transportation programs funded by the state or federal government. The program accounts for approximately 25 percent of the Statewide Transportation Improvement Program funding and up to 30 percent of the projects delivered among ODOT regions and program years. ODOT administers these programs and helps local governments fund transportation projects. The Local Government program is a cost-based reimbursement program between FHWA and ODOT. ODOT's Federal-aid Program uses Federal Funds to reimburse local agencies, such as cities and counties, ports, special districts, tribes and other federal agencies eligible for federal transportation funding. FHWA provides funds to ODOT through the Federal-aid Highway Program and ODOT reimburses these funds to eligible local agencies.

The Local Government Division is funded from the State Highway Fund, (Article IX, section 3a of the Oregon Constitution and ORS 366.505) and from FHWA funding as approved within the federal Transportation Act, which requires matching funds from state or local jurisdictions. The Subcommittee's recommended budget is $303,079,658 Other Funds expenditure limitation and 54 positions (54.00 FTE).

Driver and Motor Vehicle Services

Driver and Motor Vehicles Services (DMV) promotes driver safety, protects financial and ownership interests in vehicles and collects revenues for Oregon's highway system. DMV services also regulate and inspect about 3,500 vehicle and driver related businesses in Oregon. DMV provides driver licensing, vehicle titling and registration, and driver/vehicle records on-line and at 60 service locations throughout the state.

The DMV is funded almost entirely with Other Funds revenue derived from fees collected from driver licensing, vehicle title/registration, and records. DMV collects revenues for the State Highway Fund and uses a portion of its revenues for administrative costs, authorized in Article IX (Section 3a) of the Oregon Constitution. Fees collected from business licenses and ID cards are deposited in the ODOT Transportation Operating Fund (TOF) to support business regulation activities and senior and disabled transportation. General TOF dollars are used to fund other activities that cannot be funded from the State Highway Fund, such as voter registration, the organ donor program and expedited title issuance. DMV also receives Federal Funds from the Federal Motor Carrier Safety Administration (FMCSA) and the U.S. Department of Justice.

The Subcommittee's recommended budget for DMV is $256,458,783 Other Funds expenditure limitation, $2,204,752 Federal Funds expenditure limitation, and 963 positions (884.75 FTE). The Subcommittee recommended the following package:

Package 801, LFO Analyst Adjustment. This package extends 84 limited duration positions (25.25 FTE) approved during the 2019-21 biennium, to meet continuing customer service demands for Real ID and driver licenses. The demands have continued due to recent legislation and due to limited operations during the COVID-19 pandemic, which have led to a backlog in DMV services. The $3,988,730 million in Other Funds expenditure limitation to support these positions will be funded through the agency's Real ID surcharge and driver license fee revenue.

Commerce and Compliance

The Commerce and Compliance Division regulates the commercial transportation industry on Oregon public roads. That industry ranges from one-truck owner-operators to carriers with large fleets from throughout the United States and Canada, including approximately 27,000 trucking companies with 495,000 trucks registered to operate in Oregon. Additionally, the Division helps truckers comply with Oregon laws and regulations relating to economic regulation, registration, safety, freight mobility, and truck size and weight. The CCD is funded primarily through the State Highway Fund, but also receives Federal Funds supporting truck safety-related efforts. The Subcommittee's recommended budget for CCD is $77,673,013 Other Funds expenditure limitation, $8,000,000 Federal Funds expenditure limitation, and 293 positions (292.48 FTE).

Policy, Data, and Analysis Division

The Policy, Data, and Analysis Division (PDAD) plans and coordinates the future use of transportation resources among state, federal, and local agencies to design and operate an efficient transportation system. PDAD conducts research, data collection and planning responsibilities to support decision making at the state and local levels. PDAD also provides grant opportunities for the building of infrastructure in support of a multimodal transportation system (ConnectOregon). PDAD is funded through Other Funds and Federal Funds. The Other Funds revenue is from the State Highway Fund and Lottery Bond proceeds (expended as Other Funds) for ConnectOregon. The Federal Funds sources come from the FHWA and the National Highway Traffic Safety Administration (NHTSA). The Subcommittee's recommended budget for PDAD is $194,455,898 Other Funds expenditure limitation, $201,769 Federal Funds expenditure limitation, and 232 positions (225.06 FTE).

Public Transit

The Public Transit Division provides grants, policy leadership, training, and technical assistance to communities and local transportation providers. The Division also assists in the development and use of transit, ridesharing, and other alternatives to driving alone as ways to reduce congestion, diminish environmental impacts and make more efficient use of Oregon's transportation system. Transit program funds are primarily distributed to local service providers in three ways: (1) through a formula based primarily on service-area population, (2) through a formula based on the number of rides given and miles traveled, and (3) through a biennial discretionary grant solicitation that combines the multiple sources of federal and state funding. The programs and activities supported by this Division are: General Public Transit; Intercity Passenger Program; Public Transit Planning and Research; Enhanced Mobility/Special Transportation Fund; and Transportation Options.

Public Transit is funded with Other Funds and Federal Funds revenues. Most of Public Transit's funding is from Federal Funds grants from the Federal Transit Administration and the Federal Highway Administration. These sources are specifically for the intended transit programs. The Other Funds revenues are derived from transfers from the ODOT Transportation Operating Fund, cigarette tax, Oregon I.D. card revenue and interest income.

For Public Transit, HB 2017 (2017) established a one tenth of one percent payroll tax, starting July 1, 2018. The payroll tax deposits revenue into a newly created Statewide Transportation Improvement Fund to be used primarily for formula allocations and competitive grants to local public transit agencies. This marked a significant change for Oregon by providing a dedicated source of funding to expand general public transportation to access jobs, improve mobility, relieve congestion, and reduce greenhouse gas emissions.

The Subcommittee's recommended budget is $335,995,005 total funds, which includes $258,808,502 Other Funds expenditure limitation, $300,000 Lottery Funds, $76,886,503 Federal Funds expenditure limitation, and 28 positions (27.25 FTE). The Subcommittee recommended the following package:

Package 801, LFO Analyst Adjustment. This package includes $300,000 in Lottery Funds expenditure limitation to enable 2019-21 committed funds associated with the Oregon Department of Veterans' Affairs Rural Veteran Healthcare Transportation Grant program to be spent in the 2021-23 biennium. Due to pandemic-related capacity issues and delays to elective procedures, as well as social distancing and quarantine policies which disproportionately impacted seniors, not all 2019-21 funding is likely to be spent in the 2019-21 biennium. The Rural Veteran Healthcare Transportation Grant program is funded by a $500,000 Veterans' Services Fund allocation in the 2019-21 biennium, and funding was transferred to ODOT via an interagency agreement for administration of the grant funds to local transit operators providing this service. The arrangement saves administrative expenses since ODOT has relationships and grant experience with many of the service providers. This package provides $300,000 in Lottery Funds expenditure limitation to ODOT's 2021-23 budget to allow committed funds to be fully spent.

Rail

The Rail program ensures compliance with state and federal regulations related to railroad track, locomotives, rail cars, hazardous material transport, employee safety, operating practices, and rail transit safety. The Rail program consists of the State Safety Oversight Program, the Crossing Safety Program, and the Operations Section.

The Rail program is funded by multiple sources, including an assessment on all railroads based on their annual gross operating revenues generated in Oregon, Custom License Plate revenue, the Transportation Operating Fund, and Federal Funds.

The Subcommittee's recommended budget for Rail is $51,398,601 Other Funds expenditure limitation, $17,122,916 Federal Funds expenditure limitation, and 33 positions (33.00 FTE).

Transportation Safety
The Transportation Safety Division organizes, plans, and conducts a statewide transportation safety program by coordinating activities and programs with other state agencies, local agencies, non-profit groups and the private sector. It serves as a clearinghouse for transportation safety materials and information and cooperates and encourages research and special studies to support legislative initiatives and new programs. The primary sources of funding for the Transportation Safety Program Other Funds resources are derived through fees charged by ODOT DMV. Additional sources of Other Funds are transfers from the Highway Division, the ODOT Transportation Operating Fund, and interest income. The larger source of funding for the program comes from a variety of Federal Funds grants from FHWA and NHTSA. The Subcommittee's recommended budget for the Transportation Safety Division includes $17,949,645 Other Funds expenditure limitation, $21,270,051 Federal Funds expenditure limitation, and 27 positions (27.00 FTE).

Debt Service
The Debt Service program consists of principal and interest payments related to debt and loan activities. General Fund Debt Service is associated with the State Radio Project. Other Funds Debt Service consists of payments on: Revenue Bonds sold for Oregon Transportation Investment Act (OTIA) I, II, and III, and the Jobs and Transportation Act (JTA); Certificates of Participation issued for the DMV Building Refunding and the State Radio Project; and Article XI-Q General Obligation Bonds sold for the State Radio Project and the Transportation Building. Lottery Bond Debt Service consists of payments on Lottery Bonds sold for the following projects: Short Line Infrastructure Assistance; Industrial Rail Spur Infrastructure; South Metro Commuter Rail; Southeast Metro Milwaukie Extension; ConnectOregon I, II, III, IV and V; Oregon Street Car; and Salem-Keizer Transit. The Subcommittee's recommended budget is for the Debt Service program includes $18,371,940 General Fund, $125,155,188 Lottery Funds, $400,357,130 Other Funds expenditure limitation, and $20,679,380 Federal Funds Nonlimited. The Subcommittee recommended the following packages:

Package 087, August 2020 Special Session. This package decreases Lottery Funds Debt Service by $864,612 to reflect the August 2020 special session decision to eliminate the sale of bonds associated with Coos Bay rail repairs. The package eliminates debt service associated with the project.

Package 801, LFO Analyst Adjustments. This package corrects a debt service payment from Federal Funds, which was mistakenly removed during the budget development process.

Support Service
Support Services provides central back-office activities including audit services, business services, facilities, human resources, information systems, and the procurement office, to the entire agency. The primary source of revenue is Other Funds derived through prorated internal agency assessments. The Subcommittee's recommended budget for Support Services is $179,751,268 Other Funds expenditure limitation and 366 positions (362.96 FTE). The Subcommittee recommended the following package:

Package 099, Microsoft 365 Consolidation. Microsoft 365 Consolidation: Microsoft 365 is being consolidated within the Office of the State Information Officer at the E5 level of service. This cost is built into the State Government Service Charge for every agency as a cost increase for the 2021-23 biennium. This package makes a corresponding reduction to the agency base budget in an amount equivalent to what agencies should be paying in the current 2019-21 biennium for Microsoft 365 at the E3 level of service.

ODOT Headquarters

This Division includes the Director's Office, Government Relations, Communications, Business Management, Agency Performance and Strategy, Audit Services, the Office of Civil Rights, and the Office of Innovation. The Innovative Partnership Program, which works with the private sector and units of government to deliver new, innovative projects that best serve the public interest, is part of the Office of Innovation. Recent projects include the Electric Vehicle Charging Network and the Oregon Solar Highway project. The primary source of revenue is Other Funds derived through prorated internal agency assessments. The Subcommittee's recommended budget for the ODOT Headquarters division is $61,914,340 Other Funds expenditure limitation and 88 positions (87.50 FTE).

Finance and Budget

The Finance and Budget program includes financial, budget and economic-financial analysis services for the entire agency. Financial services include, but are not limited to, accounting, payroll support, contractor payments, travel claims processing, financial training, coordination and reporting, debt management, collection services, cost allocation, and billing. Budget Services produces the agency budget and also includes the delivery and operations budget, position fiscal management, fiscal impact statements for the legislature, business analysis coordination, cash management, maintenance management system, and claims against others. The primary source of revenue is Other Funds derived through prorated internal agency assessments. The Subcommittee's recommended budget for the Finance and Budget division includes $52,429,763 Other Funds expenditure limitation, $317,204 Federal Funds, and 80 positions (80.00 FTE).

Summary of Performance Measure Action

See attached Legislatively Adopted 2021-23 Key Performance Measures form.

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	LIMITED	NONLIMITED	LIMITED	NONLIMITED	ALL FUNDS	POS	FTE
2019-21 Legislatively Approved Budget at Jan. 2021*	$ 118,926,339	$ 115,171,361	$ 4,774,999,668	$ 1,342,190,948	$ 310,512,126	$ 21,243,619	$ 6,683,044,061	4,867	4,710.09
2021-23 Current Service Level (CSL)*	$ 18,371,940	$ 126,019,800	$ 4,501,609,074	$ 18,000,000	$ 126,003,195	$ -	$ 4,790,004,009	4,759	4,654.19
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 100-20 - Maintenance									
Package 801: LFO Analyst Adjustment									
Services and Supplies	$ 14,400,000	$ -	$ 169,560,000	$ -	$ -	$ -	$ 183,960,000		
SCR 200-00 - DMV									
Package 801: LFO Analyst Adjustment									
Personal Services	$ -	$ -	$ 3,621,744	$ -	$ -	$ -	$ 3,621,744	84	25.25
Services and Supplies	$ -	$ -	$ 366,986	$ -	$ -	$ -	$ 366,986		
SCR 400-11 - Public Transit									
Package 801: LFO Analyst Adjustment									
Special Payments	$ -	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000		
SCR 500-00 - Debt Service									
Package 087: August 2020 Special Session									
Debt Service	$ -	$ (864,612)	$ -	$ -	$ -	$ -	$ (864,612)		
Package 801: LFO Analyst Adjustment									
Debt Service	$ -	$ -	$ -	$ -	$ -	$ 20,679,380	$ 20,679,380		
SCR 700-00 - Support Service									
Package 099: Microsoft 365 Consolidation									
Services and Supplies	$ -	$ -	$ (3,433,182)	$ -	$ -	$ -	$ (3,433,182)		
TOTAL ADJUSTMENTS	$ 14,400,000	$ (564,612)	$ 170,115,548	$ -	$ -	$ 20,679,380	$ 204,630,316	84	25.25
SUBCOMMITTEE RECOMMENDATION *	$ 32,771,940	$ 125,455,188	$ 4,671,724,622	$ 18,000,000	$ 126,003,195	$ 20,679,380	$ 4,994,634,325	4,843	4,679.44
% Change from 2019-21 Leg Approved Budget	-72.4%	8.9%	-2.2%	-98.7%	-59.4%	-2.7%	-25.3%	-0.5%	-0.7%
% Change from 2021-23 Current Service Level	78.4%	-0.4%	3.8%	0.0%	100.0%	100.0%	4.3%	1.8%	0.5%

*Excludes Capital Construction Expenditures

Legislatively Approved 2021 - 2023 Key Performance Measures

Published: 5/25/2021 4:43:34 PM

Agency: Transportation, Department of

Mission Statement:

Our Mission: We provide a safe and reliable multimodal transportation system that connects people and helps Oregon's communities and economy thrive.

Our Values: These principles inform decision making and guide our behavior in working with each other, our partners and the communities we serve: Integrity: We are accountable and transparent with public funds and hold ourselves to the highest ethical standards. Safety: We share ownership and responsibility for ensuring safety in all that we do. Equity: We embrace diversity and foster a culture of inclusion. Excellence: We use our skills and expertise to continuously strive to be more efficient, effective and innovation. Unity: We work together as One ODOT to provide better solutions and ensure alignment in our work.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
1. Traffic Fatalities and Serious Injuries Rate - Traffic Fatalities and Serious Injuries per 100 million vehicles miles traveled (VMT).		Approved		6.28	6.28
2. Pavement Condition - Percent of pavement lane miles rated “fair” or better out of total lane miles in state highway system.		Approved	89%	85%	85%
3. Bridge Condition - Percent of state highway bridges that are not "distressed"		Approved	78%	78%	78%
4. Public Transit Vehicle Condition - Percent of Public Transit buses that meet replacement standards		Approved	34.10%	40%	40%
5. Traffic Congestion - Number of Congested Lane Miles - Ratio of annual average daily traffic to hourly highway capacity		Approved	520	570	580
6. Passenger Rail Ridership - Number of state-supported rail service passengers.		Approved	56,058	201,852	
7. Transit Rides - Average number of transit rides each year per Oregonian		Approved	29.90	32	32
8. Bike Lanes and Sidewalks - Percent of urban state highway miles with bike lanes and pedestrian facilities in "fair" or better condition.		Approved	44%	52%	52%
9. Construction Projects On-time - The percentage of state administered projects that have satisfactorily completed all on-site work within 90 days of the baselined contract completion date		Approved	83%	80%	80%
10. Construction Projects On Budget - The percentage of projects for which total construction expenditures do not exceed the original construction authorization by more than 10%		Approved	96%	80%	80%
11. Disadvantaged Business Enterprise Utilization - Percent of ODOT Awarded Contracts to Oregon Disadvantaged Business Enterprises (DBEs)		Approved		25%	25%
12. DMV Field Office Wait Time - Percentage of DMV Field Office Customers Served within 20 Minutes		Approved	88.60%	60%	60%
13. Customer Satisfaction - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.	Accuracy	Approved	85.40%	90%	90%
	Timeliness		85.40%	90%	90%
	Availability of Information		85.40%	90%	90%
	Helpfulness		85.40%	90%	90%
	Expertise		85.40%	90%	90%
	Overall		85.40%	90%	90%

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2022	Target 2023
1. Traffic Fatalities - Traffic fatalities per 100 million vehicles miles traveled (VMT).		Legislatively Deleted	1.37	0.78	
2. Serious Traffic Injuries (Rate) - Serious traffic injuries per 100 million vehicle miles traveled (VMT)		Legislatively Deleted	5.40	3.78	
3. Large Truck At-Fault Crashes - Number of large truck at-fault crashes per million vehicle miles traveled (VMT).		Legislatively Deleted	0.39	0.41	
4. Rail Crossing Incidents - Number of highway-railroad at-grade incidents.		Legislatively Deleted	21	10	
5. Derailment Incidents - Number of train derailments caused by human error, track, or equipment.		Legislatively Deleted	19	25	
15. Certified Firms (DMWESB*) - Percent of ODOT Awarded Contracts to Oregon Certified Small Businesses.		Legislatively Deleted	9.72%	15%	

LFO Recommendation:

The Legislative Fiscal Office recommends approval of Key Performance Measures as proposed above.

The Oregon Department of Transporation proposes combining its exsiting safety KPMs (#1 "Traffic Fatalities; KPM #2 "Serious Traffic Injuries (Rate)"; KPM #3 "Large Truck At-Fault Crashes"; KPM #4 "Rail Crossing Incidents"; and KPM #5 "Derailment Incidents") into a single new KPM #1:"Traffic Fatalities and Serious Injuries Rate". The new measure would be measured based on per 100 million vehicle miles traveled. The proposed target is 6.28 for 2022 and 2023. ODOT retains the ability to analyze accident data in its various divisions including rail, transit, commerce and compliance, and highway safety, and can provide more detailed reporting on request. The Legislative Fiscal Office recommends approval of this change.

The Department also proposes to replace existing KPM #15 "Certified Firms DMWESB" which measures the percentage of contracts awarded to certified minority and women owned small businesses -- the target was 21.62% -- with a measurement of how many disadvantaged business firms are being utilized or are under contract with ODOT each year, with a target of 25% of all contracts annually. This change conforms language to federal definitions, and will apply to federal contracts as well state contracts, resulting in broader applicability. The following graph illustrates the additional impact the new KPM (DBE Utilization) would have had for the 2020 reporting year, compared to the existing KPM (Certified Firms):

2020	Total Contract Dollars	Dollars to Specified Firms	% Dollars to Specified Firms	Total Projects	Total Contracts (Prime & Sub)	Contracts to Specified Firms	% Contracts to Specified Firms
Certified Firms	$143,699,447	$9,639,663	6.7%	127	152	24	15.8%
DBE Utilization	$470,185,912	$83,901,938	17.8%	820	2,597	639	24.6%

The Legislative Fiscal Office recommends approval of this change.

SubCommittee Action:

The Subcommittee approved performance measures as presented.

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SB 5506 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Johnson

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Prepared By:	Jean Gabriel, Department of Administrative Services
Reviewed By:	Amanda Beitel, Legislative Fiscal Office

Capital Construction – Various Agencies
2021-23

Capital Construction – Military Department and Higher Education Coordinating Commission
2019-21

Capital Construction – Military Department and Higher Education Coordinating Commission
2017-19

Budget Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change from 2019-21 Legislatively Approved	
			$ Change	% Change
Other Funds Capital Construction	$ 805,033,837	$ 1,474,928,925	$ 669,895,088	83.2%
Federal Funds Capital Construction	$ 65,271,000	$ 34,869,187	$ (30,401,813)	-46.6%
Total	$ 870,304,837	$ 1,509,798,112	$ 639,493,275	73.5%

2019-21 Supplemental Expenditure Limitation Adjustments

Oregon Military Department		
Boardman Tactical Unmanned Aerial Vehicle Facility (Federal Funds)	$ 3,000,000	$ 3,000,000
Umatilla Wastewater Treatment Facility & Water Supply Line (Federal Funds)	$ 2,075,000	$ 2,075,000
Higher Education Coordinating Commission		
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II (Other Funds)	$ (1,500,000)	$ (1,500,000)

2017-19 Supplemental Expenditure Limitation Adjustments

Oregon Military Department		
Camp Umatilla Regional Training Institute Re-Set (Federal Funds)	$ 4,200,000	$ 4,200,000
Higher Education Coordinating Commission		
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II (Other Funds)	$ (5,000,000)	$ (5,000,000)
Clastsop CC - Maritime Science Building (Other Funds)	$ (7,996,994)	$ (7,996,994)
Mt. Hood CC - Maywood Park Center (Other Funds)	$ (8,000,000)	$ (8,000,000)
Oregon Coast CC - Workforce Education & Resiliency Center (Other Funds)	$ (8,000,000)	$ (8,000,000)

Revenue Summary

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G and XI-F(1) of Oregon's Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, insurance proceeds, as well as state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the National Guard Bureau and the Federal Aviation Administration.

Summary of Capital Construction Subcommittee Action

SB 5506 provides six-year expenditure limitation for capital construction projects. Projects in excess of $1.0 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing, and equipping of building and facilities are categorized as capital construction projects. In addition, SB 5506 extends the six-year expiration dates and expenditure limitations for specified projects as well as removes or modifies expenditure limitation amounts for specified projects approved in prior biennia.

Oregon Department of Administrative Services

Deferred Maintenance: $15,500,000 Other Funds (Capital Projects Fund) is approved for various capital and tenant improvements in multiple DAS-owned buildings. These improvements include: roof replacements for the Commerce Building, Salem Motor Pool, and the Agricultural Building; replacement of lighting packages and supporting electrical infrastructure for energy efficiency in multiple buildings; replacement and upgrade of elevator controls in various facilities; and upgrades to HVAC systems in multiple buildings.

Gender Neutral Facilities and Mothers' Rooms: $10,000,000 Other Funds (Capital Projects Fund) is approved to design and construct mothers' lactation rooms, wellness rooms, and gender neutral bathrooms in multiple DAS-owned buildings.

Capitol Mall Parking Structure Improvements: $2,750,000 Other Funds (Capital Projects Fund) is approved to make structural and seismic safety repairs and storm water handling system repairs to the Capitol Mall parking structure as well as irrigation system repairs in the Capitol Park above the parking structure.

Dome Building and Yaquina Hall Improvements: $1,500,000 Other Funds (Capital Projects Fund) is approved for parking lot and street improvement projects at the Dome Building and Yaquina Hall.

Climate Adaptation and Net Zero Solutions: $2,000,000 Other Funds (rent revenue) is approved to design innovative solutions to implement during capital construction projects such as heat recovery, lighting and building controls, insulation, or daylighting technologies and evaluate the return on investment for traditional solutions versus high efficiency modern technologies.

Parking Lot Improvements and EV Charging Station Expansions: $2,000,000 Other Funds (Capital Projects Fund) is approved to install electric vehicle (EV) charging stations and perform surface replacement and upgrades in multiple state-owned parking lots.

Executive Building Interior and Seismic Renovation: $45,000,000 Other Funds (Article XI-Q Bonds) is approved to renovate the Executive Building, including seismic updates and upgrades of the exterior envelope and the building systems including electrical, mechanical, plumbing, and fire sprinkler systems.

North Valley Complex Infrastructure Upgrades/Tenant Improvements: $60,000,000 Other Funds (Article XI-Q Bonds) is approved to renovate the North Valley Complex in Wilsonville and make tenant improvements and related site improvements to ready the building for use by multiple agencies.

Yellow Parking Lot Paving: $4,000,000 Other Funds (Article XI-Q Bonds) is approved to pave the existing gravel Yellow Parking Lot in the Capitol Mall area and make necessary site improvements related to storm water, landscaping and other site improvements. The project also includes a public electric vehicle charging component.

Oregon Military Department

Ashland Armory Service Life Extension: $5,373,235 Other Funds (Article XI-Q Bonds) is approved for design and construction of additions and alterations to the Ashland Armory, including seismic upgrades. The improvements will bring the facility into conformance with current building code and will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include emergency enhancements and replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

Corvallis Armory Service Life Extension: $4,317,605 Other Funds (Article XI-Q Bonds) is approved for design and construction of additions and alterations to the Corvallis Armory, including seismic upgrades. The improvements will bring the facility into conformance with current building code and will include replacing mechanical, electrical and plumbing systems as well as remodeling existing classrooms, administrative space, latrines, showers, equipment storage areas, kitchen, and assembly hall areas. In addition, the project will include emergency enhancements and replacement of failed paving areas and replacement of existing site lighting, landscaping and fencing.

Camp Umatilla Barracks Facilities: $8,000,000 Federal Funds (National Guard Bureau) is approved to design and construct a National Guard transient training barracks for advanced skills trainees conducting training at Camp Umatilla's Regional Training Institute. The project includes construction of a barracks and associated utility services, information systems, fire detection and alarm systems, fixtures, furnishings and equipment, hazardous waste remediation and disposal, roads, walks, curbs, gutters, storm drainage, parking areas, and site improvements. In addition, the project includes construction of a new transient training open bay enlisted barracks at Camp Umatilla. The barracks will provide billeting space for soldiers and will include building systems both within and outside of the primary facility's perimeter including latrine, showers, and laundry with minimal site development, parking, and landscaping.

Camp Umatilla Guard Shack: $1,100,000 Federal Funds (National Guard Bureau) is approved to construct a new controlled entry point, gate, and guardhouse at Camp Umatilla to improve operational readiness and comply with antiterrorism force protection requirements. The project will be permanent construction and include an improved entry point for commercial activities, a new gate, identification check station building (guard house), roadway improvements, truck inspection lane and barricade system.

Washington County Readiness Center: $5,300,000 Other Funds (Article XI-Q Bonds) and $22,700,000 Federal Funds (National Guard Bureau) is approved for construction of a new National Guard Readiness Center in Washington County for the training, administrative and logistical needs of the Oregon Army National Guard as a replacement for the Hillsboro Armory. The project includes construction as well as providing utility services, information systems, fire detection and alarm systems, hazardous materials abatement and disposal, roads, walks, curbs, gutters, storm drainage, parking areas, and site improvements.

Boardman Tactical Unmanned Aerial Vehicle Facility: $3,000,000 Federal Funds (National Guard Bureau) is approved as an increase to the 2019-21 capital construction expenditure limitation established for construction of a new tactical unmanned aerial vehicle facility at the Naval Bombing Range in Boardman. The additional funding will be used to construct an off-grid power system for the tactical unmanned aerial vehicle operations building at the Naval Weapons System Training Facility. The project will include use of photovoltaics with battery storage and diesel backup generator power and may include additional resiliency features such as bio-mass wood pellet heating system with propane backup. Federal funds capital construction limitation is increased from $12,000,000 to $15,000,000 to utilize federal funds provided for the off-grid power system.

Umatilla Wastewater Treatment Facility and Water Supply Line: $2,075,000 Federal Funds (National Guard Bureau) is approved as an increase to the 2019-21 capital construction expenditure limitation established in the 2019 session and increased at the September 2020 meeting of the Emergency Board for construction of a new wastewater treatment system and a new main water supply line for potable water at Camp Umatilla. Federal funds capital construction limitation is increased from $6,825,000 to $8,900,000 to accommodate cost increases to complete the project.

Camp Umatilla Regional Training Institute Re-Set: $4,200,000 Federal Funds (National Guard Bureau) is approved as an increase to the 2017-19 capital construction expenditure limitation established at the December 2018 meeting of the Emergency Board and increased at the September 2020 Emergency Board meeting for improvements to the Regional Training Institute at Camp Umatilla. Federal funds capital construction limitation is increased from $20,800,000 to $25,000,000 to utilize federal funds provided for the project.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Youth Challenge Armory (Other Funds) to December 31, 2021 and for the Camp Umatilla Regional Training Institute (Other Funds) to December 31, 2022.

The Subcommittee also approved the proposal from the Oregon Military Department, as required by ORS 396.515 (4), for the sale of the Armory and Field Maintenance Shop in Lebanon.

<u>Oregon Youth Authority</u>

Camp Riverbend Dorm Renovation: $6,867,101 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and expand two living units and supporting spaces at the Camp Riverbend Youth Transitional Facility, including the Riverbend building and the Hilgard building.

Capital Improvements: $6,742,239 Other Funds (Article XI-Q Bonds) is approved for capital improvements to permanent structures and fixtures to address needs identified by the Facility Condition Assessment completed on OYA facilities.

MacLaren West Cottages Renovations: $8,000,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel two living units on the west side of the campus at MacLaren Youth Correctional Facility.

Tillamook Dorm Renovation: $10,279,899 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel two living units and supporting spaces at the Tillamook Youth Correctional Facility.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to September 30, 2021 for the following projects: Rogue Valley Facility Improvements (Other Funds); CCTV Cameras (Other Funds); Deferred Maintenance and Capital Improvements (Other Funds); and MacLaren Facility Improvements (Other Funds).

Department of Corrections

Capital Improvement and Renewal: $70,000,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements at multiple facilities, including replacement or improvement of roofs, HVAC, hardscaping, plumbing, electrical systems, communication and security systems, and other building elements.

Off-Net Telephone Infrastructure: $3,508,206 Other Funds (Article XI-Q Bonds) is approved to design, purchase, and implement a centralized Voice over Internet Protocol (VoIP) communications system for use in multiple institutions to replace outdated legacy telephone systems.

Oregon State Police

Central Point Office Expansion: $33,961,269 Other Funds (Article XI-Q Bonds) is approved to remodel and expand the Central Point Office facility to add space for the forensic lab, evidence, medical examiner and patrol functions. In addition, the project includes modernizing the existing space and adding two auxiliary buildings.

Springfield Forensic Lab and Medical Examiner's Office: $61,982,733 Other Funds (Article XI-Q Bonds) is approved for the design and construction of a new forensic lab and medical examiner facility in Springfield.

Springfield Patrol Area Command Office: $14,261,687 Other Funds (Article XI-Q Bonds) is approved for the design and construction of a new command office facility in Springfield, including a warehouse for storage.

Department of Transportation

Meacham Maintenance Station: $12,000,000 Other Funds (fee revenue) is approved to construct a new Meacham Maintenance Station that will include heated and cold storage bays, a wash bay, and office space. The project also includes constructing a salt storage shed and an additional wash station, as well as drilling a new well.

South Coast Maintenance Station: $16,200,000 Other Funds (fee revenue) is approved to design and begin site development for a new South Coast Maintenance Station to accommodate the consolidation of three obsolete maintenance stations into one location in Coos County. The sites being consolidated include two owned facilities, the Coos Bay and Davis Slough maintenance stations, and one leased facility, the Coquille construction office.

Region 3-5 Headquarters HVAC Upgrades: $3,800,000 Other Funds (fee revenue) is approved to replace the HVAC systems and make other energy efficiency improvements in the region 3, region 4 and region 5 headquarters buildings and the region 4 Department of Motor Vehicles building.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the South Coast Maintenance Station (Other Funds) to June 30, 2023 and for the Meacham Maintenance Station (Other Funds) to June 30, 2024.

Department of Aviation

Siletz Bay State Airport Runway and Electrical Rehabilitation: $320,000 Other Funds (aircraft registration fees) and $3,069,187 Federal Funds (Federal Aviation Administration) is approved to conduct renovations at the Siletz Bay State Airport. This project includes rehabilitation of the runway and electrical system, which is needed to meet federal standards for safe operating conditions.

Department of Forestry

Santiam District Office Replacement: $2,500,000 Other Funds (insurance proceeds) is approved to design and construct a new Santiam District Office to replace the facility that was destroyed by wildfire in 2020.

Toledo Facility Replacement Phase II: $1,632,842 Other Funds (Article XI-Q Bonds) is approved to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone.

Oregon Department of Fish and Wildlife

Capital Improvement and Renewal: $5,000,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements to replace buildings and address deferred maintenance at various facilities.

Oregon Parks and Recreation Department

Capital Improvement and Renewal: $50,000,000 Other Funds (Article XI-Q Bonds) is approved to finance the capital costs of making improvements to facilities in multiple Oregon state parks. The project includes improvements or replacements to facilities and related infrastructure such as buildings, water systems, septic and sewer systems, electrical systems, restroom and shower facilities, as well as modernizing and expanding campgrounds.

Oregon Health Authority

Oregon State Hospital, Salem Well Water Treatment Facility: $4,492,750 Other Funds (Article XI-Q Bonds) is approved to construct a well water treatment facility and potable water storage tank to provide a backup water supply for the Oregon State Hospital in Salem to be used in the event of disruption or contamination of the city water supply.

Oregon State Hospital, Salem/Junction City Automated Dispensing Cabinets: $3,500,000 Other Funds (Article XI-Q Bonds) is approved to replace approximately 40 automated medication dispensing cabinets deployed throughout patient care areas on the Salem and Junction City campuses of the Oregon State Hospital. The project includes replacement of the computers in each cabinet.

Oregon Housing and Community Services

Local Innovation and Fast Track (LIFT) Housing and Permanent Supportive Housing: $410,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for Oregonians with low income and citizens in historically underserved communities and communities of color, as well as affordable housing that will be combined with tenancy supports and other services for low income citizens with high needs, including persons with disabilities and persons coming out of chronic homelessness.

Oregon Liquor Control Commission

Liquor Warehouse Conveyor System: $10,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire and install a new conveyor system for use in the agency's new warehouse.

Liquor Warehouse Land and Building: $52,537,265 Other Funds (Article XI-Q Bonds) is approved for the purchase of land and the design and construction of a new warehouse and headquarters for agency operations.

Oregon Department of Education

Oregon School for the Deaf ADA Restrooms: $1,024,625 Other Funds (Article XI-Q Bonds) is approved to improve Americans with Disabilities Act (ADA) accessibility in restrooms throughout the Oregon School for the Deaf campus.

Oregon School for the Deaf Fire Alarm System Replacement: $3,091,923 Other Funds (Article XI-Q Bonds) is approved to replace the fire alarm system throughout the Oregon School for the Deaf campus.

Oregon School for the Deaf Windows Upgrade: $1,383,452 Other Funds (Article XI-Q Bonds) is approved to replace windows with energy efficient windows in facilities at the Oregon School for the Deaf.

Oregon Judicial Department

Supreme Court Building Renovation: $21,700,000 Other Funds (Article XI-Q Bonds) is approved to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety upgrades.

Higher Education Coordinating Commission (HECC)

HECC - Public Universities

The Subcommittee approved a $445,905,100 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project amounts for 10 new university projects authorized in SB 5505. Projects are funded with proceeds from the issuance of Article XI-Q bonds, Article XI-G bonds, and Article XI-F(1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in SB 5505. The expenditure limitation expires June 30, 2027.

HECC - Community Colleges

The Subcommittee approved a $56,496,994 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of Article XI-G general obligation bond proceeds to community colleges. This amount corresponds to the total project amounts for six new community college projects authorized in SB 5505 and two reauthorized projects for which expenditure limitation from prior biennia is being removed and reestablished in 2021-23. Projects are funded with proceeds from the issuance of Article XI-G bonds and will be disbursed as grants pursuant to grant agreements between HECC and each community college. Project descriptions are included in SB 5505. The expenditure limitation expires June 30, 2027.

Other Funds (Article XI-G bonds) capital construction expenditure limitation established in 2017-19 is also removed for the following projects: Mt. Hood Community College, Maywood Park Center ($8,000,000); Clatsop Community College, Maritime Science Building ($7,996,994); and Oregon Coast Community College, Workforce Education and Resiliency Center ($8,000,000). Article XI-G bonds authorized for the projects in prior biennia have not been issued and previously established limitation would expire June 30, 2023. Mt. Hood Community College did not request reauthorization of the Maywood Park Center project. Capital construction expenditure limitation is reestablished in SB 5506 for the Clatsop Community College and Oregon Coast Community College projects that are reauthorized for issuance in the 2021-23 biennium. In addition, the Subcommittee approved decreasing the 2017-19 and 2019-21 Other Funds (Article XI-G bonds) capital construction expenditure limitation for Blue Mountain Community College, Facility for Agricultural Resource Management Phase II project by $5,000,000 and $1,500,000, respectively, to align total expenditure limitation with bonding authorized for the project in the 2021-23 biennium.

Various Agencies
Jean Gabriel 971-900-7691

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
COMMITTEE AUTHORIZATIONS							
EDUCATION PROGRAM AREA							
Higher Education Coordinating Commission							
All - Capital Improvement and Renewal	$ -	$ -	$ 80,000,000	$ -	$ 80,000,000	0	0.00
EOU - Inlow Hall Renovation Phase II	$ -	$ -	$ 18,265,100	$ -	$ 18,265,100	0	0.00
OIT - Residence Hall	$ -	$ -	$ 55,000,000	$ -	$ 55,000,000	0	0.00
OIT - OMIC R&D Center for Additive Manufacturing Innovation	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000	0	0.00
OSU - Student Success Center	$ -	$ -	$ 13,800,000	$ -	$ 13,800,000	0	0.00
OSU - Cordley Hall Renovation Phase II	$ -	$ -	$ 86,000,000	$ -	$ 86,000,000	0	0.00
OSU - Reser Stadium West Grandstands	$ -	$ -	$ 40,000,000	$ -	$ 40,000,000	0	0.00
PSU - Gateway Center Reuse and Extension	$ -	$ -	$ 68,000,000	$ -	$ 68,000,000	0	0.00
UO - Heritage Building Renovation	$ -	$ -	$ 58,500,000	$ -	$ 58,500,000	0	0.00
WOU - Student Success Center	$ -	$ -	$ 21,340,000	$ -	$ 21,340,000	0	0.00
Chemeketa CC - Building 7 Remodel	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Clatsop CC - Maritime Science Building (reauthorize)	$ -	$ -	$ 7,996,994	$ -	$ 7,996,994	0	0.00
Klamath CC - Childcare Resource Learning Center	$ -	$ -	$ 1,500,000	$ -	$ 1,500,000	0	0.00
Linn-Benton CC - Agricultural Center	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Mt. Hood CC - Accessibility Upgrades, Dental Hygiene Lab & Def. Maint.	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Oregon Coast CC - Workforce Education and Resiliency Center (reauthorize)	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Rogue CC - Transportation Technology Center	$ -	$ -	$ 7,000,000	$ -	$ 7,000,000	0	0.00
Tillamook Bay CC - Classroom/Office Building & Renovations	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Oregon Department of Education							
Oregon School for the Deaf ADA Restrooms	$ -	$ -	$ 1,024,625	$ -	$ 1,024,625	0	0.00
Oregon School for the Deaf Fire Alarm System Replacement	$ -	$ -	$ 3,091,923	$ -	$ 3,091,923	0	0.00
Oregon School for the Deaf Windows Upgrade	$ -	$ -	$ 1,383,452	$ -	$ 1,383,452	0	0.00

ADMINISTRATION PROGRAM AREA

Department of Administrative Services						
Deferred Maintenance	$ -	$ -	$ 15,500,000	$ -	$ 15,500,000	0 0.00
Gender Neutral Facilities and Mothers' Rooms	$ -	$ -	$ 10,000,000	$ -	$ 10,000,000	0 0.00
Capitol Mall Parking Structure Improvements	$ -	$ -	$ 2,750,000	$ -	$ 2,750,000	0 0.00
Dome Building and Yaquina Hall Improvements	$ -	$ -	$ 1,500,000	$ -	$ 1,500,000	0 0.00
Climate Adaptation and Net Zero Solutions	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0 0.00
Parking Lot Improvements and EV Charging Station Expansions	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0 0.00
Executive Building Interior and Seismic Renovation	$ -	$ -	$ 45,000,000	$ -	$ 45,000,000	0 0.00
North Valley Complex Infrastructure Upgrades/Tenant Improvements	$ -	$ -	$ 60,000,000	$ -	$ 60,000,000	0 0.00
Yellow Parking Lot Paving	$ -	$ -	$ 4,000,000	$ -	$ 4,000,000	0 0.00
Oregon Liquor Control Commission						
Liquor Warehouse Conveyor System	$ -	$ -	$ 10,000,000	$ -	$ 10,000,000	0 0.00
Liquor Warehouse Land and Building	$ -	$ -	$ 52,537,265	$ -	$ 52,537,265	0 0.00
PUBLIC SAFETY PROGRAM AREA						
Oregon Military Department						
Ashland Armory Service Life Extension	$ -	$ -	$ 5,373,235	$ -	$ 5,373,235	0 0.00
Corvallis Armory Service Life Extension	$ -	$ -	$ 4,317,605	$ -	$ 4,317,605	0 0.00
Camp Umatilla Barracks Facilities	$ -	$ -	$ -	$ 8,000,000	$ 8,000,000	0 0.00
Camp Umatilla Guard Shack	$ -	$ -	$ -	$ 1,100,000	$ 1,100,000	0 0.00
Washington County Readiness Center	$ -	$ -	$ 5,300,000	$ 22,700,000	$ 28,000,000	0 0.00
Oregon Youth Authority						
Camp Riverbend Dorm Renovation	$ -	$ -	$ 6,867,101	$ -	$ 6,867,101	0 0.00
Capital Improvements	$ -	$ -	$ 6,742,239	$ -	$ 6,742,239	0 0.00
MacLaren West Cottages Renovations	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0 0.00
Tillamook Dorm Renovation	$ -	$ -	$ 10,279,899	$ -	$ 10,279,899	0 0.00
Department of Corrections						
Capital Improvement and Renewal	$ -	$ -	$ 70,000,000	$ -	$ 70,000,000	0 0.00
Off-Net Telephone Infrastructure	$ -	$ -	$ 3,508,206	$ -	$ 3,508,206	0 0.00
Oregon State Police						
Central Point Office Expansion	$ -	$ -	$ 33,961,269	$ -	$ 33,961,269	0 0.00
Springfield Forensic Lab and Medical Examiner’s Office	$ -	$ -	$ 61,982,733	$ -	$ 61,982,733	0 0.00
Springfield Patrol Area Command Office	$ -	$ -	$ 14,261,687	$ -	$ 14,261,687	0 0.00

TRANSPORTATION PROGRAM AREA						
Department of Transportation						
Meacham Maintenance Station	$ -	$ -	$ 12,000,000	$ -	$ 12,000,000	0 0.00
South Coast Maintenance Station	$ -	$ -	$ 16,200,000	$ -	$ 16,200,000	0 0.00
Region 3-5 Headquarters HVAC Upgrades	$ -	$ -	$ 3,800,000	$ -	$ 3,800,000	0 0.00
Department of Aviation						
Siletz Bay State Airport Runway and Electrical Rehabilitation	$ -	$ -	$ 320,000	$ 3,069,187	$ 3,389,187	0 0.00
NATURAL RESOURCES PROGRAM AREA						
Department of Forestry						
Santiam District Office Replacement	$ -	$ -	$ 2,500,000	$ -	$ 2,500,000	0 0.00
Toledo Facility Replacement Phase II	$ -	$ -	$ 1,632,842	$ -	$ 1,632,842	0 0.00
Oregon Department of Fish and Wildlife						
Capital Improvement and Renewal	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000	0 0.00
Oregon Parks and Recreation Department						
Capital Improvement and Renewal	$ -	$ -	$ 50,000,000	$ -	$ 50,000,000	0 0.00
HUMAN SERVICES PROGRAM AREA						
Oregon Health Authority						
Oregon State Hospital, Salem Well Water Treatment Facility	$ -	$ -	$ 4,492,750	$ -	$ 4,492,750	0 0.00
OSH Salem/Junction City Automated Dispensing Cabinets	$ -	$ -	$ 3,500,000	$ -	$ 3,500,000	0 0.00
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA						
Oregon Housing and Community Services						
LIFT Housing and Permanent Supportive Housing	$ -	$ -	$ 410,000,000	$ -	$ 410,000,000	0 0.00
JUDICIAL PROGRAM AREA						
Oregon Judicial Department						
Supreme Court Building Renovation	$ -	$ -	$ 21,700,000	$ -	$ 21,700,000	0 0.00
TOTAL	$ -	$ -	$ 1,474,928,925	$ 34,869,187	$ 1,509,798,112	0 0.00

2019-21 Supplemental Expenditure Limitation Adjustments

Oregon Military Department							
Boardman Tactical Unmanned Aerial Vehicle Facility	$ -	$ -	$ -	$ 3,000,000	$ 3,000,000	0	0.00
Umatilla Wastewater Treatment Facility and Water Supply Line	$ -	$ -	$ -	$ 2,075,000	$ 2,075,000	0	0.00
Higher Education Coordinating Commission							
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II	$ -	$ -	$ (1,500,000)	$ -	$ (1,500,000)	0	0.00

2017-19 Supplemental Expenditure Limitation Adjustments

Oregon Military Department							
Camp Umatilla Regional Training Institute Re-set	$ -	$ -	$ -	$ 4,200,000	$ 4,200,000	0	0.00
Higher Education Coordinating Commission							
Blue Mtn CC - Facility for Agricultural Resource Management, Ph II	$ -	$ -	$ (5,000,000)	$ -	$ (5,000,000)	0	0.00
Clastsop CC - Maritime Science Building	$ -	$ -	$ (7,996,994)	$ -	$ (7,996,994)	0	0.00
Mt. Hood CC - Maywood Park Center	$ -	$ -	$ (8,000,000)	$ -	$ (8,000,000)	0	0.00
Oregon Coast CC - Workforce Education and Resiliency Center	$ -	$ -	$ (8,000,000)	$ -	$ (8,000,000)	0	0.00

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SB 5534 A STAFF MEASURE SUMMARY

Carrier: Sen. Steiner Hayward

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Fiscal:	Fiscal impact issued
Revenue:	Revenue impact issued
Prepared By:	Amanda Beitel, Deputy Legislative Fiscal Officer (Budget)
Meeting Dates:	5/7, 6/24, 6/24

WHAT THE MEASURE DOES:

Senate Bill 5534 authorizes the issuance of lottery revenue bonds for specified projects.

A total of $445.2 million of net lottery bond proceeds are authorized to be spent on 55 projects included in SB 5534. Total costs of issuance are estimated to be $7.3 million and amounts required for debt service reserve accounts are estimated to be $39.9 million. SB 5505 establishes statutory lottery revenue bond authority of $492.4 million to allow for the issuance of lottery revenue bonds in SB 5534 generating proceeds for project costs, costs of issuance, and debt service reserves. Authority to spend bond proceeds for project costs and pay for the cost of issuing bonds is included in the budget reconciliation bill (HB 5006). Lottery revenue bonds are scheduled to be issued in the of spring 2022 and 2023 and debt service payments in the 2021-23 biennium are estimated to be $18.5 million. Lottery revenue bonds are authorized for the projects summarized below.

The measure also removes prior biennium lottery bond authority for projects that were not issued and are not reauthorized to be financed with net lottery bond proceeds in the 2021-23 biennium.

ISSUES DISCUSSED:

- Project authorizations included in the bill
- Additional funding for projects included in the budget reconciliation bill

EFFECT OF AMENDMENT:

-2 Replaces the bill.

BACKGROUND:

2021-23 Lottery Bond Projects

SB 5534 Section	Project	Project Funding
	Department of Administrative Services	
9	Oregon Coast Aquarium	5,000,000
10	Center for Hope and Safety - Hope Plaza	7,500,000
11	City of Gresham - Gradin Community Sports Park	2,000,000
12	Eugene Family YMCA Facility	15,000,000
13	Jefferson County - Jefferson County Health and Wellness Center	5,400,000
14	Parrott Creek Child & Family Services - Building Renovation	3,500,000

15	Port of Cascade Locks - Business Park Expansion		2,400,000
21	Klamath County - Klamath Crimson Rose		12,000,000
22	Latino Network - La Plaza Esperanza		4,000,000
23	Willamette ESD - Willamette Career Academy		6,921,150
24	City of Eugene - Downtown Riverfront Park Development		5,000,000
25	Woodburn Community Center		15,000,000
26	Rogue River School District - Rogue River Wimer Wellness Center		3,000,000
27	East Lincoln County Fire and Rescue - Eddyville Fire Hall		4,000,000
28	Greater Toledo Aquatic and Community Center		3,000,000
29	Multnomah County - Behavioral Health Resource Center		10,000,000
30	City of North Plains - Public Works/Emergency Operations Center		5,000,000
31	City of John Day - Central Grant County Aquatics Center		2,000,000
32	Family Justice Center of Washington County - Family Peace Center		6,250,000
33	Corvallis Homeless Shelter Coalition - Project Turnkey Corvallis		5,000,000
34	Wasco County - Columbia Gorge Resolution Center		4,500,000
35	Port of Portland - PDX Seismically Resilient Runway Engineering Design		4,000,000
36	Willamette Falls Locks and Canal		7,250,000
37	City of Phoenix - Public Safety Building		13,600,000
38	Mid-Willamette Family YMCA - Multi-Purpose Sports Field Complex		4,578,144
39	Serendipity Center - Believe In Me Campus Expansion		2,800,000
40	OMSI District New Water Avenue		5,000,000
41	City of Lincoln City - D River Welcome Center		2,500,000
42	Port of Morrow - Workforce Center		4,300,000
43	City of Redmond - Public Safety/Mental Health Triage Center		3,000,000
		Total DAS	**173,499,294**
	Department of Education		
3	Broadband Connecting Oregon Schools Grants		17,500,000
	Department of Transportation		
17	City of Sherwood - Pedestrian-Bike Bridge		4,000,000
48	Tualatin Hills Parks & Recreation District - Fanno Creek Regional Trail Improvements		2,100,000
		Total ODOT	**6,100,000**
	Department of Veterans' Affairs		
18	Salem Y Veterans Housing - Veterans' Affordable Housing		6,000,000
	Housing and Community Services Department		
50	Wildfire Recovery Housing Supply		30,000,000
51	Wildfire Recovery Housing Land Acquisition		20,000,000
		Total HCSD	**50,000,000**
	Oregon Business Development Department		
1	Special Public Works Fund		50,000,000
2	Brownfields Redevelopment Fund		10,000,000
16	Levee Grant Program		15,000,000

44(2)(a)	Maxville Heritage Interpretive Center - Preservation of Maxville Townsite		750,000
44(2)(b)	Artists Repertory Theatre		2,000,000
44(2)(c)	The Josephy Center for Arts and Culture		600,000
44(2)(d)	Eastern Oregon Regional Theatre - Baker Orpheum Theatre Restoration		295,000
44(2)(e)	Chehalem Cultural Center - Performing Arts Wing		1,250,000
44(2)(f)	Siltez Tribal Arts and Heritage Society		750,000
44(2)(g)	The Jon G. Shedd Institute for the Arts		1,600,000
44(2)(h)	Little Theatre on the Bay - Liberty Theatre Expansion		600,000
44(2)(i)	Columbia River Maritime Museum - Lightship Columbia Preservation		304,378
44(2)(j)	Portland Art Museum - Rothko Pavilion		1,000,000
46	County Fair Capital Improvements		10,000,000
		Total OBDD	**94,149,378**
	Oregon Health Authority		
49	Behavioral Health Housing Incentive Fund		20,000,000
	Parks and Recreation Department		
20	Mainstreet Program		10,000,000
	Water Resources Department		
5(2)(a)	Water Supply Development Fund		30,000,000
5(2)(b)	Deschutes Basin Board of Control Piping Project		10,000,000
6	City of Newport - Big Creek Dams		14,000,000
7	Wallowa Lake Dam Rehabilitation		14,000,000
		Total WRD	**68,000,000**
	Total Lottery Bond projects authorized in SB 5534		**445,248,672**

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HB 5006 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Rayfield

Joint Committee On Ways and Means

Action Date:	06/24/21
Action:	Do pass with amendments. (Printed A-Eng.)
House Vote	
Yeas:	10 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Sollman, Stark
Exc:	1 - Smith G
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Prepared By:	Julie Neburka, Legislative Fiscal Office
Reviewed By:	Laurie Byerly and Theresa McHugh, Legislative Fiscal Office

Emergency Board
2021-23

Various Agencies
2021-23

Public Defense Services Commission
2019-21

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Emergency Board			
General Fund - General Purpose		$ 50,000,000	$ 50,000,000
General Fund - Special Purpose Appropriations			
State Employee Compensation		$ 198,000,000	$ 198,000,000
Non-State Employee Compensation		$ 20,000,000	$ 20,000,000
Family Treatment Court Programs		$ 10,000,000	$ 10,000,000
Pre-trial Release (SB 48)		$ 2,500,000	$ 2,500,000
State Response to Natural Disasters		$ 150,000,000	$ 150,000,000
Transforming Justice Initiative		$ 10,000,000	$ 10,000,000
Department of Early Learning and Care		$ 5,130,265	$ 5,130,265
Dental Rates		$ 19,000,000	$ 19,000,000
OHA/DHS Caseload Costs		$ 55,000,000	$ 55,000,000
Essential Workforce Health Care Program		$ 30,000,000	$ 30,000,000
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
General Fund		$ 76,777,383	$ 76,777,383
General Fund Debt Service		$ (600,308)	$ (600,308)
Lottery Funds Debt Service		$ (4,316,625)	$ (4,316,625)
Other Funds		$ 180,076,580	$ 180,076,580
Other Funds Debt Service		$ 5,189,112	$ 5,189,112
Federal Funds		$ 2,378,604,743	$ 2,378,604,743
Advocacy Commissions Office			
General Fund		$ 212,032	$ 212,032
Employment Relations Board			
General Fund		$ (77,831)	$ (77,831)
Other Funds		$ (51,846)	$ (51,846)
Oregon Government Ethics Commission			
Other Funds		$ (92,004)	$ (92,004)
Office of the Governor			
General Fund		$ (476,684)	$ (476,684)
Lottery Funds		$ (72,430)	$ (72,430)
Other Funds		$ (92,512)	$ (92,512)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Oregon Liquor Control Commission			
Other Funds		$ 27,639,318	$ 27,639,318
Other Funds Debt Service		$ 7,547,093	$ 7,547,093
Public Employees Retirement System			
Lottery Funds		$ 16,792,238	$ 16,792,238
Other Funds		$ (3,588,447)	$ (3,588,447)
Racing Commission			
Other Funds		$ (40,195)	$ (40,195)
Department of Revenue			
General Fund		$ 22,566,168	$ 22,566,168
General Fund Debt Service		$ (116,730)	$ (116,730)
Other Funds		$ 3,758,567	$ 3,758,567
Other Funds Debt Service		$ 790,000	$ 790,000
Secretary of State			
General Fund		$ 2,283,134	$ 2,283,134
Other Funds		$ (552,483)	$ (552,483)
Federal Funds		$ (6,971)	$ (6,971)
State Library			
General Fund		$ (70,697)	$ (70,697)
Other Funds		$ (216,816)	$ (216,816)
Federal Funds		$ 2,924,165	$ 2,924,165
State Treasurer			
Other Funds		$ (621,233)	$ (621,233)
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
State Board of Accountancy			
Other Funds		$ (88,512)	$ (88,512)
Chiropractic Examiners Board			
Other Funds		$ (79,230)	$ (79,230)

Budget Summary*

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Consumer and Business Services			
General Fund		$ 10,678,004	$ 10,678,004
Other Funds		$ (16,962,773)	$ (16,962,773)
Federal Funds		$ (1,813,776)	$ (1,813,776)
Construction Contractors Board			
Other Funds		$ (186,817)	$ (186,817)
Board of Dentistry			
Other Funds		$ (23,039)	$ (23,039)
Health Related Licensing Boards			
State Mortuary and Cemetery Board			
Other Funds		$ (54,881)	$ (54,881)
Board of Naturopathic Medicine			
Other Funds		$ (31,572)	$ (31,572)
Occupational Therapy Licensing Board			
Other Funds		$ (14,198)	$ (14,198)
Board of Medical Imaging			
Other Funds		$ (30,351)	$ (30,351)
State Board of Examiners for Speech-Language Pathology and Audiology			
Other Funds		$ (26,641)	$ (26,641)
Oregon State Veterinary Medical Examining Board			
Other Funds		$ (31,762)	$ (31,762)
Bureau of Labor and Industries			
General Fund		$ 2,150,530	$ 2,150,530
Other Funds		$ (142,287)	$ (142,287)
Federal Funds		$ (14,786)	$ (14,786)
Licensed Social Workers, Board of			
Other Funds		$ (86,002)	$ (86,002)
Oregon Medical Board			
Other Funds		$ (84,573)	$ (84,573)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Mental Health Regulatory Agency			
General Fund		$ 300,000	$ 300,000
Other Funds		$ (145,731)	$ (145,731)
Board of Nursing			
Other Funds		$ (123,016)	$ (123,016)
Board of Pharmacy			
Other Funds		$ (65,797)	$ (65,797)
Public Utility Commission			
Other Funds		$ (383,286)	$ (383,286)
Real Estate Agency			
Other Funds		$ (66,208)	$ (66,208)
Board of Tax Practitioners			
Other Funds		$ (69,152)	$ (69,152)
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Oregon Business Development Department			
General Fund		$ 84,378,762	$ 84,378,762
General Fund Debt Service		$ 3,868,512	$ 3,868,512
Lottery Funds		$ 13,325,399	$ 13,325,399
Lottery Funds Debt Service		$ (3,989,798)	$ (3,989,798)
Other Funds		$ 674,834,190	$ 674,834,190
Other Funds Debt Service		$ 5,800	$ 5,800
Federal Funds		$ (1,674)	$ (1,674)
Employment Department			
General Fund		$ (3,991)	$ (3,991)
Other Funds		$ (425,511)	$ (425,511)
Federal Funds		$ (1,444,089)	$ (1,444,089)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Housing and Community Services Department			
General Fund		$ 272,205,984	$ 272,205,984
General Fund Debt Service		$ 19,081,360	$ 19,081,360
Lottery Funds Debt Service		$ (5,045,010)	$ (5,045,010)
Other Funds		$ 60,014,215	$ 60,014,215
Other Funds Debt Service		$ 33,240	$ 33,240
Other Funds Nonlimited		$ (7,709)	$ (7,709)
Federal Funds		$ (79,166)	$ (79,166)
Department of Veterans' Affairs			
General Fund		$ (80,837)	$ (80,837)
Lottery Funds		$ 123,226	$ 123,226
Lottery Funds Debt Service		$ (190,826)	$ (190,826)
Other Funds		$ 5,874,346	$ 5,874,346
EDUCATION PROGRAM AREA			
State School Fund			
General Fund		$ (27,849,006)	$ (27,849,006)
Lottery Funds		$ 219,059,876	$ 219,059,876
Other Funds		$ 8,789,130	$ 8,789,130
Department of Education			
General Fund		$ 519,250	$ 519,250
General Fund Debt Service		$ (1,290,011)	$ (1,290,011)
Other Funds		$ 143,325,528	$ 143,325,528
Other Funds Debt Service		$ 330	$ 330
Federal Funds		$ (367,455)	$ (367,455)
Higher Education Coordinating Commission			
General Fund		$ 15,011,738	$ 15,011,738
General Fund Debt Service		$ (8,497,705)	$ (8,497,705)
Lottery Funds Debt Service		$ (6,200,051)	$ (6,200,051)
Other Funds		$ 39,003,000	$ 39,003,000
Other Funds Debt Service		$ 2,470,060	$ 2,470,060
Other Funds Debt Service Nonlimited		$ (10,321,594)	$ (10,321,594)
Federal Funds		$ (59,193)	$ (59,193)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Teacher Standards and Practices Commission			
Other Funds		$ (242,855)	$ (242,855)
HUMAN SERVICES PROGRAM AREA			
Commission for the Blind			
General Fund		$ (33,596)	$ (33,596)
Other Funds		$ (11,532)	$ (11,532)
Federal Funds		$ (162,344)	$ (162,344)
Oregon Health Authority			
General Fund		$ (307,082,178)	$ (307,082,178)
General Fund Debt Service		$ 958,626	$ 958,626
Lottery Funds		$ (97)	$ (97)
Other Funds		$ 335,156,675	$ 335,156,675
Federal Funds		$ (3,708,714)	$ (3,708,714)
Department of Human Services			
General Fund		$ 65,114,746	$ 65,114,746
General Fund Debt Service		$ (1,406,985)	$ (1,406,985)
Other Funds		$ 108,991,448	$ 108,991,448
Other Funds Debt Service		$ 1,112,515	$ 1,112,515
Federal Funds		$ (8,501,838)	$ (8,501,838)
Long Term Care Ombudsman			
General Fund		$ (54,604)	$ (54,604)
Other Funds		$ (5,302)	$ (5,302)
Psychiatric Security Review Board			
General Fund		$ (53,732)	$ (53,732)
JUDICIAL BRANCH			
Judicial Department			
General Fund		$ 403,673	$ 403,673
General Fund Debt Service		$ (5,111,991)	$ (5,111,991)
Other Funds		$ 105,627,958	$ 105,627,958

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Commission on Judicial Fitness and Disability			
General Fund		$ (16,357)	$ (16,357)
Public Defense Services Commission			
General Fund		$ (190,407)	$ (190,407)
LEGISLATIVE BRANCH			
Legislative Administration Committee			
General Fund		$ (204,324)	$ (204,324)
General Fund Debt Service		$ (2,644,700)	$ (2,644,700)
Other Funds		$ 4,310,000	$ 4,310,000
Other Funds Debt Service		$ 627,060	$ 627,060
Legislative Assembly			
General Fund		$ (262,700)	$ (262,700)
Legislative Commission on Indian Services			
General Fund		$ (28,888)	$ (28,888)
Legislative Counsel			
General Fund		$ (130,806)	$ (130,806)
Legislative Fiscal Office			
General Fund		$ (7,562)	$ (7,562)
Legislative Policy and Research Office			
General Fund		$ (35,929)	$ (35,929)
Legislative Revenue Office			
General Fund		$ (5,636)	$ (5,636)
NATURAL RESOURCES PROGRAM AREA			
Columbia River Gorge Commission			
General Fund		$ (1,251)	$ (1,251)

Budget Summary*

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
State Department of Agriculture			
General Fund		$ 2,302,669	$ 2,302,669
Lottery Funds		$ (75,930)	$ (75,930)
Other Funds		$ (577,029)	$ (577,029)
Federal Funds		$ (59,359)	$ (59,359)
State Department of Energy			
General Fund		$ 20,831,296	$ 20,831,296
General Fund Debt Service		$ 3,500,000	$ 3,500,000
Other Funds		$ 9,978,775	$ 9,978,775
Federal Funds		$ (561)	$ (561)
Department of Environmental Quality			
General Fund		$ 4,293,013	$ 4,293,013
General Fund Debt Service		$ 395,030	$ 395,030
Lottery Funds		$ (6,402)	$ (6,402)
Other Funds		$ 16,887,363	$ 16,887,363
Federal Funds		$ (294,828)	$ (294,828)
State Department of Fish and Wildlife			
General Fund		$ 1,288,101	$ 1,288,101
General Fund Debt Service		$ 446,579	$ 446,579
Lottery Funds		$ (88)	$ (88)
Other Funds		$ 3,414,021	$ 3,414,021
Federal Funds		$ (1,964)	$ (1,964)
Department of Forestry			
General Fund		$ 5,468,079	$ 5,468,079
General Fund Debt Service		$ 363,596	$ 363,596
Other Funds		$ (1,242,680)	$ (1,242,680)
Other Funds Debt Service		$ 404,124	$ 404,124
Other Funds Capital Improvements		$ 4,820,772	$ 4,820,772
Federal Funds		$ (76,252)	$ (76,252)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Department of Geology and Mineral Industries			
General Fund		$ 352,558	$ 352,558
Other Funds		$ (180,158)	$ (180,158)
Federal Funds		$ (155,246)	$ (155,246)
Department of Land Conservation and Development			
General Fund		$ 3,341,733	$ 3,341,733
Other Funds		$ (2,493)	$ (2,493)
Federal Funds		$ (48,580)	$ (48,580)
Land Use Board of Appeals			
General Fund		$ 70,325	$ 70,325
Oregon Marine Board			
Other Funds		$ (90,157)	$ (90,157)
Department of Parks and Recreation			
General Fund		$ 316,480	$ 316,480
General Fund Debt Service		$ 2,232,560	$ 2,232,560
Lottery Funds		$ (1,056,882)	$ (1,056,882)
Lottery Funds Debt Service		$ (449,808)	$ (449,808)
Other Funds		$ 9,854,807	$ 9,854,807
Department of State Lands			
Other Funds		$ 278,542	$ 278,542
Water Resources Department			
General Fund		$ 4,708,023	$ 4,708,023
Lottery Funds Debt Service		$ (3,970,980)	$ (3,970,980)
Other Funds		$ 92,085,895	$ 92,085,895
Watershed Enhancement Board			
General Fund		$ 20,420,000	$ 20,420,000
Lottery Funds		$ (81,602)	$ (81,602)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
PUBLIC SAFETY PROGRAM AREA			
Oregon Criminal Justice Commission			
General Fund		$ 15,260,442	$ 15,260,442
Other Funds		$ 9,999,469	$ 9,999,469
Federal Funds		$ (133)	$ (133)
Department of Corrections			
General Fund		$ (850,587,024)	$ (850,587,024)
General Fund Debt Service		$ 9,041,899	$ 9,041,899
Other Funds		$ 871,784,778	$ 871,784,778
Other Funds Debt Service		$ 700,870	$ 700,870
District Attorneys and their Deputies			
General Fund		$ (223,358)	$ (223,358)
Department of Justice			
General Fund		$ 14,032,460	$ 14,032,460
Other Funds		$ (1,703,572)	$ (1,703,572)
Federal Funds		$ (887,121)	$ (887,121)
Oregon Military Department			
General Fund		$ 25,697,037	$ 25,697,037
General Fund Debt Service		$ 1,881,079	$ 1,881,079
Other Funds		$ 10,338,860	$ 10,338,860
Federal Funds		$ 5,993,566	$ 5,993,566
Oregon Board of Parole and Post-Prison Supervision			
General Fund		$ (133,859)	$ (133,859)
Oregon State Police			
General Fund		$ 192,065	$ 192,065
General Fund Debt Service		$ 2,674,818	$ 2,674,818
Other Funds		$ 3,255,070	$ 3,255,070
Federal Funds		$ (40,739)	$ (40,739)

Budget Summary*	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Department of Public Safety Standards and Training			
Other Funds		$ 790,679	$ 790,679
Federal Funds		$ (2,797)	$ (2,797)
Oregon Youth Authority			
General Fund		$ (99,885,993)	$ (99,885,993)
General Fund Debt Service		$ (326,464)	$ (326,464)
Other Funds		$ 114,476,380	$ 114,476,380
Other Funds Debt Service		$ 1,137,980	$ 1,137,980
Federal Funds		$ (129,816)	$ (129,816)
TRANSPORTATION PROGRAM AREA			
Department of Aviation			
Other Funds		$ 4,571,958	$ 4,571,958
Department of Transportation			
General Fund		$ 3,250,000	$ 3,250,000
General Fund Debt Service		$ (547)	$ (547)
Lottery Funds		$ 650,000	$ 650,000
Lottery Funds Debt Service		$ (3,210,960)	$ (3,210,960)
Other Funds		$ 119,733,929	$ 119,733,929
Other Funds Debt Service		$ 550	$ 550
Federal Funds		$ (73,077)	$ (73,077)
2021-23 Budget Summary			
General Fund Total	$ -	$ (63,441,300)	$ (63,441,300)
General Fund Debt Service Total	$ -	$ 24,448,618	$ 24,448,618
Lottery Funds Total	$ -	$ 248,657,308	$ 248,657,308
Lottery Funds Debt Service Total	$ -	$ (27,374,058)	$ (27,374,058)
Other Funds Total	$ -	$ 2,936,418,828	$ 2,936,418,828
Other Funds Debt Service Total	$ -	$ 20,018,734	$ 20,018,734
Other Funds Debt Service Nonlimited Total		$ (10,321,594)	$ (10,321,594)
Other Funds Capital Improvements	$ -	$ 4,820,772	$ 4,820,772
Other Funds Nonlimited	$ -	$ (7,709)	$ (7,709)
Federal Funds Total	$ -	$ 2,369,591,995	$ 2,369,591,995

Budget Summary*

	2019-21 Legislatively Approved Budget	2019-21 Committee Recommendation	Committee Change
Public Defense Services Commission			
Other Funds		$ 92,721	$ 92,721

Position Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
Authorized Positions		6	6
Full-time Equivalent (FTE) positions		6.00	6.00
Oregon Advocacy Commissions			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
Oregon State Library			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
Department of Revenue			
Authorized Positions		12	12
Full-time Equivalent (FTE) positions		7.76	7.76
Secretary of State			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
Consumer and Business Services			
Authorized Positions		(20)	(20)
Full-time Equivalent (FTE) positions		(21.00)	(21.00)
Bureau of Labor and Industries			
Authorized Positions		8	8.00
Full-time Equivalent (FTE) positions		8.00	8.00

Position Summary	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Oregon Business Development Department			
Authorized Positions		15	15
Full-time Equivalent (FTE) positions		15.00	15.00
Employment Department			
Authorized Positions		10	10
Full-time Equivalent (FTE) positions		5.00	5.00
Housing and Community Services			
Authorized Positions		15	15
Full-time Equivalent (FTE) positions		13.77	13.77
EDUCATION PROGRAM AREA			
Department of Education			
Authorized Positions		14	14
Full-time Equivalent (FTE) positions		12.92	12.92
HUMAN SERVICES PROGRAM AREA			
Oregon Health Authority			
Authorized Positions		23	23
Full-time Equivalent (FTE) positions		21.84	21.84
Department of Human Services			
Authorized Positions		9	9
Full-time Equivalent (FTE) positions		7.50	7.50
JUDICIAL BRANCH			
Judicial Department			
Authorized Positions		16	16
Full-time Equivalent (FTE) positions		13.08	13.08

Position Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
NATURAL RESOURCES PROGRAM AREA			
State Department of Agriculture			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		2.92	2.92
Department of Energy			
Authorized Positions		6	6
Full-time Equivalent (FTE) positions		5.50	5.50
Department of Environmental Quality			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00
Department of Fish and Wildlife			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00
Department of Forestry			
Authorized Positions		6	6
Full-time Equivalent (FTE) positions		5.25	5.25
Department of Land Conservation and Development			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		2.00	2.00
Department of Parks and Recreation			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		0.88	0.88
Water Resources Department			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00

Position Summary

	2019-21 Legislatively Approved Budget	2021-23 Committee Recommendation	Committee Change
Watershed Enhancement Board			
Authorized Positions		3	3
Full-time Equivalent (FTE) positions		3.00	3.00
PUBLIC SAFETY PROGRAM AREA			
Department of Justice			
Authorized Positions		8	8
Full-time Equivalent (FTE) positions		7.01	7.01
Department of Corrections			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
Criminal Justice Commission			
Authorized Positions		1	1
Full-time Equivalent (FTE) positions		1.00	1.00
TRANSPORTATION PROGRAM AREA			
Department of Transportation			
Authorized Positions		2	2
Full-time Equivalent (FTE) positions		0.50	0.50

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2021 economic and revenue forecast by the Department of Administrative Services (DAS), Office of Economic Analysis, plus other actions to adjust state agency expenditures. Federal Funds revenues include American Rescue Plan Act (ARPA) Coronavirus State Fiscal Recovery and Capital Projects Funds allocations of $2.6 billion and $155.2 million, respectively, as well as other direct ongoing federal funding streams and allocations for specific purposes, some of which are also related to the effects of the pandemic.

Summary of Capital Construction Subcommittee Action

HB 5006 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations and makes other adjustments to agency budgets and position authority as described in the subsequent narrative.

Emergency Board

The Emergency Board allocates General Fund from the Emergency Fund, along with providing Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated $50 million General Fund to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of $650,000 for the Secretary of State for potential voter's pamphlet costs in excess of funding provided in the agency's adopted budget. The Secretary of State may request allocation of the reservation from the Emergency Board if the actual costs of producing the voter's pamphlet are in excess of funding provided in the agency's 2021-23 legislatively adopted budget.

HB 5006 makes ten special purpose appropriations for the Emergency Board, totaling $499.6 million General Fund. Agencies must make a request to the Emergency Board to access these funds. The ten special purpose appropriations are:

- $198 million General Fund for state employee compensation changes.
- $20 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.
- $2.5 million General Fund for allocation to the Oregon Judicial Department for the implementation of pretrial release modifications authorized under SB 48 (2021).
- $150 million General Fund for allocation for the state's natural disaster prevention, preparedness, response, and recovery activities.

- $10 million General Fund for allocation to the Criminal Justice Commission to support a Transforming Justice Initiative to advance promising practices for reshaping Oregon's public safety system.
- $5,130,265 General Fund for allocation to the Department of Education and the proposed Department of Early Learning and Care for the establishment of a new agency.
- $19 million General Fund for allocation to the Oregon Health Authority for dental rates for medical assistance programs.
- $55 million for allocation to the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate.
- $30 million General Fund for allocation to the Oregon Health Authority for the Oregon Essential Workforce Health Care Program established by SB 800 (2021).
- $10 million General Fund for allocation to state agencies for family treatment court programs.

Regarding family treatment courts, while related legislation was not passed during the 2021 legislative session, the Legislature would still like to see the development of a statewide coordinated program. In addition to approving the special purpose appropriation, the Subcommittee recommended the following budget note:

BUDGET NOTE

On or before February 1, 2022, the Oregon Judicial Department, Public Defense Services Commission, Department of Justice, Department of Human Services, Criminal Justice Commission, and the Housing and Community Services Department are requested to report jointly to the Legislature on the criteria and need for the establishment of a statewide Family Treatment Court program, and possible alternative programs to achieve the objectives of a Family Treatment Court Program. The report is to be submitted to the House and Senate Committees on Judiciary and the Joint Committee on Ways and Means.

The report is to include the following:

(1) A proposed statewide, integrated structure and organizational principles for a Family Treatment Court program based on national best practices adapted for Oregon, including:
   a. a delineation of the eligibility and exclusion criteria indicating which families can be served safely and effectively in the Family Treatment Court ensuring equity and inclusion;
   b. a proposed method to encourage voluntary participation by families balanced with necessary monitoring of participant progress and compliance with the program; and
   c. the array of services, treatment, programs, and providers necessary to address the complex challenges affecting families. Such services might include but are not limited to interdisciplinary legal representation teams, and behavioral and mental health, substance abuse, domestic violence, housing, parenting, educational, and medical services.

(2) A least-cost implementation model based on existing legislative funding for:
   a. Family Treatment programs in circuit courts;
   b. Child advocacy legal representation provided by the Department of Justice to the Department of Human Services;
   c. Public defense for both juvenile representation as well as the Parent Child Representation Program;
   d. The provision of services to families in child welfare cases by the Department of Human Services;
   e. Behavioral, mental health, and substance use disorder treatment; and
   f. Transitional and permanent housing services.

(3) Identification of three least-cost implementation counties that could serve as pilot locations for a Family Treatment Court Program, including a cost estimate for the aforementioned types of services in the pilot counties.

(4) An evidence-based method for monitoring progress and outcomes, and an evaluation of the program.

Receipt of the report is a precondition for the release of the special purpose appropriation established by HB 5006 for the expansion of Family Treatment Courts.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2022, any remaining funds become available to the Emergency Board for general purposes.

Adjustments to Approved 2021-23 Agency Budgets

STATEWIDE ADJUSTMENTS

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services and Attorney General rates. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales, refundings, unissued lottery bonds, and Other Funds balances and interest earnings that can be applied to debt service. Total savings are $98.2 million General Fund, $47.4 million Lottery Funds, $43.4 million Other Funds, and $18.5 million Federal Funds.

Specific reductions include $115.8 million total funds from lower Department of Administrative Services' assessments and service rates; $14.2 million total funds from lower Attorney General rates; and $77.5 million total funds from debt service interest rate savings and refunding of outstanding bonds.

Section 299 of the budget bill reflects the changes, as described above, for each agency. These adjustments are included in the table at the beginning of the budget report but are not addressed in the individual agency narratives. Additionally, new Other Funds debt service expenditure limitations for multiple agencies are established to accommodate the use of fund balances for debt repayment.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved $2,779,673 General Fund to supplement the funding for the Court Appointed Special Advocate (CASA) Volunteer Program, and $250,000 General Fund for the Department of Administrative Services to contract with a nongovernmental statewide coordinating entity to oversee the CASA Volunteer Program and its services. A one-time $1.5 million General Fund increase to the on-going operating subsidy for the Oregon Historical Society was also approved.

The Subcommittee approved $7,884,472 in additional Other Funds Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505(2021) that will be issued before the end of the biennium to support DAS projects, and an Other Funds expenditure limitation increase of $1.8 million was included for the cost of issuance of the bonds. The Subcommittee also approved $4,615,761 in additional Lottery Funds Debt Service to support repayment of lottery bonds that will be issued before the end of the biennium.

The Subcommittee also approved, on a one-time basis, $3,765,271 General Fund and 6 positions (6.00 FTE) for a study to determine if inequities exist in public procurement and contracting that adversely affect businesses owned by minority, women, and/or service disabled veterans by looking at state contract data. A disparity study provides a factual, data-driven foundation that state enterprises can use to help improve procurement processes to achieve fair and equitable outcomes. The six limited duration positions being added are at the PEM-E level as the project manager, an Operations and Policy Analyst 4, an Operations and Policy Analyst 2, and three Research Analyst 4s.

The Subcommittee approved an increase of $6,394,311 Other Funds expenditure limitation for special payments associated with the disbursement of proceeds from Lottery Bonds issued in previous biennia that have yet to be fully disbursed to grantees.

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services to make grants for the following purposes:

- $2,500,000 for disbursement to Fair Housing Council of Oregon for a collaborative housing partnership
- $1,000,000 for disbursement to Oregon Law Center for legal help related to housing issues
- $1,500,000 for disbursement to Mid-Columbia Community Action Center for a navigation center
- $500,000 for disbursement to Special Olympics Oregon for sports training and athletic competition

- $250,000 for disbursement to Friends of Tryon Creek State Park for park improvements
- $2,302,052 for disbursement to Multnomah County School District #7 for the Reynolds High School Health Center
- $1,785,000 for disbursement to Umatilla County Jail for the Expansion/Mental Health Facility
- $280,000 for disbursement to City of Spray for an EMS Complex
- $630,000 for disbursement to Illinois Valley Wellness Resources for the Illinois Valley Shelter and Resource Center
- $250,000 for disbursement to Council on Aging of Central Oregon for the Central Oregon Senior Services Center Renovation
- $1,885,178 for disbursement to City of Depoe Bay for Restoration of Pilings and Docks
- $1,000,000 for disbursement to City of John Day for the Ne Kam Wah Chung Interpretive Center
- $1,546,000 for disbursement to Harney County for Communication Upgrades
- $650,000 for disbursement to Grant County for Public Safety Network
- $200,000 for disbursement to Project DOVE for Transitional Units Updates
- $1,900,000 for disbursement to Sheridan School District for CTEC West
- $500,000 for disbursement to High Desert Rangeland Fire Protection Association for Lake County Wildland Fire Needs
- $150,000 for disbursement to Bowman Museum for an Exhibits Center
- $600,000 for disbursement to Creating Housing Coalition for Hub City Village
- $400,000 for disbursement to Vietnam War Memorial Fund for a Vietnam War Memorial on the Oregon State Capitol Grounds
- $750,000 for disbursement to City of Mosier for the Mosier Center
- $520,000 for disbursement to Oregon Humane Society for the New Road Ahead Animal Crimes Forensic Center
- $1,800,000 for disbursement to McKenzie Valley Wellness for McKenzie Valley Health Clinic Replacement
- $1,600,000 for disbursement to Bend-Redmond Habitat for Humanity for the Quince Town Home Project
- $500,000 for disbursement to City of Turner for Ball Brothers Seismic Upgrade
- $700,000 for disbursement to The Trust for Public Land for the Butte Falls Community Forest Project
- $1,400,000 for disbursement to Blue River Community Library for the Rebuild Project
- $903,520 for disbursement to McKenzie Fire & Rescue for a Disaster Relief Logistics Center
- $200,000 for disbursement to United Way of Jackson County for Affordable Home Ownership
- $1,400,000 for disbursement to Community Counseling Solutions for the Boardman Regional PRTS/Sub Acute Children's Facility
- $1,800,000 for disbursement to City of Umatilla for a Minority Entrepreneurial Development & Business Center
- $385,000 for disbursement to Molalla Rural Fire Protection District for Wildland Fire Protection
- $2,100,000 for distribution to the Upper McKenzie Rural Fire Protection District for facility and equipment replacement
- $800,000 for disbursement to the City of Salem for a Turnkey Project
- $816,000 for disbursement to the City of Salem Police Body Cameras

- $1,000,000 for disbursement to the City of Salem for a voucher program
- $10,500,000 for disbursement to the City of Salem for shelters
- $5,000,000 for disbursement to Multnomah County for the Arbor Lodge Shelter and Village
- $5,928,184 for disbursement to Cherriots to offset expiring tax credits
- $718,079 for disbursement to Yamhill County Transportation to offset expiring tax credits
- $288,451 for disbursement to Columbia County Rider Transportation to offset expiring tax credits
- $44,975 for disbursement to Lebanon Transportation to offset expiring tax credits
- $2,000,000 for disbursement to the Jackson County Fire District for firefighter apprentices
- $2,000,000 for disbursement to the Clackamas Fire District for firefighter apprentices
- $2,000,000 for disbursement to the Eugene Springfield Fire Department for firefighter apprentices
- $2,000,000 for disbursement to the Innovation Law Lab for Immigration Defense
- $1,500,000 for disbursement to the Northwest Health Foundation II for public safety reform activities

The Subcommittee added $173,499,294 Other Funds expenditure limitation for one-time costs of special payments associated with the disbursement of proceeds from 2021-23 Lottery Bond sales; projects are detailed below and approved in SB 5534 (2021). Cost of issuance for these Lottery Bonds totals $2,913,324. A total of $4,615,761 Lottery Funds Debt Service was provided to support repayment of lottery bond proceeds approved in SB 5534 that will be issued before the end of the biennium. Debt service payments on all the projects described below are estimated to be $29,350,840 Lottery Funds for the 2023-25 biennium, the first full biennium of repayments, and $292,995,727 over the life of the bonds. The approved projects and amounts are:

- $7,500,000 Other Funds for disbursement to the Center for Hope and Safety for the Hope Plaza
- $2,000,000 Other Funds for disbursement to City of Gresham for the Gradin Community Sports Park
- $15,000,000 Other Funds for disbursement to Eugene Family YMCA Facility
- $5,400,000 Other Funds for disbursement to Jefferson County - Jefferson County Health and Wellness Center
- $5,000,000 Other Funds for disbursement to Oregon Coast Aquarium
- $3,500,000 Other Funds for disbursement to Parrott Creek Child & Family Services for building renovation
- $2,400,000 Other Funds for disbursement to Port of Cascade Locks - Business Park Expansion
- $12,000,000 Other Funds for disbursement to Klamath County for Klamath Crimson Rose
- $4,000,000 Other Funds for disbursement to the Latino Network for La Plaza Esperanza
- $6,921,150 Other Funds for disbursement to Willamette ESD for the Willamette Career Academy
- $5,000,000 Other Funds for disbursement to City of Eugene for Downtown Riverfront Park Development
- $15,000,000 Other Funds for disbursement to Woodburn Community Center

- $3,000,000 Other Funds for disbursement to Rogue River School District for the Rogue River Wimer Wellness Center
- $4,000,000 Other Funds for disbursement to East Lincoln County Fire and Rescue for the Eddyville Fire Hall
- $3,000,000 Other Funds for disbursement to Greater Toledo Aquatic and Community Center
- $10,000,000 Other Funds for disbursement to Multnomah County for Behavioral Health Resource Center
- $5,000,000 Other Funds for disbursement to City of North Plains for a Public Works/Emergency Operations Center
- $2,000,000 Other Funds for disbursement to City of John Day for the Central Grant County Aquatics Center
- $6,250,000 Other Funds for disbursement to Family Justice Center of Washington County for Family Peace Center
- $5,000,000 Other Funds for disbursement to Corvallis Homeless Shelter Coalition for Project Turnkey Corvallis (PSH Housing Project)
- $4,500,000 Other Funds for disbursement to Wasco County for the Columbia Gorge Resolution Center
- $4,000,000 Other Funds for disbursement to Port of Portland for PDX Seismically Resilient Runway Engineering Design
- $7,250,000 Other Funds for disbursement to Willamette Falls Locks and Canal
- $13,600,000 Other Funds for disbursement to City of Phoenix for a Public Safety Building
- $4,578,144 Other Funds for disbursement to Mid-Willamette Family YMCA for Multi-Purpose Sports Field Complex
- $2,800,000 Other Funds for disbursement to Serendipity Center for Believe In Me Campus Expansion
- $5,000,000 Other Funds for disbursement to OMSI District for New Water Avenue
- $2,500,000 Other Funds for disbursement to City of Lincoln City for the D River Welcome Center
- $4,300,000 Other Funds for disbursement to Port of Morrow for a Workforce Center
- $3,000,000 Other Funds for disbursement to City of Redmond for a Public Safety/Mental Health Triage Center

The Subcommittee approved $65,476,928 Federal Funds expenditure limitation for monies from the CARES Act Coronavirus Relief Fund. Of the total, $16,303,591 is provided for carry-forward of monies provided for COVID-19 vaccination incentives, including monies provided for County Vaccination Incentive grants. The remaining $49,173,337 of the total expenditure limitation increase represents the Coronavirus Relief Fund monies projected to be either uncommitted or unspent at the end of the 2019-21 biennium. This $49,173,337 will be transferred to the Department of Corrections for expenditures and activities to respond to the COVID-19 public health emergency. Oregon received a total of almost $1.39 billion in state support from the CARES Act Coronavirus Relief Fund during the 2019-21 biennium.

The Subcommittee also approved $120 million Federal Funds expenditure limitation for monies from the American Rescue Plan Act (ARPA) Capital Projects Funds for the purpose of transferring to the Oregon Business Development Department for deposit in the Broadband Fund. The Oregon Business Development Department will use this funding for grants to increase broadband internet availability across the state.

Federal Funds expenditure limitation of $3 million was added for monies from the ARPA State Fiscal Recovery Fund for a grant to the Pendleton Round Up Foundation to partner with Blue Mountain Community College on the second phase of the Facility for Agricultural Resource Management project. This regional training center will allow Blue Mountain Community College to expand its agriculture programs, create

regional workforce training opportunities, and bolster the local economy through workshop, Career-Technical Education, and event opportunities utilizing the connections of its community partners.

The Subcommittee also approved $1,950,127,815 Federal Funds expenditure limitation for monies from the ARPA State Fiscal Recovery Fund for the purpose of expenditures and activities to respond to the COVID-19 public health emergency and its economic impact, including replacing state revenues lost as a result of the COVID-19 public health emergency.

Department of Administrative Services - American Rescue Plan Act (ARPA)

As part of HB Bill 5006, $240 million in federal ARPA funds were approved for the Department of Administrative Services (DAS) to distribute to each Senate and House district in the amounts of $4 million per Senate district and $2 million per House district, for projects identified in the following table, as long as the identified use is ARPA eligible. Should an item in the table be determined to be ineligible for ARPA funding, DAS will notify the Legislative Fiscal Office which will work with legislative leadership and the Senator or Representative of the affected district to ensure the funds are spent on ARPA eligible items.

District	Member	Project	Amount	Recipient
S-1	Heard	Southwestern Oregon Emergency Recovery, Revitalization, and Preparedness Project	1,940,000	Douglas County
		City of Powers Sewer/Drainage and lateral line repairs and upgrades	60,000	City of Powers
		Bandon Marina Redevelopment	1,500,000	Port of Bandon
		Rogue River-Siskiyou Regional Wildfire & Emergency Services Training Center	500,000	Curry County
S-2	Robinson	Grants Pass Pregnancy Care Center Expansion	4,000,000	Pregnancy Care Center of Grants Pass
S-3	Golden	Coordinated Care Facility Replacement	1,400,000	Family Nurturing Center
		Equity in Learning Facilities	1,300,000	Armadillo Technical Institute
		Houseless relocation from Bear Creek Greenway to urban campground property	1,000,000	City of Medford
		Habitat for Humanity ReStore	300,000	Habitat for Humanity- Rogue Valley
S-4	Prozanski	Lane County Investments	2,255,000	Lane County Organizations
		Western Lane County Fire Response	375,000	Lane County Fire Authority
		Douglas County Investments	1,370,000	Douglas County Organizations
S-5	Anderson	Lincoln City Cultural Center Plaza	900,000	Lincoln City Cultural Center
		Waldport Water Tank Seismic Retrofit & Recoating	600,000	City of Waldport
		Depoe Bay Restoration of Pilings and Docks	500,000	City of Depoe Bay
		Purchase of former Coos Bay GP Site	2,000,000	Oregon International Port of Coos Bay
S-6	Beyer	Lane County Emergency Shelter	2,250,000	Lane County
		Linn County Public Safety Improvements	1,000,000	Linn County
		Lane County Investments	750,000	Lane County
S-7	Manning Jr.	Lane County Latinx & Immigrant Family Wellness Hub - Building Project	1,000,000	Centro Latino Americano
		Junction City Earmarked Projects	820,000	Junction City
		Eugene Earmarked Projects	574,839	Eugene Police Department, St. Mark CME
		Lane County Investments	1,605,161	Lane County
S-8	Gelser	Millersburg Rail Quiet Zone	700,000	Linn County
		Benton County -Wildfire Safety, First Responder, Food initiatives	1,150,000	Benton County
		Education Success for Students impacted by COVID-19	1,400,000	Linn County Lincoln ESD
		Nonviolent Crisis Intervention Training for Children's Residential Facilities staff	750,000	Oregon Department of Human Services

District	Member	Project	Amount	Recipient
S-9	Girod	Stayton Police Department -IT/Security Upgrades	100,000	Stayton Police Department
		Idanha-Detroit Fire Station	2,400,000	Idanha-Detroit Rural Fire Protection District
		Pedestrian Crosswalk Sweet Home - 22nd and Hwy 20	500,000	City of Sweet Home
		Expansion of Rural Broadband Services	1,000,000	Drakes Crossing Rural Fire Protection District
S-10	Patterson	Monmouth-Independence Trolley	1,000,000	City of Monmouth
		Small Business Support Monmouth/Independence Chamber	200,000	Monmouth/Independence Chamber of Commerce
		Non-Congregate Sheltering for Chronically Homeless in Salem	750,000	Mid-Willamette Valley Community Action Agency
		United Way	2,050,000	United Way
S-11	Courtney	YMCA Child Care	4,000,000	Salem YMCA
S-12	Boquist	Polk County Rural Broadband Enhancement Assistance	1,680,000	Polk County
		Yamhill County Rural Broadband Assistance	2,320,000	Yamhill County
S-13	Thatcher	SD13 Strong – Business & Community Recovery Coalition	3,335,000	Wilsonville Chamber in conjunction with 3 others (Chehalem Valley, Keizer, Sherwood)
		Sherwood/Wilsonville Broadband Infrastructure Expansion	665,000	City of Sherwood, an Oregon municipal corporation
S-14	Lieber	Beaverton YMCA Childhood Development Center	1,000,000	Beaverton YMCA
		Beaverton Homeless Shelter/Mental Health Court	2,244,000	City of Beaverton
		HomePlate Youth Services Drop-in Center	456,000	HomePlate Youth Services
		Forth Electric School Bus Pilot	300,000	Forth Mobility
S-15	Riley	North Plains Jessie May Community Park and Pedestrian Pathway Improvements	1,000,000	City of North Plains
		Hillsboro School District Electric Bus project	1,000,000	Hillsboro School District
		Habitat for Humanity	1,700,000	Habitat for Humanity
		Forest Grove senior center	300,000	Forest Grove Senior and Community Center
S-16	Johnson	Louisiana Avenue North/South Connection	400,000	City of Vernonia
		Scappoose Water & Wastewater Infrastructure	3,600,000	City of Scappoose

District	Member	Project	Amount	Recipient
S-17	Steiner Hayward	Oregon Jewish Museum & Center for Holocaust Education	400,000	Oregon Jewish Museum & Center for Holocaust Education
		Washington County Investments	2,155,000	PCC Rock Creek, Habitat for Humanity - Denney Gardens, Pat Reser Center for the Arts, and Tualatin Hills Parks and Rec. Dept.
		Reach Out and Read Program	195,000	Reach Out and Read
		Central City Respite Center & Recuperative Care	1,250,000	Central City Concern
S-18	Burdick	Downtown/Old Town Respite Center	1,000,000	Central City Concern
		Hopewell House	250,000	Friends of Hopewell House
		Just Compassion of East Washington County	2,000,000	Just Compassion of East Washington County
		Red Electric Trail Project	750,000	City of Portland Parks and Recreation
S-19	Wagner	South Metro Racial Justice and Equity Grant Program	600,000	MRG Foundation
		Hillsdale to Lake Oswego Trail	600,000	SW Trails, Portland Bureau of Transportation, Oregon Parks and Recreation Department
		Lake Oswego/ SW Portland Land for Affordable Housing	2,000,000	Habitat for Humanity Portland/Metro East
		SATF & OCADSV Violence Prevention Education Programs	800,000	Oregon Sexual Assault TF and the Oregon Coalition Against Domestic and Sexual Violence
S-20	Kennemer	Clackamas County Fairgrounds Livestock Barn and RV Park / Emergency Housing Center	3,040,800	Clackamas County Fair Improvement Foundation
		Business Recovery Centers of Clackamas County	700,000	Oregon City and Canby Area Chambers of Commerce and Business Recovery Centers
		Estacada Rural Fire District #69 - Wildland Fire and Emergency Medical Response Equip.	134,200	Estacada Rural Fire District
		Canby Fire District COVID Response Supplies	125,000	Canby Fire District
S-21	Taylor	Bowman Brea Park & Scott Park	1,250,000	City of Milwaukie
		Abandoned and Derelict Boats	1,000,000	Oregon State Marine Board
		Domestic Violence Support	500,000	Raphael House
		DVSA Housing Navigator	1,250,000	Department of Justice

District	Member	Project	Amount	Recipient
S-22	Frederick	NAYA/PCC Development, Head Start	1,500,000	Home Forward
		Airway Science for Kids Center for STEAM and CTE	1,000,000	Airway Science
		Modernize OJD electronic access to records	1,000,000	Oregon Judicial Department
		Kitchen and Culinary Academy Project	500,000	Portland Opportunities Industrialization
S-23	Dembrow	Multnomah County	2,320,000	Multnomah County
		PCC Cascade Campus Fire Science Program	330,000	Portland Community College
		Rahab's Sisters: Women's Center and Housing	350,000	Rahab's Sisters
		AYCO Dream	1,000,000	African Youth and Community Organization
S-24	Jama	Business Recovery Center's Technical Assistance, Support Services, and Grant Program	350,000	North Clackamas County Chamber of Commerce
		Rosewood Equitable Neighborhood Development	350,000	The Rosewood Initiative
		Sunflower Village	600,000	Hacienda Community Development Corp., Inc
		Economic Recovery, Affordable Housing Development and Community Resiliency Plan	2,700,000	MRG Foundation
S-25	Gorsek	East County Youth Support Project	2,220,000	Multnomah County
		Gresham Barlow District's School Based Health Center	500,000	Gresham Barlow School District
		Affordable Rents to College Students	280,000	College Housing Northwest
		IRetractable pool cover for MHCC pool and creation of Multicultural Diversity and Equity Center at MHCC	1,000,000	Mt. Hood Community College
S-26	Thomsen	Hood River County Fair Enhancement	538,100	Hood River County Fair
		Commercial Hangar at Ken Jernstedt Airfield /Anchor Way Multi-modal Street and Transit Improvement	500,000	Port of Hood River
		Business Recovery Center Enhancement	1,661,900	North Clackamas Chamber of Commerce
		Cascade Locks Business and Tourism Boost	1,300,000	Port of Cascade Locks
S-27	Knopp	Midtown Bicycle and Pedestrian Crossing	2,000,000	City of Bend
		Little Kits Early Learning	1,000,000	OSU-Cascades
		New well #9 City of Redmond	1,000,000	City of Redmond

District	Member	Project	Amount	Recipient
S-28	Linthicum	Crook County Infrastructure and Economic	1,500,000	Crook County Board of Commissioners
		Jackson County Infrastructure and Economic Dev.	300,000	Jackson County Board of Commissioners
		Klamath County Infrastructure & Economic	1,500,000	Klamath County Board of Commissioners
		Lake County Infrastructure and Economic	700,000	Lake County Board of County Commissioners
S-29	Hansell	East Umatilla Fire and Rescue, New Fire Station	3,900,000	East Umatilla Fire and Rescue (District)
		Wheat Research at the Columbia Basin Agricultural Research Center	100,000	Columbia Basin Agricultural Research Center of OSU's Agricultural Experiment Station
S-30	Findley	Vale Wastewater Treatment Facility	1,000,000	City of Vale
		John Day Wastewater Treatment Plant	1,500,000	City of John Day
		Jefferson Cty. Housing-Disadvantaged Community	750,000	The Jefferson County Faith Based Network
		Madras Industrial Grant Space	750,000	Jefferson County/City of Madras
H-1	Smith, DB	Lincoln School of Early Learning	100,000	Coquille School District
		Bandon Marina Redevelopment	1,300,000	Port of Bandon
		Central Curry Early Learning Center	250,000	Central Curry School District 1
		SAFTE - SW Achieves Fire Training Excellence, Charleston Trade School, OR Coast STEM Hub Career Connected Learning	350,000	SW Oregon Community College
H-2	Leif	Educational Technology for House Dist. 2 Schools	2,000,000	Douglas Education Service District (ESD)
H-3	Morgan	Rural Josephine County Library Building Projects	1,200,000	Josephine Community Library Foundation
		Josephine County Support Grants Project	600,000	Illinois Valley Community Development Organization (IVCDO)
		School WasteWater Treatment Facility	200,000	Three Rivers School District
H-4	Stark	Eagle Point Economic Revitalization Project	500,000	City of Eagle Point
		Southern Oregon Strong Business Success Grants	1,000,000	The Chamber of Medford & Jackson County
		City of Central Point - Urban Renewal/Economic Dev.	500,000	City of Central Point
H-5	Marsh	Talent Maker City Permanent Location	1,800,000	Talent Maker City (nonprofit)
		Applegate Valley Internet Accessibility	100,000	A Greater Applegate (nonprofit)
		Green Springs Fire Protection Engines	100,000	Greensprings Rural Fire District

District	Member	Project	Amount	Recipient
H-6	Wallan	MURA Liberty Park Sidewalk Construction	250,000	City of Medford
		Sidewalk Infill - Various near schools	1,000,000	City of Medford
		South Stage Road Overcrossing Phase 2	700,000	City of Medford
		United Way of Jackson County	50,000	United Way of Jackson County
H-7	Hayden	Special Districts Support Funds	800,000	Oregon Special Districts Association
		Lane County Support Funds	600,000	Lane County
		Douglas County Support Funds	400,000	Douglas County
		Umpqua Community College scholarships/support for students qualified for assistance in CDL training	200,000	Umpqua Community College
H-8	Holvey	Western Lane Emergency Response and Preparedness	375,000	Lane Fire Authority
		McKenzie River Finn Rock Restoration Project	325,000	Eugene Water and Electric Board (EWEB)
		Lane County Investments	1,300,000	Lane County
H-9	Wright	Port Purchase of former Coos Bay GP Site	2,000,000	Oregon International Port of Coos Bay
H-10	Gomberg	Lincoln City Cultural Center Plaza	900,000	Lincoln City Cultural Center
		Waldport Water Tank Seismic Retrofit & Recoating	600,000	City of Waldport
		Depoe Bay Restoration of Pilings and Docks	500,000	City of Depoe Bay
H-11	Wilde	Linn County Food Support - Sharing Hands	85,000	Sharing Hands, Inc.
		Creswell Broadband	80,000	City of Creswell
		Lane Community College Career & Technical Education	500,000	Lane Community College
		Lane County Investments	1,335,000	Lane County
H-12	Lively	Broadband Micro-Carrier Hotel Fiber Expansion	750,000	City of Springfield
		Springfield Essential Infrastructure Project	185,000	City of Springfield
		Long-Term Affordable Housing in Springfield	620,000	City of Springfield
		Manufactured Home Park Preservation	445,000	City of Springfield
H-13	Nathanson	Eugene Community Broadband Plan	150,000	City of Eugene
		Nonprofit Organization Support - Lane County	278,000	Lane County Dept. of Health & Human
		Looking Glass Homeless Youth Facility	310,000	Looking Glass Community Services
		Lane County Investments	1,262,000	Lane County

District	Member	Project	Amount	Recipient
H-14	Fahey	Nelson Place Townhomes	600,000	DevNW
		Public Health Equity and Resilience Grants Program	225,000	Lane County
		Lane County Investments	1,175,000	Lane County
H-15	Boshart Davis	Mid-Willamette Family YMCA	1,548,000	YMCA
		BGCA Capital Projects and Improvements	327,000	Albany Boys & Girls Club
		Waverly Satellite Site	125,000	Albany Boys & Girls Club
H-16	Rayfield	Benton County Crisis Respite Center	1,250,000	Benton County
		Affordable Housing Land Acquisitions	750,000	Linn-Benton Housing Authority
H-17	Cate	Santiam Canyon Wildfire Recovery and Public Safety	900,000	Marion County
		Community Improvements	235,000	City of Scio
		Cheadle Lake Trail System Expansion	325,000	City of Lebanon
		Linn County Public Safety Improvements	540,000	Linn County
H-18	Lewis	City of Silverton Police/City Hall Construction Project	500,000	City of Silverton
		City of Mt Angel Marquam SS Trunk Line Project	500,000	City of Mt Angel
		Molalla Forest Road Bike/Ped Path Project	500,000	City of Molalla
		Aurora City Well Project	500,000	City of Aurora
H-19	Moore-Green	City of Aumsville, Tower Well Project	300,000	City of Aumsville
		City of Turner, Burkland Pool	300,000	City of Turner
		Willamette Career Academy	150,000	Willamette Career Academy
		United Way of the Mid-Willamette Valley	1,250,000	United Way of the Mid-Willamette Valley
H-20	Evans	Mid-Willamette Valley Trolley	2,000,000	City of Monmouth
H-21	Clem	Salem Community Investment Fund	2,000,000	Marion County (Economic Development)
H-22	Alonso Leon	Legion Park Athletic Complex	1,004,300	City of Woodburn
		Salem Free Clinics - free clinic funding	172,000	Salem Free Clinics, 501(c)3
		Fire engine	323,700	Chemeketa Comm. Col. Brooks Training
		Community media and health care	500,000	Alianza Poder
H-23	Currently Unrepresented	8” Loop along Goucher Street	1,200,000	City of Amity
		Replace Existing 8” Transmission Pipeline	800,000	City of Amity

District	Member	Project	Amount	Recipient
H-24	Noble	CARES NW and the Family Justice Center	400,000	CARES NW
		A Family Place Child Abuse Prevention	250,000	A Family Place Relief Nursery Yamhill County
		Juliette's House Enhanced Services	600,000	Juliette's House Child Intervention Center
		Small Business Grant Program	750,000	City of McMinnville
H-25	Post	St. Paul Water System	696,000	City of St. Paul
		Butteville Landing	54,000	Friends of Historic Butteville Board
		City of Newberg	400,000	City of Newberg
		City of Keizer	850,000	City of Keizer
H-26	Neron	Just Compassion of East Washington County (Grayber-	500,000	Just Compassion of East Washington County
		Human Services Investments	400,000	Department of Administrative Services
		Municipal Grants- Broadband & Business Stabilization	1,000,000	City of Sherwood
		Public Health Outreach Van	100,000	Clackamas County Public Health
H-27	Schouten	Patricia Reser Center for the Arts	1,200,000	Beaverton Arts Foundation
		Beaverton YMCA Childhood Development Center	800,000	Beaverton YMCA
H-28	Campos	HomePlate Youth Services Drop-in Center	643,000	HomePlate Youth Services
		Beaverton Homeless Shelter	500,000	City of Beaverton
		Washington County Park Restroom Improvements	801,000	Washington County
		Children’s Library at the Aloha Community Library	56,000	Aloha Community Library
H-29	McLain	Food Security for economically vulnerable immigrant families: Food access/infrastructure - Covid-19	160,000	Adelante Mujeres
		Centro Cultural Food Services Building	660,000	Centro Cultural
		Forest Grove Foundation Housing for Homeless	680,000	Forest Grove Foundation
		Bienestar Plaza Los Amigos	500,000	Bienestar, Inc.
H-30	Sollman	North Plains Jessie Mays Community Park and Pedestrian Pathway Improvements	800,000	City of North Plains
		Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	500,000	Asian Pacific American Network of Oregon (APANO)
		Family Promise Washington County House	500,000	Family Promise of Washington County
		Hillsboro Schools Foundation Bilingual Career Kits	200,000	Hillsboro Schools Foundation

District	Member	Project	Amount	Recipient
H-31	Witt	Fox Creek Culvert	100,000	City of Rainier
		Skyline Community Hall Retrofits	155,000	Skyline Grange #894
		Sauvie Island Fire District Improvements	930,000	Sauvie Island Fire District 30
		River Access Near NW 107th Ave/Community Center Earthquake Retrofit	815,000	Linnton Neighborhood Association
H-32	Weber	Anderson Creek Raw Water Transmission Main	400,000	City of Nehalem
		Well and Wastewater Treatment resiliency	820,000	City of Bay City
		Cannon Beach Resiliency Project	360,000	City of Cannon Beach
		Astoria Public Library Renovation	420,000	City of Astoria
H-33	Dexter	Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	450,000	APANO
		Beaverton Health Clinic & Support for Innovative Startups and Emerging Nonprofits	650,000	City of Beaverton
		Central City Concern Clinical Respite Center	700,000	Central City Concern
		Washington County Park Restroom Improvements	200,000	Washington County
H-34	Helm	Oregon Outdoor Recreation Stimulus	1,000,000	Oregon Department of Fish & Wildlife, Oregon Conservation and Recreation Fund
		Support for Innovative Startups and Emerging	200,000	City of Beaverton
		HomePlate Youth Services Drop-in Center	401,000	HomePlate Youth Services
		Washington County Park Restroom Improvements	399,000	Washington County
H-35	Grayber	Just Compassion of East Washington County	1,500,000	Just Compassion of East Washington County
		Broadway Rose Improvements	350,000	Broadway Rose Theatre Company
		Southwest Corridor Community Investment Trust Model Feasibility Study and Implementation	150,000	Southwest Corridor Equity Coalition
H-36	Reynolds	Street Roots Center	1,400,000	Street Roots
		Food Pantry - Emergency Food processing/distribution	100,000	Neighborhood House
		Open for Fall, Open for All	400,000	Portland State University
		Central City Concern Peer Respite Center	100,000	Central City Concern

District	Member	Project	Amount	Recipient
H-37	Prusak	Washington County Economic and Transit Support	500,000	Washington County
		Packed with Pride & Afterschool Homework & Social Support club	500,000	The Foundation for Tigard Tualatin Schools
		Tualatin Together	500,000	Tualatin Together
		West Linn and Lake Oswego Small Business Support	500,000	West Linn Small Business Recovery Center
H-38	Salinas	Hillsdale to Lake Oswego Trail	300,000	SW Trails, Portland Bureau of Transportation, Oregon Parks and Recreation Department
		Lake Oswego/ SW Portland Land for Affordable Housing	1,000,000	Habitat for Humanity Portland/Metro East
		South Metro Racial Justice and Equity Grant Program	400,000	MRG Foundation
		Partnership for Community Health Care and Education	300,000	Clackamas Volunteers in Medicine
H-39	Drazan	Wildland Fire & Emergency Medical Response	146,700	Estacada Rural Fire District #69
		Clackamas County Fairgrounds Livestock Barn Project	1,750,000	Clackamas Cty. Fair Improvement Foundation
		Canby Fire District COVID response supplies	103,300	Canby Fire District
H-40	Meek	Parrott Creek Child & Family Services	600,000	Parrott Creek Child & Family Services
		Gladstone and Oak Lodge Community Library	500,000	Clackamas County
		Partnership for Community Health Care and	300,000	Clackamas Volunteers in Medicine
		Business Recovery Centers of Clackamas County	600,000	Oregon City Chamber of Commerce and Business Recovery Center
H-41	Power	City of Milwaukie Neighborhood Park Development	1,000,000	City of Milwaukie
		Oak Grove Community Project	750,000	Clackamas County
		Sellwood Community House Capital Improvements	250,000	Sellwood Community House
H-42	Nosse	Regional Black Economic Prosperity Planning and Dashboard Development Process	100,000	National Association of Minority Contractors - Oregon
		Central City Concern Clinical Respite Center	950,000	Central City Concern
		Street Roots Center	950,000	Street Roots
H-43	Sanchez	Albina Head Start classrooms	300,000	Home Forward
		NAYA Family Center/Home Forward 42nd and Killingsworth Project	1,700,000	NAYA Family Center

District	Member	Project	Amount	Recipient
H-44	Kotek	Center for Black Excellence	250,000	Albina Vision Trust
		NAYA Capital Improvements	1,250,000	Native American Youth and Family Center (NAYA)
		Co-Located Early Childhood Classroom Space at N. Maryland Affordable Housing Development	500,000	Neighborhood House
H-45	Smith Warner	Central City Concern's Recuperative Care Program	800,000	Central City Concern
		NAYA Home Forward Workforce & Early Childhood Education Center	600,000	NAYA
		Mainspring	100,000	Mainspring
		Street Roots Renovation	500,000	Street Roots
H-46	Pham	APANO Property Acquisition Fund	1,600,000	APANO
		82nd Avenue Transportation Justice Advocacy Grants	225,000	Oregon Walks
		Community Safety Infrastructure Investments	100,000	Coalition of Communities of Color
		East Portland Community Placemaking Projects	75,000	City Repair Project
H-47	Valderrama	Asian Pacific American Network of Oregon (APANO) Property Acquisition Fund	350,000	APANO
		East Portland Community Prosperity Project: Small Business Development	500,000	Unite Oregon
		Rosewood Equitable Neighborhood Development	1,150,000	The Rosewood Initiative
H-48	Reardon	Leach Botanical Garden Historical Building Improvement	1,550,000	Leach Garden Friends
		Zenger Farms Capital Improvements	150,000	Friends of Zenger Farms
		MHCC Pool and Multi-Cultural Center	300,000	Mt. Hood Community College
H-49	Hudson	East County Food Pantry	10,000	East County Food Pantry
		Troutdale Terrace Food Assistance	6,000	Oregon Food Bank
		Aldercrest Apartments renovation	1,200,000	Human Solutions of Oregon
		Habitat for Humanity land purchase	784,000	Habitat for Humanity
H-50	Ruiz	Gresham-Barlow School Based Health Center Development	1,000,000	Gresham Barlow School District - Multnomah County School District
		City of Gresham Funding Project	700,000	City of Gresham
		MHCC Pool and Multi-Cultural Center	100,000	Mt. Hood Community College
		Youth Voice, Youth Vote: Youth Participatory	200,000	Participatory Budgeting Oregon

District	Member	Project	Amount	Recipient
H-51	Bynum	Friends of Baseball	100,000	Friends of Baseball
		Building United Futures Complex	800,000	The Black United Fund of Oregon
		Paramount Apartments	1,000,000	Albina Vision Trust
		Black Economic Prosperity Project/Regional Black Economic Prosperity Planning and Dashboard Development Process	100,000	National Association of Minority Contractors - Oregon
H-52	Williams	MHCC Pool and Multi-Cultural Center	1,000,000	Mt. Hood Community College
		Columbia Gorge Community College Child Care Center, Ag-Tech-Ed Study, and ECE Spanish GED Program	1,000,000	Columbia Gorge Community College
H-53	Zika	City of Redmond - Neighborhood Revitalization	1,000,000	City of Redmond
		REACH & Redmond Early Learning Center	200,000	REACH & Redmond Early Learning Center
		NeighborImpact	800,000	NeighborImpact
H-54	Kropf	City of Bend Low-Barrier Shelter	2,000,000	City of Bend
H-55	Breese-Iverson	Prineville N. Peters/N. Main Intersection Update	900,000	City of Prineville
		Lake County Rural Fire Protection	500,000	Lake County
		La Pine Highway 97 East Pedestrian Improvements	375,000	City of La Pine
		HD 55 Main Street Grants	225,000	Crook County Chamber of Commerce (HD 55)
H-56	Reschke	Klamath County Economic Development Association	1,000,000	Klamath County Economic Dev. Association
		South Central Oregon Economic Development District	1,000,000	S. Central Oregon Economic Dev. District
H-57	Smith, G	District 57 Community Development Fund	2,000,000	Port of Morrow
H-58	Levy	Union County Business Assistance Grant Program	500,000	Union County
		East Umatilla Fire and Rescue, New Fire Station	1,000,000	East Umatilla Fire and Rescue (District)
		Wallowa County Fairgrounds Project	500,000	Wallowa Cty. for the Wallowa County Fair
H-59	Bonham	Columbia Gorge Community College Child Care Center/ Family Child Care Program Renovation	1,000,000	Columbia Gorge Community College
		Smith Rock State Park Infrastructure Improvements & Terrebonne Road Interchange	1,000,000	Deschutes County

District	Member	Project	Amount	Recipient
H-60	Owens	Harney County Fairgrounds	1,000,000	Harney County
		Malheur County Fair Barn Replacement	455,000	Malheur County
		Unity Water Tower Replacement	500,000	Baker County
		Sumpter Valley Railroad upgrades	45,000	Sumpter Valley Railroad Restoration, Inc

Oregon Advocacy Commissions Office

The Subcommittee approved an appropriation of $228,372 General Fund for the Oregon Advocacy Commissions Office to hire one permanent, full-time Public Affairs Specialist 2 to engage with constituent communities.

Oregon Liquor Control Commission

To finance construction of a new liquor distribution center and headquarters facility, the Subcommittee approved the cost of bond issuance and 2021-23 debt service for the Oregon Liquor Control Commission (OLCC) as follows:

- For purchase of land and warehouse construction, $632,735 Other Funds expenditure limitation for cost of issuance and $3.4 million Other Funds expenditure limitation for debt service.
- For information technology systems for licensing, enforcement, and distribution center sales and inventory management, $390,000 Other Funds expenditure limitation for cost of issuance, and $3.2 million Other Funds expenditure limitation for debt service.
- For an order fulfillment and conveyor system, $175,000 Other Funds expenditure limitation for cost of issuance and $896,730 Other Funds expenditure limitation for debt service.

The cost of the new facilities is estimated to total $89.5 million. Bond authorization is provided in SB 5505 for the acquisition of property and construction of a new liquor distribution center and headquarters facility ($52.5 million); a new distribution center sales and inventory management information technology system ($27 million); and a conveyor and order fulfillment system for the new facility ($10 million). Expenditure limitation for the land and construction and the conveyor system is included in SB 5506, the Capital Construction bill.

OLCC has been working with the Capitol Projects Advisory Board and the Department of Administrative Services on due diligence related to facility replacement and property acquisition. A market evaluation is scheduled to occur in the autumn of 2021, final site selection is projected to occur in April of 2022, and construction is anticipated to be completed in 2024.

The Subcommittee provided the following instruction to OLCC:

BUDGET NOTE

Prior to disposition of its existing properties adjacent to McLoughlin Boulevard in Milwaukie, the Oregon Liquor Control Commission is directed to report to the Joint Committee on Ways and Means on plans for the sale and disposition of its existing distribution center, office headquarters, and Milport Road warehouse. The report shall include information on the zoning of the properties, submitted offers, real estate fees and commissions paid to contractors and real estate professionals engaged, conditions of sale, and listing price of the properties. In addition, the OLCC shall report on the new warehouse and headquarters location, purchase price, construction and relocation schedule; its interim operations plan including new leases and estimated costs; an overview of measures the agency will take to minimize disruption to licensees, contract liquor agents, and other stakeholders; and a summary of efforts to secure financial systems and data during the transition.

Public Employees Retirement System

The Subcommittee approved $16,792,238 Lottery Funds expenditure limitation for the Employer Incentive Fund to be used for a 25% state match program for employer side accounts, which are pre-paid employer contributions held in trust for the payment of employer contributions.

Department of Revenue

A General Fund appropriation of $292,002 was approved for the Department of Revenue to support one full-time Operations and Policy Analyst 4 position (1.00 FTE) in the Administration Division. The position will lead initiatives to improve the efficiency and effectiveness in the management of resources, lead analyses of systems and processes, and work with agency management to develop business cases and policy option packages.

A one-time General Fund appropriation of $23.2 million was approved for the Department to make grants to counties for the reimbursement of lost tax revenue related to the 2020 wildfires. Distribution of these funds will be limited to counties included in Executive Order 20-60 that were impacted by the 2020 wildfires and that can demonstrate losses due to the September 2020 wildfires in property tax years beginning on or after July 1, 2020. For 2020-21, the following estimated amounts of lost tax revenues will be provided to the following counties:

- Lincoln: $208,178
- Marion: $715,634
- Clackamas: $116,831
- Lane: $579,208
- Linn: $72,226
- Douglas: $65,060
- Jackson: $2,829,073
- Klamath: $228,162

Prior to disbursement of funds by the Department, each county must apply by December 1, 2021, and annually thereafter. Applications must include a copy of a county ordinance or resolution authorizing the request and a sworn statement that the amount represents estimated revenue lost in that property tax year due to the September 2020 wildfires. The Department will review applications and distribute funds as requested by December 31st and each year thereafter. The Department is authorized to establish rules for the purposes of these distributions.

Other Funds expenditure limitation was increased by $4,245,000 for expenditure of Article XI-Q Bond proceeds on the Electronic Valuation Information System (ELVIS) project authorized in SB 5506. The objective of this project is to modernize the various outdated appraisal systems and associated manual processes used by the valuation section. One Information Systems Specialist 7 (0.88 FTE) and one Information Systems Specialist 8 (0.88 FTE) are provided to support the system. The Department's General Fund appropriation for debt service and related costs was increased by $672,270 for debt service for the 2021-23 biennium. Debt service is estimated to be $1,349,060 for the 2023-25 biennium.

To address the Department's cost of implementing SB 139 relating to taxation, $161,387 General Fund was approved for one permanent, part-time Tax Auditor 2 position (0.50 FTE) to answer questions from businesses and personal income taxpayers and assist with written objections related to the tax rate changes.

To address the Department's cost of implementing SB 727 relating to taxation, $438,569 General Fund was approved for three positions (2.00 FTE). One permanent, full-time Tax Auditor 2 (1.00 FTE) was approved to assist with the implementation of the Business Alternative Income Tax (BAIT) and to answer technical questions. One permanent, part-time Data Entry Operator (0.50) was approved to key additional schedules and fields on paper returns into Quick Modules for processing into GenTax. One permanent, part-time Operations and Policy Analyst 3 (0.50 FTE) was approved for GenTax testing and business entity analysis.

To address the Department's cost of implementing HB 2433 relating to taxation, $397,011 General Fund was approved for five positions (2.50 FTE). One permanent Administrative Specialist 2 position (0.50 FTE) was approved to provide clerical support, and four permanent seasonal Public Service Representative 3 positions (2.00 FTE) were approved to process Individual Taxpayer Identification Number filers.

Secretary of State

The Subcommittee approved a total of $2,474,287 General Fund and one limited duration Program Analyst 4 position (1.00 FTE) for the Elections Division. Of the total, $2 million was added for grants to counties to address county elections offices equipment and technology needs. This includes, but is not limited to, updating voting machines, purchasing new processing equipment (ballot sorters, tabulator upgrades, postmark scanners, keyed locks, and equipment for implemented upgrades), video surveillance upgrades, ballot drop boxes, and software needed for implementation of risk limiting audits. In addition, $120,000 General Fund was added for GIS interface updates needed to implement a redistricting plan. The limited duration position is supported with $354,287 General Fund and will assist with distributing resources to counties and addressing local county clerk redistricting needs.

Oregon State Library

An increase in Federal Funds expenditure limitation of $2,924,165 was approved for the State Library for the expenditure of American Rescue Plan Act (ARPA) funds for five focal project areas. These areas include connectivity; digital equity and inclusion; equity, diversity, inclusion, and antiracism; needs arising from the pandemic; and workforce development. These focal areas apply to the State Library's direct spending as well as subgrants provided to museums, tribes, and other entities. One Administrative Specialist position (1.00 FTE), supported with Federal Funds, is provided to help with the disbursement of ARPA funds.

Oregon State Treasury

Nonlimited authority for the Trust Property programs was modified to include charges for investment-related transactions.

CONSUMER AND BUSINESS SERVICES

Bureau of Labor and Industries

A General Fund appropriation of $2,310,459 was approved for the agency's role in the Fair Housing Enforcement Statewide Investment collaborative partnership between the Fair Housing Council of Oregon (FHCO), the Bureau of Labor and Industries (BOLI), the Department of Justice (DOJ), and other housing partners. This funding supports one Program Manager (1.00 FTE); Six Civil Rights Investigators (6.00 FTE) to support housing discrimination investigation in four priority regions; and one Training and Development Specialist (1.00 FTE) to provide statewide fair housing education and outreach.

Consumer and Business Services

The Subcommittee approved the transfer of the Senior Health Insurance Benefits Assistance (SHIBA) program from the Department of Consumer and Business Services (DCBS) to the Department of Human Services (DHS). The intent of this transfer is to consolidate all the SHIBA funding and programs in DHS since that agency already has two of the three SHIBA-related federal grants. This transfer requires a $1,813,619 Federal Funds expenditure limitation reduction to DCBS' budget and a reduction of two Program Analyst 2 positions (2.00 FTE) and two Public Service Representative 4 positions (2.00 FTE).

A technical adjustment was approved to accurately reflect the number of positions needed to support the new behavioral health treatment oversight requirements established in HB 3046 (2021). This adjustment adds one position to the three that are already approved.

A General Fund appropriation of $10,678,004 was approved as part of the Wildfire Recovery Initiative. This funding is for a new grant program to incentivize residential and commercial fire hardening for rebuilding and repairing dwellings and other structures that were destroyed or

damaged in the 2020 wildfires. Administration for the new grant program is capped at $678,004. One Principal Executive Manager E (1.00 FTE) is also approved for the program.

The Subcommittee approved the transfer of the Compact of Free Association (COFA) Premium Assistance Program and health insurance exchange from the DCBS to the Oregon Health Authority (OHA) as described in SB 65 (2021). This transfer requires DCBS to reduce its Other Funds expenditure limitation by $14,870,281 and eliminate 18 positions (18.00 FTE).

Mental Health Regulatory Agency

The Mental Health Regulatory Agency provides administrative and regulatory oversight to two licensing boards that oversee mental health professions in the state, the Board of Psychology and the Board of Licensed Professional Counselors and Therapists. Due to legislative interest in gaining a better understanding of licensee demographics and increasing diversity of the mental health workforce, the Subcommittee approved $300,000 General Fund and the following budget note:

BUDGET NOTE

The Mental Health Regulatory Agency shall engage a third party consultant to study the demographics of those individuals licensed by the boards and devise a plan to increase licensee diversity, including an examination of the boards' application processes, investigation of complaints and allegations related to application disclosures, and the boards' consideration of applicant character and fitness. A written report on the study and plan must be provided to the appropriate legislative policy committee(s) no later than December 31, 2022. The agency must also present this information to a subcommittee of the Joint Committee on Ways and Means during the 2023 legislative session.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

Anticipating the issuance of general obligation bonds for the seismic rehabilitation program at the Oregon Business Development Department (OBDD), the Subcommittee approved expenditure limitation of $160 million Other Funds for program grants: $110 million for public school buildings and $50 million for emergency services facilities. An increase in Other Funds expenditure limitation of $2 million was approved for paying the cost of bond issuance.

The Subcommittee approved an increase of $6,371,670 in the Department's General Fund appropriation for the payment of debt service on bonds issued for the seismic rehabilitation program.

A General Fund appropriation of $4 million was approved for the Business Innovation and Trade Division to provide grants to local governments to aid in the short and long-term efforts to recover from the 2020 wildfire season. The total amount of funding represents the reestablishment of funding that was provided for this purpose by the Emergency Board in January 2020 but was unspent at the end of the 2019-21 biennium, plus an additional $2 million due to anticipated program need. The funding is available for a variety of activities that include, but are not limited to, human resources, land use planning, infrastructure planning, FEMA recovery applications, building permit application processing, financial and administrative program support, and translation services.

The Subcommittee approved $80,000 General Fund for the Infrastructure Division to distribute as a grant to Crawford Electric Company to reimburse the company for the cost of temporary power poles that the State of Oregon used immediately following the 2020 wildfires.

A total of $4,238,074 General Fund was approved for the Department's Infrastructure Division to make grants to specific local governments for financial assistance for their building and planning departments' staffing needs. The individual recipients are:

- Lane County $755,319
- Linn County $275,000
- Lincoln County $190,000
- Douglas County $375,000
- Marion County $975,000
- Jackson County $710,000
- City of Talent $280,000
- City of Phoenix $677,755

The Subcommittee approved an appropriation of $772,000 General Fund for making grants to the following entities for staffing and operational needs associated with the 2020 wildfire season:

- City of Gates $251,000
- City of Detroit $521,000

An allocation of $275,722,721 American Rescue Plan Act State Fiscal Recovery Funds (Other Funds) was approved for the Department to make grants to local governments in the following amounts, for the critical drinking water, storm water, and sanitary sewer projects identified below:

- $2,923,500 for the City of Mill City storm drainage improvements

- $2,694,953 for Hood River waterfront stormwater line
- $2,640,125 for the City of Elgin wastewater collection system
- $14,700,000 for the City of Sandy wastewater treatment plant
- $50,000,000 for Marion County North Santiam septic to sewer project
- $3,000,000 for the City of Turner water pipe project
- $100,000 for the City of Vale wastewater treatment facility headworks improvements
- $2,790,000 for the City of Astoria 16th St distribution waterline replacement
- $2,930,000 for the City of Astoria Pipeline Road waterline resilience
- $10,000,000 for the City of Clatskanie - waste water treatment plant
- $5,260,000 for the Lyons-Mehama Water District tank and pipeline project
- $2,425,798 for the Port of Toledo sanitary sewer extension to Hwy 20
- $974,850 for the City of Waldport water tank project
- $2,000,000 for the Arch Cape Domestic Water Supply District Arch Cape Forest project
- $4,860,000 for the City of Astoria wastewater treatment plant headworks improvement project
- $5,530,000 for the City of Echo water system improvements
- $1,500,000 for the City of Echo wastewater system improvements
- $10,545,543 for the City of Aurora wastewater treatment plant facility
- $4,284,203 for the City of Aurora water storage tank and pump station
- $3,200,000 for the Crane Union School District 1J Crane community water and sewer system
- $250,000 for the City of Arlington Columbia River municipal pump station
- $65,000 for the City of Arlington wastewater facilities plan
- $12,000,000 for the City of Tillamook water transmission line replacement
- $1,140,000 for the Mapleton Water District water infrastructure projects
- $14,628,685 for the City of Lakeside wastewater treatment plant replacement
- $10,000,000 for the City of Scappoose water infrastructure projects
- $2,500,000 for the City of Aumsville water system improvements
- $12,000,000 for the City of Philomath water treatment plant and reservoir construction
- $900,000 for the Wasco County Soil and Water Conservation District Mosier Million #2 well replacement project
- $835,000 for the Crescent Sanitary District wastewater collection system
- $5,800,000 for the City of Carlton wastewater treatment plant
- $15,500,000 for Lane County McKenzie River Valley drinking water and wastewater system replacements

- $1,800,000 for the Panther Creek Water District water reservoir replacement
- $15,000,000 for Lincoln County Panther Creek septic and stormwater systems
- $3,000,000 for the City of Detroit drinking water system
- $3,000,000 for the City of Ashland for Talent, Ashland, and Phoenix intertie improvements
- $500,000 for Lincoln County well repair
- $25,000 for the City of Gates water meter replacement
- $5,000,000 for the City of Phoenix Charlotte Ann Water District disbanding transition costs
- $3,000,000 for the City of Powers sewer collection system and sewer plant
- $1,570,064 for the City of Roseburg stormwater system improvements
- $200,000 for Cave Junction water distribution center
- $2,500,000 for the City of Mosier wastewater treatment plan update
- $3,000,000 for the City of Nyssa water system expansion
- $2,700,000 for the City of Medford SW Medford water and sewer infrastructure
- $950,000 for the City of Redmond Skyline Village affordable housing sewer
- $10,500,000 for the City of Corvallis Rock Creek transmission main
- $15,000,000 for the Lakeview water treatment facility

The Subcommittee approved an increase of $15 million Other Funds expenditure limitation for the Infrastructure Division to provide grants for levee projects from the net proceeds of Lottery Bonds authorized to be issued and deposited in the fund during the upcoming biennium.

Additionally, the Subcommittee approved adjustments to the agency's Nonlimited Other Funds budgeted expenditures that produced a net increase of $90 million. Increases were made for net Lottery bond proceeds of $50 million to be deposited in the Special Public Works Fund from authorized bond issues in the upcoming 2021-23 biennium. Another $50 million General Fund was appropriated for deposit in the Special Public Works Fund, and $10 million of net proceeds of Lottery Bonds was approved for deposit in the Brownfields Redevelopment Fund. These increases are offset by a reduction of $20 million Nonlimited Other Funds that had been provided in the agency's budget bill (HB 5023) in error.

The $50 million General Fund deposited in the Special Public Works Fund provides loans and grants for publicly owned facilities that support economic and community development in Oregon. Funds are available to public entities for planning, designing, purchasing, improving, and constructing publicly-owned facilities.

An increase of $20 million Other Funds expenditure limitation was approved for the Infrastructure Division to grant funding to the City of Salem for a drinking water system project. The expenditure is supported by bond proceeds.

Other Funds expenditure limitation was increased by $50 million for the Business Innovation and Trade Division to provide grants to local independent movie theaters and entities in Oregon's live events industry to support their recovery from business closures due to the pandemic. Approximately $5 million is intended for distribution to small and community movie theaters. Remaining funds are to be distributed to support the live events industry, including live event operators, music, cultural and community venues, and other entities supporting live events. Grants made to organizations for subsequent distribution to individual entities are eligible for administrative costs related to the distribution of funding. All qualifying entities are required to self-certify as to the need being directly related to the COVID-19 pandemic.

The Subcommittee approved $25 million General Fund to support flexible grants to public and/or private entities for projects targeted at facilitating private investment in Oregon, with a focus on leading or emerging business sectors. The funding is intended to complement efforts under other OBDD programs or funds. Examples of potential uses include public infrastructure such as rail, road, docks, terminal, or airport improvements; power infrastructure; natural resources/wetland mitigation; and other projects enabling investment and long-term public return and benefit. Private sector projects might involve areas such as manufacturing, emerging energy, environmental, supply chain, and feedstock development.

The Department will need to set up the program and create rules prior to awarding grants. If statutory language or further legislative direction is needed to implement the program, OBDD will work with the Legislature to obtain these; depending on requirements, this may mean program initiation may be delayed until the latter half of the biennium.

The Subcommittee approved increases in Other Funds expenditure limitation totaling $9,149,378 for the Department's Arts and Cultural Trust to distribute grants funded by the issuance of Lottery Bonds for cultural facilities as follows:

- $750,000 for the Maxville Heritage Interpretive Center - Preservation of Maxville Townsite
- $2,000,000 for the Artists Repertory Theatre
- $600,000 for the Josephy Center for Arts and Culture
- $295,000 for the Eastern Oregon Regional Theatre - Baker Orpheum Theatre Restoration
- $1,250,000 for the Chehalem Cultural Center - Performing Arts Wing
- $750,000 for the Siletz Tribal Arts and Heritage Society
- $1,600,000 for the Jon G. Shedd Institute for the Arts
- $600,000 for the Little Theatre on the Bay - Liberty Theatre Expansion
- $304,378 for the Columbia River Maritime Museum - Lightship Columbia Preservation
- $1,000,000 for the Portland Art Museum - Rothko Pavilion

The Subcommittee approved an increase in expenditure limitation of $10 million Other Funds for the Infrastructure Division to make grants for county fair capital improvements.

Increases in Other Funds expenditure limitation of $1,254,312 for the Infrastructure Division and $361,350 for the Arts and Cultural Trust were approved by the Subcommittee for payment of costs associated with the issuance of Lottery Bonds. Also approved was an increase of $6,905,674 Lottery Funds expenditure limitation for the Infrastructure Division to pay debt service on Lottery Bonds.

Other Funds expenditure limitation of $120 million was established for the Department for expenditure of American Rescue Plan Act (ARPA) Capital Projects Funds received by the Oregon Department of Administrative Services and transferred to the Department for deposit in the Broadband Fund. Monies in the fund are available to be used to provide grants or loans through the Oregon Broadband Office and for the administrative costs of the office. Eligible uses of the grants and loans include projects for the planning and development of broadband service infrastructure.

The Subcommittee approved budget adjustments to allow the Department to expand staffing capacity. These adjustments include: Lottery Fund expenditure limitation increases of $1,387,837 for the Operations Division and $480,743 for the Business Innovation and Trade Division. General Fund is increased by $85,845 for the Business Innovation and Trade Division and $219,660 for the Infrastructure Division. Other Funds expenditure limitation is increased by $272,00 for the Operations Division, $461,286 for the Business Innovation and Trade Division, and $219,660 for the Infrastructure Division. For the Operations Division, the establishment of 8 positions (8.00 FTE) are authorized including a human resources analyst, an accounting technician, two procurement and contract specialists, two information technology specialists, and two public affairs specialists. For the Business Innovation and Trade Division, the establishment of 5 positions (5.00 FTE) are authorized that include three regional project managers, a loan specialist, and a program analyst. The Subcommittee also authorized the establishment of a federal grant manager position (1.00 FTE) and an operations and policy analyst (1.00 FTE) in the Infrastructure program.

The Subcommittee approved an increase in Lottery Funds expenditure limitation for the Film and Video Office of $112,500 for program enhancements. The Film and Video office will use $60,000 of the funding for workforce development and paid placement programs; $22,000 for regional festival and event sponsorship support; $3,500 for travel and accommodation costs; $23,000 for special events, a residency program, and regional office support; and $4,000 for business recruitment.

Increased Lottery Fund expenditure limitation of $1.6 million was approved for the Infrastructure Division to provide a grant to the Port of Port Orford for the Seafood Hub Redevelopment Project. The project centers on the creation of a seawater system that would allow the Port to provide sustainable operational support to the fishing fleet, facilities for on-site marine research, and ocean-related recreational opportunities. Additional funding to support the total project cost of $7,657,020 includes $5,275,020 from the U.S. Economic Development Administration and $800,000 in local funds.

Interest earnings on general obligation bond proceeds produced $5,800 that is available to offset General Fund for debt service. The subcommittee approved the establishment of an Other Funds expenditure limitation of $5,800 for the use of these interest earnings on debt repayment.

The Subcommittee approved an increase of $500,000 Other Funds expenditure limitation for the Business Innovation and Trade Division to make grants from the Oregon Rural Capacity Fund established in HB 2345 (2021). The fund is for making grants to Economic Development Districts to assist rural jurisdictions in learning about, applying for, and managing grants and other funding opportunities that can be used to support workforce, infrastructure, economic development, and community development.

Expenditure limitation of $10 million Other Funds was approved for the Business Innovation and Trade Division to make grants from the Disadvantaged and Emerging Small Business Loan Fund established in HB 2266 (2021), in conjunction with the establishment of a direct loan program for making loans to eligible business that have been certified by the Certification Office for Business Inclusion and Diversity and have been referred to the department by a technical assistance provider.

The Subcommittee approved an increase in expenditure limitation of $10 million Lottery Funds for the Business Innovation and Trade Division to provide a grant to Oregon21, LLC for the direct costs of the World Track and Field Championship.

Employment Department

Other Funds expenditure limitation is increased by $872,278 to accommodate administrative expenses of the Employment Department related to carrying out the provisions of SB 172 (2021) which limits the window in which non-fraudulent overpayments can be recovered from a claimant to five years and creates the ability for certain overpayments to be waived. Notification procedures and changes to automated systems require support for 10 limited duration Revenue Agent 1 positions (5.00 FTE) in the 2021-23 biennium associated with this work. Personal services costs are $647,578 and services and supplies costs are $180,000.

Housing and Community Services Department

The Subcommittee approved $30 million General Fund on a one-time basis for the Housing and Community Services Department (HCSD) to compensate landlords for 100% of missed rental payments for applications submitted to the Landlord Compensation Fund for rent owed between April 1, 2020 and the date of the landlord's application through June 30, 2021, subject to availability of funds. These funds can also be used to complete compensation payments for applications approved prior to passage of SB 278. Any amount remaining unallocated upon closure of the application portal and disbursement of funds is not intended to be carried forward into future biennia.

An additional $5 million General Fund is appropriated to the Department on a one-time basis for a grant to Home Forward to make distributions to landlords who delayed termination notices or eviction proceedings pursuant to section 9 of SB 278 (2021). Landlords can apply for this compensation if they can demonstrate that they waited at least 60 days to receive rent payments from a tenant who was denied rental assistance. Home Forward is responsible for primary program design, with HCSD providing application verification information. Up to 10% of the appropriation can be used by Home Forward for administrative costs or those of its subcontractors; separate accounting and reporting mechanisms are to be maintained for this program.

A one-time General Fund appropriation of $2 million was approved for the Department to make a grant to SquareOne Villages for a shared equity affordable homeownership pilot project. Upon awarding the grant, the Oregon Housing Stability Council may request information from SquareOne Villages regarding description of the project, number of units, characteristics of housing built and populations served, other financing partners, and evaluation of outcomes.

Proceeds from the sale of $410 million in Article XI-Q bonds will be used by the Department to develop affordable housing units and supportive housing units for Oregonians who have experienced chronic homelessness. The LIFT program produces approximately 750 units of affordable housing for every $100 million in funding. Of the total amount of bond proceeds, $60 million is intended to fund applications submitted in the 2019-21 biennium that would have been successful candidates for project funding but for the fact that available funding was insufficient to meet demand. An estimated $50 million in bond proceeds will be directed toward construction of approximately 350 units of housing with supportive services for very low-income Oregonians who require tenancy services and rental assistance to remain stably housed. General Fund of $1.6 million is included for supportive services and rental assistance payments associated with those units, based on the timing of bond issuance and units ready for occupancy in the 2021-23 biennium. Supportive services and rental assistance on these units is anticipated to cost $15.5 million General Fund in the 2023-25 biennium; coupled with service and rent assistance for units constructed with bonds authorized in 2019-21 biennium, the total "service dollars" costs are expected to reach $28.7 million in 2023-25. Expenditure limitation for cost of bond issuance in 2021-23 was approved in the amount of $3,490,000 Other Funds, General Fund debt service was increased by $21.4 million, and administrative costs to develop the units total $2,037,700 Other Funds expenditure limitation. Eleven positions (10.25 FTE) are needed for accounting, compliance, underwriting, and reporting.

To capitalize revolving loans that can be used by developers of low-income housing to purchase land or naturally-occurring affordable housing, the Subcommittee approved $30 million General Fund on a one-time basis. The Department will use this revolving loan fund to support the

long-term affordable rental housing needs of Oregonians who have been historically rent-burdened or underrepresented in home ownership. A portion of these loan funds are intended to be awarded to applicants who have demonstrated experience or expertise in serving these communities.

To preserve an estimated 1,600 units of existing affordable housing, the Subcommittee approved $100 million General Fund. This funding can be used for publicly supported affordable housing, properties with federal project-based rental assistance contracts, rent subsidies, manufactured dwelling parks, and properties undergoing recapitalization.

The Subcommittee approved $3 million General Fund on a one-time basis to provide a grant to a not for profit organization to develop or improve infrastructure for a manufactured dwelling park in Springfield Oregon. The Department will require the organization receiving the grant to provide a report to the agency that includes information on accounting and the use of grant money, identification of other funding to support the project, and resources provided to park residents.

General Fund of $225,953 was approved for the Department to study and make legislative recommendations on the incorporation of a Regional Housing Needs Analysis into state and local planning programs. The funds will support a position (1.00 FTE) to conduct stakeholder outreach and engagement and data improvement, with the goal of developing a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

BUDGET NOTE

The Housing and Community Services Department is directed to work with the Department of Land Conservation and Development to provide an initial legislative report no later than February 1, 2022 and a final legislative report no later than December 31, 2022 on efforts to develop a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

The Subcommittee approved Other Funds expenditure limitation of $4.5 million for rental assistance payments associated with a long-term rental assistance program established in HB 2163 (2021). The program is for rental assistance payments to individuals age 25 and younger who are or have recently been homeless, in substitute care, incarcerated, or in a facility for mental health or dependency treatment. One Operations and Policy Analyst position (1.00 FTE) is authorized to develop and manage the program. General Fund to support the program was included in HB 2163 on a one-time basis.

For wildfire recovery efforts, the Subcommittee approved $100.4 million General Fund for construction, rebuilding, and financing initiatives for wildfire survivors. Two positions (1.76 FTE) were authorized to support these initiatives. Other Funds expenditure limitation of $50.8 million (including $780,071 for cost of bond issuance) will allow the Department to acquire land for rebuilding efforts, as well as to provide interim housing for those displaced by wildfires. Debt service on these bonds is $2.2 million Lottery Funds for the 2021-23 biennium.

Department of Veterans' Affairs

Other Funds expenditure limitation of $6,113,208 was established for distribution of Lottery bond proceeds for the veterans' affordable housing project, including $113,208 for bond issuance costs. Lottery Funds debt service of $499,184 was established for the 2021-23 biennium and is estimated to be $993,687 in the 2023-25 biennium.

The Subcommittee approved $175,000 Lottery Funds expenditure limitation on a one-time basis for the Veteran Educational Bridge Grant Program. These grants are designed to provide some support to student veterans that find themselves unable to complete their academic programs on time due to the unavailability of a required class.

EDUCATION

State School Fund

The Subcommittee approved a reduction of $27,849,006 General Fund, an increase of $219,059,876 Lottery Funds, and an increase of $8,789,130 Other Funds from the Fund for Student Success for the State School Fund. This change reflects the final balance of use of available Lottery Funds across the entire state budget as well as the most recent forecast of the Fund for Student Success related revenues. This assumes no transfer of Education Stability Fund resources to the State School Fund and brings the total funds State School Fund amount to $9.3 billion.

Oregon Department of Education

The Subcommittee approved $125 million Other Funds expenditure limitation for the Oregon School Capital Improvement Matching program (OSCIM). The proceeds of the sale of Article XI-P general obligation bonds authorized in SB 5505 are used for grants to school districts which match the grant with proceeds of locally issued bonds for the construction and improvement of school district buildings and property.

The Subcommittee approved $17.5 million Other Funds expenditure limitation for Lottery Bond proceeds authorized in SB 5534 for deposit into the Connecting Oregon School Fund (COSF) for expanding Internet connectivity in schools and maximizing the use of available federal resources. The agency will use COSF to provide state grants to districts that are successful in applying for federal E-rate funding from the Universal Service Administrative Company (USAC) for special construction projects. These projects will provide new or improved existing internet connectivity for schools in which the federal E-Rate funding would typically provide between 60-80% of project costs. ODE will provide state grants for up to 10% of project costs which will leverage an additional matching federal contribution, which may enable sufficient funding to pay for the entire cost of the project. Projects in which federal and state resources do not fully fund a project will be the responsibility of the district to provide through other resources. State funding will be allocated through a formula that prioritizes schools based on income levels; rural and remote areas of the state; and the current type of internet connectivity and download speeds. ODE estimates these funds will leverage up to an additional $70.8 million in resources for 40 to 60 projects that focus on improving both schools and district-wide area network connectivity.

Three capital projects were approved for the Oregon School for the Deaf to be financed with Article XI-Q bonds. There is a total of $666,308 General Fund designated for debt service on these bonds during 2021-23. The projects are for remodeling restrooms to bring them to ADA standards, fire alarm system replacement, and upgrades of windows.

A total of $1,459,142 Other Funds expenditure limitation was approved for the cost of issuance of general obligation (SB 5505) and Lottery bonds (SB 5534). These include the costs for bonds issued for the Oregon School Capital Improvement Matching program (Article XI-P bonds), projects for the Oregon School for the Deaf (Article XI-Q bonds) and for Broadband Connecting Oregon Schools grants (Lottery bonds). An Other Funds debt service expenditure limitation was established for $330 to use Other Funds savings to offset the need for General Fund to pay for debt service on outstanding general obligation bonds.

A one-time $500,000 General Fund appropriation was approved for a study of the impacts of State School Fund spending and to determine if this spending pattern results in disparities between students who are black, indigenous or people of color (BIPOC) and those who are not BIPOC students. The Oregon Department of Education will award a contract to an experienced researcher who has done research on exploring and modeling education finance policy and practice including research on the effects of fiscal policies and implications on resources at the school and classroom levels. The researcher awarded the contract should have completed at least one multi-year study of weighted student funding. The Department is to provide support and data for the researcher(s). The Department should also appoint an advisory committee with representatives from various educational advocacy and community groups with experience working with historically underserved students. This committee is to review variations in school level spending across multiple types of expenditures across 25 school districts, and to review the proportion of diverse teachers and students. The Department is to submit a report with the results and findings of the study and advisory committee by December 15, 2022.

Funding and Other Funds expenditure limitation was approved for the provisions of HB 3073 (2021), which establishes the new Department of Early Learning and Care (DELC), eliminates the existing Early Learning Division of the Oregon Department of Education, transfers the Employment Related Day Care (ERDC) program to the new DELC effective July 1, 2023, and makes policy and eligibility changes to the ERDC program. In this bill, there is $3.5 million General Fund appropriated to the Oregon Department of Education for 14 positions (12.92 FTE) hired before March 1, 2020 necessary to establish the new agency and develop its payment systems, accounting structures, Information Technology systems, employee hiring processes, and other activities. The funding for these positions is for the full 2021-23 biennium. A special purpose appropriation to the Emergency Board of $5.1 million General Fund is included for the costs of staff hired after March 1, 2020 and other costs of the new agency. Finally, an Other Funds expenditure limitation increase of $95 million is provided to the Department of Human Services for ERDC costs including a new co-pay policy. These Other Funds for the ERDC program are resources transferred from the Early Learning Division/DELC and include American Rescue Plan Act funding specifically for early learning and child care related spending.

SB 5513 (2021), the budget bill for the Oregon Department of Education, includes $9 million General Fund for preschool program spending during the 2021 Summer months. This funding is part of the $250 million Summer Learning initiative passed in HB 5042 earlier in the 2021 legislative session. The budget report for HB 5042 included specific allocations of $6 million for the Preschool Promise, Oregon Prekindergarten,

and Early Learning Equity Fund programs. Based on the applications for this funding, the Early Learning Division has determined that the allocations in the HB 5024 budget report will result in not all of the funding for the Oregon Prekindergarten and the Early Learning Equity Fund being spent and insufficient funding for the Preschool Promise program to meet the volume of applications. Given this situation, the Subcommittee instructed the Early Learning Division to adjust the allocations among the three programs to maximize the amount of funding awarded to providers.

Higher Education Coordinating Commission

After the passage of SB 5528 (2021), the budget bill for the Higher Education Coordinating Commission (HECC), it was discovered that the appropriations for Public University Statewide Programs and Statewide Public Services programs were mistakenly switched in the amendment. This measure includes a $103,420,570 General Fund decrease in the Public University Statewide Programs appropriation (section 1(8) of SB 5528) and a corresponding increase in the appropriation for the Statewide Public Services (section 1(9) of SB 5528) to correct the error.

Other Funds expenditure limitation of $5 million was approved for the Financial Management Information System, or FAMIS, project which is financed with the proceeds from the sale of Article XI-Q Bonds. The FAMIS project will replace out-of-date existing systems supporting the student financial aid programs of the Commission. Better student access to assistance, security issues, and the need for a more web-based system are just a few of the factors driving the need for this project. The project has approval for an early bond sale requiring debt service for 2021-23; the Subcommittee approved $867,805 General Fund to pay that expense.

An additional bond financed project received approval for an early bond sale requiring debt service for 2021-23. This is the Oregon Manufacturing Innovation Center's Research and Development Center for Additive Manufacturing Innovation Phase II project. This project requires $773,239 General Fund for debt service in 2021-23.

The Subcommittee approved Other Funds expenditure limitation of $7,003,106 for the cost of issuance for bonds authorized in SB 5505 (Article XI-G, XI-Q, XI-F bonds) and in SB 5534 (Lottery Bonds) for public universities, community colleges, and for HECC. Other Funds expenditure limitation of $530,575 was approved for debt service on general obligation bonds issued on behalf of community colleges. These Other Fund resources will offset General Fund in the same amount for payment of the debt service. Nonlimited Other Funds debt service is reduced by $10.3 million for savings generated from the refunding of Article XI-F bonds issued for the benefit of public universities and the Oregon Health and Science University.

The Subcommittee approved $5 million General Fund for distribution to five programs or organizations that assist college-going individuals or those considering post-secondary education. Each of these programs will receive $1 million in one-time funding:

- ASPIRE, which is a mentoring based program, will use the funds to expand the number of ASPIRE sites across the state and increase the size of the participation grants to expand their college and career preparation resources, transition activities, career training resources, and staff/volunteer training.
- College Possible is a program designed to reduce barriers to students in accessing post-secondary education, especially students from underserved backgrounds. This $1 million grant will assist the organization to serve the 1,150 students currently in the program and will increase the number of students served by 25%. Several school districts have expressed interest in partnering with College Possible for programming and this will increase the ability to meet those requests.
- The Oregon TRIO Association (TRIO) promotes educational equity, access, and opportunity for underrepresented students. This funding will be used for three initiatives: (1) a study abroad/exchange scholarship program for low-income students; (2) a "Last Mile" scholarship fund targeted to post-secondary students who are at risk of having to drop out in their last year before graduation; and (3) to provide grant-writing training to organizations to increase the number of TRIO programs in targeted areas.
- Advancement via Individual Determination (AVID) is a program to prepare middle and high school students for success in four-year post-secondary institutions. Funding will be used for professional development for over 400 educators to assist their students, and to expand the AVID College Readiness System to an additional two to three rural school districts.
- Build EXITO, the National Institutes of Health's Building Infrastructure leading to Diversity (BUILD) initiative in Oregon, is an undergraduate research training program for students. This funding will increase the organization's recruitment efforts with partner community colleges in the metro area, provide sophomore research preparation for 400 students, and recruit professional research mentors at the Oregon Health & Science University and Portland State University.

SB 551 (2021) appropriated $12.9 million General Fund for the costs of providing health care insurance for part-time faculty at community colleges and public universities. The General Fund appropriation was for deposit in the Part-Time Faculty Insurance Fund created in the measure. After review of SB 551, it was determined that Other Funds expenditure limitation was required to actually spend money out of this new fund; the Subcommittee approved an Other Funds expenditure limitation increase of $12.9 million for HECC for this purpose.

SB 762 (2021) appropriated $10 million General Fund to provide resources for the Oregon Conservation Corps program. The program is established to reduce the risk of wildfires, assist in the creation of fire-adapted communities, and engage youth and young adults in workforce training. The General Fund appropriation was to the Oregon Conservation Corps Fund created in SB 762. After review of that bill, it was determined that Other Funds expenditure limitation is required to spend money out of this new fund. The Subcommittee approved an Other Funds expenditure limitation increase of $10 million for the Higher Education Coordinating Commission for this purpose.

The Commission recently changed the Student Success and Completion funding model which is used to distribute the Public University Support Fund to the state's seven public universities. One outcome of that change was to remove two programs at Oregon State University (OSU) from the formula, the Veterinary Diagnostic Laboratory and the Facilities Maintenance resources for facilities at OSU that are used by the Experiment Station, the Extension Service, and the Forest Research Laboratory. When this action was taken, the amounts used in the 2021-23 budget were

not adjusted for inflation. The Subcommittee recognized this need and increased the Public University Statewide Program budget by $162,753 General Fund for the Veterinary Diagnostic Laboratory and the appropriation for Statewide Public Services by $236,922 General Fund for the OSU facilities maintenance.

Two projects were approved for funding from the American Rescue Plan Act State Fiscal Recovery Funds. These funds will be transferred from the Department of Administrative Services to the agency to be spent as Other Funds and be distributed to the appropriate institution. The two projects are:

- A one-time grant of $3.5 million to Southern Oregon University (SOU) to demolish Cascades Hall, a former dormitory that is currently being used primarily for storage and flex space. The Cascades Hall building is estimated to have a deferred maintenance backlog totaling $12 million and demolition is more cost effective than renovation. SOU anticipates the removal of the facility will result in operations and maintenance savings due to the reduction in utility costs.
- A one-time grant of $636,812 for Umpqua Community College (UCC) for land movement reparation for a large and dangerous slide and sink hole. Since UCC's property insurance does not cover land movement, the reparation would have left a large deficit in the college's finances. UCC will start the project as soon as funds become available.

The Subcommittee approved a number of projects that are part of the Public University Statewide Programs budget unit. These projects are:

- A total of $5.5 million General Fund for a one-time distribution to Oregon Institute of Technology (OIT) for the Center of Excellence in Applied Computing and for expanding health-related clinical and laboratory facilities. OIT will use $3 million to establish the new Center of Excellence and support the hardware, software, and related resources for the Center. Students will be trained in the new Center through targeted certificate and degree programming. The remaining $2.5 million is for rural health initiatives starting in Southern Oregon. Programming will be in the areas of dental hygiene, applied behavior analysis, applied psychology, and the new doctoral program in physical therapy. Funds will be used for clinical and laboratory facilities.
- One-time funding of $1 million General Fund is approved for distribution to Portland State University (PSU) for the Center for Women's Leadership. This funding is to support the New Leadership Oregon Program and will be used for student scholarships and activities to formalize a sustainable and expanded long-term future for the Center.
- In the 2019-21 budget for Public University Statewide Programs, the funding for the Dispute Resolution program was reduced. A $349,000 General Fund increase will restore this reduction, bringing the total funding for the Dispute Resolution program to $2,921,696 General Fund.
- One-time funding of $427,083 General Fund was approved for distribution to Oregon State University (OSU) for a study to: (a) identify practical techniques for painting wind energy facilities that are scientifically shown to increase the visibility of the facilities to birds and prevent avian deaths; (b) evaluate the suitability of the techniques identified for use at wind energy facilities in the state; and (c)

evaluate the feasibility of implementing the techniques in a manner that complies with any applicable requirements of the Federal Aviation Administration. OSU should consult with the Oregon Department of Energy in undertaking this study. The study must also discuss the potential effects that the practical techniques identified may have on wildlife in this state other than birds. OSU shall report the study's findings to the interim committees of the Legislative Assembly related to agriculture and natural resources.

The Subcommittee approved projects that are part of the Statewide Public Services budget unit. These projects are:

- A one-time grant of $150,000 General Fund for the Berry Research Initiative program located at the North Willamette Regional Extension Center. This program does research on cost-effective agricultural planting, growing, and harvesting. The funding will enable the program to assist strawberry growers with focus on invigorating the fresh-market industry for sustainability-minded growers. The funding will also enable four students to be mentored and contribute to research projects under the program.
- General Fund in the amount of $2,680,000 for a one-time distribution to Oregon State University Wine Research Institute to increase its capacity to test more wine grapes, fruits, and other agricultural products that have been subject to smoke from wildfires. This testing provides growers with information on how severely their grapes or fruits have been impacted by wildfire smoke and whether they should be harvested and processed into wine. A portion of these funds will be used to enable research on wildfire smoke damage on agricultural products, and a portion will be used to remodel space for an analytical smoke research laboratory and for testing equipment, laboratory technicians, and support staff.

HUMAN SERVICES

Oregon Health Authority

The Subcommittee approved a General Fund appropriation of $145,714 for the Oregon Health Authority (OHA) for one-time costs associated with pharmacist training and related activities by the Oregon State University College of Pharmacy. These costs result from the university's implementation of chapter 95, Oregon Laws 2019, which authorizes pharmacists to prescribe and dispense emergency "bridge" refills of insulin and related devices.

The budget includes $300,000 General Fund and one position (1.00 FTE) for OHA to study behavioral health services provided by other state agencies. The subcommittee approved the following instruction related to this investment.

> **BUDGET NOTE**
> The Oregon Health Authority (OHA) shall study the behavioral health structures for services provided through state agencies and whether the structure adequately meets the current needs of the state as identified by the Alcohol and Drug Policy Commission strategic plan and the State Health Improvement Plan. OHA shall analyze the cost required to meet projected unmet needs, current revenue sources, and additional revenue options, including, but not limited to, taxes related to alcohol, income, and telecommunications. OHA shall report its findings to an interim committee of the Legislative Assembly related to behavioral health no later than February 1, 2022.

The budget includes $958,626 General Fund and $117,250 Other Funds expenditure limitation for debt service and cost of issuance of general obligation bonds for capital projects approved for the Oregon State Hospital (OSH). The approved projects include a new well water treatment facility and replacement of automated dispensing cabinets for prescription drugs. For cash-funded capital projects at OSH, the budget includes $2.3 million, which is available from the federal American Rescue Plan Act, for deferred maintenance in Salem and Pendleton and equipment replacement in Salem and Junction City.

The budget includes the following adjustments to support OHA's cost of implementing policy bills passed late in the legislative session:

- $14.9 million Other Funds expenditure limitation and 18 positions (18.00 FTE) for the transfer of the Health Insurance Marketplace from the Department of Consumer and Business Services to OHA (SB 65);
- $5 million General Fund for developing behavioral health quality incentive metrics and other behavioral health system improvements (HB 2086);
- $20.3 million Other Funds expenditure limitation for the Behavioral Health Housing Incentive Fund (HB 2316); and
- $780,457 General Fund and four positions (2.84 FTE) for the review of health care mergers, acquisitions, and affiliation transactions (HB 2362).

The Subcommittee approved a budget-neutral reduction of $300 million General fund and an increase in Other Funds expenditure limitation in the same amount in order to use federal American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Oregon Health Authority for maintaining health-related services at the Oregon State Hospital.

Department of Human Services

The Subcommittee approved an increase in Federal Funds expenditure limitation of $1.8 million for the Department of Human Services (DHS) and authorized four positions (4.00 FTE) to administer the Senior Health insurance Benefits Assistance Program (SHIBA), which is being transferred to DHS from the Department of Consumer and Business Services.

For administering shelter and feeding services for wildfire survivors, the Subcommittee approved $76,488,018 General Fund on a one-time basis and authorized nine limited-duration positions (7.50 FTE). Of this amount, $75 million is for programmatic expenditures and $1,488,018 supports the limited-duration positions.

The Subcommittee approved a total of $5.8 million General Fund for nutrition and anti-hunger programs, including $4 million for Double-up Food Bucks, $150,000 for the Oregon Hunger Task Force, and $1.7 million for the Oregon Hunger Response Fund. Additionally, $14 million Other Funds expenditure limitation was approved to allow the agency to use one-time federal American Rescue Plan Act State Fiscal Recovery funds received by the Department of Administrative Services and transferred to DHS for emergency food supply stabilization.

This measure includes an increase of $99,503 Other Funds expenditure limitation for the DHS Aging and People with Disabilities program to allow the Department to hire one new permanent, full-time Administrative Specialist 3 position (0.50 FTE) to assist with the Senior Emergency Medical Services Innovation Program established by HB 2397 (2021). Position costs are funded through the DHS Quality Care Fund.

SB 5529, the primary 2021-23 budget bill for the Department of Human Services, includes a total of $131 million total funds ($44.3 million General Fund) for implementation of new rate models for Intellectual and Developmental Disabilities services. Effective July 1, 2021, a portion of the funds will be used to provide an across-the-board 3.2% rate increase. Effective July 1, 2022, the balance of the funds will be used to implement the new rate models at 80% of cost. The intent of the following budget note is to direct DHS to fully fund the new rate models at 100% of cost, which has an estimated additional 2021-23 cost of $55.3 million total funds ($28.5 million General Fund).

BUDGET NOTE

The Department of Human Services' Office of Developmental Disabilities Services (ODDS) is directed to fully fund the new rate models that go into effect on July 1, 2022. As this action is intended to strengthen and enhance Home and Community Based Services, the ODDS shall use funds made available through the temporary 10% FMAP increase to cover the 2021-23 costs required for implementation, unless the U.S. Centers for Medicare and Medicaid Services determines this to be an ineligible use of those funds, in which case the Department is directed to submit a request to the Emergency Board for the

required funding. It is the Legislature's intent to fully fund provider rates for adult and children's group home services, day support services, employment services, attendant care, supported living, and non-medical transportation.

SB 749 (2021) appropriated $467,993 General Fund, along with $253,709 Federal Funds expenditure limitation and $10,660 Other Funds expenditure limitation, to the DHS for the implementation of a new program to register providers of residential care referrals (referral agents). Because of how the agency accounts for shared services, funding authorization should also include a corresponding Other Funds expenditure limitation in DHS Shared Services. After review of SB 749, it was determined that this Other Funds expenditure limitation was inadvertently omitted from SB 749. The Subcommittee approved an Other Funds expenditure limitation increase of $628,913 for DHS to correct this omission.

Other Funds expenditure limitation of $95 million was approved for Employment-Related Day Care (ERDC) costs, including a new co-pay policy. The source of Other Funds for the ERDC program is funding transferred from the Department of Education's Early Learning Division and includes American Rescue Plan Act funds specifically for early learning and child care related spending.

JUDICIAL BRANCH

Oregon Judicial Department

The Subcommittee approved $721,500 General Fund for two new statutory circuit court judgeships (1.50 FTE) in the eleventh Judicial District and Deschutes County, for a total of nine circuit court judges for the district. The judgeships are statutorily-established in HB 3011 (2021). The judgeships would begin on January 1, 2022. County government will assume facility (courtroom and office space) and associated costs for the judgeships and staff. Additionally, the Subcommittee approved $867,280 General Fund for six permanent full-time positions, including one Judicial Assistant, one Courtroom Clerk, and one back-office Clerk for each newly established judgeship (5.00 FTE). Judicial staff would begin on November 1, 2021.

The Subcommittee approved $1.2 million General Fund on a one-time basis and authorized eight limited duration positions (6.58 FTE) for the expungement of criminal records for marijuana infractions.

For the non-bondable costs of capital construction projects, the Subcommittee approved, on a one-time basis:

- $5 million Other Funds expenditure limitation for the Supreme Court Building. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.
- $250,000 of Other Funds expenditure limitation for the cost of issuing general obligation bonds for the Supreme Court Building Renovation. The revenue source is from the bond proceeds.

- $3.5 million Other Funds expenditure limitation for planning and costs associated with replacement of the Curry County Courthouse. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.
- $169,827 Other Funds expenditure limitation for planning and costs associated with replacement of the Crook County Courthouse. The revenue source is the American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Judicial Department.

The Subcommittee approved the following Other Funds expenditure limitations for the Oregon Courthouse Capital Construction and Improvement Fund and both state and local matching funds, with the difference between the state and local match related to the cost of bond issuance that is paid as part of the state match:

Courthouse Project	State Match	Local Match	Total
Benton County	$20,730,000	$20,383,129	$41,113,129
Linn County	$16,110,000	$15,900,000	$32,010,000
Crook County	$11,885,000	$11,700,000	$23,585,000
Clackamas	$1	$1	$2

The revenue to support state matching funds is General Obligation bonds (Article XI-G) authorized in SB 5505 (2021). The timing of the issuance of the bonds will occur late in the 2021-23 biennium and, therefore, there is no associated General Fund debt service related to the issuance for the 2021-23 biennium.

The Subcommittee provided the following instruction to the Judicial Department about the Clackamas County Courthouse project.

BUDGET NOTE

The Oregon Judicial Department (OJD), in coordination with Clackamas County, is requested to submit a report to the Joint Committee on Ways and Means, prior to the legislative session in 2022, on the design, build, finance, operation, and maintenance public-private partnership (P3) agreement(s) for the Clackamas County Courthouse, as well as the funding agreement between OJD and Clackamas County, related to constitutional and statutory requirements for state support and local matching funds for the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF). The report is to include, but not be limited to:

- the legal sufficiency of the Clackamas County public-private partnership agreement(s), from the state's perspective, pertaining to funding agreement requirements;
- estimated total cost of ownership to construct, occupy, and maintain the Clackamas County Courthouse;
- affirmation of county ownership of the Clackamas County Courthouse building and property;
- a final master funding agreement; and

- a long-term flow-of-funds for state and local matching deposits into, and withdrawals from, the OCCCIF.

The report may also include recommendations for statutory changes related to public-private partnership agreement(s) and the OCCCIF. The submission of this report is a prerequisite for the consideration of supplemental Other Funds expenditure limitation for the Clackamas County Courthouse project.

LEGISLATIVE BRANCH

Legislative Administration Committee

Funding is provided to the Legislative Administration Committee (LAC) for the Document Publishing and Management System (DPMS) project, including Other Funds expenditure limitation in the amount of $4,310,000 for the cost of issuing general obligation bonds and for project costs. In addition, $663,587 General Fund is provided to LAC for debt service on bonds issued during the 2021-23 biennium for the DPMS project.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved several General Fund increases for the Department of Agriculture (ODA), totaling $2,501,685. First, $200,000 General Fund was added for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Fish and Wildlife and Oregon counties. This funding is provided on a one-time basis. Next, $450,000 of one-time General Fund was provided for additional funding for the Department's Noxious Weed Control Program. Additionally, $468,311 General Fund and the establishment of two permanent full-time positions (2.00 FTE) was approved for the Native Plant Conservation Program. The two Natural Resources Specialist positions will function as a Lead Botanist and a Conservation Biologist for the program and will allow for more focus on the administrative needs of the program and the development of State projects.

Finally, the Subcommittee approved two General Fund increases as part of a statewide investment in water-related priorities. First, $883,374 General Fund and a permanent full-time Natural Resource Specialist 3 (0.92 FTE) was added to support water quality work in small watersheds. Part of this work includes land condition assessments for compliance with agricultural water quality rules. Of the amount provided, $650,000 will be used to contract with local partners, like Soil and Water Conservation Districts or watershed councils, to provide technical support to local landowners. Secondly, $500,000 of one-time General Fund was approved to continue work related to the State's groundwater management areas (GWMA). The Department will use $250,000 of this amount to contract with a facilitator to coordinate a task force around the Lower Umatilla Basin GWMA with state agencies and local partners. The other $250,000 of one-time funds will be used to complement existing research the Department is doing related to fertilizers and nitrate levels that are impacting groundwater.

Department of Energy

The Subcommittee approved funding for two new grant programs to be operated by the Department of Energy in 2021-23. First, a one-time General Fund appropriation of $10 million was provided for the solar rebate program established in HB 2618 (2019). The $10 million will be deposited into the Rooftop Solar Incentive Fund for the issuance of rebates and to pay for implementation and administration of the solar rebate program. Of the $10 million, almost $9.2 million is available for rebates through Special Payments with $803,822 estimated for administration. The Department will hire three limited duration positions, a half-time Program Manager 3 and two Office Specialist 2 positions (2.50 FTE). Personal Services costs are anticipated to be $364,182, with $439,640 for services and supplies that include IT upgrade and indirect costs. This program was previously provided $2 million of one-time General Fund in 2019-21.

Second, the Subcommittee approved $10,831,296 General Fund for the Department to establish a new grant program designed to incentivize residential and commercial energy efficiency for 2020 wildfire survivors who are rebuilding and repairing dwellings and other structures that were destroyed or damaged in the 2020 wildfires. Of the total, $10 million is provided for grants and $831,296 General Fund is for administration of the program. The Department will hire three full-time limited duration positions, an Accounting Tech 3 and two Program Analysts, along with utilizing existing personnel to assist with program establishment, implementation and oversight.

The Subcommittee approved $247,974 Other Funds expenditure limitation for the Department to conduct the study on small scale renewable energy projects that is outlined in HB 2021 (2021). The position authority for this study, an Economist 4, was provided in the budget report for HB 2021, however the Other Funds limitation provided in that measure is solely related to the Community Renewable Energy Project grant program established in the bill. The Economist position tasked with doing this study should not be paid from administrative grant funds but with Other Funds from the Department's Energy Supplier Assessment revenue.

The Subcommittee approved $3.5 million for General Fund debt service to cover bond payments due in April 2022 and 2023 for the Small-Scale Energy Loan Program (SELP) Fund. This debt service is due to losses sustained from loans dating back to 2007. The total projected overall cash flow shortfall in the SELP Fund is currently around $5 million but is dynamic and may be reduced further based on revenue received.

Department of Environmental Quality

The Subcommittee approved several General Fund appropriations totaling $4,339,481 to the Department of Environmental Quality (DEQ). First, as part of an overall statewide investment in water-related priorities, $350,000 General Fund was provided to begin initial scoping and design of a database framework of water and infrastructure data. While this is provided as a one-time appropriation, this is likely to become a significant information technology project, which will need to be reviewed by the Legislative Fiscal Office and the State Chief Information Office as part of the Stage Gate process. DEQ will need to develop a funding request for further development of this database framework.

Also included is $420,099 General Fund to backfill the costs of positions within DEQ's Section 401 Hydropower Program. This program, named after Section 401 of the federal Clean Water Act, issues certifications for hydroelectric projects as part of a licensing process in conjunction with the Water Resources Department for hydroelectric water rights. Fee revenue for this program was insufficient to maintain operations, so a fee increase had been proposed in HB 2143 (2021). However, the increase to the annual fees in that measure were amended to not take effect until the 2023-25 biennium, resulting in a revenue shortfall for DEQ. This one-time General Fund has been provided in order to maintain operations through the 2021-23 biennium until the fee increase becomes effective.

Additionally, $569,382 General Fund was approved on a one-time basis to cover the administrative costs of a new financial assistance program that will provide funding to public agencies or qualified institutions for the repair, replacement, upgrade, or evaluation of residential or other on-site septic systems. The Department will hire two full-time limited duration positions, a Program Analyst 2 (1.00 FTE) and a Natural Resource Specialist 4 (1.00 FTE), to provide funding coordination, oversight, outreach, and assistance to local entities. DEQ will need to determine the most efficient and effective method of distribution for this financial assistance program, intended to assist wildfire impacted communities, including the possibility of providing low-interest loans, forgivable loans, or, potentially, grants. The funding for this financial assistance program will come from the Department of Administrative Services through a revenue transfer of federal American Rescue Plan Act State Fiscal Recovery Fund monies. The Subcommittee approved $15 million of Other Funds expenditure limitation for this program. Because federal ARPA funding can be spent through 2026, it is anticipated that DEQ will need to request General Fund and position authority to continue administering the program for the 2023-25 biennium and beyond if necessary.

Finally, $3 million of one-time General Fund was provided for DEQ's cost share with the Federal Emergency Management Agency for the hazardous waste and structural debris clean up related to the 2020 wildfires.

The Subcommittee approved $4.3 million Other Funds expenditure limitation to expend a portion of the proceeds from $10 million in Article XI-H general obligation bonds requested in SB 5505 (2021). The bond proceeds will replenish the Orphan Site Account which is used to fund investigations and cleanup at sites where parties who are responsible for the pollution are unknown, unable or unwilling to perform cleanup-related work. The Orphan Site Account is also used to meet Oregon's obligations at federally funded Superfund sites. Oregon must contribute 10% of the Environmental Protection Agency's cleanup costs and pay 100% of long-term maintenance costs at federally funded Superfund sites. DEQ typically spends the proceeds over two consecutive biennia before making another request for additional Orphan Site bonds. Of the

limitation provided, $300,000 is for costs of issuing the bonds. Also approved is $395,030 General Fund for the debt service associated with the bonds, which are scheduled to be sold in May 2022 and March 2023.

Finally, the Subcommittee approved the reduction of $300,000 Other Funds intended for the cost of bond issuance that was mistakenly included in SB 5516 (2021), the Department's budget bill, under the Debt Service section. The limitation for the cost of issuance is appropriately included above, along with the $4 million in bond proceeds, within the Land Quality program where it will be expended.

Department of Fish and Wildlife

The Subcommittee approved several General Fund appropriations for the Department of Fish and Wildlife totaling $1,776,635. First, one-time General Fund of $545,000 was provided for deposit into the Conservation and Recreation Fund established by HB 2829 (2019) in order to match expected donations, from sources other than a government entity that are received into the fund in the 2019-21 biennium. This estimate is based on anticipated donations expected to be received by June 30, 2021. If the amount of donations falls short of this appropriation, the difference can be applied to the General Fund that is being set aside by the Emergency Board through HB 2171 (2021) to match, up to $1 million, donations received in 2021-23. A corresponding increase in Other Funds expenditure limitation of $1,090,000 was also approved to allow the Department to spend the monies that have been deposited into the fund. Next, $200,000 General Fund was approved for the predator control program, which provides pass-through money to the U.S. Department of Agriculture Wildlife Services for predator control services in partnership with the Department of Agriculture and Oregon counties. This appropriation is considered one-time only, with a similar one-time appropriation provided to the Department of Agriculture.

Additionally, the Subcommittee approved $585,056 General Fund and position authority for three permanent full-time Natural Resource Specialist 2 positions (3.00 FTE) for the Western Oregon Streams Restoration program. The positions and funding will restore the program's capacity to provide technical support for the implementation of habitat restoration projects in western Oregon. The program was reduced in 2017 due to General Fund shortfalls. Included in the total is $80,970 in services and supplies. Finally, $446,579 General Fund was added on a one-time basis for the payment of debt service associated with Article XI-Q General Obligation bonds to finance $5 million of capital improvement projects on non-hatchery related facilities. The Subcommittee also approved $105,000 Other Funds expenditure limitation for the cost of issuance related to the bonds. The $5 million Other Funds expenditure limitation is provided in the Capital Construction bill (SB 5506). Finally, the Subcommittee approved $5 million of Other Funds expenditure limitation in order to expend federal American Rescue Plan Act Coronavirus State Fiscal Recovery Fund monies, that will be received by the Department of Administrative Services and transferred to the Department for funding of fish screens and fish passage projects.

Oregon Department of Forestry

General Obligation bonds that are authorized to be issued in the 2021-23 biennium are anticipated to produce $4,820,722 in net proceeds to address maintenance needs of facilities owned by the Department of Forestry. This amount represents 2% of the replacement value of these facilities. The Subcommittee approved an increase of $4,820,722 Other Funds Capital Improvement expenditure limitation for the Capital Improvement program for the expenditure of the bond proceeds. An increase in the Other Funds expenditure limitation for the Agency Administration program of $64,229 was approved for the cost of bond issuance. For the Debt Service program, the General Fund appropriation is increased by $260,395 and Other Funds expenditure limitation is increased by $255,807 for the payment of debt service related to the bonds.

The Subcommittee approved the establishment of a $5 million General Fund appropriation to the Department's Private Forests Division to provide grants to plant nurseries to develop tree seedling capacity in order to increase the supply of tree seedlings for replanting needs due to the 2020 wildfire season.

Also approved was an increase of $49,196 Other Funds expenditure limitation for the Department's Agency Administration Division, to pay issuance costs for bonds that will be issued to replace the agency's facility in Toledo, Oregon. General Fund for the Debt Service program was increased by $105,260 and Other Funds expenditure limitation is increased by $146,257 for debt service.

To support rangeland protection associations, the Subcommittee approved $666,937 General Fund in the Fire Protection Division and authorized the establishment of three positions (2.25 FTE). Senate Bill 590 (2021) expands the definition of rangelands to include those lands that are used primarily for cultivating crops. Including these lands will allow for additional associations to be formed, providing access to assistance programs from the State Forester with organizing, training, acquisition of equipment, and insurance obligations.

The Subcommittee approved increases of $686,300 General Fund and $457,530 Other Funds expenditure limitation, and authorized establishment of three permanent full-time positions (3.00 FTE) for the Department's Private Forests Division. The three positions, a riparian and aquatic monitoring specialist, a forest roads specialist, and a geotechnical specialist, will support the administration of the Forest Practices Act and provide technical assistance to forest landowners to ensure sound forest management and ecological protection.

Department of Geology and Mineral Industries

The Subcommittee approved $328,710 General Fund for the Department of Geology and Mineral Industries to align the budget and actual expenditures with the appropriate source of funding for payment of State Government Service Charges. The Department's budget had assumed that these charges would be paid with a mix of General Fund, Other Funds, and Federal Funds. However, the Other Funds and Federal Funds that the Department receives are related to specific projects or grants and, therefore, are not eligible to be used for payment of these central-service charges. With the additional General Fund, there is a corresponding reduction to Other Funds expenditure limitation of $173,464 and to Federal Funds expenditure limitation of $155,246.

Department of Land Conservation and Development

The Subcommittee approved $2,205,418 General Fund on a one-time basis and authorized one permanent position (1.00 FTE) for the Department of Land Conservation and Development (DLCD) to provide assistance and grants to local governments for planning and capacity-building related to the assessment of housing need, increasing housing supply and choice (particularly middle housing), including studies of infrastructure constraints, and support of local housing coordinators.

Additionally, the Subcommittee approved $1,306,912 General Fund on a one-time basis for DLCD to study and make legislative recommendations, in consultation with the Housing and Community Services Department, on the incorporation of a Regional Housing Needs Analysis (RHNA) into state and local planning programs. The Subcommittee authorized one limited duration position to support this work. The approved funding includes $1,146,100 for studies and stakeholder outreach to examine the following areas: (1) data needed, including but not limited to race/ethnicity, to improve estimations of housing need; (2) definition of "regions" in the state; (3) how a RHNA can be used to address equity, discrimination, and segregation in housing supply; (4) incorporation of a RHNA into the projection of local housing need as well as those actions and policies adopted to address housing shortages; and (5) any other issues appropriate to the implementation of the RHNA.

BUDGET NOTE

The Department of Land Conservation and Development, in consultation with Oregon Housing and Community Services, shall provide an initial legislative report no later than February 1, 2022 and a final legislative report no later than December 31, 2022 on efforts to develop a legislative proposal for incorporation of a regional housing needs analysis into future state and local planning processes.

Land Use Board of Appeals

The Subcommittee approved a one-time General Fund appropriation of $50,000 for the Agency to begin the business systems analysis, requirements gathering, and business case development work needed to develop and implement an electronic filing and case management system.

Oregon Parks and Recreation Department

For the Oregon Main Street Program, the Subcommittee approved $10,214,553 Other Funds expenditure limitation in the Department's Community Support and Grants program. The Division will spend $10 million in net proceeds from Lottery bonds on the program and $214,553 on cost of bond issuance. Lottery Funds expenditure limitation is increased by $414,812 for the payment of debt service.

The Subcommittee approved an increase of $750,000 Other Funds expenditure limitation in the Department's Central Services Division, for the cost of bond issuance of General Obligation bonds for State Parks capital improvement and renewal projects. The bonds will be used to finance

improvements to facilities in multiple Oregon state parks. The projects include improvements or replacements to facilities and related infrastructure such as buildings, water systems, septic and sewer systems, electrical systems, restroom and shower facilities, as well as modernizing and expanding campgrounds. The Subcommittee also established a $2,232,560 General Fund appropriation for payment of debt service associated with the bonds.

General Fund of $316,480 and the authorization of one limited-duration Operations and Policy Analyst position (0.88 FTE) for the Department's Director's Office was approved by the Subcommittee. The funding supports the position and provides for contracted consulting services to enable the agency to establish statewide standards for the design of recreation projects as directed by House Bill 2171 (2021). A portion of the funding supports travel and other expenses of the Outdoor Recreation Advisory Committee.

Department of State Lands

The Subcommittee approved $1.1 million Other Funds expenditure limitation for the Department of State Lands to make grants from the Oregon Ocean Science Trust Fund established by ORS 196.567. This grant program provides competitive grants in consultation with the Oregon Coordinating Council on Ocean Acidification and Hypoxia as described in House Bill 3114 (2021).

Oregon Watershed Enhancement Board

The Subcommittee approved a total of $19,750,000 General Fund for three grant categories to address wildfire recovery and restoration activities in affected areas of the state on a one-time basis. An additional $670,000 General Fund and three limited duration positions (3.00 FTE) was provided to the agency to pay the operational and administrative costs of overseeing the grants. The three positions are an Operations and Policy Analyst 4, Natural Resource Specialist 4, and an Accountant 1. The three grant categories are detailed below.

- $10 million General Fund was approved for OWEB to make grants for riparian and upland restoration, protection of water quality. Grants in this category will focus on restoring riparian and upland areas via broadly applied restoration approaches such as replanting. OWEB will leverage its granting infrastructure to develop a focused restoration grant offering, with an emphasis on upland and riparian plantings and associated treatments, during the 2021-23 biennium for areas impacted by the 2020 wildfires. These grants will support work by eligible local partners to restore riparian and upland areas in locations that will pose substantial threats to water quality due to post-fire erosion if not restored. The grant-making process will prioritize areas where water quality impacts could negatively affect drinking water supplies and/or important aquatic habitat. Process steps will include project solicitation using a tailored grant application, evaluation by an interagency team of experts, grant award, project implementation, and post-project reporting about outputs and outcomes related to the project's success at addressing post-fire natural resources concerns and community benefits associated with the project.

- $5 million General Fund was authorized for OWEB to make grants for floodplain restoration and reconnection. Grants in this category will focus on more complex projects that restore and reconnect rivers to floodplain areas, re-establishing hydrologic and ecological functions in ways that help reduce post-fire impacts. OWEB would leverage its granting infrastructure to develop a focused restoration grant offering, with a focus on restoring and reconnecting floodplain areas, during the 2021-23 biennium for areas impacted by the 2020 wildfires.
- $4 million General Fund was approved for OWEB to pass-through to the Eugene Water and Electric Board (EWEB) for restoration and targeted acquisition of high-priority McKenzie riparian/floodplain properties. This funding will support work by EWEB, in coordination with its local partners, to restore and/or acquire riparian and floodplain areas to reduce risks from post-fire impacts.

Water Resources Department

The subcommittee approved a $250,000 General Fund appropriation to the Water Resources Department (WRD) for distribution as a grant to the Nesika Beach Ophir Water District. The District currently serves approximately 560 connections which includes mostly residential homes and some businesses. The funds will be used to extend a water pipeline to a new firehouse near Ophir.

The Subcommittee approved an increase of $40,598,860 in Other Funds expenditure limitation established in the Department's Technical Services Division to make grants and loans and to pay the cost of bond issuance of Lottery Bonds. Bond proceeds will be deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. Of the total, $30 million Other Funds expenditure limitation is for Water Supply Development grants and loans to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water. Other Funds expenditure limitation in the amount of $10 million is for bond proceeds allocated to the fund for the Deschutes Basin Board of Control Piping Project. The funding will be combined with additional state, local, and federal funds to allow the Board of Control to pipe currently open canals. The remaining $521,689 is for the payment of bond issuance costs.

Additionally, an increase of $28,443,481 Other Funds expenditure limitation was established for the Department's Technical Services Division to make grants and loans and to pay the cost of bond issuance of Lottery Bonds. Bond proceeds will be deposited into the Water Supply Fund established by section 10, chapter 906, Oregon Laws 2009. Of the total increase, $443,481 is for the cost of bond issuance and $14 million is for a grant to the Wallowa Lake Irrigation District for the rehabilitation of the Wallowa Lake Dam. The remaining $14 million is for a grant to the City

of Newport for remediation of the Big Creek Dams, including design, environmental permitting, and construction of a seismically sound replacement dam.

The Subcommittee approved an increase of $3,514,230 Lottery Funds expenditure limitation for the Department to pay debt service on Lottery bonds anticipated to be issued during the 2021-23 biennium.

The Subcommittee approved $500,000 General Fund on a one-time basis for the Department's Technical Services Division to make grants for the qualifying costs of planning studies performed to evaluate the feasibility of developing water conservation, reuse, or storage projects as described in chapter 13, Oregon Laws 2008.

The Subcommittee approved $500,000 General Fund on a one-time basis for distribution as a grant to Umatilla County for the purpose of implementing agreements of the Columbia River - Umatilla Solutions Task Force. The Task Force objectives include the identification of options to increase the utilization of Columbia River water for in-stream and out-of-stream uses in the Umatilla Basin without negatively impacting instream flow need for fish species, that are technically, economically, legally, and politically feasible and that provide both economic and environmental benefits that support other water-related planning efforts.

The Subcommittee approved $500,000 General Fund on a one-time basis to engage Oregon Consensus to convene a process to develop a framework and path for state-supported water planning and management at the water region/basin level. Funds will provide facilitation support and may include funding for regional convenings and for other entities and organizations to participate in the process as appropriate.

BUDGET NOTE

Oregon Water Resources Department is directed to use provided funding to contract with Oregon Consensus to convene a workgroup comprised of a balanced membership including, but not limited to, conservation groups, agricultural water users, municipal water users, environmental justice organizations, tribal interests, and state agencies including Water Resources Department and the Oregon Department of Fish and Wildlife to consider regional water management opportunities that build on the 100 Year Water Vision and further the goals of the Integrated Water Resources Strategy.

The General Fund appropriation made to the Director's Office is increased on a one-time basis by $200,000 to support the establishment of a limited-duration position (1.00 FTE) and associated costs for the coordination and administration of Oregon Consensus work with regional water planning and associated convenings. An additional $450,000 General Fund was approved on a one-time basis and one limited-duration position (1.00 FTE) was authorized to provide facilitation, document development, and staff support for the 2022 update of the Integrated Water Resource Strategy. Finally, $350,000 General Fund was approved on a one-time basis to allow the agency to contract with a third party for a business case assessment that examines the economic value that the use of water provides in Oregon, the impacts of not investing in Oregon's natural and built water infrastructure, and the associated need for continued infrastructure investments. The intended audience for the report

would include elected officials, local and state government, and the general public. The report should show the impact of investment, or underinvestment, in water and its impact on economies.

The Subcommittee approved $200,000 General Fund to support current participating entities in the Place-Based Planning program. These include the Harney County Watershed Council in the Malheur Lake Basin, Union County in the Upper Grande Ronde Sub-Basin, Gilliam Soil and Water Conservation District in the Lower John Day Sub-Basin, and the Seal Rock Water District in the Mid-Coast Basin. Place-based planning is voluntary, locally led, and tailored to specific water resource needs and challenges of the location in which planning efforts take place. Participating communities are required to build a collaborative and inclusive process; gather information to understand water resources and identify knowledge gaps; examine current and future water needs for people, place, and nature; identify and prioritize strategic, integrated solutions to address water needs; and develop a place-based integrated water resources plan. Funding is provided for the 2021-2023 biennium only.

Other Funds expenditure limitation is increased by $500,000 to allow the Department to make expenditures from the Domestic Well Remediation Fund established by HB 3092 (2021). The funding will be used to enter into contracts, intergovernmental agreements, or other arrangements with public or private entities to collaboratively award grants for costs or services related to replacing, repairing, or deepening domestic personal use wells affected by declining ground water levels resulting from overallocation of ground water within the Greater Harney Valley Groundwater Area of Concern.

The Water Resources Department currently has a significant backlog in the processing of contested cases related to water rights decisions. To address this issue, the Subcommittee approved a one-time increase of $2.2 million General Fund and authorized one limited-duration position (1.00 FTE) to facilitate the referral and completion of administrative hearings or other procedures to alleviate the backlog.

Several activities were approved for funding from American Rescue Plan Act State Fiscal Recovery Fund funds received by the Department of Administrative Services and transferred to WRD. Other Funds expenditure limitation for the department is established or increased for the expenditure of these funds as follows:

- $6 million for a grant to Umatilla County for the Ordnance Project. The Ordnance Project is the third and final regional Columbia River Project of those initially proposed in 2015. This project provides water supplies to industrial, domestic, and food production uses in the central project region. The other 2 projects (East Project and West Project) were completed in 2020. The Ordnance project includes enough water to restore 20,000 acres of farmland and stabilize and restore the Ordnance Alluvial and Ordnance Basalt Critical Groundwater Area aquifers to ensure drought and climate change resiliency in the mid-Columbia region of Oregon.
- $1 million to expand support and development of place-based planning efforts of communities for specific water resource needs and challenges of the location in which planning efforts take place to build a collaborative and inclusive process; gather information to

understand water resources and identify knowledge gaps; examine current and future water needs for people, place, and nature; identify and prioritize strategic, integrated solutions to address water needs; and develop a place-based integrated water resources plan.

- $2 million for deposit into the newly created Water Well Abandonment, Repair and Replacement Fund established by House Bill 2145 (2021). The fund is used to support a program at the Department to provide financial assistance to permanently abandon, repair, and replace water wells used for household purposes when deficiencies in well construction might result in water waste, cause contamination, or provide a detriment to public health or safety. In conjunction with this, an Other Funds limitation of $2.1 million is provided to the agency for the expenditure of monies deposited in the fund from the American Rescue Plan Act and other sources.
- $500,000 to create a program to work with local governments to find and assist with funding to meet fish passage requirements for dam upgrade projects.
- $3 million for the Department to support fee-based programs during the 2021-23 biennium and to provide facilitation for stakeholder engagement as the Department works with stakeholders to develop more sustainable, long-term funding mechanisms to support these programs.
- $4 million for the Department to contract for professional engineering services to perform flood methodology and inundation assessments for dams and engineering analyses on dams.
- $3 million for the Department to support surface water and ground water data collection field equipment utilized to inform water management and planning that includes, but is not limited to, upgrades to gaging stations, adding observation wells in priority basins and updating aging hydrographic equipment.

To make expenditures from the Domestic Well Remediation Fund established by HB 3092 (2021), $500,000 Other Funds expenditure limitation was approved. This fund is used to reimburse owners of domestic water wells in the Greater Harney Valley Groundwater Area of Concern for certain costs of replacing, repairing, or deepening domestic water wells affected by declining ground water levels.

PUBLIC SAFETY

Department of Corrections

The Subcommittee approved an increase in Other Funds expenditure limitation of $1,034,567 for the cost of issuance of $88,205,000 in Article XI-Q bonds for the Department of Corrections' deferred maintenance program, for the electronic health records system, and for off-net telephone infrastructure. Bonds will be issued in October 2021 and in May 2022. New debt service totaling $10,386,522 General Fund and $700,870 Other Funds expenditure limitation was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved two-year Other Funds expenditure limitation for $13,400,000 of Article XI-Q bond proceeds to implement an electronic health records system for the Department of Corrections. To support the implementation of a voice over internet protocol (VoIP)

telephone system in ten of the agency's prisons, the Subcommittee approved $262,227 Other Funds expenditure limitation and one position (1.00 FTE). The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for the project.

The Subcommittee approved the expenditure of $8,658,704 Other Funds from the American Rescue Plan Act (ARPA) State Fiscal Recovery Funds to implement or complete the following projects in the 2021-23 biennium:

- Modernize and expand the adult in custody (AIC) computing platform, $1,262,204
- Purchase new vehicles and equipment in Distribution Services, $1,325,000
- Purchase body scanners for opioid detection, $1,071,500
- For the non-bondable costs of the electronic health records project, $5,000,000

A technical adjustment was approved in the Department's Operations and Health Services programs to increase Other Funds expenditure limitation by $49,173,337 and reduce General Fund in the same amount. This adjustment allows the Department of Corrections to offset COVID-19 pandemic-related expenses incurred during the first six months of the 2021-23 biennium using federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funding received by the Department of Administrative Services and transferred to the Department of Corrections. Quarterly allotment plans may need adjustment during the 2021-23 biennium depending on receipt of federal reimbursement from FEMA. Additionally, a net-zero technical adjustment was approved to correct a reference to ARPA in sections 216-217 of the bill.

The Subcommittee approved a budget-neutral reduction of $800,000,000 General Fund and an increase in Other Funds expenditure limitation in the same amount in order to use American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and passed through to the Department of Corrections for maintaining public safety services.

To provide funding to county-operated parole and probation programs that will lose fee revenues upon passage of SB 620 (2021), the Subcommittee approved the appropriation of $10 million General Fund to the Department's Community Corrections program for distribution to counties. This funding will be allocated to counties based on the grant-in-aid formula currently in place for the 2021-23 biennium.

The following budget note providing direction to the Department of Corrections was approved.

BUDGET NOTE

The Department of Corrections is directed to return to the Public Safety Subcommittee of the Joint Committee on Ways and Means during the 2022 legislative session with a written report on the Office of the Inspector General (OIG). This report is to provide a broad overview of the OIG's role and responsibilities within the Department, and detail the missions, activities, and outcomes achieved in each of the OIG's operating programs: the Special Investigations Unit, the Security Threat Management Unit, the Central Intelligence Unit, the Hearings Unit, the Special Programs Unit, and the Research Unit. Additionally, the Department is directed to revise its Key Performance Measures #4 and #7 to include statistics on the number of complaints brought by adults in custody against DOC staff, the outcomes of those complaints, and any disciplinary actions required. The revised Key Performance Measures are to be developed and established for consideration by the Public Safety Subcommittee during the 2023 legislative session.

Criminal Justice Commission

The Subcommittee approved $650,000 General Fund for the Family Preservation Project operating at the Coffee Creek Correctional Facility. The Criminal Justice Commission will administer payments for this program, which is provided by the YWCA of Greater Portland. The Subcommittee provided the following direction to the Commission.

BUDGET NOTE

The Family Preservation Project strengthens family ties by providing services and supports to incarcerated parents and their minor children. The program operates at the Coffee Creek Correctional Facility in Wilsonville and is provided by the YWCA of Greater Portland. The Criminal Justice Commission (CJC) is directed to work with the Department of Corrections (DOC) and the YWCA of Greater Portland to track the program's outcomes for incarcerated adults and their minor children, its effect on successful parent re-entry into society upon release from prison, its effect on reducing recidivism, and any other pro-social program outcomes as determined by DOC, CJC, and the YWCA of Greater Portland. CJC shall report to the Legislature on Family Preservation Program outcomes at least annually during a legislative session.

SB 973 (2019) created the Improving Peoples' Access to Community-based Treatment, Supports and Services (IMPACTS) Account for making grants to counties and federally-recognized Indian tribes for community supports and services for individuals with mental health or substance abuse disorders leading to their involvement with the criminal justice system. The Subcommittee approved $10 million General Fund on a one-time basis to recapitalize the account and provided the Criminal Justice Commission with $10 million of Other Funds expenditure limitation for making grant awards.

To continue the legal services pilot program established by HB 2631 (2019) operating at the Coffee Creek Correctional Facility through its sunset date of December 2021, the Subcommittee approved $500,000 General Fund on a one-time basis. The Criminal Justice Commission will administer payments for this program, which is operated by the Oregon Justice Resource Center.

The Subcommittee approved $4 million General Fund on a one time basis, provided an additional $228,395 General Fund on an ongoing basis, and established one permanent, ongoing position (1.00 FTE) for the Criminal Justice Commission (CJC) to establish a new restorative justice grant program. The goal for this program is to develop new restorative justice services and to strengthen existing non-profit organizations that are leaders in restorative justice practices.

Department of Justice

The Subcommittee approved $6 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division and for Child Abuse Intervention Centers, which conduct forensic interviews, medical examinations, treatment, mental health treatment, and referral and/or coordination of other related services. The Department of Justice's Advisory Council on Child Abuse Assessment is to review and approve supplemental funding requests by Child Abuse Intervention Centers based upon the specific needs of each individual Center. Additionally, the Subcommittee approved $5 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division to assist victims of domestic violence and sexual assault with housing needs.

For bias crimes response by the Civil Rights Unit, the Subcommittee approved $2 million General Fund and authorized six permanent full-time positions (5.25 FTE). The package includes $995,269 of associated services and supplies.

The Subcommittee approved $1.7 million General Fund in services and supplies for the Defense of Criminal Convictions for forecasted caseload changes. The Department of Administrative Services is requested to unschedule the entire amount pending the agency providing the Legislative Fiscal Office with a completed methodology for forecasting and budgeting the Defense of Criminal Convictions caseload.

The Subcommittee approved $1.3 million General Fund on a one-time basis for the Crime Victims and Survivor Services Division to provide supplemental pass-through support to the Oregon Crime Victims Law Center.

To support the Fair Housing Enforcement initiative, the Subcommittee approved $447,784 Other Funds expenditure limitation and authorized one position (0.88 FTE) in the General Counsel Division. The revenue source is from legal service billings to the Bureau of Labor and Industries.

The Subcommittee approved $214,439 General Fund for the Criminal Justice Division to backfill the loss of a federal grant from the U.S. Office of Juvenile Justice and Delinquency Prevention for the Internet Crimes Against Children program. The funding will allow for the continued investigation and prosecution of internet crimes against children.

Finally, the Subcommittee approved $218,003 General Fund and authorized one permanent full-time Program Analyst 2 position (0.88 FTE) for the Crime Victims and Survivor Services Division to establish an Appellate Advocate position. This position will assist victims of crime with the appellate process and, in particular, the *Ramos v. Louisiana* decision on non-unanimous jury trials.

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation totaling $484,160 for the cost of issuance of $25,475,000 in Article XI-Q bonds for the Oregon Military Department. Bond proceeds in the amount of $10 million will re-capitalize the State Preparedness and Incident Response Equipment (SPIRE) grant program. Bond proceeds in the amount of $14,990,840 will fund armory service life extension projects in Ashland and Corvallis, and construction of a new readiness center in Washington County. Bonds will be issued in May 2022 and in March 2023. New debt service totaling $2,151,329 General Fund was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved Other Funds expenditure limitation of $10 million for the State Preparedness and Incident Response Equipment (SPIRE) grant program. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for re-capitalizing the grant fund.

For deferred maintenance projects at the Military Department's 37 armories, the Subcommittee approved $6,720,919 General Fund and provided $6,720,919 Federal Funds expenditure limitation for expenditure of federal matching dollars. Projects include boiler, roof, and HVAC repairs and replacements; fire protection alarm panel, ventilation system, and door control repairs and replacements; and maintenance of parking lots, siding, windows, and sewer systems.

BUDGET NOTE

The Oregon Military Department is directed to report to the Joint Committee on Ways and Means on its ten-year capital construction plan prior to the February 2022 legislative session. The report shall describe the process by which the annual Installation Status Report required by the U.S. Army is prepared, its relationship to the ten-year capital plan, the permissible uses of Federal Military Construction Funds and the process for securing use of those funds, and the factors that inform the prioritization of recommended armory service life extension projects. This report should also include analysis and recommendations for inclusion of labor standards related to work performed by women, minority individuals, and veterans and apprenticeship utilization in construction contracts.

To provide matching funds for the Federal Emergency Management Agency's (FEMA) Hazard Mitigation Program, the Subcommittee approved $20 million General Fund on a one-time basis for the Office of Emergency Management.

Oregon State Police

The Subcommittee approved Other Funds expenditure limitation of $1,429,311 for the cost of issuance of $111,635,000 in Article XI-Q bonds for three major Oregon State Police constructions projects: expansion of the Central Point Office, construction of a new forensic laboratory and

medical examiner's office, and a Patrol area command office in Springfield. Bonds will be issued in October 2021, May 2022, and March 2023. New debt service totaling $2,674,818 General Fund was approved for the Department's planned 2021-23 bond issues.

The Subcommittee approved the expenditure of $2,739,772 Other Funds from the American Rescue Plan Act (ARPA) to implement or complete the following Oregon State Police projects in the 2021-23 biennium:

- For the non-bondable costs of the Central Point Office expansion, the Springfield Forensic Lab and Medical Examiner office construction project, and the Springfield Patrol Area Command construction project, $1,051,296
- For capital renewal and deferred maintenance at the Ontario and Albany Patrol Offices, $580,476
- For safety improvements at various Patrol offices statewide, $1,108,000.

A net-zero technical adjustment was approved to correct a reference to ARPA in sections 218-223 of the bill.

To complete the Law Enforcement Data System modernization project (LEDS 20/20), the Subcommittee approved $2,789,991 General Fund to add the agency's Sex Offender Registry database to the LEDS system.

To enable the Drakes Crossing Rural Fire Protection District (RFPD) to draw down federal funding from FEMA, the Subcommittee provided $5,000 General Fund to the Office of the State Fire Marshal on a one-time basis. This funding will be passed through to the Drakes Crossing RFPD for its FEMA matching payment.

Department of Public Safety Standards and Training

The Subcommittee approved the expenditure of $1,201,239 Other Funds from the American Rescue Plan Act (ARPA) for deferred maintenance projects at the Department of Public Safety Standards and Training's Public Safety Campus.

Oregon Youth Authority

The Subcommittee approved an increase in Other Funds expenditure limitation of $1,271,961 for the cost of issuance of $68,725,000 in Article XI-Q bonds for the Oregon Youth Authority. Bond proceeds will support continued renovation of living spaces and other facilities at the MacLaren, Rogue Valley, Tillamook, and Oak Creek youth correctional facilities, and will fund the Juvenile Justice Information System modernization project. Bonds will be issued in October 2021, May 2022, and March of 2023. New debt service totaling $4,482,262 General Fund was approved for the Department's planned 2021-23 bond issues.

To support the Juvenile Justice Information System (JJIS) modernization project, the Subcommittee approved $7,756,531 Other Funds expenditure limitation. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for the project.

The Subcommittee approved the expenditure of $5,448,068 Other Funds from the American Rescue Plan Act (ARPA) to implement or complete the following Oregon Youth Authority projects in the 2021-23 biennium:

- For the non-bondable costs of the Juvenile Justice Information System modernization project, $1,600,000.
- For replacement of the emergency generator at the MacLaren youth correctional facility, $1,750,000.
- For removal and replacement of the parole and probation office building on the campus of the Oak Creek youth correctional facility, $1,609,780.
- For the non-bondable costs of capital improvement projects at various OYA facilities statewide, $488,288.

The Subcommittee approved $574,510 General Fund on a one-time basis for the Oregon Youth Authority to supplement the payments to behavior rehabilitation service providers that provide sex offense treatment using Sex Offense Treatment Board (SOTB) certified providers. This funding is a stop-gap measure and will only be available during the 2021-23 biennium until Medicaid coverage for this service is established.

To reimburse counties for the cost of performing expunctions of juvenile records as required by SB 575 (2021), the Subcommittee approved $1,841,868 General Fund. This amount is an estimate based on a statewide average cost of $208.95 per expunction for an estimated 8,815 expunctions to be performed in the 2021-23 biennium. The ongoing costs related to expunction of juvenile records should be re-evaluated during current service level budget development for the 2023-25 biennium as data on the performance of this new requirement is made available.

The Subcommittee approved $801,378 General Fund for the Oregon Youth Authority to pay the cost of care for youth that was formerly paid for with juvenile justice system fees.

The Subcommittee approved a reduction of $100 million General fund and an increase in Other Funds expenditure limitation in the same amount in order to use American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and passed through to the Oregon Youth Authority for maintaining public safety services.

TRANSPORTATION

Department of Aviation

House Bill 2434 increases the aircraft fuel tax (AvGas tax) from 9 cents to 11 cents a gallon and increases the aircraft fuel tax for aircraft operated by turbine engines (jet fuel tax) from 1 cent to 3 cents per gallon. The increases fund the Department of Aviation's Aviation System Action Fund which funds two aviation infrastructure investment programs. The Critical Oregon Airport Relief (COAR) program receives 75% of these funds and the State-Owned Airport Reserve (SOAR) program receives 25%. The Subcommittee approved an increase in Other Funds expenditure limitation of $4,603,625 for the Department to spend the increased revenue.

Department of Transportation

The Oregon Department of Transportation (ODOT) administers grants on behalf of the Oregon Department of Veterans' Affairs (ODVA) related to transportation services for veterans, primarily related to their health care appointments. The amount approved in ODVA's 2021-23 budget for this purpose and transferred to ODOT is $650,000 Lottery Funds. This is in addition to $300,000 in funding that was carried forward from authorized amounts for the 2019-21 biennium.

General Fund of $2 million is appropriated to ODOT on a one-time basis for graffiti and litter removal along state highways and interstates. The funding will be used in Region 1 (the Portland metro area), allowing ODOT to expand an existing contract and solicit additional service providers to remove graffiti on sound walls and traffic signs, as well as remove accumulated roadside litter and trash.

Additionally, $1.25 million General Fund was approved on a one-time basis for ODOT to support cultural resource assessments in areas where the agency is conducting wildfire-related tree and debris removal. The funding enables ODOT to coordinate with tribes, the State Historic Preservation Office, and others on surveys and assessments of cultural resources in the fire damaged areas.

Other Funds expenditure limitation is increased by $4,057,570 million to spend $4 million of Lottery bond proceeds on construction of a pedestrian bridge in the City of Sherwood, and $57,570 on the cost of bond issuance. Lottery Funds expenditure limitation was increased by $328,752 for debt service.

Improvements to the Fanno Creek Trail by Tualatin Hills Park and Recreation District will be supported by Lottery bond proceeds totaling $2 million Other Funds; cost of issuance related to the project is $145,358 Other Funds. These bonds will not be issued until the spring of 2023, so no debt service is associated with the project in this biennium.

The Subcommittee approved $298,451 Other Funds expenditure limitation for operational expenses of the State Towing Board established by SB 300 (2021). Two permanent positions are approved for this purpose, including an Operations and Policy Analyst 2 (0.50 FTE) and a Compliance Specialist 2 (0.50 FTE); both of these positions will be budgeted for a full 24 months in the 2023-25 biennium. The Towing Board will be

supported by fee revenue, and the Department may need to return to the Joint Committee on Ways and Means or the Emergency Board for additional expenditure limitation related to implementation of SB 300.

The Department of Administrative Services will transfer $124,349,960 of federal American Rescue Plan Act funds to ODOT to augment highway fund revenues negatively impacted by the COVID-19 pandemic. The funds are designated for the following projects:

- $80 million for safety improvements to Oregon 213/82nd Avenue
- $32 million for Phase II costs related to the Newberg Dundee Bypass (OR-219 section)
- $5 million for the Hood River-White Salmon Interstate Bridge
- $3,349,960 for rehabilitation of the Lake County Railroad
- $4 million for the Clackamas County Sunrise Gateway Corridor Community Visioning Concept

Adjustments to 2019-21 Budgets

Public Defense Services Commission

For the 2019-21 biennium, the Subcommittee approved $92,721 Other Funds expenditure limitation for services and supplies for public defense costs due to the impact of the COVID-19 pandemic. The revenue source is from the Coronavirus Relief Fund received by the Oregon Department of Administrative Services and transferred to the Public Defense Service Commission.

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HB 2411 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Zika

Joint Committee On Ways and Means

Action Date:	06/11/21
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	11 - Bynum, Drazan, Gomberg, Leif, McLain, Nosse, Rayfield, Sanchez, Smith G, Sollman, Stark
Senate Vote	
Yeas:	12 - Anderson, Frederick, Girod, Golden, Gorsek, Hansell, Johnson, Knopp, Lieber, Steiner Hayward, Taylor, Thomsen
Prepared By:	Linnea Wittekind, Department of Administrative Services
Reviewed By:	Michelle Diester, Legislative Fiscal Office

Department of Transportation
2021-23

This summary has not been adopted or officially endorsed by action of the committee.

Budget Summary*

	2019-21 Legislatively Approved Budget	2021 - 23 Current Service Level	2021-23 Committee Recommendation	Committee Change from 2019-21 Leg. Approved	
				$ Change	% Change
Other Funds Limited	$ -	$ -	$ 183,314	$ 183,314	100.0%
Total	$ -	$ -	$ 183,314	$ 183,314	100.0%

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.75	0.75

(1) Includes adjustments through January 2021

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 2411 increases Other Funds expenditure limitation by $183,314, supported by the State Highway Fund, to coordinate broadband installation with transportation projects.

Summary of Transportation and Economic Development Subcommittee Action

House Bill 2411 requires the Oregon Department of Transportation (ODOT) to determine whether a project involving an interstate highway planned under the State Transportation Improvement Program should be modified to accommodate installation of broadband infrastructure. The measure also requires ODOT to engage with interested telecommunications providers to determine whether a project should be modified. The bill increases Other Funds expenditure limitation for ODOT by $183,314 and adds one Operation Policy Analyst 3 position (0.75 FTE) to complete this work.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Department of Transportation
Linnea Wittekind - 971-900-9992

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 100-55 - Special Programs									
Personal Services	$ -	$ -	$ 183,314	$ -	$ -	$ -	$ 183,314	1	0.75
TOTAL ADJUSTMENTS	$ -	$ -	$ 183,314	$ -	$ -	$ -	$ 183,314	1	0.75
SUBCOMMITTEE RECOMMENDATION *	$ -	$ -	$ 183,314	$ -	$ -	$ -	$ 183,314	1	0.75
% Change from 2019-21 Leg Approved Budget	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Change from 2021-23 Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

*Excludes Capital Construction Expenditures

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Enrolled
House Bill 3055

Sponsored by JOINT COMMITTEE ON TRANSPORTATION (at the request of Representative Susan McLain, Senator Lee Beyer)

CHAPTER .....

AN ACT

Relating to transportation; creating new provisions; amending ORS 184.657, 279A.142, 279C.307, 279C.335, 315.591, 319.240, 319.665, 319.671, 319.890, 319.950, 320.400, 346.510, 367.010, 367.095, 367.105, 367.555, 367.560, 367.615, 367.806, 367.816, 381.312, 383.001, 383.003, 383.004, 383.009, 383.014, 383.015, 383.017, 383.035, 383.045, 383.075, 383.150, 757.357, 801.133, 803.102, 803.210, 803.525, 803.530, 806.040, 806.070, 806.200, 806.240, 807.072, 807.173, 807.175, 809.120, 809.130, 809.310, 809.440, 809.510, 809.515, 809.520, 809.545, 809.700, 810.180, 810.530, 811.182, 811.260, 811.602, 811.604, 811.605, 811.613, 811.616, 813.055, 813.130, 813.410, 813.460, 815.045, 815.140, 815.145, 819.010, 819.016, 824.022, 824.026, 824.060, 824.068, 824.088, 824.990, 824.992, 825.400, 825.402, 825.410, 825.415, 825.490, 825.496, 825.960 and 836.055; repealing ORS 184.631, 383.006, 383.013, 383.023, 383.065, 383.155, 809.010, 809.020, 809.030, 809.040, 809.050, 809.080, 824.104, 825.404, 825.412 and 825.418 and sections 2 and 3, chapter 24, Oregon Laws 2018; and prescribing an effective date.

Be It Enacted by the People of the State of Oregon:

IN GENERAL

SECTION 1. ORS 811.602, as amended by section 2, chapter 413, Oregon Laws 2019, is amended to read:

811.602. (1) A disabled person parking permit is a means of identifying vehicles being used to exercise the parking privileges described in ORS 811.635. The following are disabled person parking permits:

(a) A special decal described in ORS 811.605 issued by the Department of Transportation to be affixed to a golf cart or substantially similar vehicle;

(b) An individual placard described in ORS 811.605;

(c) A program placard issued by the department under ORS 811.607;

(d) A family placard issued by the department under ORS 811.609;

(e) A foreign visitor placard issued by the department under ORS 811.611;

(f) A "Wheelchair User" placard or decal issued by the department under ORS 811.613; and

(g) An "Oregon Wounded Warrior" placard or decal issued by the department under ORS 811.616.

(2) The department shall issue a disabled person parking permit in the form of a decal or individual placard to any person who submits an application that complies with ORS 811.604. Nothing in this section prohibits the department from issuing a decal or individual placard to a person who

has disabled veteran registration plates issued under ORS 805.100 and who qualifies for the decal or placard.

(3) Except as otherwise provided in this subsection, the department may not issue more than one individual placard to an applicant. The department may issue a replacement placard upon receipt of proof satisfactory to the department that the original placard has been lost, mutilated or destroyed. The department may issue a temporary duplicate permit to a person who needs a duplicate permit for travel purposes. A temporary duplicate permit shall be valid for **up to** 120 days. The department shall adopt rules governing application for and issuance of temporary duplicate permits. Nothing in this subsection prohibits issuance of an individual placard to a person who has been issued a decal.

[*(4) Permits issued under this section may be renewed by mail.*]

[*(5)*] **(4)** Permits for use on vehicles that are regularly used as part of a program for the transportation of persons with disabilities are issued as provided in ORS 811.607.

[*(6)*] **(5)** Except as provided in subsection [*(7)*] **(6)** of this section, the department shall determine the form, size and content of any decal or placard issued under this section and shall adopt rules governing their issuance, display and use as necessary to carry out this section.

[*(7)(a)*] **(6)(a)** Except as provided in paragraph (b) of this subsection, the department may not require a decal or placard issued under this section to an individual or a family to contain any identifying information about the person to whom the decal or placard is issued, including any of the following:

(A) Name;

(B) Address;

(C) Telephone number;

(D) Social Security number;

(E) Driver license number;

(F) Golf cart driver permit number;

(G) Identification card number;

(H) Passport or visa number; or

(I) Photograph.

(b) The department may require a decal or placard issued under this section to an individual or a family to contain not more than four digits of the driver license or identification card number of the person to whom the decal or placard is issued.

SECTION 2. Section 3 of this 2021 Act is added to and made a part of the Oregon Vehicle Code.

SECTION 3. The Department of Transportation shall invalidate a disabled parking permit issued under ORS 811.602 if any of the following occurs:

(1) The department receives information that the person issued an individual or "Wheelchair User" placard or permit has since obtained a driver license or driver permit issued by another jurisdiction or has since obtained an identification card in another jurisdiction that is similar to the person's identification card issued by this state.

(2) The department receives notice that the person issued a disabled parking permit is deceased.

(3) The department determines that the disabled parking permit was issued under fraudulent circumstances.

(4) The department determines that the person, program or family for which the permit was issued no longer qualifies for the permit.

SECTION 4. ORS 811.604 is amended to read:

811.604. Application for issuance or renewal of a disabled person parking permit in the form of an individual placard or decal issued under ORS 811.602 shall include:

(1) A certificate, signed and dated within six months preceding the date of application, by a licensed physician, a licensed nurse practitioner or a licensed physician assistant to the Department of Transportation that the applicant is a person with a disability or a certificate, signed and dated

within six months preceding the date of application, by a licensed optometrist that the applicant is a person with a disability because of loss of vision or substantial loss of visual acuity or visual field beyond correction;

(2) The state-issued licensing number of the licensed physician, certified nurse practitioner, licensed physician assistant or licensed optometrist who signed the certificate described in subsection (1) of this section; and

(3) The number of a [*current, valid*] driver license, [*golf cart*] driver permit, identification card or parking identification card issued to the applicant by the department.

SECTION 5. ORS 811.605 is amended to read:

811.605. (1) An applicant for an individual placard or decal issued by the Department of Transportation under ORS 811.602 must have a driver license, a [*disability golf cart*] driver permit, an identification card or a parking identification card issued by the department. [*The placard or decal shall be valid so long as the license, permit, identification card or parking identification card is valid and may be renewed when the license, permit or card is renewed.*]

(2) An individual placard or decal shall contain an expiration date that is visible from outside the vehicle when the placard or decal is displayed on or in the vehicle. [*The expiration date shall be the same as the expiration date of the driver license, golf cart driver permit, identification card or parking identification card of the holder of the placard.*]

(3) A placard or decal issued under this section shall be valid for a period of eight years from the date of issue. A placard or decal may be renewed in a manner determined by the department by rule.

SECTION 6. ORS 811.613 is amended to read:

811.613. (1) The Department of Transportation shall issue a "Wheelchair User" disabled person parking permit in the form of a "Wheelchair User" placard or decal for use by a person who uses a wheelchair or similar low-powered motorized or mechanically propelled vehicle designed specifically for use by a person with a physical disability.

(2) The department shall determine the form, size and content of the placards or decals, except that the department shall require that the placards or decals:

(a) Include the words "Wheelchair User."

(b) Have an expiration date that is visible from outside the vehicle when the placard or decal is displayed on or in the vehicle.

(3) The department shall by rule determine how a person may qualify for a "Wheelchair User" placard or decal under this section.

(4) An applicant for a "Wheelchair User" placard or decal issued by the department under this section must have a driver license, a [*disability golf cart*] driver permit or an identification card issued by the department. [*The placard or decal shall be valid as long as the license, permit or identification card is valid and may be renewed when the license, permit or identification card is renewed.*]

[*(5) The expiration date shall be the same as the expiration date of the driver license, disability golf cart driver permit or identification card of the holder of the placard or decal.*]

(5) A placard or decal issued under this section shall be valid for a period of eight years from the date of issue. A placard or decal may be renewed in a manner determined by the department by rule.

SECTION 7. ORS 811.616 is amended to read:

811.616. (1) The Department of Transportation shall issue an "Oregon Wounded Warrior" disabled person parking permit in the form of an "Oregon Wounded Warrior" placard or decal for use by a wounded warrior.

(2) A person is a wounded warrior who qualifies for an "Oregon Wounded Warrior" parking permit if the person:

(a) Submits written proof to the Department of Transportation of having a United States Department of Veterans Affairs total disability rating of at least 50 percent as a result of an injury or illness that the veteran incurred, or that was aggravated, during active military service; and

(b) Received a discharge or release under other than dishonorable conditions.

(3) The Department of Transportation shall determine the form, size and content of the placards or decals, except that the department shall require that the placards or decals:

(a) Include the words "Oregon Wounded Warrior."

(b) Have an expiration date that is visible from outside the vehicle when the placard or decal is displayed on or in the vehicle.

(4) The Department of Transportation shall by rule determine how a person may apply for an "Oregon Wounded Warrior" placard or decal under this section.

(5) An applicant for an "Oregon Wounded Warrior" placard or decal issued by the Department of Transportation under this section must have a driver license, a [*disability golf cart*] driver permit or an identification card issued by the department. [*The placard or decal shall be valid as long as the license, permit or identification card is valid and may be renewed when the license, permit or identification card is renewed.*]

[*(6) The expiration date shall be the same as the expiration date of the driver license, disability golf cart driver permit or identification card of the holder of the placard or decal.*]

(6) A placard or decal issued under this section shall be valid for a period of eight years from the date of issue. A placard or decal may be renewed in a manner determined by the department by rule.

SECTION 8. ORS 819.016 is amended to read:

819.016. (1) Except as provided in subsection (2) of this section, when the provisions of ORS 819.010, 819.012 or 819.014 require a person to surrender to the Department of Transportation a certificate of title for a vehicle, or when a person acquires a vehicle under the provisions of ORS 819.215, the person shall apply to the department for a salvage title for the vehicle. The application shall comply with the requirements of ORS 803.140.

(2) When the person is not required to surrender a certificate of title because title for the vehicle was issued in some other form, the person shall follow procedures adopted by the department by rule.

[*(3) Subsections (1) and (2) of this section do not apply if the person does not intend to rebuild or repair the vehicle, to transfer the vehicle or to use the frame or unibody of the vehicle for repairing or constructing another vehicle.*]

(3) Subsections (1) and (2) of this section do not apply if the person:

(a) Does not intend to rebuild or repair the vehicle, to transfer the vehicle or to use frame or unibody of the vehicle for repairing or constructing another vehicle; or

(b) Rebuilds or repairs the vehicle and applies to title the vehicle with the designation of assembled, reconstructed or replica.

SECTION 9. ORS 824.068 is amended to read:

824.068. (1) The Department of Transportation shall prescribe standards for water quality [*and sanitation facilities*] on railroad locomotives [*and cabooses*] in this state.

(2) The department may for good cause shown permit variances from the standards so prescribed.

SECTION 10. ORS 319.665 is amended to read:

319.665. (1) The seller of fuel for use in a motor vehicle shall collect the tax provided by ORS 319.530 at the time the fuel is sold, unless one of the following situations applies:

[*(a) The Department of Transportation has issued a weight identifier under ORS 825.450 for the vehicle into which the seller delivers or places the fuel.*]

(a) The Department of Transportation has issued for the vehicle into which the seller delivers or places the fuel a weight identifier under ORS 825.450 or a valid user's emblem under ORS 319.600.

(b) The fuel is dispensed at a nonretail facility, in which case the seller shall collect any tax owed at the same time the seller collects the purchase price from the person to whom the fuel was dispensed at the nonretail facility. A seller is not required to collect the tax under this paragraph

from a person who certifies to the seller that the use of the fuel is exempt from the tax imposed under ORS 319.530.

(c) A cardlock card is used for purchase of the fuel at an attended portion of a retail facility equipped with a cardlock card reader, in which case the cardlock card issuer licensed in this state is responsible for collecting and remitting the tax unless the person making the purchase certifies to the seller that the use of the fuel is exempt from the tax imposed under ORS 319.530.

(2) If a cardlock card is used for purchase of fuel at an attended portion of a retail facility equipped with a cardlock card reader, the seller at the retail facility may deduct fuel purchases made with a cardlock card from the seller's retail transactions if the seller provides the department with the following information:

(a) A monthly statement from a cardlock card issuer that details the cardlock card purchases at the retail facility; and

(b) A listing of cardlock card issuers and gallons of fuel purchased at the retail facility by the issuers' customers.

(3) The department shall supply each seller of fuel for use in a motor vehicle with a chart which sets forth the tax imposed on given quantities of fuel.

SECTION 11. ORS 319.671 is amended to read:

319.671. (1) The seller of fuel for any purpose shall make a duplicate invoice for every sale of fuel for any purpose and shall retain one copy and give the other copy to the user. The Department of Transportation may prescribe the form of the invoice. The invoice shall show:

(a) The seller's name and address;

(b) The date;

(c) The amount of the sale in gallons; and

(d) The name and address of the user.

(2) In addition to the invoice entries listed in subsection (1) of this section, the seller of fuel for use in a motor vehicle shall indicate on the invoice the amount of the tax collected, if any, and:

(a) The license plate number, if the vehicle bears a license plate issued by the department or another jurisdiction;

(b) The emblem number, if the vehicle bears a user's emblem; [*or*]

(c) The temporary pass number, if the vehicle bears no valid user's emblem [*or license plate issued by the department.*]**; or**

(d) The license plate number, if the vehicle bears no valid user's emblem or temporary pass number issued by the department.

(3) Notwithstanding subsection (1) of this section, this section does not require any invoice to be prepared for any sale where fuel is delivered into the fuel tank of a vehicle described in this subsection unless the operator of the vehicle requests an invoice. If an invoice is prepared under this subsection, the name and address of a user is not required to be shown on the invoice for sales where the fuel is delivered into the fuel tanks of vehicles described in this subsection. This subsection applies to vehicles:

(a) That have a combined weight of 26,000 pounds or less; and

(b)(A) For which the tax under ORS 319.530 must be paid at the time of sale under ORS 319.665; or

(B) For which an emblem has been issued under ORS 319.535.

SECTION 12. ORS 819.010 is amended to read:

819.010. (1) A person commits the offense of failure to comply with requirements for destruction of a vehicle if the person wrecks, dismantles[,] **or** disassembles [*or substantially alters*] the form of any vehicle that is or is required to be registered or titled under the vehicle code or under ORS chapter 826 and the person does not comply with all of the following:

(a) The person must give notice to the Department of Transportation, in a form specified by the department, of the person's intention to dismantle, disassemble[,] **or** wreck [*or substantially alter*] the form of the vehicle at least seven days prior to commencement thereof.

(b) If the vehicle is visible from a public right of way, the person must complete the wrecking, dismantling[,] **or** disassembling [*or substantial alteration*] of **the** form **of the vehicle** within 30 days from the commencement thereof.

(c) If the vehicle is registered by this state, the person must deliver or mail to the department the registration card, certificate of title, if one has been issued, and registration plates of the vehicle within 30 days after the person wrecks, dismantles[,] **or** disassembles [*or substantially alters*] the form of the vehicle.

(d) If no certificate of title has been issued for the vehicle, the person must notify the department in a manner determined by the department by rule within 30 days after the person wrecks, dismantles[,] **or** disassembles [*or substantially alters*] the form of the vehicle.

(e) If required to do so under ORS 819.016, the person shall apply for a salvage title for the vehicle.

(2) This section does not apply to persons who are acting within the scope of a dismantler certificate issued under ORS 822.110.

(3) The offense described in this section, failure to comply with requirements for destruction of vehicle, is a Class A misdemeanor.

SECTION 13. ORS 319.950 is amended to read:

319.950. **(1) The governing body of** a city, county or other local government may enact or amend any charter provision, ordinance, resolution or other provision taxing fuel for motor vehicles after submitting the proposed tax to the electors of the local government for their approval.

(2) The governing body of a local government that imposes a tax on fuel for motor vehicles pursuant to this section may enter into an intergovernmental agreement under ORS 190.010 with the Department of Transportation pursuant to which the department shall collect and distribute the revenues from the tax.

SECTION 14. The amendments to ORS 319.950 by section 13 of this 2021 Act apply to intergovernmental agreements entered into on or after January 1, 1977, by the governing body of a city, county or other local government with the Department of Transportation for purposes of the collection and distribution of revenues from taxes on fuel for motor vehicles by the department.

SECTION 15. ORS 346.510 is amended to read:

346.510. As used in ORS 346.510 to 346.570:

(1) "Cafeteria" means a food-dispensing facility:

(a) That can provide a variety of prepared foods and beverages;

(b) Where a patron may move through a self-service line;

(c) That may employ some servers to wait on patrons; and

(d) That provides seating suitable for patrons to consume meals.

(2) "Healthy vending item" and "local vending item" have the meanings given those terms by rules adopted by the Commission for the Blind in consultation with the Public Health Director and the business enterprise consumer committee.

(3) "Person who is blind" means a person who has not more than 20/200 visual acuity in the better eye with best correction or whose visual acuity, if better than 20/200, is accompanied by a limit to the field of vision to such a degree that its widest diameter subtends an angle of no greater than 20 degrees and whose blindness is certified by a licensed physician who specializes in diseases of the eye.

(4) "Political subdivision" means a local government as defined in ORS 174.116, a municipality, town or village of this state.

(5) "Public building" or "property" means a building, land or other real property, or a portion of a building, land or other real property, that is occupied by a department or an agency of the State of Oregon or by a political subdivision, except for a public elementary school, a secondary school, a public university listed in ORS 352.002 or a public corporation created pursuant to ORS 353.020.

(6) "Vending facility" means:

(a) Shelters, counters, shelving, display and wall cases, refrigerating apparatus and other appropriate auxiliary equipment that are necessary or customarily used for the vending of articles, including an established mix of healthy vending items approved by the Commission for the Blind and the agency, department or political subdivision charged with maintaining the public building or property where the vending facility is located;

(b) Vending machines; or

(c) Cafeterias or snack bars for the dispensing of foodstuffs and beverages.

(7) "Vending facility manager" means a person who is:

(a) Blind;

(b) Responsible for the day-to-day conduct of the vending facility operation; and

(c) Licensed under ORS 346.510 to 346.570.

(8) "Vending machine" means a manual or coin-operated machine or a similar device used for vending articles, including machines or devices that accept electronic payment.

(9) "Visitor venue" means a public building or property that is operated by a political subdivision of this state and that is:

(a) A convention, event or exposition center;

(b) A zoo;

(c) A performing arts center;

(d) A museum;

(e) A golf course;

(f) A facility primarily used for sporting events; or

(g) A commercial airport owned and operated by a city**, a county** or a port district organized under ORS chapter 778.

SECTION 16. ORS 811.260 is amended to read:

811.260. Except as provided in ORS 811.265 (2), a driver is in violation of ORS 811.265 if the driver makes a response to traffic control devices that is not permitted under the following:

(1) Green signal. A driver facing a green light may proceed straight through or turn right or left unless a sign at that place prohibits either turn. A driver shall yield the right of way to other vehicles within the intersection at the time the green light is shown.

(2) Green arrow. A driver facing a green arrow signal light, shown alone or in combination with another signal, may cautiously enter the intersection only to make the movement indicated by such arrow or such other movement as is permitted by other signals shown at the same time.

(3) Green bicycle signal. A bicyclist facing a green bicycle signal may proceed straight through or turn right or left unless a sign at that place prohibits either turn. The bicyclist shall yield the right of way to other vehicles within the intersection at the time the green bicycle signal is shown.

(4) Steady circular yellow signal. A driver facing a steady circular yellow signal light is thereby warned that the related right of way is being terminated and that a red or flashing red light will be shown immediately. A driver facing the light shall stop at a clearly marked stop line, but if none, shall stop before entering the marked crosswalk on the near side of the intersection, or if there is no marked crosswalk, then before entering the intersection. If a driver cannot stop in safety, the driver may drive cautiously through the intersection.

(5) Steady yellow arrow signal. A driver facing a steady yellow arrow signal, alone or in combination with other signal indications, is thereby warned that the related right of way is being terminated. Unless entering the intersection to make a movement permitted by another signal, a driver facing a steady yellow arrow signal shall stop at a clearly marked stop line, but if none, shall stop before entering the marked crosswalk on the near side of the intersection, or if there is no marked crosswalk, then before entering the intersection. If a driver cannot stop in safety, the driver may drive cautiously through the intersection.

(6) Steady yellow bicycle signal. A bicyclist facing a steady yellow bicycle signal is thereby warned that the related right of way is being terminated and that a red bicycle signal will be shown immediately. A bicyclist facing a steady yellow bicycle signal shall stop at a clearly marked stop line, but if none, shall stop before entering the marked crosswalk on the near side of the inter-

section, or if there is no marked crosswalk, then before entering the intersection. If a bicyclist cannot stop in safety, the bicyclist may proceed cautiously through the intersection.

(7) Steady circular red signal. A driver facing a steady circular red signal light alone shall stop at a clearly marked stop line, but if none, before entering the marked crosswalk on the near side of the intersection, or if there is no marked crosswalk, then before entering the intersection. The driver shall remain stopped until a green light is shown except when the driver is permitted to proceed under ORS 811.360.

(8) Steady red arrow signal. A driver facing a steady red arrow signal, alone or in combination with other signal indications, may not enter the intersection to make the movement indicated by the red arrow signal. Unless entering the intersection to make some other movement which is permitted by another signal, a driver facing a steady red arrow signal shall stop at a clearly marked stop line, but if none, before entering the marked crosswalk on the near side of the intersection, or if there is no marked crosswalk, then before entering the intersection. The vehicle shall remain stopped until a green light is shown except when the driver is permitted to proceed under ORS 811.360.

(9) Steady red bicycle signal. A bicyclist facing a steady red bicycle signal shall stop at a clearly marked stop line, but if none, before entering the marked crosswalk on the near side of the intersection, or if there is no marked crosswalk, then before entering the intersection. The bicyclist shall remain stopped until a green bicycle signal is shown except when the bicyclist is permitted to proceed under ORS 811.360.

(10) Traffic control devices at places other than intersections. If a traffic control device that is a signal is erected and maintained at a place other than an intersection, the provisions of this section relating to signals shall be applicable. A required stop shall be made at a sign or marking on the roadway indicating where the stop shall be made, but in the absence of such sign or marking the stop shall be made at the signal.

(11) Flashing red signal. When a driver approaches a flashing red light used in a traffic control device or with a traffic sign, the driver shall stop at a clearly marked stop line, but if none, before entering the marked crosswalk on the near side of the intersection, or if there is no marked crosswalk, then at the point nearest the intersecting roadway where the driver has a view of approaching traffic on the intersecting roadway before entering it. The right to proceed shall be subject to the rules applicable after making a stop at a stop sign. This subsection does not apply to:

(a) A person operating a bicycle; or

(b) Drivers at railroad grade crossings. Conduct of a driver approaching a railroad grade crossing is governed by ORS 811.455.

(12) Flashing circular yellow signal. [*When a driver approaches a flashing circular yellow light used as a signal in a traffic control device or with a traffic sign, the driver may proceed through the intersection or past the signal only with caution.*] **When a driver facing a flashing circular yellow signal approaches an intersection, the driver may cautiously enter the intersection to proceed straight through, turn right or turn left except as such movement is modified by lane use signs, turn prohibition signs, lane markings, roadway design, separate turn signal indications or other traffic control devices.** This subsection does not apply at railroad grade crossings. Conduct of a driver approaching a railroad grade crossing is governed by ORS 811.455.

(13) Flashing yellow arrow signal. A driver facing a flashing yellow arrow signal, alone or in combination with other signal indications, may cautiously enter the intersection only to make the movement indicated by the flashing yellow arrow signal or the movement permitted by other signals shown at the same time. A driver shall yield the right of way to other vehicles within the intersection at the time the flashing yellow arrow signal is shown. In addition, a driver turning left shall yield the right of way to other vehicles approaching from the opposite direction so closely as to constitute an immediate hazard during the time when the turning vehicle is moving across or within the intersection.

(14) Lane direction control signals. When lane direction control signals are placed over the individual lanes of a highway, a person may drive a vehicle in any lane over which a green signal light is shown, but may not enter or travel in any lane over which a red signal light is shown.

(15) Stop signs. A driver approaching a stop sign shall stop at a clearly marked stop line, but if none, before entering the marked crosswalk on the near side of the intersection or, if there is no marked crosswalk, then at the point nearest the intersecting roadway where the driver has a view of approaching traffic on the intersecting roadway before entering it. After stopping, the driver shall yield the right of way to any vehicle in the intersection or approaching so close as to constitute an immediate hazard during the time when the driver is moving across or within the intersection. This subsection does not apply to a person operating a bicycle.

(16) Yield signs. A driver approaching a yield sign shall slow the driver's vehicle to a speed reasonable for the existing conditions and if necessary for safety, shall stop at a line as required for stop signs under this section, and shall yield the right of way to any vehicles in the intersection or approaching so closely as to constitute an immediate hazard.

(17) Flashing yellow beacon. When a flashing yellow beacon is used to supplement another traffic control device, a driver shall pay extra attention to the message provided by the beacon and follow the requirements of the other traffic control device, which might not be otherwise applicable at all times.

NOTE: Section 17 was deleted by amendment. Subsequent sections were not renumbered.

SECTION 18. ORS 825.402 is amended to read:

825.402. (1) Except as provided in subsection (4) of this section, all motor carriers that are domiciled in Oregon and that receive a certificate or permit from the Department of Transportation for the first time on or after July 1, 1990, shall participate in the program established under ORS 825.400.

(2) A motor carrier required by subsection (1) of this section to participate in the program must do so within 90 days of the date on which it receives a certificate or permit from the department.

(3) In addition to motor carriers required to participate in the program established under ORS 825.400, the department may require participation by any motor carrier that:

(a) Has underpaid its tax obligation for the use of the highways by 15 percent or more;

(b) Exceeds by more than 15 percent, in a one-year period, the industry average for out-of-service violations for vehicle inspection or for accidents per mile; or

(c) Receives, in a one-year period, two or more citations for being 10,000 pounds or more overweight.

(4) Subsection (1) of this section does not apply to a carrier receiving a certificate or permit for the first time on or after July 1, 1990, if the carrier is a successor in interest to a carrier that held a certificate or permit prior to that date.

(5) Rules adopted by the department under ORS 825.400 shall require each motor carrier participating in the program to have at least one person having a substantial interest or control, directly or indirectly, in or over the operations conducted or to be conducted under the certificate or permit issued to the motor carrier participate in the program. No rule shall require the participation of a motor carrier more than one time except for motor carriers required to participate under subsection (3) of this section.

(6) Rules adopted by the department under ORS 825.400 shall require each motor carrier participating in the program to attend at least eight hours of classroom instruction. The instruction may be provided in person or by an interactive, instructor-led webinar.

SECTION 19. ORS 825.400 is amended to read:

825.400. **(1)** The Department of Transportation shall [*adopt rules to*] establish a program for the education of motor carriers that covers, at a minimum, safety, weight mile tax and [*insurance*] **registration** and size and weight regulations administered by the department.

(2) The department may appoint agents to carry out the program established under this section.

(3) The department shall prescribe fees sufficient to defray the costs of the program. Agents appointed by the department may assess the fees.

(4) The department shall adopt rules to carry out the provisions of this section.

SECTION 20. ORS 825.404 is repealed.

SECTION 21. ORS 757.357 is amended to read:

757.357. (1) As used in this section:

(a) "Electric company" has the meaning given that term in ORS 757.600.

(b)(A) "Infrastructure measures" includes, but is not limited to, investments in, expenses related to or rebates for:

(i) Distribution system infrastructure that supports transportation electrification;

(ii) Communication and control technologies that support transportation electrification; and

(iii) Behind-the-meter infrastructure that supports transportation electrification and is owned by an electric company or by a customer.

(B) "Infrastructure measures" does not include investments in or expenses related to education and outreach activities related to transportation electrification, or other transportation electrification-related activities determined by the Public Utility Commission to be separate and distinct from the development of infrastructure.

(c) "Retail electricity consumer" has the meaning given that term in ORS 757.600.

[*(b)*] **(d)** "Transportation electrification" means:

(A) The use of electricity from external sources to provide power to all or part of a vehicle;

(B) Programs related to developing the use of electricity for the purpose described in subparagraph (A) of this paragraph; [*and*]

(C) Infrastructure [*investments*] **measures** related to developing the use of electricity for the purpose described in subparagraph (A) of this paragraph[.]**; and**

(D) Programs related to supporting the adoption and service of vehicles powered as described in subparagraph (A) of this paragraph.

[*(c)*] **(e)** "Vehicle" means a vehicle, vessel, train, boat or any other equipment that is mobile.

(2) The Legislative Assembly finds and declares that:

(a) Transportation electrification is necessary to reduce petroleum use, achieve optimum levels of energy efficiency and carbon reduction, meet federal and state air quality standards, meet this state's greenhouse gas emissions reduction goals described in ORS 468A.205 and improve the public health and safety;

(b) Widespread transportation electrification requires that electric companies increase access to the use of electricity as a transportation fuel;

(c) Widespread transportation electrification requires that electric companies increase access to the use of electricity as a transportation fuel in low and moderate income communities;

(d) Widespread transportation electrification should stimulate innovation and competition, provide consumers with increased options in the use of charging equipment and in procuring services from suppliers of electricity, attract private capital investments and create high quality jobs in this state;

(e) Transportation electrification and the purchase and use of electric vehicles should assist in managing the electrical grid, integrating generation from renewable energy resources and improving electric system efficiency and operational flexibility, including the ability of an electric company to integrate variable generating resources;

(f) Deploying transportation electrification and electric vehicles creates the opportunity for an electric company to propose, to the [*Public Utility*] commission, that a net benefit for the customers of the electric company is attainable; and

(g) Charging electric vehicles in a manner that provides benefits to electrical grid management affords fuel cost savings for vehicle drivers.

(3)**(a)** The [*Public Utility*] commission shall direct each electric company to file [*applications, in a form and manner prescribed by the commission, for programs to accelerate transportation electrification.*]**:**

(A) Applications for programs to support transportation electrification; and

(B) A plan, for acceptance by the commission, that integrates the electric company's transportation electrification actions.

(b) The applications and plan must be filed in a form and manner prescribed by the commission.

(c) A program proposed by an electric company may include prudent investments in or customer rebates for electric vehicle charging and related infrastructure.

(4) The commission may allow an electric company to recover costs from retail electricity consumers for prudent infrastructure measures to support transportation electrification if the infrastructure measures are consistent with and meet the requirements of subsection (5) of this section.

(5) If undertaken by an electric company, an infrastructure measure to support transportation electrification is a utility service and a benefit to utility customers if the infrastructure measure can be reasonably anticipated to:

(a) Support reductions of transportation sector greenhouse gas emissions over time; and

(b) Benefit the electric company's customers in ways that may include, but need not be limited to:

(A) Distribution or transmission management benefits;

(B) Revenues to utilities from electric vehicle charging to offset utilities' fixed costs that may otherwise be charged to customers;

(C) System efficiencies or other economic values inuring to the benefit of customers over the long term; or

(D) Increased customer choice through greater transportation electrification infrastructure deployment to increase the availability of and access to public and private electric vehicle charging stations.

[*(4)*] **(6)** When considering a transportation electrification program and determining cost recovery for investments and other expenditures **that are not infrastructure measures and that are** related to a program proposed by an electric company under subsection (3) of this section, the commission shall consider whether the investments and other expenditures:

(a) Are within the service territory of the electric company;

(b) Are prudent as determined by the commission;

(c) Are reasonably expected to be used and useful as determined by the commission;

(d) Are reasonably expected to enable the electric company to support the electric company's electrical system;

(e) Are reasonably expected to improve the electric company's electrical system efficiency and operational flexibility, including the ability of the electric company to integrate variable generating resources; and

(f) Are reasonably expected to stimulate innovation, competition and customer choice in electric vehicle charging and related infrastructure and services.

(7) In undertaking infrastructure measures that involve the installation of one or more electric vehicle charging stations, an electric company must allow for customer choice in the selection of the type of electric vehicle charging station to be installed, subject to equipment eligibility as determined by the electric company. An electric company may prequalify multiple types of eligible electric vehicle charging stations based on criteria determined by the electric company.

(8) Nothing in this section restricts or prohibits a corporation, company, partnership, individual or association of individuals exempt from regulation under ORS 757.005 (1)(b)(G) from furnishing electricity to any number of customers for use in motor vehicles.

[*(5)(a)*] **(9)(a)** Tariff schedules and rates allowed pursuant to [*subsection (3)*] **subsections (3) to (6)** of this section:

(A) May allow a return of and a return on an investment made by an electric company under [*subsection (3)*] **subsections (3) to (6)** of this section; and

(B) Shall be recovered from [*all customers*] **the retail electricity consumers** of an electric company in a manner [*that is similar to the recovery of distribution system investments*] **determined by the commission**.

(b) A return on investment allowed under this subsection may be earned for a period of time that does not exceed the depreciation schedule of the investment approved by the commission. When an electric company's investment is fully depreciated, the commission may authorize the electric company to donate the electric vehicle charging infrastructure to the owner of the property on which the infrastructure is located.

[*(6)*] **(10)** For purposes of ORS 757.355, electric vehicle charging infrastructure provides utility service to the customers of an electric company.

[*(7)*] **(11)** In authorizing programs described in subsection (3) of this section, the commission shall review data concerning current and future adoption of electric vehicles and utilization of electric vehicle charging infrastructure. If market barriers unrelated to the investment **or expenditures** made by an electric company prevent electric vehicles from adequately utilizing available electric vehicle charging infrastructure, the commission may not permit additional investments in **or expenditures related to supporting** transportation electrification without a reasonable showing that the investments **or expenditures** would not result in long-term stranded costs recoverable from the [*customers*] **retail electricity consumers** of electric companies.

SECTION 22. Section 23 of this 2021 Act and ORS 757.357 are added to and made a part of ORS chapter 757.

SECTION 23. (1) As used in this section, "natural gas utility" means a natural gas utility regulated by the Public Utility Commission under ORS chapter 757.

(2) The commission may allow a natural gas utility to recover costs from all retail natural gas customers for prudent investments in or expenses related to infrastructure measures that support the adoption and service of alternative forms of transportation vehicles if the investments or expenses are consistent with and meet the requirements of subsection (3) of this section. An investment or expense by a natural gas utility may include an investment in or an expense related to infrastructure behind the customer meter.

(3) An investment in or expense related to infrastructure measures that support the adoption and service of alternative forms of transportation vehicles is a utility service and a benefit to retail natural gas customers if the investment or expense can be reasonably anticipated to:

(a) Support the adoption of alternative vehicles that are powered by renewable natural gas or hydrogen;

(b) Support reductions of transportation sector greenhouse gas emissions over time; and

(c) Benefit the natural gas utility system. Benefits may include, but need not be limited to:

(A) Distribution or transmission management benefits;

(B) System efficiencies or other economic values inuring to the benefit of retail natural gas customers over the long term; or

(C) Revenues to natural gas utilities from fueling alternative forms of transportation vehicles to offset utilities' fixed costs that may otherwise be charged to retail natural gas customers.

SECTION 24. ORS 184.657 is amended to read:

184.657. (1) The Oregon Transportation Commission shall develop a set of uniform standards, in coordination with counties and cities, for the consistent description and reporting of the condition of the transportation infrastructure owned by the state, counties and cities. The infrastructure described must include pavement and bridges.

(2) By February 1 of each odd-numbered year, every city and county shall submit a report covering the condition of its transportation infrastructure.

(3) The commission shall periodically review the condition of the transportation infrastructure owned by the state and the reports submitted under this section. The commission shall post the reports and the commission's review of the reports on the website described in ORS 184.661.

(4) Notwithstanding ORS 366.762 to 366.768 or 366.785 to 366.820, any city or county failing to file a report under this section may not receive any payments from the State Highway Fund until the report is filed.

(5) Not later than [*April*] **June** 1 of each odd-numbered year, the commission shall submit a report about the state of the transportation infrastructure of Oregon, including the transportation infrastructure of cities and counties, to:

(a) The Legislative Assembly in the manner provided by ORS 192.245; and

(b) The Joint Committee on Transportation established under ORS 171.858.

SECTION 25. ORS 824.022 is amended to read:

824.022. (1) ORS 824.020 to 824.042, 824.050 to 824.110 and 824.200 to 824.256 apply to:

(a) The transportation of passengers and property.

(b) The receiving, delivering, switching, storing, elevation and transfer in transit, ventilation, refrigeration [*or icing,*] and handling of such property, and all charges connected therewith.

(c) All railroad, terminal, car, tank line, freight and freight line companies.

(d) All associations of persons, whether incorporated or otherwise, that do business as common or for hire carriers upon or over any line of railroad within this state.

(e) Any common or for hire carrier engaged in the transportation of passengers or property wholly by rail or partly by rail and partly by water.

(2) ORS 824.020 to 824.042 do not apply to logging or other private railroads not doing business as common carriers.

(3) ORS 824.020 to 824.042 and 824.050 to 824.110 do not apply to corporations, companies, individuals, associations of individuals and their lessees, trustees or receivers that:

(a) Are primarily involved in a business enterprise other than rail transportation;

(b) Conduct rail operations 50 percent or more of which are for the purpose of providing transportation to the primary business enterprise;

(c) Operate on less than 10 miles of track; and

(d) Provide for hire rail transportation service to no more than five persons.

SECTION 26. ORS 824.026 is amended to read:

824.026. (1) The Department of Transportation shall employ at least three full-time railroad inspectors to assist the department as the department may prescribe in:

(a) Inquiring into any neglect or violation of and enforcing any law of this state or any law or ordinance of any municipality thereof relating to railroad safety;

(b) Inquiring into any neglect or violation of and enforcing any rule, regulation, requirement, order, term or condition issued by the department relating to railroad safety; and

(c) Conducting any investigative, surveillance and enforcement activities that the department is authorized to conduct under federal law in connection with any federal law, rule, regulation, order or standard relating to railroad safety.

(2) A railroad inspector may [*stop and detain*] **inspect** any train and the contents thereof that the railroad inspector reasonably believes is being operated in violation of any law, ordinance, rule, regulation, requirement, order, standard, term or condition referred to in subsection (1) of this section.

SECTION 27. ORS 824.060 is amended to read:

824.060. **(1)** Every locomotive [*and caboose*] of every railroad operating in this state shall be equipped with a first aid kit.

(2) All locomotives shall be equipped with fire extinguishers meeting the following requirements:

(a) Each locomotive shall have at least one portable fire extinguisher.

(b) Fire extinguishers may be of a foam, dry chemical or carbon dioxide type.

(c) The fire extinguishers in each locomotive shall provide a minimum capacity of one and one-quarter gallons or five pounds. More than one fire extinguisher may be used to comply with the minimum capacity requirement under this paragraph.

(d) Fire extinguishers shall be placed in readily accessible locations.

(e) Fire extinguishers shall be maintained in working order.

(3) A railroad may apply for a temporary exemption from the provisions of subsection (2) of this section. The Department of Transportation will consider the application of the railroad for a temporary exemption when accompanied by a full statement of the conditions existing and the reasons for the exemption. Any exemption so granted will be limited to a stated period of time.

SECTION 28. ORS 824.088 is amended to read:

824.088. (1) Each railroad that gives notice to the United States Department of Transportation of an incident that occurs during the course of transporting hazardous materials as defined by federal regulations shall also give notice of the incident to the Director of the Office of Emergency Management.

(2) As soon as reasonably practicable, each railroad shall notify the director by telephone or similar means of communication of any derailment or fire involving or affecting hazardous material.

(3) To facilitate expedited and accurate notice to the director under this section, each train transporting hazardous materials in this state shall be equipped with at least two radio transmitter-receivers in good working order. In addition, [*18 months after October 4, 1977,*] trains over 2,000 feet in length that are transporting hazardous materials shall be equipped with a radio handset in good working order capable of communicating with the radio transmitter-receivers. If the equipment required under this section does not function while the train is en route, the train may proceed to the next point of crew change where the equipment shall be replaced or repaired.

SECTION 29. ORS 824.992 is amended to read:

824.992. (1) Violation of ORS 824.062 is a Class D violation.

(2) Violation of ORS 824.064 is a Class A misdemeanor.

(3) Violation of ORS 824.082 (1), 824.084 or 824.088 by a railroad is a Class A violation.

(4) Violation of ORS 824.082 (2) is a Class A violation.

(5) As used in subsection (3) of this section, "railroad" means a railroad as defined by ORS 824.020 and 824.022.

(6) Subject to ORS 153.022, violation of [*ORS 824.104 (1)*] **ORS 824.060 (2)**, 824.106 or 824.108 or any rule promulgated pursuant thereto is a Class A violation.

(7) A person is subject to the penalties under subsection (8) of this section if the person knowingly:

(a) Transports by railroad any hazardous waste listed under ORS 466.005 or rules adopted thereunder to a facility that does not have appropriate authority to receive the waste under ORS 466.005 to 466.385 and 466.992.

(b) Disposes of any hazardous waste listed under ORS 466.005 or rules adopted thereunder without appropriate authority under ORS 466.005 to 466.385 and 466.992.

(c) Materially violates any terms of permit or authority issued to the person under ORS 466.005 to 466.385 and 466.992 in the transporting or disposing of hazardous waste.

(d) Makes any false material statement or representation in any application, label, manifest, record, report, permit or other document filed, maintained or used for purposes of compliance with requirements under ORS 824.050 to 824.110 for the safe transportation of hazardous wastes.

(e) Violates any rules adopted by the Department of Transportation concerning the transportation of hazardous wastes.

(8) Subject to ORS 153.022, violation of subsection (7) of this section is a Class B misdemeanor. Each day's violation is a separate offense.

(9) Violation of ORS 824.300 or 824.302 is a Class D violation.

(10) Violation of ORS 824.304 is a Class A violation.

(11) Violation of ORS 824.306 by any railroad company or officer or agent thereof, or any other person is a Class D violation. Each day's violation is a separate offense.

SECTION 30. ORS 803.102 is amended to read:

803.102. (1) As used in this section:

(a) "Transferee" means any person to whom ownership of a motor vehicle is transferred by purchase, gift or any other means other than by creation of a security interest and any person who, as an agent, signs an odometer disclosure statement for the transferee.

(b) "Transferor" means any person who transfers ownership of a motor vehicle by sale, gift or any means other than by creation of a security interest and any person who, as an agent, signs an odometer disclosure statement for the transferor.

(2) Except as otherwise provided in this section, upon transfer of any interest in a motor vehicle, an odometer disclosure statement shall be made by the transferor to the transferee. The disclosure shall be in a form that complies with the provisions of ORS 803.120 and shall contain the information required under ORS 803.122.

(3) If a transfer requiring a disclosure statement involves a leased vehicle, the lessor shall notify the lessee that the lessee is required to provide odometer disclosure. The lessee shall furnish the lessor with a form that complies with the requirements of ORS 803.120 and shall provide the information required by ORS 803.122 except that for purposes of the required information, the lessee shall be considered the transferor, the lessor shall be considered the transferee and the date shall be the date of the disclosure statement.

(4) Where an interest in a vehicle is transferred by operation of law, the Department of Transportation shall determine by rule whether an odometer disclosure statement is required and if so, who is required to provide it.

[*(5) The odometer disclosure requirements of this section do not apply upon transfer of an interest where the transfer is due solely to the creation, release or assignment of a security interest, or upon transfer of an interest in any of the following:*]

[*(a) A vehicle with a gross vehicle weight rating of more than 16,000 pounds.*]

[*(b) A vehicle that is not self-propelled.*]

[*(c) A vehicle that is at least 10 years old.*]

[*(d) A vehicle that is sold directly by the manufacturer to any agency of the United States in conformity with contractual specifications.*]

[*(e) A vehicle that is exempted from the requirement by rules of the department.*]

(5) The department, by rule, may exempt vehicles from the odometer disclosure requirements of this section in accordance with federal laws, rules or regulations pertaining to odometer disclosure requirements.

(6) A person may provide an odometer reading to the department, in the manner prescribed by the department by rule, for a vehicle that is 10 years old or older.

SECTION 31. The amendments to ORS 803.102 by section 30 of this 2021 Act become operative on January 1, 2022.

SECTION 32. ORS 803.210 is amended to read:

803.210. (1) The Department of Transportation shall not issue title for a vehicle described in subsection (2) of this section unless:

(a) An inspection of the vehicle identification number or numbers of the vehicle is performed in accordance with ORS 803.212; and

(b) The fee established under ORS 803.215 is paid to the department for the inspection.

(2) Except as provided in subsection (3) of this section, the requirements of this section apply to all of the following:

(a) A vehicle from another jurisdiction.

(b) Any assembled or reconstructed vehicle.

(c) Any vehicle if the certificate of title has been or is required to be submitted to the department, or a person is required to report to the department, under ORS 819.010, 819.012, 819.014 or 819.030.

(d) Any vehicle if the department has received notice that the vehicle has been or will be wrecked, dismantled, disassembled or substantially altered under ORS 819.010 or 822.135.

(e) Replicas.

(f) Other than a racing activity vehicle as defined in ORS 801.404, any vehicle the department has reason to believe was not certified by the original manufacturer as conforming to federal vehicle standards.

(3) The requirements of this section do not apply to the following vehicles if the person shown as the owner on an out-of-state title for the vehicle applies for an Oregon title in that person's name:

(a) A rental truck, rental truck tractor or rental trailer that is registered in Oregon under an interstate agreement that provides that a portion of the owner's fleet is to be registered in each state in which the fleet operates.

(b) A trailer or semitrailer that has permanent registration.

(4) The requirement to inspect a vehicle identification number or numbers of the vehicle under subsection (1) of this section does not apply to park model recreation vehicles, as defined in ORS 803.036.

SECTION 33. ORS 807.072 is amended to read:

807.072. (1) The Department of Transportation, by rule, may waive any examination, test or demonstration required under ORS 807.065 (1)(b) or 807.070 (2) or (3) if the department receives satisfactory proof that the person required to take the examination, test or demonstration has passed an examination, test or demonstration approved by the department that:

(a) Is given in conjunction with a traffic safety education course certified by the department under ORS 336.802;

(b) Is given in conjunction with a motorcycle rider education course established under ORS 802.320;

(c) Is given in conjunction with a course conducted by a commercial driver training school certified by the department under ORS 822.515; or

(d) Is given in conjunction with an application for a special limited vision condition learner's permit under ORS 807.359.

(2) The department, by rule, may waive the actual demonstration required under ORS 807.070 (3) for a person who is applying for a commercial driver license or a Class C license if the person holds a valid out-of-state license or applies for an Oregon license within one year of the expiration of a valid out-of-state license. A demonstration may be waived under this subsection only if the person has applied for the same driving privileges as those granted under the person's out-of-state license or for privileges granted by a lower class of license.

(3) The department may waive the actual demonstration required under ORS 807.070 for a person who is applying for a commercial driver license, an endorsement related to a commercial driver license or the removal of a restriction from a commercial driver license:

(a) If the person has been certified, as defined by rule, under ORS 807.080 or a similar statute of another jurisdiction as competent to safely exercise the driving privileges granted by a Class A commercial driver license, a Class B commercial driver license or a Class C commercial driver license; or

(b) Under circumstances, established by the department by rule, that establish the person's ability to drive without an actual demonstration.

(4) The department may issue a Class A farm endorsement without requiring additional tests to a person who has a Class C driver license if a farm employer or a self-employed farmer certifies to the department that the person is experienced in driving a vehicle that may be driven only by persons who have a Class A commercial driver license and the person's two-part driving record does not show either a traffic accident within two years of the date of application for the endorsement or a conviction for one of the following traffic crimes within five years of the date of application for the endorsement:

(a) Reckless driving, as defined in ORS 811.140.

(b) Driving while under the influence of intoxicants, as defined in ORS 813.010.

(c) Failure to perform the duties of a driver involved in a collision, as described in ORS 811.700 or 811.705.

(d) Criminal driving while suspended or revoked, as defined in ORS 811.182.

(e) Fleeing or attempting to elude a police officer, as defined in ORS 811.540.

(5) The department may issue a Class B farm endorsement without requiring additional tests to a person who has a Class C driver license if a farm employer or a self-employed farmer certifies to the department that the person is experienced in driving a vehicle that may be driven only by persons who have a Class B commercial driver license and the person's two-part driving record does not show either a conviction for a traffic crime specified in subsection (4) of this section within five years of the date of application for the endorsement or a traffic accident within two years of the date of application for the endorsement.

(6) The department by rule may establish other circumstances under which a farm endorsement may be issued without an actual demonstration. The authority granted by this subsection includes, but is not limited to, authority to adopt rules specifying circumstances under which the endorsement may be granted to a person despite the appearance of traffic accidents on the person's record.

(7) The department by rule may waive the test required under ORS 807.070 (2) for a person who applies for a motorcycle endorsement if the person:

(a) Holds a valid out-of-state driver license that authorizes the person to operate a motorcycle; [*or*]

(b) Applies for a motorcycle endorsement within one year after the expiration date of a valid out-of-state driver license that authorizes the person to operate a motorcycle[*.*]**; or**

(c) Completes a motorcycle rider education course outside of this state that is approved by the department by rule:

(A) While temporarily residing outside of this state; and

(B) The person is domiciled in this state as described in ORS 803.355 or is a resident as described in ORS 807.062.

(8) The department by rule may waive the actual demonstration required under ORS 807.070 (3) for a person who is applying for a restricted motorcycle endorsement that only authorizes the person to operate a motorcycle with more than two wheels.

SECTION 34. ORS 320.400 is amended to read:

320.400. As used in ORS 320.400 to 320.490 and 803.203:

(1)(a) "Bicycle" means:

(A) A vehicle that is designed to be operated on the ground on wheels **for the transportation of humans** and is propelled exclusively by human power; or

(B) An electric assisted bicycle as defined in ORS 801.258.

(b) "Bicycle" does not include:

(A) Carts;

(B) Durable medical equipment;

(C) In-line skates;

(D) Roller skates;

(E) Skateboards;

(F) Stand-up scooters;

(G) Strollers designed for the transportation of children;

(H) Trailer cycles or other bicycle attachments; or

(I) Wagons.

(2)(a) "Retail sales price" means the total price paid at retail for a taxable vehicle, exclusive of the amount of any excise, privilege or use tax, to a seller by a purchaser of the taxable vehicle.

(b) "Retail sales price" does not include the retail value of:

(A) Modifications to a taxable vehicle that are necessary for a person with a disability to enter or drive or to otherwise operate or use the vehicle.

(B) Customized industrial modifications to the chassis of a truck that has a gross vehicle weight rating of at least 10,000 pounds and not more than 26,000 pounds.

(3) "Seller" means:

(a) With respect to the privilege tax imposed under ORS 320.405 and the use tax imposed under ORS 320.410, a vehicle dealer.

(b) With respect to the excise tax imposed under ORS 320.415, a person engaged in whole or in part in the business of selling bicycles.

(4) "Taxable bicycle" means a new bicycle that has a retail sales price of $200 or more.

(5) "Taxable motor vehicle" means a vehicle that:

(a) Has a gross vehicle weight rating of 26,000 pounds or less;

(b)(A) If equipped with an odometer, has 7,500 miles or less on the odometer; or

(B) If not equipped with an odometer, has a manufacturer's certificate of origin or a manufacturer's statement of origin; and

(c) Is:

(A) A vehicle as defined in ORS 744.850, other than an all-terrain vehicle or a trailer;

(B) A camper as defined in ORS 801.180;

(C) A commercial bus as defined in ORS 801.200;

(D) A commercial motor vehicle as defined in ORS 801.208;

(E) A commercial vehicle as defined in ORS 801.210;

(F) A fixed load vehicle as defined in ORS 801.285;

(G) A moped as defined in ORS 801.345;

(H) A motor home as defined in ORS 801.350;

(I) A motor truck as defined in ORS 801.355;

(J) A tank vehicle as defined in ORS 801.522;

(K) A trailer as defined in ORS 801.560 that is required to be registered in this state;

(L) A truck tractor as defined in ORS 801.575; or

(M) A worker transport bus as defined in ORS 801.610.

(6) "Taxable vehicle" means a taxable bicycle or a taxable motor vehicle.

(7) "Transportation project taxes" means the privilege tax imposed under ORS 320.405, the use tax imposed under ORS 320.410 and the excise tax imposed under ORS 320.415.

(8)(a) "Vehicle dealer" means:

(A) A person engaged in business in this state that is required to obtain a vehicle dealer certificate under ORS 822.005; and

(B) A person engaged in business in another state that would be subject to ORS 822.005 if the person engaged in business in this state.

(b) Notwithstanding paragraph (a) of this subsection, a person is not a vehicle dealer for purposes of ORS 320.400 to 320.490 and 803.203 to the extent the person:

(A) Conducts an event that lasts less than seven consecutive days, for which the public is charged admission and at which otherwise taxable motor vehicles are sold at auction; or

(B) Sells an otherwise taxable motor vehicle at auction at an event described in this paragraph.

SECTION 35. The amendments to ORS 320.400 by section 34 of this 2021 Act apply to taxable bicycles sold before, on or after the effective date of this 2021 Act.

NOTE: Sections 36 to 41 were deleted by amendment. Subsequent sections were not renumbered.

SECTION 41a. ORS 836.055 is amended to read:

836.055. (1) In operating an airport or air navigation facility owned or controlled by the state**,** the Oregon Department of Aviation**,** as authorized by the State Aviation Board**,** may enter into contracts, leases and other arrangements**,** for a term not exceeding 30 years [*with any persons*] **for noncommercial arrangements or 50 years for commercial arrangements**:

(a) Granting the privilege of using or improving [*such*] **the** airport or air navigation facility**,** or any portion or facility [*thereof*] **of,** or space [*therein*] **in, the airport or air navigation facility,** for commercial purposes;

(b) Conferring the privilege of supplying goods, commodities, things, services or facilities at [*such*] **the** airport or air navigation facility; or

(c) Making available services to be furnished by the department or its agents at [*such*] **the** airport or air navigation facility.

(2) In each [*such*] case the department may establish the terms and conditions and fix the charges, rentals or fees for the privileges or services, which shall be reasonable and uniform for the same class of privilege or service and shall be established with due regard to the property and improvements used and the expenses of operation to the state; provided, that in no case shall the public be deprived of its rightful, equal and uniform use of the airport, air navigation facility, or portion or facility [*thereof*] **of the airport or air navigation facility**.

SECTION 41b. The amendments to ORS 836.055 by section 41a of this 2021 Act apply to contracts, leases and other arrangements entered into on or after the effective date of this 2021 Act.

SECTION 42. ORS 807.175 is amended to read:

807.175. (1) The Department of Transportation may not issue a motorcycle endorsement to a person unless the person shows to the satisfaction of the department that the person has successfully completed a motorcycle rider education course established by the department under ORS 802.320. This requirement is in addition to any other requirement for the endorsement.

(2) Subsection (1) of this section does not apply to a person applying for issuance of a motorcycle endorsement under ORS 807.170 who:

(a) Currently holds a motorcycle endorsement issued by another state; or

(b) Is applying for a restricted motorcycle endorsement that only authorizes the person to operate a motorcycle with more than two wheels.

(3) Subsection (1) of this section does not apply to a person applying for issuance of a motorcycle endorsement under ORS 807.170 who:

(a) Is temporarily residing outside of this state;

(b) Is domiciled in this state as described in ORS 803.355 or is a resident as described in ORS 807.062; and

(c) Completes a motorcycle rider education course outside of this state that is approved by the department by rule.

SECTION 43. ORS 815.140 is amended to read:

815.140. (1) A person commits the offense of failure to use vehicle traction tires or chains if the person drives or moves or owns and causes or knowingly permits to be driven or moved any motor vehicle or trailer on any highway if the highway is posted showing conditions that require vehicle traction tires or chains and the vehicle is not equipped with vehicle traction tires or chains that are required for the posted conditions.

(2) Traction tires or chains that are referred to in this section are those established by rule under the authority granted under ORS 815.045.

(3) This section does not apply to vehicles exempted from this section under ORS 815.145.

(4) This section only applies to sections of highway on which a road authority requires the use of traction tires or chains and on which signs requiring the use of traction tires or chains have been posted as provided in ORS 815.045.

(5) A court [*shall*] **may** not find a person to be in violation of the offense described under this section if the court determines that the conditions of the highway at the time the person was cited did not require posting under rules adopted under ORS 815.045. The defense under this subsection may be affirmatively asserted by any person cited for violation of the offense described in this section.

[*(6) The offense described in this section, failure to use vehicle traction tires or chains, is a Class C traffic violation.*]

(6) The offense described in this section, failure to use vehicle traction tires or chains, is a specific fine traffic violation. The presumptive fine for failure to use vehicle traction tires or chains is $880.

SECTION 44. ORS 315.591 is amended to read:

315.591. As used in ORS 315.591 to 315.606:

(1) "Infrastructure" includes tracks, switches, sidings, roadbeds, railroad bridges and industrial leads owned **or leased** by a short line railroad.

(2) "Short line railroad" means a class II or class III railroad as defined in 49 C.F.R. 1201.

(3) "Short line railroad rehabilitation project" means a project that involves the maintenance, reconstruction or replacement of infrastructure.

(4) "Short line railroad rehabilitation project costs" means costs that are directly related to the work necessary to maintain, reconstruct or replace infrastructure. "Short line railroad rehabilitation project costs" does not include costs that are funded by or used to qualify for any state or federal grants, or costs that are used to claim a federal tax credit.

(5) "Tier I short line railroad" means a short line railroad owned or leased by a person for whom the total length of short line railroad track owned or leased in Oregon is equal to or greater than 200 miles. The total amount of short line railroad track in Oregon calculated under this subsection includes any short line railroad track owned or leased by the person, or if the person is a corporation, by the person's parent corporation or subsidiaries, regardless of whether the track is owned or leased by one or more railroads.

(6) "Tier II short line railroad" means a short line railroad that is not a tier I short line railroad or is a short line railroad owned or leased by the state, a city, a county, a port or any other public or municipal corporation.

SECTION 45. The amendments to ORS 315.591 by section 44 of this 2021 Act apply to tax years beginning on or after January 1, 2020, and before January 1, 2026.

PUBLIC CONTRACTING

SECTION 46. ORS 279A.142 is amended to read:

279A.142. A contracting agency may, by appropriate ordinance, resolution**,** [*or*] rule **or other appropriate legislative action**, limit competition for a public contract to emerging small businesses certified under ORS 200.055 if the contract price is estimated at [*$100,000*] **$250,000** or less and is funded by the Emerging Small Business Account established under ORS 200.180.

NOTE: Section 47 was deleted by amendment. Subsequent sections were not renumbered.

SECTION 48. ORS 279C.307 is amended to read:

279C.307. (1) Except as provided in [*subsection (2)*] **subsections (2) and (3)** of this section, a contracting agency that procures personal services for the purpose of administering, managing, monitoring, inspecting, evaluating compliance with or otherwise overseeing a public contract that is subject to this chapter may not:

(a) Procure the personal services from a contractor or an affiliate of a contractor who is a party to the public contract that is subject to administration, management, monitoring, inspection, evaluation or oversight by means of the personal services; or

(b) Procure the personal services through the public contract that is subject to administration, management, monitoring, inspection, evaluation or oversight by means of the personal services.

(2) Subsection (1) of this section does not apply to a **combination of preconstruction services and construction services in a** procurement for construction manager/general contractor services or to **a combination of design services and construction services in** a design-build procurement, as defined in rules the Attorney General or a contracting agency adopts under ORS 279A.065.

(3)(a) If a contracting agency anticipates that the contracting agency must procure personal services of the type described in subsection (1) of this section and the contracting agency intends to accept a bid or proposal from a contractor that would be subject to the prohibition set forth in subsection (1) of this section, the contracting agency shall apply to an appropriate authority for an exception to the prohibition before awarding a public contract for the personal services or amending an existing public contract to include the personal services.

(b) For a state contracting agency, the appropriate authority is the Director of the Oregon Department of Administrative Services. For a local contracting agency, the appropriate authority is the local contracting agency's local contract review board. For the De-

partment of Transportation, with respect to a procurement described in ORS 279A.050 (3)(b), the appropriate authority is the Director of Transportation.

(c) In preparing an application under paragraph (a) of this subsection, a contracting agency shall consult with legal counsel to ensure compliance with the provisions of this section and this chapter. The requirements of this paragraph are in addition to any requirements for legal sufficiency approval under ORS 291.047.

(d) An application under paragraph (a) of this subsection must include findings and justifications, along with sufficient facts to support the findings and justifications, that enable the authority to make an independent judgment as to whether:

(A) The contracting agency requires the personal services described in subsection (1) of this section;

(B) Accepting a bid or proposal from a contractor that would be subject to the prohibition described in subsection (1) of this section is in the best interest of the contracting agency; and

(C) Approving an exception:

(i) Is unlikely to encourage favoritism in awarding public contracts or to substantially diminish competition for public contracts; and

(ii)(I) Is reasonably expected to result in substantial cost savings to the contracting agency or the public; or

(II) Otherwise substantially promotes the public interest in a manner that could not be practicably realized by complying with the prohibition described in subsection (1) of this section.

(e)(A) If the appropriate authority approves the contracting agency's application under paragraph (a) of this subsection, the appropriate authority shall prepare written findings and justifications for the approval. The contracting agency's findings, justifications and facts and the appropriate authority's findings, justifications and approval are public records that are subject to disclosure as provided in ORS 192.311 to 192.478.

(B) If the appropriate authority disapproves the contracting agency's application, the appropriate authority shall state the reasons for the disapproval in a written notice to the contracting agency and shall indicate whether the disapproval extends only to the contracting agency's acceptance of a bid or proposal from a contractor that would be subject to the prohibition described in subsection (1) of this section or whether the appropriate authority also disagrees with the contracting agency's stated need for the personal services.

(C) The appropriate authority's approval or disapproval is final.

(f) In approving an exception under this subsection, the appropriate authority may direct a contracting agency to consult with legal counsel to ensure compliance with applicable law in conducting a procurement for personal services of the type described in subsection (1) of this section.

SECTION 49. ORS 279C.335 is amended to read:

279C.335. (1) All public improvement contracts [*shall*] **must** be based upon competitive bids except:

(a) A public improvement contract with a qualified nonprofit agency that provides employment opportunities for individuals with disabilities under ORS 279.835 to 279.855.

(b) A public improvement contract that is exempt under subsection (2) of this section.

(c) A public improvement contract with a value of less than $5,000.

(d) A public improvement contract with a contract price that does not exceed $100,000 made under procedures for competitive quotes in ORS 279C.412 and 279C.414.

(e) A contract to repair, maintain, improve or protect property the Department of Veterans' Affairs obtains under ORS 407.135 and 407.145 (1).

(f) An energy savings performance contract that a contracting agency enters into in accordance with rules of procedure adopted under ORS 279A.065.

(g) A public improvement contract with an estimated contract price of $250,000 or less that a contracting agency awards to an emerging small business certified under ORS 200.055 and funds with moneys from the Emerging Small Business Account established under ORS 200.180. A contracting agency that awards a public contract exempted from competitive bidding under this paragraph shall solicit competitive quotes as provided in ORS 279C.414 before making the award.

(2) Subject to subsection (4)(b) and (c) of this section, the Director of the Oregon Department of Administrative Services, a local contract review board or, for contracts described in ORS 279A.050 (3)(b), the Director of Transportation may exempt a public improvement contract or a class of public improvement contracts from the competitive bidding requirement of subsection (1) of this section after the Director of the Oregon Department of Administrative Services, the Director of Transportation or the local contract review board approves the following findings that the contracting agency submits or, if a state agency is not the contracting agency, that the state agency that is seeking the exemption submits:

(a) The exemption is unlikely to encourage favoritism in awarding public improvement contracts or substantially diminish competition for public improvement contracts.

(b) Awarding a public improvement contract under the exemption will likely result in substantial cost savings and other substantial benefits to the contracting agency or the state agency that seeks the exemption or, if the contract is for a public improvement described in ORS 279A.050 (3)(b), to the contracting agency or the public. In approving a finding under this paragraph, the Director of the Oregon Department of Administrative Services, the Director of Transportation or the local contract review board shall consider the type, cost and amount of the contract and, to the extent applicable to the particular public improvement contract or class of public improvement contracts, the following:

(A) How many persons are available to bid;

(B) The construction budget and the projected operating costs for the completed public improvement;

(C) Public benefits that may result from granting the exemption;

(D) Whether value engineering techniques may decrease the cost of the public improvement;

(E) The cost and availability of specialized expertise that is necessary for the public improvement;

(F) Any likely increases in public safety;

(G) Whether granting the exemption may reduce risks to the contracting agency, the state agency or the public that are related to the public improvement;

(H) Whether granting the exemption will affect the sources of funding for the public improvement;

(I) Whether granting the exemption will better enable the contracting agency to control the impact that market conditions may have on the cost of and time necessary to complete the public improvement;

(J) Whether granting the exemption will better enable the contracting agency to address the size and technical complexity of the public improvement;

(K) Whether the public improvement involves new construction or renovates or remodels an existing structure;

(L) Whether the public improvement will be occupied or unoccupied during construction;

(M) Whether the public improvement will require a single phase of construction work or multiple phases of construction work to address specific project conditions; and

(N) Whether the contracting agency or state agency has, or has retained under contract, and will use contracting agency or state agency personnel, consultants and legal counsel that have necessary expertise and substantial experience in alternative contracting methods to assist in developing the alternative contracting method that the contracting agency or state agency will use to award the public improvement contract and to help negotiate, administer and enforce the terms of the public improvement contract.

(c) As an alternative to the finding described in paragraph (b) of this subsection, if a contracting agency or state agency seeks an exemption that would allow the contracting agency or state agency to use an alternative contracting method that the contracting agency or state agency has not previously used, the contracting agency or state agency may make a finding that identifies the project as a pilot project for which the contracting agency or state agency intends to determine whether using the alternative contracting method actually results in substantial cost savings to the contracting agency, to the state agency or, if the contract is for a public improvement described in ORS 279A.050 (3)(b), to the contracting agency or the public. The contracting agency or state agency shall include an analysis and conclusion regarding actual cost savings, if any, in the evaluation required under ORS 279C.355.

(3) In making findings to support an exemption for a class of public improvement contracts, the contracting agency or state agency shall clearly identify the class using the class's defining characteristics. The characteristics must include a combination of project descriptions or locations, time periods, contract values, methods of procurement or other factors that distinguish the limited and related class of public improvement contracts from the agency's overall construction program. The agency may not identify a class solely by funding source, such as a particular bond fund, or by the method of procurement, but shall identify the class using characteristics that reasonably relate to the exemption criteria set forth in subsection (2) of this section.

(4) In granting exemptions under subsection (2) of this section, the Director of the Oregon Department of Administrative Services, the Director of Transportation or the local contract review board shall:

(a) If appropriate, direct the use of alternative contracting methods that take account of market realities and modern practices and are consistent with the public policy of encouraging competition.

(b) Require and approve or disapprove written findings by the contracting agency or state agency that support awarding a particular public improvement contract or a class of public improvement contracts, without the competitive bidding requirement of subsection (1) of this section. The findings must show that the exemption of a contract or class of contracts complies with the requirements of subsection (2) of this section.

(c) Require a contracting agency or state agency that procures construction manager/general contractor services to conduct the procurement in accordance with model rules the Attorney General adopts under ORS 279A.065 (3).

(5)(a) A contracting agency or state agency [*shall*] **may** hold a public hearing before approving the findings required by subsection (2) of this section and before the Director of the Oregon Department of Administrative Services, the Director of Transportation or the local contract review board grants an exemption from the competitive bidding requirement for a public improvement contract or a class of public improvement contracts.

(b) Notification of [*the public hearing*] **a proposed exemption under subsection (2) of this section** must be published in at least one trade newspaper of general statewide circulation a minimum of 14 days before the [*hearing*] **date on which the contracting agency intends to take action to approve or disapprove the exemption**.

(c) The notice must state that **in response to a written request,** the **contracting agency or state agency will hold a** public hearing [*is*] for the purpose of taking comments on the draft findings for an exemption from the competitive bidding requirement. [*At the time of the notice, copies of the draft findings must be made available to the public. At the option of the contracting agency or state agency, the notice may describe the process by which the findings are finally adopted and may indicate the opportunity for further public comment.*]

(d) [*At the*] **If the contracting agency or state agency conducts a** public hearing, the contracting agency or state agency shall offer an opportunity for any interested party to appear and comment.

(e) If a contracting agency or state agency must act promptly because of circumstances beyond the agency's control that do not constitute an emergency, notification of the [*public hearing*] **proposed exemption** may be published simultaneously with the agency's solicitation of contractors for

the alternative public contracting method, as long as responses to the solicitation are due at least five days after the [*hearing and approval of the findings*] **agency intends to take action to approve or disapprove the proposed exemption**.

(6) The purpose of an exemption is to exempt one or more public improvement contracts from competitive bidding requirements. The representations in and the accuracy of the findings, including any general description of the resulting public improvement contract, are the bases for approving the findings and granting the exemption. The findings may describe anticipated features of the resulting public improvement contract, but the final parameters of the contract are those characteristics or specifics announced in the solicitation document.

(7) A public improvement contract awarded under the competitive bidding requirement of subsection (1) of this section may be amended only in accordance with rules adopted under ORS 279A.065.

(8) A public improvement contract that is excepted from the competitive bidding requirement under subsection (1)(a), (c), (d), (e)**,** [*or*] (f) **or (g)** of this section is not subject to the exemption requirements of subsection (2) of this section.

SECTION 49a. If House Bill 3082 becomes law, section 49 of this 2021 Act (amending ORS 279C.335) is repealed and ORS 279C.335, as amended by section 1, chapter 127, Oregon Laws 2021 (Enrolled House Bill 3082), is amended to read:

279C.335. (1) A contracting agency may award a public improvement contract only in response to competitive bids, except for:

(a) A public improvement contract with a qualified nonprofit agency that provides employment opportunities for individuals with disabilities under ORS 279.835 to 279.855.

(b) A public improvement contract that is exempt under subsection (2) of this section.

(c) A public improvement contract with a value of less than $10,000.

(d) A public improvement contract with a contract price that does not exceed $100,000 made under procedures for competitive quotes in ORS 279C.412 and 279C.414.

(e) A contract to repair, maintain, improve or protect property the Department of Veterans' Affairs obtains under ORS 407.135 and 407.145 (1).

(f) An energy savings performance contract that a contracting agency enters into in accordance with rules of procedure adopted under ORS 279A.065.

(g) A public improvement contract with an estimated contract price of $250,000 or less that a contracting agency awards to an emerging small business certified under ORS 200.055 and funds with moneys from the Emerging Small Business Account established under ORS 200.180. A contracting agency that awards a public contract exempted from competitive bidding under this paragraph shall solicit competitive quotes as provided in ORS 279C.414 before making the award.

(2) Subject to subsection (4)(b) and (c) of this section, the Director of the Oregon Department of Administrative Services, a local contract review board or, for contracts described in ORS 279A.050 (3)(b), the Director of Transportation may exempt a public improvement contract or a class of public improvement contracts from the competitive bidding requirement of subsection (1) of this section after the Director of the Oregon Department of Administrative Services, the Director of Transportation or the local contract review board approves the following findings that the contracting agency submits or, if a state agency is not the contracting agency, that the state agency that is seeking the exemption submits:

(a) The exemption is unlikely to encourage favoritism in awarding public improvement contracts or substantially diminish competition for public improvement contracts.

(b) Awarding a public improvement contract under the exemption will likely result in substantial cost savings and other substantial benefits to the contracting agency or the state agency that seeks the exemption or, if the contract is for a public improvement described in ORS 279A.050 (3)(b), to the contracting agency or the public. In approving a finding under this paragraph, the Director of the Oregon Department of Administrative Services, the Director of Transportation or the local contract review board shall consider the type, cost and amount of the contract and, to the extent

applicable to the particular public improvement contract or class of public improvement contracts, the following:

(A) How many persons are available to bid;

(B) The construction budget and the projected operating costs for the completed public improvement;

(C) Public benefits that may result from granting the exemption;

(D) Whether value engineering techniques may decrease the cost of the public improvement;

(E) The cost and availability of specialized expertise that is necessary for the public improvement;

(F) Any likely increases in public safety;

(G) Whether granting the exemption may reduce risks to the contracting agency, the state agency or the public that are related to the public improvement;

(H) Whether granting the exemption will affect the sources of funding for the public improvement;

(I) Whether granting the exemption will better enable the contracting agency to control the impact that market conditions may have on the cost of and time necessary to complete the public improvement;

(J) Whether granting the exemption will better enable the contracting agency to address the size and technical complexity of the public improvement;

(K) Whether the public improvement involves new construction or renovates or remodels an existing structure;

(L) Whether the public improvement will be occupied or unoccupied during construction;

(M) Whether the public improvement will require a single phase of construction work or multiple phases of construction work to address specific project conditions; and

(N) Whether the contracting agency or state agency has, or has retained under contract, and will use contracting agency or state agency personnel, consultants and legal counsel that have necessary expertise and substantial experience in alternative contracting methods to assist in developing the alternative contracting method that the contracting agency or state agency will use to award the public improvement contract and to help negotiate, administer and enforce the terms of the public improvement contract.

(c) As an alternative to the finding described in paragraph (b) of this subsection, if a contracting agency or state agency seeks an exemption that would allow the contracting agency or state agency to use an alternative contracting method that the contracting agency or state agency has not previously used, the contracting agency or state agency may make a finding that identifies the project as a pilot project for which the contracting agency or state agency intends to determine whether using the alternative contracting method actually results in substantial cost savings to the contracting agency, to the state agency or, if the contract is for a public improvement described in ORS 279A.050 (3)(b), to the contracting agency or the public. The contracting agency or state agency shall include an analysis and conclusion regarding actual cost savings, if any, in the evaluation required under ORS 279C.355.

(3) In making findings to support an exemption for a class of public improvement contracts, the contracting agency or state agency shall clearly identify the class using the class's defining characteristics. The characteristics must include a combination of project descriptions or locations, time periods, contract values, methods of procurement or other factors that distinguish the limited and related class of public improvement contracts from the agency's overall construction program. The agency may not identify a class solely by funding source, such as a particular bond fund, or by the method of procurement, but shall identify the class using characteristics that reasonably relate to the exemption criteria set forth in subsection (2) of this section.

(4) In granting exemptions under subsection (2) of this section, the Director of the Oregon Department of Administrative Services, the Director of Transportation or the local contract review board shall:

(a) If appropriate, direct the use of alternative contracting methods that take account of market realities and modern practices and are consistent with the public policy of encouraging competition.

(b) Require and approve or disapprove written findings by the contracting agency or state agency that support awarding a particular public improvement contract or a class of public improvement contracts, without the competitive bidding requirement of subsection (1) of this section. The findings must show that the exemption of a contract or class of contracts complies with the requirements of subsection (2) of this section.

(c) Require a contracting agency or state agency that procures construction manager/general contractor services to conduct the procurement in accordance with model rules the Attorney General adopts under ORS 279A.065 (3).

(5)(a) A contracting agency or state agency [*shall*] **may** hold a public hearing before approving the findings required by subsection (2) of this section and before the Director of the Oregon Department of Administrative Services, the Director of Transportation or the local contract review board grants an exemption from the competitive bidding requirement for a public improvement contract or a class of public improvement contracts.

(b) Notification of [*the public hearing*] **a proposed exemption under subsection (2) of this section** must be published in at least one trade newspaper of general statewide circulation a minimum of 14 days before the [*hearing*] **date on which the contracting agency intends to take action to approve or disapprove the exemption**.

(c) The notice must state that **in response to a written request,** the **contracting agency or state agency will hold a** public hearing [*is*] for the purpose of taking comments on the draft findings for an exemption from the competitive bidding requirement. [*At the time of the notice, copies of the draft findings must be made available to the public. At the option of the contracting agency or state agency, the notice may describe the process by which the findings are finally adopted and may indicate the opportunity for further public comment.*]

(d) [*At the*] **If the contracting agency or state agency conducts a** public hearing, the contracting agency or state agency shall offer an opportunity for any interested party to appear and comment.

(e) If a contracting agency or state agency must act promptly because of circumstances beyond the agency's control that do not constitute an emergency, notification of the [*public hearing*] **proposed exemption** may be published simultaneously with the agency's solicitation of contractors for the alternative public contracting method, as long as responses to the solicitation are due at least five days after the [*hearing and approval of the findings*] **agency intends to take action to approve or disapprove the proposed exemption**.

(6) The purpose of an exemption is to exempt one or more public improvement contracts from competitive bidding requirements. The representations in and the accuracy of the findings, including any general description of the resulting public improvement contract, are the bases for approving the findings and granting the exemption. The findings may describe anticipated features of the resulting public improvement contract, but the final parameters of the contract are those characteristics or specifics announced in the solicitation document.

(7) A public improvement contract awarded under the competitive bidding requirement of subsection (1) of this section may be amended only in accordance with rules adopted under ORS 279A.065.

(8) A public improvement contract that is excepted from the competitive bidding requirement under subsection (1)(a), (c), (d), (e)**,** [*or*] (f) **or (g)** of this section is not subject to the exemption requirements of subsection (2) of this section.

SECTION 50. The amendments to ORS 279A.142, 279C.307 and 279C.335 by sections 46, 48 and 49 of this 2021 Act apply to contracts that a contracting agency or state agency advertises or otherwise solicits, or, if the contracting agency or state agency does not advertise or solicit the public contract, to public contracts into which the contracting agency or state agency enters or amends on or after the effective date of this 2021 Act.

NOTE: Sections 51 to 80 were deleted by amendment. Subsequent sections were not renumbered.

HIGHWAY SPEEDS

SECTION 81. ORS 810.180 is amended to read:

810.180. (1) As used in this section:

(a) "Designated speed" means the speed that is designated by a road authority as the maximum permissible speed for a highway and that may be different from the statutory speed for the highway.

(b) "Statutory speed" means the speed that is established as a speed limit under ORS 811.111, or is established as the speed the exceeding of which is prima facie evidence of violation of the basic speed rule under ORS 811.105.

(2)(a) A designated speed established under this section is a speed limit if the highway for which the speed is designated is subject to a statutory speed limit under ORS 811.111 that is in addition to the speed limit established under ORS 811.111 (1)(b).

(b) A speed greater than a designated speed established under this section is prima facie evidence of violation of the basic speed rule if the designated speed is established for a highway on which there is no speed limit other than the limit established under ORS 811.111 (1)(b).

(3) The Department of Transportation may establish by rule designated speeds on any specified section of interstate highway if the department determines that speed limits established under ORS 811.111 (1) are greater or less than is reasonable or safe under the conditions that exist with respect to that section of the interstate highway. Designated speeds established under this subsection are subject to all of the following:

(a) The department may not establish a designated speed under this subsection of more than:

(A) Sixty-five miles per hour for vehicles described in ORS 811.111 (1)(b); and

(B) Seventy miles per hour for all other vehicles.

(b) If the department establishes designated speeds under this subsection that are greater than 65 miles per hour, the designated speed for vehicles described in ORS 811.111 (1)(b) must be at least five miles per hour lower than the designated speed for all other vehicles on the specified section of interstate highway.

(c) The department may establish a designated speed under this subsection only if an engineering and traffic investigation indicates that the statutory speed for the interstate highway is greater or less than is reasonable or safe under conditions the department finds to exist.

(d) A designated speed established under this subsection is effective when appropriate signs giving notice of the designated speed are posted on the section of interstate highway where the designated speed is imposed.

(4)(a) The department may establish, pursuant to a process established by rule, a designated speed on a state highway outside of a city. The authority granted under this subsection includes, but is not limited to, the authority to establish different designated speeds for different kinds or classes of vehicles as the department determines reasonable and safe. A designated speed established under this subsection for any kind or class of vehicles may not exceed the speed limit for the highway for that kind or class of vehicles as established in ORS 811.111 or, if there is no speed limit for the highway other than the limit established in ORS 811.111 (1)(b), may not exceed 55 miles per hour.

(b) The department may establish a designated speed under this subsection only if an engineering and traffic investigation indicates that the statutory speed for the highway is greater or less than is reasonable or safe under conditions the department finds to exist.

(c) A designated speed established under this subsection is effective when appropriate signs giving notice of the designated speed are posted on the portion of highway where the designated speed is imposed.

(5) After a written request is received from a road authority for a highway other than a highway described in subsection (3) or (4) of this section, the department, pursuant to a process established

by rule, may establish a designated speed for the highway. The authority granted under this subsection includes, but is not limited to, the authority to establish different designated speeds for different kinds or classes of vehicles as the department determines reasonable and safe. The authority granted under this subsection is subject to all of the following:

(a) The written request from the road authority must state a recommended designated speed.

(b) The department may establish a designated speed under this subsection only if an engineering and traffic investigation indicates that the statutory speed for the highway is greater or less than is reasonable or safe under conditions the department finds to exist.

(c) The department may not make a final decision to establish a designated speed under this subsection without providing the affected road authorities with notice and opportunity for a hearing.

(d) A road authority may file a written objection to a designated speed that is proposed by the department under this subsection and that affects the road authority.

(e) A designated speed established under this subsection is effective when appropriate signs giving notice of the designated speed are posted on the portion of the highway where the designated speed is imposed. The expense of erecting any sign under this subsection shall be borne by the road authority having jurisdiction over the portion of the highway where the designated speed is imposed.

(f) The department, pursuant to a process established by rule, may delegate its authority under this subsection with respect to highways that are low volume or unpaved to a city or county with jurisdiction over the highway. The department shall delegate authority under this paragraph only if it determines that the city or county will exercise the authority according to criteria adopted by the department.

(g) The department, pursuant to a process established by rule, may delegate its authority under this subsection to Clackamas County, Multnomah County or a city with jurisdiction over the highway. The department shall delegate authority under this paragraph only if it determines that Clackamas County, Multnomah County or the city will exercise the authority according to criteria adopted by the department. When Clackamas County, Multnomah County or a city establishes a designated speed under this paragraph, the county or city shall provide written notice to the department. The designated speed established under this paragraph is effective 30 days after the department receives the notice.

(6) The department may override the speed limit established for ocean shores under ORS 811.111 (1)(c) and establish a designated speed of less than 25 miles per hour on any specified section of ocean shore if the department determines that the speed limit established under ORS 811.111 (1)(c) is greater than is reasonable or safe under the conditions that exist with respect to that part of the ocean shore. The authority granted under this subsection is subject to all of the following:

(a) The department may make the determination required under this subsection only on the basis of an investigation.

(b) A designated speed established under this subsection is effective when posted upon appropriate fixed or variable signs on the portion of ocean shore where the designated speed is imposed.

(7) A road authority may adopt a designated speed to regulate the speed of vehicles in parks under the jurisdiction of the road authority. A road authority regulating the speed of vehicles under this subsection shall post and maintain signs at all park entrances to give notice of any designated speed.

(8) A road authority may establish by ordinance or order a temporary designated speed for highways in its jurisdiction that is lower than the statutory speed. A temporary designated speed may be established under this subsection if, in the judgment of the road authority, the temporary designated speed is necessary to protect any portion of the highway from being unduly damaged, or to protect the safety of the public and workers when temporary conditions such as construction or maintenance activities constitute a danger. The following apply to the authority granted under this subsection:

(a) Statutory speeds may be overridden by a temporary designated speed only:

(A) For a specific period of time for all vehicles; or

(B) For a specified period of time for a specific kind or class of vehicle that is causing identified damage to highways.

(b) This subsection may not be used to establish a permanent designated speed.

(c) The authority granted by this subsection may be exercised only if the ordinance or order that imposes the temporary designated speed:

(A) Specifies the hazard, damage or other condition requiring the temporary designated speed; and

(B) Is effective only for a specified time that corresponds to the hazard, damage or other condition specified.

(d) A temporary designated speed imposed under this subsection must be imposed by a proper written ordinance or order. A sign giving notice of the temporary designated speed must be posted at each end of the portion of highway where the temporary designated speed is imposed and at such other places on the highway as may be necessary to inform the public. The temporary designated speed shall be effective when signs giving notice of the temporary designated speed are posted.

(9) A road authority may establish an emergency speed on any highway under the jurisdiction of the road authority that is different from the existing speed on the highway. The authority granted under this subsection is subject to all of the following:

(a) A speed established under this subsection is effective when appropriate signs giving notice thereof are posted upon the highway or portion of highway where the emergency speed is imposed. All signs posted under this subsection must comply with ORS 810.200.

(b) The expense of posting any sign under this subsection shall be borne by the road authority having jurisdiction over the highway or portion of highway where the emergency speed is imposed.

(c) A speed established under this subsection may be effective for not more than 120 days.

(10) A road authority may establish by ordinance a designated speed for a highway under the jurisdiction of the road authority that is five miles per hour lower than the statutory speed. The following apply to the authority granted under this subsection:

(a) The highway is located in a residence district.

(b) The statutory speed may be overridden by a designated speed only if:

(A) The road authority determines that the highway has an average volume of fewer than 2,000 motor vehicles per day, more than 85 percent of which are traveling less than 30 miles per hour; and

(B) There is a traffic control device on the highway that indicates the presence of pedestrians or bicyclists.

(c) The road authority shall post a sign giving notice of the designated speed at each end of the portion of highway where the designated speed is imposed and at such other places on the highway as may be necessary to inform the public. The designated speed shall be effective when signs giving notice of the designated speed are posted.

(11) A city may establish by ordinance a designated speed for a highway under the jurisdiction of the city that is five miles per hour lower than the statutory speed. The following apply to the authority granted under this subsection:

(a) The highway is located in a residence district.

(b) The highway is not an arterial highway.

(c) The city shall post a sign giving notice of the designated speed at each end of the portion of highway where the designated speed is imposed and at such other places on the highway as may be necessary to inform the public. The designated speed shall be effective when signs giving notice of the designated speed are posted.

(12) Notwithstanding ORS 801.430, as used in subsection (11) of this section, "residence district" includes territory not comprising a business district that is contiguous to a highway and has access to dwellings provided by alleys.

SHORT-TERM BORROWING

SECTION 82. ORS 367.105 is amended to read:

367.105. (1) In addition to the authority for short-term borrowing granted in ORS 286A.025 (2)(d) and 286A.045, the Department of Transportation, acting through the State Treasurer, may borrow money by entering into a credit agreement, a line of credit or a revolving line of credit, or by issuing a note, a warrant, a short-term promissory note, commercial paper or another similar obligation, for the following purposes:

(a) Providing matching funds as set forth in ORS 366.564.

(b) Providing funds with which to pay when due the principal or interest of bonded indebtedness created for highway purposes, the payment of which is necessary to preserve the financial credit of the state.

(c) Meeting emergencies.

(d) Providing funds for use by the department during times when expenditures exceed revenues, whether or not the department anticipated that expenditures would exceed revenues.

(e) Providing funds for the payment of current expenses in anticipation of revenue, grants or other moneys intended for payment of the current expenses.

(f) Providing funds for interim financing of a capital asset or project to be undertaken by the department.

(g) Refunding an outstanding obligation.

(2) Short-term borrowing under this section may be in such denominations or for such sums as the department fixes and may draw interest at a negotiated rate.

(3) The total outstanding indebtedness created by the short-term borrowing under this section may not exceed [*$100*] **$600** million in outstanding principal amount.

(4) All short-term borrowing issued pursuant to this section shall mature within [*three*] **five** years from the date of issuance. **This subsection does not apply to refunding revenue bonds issued under subsection (5) of this section.**

(5) The State Treasurer may issue refunding revenue bonds to refund outstanding short-term borrowings issued under this section.

[*(5) The department shall pay for and secure short-term borrowing under this section with funds from the State Highway Fund or other funds that are legally available to the department for the purposes for which the moneys were borrowed, including moneys received by the department from the United States government.*]

(6) Using funds from the State Highway Fund or other funds that are legally available to the department or State Treasurer for the purposes for which the moneys were borrowed, including moneys received by the department or State Treasurer from the United States government:

(a) The department shall pay for and secure short-term borrowing under this section; and

(b) The department shall pay for any refunding revenue bonds issued under this section.

(7) ORS 286A.035 does not apply to borrowings under this section.

DRIVER SUSPENSION HEARINGS

SECTION 83. ORS 809.440 is amended to read:

809.440. (1) When other procedures described under this section are not applicable to a suspension or revocation under ORS 809.409 to 809.421, the procedures described in this subsection shall be applicable. All of the following apply to this subsection:

(a) The hearing shall be given before the department imposes the suspension or revocation of driving privileges.

(b) Before the hearing, the department shall notify the person in the manner described in ORS 809.430.

(c) The hearing shall be in the county where the person resides unless the person and the department agree otherwise.

(d) The hearing shall be conducted by an administrative law judge assigned from the Office of Administrative Hearings established under ORS 183.605.

(2) The following apply when administrative review is provided under any statute or rule of the department:

(a) An administrative review shall consist of an informal administrative process to assure prompt and careful review by the department of the documents upon which an action is based.

(b) It shall be a defense to the department's action if a petitioner can establish that:

(A) A conviction on which the department's action is based was for an offense that did not involve a motor vehicle and the department's action is permitted only if the offense involves a motor vehicle.

(B) An out-of-state conviction on which the department's action is based was for an offense that is not comparable to an offense under Oregon law.

(C) The records relied on by the department identify the wrong person.

(c) A person requesting administrative review has the burden of showing by a preponderance of the evidence that the person is not subject to the action.

(d) Actions subject to administrative review shall be exempt from the provisions of ORS chapter 183 applicable to contested cases, and from the provisions of subsection [*(4)*] **(5)** of this section applicable to post-imposition hearings. A suspension, revocation or cancellation may not be stayed during the administrative review process or by the filing of a petition for judicial review. A court having jurisdiction may order the suspension, revocation or cancellation stayed pending judicial review.

(e) Judicial review of a department order affirming a suspension or revocation after an administrative review shall be available as for review of orders other than contested cases, and the department may not be subject to default for failure to appear in such proceedings. The department shall certify its record to the court within 20 days after service upon the department of the petition for judicial review.

(f) If the suspension or revocation is upheld on review by a court, the suspension or revocation shall be ordered for the length of time appropriate under the appropriate statute except that the time shall be reduced by any time prior to the determination by the court that the suspension or revocation was in effect and was not stayed.

(g) The department shall adopt any rules governing administrative review that are considered necessary or convenient by the department.

(3) At a hearing for failure to make a future responsibility filing or false certification of financial responsibility requirements under ORS 809.415, it is a defense to the department's action if the petitioner can establish that:

(a) An error was committed by the department;

(b) The person in fact was in compliance with financial responsibility requirements on the date specified by the department by rule under ORS 806.150;

(c) An error was committed by an insurance company in notifying the department regarding the correctness of proof of compliance with financial responsibility requirements provided under ORS 806.150;

(d) The person was not in compliance with financial responsibility requirements on the date specified by the department by rule under ORS 806.150, and the department also determines that the person reasonably and in good faith believed that the person was in compliance with financial responsibility requirements on the date the department sent the notice of verification and that the person currently is in compliance with financial responsibility requirements; or

(e) At the time of the accident the person reasonably and in good faith believed that the person was in compliance with financial responsibility requirements, and the person is currently in compliance with financial responsibility requirements.

[*(3)*] **(4)** When permitted under this section or under any other statute, a hearing may be expedited under procedures adopted by the department by rule. The procedures may include a limited

time in which the person may request a hearing, requirements for telephone hearings, expedited procedures for issuing orders and expedited notice procedures.

[*(4)*] **(5)** When permitted under ORS 809.417, 809.419, 809.421 or 809.510 to 809.545, a hearing may be a post-imposition hearing under this subsection. A post-imposition hearing is a hearing that occurs after the department imposes the suspension or revocation of driving privileges. All of the following apply to this subsection:

(a) The department must provide notice in the manner described in ORS 809.430 before the suspension or revocation may take effect.

(b) Except as provided in this subsection, the hearing shall be conducted as a contested case in accordance with ORS chapter 183.

(c) Unless there is an agreement between the person and the department that the hearing be conducted elsewhere, the hearing shall be held either in the county where the person resides or at any place within 100 miles, as established by the department by rule.

[*(5)*] **(6)** The department has complied with a requirement for a hearing or administrative review if the department has provided an opportunity for hearing or review and the person with the right to the hearing or review has not requested it. Any request for hearing or review must be made in writing.

[*(6)*] **(7)** For any hearing described under this section, and for administrative review described under this section, no further notice need be given by the department if the suspension or revocation is based upon a conviction and the court gives notice, in a form established by the department, of the rights to a hearing or review and of the suspension or revocation.

SECTION 84. ORS 809.515, as amended by section 9, chapter 10, Oregon Laws 2020 (first special session), is amended to read:

809.515. (1)(a) The Department of Transportation shall suspend the commercial driving privileges of a person if the department receives a notice from another jurisdiction that the person failed to appear in a prosecution on a citation for a traffic offense or for a violation in the other jurisdiction that, if committed in this state, would be grounds for suspension under ORS 809.220, and the person held commercial driving privileges or was operating a commercial motor vehicle at the time of the offense. The period of a suspension under this subsection is the shorter of:

(A) Ten years; or

(B) Until the department receives notice from the other jurisdiction that the person appeared.

(b) The department shall suspend a person's commercial driving privileges under this subsection without regard to whether the other jurisdiction suspends any driving privileges of the person by reason of the person's failure to appear.

(c) This subsection does not apply to failure to appear in a proceeding relating to a parking, pedestrian, vehicle defect or bicycling offense.

(2) The department shall suspend the commercial driving privileges of a person if the department receives a notice from the Federal Motor Carrier Safety Administration that the person has been disqualified from operating a commercial motor vehicle and that the disqualification is due to a determination that the driving of that person constitutes an imminent hazard. The department shall immediately suspend commercial driving privileges under this subsection without hearing, but the person may request a post-imposition hearing under ORS 809.440 [*(4)*] **(5)**, without regard to any hearings conducted by the Federal Motor Carrier Safety Administration. The period of a suspension under this section is the period of suspension prescribed by the Federal Motor Carrier Safety Administration, or one year, whichever is shorter.

REPEAL OF VEHICLE REGISTRATION SUSPENSIONS

SECTION 85. ORS 809.010, 809.020, 809.030, 809.040, 809.050 and 809.080 are repealed.

SECTION 85a. Notwithstanding sections 34 (amending ORS 809.020) and 35 (amending ORS 809.050), chapter ___, Oregon Laws 2021 (Enrolled House Bill 3050), if House Bill 3050 becomes law, ORS 809.020 and 809.050 are repealed by section 85 of this 2021 Act.

SECTION 86. ORS 806.040 is amended to read:

806.040. Financial responsibility requirements are designed to provide for minimum payment of judgments of the type described in this section. For the purposes of ORS 806.130, 806.140, [*809.020,*] 809.130 and 809.470, judgments of the type described in this section must:

(1) Have become final by expiration, without appeal, of the time within which an appeal might have been perfected or by final affirmation on appeal;

(2) Be rendered by a court of competent jurisdiction of any state or of the United States;

(3) Be upon a cause of action for damages of the type described under subsection (4) of this section or upon a cause of action on an agreement of settlement for such damages; and

(4) Be for one or more of the following kinds of damage arising out of a motor vehicle accident on public or private property:

(a) Damages, including damages for care and loss of services, because of bodily injury to or death of any person.

(b) Damages because of injury to or destruction of property, including the loss of use thereof.

SECTION 87. ORS 806.070 is amended to read:

806.070. (1) This section establishes a schedule of payments for the following purposes:

(a) An insurance policy described under ORS 806.080 must provide for payment of at least amounts necessary to cover the minimum required payments under this section to qualify for use for financial responsibility under ORS 806.060.

(b) A person who is self-insured under ORS 806.130 must agree to pay according to the payment schedule established by this section.

(c) The payment schedule is the minimum required payment of a judgment for purposes of ORS [*809.020,*] 809.130 and 809.415.

(2) The schedule of payments is as follows:

(a) $25,000 because of bodily injury to or death of one person in any one accident;

(b) Subject to that limit for one person, $50,000 because of bodily injury to or death of two or more persons in any one accident; and

(c) $20,000 because of injury to or destruction of the property of others in any one accident.

SECTION 88. ORS 806.200 is amended to read:

806.200. (1) A person commits the offense of failure to make a future responsibility filing after an accident if:

(a) The person is the owner or driver of a motor vehicle involved in an accident;

(b) At the time of the accident the vehicle was operated in violation of ORS 806.010;

(c) The person does not make a future responsibility filing within 30 days after the accident; and

(d) The person is not exempt under ORS 806.210 from making a future responsibility filing.

(2) The employer of a driver is subject to the requirements and penalties under this section if the driver is an employee exempted from this section under ORS 806.210. [*If an employer is subject to this section, the registration of the employer's vehicles may be suspended as provided under ORS 809.050.*]

(3) In addition to any other penalties under this section, violation of this section subjects the violator to suspension of driving privileges as provided under ORS 809.415.

(4) The offense described in this section, failure to make a future responsibility filing after an accident, is a Class B traffic violation.

SECTION 89. ORS 806.240 is amended to read:

806.240. Future responsibility filings required by ORS 806.200, 806.220 or 806.230 or by any other law of this state are subject to all of the following:

(1) Except as provided in subsection (3) of this section, the person required to make the filing must file with the Department of Transportation, or have filed with the department for the benefit of the person, proof of compliance that meets the requirements of this section and must maintain the proof of compliance as required under ORS 806.245. The filing is made on the date it is received by the department if it is received during regular business hours.

(2) The proof of compliance filed under subsection (1) of this section must be:

(a) A certificate or certificates of insurance that meet the requirements under ORS 806.270; or

(b) A valid certificate of self-insurance issued by the department under ORS 806.130.

(3) The owner of a motor vehicle may make a future responsibility filing under this section on behalf of the owner's employee or a member of the owner's immediate family or household in lieu of the filing being made by the person. Filing under this subsection permits the person on whose behalf the filing is made to operate only a motor vehicle covered by the proof of compliance given in the filing. The department shall endorse restrictions, as appropriate, on any license or driver permit the person holds as the department determines necessary to limit the person's ability to operate vehicles consistent with this subsection.

(4) Whenever proof of compliance filed under this section no longer meets the requirements of this section, the department shall require the furnishing of other proof of compliance for the future responsibility filing. If other proof of compliance is not furnished, the department shall suspend the driving privileges of the person as provided under ORS 809.415 [*or, if applicable, any registration as provided under ORS 809.050*].

SECTION 90. ORS 809.120 is amended to read:

809.120. (1) In addition to any other punishment imposed under ORS 818.040, a convicting court has authority to order the suspension of the driving privileges of the operator of the vehicle used to violate ORS 818.040 or the registration of the vehicle if the vehicle is required to be registered by the Department of Transportation. The authority of a court to order the suspension of driving privileges or registration under this section is subject to the following:

(a) Subject to paragraph (b) of this subsection, the court may only order suspension for a period of up to 90 days.

(b) For a second or subsequent violation of ORS 818.040, within one year after the first conviction, the court shall order the suspension for not less than 30 days nor more than 90 days.

(2) Upon ordering a suspension under this section, a court shall secure the license, driver permit or registration plates ordered suspended and shall immediately forward them to the department with the order of suspension as provided under ORS 809.275.

(3) Upon receipt of an order under this section, the department shall proceed as provided under ORS [*809.020 or*] 809.280.

SECTION 91. ORS 809.130 is amended to read:

809.130. (1) If a court notifies the Department of Transportation under this section that a judgment remains unsettled as described by ORS 809.470, the department must initiate action to determine whether to suspend or revoke driving privileges under ORS 809.415 [*or vehicle registration of the employer under ORS 809.020*]. A court shall immediately give the department notice of an unsettled judgment under this section if:

(a) A judgment of the type described under ORS 806.040 is rendered against a person by a court of this state;

(b) The person fails within 60 days to settle the judgment in the manner required under ORS 809.470; and

(c) The judgment creditor or the judgment creditor's attorney makes a written request for forwarding to the department a certificate stating the judgment has not been settled as described in ORS 809.470.

(2) A court that has given the department notice of an unsettled judgment under this section shall immediately forward to the department a certificate stating that the judgment is appropriately settled and describing the judgment and parties sufficiently for identification if:

(a) The judgment is settled in the manner required under ORS 809.470; and

(b) The judgment debtor or the judgment debtor's attorney makes a written request for forwarding to the department a certificate stating the judgment has been settled as described in ORS 809.470.

(3) The notice made to the department under this section shall be given by the clerk of the court or, if the court has no clerk, by the judge.

SECTION 92. ORS 809.700 is amended to read:

809.700. A court may order a motor vehicle impounded or immobilized upon conviction for the traffic offenses described in this section. The authority to impound or immobilize a vehicle under this section is subject to all of the following:

(1) The court may order a vehicle impounded or immobilized under this section when a person is convicted:

(a) For driving a motor vehicle while the person's license is suspended or revoked in violation of ORS 811.175 or 811.182; or

(b) On a second or subsequent charge of driving while under the influence of intoxicants in violation of ORS 813.010.

(2) A vehicle may be impounded or immobilized under this section for not more than one year from judgment.

(3) The following vehicles may be impounded under this section:

(a) Any motor vehicle of which the convicted person is the owner.

(b) Any motor vehicle which the convicted person is operating at the time of arrest.

(4) A vehicle may be immobilized under this section if the vehicle is registered in this state and is a vehicle that may be impounded under subsection (3) of this section.

(5)(a) If a vehicle is ordered to be immobilized under this section and if the convicted person resides in the jurisdiction of the law enforcement agency that arrested the person for the offense described in subsection (1) of this section, the arresting law enforcement agency shall install a vehicle immobilization device on the vehicle. If the convicted person does not reside in the jurisdiction of the law enforcement agency that arrested the person, the sheriff of the county in which the person resides shall install the device.

(b) A vehicle ordered immobilized under this section shall be immobilized at the residence of the owner of the vehicle or at the location where the owner regularly parks the vehicle.

(c) A vehicle ordered immobilized under this section may be immobilized only in a location at which the vehicle may be legally stored for the period of the immobilization order. If no location is available at which the vehicle may be legally stored, the vehicle may be impounded for the period of the immobilization order.

(d) A vehicle owner who fails to allow installation of a vehicle immobilization device ordered under this section shall be subject to contempt of court proceedings under ORS 33.015 to 33.155.

(6)(a) If a vehicle is impounded under this section, the person convicted shall be liable for the expenses incurred in the towing and storage of the vehicle under this section, whether or not the vehicle is returned to the person convicted.

(b) If a vehicle is immobilized under this section, the person convicted shall be liable for the expenses incurred in installation and removal of the vehicle immobilization device and for rental of the device during the period the device is installed on the vehicle, whether or not the vehicle is released to the person convicted.

(7) A vehicle shall be released or returned to the person convicted or the owner only upon payment of the expenses incurred in the immobilization or towing and storage of the vehicle under this section.

(8) If a vehicle is not reclaimed within 30 days after the time set for the return of the vehicle in an impounding order or release of the vehicle in an immobilization order, the vehicle may be disposed of in accordance with procedures under ORS 819.110 to 819.215.

(9) The court may order that a motor vehicle of which the convicted person is not the owner be impounded or immobilized under this section only if the court is satisfied by a preponderance of the evidence that the owner knew or had good reason to know that the convicted person:

(a) Did not have a valid license and knowingly consented to the operation of the vehicle by the convicted person; or

(b) Was operating the vehicle while under the influence of intoxicants.

(10) The authority to impound or immobilize a vehicle under this section is subject to the rights of a security interest holder under a security agreement executed before an arrest for violation of

an offense for which the vehicle may be impounded or immobilized under this section. A vehicle shall be released for the purpose of satisfying a security interest if:

(a) **A** request in writing is made to the court; **and**

(b) [*If the vehicle has been impounded or immobilized,*] The security interest holder pays the expenses in towing and storage or in immobilization of the vehicle[*; and*]

[*(c) If the registration of the vehicle has been suspended under ORS 809.010, the security interest holder takes possession of the vehicle subject to the suspension of the registration remaining in effect against the registered owner*].

(11) A security interest holder's obligation to pay and right to recover towing and storage or immobilization expenses under subsection (10) of this section are limited to the recovery of those towing and storage or immobilization expenses incurred during the initial 20-day period when the vehicle was in public storage or immobilized, unless the authority taking the vehicle into custody or immobilizing the vehicle under this section has transmitted by certified mail a written notice to the holder concerning the accrual of storage or immobilization expenses. If the vehicle is in private storage, the lien claimant shall transmit the written notice.

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SECTION 93. ORS 319.890 is amended to read:

319.890. (1) A person wishing to pay the per-mile road usage charge imposed under ORS 319.885 must apply to the Department of Transportation on a form prescribed by the department.

(2) The department shall approve a valid and complete application submitted under this section if:

(a) The applicant **has applied for registration or** is the registered owner or lessee of a motor vehicle;

(b) The motor vehicle is equipped with a method selected pursuant to ORS 319.900 for collecting and reporting the metered use by the motor vehicle of the highways in Oregon;

(c) The motor vehicle is classified as a passenger vehicle by the department; and

(d) The vehicle has a rating of at least 20 miles per gallon, such rating to be established by the department.

(3) An electric vehicle or a vehicle with a rating of 40 miles per gallon or greater for which an application [*is*] **has been submitted or** approved under this section is not subject to the additional amount of registration fees imposed under ORS 803.422.

(4) Approval of an application under this section subjects the applicant to the requirements of ORS 319.920 until the person ends the person's voluntary participation in the road usage charge program in the manner required under subsection (5) of this section.

(5) A person may end the person's voluntary participation in the road usage charge program at any time by notifying the department, returning any emblem issued under ORS 319.945 to the department and paying any outstanding amount of road usage charge for metered use by the person's subject vehicle.

(6)(a) This subsection applies to a person whose subject vehicle is described in subsection (3) of this section[.] **and:**

[*(b)*] **(A)** [*If the person*] **Who** ends [*the person's*] voluntary participation in the per-mile road usage charge program with respect to the subject vehicle[*,*]**;**

(B) Whose application is not approved under this section; or

(C) Whose subject vehicle has been removed from the per-mile road usage charge program.

(b) In addition to any amount due under subsection (5) of this section, the **department may collect an** additional amount [*of*] **equal to the** registration fees that would otherwise have been due **with respect to the subject vehicle** for the current registration period under ORS 803.422 [*becomes due and*] **or a portion of the fees.**

(c) The department shall establish by rule the circumstances in which a person described in paragraph (a)(C) of this subsection is required to pay an additional amount under paragraph (b) of this subsection.

(d) The department may deny registration for the subject vehicle until the additional amount [*of registration fees is*] **imposed under paragraph (b) of this subsection has been** paid.

(7) The Department of Transportation shall consult with vehicle dealers that sell passenger vehicles to determine the most effective methods, at the point of sale, to encourage participation in the per-mile road usage charge program.

TRACTION TIRE OR CHAIN USE

SECTION 94. Section 95 of this 2021 Act is added to and made a part of the Oregon Vehicle Code.

SECTION 95. (1) A person commits the offense of failure to carry vehicle traction tires or chains if the person drives or moves or owns and causes or knowingly permits to be driven or moved any motor vehicle or trailer on any highway if the highway is posted showing conditions that require the person to carry vehicle traction tires or chains within the vehicle and the vehicle does not contain vehicle traction tires or chains.

(2) Traction tires or chains that are referred to in this section are those established by rule under the authority granted under ORS 815.045.

(3) This section does not apply to vehicles exempted from this section under ORS 815.145.

(4) This section applies only to sections of highway on which a road authority requires a person to carry traction tires or chains within the vehicle and on which signs requiring the carrying of traction tires or chains have been posted as provided in ORS 815.045.

(5) A court may not find a person to be in violation of the offense described under this section if the court determines that the conditions of the highway at the time the person was cited did not require posting under rules adopted under ORS 815.045. The defense under this subsection may be affirmatively asserted by any person cited for violation of the offense described in this section.

(6) The offense described in this section, failure to carry vehicle traction tires or chains, is a Class C traffic violation.

SECTION 96. ORS 810.530 is amended to read:

810.530. (1) A weighmaster or motor carrier enforcement officer in whose presence an offense described in this subsection is committed may arrest or issue a citation for the offense in the same manner as under ORS 810.410 as if the weighmaster or motor carrier enforcement officer were a police officer. This subsection applies to the following offenses:

(a) Violation of maximum weight limits under ORS 818.020.

(b) Violation of posted weight limits under ORS 818.040.

(c) Violation of administratively imposed weight or size limits under ORS 818.060.

(d) Violation of maximum size limits under ORS 818.090.

(e) Exceeding maximum number of vehicles in combination under ORS 818.110.

(f) Violation of posted limits on use of road under ORS 818.130.

(g) Violation of towing safety requirements under ORS 818.160.

(h) Operating with sifting or leaking load under ORS 818.300.

(i) Dragging objects on highway under ORS 818.320.

(j) Unlawful use of devices without wheels under ORS 815.155.

(k) Unlawful use of metal objects on tires under ORS 815.160.

(L) Operation without pneumatic tires under ORS 815.170.

(m) Operation in violation of vehicle variance permit under ORS 818.340.

(n) Failure to carry and display permit under ORS 818.350.

(o) Failure to comply with commercial vehicle enforcement requirements under ORS 818.400.

(p) Violation of any provision of ORS chapter 825.

(q) Operation without proper fenders or mudguards under ORS 815.185.

(r) Operating a vehicle without driving privileges in violation of ORS 807.010 if the person is operating a commercial motor vehicle and the person does not have commercial driving privileges.

(s) Violation driving while suspended or revoked in violation of ORS 811.175 if the person is operating a commercial motor vehicle while the person's commercial driving privileges are suspended or revoked.

(t) Failure to use vehicle traction tires or chains in violation of ORS 815.140 if the person is operating a motor vehicle subject to ORS chapter 825 or 826.

(u) Failure to carry vehicle traction tires or chains in violation of section 95 of this 2021 Act if the person is operating a motor vehicle subject to ORS chapter 825 or 826.

[*(u)*] **(v)** Illegally altering or displaying registration plate in violation of ORS 803.550.

(2) A weighmaster or motor carrier enforcement officer in whose presence an offense described in this subsection is committed by a person operating a commercial motor vehicle may issue a citation for the offense. A weighmaster or motor carrier enforcement officer who finds evidence that an offense described in this subsection has been committed by a person operating a commercial motor vehicle or by a motor carrier for which the person is acting as an agent may issue a citation for the offense. A weighmaster or motor carrier enforcement officer issuing a citation under this subsection has the authority granted a police officer issuing a citation under ORS 810.410. A citation issued under this subsection to the operator of a commercial motor vehicle shall be considered to have been issued to the motor carrier that owns the commercial motor vehicle if the operator is not the owner. This subsection applies to the following offenses, all of which are Class A traffic violations under ORS 825.990 (1):

(a) Repeatedly violating or avoiding any order or rule of the Department of Transportation.

(b) Repeatedly refusing or repeatedly failing, after being requested to do so, to furnish service authorized by certificate.

(c) Refusing or failing to file the annual report as required by ORS 825.320.

(d) Refusing or failing to maintain records required by the department or to produce such records for examination as required by the department.

(e) Failing to appear for a hearing after notice that the carrier's certificate or permit is under investigation.

(f) Filing with the department an application that is false with regard to the ownership, possession or control of the equipment being used or the operation being conducted.

(g) Delinquency in reporting or paying any fee, tax or penalty due to the department under ORS chapter 825 or 826.

(h) Refusing or failing to file a deposit or bond as required under ORS 825.506.

(i) Failing to comply with the applicable requirements for attendance at a motor carrier education program as required by ORS 825.402.

(3) A weighmaster or motor carrier enforcement officer who finds evidence that a person operating a commercial motor vehicle has committed the offense of failure to pay the appropriate registration fee under ORS 803.315 may issue a citation for the offense in the same manner as under ORS 810.410 as if the weighmaster or motor carrier enforcement officer were a police officer.

(4) The authority of a weighmaster or motor carrier enforcement officer to issue citations or arrest under this section is subject to ORS chapter 153.

(5)(a) A person is a weighmaster for purposes of this section if the person is a county weighmaster or a police officer.

(b) A person is a motor carrier enforcement officer under this section if the person is duly authorized as a motor carrier enforcement officer by the Department of Transportation.

(6) A weighmaster or motor carrier enforcement officer may accept security in the same manner as a police officer under ORS 810.440 and 810.450 and may take as security for the offenses, in addition to other security permitted under this section, the sum fixed as the presumptive fine for the offense.

(7) A weighmaster or motor carrier enforcement officer may arrest a person for the offense of failure to appear in a violation proceeding under ORS 153.992 if the violation is based upon a citation for any offense described in subsection (1) or (3) of this section except those described in subsection (1)(p) of this section.

(8) A weighmaster or motor carrier enforcement officer may exercise the same authority as a police officer under ORS 810.490 to enforce vehicle requirements and detain vehicles. A person who fails to comply with the authority of a weighmaster or motor carrier enforcement officer under this subsection is subject to penalty under ORS 818.400.

SECTION 97. ORS 815.045 is amended to read:

815.045. (1) The Oregon Transportation Commission shall adopt rules necessary to carry out ORS 815.140 **and section 95 of this 2021 Act**. The rules adopted by the commission:

(a) Shall establish the various types of conditions under which vehicle traction tires or chains must be used **or carried**.

(b) Shall define types of vehicle traction tires or chains that may be used **or carried** under various road conditions. The commission rules under this paragraph shall comply with the following:

(A) Traction tire shall be defined to include any tire that meets traction standards established by the Department of Transportation.

(B) Retractable studded tires or tires with studs that are permitted under ORS 815.165 shall be allowed as traction tires under the rules.

(C) The department may require that traction tires without studs bear identifying marks, defined by the department, that indicate that the tire was manufactured specifically for adverse weather conditions.

(D) Chains shall be defined to include link chains, cable chains or any other device that attaches to the wheel, vehicle or outside of the tire and that augments the traction of a vehicle.

(E) Retractable studded tires shall be defined to include tires with embedded studs that project beyond the tread surface only when a vehicle operator extends the studs to augment the traction of the vehicle.

(c) Shall establish signs to be posted under conditions that require vehicle traction tires or chains **to be used or carried**.

(d) May establish types or classes of vehicles that are exempt from requirements to use **or carry** vehicle traction tires or chains under certain conditions if the commission determines that the operation of the class or type of vehicle would be safe under those conditions.

(2) A road authority shall:

(a) Determine when conditions on a segment of highway require [*the use of*] **a person to use or carry** vehicle traction tires or chains as defined by the commission;

(b) Determine which segments of a highway shall be posted as described under this section to require **a person to use or carry** vehicle traction tires or chains; and

(c) Provide for the placement and removal of signs requiring [*the use of*] **a person to use or carry** vehicle traction tires or chains.

SECTION 98. ORS 815.145 is amended to read:

815.145. **(1)** This section establishes exemptions from ORS 815.140 **and section 95 of this 2021 Act**.

(2) The following are completely or partially exempt as described:

[*(1)*] **(a)** Police vehicles under any conditions.

[*(2)*] **(b)** Fire vehicles when responding to a fire.

[*(3)*] **(c)** An ambulance when responding to an emergency.

[*(4)*] **(3)** A passenger vehicle or truck is not required to use chains if the vehicle or truck:

(a) Has an unloaded weight of 6,500 pounds or less;

(b) Is equipped and operated to provide power to both front and rear wheels;

(c) Is carrying chains as defined in ORS 815.045;

(d) Is equipped with tires, on all wheels, that are vehicle traction tires as defined in ORS 815.045;

(e) Is not towing another vehicle other than as may be necessary to remove disabled vehicles from the roadway; and

(f) Is not being operated in a manner or under conditions where the vehicle loses traction while stopping, cornering or moving.

[*(5) Vehicles exempt by rule under ORS 815.045.*]

SECTION 99. Section 95 of this 2021 Act and the amendments to ORS 810.530, 815.045 and 815.145 by sections 96 to 98 of this 2021 Act apply to offenses occurring on or after the effective date of this 2021 Act.

INTEREST CHARGED ON REPORTED WEIGHT-MILE TAX

SECTION 100. ORS 825.490 is amended to read:

825.490. (1) On or before the last day of each month, except for the time of payment provided in ORS 825.480 and 825.492, all persons shall report and pay to the Department of Transportation the amount of taxes and fees due from them for the preceding calendar month. However, taxes and fees incurred after the 15th day of any month may be reported and paid to the department on or before the last day of the second calendar month following the month in which the taxes or fees were incurred. If no taxes or fees are due in any reporting period, the report shall so state. If payment is not made on or before the date it is due, there shall be added as a late payment charge a sum equal to 10 percent of the unpaid amount of the tax.

(2) The department may permit a person to report and pay motor carrier taxes and fees on a periodic basis other than the calendar-month basis prescribed in subsection (1) of this section, provided that the number of reporting periods in any 12-month period is not less than 12. If no taxes or fees are due in any reporting period, the report shall so state. If payment is not made on or before the date it is due, there shall be added as a late payment charge a sum equal to 10 percent of the unpaid amount of the tax.

[*(3) Whenever practicable, and in no event later than three years after any report of taxes or fees is filed, the department shall audit the report if the department deems such audit practicable. If the department is not satisfied with the report filed or amount of taxes or fees, including fees for temporary passes required under ORS 825.470, paid to the state by any person, the department may, not later than three years after the report was filed or the taxes or fees were paid, make a proposed assessment of additional taxes or fees due from such person based upon any information available to the department. There shall be added to each such assessment, as a late payment charge, a sum equal to 10 percent of the amount of additional taxes or fees due.*]

[*(4) Every such additional assessment shall bear interest at the rate of one percent per month, or fraction thereof, from the last day of the month following the close of the month for which the additional assessment is imposed until paid.*]

(3) Whenever practicable, and in no event later than three years after any report of taxes or fees is filed, the department shall audit the report. If the department is not satisfied with the report filed or the amount received, including fees for temporary passes required under ORS 825.470, the department may calculate the remaining amount due based on any information available to the department. The department shall add a late payment charge equal to 10 percent of the remaining amount due.

(4) The department may require a person who fails to pay any tax or fee due to pay interest. Interest shall be computed at the rate of one percent per month, or fraction thereof, beginning on the last day of the month following the close of the month for which the remaining amount due was incurred, until paid.

(5) If the [*additional assessment imposed*] **remaining amount due** exceeds by at least five percent but not more than 15 percent the amount of taxes or fees reported or paid, a penalty of five percent of the **remaining** amount **due** [*of the additional assessment*] shall be added thereto in addition to the 10 percent late payment charge provided in subsection (3) of this section.

(6) If the [*additional assessment imposed*] **remaining amount due** exceeds by more than 15 percent the amount of taxes or fees reported or paid, a penalty of 20 percent of the **remaining** amount **due** [*of the additional assessment*] shall be added thereto in addition to the 10 percent late payment charge provided in subsection (3) of this section.

(7) The department shall give to the person concerned written notice of [*such additional assessment*] **any amounts due**.

(8) Except as provided in ORS 825.484 (3), the department shall refund to any person the amount of any overpayment caused by any incorrect report.

(9) Whenever the department has made an assessment pursuant to this section that has become final the department may not reopen or reassess such taxes, interest or penalties unless the department is satisfied that the taxpayer fraudulently or with intent to evade taxation destroyed, concealed or withheld any books, accounts, papers, records or memoranda required to be maintained by the taxpayer pursuant to this chapter or the rules of the department.

SECTION 101. ORS 825.496 is amended to read:

825.496. (1) Any person against whom an assessment is made under ORS 825.490 or 825.494, may petition the Department of Transportation for a reassessment within 30 days after service upon the person of notice. If a petition is not filed within the 30-day period, the assessment becomes final. If a petition for reassessment is filed within the 30-day period the department shall reconsider the assessment and, if the person has requested in the petition, shall grant such person a hearing and give the person 10 days' notice of the time and place of the hearing. The department has power to continue the hearing from time to time as may be necessary. The decision of the department upon a petition for reassessment shall become final 30 days after service of notice upon the person concerned.

(2) The department may waive or reduce the interest and penalties provided in ORS 825.490 [*(1) to (6)*] or 825.494 (2) or (3) on those terms as the department considers proper if request for waiver or reduction is made within 30 days after service of notice of assessment upon the person concerned, or as part of the pleas made in the department's reconsideration of the assessment.

(3) Every assessment made by the department under ORS 825.490 to 825.496 becomes due and payable at the time it becomes final and if not paid to the department when due and payable there shall be added to the assessment a penalty of 10 percent of the amount of the tax.

(4) If any person who has requested a hearing pursuant to this section fails to appear at the scheduled hearing and failed to withdraw the petition for reassessment at least five days before the date of the hearing, the department may require such person to pay a charge of $150 in addition to any other fees, taxes and charges which may be imposed under this chapter.

COMMERCIAL DRIVING PRIVILEGES

SECTION 102. Section 103 of this 2021 Act is added to and made a part of the Oregon Vehicle Code.

SECTION 103. (1) The Department of Transportation shall establish requirements for entry-level commercial motor vehicle driver training. Entry-level commercial motor vehicle drivers include, but are not limited to:

(a) Individuals obtaining a Class A or Class B commercial driver license for the first time;

(b) Individuals upgrading an existing Class B commercial driver license to a Class A commercial driver license; and

(c) Individuals obtaining a school bus, a passenger or a hazardous materials endorsement for the first time.

(2) The department may cancel or suspend an individual's commercial driving privileges if the person has not completed the training required by rules adopted under this section. A person is entitled to administrative review under ORS 809.440 when the department does

not issue a commercial driver license or cancels or suspends commercial driving privileges under this section.

(3) The department shall adopt rules to carry out the provisions of this section.

SECTION 104. ORS 807.173, as amended by section 19, chapter 701, Oregon Laws 2019, is amended to read:

807.173. (1) Notwithstanding ORS 807.170, the Department of Transportation may not issue or renew a commercial driver license with a hazardous materials endorsement and may cancel a commercial driver license with a hazardous materials endorsement if a person:

(a) Does not complete and pass a security threat assessment from the federal Transportation Security Administration, including receipt by the department of a notice from the federal Transportation Security Administration showing that the person does not pose a security threat. The department shall establish by rule the process and frequency for obtaining a security threat assessment.

(b) Is assessed as a security threat by the federal Transportation Security Administration. The assessment must be received by the department in the form of a notice from the federal Transportation Security Administration.

[*(c) Is not a U.S. citizen or lawful permanent resident as defined by the department by rule.*]

(2) A person is entitled to administrative review under ORS 809.440 when the department does not issue or renew a commercial driver license with a hazardous materials endorsement under this section or cancels a commercial driver license with a hazardous materials endorsement under this section.

(3) To the extent possible, rules promulgated by the department under this section should be uniform with any applicable federal regulations related to the holding of a commercial driver license with a hazardous materials endorsement.

SECTION 105. ORS 809.310 is amended to read:

809.310. (1) The Department of Transportation may cancel any driving privileges upon determining that the person is not entitled to the driving privileges under the vehicle code. The department may reissue driving privileges canceled under this subsection when the applicant has satisfied all requirements for the driving privileges sought.

(2) The department may cancel any driver license or permit that contains any error or defect or that is found to have been issued on the basis of false information given to the department. Cancellation under this subsection is in addition to any suspension of driving privileges authorized for the same conduct.

(3) The department may suspend any driving privileges or right to apply for privileges or any identification card or right to apply for a card upon determining that the person issued or applying for the driving privileges or identification card has committed any of the following acts:

(a) Failed to give the required or correct information in the application for the driving privileges or for an identification card, in violation of ORS 807.430 or 807.530.

(b) Committed false swearing in making application for the driving privileges in violation of ORS 807.520.

(c) Used an invalid license or identification card in violation of ORS 807.430 or 807.580.

(d) Permitted misuse of license, permit or identification card in violation of ORS 807.430 or 807.590.

(e) Used the license, permit or identification card of another in violation of ORS 807.430 or 807.600.

(f) Produced identification cards, licenses, permits, forms or camera cards in violation of ORS 807.500.

(4) The department may determine by rule circumstances in which the department may cancel the commercial driving privileges, or the right to apply for commercial driving privileges, of an individual if the individual's commercial driving privileges are suspended, cancelled or revoked for any reason in another jurisdiction.

[*(4)*] **(5)** Upon suspension or cancellation of driving privileges under this section, a person whose privileges are suspended or canceled shall surrender to the department any license or driver permit issued for the driving privileges. Failure to comply with this subsection is subject to penalty as provided under ORS 809.500.

[*(5)*] **(6)** To obtain driving privileges after the period of suspension or cancellation under this section, a person must reapply for driving privileges in the manner established by law.

SECTION 106. ORS 809.510 is amended to read:

809.510. (1) Except as otherwise provided by ORS 809.510 to 809.545, the Department of Transportation shall suspend the commercial driving privileges of a person for a period of one year when the department receives:

(a) A record of conviction under ORS 811.700 or 811.705 of failure to perform the duties of a driver.

(b) A record of conviction of a crime punishable as a felony involving the operation of a motor vehicle.

(c) A record of conviction for driving a commercial motor vehicle while, as a result of prior violations committed while operating a commercial motor vehicle, the commercial driving privileges of the driver were suspended.

(d) A record of conviction of assault in the first degree, or any degree of criminally negligent homicide, manslaughter or murder, if the conviction results from the operation of a commercial motor vehicle.

(e) A record of conviction of aggravated vehicular homicide or aggravated driving while suspended or revoked.

(f) A record of conviction for driving while under the influence of intoxicants under ORS 813.010.

(g) A record of diversion under ORS 813.230.

(2) The department shall suspend the commercial driving privileges of a person for a period of three years if the department receives a record of a conviction under subsection (1) of this section and the person was driving a commercial motor vehicle containing a hazardous material at the time of the offense.

(3) The department shall suspend the commercial driving privileges of a person for a period of one year if the department receives a report from a police officer pursuant to ORS 813.120 that the person was driving a commercial motor vehicle and submitted to a breath or blood test and the [*person's blood, as shown by the test, had 0.04 percent or more by weight of alcohol*] **level of alcohol in the person's blood was 0.04 percent or more by weight of alcohol in the blood of the person as shown by chemical analysis of the breath or blood**. The department shall suspend the commercial driving privileges of the person for a period of three years if the person was driving a commercial motor vehicle containing a hazardous material at the time of the offense.

(4) The department shall suspend the commercial driving privileges of a person for a period of one year if the department receives a report from a police officer pursuant to ORS 813.120 that the person was driving a motor vehicle and submitted to a breath or blood test and the level of alcohol in the person's blood was 0.08 percent or more by weight of alcohol in the blood of the person as shown by chemical analysis of the breath or blood.

[*(4)*] **(5)** The department shall suspend the commercial driving privileges of a person for a period of three years if the department receives a report from a police officer pursuant to ORS 813.120 that the person was driving a motor vehicle and refused to submit to a test under ORS 813.100. The department shall suspend the commercial driving privileges of the person for a period of five years if the person was driving a commercial motor vehicle containing a hazardous material at the time of the offense.

[*(5)*] **(6)** The department shall suspend the commercial driving privileges of a person if the department receives a notice of a conviction in another jurisdiction of an offense that, if committed in this state, would be grounds for the suspension of the person's commercial driving privileges. The period of suspension under this subsection shall be the same as would be imposed on the person if

the conviction were for an offense committed in this state. For the purposes of this subsection, "conviction" means an unvacated adjudication of guilt, a determination that a person has violated or failed to comply with the law in a court of original jurisdiction or in an authorized administrative tribunal, **entry into a diversion program,** an unvacated forfeiture of bail or collateral deposited to secure the person's appearance in court, a plea of guilty or nolo contendere accepted by the court, the payment of a fine or court cost or the violation of a condition of release without bail, regardless of whether or not the penalty is rebated, suspended or probated.

[*(6)*] **(7)** The department shall suspend the commercial driving privileges of a person in this state if the department receives a notice from another jurisdiction that the person has had commercial driving privileges suspended or revoked in another jurisdiction for reasons that would be grounds for suspension of the person's commercial driving privileges in this state. The period of suspension under this subsection is the same as would be imposed on the person if the violation were committed in this state.

[*(7)*] **(8)** If the department receives a record, report or notice under this section for a person who does not hold commercial driving privileges in this state, the department shall suspend the person's right to apply for commercial driving privileges as provided in ORS 809.540 (1).

[*(8)*] **(9)** A suspension imposed under this section is consecutive to any other suspension imposed under ORS 809.525, 809.530 or 809.535 if the suspensions do not arise out of the same incident.

SECTION 107. ORS 809.520 is amended to read:

809.520. (1) Notwithstanding ORS 809.510, the Department of Transportation shall permanently suspend a person's commercial driving privileges for the lifetime of the person if the department receives a record of conviction for a crime punishable as a felony in which a motor vehicle was used and that involved the manufacturing, distributing or dispensing of a controlled substance, as defined in ORS 475.005. The department may not reinstate commercial driving privileges of a person whose commercial driving privileges are suspended under this subsection.

(2) Notwithstanding ORS 809.510, the department shall permanently suspend a person's commercial driving privileges for the lifetime of the person if the department receives a record of conviction for a crime in which a commercial motor vehicle was used and that involved an act or practice of severe forms of trafficking in persons as defined by the department by rule. The department may not reinstate commercial driving privileges of a person whose commercial driving privileges are suspended under this subsection.

[*(2)*] **(3)** Notwithstanding ORS 809.510, the department shall suspend a person's commercial driving privileges for the lifetime of the person if the department receives a second or subsequent record, report or notice described in ORS 809.510 that does not arise out of the same incident and that would be grounds for suspension of the person's commercial driving privileges under ORS 809.510.

[*(3)*] **(4)** Except as provided in subsections (1)**, (2)** and [*(4)*] **(5)** of this section, a person whose commercial driving privileges were suspended under subsection [*(2)*] **(3)** of this section may apply to the department for reinstatement of the person's commercial driving privileges. An application for reinstatement may not be made under this subsection earlier than 10 years after the date that the person's commercial driving privileges were suspended under subsection [*(2)*] **(3)** of this section. The department may reinstate the person's commercial driving privileges if:

(a) The person meets all other requirements for the granting of commercial driving privileges;

(b) The department, in its sole discretion, finds good cause exists for reinstatement; and

(c) The department finds that the person has successfully completed rehabilitation as approved by the department.

[*(4)*] **(5)** The department shall permanently suspend a person's commercial driving privileges for the lifetime of the person if the department receives a record, report or notice described in subsection [*(2)*] **(3)** of this section that relates to conduct that occurred after the person's commercial driving privileges were reinstated under subsection [*(3)*] **(4)** of this section. The department may not reinstate the commercial driving privileges for the lifetime of a person whose commercial driving privileges are suspended under this subsection.

SECTION 108. ORS 809.520, as amended by section 107 of this 2021 Act, is amended to read:

809.520. (1) Notwithstanding ORS 809.510, the Department of Transportation shall permanently suspend a person's commercial driving privileges for the lifetime of the person if the department receives a record of conviction for a crime punishable as a felony in which a motor vehicle was used and that involved the manufacturing, distributing or dispensing of a controlled substance, as defined in ORS 475.005. The department may not reinstate commercial driving privileges of a person whose commercial driving privileges are suspended under this subsection.

(2) Notwithstanding ORS 809.510, the department shall permanently suspend a person's commercial driving privileges for the lifetime of the person if the department receives a record of conviction for a crime in which a commercial motor vehicle was used and that involved an act or practice of severe forms of trafficking in persons as defined by the department by rule. The department may not reinstate commercial driving privileges of a person whose commercial driving privileges are suspended under this subsection.

(3)**(a)** Notwithstanding ORS 809.510, the department shall suspend a person's commercial driving privileges for the lifetime of the person if the department receives a second or subsequent record, report or notice described in ORS 809.510 that does not arise out of the same incident and that would be grounds for suspension of the person's commercial driving privileges under ORS 809.510.

(b) The department may adopt rules providing for the reinstatement of commercial driving privileges suspended under this subsection. The department may not reinstate commercial driving privilege suspensions under this subsection earlier than 10 years after the date that the person's commercial driving privileges are suspended under paragraph (a) of this subsection.

(c) The department shall permanently suspend a person's commercial driving privileges for the lifetime of the person if the department receives a record, report or notice described in paragraph (a) of this subsection that relates to conduct that occurred after the person's commercial driving privileges were reinstated under paragraph (b) of this subsection. The department may not reinstate the commercial driving privileges of a person whose commercial driving privileges are suspended under this paragraph.

(4) A suspension imposed under this section is consecutive to any other suspension imposed under ORS 809.510, 809.525, 809.530 or 809.535, if the suspensions do not arise out of the same incident.

[*(4) Except as provided in subsections (1), (2) and (5) of this section, a person whose commercial driving privileges were suspended under subsection (3) of this section may apply to the department for reinstatement of the person's commercial driving privileges. An application for reinstatement may not be made under this subsection earlier than 10 years after the date that the person's commercial driving privileges were suspended under subsection (3) of this section. The department may reinstate the person's commercial driving privileges if:*]

[*(a) The person meets all other requirements for the granting of commercial driving privileges;*]

[*(b) The department, in its sole discretion, finds good cause exists for reinstatement; and*]

[*(c) The department finds that the person has successfully completed rehabilitation as approved by the department.*]

[*(5) The department shall permanently suspend a person's commercial driving privileges for the lifetime of the person if the department receives a record, report or notice described in subsection (3) of this section that relates to conduct that occurred after the person's commercial driving privileges were reinstated under subsection (4) of this section. The department may not reinstate the commercial driving privileges for the lifetime of a person whose commercial driving privileges are suspended under this subsection.*]

SECTION 109. (1) The amendments to ORS 809.520 by section 107 of this 2021 Act become operative on September 23, 2022.

(2) The amendments to ORS 809.520 by section 108 of this 2021 Act become operative on January 1, 2023.

SECTION 110. ORS 809.545 is amended to read:

809.545. (1) Except as provided in subsections (2) and (3) of this section, a person is entitled to administrative review under ORS 809.440 for a suspension of commercial driving privileges under ORS 809.510 to 809.545, or a suspension of the right to apply for commercial driving privileges under ORS 809.540.

(2) A person is entitled to a hearing under ORS 813.410 for a suspension of commercial driving privileges under ORS 809.510 (3) or (4), or a suspension of the right to apply for commercial driving privileges under ORS 809.540 based on ORS 809.510 (3) or (4).

(3) A person is entitled to a hearing under ORS 813.410 for a suspension of commercial driving privileges under ORS 809.520 [*(2) or (4)*] **(3) or (5)** when the suspension is based on conduct described in ORS 809.510 (3) or (4), or a suspension of the right to apply for commercial driving privileges under ORS 809.540 when the suspension is based on conduct described in ORS 809.510 (3) or (4).

SECTION 111. ORS 809.545, as amended by section 110 of this 2021 Act, is amended to read:

809.545. (1) Except as provided in subsections (2) and (3) of this section, a person is entitled to administrative review under ORS 809.440 for a suspension of commercial driving privileges under ORS 809.510 to 809.545, or a suspension of the right to apply for commercial driving privileges under ORS 809.540.

(2) A person is entitled to a hearing under ORS 813.410 for a suspension of commercial driving privileges under ORS 809.510 [*(3) or (4)*] **(3), (4) or (5)**, or a suspension of the right to apply for commercial driving privileges under ORS 809.540 based on ORS 809.510 [*(3) or (4)*] **(3), (4) or (5)**.

(3) A person is entitled to a hearing under ORS 813.410 for a suspension of commercial driving privileges under ORS 809.520 (3) [*or (5)*] when the suspension is based on conduct described in ORS 809.510 [*(3) or (4)*] **(3), (4) or (5)**, or a suspension of the right to apply for commercial driving privileges under ORS 809.540 when the suspension is based on conduct described in ORS 809.510 [*(3) or (4)*] **(3), (4) or (5)**.

SECTION 112. (1) The amendments to ORS 809.545 by section 110 of this 2021 Act become operative on September 23, 2022.

(2) The amendments to ORS 809.545 by section 111 of this 2021 Act become operative on January 1, 2023.

SECTION 113. ORS 811.182 is amended to read:

811.182. (1) A person commits the offense of criminal driving while suspended or revoked if the person violates ORS 811.175 and the suspension or revocation is one described in this section, or if the hardship permit violated is based upon a suspension or revocation described in subsection (3) or (4) of this section.

(2) Affirmative defenses to the offense described in this section are established under ORS 811.180.

(3) The offense described in this section, criminal driving while suspended or revoked, is a Class B felony if the suspension or revocation resulted from any degree of murder, manslaughter, criminally negligent homicide or assault resulting from the operation of a motor vehicle, if the suspension or revocation resulted from aggravated vehicular homicide or aggravated driving while suspended or revoked or if the revocation resulted from a conviction for felony driving while under the influence of intoxicants.

(4) The offense described in this section, criminal driving while suspended or revoked, is a Class A misdemeanor if the suspension or revocation is any of the following:

(a) A suspension under ORS 809.411 (2) resulting from commission by the driver of any degree of recklessly endangering another person, menacing or criminal mischief, resulting from the operation of a motor vehicle.

(b) A suspension under ORS 813.410 resulting from refusal to take a test prescribed in ORS 813.100 or for taking a breath or blood test the result of which discloses a blood alcohol content of:

(A) 0.08 percent or more by weight if the person was not driving a commercial motor vehicle;

(B) 0.04 percent or more by weight if the person was driving a commercial motor vehicle; or

(C) Any amount if the person was under 21 years of age.

(c) A suspension of commercial driving privileges under ORS 809.510 resulting from failure to perform the duties of a driver under ORS 811.700.

(d) A suspension of commercial driving privileges under ORS 809.510 [*(6)*] **(7)** where the person's commercial driving privileges have been suspended or revoked by the other jurisdiction for failure of or refusal to take a chemical test to determine the alcoholic content of the person's blood under a statute that is substantially similar to ORS 813.100.

(e) A suspension of commercial driving privileges under ORS 809.520.

(f) A revocation resulting from habitual offender status under ORS 809.640.

(g) A suspension resulting from any crime punishable as a felony with proof of a material element involving the operation of a motor vehicle, other than a crime described in subsection (3) of this section.

(h) A suspension for failure to perform the duties of a driver under ORS 811.705.

(i) A suspension for reckless driving under ORS 811.140.

(j) A suspension for fleeing or attempting to elude a police officer under ORS 811.540.

(k) A suspension or revocation resulting from misdemeanor driving while under the influence of intoxicants under ORS 813.010.

(L) A suspension for use of a motor vehicle in the commission of a crime punishable as a felony.

(5) In addition to any other sentence that may be imposed, if a person is convicted of the offense described in this section and the underlying suspension resulted from driving while under the influence of intoxicants, the court shall impose a minimum fine of at least $1,000 if it is the person's first conviction for criminal driving while suspended or revoked and a minimum fine of at least $2,000 if it is the person's second or subsequent conviction.

(6)(a) The Oregon Criminal Justice Commission shall classify a violation of this section that is a felony as crime category 4 of the rules of the commission.

(b) Notwithstanding paragraph (a) of this subsection, the commission shall classify a violation of this section that is a felony as crime category 6 of the rules of the commission, if the suspension or revocation resulted from:

(A) Any degree of murder, manslaughter or criminally negligent homicide or an assault that causes serious physical injury, resulting from the operation of a motor vehicle; or

(B) Aggravated vehicular homicide or aggravated driving while suspended or revoked.

SECTION 114. Section 115 of this 2021 Act is added to and made a part of the Oregon Vehicle Code.

SECTION 115. The provisions of ORS 809.510 to 809.545 apply:

(1) When an individual's conduct involves driving a commercial motor vehicle, without regard to whether an individual held commercial driving privileges on the date the conduct occurred.

(2) When an individual's conduct involves driving a motor vehicle, if the individual held commercial driving privileges in any jurisdiction on the date the conduct occurred.

SECTION 116. ORS 813.055 is amended to read:

813.055. (1) The Department of Transportation shall impose a civil penalty on the operator of a commercial motor vehicle if:

(a) The operator has violated an out-of-service order issued under ORS 813.050 or any other out-of-service order or notice issued by the department or an authorized representative of the department; or

(b) The department receives notification that a person has violated any out-of-service order or notice issued by a state or federal agency.

(2) For the purposes of this section, "notification" may include, but is not limited to, a record of conviction or a record of a determination by a state or federal agency with jurisdiction to determine that the operator has violated an out-of-service order or notice.

(3) The department may adopt rules establishing a schedule of civil penalties that may be imposed under this section. The civil penalties imposed may not be reduced.

[*(3)*] **(4)** Civil penalties under this section shall be imposed in the manner provided in ORS 183.745**.** [*and may not be reduced. The civil penalties are:*]

[*(a) $2,500 for the first violation of an out-of-service order or notice.*]

[*(b) $5,000 for a second or subsequent violation of an out-of-service order or notice.*]

SECTION 117. ORS 813.130 is amended to read:

813.130. [*This section establishes the requirements for information about rights and consequences for purposes of ORS 813.100 and 813.410. The following apply to the information about rights and consequences:*]

(1) **For the purposes of ORS 813.100 and 813.410,** the information about rights and consequences shall be substantially in the form prepared by the Department of Transportation. The department may establish any form it determines appropriate and convenient.

(2) Except as provided in subsection (3) of this section, the information about rights and consequences shall be substantially as follows:

(a) Driving under the influence of intoxicants is a crime in Oregon, and the person is subject to criminal penalties if a test under ORS 813.100 shows that the person is under the influence of intoxicants. If the person fails a test, evidence of the failure may also be offered against the person.

(b) The person will fail a test under ORS 813.100 for purposes of criminal penalties if the test discloses a blood alcohol content of 0.08 percent or more by weight of alcohol in the blood of the person as shown by chemical analysis of the breath or blood. The person will fail a test for purposes of the Motorist Implied Consent Law if the test discloses a blood alcohol content of:

(A) 0.08 percent or more by weight of alcohol in the blood of the person as shown by chemical analysis of the breath or blood if the person was not driving a commercial motor vehicle;

(B) 0.04 percent or more by weight of alcohol in the blood of the person as shown by chemical analysis of the breath or blood if the person was driving a commercial motor vehicle; or

(C) Any amount if the person was under 21 years of age.

(c) If the person fails a test under ORS 813.100, the person's driving privileges will be suspended. The outcome of a criminal charge for driving under the influence of intoxicants will not affect the suspension.

(d) If the person fails a breath test under ORS 813.100 and has an Oregon driver license or permit, the license or permit will be taken immediately and, unless the person does not currently have full valid driving privileges, a temporary driving permit will be issued to the person.

(e) After taking a test under ORS 813.100, the person will have a reasonable opportunity, upon request, for an additional chemical test for blood alcohol content to be performed at the person's own expense by a qualified individual of the person's choosing.

(f) The person has a right to a hearing to challenge the validity of the suspension before the suspension becomes effective. The person must make a written request to the department for such a hearing. If the person wins at the hearing, the person's driving privileges will not be suspended. If the person loses at the hearing, the suspension will remain in effect during any court review of the hearing.

(g) If the person is issued a temporary driving permit under ORS 813.100, the information provided to the person shall include the number of hours before the driving permit will be effective and the number of days the permit will be effective.

(h) The information provided to the person shall include the number of days within which a person must request a hearing under ORS 813.410.

(i) The information provided to the person shall include the number of days within which a hearing under ORS 813.410 will be held.

(j) The person may possibly qualify for a hardship permit in 30 days if the person fails a test, depending on the person's driving record.

(k) If the person is driving a commercial motor vehicle, and takes a breath or blood test under ORS 813.100 after being informed of the rights and consequences under paragraphs (a) to (j) of this subsection, the following additional information shall be provided:

(A) If the level of alcohol in the person's blood is 0.04 percent or more by weight of alcohol in the blood of the person as shown by chemical analysis of the breath or blood, the person's commercial driving privileges or right to apply for commercial driving privileges will be suspended and no hardship permit authorizing the person to drive a commercial motor vehicle will be issued.

(B) The suspension of the person's commercial driving privileges or right to apply for commercial driving privileges will be for the person's lifetime if the person takes a breath or blood test and the level of alcohol in the person's blood is 0.04 percent or more by weight of alcohol in the blood of the person as shown by chemical analysis of the breath or blood and:

(i) The person previously has been convicted of failure to perform the duties of a driver **while holding commercial driving privileges or while driving a commercial motor vehicle**;

(ii) The person previously has been convicted of a crime punishable as a felony and the person was driving a motor vehicle **while holding commercial driving privileges** at the time the offense was committed;

(iii) The person previously has been convicted of a crime punishable as a felony and the person was driving a commercial motor vehicle;

[*(iii)*] **(iv)** The person previously has been convicted of driving a commercial motor vehicle while the person's commercial driving privileges or right to apply for commercial driving privileges was suspended or revoked for offenses committed while operating a commercial motor vehicle;

[*(iv)*] **(v)** The person previously has been convicted of any degree of murder, manslaughter or criminally negligent homicide resulting from the operation of a commercial motor vehicle or assault in the first degree resulting from the operation of a commercial motor vehicle;

(vi) The person previously has been convicted of aggravated vehicular homicide while holding commercial driving privileges or while driving a commercial motor vehicle;

(vii) The person previously has been convicted of aggravated driving while suspended or revoked while holding commercial driving privileges or while driving a commercial motor vehicle;

[*(v)*] **(viii)** The person previously has been convicted of driving while under the influence of intoxicants **while holding commercial driving privileges or while driving a commercial motor vehicle**;

(ix) The person's commercial driving privileges previously have been suspended under ORS 809.510 for a diversion agreement entered into under ORS 813.230 with respect to conduct that occurred while the person held commercial driving privileges;

[*(vi)*] **(x)** The person's commercial driving privileges previously have been suspended or revoked for refusal to submit to, or failure of, a breath or blood test under ORS 813.100 **for conduct that occurred while the person held commercial driving privileges or was operating a commercial motor vehicle**; or

[*(vii)*] **(xi)** The person's right to apply for commercial driving privileges previously has been suspended or revoked for refusal to submit to, or failure of, a breath or blood test under ORS 813.100 resulting from the operation of a commercial motor vehicle **or resulting from the operation of a motor vehicle while holding commercial driving privileges**.

(3) A person who refuses to submit to a chemical test after being informed of the rights and consequences in subsection (2) of this section shall be provided additional information, substantially as follows:

(a) If the person refuses to provide consent to a breath or blood test, and is thereafter requested to provide only physical cooperation to submit to a breath or blood test, and the person refuses to physically submit to a test, evidence of that refusal may be offered against the person.

(b) If the person refuses to submit to a test under ORS 813.100, the person's driving privileges will be suspended. The outcome of a criminal charge for driving under the influence of intoxicants will not affect the suspension. The suspension will be substantially longer if a person refuses a test.

(c) If the person refuses to submit to a breath test under ORS 813.100 and has an Oregon driver license or permit, the license or permit will be taken immediately and, unless the person does not currently have full valid driving privileges, a temporary driving permit will be issued to the person.

(d) If the person refuses to submit to a test under ORS 813.100, the person is not eligible for a hardship permit for at least 90 days, and possibly for three years, depending on the following factors set forth in ORS 813.430:

(A) Whether the person is presently participating in a driving while under the influence of intoxicants diversion program in this state or in any similar alcohol or drug rehabilitation program in this or another jurisdiction; or

(B) Whether within the five years preceding the date of arrest any of the following occurred:

(i) A suspension of the person's driving privileges under ORS 813.410 or 482.540 (1981 Replacement Part) became effective;

(ii) The person was convicted of driving while under the influence of intoxicants in violation of ORS 813.010 or the statutory counterpart to ORS 813.010 in another jurisdiction, as described in ORS 813.430;

(iii) The person was convicted of driving while under the influence of intoxicants in violation of a municipal ordinance in this state or another jurisdiction, as described in ORS 813.430; or

(iv) The person commenced participating in a driving while under the influence of intoxicants diversion program in this state or in any similar alcohol or drug rehabilitation program in this or another jurisdiction, as described in ORS 813.430.

(e) If the person refuses to submit to a breath test under ORS 813.100, or refuses to provide a urine sample under ORS 813.131 and 813.132, the person is subject to a fine of at least $500 and not more than $1,000.

(f) The person has a right to a hearing to challenge the validity of the suspension before the suspension becomes effective. The person must make a written request to the department for such a hearing. If the person wins at the hearing, the person's driving privileges will not be suspended. If the person loses at the hearing, the suspension will remain in effect during any court review of the hearing.

(g) If the person is issued a temporary driving permit under ORS 813.100, the number of hours before the driving permit will be effective and the number of days the permit will be effective.

(h) The number of days within which a person must request a hearing under ORS 813.410.

(i) The number of days within which a hearing under ORS 813.410 will be held.

(j) The person may possibly qualify for a hardship permit in 30 days if the person fails a test, depending on the person's driving record.

(k) If the person is driving a commercial motor vehicle, further information as follows:

(A) If the person refuses to submit to a test under ORS 813.100, the person's commercial driving privileges or right to apply for commercial driving privileges will be suspended and no hardship permit authorizing the person to drive a commercial motor vehicle will be issued. The suspension will be substantially longer if the person refuses the test.

(B) The suspension of the person's commercial driving privileges or right to apply for commercial driving privileges will be for the person's lifetime if the person refuses to submit to a test under ORS 813.100 and:

(i) The person previously has been convicted of failure to perform the duties of a driver **while holding commercial driving privileges or while driving a commercial motor vehicle**;

(ii) The person previously has been convicted of a crime punishable as a felony and the person was driving a motor vehicle **while holding commercial driving privileges** at the time the offense was committed;

(iii) The person previously has been convicted of a crime punishable as a felony and the person was driving a commercial motor vehicle;

[*(iii)*] **(iv)** The person previously has been convicted of driving a commercial motor vehicle while the person's commercial driving privileges or right to apply for commercial driving privileges was suspended or revoked for offenses committed while operating a commercial motor vehicle;

[*(iv)*] **(v)** The person previously has been convicted of any degree of murder, manslaughter or criminally negligent homicide resulting from the operation of a commercial motor vehicle or assault in the first degree resulting from the operation of a commercial motor vehicle;

(vi) The person previously has been convicted of aggravated vehicular homicide while holding commercial driving privileges or while driving a commercial motor vehicle;

(vii) The person previously has been convicted of aggravated driving while suspended or revoked while holding commercial driving privileges or while driving a commercial motor vehicle;

[*(v)*] **(viii)** The person previously has been convicted of driving while under the influence of intoxicants **while holding commercial driving privileges or while driving a commercial motor vehicle**;

(ix) The person's commercial driving privileges previously have been suspended under ORS 809.510 for a diversion agreement entered into under ORS 813.230 with respect to conduct that occurred while the person held commercial driving privileges;

[*(vi)*] **(x)** The person's commercial driving privileges previously have been suspended or revoked for refusal to submit to, or failure of, a breath or blood test under ORS 813.100 **for conduct that occurred while the person held commercial driving privileges or was operating a commercial motor vehicle**; or

[*(vii)*] **(xi)** The person's right to apply for commercial driving privileges previously has been suspended or revoked for refusal to submit to, or failure of, a breath or blood test under ORS 813.100 resulting from the operation of a commercial motor vehicle **or resulting from the operation of a motor vehicle while holding commercial driving privileges**.

(4) Nothing in this section prohibits the department from providing additional information concerning rights and consequences that the department considers convenient or appropriate.

SECTION 118. ORS 813.410 is amended to read:

813.410. (1) If the Department of Transportation receives from a police officer a report that is in substantial compliance with ORS 813.120, the department shall suspend the driving privileges of the person in this state on the 30th day after the date of arrest or, if the report indicates that the person failed a blood test, on the 60th day after receipt of the report, unless, at a hearing described under this section, the department determines that the suspension would not be valid as described in this section. A suspension of driving privileges imposed under this subsection shall be for a period of time established under ORS 813.420.

(2) If the department receives from a police officer a report under ORS 813.120 and the person holds commercial driving privileges and the person was driving a motor vehicle or commercial motor vehicle and refused to submit to a test under ORS 813.100 or the person was driving a commercial motor vehicle and submitted to a breath or blood test and the person's blood, as shown by the test, had 0.04 percent or more by weight of alcohol, the department shall suspend the person's commercial driving privileges on the 30th day after the date of arrest or, if the report indicates that the person failed a blood test, on the 60th day after receipt of the report, unless, at a hearing described under this section, the department determines that the suspension would not be valid as described in this section. A commercial driving privileges suspension imposed under this subsection shall be for a period of time established under ORS 809.510 or 809.520.

(3) If the department receives from a police officer a report under ORS 813.120 and the person holds commercial driving privileges and the person was driving a motor vehicle that is not a commercial motor vehicle and submitted to a breath or blood test and the person's blood, as shown by the test, had 0.08 percent or more by weight of alcohol, the department shall suspend the person's commercial driving privileges on the 30th day after the date of arrest or, if the report indicates that the person failed a blood test, on the 60th day after receipt of the report, unless, at a hearing described under this section, the department determines that the suspension would not be valid as described in this section. A commercial driving privileges suspension imposed under this subsection shall be for a period of time established under ORS 809.510 or 809.520.

[*(3)*] **(4)** If within 10 days from the date of arrest, or, if the person fails a blood test, within 10 days from the date the department sends notice of suspension, the department receives a request for a hearing from a person whose driving privileges or commercial driving privileges the department

proposes to suspend under this section, the department shall provide a hearing in accordance with this section. The person shall request a hearing in the form and manner prescribed by the department by rule. Except as otherwise provided under this section, a hearing held by the department under this section is subject to the provisions for contested cases, other than appeal provisions, under ORS chapter 183. The applicable appeal provisions are as provided under ORS 813.450 and section 24, chapter 672, Oregon Laws 1985. Notwithstanding ORS 809.430, the department is not required to give any notice of intent to suspend or suspension in addition to that provided under ORS 813.100.

[*(4)*] **(5)** Except as provided in subsection [*(5)*] **(6)** of this section, a hearing required by this section is subject to all of the following:

(a) The hearing shall be conducted by an administrative law judge assigned from the Office of Administrative Hearings established under ORS 183.605.

(b) The administrative law judge shall conduct the hearing by telephone or other two-way electronic communication device.

(c) The department may authorize the administrative law judge to issue a final order in any case.

(d) A person who requests a hearing under this section and who fails, without just cause, to appear personally or through an attorney waives the right to a hearing. If a person waives a right to a hearing under this paragraph, the department is not required to make any showing at hearing.

(e) Except as provided in ORS 813.440 or upon remand under ORS 813.450, the department shall hold the hearing and issue a final order within 30 days of the date of the arrest or, if the person fails a blood test, within 60 days from the date the department received the report of the failure.

(f) In connection with the hearing, the department or its authorized representative may administer oaths and shall issue subpoenas for the appearance of witnesses by telephone or other two-way electronic communication device at the hearing requested by the person or the department and the production of relevant documents.

(g) The hearing shall be recorded by whatever means may be determined by the department and shall include testimony and exhibits, if any. The record of the proceedings may not be transcribed unless requested by a party to the proceeding.

[*(5)(a)*] **(6)(a)** A person or a police officer may request that a hearing required by this section be conducted in person.

(b) The department, by rule, shall establish the manner and time limitation requirements by which a person or a police officer may request that a hearing be conducted in person.

(c) Unless there is an agreement between the person and the department that the hearing be conducted elsewhere, a hearing requested under this subsection shall be held either in the county where the alleged offense occurred or at any place within 100 miles of the place where the offense is alleged to have occurred, as established by the department by rule.

(d) In connection with the hearing, the department or its authorized representative may administer oaths and shall issue subpoenas for the attendance of witnesses at the hearing requested under this subsection by the person and the production of relevant documents.

[*(6)*] **(7)** This subsection shall be narrowly construed so as to effect the legislative purpose of limiting the scope of hearings under this section. The scope of a hearing under this section shall be limited to whether the suspension is valid as described in this subsection. A suspension under this section is valid if all of the following requirements have been met:

(a) The person, at the time the person was requested to submit to a test under ORS 813.100, was under arrest for driving while under the influence of intoxicants in violation of ORS 813.010 or a municipal ordinance.

(b) The police had reasonable grounds to believe, at the time the request was made, that the person arrested had been driving under the influence of intoxicants in violation of ORS 813.010 or of a municipal ordinance.

(c) The person refused a test under ORS 813.100, or took a breath or blood test and the test disclosed that the level of alcohol in the person's blood at the time of the test was:

(A) 0.08 percent or more by weight if the person was not driving a commercial motor vehicle;

(B) 0.04 percent or more by weight if the person was driving a commercial motor vehicle; or

(C) Any amount if the person was under 21 years of age.

(d) If the report under ORS 813.120 indicates that the person was driving a commercial motor vehicle, the vehicle was in fact a commercial motor vehicle as defined in ORS 801.208.

(e) The person had been informed under ORS 813.100 of rights and consequences as described under ORS 813.130.

(f) The person was given written notice required under ORS 813.100.

(g) If the person arrested submitted to a test under ORS 813.100, the person administering the test was qualified to administer the test under ORS 813.160.

(h) If the person arrested submitted to a test under ORS 813.100, the methods, procedures and equipment used in the test complied with requirements under ORS 813.160.

[*(7)*] **(8)** A suspension imposed under this section shall remain in effect pending any appeal or remand of a final order issued under this section and there shall be no stay of the suspension pending appeal or remand.

[*(8)*] **(9)** Unless a person fails, without just cause, to appear personally or through an attorney at a hearing requested under this section, a person shall have the right to appeal any final order by the department after a hearing under this section by filing a petition. The following apply to this subsection:

(a) The person shall file the petition in the circuit court for the county where the person resides or, if the person does not reside in Oregon, in the circuit court of the county in which the arrest took place within 30 days after issuance of the final order of the department.

(b) The court upon receipt of the petition shall set the matter for hearing upon 10 days' notice to the department and the petitioner unless hearing is waived by both the department and the petitioner.

SECTION 119. ORS 813.460 is amended to read:

813.460. If the Department of Transportation verifies to its satisfaction that it has suspended the driving privileges of the wrong person under ORS 813.410 because a person arrested for driving under the influence of intoxicants gave false identification at the time of the arrest, all the following apply:

(1) The department shall immediately rescind the suspension order under the false name and shall issue a suspension order for the period set forth in ORS 813.420 to the person arrested.

(2) The department shall issue the order in the manner set forth in ORS 809.430.

(3) No further notice of suspension need be given.

(4) The time limitations in ORS 813.410 (1), (2), (3) [*and (4)(e)*]**, (4) and (5)(e)** do not apply to a suspension order issued under this section.

SECTION 120. ORS 825.410 is amended to read:

825.410. (1) Every motor carrier must:

(a) Have an in-house drug and alcohol testing program that meets the federal requirements of 49 C.F.R. part 382; or

(b) Be a member of a consortium, as defined in 49 C.F.R. 382.107, that provides testing that meets the federal requirements.

(2) At the time of registration or renewal of registration of a commercial vehicle or a commercial motor vehicle under any provision of ORS chapter 803 or 826, a motor carrier must certify to the Department of Transportation that the carrier is in compliance with subsection (1) of this section and, if the carrier belongs to a consortium, must provide the department with the names of persons who operate the consortium.

[*(3) When a medical review officer of a motor carrier's testing program or of the consortium the carrier belongs to determines that a positive test result is valid, the officer must report the finding to the department.*]

SECTION 121. ORS 825.415 is amended to read:

825.415. (1) As used in this section [*and ORS 825.418*], "school transportation provider" means a school district or a school district contractor that uses school buses or school activity vehicles for:

(a) The transportation of students or school personnel to or from school or school-related activities; or

(b) Public transportation purposes as provided in ORS 332.427.

(2) Every school transportation provider shall:

(a) Have an in-house drug and alcohol testing program that meets the federal requirements of 49 C.F.R. part 382; or

(b) Be a member of a consortium, as defined in 49 C.F.R. 382.107, that provides testing that meets the federal requirements.

(3) Each calendar year, a school transportation provider shall certify to the Department of Education that the provider is in compliance with subsection (2) of this section and, if the provider belongs to a consortium, shall provide the department with the names of persons who operate the consortium.

(4) When a medical review officer of a school transportation provider's testing program or of the consortium the provider belongs to determines that a positive test result is valid, the officer shall report the finding to the [*Department of Transportation and to the*] department [*of Education*].

SECTION 122. ORS 825.960 is amended to read:

825.960. (1) When the Department of Transportation receives notification that a person has violated an out-of-service order or notice, the department shall impose a civil penalty [*of not less than $2,750 or more than $25,000*] on the employer of an operator of a commercial motor vehicle if the department finds that the employer knowingly allowed, permitted, authorized or required the operator to violate the order or notice.

(2) For purposes of this section, "notification" includes, but is not necessarily limited to, a record of conviction and a record of a determination by a state or federal agency with jurisdiction to make such determinations that the person has violated an out-of-service order or notice.

(3) Civil penalties under this section shall be imposed in the manner provided by ORS 183.745.

(4) If the amount of the penalty is not paid to the department, the Attorney General, at the request of the department, shall bring an action in the name of the State of Oregon in the Circuit Court of Marion County to recover such penalty. The action shall not be commenced until after the time has expired for an appeal from the findings, conclusions and order of the department. In all such actions the procedure and rules of evidence shall be the same as an ordinary civil action except as otherwise provided in this chapter.

(5) The department may adopt by rule a schedule establishing the amount of the civil penalty that may be imposed under this section.

SECTION 123. ORS 825.412 and 825.418 are repealed.

SECTION 124. (1) Section 115 of this 2021 Act and the amendments to statutes by sections 104 to 108, 113, 116 to 119 and 122 of this 2021 Act apply to conduct giving rise to a driving privilege restriction, cancellation, suspension or revocation imposed on or after the applicable operative date specified in section 169 of this 2021 Act. Driving privilege restrictions, cancellations, suspensions or revocations imposed before the applicable operative date specified in section 169 of this 2021 Act shall continue to be governed by the law applicable to driving privilege restrictions, cancellations, suspensions and revocations in effect immediately before the applicable operative date specified in section 169 of this 2021 Act.

(2) Section 103 of this 2021 Act does not apply to a person who holds a commercial driver license, school bus endorsement, passenger endorsement or hazardous materials endorsement before February 7, 2022.

(3) Section 103 of this 2021 Act applies to conduct giving rise to a driving privilege cancellation or suspension imposed on or after February 7, 2022.

DEFINITION OF AUTOCYCLE

SECTION 125. ORS 801.133 is amended to read:

801.133. "Autocycle" means a motorcycle that:

(1) Is manufactured to travel on three wheels;

[*(2) Has a steering wheel for steering control;*]

[*(3)*] **(2)** Has nonstraddle seating; and

[*(4)*] **(3)** Is equipped with a manufacturer-installed three-point safety belt or safety harness.

REPLACING VEHICLE REGISTRATION PLATES

SECTION 126. ORS 803.530 is amended to read:

803.530. (1) Registration plates assigned to a vehicle by the Department of Transportation shall remain with the vehicle to which the plates are assigned and are valid only during the registration period for which the plates are issued except as provided in this section.

(2) The department may allow registration plates to be transferred to another vehicle if:

(a) The department receives an application;

(b) The applicant pays the plate transfer fee under ORS 803.575; and

(c) The applicant complies with the registration qualifications described in ORS 803.350.

(3) The department shall transfer registration plates under this section if the applicant and the vehicle qualify for the plates and the plates are:

(a) Legible and capable of being used for identification purposes; and

(b) Any of the following:

(A) From a current issue of registration plates;

(B) Customized registration plates described under ORS 805.240;

(C) Oregon Trail commemorative registration plates issued under section 113, chapter 741, Oregon Laws 1993;

(D) Special registration plates issued under ORS 805.255, 805.260, 805.263, 805.266, 805.278 or 805.283;

(E) Group registration plates issued under ORS 805.205;

(F) Veterans' recognition registration plates issued under ORS 805.105;

(G) Pacific Wonderland registration plates issued under ORS 805.287; or

(H) Registration plates issued through the special registration program under ORS 805.222.

(4) Notwithstanding ORS 803.400, when registration plates are transferred from one vehicle to another vehicle owned by the same person, the registration period represented by the plates also transfers with the plates. When registration plates are transferred from one vehicle to another vehicle not owned by the same person, the remaining registration period represented by the transferred plates ceases for both the vehicle receiving the transferred plates and the vehicle from which the plates were removed.

(5) The owner of a registered vehicle to which a plate is assigned may replace a registration plate. The following apply to this subsection:

(a) To replace a plate under this subsection, the owner must apply to the department for replacement of the plate in a form prescribed by the department and pay the replacement plate fee established under ORS 803.575.

(b) The department, in lieu of replacement, may issue duplicate plates for the same fee as charged for replacements.

(c) The plates issued under this subsection are valid only for the period of the plates replaced.

(d) The replaced plates may not be considered customized plates when they are replaced, if:

(A) The original plates were from plates currently issued;

(B) The original plates were not customized plates; and

(C) The replacement plates are a duplicate of the original plates.

(e) When a vehicle is assigned a pair of plates and the owner wishes to replace a single plate, the department may replace a single plate rather than replace both plates.

(6) A county may replace a registration plate that is from a specially designed government series with a registration plate that is from a regular series. The following apply to this subsection:

(a) To replace a plate under this subsection, the county must apply to the department for replacement of the plate in a form prescribed by the department and pay the replacement plate fee established under ORS 803.575.

(b) The plates issued under this subsection are valid only for the period of the plates replaced.

(7) If the department retired the vehicle's registration under ORS 819.030 because the vehicle is totaled or substantially altered, a person may apply under subsection (2) of this section to transfer the registration plates to another vehicle.

(8) Subject to subsections (2) and (4) of this section, after the department authorizes the use of special interest plates under ORS 805.210, a person may apply to transfer the plates to either:

(a) A vehicle that was previously determined by the department to qualify as a vehicle of special interest; or

(b) A vehicle approved by the department as a vehicle of special interest at the time of application.

(9) If a person described in subsection (8) of this section provides the department with only one special interest registration plate for transfer and the department's vehicle records show the special interest registration plate belongs to a vehicle record with no owner matching an applicant, the applicant shall provide proof, as determined by the department by rule, that the plate is no longer used on the vehicle it is currently showing being registered to in the department's vehicle records.

SECTION 127. ORS 803.525 is amended to read:

803.525. The Department of Transportation shall issue two registration plates for every vehicle that is registered by the department except as otherwise provided in this section **or ORS 803.530**. Upon renewal or when otherwise provided under ORS 803.555, the department may issue stickers in lieu of or in addition to registration plates. The following shall be issued plates as described:

(1) Only one registration plate shall be issued for a moped, motorcycle, trailer, antique vehicle or vehicle of special interest registered by the department.

(2) Only one plate shall be issued for a camper that is registered. Stickers may be issued in lieu of a plate.

CONFORMING AMENDMENTS GENERALLY

SECTION 128. ORS 824.990 is amended to read:

824.990. (1) In addition to all other penalties provided by law:

(a) Every person who violates or who procures, aids or abets in the violation of ORS 824.060 **(1)**, 824.084, 824.088, 824.304 (1) or 824.306 (1) or any order, rule or decision of the Department of Transportation shall incur a civil penalty of not more than $1,000 for every such violation.

(b) Every person who violates or who procures, aids or abets in the violation of any order, rule or decision of the department promulgated pursuant to ORS 824.052 (1), 824.056 (1), 824.068, 824.082 (1) or 824.208 shall incur a civil penalty of not more than $1,000 for every such violation.

(2) Each such violation shall be a separate offense and in case of a continuing violation every day's continuance is a separate violation. Every act of commission or omission that procures, aids or abets in the violation is a violation under subsection (1) of this section and subject to the penalty provided in subsection (1) of this section.

(3) Civil penalties imposed under subsection (1) of this section shall be imposed in the manner provided in ORS 183.745.

(4) The department may reduce any penalty provided for in subsection (1) of this section on such terms as the department considers proper if:

(a) The defendant admits the violations alleged in the notice and makes timely request for reduction of the penalty; or

(b) The defendant submits to the department a written request for reduction of the penalty within 15 days from the date the penalty order is served.

GENERAL REPEALS

SECTION 129. ORS 184.631 and 824.104 and sections 2 and 3, chapter 24, Oregon Laws 2018, are repealed.

TRANSPORTATION PROJECTS

SECTION 130. ORS 367.095 is amended to read:

367.095. (1) The following amounts shall be distributed in the manner prescribed in this section:

(a) The amount attributable to the increase in tax rates by section 45, chapter 750, Oregon Laws 2017, and the amendments to ORS 319.020 and 319.530 by sections 40 to 43, chapter 750, Oregon Laws 2017.

(b) The amount attributable to the vehicle registration and title fees imposed under ORS 803.091 and 803.422.

(c) The amount attributable to the increase in taxes and fees by the amendments to ORS 803.420, 803.645, 818.225, 818.270, 825.476, 825.480 and 826.023 by sections 34, 35, 48, 49, 51, 52, 54, 63, 64, 66, 67 and 70, chapter 750, Oregon Laws 2017.

(2) The amounts described in subsection (1) of this section shall be distributed in the following order and for the following purposes:

(a)**(A)** For calendar years beginning on or after January 1, 2022, $30 million per year shall be used **to pay** for**:**

(i) The Interstate 5 Rose Quarter Project**;**

(ii) The Interstate 205 Improvements: Stafford Road to Oregon Route 213 Project;

(iii) The Interstate 5 Boone Bridge and Seismic Improvement Project; and

(iv) The implementation of the toll program established under ORS 383.150.

(B) [*This*] **The** amount **described in subparagraph (A) of this paragraph** shall be used to pay for [*the Interstate 5 Rose Quarter Project,*] **costs,** including project costs on a current basis and paying for debt service on bonds issued to finance the [*project*] **projects or toll program**, only until the later of the date on which the [*project*] **projects or toll program** is completed or on which all bonds issued to fund the [*project*] **projects or toll program** have been repaid. Any remaining moneys shall be distributed as described in subsection (3) of this section.

(b) $10 million per year shall be deposited into the Safe Routes to Schools Fund for the purpose of providing Safe Routes to Schools matching grants under ORS 184.742. The remainder of the moneys shall be distributed as described in subsection (3) of this section.

(3) The moneys described in subsection (1) of this section that remain after the allocation of moneys described in subsection (2) of this section shall be allocated as follows:

(a) 50 percent to the Department of Transportation.

(b) 30 percent to counties for distribution as provided in ORS 366.762.

(c) 20 percent to cities for distribution as provided in ORS 366.800.

(4) The moneys described in subsection (3)(a) of this section or equivalent amounts that become available to the Department of Transportation shall be allocated as follows:

(a) $10 million for safety.

(b) Of the remaining balance:

(A) Forty percent for bridges.

(B) Thirty percent for seismic improvements related to highways and bridges.

(C) Twenty-four percent for state highway pavement preservation and culverts.

(D) Six percent for state highway maintenance and safety improvements.

SECTION 131. ORS 367.095, as amended by section 47, chapter 491, Oregon Laws 2019, is amended to read:

367.095. (1) The following amounts shall be distributed in the manner prescribed in this section:

(a) The amount attributable to the increase in tax rates by section 45, chapter 750, Oregon Laws 2017, and the amendments to ORS 319.020 and 319.530 by sections 40 to 43, chapter 750, Oregon Laws 2017.

(b) The amount attributable to the vehicle registration and title fees imposed under ORS 803.091 and 803.422.

(c) The amount attributable to the increase in taxes and fees by the amendments to ORS 803.420, 803.645, 818.225, 825.476, 825.480 and 826.023 by sections 34, 35, 48, 49, 51, 52, 63, 64, 66, 67 and 70, chapter 750, Oregon Laws 2017.

(2) The amounts described in subsection (1) of this section shall be distributed in the following order and for the following purposes:

(a)**(A)** $30 million per year shall be used **to pay** for**:**

(i) The Interstate 5 Rose Quarter Project**;**

(ii) The Interstate 205 Improvements: Stafford Road to Oregon Route 213 Project;

(iii) The Interstate 5 Boone Bridge and Seismic Improvement Project; and

(iv) The implementation of the toll program established under ORS 383.150.

(B) [*This*] **The** amount **described in subparagraph (A) of this paragraph** shall be used to pay for [*the Interstate 5 Rose Quarter Project*] **costs**, including project costs on a current basis and paying for debt service on bonds issued to finance the [*project*] **projects or toll program**, only until the later of the date on which the [*project*] **projects or toll program** is completed or on which all bonds issued to fund the [*project*] **projects or toll program** have been repaid. Any remaining moneys shall be distributed as described in subsection (3) of this section.

(b) $15 million per year shall be deposited into the Safe Routes to Schools Fund for the purpose of providing Safe Routes to Schools matching grants under ORS 184.742. The remainder of the moneys shall be distributed as described in subsection (3) of this section.

(3) The moneys described in subsection (1) of this section that remain after the allocation of moneys described in subsection (2) of this section shall be allocated as follows:

(a) 50 percent to the Department of Transportation.

(b) 30 percent to counties for distribution as provided in ORS 366.762.

(c) 20 percent to cities for distribution as provided in ORS 366.800.

(4) The moneys described in subsection (3)(a) of this section or equivalent amounts that become available to the Department of Transportation shall be allocated as follows:

(a) $10 million for safety.

(b) Of the remaining balance:

(A) Forty percent for bridges.

(B) Thirty percent for seismic improvements related to highways and bridges.

(C) Twenty-four percent for state highway pavement preservation and culverts.

(D) Six percent for state highway maintenance and safety improvements.

TOLLING

SECTION 132. ORS 383.001 is added to and made a part of ORS 383.003 to 383.075.

SECTION 133. ORS 383.001 is amended to read:

383.001. The Legislative Assembly finds that:

(1) The development, improvement, expansion and maintenance of an efficient, safe and well-maintained system of roads, highways and other transportation facilities is essential to the economic well-being and high quality of life of the people of this state.

(2) Public sources of revenues, including federal funding, to provide an efficient transportation system have not kept pace with the state's growing population and growing transportation needs, and all available alternative sources of funding should be utilized to supplement available public sources of revenues.

(3) Because public funding sources are not providing the state with sufficient funds to meet all of its transportation needs, private funding should be encouraged as an additional source of funding for transportation projects and facilities.

(4) Various alternatives for utilizing the funds of private entities in the acquisition, design, construction, reconstruction, operation and maintenance of transportation facilities exist, including arrangements whereby private entities obtain exclusive agreements to design, build, own, lease or operate with private funds all or a portion of transportation projects and facilities in exchange for the right to receive certain revenues generated from the operation and utilization of such transportation projects and facilities.

(5) Another important alternative for the funding of transportation facilities is the use of federal funds pursuant to 23 U.S.C. 129(a), as amended by section 112 of the Intermodal Surface Transportation Efficiency Act of 1991, which established a program authorizing federal participation in construction of publicly or privately owned toll highways, bridges and tunnels.

(6) The federal legislation allows for a mix of federal funding and private funding of transportation facilities, allowing the states to leverage available federal funds as a means for attracting private capital.

(7) Legislation for the utilization of private funding of transportation facilities should be flexible enough to permit the Department of Transportation to obtain the advantages of any available alternative under which the acquisition, design, construction, reconstruction, operation, maintenance and repair of transportation facilities can be financed in whole or in part or in combination by any available sources of private or public funding.

(8) The funding of transportation facilities through the imposition of tolls on those who use such facilities is a fair and impartial means of assessing the costs of improvements against those who most benefit from such improvements, and is consistent with public policy.

(9) Joint endeavors of public and private entities do the following:

(a) Take advantage of private sector efficiencies in designing, constructing and operating transportation projects.

(b) Allow for the rapid formation of capital necessary for funding transportation projects.

(c) Require continued compliance with environmental requirements and applicable state and federal laws that all publicly financed projects must address.

(10) Significant traffic congestion adversely impacts Oregon's economy and the quality of life of Oregon's communities. Where appropriate, variable rate tolls should be applied to reduce traffic congestion and support the state's greenhouse gas emissions reduction goals.

SECTION 134. ORS 383.003 is amended to read:

383.003. As used in ORS 383.003 to 383.075:

(1) "Department" means the Department of Transportation.

[*(2) "Electronic toll collection system" means a system that records use of a tollway by electronic transmissions to or from the vehicle using the tollway and that collects tolls, or that is capable of charging an account established by a person for use of the tollway.*]

[*(3) "Photo enforcement system" means a system of sensors installed to work in conjunction with an electronic toll collection system and other traffic control devices and that automatically produces videotape or one or more photographs, microphotographs or other recorded images of a vehicle in connection with the collection or enforcement of tolls.*]

(2) "Electronic toll collection system" means a system for collecting tolls that:

(a) Does not require a vehicle to stop at a toll booth to pay the toll; and

(b) Uses transponder readers and license plate capture cameras to aid in collecting tolls.

[*(4)*] **(3)** "Private entity" means any nongovernmental entity, including a corporation, partnership, company or other legal entity, or any natural person.

[*(5)*] **(4)** "Related facility" means any real or personal property that:

(a) Will be used to operate, maintain, renovate or facilitate the use of the tollway;

(b) Will provide goods or services to the users of the tollway; or

(c) [*Can be developed efficiently when tollways are developed and*] Will generate revenue that may be used to reduce tolls or will be deposited in the [*State Tollway Account*] **Toll Program Fund**.

[*(6)*] **(5)** "Toll" means any fee or charge for the use of a tollway.

[*(7) "Toll booth collections" means the manual or mechanical collection of cash or charging of an account at a toll plaza, toll booth or similar fixed toll collection facility.*]

[*(8)*] **(6)** "Tollway" means any roadway, path, highway, bridge, tunnel, railroad track, bicycle path or other paved surface or structure specifically designed as a land vehicle transportation route **for the use of which tolls are assessed**[*, the construction, operation or maintenance of which is wholly or partially funded with toll revenues resulting from an agreement under ORS 383.005*].

[*(9)*] **(7)** "Tollway operator" means the unit of government or the private entity that is responsible for **all or any portion of** the construction, reconstruction, [*installation,*] improvement, financing, maintenance, repair and operation of a tollway or a related facility.

[*(10)*] **(8)** "Tollway project" means any capital project involving the [*acquisition of land for, or the construction, reconstruction, improvement, installation,*] development**, operation** or equipping of[,] a tollway, related facilities or any portion thereof.

(9) "Tollway project revenue bonds" means revenue bonds designated as tollway project revenue bonds under section 147 of this 2021 Act.

[*(11)*] **(10)** "Unit of government" means any department or agency of the federal government, any state, any department or agency of a state, any bistate entity created by agreement under ORS 190.420 or other law for the purposes of the Interstate 5 bridge replacement project, and any city, county, district, port or other public corporation organized and existing under statutory law or under a voter-approved charter.

SECTION 135. ORS 383.004 is amended to read:

383.004. (1) Except as provided in subsection (2) of this section, a toll may not be established unless the Oregon Transportation Commission has reviewed and approved the toll. The commission shall adopt rules specifying the process under which proposals to establish tolls will be reviewed. When reviewing a proposal to establish tolls, the commission shall take into consideration:

(a) The amount and classification of the traffic using, or anticipated to use, the tollway;

(b) The amount of the toll proposed to be established for each class or category of tollway user and, if applicable, the different amounts of the toll depending on time and day of use;

(c) The extent of the tollway, including improvements necessary for tollway operation and improvements necessary to support the flow of traffic onto or off of the tollway;

(d) The location of [*toll plazas or toll collection devices*] **toll booths or electronic toll collection systems** to collect the toll for the tollway;

(e) The cost of constructing, reconstructing, improving, installing, maintaining, repairing and operating the tollway;

(f) The amount of indebtedness incurred for the construction of the tollway and **all expenses and obligations related to the indebtedness including, without limitation, financial covenants,** debt service requirements, **reserve requirements and any other funding requirements established under the terms of any indenture prepared under section 150 of this 2021 Act and any other contracts establishing the terms of the indebtedness,** if any;

(g) The value of assets, equipment and services required for the operation of the tollway;

(h) The period of time during which the toll will be in effect;

(i) The process for altering the amount of the toll during the period of operation of the tollway;

(j) The method of collecting the toll; and

(k) The rate of return that would be fair and reasonable for a private equity holder, if any, in the tollway.

(2)(a) Nothing in ORS 383.003 to 383.075 prohibits a city or county from establishing a toll on any highway, as defined in ORS 801.305, that the city or county has jurisdiction over as a road authority pursuant to ORS 810.010.

(b) Nothing in ORS 383.003 to 383.075 prohibits Multnomah County from establishing a toll on the bridges across the Willamette River that are within the boundaries of the City of Portland and that are operated and maintained by Multnomah County as required under ORS 382.305 and 382.310.

(c) Nothing in ORS 383.003 to 383.075 prohibits the Port of Hood River from establishing a toll on the bridges across the Columbia River that are operated and maintained by the port.

(d) Nothing in ORS 383.003 to 383.075 prohibits the Port of Cascade Locks from establishing a toll on the bridges across the Columbia River that are operated and maintained by the port.

SECTION 136. ORS 383.009 is amended to read:

383.009. (1) There is hereby established the [*State Tollway Account*] **Toll Program Fund** as a separate [*account*] **and distinct fund** [*within*] **from** the State Highway Fund. The [*State Tollway Account*] **Toll Program Fund** shall consist of:

(a) All moneys and revenues received by the Department of Transportation from or made available by the federal government to the department for any tollway project or for the operation or maintenance of any tollway;

(b) Any moneys received by the department from any other unit of government or any private entity for a tollway project or from the operation or maintenance of any tollway;

(c) All moneys and revenues received by the department from any **agreement entered into or** loan made by the department for a tollway project pursuant to ORS 383.005, and from any lease, agreement, franchise or license for the right to the possession and use, operation or management of a tollway project;

(d) All tolls and other revenues received by the department **or tollway operator** from the users of any tollway project;

(e) The proceeds of any bonds authorized to be issued for tollway projects;

(f) Any moneys that the department has legally transferred from the State Highway Fund to the [*State Tollway Account*] **Toll Program Fund** for tollway projects;

(g) All moneys and revenues received by the department from all other sources that by **gift, bequest,** donation, grant, contract or law **from any public or private source are for deposit in the Toll Program Fund** [*are allocated or dedicated for tollway projects*];

(h) All interest earnings on investments made from any of the moneys held in the [*State Tollway Account*] **Toll Program Fund**; [*and*]

(i) All civil penalties and administrative fees paid to the department from the enforcement of tolls[.]**;**

(j) Fees paid to the department for information provided under ORS 383.075;

(k) Moneys appropriated for deposit in or otherwise transferred to the Toll Program Fund by the Legislative Assembly; and

(L) Moneys received from federal sources or other state or local sources, excluding proceeds of Highway User Tax Bonds issued under ORS 367.615 that finance projects other than toll projects.

(2) Moneys in the [*State Tollway Account*] **Toll Program Fund** may be used by the department for the following purposes:

(a) To finance preliminary studies and reports for any tollway project;

(b) To acquire land to be owned by the state for tollways and any related facilities therefor;

(c) To finance the construction, renovation, operation, improvement, maintenance or repair of any tollway project;

(d) To make grants or loans to a unit of government for tollway projects;

(e) To make loans to private entities for tollway projects;

(f) To pay the principal, interest and premium due with respect to, and to pay the costs connected with the issuance or ongoing administration of**,** any bonds or other financial obligations authorized to be issued by, or the proceeds of which are received by, the department for any tollway project**, including capitalized interest and any rebates or penalties due to the United States in connection with the bonds**;

(g) To provide a guaranty or other security for any bonds or other financial obligations, including but not limited to financial obligations with respect to any bond insurance, surety or credit enhancement device issued or incurred by the department, a unit of government or a private entity, for the purpose of financing a single tollway project or any related group or system of [*tollways*] **tollway projects** or related facilities; [*and*]

(h) To pay the costs incurred by the department in connection with its oversight, operation and administration of the [*State Tollway Account*] **Toll Program Fund**, the proposals and projects submitted under ORS 383.015 and the tollway projects financed under ORS 383.005[.]**;**

(i) To develop, implement and administer the toll program established under ORS 383.150, including the cost of consultants, advisors, attorneys or other professional service providers appointed, retained or approved by the department; and

(j) To make improvements or fund efforts on the tollway and on adjacent, connected or parallel highways to the tollway to reduce traffic congestion as a result of a tollway project, improve safety as a result of a tollway project and reduce impacts of diversion as a result of a tollway project.

(3) For purposes of paying or securing bonds or providing a guaranty, surety or other security authorized by [*subsection (2)(g) of*] this section, the department may:

(a) Irrevocably pledge all or any portion of the amounts that are credited to, or are required to be credited to, the [*State Tollway Account*] **Toll Program Fund**;

(b) Establish subaccounts in the [*State Tollway Account*] **Toll Program Fund**, and make covenants regarding the credit to and use of amounts in those [*accounts and*] subaccounts; and

(c) Establish separate trust funds or accounts and make covenants to transfer to those separate trust funds or accounts all or any portion of the amounts that are required to be deposited in the [*State Tollway Account*] **Toll Program Fund**.

(4) Notwithstanding any other provision of ORS 383.001 to 383.075, the department shall not pledge any funds or amounts at any time held in the [*State Tollway Account*] **Toll Program Fund** as security for the obligations of a **unit of government or a** private entity unless the department has entered into a binding and enforceable agreement that provides the department reasonable assurance that the department will be repaid, with appropriate interest, any amounts that the department is required to advance pursuant to that pledge.

(5) Moneys in the [*State Tollway Account*] **Toll Program Fund** are continuously appropriated to the department for purposes authorized by this section.

(6) Notwithstanding subsection (1) of this section, a city, county, district, port or other public corporation organized and existing under statutory law or under a voter-approved charter is not required to deposit into the Toll Program Fund tolls, or other revenues are received from the users of any tollway, that are assessed by a city, county, district, port or other public corporation organized and existing under statutory law or under a voter-approved charter.

(7) Moneys in the Toll Program Fund that are transferred from the State Highway Fund or are derived from any revenues under Article IX, section 3a, of the Oregon Constitution, may be used only for purposes permitted by Article IX, section 3a, of the Oregon Constitution.

SECTION 137. The Toll Program Fund is a continuation of the State Tollway Account. Moneys contained in the State Tollway Account on the effective date of this 2021 Act are considered to be moneys in the Toll Program Fund.

SECTION 138. ORS 383.155 is repealed.

SECTION 139. (1) The Congestion Relief Fund, established under ORS 383.155, is abolished.

(2) Any moneys remaining in the Congestion Relief Fund on the effective date of this 2021 Act that are unexpended, unobligated and not subject to any conditions shall be transferred to the Toll Program Fund established under ORS 383.009.

SECTION 140. ORS 383.014 is amended to read:

383.014. [*The Oregon Transportation Commission shall set standards by rule for electronic toll collection systems and photo enforcement systems used on tollways in this state to ensure that systems used in Oregon and systems used in the State of Washington are compatible to the extent technology permits.*] **The Oregon Transportation Commission shall establish criteria when selecting electronic toll collection systems used in this state to ensure interoperability with tolling systems used in other states, to the extent that technology facilitating interoperability exists.**

SECTION 141. ORS 383.017 is amended to read:

383.017. [*(1) The Department of Transportation may award any contract, franchise, license or agreement related to a tollway project, other than a concession for the provision of goods or services at a rest area, under a competitive process or by private negotiation with one or more entities, or by any combination of competition and negotiation without regard to any other laws concerning the procurement of goods or services for projects of the state.*]

[*(2) When using a competitive process for the award of a tollway project contract, the department shall consider the following factors in addition to the proposer's estimate of cost:*]

[*(a) The quality of the design, if applicable, submitted by a proposer. In considering the quality of the design of a tollway project, the department shall take into consideration:*]

[*(A) The structural integrity of the design, including the probable effect of the design on the future costs of maintenance of the tollway;*]

[*(B) The aesthetic qualities of the design, including such factors as the width of lane separators, landscaping and sound walls;*]

[*(C) The traffic capacity of the design;*]

[*(D) The aspects of the design that affect safety, such as the lane width, the quality of lane markers and separators, the shape and positioning of ramps and curves and the changes in elevation; and*]

[*(E) The ease with which traffic will be able to pass through the toll collection facilities.*]

[*(b) The extent to which small businesses will be involved in the tollway project. The department shall encourage participation by small businesses to the maximum extent the department determines is practicable. As used in this paragraph, "small business" means an independent business with fewer than 20 employees and with average annual gross receipts over the last three years not exceeding $1 million for construction firms and $300,000 for nonconstruction firms. "Small business" does not include a subsidiary or parent company belonging to a group of firms that are owned and controlled by the same individuals and that have average aggregate annual gross receipts in excess of $1 million for construction firms or $300,000 for nonconstruction firms over the last three years.*]

[*(c) The financial stability of the proposer and the ability of the proposer to provide funding for the tollway project and surety for its performance and financial obligations with respect to the tollway project.*]

[*(d) The experience of the proposer and its subcontractors in building and operating projects such as the tollway project.*]

[*(e) The terms of the financial arrangement proposed or accepted by the proposer with respect to franchise fees, license fees, lease payments or operating expenses and the proposer's required rate of return from its operation or maintenance of the tollway.*]

[*(3)(a) The department may adopt rules and procedures for the award of franchises, licenses, leases or other concessions for rest areas without regard to any other laws concerning the procurement of goods or services for projects of the state. All such franchises, licenses, leases or other concessions shall require the franchisee, licensee, lessee or concessionaire, as applicable, to maintain the subject premises in accordance with all applicable state and federal health and safety standards, to maintain one or more policies of casualty and property insurance and adequate workers' compensation insurance, and to pay and discharge all taxes, utilities, fees and other charges or claims that are levied, assessed or charged against the premises or concession or that may become a lien upon the premises. The rules shall encourage participation by small businesses to the maximum extent the department determines is practicable. The department may grant any small business a 10 percent or greater bid advantage in any bidding process for a concession.*]

[*(b) As used in this subsection, "small business" means an independent business with fewer than 20 employees and with average annual gross receipts over the last three years not exceeding $300,000. "Small business" does not include a subsidiary or parent company belonging to a group of firms that are owned and controlled by the same individuals and that have average aggregate annual gross receipts in excess of $300,000 over the last three years. "Small business" also does not include a franchise of any business that has average aggregate annual gross receipts in excess of $300,000 over the last three years.*]

[*(4) Notwithstanding any other provision of this section, the department may use any method for the award of any contract, franchise, license or agreement that is necessary to comply with the requirements of any grant or other funding source.*]

[*(5) If public funds are involved in the project, construction of a tollway project shall be subject to the prevailing wage requirements of ORS 279C.800 to 279C.870.*]

[*(6) For purposes of complying with applicable state and local land use laws, including statewide planning goals, comprehensive plans, land use regulations, ORS chapters 195, 196, 197, 198, 199, 215, 221, 222 and 227, and any requirement imposed by the Land Conservation and Development Commission, a tollway project shall be treated as a project of the department and not as a project of any other person or entity.*]

[*(7)*] **(1)** Tollways, and any related facilities that would normally be purchased, constructed or installed by the Department **of Transportation** if the tollway were a conventional highway that was constructed and operated by the department, shall be exempt from ad valorem property taxation.

[*(8)*] **(2)** Tollways are considered state highways for purposes of law enforcement and application of the Oregon Vehicle Code.

SECTION 142. ORS 383.035 is amended to read:

383.035. **(1) A person shall pay a toll established under ORS 383.004.**

[*(1)*] **(2)** A person who fails to pay a toll[,] established [*pursuant to*] **under** ORS 383.004[,] shall pay to the Department of Transportation the amount of the toll, a civil penalty [*of not more than $25*] and an administrative fee established by the tollway operator not to exceed the actual cost of collecting the unpaid toll. **The department shall adopt by rule the amount of civil penalty that may be imposed for each violation of subsection (1) of this section.**

(3) A civil penalty imposed under this section may be remitted or reduced upon such terms and conditions as the department considers proper and consistent.

[*(2)*] **(4)** In addition to any other penalty, the department shall refuse to renew the motor vehicle registration of [*the*] **a** motor vehicle [*owned by a person who*] **when the registered owner of the motor vehicle** has not paid the toll, the civil penalty and any administrative fee charged under this section.

[*(3)*] **(5)** This section does not apply to:

[*(a) A person operating a vehicle owned by a unit of government or the tollway operator;*]

[*(b)*] **(a)** A person who is a member of a category of persons exempted by the Oregon Transportation Commission from paying a toll; or

[*(c)*] **(b)** A person who is a member of a category of persons made eligible by the commission for paying a reduced toll, to the extent of the reduction.

[*(4) Subsection (1) of this section does not apply to a person who fails to pay a toll established under section 8, chapter 4, Oregon Laws 2013.*]

[*(5)(a) Upon receiving a request from the State of Washington, or from the State of Washington's designee that has contracted with the State of Washington to collect tolls, the department shall provide information to identify registered owners of vehicles who fail to pay a toll established under section 8, chapter 4, Oregon Laws 2013.*]

[*(b) If the State of Washington, or the State of Washington's designee that has contracted with the State of Washington to collect tolls, gives notice to the department that a person has not paid a toll established under section 8, chapter 4, Oregon Laws 2013, or a civil penalty or administrative fee im-*

posed by reason of failure to pay the toll, the department shall refuse to renew the Oregon motor vehicle registration of the motor vehicle operated by the person at the time of the violation.]

[*(c) The department may renew an Oregon motor vehicle registration of a person described in paragraph (b) of this subsection upon receipt of a notice from the State of Washington, or from the State of Washington's designee, indicating that all tolls, civil penalties and other administrative fees owed by the person have been paid.*]

(6) Civil penalties imposed under this section shall be imposed in the manner provided by ORS 183.745.

SECTION 143. ORS 383.045 is amended to read:

383.045. **(1) A recorded image produced by an electronic toll collection system shall capture only images of a vehicle and the license plate of the vehicle.**

[*(1)*] **(2)** Except as provided in subsection [*(2)*] **(3)** of this section, a recorded image of a vehicle and the [*registration*] **license** plate of the vehicle produced by [*a photo enforcement*] **an electronic toll collection** system at the time the driver of the vehicle did not pay a toll shall be prima facie evidence that the registered owner of the vehicle is the driver of the vehicle.

[*(2)*] **(3)** If the registered owner of a vehicle is a person in the vehicle rental or leasing business, the registered owner may elect to identify the person who was operating the vehicle at the time the toll was not paid or to pay the toll, civil penalty and administrative fee.

[*(3)*] **(4)** A registered owner of a vehicle who pays the toll, civil penalty and administrative fee is entitled to recover the same from the driver, renter or lessee of the vehicle.

SECTION 144. ORS 383.075 is amended to read:

383.075. (1) Except as provided in subsections (2) and (3) of this section, records and information used to collect and enforce tolls are exempt from disclosure under public records law and are to be used solely for toll collection [*and traffic management by the Department of Transportation*].

(2) Information collected or maintained by an electronic toll collection system may not be disclosed to anyone except:

(a) The owner of an account that is charged for the use of a tollway;

(b) A **collection agency, as defined in ORS 697.005, a payment processor as defined by the Department of Transportation by rule, an agency, as defined in ORS 183.310, or a** financial institution, as necessary to collect tolls owed;

(c) Employees of the department;

(d) The tollway operator and authorized employees of the operator;

(e) A law enforcement officer who is acting in the officer's official capacity in connection with toll enforcement; [*and*]

(f) An administrative law judge or court in an action or proceeding in relation to unpaid tolls or administrative fees or civil penalties related to unpaid tolls[.]**; and**

(g) As requested for use in any civil, criminal or other legal proceeding or investigation that relates to the use of a tollway.

(3) Information collected or maintained by a photo enforcement system may not be disclosed to anyone except:

(a) The registered owner [*or apparent driver*] of the vehicle;

(b) Employees of the department;

(c) The tollway operator and authorized employees of the operator;

(d) A law enforcement officer who is acting in the officer's official capacity in connection with toll enforcement; and

(e) An administrative law judge or court in an action or proceeding in relation to unpaid tolls or administrative fees or civil penalties related to unpaid tolls.

(4) The department may charge a reasonable fee under ORS 192.324 for providing information under this section.

(5) The department may adopt rules specifying conditions that must be met by a person or unit of government requesting information under this section. Conditions may include but are not limited to:

(a) Providing reasonable assurance of the identity of the requester;

(b) Providing reasonable assurance of the uses to which the information will be put, if applicable;

(c) Showing that the person whose information is to be disclosed has given permission for the disclosure, if permission is required; and

(d) Submitting a written request for the information in a form prescribed by the department.

SECTION 145. ORS 383.150 and sections 147 to 152 of this 2021 Act are added to and made a part of ORS 383.003 to 383.075.

SECTION 146. ORS 383.150 is amended to read:

383.150. (1) The Oregon Transportation Commission shall establish a [*traffic congestion relief program*] **toll program**.

[*(2) No later than December 31, 2018, the commission shall seek approval from the Federal Highway Administration, if required by federal law, to implement value pricing as described in this section.*]

[*(3)*] **(2) As part of the toll program,** after seeking and receiving approval from the Federal Highway Administration, the commission [*shall implement value pricing to reduce traffic congestion*] **may assess variable rate tolls**. [*Value pricing*] **Tolling** may include, but is not limited to **assessing variable rate tolls for the purpose of:**[*, variable time-of-day pricing.*]

(a) Managing congestion; and

(b) Partially or wholly funding the construction, operation or maintenance of a highway.

(3) The commission shall [*implement value pricing*] **assess tolls** in the following locations:

(a) On Interstate 205, beginning at the Washington state line and ending where it intersects with Interstate 5 in this state.

(b) On Interstate 5, beginning at the Washington state line and ending where it intersects with Interstate 205.

[*(4) In addition to areas listed in subsection (3) of this section, the commission may implement value pricing in other areas of this state.*]

[*(5) Notwithstanding ORS 383.009, the revenues received from value pricing under this section shall be deposited into the Congestion Relief Fund established under ORS 383.155 for the implementation and administration of the congestion relief program established pursuant to this section, including but not limited to the Value Pricing Set-Up Project.*]

[*(6) Subject to any restrictions in an agreement with the Federal Highway Administration or other federal law, in addition to the amounts received from value pricing under this section, the moneys in the Congestion Relief Fund shall be used to implement and administer the traffic congestion relief program.*]

(4) To the extent necessary and permitted by state and federal law and Article IX, section 3a, of the Oregon Constitution, the commission shall ensure tolls assessed pursuant to subsection (3) of this section or tolls assessed as part of the Interstate 5 Boone Bridge and Seismic Improvement Project:

(a) Reduce traffic congestion by managing demand on the tollway and by improving operations on the tollway;

(b) Reduce traffic congestion as a result of the tollway, not only on the tollway but also on adjacent, connected or parallel highways to the tollways, regardless of ownership;

(c) Improve safety not only on the tollway but also on adjacent, connected or parallel highways to the tollways, regardless of ownership; and

(d) Minimize and mitigate impacts to historically and currently underrepresented and disadvantaged communities.

(5) Any unit of government assessing tolls on highways for which the unit of government is the road authority, pursuant to ORS 810.010, shall collaborate with other units of government to:

(a) Determine whether assessing tolls may result in traffic, equity, safety or climate impacts as a result of assessing tolls;

(b) Determine appropriate investments or efforts that may minimize or reduce any potential impacts; and

(c) Periodically review any investments or efforts identified and implemented under this subsection.

[*(7)*] **(6)** Before [*imposing value pricing*] **assessing tolls in the locations described under subsection (3) of this section**, the commission shall report to the Joint Committee on Transportation established under ORS 171.858.

[*(8)*] **(7)** The commission may enter into agreements with the State of Washington, or the State of Washington's **tollway operator or other** designee, relating to establishing, reviewing, adjusting and collecting tolls for the program described in this section.

(8) As used in this section, "highway" has the meaning given that term in ORS 366.005.

SECTION 147. Revenue bonds for tollway projects. (1) In accordance with the applicable provisions of ORS chapter 286A, the State Treasurer, at the request of the Department of Transportation, may issue and sell revenue bonds known as tollway project revenue bonds for the purpose of financing tollway projects, provided that such bonds do not constitute a debt or general obligation of the department or of this state or any of its political subdivisions, but shall be payable solely from the revenues, amounts, funds and accounts described in ORS 383.009 and sections 148 and 151 of this 2021 Act.

(2) The proceeds of bonds issued under this section may be used by the department or loaned or granted to a private entity or a local government, as defined in ORS 174.116, for the purposes of:

(a) Financing any portion of the costs related to the purposes described in ORS 383.009 (2);

(b) Funding any required reserves; and

(c) Paying costs of issuing the bonds.

(3) The bonds authorized by this section may be issued as taxable bonds or as tax-exempt bonds under the income tax laws of the United States.

(4) Notwithstanding the status of the bonds for federal income tax purposes, interest paid to the owners of the bonds shall be exempt from personal income taxes imposed by this state.

(5) Subject to the limitations under ORS 383.004 and 383.009, when issuing bonds under this section, the department and the State Treasurer may make covenants with bondholders regarding the imposition and regulation of tolls to meet the department's obligations under the terms of any indenture prepared under section 150 of this 2021 Act, any loan agreement and any grant agreement, including without limitation:

(a) Financial covenants, debt service requirements, reserve requirements and any other funding requirements;

(b) The use of the amounts required to be deposited in the Toll Program Fund; and

(c) The issuance of additional bonds.

(6) The state may not in any way impair obligations of any agreement between the state and holders of tollway project revenue bonds issued under this section.

(7) The department, with the approval of the State Treasurer, may designate the extent to which a series of tollway project revenue bonds authorized under this section is secured and payable:

(a) On a parity of lien or on a subordinate basis to existing or future Highway User Tax Bonds issued under ORS 367.615, but only if sufficient moneys described under ORS 367.605 may be pledged to:

(A) First, pay the annual bond debt service of all Highway User Tax Bonds issued pursuant to ORS 367.615 and 367.620; and

(B) Second, pay the annual bond debt service for all tollway project revenue bonds issued under this subsection; or

(b) From additional revenue sources as permitted under section 148 of this 2021 Act.

(8) A holder of tollway project revenue bonds issued under this section may not compel the payment of federal transportation funds to the department.

(9) This section is supplemental and in addition to any other authority in ORS chapters 286A, 366 and 367 for the issuance of bonds by the State Treasurer at the request of the department.

SECTION 148. Sources of funds to secure revenue bonds for tollway projects. (1) Moneys deposited in the Toll Program Fund established under ORS 383.009 are pledged to the payment of tollway project revenue bonds issued under section 147 of this 2021 Act.

(2) The Department of Transportation, with the approval of the State Treasurer, may designate in any revenue declaration or indenture prepared under section 150 of this 2021 Act additional revenues as security for the payment of tollway project revenue bonds. The department shall set the order of priority for the additional revenues used. Additional revenues may include:

(a) Moneys under ORS 367.605, which are pledged to payment of Highway User Tax Bonds issued under ORS 367.615, on a parity of lien or on a subordinate and junior basis;

(b) Moneys received by the department from the United States government; or

(c) Any other moneys legally available to the department.

(3) The lien or charge of any pledge of moneys in the Toll Program Fund to secure bonds designated as tollway project revenue bonds under section 147 of this 2021 Act is superior or prior to any other lien or charge and to any law of the state requiring the department to spend moneys for tollway project revenue projects. As long as any tollway project revenue bonds issued under section 147 of this 2021 Act are outstanding, moneys deposited to the Toll Program Fund shall be applied first to the payment of principal of, and interest on, any bonds designated as tollway project revenue bonds under section 147 of this 2021 Act and then to any other purposes described under ORS 383.009.

SECTION 149. Collection and use of federal transportation funds. (1) If allowed by federal law, the Department of Transportation may use federal transportation funds for the following purposes:

(a) For deposit into one or more special funds or accounts that may be pledged to secure payment of the tollway project revenue bonds issued under section 147 of this 2021 Act.

(b) For payment of the costs of tollway projects.

(c) For reimbursement to the department of moneys previously spent on tollway projects.

(2) The department may request the United States government to deposit federal transportation funds directly with a trustee for the holders of tollway project revenue bonds to secure payment of the bonds.

SECTION 150. Revenue declaration or indenture; contents; purpose. (1) Before tollway project revenue bonds are issued under section 147 of this 2021 Act, the Department of Transportation must prepare a revenue declaration or indenture authorizing issuance of the bonds. The revenue declaration or indenture must be signed by the Director of Transportation or a person designated by the director and must be approved by the State Treasurer or a person designated by the State Treasurer.

(2) A revenue declaration or indenture prepared under this section may do any of the following:

(a) Pledge any part or all of moneys described under section 148 of this 2021 Act for purposes of the bonds to be issued.

(b) Limit the purpose for which the proceeds of the sale may be applied by the department.

(c) Make pledges concerning the proceeds of the sale or moneys described under section 148 of this 2021 Act as necessary to secure payment of bonds of the department.

(d) Limit or establish terms upon which additional bonds or refunding bonds may be issued under section 147 of this 2021 Act.

(e) Provide for procedures, if any, by which the terms of contracts with bondholders may be amended or rescinded, for the percentage of the bondholders that must consent to amendment or rescission of the contract and for the manner of bondholder consent to any amendment or rescission of the contract.

(f) Establish a trustee and vest the trustee with property, rights, powers and duties in trust, as the State Treasurer determines appropriate.

(g) Provide for other matters affecting the issuance of bonds.

(h) Provide for a debt service reserve pursuant to ORS 286A.025 (6).

(i) Provide for certain covenants pursuant to ORS 286A.025 (4)(c) and ORS 286A.102 (10).

SECTION 151. Reserve account. (1) The Department of Transportation may establish one or more separate reserve accounts within, or separate and distinct from, the Toll Program Fund in connection with the issuance of tollway project revenue bonds issued under section 147 of this 2021 Act.

(2) The moneys held in any account established under this section may be subject to the provisions of any revenue declaration or indenture prepared under section 150 of this 2021 Act.

SECTION 152. Bond form, issuance and maturity; provisions subject to determination of State Treasurer. (1) A tollway project revenue bond issued under section 147 of this 2021 Act:

(a) Must contain on its face a statement that the ad valorem taxing power of this state is not pledged to the payment of the principal or the interest on the bond.

(b) Shall be issued as provided in ORS chapter 286A.

(c) Must mature on or before a date determined by calculation of the expected economic life of the improvements, assets and projects financed with the proceeds of the bond.

(2) The State Treasurer shall determine, after consultation with the Department of Transportation, all aspects relating to the sale of bonds under section 147 of this 2021 Act that are not otherwise specifically provided in sections 147 to 152 of this 2021 Act.

SECTION 153. ORS 383.006, 383.013, 383.023 and 383.065 are repealed.

FINANCING FOR TOLLWAY PROJECTS

SECTION 154. ORS 367.010 is amended to read:

367.010. As used in this chapter:

(1) "Agency" means any department, agency or commission of the State of Oregon.

(2) "Bond" means [*an evidence of indebtedness*] **a contractual undertaking or an instrument to borrow money** including, but not limited to, a bond, a note, an obligation, a loan agreement, a financing lease, a financing agreement or other similar instrument or agreement.

(3) "Bond debt service" means payment of:

(a) Principal, interest, premium, if any, or purchase price of a bond;

(b) Amounts due to a credit enhancement provider, trustee, paying agent**, commercial paper dealer** or remarketing agent authorized by this chapter;

(c) Amounts necessary to fund bond debt service reserves; and

(d) Amounts due under an agreement for exchange of interest rates if designated by the State Treasurer or the Department of Transportation.

(4) "Credit enhancement" means a credit enhancement device, as defined in ORS 286A.001.

(5) "Financial institution" means a banking institution, a financial institution or a non-Oregon institution, as those terms are defined in ORS 706.008, and any other institution defined by rule of the Oregon Transportation Commission as a financial institution for purposes of ORS 367.010 to 367.067.

(6) "Infrastructure assistance" means any use of moneys in the Oregon Transportation Infrastructure Fund, other than an infrastructure loan, to provide financial assistance for transpor-

tation projects. The term includes, but is not limited to, use of moneys in the infrastructure fund to finance leases, fund reserves, make grants, pay issuance costs or provide credit enhancement or other security for bonds issued by a public entity to finance transportation projects.

(7) "Infrastructure bonds" means bonds authorized by ORS 367.030, 367.555 to 367.600 or 367.605 to 367.665 that are issued to fund infrastructure loans and the proceeds of which are deposited in the infrastructure fund.

(8) "Infrastructure fund" means the Oregon Transportation Infrastructure Fund.

(9) "Infrastructure loan" means a loan of moneys in the infrastructure fund to finance a transportation project.

(10) "Municipality" means a city, county, road district, school district, special district, metropolitan service district, the Port of Portland or an intergovernmental entity organized under ORS 190.010.

(11) "Transportation project" means any project or undertaking that facilitates any mode of transportation within this state. The term includes, but is not limited to, a project for highway, transit, rail and aviation capital infrastructure, bicycle and pedestrian paths, bridges and ways, and other projects that facilitate the transportation of materials, animals or people.

SECTION 155. ORS 367.555 is amended to read:

367.555. **(1)** The Department of Transportation may request the State Treasurer to issue general obligation bonds of the State of Oregon used to provide funds to defray the costs of building and maintaining permanent roads, including the costs of location, relocation, improvement, construction and reconstruction of state highways and bridges[*, in an outstanding principal amount that is subject to the provisions of ORS 286A.035.*] **and those portions of a tollway project, as defined in ORS 383.003, that constitute building or maintaining permanent roads.**

(2) The principal amount of any bonds issued under this section is subject to the provisions of ORS 286A.035.

SECTION 156. ORS 367.560 is amended to read:

367.560. All moneys obtained from the sale of general obligation bonds under ORS 367.555 to 367.600 must be paid over to the State Treasurer and credited by the State Treasurer to **either** the State Highway Fund **or the Toll Program Fund**. Such moneys may be used only for the purposes [*stated in ORS 367.555 to 367.600 and, pending the use of such moneys for highway purposes*] **for which the bonds were authorized to be sold and, pending the use of the moneys**, may be invested as provided by law.

SECTION 157. ORS 367.615 is amended to read:

367.615. (1) The Department of Transportation may request the State Treasurer to issue and sell revenue bonds known as Highway User Tax Bonds as provided in this section.

(2) Bonds issued under this section do not constitute a debt or general obligation of this state or any political subdivision of this state but are secured and payable from moneys described under ORS 367.605. A holder of bonds issued under this section may not compel the exercise of the ad valorem taxing power of the state to pay the bond debt service on the bonds.

(3) This state shall provide for the continued assessment, levy, collection and deposit into the highway fund of moneys described under ORS 367.605 in amounts sufficient to pay, when due, the annual bond debt service and other amounts necessary to meet requirements established by indenture under ORS 367.640.

(4) This state may not in any way impair obligations of any agreement between this state and the holders of bonds issued under this section.

(5) The authority granted by this section is continuing and the department reserves the right to request the State Treasurer to issue additional bonds under this section subject to the following:

(a) Additional bonds must be secured equally and ratably by the pledge and appropriation of moneys described under ORS 367.605 unless the State Treasurer, as permitted by law and the contracts with owners of outstanding Highway User Tax Bonds, issues additional bonds in different series and secures each series by a lien on and pledge of moneys described under ORS 367.605 that

is superior to or subordinate to the lien of the pledge securing any other series of Highway User Tax Bonds.

(b) The State Treasurer may only issue additional bonds **under this section** if sufficient moneys described under ORS 367.605 may be pledged to pay the annual bond debt service for all outstanding bonds issued under this section as well as for the additional bonds.

(6) Proceeds from the sale of bonds under this section are declared to be for the purpose of building and maintaining permanent public roads and may be used:

(a) To finance the cost of state highway, county road and city street projects in this state.

(b) To pay the cost of issuing the bonds.

(c) For loans to cities and counties as provided under ORS 367.035 or 367.655.

(d) To pay the bond debt service of the bonds.

(e) To pay the costs of the State Treasurer and the department to administer and maintain the bonds and the Highway User Tax Bond program, including the cost of consultants, advisors, attorneys or other professional service providers appointed, retained or approved by the treasurer or the department.

(f) To pay capitalized interest, principal or premium, if any, of the bonds.

(g) For rebates or penalties due to the United States in connection with the bonds.

(7) The State Treasurer, at the request of the department, may issue Highway User Tax Bonds as capital appreciation bonds, auction rate bonds, variable rate bonds, deep discount bonds or deferred interest bonds.

(8) The State Treasurer or the Director of Transportation, if so directed by the treasurer, may obtain credit enhancement or an agreement for exchange of interest rates to provide additional security or liquidity for the bonds or to provide funding, in lieu of cash, for all or a portion of a bond debt service reserve account established with respect to the bonds.

CONFORMING AMENDMENTS RELATED TO TOLLING

SECTION 158. ORS 367.806 is amended to read:

367.806. (1) As part of the Oregon Innovative Partnerships Program established under ORS 367.804, the Department of Transportation may:

(a) Enter into any agreement or any configuration of agreements relating to transportation projects with any private entity or unit of government or any configuration of private entities and units of government. The subject of agreements entered into under this section may include, but need not be limited to, planning, acquisition, financing, development, design, construction, reconstruction, replacement, improvement, maintenance, management, repair, leasing and operation of transportation projects.

(b) Include in any agreement entered into under this section any financing mechanisms, including but not limited to the imposition and collection of franchise fees or user fees and the development or use of other revenue sources.

(2) As part of the Oregon Innovative Partnerships Program established under ORS 367.804, the department shall enter into agreements to undertake transportation projects the subjects of which include the application of technology standards to determine whether to certify technology, the collection of metered use data, tax processing and account management, as these subjects relate to the operation of a road usage charge system pursuant to ORS 319.883 to 319.946.

(3) The agreements among the public and private sector partners entered into under this section must specify at least the following:

(a) At what point in the transportation project public and private sector partners will enter the project and which partners will assume responsibility for specific project elements;

(b) How the partners will share management of the risks of the project;

(c) How the partners will share the costs of development of the project;

(d) How the partners will allocate financial responsibility for cost overruns;

(e) The penalties for nonperformance;

(f) The incentives for performance;

(g) The accounting and auditing standards to be used to evaluate work on the project; and

(h) Whether the project is consistent with the plan developed by the Oregon Transportation Commission under ORS 184.617 and any applicable regional transportation plans or local transportation system programs and, if not consistent, how and when the project will become consistent with applicable plans and programs.

(4) The department may, either separately or in combination with any other unit of government, enter into working agreements, coordination agreements or similar implementation agreements to carry out the joint implementation of any transportation project selected under ORS 367.804.

(5) Except for ORS 383.015[*, 383.017 (1), (2), (3) and (5)*] and 383.019, the provisions of ORS 383.003 to 383.075 apply to any tollway project entered into under ORS 367.800 to 367.824.

(6) The provisions of ORS 279.835 to 279.855 and ORS chapters 279A, 279B and 279C do not apply to concepts or proposals submitted under ORS 367.804, or to agreements entered into under this section, except that if public moneys are used to pay any costs of construction of public works that is part of a project, the provisions of ORS 279C.800 to 279C.870 apply to the public works. In addition, if public moneys are used to pay any costs of construction of public works that is part of a project, the construction contract for the public works must contain provisions that require the payment of workers under the contract in accordance with ORS 279C.540 and 279C.800 to 279C.870.

(7)(a) The department may not enter into an agreement under this section until the agreement is reviewed and approved by the Oregon Transportation Commission.

(b) The department may not enter into, and the commission may not approve, an agreement under this section for the construction of a public improvement as part of a transportation project unless the agreement provides for bonding, financial guarantees, deposits or the posting of other security to secure the payment of laborers, subcontractors and suppliers who perform work or provide materials as part of the project.

(c) Before presenting an agreement to the commission for approval under this subsection, the department must consider whether to implement procedures to promote competition among subcontractors for any subcontracts to be let in connection with the transportation project. As part of its request for approval of the agreement, the department shall report in writing to the commission its conclusions regarding the appropriateness of implementing such procedures.

(8)(a) Except as provided in paragraph (b) of this subsection, documents, communications and information developed, exchanged or compiled in the course of negotiating an agreement with a private entity under this section are exempt from disclosure under ORS 192.311 to 192.478.

(b) The documents, communications or information described in paragraph (a) of this subsection are subject to disclosure under ORS 192.311 to 192.478 when the documents, communications or information are submitted to the commission in connection with its review and approval of a transportation project under subsection (7) of this section.

(9) The terms of a final agreement entered into under this section and the terms of a proposed agreement presented to the commission for review and approval under subsection (7) of this section are subject to disclosure under ORS 192.311 to 192.478.

(10) As used in this section:

(a) "Public improvement" has the meaning given that term in ORS 279A.010.

(b) "Public works" has the meaning given that term in ORS 279C.800.

SECTION 159. ORS 367.816 is amended to read:

367.816. (1) Notwithstanding ORS 367.020, the Department of Transportation may use moneys in the Oregon Transportation Infrastructure Fund established by ORS 367.015 to ensure the repayment of loan guarantees or extensions of credit made to or on behalf of private entities engaged in the planning, acquisition, financing, development, design, construction, reconstruction, replacement, improvement, maintenance, management, repair, leasing or operation of any transportation project that is part of the program established under ORS 367.804.

(2) The lien of a pledge made under this section is subordinate to the lien of a pledge securing bonds payable from moneys in the State Highway Fund described in ORS 366.505, the [*State Tollway*

Account] **Toll Program Fund** established by ORS 383.009 or the State Transportation Enterprise Fund established by ORS 367.810.

SECTION 160. ORS 381.312 is amended to read:

381.312. (1) The Port of Hood River, or any private entity or unit of government that the port designates to operate a bridge in an agreement the port enters into under ORS 381.205 to 381.314, may establish, collect or alter a reasonable toll, administrative fee or civil penalty in connection with the bridge.

(2) The port or the private entity or unit of government that the port designates shall deposit any proceeds from a toll, administrative fee or civil penalty into an account established under an agreement described in ORS 381.310. The port or unit of government shall deposit the share of proceeds that the port or unit of government receives with a depository that meets the requirements set forth in ORS chapter 295. A private entity shall deposit the share of proceeds that the private entity receives with an insured institution, as defined in ORS 706.008.

(3)(a) The Department of Transportation, on behalf of the port, shall:

(A) Assess and collect the amount of a toll that a person fails to pay, plus a civil penalty and administrative fee; and

(B) Refuse to renew the motor vehicle registration of the motor vehicle of a person that failed to pay a toll, a civil penalty or an administrative fee assessed under this subsection.

(b) For the purpose of conducting the activities described in paragraph (a) of this subsection, the department shall:

(A) Treat a toll established in connection with the bridge as a toll that was established under ORS 383.004;

(B) Apply the exemptions set forth in ORS 383.035 [*(3)*] **(5)**; and

(C) Adopt rules to establish a process by means of which the port, a private entity or a unit of government may request action from the department under this subsection.

SECTION 161. ORS 383.015 is amended to read:

383.015. (1) Tollway projects may be initiated by the Department of Transportation, by a unit of government having an interest in the installation of a tollway, or by a private entity interested in constructing or operating a tollway project. The department shall charge an administrative fee for reviewing and considering any tollway project proposed by a private entity, which the department shall establish by rule. All such administrative fees shall be deposited into the [*State Tollway Account*] **Toll Program Fund**.

(2) The department shall adopt rules pursuant to which it will consider authorization of a tollway project. The rules shall require consideration of:

(a) The opinions and interests of units of government encompassing or adjacent to the path of the proposed tollway project in having the tollway installed;

(b) The probable impact of the proposed tollway project on local environmental, aesthetic and economic conditions and on the economy of the state in general;

(c) The extent to which funding other than state funding is available for the proposed tollway project;

(d) The likelihood that the estimated use of the tollway project will provide sufficient revenues to independently finance the costs related to the construction and future maintenance, repair and reconstruction of the tollway project, including the repayment of any loans to be made from moneys in the [*State Tollway Account*] **Toll Program Fund**;

(e) With respect to tollway projects, any portion of which will be financed with state funds or department loans or grants:

(A) The relative importance of the proposed tollway project compared to other proposed tollways; and

(B) Traffic congestion and economic conditions in the communities that will be affected by competing tollway projects; and

(f) The effects of tollway implementation on community and local street traffic.

(3) Notwithstanding any other provision of ORS 383.001 to 383.075, no tollway project shall be authorized unless the department finds that either:

(a) Based on the department's estimate of present and future traffic patterns, the revenues generated by the tollway project will be sufficient, after payment of all obligations incurred in connection with the acquisition, construction and operation of such tollway project, to ensure the continued maintenance, repair and reconstruction of the tollway project without the contribution of additional public funds; or

(b) The revenues generated by the tollway project will be at least sufficient to pay its operational expenses and a portion of the costs of its construction, maintenance, repair and reconstruction, and the importance of the tollway project to the welfare or economy of the state is great enough to justify the use of public funding for a portion of its construction, maintenance, repair and reconstruction.

(4) If the department finds that a proposed tollway project qualifies for authorization under this section, the department may conduct or cause to be conducted any environmental, geological or other studies required by law as a condition of construction of the tollway project. The costs of completing the studies for any proposed tollway project may be paid from moneys in the [*State Tollway Account*] **Toll Program Fund** that are reimbursed from the permanent financing for the project.

REPORT ON EQUITABLE INCOME-BASED TOLL RATES

SECTION 162. (1) As used in this section, "toll" and "tollway" have the meanings given those terms in ORS 383.003.

(2) Before the Department of Transportation assesses a toll, the department shall implement a method for establishing equitable income-based toll rates to be paid by users of tollways.

(3) At least 90 days before the date the Oregon Transportation Commission seeks approval from the Federal Highway Administration to use the income-based toll rates developed under subsection (1) of this section, the department shall prepare and submit a report on the method developed to the Joint Committee on Transportation and the Oregon Transportation Commission. The department may also submit to the Joint Committee on Transportation any recommended legislative changes. The report shall be provided to the Joint Committee on Transportation, in the manner provided under ORS 192.245, on or before September 15, 2022.

SECTION 163. Section 162 of this 2021 Act is repealed on January 2, 2023.

PURCHASES OF MOTOR VEHICLE FUEL BY INDIAN TRIBES

SECTION 164. Section 165 of this 2021 Act is added to and made a part of ORS 319.010 to 319.430.

SECTION 165. (1) As used in this section:

(a) "Indian tribe" means a federally recognized Indian tribe in Oregon.

(b) "Tribal entity" means an entity wholly owned by an Indian tribe.

(c) "Tribal member entity" means an entity wholly owned and operated by an enrolled member of an Indian tribe.

(2) The first sale, use or distribution of motor vehicle fuel in this state is exempt from the license tax imposed under ORS 319.020 (1)(b) if:

(a) The motor vehicle fuel is purchased by an Indian tribe, tribal entity or tribal member entity directly or from a dealer that purchased the motor vehicle fuel in a transaction that would otherwise be subject to the tax; and

(b) The motor vehicle fuel is delivered to a service station that is owned by an Indian tribe, tribal entity or tribal member entity and operated on the respective Indian tribe's reservation or trust land.

(3) In order to be eligible for the exemption under subsection (2) of this section, the Indian tribe must:

(a) Impose a tax on the distribution of the motor vehicle fuel at the same rate as the license tax imposed under ORS 319.020 (1)(b);

(b) Expend the revenue from the tax imposed pursuant to paragraph (a) of this subsection solely for uses that are consistent with the requirements of Article IX, section 3a, of the Oregon Constitution; and

(c) Certify annually to the Department of Transportation that the Indian tribe is in compliance with this subsection.

(4) A dealer described in subsection (2)(a) of this section shall report to the department such sales of motor vehicle fuel to Indian tribes, tribal entities and tribal member entities.

(5) The department shall adopt rules prescribing the processes, forms and information that the forms must include for the certification required under subsection (3)(c) of this section and the reports required under subsection (4) of this section.

SECTION 166. Section 165 of this 2021 Act applies to purchases of motor vehicle fuel made on or after January 1, 2022.

SECTION 167. ORS 319.240 is amended to read:

319.240. (1)**(a)** The license tax imposed [*by*] **under** ORS 319.020 may not be imposed on motor vehicle fuel that is exported **from this state to another state, territory or country where the motor vehicle fuel is unloaded** by a dealer[*:*] **who has a valid motor vehicle fuel dealer's license or its equivalent issued by the state, territory or country to which the fuel is exported and where it is unloaded.**

(b) Except as provided in section 165 of this 2021 Act, paragraph (a) of this subsection does not apply to motor vehicle fuel that is exported from this state to a federally recognized Indian reservation located wholly or partially within the borders of this state.

[*(a) From this state to another state, territory or country, not including a federally recognized Indian reservation located wholly or partially within the borders of this state, where the motor vehicle fuel is unloaded; and*]

[*(b) Who has a valid motor vehicle fuel dealer's license or its equivalent issued by the state, territory or country to which the fuel is exported and where it is unloaded.*]

(2) In support of any exemption from license taxes claimed under this section other than in the case of stock transfers or deliveries in equipment, every dealer must execute and file with the Department of Transportation an export certificate in such form as shall be prescribed, prepared and furnished by the department, containing a statement, made by some person having actual knowledge of the fact of such exportation, that the motor vehicle fuel has been exported from the State of Oregon, and giving such details with reference to such shipment as the department may require. All export certificates in support of shipments to other states, territories or countries must be completed and on file in the principal office of the dealer in this state within three months after the close of the calendar month in which the shipments to which they relate are made, unless the state, territory or country of destination would not be prejudiced with respect to its collection of taxes thereon if the certificate is not filed within such time. The department may demand of any dealer such additional data as is deemed necessary in support of any such certificate, and failure to supply such data will constitute a waiver of all right to exemption claimed by virtue of such certificate. The department may, in a case where it believes no useful purpose would be served by filing of an export certificate, waive the certificate.

(3) Any motor vehicle fuel carried from this state in the fuel tank of a motor vehicle shall not be considered as exported from this state, except that a refund of the tax may be paid on such fuel as provided in ORS 319.280 (1)(d).

(4) No person shall, through false statement, trick or device, or otherwise, obtain motor vehicle fuel for export upon which the Oregon tax has not been paid and fail to export the same, or any portion thereof, or cause the motor vehicle fuel or any portion thereof not to be exported, or shall divert the motor vehicle fuel or any portion thereof, or shall cause it to be diverted from interstate

or foreign transit begun in this state, or shall unlawfully return the motor vehicle fuel or any portion thereof to be used or sold in this state and fail to notify the department and the dealer from whom the motor vehicle fuel was originally purchased of the person's act.

(5) No dealer or other person shall conspire with any person to withhold from export, or divert from interstate or foreign transit begun in this state, or to return motor vehicle fuel to this state for sale or use so as to avoid any of the taxes imposed [*by*] **under** ORS 319.010 to 319.430.

CAPTIONS

SECTION 168. The unit and section captions used in this 2021 Act are provided only for the convenience of the reader and do not become part of the statutory law of this state or express any legislative intent in the enactment of this 2021 Act.

OPERATIVE DATES

SECTION 169. (1) The amendments to ORS 803.525, 803.530, 810.180, 825.400 and 825.402 by sections 18, 19, 81, 126 and 127 of this 2021 Act and the repeal of ORS 825.404 by section 20 of this 2021 Act become operative on January 1, 2022.

(2) Section 103 of this 2021 Act becomes operative on February 7, 2022.

(3) Section 115 of this 2021 Act and the amendments to statutes by sections 104 to 106, 113, 116 to 119 and 122 of this 2021 Act become operative on January 1, 2023.

(4) The Department of Transportation may take any action before the operative dates specified in subsections (1) to (3) of this section that is necessary to enable the department to exercise, on and after the operative dates specified in subsections (1) to (3) of this section, all of the duties, functions and powers conferred on the department by sections 103 and 115 of this 2021 Act, the amendments to statutes by sections 18, 19, 81, 104 to 106, 113, 116 to 119, 122, 126 and 127 of this 2021 Act and the repeal of ORS 825.404 by section 20 of this 2021 Act.

EFFECTIVE DATE

SECTION 170. This 2021 Act takes effect on the 91st day after the date on which the 2021 regular session of the Eighty-first Legislative Assembly adjourns sine die.

Passed by House June 24, 2021

Repassed by House June 26, 2021

.....
Timothy G. Sekerak, Chief Clerk of House

.....
Tina Kotek, Speaker of House

Passed by Senate June 26, 2021

.....
Peter Courtney, President of Senate

Received by Governor:

.....M.,....., 2021

Approved:

.....M.,....., 2021

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M.,....., 2021

.....
Shemia Fagan, Secretary of State

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Enrolled
Senate Bill 792

Sponsored by Senators GELSER, KENNEMER

CHAPTER .....

AN ACT

Relating to information about children; creating new provisions; amending ORS 30.298 and 192.355; repealing section 4, chapter ___, Oregon Laws 2021 (Enrolled Senate Bill 193); and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. ORS 192.355 is amended to read:

192.355. The following public records are exempt from disclosure under ORS 192.311 to 192.478:

(1) Communications within a public body or between public bodies of an advisory nature to the extent that they cover other than purely factual materials and are preliminary to any final agency determination of policy or action. This exemption shall not apply unless the public body shows that in the particular instance the public interest in encouraging frank communication between officials and employees of public bodies clearly outweighs the public interest in disclosure.

(2)(a) Information of a personal nature such as but not limited to that kept in a personal, medical or similar file, if public disclosure would constitute an unreasonable invasion of privacy, unless the public interest by clear and convincing evidence requires disclosure in the particular instance. The party seeking disclosure shall have the burden of showing that public disclosure would not constitute an unreasonable invasion of privacy.

(b) Images of a dead body, or parts of a dead body, that are part of a law enforcement agency investigation, if public disclosure would create an unreasonable invasion of privacy of the family of the deceased person, unless the public interest by clear and convincing evidence requires disclosure in the particular instance. The party seeking disclosure shall have the burden of showing that public disclosure would not constitute an unreasonable invasion of privacy.

(3) Upon compliance with ORS 192.363, public body employee or volunteer residential addresses, residential telephone numbers, personal cellular telephone numbers, personal electronic mail addresses, driver license numbers, employer-issued identification card numbers, emergency contact information, Social Security numbers, dates of birth and other telephone numbers contained in personnel records maintained by the public body that is the employer or the recipient of volunteer services. This exemption:

(a) Does not apply to the addresses, dates of birth and telephone numbers of employees or volunteers who are elected officials, except that a judge or district attorney subject to election may seek to exempt the judge's or district attorney's address or telephone number, or both, under the terms of ORS 192.368;

(b) Does not apply to employees or volunteers to the extent that the party seeking disclosure shows by clear and convincing evidence that the public interest requires disclosure in a particular instance pursuant to ORS 192.363;

(c) Does not apply to a substitute teacher as defined in ORS 342.815 when requested by a professional education association of which the substitute teacher may be a member; and

(d) Does not relieve a public employer of any duty under ORS 243.650 to 243.806.

(4) Information submitted to a public body in confidence and not otherwise required by law to be submitted, where such information should reasonably be considered confidential, the public body has obliged itself in good faith not to disclose the information, and when the public interest would suffer by the disclosure.

(5) Information or records of the Department of Corrections, including the State Board of Parole and Post-Prison Supervision, to the extent that disclosure would interfere with the rehabilitation of a person in custody of the department or substantially prejudice or prevent the carrying out of the functions of the department, if the public interest in confidentiality clearly outweighs the public interest in disclosure.

(6) Records, reports and other information received or compiled by the Director of the Department of Consumer and Business Services in the administration of ORS chapters 723 and 725 not otherwise required by law to be made public, to the extent that the interests of lending institutions, their officers, employees and customers in preserving the confidentiality of such information outweighs the public interest in disclosure.

(7) Reports made to or filed with the court under ORS 137.077 or 137.530.

(8) Any public records or information the disclosure of which is prohibited by federal law or regulations.

(9)(a) Public records or information the disclosure of which is prohibited or restricted or otherwise made confidential or privileged under Oregon law.

(b) Subject to ORS 192.360, paragraph (a) of this subsection does not apply to factual information compiled in a public record when:

(A) The basis for the claim of exemption is ORS 40.225;

(B) The factual information is not prohibited from disclosure under any applicable state or federal law, regulation or court order and is not otherwise exempt from disclosure under ORS 192.311 to 192.478;

(C) The factual information was compiled by or at the direction of an attorney as part of an investigation on behalf of the public body in response to information of possible wrongdoing by the public body;

(D) The factual information was not compiled in preparation for litigation, arbitration or an administrative proceeding that was reasonably likely to be initiated or that has been initiated by or against the public body; and

(E) The holder of the privilege under ORS 40.225 has made or authorized a public statement characterizing or partially disclosing the factual information compiled by or at the attorney's direction.

(10) Public records or information described in this section, furnished by the public body originally compiling, preparing or receiving them to any other public officer or public body in connection with performance of the duties of the recipient, if the considerations originally giving rise to the confidential or exempt nature of the public records or information remain applicable.

(11) Records of the Energy Facility Siting Council concerning the review or approval of security programs pursuant to ORS 469.530.

(12) Employee and retiree address, telephone number and other nonfinancial membership records and employee financial records maintained by the Public Employees Retirement System pursuant to ORS chapters 238 and 238A.

(13) Records of or submitted to the State Treasurer, the Oregon Investment Council or the agents of the treasurer or the council relating to active or proposed publicly traded investments under ORS chapter 293, including but not limited to records regarding the acquisition, exchange or liquidation of the investments. For the purposes of this subsection:

(a) The exemption does not apply to:

(A) Information in investment records solely related to the amount paid directly into an investment by, or returned from the investment directly to, the treasurer or council; or

(B) The identity of the entity to which the amount was paid directly or from which the amount was received directly.

(b) An investment in a publicly traded investment is no longer active when acquisition, exchange or liquidation of the investment has been concluded.

(14)(a) Records of or submitted to the State Treasurer, the Oregon Investment Council, the Oregon Growth Board or the agents of the treasurer, council or board relating to actual or proposed investments under ORS chapter 293 or 348 in a privately placed investment fund or a private asset including but not limited to records regarding the solicitation, acquisition, deployment, exchange or liquidation of the investments including but not limited to:

(A) Due diligence materials that are proprietary to an investment fund, to an asset ownership or to their respective investment vehicles.

(B) Financial statements of an investment fund, an asset ownership or their respective investment vehicles.

(C) Meeting materials of an investment fund, an asset ownership or their respective investment vehicles.

(D) Records containing information regarding the portfolio positions in which an investment fund, an asset ownership or their respective investment vehicles invest.

(E) Capital call and distribution notices of an investment fund, an asset ownership or their respective investment vehicles.

(F) Investment agreements and related documents.

(b) The exemption under this subsection does not apply to:

(A) The name, address and vintage year of each privately placed investment fund.

(B) The dollar amount of the commitment made to each privately placed investment fund since inception of the fund.

(C) The dollar amount of cash contributions made to each privately placed investment fund since inception of the fund.

(D) The dollar amount, on a fiscal year-end basis, of cash distributions received by the State Treasurer, the Oregon Investment Council, the Oregon Growth Board or the agents of the treasurer, council or board from each privately placed investment fund.

(E) The dollar amount, on a fiscal year-end basis, of the remaining value of assets in a privately placed investment fund attributable to an investment by the State Treasurer, the Oregon Investment Council, the Oregon Growth Board or the agents of the treasurer, council or board.

(F) The net internal rate of return of each privately placed investment fund since inception of the fund.

(G) The investment multiple of each privately placed investment fund since inception of the fund.

(H) The dollar amount of the total management fees and costs paid on an annual fiscal year-end basis to each privately placed investment fund.

(I) The dollar amount of cash profit received from each privately placed investment fund on a fiscal year-end basis.

(15) The monthly reports prepared and submitted under ORS 293.761 and 293.766 concerning the Public Employees Retirement Fund and the Industrial Accident Fund may be uniformly treated as exempt from disclosure for a period of up to 90 days after the end of the calendar quarter.

(16) Reports of unclaimed property filed by the holders of such property to the extent permitted by ORS 98.352.

(17)(a) The following records, communications and information submitted to the Oregon Business Development Commission, the Oregon Business Development Department, the State Department of Agriculture, the Oregon Growth Board, the Port of Portland or other ports as defined in ORS 777.005, or a county or city governing body and any board, department, commission, council or agency thereof, by applicants for investment funds, grants, loans, services or economic development moneys, support or assistance including, but not limited to, those described in ORS 285A.224:

(A) Personal financial statements.

(B) Financial statements of applicants.

(C) Customer lists.

(D) Information of an applicant pertaining to litigation to which the applicant is a party if the complaint has been filed, or if the complaint has not been filed, if the applicant shows that such litigation is reasonably likely to occur; this exemption does not apply to litigation which has been concluded, and nothing in this subparagraph shall limit any right or opportunity granted by discovery or deposition statutes to a party to litigation or potential litigation.

(E) Production, sales and cost data.

(F) Marketing strategy information that relates to applicant's plan to address specific markets and applicant's strategy regarding specific competitors.

(b) The following records, communications and information submitted to the State Department of Energy by applicants for tax credits or for grants awarded under ORS 469B.256:

(A) Personal financial statements.

(B) Financial statements of applicants.

(C) Customer lists.

(D) Information of an applicant pertaining to litigation to which the applicant is a party if the complaint has been filed, or if the complaint has not been filed, if the applicant shows that such litigation is reasonably likely to occur; this exemption does not apply to litigation which has been concluded, and nothing in this subparagraph shall limit any right or opportunity granted by discovery or deposition statutes to a party to litigation or potential litigation.

(E) Production, sales and cost data.

(F) Marketing strategy information that relates to applicant's plan to address specific markets and applicant's strategy regarding specific competitors.

(18) Records, reports or returns submitted by private concerns or enterprises required by law to be submitted to or inspected by a governmental body to allow it to determine the amount of any transient lodging tax payable and the amounts of such tax payable or paid, to the extent that such information is in a form which would permit identification of the individual concern or enterprise. Nothing in this subsection shall limit the use which can be made of such information for regulatory purposes or its admissibility in any enforcement proceedings. The public body shall notify the taxpayer of the delinquency immediately by certified mail. However, in the event that the payment or delivery of transient lodging taxes otherwise due to a public body is delinquent by over 60 days, the public body shall disclose, upon the request of any person, the following information:

(a) The identity of the individual concern or enterprise that is delinquent over 60 days in the payment or delivery of the taxes.

(b) The period for which the taxes are delinquent.

(c) The actual, or estimated, amount of the delinquency.

(19) All information supplied by a person under ORS 151.485 for the purpose of requesting appointed counsel, and all information supplied to the court from whatever source for the purpose of verifying the financial eligibility of a person pursuant to ORS 151.485.

(20) Workers' compensation claim records of the Department of Consumer and Business Services, except in accordance with rules adopted by the Director of the Department of Consumer and Business Services, in any of the following circumstances:

(a) When necessary for insurers, self-insured employers and third party claim administrators to process workers' compensation claims.

(b) When necessary for the director, other governmental agencies of this state or the United States to carry out their duties, functions or powers.

(c) When the disclosure is made in such a manner that the disclosed information cannot be used to identify any worker who is the subject of a claim.

(d) When a worker or the worker's representative requests review of the worker's claim record.

(21) Sensitive business records or financial or commercial information of the Oregon Health and Science University that is not customarily provided to business competitors.

(22) Records of Oregon Health and Science University regarding candidates for the position of president of the university.

(23) The records of a library, including:

(a) Circulation records, showing use of specific library material by a named person;

(b) The name of a library patron together with the address or telephone number of the patron; and

(c) The electronic mail address of a patron.

(24) The following records, communications and information obtained by the Housing and Community Services Department in connection with the department's monitoring or administration of financial assistance or of housing or other developments:

(a) Personal and corporate financial statements and information, including tax returns.

(b) Credit reports.

(c) Project appraisals, excluding appraisals obtained in the course of transactions involving an interest in real estate that is acquired, leased, rented, exchanged, transferred or otherwise disposed of as part of the project, but only after the transactions have closed and are concluded.

(d) Market studies and analyses.

(e) Articles of incorporation, partnership agreements and operating agreements.

(f) Commitment letters.

(g) Project pro forma statements.

(h) Project cost certifications and cost data.

(i) Audits.

(j) Project tenant correspondence.

(k) Personal information about a tenant.

(L) Housing assistance payments.

(25) Raster geographic information system (GIS) digital databases, provided by private forestland owners or their representatives, voluntarily and in confidence to the State Forestry Department, that is not otherwise required by law to be submitted.

(26) Sensitive business, commercial or financial information furnished to or developed by a public body engaged in the business of providing electricity or electricity services, if the information is directly related to a transaction described in ORS 261.348, or if the information is directly related to a bid, proposal or negotiations for the sale or purchase of electricity or electricity services, and disclosure of the information would cause a competitive disadvantage for the public body or its retail electricity customers. This subsection does not apply to cost-of-service studies used in the development or review of generally applicable rate schedules.

(27) Sensitive business, commercial or financial information furnished to or developed by the City of Klamath Falls, acting solely in connection with the ownership and operation of the Klamath Cogeneration Project, if the information is directly related to a transaction described in ORS 225.085 and disclosure of the information would cause a competitive disadvantage for the Klamath Cogeneration Project. This subsection does not apply to cost-of-service studies used in the development or review of generally applicable rate schedules.

(28) Personally identifiable information about customers of a municipal electric utility or a people's utility district or the names, dates of birth, driver license numbers, telephone numbers, electronic mail addresses or Social Security numbers of customers who receive water, sewer or storm drain services from a public body as defined in ORS 174.109. The utility or district may release personally identifiable information about a customer, and a public body providing water, sewer or storm drain services may release the name, date of birth, driver license number, telephone number, electronic mail address or Social Security number of a customer, if the customer consents in writing or electronically, if the disclosure is necessary for the utility, district or other public body to render services to the customer, if the disclosure is required pursuant to a court order or if the disclosure is otherwise required by federal or state law. The utility, district or other public body may charge as appropriate for the costs of providing such information. The utility, district or other public body may make customer records available to third party credit agencies on a regular basis

in connection with the establishment and management of customer accounts or in the event such accounts are delinquent.

(29) A record of the street and number of an employee's address submitted to a special district to obtain assistance in promoting an alternative to single occupant motor vehicle transportation.

(30) Sensitive business records, capital development plans or financial or commercial information of Oregon Corrections Enterprises that is not customarily provided to business competitors.

(31) Documents, materials or other information submitted to the Director of the Department of Consumer and Business Services in confidence by a state, federal, foreign or international regulatory or law enforcement agency or by the National Association of Insurance Commissioners, its affiliates or subsidiaries under ORS 86A.095 to 86A.198, 697.005 to 697.095, 697.602 to 697.842, 705.137, 717.200 to 717.320, 717.900 or 717.905, ORS chapter 59, 723, 725 or 726, the Bank Act or the Insurance Code when:

(a) The document, material or other information is received upon notice or with an understanding that it is confidential or privileged under the laws of the jurisdiction that is the source of the document, material or other information; and

(b) The director has obligated the Department of Consumer and Business Services not to disclose the document, material or other information.

(32) A county elections security plan developed and filed under ORS 254.074.

(33) Information about review or approval of programs relating to the security of:

(a) Generation, storage or conveyance of:

(A) Electricity;

(B) Gas in liquefied or gaseous form;

(C) Hazardous substances as defined in ORS 453.005 (7)(a), (b) and (d);

(D) Petroleum products;

(E) Sewage; or

(F) Water.

(b) Telecommunication systems, including cellular, wireless or radio systems.

(c) Data transmissions by whatever means provided.

(34) The information specified in ORS 25.020 (8) if the Chief Justice of the Supreme Court designates the information as confidential by rule under ORS 1.002.

(35)(a) Employer account records of the State Accident Insurance Fund Corporation.

(b) As used in this subsection, "employer account records" means all records maintained in any form that are specifically related to the account of any employer insured, previously insured or under consideration to be insured by the State Accident Insurance Fund Corporation and any information obtained or developed by the corporation in connection with providing, offering to provide or declining to provide insurance to a specific employer. "Employer account records" includes, but is not limited to, an employer's payroll records, premium payment history, payroll classifications, employee names and identification information, experience modification factors, loss experience and dividend payment history.

(c) The exemption provided by this subsection may not serve as the basis for opposition to the discovery documents in litigation pursuant to applicable rules of civil procedure.

(36)(a) Claimant files of the State Accident Insurance Fund Corporation.

(b) As used in this subsection, "claimant files" includes, but is not limited to, all records held by the corporation pertaining to a person who has made a claim, as defined in ORS 656.005, and all records pertaining to such a claim.

(c) The exemption provided by this subsection may not serve as the basis for opposition to the discovery documents in litigation pursuant to applicable rules of civil procedure.

(37) Except as authorized by ORS 408.425, records that certify or verify an individual's discharge or other separation from military service.

(38) Records of or submitted to a domestic violence service or resource center that relate to the name or personal information of an individual who visits a center for service, including the date of service, the type of service received, referrals or contact information or personal information of a

family member of the individual. As used in this subsection, "domestic violence service or resource center" means an entity, the primary purpose of which is to assist persons affected by domestic or sexual violence by providing referrals, resource information or other assistance specifically of benefit to domestic or sexual violence victims.

(39) Information reported to the Oregon Health Authority under ORS 431A.860, except as provided in ORS 431A.865 (3)(b), information disclosed by the authority under ORS 431A.865 and any information related to disclosures made by the authority under ORS 431A.865, including information identifying the recipient of the information.

(40)(a) Electronic mail addresses in the possession or custody of an agency or subdivision of the executive department, as defined in ORS 174.112, the legislative department, as defined in ORS 174.114, a local government or local service district, as defined in ORS 174.116, or a special government body, as defined in ORS 174.117.

(b) This subsection does not apply to electronic mail addresses assigned by a public body to public employees for use by the employees in the ordinary course of their employment.

(c) This subsection and ORS 244.040 do not prohibit the campaign office of the current officeholder or current candidates who have filed to run for that elective office from receiving upon request the electronic mail addresses used by the current officeholder's legislative office for newsletter distribution, except that a campaign office that receives electronic mail addresses under this paragraph may not make a further disclosure of those electronic mail addresses to any other person.

(41) Residential addresses, residential telephone numbers, personal cellular telephone numbers, personal electronic mail addresses, driver license numbers, emergency contact information, Social Security numbers, dates of birth and other telephone numbers of individuals currently or previously certified or licensed by the Department of Public Safety Standards and Training contained in the records maintained by the department.

(42) Personally identifiable information and contact information of veterans as defined in ORS 408.225 and of persons serving on active duty or as reserve members with the Armed Forces of the United States, National Guard or other reserve component that was obtained by the Department of Veterans' Affairs in the course of performing its duties and functions, including but not limited to names, residential and employment addresses, dates of birth, driver license numbers, telephone numbers, electronic mail addresses, Social Security numbers, marital status, dependents, the character of discharge from military service, military rating or rank, that the person is a veteran or has provided military service, information relating to an application for or receipt of federal or state benefits, information relating to the basis for receipt or denial of federal or state benefits and information relating to a home loan or grant application, including but not limited to financial information provided in connection with the application.

(43) Personally identifiable information about a child under the age of 16 years that is submitted to the State Fish and Wildlife Commission or an agent of the commission to obtain a license, tag or permit under the wildlife laws.

SECTION 1a. If both Senate Bill 193 and Senate Bill 436 become law, section 4, chapter ___, Oregon Laws 2021 (Enrolled Senate Bill 193) (amending ORS 30.298), is repealed and ORS 30.298, as amended by section 8, chapter ___, Oregon Laws 2021 (Enrolled Senate Bill 436), is amended to read:

30.298. (1) Except as otherwise provided in this section, the Department of Human Services is liable, without regard to fault, for injury to the person of foster parents or damage to the property of foster parents caused by a foster child if the foster child is residing in:

(a) A foster home that is maintained by the foster parents and that has been certified by the department under the provisions of ORS 418.625 to 418.645;

(b) An approved home that is maintained by the foster parents and that is receiving payment from the department under the provisions of ORS 418.027 or under the provisions of ORS 420.810 and 420.815; or

(c) A developmental disability child foster home that has been certified by the department under the provisions of ORS 443.830 and 443.835.

(2) Except as otherwise provided in this section, the Oregon Youth Authority is liable, without regard to fault, for injury to the person of foster parents or damage to the property of foster parents caused by an adjudicated youth if the adjudicated youth resides in an adjudicated youth foster home that is maintained by the foster parents and that has been certified by the authority under the provisions of ORS 420.888 to 420.892.

(3) Except as otherwise provided in this section, the liability of the department and of the authority under this section is subject to the same requirements and limitations provided in ORS 30.260 to 30.300, and a claim under this section shall be treated as a claim for damages within the scope of ORS 30.260 to 30.300 for the purposes of ORS 278.120.

(4) Notwithstanding ORS 30.260 to 30.300:

(a) In no event shall the liability of the department or the authority under this section exceed $5,000 for any number of claims arising out of a single occurrence;

(b) The liability of the department and the authority under this section is limited to economic damages, and in no event shall the department or the authority be liable for noneconomic damages;

(c) The department and the authority are liable under this section only to the extent the loss is not covered by other insurance; and

(d) No claim shall be allowed under this section unless written notice of the claim is delivered to the Oregon Department of Administrative Services within 90 days after the alleged loss or injury.

(5) The department and the authority are not liable under this section for:

(a) Damage to or destruction of currency, securities or any other intangible property;

(b) The unexplained disappearance of any property; or

(c) Loss or damage that is due to wear and tear, inherent vice or gradual deterioration.

(6) In no event does the liability of the department or the authority under this section for damage to property exceed the difference between the fair market value of the property immediately before its damage or destruction and its fair market value immediately thereafter. The department and the authority are not liable for the costs of any betterments to the property that may be required by code, statute or other law as a condition of repair, replacement or reconstruction.

(7) The liability imposed under this section is in addition to that imposed for the intentional torts of a foster child or adjudicated youth under ORS 30.297, but any amounts paid under this section shall reduce any recovery that may be made under ORS 30.297.

(8) For the purposes of this section:

(a) "Adjudicated youth" has the meaning given **that term** in ORS 419A.004.

(b) "Authority" means the Oregon Youth Authority.

(c) "Department" means the Department of Human Services.

(d) "Economic damages" and "noneconomic damages" have [*those meanings given in ORS 31.710*] **the meanings given those terms in ORS 31.705**.

(e) "Foster child" has [*that*] **the** meaning given **that term** in ORS 30.297.

SECTION 1b. If both Senate Bill 193 and Senate Bill 436 become law, the amendments to ORS 30.298 by section 1a of this 2021 Act become operative on January 1, 2022.

SECTION 2. This 2021 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2021 Act takes effect on its passage.

Passed by Senate April 19, 2021

Repassed by Senate June 25, 2021

.....
Lori L. Brocker, Secretary of Senate

.....
Peter Courtney, President of Senate

Passed by House June 24, 2021

.....
Tina Kotek, Speaker of House

Received by Governor:

.....M.,....., 2021

Approved:

.....M.,....., 2021

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M.,....., 2021

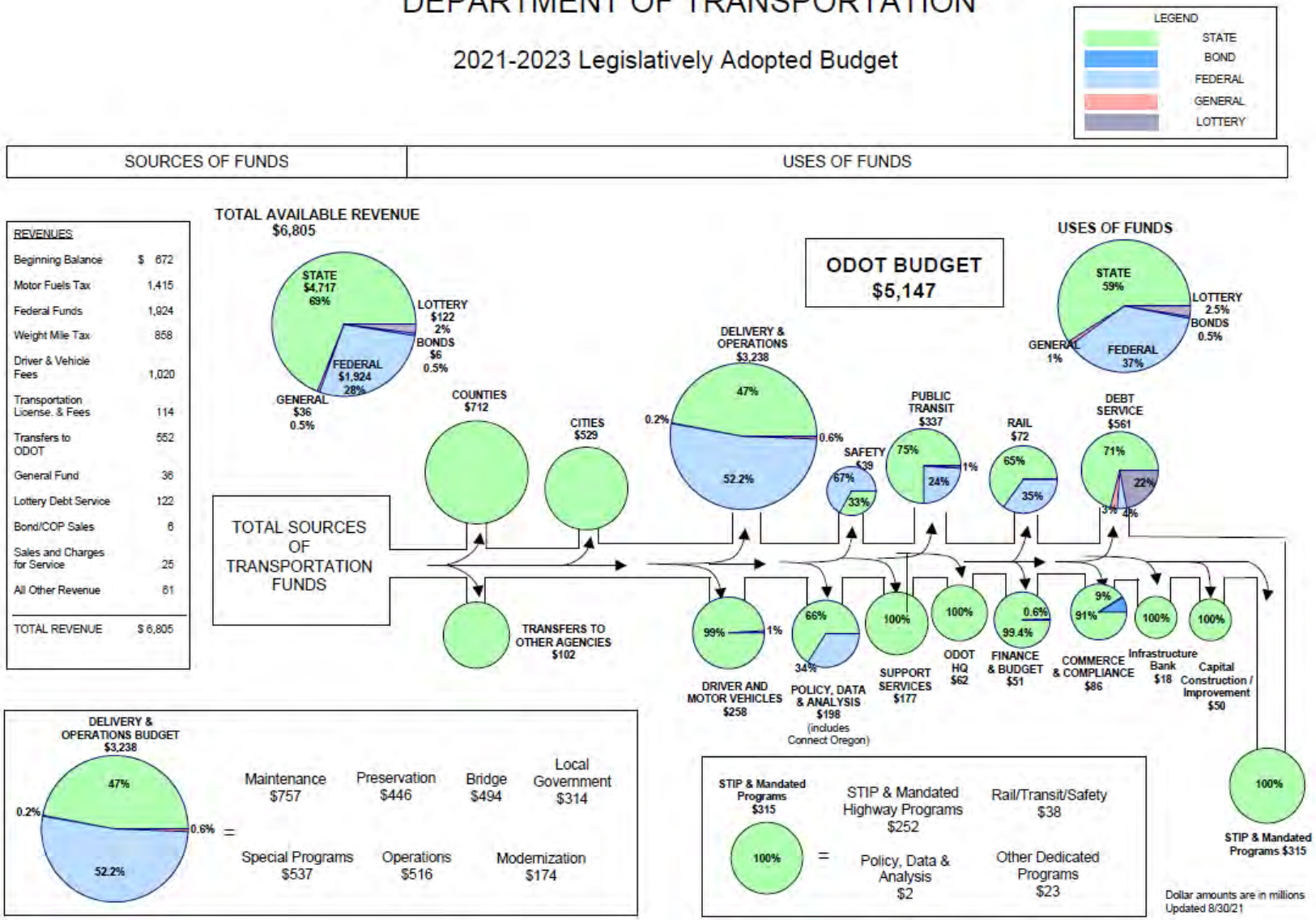
.....
Shemia Fagan, Secretary of State

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SOURCES AND USES OF FUNDS

DEPARTMENT OF TRANSPORTATION

2021-2023 Legislatively Adopted Budget



Sources of Funds (Revenue)

Beginning Balance—Estimated cash position at beginning of biennium. Cash is committed to highway projects, debt service payments, and minimum cash balance to ensure payment of extraordinary and ongoing costs.

	Dollars in Millions
State Highway Fund Programs	$ 553
Debt Service	0
Infrastructure Bank	5
Transportation Operating Fund	10
Transportation Safety Division	10
Public Transportation Division: Rail Program	19
Public Transportation Division: Transit Program	29
Policy, Data & Analysis	46
Total	$ **672**

Motor Fuel Tax—$1,415 million includes motor fuel and aviation fuel taxes. This revenue category increased with HB 2017 (2017).

Federal Funds—$1,924 million. Primarily for Highway Division, with lesser amounts for Transportation Safety, Policy, Data & Analysis, Public Transit, and other programs.

Weight Mile Taxes—$858 million. Graduated tax based on vehicle's weight and miles traveled on public roads.

Driver and Vehicle Licenses and Fees—$1,020 million. Includes driver license fees, vehicle registrations and titling fees for passenger vehicles, buses, trailers, motorcycles, etc. This category contains a large number of fees for various areas, from snowmobile titling to specialty license plates. This revenue category increased with OTIA 1 (2001), OTIA 3 (2003), JTA (2009), and HB 2017 (2017).

Transportation Licenses and Fees—$114 million. Includes truck registrations, vehicle, and Sno-Park permits.

Transfers to ODOT—$552 million. These funds come from dedicated revenues from the cigarette tax, local government match on construction projects, DMV portal fees from NICUSA, and Transportation Growth Management match from Land Conservation and Development. Transfers established by HB 2017 include a privilege tax on new car sales and a bike tax to support Connect Oregon, and a payroll tax to support public transit.

General Fund—$36 million. $18 million for debt service and $18 million for wildfire relief efforts.

Lottery Funds— $122 million. $112.5 million for legislatively directed pass-through bond debt service payments for Rail Short Line, Rail Industrial Spur Projects, South Metro Commuter Rail, Connect Oregon, Southeast Metro Milwaukie Extension, and Street Car Project Fund. $9.5 million for the transportation services grant program for veterans.

Bond Proceeds—$6 million. $4 million for the City of Sherwood to construct a pedestrian bridge, and $2 million for Tualatin Hills Park and Recreation District to make improvements to the Fanno Creek Trail.

Sales and Charges for Service—$25 million. Includes sale of DMV records, damage recovery, and sale of property, timber, and equipment.

All Other Revenue—$61 million. Items in this category include railroad gross revenue receipts ($6 million), interest income ($32 million), Infrastructure Bank loan repayment ($6 million), rent and fines ($5 million), and other miscellaneous revenue.

Mandated Distributions and Transfers Out

Counties—$712 million. From fuels tax, weight mile tax and licensing.

Cities—$529 million. From fuels tax, weight mile tax, and licensing.

Other State Agencies—$102 million. Parks, Marine Board, Aviation, State Police and other agencies.

Committed Reserves and Ending Balance—$315 million. Estimated committed reserves and ending cash balance to carry forward into 2023–2025:

	Dollars in Millions	
State Highway Fund Programs:		
STIP	$	252
Snowmobile Fund		5
Winter Recreation Fund		4
Special City Allotment		5
Delivery & Operations Programs Subtotal	$	266
Emerging Small Business		9
Connect Oregon		2
Infrastructure Bank		0
Transportation Operating Fund		0
Public Transportation Division: Rail Program		5
Public Transportation Division: Transit Program		27
Transportation Safety Division		6
Debt Service		0
Total	$	**315**

Uses of Funds (Expenditures)

Delivery & Operations Division

- Delivery & Operations Division program budget decreased by 8 percent from the 2019-2021 Legislatively Approved Budget. Project phase-in/ phase-outs causes some change. Additionally, $150M Federal Fund for Wildfire relief limitation was eliminated. The 2021-23 limitation includes project funding from ARPA (American Rescue Plan Act).

Driver and Motor Vehicle Services Division

- Driver and Motor Vehicle Services Division budget decreased by 3 percent from the 2019-2021 Legislatively Approved Budget, primarily due to personal services costs and inflation, and completed portions of the Service Transformation Plan were phased out.

Commerce & Compliance Division

- The Commerce & Compliance Division budget increased by 11 percent from the 2019-2021 Legislatively Approved Budget due to inflation and phasing in of Federal Funds for the Motor Carrier Safety Assistance Program (MCSAP).

Transportation Safety Division

- The budget for Transportation Safety Division decreased by 1 percent from the 2019-2021 Legislatively Approved Budget, due to standard inflation and personal services increases being balanced out by phase-outs in special payments.

Public Transportation Division, Transit Program

- The Transit Program budget decreased 7 percent from the 2019-2021 Legislatively Approved Budget. Inflation and a small amount related to the grant program for transportation services for veterans increased the budget but the Federal Cares Act funds available in 2019-21 that did not continue into 2021-23 results in an overall decrease.

Public Transportation Division, Rail Program

The Rail Program budget decreased by 3 percent from the 2019-2021 Legislatively Approved Budget. There were increases due to ARPA funding, personal services costs and inflation but the overall budget decreased due to phased out special payments.

Policy, Data & Analysis Division

- The budget increased 8 percent from the 2019-2021 Legislatively Approved Budget, primarily due to personal services costs, inflation and ARPA project funding.

Support Services Division

- Support Services Division budget decreased 33 percent from the 2019-2021 Legislatively Approved Budget. Personal services and inflation increased, and there were statewide reductions at LAB. The majority of the change was due to moving personal services, capital outlay and services and supplies to the newly created ODOT Headquarters Division and the Finance & Budget Division as part of reorganization and restructuring of the agency.

ODOT Headquarters Division (new budget structure)

- ODOT Headquarters Division was created as part of the reorganization and restructuring of the agency. Personal services, capital outlay and services and supplies were moved here from the Support Services Division.

Finance & Budget Division (new budget structure)

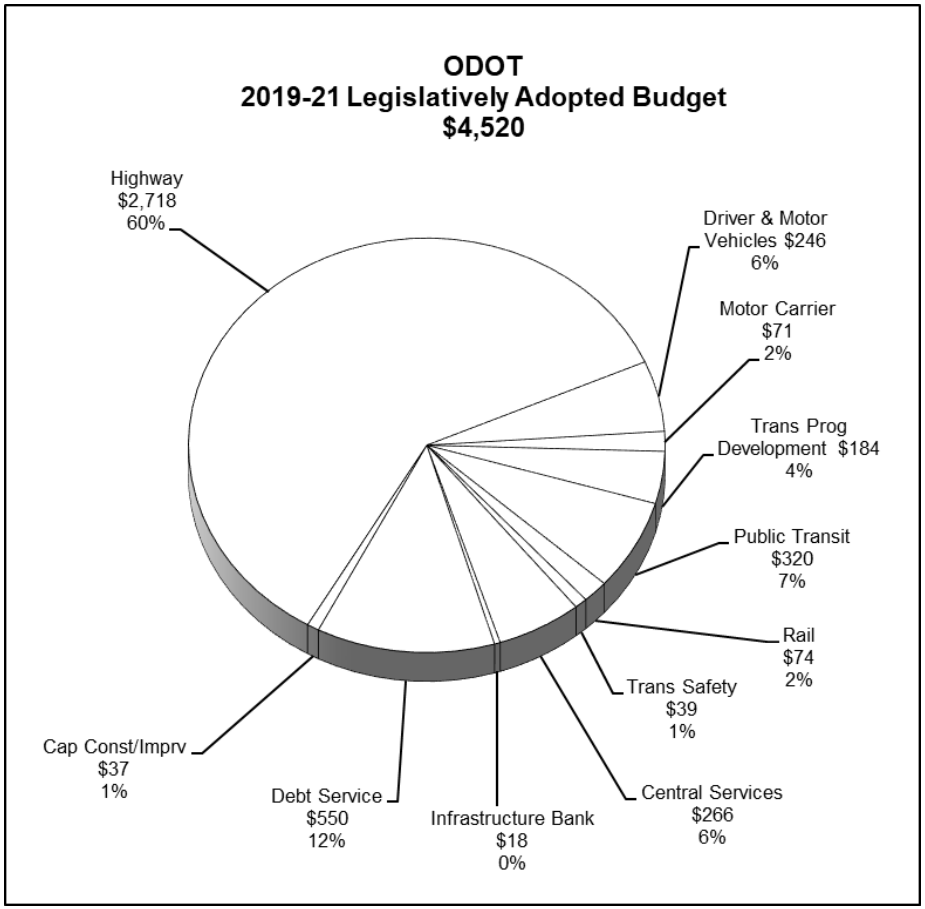
- The Finance & Budget Division was created as part of the reorganization and restructuring of the agency. Personal services and services and supplies were moved here from the Support Services Division.

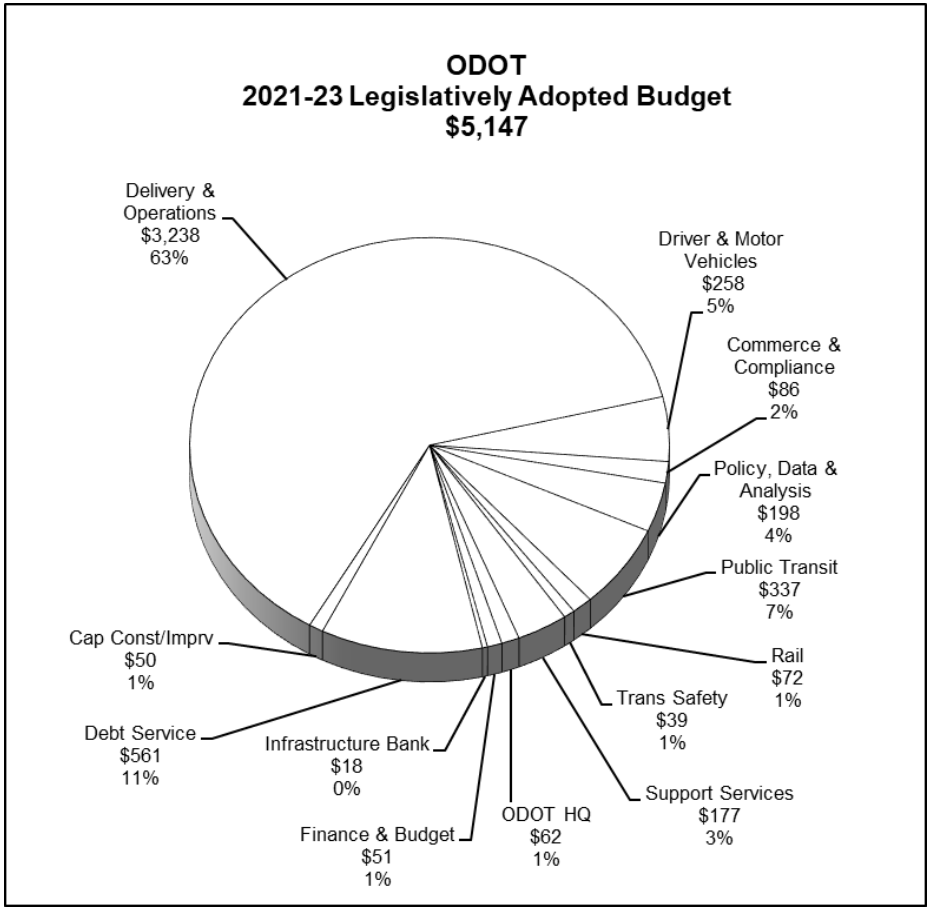
Debt Service

- Debt Service increased 2 percent from the 2019-2021 Legislatively Approved Budget.

Non-Limited Programs (Infrastructure Bank)

- The only remaining Non-Limited program is the Infrastructure bank. The bank was established by the 1997 Legislature as a revolving loan fund for transportation projects. The Oregon Transportation Infrastructure Bank makes loans to local governments, transit providers, ports, and other eligible borrowers.


ODOT
2019-21 Legislatively Adopted Budget
$4,520
Highway
$2,718
60%
Driver & Motor
Vehicles $246
6%
Motor Carrier
$71
2%
Trans Prog
Development $184
4%
Public Transit
$320
7%
Rail
$74
2%
Trans Safety
$39
1%
Central Services
$266
6%
Infrastructure Bank
$18
0%
Debt Service
$550
12%
Cap Const/Imprv
$37
1%


ODOT
2021-23 Legislatively Adopted Budget
$5,147
Delivery &
Operations
$3,238
63%
Driver & Motor
Vehicles
$258
5%
Commerce &
Compliance
$86
2%
Policy, Data &
Analysis
$198
4%
Public Transit
$337
7%
Rail
$72
1%
Trans Safety
$39
1%
Support Services
$177
3%
ODOT HQ
$62
1%
Finance & Budget
$51
1%
Infrastructure Bank
$18
0%
Debt Service
$561
11%
Cap Const/Imprv
$50
1%

ODOT MISSION STATEMENT

The mission of the Oregon Department of Transportation (ODOT) is to provide a safe and reliable multimodal transportation system that connects people and helps Oregon's communities and economy thrive.

ODOT administers programs related to Oregon's system of highways, roads and bridges, railways, public transportation services, transportation safety, driver and vehicle licensing, and motor carrier regulation. ODOT was established in 1969 and reorganized in 1973 and 1993 by the Oregon Legislature. In the fall of 2019, ODOT reorganized its senior leadership under four Assistant Directors that oversee Social Equity; Revenue, Finance and Compliance; Government and External Relations; and Operations.

ODOT VALUES

Integrity: We are accountable and transparent with public funds and hold ourselves to the highest ethical standards.

Safety: We share ownership and responsibility for ensuring safety in all that we do.

Equity: We embrace diversity and foster a culture of inclusion.

Excellence: We use our skills and expertise to continuously strive to be more efficient, effective and innovative.

Unity: We work together as One ODOT to provide better solutions and ensure all alignment our work.

STRATEGIC DIRECTION and GOALS

ODOT is evolving. With a slate of new executive leaders, evolving public needs and directions from the Governor, Legislature and the OTC, the department must build upon its foundation of exceptional service while meeting the demands of the future. The OTC and ODOT established a Strategic Action Plan that complements the agency's Strategic Business Plan. This Action Plan focuses on three priorities: Equity, Modern Transportation System, and Sufficient and Reliable Funding. Each priority area incorporates goals to help meet the mission of ODOT.

OTC/ODOT Strategic Action Plan

2021-2023

Equity

Prioritize diversity, equity, and inclusion by identifying and addressing systemic barriers to ensure that all Oregonians benefit from transportation services and investments.

Culture, Workforce, Operations, and Policies
Build a diverse workforce, supported by equitable operations and policies, and establish an informed culture that delivers authentic inclusivity.

Economic Opportunity
Promote economic opportunity for Oregonians through transportation investments, including working with businesses owned by Black, Indigenous, People of Color (BIPOC), women, and others who have been historically and/or are currently marginalized.

Climate Equity
Invest in the protection of marginalized communities from environmental hazards.

Engagement
Utilize the viewpoints of those who reside in the communities ODOT serves and who are likely to be affected by the decisions ODOT makes.

Modern Transportation System

Build, maintain, and operate a modern, multimodal transportation system to serve all Oregonians, address climate change, and help Oregon communities and economies thrive.

Preservation and Stewardship
Preserve, maintain, and operate Oregon's multimodal transportation system and achieve a cleaner environment.

Safety
Prevent traffic fatalities and serious injuries and ensure the safety of system users and transportation workers.

Access, Mobility, and Climate Change
Provide greater transportation access and a broader range of mobility options for Oregonians while addressing climate change.

Congestion Relief
Invest in a comprehensive congestion management strategy for the Portland metropolitan region to benefit all Oregonians. Implement system and operational innovations to reduce traffic congestion throughout Oregon.

Project Delivery
Develop practical solutions to transportation problems in order to address community needs and ensure system reliability and resiliency.

Innovative Technologies
Invest in and integrate technologies to improve transportation services and operations throughout Oregon.

Sufficient & Reliable Funding

Seek sufficient and reliable funding to support a modern transportation system and a fiscally sound ODOT.

Multimodal Funding
Pursue sufficient and reliable funding to enhance multimodal options.

Road Usage Charging
Implement statewide road usage charging to ensure sufficient and reliable revenue to maintain and improve Oregon's transportation system.

Tolling
Establish a tolling program in the Portland metropolitan region to fund critical transportation improvements and manage traffic congestion for the benefit of all Oregonians.

Department's Fiscal Health
Ensure the long-term fiscal health of ODOT by aligning ODOT operational expenditures and revenue.

Partner Funding
Develop and maintain strong partnerships with system users, local governments, and private sector partners to enhance investment in Oregon's transportation system. Develop public private partnerships, as appropriate, including opportunities to integrate internet connectivity in Oregon's transportation system.

STATUTORY AUTHORITY

Statutory authority for the Oregon Transportation Commission (OTC) and the many functions within the Oregon Department of Transportation is in several chapters of the Oregon Revised Statutes.

ORS Chapter	184	ODOT Organization and Policies
ORS Chapter	319	Motor Vehicle and Aircraft Fuel Taxes
ORS Chapters	366-383	Highways, Roads, Bridges, and Ferries
ORS Chapter	391	Mass Transportation Programs
ORS Chapters	801-822	Motor Vehicle Code
ORS Chapter	823	Rail and Motor Carrier
ORS Chapter	824	Railroads, Rail Transit, and Railroad Crossings
ORS Chapter	825	Motor Carriers
ORS Chapter	826	Registration of Commercial Vehicles

Oregon Transportation Commission
The Oregon Transportation Commission (OTC) is a five-member, voluntary citizen's board. The Governor, with the consent of the Oregon State Senate, appoints its members. Numerous state and local committees, agencies and public groups provide comment, advice, and counsel to the OTC.

The OTC:

- Develops and maintains a state transportation policy and comprehensive, long-range plan for a multi-modal transportation system.
- Provides policy and oversight for programs relating to rail, highway, motor vehicles, public transit, transportation safety, and other transportation–related activities.

OTC Members

Robert Van Brocklin - Chair
Portland, Oregon
Current Term: July 1, 2021 - June 30, 2025

Alando Simpson - Vice Chair
Portland, Oregon
Current Term: July 1, 2018 - June 30, 2022

Julie Brown
Medford, Oregon
Current Term: July 1, 2020 - June 30, 2024

Sharon Smith
Bend, Oregon
Current Term: September 1, 2019 - June 30, 2023

One position is vacant

Area Commissions on Transportation (ACT)

An Area Commission on Transportation is an advisory body chartered by the OTC. Membership consists primarily of community decision makers such as local elected officials, representatives from business and industry, and public advocacy groups. ACTs address all aspects of transportation (surface, marine, and air and transportation safety), but focus primarily on the state transportation system. ACTs also consider regional and local transportation issues if they affect the state system.

ACTs play a key advisory role in the development of the Statewide Transportation Improvement Program (STIP), ODOT's schedule for funding transportation projects. ACTs establish a public process for area project selection priorities for the STIP. Through that process, they prioritize transportation problems and solutions and recommend local projects for inclusion in the STIP.

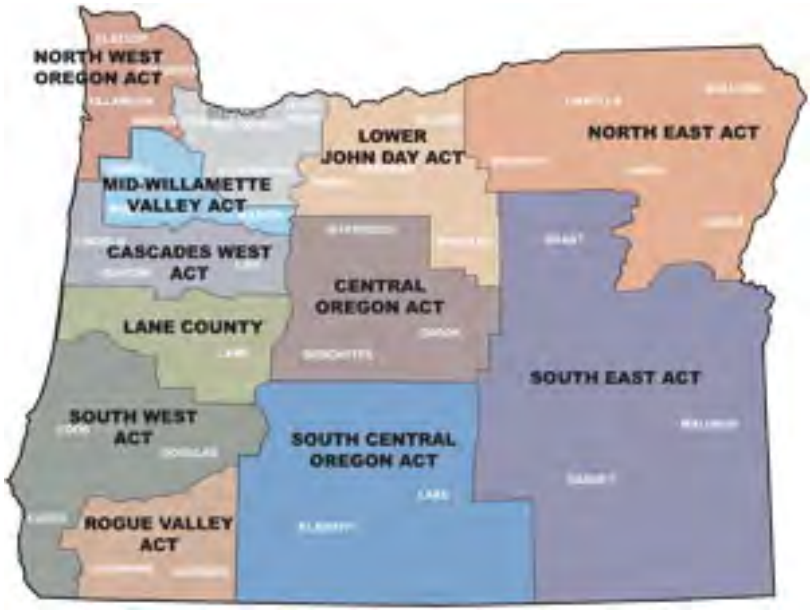
There are twelve ACTs in Oregon:

Cascades West Area Commission on Transportation
Representing Benton, Lincoln and Linn counties
ODOT contact: Savannah Crawford, Area 4 Manager
(541) 757-4167 or email Savannah.Crawford@odot.state.or.us

Central Oregon Area Commission on Transportation
Representing Crook, Deschutes and Jefferson counties
ODOT contact: Bob Townsend, Central Oregon Area Manager
(541) 388-6252 or email Robert.L.Townsend@odot.state.or.us

Lane County Area Commission on Transportation
Representing Lane County
ODOT contact: Frannie Brindle, Region 2 South Area Manager
(541) 736-9611 or email Frances.Brindle@odot.state.or.us
and Bill Johnston, Senior Transportation Planner
(541) 747-1354 or email Bill.W.Johnston@odot.state.or.us

Lower John Day Area Commission on Transportation
Representing Gilliam, Sherman, Wasco and Wheeler counties
ODOT contact: Bob Townsend, Central Oregon Area Manager
(541) 388-6252 or email Robert.L.Townsend@odot.state.or.us



Mid-Willamette Valley Area Commission on Transportation
Representing Marion, Polk and Yamhill counties
ODOT contact: Lisa Nell, Area 1/3 Manager
(503) 302-1932 or email Lisa.D.Nell@odot.state.or.us

North East Area Commission on Transportation
Representing Baker, Morrow, Union, Umatilla and Wallowa counties and the Confederate Tribes of the Umatilla Indian Reservation
ODOT contact: Ken Patterson, Region 5 NE Area Manager
(541) 963-1365 or email Kenneth.E.Patterson@odot.state.or.us

North West Oregon Area Commission on Transportation
Representing Clatsop, Columbia and Tillamook and western rural Washington counties
ODOT contact: Tony Snyder, Area Manager
(503) 325-9552 or email Tony.R.Snyder@odot.state.or.us

Region 1 Area Commission on Transportation
Representing most of Washington, Hood River, Multnomah and Clackamas counties
ODOT contact: Chris Ford
(503) 731-8356 or email Chris.Ford@odot.state.or.us

Rogue Valley Area Commission on Transportation
Representing Jackson and Josephine counties
ODOT contact: Art Anderson, Rogue Valley Area Manager
(541) 774-6353 or email Arthur.H.Anderson@odot.state.or.us

South Central Oregon Area Commission on Transportation
Representing Klamath and Lake Counties
ODOT contact: Jarod Johnson, South Central Oregon Area Manager
(541) 883-5778 or email Jarod.E.Johnson@odot.state.or.us

South East Area Commission on Transportation
Representing Grant, Harney and Malheur counties and the Burns Paiute Tribe of Harney County
ODOT contact: Sean Maloney
(541) 823-4025 or email Sean.Maloney@odot.state.or.us

South West Area Commission on Transportation
Representing Coos, Curry and Douglas counties
ODOT contact: Chris Hunter, South West Oregon Area Manager
(541) 957-3689 or email Chris.Hunter@odot.state.or.us

Partnerships

ODOT works with a variety of other organizations on diverse issues from maintenance and road management agreements, to safety issues, to multimodal planning and execution involving transit, rail, bike and pedestrian advisory groups.

Please see the Additional Partnerships report in the Special Reports section.

2021–2023 TWO-YEAR AGENCY PLAN

AGENCY PROGRAMS

Delivery & Operations Division (D&O) ***(formerly Highway Division)***

- Maintains, preserves and modernizes state roads and bridges (over 8,000 miles of state highway).
- Provides emergency repair to roads damaged by floods, mudslides, storms and crashes.
- Works with local communities to find transportation solutions that meet local needs and statewide mobility to enhance Oregon's economy.

Funding: State Highway Fund (43%), Federal Highway Administration budgeted as Other Funds (52%), Local Contributions (4%), General Funds (1%).

2021–2023 Legislatively Adopted Budget Summary — D&O
(Dollars in Millions)

	2021-23 Adj. Current Service Level	Policy Packages	**Total 2021-23 LAB**
Maintenance	$ 574.5	$ 182.3	$ 756.8
Preservation	446.2		446.2
Bridge	494.4		494.4
Safety & Operations	435.7	79.9	515.6
Modernization	141.6	32.0	173.6
Special Programs	537.4	(0.5)	536.9
Local Government	303.1	11.2	314.3
Total Funds	$ 2,932.9	$ 305.0	**$ 3,237.8**
Positions	2,733	1	2,734
FTE	2,659.44	0.75	2,660.19

Driver and Motor Vehicle Services (DMV)

- Promotes driver safety, protects financial and ownership interests in vehicles, and collects revenues for Oregon's multimodal transportation system.
- Issues driver licenses, driver permits, and identification (ID) cards including the optional Real ID credentials for qualified individuals in compliance for boarding domestic flights or accessing federal facilities. Currently there are more than 3 million licensed Oregon drivers.
- Imposes driving privilege sanctions such as suspensions and withdrawals from court orders and administrative actions.
- Titles and registers vehicles (approximately 1 million titles issued per year and almost 2 million vehicle registration transactions per year).
- Regulates and inspects 3,500 vehicle-related businesses including franchise dealers, used car dealerships, vehicle appraisers and dismantlers, and third-party driver testing businesses in Oregon.

2021–Legislatively Adopted Budget Summary — DMV
(Dollars in Millions)

	2021-23 Adj. Current Service Level	Policy Packages	**Total 2021-23 LAB**
Other Funds	$ 252.5	$ 3.9	$ 256.4
Federal Funds	2.2	0.0	2.2
Total Funds	$ 254.7	$ 3.9	**$ 258.6**
Positions	879	86	965
FTE	859.50	26.25	885.75

Commerce & Compliance Division (CCD) ***(formerly Motor Carrier Transportation Division)***

- Registrations: 50,742 OR-based trucks and buses registered and 24,041 trip permits (a registration credential) issued in CY 2019
- Weight-Mile Tax Credential (not considered registration): 97,642 temporary passes issued in CY 2019
- Collects Highway Use Tax (weight-mile) and truck registration fees: estimated 2021-23 revenue is $964 million.
- Conducts safety inspections of trucks and drivers (29,8771 in 2019) and trucking company safety compliance reviews.
- Issues over-size, overweight and other special variance permits; enforces truck size and weight laws; and operates the Green Light weigh station preclearance program, saving truckers 2.4 million hours of travel time and $300.0 million in operating costs.
- Conducts weight-mile tax audits to recover unpaid taxes ($7 million in 2019)

Funding Sources: State Highway Fund

2021–2023 Legislatively Adopted Budget Summary — CCD
(Dollars in Millions)

	2021-23 Adj. Current Service Level	Policy Packages	**Total 2021-23 LAB**
Other Funds	$ 77.7	$ 0.0	$ 77.7
Federal Funds	8.0	0.0	8.0
Total Funds	$ 85.7	$ (0.0)	**$ 85.7**
Positions	293	0	293
FTE	292.48	0.00	292.48

Policy, Data & Analysis (PD&A) ***(formerly Transportation Program Development)***

- Guides and supports short-range and long-range planning for Oregon's transportation system, including assistance to local governments and transportation organizations, helping to optimize the system.
- Collects and analyzes data to support policy-related and research activities, budget requirements and state and federal planning and reporting efforts.
- The Connect Oregon program and projects are budgeted within the PD&A; estimated at $78.2M for the 21-23 biennium

With the agency re-organization and restructuring, the Economic & Financial Analysis group moves to a new program structure within Financial Services and Budget Services.

Funding Sources: State Highway Fund (27%), Federal Highway Administration budgeted as Other Funds (34%), and Connect Oregon bond proceeds and Privilege tax (39%).

2021–2023 Legislatively Adopted Budget Summary — PD&A
(Dollars in Millions)

	2021-23 Adj. Current Service Level	Policy Packages	**Total 2021-23 LAB**
Other Funds	$ 194.4	$4.0	$ 198.4
Federal Funds	0.2	0.0	0.2
Total Funds	$ 194.6	$ 4.0	**$ 198.6**
Positions	232	0	232
FTE	225.06	0.00	225.06

Public Transportation Division, Transit Program

- Provides grants for transportation services to 120 local and regional governments and non-profit organizations.
- Provides financial and technical help to small city and rural transit services, and senior and disabled transportation services; creates and supports intercity passenger services (bus and rail connections).
- Promotes the development of transportation options such as rideshare, vanpool, etc.
- Coordinates urban and local transit system planning.

Funding Sources: Other Funds (76.9%), Federal Funds (22.8%) and Lottery Funds (0.3%).

2021–2023 Legislatively Adopted Budget Summary —Transit Program Section
(Dollars in Millions)

	2021-23 Adj. Current Service Level	Policy Packages	**Total 2021-23 LAB**
Other Funds	$258.8	$ 0.0	$ 258.8
Federal Funds	76.9	0.0	76.9
Lottery Funds	0.0	0.9	0.9
Total Funds	$ 335.7	$ 0.9	**$ 336.6**
Positions	28	0	28
FTE	27.25	0.00	27.25

Public Transportation Division, Rail Program

- Inspects and regulates highway-rail grade crossings to ensure safety; enforces laws relating to safety by inspecting tracks and equipment, including those that move hazardous materials and more.
- Oversees freight and passenger rail capital construction projects funded through a variety of state and federal programs including Connect Oregon.
- Provides planning and operational oversight of Amtrak Cascades passenger rail service in Oregon, which is part of the federally designated high-speed Pacific Northwest Rail Corridor in partnership with the State of Washington.

Funding Sources: Other Funds (76%) and Federal Funds (24%)

2021–2023 Legislatively Adopted Budget Summary —Rail Program Section
(Dollars in Millions)

	2021-23 Adj. Current Service Level	Policy Packages	**Total 2020-23 LAB**
Other Funds	$ 51.4	$ 3.3	$ 54.7
Federal Funds	17.1	(0.1)	17.0
Total Funds	$ 68.5	$ 3.2	**$ 71.7**
Positions	33	0	33
FTE	33.00	0.00	33.00

Transportation Safety Division (TSD)

- Save lives and reduce costs from crashes and injuries
- Oregon experienced a significant increase in traffic related fatalities in 2018. Initial analysis indicates that speeding, impaired driving, and roadway departures (leaving the roadway altogether or crossing the centerline), possibly distracted driving all increased in the list of causation factors in fatal crashes. Data for 2018 show that fatal traffic crashes have not decreased when compared with 2017.
- Works with partners to organize, plan and implement statewide transportation safety programs.
- Program areas include Driver Education and Behavior, Motorcycle Safety training, Non-motorized (pedestrians and bicyclist), Safe Routes to School, Impaired Driving (alcohol and other drugs), Occupant Protection (adult and child passenger safety), Emergency Medical Services, Speed Management, Traffic Records, Police Traffic Services, Distracted Driving, Equipment Safety Standards, Workzone Safety, High-Visibility Enforcement (HVE) and Employee Safety for the 4,800 employees in ODOT.
- Awards more than 550 grants and contracts to partners and other service providers each year.

Funding Sources: Other Funds from Student Driver Training; Motorcycle Safety; transfer-in for operation from DMV and Highway. Federal as Other from Federal Highway Administration; and Federal from National Highway Traffic Safety Administration.

2021–2023 Legislatively Adopted Budget Summary — TSD
(Dollars in Millions)

	2021-23 Adj. Current Service Level	Policy Packages	**Total 2021-23 LAB**
Other Funds	$ 17.9	$ 0.0	$ 17.9
Federal Funds	21.3	0.0	21.3
Total Funds	$ 39.2	$ 0.0	**$ 39.2**
Positions	27	0	27
FTE	27.00	0.00	27.00

Support Services Division (SSD)

- Provides administrative services that support operations within the agency, including:
  - Human resources
  - Information systems
  - Business & Performance Services
  - Purchasing
  - Facilities

With the agency re-organization and restructuring, ODOT Headquarters, Internal Audit Services, Financial Services and Budget services move to new program structures. Central Services Division is renamed Support Services Division.

Funding Sources: Other Funds (100%)

2021–2023 Legislatively Adopted Budget Summary — SSD
(Dollars in Millions)

	2021-23 Adj. Current Service Level	Policy Packages	**Total 2021-23 LAB**
Human Resources	$ 15.5	$ 0.0	$ 15.5
Information Systems	137.3	(6.7)	130.6
Business & Performance Svs.	5.2	0.0	5.2
Purchasing	17.4	0.0	17.4
Facilities	7.8	0.0	7.8
Total Funds	$ 183.2	$ (6.7)	**$ 176.5**
Positions	366	0	366
FTE	362.96	0.00	362.96

ODOT Headquarters Division (ODOT HQ)

- Provides administrative services that support operations within the agency, including:
  - Director's Office,
  - External Communications – Government Relations, Ask ODOT
  - Internal Communications
  - Internal and external audit functions
  - Office of Civil Rights
  - Office of Innovation

With the agency re-organization and restructuring, ODOT Headquarters and Internal Audit Services move to a new program structure separate from SSD.

Funding Sources: Other Funds (100%)

2021–2023 Legislatively Adopted Budget Summary — ODOT HQ
(Dollars in Millions)

	2021-23 Adj. Current Service Level	Policy Packages	**Total 2021-23 LAB**
Director's Office	$ 21.2	$ 0.0	$ 21.2
Internal Audit Services	3.6	0.0	3.6
Office of Civil Rights	21.6	0.0	21.6
Office of Innovation	15.5	0.0	15.5
Total Funds	$ 61.9	$ (0.0)	**$** 61.9
Positions	88	0	88
FTE	87.50	0.00	87.50

Finance & Budget Division (F&B)

- Provides administrative services that support operations within the agency, including:
  - Financial services
  - Budget Services
  - Economic & Financial Analysis

With the agency re-organization and restructuring, Financial Services and Budget Services move to a new program structure separate from SSD. Economic & Financial Analysis moves to this same program structure from Policy, Data & Analysis.

Funding Sources: Other Funds (99.0%) and Federal Funds (1.0%)

2021–2023 Legislatively Adopted Budget Summary — F&B
(Dollars in Millions)

	2021-23 Adj. Current Service Level	Policy Packages	**Total 2021-23 LAB**
Financial Services	$ 49.6	$ (1.8)	$ 47.8
Legislative Budget	1.6	(0.0)	1.6
Economic & Financial Analysis	1.5	(0.0)	1.5
Total Funds	$ 52.7	$ (1.8)	**$ 50.9**
Positions	80	0	80
FTE	80.00	0.00	80.00

2021–2023 TWO-YEAR PLAN

INVESTMENTS IN TRANSPORTATION

With the passage of HB 2017, Keep Oregon Moving, the Oregon Legislature made a significant investment in transportation to help further the things that Oregonians value—a vibrant economy with good jobs, strong communities with a good quality of life, a clean environment, and safe, healthy people. This is a historic, once in a generation investment in Oregon's transportation system that will pay dividends for decades to come.

The Oregon Department of Transportation will effectively deliver programs and projects in an accountable, transparent, and efficient manner.

The Legislative Revenue Office estimates Keep Oregon Moving (HB 2017) will produce $5.3 billion in total revenue over 10 fiscal years, including both highway and non-highway funding. At full implementation of the taxes and fees in 2024, HB 2017 will produce $500 million in State Highway Fund revenue. About half of the additional State Highway Fund provided by Keep Oregon Moving will go to local governments, who will receive a 50 percent increase in the amount they get from the State Highway Fund to fund local road and street maintenance and improvements.

Keep Oregon Moving increases the gas tax and vehicle title and registration fees over a seven-year period. The annual registration fees and title fees will be tiered based on vehicle fuel efficiency in order to ensure that more efficient vehicles that pay little gas tax contribute their fair share for use of the roads. In addition, the weight-mile tax on heavy trucks will increase to ensure that trucks pay their fair share for their wear and tear on the roads. All of these funds are constitutionally dedicated to the State Highway Fund and can only be used for roads.

In addition, Keep Oregon Moving creates three new taxes.

- **0.5% vehicle dealer privilege tax** on new car sales will go to fund rebates to encourage sales of electric vehicles and also provide an ongoing dedicated funding source for the multimodal Connect Oregon program.
- **0.1% employee payroll tax** ($1 for every $1000 in payroll) will improve public transportation service in both rural and urban communities. This equates to less than $1 per week for the average Oregon worker.
- **$15 tax on the sale of new bicycles that cost at least $200** will go into Connect Oregon to fund off-road bicycle and pedestrian paths that serve commuters.

WILDFIRE RECOVERY EFFORTS

Oregon's 2020 Labor Day fires constitute the largest and most expensive disaster in our state's history. The state, under leadership from Governor Brown's Disaster Cabinet and the Wildfire Economic Recovery Council, is managing the cleanup and recovery efforts. The Oregon Department of Transportation (ODOT), the Department of Environmental Quality (DEQ), and the Office of Emergency Management (OEM) formed a Debris Management Task Force to coordinate, facilitate, and lead efforts to clean up debris created by the fires and prepare impacted communities for further recovery and rebuilding.

The effort entails both Hazard Tree removal and Structural Debris removal. The Debris Management Task Force expects a high rate of federal reimbursement for the state's debris cleanup efforts (at least 75% of total eligible costs); the state will need to cover the remaining costs (including matching funds for reimbursement-eligible efforts and costs ineligible for federal reimbursement). Debris cleanup includes both removal of Hazard Trees along highways and removal of residential and commercial Structural Debris. Hazard Tree removal is an eligible State Highway Fund activity; however, the Structural Debris removal is not an eligible State Highway Fund expense and the Wildfire Economic Recovery Council has recommended funding this effort using non-State Highway Fund resources. Federal funds will come via reimbursement from the Federal Emergency Management Agency (FEMA) and the Federal Highway Administration (FHWA); the Debris Management Task Force maintains a strong, ongoing partnership with these federal entities in completing and funding the cleanup efforts. ODOT received funding from the October 2020, December 2020 and January 2021 E-boards. ODOT anticipates that this work will carry into the 2021-2023 biennium.

ENVIRONMENTAL FACTORS

System Demands

- **Increasing population**- Based on the data from the 2000 U.S. Census, Oregon is expected to grow to 4.3 million people by 2020. Sixty-nine percent of this growth will occur in the Willamette Valley (Portland to Eugene). Growth places additional stress on highways and bridges.
- **Changing demographics**- Over the last six decades, the population in urban areas has increased about 200 percent compared with an increase in rural areas of 33 percent. Issues associated with increasing population are compounded by a baby boomer generation that will likely need different transportation options as it ages.
- **Vehicle miles traveled**- The total number of vehicle miles traveled (VMT) is a measure of demands on the highway system. Ten vehicles, each traveling five miles on a highway, equal 50 VMT. Oregon highways see VMT numbers in the billions. VMT peaked in 2004 and generally fell through 2012 as the economy experienced a severe recession and struggled to recover. There was some concern if VMT had possibly peaked, especially on a per capita basis. However, in 2013 VMT began to

slowly grow again, picking up steam through 2015 and into 2016. This growth has also outpaced population growth leading to increasing per capita VMT.

Bridge Conditions

HB 2017 (2017) provides additional funding for the Fix It program to ensure that deteriorating bridges on Oregon's highest priority routes can be addressed before they impede mobility or force trucks to detour. In the short term, the number of poor bridges is expected to be manageable through programs like Major Bridge Maintenance (MBM), painting, cathodic protection and bridge repair projects. However, the large population of aging bridges will result in substantially more needs in the future. There is a serious concern that critical and near-critical needs will grow at an increasing rate until a point in the near future that current staff will not be able to keep on top of these serious issues. At that point, unpredictable failures are possible that will result in delays, detours and unplanned high cost emergency repairs.

An Aging Infrastructure and System Capacity

Oregon's transportation infrastructure is getting older and more expensive to maintain, preserve and expand. Many important highway facilities such as bridges and interchanges are between 50 and 80 years old. Increased investment in maintenance is necessary to keep older facilities safe and operational. Because there are so many of these structures, Oregon needs to invest a significant amount of money in maintenance and preservation to avoid more costly reconstruction. Highway pavement condition is projected to significantly deteriorate over the next decade because of reduced funding for preserving the system and inflationary pressures.

Given the projected population growth, much of Oregon's current transportation infrastructure cannot provide sufficient capacity. The challenge is to achieve a diverse and integrated transportation system with convenient transfers between modes, a key ingredient in a vibrant economy. For example, diverse transportation options can serve the changing needs of an aging baby boomer population and also attract younger generations to the state to be its up-and-coming workforce.

Some of the mobility and accessibility challenges facing different modes of transportation include the following:

- Projected demand on highways means congestion will increase and span longer periods of the day.
- The main north-south rail line in Oregon is already at capacity. Passenger rail timeliness is routinely compromised due to the demands of freight movement on a single line. Other rail lines require improvements to increase capacity significantly.
- Bicycle facilities have increased since 1971, but the overall system is not complete. Bicycles and motor vehicles must share the road under increasingly congested circumstances.

- The network of sidewalks is not complete and the additional network of accommodations such as ramps at intersections (as required by the Americans with Disabilities Act) is an important need.
- The challenge in providing public transportation across Oregon, within cities and between cities, is to achieve the ideal combination of affordable, reliable and convenient alternatives. Travel options such as buses, trains, vanpools and ride-sharing services will continue to require investments.

Climate Office

The ODOT Climate Office was established to help reduce the Agency's carbon footprint, curb transportation emissions, adapt to changes in the climate and weather, and make the transportation system more environmentally sustainable.

The work of the Climate Office is to educate, develop and institutionalize a climate lens and strategies into the ways the Agency plans for, invests in, builds, manages, maintains, and supports the multi-modal transportation system of Oregon. The Climate Office is also responsible for the implementation of climate-related legislation and directives.

Rail and Transit

The Oregon Public Transportation Plan (OPTP) was adopted by the Oregon Transportation Commission in September 2018. It provides a statewide vision for the public transportation system and a policy foundation to assist transportation agencies in making decisions.

The vision statement for the new OPTP was developed by the OPTP Policy Advisory Committee:

> "In 2045, public transportation is an integral, interconnected component of Oregon's transportation system that makes Oregon's diverse cities, towns, and communities work. Because public transportation is convenient, affordable, and efficient, it helps further the state's quality of life and economic vitality and contributes to the health and safety of all residents, while reducing greenhouse gas emissions".

Coordination, cooperation, and collaboration between the state, local providers, cities, counties, and other public transportation stakeholders are the most critical elements to implementing the OPTP and realizing the OPTP's vision.

ODOT's Public Transportation Division performs the following public transportation roles:

- Establishes policies and rules for state funding programs with an emphasis on supporting the statewide interconnected transit network for all Oregonians

- Distributes state and federal funds to transit providers
- Provides training, technical assistance and tools to providers
- Convene stakeholders and facilitate coordination and collaboration
- Contracts for services that fill gaps in the statewide transit network, including the Public Oregon Intercity Transit (POINT) bus and the Amtrak Cascades passenger rail services

The Public Transit Section of the ODOT Public Transportation Division manages the statewide public transportation network and administers funding programs that implement the OPTP.

The Passenger Rail Program, which includes rail and supplemental bus service passengers, had steady ridership form 2015 through 2017. On December 18, 2017, a derailment occurred in DuPont, Washington on the Amtrak Cascades service killing 3, injuring 80, and destroying a WSDOT-owned trainset. The derailment caused an immediate drop in ridership. Late in 2018, ridership began to show signs of recovery reaching 175,118 in 2019.

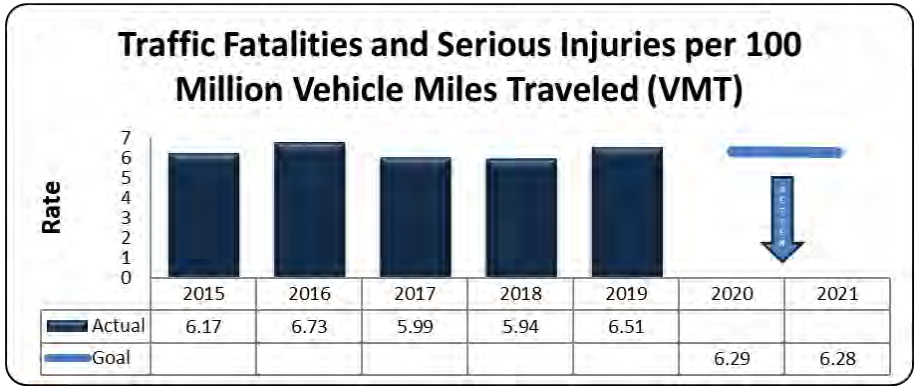
The COVID-19 crisis has led to more than a 95 percent decline in ridership since mid-March 2020. Given this situation, attaining 2020 and 2021 goals may be improbable.

Number of Traffic Fatalities

The three greatest factors contributing to serious crashes are speed, failure to use safety belts, and driver impairment from alcohol and drugs.

Oregon's goal is zero fatalities, but realistic interim targets are set based on the desire to reduce fatality and serious injury rates gradually over time to achieve the longer-term goal of zero.

ODOT's strategy to reduce traffic fatalities is to continue to implement traffic safety programs and proven countermeasures based on the causes of fatal crashes in Oregon.



	2015	2016	2017	2018	2019	2020	2021
Actual	6.17	6.73	5.99	5.94	6.51		
Goal						6.29	6.28

Revenue and Economic Variables

At the start of 2020, the economy was in good shape and there were no real storm clouds on the horizon. Of course that all changed in March due to the pandemic, and the results of this pandemic will impact the 2021-23 biennium and beyond.

When the stay at home orders were imposed in March, there was an immediate impact on travel and certain sectors of the Oregon economy. Services and retail sales, sans grocery stores, were hit the hardest as customers evaporated. Likewise, with travel dropping almost 50% overnight, motor fuel sales dropped significantly. As the pandemic extended into April and May, traffic growth slowly recovered and businesses began to partially reopen and counties entered phases one and two of the recovery. The June 2020 OEA forecast calls for a full economic recovery by 2024.

Looking ahead into the next biennium, two of the biggest headwinds facing the state are business closures and in-migration. As the partial shutdown extends, more and more businesses will permanently close, which will act as a drag on overall economic growth. In addition, Oregon is heavily reliant on in-migration for growth. Without people moving into the state, we are expected to have a negative net natural increase starting in 2025. The current outlook is for a significantly reduced number of immigrants, acting as an additional drag on future growth.

Our three-legged stool of Highway Fund revenues is built on 40% motor fuels tax, 30% Commerce and Compliance, and 30% DMV fees. Of that, about 70% are user taxes (motor fuels and weight-mile), while the remaining are access fees, such as registrations, titles and licenses. In general, the user fees are more sensitive to economic changes but that is not universally true so far in our current recession.

Motor fuels, our largest single source of revenue is following the traditional recession pattern and is expected to be our hardest hit source, although most of the loss in in the current biennium. Prior to COVID, we forecasted total gross motor fuel revenue of $1,334 million in 2019-21 and $1,407 million in 2021-23, which has been reduced in the most recent forecast to $1,239 million and $1,380 million respectively, for a combined loss of $122 million.

While motor fuel revenue has been hit hard by the pandemic, weight-mile revenue has not. About 90% of Commerce and Compliance revenues comes from weight-mile and this source has been remarkably resilient over the last several months. While we do not expect this resiliency to last as the recession wears on, the impact will likely be relatively minor. We project overall Commerce and Compliance revenue to drop by only $20 million in each of the current and 2021-23 biennia for totals of $876 million in 2019-21 and $950 million in 2021-23.

The access fees, which is primarily DMV revenue, has suffered both from the recession and as field offices shut down due to the pandemic. Access fees are more recession proof and likely will remain so. However, with field offices temporarily closed in 2020 and longer processing times for some transactions, many transactions and associated revenue have been postponed. We project overall DMV revenue to drop by $54 million in 2019-21 and $23 million in 2021-23 biennia for totals of $871 million in 2019-21 and $941 million in 2021-23.

Helping to shore up transportation revenues through 2024 are the tax and fee increases from HB 2017 (2017 Session). These phased tax and fee increases, coming in 2018, 2020, 2022 and 2024 will bring over $500 million per year in new Highway Fund revenue and around $650 million in total new transportation revenues when the bill is fully implemented.

Agency Initiatives

- Deliver STIP Construction program to help sustain jobs in Oregon and boost the state's economy
- Implement the collection of road user revenue based on miles driven for up to 5,000 participants
- Explore using public and private partnerships, projects relating to Electric Vehicles and new transportation financing models
- Continue activities to reduce traffic fatalities and injuries
- Develop and maintain funding for highways, rail and transit
- Deliver the programs and projects from HB 2017 (2017) in an accountable, transparent, and efficient manner
- Implement the Strategic Business Plan

State Owned Buildings

ODOT owns over 1,300 buildings of various types; office buildings, heated maintenance station buildings, unheated storage buildings, salt and sand sheds, scale houses, employee housing, material labs, communication tower equipment buildings, deicer storage buildings, equipment wash bay buildings and many small miscellaneous storage type buildings. The replacement value of these buildings is $842 million. The total deferred maintenance/capital renewal budget for 2021-23 is approximately $18.5 million, which is comprised of maintenance and capital improvement funds.

Major Information Technology Projects

DMV's Service Transformation Program (STP) is a multi-year program to improve DMV business processes, enhance service capabilities, replace computer systems, and enable DMV to become more flexible and timely in meeting customer expectations and legislative mandates. DMV's antiquated systems make it difficult for business partners like law enforcement, courts, vehicle dealers, and financial institutions to make their own business improvements. STP is focused on enhancing service delivery and establishing a

technology platform that is more adaptable to the changing needs of DMV customers, business partners and the legislature. In July 2020, the Driver portion of the STP was successfully launched.

Time and Attendance Project: The Oregon Department of Transportation (ODOT) strives to provide a single online time, attendance, and labor system to its approximate 4,800 employees. This system would replace more than 30 disparate systems, some of which are manual, paper-based processes that capture time, leave, and labor cost associated with the employee population. ODOT, is partnering with Kronos to develop and implement an enterprise timekeeping solution that will eliminate paper timesheets, provide data validation tools, improve time and leave reporting, reduce manual reconciliation, and improve FMLA/OFLA tracking.

Sustainability

ODOT is a leader in sustainable transportation. ODOT's Sustainability Program provides central oversight and coordination and is a resource to staff incorporating sustainability into their work. To assist the work of this program, the Director established the ODOT Sustainability Council. The Council provides leadership on integration of sustainable practices and strategies into the day-to-day business of the agency. An annual Progress Report is published each spring. ODOT's Sustainability Plan and program provides conformance with the Oregon Sustainability Act, Governor's Executive Orders, and other resource-specific mandates. ODOT reports progress under its plan to the Oregon Sustainability Board every two years.

Activities: The Sustainability Program works with managers to develop tools for implementation. For example, the Program strives to reduce ODOT's energy costs and carbon footprint by working with Facilities and Fleet to maximize efficiencies and use alternative energy sources. Other efforts under the umbrella of the Sustainability Program is research and planning for climate change adaptation. Adaptation efforts included a Climate Change Adaptation Strategy Report in 2012. Adaptation pilot studies were completed in 2014 and 2017 and identified specific vulnerabilities and protection strategies for state highways on the Oregon coast. Lessons learned from these pilots has informed current adaptation efforts, including a sea level rise mapping project, and long-term research and monitoring of ground movement at high-risk coastal landslide sites.

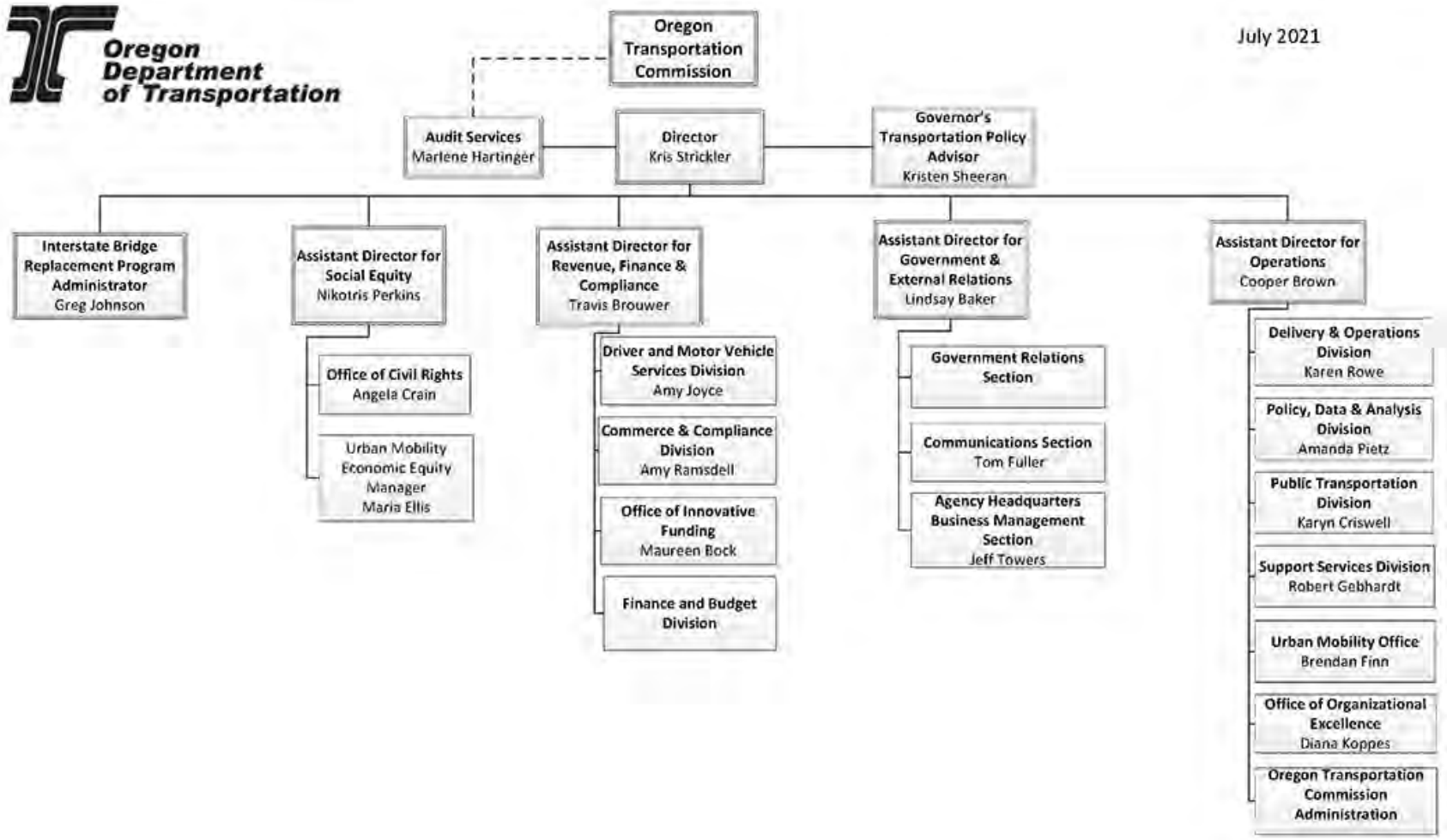
Beginning in 2013, the Sustainability Program partnered with ODOT Facilities and the Energy Trust of Oregon on a Strategic Energy Management program (SEM). The SEM program is building ODOT's capacity for continuous improvement in energy management practices. Fifteen (15) facilities are engaged in the program statewide, with the goal to include additional sites over time. ODOT has achieved significant energy efficiencies and cost savings through this program to date. ODOT is improving how it reviews building operations, manages investments, engages staff, and tracks and reports on energy use and cost savings. ODOT is also focused on water conservation as an agency priority and in response to Executive Order 15-09, which directs state agencies to reduce water consumption, by 15% by the year 2020.

Coordination with other State agencies, the Governor's Office, and Oregon Sustainability Board will be important throughout the biennium. ODOT will continue to participate in the Interagency Sustainability Coordinators Network, the Oregon Global Warming Commission (OGWC), the Governor's Adaptation Workgroup, and other interagency stakeholder groups on sustainability, livability and climate change.

Additional information can be found at http://www.oregon.gov/ODOT/SUS/

2021-2023 Legislatively Adopted Budget

Positions: 4,846 FTE: 4,681.19



Positions eliminated from or added to the 2019-2021 LAB

Changes Due to Permanent Financing as of 6.30.2021

Establishments:

Position Number	Classification	Division
0015942	Executive Support Specialist 2	Delivery & Operations, Special Programs
0015943	Operations & Policy Analyst 4	ODOT Headquarters
0015944	Executive Support Specialist 1	Delivery & Operations, Special Programs
0015945	Operations & Policy Analyst 2	Delivery & Operations, Special Programs
0015946	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015947	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015948	Principal Executive Manager C	Delivery & Operations, Maintenance
0015949	Operations & Policy Analyst 4	Rail Program Division
0015950	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015951	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015952	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015953	Principal Executive Manager C	Delivery & Operations, Maintenance
0015954	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015955	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015956	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015957	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015958	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015959	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015960	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015961	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance

0015962	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015963	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015964	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015965	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015966	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015967	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015968	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015969	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015970	Transportation Maintenance Specialist 2	Delivery & Operations, Maintenance
0015971	Planner 4	Delivery & Operations, Special Programs
0015972	Executive Support Specialist 2	Delivery & Operations, Special Programs
0015976	Operations & Policy Analyst 4	Policy, Data & Analysis Division
0015977	Traffic Systems Technician 3	Delivery & Operations, Safety Operations
0015978	Traffic Systems Technician 3	Delivery & Operations, Safety Operations
0015979	Traffic Systems Technician 3	Delivery & Operations, Safety Operations

Abolishments:

Position Number	Classification	Division
0001182	Data Entry Operator	Driver & Motor Vehicle Services
0002003	Administrative Specialist 2	Public Transit Division
0002930	Information Systems Specialist 7	Support Services Division
0027002	Support Services Supervisor 2	Driver & Motor Vehicle Services
0103056	Office Specialist 2	Support Services Division
0371022	Information Systems Specialist 6	Delivery & Operations, Safety Operations
0716003	Principal Executive Manager D	Driver & Motor Vehicle Services
1091081	Information Systems Specialist 5	Support Services Division
1111065	Right of Way Agent 2	Delivery & Operations, Special Programs

1151005	Engineering Specialist 3	Delivery & Operations, Bridge
1161035	Right of Way Agent 2	Delivery & Operations, Special Programs
1171043	Associate in Engineering 2	Delivery & Operations, Special Programs
1171047	Professional Engineer 1	Delivery & Operations, Special Programs
1171099	Engineering Specialist 3	Delivery & Operations, Safety Operations
1171105	Professional Engineer 1	Delivery & Operations, Bridge
1171113	Civil Engineering Specialist 1	Delivery & Operations, Special Programs
1181032	Professional Engineer 1	Delivery & Operations, Safety Operations
1201043	Civil Engineering Specialist 1	Delivery & Operations, Preservation
1517002	Information Systems Specialist 7	Support Services Division
1517018	Information Systems Specialist 5	Support Services Division
1517020	Information Systems Specialist 5	Support Services Division
1601068	Associate in Engineering 1	Delivery & Operations, Preservation
1611009	Professional Engineer 1	Delivery & Operations, Special Programs
1651016	Planner 3	Policy, Data & Analysis
2111062	Fiscal Analyst 1	Delivery & Operations, Special Programs
2111066	Professional Land Surveyor 2	Delivery & Operations, Special Programs
2111089	Information Systems Specialist 6	Delivery & Operations, Safety Operations
2301084	Associate in Engineering 2	Delivery & Operations, Special Programs
2301093	Engineering Specialist 2	Delivery & Operations, Bridge
2301154	Electronic Public Design Specialist 2	Delivery & Operations, Special Programs
2301241	Civil Engineering Specialist 2	Delivery & Operations, Special Programs
2301245	Construction Project Manager 2	Delivery & Operations, Bridge
2301487	Civil Engineering Specialist 2	Delivery & Operations, Maintenance
2301524	Engineering Specialist 2	Delivery & Operations, Special Programs
2301919	Civil Engineering Specialist 2	Delivery & Operations, Special Programs
3411010	Administrative Specialist 1	Delivery & Operations, Special Programs
3461008	Information Systems Specialist 6	Delivery & Operations, Safety Operations
3511197	Principal Executive Manager B	Delivery & Operations, Maintenance

3531460	Engineering Specialist 2	Delivery & Operations, Special Programs
8600037	Office Specialist 2	Commerce & Compliance Division
8600058	Transportation Services Representative 2	Commerce & Compliance Division
9901076	Engineering Specialist 2	Delivery & Operations, Maintenance

Position Established in HB 2411 (2021), Package 813, Policy Bills:

Position Number	Classification	Division
0015983	Operations & Policy Analyst 3	Delivery & Operations, Special Programs

Positions Established in HB 5006 (2021), Package 811, Budget Reconciliation Adjustments:

Position Number	Classification	Division
0015982	Operations & Policy Analyst 2	Driver & Motor Vehicle Services
0015981	Compliance Specialist 2	Driver & Motor Vehicle Services

Limited Duration Positions Extended in HB 5542 (2021), Package 801, LFO Analyst Adjustments:

Position Number	Classification	Division
1921093	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921094	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921095	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921096	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921097	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921098	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921099	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921100	Transportation Service Representative 1	Driver & Motor Vehicle Services

1921101	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921102	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921103	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921104	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921105	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921106	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921107	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921108	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921109	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921110	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921111	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921114	Public Service Representative 3	Driver & Motor Vehicle Services
1921115	Public Service Representative 3	Driver & Motor Vehicle Services
1921116	Public Service Representative 3	Driver & Motor Vehicle Services
1921117	Public Service Representative 3	Driver & Motor Vehicle Services
1921118	Public Service Representative 3	Driver & Motor Vehicle Services
1921119	Public Service Representative 3	Driver & Motor Vehicle Services
1921120	Public Service Representative 3	Driver & Motor Vehicle Services
1921121	Public Service Representative 3	Driver & Motor Vehicle Services
1921122	Public Service Representative 3	Driver & Motor Vehicle Services
1921123	Public Service Representative 3	Driver & Motor Vehicle Services
1921124	Public Service Representative 3	Driver & Motor Vehicle Services
1921125	Public Service Representative 3	Driver & Motor Vehicle Services
1921126	Public Service Representative 3	Driver & Motor Vehicle Services
1921127	Public Service Representative 3	Driver & Motor Vehicle Services
1921128	Public Service Representative 3	Driver & Motor Vehicle Services
1921133	Principal Executive Manager A	Driver & Motor Vehicle Services
1921137	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921138	Transportation Service Representative 1	Driver & Motor Vehicle Services

1921139	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921140	Public Service Representative 3	Driver & Motor Vehicle Services
1921141	Public Service Representative 3	Driver & Motor Vehicle Services
1921142	Public Service Representative 3	Driver & Motor Vehicle Services
1921143	Public Service Representative 3	Driver & Motor Vehicle Services
1921144	Public Service Representative 3	Driver & Motor Vehicle Services
1921145	Public Service Representative 3	Driver & Motor Vehicle Services
1921146	Public Service Representative 3	Driver & Motor Vehicle Services
1921147	Public Service Representative 3	Driver & Motor Vehicle Services
1921148	Public Service Representative 3	Driver & Motor Vehicle Services
1921149	Public Service Representative 3	Driver & Motor Vehicle Services
1921150	Public Service Representative 3	Driver & Motor Vehicle Services
1921151	Public Service Representative 3	Driver & Motor Vehicle Services
1921152	Public Service Representative 3	Driver & Motor Vehicle Services
1921153	Public Service Representative 3	Driver & Motor Vehicle Services
1921154	Public Service Representative 3	Driver & Motor Vehicle Services
1921155	Public Service Representative 3	Driver & Motor Vehicle Services
1921156	Public Service Representative 3	Driver & Motor Vehicle Services
1921159	Principal Executive Manager A	Driver & Motor Vehicle Services
1921161	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921162	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921163	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921165	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921166	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921167	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921168	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921169	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921170	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921171	Transportation Service Representative 1	Driver & Motor Vehicle Services

1921172	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921173	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921174	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921175	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921176	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921177	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921178	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921179	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921180	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921181	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921182	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921183	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921184	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921185	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921186	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921187	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921188	Transportation Service Representative 1	Driver & Motor Vehicle Services
1921189	Transportation Service Representative 1	Driver & Motor Vehicle Services

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Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
087-01-00-00000	**NL Debt Service and Loan Fund**						
	Other Funds	4,737,687	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
088-00-00-00000	**Capital Improvements**						
	Other Funds	8,781,294	17,353,672	17,353,672	18,099,880	17,353,672	18,099,880
089-00-00-00000	**Capital Construction**						
	Other Funds	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
100-20-00-00000	**Maintenance**						
	General Fund	-	-	-	-	-	17,650,000
	Other Funds	564,754,015	566,677,478	566,677,478	574,561,732	551,237,798	739,189,471
	All Funds	564,754,015	566,677,478	566,677,478	574,561,732	551,237,798	756,839,471
100-25-00-00000	**Preservation**						
	Other Funds	258,087,356	405,061,206	405,061,206	446,173,142	428,928,614	446,172,144
100-30-00-00000	**Bridge**						
	Other Funds	251,586,832	557,030,174	557,030,174	494,371,408	473,067,056	494,368,271
100-40-00-00000	**Highway Operations**						
	Other Funds	246,720,954	387,329,983	387,329,983	435,669,414	419,343,809	515,648,722
100-45-00-00000	**Modernization**						
	Other Funds	198,259,374	167,404,546	167,404,546	141,646,624	1,048,944,314	173,606,043

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
100-55-00-00000	**Special Programs**						
	Other Funds	289,478,396	422,819,406	422,819,406	537,365,821	520,630,283	536,884,954
100-65-00-00000	**Local Government**						
	Other Funds	227,500,060	208,473,588	208,473,588	303,079,658	295,664,853	314,281,779
200-00-00-00000	**Driver and Motor Vehicles Svcs**						
	Other Funds	218,738,239	247,310,572	247,310,572	252,470,053	245,866,291	256,389,780
	Federal Funds	37,000	2,103,458	2,103,458	2,204,752	2,204,752	2,204,752
	All Funds	218,775,239	249,414,030	249,414,030	254,674,805	248,071,043	258,594,532
300-00-00-00000	**Commerce and Compliance Division**						
	Other Funds	62,953,973	70,414,081	70,414,081	77,673,013	75,490,845	77,656,725
	Federal Funds	-	-	-	8,000,000	8,000,000	8,000,000
	All Funds	62,953,973	70,414,081	70,414,081	85,673,013	83,490,845	85,656,725
400-10-00-00000	**Policy, Data & Analysis Division**						
	Other Funds	124,851,599	183,488,798	183,488,798	194,455,898	190,246,130	198,436,288
	Federal Funds	174,230	201,769	201,769	201,769	201,769	201,443
	All Funds	125,025,829	183,690,567	183,690,567	194,657,667	190,447,899	198,637,731
400-11-00-00000	**Public Transit**						
	General Fund	9,747,800	-	-	-	-	-
	Lottery Funds	-	-	-	-	-	950,000

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
400-11-00-00000	**Public Transit**						
	Other Funds	59,546,085	246,614,961	246,614,961	258,808,502	258,543,621	258,808,305
	Federal Funds	56,444,664	73,747,091	73,747,091	76,886,503	76,886,157	76,886,503
	All Funds	125,738,549	320,362,052	320,362,052	335,695,005	335,429,778	336,644,808
400-12-00-00000	**Rail**						
	General Fund	9,610,058	-	-	-	-	-
	Other Funds	35,605,225	61,818,051	61,818,051	51,398,601	49,597,870	54,688,441
	Federal Funds	3,315,993	17,122,916	17,122,916	17,122,916	17,045,931	17,050,360
	All Funds	48,531,276	78,940,967	78,940,967	68,521,517	66,643,801	71,738,801
400-13-00-00000	**Transportation Safety**						
	Other Funds	14,888,967	19,175,340	19,175,340	17,949,645	17,795,830	17,949,124
	Federal Funds	16,527,652	20,195,157	20,195,157	21,270,051	21,269,844	21,269,856
	All Funds	31,416,619	39,370,497	39,370,497	39,219,696	39,065,674	39,218,980
500-00-00-00000	**Debt Service**						
	General Fund	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393
	Lottery Funds	113,596,785	115,592,980	115,592,980	126,019,800	125,155,188	121,944,228
	Other Funds	537,492,878	384,447,137	1,075,038,344	369,745,010	400,357,130	400,357,680
	Federal Funds	20,156,997	21,243,619	21,243,619	20,679,380	-	20,679,380
	All Funds	675,344,906	546,589,762	1,237,180,969	535,071,230	543,884,258	561,352,681

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
700-00-00-00000	**Support Service Division**						
	Other Funds	226,759,302	261,022,404	261,022,404	183,184,450	167,754,910	176,529,829
	Federal Funds	-	300,367	300,367	-	-	-
	All Funds	226,759,302	261,322,771	261,322,771	183,184,450	167,754,910	176,529,829
800-00-00-00000	**ODOT Headquarters Division**						
	Other Funds	-	-	-	61,914,340	59,549,794	61,905,322
850-00-00-00000	**Finance and Budget Division**						
	Other Funds	-	-	-	52,429,763	49,150,598	50,669,657
	Federal Funds	-	-	-	317,204	317,204	317,204
	All Funds	-	-	-	52,746,967	49,467,802	50,986,861
TOTAL AGENCY							
	General Fund	23,456,104	25,306,026	25,306,026	18,627,040	18,371,940	36,021,393
	Lottery Funds	113,596,785	115,592,980	115,592,980	126,019,800	125,155,188	122,894,228
	Other Funds	3,337,042,236	4,244,441,397	4,935,032,604	4,520,996,954	5,319,523,418	4,841,642,415
	Federal Funds	96,656,536	134,914,377	134,914,377	146,682,575	125,925,657	146,609,498
	All Funds	3,570,751,661	4,520,254,780	5,210,845,987	4,812,326,369	5,588,976,203	5,147,167,534

Revenue

Revenue Forecast

ODOT's budget is based on official revenue forecasts, updated every six months, with the 2021-2023 budget based on the April 2020 forecast. Each update considers new economic data and assumptions impacting transportation revenue. The ODOT revenue forecast model consists of approximately 250 transactions, with well over 200 located in DMV. Inputs to the model come from three primary sources; 1) actual data, 2) the State of Oregon forecast published by the Department of Administrative Services (DAS), and 3) national variables forecast produced by IHS Markit. The April 2020 forecast is consistent with the DAS Office of Economic Analysis March 2020 state economic and revenue forecast, with early adjustments for impacts related to COVID-19. The October 2020 forecast, and associated impacts from COVID-19, continue to show decreases in motor fuel taxes, with increases in weight-mile taxes.

ODOT's forecast is published in April and October of each year, and is available here:
https://www.oregon.gov/ODOT/Data/Pages/Revenue-Forecasts.aspx

Other Funds

Primary sources of state revenues for the Oregon Department of Transportation include:

Non-dedicated State Highway Fund Revenue:

- Motor Fuels Taxes—Per-gallon taxes on motor vehicle and aviation fuel.
- Weight-mile Tax—Graduated tax on heavy vehicles (>26,000 lbs.), based on vehicle weight and miles traveled on public roads.
- Driver and Vehicle Licenses and Fees—Fees associated with driver licenses, driver permits, and vehicle registration/permits, and titles, etc. This category contains a large number of fees for various areas from snowmobile titling to specialty license plates.
- Vehicle Use Tax – 0.5% tax on out-of-state new vehicle sales in Oregon.

Dedicated State Highway Fund Revenue:

Some revenue sources include fees collected for the following dedicated uses and are transferred to the appropriate agency or program unit after collection costs are deducted.

- Safety and Training Funds:

  - Student Driver Training Fund—funded by a fee required to obtain a driver license. Funds public-offered ODOT approved driver education through Community Colleges, Educational Service Districts, and High Schools.
  - Motorcycle Safety Fund—Funded by fee required to obtain an original motorcycle endorsement or a fee required to obtain a renewal motorcycle endorsement fee. Funds statewide motorcycle training classes and public information and educational materials.
- Special County and City Fuels Taxes and vehicle registration fees collected for numerous cities and counties.

Dedicated Non-State Highway Fund Revenue:

- Winter Recreational Fund (Sno-Park)—Funds collected for Sno-Park permits are used to pay for snow removal from designated winter recreation area parking locations, enforce permit requirements, and develop and maintain winter parking areas.
- Snowmobile Fund—Snowmobile registration fees used to finance the cost of an enforcement and education program.
- Recreational Vehicle Fund—Funds collected for recreational vehicle license and trip permit fees are transferred to Oregon Park and Recreation Department.
- Marine Fuel—Fuels Tax for gasoline used in boats is transferred to the Marine Board.
- Aviation and Jet Fuels Tax—Fuels tax revenue for jet and aviation gas fuel is transferred to the Department of Aviation.
- ATV Fuel—Fuels Tax for All Terrain Vehicles is transferred to Oregon Parks and Recreation Department.
- Specialty License Plates—Funds collected are transferred to the appropriate agency (Veteran’s Affairs, Watershed Enhancement Board, Park and Recreation, etc.) or program.
- Vehicle Privilege Tax – 0.5% tax on in-state new vehicle sales, dedicated to the Connect Oregon program.
- Statewide Payroll Tax – 1/10 of 1% tax on wages, dedicated to public transportation services.
- Bicycle Excise Tax - $15 fee on new adult bicycle sales over $200, dedicated to bicycle and pedestrian projects through the Connect Oregon program.

Federal Funds

- Federal Highway Administration's Fixing America's Surface Transportation Act (FAST Act) was authorized in December of 2015. The majority of these funds are budgeted as Other Funds for accounting purposes.
- National Highway Traffic Safety Administration—for traffic safety programs.
- Federal Railroad Administration—High-speed Rail and Local Freight Assistance. Project-specific funds used for engineering, design, construction, equipment purchases, and contracts.
- Federal Transit Administration (FTA)—Fund the administration of the grant program and grants within the Public Transit Division for the Small Urban System, Senior and Disabled Capital Assistance, and Transit Planning grant programs.
- Motor Carrier Safety Assistance Program (MCSAP). This Federal grant program provides financial assistance to States to reduce the number and severity of crashes and hazardous material incidents involving commercial motor vehicles.

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-000-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	689,746	-	-	-	-	-
Transfer In - Intrafund	273,544	-	-	-	-	-
Tsfr From Administrative Svcs	112,907,039	115,058,344	115,058,344	126,019,800	125,155,188	121,787,391
Tsfr From Veterans' Affairs	-	-	-	-	-	650,000
Transfer Out - Intrafund	(273,544)	-	-	-	-	-
Total Lottery Funds	**$113,596,785**	**$115,058,344**	**$115,058,344**	**$126,019,800**	**$125,155,188**	**$122,437,391**
Other Funds						
Gross Receipts Business Taxes/Fees	5,645,624	5,800,000	5,800,000	5,800,000	5,800,000	5,800,000
Motor Fuels Taxes	1,218,399,902	1,331,956,357	1,331,956,357	1,415,484,523	1,415,484,523	1,415,484,523
Weight-Mile Taxes	718,343,830	815,074,920	815,074,920	858,141,782	858,141,782	858,141,782
Business Lic and Fees	11,774,136	3,313,043	3,313,043	5,559,246	5,559,246	5,559,246
Non-business Lic. and Fees	-	833,434	833,434	631,171	631,171	631,171
Vehicle Licenses	766,564,048	882,089,357	882,089,357	919,982,540	919,982,540	919,982,540
Drivers Licenses	73,152,869	87,038,547	87,038,547	99,865,085	99,865,085	99,865,085
Transportation Lic and Fees	99,728,931	95,179,447	95,179,447	107,526,881	107,526,881	107,526,881
Federal Revenues	1,090,529,993	1,287,949,523	1,287,949,523	1,639,388,657	1,639,388,657	1,777,358,657
Charges for Services	72,034,522	6,578,267	6,578,267	6,488,122	6,488,122	6,488,122
Admin and Service Charges	2,492,452	3,250,747	3,250,747	3,790,083	3,790,083	3,790,083
Fines and Forfeitures	12,981,986	2,692,887	2,692,887	2,863,752	2,863,752	2,863,752
Rents and Royalties	8,591,147	1,910,629	1,910,629	2,309,169	2,309,169	2,309,169
Lottery Bonds	38,569,268	7,149,463	7,149,463	-	32,435,763	6,202,928
Revenue Bonds	-	485,000,000	485,000,000	-	880,000,000	-
Interest Income	41,205,387	13,639,797	13,639,797	32,065,334	32,065,334	32,065,334
Sales Income	27,064,654	13,763,104	13,763,104	14,379,880	14,379,880	14,379,880

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-000-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Donations	100	-	-	-	-	-
Loan Repayments	-	2,873,100	2,873,100	-	-	-
Other Revenues	15,269,400	9,879,597	9,879,597	11,530,826	11,530,826	11,530,826
Transfer In - Intrafund	4,517,354,000	3,187,232,359	3,187,232,359	3,298,678,642	3,329,290,762	3,370,326,772
Transfer In - Indirect Cost	4,226,012	-	-	-	-	-
Transfer In Other	-	122,279,163	122,279,163	122,735,205	122,735,205	122,735,205
Tsfr From Administrative Svcs	-	-	-	-	-	124,349,960
Tsfr From Aviation, Dept of	-	445,691	445,691	464,856	464,856	464,856
Tsfr From OR Business Development	1,573,913	-	-	-	-	-
Tsfr From Revenue, Dept of	105,648,906	256,884,667	256,884,667	290,909,667	290,909,667	290,909,667
Tsfr From Police, Dept of State	6,040,862	11,260,161	11,260,161	11,744,348	11,744,348	11,744,348
Tsfr From Energy, Dept of	7,152	-	-	-	-	-
Tsfr From Environmental Quality	196,720	204,195	204,195	212,975	212,975	212,975
Tsfr From Parks and Rec Dept	570,114	580,308	580,308	715,483	715,483	715,483
Transfer Out - Intrafund	(4,518,389,027)	(3,187,232,359)	(3,187,232,359)	(3,305,620,950)	(3,336,233,070)	(3,377,269,080)
Transfer to Other	(18,778,063)	(29,448,792)	(29,448,792)	(25,978,732)	(25,978,732)	(25,978,732)
Transfer to Cities	(393,541,794)	(453,826,488)	(453,826,488)	(529,381,979)	(529,381,979)	(529,381,979)
Transfer to Counties	(587,470,892)	(656,852,572)	(656,852,572)	(711,526,408)	(711,526,408)	(711,526,408)
Tsfr To Administrative Svcs	(170,648)	-	-	-	-	-
Tsfr To Aviation, Dept of	(12,868,623)	(12,995,144)	(12,995,144)	(5,279,448)	(5,279,448)	(5,279,448)
Tsfr To Governor, Office of the	(140,000)	(160,000)	(160,000)	(172,000)	(172,000)	(172,000)
Tsfr To OR Business Development	(2,540,736)	(2,826,169)	(2,826,169)	(2,620,729)	(2,620,729)	(2,620,729)
Tsfr To Lands, Dept of State	(6,000,000)	-	-	-	-	-
Tsfr To Marine Bd, Or State	(8,572,379)	(7,538,481)	(7,538,481)	(8,580,000)	(8,580,000)	(8,580,000)

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

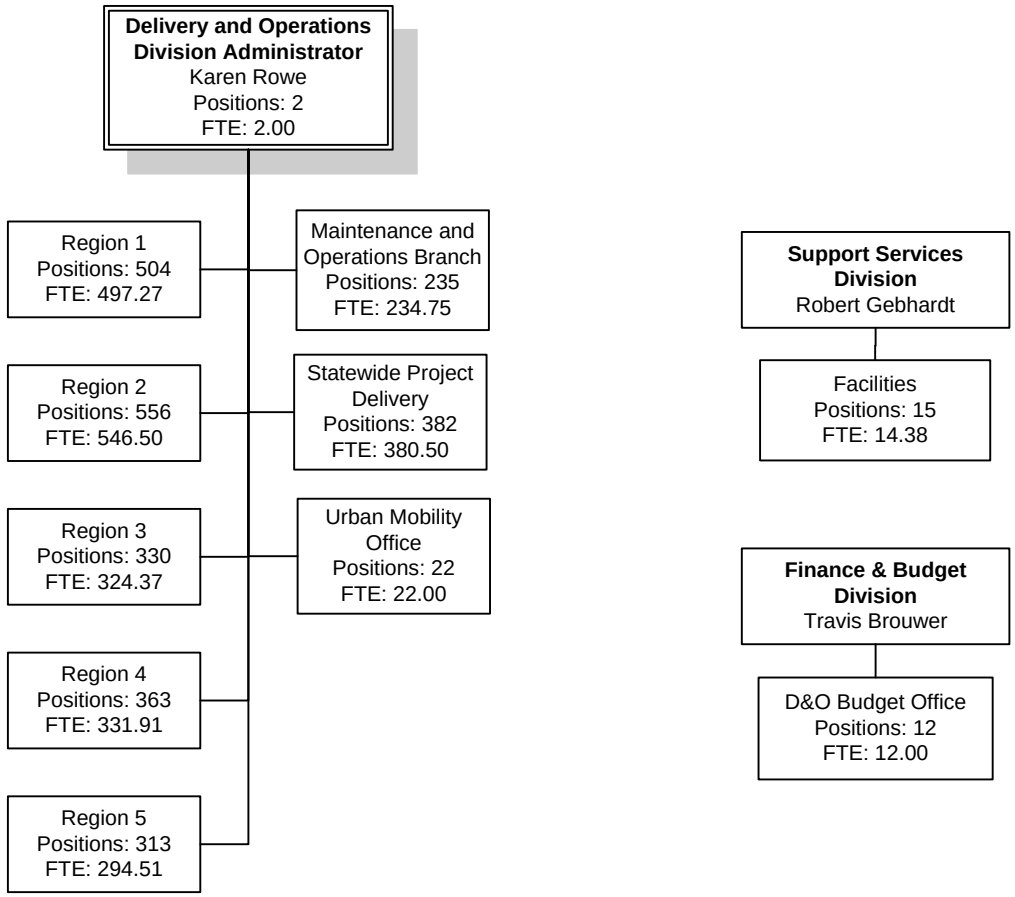
2021-23 Biennium **Cross Reference Number: 73000-000-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Tsfr To Veterans' Affairs	(222,024)	(260,069)	(260,069)	(234,221)	(234,221)	(234,221)
Tsfr To Environmental Quality	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)
Tsfr To Parks and Rec Dept	(55,448,978)	(50,529,933)	(50,529,933)	(57,020,697)	(57,020,697)	(57,020,697)
Tsfr To Watershd Enhance Bd	(416,747)	(393,967)	(393,967)	(373,574)	(373,574)	(373,574)
Total Other Funds	**$3,232,002,273**	**$4,231,391,045**	**$4,231,391,045**	**$4,203,075,745**	**$5,115,511,508**	**$4,471,598,633**
Federal Funds						
Federal Funds	80,725,551	114,307,391	114,307,391	126,003,195	126,003,195	125,930,118
Transfer In - Intrafund	636,080	-	-	-	-	-
Transfer In - Indirect Cost	814	-	-	-	-	-
Transfer Out - Intrafund	(636,080)	-	-	-	-	-
Transfer Out - Indirect Cost	(4,226,826)	-	-	-	-	-
Tsfr To Criminal Justice Comm	-	(636,633)	(636,633)	-	-	-
Total Federal Funds	**$76,499,539**	**$113,670,758**	**$113,670,758**	**$126,003,195**	**$126,003,195**	**$125,930,118**
Nonlimited Other Funds						
Refunding Bonds	152,889,004	-	690,591,207	-	-	-
Interest Income	1,803,577	-	-	-	-	-
Loan Repayments	3,911,819	6,168,102	6,168,102	6,168,102	6,168,102	6,168,102
Transfer In - Intrafund	2,284,027	-	-	6,942,308	6,942,308	6,942,308
Transfer Out - Intrafund	(1,249,000)	-	-	-	-	-
Tsfr To OR Business Development	(3,000,000)	-	-	-	-	-
Total Nonlimited Other Funds	**$156,639,427**	**$6,168,102**	**$696,759,309**	**$13,110,410**	**$13,110,410**	**$13,110,410**
Nonlimited Federal Funds						
Federal Funds	20,156,997	21,243,619	21,243,619	20,679,380	20,679,380	20,679,380
Total Nonlimited Federal Funds	**$20,156,997**	**$21,243,619**	**$21,243,619**	**$20,679,380**	**$20,679,380**	**$20,679,380**

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Delivery and Operations Division

Positions: 2,734 FTE: 2,660.19



Program Contact: McGregor Lynde, Acting Delivery and Operations Division Deputy Administrator

ODOT operates and maintains approximately 8,000 miles of highways throughout Oregon. The highway system is as diverse as the state itself. It ranges from six-lane, limited-access freeways with metered entrances in the Portland area and Eugene, to a graveled state highway in central Oregon. Oregon's economy and industries—including agriculture, timber, tourism, and technology—all depend on a sound highway system.

Oregon has almost 74,000 miles of roads owned by federal, state, county, and city governments. State highways comprise a little more than 11 percent of total road miles, but carry 58 percent of the traffic and more than 20.7 billion vehicle miles a year. A strong economy needs good highways. State highways link producers, shippers, markets and transportation facilities. The most recent federal surface transportation act, Fixing America's Surface Transportation Act (FAST Act), maintains the focus on safety, keeps intact the established structure of the various highway-related programs, continues efforts to streamline project delivery, and, for the first time, provides a dedicated source of federal dollars for freight projects. The 2017 Oregon Legislature passed Keep Oregon Moving (HB 2017) which made a significant investment in transportation. The Delivery and Operations Division will be tasked with delivery of projects that focus on pavements, bridges, seismic, safety, and congestion relief projects.

Commercial trucks rely on state highways for both short- and long-haul freight movements. Annually, trucks travel more than two billion miles on Oregon highways. According to a Federal Highway Administration (FHWA) report, trucks moved an estimated 181 million tons of goods to, from, and within Oregon in 2018. This same report estimates that by 2045, trucks will move some 235 million tons of freight on Oregon roads.

The highway system continues to evolve to serve its many users. Many state highways, especially heavily traveled routes and urban-area highways, are built to support a variety of travel modes. Enhance projects typically contain features that include bicycle and walking paths, transit stops, bus pullouts and shelters, and park-and-ride lots. Intercity buses, transit buses and vans, car pools, motorcycles, bicycles and pedestrians also use highways. Highway right of way is also used by vital services such as electric, gas, telephone, and other utility lines.

Activities and Programs

The Delivery and Operations Division consists of two major program areas: Maintenance and Construction. The statutory limitations are shown within these program areas.

Maintenance Programs

The Maintenance program provides for a safe and useable state highway system that promotes efficient vehicle, passenger and freight movement through routine daily activities of maintaining, preserving, repairing and restoring existing highways. Maintenance activities may include replacing what is necessary to keep highways safe (such as signs, pavement markings, and traffic signals), but generally does not include road reconstruction. Maintenance activities include: surface and shoulder repair, drainage, roadside vegetation control, snow and ice removal, bridge maintenance, traffic services, and emergency repairs.

The maintenance program is composed of two types of general maintenance functions: reactive and proactive.

- Reactive – if it breaks, fix it. Reactive activities include responding to weather caused events to make the roads passable; responding to crashes; cleaning ditches; and repairing guardrails, potholes, and signals.
- Proactive – spend now to save later. These activities include inspection, upkeep, preservation or restoration to prevent problems or damage to highways or other highway-related infrastructure and to reduce life cycle costs. This type of maintenance considers cost versus benefit.

Maintenance includes maintaining buildings and equipment for ODOT employee use. ODOT's maintenance offices are a visible presence in communities throughout Oregon. They serve as local points of public contact regarding questions about state highways, requests for special highway-use permits, and general maintenance information. Also included is responding to catastrophic events by re-opening roadways impacted by natural events. Keeping roads open for travel is a key objective. From relatively common weather events that impact travel over mountain passes during the winter to major wind and rain events that close entire highways, the Delivery and Operations Division responds quickly to restore options for travelers and ensure that businesses can remain open.

Please reference the separate Maintenance Program budget narrative for detailed program information.

The primary purpose of the Operations program is to improve the safety and efficiency of the transportation system. The key components of the Operations Program include traffic signals, signs, roadway lighting, Intelligent Transportation Systems (ITS), and landslide and rock-fall mitigation. Another important component of the program is investments to improve and replace existing equipment to keep operations infrastructure (e.g. traffic signals, ITS equipment, etc.) serviceable and reliable. In addition to these project areas, the Operations Program funds Transportation Operations Centers; ODOT's dedicated incident response staff; management and operations of intelligent transportation systems infrastructure; Transportation Demand Management; and services such as the TripCheck.com traveler information system.

Construction Programs
The Construction programs include transportation projects that are approved within the Statewide Transportation Improvement Program (STIP). These program areas include:

- Preservation Program preserves the pavement surface, maintains safety, and reduces maintenance costs on roughly 7,350 centerline miles of Oregon state highways.
- Bridge Program is responsible for the inspection, preservation, reconstruction, seismic retrofit, overpass screening, design standards, load capacity evaluation, and asset management for more than 2,700 highway bridges, overcrossings, railroad under crossings, tunnels, box culverts, and other structural elements.
- Modernization Program, which looks to enhance or expand the transportation system to facilitate economic development, reduce congestion, and improve safety.
- Highway Safety and Operations Program has the goal to reduce the number of fatal and serious injury crashes that occur on the state system and to improve the safety and efficiency of the transportation system through operational improvements and enhanced system management.
- Local Government Program provides support, management, and oversight for various programs that are funded by the state or federal government.
- Special Programs provides indirect, technical, and program support for the Deliver and Operations Division construction program through the development and delivery of the tools necessary to optimize management of infrastructure assets, deliver projects efficiently, and promote sustainability and best practices for Oregon's transportation system. This limitation also has a number of projects that do not fit the general construction limitation categories and usually fall under special rules or program areas.

Statewide Transportation Improvement Program (STIP)
The Statewide Transportation Improvement Program (STIP) is the state's transportation preservation and capital improvement program. It identifies transportation projects using federal, state and local government transportation funds. It includes projects of regional significance (projects with high public interest or air-quality impacts), regardless of funding source, and projects in the National Parks, National Forests and Indian Reservations. The STIP encompasses a four-year construction period based on a federal fiscal year; it is updated every two years unless funding constraints require a change to this schedule. The currently approved program covers the period of 2021–2024.

STIP projects are developed in accordance with state statues as well as the goals, policies, and guidance set forth in the Oregon Transportation Plan, ODOT's overall policy document directing transportation investments.

Project Selection Process
Projects in the STIP are identified and prioritized using planning processes described in the current federal transportation funding act. ODOT created multiple funding categories for the STIP: **Fix-It**, **Enhance, ADA Curb Ramps, Safety, Non-Highway, Local Programs and Other Functions**.

- The Fix-It project selection process picks projects that are developed mainly from management systems that help identify needs based on technical information for things such as pavement and bridges.
- The Enhance program merged a number of separate programs into a single funding stream to fund projects across modes. This approach makes investment decisions based on the system as a whole, not for each mode or project type separately.
- The ADA Curb Ramp program is for projects to address ADA curb ramps across the state to help bring curb ramps into compliance.
- The Safety program selection is based on management system information to address safety concerns on both state and local roadways to address serious injury and fatal accident sites.
- The Non-Highway program selection is based on projects which are for non-vehicular traffic improvements. These include bike and pedestrian improvements, transit improvements and safe routes to school improvements.
- The Local Program selection is based on project selection from local partners to address transportation related improvements on the local system.
- The Other program is to fund program requirements and needs for the federal aid program.

Project Delivery
Highway construction involves detailed planning and engineering, often spanning several years, before construction begins. Each project in the STIP passes through several phases, which are defined below. These phases are shown as elements under the four highway construction programs: Preservation, Bridge, Modernization, and Highway Safety and Operations.

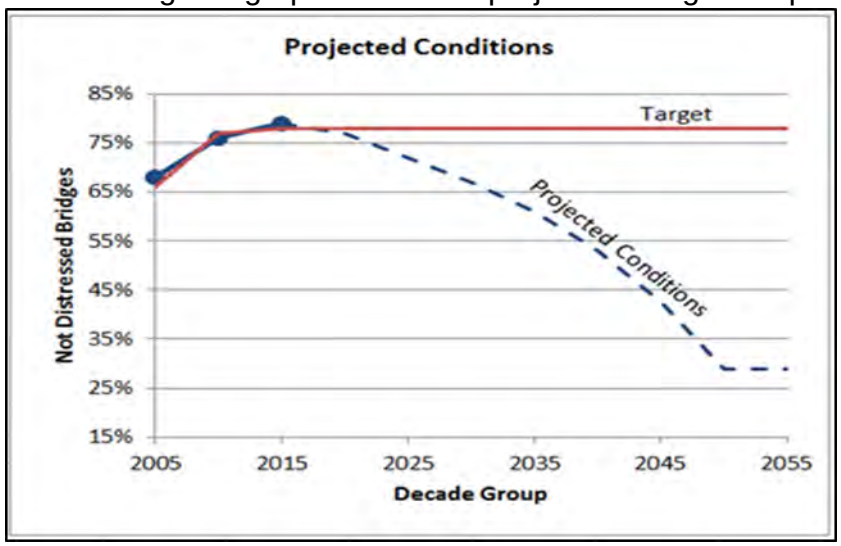
- Preliminary Engineering Phase: Preliminary Engineering includes all work necessary to prepare a project for contract bidding. Initial work may include environmental research and analysis, surveying of physical features, geotechnical exploration, pavement analysis and traffic analysis, and design work to develop a set of construction plans. Much of this work is outsourced to private consultants. Community outreach is an important part of preliminary engineering. Working with local and statewide stakeholders, ODOT asks for input from citizens directly affected by projects.
- Right-of-Way Phase: Right-of-way includes all work necessary to secure property for road construction. These steps include value determination, formal offers, and settlement negotiations.

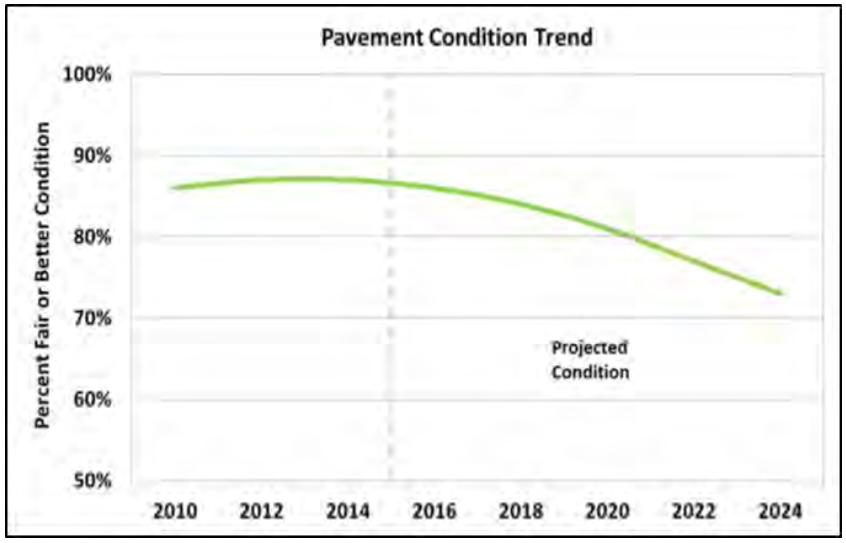
- Construction Phase: The Construction phase consists of two different parts: Construction Engineering and Contractor Payments.
- Construction Engineering: Construction Engineering includes all oversight work necessary to construct or build the project to its designed specifications, using appropriate construction methods and practices, while providing a safe environment for both the traveling public and workers throughout the duration of the project. During construction, it is the responsibility of the ODOT's project manager to ensure that the work that occurred in the development phase materializes into reality and meets the expectations of the stakeholders.
- Contractor Payments: These are payments made to contractors for work performed on ODOT construction projects. Generally, all state highway projects are built by private contractors and are awarded by ODOT through a competitive bidding process.

Major Budget Drivers, Budget Risks and Environmental Factors

- The highway infrastructure, including pavements, bridges, and traffic control systems, continues to age and, as it does, requires more maintenance and a larger share of ODOT's revenue each year. With an aging infrastructure it becomes more difficult to keep pace with growing costs through efficiency gains. A 2017 report on pavement and bridge conditions entitled *Rough Roads Ahead 2* details that Oregon is falling behind on the fundamental need to preserve and maintain highways and bridges. The current budget forecast for the state highway system will not sustain the system condition and performance experienced.

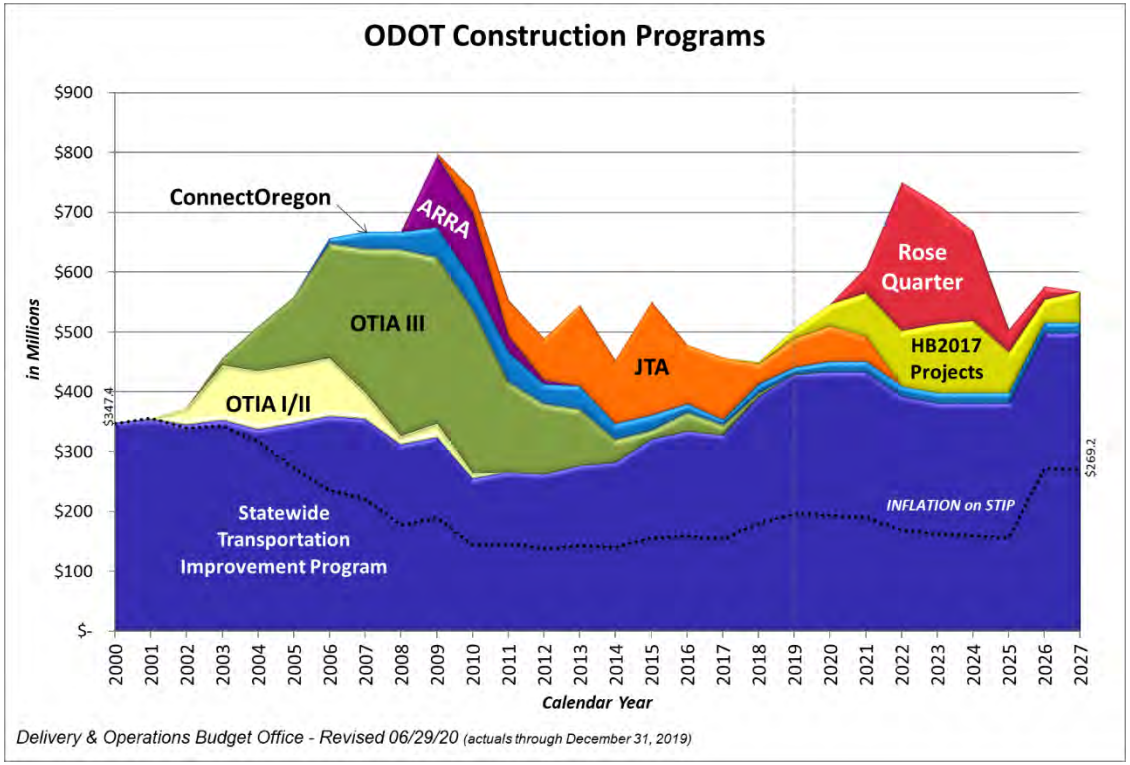
  The following two graphs show the projected bridge and pavement conditions:





- A 2014 report, *Oregon Highways Seismic Plus Report*, details the need for retrofitting many of ODOT's bridges in anticipation of future earthquakes, especially a Cascadia Subduction Zone earthquake.
- ODOT continues to work on improvements to construction work zones to protect workers and motorists. ODOT is also retooling their project selection process for safety projects. The new data-driven process looks at funding safety needs on all roads, not just state highways and puts a new focus on systemic solutions that are proactive in implementing proven safety measures.
    - Oregon's population is aging and ensuring mobility for older citizens requires creative solutions, such as innovative traffic control devices (e.g., more visible pavement markings, traffic signal displays, signing, etc.).
    - ODOT's workforce is also aging and a recent Secretary of State Audit highlighted the need for ODOT to work on better workforce planning to address core competencies and succession planning.
    - ODOT continues to strengthen its commitment to meeting the requirements set forth within the Americans with Disability Act (ADA) and is currently standing up a new program area to focus on this. This program area will continue to set standards for designing and constructing curb ramps to meet the requirements of ADA.
    - Continued work on identifying, maintaining, repairing and replacing ODOT's aging culverts is also a main focus area.
    - In 2017, the Oregon Legislature passed Keep Oregon Moving (HB 2017), which made a significant investment in transportation. The Delivery and Operations Division will be tasked with successfully designing and delivering projects that focus on pavements, bridges, seismic, safety and congestion relief projects. Additional positions for this effort will be needed; however, even with these additional positions ODOT will be increasing the amount of outsourcing for project delivery from the current 50 percent to approximately 70 percent.

Major Changes in the Last Six Years



Over the past six years, the Delivery and Operations Division has successfully delivered major programs – the Oregon Transportation Investment Act (OTIA) III, enacted in 2003, and the Jobs and Transportation Act (JTA), enacted in 2009.
HB 2017 is a sizeable eight year investment in Oregon's transportation system. For the Delivery and Operations Division this means a dedicated increase in funding for STIP projects for pavements, bridges, seismic and road maintenance. The Delivery and Operations Division received additional positions to deliver and maintain the additional STIP projects. HB 2017 also:

- Identified specific projects to maximize efforts related to relieving congestion. Relieving congestion bottlenecks will help people get to where they want to go quickly and reliably. New lanes on I-5 at the Rose Quarter will save motorists 2.5 million hours wasted in gridlock each year and widening sections of OR217 and I-205 in Portland will improve reliability of the highway system. HB 2017

identifies specific projects across the state for ODOT to fund with new House Bill revenue and allocates the remaining funds as follows: 40 percent to Bridge, 30 percent to Seismic, 24 percent to Preservation and Culverts, and 6 percent to Maintenance and Operations.

- Requires the implementation of value pricing on I-5 and I-205 in the Portland metro area. Feasibility analysis, public comments, technical expertise, OTC, and Policy Advisory Committee (PAC) recommendations all contribute to initializing the pricing pilot program. During the pricing pilot program, projects will be funded that improve public transportation and additional transportation options essential for equity and mobility and include diversion strategies to minimize and mitigate negative impacts. Long-term strategies will consider options for more comprehensive implementation of value pricing projects on I-5 and I-205.

Containing Costs and Improving Program Delivery
The Delivery and Operations Division continues to streamline efforts on the environmental front by working with federal, state, and local partners to gain efficiencies, and by partnering with cities and counties through cooperative agreements to address on-going road maintenance efforts.

Some highlights include:

- Using the latest advances in technologies in the following ways to save time, improve safety for employees, and provide high quality data:
  - GPS to guide snow plows during adverse weather conditions in maintenance operations
  - Drones to support construction quantity measurements, bridge inspections, and public information opportunities
  - Ground Penetrating Radar (GPR) in project development to determine asphalt thicknesses on bridge decks and locations rock layers, culverts, and utilities to avoid underground conflicts;
  - Virtual Highway Corridor (VHC) to allow project development and maintenance the opportunity to view and make measurements of real world conditions from the office
  - LiDAR to more accurately measure clearances of structure over ODOT highways
- E-Construction is the collection, review, approval, and distribution of highway construction contract documents in a secure, paperless environment. Significant benefits in terms of cost and time savings are anticipated for ODOT, FHWA, design consultants, construction consultants, construction contractors, local agencies and auditors, and eventually suppliers, fabricators, manufacturers, and producers.
- The Maintenance Innovation Program helps encourage sharing of maintenance practices, ideas, and innovations across the state that focuses on efficiency, cost savings and sustainability, and safety.

- Continued use of salt to help evaluate the use of solid salt in improving winter road conditions. Currently focused on I-5 from the California border to Canyonville, US 95 in southeastern Oregon, and I-84 from the Idaho border to Boardman. ODOT has found that the use of solid salt has helped with reduced crashes and traffic delays and the cost of using solid salt is less per ton and per lane mile than liquid magnesium chloride. Continual monitoring for both environmental and infrastructure impacts, such as bridge deck and concrete deterioration, are on-going.
- ODOT and the Oregon Department of Fish and Wildlife (ODFW) have implemented a Culvert Repair Programmatic Agreement (CRPA) that allows ODOT to make specific short-term repairs to culverts without having to meet full fish passage criteria. This allows ODOT to make critical repairs to aging culverts in a cost effective manner, while improving fish passage. As part of the agreement, ODOT is making a significant contribution into an ODFW managed account that will allow ODFW to make strategic improvements to fish passage off the ODOT highway system. Since inception in 2016, the CRPA has been utilized on over 34 culvert repair projects and improved fish passage to over 92 miles of habitat at the project site.
    - Dollars spent on repairs $6.3 million
    - Dollars not spent on full passage $141.9 million
    - Dollars to ODFW for off ODOT system projects $5.4 million (439+ miles of habitat)
- Continued working on improvements to the Local Certification Program to ensure greater accountability and provide a better mechanism for federally funded local project delivery. Also continued the use of state funds for local projects, mainly in the rural areas, instead of relying solely on federal funds, which have considerable requirements that must be met. Both of these activities support giving cities and counties more local control and ownership of their projects, regardless of funding source.
- A new Value Engineering (VE) technical directive DES-01-03, effective January 1, 2020, requires a VE study for all STIP projects exceeding $25 million, with facilitation by a Certified Value Specialist through SAVE International. ODOT VE studies and the resulting implementation plans have saved millions of dollars since communication of this directive. Average costs saved since the new VE process began is 21 percent per project.
- A new Project Risk Management technical directive DES-01-02, effective January 1, 2020, requires structured project risk management, including a project risk register for all STIP projects, and a Cost Risk Assessment for all STIP projects exceeding $25 million. Managing project risk includes a process of identifying project risk, performing risk analysis, evaluating and prioritizing risk, determining risk response strategy, implementing risk response, and monitoring and reviewing risk. ODOT project risk management is intended to protect project scope, schedule, and budget through identifying and responding to threats or opportunities to the project objectives.

- The Project Controls Office launched a new Statewide Cost Estimating Template (CE Template) tool in April 2020. The template establishes best business practices for STIP project cost estimating. It is intended to be used for every project beginning at scoping and continuing through the project lifecycle. This tool includes the incorporation of the project risk register in the workbook. The CE Template is a living document and is being actively monitored for effectiveness. Future improvements will include dynamic bid item pricing and pricing variability functions. This CE Template is located on the Project Delivery Portal.
- Implementation of American Association of State Highway and Transportation Officials (AASHTOWare) Pre-Construction and Estimation will provide an efficient web-based database management system. The system will streamline project estimating, bidding, award and construction management when fully implemented in 2021, and will support improved analytics and reporting.
- ODOT is leveraging practical design and value engineering studies on small bridge replacement projects to produce significant up-front cost savings and help ODOT build the right bridges for each location. Four value engineering "lite" studies have been requested to date on Bridge, Culvert, and Fish Passage Program projects. The value engineering conducted on Salt Creek (Ash Swale) Bridge on OR153 cost $11 thousand, but resulted in $2 million in savings.
- In order to meet a FHWA mandate that all bridge load ratings must include the analysis of Specialized Hauling Vehicles (SHVs) by the end of 2022, the Bridge Operation Unit developed a procedure to calculate equivalent rating factors for SHVs. FHWA approved ODOT's SHV Procedure giving ODOT the ability to assign equivalent FHWA rating factors to nearly two thirds of the over 3,000 bridges included in the mandate. This results in a dramatic cost saving.
- ODOT produced the 2020 Seismic Implementation Polices and Design Guidelines document, which includes the creation of a steering committee to provide guidance in developing the details for the Seismic Implementation document. This will allow ODOT to expand Region 3 Seismic Triage approach as seismic vulnerabilities are addressed on the highest priority corridors. This will allow ODOT to consider using other state routes as well as local routes and address key bridges with no reasonable detour option.
- ODOT Endangered Species Act – ODOT and Oregon Division Federal Highway Administration (FHWA) partnered with the National Marine Fisheries Service (NMFS) and U.S. Fish and Wildlife Service (USFWS) to develop a statewide permit for 99 percent of all highway projects in Oregon. This has reduced permit approval times from over 180 days to between three and nine days, and replaced lengthy and expensive ($20-30K) individual permit applications. Since inception, this program has saved ODOT millions in permitting costs, while significantly streamlining delivery of highway construction projects.
- Wetland and ESA Banking – ODOT continues to develop wetland bank sites that create economies of scale, reduce permitting and design expenditures from a one-by-one approach, and significantly streamline STIP delivery by taking wetlands mitigation off the critical path list. Credits are available and simply purchased by projects as need dictates. ODOT also has a Northern Spotted Owl mitigation bank with the U.S. Fish and Wildlife Service that functions identically to ODOT's wetland banks. Along with

containing costs and streamlining project delivery, these banks result in improved ecological outcomes vs. small scale individual mitigation sites.

- Programmatic Categorical Exclusion (PCE) – Continued and increased use of the Categorical Exclusion Programmatic Agreement has expedited project delivery timelines and saves money. The ODOT/FHWA Agreement was renewed in March of 2020 and extends the agreement for an additional five year period. 95+ percent of Statewide Transportation Improvement Projects (STIP) are covered under the PCE Agreement. ODOT's National Environmental Policy Act (NEPA) Manual is up-to-date for PCE & CE classified projects.
- Environmental Justice (EJ) Programmatic Finding with FHWA – ODOT/FHWA EJ Programmatic Finding expires at the end of July 2020 and ODOT received agreement from FHWA to incorporate the requirements of the programmatic finding into the NEPA Manual so annual approval will not be necessary in the future which will result in both cost and time savings.

Pavement Condition

Pavement condition: Percent of pavement centerline miles rated "fair" or better out of total centerline miles in the state highway system

Our strategy

The goal of the ODOT pavement preservation program is to keep highways in the best condition possible with available funding, by taking a life-cycle cost approach to preservation and maintenance. Instead of following "worst-first", the program applies a "mix of fixes" including preventive maintenance seal coats, preservation resurfacing, and rehabilitation projects. The program follows an asset management strategy to reduce the impacts of declining pavement conditions across the system.

About the target

A higher percentage of miles in good condition translates to smoother roads and lower pavement and vehicle repair costs.

Prior to 2014, the long term target was set at 78 percent "fair" or better. The legislature increased the target to 87 percent for 2014 and 2015 and subsequently reduced the target to 85 percent starting in 2016. Pavement conditions are measured every two years and the 2022 data will be available in February 2023.

How we are doing and how we compare

Thanks to ODOT's asset management and investment strategies, pavement condition over the last few years has ranged between 85 and 90 percent "fair" or better, which is above target. ODOT's pavement strategy prioritizes the interstate, with lower condition priorities for other routes.

Currently, the national standard for comparing highway pavement conditions nationwide is pavement smoothness. A smoothness comparison between Oregon and our neighboring states of California, Idaho, Washington, and Nevada based on 2019 Highway Statistics data, which is the most recent comparison, shows that Oregon's pavement is on par with Idaho and Nevada and better than California and Washington and also better than the nationwide average.
https://www.fhwa.dot.gov/policyinformation/statistics/2019/hm64.cfm
A new standard for comparing national highway system (NHS) pavement conditions

Pavement Condition - Percent of miles rated 'fair' or better out of total miles on ODOT highway system



	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Actual	87%		87%		88%		90%		89%			
Goal	78%	78%	87%	87%	85%	85%	85%	85%	85%	85%	85%	85%

Fact

Pavement funding levels provide less than one-half of the actual need for pavement preservation and major repairs.

Pavement Condition, cont.

nationwide using pavement cracking, rutting and faulting data, in addition to smoothness, is in a transition phase and is not yet available for comparison purposes.

Factors affecting results and what needs to be done

Overall pavement conditions have turned the corner and are starting to decline. Keep Oregon Moving (HB 2017) funding has helped offset a funding shift towards more ADA and active transportation projects. Projected funding results in a mild decline in the pavement condition measure over the next two to four years.

Over the long term, our pavement programs are underfunded, which will lead to a sharp decline in conditions. An estimated $220 million per year is needed to repair the backlog of high cost poor and very poor highways, while keeping the remaining state highways in "fair or better" condition. This funding level would support major repairs needed on routes with the worst pavement conditions, while providing for timely preventive preservation and maintenance on roads in fair to good condition.

Pavement funding levels over the last few years have averaged over $140 million per year, but are currently at about $100 million per year. This pavement funding level provides less than one-half of the actual need for pavement preservation and major repairs. Highways in very poor condition, which need extensive rehabilitation or which require costly upgrades to meet current standards, are typically too expensive to compete for limited program funds. These problems are most acute on district level routes which are critical roads for our local communities.



Pavement resurfacing treatments typically last 10 to 20 years, but pavement funding will only be able to pave each section of road on average only once every 50 years—far beyond the optimal timeframe. ODOT estimates that by 2035, the proportion of pavement in poor or worse condition will reach 35%. This will result in diminished safety, as well as higher vehicle repair costs as Oregonians travel on rutted and deteriorated roads. As road conditions deteriorate, thicker paving and/or complete replacement will become necessary at a higher cost than what would be required to simply maintain them in fair or better condition. In the long run, Oregonians will pay more to rehabilitate this failed pavement than it would have cost to keep it in good condition.

About the data

Pavement conditions are measured via a combination of automated equipment and visual assessment. Rigorous checks are made on the data to ensure integrity. Conditions are measured and reported every two years on even numbered years. Our Pavement Condition Report provides detailed pavement condition data and statistical summaries across various parts of the highway system and is available online at http://www.oregon.gov/ODOT/Construction/Pages/Pavement-Condition-Reports.aspx

Contact information

Justin Moderie
ODOT Highway Division, Construction Section, Pavement Services Unit
503-986-3115

Data source

ODOT Highway Division, Pavement Services Unit

Bridge Condition

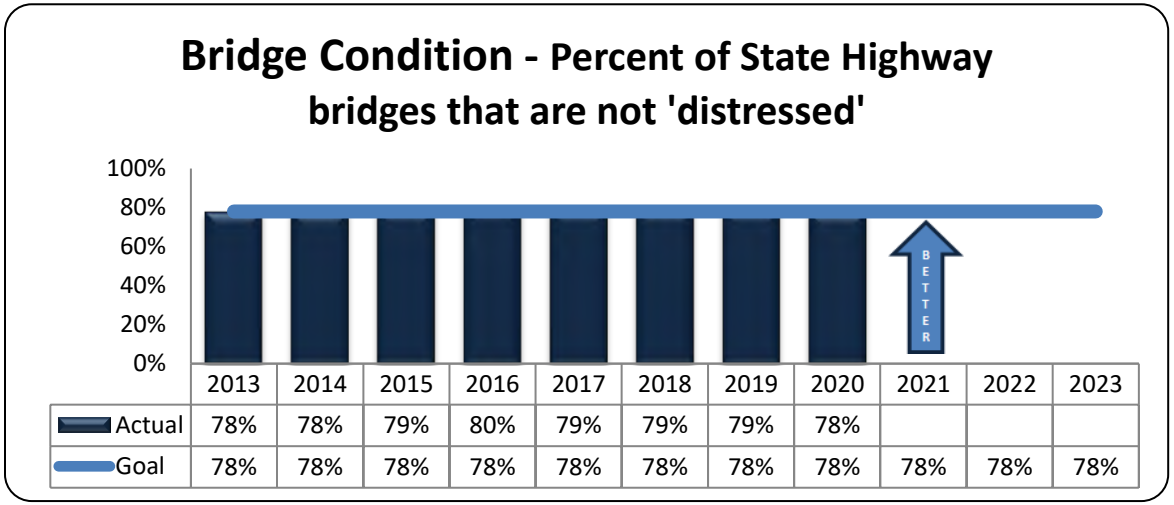
Bridge Condition: Percent of state highway bridges that are "not distressed"

ODOT bridge conditions are characterized by the performance measure "not distressed" which means the bridges have not been identified as having freight mobility, deterioration, safety or serviceability needs and are not rated as Structurally Deficient based on Federal Highway Administration criteria.

Our strategy

The ODOT bridge strategy which focuses on preservation and maintenance (shown at the right) was developed in response to insufficient funding levels needed to sustain conditions of the many of bridges reaching the end of their service life.





	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Actual	78%	78%	79%	80%	79%	79%	79%	78%			
Goal	78%	78%	78%	78%	78%	78%	78%	78%	78%	78%	78%

About the target

The target goal for "not distressed" bridges was established by analyzing the impact of program funding targets approved by the Oregon Transportation Commission, deterioration rates of our aging structures and historic performance of the Bridge Program in addressing needs in twelve categories.

How we are doing and Projected Conditions

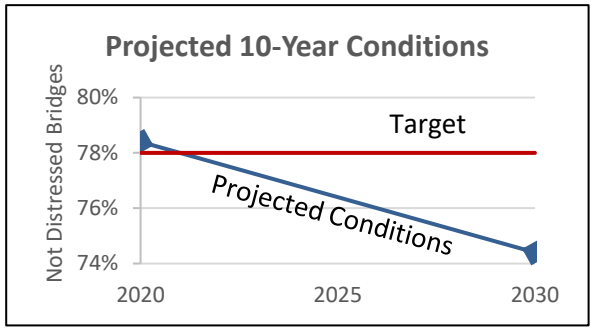
The improvement in the percent "not distressed" measure since 2007 is largely due to the investments from the OTIA III State Bridge Delivery Program. Bridge Program funding levels have been able to maintain the bridge performance measure for the last six years, but is showing signs of decline since 2018 (79% to 78.4% in 2020). The predominant distresses are due to the aging bridge inventory and bridge functionality issues such as deck geometry and vertical clearance.

Fact

Nearly half of the state's bridges are over 50 years old and were built to older, lesser standards never intended for today's heavy loads and traffic volumes.

Bridge Condition, cont.

Analysis shows that over the next ten years the new HB 2017 funding will not stop the decline, only slow it. This decline is primarily due to the aging bridge inventory and a long history of underfunding of the Bridge Program that precluded systematic replacement of deteriorated bridges.

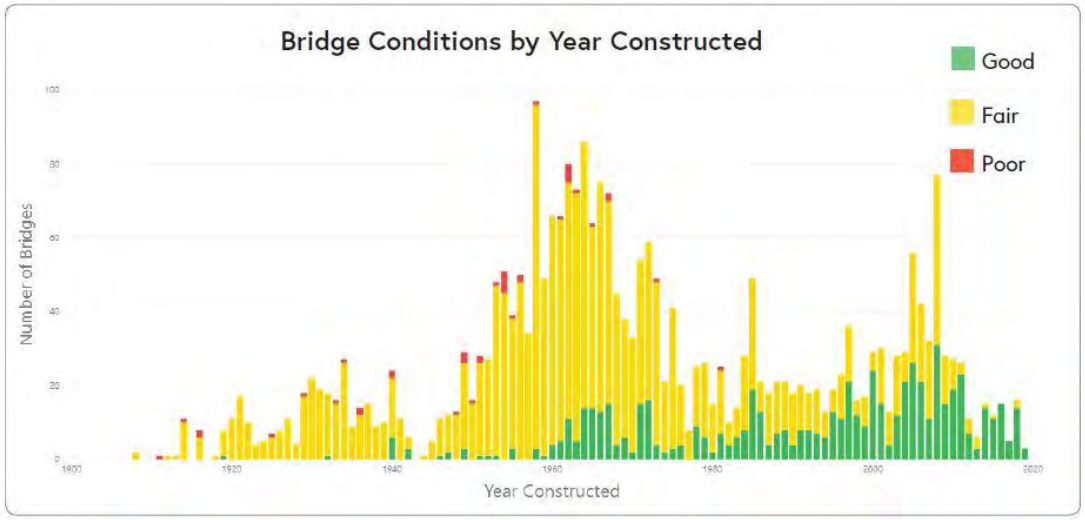


Factors affecting results and what needs to be done

A sustainable bridge program includes replacing bridges when they reach the end of their service life at 100 years. Due to underfunding, at the current rate a bridge will have to last more than 900 years before replacement. The result is a large population of aging bridges in fair condition.

With a disproportionate number of bridges in fair condition, available funding will only be able to address the most critical needs with few bridge replacements on priority routes. The fair bridges will continue to challenge the Bridge Program's ability to address major rehabilitation and maintenance needs while also funding timely preservation treatments to optimize structure service life.

We continue to put effort into extending the service life of many bridges beyond a normal time period because of inadequate funding. The performance of the older bridges is unreliable and requires increased effort by inspectors and maintenance personnel to maintain safe conditions. There is real concern that current resources will not be able to keep up, and the resulting bridge postings are beginning to cause hardships for the communities that depend on these bridges.



About the data

Each state reports bridge conditions for the National Bridge Inventory, using standard criteria established by FHWA.

Contact information

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ODOT Highway Division
503-986-3344

Data source

A snapshot of the bridge inventory is taken each April. Data in the snapshot is consistent with the annual NBI submittal required by FHWA. The snapshot provides a convenient and consistent reference point each year.

Walkways and Bikeways

Percent of urban state highway miles with walkways and bikeways in "fair" or better condition

Our strategy

ODOT's Public Transportation Division (PTD) works with local partners to create walkable and bikeable communities. Oregon law requires walkways and bikeways be provided when state roads are constructed or rebuilt, and mandates that at least one percent of the State Highway Fund be used for walking and biking facilities in addition to federal funds.

This goal addresses the percentage of total highway roadside miles in urban areas that have complete walkways and bikeways. Urban areas are defined as those areas with populations over 5,000 where the population density in the area bordering the highway meets federal definitions, as well as incorporated cities with populations under 5,000. The Oregon Transportation Plan, published in 2006, included a goal of meeting this target by 2030 in order to provide Oregonians with a complete transportation network that includes biking and walking.

In 2008, ODOT completed a two-year effort to inventory of all walkways and bikeways on highways in urban areas and small cities throughout the state. This inventory is periodically updated, using site visits, construction contract review, and highway video logs.

The Oregon Transportation Commission adopted its Strategic Action Plan in December 2020, targeting an outcome of improved access to walking, biking, and transit. This focus will allow ODOT to improve equitable access by increasing dedicated funding for walking, biking, and transit and better leveraging broader agency investments to include prioritized multimodal investments.

About the target

Released in 2016, the Oregon Bicycle and Pedestrian Plan defines policies and strategies to make biking and walking safe and comfortable options. The plan and related analyses resulted in revisions to this goal, reduced the target from 56 percent to 52 percent.

Bike Lanes and Sidewalks - Percent of urban state highways with bike lanes and sidewalks



	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Actual	43.0%	38.0%	39.0%	39.0%	39.0%	39.0%	43.7%			
Goal	46%	48%	50%	52%	52%	52%	52%	52%	52%	52%

Fact

In 2019, Oregon was ranked as the second most Bike Friendly State by the League of American Bicyclists.

Walkways and bikeways, cont.

PTD is currently developing a new key performance measure that will better reflect statewide access to walking and biking and the need for investments in pedestrian and bicycle facilities.

How we are doing

ODOT makes strategic investments in walking and biking improvements on both the state and local system where ODOT and Oregon communities have identified the greatest need. In recent years, ODOT has increased resources and investment in walking and biking, creating region Active Transportation Liaisons and allocating funding for the state network in the Statewide Transportation Improvement Program (STIP).

According to the Oregon Household Survey conducted from 2009-2011, 11 percent of adults travel by walking or biking, but this percentage rises to 52 percent if the household does not have access to a vehicle or has more workers than vehicles. Current analysis of facilities on the state highway system estimates it will take over $1.17 billion to close gaps in pedestrian and bicycle infrastructure.

Factors affecting results

Despite constructing miles of walkways and bikeways over the last seven years, the percent of urban highways with complete walkways and bikeways has remained relatively flat. While this is in part due to definitional changes in what constitutes an urban area, the larger issue is that competition for scarce funding resources frequently results in prioritizing road repairs and construction over pedestrian and bicycle facilities.

Factors affecting results and what needs to be done

Over the last several biennium, ODOT has targeted additional funds to address gaps along the state system.



In January 2021, the Oregon Transportation Commission approved an 85% increase in state and federal funds in the 2024-2027 STIP cycle dedicated to improving walking and biking on state facilities.

About the data

The number of miles built each year is not the only indication of progress in meeting this target. Recent adjustments to the federally defined urban areas have brought many new roadway miles into Oregon's expanding urban areas. As formerly rural roads, these highways are unlikely to include walkways and bikeways. We also see occasional decline in the miles as a result of jurisdictional transfers, where a local government assumes ownership of a state highway. When such transfers take place, they are typically preceded by significant improvements to the highway, including adding walkways and bikeways. ODOT may build walkways and bikeways on a highway one year, increasing our progress toward our goals, only to transfer the road into local ownership the next year, causing our percent completed to drop, necessitating the need for a more appropriate key performance measure.

Contact information

Susan Peithman
ODOT Public Transportation Division
503-986-3491

Data sources

ODOT Public Transportation Division
ODOT Road Inventory & Class Services Unit

Construction Projects On Time

Construction Projects On-Time: The percentage of state administered projects that have satisfactorily completed all on-site work within 90 days of the last baselined contract completion date

Our strategy

ODOT's goal is that construction projects satisfactorily complete all on-site work within 90 days of the final completion date listed in their contracts. We achieve this through effective schedule development, contract and risk management throughout the life of the project.

ODOT categorizes contract change orders (CCO) that affect project schedules into different types, allowing us to tell if a given change is avoidable, unanticipated, or elective. By reporting on the frequency of and reasons for different CCO types, ODOT can provide greater transparency of its change management practices and take actions to reduce the number of avoidable construction change orders—the primary reason for late projects.

About the target

We set a target of completing 80% of our construction projects on-time. This percentage is consistent with our peer DOTs; however, we will revise it as our capability to reduce avoidable contract changes increases.

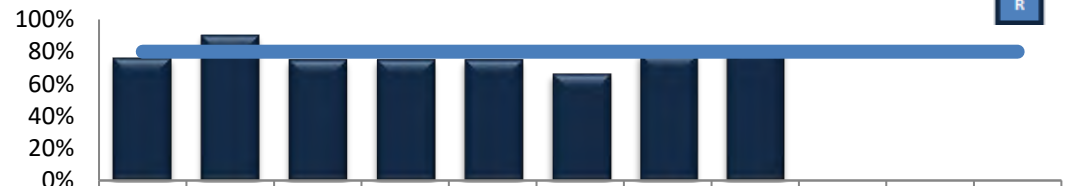
Our performance and how we compare

For state fiscal year 2020 (July 1, 2019 – June 30, 2020), performance is at 83% of construction projects delivered on-time, exceeding the target for the first time since 2014. One project with an elective change order was re-baselined for time (1 of 64 projects). This re-baselined project raised overall 2020 performance from 81% to 83%.

In response to an ODOT management assessment (McKinsey & Co. 2017), ODOT revised its construction on-time measure to be more consistent with peer DOTs and to also account for the appropriate *re-baselining* of contract completion dates for on-time measurement.

Any project on-time measure must have an end date to compare the actual completion

Construction Projects On-Time - Percentage of projects that have satisfactorily completed all on-site work within 90 days of the baselined last contract completion date



	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Actual	76%	90%	75%	75%	75%	66%	78%	83%			
Goal	80%	80%	80%	80%	80%	80%	80%	80%	80%	80%	80%

Fact

Since 2010, performance has fluctuated around an average of 76% of projects on-time. No trends are evident at this yearly level view.

Construction Projects On-Time, cont.

date against; this is referred to here as the baseline contract completion date. ODOT construction projects have two options for a baseline end date: the original contract completion date or a modified contract completion date reflecting changes to the construction contract.

For most projects, the original contract completion date is used to determine on-time performance; however, there are circumstances as described below, where ODOT would use a re-baselined end date.



Factors affecting results and what needs to be done

Many factors can affect the on-time performance of construction projects. There are elective actions taken by ODOT that can extend or compress project schedules as well as unanticipated events, beyond the control of project managers, that can occur and to which we must react. There are also avoidable issues—such as errors or defects in a project's design—that can impact the schedule.

For the on-time measure, circumstances allowing the contract completion date to be re-baselined include:

- Elective expansion of project scope by ODOT.
- New requirements or interpretations from regulatory agencies, including FHWA, affecting project schedules.
- Unanticipated delays due to natural events such as weather or emergencies.

Circumstances that would not allow for re-baselining the schedule include:

- Errors in plans, specifications, and/or design.
- Unacceptable traffic impacts.
- Construction engineering errors.
- Poor schedule management.

About the measure

When projects are awarded to a contractor, the construction contract may specify more than one contract completion date for different phases of the project also known as interim completion dates. The last original contract completion date is the default baseline contract completion date used in this measure. This date may be re-baselined if specific elective or unanticipated contract change orders allow for it.

Operationally, this measure reports on-time performance by calculating the percentage of projects reaching the project milestone of second notification (all on-site work is satisfactorily completed) within 90 days of the baselined contract completion date.

The measure considers ODOT administered projects, which may include local projects administered by ODOT. Locally administered projects are excluded.

Data source

ODOT CService

Contact information

ODOT Delivery and Operations Division, Project Management Office | PMO Email

Construction Projects on Budget

Construction Projects on Budget: The percentage of state administered projects for which total construction expenditures do not exceed the original construction budget by more than 10%

Our strategy

ODOT's goal for any given construction project is to ensure that total construction costs do not exceed the project's original construction budget, also known as the construction authorization, by more than 10%. We achieve this through effective schedule and budget development and contract and risk management throughout the life of the project.

ODOT categorizes contract change orders (CCO) that affect project budgets into different types, allowing us to categorize a given change as avoidable, unanticipated, or elective. By reporting on the frequency of and reasons for different CCO types, ODOT can provide greater transparency of its change management practices and take actions to reduce the number of avoidable contract change orders that can negatively impact project budgets and schedules.

About the target

The target is set at 80% of projects. We established this target to be consistent with peer DOTs, but it will be revised as our capability increases to reduce avoidable contract changes.

Our performance and how we compare

Construction Projects on Budget - Percentage of state administered projects for which total construction expeditures are within 10% of its baselined construction authorization



	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Actual	88%	85%	90%	85%	82%	90%	92%	96%			
Goal	80%	80%	80%	80%	80%	80%	80%	80%	80%	80%	80%

For state fiscal year 2020 (July 1, 2019 – June 30, 2020), performance is at 96% of projects on budget. Over this time period, two projects were re-baselined for budget, which increased overall performance from 93% pre re-baseline to 96%. Performance has exceeded the target of 80% since 2011.

In response to an ODOT management assessment (McKinsey & Co. 2017), ODOT revised its construction on-budget measure to be more consistent with peer DOTs and to also account for the appropriate cost accounting of CCOs for on-budget measurement.

Any project on-budget measure must have a final expense figure to compare to a

Fact

Since 2010, performance has fluctuated around an average of 88% projects on budget. No trends are evident at this yearly level view.

Construction Projects on Budget, cont.

baselined budget. For this performance measure, the baselined budget is the net construction authorization set at contract award.



For most projects, total construction expenditures are used to determine on-budget performance; however, there are circumstances, described below where ODOT would re-baseline this figure based on the type of expenses incurred.

Factors affecting results and what needs to be done

Final construction costs can incorporate a number of components not included in the original authorization amount.
These cost components can include variance between actual and planned bid item quantities, contract change orders, extra work orders, force accounts (method used when a negotiated price cannot be reached for extra work), pay factors, escalation/de-escalation, anticipated items and construction engineering. These components can result in positive or negative cost adjustments to the budget.

While such components are estimated when project budgets are established, uncertainties are inherent in any complex construction project. For example, market trends such as higher than expected inflation and rises in steel, oil, and asphalt prices can contribute to cost increases. Unanticipated geological features, archeological finds, or environmental impacts can also lead to increased costs.

Not all unanticipated costs are a bad thing, however. The expansion of a project's scope in construction, for example, can meet agency goals and regional needs despite increasing overall project costs. ODOT's new on-budget measure accounts for this by adjusting the final expense figure in the case of elective actions resulting in contract changes.

For this on-budget measure, circumstances allowing for the adjustment of the final expense figure include:

- Elective expansion of project scope by ODOT.
- New requirements or interpretations from regulatory agencies, including FHWA, affecting the construction contract.
- Unanticipated budget impacts due to natural events (weather or emergencies).

Circumstances that would not result in adjusting the final expense figure include:

- Errors in plans, specifications, and/or design.
- Unacceptable traffic impacts.
- Construction engineering errors.

About the measure

We consider all ODOT administered projects that have issued final payment when determining which projects are on budget. Total construction expenses (adjusted to account for elective and unanticipated change orders) for each project are compared to the project's original authorization (also known as the net construction authorization). If the adjusted total expense figure does not exceed the original authorization by more than 10%, the project is considered on budget.

Performance is reported as a percentage of completed construction projects that are on budget in any given state fiscal year. (A state fiscal year runs from July 1 of the previous year to June 30 of a current year.)

Data source

ODOT CService

Contact information

ODOT Delivery and Operations Division, Project Management Office| PMO Email

Enabling Legislation/Program Authorization

Portions of the work within this program are mandated at both the federal and state levels. At the federal level, the mandates are mainly found in 23 CFR (Code of Federal Regulations) and 23 USC (United States Code). At the state level, the mandates are mainly found in ORS 366 and ORS 367.

House Bill 2411 requires the Oregon Department of Transportation (ODOT) to determine whether a project involving an interstate highway planned under the State Transportation Improvement Program should be modified to accommodate installation of broadband infrastructure. The measure also requires ODOT to engage with interested telecommunications providers to determine whether a project should be modified. The bill increases Other Funds expenditure limitation for ODOT by $183,314 and adds one Operation Policy Analyst 3 position (0.75 FTE) to complete this work.

House Bill 3055 allows the Oregon Department of Transportation (ODOT) to use $30 million, originally earmarked for the I-205 Rose Quarter project under HB2017, to also be used for the I-205 Improvements project, the I-5 Boone Bridge and Seismic Improvement project, and the implementation of a toll program. House Bill 3055 makes changes to existing tolling statutes to allow for further development and execution of a toll program. Changes include consolidating existing funds, updating tolling language to reflect modern technology and other technical changes, and also provides additional funding mechanisms, by allowing for future bonds sales against toll revenues.

Revenue Sources

There are three main revenue sources for the Highway programs, State, Federal, and Local. The majority of the Federal funds available for the Highway program are Federal Highway Administration funds (FHWA). The State funds come from a mixture of fuel tax receipts, weight mile taxes, vehicle registration, and other dedicated funds. The Local funds are for projects that cities and counties fund from their revenues. They pay ODOT to complete part of all of the project work or contribute to a state project.

Delivery and Operations Division Funds:

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Rest Area Vending	Construction	$631,171		
General	General Fund Appropriation	Construction	$17,650,000	Wildfire and Graffiti	

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Federal as Other - Construction	Construction	$1,686,984,653	Highway Fund Projects identified in the STIP	Ranges from 7.78% to 20% depending upon project type.
Other	Federal as Other - Maintenance	Maintenance	$4,308,361		
Other	Services to Outside Parties	Construction	$6,488,122	Recovers cost of service	
Other	Highway Property Rental		$2,151,169	Highway Fund	
Other	Interest Income		$31,622,895	Highway Fund	
Other	Property & Equipment Sales Income		$7,556,413	Highway Fund	
Other	Other Highway Income		$11,399,960	Highway Fund	
Other	Lottery Bond proceeds	Construction	$6,202,928	Highway Fund	
Other	Transfer-In (Vehicle Registration)	DMV	$189,845,307	Highway Fund	
Other	Transfer-In (Weight Mile Tax)	Motor Carrier	$428,165,490	Highway Fund	
Other	Transfer-In (Motor Fuels Tax)	Fuels Tax	$739,862,979	Highway Fund	
Other	Transfer-in TOF	Lawnmower Fund	$125,000		
Other	Local Participation on Construction Projects	Construction	$122,735,203	Highway Fund	
Other	Transfer-in from Department of Administrative Services- ARPA funds	Construction	$117,000,000	Highway Fund	
Other	Transfer-In from Department of Revenue (vehicle use tax)	Construction	$17,700,000	Highway Fund	
Other	Transfer-In from Parks & Recreation		$715,483	Snowmobile Fund	
Other	Transfer-in from Oregon State Police	State Radio Program	$8,276,373		
Other	Transfer-Out Policy, Data & Analysis	PD&A	($63,767,864)		

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Transfer-Out Rail Grade Crossing Program	Rail	($2,100,000)	Grade Crossing Projects	
Other	Transfer-Out Finance & Budget	Finance & Budget	($173,558,056)		
Other	Transfer-Out Debt Service	Debt Service	($143,111,654)	Debt Service Payments	
Other	Transfer-Out Capital Improvements	Cap. Improve.	($14,631,905)	Capital Improvements	
Other	Transfer-Out Parks and Recreation	Maintenance	($3,432,792)		
Other	Transfer-Out Capital Construction	Cap. Construct	($12,000,000)	Meacham Maintenance Station	
Other	Transfer-Out Capital Construction	Cap. Construct	($3,800,000)	HVAC Replacements, Regions 3, 4 & 5	
Other	Transfer-Out Capital Construction	Cap. Construct	($16,200,000)	South Coast Maintenance Station	
Other	Transfer-Out Non-Limited	Non-Limited	($6,942,308)		

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	328,846	-	-	-	328,846
Overtime Payments	-	-	621,981	-	-	-	621,981
Shift Differential	-	-	20,060	-	-	-	20,060
All Other Differential	-	-	107,787	-	-	-	107,787
Public Employees' Retire Cont	-	-	128,446	-	-	-	128,446
Pension Obligation Bond	-	-	3,369,049	-	-	-	3,369,049
Social Security Taxes	-	-	82,519	-	-	-	82,519
Unemployment Assessments	-	-	31,561	-	-	-	31,561
Mass Transit Tax	-	-	291,001	-	-	-	291,001
Vacancy Savings	-	-	3,435,182	-	-	-	3,435,182
Total Personal Services	**-**	**-**	**$8,416,432**	**-**	**-**	**-**	**$8,416,432**
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Spc Pmt to Fish/Wildlife, Dept of	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	8,416,432	-	-	-	8,416,432
Total Expenditures	**-**	**-**	**$8,416,432**	**-**	**-**	**-**	**$8,416,432**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(8,416,432)	-	-	-	(8,416,432)
Total Ending Balance	**-**	**-**	**($8,416,432)**	**-**	**-**	**-**	**($8,416,432)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	225,248,791	-	-	-	225,248,791
Total Services & Supplies	**-**	**-**	**$225,248,791**	**-**	**-**	**-**	**$225,248,791**
Special Payments							
Spc Pmt to Police, Dept of State	-	-	2,000,000	-	-	-	2,000,000
Total Special Payments	**-**	**-**	**$2,000,000**	**-**	**-**	**-**	**$2,000,000**
Total Expenditures							
Total Expenditures	-	-	227,248,791	-	-	-	227,248,791
Total Expenditures	**-**	**-**	**$227,248,791**	**-**	**-**	**-**	**$227,248,791**
Ending Balance							
Ending Balance	-	-	(227,248,791)	-	-	-	(227,248,791)
Total Ending Balance	**-**	**-**	**($227,248,791)**	**-**	**-**	**-**	**($227,248,791)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	(50,383,529)	-	-	-	(50,383,529)
Agency Program Related S and S	-	-	(116,920,603)	-	-	-	(116,920,603)
Total Services & Supplies	**-**	**-**	**($167,304,132)**	**-**	**-**	**-**	**($167,304,132)**
Total Expenditures							
Total Expenditures	-	-	(167,304,132)	-	-	-	(167,304,132)
Total Expenditures	**-**	**-**	**($167,304,132)**	**-**	**-**	**-**	**($167,304,132)**
Ending Balance							
Ending Balance	-	-	167,304,132	-	-	-	167,304,132
Total Ending Balance	**-**	**-**	**$167,304,132**	**-**	**-**	**-**	**$167,304,132**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	268,384	-	-	-	268,384
Out of State Travel	-	-	6,619	-	-	-	6,619
Employee Training	-	-	149,807	-	-	-	149,807
Office Expenses	-	-	191,226	-	-	-	191,226
Telecommunications	-	-	276,317	-	-	-	276,317
State Gov. Service Charges	-	-	1,076,681	-	-	-	1,076,681
Data Processing	-	-	42,984	-	-	-	42,984
Publicity and Publications	-	-	26,728	-	-	-	26,728
Professional Services	-	-	16,866,605	-	-	-	16,866,605
IT Professional Services	-	-	473,483	-	-	-	473,483
Attorney General	-	-	858,118	-	-	-	858,118
Employee Recruitment and Develop	-	-	136,341	-	-	-	136,341
Dues and Subscriptions	-	-	23,922	-	-	-	23,922
Facilities Rental and Taxes	-	-	396,864	-	-	-	396,864
Fuels and Utilities	-	-	567,528	-	-	-	567,528
Facilities Maintenance	-	-	789,003	-	-	-	789,003
Agency Program Related S and S	-	-	59,541,770	-	-	-	59,541,770
Intra-agency Charges	-	-	1,491,990	-	-	-	1,491,990
Other Services and Supplies	-	-	1,013,290	-	-	-	1,013,290
Expendable Prop 250 - 5000	-	-	54,424	-	-	-	54,424
IT Expendable Property	-	-	336,986	-	-	-	336,986
Total Services & Supplies	**-**	**-**	**$84,589,070**	**-**	**-**	**-**	**$84,589,070**
Capital Outlay							
Office Furniture and Fixtures	-	-	5,760	-	-	-	5,760

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Telecommunications Equipment	-	-	47,648	-	-	-	47,648
Technical Equipment	-	-	114,137	-	-	-	114,137
Industrial and Heavy Equipment	-	-	22,423	-	-	-	22,423
Automotive and Aircraft	-	-	946,285	-	-	-	946,285
Data Processing Software	-	-	48,193	-	-	-	48,193
Data Processing Hardware	-	-	21,887	-	-	-	21,887
Building Structures	-	-	15,912	-	-	-	15,912
Other Capital Outlay	-	-	37,119	-	-	-	37,119
Total Capital Outlay	**-**	**-**	**$1,259,364**	**-**	**-**	**-**	**$1,259,364**
Special Payments							
Dist to Cities	-	-	1,199,355	-	-	-	1,199,355
Dist to Counties	-	-	1,384,462	-	-	-	1,384,462
Dist to Other Gov Unit	-	-	160,607	-	-	-	160,607
Dist to Non-Gov Units	-	-	67,700	-	-	-	67,700
Other Special Payments	-	-	216,607	-	-	-	216,607
Spc Pmt to Environmental Quality	-	-	25,794	-	-	-	25,794
Spc Pmt to Fish/Wildlife, Dept of	-	-	38,646	-	-	-	38,646
Total Special Payments	**-**	**-**	**$3,093,171**	**-**	**-**	**-**	**$3,093,171**
Total Expenditures							
Total Expenditures	-	-	88,941,605	-	-	-	88,941,605
Total Expenditures	**-**	**-**	**$88,941,605**	**-**	**-**	**-**	**$88,941,605**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(88,941,605)	-	-	-	(88,941,605)
Total Ending Balance	**-**	**-**	**($88,941,605)**	**-**	**-**	**-**	**($88,941,605)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Telecommunications Equipment	-	-	-	-	-	-	-
Technical Equipment	-	-	-	-	-	-	-
Industrial and Heavy Equipment	-	-	-	-	-	-	-
Automotive and Aircraft	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Software	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	14,400,000	-	-	-	-	-	14,400,000
Total Revenues	**$14,400,000**	**-**	**-**	**-**	**-**	**-**	**$14,400,000**
Services & Supplies							
Agency Program Related S and S	14,400,000	-	169,560,000	-	-	-	183,960,000
Total Services & Supplies	**$14,400,000**	**-**	**$169,560,000**	**-**	**-**	**-**	**$183,960,000**
Total Expenditures							
Total Expenditures	14,400,000	-	169,560,000	-	-	-	183,960,000
Total Expenditures	**$14,400,000**	**-**	**$169,560,000**	**-**	**-**	**-**	**$183,960,000**
Ending Balance							
Ending Balance	-	-	(169,560,000)	-	-	-	(169,560,000)
Total Ending Balance	**-**	**-**	**($169,560,000)**	**-**	**-**	**-**	**($169,560,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(5,064,746)	-	-	-	(5,064,746)
Attorney General	-	-	(293,793)	-	-	-	(293,793)
Other Services and Supplies	-	-	(304,118)	-	-	-	(304,118)
Total Services & Supplies	**-**	**-**	**($5,662,657)**	**-**	**-**	**-**	**($5,662,657)**
Total Expenditures							
Total Expenditures	-	-	(5,662,657)	-	-	-	(5,662,657)
Total Expenditures	**-**	**-**	**($5,662,657)**	**-**	**-**	**-**	**($5,662,657)**
Ending Balance							
Ending Balance	-	-	5,662,657	-	-	-	5,662,657
Total Ending Balance	**-**	**-**	**$5,662,657**	**-**	**-**	**-**	**$5,662,657**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,250,000	-	-	-	-	-	3,250,000
Total Revenues	**$3,250,000**	**-**	**-**	**-**	**-**	**-**	**$3,250,000**
Services & Supplies							
Agency Program Related S and S	3,250,000	-	123,202,928	-	-	-	126,452,928
Total Services & Supplies	**$3,250,000**	**-**	**$123,202,928**	**-**	**-**	**-**	**$126,452,928**
Total Expenditures							
Total Expenditures	3,250,000	-	123,202,928	-	-	-	126,452,928
Total Expenditures	**$3,250,000**	**-**	**$123,202,928**	**-**	**-**	**-**	**$126,452,928**
Ending Balance							
Ending Balance	-	-	(123,202,928)	-	-	-	(123,202,928)
Total Ending Balance	**-**	**-**	**($123,202,928)**	**-**	**-**	**-**	**($123,202,928)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 813 - Policy Bills

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	104,184	-	-	-	104,184
Empl. Rel. Bd. Assessments	-	-	43	-	-	-	43
Public Employees' Retire Cont	-	-	17,847	-	-	-	17,847
Social Security Taxes	-	-	7,970	-	-	-	7,970
Worker's Comp. Assess. (WCD)	-	-	34	-	-	-	34
Flexible Benefits	-	-	28,674	-	-	-	28,674
Reconciliation Adjustment	-	-	24,562	-	-	-	24,562
Total Personal Services	**-**	**-**	**$183,314**	**-**	**-**	**-**	**$183,314**
Total Expenditures							
Total Expenditures	-	-	183,314	-	-	-	183,314
Total Expenditures	**-**	**-**	**$183,314**	**-**	**-**	**-**	**$183,314**
Ending Balance							
Ending Balance	-	-	(183,314)	-	-	-	(183,314)
Total Ending Balance	**-**	**-**	**($183,314)**	**-**	**-**	**-**	**($183,314)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 813 - Policy Bills

Cross Reference Name: Delivery and Operations Division
Cross Reference Number: 73000-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							0.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.75**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-100-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	767,733	-	-	-	-	-
Non-business Lic. and Fees	-	833,434	833,434	631,171	631,171	631,171
Federal Revenues	978,867,182	1,210,385,991	1,210,385,991	1,553,323,015	1,553,323,015	1,691,293,015
Charges for Services	68,622,308	6,491,267	6,491,267	6,488,122	6,488,122	6,488,122
Admin and Service Charges	8,875	-	-	-	-	-
Fines and Forfeitures	219,100	-	-	-	-	-
Rents and Royalties	8,254,352	1,658,629	1,658,629	2,151,169	2,151,169	2,151,169
Lottery Bonds	2,084,825	2,042,876	2,042,876	-	32,435,763	6,202,928
Revenue Bonds	-	485,000,000	485,000,000	-	880,000,000	-
Interest Income	32,411,355	13,234,797	13,234,797	31,622,895	31,622,895	31,622,895
Sales Income	19,231,175	6,638,130	6,638,130	7,556,413	7,556,413	7,556,413
Donations	100	-	-	-	-	-
Other Revenues	13,544,106	9,713,553	9,713,553	11,399,960	11,399,960	11,399,960
Transfer In - Intrafund	3,682,927,012	2,426,536,143	2,426,536,143	2,246,197,789	2,246,197,789	2,293,896,888
Transfer In Other	-	122,279,163	122,279,163	122,735,205	122,735,205	122,735,205
Tsfr From Administrative Svcs	-	-	-	-	-	117,000,000
Tsfr From OR Business Development	1,573,913	-	-	-	-	-
Tsfr From Revenue, Dept of	12,054,698	11,900,000	11,900,000	17,700,000	17,700,000	17,700,000
Tsfr From Police, Dept of State	6,040,862	11,260,161	11,260,161	8,276,373	8,276,373	8,276,373
Tsfr From Energy, Dept of	7,152	-	-	-	-	-
Tsfr From Parks and Rec Dept	570,114	580,308	580,308	715,483	715,483	715,483
Transfer Out - Intrafund	(1,784,173,324)	(1,443,434,443)	(1,443,434,443)	(1,309,807,231)	(1,340,419,351)	(1,372,009,901)
Transfer to Other	(14,135,000)	-	-	-	-	-
Transfer to Cities	(393,541,794)	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-100-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Transfer to Counties	(587,470,892)	-	-	-	-	-
Tsfr To Administrative Svcs	(170,648)	-	-	-	-	-
Tsfr To Lands, Dept of State	(6,000,000)	-	-	-	-	-
Tsfr To Parks and Rec Dept	(3,677,239)	(3,432,792)	(3,432,792)	(3,432,792)	(3,432,792)	(3,432,792)
Total Other Funds	**$2,038,015,965**	**$2,861,687,217**	**$2,861,687,217**	**$2,695,557,572**	**$3,577,381,215**	**$2,942,226,929**

Maintenance Program

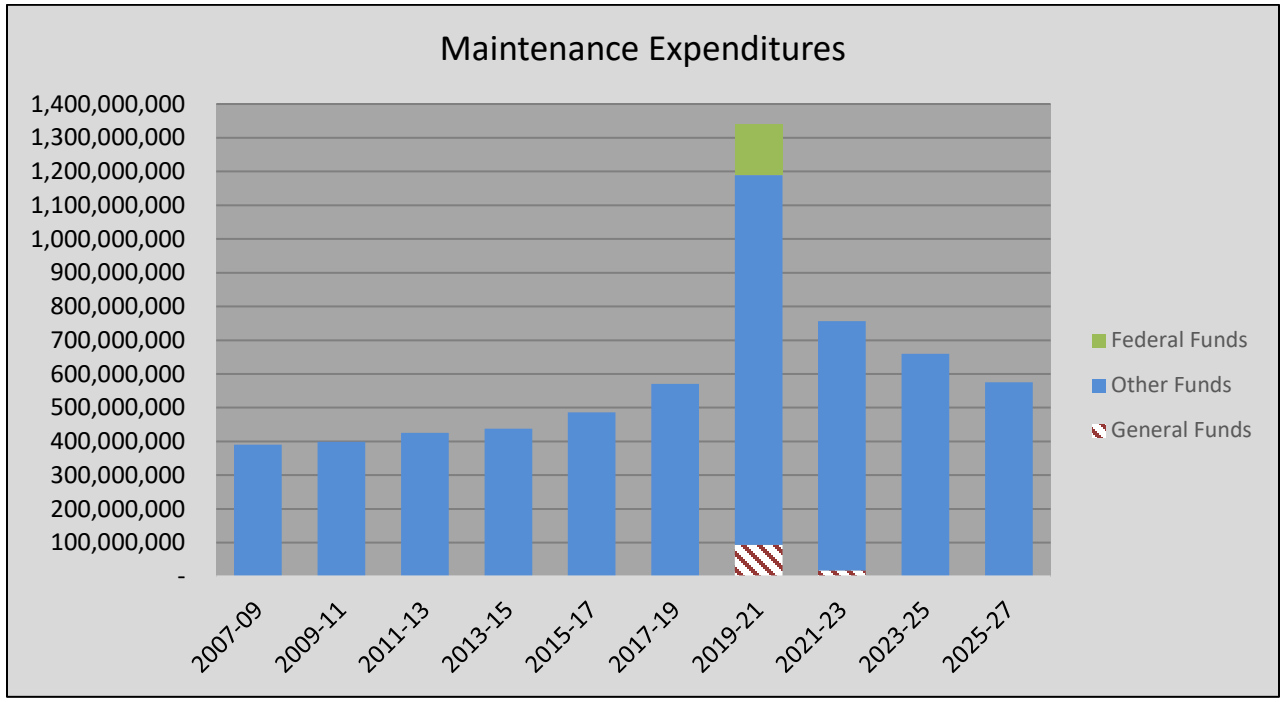
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities Responsible Environmental Stewardship

Program Contact: McGregor Lynde, Acting Delivery and Operations Division Administrator

Positions: 1,375 **FTE:** 1,313.72

Budget Request: $739,189,470 State Highway Other Fund, $17,650,000 General Funds



The Delivery and Operations Maintenance program provides for a safe and useable state highway system that promotes efficient vehicle, passenger and freight movement through routine daily activities of maintaining, preserving, repairing and restoring existing highways.

Delivery and Operations maintenance activities may include replacing what is necessary to keep the highways safe (such as signs, pavement markings, and traffic signal components), but generally does not include road reconstruction.

Maintenance Strategy

The maintenance program is composed of two types of general highway maintenance functions: reactive - fix it if it breaks, and proactive - spend now to save later. Reactive activities include responding to weather caused events to make the roads passable, responding to crashes, cleaning ditches, and repairing guardrails, potholes and signals. Proactive activities include inspection, upkeep, preservation or restoration to prevent problems or damage to highways or other highway-related infrastructure and to reduce life cycle costs. This type of highway maintenance considers the amount of the benefit versus the cost.

The following major activity groups detail how ODOT provides these functions:

- **Winter maintenance** is performed to keep roads safe for the prepared driver and open in winter conditions. These activities include plowing snow, sanding for increased traction, and applying environmentally friendly anti-icing products.
- **Pavement, shoulder and drainage maintenance** is done to improve the ability of the driver to maintain or regain control of the vehicle and to protect the investment in the infrastructure. Water trapped on the road can decrease traction, which can cause loss of control of the vehicle. Cleaning and shaping ditches, cleaning and repairing culverts, and restoring vegetation on slopes to limit erosion is done to minimize slope failures that block roads.
- **Roadside and vegetation maintenance** includes removing debris from the roadway, removing hazard trees that could fall on the roadway, and managing noxious weeds. It also includes removing vegetation to improve visibility for the driver and maintaining access to sidewalks and bike paths.
- **Bridge maintenance** includes repairing structural components, removing debris from bridge piers to prevent failure, cleaning, spot painting and patching. These activities also include operating drawbridges.
- **Traffic Services activities** include maintaining safety features that guide drivers, prevent vehicles from straying into oncoming traffic or off the road and keep traffic moving. Activities include marking traffic lanes, fixing and replacing signs, repairing traffic signals and ramp meters, replacing roadside lighting and repairing or replacing guardrails and barriers.
- **Emergency Response and Emergency Management** activities include responding to unplanned incidents and crashes to restore traffic mobility and access to the system, or protect roadways from extraordinary damage from natural disasters.

- **ODOT/OSP Radio System** provides radio communications equipment, products, maintenance, repair and consulting services for ODOT maintenance crews, construction project managers, Oregon State Police (OSP) troopers and dispatchers statewide. These radio systems support the daily operations of the state's (ODOT and OSP) dispatch centers and emergency response operation.
- **Facilities and Fleet** provides statewide management and maintenance of department maintenance offices, region and central office buildings, equipment shops, maintenance yards, material storage sites, and ODOT fleet.

Maintenance Emergency Projects



Oregon Coast Highway No.9, US 101
A sink hole from January 2016



Carpenterville Highway No. 255
A portion of the highway washed out in December 2015

The Maintenance Program ensures the safety of people by maintaining, preserving, repairing and operating the state highway system to provide a safe, usable and efficient transportation system that supports economic opportunity and livable communities for Oregon. The state highway system is considered critical public infrastructure and this program plays a major role in preserving and restoring the transportation system to prevent problems or damage to the system.

The activities managed and conducted through this program lead to providing for adequate response to natural and human disaster. The state level emergency management program for all modes of transportation in the state is funded and managed within this program. This is an all-hazards program that prepares ODOT and its transportation partners to respond to emergencies in a coordinated, cooperative approach with all other responding entities to ensure the safety of people in their communities by keeping or restoring access to emergency service providers. ODOT participates in this coordinated effort along with its state, local and federal partners. The program presently meets the federal disaster preparedness, response and recovery standards.

In addition, the 2020 Labor Day Wildfire Recovery efforts are being conducted through the Maintenance program.

Issues and Trends

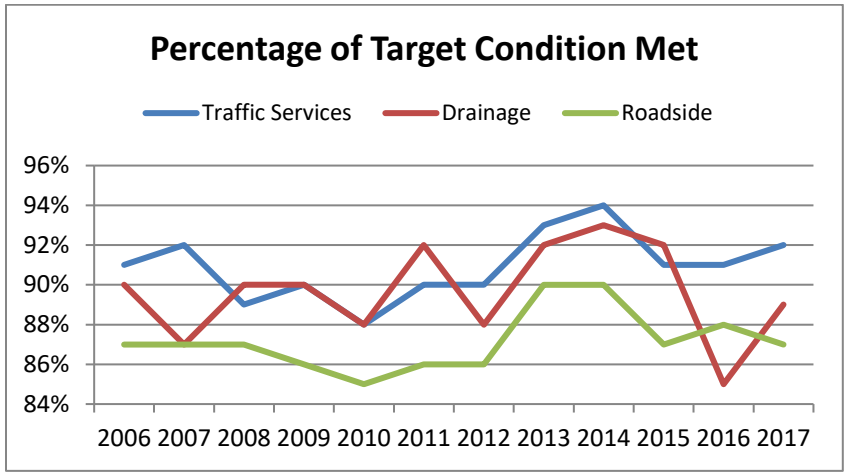
- The highway infrastructure continues to age, requiring more maintenance. As the infrastructure ages, it becomes more difficult to keep pace with growing costs through efficiency gains.
- There is an increasing risk of extraordinary damage because of an aging highway infrastructure.
- Traffic volumes continue to increase, requiring more night time work that reduces traveler delays but increases worker risk.
- Inflation is a significant cost driver because maintenance is material dependent. Inflation is currently outstripping the gains from efficiencies, decreasing the amount of maintenance that can be accomplished.
- The number of homeless camps located on ODOT property is rising, resulting in increased work and workload, and directly relates to increased budgetary needs. Higher camp site numbers directly affect environmental and bio hazard clean up needs that impact level of service and drive costs up. Work on right of way is impacted, and lowers the ability to respond to safety sensitive functions, decreasing the amount of maintenance that can be accomplished.
- Environmental concerns require changes to practices and additional work to accomplish traditional activities.
- There are increased demands to mitigate environmental damages when emergency or urgent repairs are necessary.
- When there are insufficient federal funds for extraordinary damage from natural disasters, it can be difficult to complete repair work without adversely affecting state programs.

- The facilities infrastructure continues to age and requires more maintenance. Buildings may not withstand poor weather conditions or earthquakes. Air quality issues, appropriate accessibility issues, energy inefficiencies and employees working in maintenance shops that cannot fit existing fleet equipment are a few of the challenges the agency faces.
- There are increased needs to mitigate potential environmental damage that may be present at ODOT facilities. These include containment barriers, improved well monitoring, development of secure structures for storing chemicals and other improvements.

Performance Measures

Highlighted metrics are as follows:

- More than 21.3 billion vehicle miles a year are traveled on approximately 8,000 miles of the state highway system.
- 63 percent of customers responding to a 2018 Oregon State University survey indicated that they were very or somewhat satisfied with the condition of the state highway system. This is a decrease from 71.3 percent in 2016.
- Responded to more than 90,000 highway incidents in 2015.
- The condition of maintenance of the state highway system is determined by ODOT on a three year cycle. The results fluctuate overtime as shown on the following table; however average 89 percent or better over the last 13 years.



Please see the Delivery and Operations Division section for additional performance measure information.

Revenue Sources

Please see the Delivery and Operations Division section for revenue sources information.

Significant Program Changes from 2019-2021

Keep Oregon Moving (HB 2017) – In 2017, the Oregon Legislature passed HB 2017 which made a significant investment in transportation especially for Maintenance. With this additional funding, ODOT is being asked to formalize a winter maintenance strategy that includes the use of salt and allow for more funds to go into road maintenance efforts.

State Radio System – Fund the Maintenance and Operations budget for the ODOT/OSP State Radio System (SRS) and establish an on-going capital replacement fund to maintain the initial $229.9 million investment in the State Radio Project. The total request for the 2021-23 biennium is $24.1 million (65 percent funded by ODOT Highway Funds and 35 percent funded by OSP General Funds). As the SRS is a jointly funded system, any changes in either agency's budget may impact the SRS.

Policy Packages

Please see the Capital Construction section for three Policy Packages for Maintenance Stations and HVAC replacements.

Maintenance: 2021–2023 Legislatively Adopted Budget includes the following Policy Option Packages:

#801	**Analyst Adjustments**	**$183,960,000**	**0 Positions**	**0.00 FTE**

This package addresses 2020 Wildfire costs, which includes $14.4 million General Funds and $169.6 Other Funds ($138.0 million FEMA reimbursed and $31.6 State Highway Fund match).

#810	**Statewide Adjustments**	**($4,932,261)**	**0 Positions**	**0.00 FTE**

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

#811	**Budget Reconciliation Adjustments**	**$3,250,000**	**0 Positions**	**0.00 FTE**

This package provides $2 million General Funds on a one-time basis for graffiti and litter removal along state highways and interstates, and an additional $1.25 million General Funds on a one-time basis to coordinate with tribes, the State Historic Preservation Office, and others on surveys and assessments of cultural resources in the fire damaged areas.

Maintenance Program Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-Out

- A decrease in Maintenance projects reflects projects that have been completed. Phase-out ($32,411,903).

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Maintenance**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 73000-100-20-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	202,113	-	-	-	202,113
Overtime Payments	-	-	317,611	-	-	-	317,611
Shift Differential	-	-	20,060	-	-	-	20,060
All Other Differential	-	-	107,787	-	-	-	107,787
Public Employees' Retire Cont	-	-	76,307	-	-	-	76,307
Pension Obligation Bond	-	-	1,203,352	-	-	-	1,203,352
Social Security Taxes	-	-	49,539	-	-	-	49,539
Unemployment Assessments	-	-	21,968	-	-	-	21,968
Mass Transit Tax	-	-	100,159	-	-	-	100,159
Vacancy Savings	-	-	1,564,494	-	-	-	1,564,494
Total Personal Services	**-**	**-**	**$3,663,390**	**-**	**-**	**-**	**$3,663,390**
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	3,663,390	-	-	-	3,663,390
Total Expenditures	**-**	**-**	**$3,663,390**	**-**	**-**	**-**	**$3,663,390**
Ending Balance							
Ending Balance	-	-	(3,663,390)	-	-	-	(3,663,390)
Total Ending Balance	**-**	**-**	**($3,663,390)**	**-**	**-**	**-**	**($3,663,390)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Maintenance**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 73000-100-20-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(32,411,903)	-	-	-	(32,411,903)
Total Services & Supplies	**-**	**-**	**($32,411,903)**	**-**	**-**	**-**	**($32,411,903)**
Total Expenditures							
Total Expenditures	-	-	(32,411,903)	-	-	-	(32,411,903)
Total Expenditures	**-**	**-**	**($32,411,903)**	**-**	**-**	**-**	**($32,411,903)**
Ending Balance							
Ending Balance	-	-	32,411,903	-	-	-	32,411,903
Total Ending Balance	**-**	**-**	**$32,411,903**	**-**	**-**	**-**	**$32,411,903**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	125,926	-	-	-	125,926
Out of State Travel	-	-	759	-	-	-	759
Employee Training	-	-	37,455	-	-	-	37,455
Office Expenses	-	-	101,904	-	-	-	101,904
Telecommunications	-	-	136,869	-	-	-	136,869
State Gov. Service Charges	-	-	1,080,441	-	-	-	1,080,441
Data Processing	-	-	13,664	-	-	-	13,664
Publicity and Publications	-	-	3,203	-	-	-	3,203
Professional Services	-	-	441,985	-	-	-	441,985
IT Professional Services	-	-	164,604	-	-	-	164,604
Attorney General	-	-	171,091	-	-	-	171,091
Employee Recruitment and Develop	-	-	89,777	-	-	-	89,777
Dues and Subscriptions	-	-	4,354	-	-	-	4,354
Facilities Rental and Taxes	-	-	112,902	-	-	-	112,902
Fuels and Utilities	-	-	451,898	-	-	-	451,898
Facilities Maintenance	-	-	480,843	-	-	-	480,843
Agency Program Related S and S	-	-	5,916,707	-	-	-	5,916,707
Intra-agency Charges	-	-	1,145,666	-	-	-	1,145,666
Other Services and Supplies	-	-	519,896	-	-	-	519,896
Expendable Prop 250 - 5000	-	-	30,513	-	-	-	30,513
IT Expendable Property	-	-	121,509	-	-	-	121,509
Total Services & Supplies	**-**	**-**	**$11,151,966**	**-**	**-**	**-**	**$11,151,966**
Capital Outlay							
Office Furniture and Fixtures	-	-	5,760	-	-	-	5,760

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Telecommunications Equipment	-	-	46,464	-	-	-	46,464
Technical Equipment	-	-	4,017	-	-	-	4,017
Industrial and Heavy Equipment	-	-	18,091	-	-	-	18,091
Automotive and Aircraft	-	-	946,285	-	-	-	946,285
Other Capital Outlay	-	-	1,785	-	-	-	1,785
Total Capital Outlay	**-**	**-**	**$1,022,402**	**-**	**-**	**-**	**$1,022,402**
Total Expenditures							
Total Expenditures	-	-	12,174,368	-	-	-	12,174,368
Total Expenditures	**-**	**-**	**$12,174,368**	**-**	**-**	**-**	**$12,174,368**
Ending Balance							
Ending Balance	-	-	(12,174,368)	-	-	-	(12,174,368)
Total Ending Balance	**-**	**-**	**($12,174,368)**	**-**	**-**	**-**	**($12,174,368)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Maintenance**

Pkg: 091 - Elimination of S&S Inflation **Cross Reference Number: 73000-100-20-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Telecommunications Equipment	-	-	-	-	-	-	-
Technical Equipment	-	-	-	-	-	-	-
Industrial and Heavy Equipment	-	-	-	-	-	-	-
Automotive and Aircraft	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Maintenance**

Pkg: 096 - Statewide Adjustment DAS Chgs **Cross Reference Number: 73000-100-20-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	14,400,000	-	-	-	-	-	14,400,000
Total Revenues	**$14,400,000**	**-**	**-**	**-**	**-**	**-**	**$14,400,000**
Services & Supplies							
Agency Program Related S and S	14,400,000	-	169,560,000	-	-	-	183,960,000
Total Services & Supplies	**$14,400,000**	**-**	**$169,560,000**	**-**	**-**	**-**	**$183,960,000**
Total Expenditures							
Total Expenditures	14,400,000	-	169,560,000	-	-	-	183,960,000
Total Expenditures	**$14,400,000**	**-**	**$169,560,000**	**-**	**-**	**-**	**$183,960,000**
Ending Balance							
Ending Balance	-	-	(169,560,000)	-	-	-	(169,560,000)
Total Ending Balance	**-**	**-**	**($169,560,000)**	**-**	**-**	**-**	**($169,560,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Maintenance
Cross Reference Number: 73000-100-20-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(4,597,618)	-	-	-	(4,597,618)
Attorney General	-	-	(58,576)	-	-	-	(58,576)
Other Services and Supplies	-	-	(276,067)	-	-	-	(276,067)
Total Services & Supplies	**-**	**-**	**($4,932,261)**	**-**	**-**	**-**	**($4,932,261)**
Total Expenditures							
Total Expenditures	-	-	(4,932,261)	-	-	-	(4,932,261)
Total Expenditures	**-**	**-**	**($4,932,261)**	**-**	**-**	**-**	**($4,932,261)**
Ending Balance							
Ending Balance	-	-	4,932,261	-	-	-	4,932,261
Total Ending Balance	**-**	**-**	**$4,932,261**	**-**	**-**	**-**	**$4,932,261**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Maintenance**

Pkg: 811 - Budget Reconciliation Adjustments **Cross Reference Number: 73000-100-20-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,250,000	-	-	-	-	-	3,250,000
Total Revenues	**$3,250,000**	**-**	**-**	**-**	**-**	**-**	**$3,250,000**
Services & Supplies							
Agency Program Related S and S	3,250,000	-	-	-	-	-	3,250,000
Total Services & Supplies	**$3,250,000**	**-**	**-**	**-**	**-**	**-**	**$3,250,000**
Total Expenditures							
Total Expenditures	3,250,000	-	-	-	-	-	3,250,000
Total Expenditures	**$3,250,000**	**-**	**-**	**-**	**-**	**-**	**$3,250,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-100-20-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Federal Revenues	39,595,469	4,884,225	4,884,225	4,308,361	4,308,361	142,278,361
Charges for Services	2,592,188	-	-	-	-	-
Rents and Royalties	1,586,618	-	-	-	-	-
Sales Income	2,218,548	-	-	-	-	-
Other Revenues	835,338	-	-	-	-	-
Transfer In - Intrafund	536,172,697	553,939,032	553,939,032	564,026,851	564,026,851	595,616,851
Transfer In Other	-	26,852	26,852	143,100	143,100	143,100
Tsfr From Police, Dept of State	6,040,862	11,260,161	11,260,161	8,276,373	8,276,373	8,276,373
Transfer Out - Intrafund	(20,610,466)	-	-	-	-	-
Tsfr To Parks and Rec Dept	(3,677,239)	(3,432,792)	(3,432,792)	(3,432,792)	(3,432,792)	(3,432,792)
Total Other Funds	**$564,754,015**	**$566,677,478**	**$566,677,478**	**$573,321,893**	**$573,321,893**	**$742,881,893**

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Preservation Program

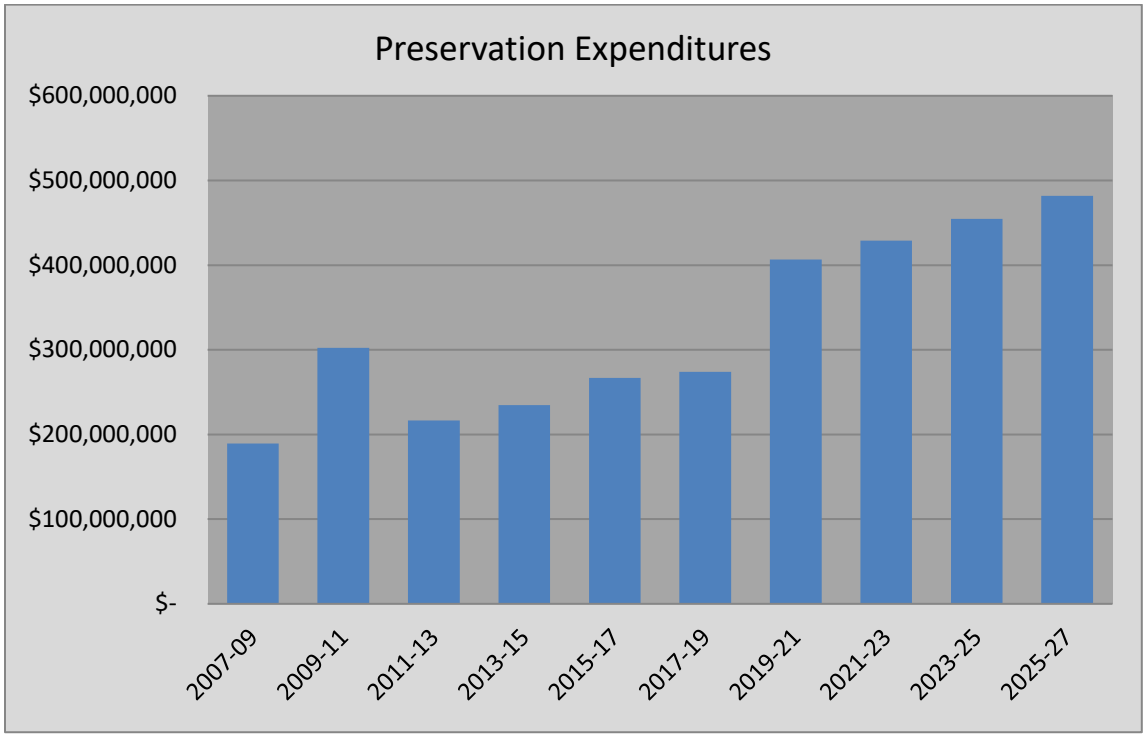
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities

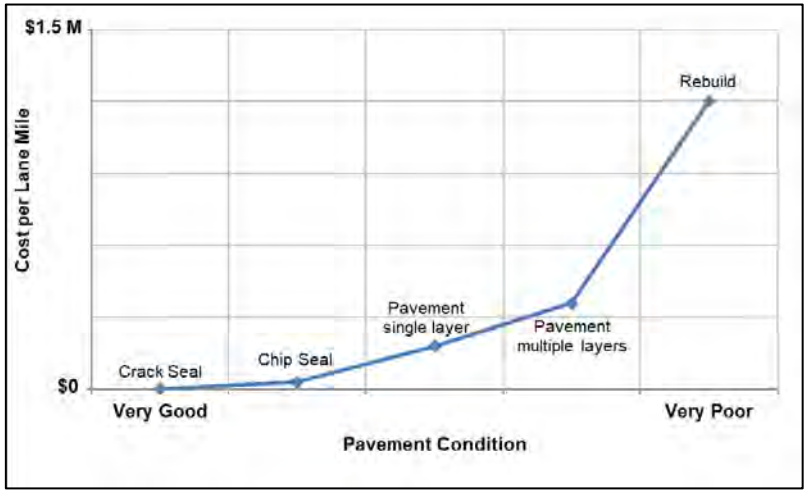
Program Contact: McGregor Lynde, Acting Delivery and Operations Division Administrator

Positions: 133 **FTE:** 133.00

Budget Request: $446,172,143 State Highway Other Fund



ODOT's Highway Preservation Program maintains the pavement of Oregon's highways to prevent them from becoming a threat to safe travel, from costing more to rebuild, and from having a negative effect on the state's economy. The Preservation Program preserves the pavement surface, maintains safety, and reduces maintenance costs on roughly 7,350 centerline miles of Oregon state highways.



Pavement Preservation Strategy

The Pavement Preservation program resurfaces rough and rutted pavements to preserve their structure, maintain safety, and reduce maintenance costs. Pavement usually lasts about 10 to 20 years before it reaches a point where resurfacing is needed to keep the highway smooth and safe for travel and protect the base and foundation from degradation.

If resurfacing is delayed for too long, the pavement structure and underlying base materials can become excessively damaged and complete replacement (reconstruction) becomes necessary at a much higher cost. Timely maintenance and preservation are by far the most efficient and cost effective ways to preserve our investment.



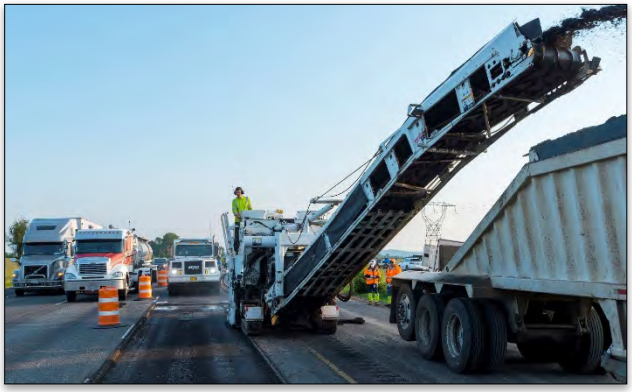
Pavement Condition: Good



Pavement Condition: Poor

The goal of the ODOT pavement preservation program is to keep highways in the best condition possible, at the lowest cost, by taking a preventive approach to maintenance. The most cost-effective strategy is to resurface highways while they are still in "fair" or better condition, which extends pavement life at a reduced resurfacing cost. As of 2018, the overall pavement condition for state highways was 90 percent "fair or better". Pavement condition goals are highest for the highways that carry the largest freight and traffic volumes. The program follows a work plan which sets priority by highway class, traffic volume, truck loading, and speed. The Interstate system is the highest priority followed by moderate to high traffic non-interstate highways. Highways with relatively low traffic volumes and truck loading are managed in a "maintenance only" mode at a reduced service level under the Maintenance limitation. In addition to paving, the program funding makes improvements to interstate signs, roadside safety features, and pedestrian accessibility.

Recent Preservation Projects



Grinding and Paving I-5 near Woodburn



Chip Seal Project in Baker City



Concrete paving on I-5 near the Siskiyous

The Oregon Transportation Plan (OTP) is the guiding long-range policy document for ODOT and sets the vision for transportation in Oregon. The OTP considers all modes and jurisdictions of Oregon's transportation system as one integrated system and addresses the future needs of transportation in Oregon. It contains seven goals (with associated policies and strategies) that aim to guide the actions, investments, and other key decisions of state and local agencies, regional and local governments, and transportation providers. The Preservation Program falls under goal two: "Managing the System – Improve the efficiency of the transportation system by optimizing operations and management. Manage transportation assets to extend their life and reduce maintenance costs".

Issues and Trends

- Additional preservation investments from HB 2017 led to an improvement in “fair or better” pavement conditions between 2016 and 2018 and will help slow the expected decline in pavement conditions through 2022.
- At current funding levels, pavement conditions are projected to decline within the next few years. HB 2017 increases the funding for pavements and should help to reduce the slope of declining pavement conditions.
- Preservation investments have favored lower cost per mile resurfacing projects. Highways in very poor condition, which need extensive rehabilitation or which require costly upgrades to meet current standards, are typically too expensive to compete for limited preservation funds. Many of these highways are urban routes with high traffic volumes.
- Poor pavement surfaces – very rough texture, potholes, ruts, low friction areas, worn out striping—decrease safety and negatively impact mobility.
- Inability to resurface at the optimal time results in more costly treatments in the future.
- Preservation projects are subject to price fluctuations of oil, cement, and aggregates.
- The average age of the pavement system is advancing, which means that more of the system is nearing the end of its service life. Older pavement becomes more susceptible to damage by traffic and weather effects, particularly during the winter season, leading to higher maintenance costs.
- As pavement conditions continue to decline, funding will have to be shifted away from “proactive” maintenance to “reactive” maintenance, which is more costly in the long run.

Performance Measures

Please see the Delivery and Operations Division section for performance measures.

Revenue Sources

Please see the Delivery and Operations Division section for revenue sources information.

Significant Program Changes from 2019-2021

Fixing America’s Surface Transportation Act (FAST Act) - FAST Act authorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. The FAST Act expired on September 20, 2020. A one-year FAST Act extension, through September 30, 2021, was enacted as part of the Continuing

Appropriations Act, 2021, and other Extensions Act (P.L. 116-159). Congress will most likely pass one or more short-term extensions of surface transportation policy and funding until a long-term authorization can be passed.

Keep Oregon Moving (HB 2017) - In 2017, the Oregon Legislature passed HB 2017 which made a significant investment in transportation. With this additional funding, ODOT will be able to continue to address the deteriorating pavement conditions and make a significant change in the conditions.

Policy Packages

Preservation: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#810	**Statewide Adjustments**	**($998)**	**0 Positions**	**0.00 FTE**

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

Preservation Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

021 Phase-In

- The increase in the Preservation limitation reflects increased revenue for projects from HB 2017 (2017). Phase-in $22,119,109.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures
- Up to 19.43 percent inflation for Attorney General costs
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Overtime Payments	-	-	109,306	-	-	-	109,306
Public Employees' Retire Cont	-	-	18,724	-	-	-	18,724
Pension Obligation Bond	-	-	173,634	-	-	-	173,634
Social Security Taxes	-	-	8,362	-	-	-	8,362
Mass Transit Tax	-	-	14,444	-	-	-	14,444
Vacancy Savings	-	-	350,626	-	-	-	350,626
Total Personal Services	**-**	**-**	**$675,096**	**-**	**-**	**-**	**$675,096**
Total Expenditures							
Total Expenditures	-	-	675,096	-	-	-	675,096
Total Expenditures	**-**	**-**	**$675,096**	**-**	**-**	**-**	**$675,096**
Ending Balance							
Ending Balance	-	-	(675,096)	-	-	-	(675,096)
Total Ending Balance	**-**	**-**	**($675,096)**	**-**	**-**	**-**	**($675,096)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	22,119,109	-	-	-	22,119,109
Total Services & Supplies	**-**	**-**	**$22,119,109**	**-**	**-**	**-**	**$22,119,109**
Total Expenditures							
Total Expenditures	-	-	22,119,109	-	-	-	22,119,109
Total Expenditures	**-**	**-**	**$22,119,109**	**-**	**-**	**-**	**$22,119,109**
Ending Balance							
Ending Balance	-	-	(22,119,109)	-	-	-	(22,119,109)
Total Ending Balance	**-**	**-**	**($22,119,109)**	**-**	**-**	**-**	**($22,119,109)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	16,966	-	-	-	16,966
Office Expenses	-	-	6,058	-	-	-	6,058
Telecommunications	-	-	541	-	-	-	541
Publicity and Publications	-	-	4,209	-	-	-	4,209
Professional Services	-	-	651,622	-	-	-	651,622
Attorney General	-	-	2,914	-	-	-	2,914
Employee Recruitment and Develop	-	-	211	-	-	-	211
Dues and Subscriptions	-	-	17	-	-	-	17
Facilities Rental and Taxes	-	-	2,495	-	-	-	2,495
Fuels and Utilities	-	-	92	-	-	-	92
Agency Program Related S and S	-	-	15,264,034	-	-	-	15,264,034
Intra-agency Charges	-	-	50,494	-	-	-	50,494
Other Services and Supplies	-	-	82,035	-	-	-	82,035
Total Services & Supplies	**-**	**-**	**$16,081,688**	**-**	**-**	**-**	**$16,081,688**
Total Expenditures							
Total Expenditures	-	-	16,081,688	-	-	-	16,081,688
Total Expenditures	**-**	**-**	**$16,081,688**	**-**	**-**	**-**	**$16,081,688**
Ending Balance							
Ending Balance	-	-	(16,081,688)	-	-	-	(16,081,688)
Total Ending Balance	**-**	**-**	**($16,081,688)**	**-**	**-**	**-**	**($16,081,688)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Preservation
Cross Reference Number: 73000-100-25-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(998)	-	-	-	(998)
Total Services & Supplies	**-**	**-**	**($998)**	**-**	**-**	**-**	**($998)**
Total Expenditures							
Total Expenditures	-	-	(998)	-	-	-	(998)
Total Expenditures	**-**	**-**	**($998)**	**-**	**-**	**-**	**($998)**
Ending Balance							
Ending Balance	-	-	998	-	-	-	998
Total Ending Balance	**-**	**-**	**$998**	**-**	**-**	**-**	**$998**

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-100-25-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Federal Revenues	208,270,753	307,301,982	307,301,982	394,868,998	394,868,998	394,868,998
Charges for Services	2,192,275	-	-	-	-	-
Other Revenues	133,309	-	-	-	-	-
Transfer In - Intrafund	48,080,273	95,457,929	95,457,929	50,362,822	50,362,822	50,362,822
Transfer In Other	-	2,431,705	2,431,705	941,322	941,322	941,322
Transfer Out - Intrafund	(589,254)	-	-	-	-	-
Total Other Funds	**$258,087,356**	**$405,191,616**	**$405,191,616**	**$446,173,142**	**$446,173,142**	**$446,173,142**

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Bridge Program

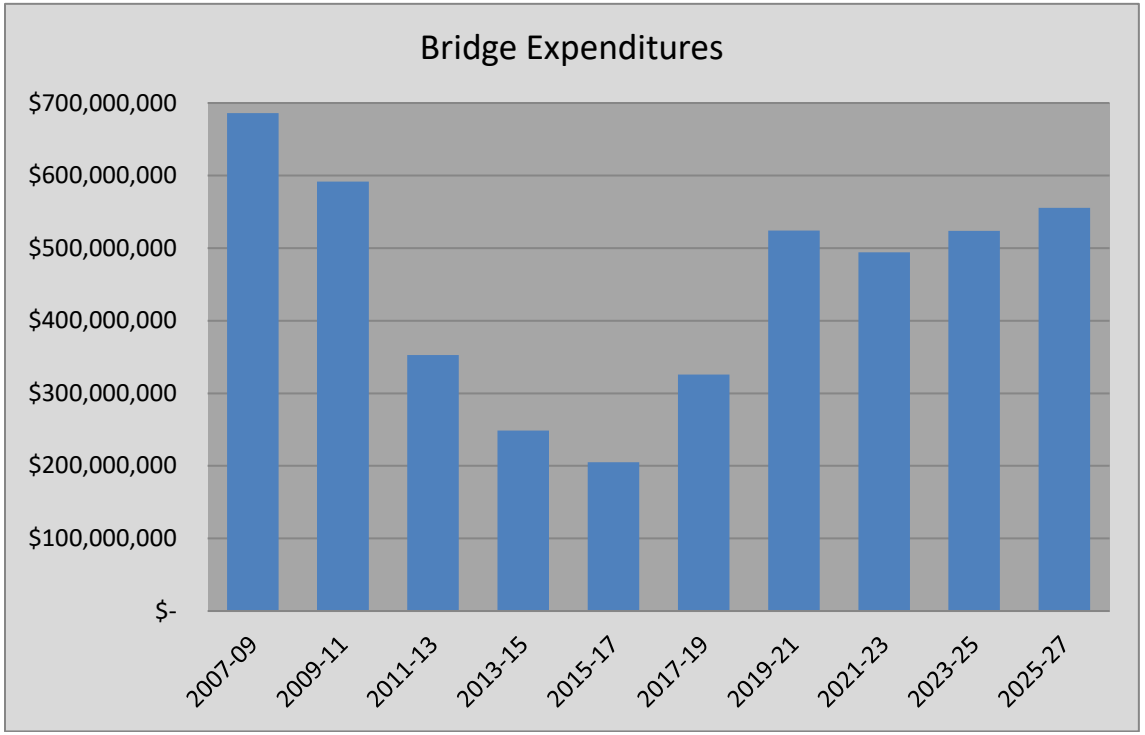
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities

Program Contact: McGregor Lynde, Acting Delivery & Operations Division Administrator

Positions: 184 **FTE:** 184.00

Budget Request: $494,368,270 State Highway Other Fund



The Bridge program is responsible for the inspection, preservation, reconstruction, seismic retrofit, overpass screening, design standards, load capacity evaluation, and asset management of more than 2,700 highway bridges, overcrossings, railroad under crossings, tunnels, box culverts, and other structural elements. This work directly benefits the state's economy by extending the life expectancy of bridges,

reducing the number of high risk bridges (those with weight restrictions, timber members, steel fatigue cracks, seismic, or flooding deficiencies), and limiting detours around load-restricted bridges.

Candidate projects that will rebuild or extend the service life of an existing bridge (including replacement) are identified through the use of the Bridge Management System (BMS) and stakeholder input. The Bridge Management System is also used to store inventory and condition data and to analyze and predict performance measurement goals, system conditions and needs.

Routine bridge inspections are performed every two years as well as periodic in-depth inspections for special structures such as fracture critical bridges, bridges prone to fatigue cracking, timber members, underwater features subject to scour, coastal bridges and tunnels, and provide much of the information for the BMS. Selected bridges with unusual distress or load capacity reductions are monitored using advanced structural health monitoring instrumentation and non-destructive evaluation equipment. Data from the BMS is used to develop programs for the Statewide Transportation Improvement Program (STIP) and the Major Bridge Maintenance program using an iterative process of problem identification, alternative solution development, cost estimates, vetting with stakeholders, and use of a project ranking system.

Bridge Preservation Strategy

ODOT's strategy for bridge preservation activities are shown in the following graphic.



High Value Bridge Preservation
ODOT plans to maintain a small number of bridges with high replacement costs indefinitely, including the historic coastal bridges designed by Conde B. McCullough. The McCullough and other historic bridges are exceptional and as a matter of policy, ODOT has chosen functional obsolescence and high maintenance costs as a fair trade-off for preserving these priceless assets. Many other large Oregon bridges are simply beyond program resources to replace.

High value bridge activities include bridge painting and the use of special anti-corrosion methods and systems with expenditures totaling about 30 percent of the annual Bridge Program funding. In addition to preserving Oregon's historic bridges, ODOT has border bridge obligations for shared maintenance and repair costs with Washington and Idaho for bridges connecting these states to protect the overall economic value of Interstate transport of goods and services.

Fix It Route Bridges
ODOT has identified the highest priority freight mobility routes as the Fix It Route Corridor. Freight mobility has been a key driver for the bridge program since the inception of the corridor-based OTIA III program, which addressed the needs of "through" movements of truck freight over the past decade.

Current ODOT strategy gives priority to maintaining the Fix It Route corridors to ensure efficient freight movement. It is becoming increasingly difficult to sufficiently maintain the remaining large inventory of Interstate-era concrete bridges on important freight routes in good condition to meet anticipated demands.

While rail, marine, and air transportation all play a major role in the economy, highways are particularly important because most freight moves by highway at some point. Maintaining freight mobility on highways is absolutely crucial to the health of the businesses—from high-tech and manufacturing to farming and timber—that form the backbone of Oregon's economy.

Oregon is the ninth most trade-dependent state in the nation, which underscores the need for maintaining, preserving and strategically improving transportation infrastructure and services to assist the Oregon businesses market be competitive. By maintaining freight mobility on the Interstate 5 corridor as well as other important state and regional routes, the program plays a vital role in preserving the competitiveness of Oregon's trade-dependent economy and benefiting the entire West Coast and the nation.

Recent Bridge Projects



Bridge Inspection, Astoria-Megler Bridge, Clatsop Country



Bridge deck reconstruction, I-5 off-ramp, Jackson County

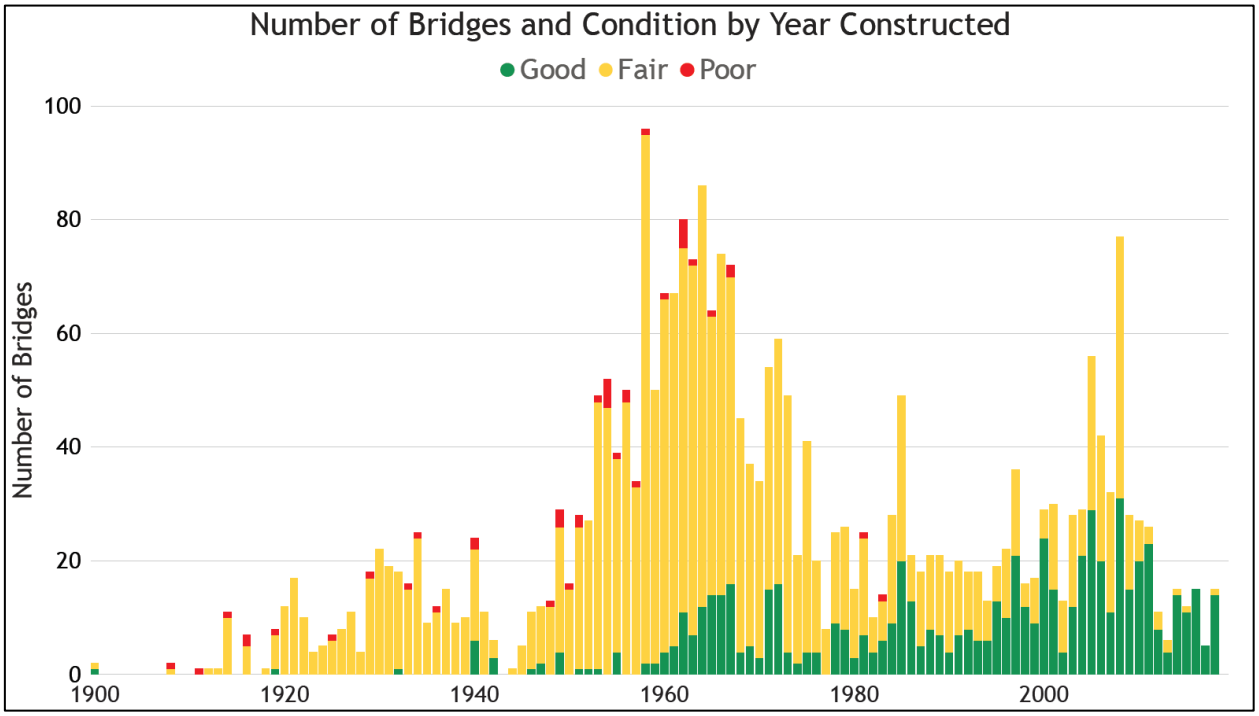
Issues and Trends

Aging Bridges - The service life of a bridge ranges from 75 to 100 years depending on the quality of the construction and maintenance. No series of continued repairs, no matter how well constructed, can extend the life of a bridge indefinitely. Eventually, all bridges will need to be replaced. The graphic to the right shows the large inventory of bridges built during the Interstate-era that will be nearing the end of their service life. As these bridges continue to age, there will be an increasing need for major repairs to keep them in service until they are eventually replaced.

Nearly half of the state's bridges are over 50 years old and were built to older, lesser standards never intended for today's heavy loads and traffic volumes. Design standards have changed over time to address the heavier, longer loads of today's freight shippers, increased traffic volumes, and the higher vehicle speeds that result in greater impact loading.

Although Oregon bridges are considered safe (if load restriction signs are obeyed), there are a large number of bridges whose service lives have been extended beyond a normal time period because of inadequate funding. Those bridges demand vigilance and dedication by inspectors and maintenance personnel to maintain safe. Replacing the aging I-5 Interstate Bridge across the Columbia River is a high priority for Oregon. The existing structure was not designed to support the needs of today's transportation system. The Interstate Bridge Replacement (IBR) program is collaboratively working with the Washington Department of Transportation (WSDOT) in program planning and environmental review processes.

HB 2017 provides additional funding for the Fix It program to ensure that deteriorating bridges on Oregon's highest priority routes can be addressed before they impede mobility or force trucks to detour. In the short term, the number of poor bridges is expected to be manageable through programs like Major Bridge Maintenance, painting, cathodic protection and bridge repair projects. However, the needs of the large population of aging bridges is increasing. There is a concern that critical and near-critical needs will continue to grow at an increasing rate until a point in the near future where current staff and funding will not be able to keep on top of these serious issues. At that point, load restrictions, closures, and unpredictable failures are possible that will result in delays, detours and unplanned high cost emergency repairs.



Load Restrictions - ODOT is currently evaluating specialized hauling vehicles (single-unit with many axles spaced closely together like garbage trucks) and Emergency Vehicles in all new load ratings, as required by federal legislation. Bridges constructed in the 1950s and 1960s were not designed for these loads. It is expected there will be a need to strengthen, where feasible, or place load restrictions on many state and local agency bridges. Often, it is not cost effective to preserve bridges with weaker elements, however, there is insufficient funding to replace these bridges on a sustainable basis creating the potential for widespread load restrictions in the very near future.

Seismic Considerations - In 2014, ODOT completed a report on the seismic vulnerability (Seismic Plus Report) of Oregon state highway bridges. The report indicates that, in a large Cascadia Subduction Zone earthquake, ODOT bridges will likely impair transportation mobility along Highway 101, all routes between the coast and valley, and sections of Interstate 5. Most areas in Western Oregon will remain inaccessible for up to eight years after a major Cascadia Earthquake. Based on the report recommendations, seismic funding from HB 2017 will be used for projects to retrofit segments on US97 and OR 58. In addition, some limited seismic retrofit will be done on Region 3 triage routes to provide low capacity access to the Rogue Valley and across the Willamette River in Salem and Corvallis. ODOT recently completed a seismic implementation strategy to guide future strategic investments. Initial plans to retrofit bridges on I-5 have been deferred due to increased cost and limited seismic funding.

Performance Measures

Please see the Delivery and Operations Division section for performance measure information.

Revenue Sources

Please see the Delivery and Operations Division section for revenue sources information.

Significant Program Changes from 2019-2021

Fixing America's Surface Transportation Act (FAST Act) - FAST Act authorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. The FAST Act expired on September 20, 2020. A one-year FAST Act extension, through September 30, 2021, was enacted as part of the Continuing Appropriations Act, 2021, and other Extensions Act (P.L. 116-159). Congress will most likely pass one or more short-term extensions of surface transportation policy and funding until a long-term authorization can be passed.

Keep Oregon Moving (HB 2017) - In 2017, the Oregon Legislature passed HB 2017 which made a significant investment in transportation. With this additional funding, ODOT will be able to address a few seismically vulnerable bridges and repair aging bridges with only few replacements.

Policy Packages

Bridge: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#810	**Statewide Adjustments**	**($3,137)**	**0 Positions**	**0.00 FTE**

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

Bridge Program Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-Out

- The decrease in the Bridge limitation reflects projects that have been completed. Phase-out ($84,508,700).

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.0 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Bridge**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 73000-100-30-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Overtime Payments	-	-	58,742	-	-	-	58,742
Public Employees' Retire Cont	-	-	10,063	-	-	-	10,063
Pension Obligation Bond	-	-	304,084	-	-	-	304,084
Social Security Taxes	-	-	4,494	-	-	-	4,494
Mass Transit Tax	-	-	26,922	-	-	-	26,922
Vacancy Savings	-	-	168,192	-	-	-	168,192
Total Personal Services	**-**	**-**	**$572,497**	**-**	**-**	**-**	**$572,497**
Total Expenditures							
Total Expenditures	-	-	572,497	-	-	-	572,497
Total Expenditures	**-**	**-**	**$572,497**	**-**	**-**	**-**	**$572,497**
Ending Balance							
Ending Balance	-	-	(572,497)	-	-	-	(572,497)
Total Ending Balance	**-**	**-**	**($572,497)**	**-**	**-**	**-**	**($572,497)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Bridge**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 73000-100-30-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(84,508,700)	-	-	-	(84,508,700)
Total Services & Supplies	**-**	**-**	**($84,508,700)**	**-**	**-**	**-**	**($84,508,700)**
Total Expenditures							
Total Expenditures	-	-	(84,508,700)	-	-	-	(84,508,700)
Total Expenditures	**-**	**-**	**($84,508,700)**	**-**	**-**	**-**	**($84,508,700)**
Ending Balance							
Ending Balance	-	-	84,508,700	-	-	-	84,508,700
Total Ending Balance	**-**	**-**	**$84,508,700**	**-**	**-**	**-**	**$84,508,700**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Bridge**
Pkg: 031 - Standard Inflation **Cross Reference Number: 73000-100-30-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	25,435	-	-	-	25,435
Out of State Travel	-	-	141	-	-	-	141
Employee Training	-	-	1,037	-	-	-	1,037
Office Expenses	-	-	4,669	-	-	-	4,669
Telecommunications	-	-	1,357	-	-	-	1,357
Publicity and Publications	-	-	3,731	-	-	-	3,731
Professional Services	-	-	6,486,681	-	-	-	6,486,681
Attorney General	-	-	9,164	-	-	-	9,164
Employee Recruitment and Develop	-	-	3,545	-	-	-	3,545
Dues and Subscriptions	-	-	88	-	-	-	88
Facilities Rental and Taxes	-	-	24,933	-	-	-	24,933
Fuels and Utilities	-	-	1,101	-	-	-	1,101
Agency Program Related S and S	-	-	13,121,583	-	-	-	13,121,583
Intra-agency Charges	-	-	88,314	-	-	-	88,314
Other Services and Supplies	-	-	54,429	-	-	-	54,429
Expendable Prop 250 - 5000	-	-	2,301	-	-	-	2,301
IT Expendable Property	-	-	13,204	-	-	-	13,204
Total Services & Supplies	**-**	**-**	**$19,841,713**	**-**	**-**	**-**	**$19,841,713**
Total Expenditures							
Total Expenditures	-	-	19,841,713	-	-	-	19,841,713
Total Expenditures	**-**	**-**	**$19,841,713**	**-**	**-**	**-**	**$19,841,713**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Bridge
Cross Reference Number: 73000-100-30-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(19,841,713)	-	-	-	(19,841,713)
Total Ending Balance	**-**	**-**	**($19,841,713)**	**-**	**-**	**-**	**($19,841,713)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Bridge**

Pkg: 091 - Elimination of S&S Inflation **Cross Reference Number: 73000-100-30-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Bridge
Cross Reference Number: 73000-100-30-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Bridge**

Pkg: 092 - Personal Services Adjustments **Cross Reference Number: 73000-100-30-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Bridge**

Pkg: 097 - Statewide AG Adjustment **Cross Reference Number: 73000-100-30-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Bridge
Cross Reference Number: 73000-100-30-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(3,137)	-	-	-	(3,137)
Total Services & Supplies	**-**	**-**	**($3,137)**	**-**	**-**	**-**	**($3,137)**
Total Expenditures							
Total Expenditures	-	-	(3,137)	-	-	-	(3,137)
Total Expenditures	**-**	**-**	**($3,137)**	**-**	**-**	**-**	**($3,137)**
Ending Balance							
Ending Balance	-	-	3,137	-	-	-	3,137
Total Ending Balance	**-**	**-**	**$3,137**	**-**	**-**	**-**	**$3,137**

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-100-30-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Federal Revenues	167,569,850	332,168,595	332,168,595	426,821,458	426,821,458	426,821,458
Charges for Services	5,674,117	-	-	-	-	-
Other Revenues	650,000	-	-	-	-	-
Transfer In - Intrafund	359,880,238	207,488,826	207,488,826	46,042,203	46,042,203	46,042,203
Transfer In Other	-	17,540,056	17,540,056	21,507,747	21,507,747	21,507,747
Transfer Out - Intrafund	(189,999,238)	-	-	-	-	-
Transfer to Cities	(36,879,595)	-	-	-	-	-
Transfer to Counties	(55,308,540)	-	-	-	-	-
Total Other Funds	**$251,586,832**	**$557,197,477**	**$557,197,477**	**$494,371,408**	**$494,371,408**	**$494,371,408**

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Highway Safety and Operations Program

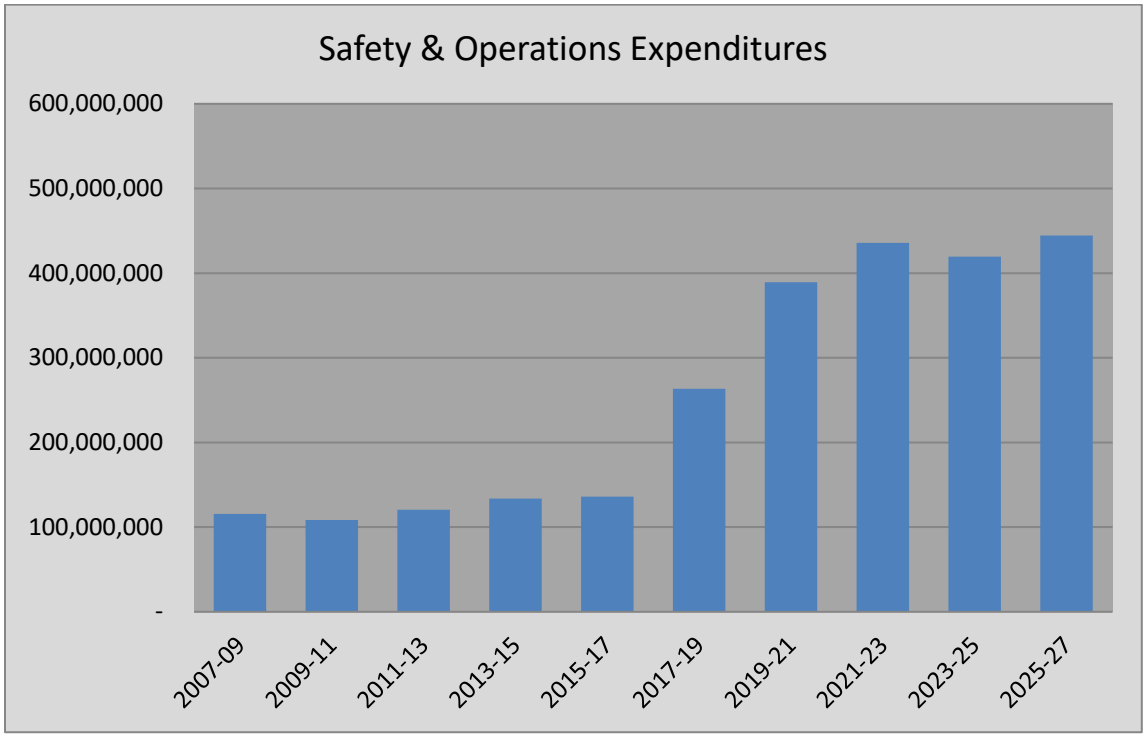
Executive Summary:

Focus Areas: Safer, Healthier Communities A Thriving Oregon Economy

Program Contact: McGregor Lynde, Acting Delivery & Operations Division Administrator

Positions: 194 **FTE:** 192.79

Budget Request: $515,648,722 State Highway Other Fund



The Highway Safety and Operations Program is comprised of two separate programs – Highway Safety and Highway Operations. The primary purpose of ODOT's Highway Safety Program is to reduce the number of fatal and serious injury crashes that occur on the state system. The primary purpose of ODOT's Highway Operations Program is to improve the safety and efficiency of the transportation system through operational improvements and enhanced system management.

Safety and Operations Strategy

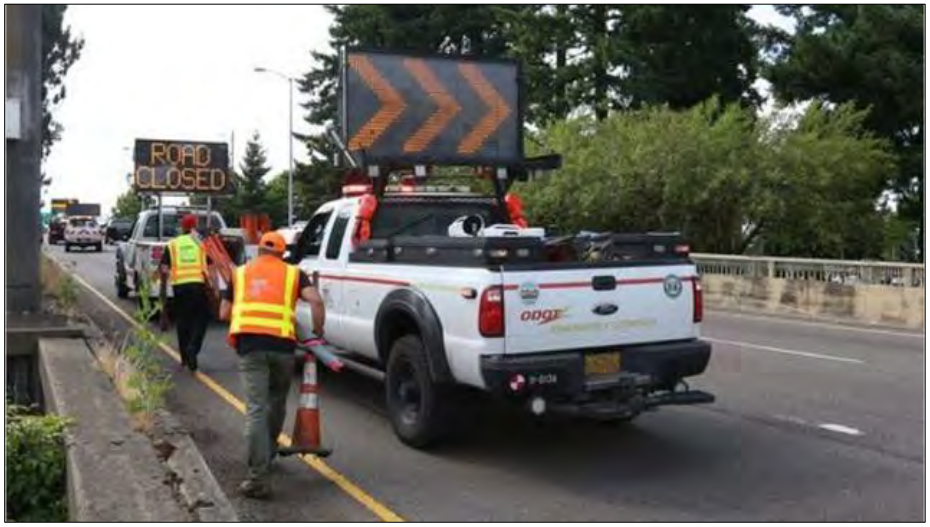
ODOT's Highway Safety Program is focused on reducing the number of fatal and serious injury crashes that occur on the state system. The program includes several system management tools that help guide and prioritize how public investments are made to improve traffic safety and reduce the potential for crashes. The Highway Safety Improvement Program provides for infrastructure improvements at high crash locations and systemic relatively low cost and cost effective countermeasures on target highway segments or intersections with a history of crashes. The Safety Priority Index System (SPIS) is the primary tool used for the identification of possible safety problems. A prioritized list is created for each Region (the top 5 percent of statewide SPIS sites) and is provided to the Regions annually for analysis and possible corrective action. Plans to address Roadway Departure, Intersections and Pedestrian/Bicycle Crashes have been developed to help identify potential valuable safety projects.

The primary purpose of ODOT's Highway Operations Program is to improve the safety and efficiency of the transportation system. ODOT accomplishes this through implementing strategies, tools, and projects that optimize the operation and management of the system. Operations' solutions provide a cost effective approach to meet the challenges presented by increased demands on the system coupled with increasing constraints on available funding. Response from the public shows strong support for continued and expanded use of Operations Program system efficiency tools. The key components of the Operations Program include traffic signals, signs, roadway lighting, Intelligent Transportation Systems (ITS), and landslide and rock-fall mitigation. Another important component of the program is investments to improve and replace existing equipment to keep operations infrastructure (e.g. traffic signals, ITS equipment, etc.) serviceable and reliable. In addition to these project areas, the Highway Operations Program funds Transportation Operations Centers; ODOT's dedicated incident response staff; management and operations of intelligent transportation systems infrastructure; Transportation Demand Management; and services such as the TripCheck traveler information system. The Operations Program is also the primary program for investments to prepare the transportation system for future connected and automated vehicles.

Recent Operations Projects



1-205 Active Traffic Management
Variable Message Signs help convey road conditions to travelers.



Traffic Incident Management:
When crashes occur, Incident Response helps clear lanes quickly and keeps travelers and first responders safe.

The Transportation Safety Action Plan provides a long term vision of zero deaths and life changing injuries and provides goals, policies, and strategies to work toward this vision. It also provides a near term component of actions that will maximize the benefits of safety investments.

Motor vehicle deaths continue to be the leading cause of death for persons under age 35 and account for millions of dollars in health care and other costs each year. The programs in place continue to focus limited funds on the most strategic investments and a systemic effort with relatively low cost investments help to contribute to a significant saving of lives.

The highway operations activities funded through the Highway Operations Program encompass many different project types and activities that inform the traveler, respond to disruptions to the system created by highway incidents and weather events, improve safety and traffic flow, and reduce the risk to highway users associated with landslides and rock-fall. Tools on Oregon highways such as traffic signals,

ramp meters, incident management programs, and Intelligent Transportation System (ITS) projects such as traveler information services, among many others, make the existing system both safer and more efficient.

Issues and Trends

- The Safety Program faces significant challenges for further improving highway safety in Oregon. Although the number of fatalities in Oregon had been on the decline for years, in 2014 it began to rise, not only in Oregon, but as a national trend. Fatalities have increased in almost every segment of the transportation system, passenger vehicles, trucks, pedestrians, cyclists, motorcyclists, impaired, speeding, male/female, older driver and night/day and especially roadway departure crashes. Many factors contribute to the increases such as more miles being driven and improving economy. Some suggest that distracted driving and speeding plays a big role. Whatever the reasons, this increase does emphasize the importance of continuing to focus investment in multiple areas of the transportation system.
- ODOT transformed its Safety program to address safety needs on all public roads in Oregon and created the All Roads Transportation Safety (ARTS) program. Working collaboratively with local road jurisdictions (cities, counties, Metropolitan Planning Organizations (MPO) and tribes), ODOT is expecting to increase awareness of safety on all roads, promote best practices for infrastructure safety, compliment behavioral safety efforts, and focus limited resources to reduce fatal and serious injury crashes in the state of Oregon. The common purpose is to achieve the greatest reduction of fatalities and serious injuries through a data driven process that is blind to road jurisdiction.
- Oregon's transportation system will need to accommodate increases in population and in freight traffic by 2030. This will occur in an environment where revenue will continue to fall short of what is needed to maintain the existing highway system. Without innovative solutions, congestion can be expected to continue to increase on Oregon highways impacting the state's economic competitiveness. The activities within the Operations Program are designed to enhance the safety and efficiency of our existing transportation infrastructure and are part of national and ODOT strategies to effectively address transportation problems and respond to funding shortfalls.
- Investments in Operations activities improve efficiency by providing travel condition information to the public; signal, sign, and illumination improvements; improved incident management; and mitigation of slide and rock-fall hazards. Operations activities reduce congestion and improve air quality through signal coordination, improved signal timing, ramp metering, incident management and traveler information systems. Reductions in vehicle miles traveled and one-person commutes are achieved through transportation demand management strategies. Slide and rock-fall projects help to preserve the system and reduce the risk to the public from these hazards.

- While operations improvements are cost effective solutions for managing and operating the transportation system, they do result in additional features that gradually increase maintenance and operating costs. As features are added, additional maintenance resources are required, and to support advanced technology features, staff with specialized skills are needed. Investment is needed for the maintenance and replacement of existing Operations equipment within its useful design life.
- The condition of ODOT operations infrastructure continues to decline. Twenty-five percent of ODOT Traffic Signals are in poor or very poor condition. Nine percent of ODOT's ITS assets are in service beyond their service life affecting equipment reliability and maintenance costs.
- There are 4,044 identified unstable slope locations on the state highway system, the number of identified unstable slopes is continuing to increase. Of these 4,044 locations, 251 are identified as high priority and 108 are identified as immediate need meaning these sites pose risk to the traveling public and the system. Estimated repair costs for the 4,044 unstable slope locations is $3.3 billion in today's dollars.

Performance Measures
Please see the Delivery and Operations Division section for performance measure information.

Revenue Sources
Please see the Delivery and Operations Division section for revenue sources information.

Significant Program Changes from 2019-2021
The budget for the Safety and Operations program reflects an increase. This is a reflection of construction payout expected within the next two-year cycle.

Jurisdictional Transfer of 82nd Avenue from ODOT to PBOT (Portland Bureau of Transportation) (HB5006) ARPA-American Rescue Plan Act Coronavirus State Fiscal Recovery Fund $80 million. This funding allocation will complete the jurisdictional transfer agreement between ODOT and PBOT, and provide much needed safety improvements on 82nd Avenue. Among the safety improvements agreed upon between ODOT and PBOT are: bringing signals, lighting, ADA (Americans with Disabilities Act) ramps, pavement, and stormwater to a state of good repair, as well as addressing urgent safety deficiencies in sidewalk and pedestrian crossings.

Fixing America's Surface Transportation Act (FAST Act) - FAST Act authorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. The FAST Act expired on September 20, 2020. A one-year FAST Act extension, through September 30, 2021, was enacted as part of the Continuing Appropriations Act, 2021, and other Extensions Act (P.L. 116-159). Congress will most likely pass one or more short-term extensions of surface transportation policy and funding until a long-term authorization can be passed.

Keep Oregon Moving (HB 2017) - In 2017, the Oregon Legislature passed HB 2017 which made a significant investment in transportation especially for highway safety and Safe Routes to School projects. With this additional funding, ODOT will be able to address more of the high crash locations, deliver safety projects, and work with local communities to address safety issues near schools. HB 2017 added $20 million for the biennium towards Safety Leverage efforts on the State Highway. This will allow ODOT to improve the state highway system, maximize resources for priority improvements, maintain transparency, and document investments to inform outcome-based Performance Based Planning and Programming.

Policy Packages

Operations: 2021–2023 Legislatively Adopted Budget includes the following Policy Option Packages:

#810	**Statewide Adjustments**	**($20,692)**	**0 Positions**	**0.00 FTE**

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

#811	**Budget Reconciliation Adjustments**	**$80,000,000**	**0 Positions**	**0.00 FTE**

This package provides $80 million American Rescue Plan Act (ARPA) funds for safety improvements to Oregon 213/82nd Avenue. These funds augment highway fund revenues negatively impacted by the COVID-19 pandemic.

Highway Safety and Operations Program Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

021 Phase-In

- The increase in the Safety and Operations limitation reflects expected construction project payouts over the next two-year cycle. Phase-in $26,010,015.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Overtime Payments	-	-	27,865	-	-	-	27,865
Public Employees' Retire Cont	-	-	4,773	-	-	-	4,773
Pension Obligation Bond	-	-	294,606	-	-	-	294,606
Social Security Taxes	-	-	2,132	-	-	-	2,132
Mass Transit Tax	-	-	26,191	-	-	-	26,191
Vacancy Savings	-	-	296,693	-	-	-	296,693
Total Personal Services	**-**	**-**	**$652,260**	**-**	**-**	**-**	**$652,260**
Total Expenditures							
Total Expenditures	-	-	652,260	-	-	-	652,260
Total Expenditures	**-**	**-**	**$652,260**	**-**	**-**	**-**	**$652,260**
Ending Balance							
Ending Balance	-	-	(652,260)	-	-	-	(652,260)
Total Ending Balance	**-**	**-**	**($652,260)**	**-**	**-**	**-**	**($652,260)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	26,010,015	-	-	-	26,010,015
Total Services & Supplies	**-**	**-**	**$26,010,015**	**-**	**-**	**-**	**$26,010,015**
Total Expenditures							
Total Expenditures	-	-	26,010,015	-	-	-	26,010,015
Total Expenditures	**-**	**-**	**$26,010,015**	**-**	**-**	**-**	**$26,010,015**
Ending Balance							
Ending Balance	-	-	(26,010,015)	-	-	-	(26,010,015)
Total Ending Balance	**-**	**-**	**($26,010,015)**	**-**	**-**	**-**	**($26,010,015)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	17,706	-	-	-	17,706
Out of State Travel	-	-	274	-	-	-	274
Employee Training	-	-	3,602	-	-	-	3,602
Office Expenses	-	-	11,549	-	-	-	11,549
Telecommunications	-	-	45,705	-	-	-	45,705
Data Processing	-	-	3,060	-	-	-	3,060
Publicity and Publications	-	-	3,533	-	-	-	3,533
Professional Services	-	-	648,461	-	-	-	648,461
IT Professional Services	-	-	193,856	-	-	-	193,856
Attorney General	-	-	60,439	-	-	-	60,439
Employee Recruitment and Develop	-	-	2,737	-	-	-	2,737
Dues and Subscriptions	-	-	2,592	-	-	-	2,592
Facilities Rental and Taxes	-	-	10,030	-	-	-	10,030
Fuels and Utilities	-	-	17,425	-	-	-	17,425
Facilities Maintenance	-	-	23,667	-	-	-	23,667
Agency Program Related S and S	-	-	13,936,616	-	-	-	13,936,616
Intra-agency Charges	-	-	47,238	-	-	-	47,238
Other Services and Supplies	-	-	56,451	-	-	-	56,451
Expendable Prop 250 - 5000	-	-	296	-	-	-	296
IT Expendable Property	-	-	21,497	-	-	-	21,497
Total Services & Supplies	**-**	**-**	**$15,106,734**	**-**	**-**	**-**	**$15,106,734**
Capital Outlay							
Data Processing Software	-	-	17,847	-	-	-	17,847
Data Processing Hardware	-	-	11,215	-	-	-	11,215

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Building Structures	-	-	1,993	-	-	-	1,993
Other Capital Outlay	-	-	2,798	-	-	-	2,798
Total Capital Outlay	**-**	**-**	**$33,853**	**-**	**-**	**-**	**$33,853**
Special Payments							
Dist to Other Gov Unit	-	-	3,367	-	-	-	3,367
Total Special Payments	**-**	**-**	**$3,367**	**-**	**-**	**-**	**$3,367**
Total Expenditures							
Total Expenditures	-	-	15,143,954	-	-	-	15,143,954
Total Expenditures	**-**	**-**	**$15,143,954**	**-**	**-**	**-**	**$15,143,954**
Ending Balance							
Ending Balance	-	-	(15,143,954)	-	-	-	(15,143,954)
Total Ending Balance	**-**	**-**	**($15,143,954)**	**-**	**-**	**-**	**($15,143,954)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Data Processing Software	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(20,692)	-	-	-	(20,692)
Total Services & Supplies	**-**	**-**	**($20,692)**	**-**	**-**	**-**	**($20,692)**
Total Expenditures							
Total Expenditures	-	-	(20,692)	-	-	-	(20,692)
Total Expenditures	**-**	**-**	**($20,692)**	**-**	**-**	**-**	**($20,692)**
Ending Balance							
Ending Balance	-	-	20,692	-	-	-	20,692
Total Ending Balance	**-**	**-**	**$20,692**	**-**	**-**	**-**	**$20,692**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Highway Operations
Cross Reference Number: 73000-100-40-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	80,000,000	-	-	-	80,000,000
Total Services & Supplies	**-**	**-**	**$80,000,000**	**-**	**-**	**-**	**$80,000,000**
Total Expenditures							
Total Expenditures	-	-	80,000,000	-	-	-	80,000,000
Total Expenditures	**-**	**-**	**$80,000,000**	**-**	**-**	**-**	**$80,000,000**
Ending Balance							
Ending Balance	-	-	(80,000,000)	-	-	-	(80,000,000)
Total Ending Balance	**-**	**-**	**($80,000,000)**	**-**	**-**	**-**	**($80,000,000)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-100-40-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Federal Revenues	148,308,120	238,471,858	238,471,858	306,425,434	306,425,434	306,425,434
Charges for Services	6,477,942	-	-	-	-	-
Lottery Bonds	-	2,042,876	2,042,876	-	-	-
Interest Income	229,830	-	-	-	-	-
Sales Income	28,191	-	-	-	-	-
Other Revenues	55,095	-	-	-	-	-
Transfer In - Intrafund	91,621,776	122,912,733	122,912,733	120,376,974	120,376,974	120,376,974
Transfer In Other	-	26,071,513	26,071,513	8,867,006	8,867,006	8,867,006
Tsfr From Administrative Svcs	-	-	-	-	-	80,000,000
Total Other Funds	**$246,720,954**	**$389,498,980**	**$389,498,980**	**$435,669,414**	**$435,669,414**	**$515,669,414**

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Modernization Program

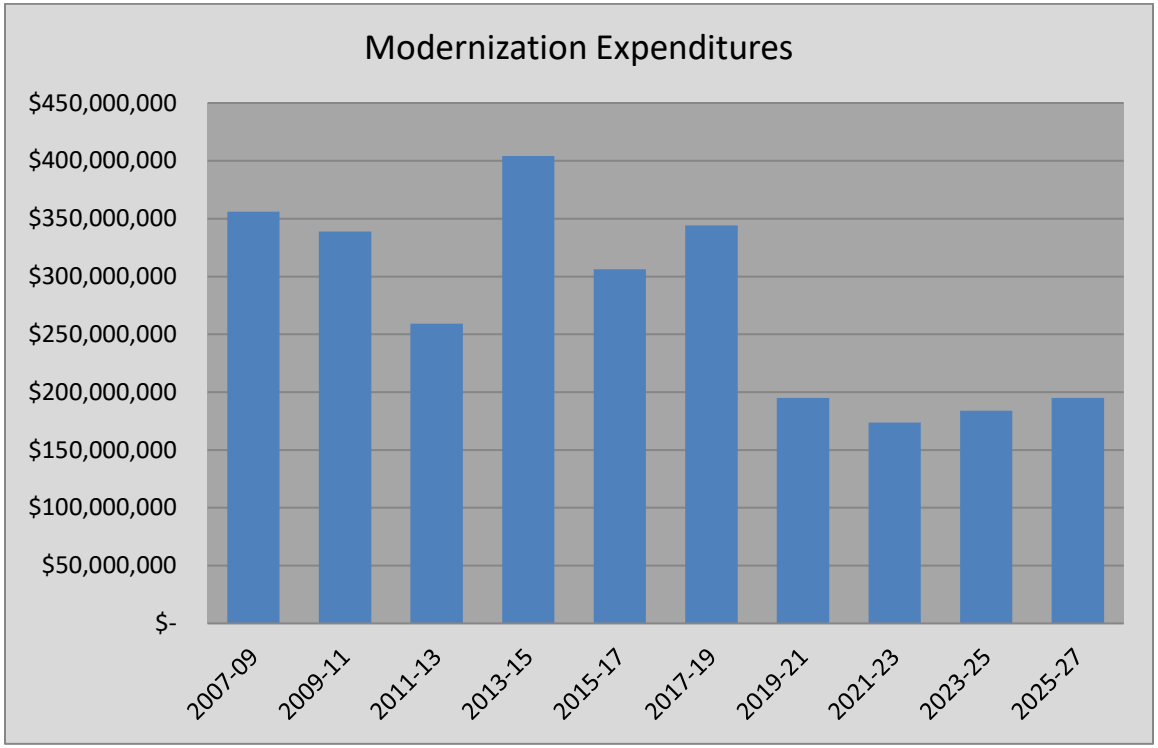
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities

Program Contact: McGregor Lynde, Acting Delivery and Operations Division Administrator

Positions: 199 **FTE:** 199.00

Budget Request: $173,606,043 State Highway Other Fund



The intent of the Modernization Program (ORS 366.507) is to enhance or expand the transportation system in order to facilitate economic development, reduce congestion, and improve safety.

Modernization Program Strategy

The state highway system provides access to intrastate, interstate and international markets for traded sector goods and also provides critical linkages between communities around the state and the domestic and international markets served by airports, marine terminals, and rail lines. The Modernization Program improves the capacity and operations of the highway system to reduce congestion and serve transportation demand more efficiently by building new bike lanes, travel lanes, and sidewalks to serve development and provide access to and from businesses and intermodal facilities. This program is also the source of funding for the Immediate Opportunity Fund (IOF), in partnership with Business Oregon, which provides grants to communities that affirm job retention and job creation opportunities.

The Oregon Department of Transportation administers funding dedicated to this program and contracts with private sector companies to deliver the improvements. Project cost factors for the program include the cost of raw materials such as fuel, asphalt, and steel. If the project requires additional property for the expansion or relocation of a facility, right-of-way can also be a substantial portion of project cost. ODOT estimates that, in addition to the economic benefits of a more efficient transportation system, for every million dollars invested the program creates or sustains approximately 9 jobs.

The project selection process for the Enhance program is developed with statewide stakeholders and approved by the Oregon Transportation Commission (OTC) per ORS 184.621. The process is updated as needed in consultation with the Statewide Transportation Improvement Program (STIP) Stakeholder Committee, and other stakeholders. The evaluation of projects considers specific project benefits related to mobility, safety, accessibility, benefits to state-owned facilities, economic vitality, environmental stewardship, land use and growth management, livability, equity, and funding.

Recent Modernization Projects





Graham Road Bridge, Multnomah County

The Modernization Program directly supports economic and job policy strategies:

- **Focus on sustainable business development and integrates economic and community planning**: The Modernization Program enables the type of system improvements that would be necessary to accommodate a doubling of state exports to international markets. The state highway system provides access to intrastate, interstate and international markets for traded sector goods shipped by truck and also provides critical linkages between communities all around Oregon and the domestic and international markets served by ports, airports, and rail lines. The Modernization Program improves the capacity and efficiency of the system, which reduces transportation costs and makes locating or doing business in Oregon more attractive to traded sector companies. This program is developed in coordination with the Area Commissions on Transportation (ACTs), Metropolitan Planning Organizations (MPOs), Regional Stakeholder groups, and local governments to maximize the potential, leverage resources and ensure selected projects have strong regional support.

- **Focus on Oregon's long-term economic prosperity and resiliency:** The Modernization Program is important to maintain and improve Oregon's competitiveness for traded sector companies and supply chain industries. Modernization improvements are targeted at reducing congestion and improving system reliability generating an economic benefit for the entire state in the form of travel time and travel expense savings. In addition, investment in all modes helps provide transportation choices for the state's workforce and access to a broader labor pool for businesses.

Issues and Trends

- Modernization funding from HB 2017, Keep Oregon Moving, identified specific projects to maximize efforts related to relieving congestion. Relieving congestion bottlenecks will help people get to where they want to go quickly and reliably. Operational improvements on 1-5 at the Rose Quarter will save motorists 2.5 million hours wasted in gridlock each year and improving sections of OR217 and I-205 in Portland will enhance reliability of the Highway system. Modernization projects are one of several comprehensive congestion management tools that are used to improve safety and allow more efficient movement of people and goods across the state. Lack of funding for the Modernization Program removes these critical strategic improvements, resulting in greater congestion, higher levels of carbon monoxide emissions as vehicles sit idling in traffic, less efficient freight movement, greater risks to drivers, and higher project costs.
- HB 2017 also requires the implementation of value pricing on I-5 and I-205 in the Portland metro area. This is another set of several comprehensive congestion management tools that are used to improve safety, and allow more efficient movement of people and goods across the state. Feasibility analysis, public comments, technical expertise, and OTC and Policy Advisory Committee (PAC) recommendations all contribute to initializing the pricing pilot program. During the pricing pilot program, projects will be funded that improve public transportation and additional transportation options essential for equity and mobility and include diversion strategies to minimize and mitigate negative impacts. Long-term strategies will consider options for more comprehensive implementation of value pricing projects on I-5 and I-205.
- Provide transportation options for all modes, and especially transit, and maximize the current system with increased intermodal connections.

Performance Measures

Please see the Delivery and Operations Division section for performance measure information.

Revenue Sources

Please see the Delivery and Operations Division section for revenue sources information.

Significant Program Changes from 2019-2021

The budget for the Modernization Program reflects the wrapping up of the Jobs and Transportation Act (JTA) projects.

Newberg –Dundee Bypass, Phase II (HB5006). This phase of the project will extend the Bypass from OR219 east to OR99W, providing mobility, safety, and reduced congestion. The project will include: a two lane roadway (one lane in each direction), sound walls to mitigate noise levels, 5 bridges, re-alignment and improvements on adjoining roads, and intersection improvements at the bypass connection points to OR99W and OR219. American Rescue Plan Act (ARPA) funds of $32 million have been identified through HB5006 to fund the second phase of the Newberg-Dundee Bypass.

Fixing America's Surface Transportation Act (FAST Act) - FAST Act authorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. The FAST Act expired on September 20, 2020. A one-year FAST Act extension, through September 30, 2021, was enacted as part of the Continuing Appropriations Act, 2021, and other Extensions Act (P.L. 116-159). Congress will most likely pass one or more short-term extensions of surface transportation policy and funding until a long-term authorization can be passed.

Keep Oregon Moving (HB 2017) - In 2017, the Oregon Legislature passed HB 2017 which made a significant investment in transportation especially for looking at how to deal with congestion in the Portland Metro area. With this additional funding, ODOT will be able to evaluate the widening of the southern portion of I-205 and the Abernethy Bridge in Oregon City. Other modernization projects are also called out in HB 2017.

Policy Packages

Modernization: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#810	**Statewide Adjustments**	**($40,581)**	**0 Positions**	**0.00 FTE**

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

#811	**Budget Reconciliation Adjustments**	**$32,000,000**	**0 Positions**	**0.00 FTE**

This package provides $32 million American Rescue Plan Act (ARPA) funds for Phase II costs related to the Newberg Dundee Bypass (OR-219 section). These funds augment highway fund revenues negatively impacted by the COVID-19 pandemic.

Modernization Program Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

021 Phase-In

- The increase in limitation reflects expected project payouts in the next two-year cycle. Phase-in $119,479,370.

022 Phase-Out

- The decrease in limitation reflects the wrapping up of the Jobs and Transportation Act (JTA) projects. Phase-out ($50,383,529).

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Overtime Payments	-	-	88,837	-	-	-	88,837
Public Employees' Retire Cont	-	-	15,218	-	-	-	15,218
Pension Obligation Bond	-	-	164,488	-	-	-	164,488
Social Security Taxes	-	-	6,796	-	-	-	6,796
Mass Transit Tax	-	-	11,294	-	-	-	11,294
Vacancy Savings	-	-	191,994	-	-	-	191,994
Total Personal Services	**-**	**-**	**$478,627**	**-**	**-**	**-**	**$478,627**
Total Expenditures							
Total Expenditures	-	-	478,627	-	-	-	478,627
Total Expenditures	**-**	**-**	**$478,627**	**-**	**-**	**-**	**$478,627**
Ending Balance							
Ending Balance	-	-	(478,627)	-	-	-	(478,627)
Total Ending Balance	**-**	**-**	**($478,627)**	**-**	**-**	**-**	**($478,627)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	19,479,370	-	-	-	19,479,370
Total Services & Supplies	**-**	**-**	**$19,479,370**	**-**	**-**	**-**	**$19,479,370**
Total Expenditures							
Total Expenditures	-	-	19,479,370	-	-	-	19,479,370
Total Expenditures	**-**	**-**	**$19,479,370**	**-**	**-**	**-**	**$19,479,370**
Ending Balance							
Ending Balance	-	-	(19,479,370)	-	-	-	(19,479,370)
Total Ending Balance	**-**	**-**	**($19,479,370)**	**-**	**-**	**-**	**($19,479,370)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Modernization**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 73000-100-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	(50,383,529)	-	-	-	(50,383,529)
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**($50,383,529)**	**-**	**-**	**-**	**($50,383,529)**
Total Expenditures							
Total Expenditures	-	-	(50,383,529)	-	-	-	(50,383,529)
Total Expenditures	**-**	**-**	**($50,383,529)**	**-**	**-**	**-**	**($50,383,529)**
Ending Balance							
Ending Balance	-	-	50,383,529	-	-	-	50,383,529
Total Ending Balance	**-**	**-**	**$50,383,529**	**-**	**-**	**-**	**$50,383,529**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	12,135	-	-	-	12,135
Out of State Travel	-	-	81	-	-	-	81
Employee Training	-	-	16	-	-	-	16
Office Expenses	-	-	3,417	-	-	-	3,417
Telecommunications	-	-	1,434	-	-	-	1,434
Publicity and Publications	-	-	5,544	-	-	-	5,544
Professional Services	-	-	3,174,497	-	-	-	3,174,497
Attorney General	-	-	118,529	-	-	-	118,529
Employee Recruitment and Develop	-	-	26	-	-	-	26
Dues and Subscriptions	-	-	267	-	-	-	267
Facilities Rental and Taxes	-	-	9,268	-	-	-	9,268
Fuels and Utilities	-	-	3,320	-	-	-	3,320
Facilities Maintenance	-	-	1,961	-	-	-	1,961
Agency Program Related S and S	-	-	101,338	-	-	-	101,338
Other Services and Supplies	-	-	83,908	-	-	-	83,908
Expendable Prop 250 - 5000	-	-	292	-	-	-	292
IT Expendable Property	-	-	749	-	-	-	749
Total Services & Supplies	**-**	**-**	**$3,516,782**	**-**	**-**	**-**	**$3,516,782**
Total Expenditures							
Total Expenditures	-	-	3,516,782	-	-	-	3,516,782
Total Expenditures	**-**	**-**	**$3,516,782**	**-**	**-**	**-**	**$3,516,782**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(3,516,782)	-	-	-	(3,516,782)
Total Ending Balance	**-**	**-**	**($3,516,782)**	**-**	**-**	**-**	**($3,516,782)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Modernization**

Pkg: 092 - Personal Services Adjustments **Cross Reference Number: 73000-100-45-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(40,581)	-	-	-	(40,581)
Total Services & Supplies	**-**	**-**	**($40,581)**	**-**	**-**	**-**	**($40,581)**
Total Expenditures							
Total Expenditures	-	-	(40,581)	-	-	-	(40,581)
Total Expenditures	**-**	**-**	**($40,581)**	**-**	**-**	**-**	**($40,581)**
Ending Balance							
Ending Balance	-	-	40,581	-	-	-	40,581
Total Ending Balance	**-**	**-**	**$40,581**	**-**	**-**	**-**	**$40,581**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Modernization
Cross Reference Number: 73000-100-45-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	32,000,000	-	-	-	32,000,000
Total Services & Supplies	**-**	**-**	**$32,000,000**	**-**	**-**	**-**	**$32,000,000**
Total Expenditures							
Total Expenditures	-	-	32,000,000	-	-	-	32,000,000
Total Expenditures	**-**	**-**	**$32,000,000**	**-**	**-**	**-**	**$32,000,000**
Ending Balance							
Ending Balance	-	-	(32,000,000)	-	-	-	(32,000,000)
Total Ending Balance	**-**	**-**	**($32,000,000)**	**-**	**-**	**-**	**($32,000,000)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-100-45-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	500	-	-	-	-	-
Federal Revenues	208,573,897	85,640,528	85,640,528	110,044,163	110,044,163	110,044,163
Charges for Services	13,036,059	-	-	-	-	-
Lottery Bonds	-	-	-	-	32,435,763	-
Revenue Bonds	-	-	-	-	880,000,000	-
Interest Income	2,702,877	-	-	-	-	-
Donations	100	-	-	-	-	-
Other Revenues	133,284	-	-	-	-	-
Transfer In - Intrafund	734,044,895	68,995,094	68,995,094	10,999,231	10,999,231	10,999,231
Transfer In Other	-	13,003,485	13,003,485	20,603,230	20,603,230	20,603,230
Tsfr From Administrative Svcs	-	-	-	-	-	32,000,000
Transfer Out - Intrafund	(476,292,619)	-	-	-	-	-
Transfer to Cities	(113,575,848)	-	-	-	-	-
Transfer to Counties	(170,363,771)	-	-	-	-	-
Total Other Funds	**$198,259,374**	**$167,639,107**	**$167,639,107**	**$141,646,624**	**$1,054,082,387**	**$173,646,624**

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Special Programs

Executive Summary:

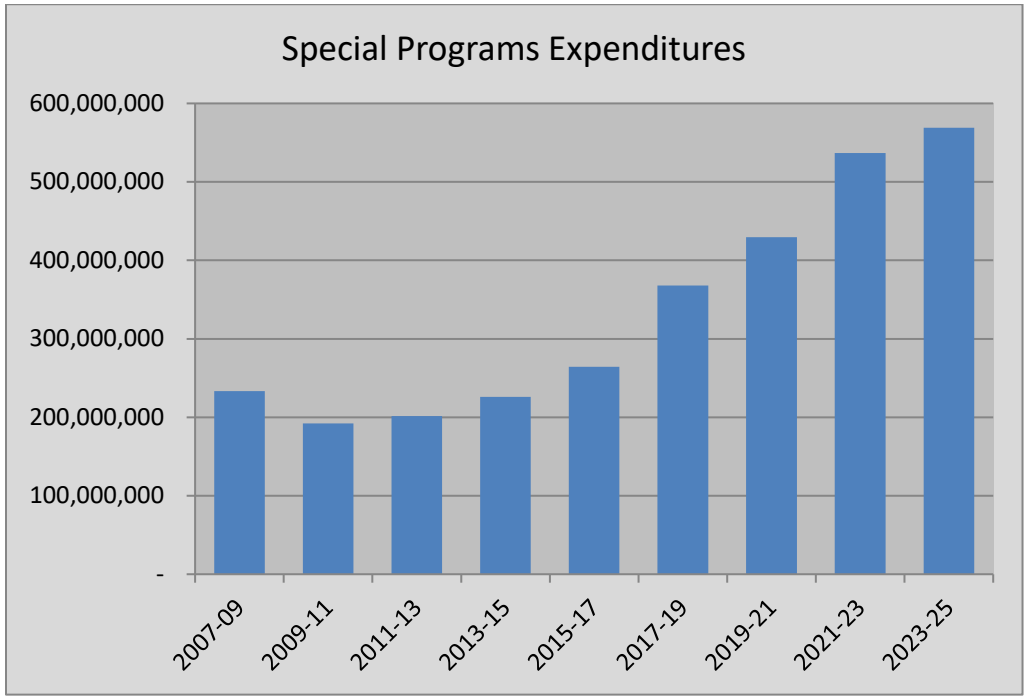
Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities Responsible Environmental Stewardship

Program Contact: McGregor Lynde, Acting Delivery and Operations Division Administrator

Brendan Finn, Director, Urban Mobility Office

Positions: 595 **FTE:** 583.68

Budget Request: $536,884,954 State Highway Other Fund



The Special Programs Limitation provides indirect, technical, and program support for the Delivery and Operations Division and the Urban Mobility Office's construction program through the development and delivery of the tools necessary to optimize management of

infrastructure assets, deliver projects efficiently, and promote sustainability and best practices for Oregon's transportation system. This limitation has a number of projects that do not fit the general construction limitation categories and usually fall under special rules or program areas.

Special Programs Strategy

Special Programs delivers technical support for project delivery, construction, operations, maintenance, and planning programs in a variety of roles. This support uses a wide number of technical disciplines and expertise to produce statewide standards, policies, and guidelines for the design, development and bid of contract plans, construction and operations of transportation projects. To ensure statewide strategic infrastructure management through the maintenance of transportation asset inventories, data analysis and reports to optimize system investment decision-making are an important piece of our mission. The development of long-term comprehensive strategic approaches to technical staff recruitment, development, and retention is critical to ensure continuity, innovation, and advancement of our state-wide mobility goals. Support for projects is delivered in a number of formats such as technical training; written specifications; manuals; advisories; conducting research; mentoring; hands-on inspections and testing; collaboration with federal, state and local agencies; professional organizations; and internal, statewide leadership teams.

Along with technical support, the Special Programs Limitation supports specialized projects such as:

- Lifeline Routes, which facilitates implementation of Policy 1E: Lifeline Routes, in the Oregon Transportation Plan, states, "It is the policy of the State of Oregon to provide a secure lifeline network of streets, highways, and bridges to facilitate emergency services response and to support rapid economic recovery after a disaster"
- Speed Zones to help ensure traffic moves safely and efficiently. Speed Zoning reflects a reasonable balance between the needs of drivers, pedestrians, and bicyclists using public roads for travel and for those who live along these roads. These and many similar projects address special transportation issues that ultimately save time, resources, money, and lives.

Special Programs is also charged to deliver projects and services in several distinct program areas, including the following:

- **Pedestrian and Bicycle -** State law (ORS 366.514) requires ODOT, cities, and counties to spend reasonable amounts of their share of the State Highway Fund (no less than 1 percent) on footpaths and bicycle trails.
- **Salmon and Watersheds -** This program repairs and replaces priority culverts that do not currently provide fish passage in support of the Oregon Plan for Salmon and Watersheds.

- **Federal Lands Access Program (FLAP) -** This program involves projects on roads that are located within or provide access to national forests. Federal funding is used on projects selected by the Federal Highway Administration, U.S. Forest Services, ODOT, and Oregon counties.
- **Winter Recreation Parking -** This program provides for snow removal in designated winter recreation parking locations (Sno-Parks). Revenues come from selling Sno-Park parking permits.
- **Snowmobile Facilities -** This program develops and maintains snowmobile facilities. Revenues come from registration fees and fuel taxes attributed to snowmobile use.
- **Urban Mobility Office -** This office focusses on comprehensive solutions to congestion, access and mobility issues, which affect quality of life and economic health particularly within the Portland Metro area.

Recent Special Programs Projects



Ladd Creek, Union County:
Replaced blocked culvert with new culvert and opened up 14 miles of fish habitat.



Scenic Bikeway, Madras

A vital component of economic and job growth is mobility. To ensure people and commerce are able to move freely, safely, and efficiently is the primary mission of ODOT. Special Programs Limitation directly supports these goals by providing the tools necessary for the regions and other areas of the department to deliver projects efficiently, strategically, and cost effectively. In addition to highway projects, the Special Programs Limitation manages innovative programs, including private resources when available, to develop solutions to new and ongoing issues. Other programs focus on environmental and recreational issues important to Oregonians throughout the state.

These programs directly and indirectly promote sustainable and short-term jobs in the private sector through the work created in construction, environmental, recreational, and innovative partnerships. Businesses, both existing and emerging industries, benefit from an efficient public infrastructure that supports the economic and social health of Oregon's rural and urban communities.

Issues and Trends

- Complex environmental, regulatory, and statutory requirements result in the need for very specialized technical solutions.
- Each Special Program area faces a multitude of issues including program specific stakeholder requests in relation to other system owners, revenue constraints, and increased requirements.
    - Salmon and Watersheds face environmental requirements to address priority fish passage concerns with state highway infrastructure requirements and cost effective construction methods.
    - Pedestrian and bicycle use continues to grow increasing the demand for high quality facilities.

Performance Measures

Please see the Delivery and Operations Division section for performance measure information.

Revenue Sources

Please see the Delivery and Operations Division section for revenue sources information.

Significant Program Changes from 2019-2021

The budget for the Special Programs program reflects an increase in special project funding and general inflation increase including the addition of the Urban Mobility Office.

Fixing America's Surface Transportation Act (FAST Act) - FAST Act authorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. The FAST Act expired on September 20, 2020. A one-year FAST Act extension, through September 30, 2021, was enacted as part of the Continuing

Appropriations Act, 2021, and other Extensions Act (P.L. 116-159). Congress will most likely pass one or more short-term extensions of surface transportation policy and funding until a long-term authorization can be passed.

Keep Oregon Moving (HB 2017) - In 2017, the Oregon Legislature passed HB 2017 which made a significant investment in transportation. ODOT will be increasing the amount of outsourcing for project delivery from the current 50 percent to approximately 70 percent. This increase in outsourcing will require ODOT to look at Alternative Contracting practices and oversight.

Urban Mobility Office - HB 2017 also provided specific provisions for increased mobility that works towards comprehensive solutions to congestion, access and mobility issues, which affect quality of life and economic health. This new focus responds to public and stakeholder feedback and aligns with the visions of the Oregon Transportation Commission and ODOT Director for the future of the transportation system. The work of the new office will include delivery of the I-5 Rose Quarter Improvement Project, the I-205 Widening and Abernethy Bridge Project, the Interstate Bridge Replacement project (a joint Washington and Oregon project) and active development of a tolling and congestion pricing program. This office will lead and address the greatest transportation challenges that provide greater access, options and reliability to the transportation network.

Policy Packages

Special Programs: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#810	**Statewide Adjustments**	**($664,981)**	**0 Positions**	**0.00 FTE**

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

#813	**Policy Bills**	**$183,314**	**1 Positions**	**0.75 FTE**

Supported by the State Highway Fund, HB 2411 increases expenditure limitation and provides for one position to coordinate broadband installation with transportation projects.

Special Programs Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

021 Phase-In

- The increase in the Special Programs limitation reflects increased revenue for projects from HB 2017 (2017). Phase-in $75,603,776.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	126,733	-	-	-	126,733
Overtime Payments	-	-	926	-	-	-	926
Public Employees' Retire Cont	-	-	159	-	-	-	159
Pension Obligation Bond	-	-	1,172,760	-	-	-	1,172,760
Social Security Taxes	-	-	9,766	-	-	-	9,766
Unemployment Assessments	-	-	9,593	-	-	-	9,593
Mass Transit Tax	-	-	107,765	-	-	-	107,765
Vacancy Savings	-	-	766,395	-	-	-	766,395
Total Personal Services	**-**	**-**	**$2,194,097**	**-**	**-**	**-**	**$2,194,097**
Special Payments							
Spc Pmt to Fish/Wildlife, Dept of	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	2,194,097	-	-	-	2,194,097
Total Expenditures	**-**	**-**	**$2,194,097**	**-**	**-**	**-**	**$2,194,097**
Ending Balance							
Ending Balance	-	-	(2,194,097)	-	-	-	(2,194,097)
Total Ending Balance	**-**	**-**	**($2,194,097)**	**-**	**-**	**-**	**($2,194,097)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	73,603,776	-	-	-	73,603,776
Total Services & Supplies	**-**	**-**	**$73,603,776**	**-**	**-**	**-**	**$73,603,776**
Special Payments							
Spc Pmt to Police, Dept of State	-	-	2,000,000	-	-	-	2,000,000
Total Special Payments	**-**	**-**	**$2,000,000**	**-**	**-**	**-**	**$2,000,000**
Total Expenditures							
Total Expenditures	-	-	75,603,776	-	-	-	75,603,776
Total Expenditures	**-**	**-**	**$75,603,776**	**-**	**-**	**-**	**$75,603,776**
Ending Balance							
Ending Balance	-	-	(75,603,776)	-	-	-	(75,603,776)
Total Ending Balance	**-**	**-**	**($75,603,776)**	**-**	**-**	**-**	**($75,603,776)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	66,650	-	-	-	66,650
Out of State Travel	-	-	5,364	-	-	-	5,364
Employee Training	-	-	107,321	-	-	-	107,321
Office Expenses	-	-	62,170	-	-	-	62,170
Telecommunications	-	-	90,020	-	-	-	90,020
State Gov. Service Charges	-	-	(3,760)	-	-	-	(3,760)
Data Processing	-	-	26,260	-	-	-	26,260
Publicity and Publications	-	-	5,809	-	-	-	5,809
Professional Services	-	-	1,405,528	-	-	-	1,405,528
IT Professional Services	-	-	114,678	-	-	-	114,678
Attorney General	-	-	493,623	-	-	-	493,623
Employee Recruitment and Develop	-	-	40,045	-	-	-	40,045
Dues and Subscriptions	-	-	16,604	-	-	-	16,604
Facilities Rental and Taxes	-	-	235,978	-	-	-	235,978
Fuels and Utilities	-	-	93,051	-	-	-	93,051
Facilities Maintenance	-	-	282,532	-	-	-	282,532
Agency Program Related S and S	-	-	8,336,743	-	-	-	8,336,743
Intra-agency Charges	-	-	153,404	-	-	-	153,404
Other Services and Supplies	-	-	190,011	-	-	-	190,011
Expendable Prop 250 - 5000	-	-	21,022	-	-	-	21,022
IT Expendable Property	-	-	179,353	-	-	-	179,353
Total Services & Supplies	**-**	**-**	**$11,922,406**	**-**	**-**	**-**	**$11,922,406**
Capital Outlay							
Telecommunications Equipment	-	-	1,184	-	-	-	1,184

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Technical Equipment	-	-	110,120	-	-	-	110,120
Industrial and Heavy Equipment	-	-	4,332	-	-	-	4,332
Data Processing Software	-	-	30,346	-	-	-	30,346
Data Processing Hardware	-	-	10,672	-	-	-	10,672
Building Structures	-	-	13,919	-	-	-	13,919
Other Capital Outlay	-	-	32,536	-	-	-	32,536
Total Capital Outlay	**-**	**-**	**$203,109**	**-**	**-**	**-**	**$203,109**
Special Payments							
Dist to Cities	-	-	289,336	-	-	-	289,336
Dist to Counties	-	-	328,492	-	-	-	328,492
Dist to Other Gov Unit	-	-	25,580	-	-	-	25,580
Dist to Non-Gov Units	-	-	9,338	-	-	-	9,338
Other Special Payments	-	-	34,549	-	-	-	34,549
Spc Pmt to Fish/Wildlife, Dept of	-	-	38,646	-	-	-	38,646
Total Special Payments	**-**	**-**	**$725,941**	**-**	**-**	**-**	**$725,941**
Total Expenditures							
Total Expenditures	-	-	12,851,456	-	-	-	12,851,456
Total Expenditures	**-**	**-**	**$12,851,456**	**-**	**-**	**-**	**$12,851,456**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(12,851,456)	-	-	-	(12,851,456)
Total Ending Balance	**-**	**-**	**($12,851,456)**	**-**	**-**	**-**	**($12,851,456)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Telecommunications Equipment	-	-	-	-	-	-	-
Technical Equipment	-	-	-	-	-	-	-
Industrial and Heavy Equipment	-	-	-	-	-	-	-
Data Processing Software	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Special Programs**

Pkg: 096 - Statewide Adjustment DAS Chgs **Cross Reference Number: 73000-100-55-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(467,128)	-	-	-	(467,128)
Attorney General	-	-	(169,002)	-	-	-	(169,002)
Other Services and Supplies	-	-	(28,051)	-	-	-	(28,051)
Total Services & Supplies	**-**	**-**	**($664,181)**	**-**	**-**	**-**	**($664,181)**
Total Expenditures							
Total Expenditures	-	-	(664,181)	-	-	-	(664,181)
Total Expenditures	**-**	**-**	**($664,181)**	**-**	**-**	**-**	**($664,181)**
Ending Balance							
Ending Balance	-	-	664,181	-	-	-	664,181
Total Ending Balance	**-**	**-**	**$664,181**	**-**	**-**	**-**	**$664,181**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 813 - Policy Bills

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	104,184	-	-	-	104,184
Empl. Rel. Bd. Assessments	-	-	43	-	-	-	43
Public Employees' Retire Cont	-	-	17,847	-	-	-	17,847
Social Security Taxes	-	-	7,970	-	-	-	7,970
Worker's Comp. Assess. (WCD)	-	-	34	-	-	-	34
Flexible Benefits	-	-	28,674	-	-	-	28,674
Reconciliation Adjustment	-	-	24,562	-	-	-	24,562
Total Personal Services	**-**	**-**	**$183,314**	**-**	**-**	**-**	**$183,314**
Total Expenditures							
Total Expenditures	-	-	183,314	-	-	-	183,314
Total Expenditures	**-**	**-**	**$183,314**	**-**	**-**	**-**	**$183,314**
Ending Balance							
Ending Balance	-	-	(183,314)	-	-	-	(183,314)
Total Ending Balance	**-**	**-**	**($183,314)**	**-**	**-**	**-**	**($183,314)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 813 - Policy Bills

Cross Reference Name: Special Programs
Cross Reference Number: 73000-100-55-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							0.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.75**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-100-55-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	767,233	-	-	-	-	-
Non-business Lic. and Fees	-	833,434	833,434	631,171	631,171	631,171
Federal Revenues	32,763,101	130,888,679	130,888,679	168,185,968	168,185,968	168,185,968
Charges for Services	7,957,034	6,491,267	6,491,267	6,488,122	6,488,122	6,488,122
Admin and Service Charges	8,875	-	-	-	-	-
Fines and Forfeitures	219,100	-	-	-	-	-
Rents and Royalties	6,667,734	1,658,629	1,658,629	2,151,169	2,151,169	2,151,169
Revenue Bonds	-	485,000,000	485,000,000	-	-	-
Interest Income	29,378,312	13,234,797	13,234,797	31,622,895	31,622,895	31,622,895
Sales Income	16,984,436	6,638,130	6,638,130	7,556,413	7,556,413	7,556,413
Other Revenues	11,726,136	9,713,553	9,713,553	11,399,960	11,399,960	11,399,960
Transfer In - Intrafund	1,884,059,892	1,322,827,513	1,322,827,513	1,341,889,678	1,341,889,678	1,357,998,777
Transfer In Other	-	20,619,079	20,619,079	22,761,805	22,761,805	22,761,805
Tsfr From OR Business Development	1,573,913	-	-	-	-	-
Tsfr From Revenue, Dept of	12,054,698	11,900,000	11,900,000	17,700,000	17,700,000	17,700,000
Tsfr From Energy, Dept of	7,152	-	-	-	-	-
Tsfr From Parks and Rec Dept	570,114	580,308	580,308	715,483	715,483	715,483
Transfer Out - Intrafund	(1,096,606,443)	(1,443,434,443)	(1,443,434,443)	(1,309,807,231)	(1,340,419,351)	(1,372,009,901)
Transfer to Other	(14,135,000)	-	-	-	-	-
Transfer to Cities	(243,086,351)	-	-	-	-	-
Transfer to Counties	(353,631,914)	-	-	-	-	-
Tsfr To Administrative Svcs	(170,648)	-	-	-	-	-
Tsfr To Lands, Dept of State	(6,000,000)	-	-	-	-	-
Total Other Funds	**$291,107,374**	**$566,950,946**	**$566,950,946**	**$301,295,433**	**$270,683,313**	**$255,201,862**

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Local Government Program

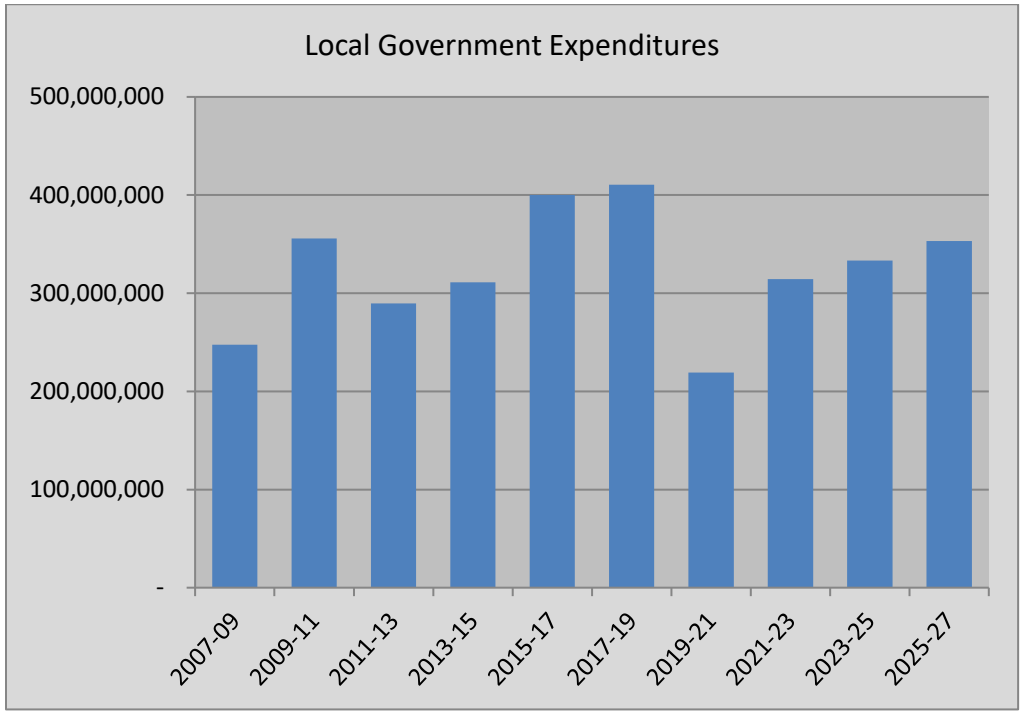
Executive Summary:

Focus Areas: A Thriving Oregon Economy Safer, Healthier Communities

Program Contact: McGregor Lynde, Acting Delivery and Operations Division Administrator

Positions: 54 **FTE:** 54.00

Budget Request: $314,281,779 State Highway Other Fund



Provides program oversight, project delivery and funding administration for the development and delivery of transportation improvement projects in partnership with local jurisdictions in Oregon.

Local Government Program Strategy

The Oregon Department of Transportation (ODOT) Local Program provides support, management, and oversight for various programs that are funded by the state or federal government. Local projects account for approximately 30 percent of Oregon Statewide Transportation Improvement Program (STIP) funding and up to 35 percent of the projects delivered among ODOT regions. ODOT administers these programs and helps local governments fund and deliver transportation projects.

The ODOT Local Program delivers the Federal-aid Highway Program that is a cost-based reimbursement program between the Federal Highway Administration (FHWA) and ODOT. ODOT's Federal-aid Highway Program reimburses federal funds to local agencies such as cities and counties, ports, special districts, tribes, and other federal agencies eligible for federal transportation funding. FHWA provides funds to ODOT through the Federal-aid Highway Program, and ODOT reimburses these funds to eligible local agencies.

Costs of this program are driven by the transportation needs of Oregon's local agencies and the number and costs of local agency projects funded and delivered by various programs.

Recent Local Government Project





City of Salem: Brown Road (San Francisco to Sunnyview)

Brown Road is an urban collector street that has a high concentration of bicycle and pedestrian traffic due to its proximity to Scott Elementary School and Brown Road Park. The street was narrow with two ten-foot travel lanes and roadside ditches on each side making it unsafe in this densely developed residential area. Improvements completed in 2020 include lane widening, sidewalks with landscape strips and bicycle lanes. A striped pedestrian crossing was added midway along the 2200 lineal foot section of improvements to provide safe access to the park. Lighting, a left-turn lane at Sunnyview Road NE and ADA access ramps completed the improvements.

The purpose of the ODOT Local Program is to work toward a shared vision of the Oregon Transportation Plan and meet its goals, policies, strategies, and implementation framework to respond to the challenges facing Oregon's transportation system. Five fundamental themes include: 1) accessibility and mobility, 2) economic development, 3) equity, 4) safety, and 5) sustainability. This multimodal program also implements many of the modal and topic plans such as the Oregon Highway Plan, the Bicycle and Pedestrian Plan, the Freight Plan, the Public Transportation Plan, and the Rail Plan.

The Local Program provides a collaborative environment to design and construct transportation projects involving many partners including the local agencies, state agencies, the Federal Highway Administration, and various stakeholders. This interaction enables local governments to leverage investments and promotes coordination between agencies at state, regional, and local levels to maximize resources to complete the projects that meet community needs.
This program delivers projects funded with federal transportation funds and also requires local participation. It is specifically targeted to meet local agency transportation infrastructure needs for various transportation modes. Therefore, it supports the outcome to increase the long-term level of federal, state, local, and private investments in the local transportation system.

Issues and Trends

- The Local Program will continue to expend funds similar to the prior biennium.
- Until passage of HB 2017, declining local transportation revenue sources for local public agencies made it increasingly difficult for cities and counties to leverage federal funds and provide the required matching funds. HB 2017 increased funding available for Cities and Counties which should allow for additional funds to be available for match requirements.

Performance Measures

Please see the Delivery and Operations Division section for performance measure information.

Revenue Sources

Please see the Delivery and Operations Division section for revenue sources information.

Significant Program Changes from 2019-2021

The budget for the Local Government program reflects a decrease in local project payout due to the delivery schedule of projects going to construction. This does not mean that the number of projects are decreasing, just that the payout is lower from the current biennium to the next biennium.

Hood River-White Salmon Interstate Bridge Replacement (HB5006) The Hood River-White Salmon bridge project is to provide planning and initial design for the bridge replacement. The replacement would improve river navigation, vehicle travel, and provide safe pedestrian/bicycle connections across the Columbia River. A new bridge would also improve the movement of people and good across the Columbia River in this part of the Gorge, supporting a thriving economy and livable communities. American Rescue Plan Act (ARPA) funds of $5 million have been identified through HB5006 to fund the planning and initial design.

Keep Oregon Moving (HB 2017) - In 2017, the Oregon Legislature passed HB 2017 which made a significant investment in transportation. With this additional funding, Cities and Counties will be able to address the condition of the local transportation system including, but not limited to, local road maintenance, repairing and replacing of local bridges, and paying match on federally funded local projects.

State Funded Local Program (SFLP) - In 2017, ODOT initiated a new program to help speed up the delivery of local projects. The initiated program exchanges federal funds on local projects for state funding for select projects which meet the programs direction. In return, the local agency takes ownership for delivering the project without the stringent federal requirements.

Fixing America's Surface Transportation Act (FAST Act) - FAST Act authorizes federal highway, transit, transportation safety, and rail programs for federal fiscal years 2016 through 2020. Federal fiscal years (FY) run October 1 – September 30. The FAST Act expired on September 20, 2020. A one-year FAST Act extension, through September 30, 2021, was enacted as part of the Continuing Appropriations Act, 2021, and other Extensions Act (P.L. 116-159). Congress will most likely pass one or more short-term extensions of surface transportation policy and funding until a long-term authorization can be passed.

Policy Packages

Local Government: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#810	**Statewide Adjustments**	**($807)**	**0 Positions**	**0.00 FTE**

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

#811	**Budget Reconciliation Adjustments**	**$11,202,928**	**0 Positions**	**0.00 FTE**

This package provides $5 million American Rescue Plan Act (ARPA) funds for the Hood River-White Salmon Interstate Bridge replacement. These funds augment highway fund revenues negatively impacted by the COVID-19 pandemic. In addition this package provides $4 million for the construction of a pedestrian bridge in the City of Sherwood, and $2 million for improvements to the Fanno Creek Trail by Tualatin Hills Park and Recreation District, both supported by Lottery Bond Proceeds.

Local Government Program Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

021 Phase-In

- The increase in limitation reflects expected project payouts in the next two-year cycle. Phase-in $84,036,521.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.0 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Overtime Payments	-	-	18,694	-	-	-	18,694
Public Employees' Retire Cont	-	-	3,202	-	-	-	3,202
Pension Obligation Bond	-	-	56,125	-	-	-	56,125
Social Security Taxes	-	-	1,430	-	-	-	1,430
Mass Transit Tax	-	-	4,226	-	-	-	4,226
Vacancy Savings	-	-	96,788	-	-	-	96,788
Total Personal Services	**-**	**-**	**$180,465**	**-**	**-**	**-**	**$180,465**
Total Expenditures							
Total Expenditures	-	-	180,465	-	-	-	180,465
Total Expenditures	**-**	**-**	**$180,465**	**-**	**-**	**-**	**$180,465**
Ending Balance							
Ending Balance	-	-	(180,465)	-	-	-	(180,465)
Total Ending Balance	**-**	**-**	**($180,465)**	**-**	**-**	**-**	**($180,465)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	84,036,521	-	-	-	84,036,521
Total Services & Supplies	**-**	**-**	**$84,036,521**	**-**	**-**	**-**	**$84,036,521**
Total Expenditures							
Total Expenditures	-	-	84,036,521	-	-	-	84,036,521
Total Expenditures	**-**	**-**	**$84,036,521**	**-**	**-**	**-**	**$84,036,521**
Ending Balance							
Ending Balance	-	-	(84,036,521)	-	-	-	(84,036,521)
Total Ending Balance	**-**	**-**	**($84,036,521)**	**-**	**-**	**-**	**($84,036,521)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	3,566	-	-	-	3,566
Employee Training	-	-	376	-	-	-	376
Office Expenses	-	-	1,459	-	-	-	1,459
Telecommunications	-	-	391	-	-	-	391
Publicity and Publications	-	-	699	-	-	-	699
Professional Services	-	-	4,057,831	-	-	-	4,057,831
IT Professional Services	-	-	345	-	-	-	345
Attorney General	-	-	2,358	-	-	-	2,358
Facilities Rental and Taxes	-	-	1,258	-	-	-	1,258
Fuels and Utilities	-	-	641	-	-	-	641
Agency Program Related S and S	-	-	2,864,749	-	-	-	2,864,749
Intra-agency Charges	-	-	6,874	-	-	-	6,874
Other Services and Supplies	-	-	26,560	-	-	-	26,560
IT Expendable Property	-	-	674	-	-	-	674
Total Services & Supplies	**-**	**-**	**$6,967,781**	**-**	**-**	**-**	**$6,967,781**
Special Payments							
Dist to Cities	-	-	910,019	-	-	-	910,019
Dist to Counties	-	-	1,055,970	-	-	-	1,055,970
Dist to Other Gov Unit	-	-	131,660	-	-	-	131,660
Dist to Non-Gov Units	-	-	58,362	-	-	-	58,362
Other Special Payments	-	-	182,058	-	-	-	182,058

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to Environmental Quality	-	-	25,794	-	-	-	25,794
Total Special Payments	**-**	**-**	**$2,363,863**	**-**	**-**	**-**	**$2,363,863**
Total Expenditures							
Total Expenditures	-	-	9,331,644	-	-	-	9,331,644
Total Expenditures	**-**	**-**	**$9,331,644**	**-**	**-**	**-**	**$9,331,644**
Ending Balance							
Ending Balance	-	-	(9,331,644)	-	-	-	(9,331,644)
Total Ending Balance	**-**	**-**	**($9,331,644)**	**-**	**-**	**-**	**($9,331,644)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(807)	-	-	-	(807)
Total Services & Supplies	**-**	**-**	**($807)**	**-**	**-**	**-**	**($807)**
Total Expenditures							
Total Expenditures	-	-	(807)	-	-	-	(807)
Total Expenditures	**-**	**-**	**($807)**	**-**	**-**	**-**	**($807)**
Ending Balance							
Ending Balance	-	-	807	-	-	-	807
Total Ending Balance	**-**	**-**	**$807**	**-**	**-**	**-**	**$807**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Local Government
Cross Reference Number: 73000-100-65-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	11,202,928	-	-	-	11,202,928
Total Services & Supplies	**-**	**-**	**$11,202,928**	**-**	**-**	**-**	**$11,202,928**
Total Expenditures							
Total Expenditures	-	-	11,202,928	-	-	-	11,202,928
Total Expenditures	**-**	**-**	**$11,202,928**	**-**	**-**	**-**	**$11,202,928**
Ending Balance							
Ending Balance	-	-	(11,202,928)	-	-	-	(11,202,928)
Total Ending Balance	**-**	**-**	**($11,202,928)**	**-**	**-**	**-**	**($11,202,928)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

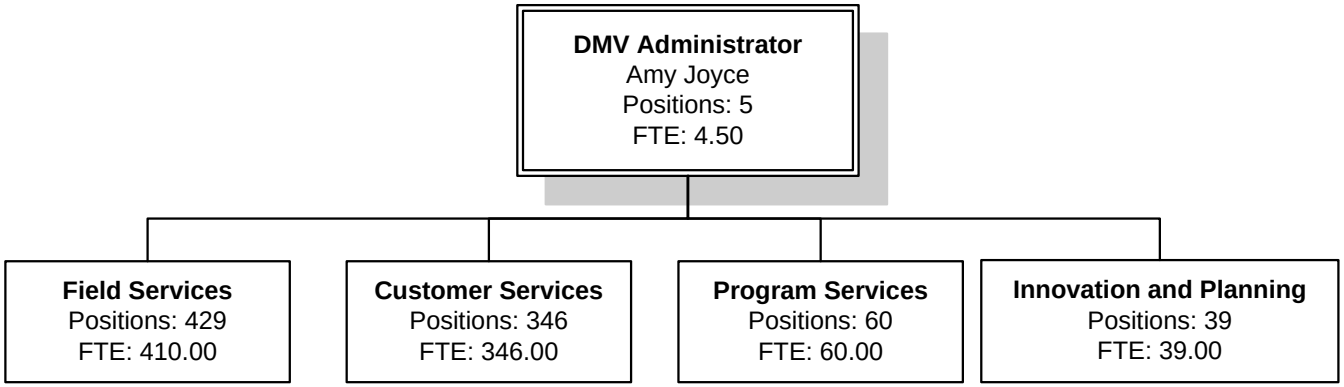
Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-100-65-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Federal Revenues	173,785,992	111,030,124	111,030,124	142,668,633	142,668,633	142,668,633
Charges for Services	30,692,693	-	-	-	-	-
Lottery Bonds	2,084,825	-	-	-	-	6,202,928
Interest Income	100,336	-	-	-	-	-
Other Revenues	10,944	-	-	-	-	-
Transfer In - Intrafund	29,067,241	54,915,016	54,915,016	112,500,030	112,500,030	112,500,030
Transfer In Other	-	42,586,473	42,586,473	47,910,995	47,910,995	47,910,995
Tsfr From Administrative Svcs	-	-	-	-	-	5,000,000
Transfer Out - Intrafund	(75,304)	-	-	-	-	-
Transfer to Counties	(8,166,667)	-	-	-	-	-
Total Other Funds	**$227,500,060**	**$208,531,613**	**$208,531,613**	**$303,079,658**	**$303,079,658**	**$314,282,586**

Driver and Motor Vehicle Services Division

Positions: 879 FTE: 859.50

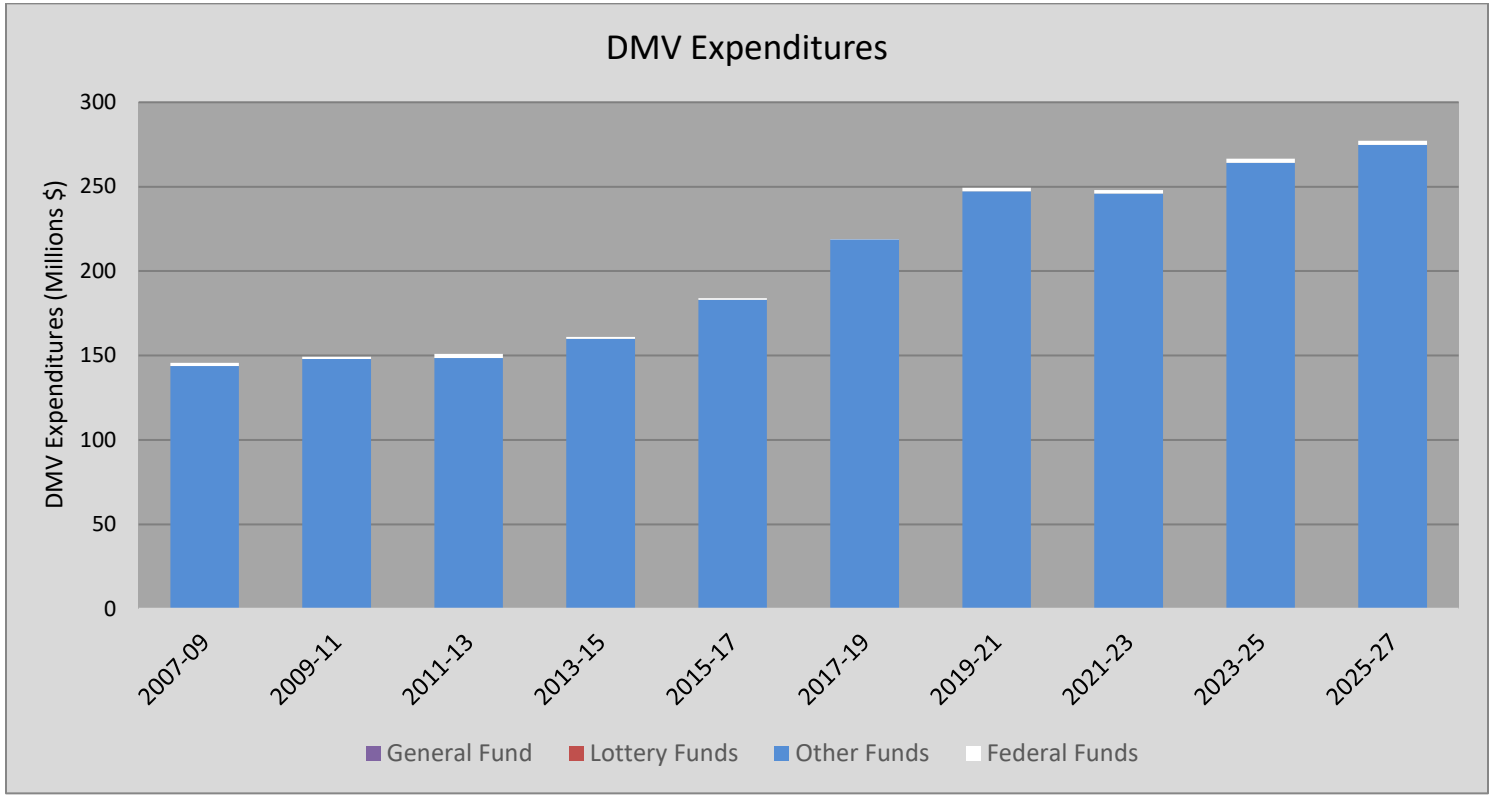


Executive Summary:

Focus Areas: Safer, Healthier Communities **Excellence in State Government** **A Thriving Oregon Economy**

Program Contact: Amy Joyce, Driver and Motor Vehicle Services Division Administrator

Request: $258,594,529



The Driver and Motor Vehicle Services Division (DMV) promotes driver safety, protects financial and ownership interests in vehicles, and collects revenues for Oregon's multimodal transportation system. DMV services touch almost every Oregonian by issuing more than 600,000 driver licenses and ID cards, one million vehicle titles, and almost two million vehicle registrations each year. DMV also regulates

and inspects about 3,500 vehicle dealerships, dismantlers, and third-party driver testing businesses in Oregon. DMV offers excellent customer service via multiple delivery channels.

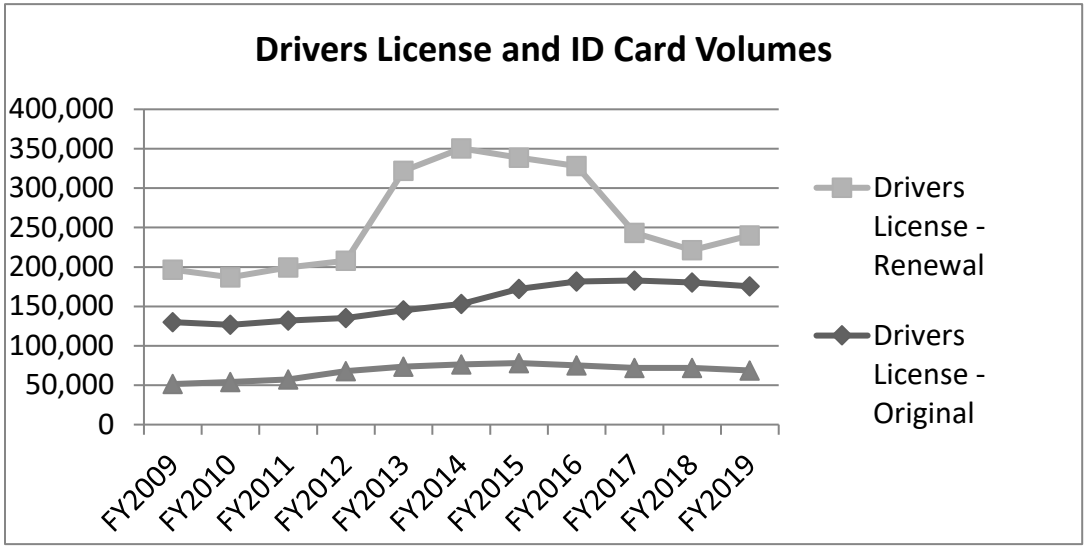
Program Funding

The Legislatively Adopted Budget for the 2021–23 biennium is $256 million Other Funds and $2.2 million Federal Funds. The Other Funds include fees collected by DMV for cost recovery purposes of the State Highway Fund, and approximately $5 million of the Transportation Operating Fund (TOF) from revenue sources such as fees for ID card, Real ID credentials, and business licensing for regulating vehicle dealerships and dismantlers. The budget includes about $16 million Other Funds for the DMV Service Transformation Program (STP).

STP is in the final phase of a $90 million transformation of DMV computer systems, business processes, and related technologies. It began during the 2015-17 biennium and anticipated to conclude in the 2021-23 biennium. A modern computer system will provide more online and self-service capabilities, reduce paper processes, streamline transaction processing, and allow for more nimble responses to changes in policy. STP is a program of manageable projects to replace information systems created in-house with COBOL software in the 1960s, 1970s, and 1980s.

Program Description

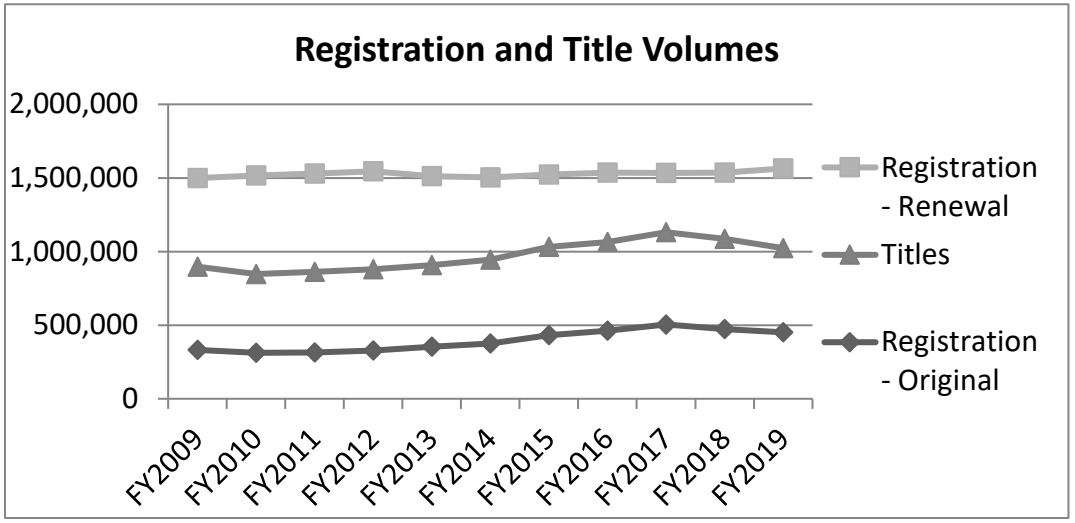
DMV provides driver licensing, vehicle titling and registration, and driver/vehicle records via four service groups: Customer, Field, Program, and Innovation and Planning. DMV serves Oregonians who are public, private, and nonprofit entities that own or operate motor vehicles used on Oregon roads and highways. Driver licenses and ID cards expire after eight years, vehicle registration is valid for two years (four years for new vehicles), and business licenses for dealers/dismantlers are valid for three years and one year respectively. DMV also issues various trip and temporary permits, provisional and limited-term licenses, and hardship permits with varying durations and restrictions.



The increase at FY 2013 is due to the change to the 8 year renewal cycle

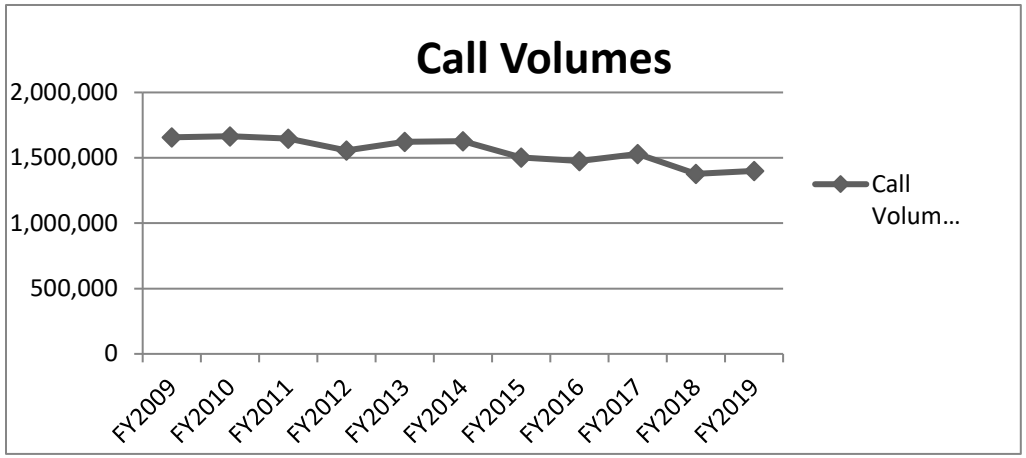
The purpose of driver licensing is to ensure people have the necessary knowledge and skills to operate motor vehicles safely on Oregon roads and highways. It is also the primary form of identity credential used in this country. Oregon also offers Real ID-compliant credentials

in addition to standard driver licenses and ID cards. A driving privilege is conveyed upon proof of eligibility (age, identity, residency/domicile, and legal presence), meeting additional privilege-specific eligibility criteria, passage of tests, and payment of required fees. As of January 2021, applicants for a standard driver license or ID card no longer must provide proof of legal presence (HB2015 in 2019). Driving privileges are suspended, revoked, or withdrawn due to court orders and administrative sanctions resulting from both driving and non-driving behaviors and actions. Examples include violating Oregon's implied consent law and failing to carry vehicle liability insurance.



The purpose of vehicle titling is to protect ownership rights by providing prima facie evidence of ownership or a financial interest in a vehicle. A title is issued to reflect ownership, protect security interests, and record specific information about a vehicle (make/model, odometer reading, damage/brand, etc.). The purpose of registration is to identify vehicles driving on public roads and to collect revenue for cities/counties and the State Highway Fund. Registration is also a tool to ensure compliance with other legal mandates such as liability insurance coverage and air emissions standards set by the Department of Environmental Quality (DEQ). Plates and stickers are issued as indicia of vehicle registration, and plates also serve as vehicle identifiers.

DMV delivers its services with over 400 employees working in 60 field offices in local communities throughout Oregon, plus a headquarters building in Salem with about 450 employees. DEQ is a major partner in service delivery conducting vehicle identification number (VIN) inspections and renewing DMV registrations as vehicles pass air emissions tests in the Portland tri-county and Medford areas. Approximately 25 percent of vehicle registration renewals statewide are handled by DEQ in this way. DMV also relies upon electronic and paper records from Oregon courts, law enforcement agencies, and insurance companies to update driver records, administer implied consent cases, and initiate administrative sanctions.



The division continues to look for opportunities to leverage third party providers of DMV services. Third-party testers have performed Commercial Driver License (CDL) testing since 1986 and currently administer about 90 percent of the CDL tests in Oregon. Third-party testers program has continued to grow the amount Class C drive test administered and is performing about half of all drive test administered in 2021. Additional third party services include motorcycle driver skills testing administered by Team Oregon, authorized driver education providers who conduct regular Class C drive tests for teens in lieu of requiring drive tests at DMV, and authorized third-party Class C driver skills testing businesses. Separately, private business serves as an integrator for Electronic Vehicle Registration (EVR) services to DMV agents (qualified Oregon Dealers) that initiate vehicle title, plate, and sticker transactions for DMV customers. Each transaction performed by a third-party tester reduces demand on DMV field offices statewide, which improves customer experiences for transactions that can only be performed in a field office. DMV continues to strengthen third-party program administrative support and enforcement mechanisms.

Activities and Programs

DMV is organized to deliver driver, vehicle, and record services through the following groups:

- Field Services
- Customer Services
- Program Services
- Innovation and Planning
- Administrator's Office

Field Services

Field Services provides in-person customer service at DMV's 60 field offices statewide, serving approximately 12,000 customers each day and nearly three million customer visits per year. Offices administer driver knowledge, skill and vision tests; issue photo driver licenses and identification cards; reinstate driving privileges; and inspect vehicle identification numbers. Field offices also support other divisions and agencies:

- Issue motor carrier credentials
- Issue truck oversize/weight permits
- Sell Sno-Park permits
- Register voters
- Verify vehicles passed emissions tests, as required
- Issue veteran designation on driver licenses and identification cards
- Record organ/tissue donor designations

In April 2020, due to the social distancing requirements of the COVID-19 pandemic, all vehicle registrations, plates and stickers transactions, and title applications are handled by Customer Services. Field office experienced phased opening using appointments with standby service for walk in customers. Normal services have resumed.

Customer Services
DMV's second largest group is Customer Services, which assists the general public and government agencies such as law enforcement and courts. Employees work via telephone, mail, and in-person to provide services and complete all business transactions received at DMV field offices around the state. This group also manages the DMV headquarters facility, provides incoming and outgoing mail services, building access, cleaning, repairs, safety, emergency preparedness, and other general operations. Training of DMV employees is also developed and delivered out of Customer Services.

Customer Services also provides customer contact services with responses to over 1.4 million calls per year. Three call centers answer all calls directed to local DMV field offices as well as general information calls directed to DMV headquarters. Employees answer questions, schedule drive tests statewide, provide customer assistance with online services, and supply information about document requirements to prove eligibility for driver license and ID card issuance. Two satellite call centers employ 50-60 contract laborers from Coffee Creek Correctional Facility and Oregon State Correctional Institution. DMV employees staff the third call center at the DMV headquarters building in Salem.

Employees process financial transactions for customers; issue titles, plates, and stickers; renew driver licenses; verify data in DMV's computer systems; and prepare documents for imaging. The imaging section creates over seven million digital images of driver and vehicle transactions each year. DMV processes over one million titles and issues two million registration transactions annually. Employees process over one million driver license and ID card applications annually, whether received in field offices or by mail at headquarters, using facial recognition software to review and clear drivers prior to issuance. Driver licenses are issued with photos on file to eligible military personnel, offenders in state correctional facilities, applicants for replacement cards ordered online, and others who are temporarily out of the state, and hardship permits are issued to eligible suspended drivers. Employees enter data from about 190,000 crash/accident reports annually, as well as record traffic violations, convictions, and other driving record information. Employees manage driver improvement activities, medically at-risk driver case reviews, and require reexamination or medical evaluation of 12,000 drivers each year. Driver license suspension notices and license reinstatements are issued to 375,000 customers annually.

Customer Services provides over four million records annually to eligible customers by administering laws designed to protect the privacy and safety of DMV customers and law enforcement. Law enforcement agencies access about 141,000 records each day. Customer Services manages contracts with Oregon State Police for access to DMV records through the Law Enforcement Data System (LEDS), and with the Oregon Employment Department for administrative hearings for people who appeal DMV actions. Files are compiled and

recorded for over 5,500 administrative hearings each year. The majority of administrative hearings involve driver license suspensions under Oregon's implied consent laws for driving while under the influence of alcohol or drugs.

Program Services
Program Services coordinates and manages DMV's driver, vehicle, and business licensing services primarily through the development and implementation of policies, procedures, and administrative rules. This group analyzes proposed legislation and federal/state regulatory changes to determine fiscal, program, and operational impacts. It coordinates program changes as required to comply with federal and state statutes and regulations. It also manages special driver program areas to support specific community needs and state priorities related to transportation safety and access to services. Examples of these programs include a Medically At-Risk Driver Program, a Re-entry Program for Oregonians transitioning from correctional facilities, and an outreach program to support those who are houseless or in transition. Staff also design, update and publish forms and manuals as required.

Program Services manages a number of agreements and contracts for programs such as Third-Party Driver Testing, Electronic Vehicle Registration (EVR), vehicle license plates and registration stickers, specialty plate program, DMV-DEQ interagency support, and American Association of Motor Vehicle Administrators (AAMVA) system agreements. The Third Party Program provides direct oversight of private businesses conducting commercial and non-commercial drive tests on behalf of DMV. The Third Party Program grew during the pandemic and now conducts about half of all drive test in the state.

The business regulation section licenses and inspects vehicle dealers and related businesses, investigates unlicensed vehicle dealer and dismantler activity, and supports the Oregon Dealer Advisory Committee (ODAC). DMV enforces record-keeping requirements, inspects businesses for compliance with title and registration laws, investigates consumer complaints, and assesses sanctions and civil penalties for violations.

Program Services includes a fraud unit that provides fraud prevention, detection, and investigation services for internal and external DMV-related fraud. This unit conducts risk assessments and monitoring, resolves identity determination cases through the Alternative Identification Method (AIM) program, and develops the division's fraud program policies and training.

A business services support section provides administrative support in areas such as budget and accounting, contract and agreement management, hearings and legal case management, and inventory management for forms, license plates and registration stickers.

Innovation & Planning
This group works closely with Program Services and information technology staff (IT) to coordinate major changes to DMV programs and operations resulting from federal/state laws, policy direction, business process improvements, and computer system initiatives. Employees interpret business needs and priorities, lead strategic and tactical IT planning, coordinate DMV involvement in IT projects and other major system changes, and ensure computer systems meet business needs through testing and monitoring. This group also engages with many DMV stakeholders to solicit input on ways DMV can continually improve.

The Innovation and Planning service group coordinates final work on the Service Transformation Program (STP) and other DMV initiatives. The STP is modernizing DMV's technology and business tools over an eight year period at a projected total cost of $90 million. Specifically, the Innovation and Planning oversees project and change management; ensures alignment with the organization's strategic plan; manages governance and procurement processes; and recommends strategies to optimize return on investment and mitigate risks. DMV works closely with the Department of Administrative Services' Enterprise Technology and Chief Information Office staff, Legislative Fiscal Office, and many other external stakeholders. This service group is responsible for managing and reporting on the progress of STP within the agency and to external partners and stakeholders.

Administrator's Office
This office provides the strategic direction and operational oversight for the division.

Issues and Trends

- **Demographic Changes** – Oregon has led the nation in in-migration during the last several years. Its population is becoming more ethnically diverse and older, which is important to DMV from a customer service and workforce perspective. Language and cultural differences must be bridged to enable people to complete their driver and vehicle transactions, and increasingly DMV is seeing older impaired drivers referred to the Medically At-Risk Driver Program. From a workforce view, DMV must hire employees that reflect the communities DMV serve and replace employees who are retiring with significant experience and knowledge about DMV programs.
- **Eligibility for Driver Licenses and ID Cards** – Oregon has a high standard for proving identity, while the elimination of a legal presence standard has increased the eligible population. REAL ID criteria require that identity source documents presented for driver license and ID card issuance be digitally imaged and retained; passports, immigration documents, and SSN must be authenticated using electronic interfaces to national systems; and facial recognition technology ensures new photos match prior customer issuances and checks the entire DMV photo database for fraudulent identities. Eligibility for driving privileges is aided by an automated interface to the State Pointer Exchange Services (SPEXS), a national system operated by the Association of American Motor Vehicle Administrators (AAMVA) that tracks driver privileges.

- **Federal Mandates** – Federal regulations and standards for Commercial Driver Licensing are constantly changing, which creates challenges for systems and protocols used to issue credentials acceptable for interstate commerce.
- **Identity Theft/Fraud** – State-issued driver licenses and ID cards are used widely as identity documents to conduct business with public agencies and private companies. Increasing concern about identity theft led to creation of the DMV fraud prevention program. DMV continues to strengthen its policies and procedures to prevent, detect, and investigate instances of internal and external fraud. Criminal investigations are turned over to law enforcement agencies, including cases arising from the facial recognition technology. Driver licenses and ID cards include enhanced security provisions to resist tampering and deter counterfeiting.
- **Service Delivery** – DMV delivers its products and services from 60 local field offices, and also via the mail, telephone, online, and third-party businesses and agencies. It is a complex mix of service channels, and changes in self-service technologies are opening up more opportunities and increasing expectations to make DMV products and services more convenient and accessible.
- **Efficiency and Productivity** – DMV continues to seek opportunities to streamline processes and increase productivity. This is especially important as a counter-balance to new state and federal program requirements that impact workloads and may increase the time required to serve the public and process transactions. Additional efficiencies and productivity are anticipated through new technology and business processes.
- **Aging Infrastructure** – Many DMV owned and leased facilities and furnishings are in need of repair and/or replacement due to age or lack of adequate capacity.
- **Unconventional Vehicles** – Oregon and national transportation initiatives encourage the use of alternative technologies like plug-in hybrid, all-electric, three-wheeled auto-cycles, and autonomous vehicles. Issues and concerns include:
    - Should these vehicles be required to meet federal safety standards to operate on Oregon's roads?
    - Are manufacturers conducting sufficient safety tests?
    - How should these vehicles be titled and registered?
    - How will DMV test and license persons who operate these vehicles?
- **HB 2017 in 2017**–This bill impacted DMV with increased registration fees, title fees, and trip permit fees, plus a new privilege or use tax on new vehicles. There are fee increases scheduled for 2022 and 2024. This bill also established a fee schedule based upon the miles per gallon (MPG) rating of the vehicle being titled and registered.

Program Justification

The mission of DMV is to promote driver safety, protect financial and ownership interests in vehicles, and collect revenues for Oregon's transportation system. DMV is a major collector of revenues for the State Highway Fund with net proceeds used for state and local highway maintenance, debt service on bonds, and construction projects.

DMV supports public safety in Oregon by sharing its customer, driver, and vehicle data with law enforcement officials through the Law Enforcement Data System (LEDS) managed by the Oregon State Police. Special look-ups and record queries are conducted to assist with criminal investigations, and digital photos from driver licenses are accessible at roadside for public safety purposes. DMV works closely with local police, highway patrol, and crime investigation units to facilitate their work. The division also supplies crash/accident reports for analysis by transportation safety and law enforcement officials.

DMV supports the safety of local communities by suspending driving privileges of people convicted of motor vehicle violations such as driving under the influence. The implied consent process ensures a swift and sure license suspension within 30-days of arrest or after an administrative hearing. DMV also records all requirements imposed upon drivers to install ignition interlock devices (IID), plus any suspensions and/or convictions relating to IID sanctions.

DMV enables Oregonians to board domestic commercial flights by offering driver licenses and ID cards that comply with federal Real ID standards. The compliant cards and issuance processes meet requirements of the Federal ID Act of 2005. Non-compliant cards can be rejected for identity purposes at secure federal facilities and airport security areas, although other documents may be accepted.

DMV also contributes to consumer protection due to its regulatory responsibilities for vehicle dealers, dismantlers, and related businesses that operate in Oregon. Individuals submit applications and fees to obtain certification to operate a business, and licenses are issued within five days of receipt. DMV enforces record-keeping requirements, inspects businesses for compliance with title and registration laws, and investigates consumer complaints. The program assesses civil penalties for violations, and sanctions are reviewed by the Oregon Dealer Advisory Committee (ODAC).

DMV Field Office Wait Time

DMV Customer Service: Percentage of DMV Field Office customers served within 20 minutes

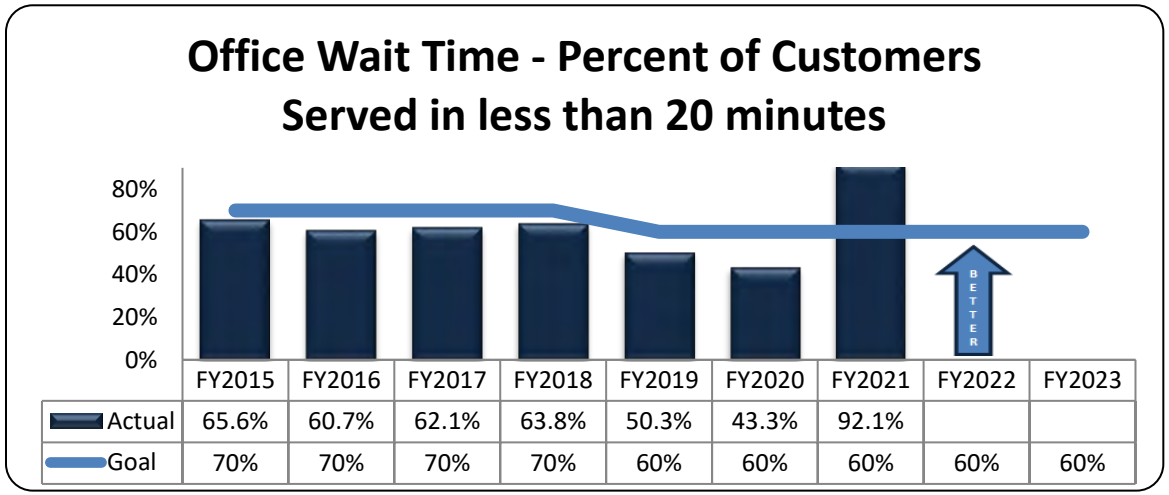
Our strategy

DMV strives for high quality service in each of its 60 field offices, and a primary measure of quality is customer wait time. Customer satisfaction surveys include factors such as employee courtesy, efficiency and professionalism as equally important to how long a customer waits. The primary strategy is to reduce in-person visits by completing transactions in the first visit.

The COVID-19 virus changed how DMV serves customers. Office closures were required during the initial phase of the virus, though some offices continued to conduct commercial license transactions by appointment. In July 2020 appointments opened for additional services. In September 2020, non-commercial driver skills testing resumed. Vehicle title transactions and registrations initially were mailed directly to DMV headquarters so driver transactions could be prioritized in the office.

DMV also encourages use of alternative channels particularly online services at DMV2U, or the mail. Simple transactions such as vehicle registration renewals, address changes, driver license and ID card replacements, custom plate orders, and notice of vehicle sale can be done online. Passenger vehicle registration is also renewed through our partnerships with DEQ at their emissions testing stations. Customer questions can be answered over the phone or by visiting the DMV website, rather than appearing in person at an office.

DMV's continued strategies to reduce wait time include lobby greeters, express counters, lobby management stations, relief help between offices, alternative work shifts, and using a mixture of permanent, limited duration, and temporary employees to help provide coverage during busier times. DMV has expanded third-party driver skills test services as an option for CDL and regular Class C licensing. Many teenage drivers complete a Driver Education course that includes a skills test which is certified to replace the required test at DMV.



	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Actual	65.6%	60.7%	62.1%	63.8%	50.3%	43.3%	92.1%		
Goal	70%	70%	70%	70%	60%	60%	60%	60%	60%

Figure table-FY21 preliminary results July 2020 to March 2021

Fact

Initial experience in FY 2021 with COVID restrictions changed how DMV field offices served customers with limited capacity appointment scheduling. The appointment process enables serving customers faster and they spent a minimal amount of time at the DMV office.

DMV Field Office Wait Time, cont.

Motorcycle driver skills tests are conducted by Team Oregon, a safety training program funded by ODOT in partnership with Oregon State University. Third party services help enable more DMV staff to assist customers in the office instead of conducting driver skills testing outside the office.

About the target

The target is to serve at least 60% of field office customers within 20 minutes of entering the facility. Customer surveys indicate that people generally expect to wait 20 minutes or less, and their level of satisfaction decreases with longer delays in receiving service. This Key Performance Measure (KPM) approved by the Oregon Legislature in 2015 provides an indicator of actual customer experience in DMV offices.

How we are doing and how we compare

The appointment-only model that DMV has been using for the safety of Oregonians to meet COVID-19 restrictions has resulted in the vast majority of customers being served within 20 minutes. DMV is still evaluating how best to serve Oregonians in the future, but anticipates a hybrid approach offering services to customers with and without appointments, which will likely increase wait times.

The official measure started in FY2015 with 65% of customers serviced within 20 minutes, then dropped to 60% in FY2016 which is about the time Oregon became a top state for in-migration of residents from other states and more new vehicle purchases resulting in an increased demand for services with no change in capacity. Performance in FY2017 of 62.1% and FY2018 to almost 64% showed improvement. The change in business processes in the last half of FY2019 showed fewer customers served within 20 minutes and in FY2020 that trend continued.

Factors affecting results and what needs to be done

Prior to COVID-19, the number of customers visiting an office, day of the week, time of day, plus the mixture and complexity of transactions, played major roles in the customer wait time experience. Another factor is the number of approved positions, and the ability to keep positions filled with trained employees.

Legislation (HB2015 [2019]) eliminating the requirement that applicants prove legal presence has increased DMV's customer pool for first-time driver licenses, and the issuance of Real ID credentials beginning July 2020 has increased transaction times for about one-third of license transactions.

In May 2021, DMV will implement online driver license and ID card renewals, allowing many Oregonians to avoid visiting an office in person.

Future initiatives being consider are installing new lobby management systems and self-service kiosks to improve the efficiency of offices, and continued exploration of business process improvements and staffing strategies to increase the throughput of offices.

About the data

Field office wait time data is collected daily from simple "pull-a-ticket" wait time machines in the 37 largest offices. Smaller offices do not have wait time machines, and are assumed to serve customers in less than 20 minutes. Likewise, express line customers are assumed on average to receive service in less than 20 minutes. Stopwatch timings are done periodically to confirm these assumptions. Data is routinely reported weekly and after each fiscal year. Managers also have on-demand access to the data. When we expand to serve more walk-up customers we will resume showing real-time wait times on the DMV web site.

Contact information

Amy Joyce, DMV Administrator
Oregon Department of Transportation
503-945-5100

Data source

Driver and Motor Vehicle Services Division

Internal measures

Customers who call DMV for assistance receive timely and professional responses from contact center staff. DMV's phone system was upgraded in May 2018, and allows customers to hold for the next available agent or initiate a call back feature. The current goal is an annual average wait time of five minutes or less. Call volumes fluctuate substantially, and many factors go into a call center wait time such as call complexity, staffing levels, and employee experience.

The Customer Satisfaction measure rates field office employee helpfulness, courtesy, knowledge, efficiency, and wait times. DMV conducts customer satisfaction surveys and sets targets for the percentage of customers rating DMV service delivery as excellent or good. These surveys are compiled once a quarter by randomly sampling 400 customers who conducted business with DMV the first month of each quarter. DMV's goal is 85 percent of customers rating their service as good or excellent for helpfulness, courtesy, knowledge and efficiency. DMV also measures customer satisfaction with the amount of time spent waiting in field offices. DMV's goal is 65 percent of customers rating their DMV field office wait time as good or excellent.

DMV tracks which service channels customers are using to renew their vehicle registration with DMV. Transactions processed online are the most cost effective for DMV, but customers also can use the mail or DEQ after passing a vehicle emissions test. Renewal notices mailed to homes encourage people to use the Internet to renew their vehicle registration and pay with a debit or credit card. The percentage of vehicle registrations renewed online continues to grow annually, and now exceeds those submitted by mail delivery.



DMV and DEQ partnered to allow people residing in vehicle emission inspection areas to use the Internet to renew their vehicle registration. A receipt from an online transaction can be used as proof of registration renewal if stopped for expired tags by law enforcement. This should increase the number of customers using the Internet for vehicle registration renewals, since procrastination and fear of citations from expired tags were the most common reason for visiting a DMV field office to renew vehicle registration in the past.

Enabling Legislation / Program Authorization

DMV enabling legislation is contained within the Oregon Vehicle Code (ORS Chapter 801 to 826). Collection of revenues for the State Highway Fund, and use of the revenues for administrative costs, is authorized in Article IX (Section 3a) of the Oregon Constitution.

Funding Streams

DMV is funded almost entirely with Other Funds derived from fees collected for driver licensing, vehicle title/registration, and record sales. Fees collected from business licenses and Identification Cards are deposited in the agency's Transportation Operating Fund (TOF) to support Business Regulation activities and senior and disabled transportation. General TOF dollars are used to support other activities that cannot be funded from the State Highway Fund, such as voter registration, organ/tissue donor designations, Real ID, and expedited title issuance. When available, DMV also uses federal grants from the Federal Motor Carrier Safety Administration (FMCSA) for mandated IT systems.

Significant Program Changes from 2019-21

The 2021-23 Legislatively Adopted Budget includes continuing work for the DMV Service Transformation Program (STP). 2019-21 included the successful implementation of the Drivers System roll out on July 06, 2020 that included the ability to issue Real ID credentials and the vehicle system implemented on January 19, 2019 is continuing to modernize DMV product delivery. DMV spent $12.0 million of the $30.4 million approved for 2015-17 biennium; spent $34.3 million of the $44.0 million approved for the 2017-19 biennium, and is anticipating spent $25.5 of the $30.5 million approved for the 2019-21 biennium. The 2021-23 biennium is the final work for STP, ending the $90.0 million program in eight years instead of ten. The final work will include self-serve kiosk and enhanced services.

Real ID credentials issuance implemented in July 2020 and HB2015 (2019 Legislation) in January 2021. Both of these programs require additional workforce in field offices and phone center support. In 2019-21 DMV received 24 permanent and 96 limited duration positions to help with the implementation and initial delivery of these two services. In the 2021-23 LAB, many of these LDs were extended to December 31, 2021. The Department of Homeland Security extended the deadline for Real ID requirement to October 1, 2021 due to the COVID 19 pandemic. DMV is expecting a surge in demand as this deadline gets closer which will have a negative impact on service delivery ability as the field office limited duration positions end December 31, 2021. DMV also experienced an increase in call volumes to call centers due to the pandemic, with DMV office (as of August 2020) being available by appointment only, not knowing the duration of the COVID-19 safety measures DMV call centers could continue to remain high demand.

SB 792 authorized the creation of the State Board of Towing. This program will be implemented during this biennium. The board will oversee towing business certificates or letter of appointment to participate on a rotational list of towing businesses for certain violations. The board is authorized to impose civil penalties for certain violations. The program becomes operative January 1, 2022.

Revenue Sources

Driver and Motor Vehicle Services Division

Funds	Source	Revenue	Limits on use of Funds
Other	Other Business Fees	$2,536,246	Transportation Operating Fund (TOF)
Other	Vehicle Licenses	$736,704,735	Highway Fund
Other	Recreational Vehicle Licenses	$39,441,340	For Parks and Recreation Dept.
Other	Snowmobile Licenses & Titles	$508,557	Snowmobile Fund
Other	Custom License Plates	$6,975,659	Passenger Rail Fund
Other	Salmon Plates	$801,088	Parks Dept. and Governor's Watershed Enhancement
Other	Group Plates	$3,454,781	Groups such as University of Oregon and Oregon State University
Other	Driver Licenses	$99,865,085	Cost Recovery
Other	Vehicle Trip Permits	$14,378,660	Highway Fund
Other	Transportation Fees	$4,708,653	
Other	Title Transfer and Duplicates	$117,717,720	Highway Fund / TOF
Other	Record Sales Income	$6,823,467	Cost Recovery
Other	Other Revenues & Fines	$2,994,618	Fines and Forfeitures, Misc.
Federal	Federal Funds	$2,204,752	Federal Grants
Other	Transfer-In Transportation Operating Fund	$755,779	Lawnmower Fund
Other	Transfer-In DEQ	$212,975	
Other	Transfer-Out DEQ	($1,403,744)	
Other	Transfer-Out Delivery & Operations Division	($193,765,035)	Highway Fund

Funds	Source	Revenue	Limits on use of Funds
Other	Transfer-Out Finance & Budget Division	($71,997,069)	
Other	Transfer-Out Debt Service	($162,591,961)	Debt Service Payments
Other	Transfer-Out Transportation Safety Division	($10,541,339)	Student Driver Training and Motorcycle Safety & Dept. of Education
Other	Transfer-Out Transit Division	($5,188,079)	ID Card Revenue for STF Program
Other	Transfer-Out Rail Division	($6,581,318)	Custom Plate Revenue for Passenger Rail Program
Other	Transfer-Out Cities	($113,972,119)	Highway Fund
Other	Transfer-Out Counties	($152,859,830)	Highway Fund
Other	Transfer-Out Business Oregon	($745,634)	Lawnmower Fund
Other	Transfer-Out Veterans Affairs	($234,221)	
Other	Transfer-Out Watershed Enhance	($373,574)	
Other	Transfer-Out Parks and Recreation	($39,176,659)	
Other	Transfer-Out Other	($25,978,732)	

Policy Packages

DMV: 2021–2023 Legislatively Adopted Budget includes the following Policy Option Packages:

#801 Limited Duration Positions Extended $3,988,730 84 Positions 25.25 FTE

Extends DMV limited duration positions to December 31, 2021 and 16 caller staff to June 30, 2022 in order to meet continuing customer service demands for Real ID and driver licenses.

#810 Statewide Adjustments ($367,454) 0 Positions 0.00 FTE

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

#811 State Board of Towing Positions ($298,451) 2 Positions 1.00 FTE

Establishes two permanent positions for operational expenses of the State Board of Towing established by SB 300 (2021). Program becomes operative January 1, 2022. The board oversees towing business certificates or letter of appointment to participate on a rotational list of towing businesses for certain violations. Authorizes the board to impose civil penalties for certain violations.

Driver and Motor Vehicle Division Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

021 Phase-in

- This increase is due to maintenance and support costs for the Service Transformation Program. Phase-in $4,038,496.

022 Phase-out

- This decrease in DMV limitation is due to the progression of the Service Transformation Program, completion of program implementation and the vehicles system rollout. Phase-out ($10,057,192).

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

060 Technical Adjustments

- DMV business processes are changing as they move to a new computer system. Adjustments are made to consolidate similar programs and develop new programs that net to zero. $150,000 in Services and Supplies was moved to Information Systems Branch to support positions that were previously moved improve the business process.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	72,586	-	-	-	72,586
Overtime Payments	-	-	13,969	-	-	-	13,969
Shift Differential	-	-	982	-	-	-	982
All Other Differential	-	-	17,731	-	-	-	17,731
Public Employees' Retire Cont	-	-	5,600	-	-	-	5,600
Pension Obligation Bond	-	-	689,624	-	-	-	689,624
Social Security Taxes	-	-	8,054	-	-	-	8,054
Unemployment Assessments	-	-	7,336	-	-	-	7,336
Mass Transit Tax	-	-	58,080	-	-	-	58,080
Vacancy Savings	-	-	(367,776)	-	-	-	(367,776)
Total Personal Services	**-**	**-**	**$506,186**	**-**	**-**	**-**	**$506,186**
Total Expenditures							
Total Expenditures	-	-	506,186	-	-	-	506,186
Total Expenditures	**-**	**-**	**$506,186**	**-**	**-**	**-**	**$506,186**
Ending Balance							
Ending Balance	-	-	(506,186)	-	-	-	(506,186)
Total Ending Balance	**-**	**-**	**($506,186)**	**-**	**-**	**-**	**($506,186)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	4,038,496	-	-	-	4,038,496
Total Capital Outlay	**-**	**-**	**$4,038,496**	**-**	**-**	**-**	**$4,038,496**
Total Expenditures							
Total Expenditures	-	-	4,038,496	-	-	-	4,038,496
Total Expenditures	**-**	**-**	**$4,038,496**	**-**	**-**	**-**	**$4,038,496**
Ending Balance							
Ending Balance	-	-	(4,038,496)	-	-	-	(4,038,496)
Total Ending Balance	**-**	**-**	**($4,038,496)**	**-**	**-**	**-**	**($4,038,496)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	(10,057,192)	-	-	-	(10,057,192)
Total Capital Outlay	**-**	**-**	**($10,057,192)**	**-**	**-**	**-**	**($10,057,192)**
Total Expenditures							
Total Expenditures	-	-	(10,057,192)	-	-	-	(10,057,192)
Total Expenditures	**-**	**-**	**($10,057,192)**	**-**	**-**	**-**	**($10,057,192)**
Ending Balance							
Ending Balance	-	-	10,057,192	-	-	-	10,057,192
Total Ending Balance	**-**	**-**	**$10,057,192**	**-**	**-**	**-**	**$10,057,192**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	30,849	-	-	-	30,849
Out of State Travel	-	-	981	-	-	-	981
Employee Training	-	-	14,120	-	-	-	14,120
Office Expenses	-	-	451,321	-	-	-	451,321
Telecommunications	-	-	67,310	-	-	-	67,310
State Gov. Service Charges	-	-	(14,846)	-	-	-	(14,846)
Data Processing	-	-	2,617	-	-	-	2,617
Publicity and Publications	-	-	19,176	-	-	-	19,176
Professional Services	-	-	508,375	-	-	-	508,375
IT Professional Services	-	-	266,165	44,154	-	-	310,319
Attorney General	-	-	424,405	-	-	-	424,405
Employee Recruitment and Develop	-	-	6,916	-	-	-	6,916
Dues and Subscriptions	-	-	3,039	-	-	-	3,039
Facilities Rental and Taxes	-	-	322,575	-	-	-	322,575
Fuels and Utilities	-	-	52,773	-	-	-	52,773
Facilities Maintenance	-	-	123,356	-	-	-	123,356
Agency Program Related S and S	-	-	1,057,124	-	-	-	1,057,124
Intra-agency Charges	-	-	44,949	-	-	-	44,949
Other Services and Supplies	-	-	380,255	-	-	-	380,255
Expendable Prop 250 - 5000	-	-	19,546	-	-	-	19,546
IT Expendable Property	-	-	80,549	57,140	-	-	137,689
Total Services & Supplies	**-**	**-**	**$3,861,555**	**$101,294**	**-**	**-**	**$3,962,849**
Capital Outlay							
Office Furniture and Fixtures	-	-	11,056	-	-	-	11,056

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Technical Equipment	-	-	1,628	-	-	-	1,628
Automotive and Aircraft	-	-	6,579	-	-	-	6,579
Building Structures	-	-	1,449	-	-	-	1,449
Other Capital Outlay	-	-	251,922	-	-	-	251,922
Total Capital Outlay	**-**	**-**	**$272,634**	**-**	**-**	**-**	**$272,634**
Total Expenditures							
Total Expenditures	-	-	4,134,189	101,294	-	-	4,235,483
Total Expenditures	**-**	**-**	**$4,134,189**	**$101,294**	**-**	**-**	**$4,235,483**
Ending Balance							
Ending Balance	-	-	(4,134,189)	(101,294)	-	-	(4,235,483)
Total Ending Balance	**-**	**-**	**($4,134,189)**	**($101,294)**	**-**	**-**	**($4,235,483)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Shift Differential	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Pension Obligation Bond	-	-	-	-	-	-	-
Social Security Taxes	-	-	(1)	-	-	-	(1)
Unemployment Assessments	-	-	1	-	-	-	1
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(150,000)	-	-	-	(150,000)
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**($150,000)**	**-**	**-**	**-**	**($150,000)**
Capital Outlay							
Technical Equipment	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	(150,000)	-	-	-	(150,000)
Total Expenditures	**-**	**-**	**($150,000)**	**-**	**-**	**-**	**($150,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	150,000	-	-	-	150,000
Total Ending Balance	**-**	**-**	**$150,000**	**-**	**-**	**-**	**$150,000**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Marine Bd, Or State	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Technical Equipment	-	-	-	-	-	-	-
Automotive and Aircraft	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	1,862,982	-	-	-	1,862,982
Empl. Rel. Bd. Assessments	-	-	1,431	-	-	-	1,431
Public Employees' Retire Cont	-	-	319,155	-	-	-	319,155
Social Security Taxes	-	-	142,525	-	-	-	142,525
Worker's Comp. Assess. (WCD)	-	-	1,128	-	-	-	1,128
Flexible Benefits	-	-	965,358	-	-	-	965,358
Reconciliation Adjustment	-	-	329,165	-	-	-	329,165
Total Personal Services	**-**	**-**	**$3,621,744**	**-**	**-**	**-**	**$3,621,744**
Services & Supplies							
Telecommunications	-	-	366,986	-	-	-	366,986
Total Services & Supplies	**-**	**-**	**$366,986**	**-**	**-**	**-**	**$366,986**
Total Expenditures							
Total Expenditures	-	-	3,988,730	-	-	-	3,988,730
Total Expenditures	**-**	**-**	**$3,988,730**	**-**	**-**	**-**	**$3,988,730**
Ending Balance							
Ending Balance	-	-	(3,988,730)	-	-	-	(3,988,730)
Total Ending Balance	**-**	**-**	**($3,988,730)**	**-**	**-**	**-**	**($3,988,730)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							84
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**84**
Total FTE							
Total FTE							25.25
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**25.25**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(209,567)	-	-	-	(209,567)
Attorney General	-	-	(145,304)	-	-	-	(145,304)
Agency Program Related S and S	-	-	(12,583)	-	-	-	(12,583)
Total Services & Supplies	**-**	**-**	**($367,454)**	**-**	**-**	**-**	**($367,454)**
Total Expenditures							
Total Expenditures	-	-	(367,454)	-	-	-	(367,454)
Total Expenditures	**-**	**-**	**($367,454)**	**-**	**-**	**-**	**($367,454)**
Ending Balance							
Ending Balance	-	-	367,454	-	-	-	367,454
Total Ending Balance	**-**	**-**	**$367,454**	**-**	**-**	**-**	**$367,454**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	113,916	-	-	-	113,916
Empl. Rel. Bd. Assessments	-	-	58	-	-	-	58
Public Employees' Retire Cont	-	-	19,514	-	-	-	19,514
Social Security Taxes	-	-	8,714	-	-	-	8,714
Worker's Comp. Assess. (WCD)	-	-	46	-	-	-	46
Flexible Benefits	-	-	38,232	-	-	-	38,232
Reconciliation Adjustment	-	-	117,971	-	-	-	117,971
Total Personal Services	**-**	**-**	**$298,451**	**-**	**-**	**-**	**$298,451**
Total Expenditures							
Total Expenditures	-	-	298,451	-	-	-	298,451
Total Expenditures	**-**	**-**	**$298,451**	**-**	**-**	**-**	**$298,451**
Ending Balance							
Ending Balance	-	-	(298,451)	-	-	-	(298,451)
Total Ending Balance	**-**	**-**	**($298,451)**	**-**	**-**	**-**	**($298,451)**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 813 - Policy Bills

Cross Reference Name: Driver and Motor Vehicles Svcs
Cross Reference Number: 73000-200-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

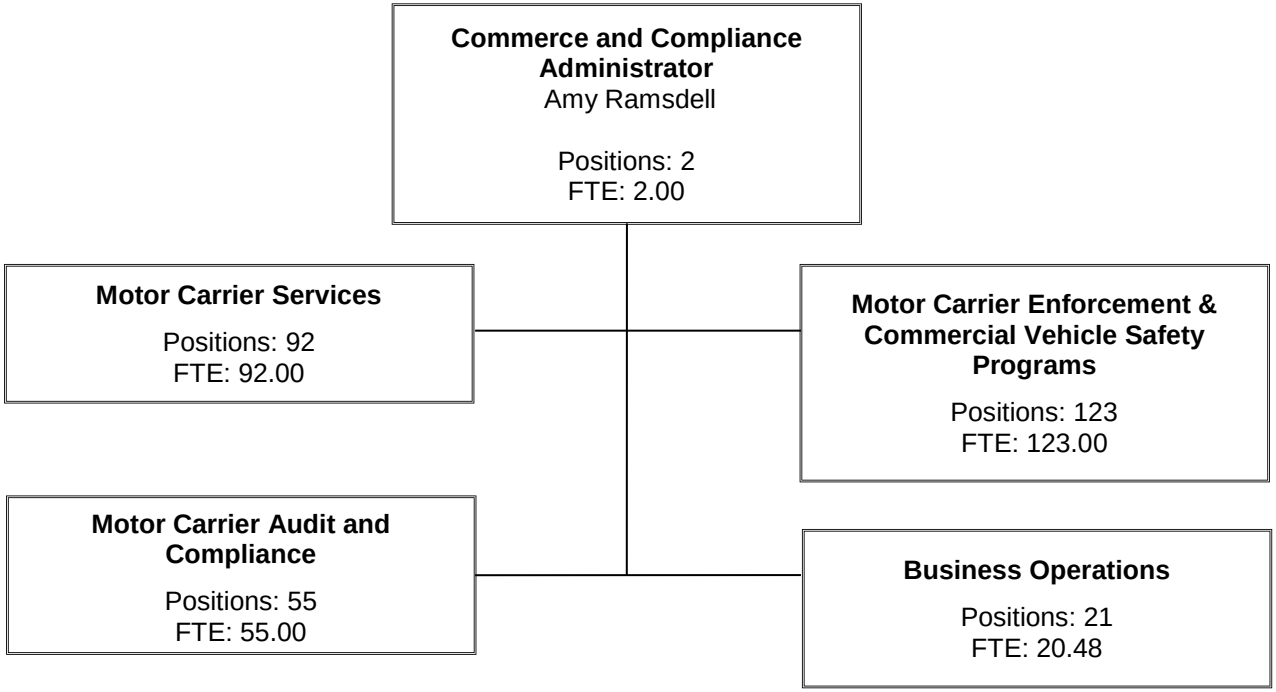
Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-200-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	3,122,862	2,473,043	2,473,043	2,536,246	2,536,246	2,536,246
Vehicle Licenses	766,564,048	882,089,357	882,089,357	919,982,540	919,982,540	919,982,540
Drivers Licenses	73,152,869	87,038,547	87,038,547	99,865,085	99,865,085	99,865,085
Transportation Lic and Fees	3,905,160	3,339,206	3,339,206	4,708,653	4,708,653	4,708,653
Charges for Services	180,409	-	-	-	-	-
Fines and Forfeitures	2,958,983	2,692,887	2,692,887	2,863,752	2,863,752	2,863,752
Sales Income	7,681,736	7,124,974	7,124,974	6,823,467	6,823,467	6,823,467
Other Revenues	165,935	166,044	166,044	130,866	130,866	130,866
Transfer In - Intrafund	2,192,988	755,779	755,779	755,779	755,779	755,779
Tsfr From Environmental Quality	196,720	204,195	204,195	212,975	212,975	212,975
Transfer Out - Intrafund	(596,607,214)	(420,448,838)	(420,448,838)	(450,664,797)	(450,664,797)	(446,745,070)
Transfer to Other	(4,643,063)	(29,448,792)	(29,448,792)	(25,978,732)	(25,978,732)	(25,978,732)
Transfer to Cities	-	(105,338,457)	(105,338,457)	(113,972,119)	(113,972,119)	(113,972,119)
Transfer to Counties	-	(144,703,171)	(144,703,171)	(152,859,830)	(152,859,830)	(152,859,830)
Tsfr To OR Business Development	(726,116)	(791,332)	(791,332)	(745,634)	(745,634)	(745,634)
Tsfr To Veterans' Affairs	(222,024)	(260,069)	(260,069)	(234,221)	(234,221)	(234,221)
Tsfr To Environmental Quality	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)
Tsfr To Parks and Rec Dept	(38,891,571)	(35,785,090)	(35,785,090)	(39,176,659)	(39,176,659)	(39,176,659)
Tsfr To Watershd Enhance Bd	(416,747)	(393,967)	(393,967)	(373,574)	(373,574)	(373,574)
Total Other Funds	**$217,211,231**	**$247,310,572**	**$247,310,572**	**$252,470,053**	**$252,470,053**	**$256,389,780**
Federal Funds						
Federal Funds	37,000	2,103,458	2,103,458	2,204,752	2,204,752	2,204,752
Total Federal Funds	**$37,000**	**$2,103,458**	**$2,103,458**	**$2,204,752**	**$2,204,752**	**$2,204,752**

Commerce and Compliance Division

Positions: 293 FTE: 292.48

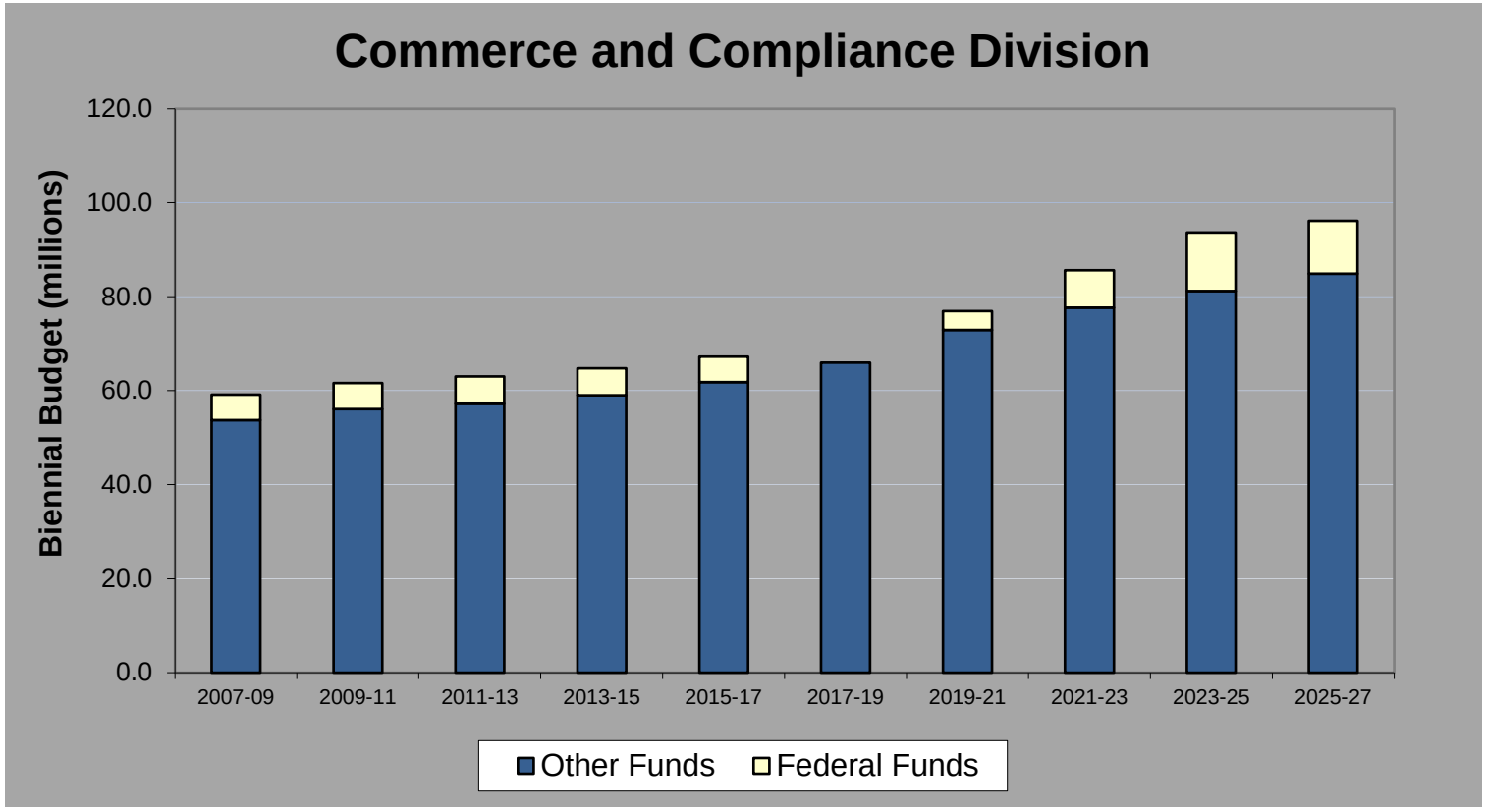


Executive Summary:

Focus Areas: Safer, Healthier Communities **A Thriving Oregon Economy** **Excellence in State Government**

Program Contact: Amy Ramsdell, Commerce and Compliance Division Administrator

Request: $ 85,656,727



Program Overview

The Commerce and Compliance Division (CCD) is responsible for the regulation of the motor carrier industry in Oregon. In support of the Agency's mission, this division supports a safe and responsible motor carrier industry through the Commercial Vehicle Safety program. CCD supports Oregon's investment in the highway infrastructure through the size and weight permitting and enforcement programs, and is responsible for the collection of 31 percent of the state highway fund through weight mile tax, registration, and permit fees.

Program Funding

The Legislatively Adopted Budget for the 2021-2023 biennium is $77,656,727 Other Funds and $8,000,000 in Federal Funds. This positions the Commerce and Compliance Division to attain the projected performance measure target for large truck (commercial motor vehicle) at fault crashes at 0.40 per million Vehicle Miles Traveled (VMT).

Program Description

The Commerce and Compliance Division is comprised of the following programs:

Commercial Vehicle Safety Program

Staff in this section are responsible for administering the Federal Motor Carrier Safety Administrations' commercial vehicle safety regulations. These regulations are adopted annually through rule making and cover the mechanical conditions of trucks and buses and the qualifications and fitness of commercial drivers. Staff inspect vehicles at scales and ports of entry to ensure drivers comply with federal hours of service requirements, proper cargo securement, and the overall safety of the vehicle. Staff also conduct comprehensive audits of trucking companies to ensure companies are in compliance with the federal record keeping requirements. CCD partners with Oregon State Police and 18 local law enforcement agencies in these efforts. As a result, there are over 148 certified truck inspectors in Oregon today.

The **Green Light Preclearance Program** automatically screens against safety, size and weight, tax, and registrations systems to determine if the vehicle is in compliance. Those in compliance get a green light on a transponder inside the vehicle and can stay on the highway and bypass the scale. Those not in compliance will be weighed and inspected by staff. This allows ODOT to focus efforts where they are needed.

As of June 2021, it is estimated Green Light saved the industry over 2.6 million hours of travel time and more than $329 million in operating costs since its inception. The bypass program also equates to reducing carbon dioxide by more than 60 million pounds, Nitrogen oxide

by over 335,000 pounds, carbon monoxide by more than 100,000 pounds, and particulates by over 20,000 pounds. In 2017, a milestone was achieved with the bypassing of the 25 millionth vehicle, and as of this year, over 31 million vehicles have been precleared. Company participation in the preclearance program has grown 46% since December 2017, serving over 6,000 companies and more than 58,000 trucks. Using industry standard cost per minute for trucks, and assuming it would take an average of five minutes to go through a weigh station, it has been estimated that CCD has saved the industry well over $206 million during the life of the Green Light program. The division continues to expand the number of HELP Inc. enrolled transponders, based on last biennium's efforts to allow other preclearance systems to utilize the Green Light Program. This biennium CCD has been working on a different, application-based technology with another vendor, DriveWyze.

Motor Carrier Services Program

This section is the hub of the division and is responsible for the maintenance of over 34,000 inter/intrastate tax accounts and over 565,000 vehicle records. The Motor Carrier Services Program houses the contact center, which includes counter, phone and on-line services. CCD participates in the International Registration Plan (IRP) that allows Oregon's motor carriers to obtain commercial vehicle registration for operations in Oregon, the US, and Canada. CCD collects $51 million in Oregon registration fees annually. Oregon also participates in the International Fuels Tax Association (IFTA), which provides a free service to Oregon carriers operating in other states to file their fuel tax reports here in Oregon. CCD has 8,795 Oregon-based carriers, 5,041 of which participate in IRP and IFTA.

This section is also responsible for the collection $429 million in weight mile taxes. Trucks weighing more than 26,000 pounds pay this tax in Oregon, which accounts for 31 percent of the state highway fund. This system requires users to pay based on the weight of vehicles, number of axles and miles travelled. These rates are established through a cost responsibility study as required by Oregon's constitution. This section administers the Oregon Trucking Online services. In 2020, CCD had over 3 million transactions and inquiries online which is an increase of 16 percent over the previous year. This system has allowed the division to adapt in the COVID-19 environment, as CCD was able to quickly switch to online resources and communicated step-by-step instructions when the pandemic first hit. This allowed services to continue with minimal disruption.

The division offers a variety of services online including registration, tax enrollment and payment, and the ability to review compliance data such as truck inspections. This past year 78% of all weight-mile transactions were handled using Oregon Trucking Online. This is a 3% increase from the prior year.

This section also issues oversize and overweight permits. This important program protects the investment in ODOT's state highway infrastructure. CCD partners with two private entities and three counties for the issuance of annual oversize overweight permits that cover

state highways and approved routes in all thirty-six counties. Through the help of CCD partners, carriers obtained almost 62,043 annual permits in 2020. CCD staff issued over 63,193 route specific single trip permits. Very large loads that do not fit in the annual parameters must obtain a one-time route specific permit. These permits include both state and county roads.

Motor Carrier Enforcement Program

Motor Carrier Enforcement Officers (MCEOs) are based out of six regions statewide. They are tasked with preserving and protecting Oregon's highway infrastructure. Staff ensure trucks stay within legal size and weight limits and enforce permit safety requirements. Staff also enforce registration and tax compliance, and the information they collect is utilized by the Audit program for the collection of taxes and fees. CCD has 76 fixed weigh stations, six ports of entry and also work at four county owned scale locations. The division partners with state and local law enforcement to conduct operations away from CCD's fixed scale locations. These are typically done based on information found by auditors, complaints from other carriers, citizens, or at the request of state or local law enforcement. CCD staff weighed over 1.7 million vehicles at the scales during calendar year 2020. Of over 1.7 million scale crossings, 10,639 citations/warnings for size and weight violations were issued and 20,715 citations/warning for safety and tax/registration violations.

Motor Carrier Audit and Compliance Program

The CCD Audit program verifies the accuracy of motor carriers' tax and registration payments. In 2020, auditors screened and assessed an additional $10.3 million in unreported taxes and fees. CCD also complies with the auditing requirements of the IRP and the IFTA. Staff in this section audit household goods movers and perform enforcement operations to detect illegitimate providers of household goods moving services.

Program Justification

Looking at truck-at-fault crashes, in 2020, driver behavior accounted for 94.6 percent of the truck-at-fault crashes (reduced from 97.3) and another other 5.4 percent is mechanical (increased from 2.6). Leading causes for driver behavior include: speed (over the speed limit or too fast for conditions), following too close, failure to maintain lane and improper lane change or turn. 609 truck-at-fault crashes took place in 2020, 764 occurred in calendar year 2019, and 704 crashes in 2018. All three years show a continued decline from 936 in 2017. The division's goal is to continue to drive down the number of truck-at-fault crashes. CCD continues to focus on obtaining partnerships with law enforcement in key truck-at-fault crash areas. Many of the 18 agreements mentioned earlier are along major freight routes such as US97 and I-84. The Agency is also taking a look at the effects of COVID-19 on traffic volumes and crashes.

Customer satisfaction is above 80 percent. Last biennium was down and comments indicated frustration with call wait times. CCD has actively worked on this issue and through better routing of services, has been able to significantly reduce the wait times. Due to COVID-19 and social distancing setbacks, the division has not been able to conduct open houses around the state, which in the past have proven successful in providing carrier education to help people navigate the online services and contact information regarding services. CCD will actively be working towards virtual open houses in the 21-23 biennium and other ways to engage with carriers that may not require in-person interaction. Additional steps taken include combining complimentary programs into one working unit to minimize the number of transfers and create more of a one-stop shop experience and increased website and email tutorials and information sharing. The CCD communications team will be working to implement a communications plan that focuses on helping carriers better understand the self-services available to them on Trucking Online and how to navigate them. CCD has, and will continue to use as needed, temporary employees and temporary resource shuffling during peak seasons and other unavoidable service disruptions such as natural disasters. The division continues to monitor call times and adjust as needed in an effort to continually increase customer satisfaction.

Program Performance

ODOT consolidated a variety of modal or programmatic Key Performance Measures into overarching KPMs. Truck-at-Fault crashes was one of those KPMs that fit into the Traffic Fatalities and Serious Injury Rates. ODOT's Commercial Vehicle Safety program, administered by the Commerce and Compliance Division, still tracks and reports Truck Crashes and Truck-at-Fault Crashes as part of their annual report (825.248 and MCSAP plan). The program uses this data to identify strategies related to safety inspection and enforcement and for identification of strategies to administer the MCSAP grant funds, with the goal of reducing truck-at-fault crashes and increasing the safety of the system.

Enabling Legislation/Program Authorization

CCD program responsibilities are codified in Oregon Revised Statutes Chapters 803, 810.530, 818, 825 and 826 along with Oregon Administrative Rules Chapter 734 and 740. The Federal Motor Carrier Safety Rules found at Chapter 49 of the Code of Federal Regulations also govern the regulatory oversight performed by CCD.

Funding Streams

The 2021-23 biennial budget of $77,656,727 is from Highway Fund revenues and $8,000,000 in Federal grant funds.

Significant Program Changes from 2019-2021

CCD continues to work with an additional provider, DriveWyze, for an application based pre-screening device. In light of the recently implemented mandates requiring drivers to carry an electronic logging device, DriveWyze provides an opportunity for pre-clearance applications on driver's electronic logging devices or an app on their cell-phone. Working together with Support Services Division IT Systems staff, CCD has created a set of requirements for the preclearance system that will allow any vendor who can fulfill the requirements to partner with the system.

Revenue Sources

Commerce and Compliance Division

Funds	Source	Program	Revenue	Limits on use of Funds	Match
Other	Weight-Mile Taxes		$856,294,271	* See below	
Other	Truck Registration Fees		$102,818,228	* See below	
Other	IFTA Administration Fees		$2,900,000	Cost Recovery	
Other	Over-width Permit		$1,847,511	* See below	
Other	Pack and Load		$123,000	Regulated carriers and pack and loaders pay annual fees covering regulation and consumer services.	
Other	Transfer-Out Delivery and Operations Division		($428,165,490)	Highway Fund	
Other	Transfer-Out Finance & Budget Division		($26,692,806)		
Other	Transfer-Out Debt Service		($72,698,759)	Debt Service Payments	
Other	Transfer-Out Cities		($145,668,902)	Highway Fund	
Other	Transfer-Out Counties		($213,084,038)	Highway Fund	

Funds	Source	Program	Revenue	Limits on use of Funds	Match
Federal	Motor Carrier Safety Assistance Program Grant		$8,000,000	Improve Commercial Motor Vehicle (CMV) safety through enforcement, education, outreach and technology	$1,200,000 State match

*The Other Funds revenue, in excess of collection costs, collected by CCD is constitutionally dedicated to the Highway Fund. About 90 percent of the gross revenue collected by CCD is transferred out to the Delivery and Operations Division, Debt Service, Cities, and Counties.

Adopted Legislation

HB 2007 (2019) – The passage of the Clean Diesel Bill requires diesel propelled engines registered in the tri-county area (Clackamas, Multnomah, and Washington counties) to meet engine standards before they can be registered by CCD. Medium- and heavy-duty vehicles older than 1997 without diesel particulate filters will be prohibited from registering beginning 2023. In 2029, medium-duty vehicles older than 2010 and heavy-duty vehicles older than 2007 will be restricted from registering without filters. The bill does exempt certain operations from engine requirements. These exemptions include vehicles used primarily for farm and forest product hauling, vehicles that have traveled less than 5,000 miles in a year, and trucking fleets with five or fewer vehicles.

HB 2591 (2019) – HB 2591 adopted provisions in the Federal Omnibus Appropriations Bill allowing sugar beet haulers additional truck lengths on specific highways in Eastern Oregon. This was the culmination of many months of collaboration with the sugar beet industry.

HB 2592 (2019) – Two sections of the Omnibus Transportation Fix Bill had impacts on CCD. This measure modified provisions related to the administration of weight-mile tax program prescribing the elimination of the weight receipt and tax identification (OWRATI) credential. Elimination of the OWRATI removed the need for trucking companies to get a paper credential for each vehicle that operates in Oregon. Instead, companies simply enroll their vehicles at no cost into CCD's database removing the administrative burden on the industry and staff to issue and distribute over 500,000 credentials.

This bill also allows CCD to participate in the International Registration Plan (IRP) Clearinghouse. The Clearinghouse is a tool used by states to net and distribute commercial vehicle registration fees electronically. CCD is working towards joining the Clearinghouse to replace the current practice of both sending and receiving monthly checks from each state and Canadian province.

HB 3055 (2021) – Three sections of the Omnibus Transportation Fix Bill had impacts on CCD.

- This measure modified chain laws to implement a hefty fine for not using traction chains when signs require it. Many carriers are found to carry the chains. A communications plan, including local association and cross-border signage is in the works.
- This bill cleaned up language surrounding interest and late fee penalties assessed for unpaid weight-mile taxes discovered during an audit.
- The largest impact from this bill is to the Motor Carrier Education Program. New language requires each motor carrier participating in the program to attend at least eight hours of instructor led training. It also allows the division to appoint third-party agents to carry out the training and assess fees sufficient to defray the program costs and third-party agents to assess a fee. The division must adopt rules to carry out the provisions of the program. This will affect approximately 460 carriers per year.

HB 2985 – This measure ensures ODOT advisory committees reflect the diversity of the state, as determined by the most recent census data. CCD will be working to ensure the composition of the Motor Carrier Transportation Advisory Committee (MCTAC) meets these requirements.

HB 2498 – This bill requires CCD to provide the option for an owner or operator of a vehicle to be identified as deaf or hard of hearing. CCD will implement a process for stamping registration cards as requested.

SB 636 – This bill requires state agencies to mail statutorily required notices to PO Box address if such address is on file, and/or the account identifies a PO Box as their preferred place to receive correspondence.

Policy Packages

Commerce & Compliance: 2021–2023 Legislatively Adopted Budget includes the following Policy Option Packages:

#810	**Statewide Adjustments**	**($16,288)**	**0 Positions**	**0.00 FTE**

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

Commerce and Compliance Division Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

021 Phase-In

- The addition of Federal Fund limitation represents the Motor Carrier Assistance Program Grant. ODOT through its Commerce and Compliance Division has been identified by Oregon’s Governor as the MCSAP State Lead Agency.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

060 Technical Adjustments

- As part of ODOT's overall reorganization and restructuring, all of the Complaint Resolution & Economic Regulation Section was moved into Motor Carrier Audit & Compliance. Nets to zero.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	3,314	-	-	-	3,314
Overtime Payments	-	-	17,362	-	-	-	17,362
Shift Differential	-	-	2,351	-	-	-	2,351
All Other Differential	-	-	6,291	-	-	-	6,291
Public Employees' Retire Cont	-	-	4,455	-	-	-	4,455
Pension Obligation Bond	-	-	268,849	-	-	-	268,849
Social Security Taxes	-	-	2,243	-	-	-	2,243
Mass Transit Tax	-	-	22,345	-	-	-	22,345
Vacancy Savings	-	-	490,270	-	-	-	490,270
Total Personal Services	**-**	**-**	**$817,480**	**-**	**-**	**-**	**$817,480**
Total Expenditures							
Total Expenditures	-	-	817,480	-	-	-	817,480
Total Expenditures	**-**	**-**	**$817,480**	**-**	**-**	**-**	**$817,480**
Ending Balance							
Ending Balance	-	-	(817,480)	-	-	-	(817,480)
Total Ending Balance	**-**	**-**	**($817,480)**	**-**	**-**	**-**	**($817,480)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	600,000	-	-	600,000
Employee Training	-	-	-	80,000	-	-	80,000
Office Expenses	-	-	-	240,000	-	-	240,000
Telecommunications	-	-	-	50,000	-	-	50,000
Publicity and Publications	-	-	-	40,000	-	-	40,000
Professional Services	-	-	-	40,000	-	-	40,000
IT Professional Services	-	-	-	1,000,000	-	-	1,000,000
Dues and Subscriptions	-	-	-	4,000	-	-	4,000
Facilities Rental and Taxes	-	-	-	230,000	-	-	230,000
Fuels and Utilities	-	-	-	76,000	-	-	76,000
Agency Program Related S and S	-	-	-	4,380,000	-	-	4,380,000
Other Services and Supplies	-	-	-	1,000,000	-	-	1,000,000
Expendable Prop 250 - 5000	-	-	-	20,000	-	-	20,000
IT Expendable Property	-	-	-	40,000	-	-	40,000
Total Services & Supplies	**-**	**-**	**-**	**$7,800,000**	**-**	**-**	**$7,800,000**
Capital Outlay							
Automotive and Aircraft	-	-	-	200,000	-	-	200,000
Building Structures	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**$200,000**	**-**	**-**	**$200,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	8,000,000	-	-	8,000,000
Total Expenditures	**-**	**-**	**-**	**$8,000,000**	**-**	**-**	**$8,000,000**
Ending Balance							
Ending Balance	-	-	-	(8,000,000)	-	-	(8,000,000)
Total Ending Balance	**-**	**-**	**-**	**($8,000,000)**	**-**	**-**	**($8,000,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	16,584	-	-	-	16,584
Out of State Travel	-	-	4,936	-	-	-	4,936
Employee Training	-	-	2,249	-	-	-	2,249
Office Expenses	-	-	90,839	-	-	-	90,839
Telecommunications	-	-	19,647	-	-	-	19,647
Publicity and Publications	-	-	6,592	-	-	-	6,592
Professional Services	-	-	54,580	-	-	-	54,580
IT Professional Services	-	-	57,618	-	-	-	57,618
Attorney General	-	-	32,063	-	-	-	32,063
Employee Recruitment and Develop	-	-	2,281	-	-	-	2,281
Dues and Subscriptions	-	-	8,369	-	-	-	8,369
Facilities Rental and Taxes	-	-	91,397	-	-	-	91,397
Fuels and Utilities	-	-	17,071	-	-	-	17,071
Facilities Maintenance	-	-	98,211	-	-	-	98,211
Agency Program Related S and S	-	-	54,263	-	-	-	54,263
Intra-agency Charges	-	-	18,179	-	-	-	18,179
Other Services and Supplies	-	-	123,699	-	-	-	123,699
Expendable Prop 250 - 5000	-	-	695	-	-	-	695
IT Expendable Property	-	-	28,309	-	-	-	28,309
Total Services & Supplies	**-**	**-**	**$727,582**	**-**	**-**	**-**	**$727,582**
Capital Outlay							
Automotive and Aircraft	-	-	17,340	-	-	-	17,340

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Hardware	-	-	502	-	-	-	502
Total Capital Outlay	**-**	**-**	**$17,842**	**-**	**-**	**-**	**$17,842**
Total Expenditures							
Total Expenditures	-	-	745,424	-	-	-	745,424
Total Expenditures	**-**	**-**	**$745,424**	**-**	**-**	**-**	**$745,424**
Ending Balance							
Ending Balance	-	-	(745,424)	-	-	-	(745,424)
Total Ending Balance	**-**	**-**	**($745,424)**	**-**	**-**	**-**	**($745,424)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Pension Obligation Bond	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Automotive and Aircraft	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Commerce and Compliance Division
Cross Reference Number: 73000-300-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(10,977)	-	-	-	(10,977)
Other Services and Supplies	-	-	(5,311)	-	-	-	(5,311)
Total Services & Supplies	**-**	**-**	**($16,288)**	**-**	**-**	**-**	**($16,288)**
Total Expenditures							
Total Expenditures	-	-	(16,288)	-	-	-	(16,288)
Total Expenditures	**-**	**-**	**($16,288)**	**-**	**-**	**-**	**($16,288)**
Ending Balance							
Ending Balance	-	-	16,288	-	-	-	16,288
Total Ending Balance	**-**	**-**	**$16,288**	**-**	**-**	**-**	**$16,288**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

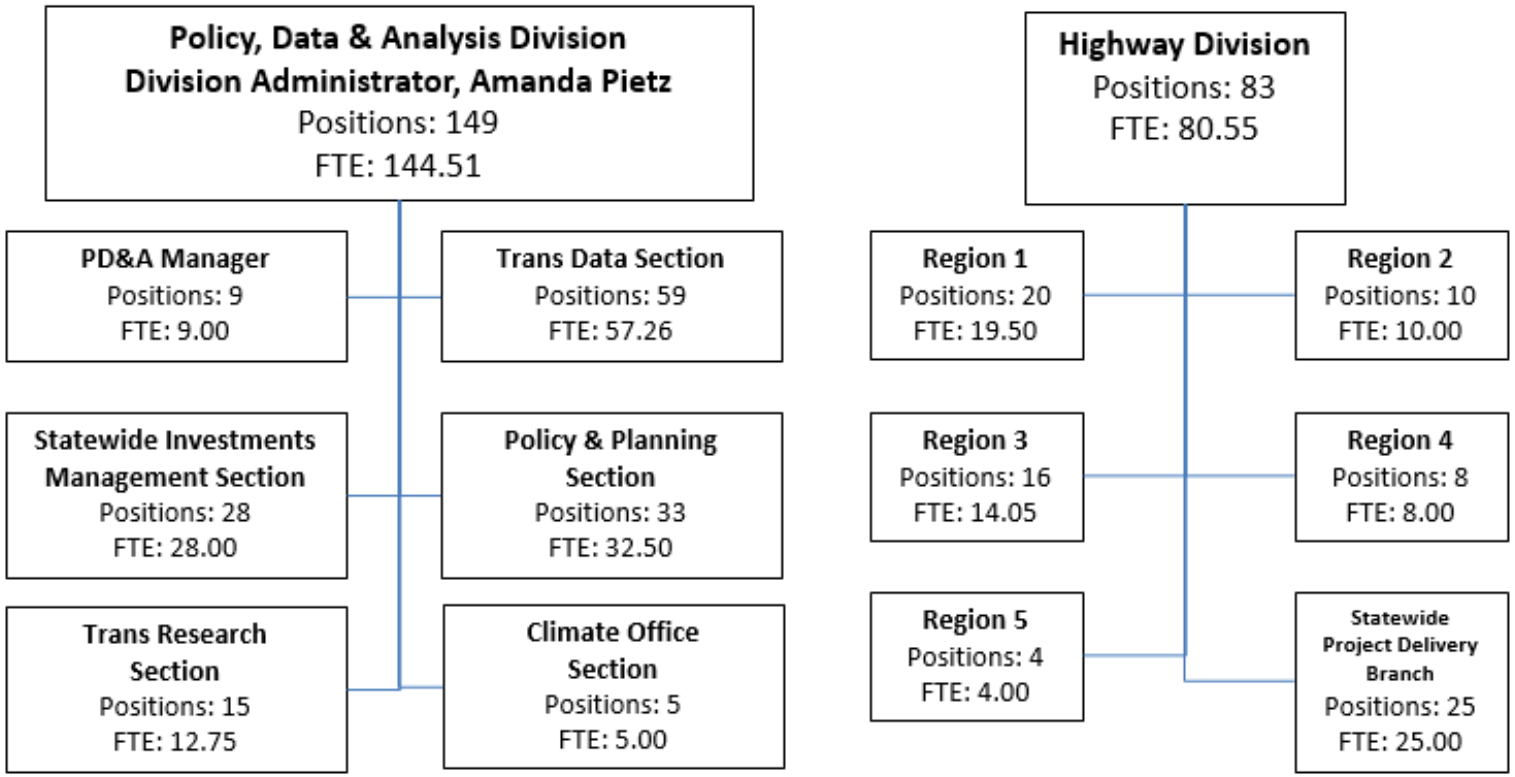
2021-23 Biennium **Cross Reference Number: 73000-300-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Weight-Mile Taxes	718,343,830	815,074,920	815,074,920	858,141,782	858,141,782	858,141,782
Business Lic and Fees	7,786,341	840,000	840,000	3,023,000	3,023,000	3,023,000
Transportation Lic and Fees	95,823,771	91,840,241	91,840,241	102,818,228	102,818,228	102,818,228
Charges for Services	105,455	-	-	-	-	-
Fines and Forfeitures	9,639,368	-	-	-	-	-
Interest Income	2,839,133	-	-	-	-	-
Sales Income	100,922	-	-	-	-	-
Other Revenues	224,519	-	-	-	-	-
Transfer Out - Intrafund	(772,009,459)	(515,815,779)	(515,815,779)	(527,557,057)	(527,557,057)	(527,557,057)
Transfer to Cities	-	(129,464,687)	(129,464,687)	(145,668,902)	(145,668,902)	(145,668,902)
Transfer to Counties	-	(192,060,614)	(192,060,614)	(213,084,038)	(213,084,038)	(213,084,038)
Total Other Funds	**$62,853,880**	**$70,414,081**	**$70,414,081**	**$77,673,013**	**$77,673,013**	**$77,673,013**
Federal Funds						
Federal Funds	-	-	-	8,000,000	8,000,000	8,000,000
Total Federal Funds	**-**	**-**	**-**	**$8,000,000**	**$8,000,000**	**$8,000,000**

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Policy, Data & Analysis Division

Positions: 232 FTE: 225.06

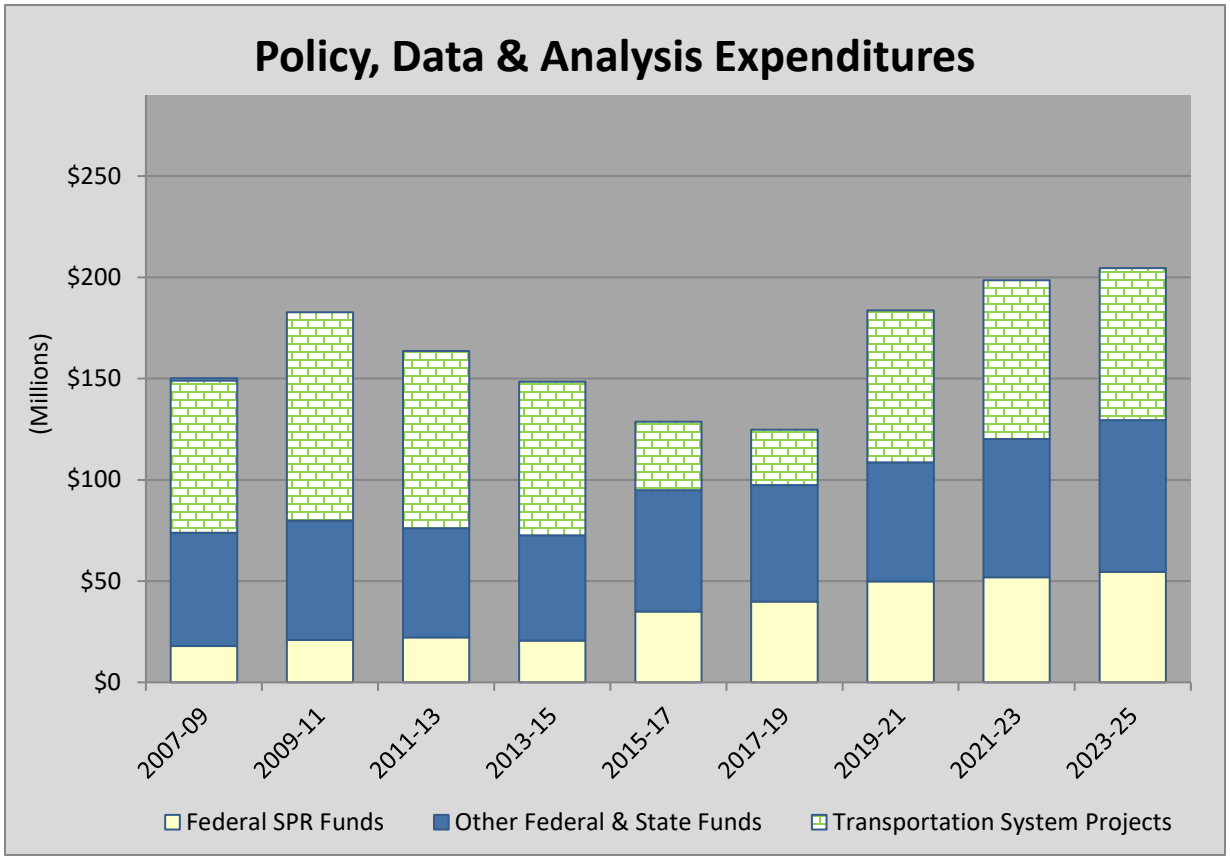


Executive Summary:

Focus Areas: A Thriving Oregon Economy Providing Safer, Healthier Communities

Program Contact: Amanda Pietz, Policy, Data and Analysis Division Administrator

Budget: $198,637,731



Program Overview

The Policy, Data and Analysis Division (PD&A) budget, formerly Transportation Program Development (TPD), provides the foundation for decision-making to address transportation needs statewide. It provides grant opportunities in support of state and community visions for a multimodal transportation system. Key functions and primary work efforts of the PD&A budget include the research, data collection, and planning necessary to identify and prioritize new projects, project scoping, selecting funding strategies for transportation projects, and monitoring project performance to track the effectiveness of the system. These efforts support the design and operation of an efficient, safe, and reliable multimodal transportation system compliant with numerous federal and state laws and rules. PD&A is also responsible for the legislatively mandated Connect Oregon program, which supports the movement of goods, people, and the economy by making investments in rail, marine and aviation. In addition to the Connect Oregon program, a recent addition encompassed in this budget is the Climate Office, which works across ODOT divisions to educate, develop, and institutionalize a climate lens and strategies into the ways the agency plans for, invests in, builds, manages, maintains, and supports the multi-modal transportation system of Oregon.

Program Funding Request

The Legislatively Adopted Budget for the 2021-23 biennium is $198.6 million. This budget enables PD&A to deliver state and federal programs, to administer the Connect Oregon program, and oversee the Connect Oregon Fund.

The key responsibilities in this program continue the integration of economic and community planning, project finance, infrastructure, and accountability requirements. Program responsibilities support strategic investments, involving key stakeholders in the decision-making process, and providing transparency of the work accomplished from typical planning work to work within the Climate Office.

Program Description

PD&A has a diverse portfolio, providing support and services ranging from shared technical assistance to cities, counties, and Metropolitan Planning Organizations (MPOs) to financial support of planning and infrastructure projects to local governments. These initiatives and projects require a diversity of working partnerships, collaboration, and involvement, including representation from the public, advisory committees, MPOs, Tribal Governments, and partners in delivering these efforts such as state universities and other state agencies. There are also funding opportunities in the form of grants to local governments to assist in planning a viable multimodal transportation system (such as the Transportation and Growth Management program – TGM), and infrastructure grants that support the building of the system (Connect Oregon).

Key drivers of work priorities are the research, data collection, and analysis necessary to support an ever-changing transportation system at both state and local levels. This work is critical to providing decision-makers information to help identify future transportation needs, manage current infrastructure assets and operations, and deliver transportation solutions including highways, bridges, transit, bikeways

and sidewalks. The newly established ODOT Climate Office helps to reduce the agency's carbon footprint, curb transportation emissions, adapt to changes in the climate and extreme weather, and make the transportation system more environmentally sustainable.

State and federal laws and rules require ODOT to conduct project development activities such as planning, scoping of projects, and data collection to design and operate an efficient multimodal transportation system. To this end, PD&A coordinates the future use of transportation resources among federal, state, regional, and local agencies.

PD&A Has Five Major Program Responsibilities:

1) Transportation System Projects-Connect Oregon (CO) – The Connect Oregon Fund includes lottery-backed bonds and privilege tax. Previously funded with lottery-backed bonds, all future Connect Oregon projects will be funded by privilege tax, unless the Oregon Legislature chooses to add other funds. The program includes previous competitively selected projects (Connect Oregon VI) and four dedicated projects approved in Keep Oregon Moving (HB 2017) from the 2017 legislative session and a fifth dedicated project from the 2020 Legislative Session. The purpose of the program is to invest in air, rail, and marine infrastructure to ensure Oregon's transportation system is strong, diverse, and efficient.
    - The Mid-Willamette Valley and Treasure Valley Intermodal Facility projects design work is complete and are now moving into construction.
    - The Port of Morrow project is complete. Execution of the siding project agreement has not started.
2) Climate Office – Is responsible for integrating climate considerations into ODOT business and transportation systems. The Office works across ODOT Divisions, with other state agencies, local jurisdictions, and the public to lessen and prepare for climate change impacts. Mitigation work focuses on reducing greenhouse gas emissions from transportation, including implementing State directives (Statewide Transportation Strategy and Executive Order 20-04 initiatives) and transportation electrification. Adaptation work focuses on preparing for and responding to the impacts of climate change to transportation infrastructure, such as wildfires, extreme precipitation, and sea level rise. The Office's Sustainability Program conserves resources, such as water and energy in ODOT business and operations, and includes efforts like the Oregon Solar Highways Program. The Office also supports legislative and Governor's Office directives related to climate change mitigation, adaptation, or sustainability.
3) Data, Analysis, & Research – Oversees Oregon's transportation asset management system development, data collection and reporting, mapping, web-based map applications, forecasting and modeling systems, transportation system analysis, transportation operations data and analysis, and conducts research to develop and test innovations to enhance the transportation system. By fulfilling these responsibilities, ODOT is able to track performance of the system, meet federal reporting requirements,

plan for anticipated revenue, turn data into information, and leverage new technologies to help meet the changing economic and social demands of the transportation system.

4) Statewide Transportation Improvement Program (STIP) Development and Program Oversight – Develops the STIP, Oregon's four-year transportation capital improvement program, which identifies the scheduling and funding for transportation projects and programs within the state. Approximately $750 million in state and federal funds is obligated each federal fiscal year, taking all necessary steps required by the federal government to initiate work on projects. Administration of these federal and state funds is required and ensuring program requirements are met produces successful outcomes. In addition to the STIP construction projects delivered through the Delivery and Operations Division, PD&A oversees the funding and grant administration of statewide programs. PD&A also trains and certifies local agencies to deliver projects funded with Federal Highway Funds. Achievement of these outcomes is through financial controls, program and grant performance monitoring and management, and compliance reviews.

5) Statewide and Regional Studies - Federal and state law requires ODOT to prepare and maintain a long-range transportation plan, providing both vision and policy direction. The Oregon Transportation Plan and its associated ten specific modal and topic plans help further define the broad needs and issues for each mode or transportation topic. These statewide policy plans, in turn, guide ODOT and local jurisdictions in completing local and regional transportation system plans that inform investment priorities and decisions for Oregon. Without funding and other support from ODOT, most local jurisdictions would not have the resources to complete this important planning and identify priority projects.

Program Performance

The services provided by PD&A are critical for successfully developing and managing Oregon's transportation system. The Transportation Data Section (TDS) provides products and services to local, regional, state, and federal agencies, as well as the private sector. For example, with the use of online technology, TDS maintains and provides transportation data to its users. Federal audits note the value of the work, indicating the data descriptions and processes are in place to provide the necessary information and documentation on roadway data and systems. The use of the data is for transportation development, project delivery, design, construction, operations, maintenance, environmental, and emergency management.

HB 2017 (2017) requires the department to collect and display performance and accountability information online. The Transparency, Accountability and Performance (TAP) program and website coordinates with ODOT divisions to collect and share information about the condition of infrastructure at the local and state level. It also shares project-level performance information online with tools like the Transportation Project Tracker map. These tools ensure that state and local governments are transparent and accountable for public funds use for maintaining and improving Oregon's transportation infrastructure.

Fixing America's Surface Transportation Act (FAST Act) -
Surface transportation reauthorization acts fund federal highway and public transportation programs, along with transportation research, intercity passenger rail, and other programs. The five-year Fixing America's Surface Transportation Act (FAST Act; P.L. 114-94) authorized federal spending on highways and public transportation for FY2016-FY2020. A one-year FAST Act extension, through September 30, 2021, was enacted as part of the Continuing Appropriations Act, 2021, and other Extensions Act (P.L. 116-159). Congress will most likely pass one or more short-term extensions of surface transportation policy and funding until a long-term authorization can be passed.

FAST Act legislation emphasized and set expectations on transportation needs and builds on previous efforts for linking agency work to performance measures, and in some cases ties the outcome of performance measures to federal funding. PD&A plays a key role in providing data in support of these national performance measures, especially in the areas of Safety, Congestion, Bridge and Pavement.

PD&A's role in developing and managing the STIP requires ODOT to act in a fiduciary capacity while maximizing federal funds and ensuring the agency remains positioned to seek additional federal funds in the future. ODOT has a stellar delivery performance for its federal obligation responsibilities, resulting in never losing federal funds and continuing to maintain trust with federal partners. PD&A consistently demonstrates successful performance results through the delivery of the Connect Oregon program, development of planning documents at state and local levels, collection of data to track assets, and completion of required reporting to FHWA.

Customer expectations drive demand for more products and shorter production timelines for custom and standard products and services. To meet this demand, the division utilizes technology and emphasizes business process improvement. Technologies allow linking of databases and sharing of data, which provides more accurate information, shorter update cycles, and improved data access. The recent partnership with University of Maryland's Regional Integrated Transportation Information System (RITIS) integrating data, data archiving, and an analytics platform is an important resource using existing data to help understand and solve transportation problems.

Traffic Congestion

Number of Congested Lane Miles - Ratio of Annual Average Daily Traffic to Hourly Highway Capacity

Our strategy

Safe and efficient mobility is foundational to the economic opportunity and livability of all Oregonians. By monitoring mobility, we evaluate performance with respect to connecting people and goods to the markets they wish to reach. As Oregon grows, more people and freight are squeezed onto a transportation system that cannot expand to keep pace. As long as the Oregon economy continues to grow, we can expect congestion to increase.

While there is no single solution to eliminate congestion, there are different methods available to manage the rate at which congestion increases. This mobility indicator will help Oregon monitor the level and extent of congestion over time. This information will be used to apply different techniques designed to manage and optimize system performance.

About the Target

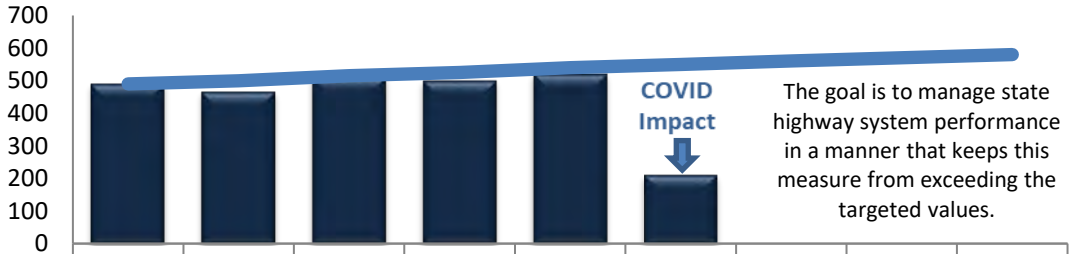
Most people are aware traffic congestion causes slower speeds and longer travel times. However, congestion also causes other problems, such as reducing system reliability, lower fuel efficiency, reduced air quality and higher GHG. Congestion monitoring reveals whether the duration and intensity of congested periods are rising or falling over time.

The R*atio of Annual Average Daily Traffic to Hourly Capacity* (AADT/C) best suits the desire to monitor state highway mobility in Oregon. AADT/C measures both the extent and duration of congestion, highlighting where congestion has spread beyond one hour of the day. AADT/C values range from 0 to 12+. Table 1 illustrates the range of values for this metric. The "Number of Congested Lane Miles" represents locations where the AADT/C is a value of 9 or higher.

How we are doing

There are two types of delay caused by traffic congestion: 1) recurring congestion caused by more trips (demand) than the

Number of Congested Lane Miles - Ratio of Annual Average Daily Traffic to Hourly Highway Capacity



	2015	2016	2017	2018	2019	2020	2021	2022	2023
Actual	490	465	510	500	520	210			
Goal	490	500	515	525	540	550	560	570	580

Fact

Since 2017 over 500 Oregon state highway lane miles are classified as congested using this measure. 2020 congestion levels dropped 58% from the impacts of COVID-19 mandates.

Mobility, cont.

system is designed to carry, and 2) non-recurring congestion due to events such as traffic incidents, weather, and construction work zones. Much of the demand for transportation is influenced by economic activity, which is beyond public-sector control. However, there are ways in which recurring congestion may be reduced, such as higher vehicle occupancy rates (carpools, mass transit, parking fees), reducing vehicle trips (affordable housing located near work sites, services and shopping), roadway operations (ramp meters, variable speeds, road pricing), increased pedestrian and bike use and adding road capacity (new through lanes). Non-recurring congestion may be reduced by safety-enhancement projects (reduces crashes), incident response programs (reduces incident clearing times)

Table 1. AADT/C Values for Congestion Levels

Description	Ratio Value
Uncongested traffic flow	Less than 7
Transitioning to moderate congestion	7 – 8.99
Moderate congestion to congested conditions	9 – 9.99
Congested and transitioning to very congested	10 – 11.99
Very congested and transitioning to extremely congested	12+

and roadway operations aimed at enhancing safety or smoothing traffic flow.



Factors affecting results and what needs to be done

ODOT has a three-part approach aimed at providing mobility:

- Optimize use of infrastructure,
- Manage the traffic network, and
- Support transportation options.

We optimize the use of infrastructure by leveraging new technology and construction techniques to improve performance and safety. We invest in safety projects to decrease crash-induced congestion and construction projects designed to relieve bottlenecks. Through traffic network management we employ new technology to provide timely information to travelers. These systems help travelers choose alternative modes and routes to avoid congestion caused by crashes and other disruptions. Finally, Oregon ranks among the top states for numbers of walk, bike, ride-transit, telecommute and shared-rides. Oregon's strategies to provide transportation options reduce single-vehicle occupancy use, while improving the health of Oregonians, promoting environmental benefits and providing access to jobs, goods and services.

About the data

The data used to calculate this measure comes from the annual Highway Performance Monitoring System (HPMS) data submittal to FHWA. The HPMS was developed to measure the scope, condition, performance, use and operating characteristics of the Nation's highways. This data is also used to determine the apportionment of Federal-aid Highway Program funds to states as well as serves as the primary data source for the biennial "Conditions and Performance Report" to U.S. Congress, which supports the development and evaluation of FHWA's legislative, program and budget planning activities.

Contact Information

Chi Mai, P.E.
ODOT Policy, Data & Analysis Division
Chi.MAI@odot.state.or.us

Data Source

Highway Performance Monitoring System

Enabling Legislation/Program Authorization

The majority of the work performed by PD&A is set at both the federal and state levels. Federal regulations require each state to carry out a continuing, comprehensive, cooperative, and intermodal statewide transportation planning process. Titles 23 and 49 of the Code of Federal Regulations (CFR) and United States Code (USC) govern the implementation of federal transportation law (23 CFR Part 450, 23 USC 134 and 135, 49 USC 5303 and 5304), including the transportation planning requirements; and development, funding, and delivery of the STIP. Other federal regulations include Highway Performance Monitoring System, 23 USC 315, 23 CFR 1.5, 23 CFR 420.105(b); Certified Mileage submittal, 23 USC 402(c), 23 CFR 460.3; National Highway System/Functional Classification reporting, 23 USC 103, 23 CFR 470.105; and Motor Carrier and State Crash reporting, 49 USC 113, 49 CFR 350.211.

At the state level, Oregon Revised Statute (ORS) 184.618 and 184.630 guides much of PD&A's work. This includes the planning and policy work to support the responsibilities of the Oregon Transportation Commission and the Transportation Planning Rule (Oregon Administrative Rule (OAR) 660 Division 12), which requires ODOT to identify a system of transportation facilities and services adequate to meet identified state transportation needs and to prepare a transportation system plan. Other state regulations that apply to work performed by PD&A include Motor Carrier and State Crash reporting, ORS 802.050 & 220 and ORS 825.248. ORS 367.080-089 guides the Connect Oregon program.

During Oregon's 2017 legislative session, Keep Oregon Moving (HB 2017) passed. This legislation added and expanded state laws that affect PD&A's work. It requires the department conduct a cost-benefit analysis for STIP projects over $15 million, changes some long-range planning requirements and made policy changes to the Connect Oregon program. Many of the accountability measures in the legislation also affect PD&A, including the creation and maintenance of the Transportation, Accountability and Performance (TAP) website. The TAP website provides information about state and local infrastructure conditions, construction project performance and other accountability metrics. The website is located at https://www.oregon.gov/odot/TAP/Pages/index.aspx.

Funding Streams

Major sources of funding for PD&A include federal transportation funds from FHWA and National Highway Traffic Safety Administration (NHTSA), and revenue from the State Highway Fund. A portion of the Federal Funds are limited to planning and research (State Planning and Research funds) as well as funding for Fatality Analysis reporting. Lottery-backed bonding and the new vehicle dealer privilege tax provide funding for Connect Oregon projects.

Significant Program Changes from 2019-21

PD&A is following federal legislation requirements to expand existing data collection and reporting work to meet new federal mandates. The FAST Act established a strong freight emphasis for the country and states. The updated Oregon Freight Plan complies with this legislation. Compliance ensures Oregon can fully leverage the new funding opportunities provided to the state. This legislation also raises the bar toward developing and meeting national goals in the areas of Safety, Infrastructure Condition, Congestion Reduction, System Reliability, Reduced Project Delays, Freight Movement and Economic Sustainability.

As ODOT moves into a knowledge-based economy, data becomes a valuable asset that the agency must manage in the public trust. Meeting data and technology challenges will require more effective, coordinated decisions on resources, investments and overall portfolio of efforts. The effective use of data within and across the agency enhances the ability to formulate policies and deliver the types of services the public expects. This becomes more important in order to meet the mandates of ORS 276A.365(1)(a-d) which sets an expectation for agencies to post “publishable” data directly onto a central data portal website.

HB 2017 included four Connect Oregon dedicated projects amounting to $60.2 million. The legislature only approved $30.0 million to fund the projects. The remaining project balance funding is from the vehicle privilege tax revenue. Funding for the next Connect Oregon competitive round will be entirely from the vehicle privilege tax revenue and is scheduled to occur during 2021-23 biennium.

The newly established Climate Office will work across ODOT divisions to educate, develop and institutionalize a climate lens and strategies into the ways the agency plans for, invests in, builds, manages, maintains, and supports the multi-modal transportation system of Oregon. For mitigation (reducing GHG emissions from transportation), efforts are focused on implementing Executive Order 20-04 which directs state agencies to incorporate climate considerations into their work. Additionally, the Climate Office will focus on implementing ODOT’s Statewide Transportation Strategy: A 2050 Vision for Greenhouse Gas Reduction. ODOT is taking an overall lead role for the state in implementing strategies to achieve broader transportation electrification by partnering with other state agencies, utilities and the private sector.

Additional information on the Climate Office is located at https://www.oregon.gov/odot/Programs/Pages/Climate-Office.aspx.

House Bill 5006, Section 151(3) established $4 million maximum limit for Coronavirus State Fiscal Recovery Fund moneys received by the Department of Administrative Services and transferred to ODOT for Clackamas County Sunrise Gateway Corridor planning.

Major Program Budget Drivers

Continuing to maintain and expand partnerships is essential to using limited resources and revenues effectively. As ODOT evolves into an intermodal agency, partnerships with cities, counties, MPOs, transit providers, rail operators, and others become even more important. The Oregon Technology Transfer Center collaborates with the Association of Oregon Counties, the Northwest Tribal Technical Assistance Program, American Public Works Association, and others to provide training, technical assistance and technology transfer to local transportation agencies. Other partnerships that promote efficiencies include sharing crash data, traffic data, and maps with police agencies and local governments. In addition, ODOT collaborates with local agencies in the development of web-based tools by providing data and expertise. ODOT also collaborates with federal, state, and local governments to produce a Geographic Information System (GIS) statewide digital road network. Additional cost-sharing opportunities with state and regional universities help deliver applied research that develop innovative solutions to transportation problems.

ODOT's roles and functions around transportation data continue to evolve rapidly. Over the past few years, there has been a proliferation of new data sources and vendors. It will be critical for ODOT to lead and manage this change as the agency moves from a traditional model of data collection and storage to data services, partnerships, and sharing platforms.

The Transportation and Growth Management (TGM) program is jointly managed by ODOT and the Department of Land Conservation and Development (DLCD) and provides assistance to local jurisdictions to integrate transportation, land use planning and promote transportation choices. The TGM program provides services through grants and staff resources. TGM provides opportunities to respond to emerging issues such as links between transportation and housing affordability, transportation and public health, and planning to address climate change that can become more prevalent in planning work overall. TGM funded 43 planning projects in 41 different communities in 2017-2019. These communities covered 21 different Oregon counties in just one biennium.

Both the approval of HB 2017 as well as the continuation of the FAST Act affect planning. Planning support is necessary for many of the large projects identified in HB 2017. Additionally, work on updating the state's modal plans such as the Oregon Transportation Plan and the Highway Plan have started. The need for this additional effort aligns well with expectations at the federal level. The continued planning requirements include development, implementation, and reporting on performance measures. These require ODOT to continue to establish, report, monitor, and coordinate with the state's MPOs.

House Bill 2017 created a permanent funding stream for the Connect Oregon Fund with the vehicle privilege tax and bicycle excise taxes.

Efficiency Gains

PD&A has taken a number of steps to gain efficiencies for both agency staff and customers. PD&A has reorganized types of work to create better alignment and synergies. For example, PD&A combined all statewide grant management into one section to better align duties, streamline the review, grant delivery requirements and created consistency for all of the statewide grant programs. These efficiencies allow ODOT staff to focus their efforts on ensuring consistency with local partners, compliance and overall statewide grant program success.

ODOT has delegated authority from FHWA to develop and construct state and local agency highway projects. The authority requires ODOT to comply with FHWA's requirements for project delivery. The Local Agency Certification program continues making strides in certifying local agencies to deliver those same federally funded highway projects. The effort ensures that spending federal funds is in accordance to federal rules. This creates efficiencies, by removing ODOT's direct involvement in these projects after the local agency has demonstrated its qualifications.

Revenue Sources

Policy Data and Analysis

Funds	Source	Program	Revenue	Limits on use of Funds	State or Local Match
Other	Federal as Other	Policy, Data & Analysis	$67,163,500	State Planning & Research Activities	20.00%
Other	Transfer-In: Highway Funds Surface Transportation Block Grant (STBG)	Special Programs	$63,767,864	STBG Activities	10.27%
Other	Transfer-in: Transportation Operating Fund		$5,162	Not Applicable	
Other	Transfer-in: Department of Administrative Services – ARPA funds	Clackamas County Sunrise Gateway Corridor planning	$4,000,000	State Planning & Research Activities	
Other	Transfer In: Dept. of Revenue – Privilege Tax	Connect Oregon Dedicated Projects	$32,800,000	Connect Oregon Dedicated Projects	
Other	Transfer In: Dept. of Revenue – Bike Tax	Connect Oregon Dedicated Projects	$1,400,000	Connect Oregon Dedicated Projects	
Other	Transfer-Out: Finance & Budget Division	Shared services assessment	($14,726,683)		
Federal	Federal: National Highway Traffic Safety Administration (NHTSA)	Fatality Analysis Reporting System (FARS)	$201,443	Fatality Analysis Reporting System	0.00%

Policy Packages

Policy, Data & Analysis: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#810 Statewide Adjustments ($40,581) 0 Positions 0.00 FTE

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

#811 Budget Reconciliation Adjustments **$4,000,000** **0 Positions** **0.00 FTE**

This package provides $4 million American Rescue Plan Act (ARPA) funds for the Clackamas County Sunrise Gateway Corridor Community Visioning Concept. These funds augment highway fund revenues negatively impacted by the COVID-19 pandemic.

Policy, Data and Analysis Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

021 Phase-In

- The increase in PD&A's limitation is for Platform Software License and Maintenance for a situational awareness, data archiving, and analytics used by transportation officials, first responders, planners, researchers, and more. Phase-in $852,067.

022 Phase-Out

- The decrease in limitation is to bring Federal Fund expenditures in line with expected Federal revenues. Personal Services costs increased while the expected revenue amount did not. Phase-out ($17,140)

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

060 Technical Adjustments

- As part of ODOT's overall reorganization and restructuring, positions were moved to Economic and Financial Analysis, in the Finance & Budget Division. Net loss (5) positions, ($50,000) Services & Supplies.
- Programs/positions supporting Program and Funding Services, Bike/Ped, Safe Routes to Schools, and Transportation Options are moving to and from Transit and are part of the larger ODOT effort to organize by function rather than customer group or mode. PD&A received 2 positions from Transit and moved 5 positions to Transit. Net loss: (3) positions, ($30,000) Services & Supplies.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	17,981	-	-	-	17,981
Overtime Payments	-	-	27,552	-	-	-	27,552
Shift Differential	-	-	58	-	-	-	58
All Other Differential	-	-	9,362	-	-	-	9,362
Public Employees' Retire Cont	-	-	6,333	-	-	-	6,333
Pension Obligation Bond	-	-	333,771	742	-	-	334,513
Social Security Taxes	-	-	4,204	-	-	-	4,204
Mass Transit Tax	-	-	28,597	-	-	-	28,597
Vacancy Savings	-	-	5,846	(1,034)	-	-	4,812
Total Personal Services	**-**	**-**	**$433,704**	**($292)**	**-**	**-**	**$433,412**
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Spc Pmt to Land Conservation Dev	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	433,704	(292)	-	-	433,412
Total Expenditures	**-**	**-**	**$433,704**	**($292)**	**-**	**-**	**$433,412**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(433,704)	292	-	-	(433,412)
Total Ending Balance	**-**	**-**	**($433,704)**	**$292**	**-**	**-**	**($433,412)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	852,067	-	-	-	852,067
Total Services & Supplies	**-**	**-**	**$852,067**	**-**	**-**	**-**	**$852,067**
Total Expenditures							
Total Expenditures	-	-	852,067	-	-	-	852,067
Total Expenditures	**-**	**-**	**$852,067**	**-**	**-**	**-**	**$852,067**
Ending Balance							
Ending Balance	-	-	(852,067)	-	-	-	(852,067)
Total Ending Balance	**-**	**-**	**($852,067)**	**-**	**-**	**-**	**($852,067)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Out of State Travel	-	-	-	(1,100)	-	-	(1,100)
Employee Training	-	-	-	(5,500)	-	-	(5,500)
Office Expenses	-	-	-	(1,000)	-	-	(1,000)
Telecommunications	-	-	-	(1,000)	-	-	(1,000)
Data Processing	-	-	-	(3,240)	-	-	(3,240)
Publicity and Publications	-	-	-	(1,300)	-	-	(1,300)
Intra-agency Charges	-	-	-	(2,000)	-	-	(2,000)
Expendable Prop 250 - 5000	-	-	-	(2,000)	-	-	(2,000)
Total Services & Supplies	**-**	**-**	**-**	**($17,140)**	**-**	**-**	**($17,140)**
Total Expenditures							
Total Expenditures	-	-	-	(17,140)	-	-	(17,140)
Total Expenditures	**-**	**-**	**-**	**($17,140)**	**-**	**-**	**($17,140)**
Ending Balance							
Ending Balance	-	-	-	17,140	-	-	17,140
Total Ending Balance	**-**	**-**	**-**	**$17,140**	**-**	**-**	**$17,140**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	25,727	24	-	-	25,751
Out of State Travel	-	-	2,178	96	-	-	2,274
Employee Training	-	-	13,113	235	-	-	13,348
Office Expenses	-	-	35,981	93	-	-	36,074
Telecommunications	-	-	35,077	79	-	-	35,156
State Gov. Service Charges	-	-	16,343	-	-	-	16,343
Data Processing	-	-	74,603	180	-	-	74,783
Publicity and Publications	-	-	3,310	64	-	-	3,374
Professional Services	-	-	1,820,978	-	-	-	1,820,978
IT Professional Services	-	-	130,975	-	-	-	130,975
Attorney General	-	-	57,276	-	-	-	57,276
Employee Recruitment and Develop	-	-	2,912	-	-	-	2,912
Dues and Subscriptions	-	-	2,273	-	-	-	2,273
Fuels and Utilities	-	-	9,500	-	-	-	9,500
Facilities Maintenance	-	-	15,976	-	-	-	15,976
Agency Program Related S and S	-	-	279,183	7	-	-	279,190
Intra-agency Charges	-	-	64,233	99	-	-	64,332
Other Services and Supplies	-	-	62,232	-	-	-	62,232
Expendable Prop 250 - 5000	-	-	2,156	126	-	-	2,282
IT Expendable Property	-	-	9,645	-	-	-	9,645
Total Services & Supplies	**-**	**-**	**$2,663,671**	**$1,003**	**-**	**-**	**$2,664,674**
Capital Outlay							
Technical Equipment	-	-	5,051	-	-	-	5,051
Automotive and Aircraft	-	-	4,456	-	-	-	4,456

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Software	-	-	1,091	-	-	-	1,091
Data Processing Hardware	-	-	7,111	-	-	-	7,111
Other Capital Outlay	-	-	1,117	-	-	-	1,117
Total Capital Outlay	**-**	**-**	**$18,826**	**-**	**-**	**-**	**$18,826**
Special Payments							
Dist to Cities	-	-	196,621	-	-	-	196,621
Dist to Counties	-	-	235,600	-	-	-	235,600
Dist to Other Gov Unit	-	-	1,800,018	-	-	-	1,800,018
Dist to Non-Gov Units	-	-	949,806	-	-	-	949,806
Other Special Payments	-	-	29,770	-	-	-	29,770
Spc Pmt to Land Conservation Dev	-	-	18,595	-	-	-	18,595
Total Special Payments	**-**	**-**	**$3,230,410**	**-**	**-**	**-**	**$3,230,410**
Total Expenditures							
Total Expenditures	-	-	5,912,907	1,003	-	-	5,913,910
Total Expenditures	**-**	**-**	**$5,912,907**	**$1,003**	**-**	**-**	**$5,913,910**
Ending Balance							
Ending Balance	-	-	(5,912,907)	(1,003)	-	-	(5,913,910)
Total Ending Balance	**-**	**-**	**($5,912,907)**	**($1,003)**	**-**	**-**	**($5,913,910)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(1,791,108)	-	-	-	(1,791,108)
Empl. Rel. Bd. Assessments	-	-	(420)	-	-	-	(420)
Public Employees' Retire Cont	-	-	(306,818)	-	-	-	(306,818)
Social Security Taxes	-	-	(137,019)	-	-	-	(137,019)
Worker's Comp. Assess. (WCD)	-	-	(333)	-	-	-	(333)
Flexible Benefits	-	-	(277,182)	-	-	-	(277,182)
Total Personal Services	**-**	**-**	**($2,512,880)**	**-**	**-**	**-**	**($2,512,880)**
Services & Supplies							
Agency Program Related S and S	-	-	(80,000)	-	-	-	(80,000)
Total Services & Supplies	**-**	**-**	**($80,000)**	**-**	**-**	**-**	**($80,000)**
Total Expenditures							
Total Expenditures	-	-	(2,592,880)	-	-	-	(2,592,880)
Total Expenditures	**-**	**-**	**($2,592,880)**	**-**	**-**	**-**	**($2,592,880)**
Ending Balance							
Ending Balance	-	-	2,592,880	-	-	-	2,592,880
Total Ending Balance	**-**	**-**	**$2,592,880**	**-**	**-**	**-**	**$2,592,880**
Total Positions							
Total Positions							(8)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(8)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(7.25)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(7.25)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Technical Equipment	-	-	-	-	-	-	-
Automotive and Aircraft	-	-	-	-	-	-	-
Recreational Equipment	-	-	-	-	-	-	-
Data Processing Software	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Hardware	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(326)	-	-	(326)
Total Revenues	**-**	**-**	**-**	**($326)**	**-**	**-**	**($326)**
Services & Supplies							
Employee Training	-	-	-	(326)	-	-	(326)
Attorney General	-	-	(19,610)	-	-	-	(19,610)
Total Services & Supplies	**-**	**-**	**($19,610)**	**($326)**	**-**	**-**	**($19,936)**
Total Expenditures							
Total Expenditures	-	-	(19,610)	(326)	-	-	(19,936)
Total Expenditures	**-**	**-**	**($19,610)**	**($326)**	**-**	**-**	**($19,936)**
Ending Balance							
Ending Balance	-	-	19,610	-	-	-	19,610
Total Ending Balance	**-**	**-**	**$19,610**	**-**	**-**	**-**	**$19,610**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Policy, Data & Analysis Division
Cross Reference Number: 73000-400-10-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	-	-	4,000,000	-	-	-	4,000,000
Total Special Payments	**-**	**-**	**$4,000,000**	**-**	**-**	**-**	**$4,000,000**
Total Expenditures							
Total Expenditures	-	-	4,000,000	-	-	-	4,000,000
Total Expenditures	**-**	**-**	**$4,000,000**	**-**	**-**	**-**	**$4,000,000**
Ending Balance							
Ending Balance	-	-	(4,000,000)	-	-	-	(4,000,000)
Total Ending Balance	**-**	**-**	**($4,000,000)**	**-**	**-**	**-**	**($4,000,000)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

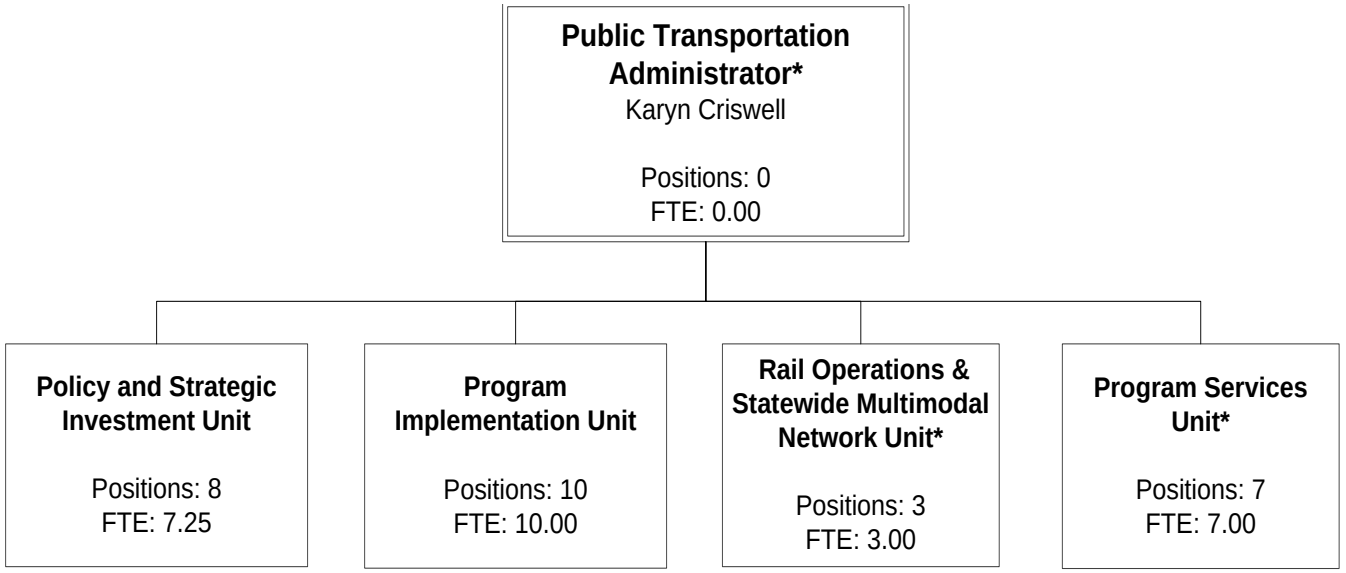
2021-23 Biennium **Cross Reference Number: 73000-400-10-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Federal Revenues	96,627,748	56,600,000	56,600,000	67,163,500	67,163,500	67,163,500
Charges for Services	713,821	-	-	-	-	-
Lottery Bonds	31,272,380	-	-	-	-	-
Interest Income	2,760,221	-	-	-	-	-
Sales Income	14,399	-	-	-	-	-
Loan Repayments	-	2,873,100	2,873,100	-	-	-
Other Revenues	163,582	-	-	-	-	-
Transfer In - Intrafund	51,249,000	65,100,400	65,100,400	63,773,027	63,773,027	63,773,027
Tsfr From Administrative Svcs	-	-	-	-	-	4,000,000
Tsfr From Revenue, Dept of	14,900,024	46,275,000	46,275,000	34,200,000	34,200,000	34,200,000
Transfer Out - Intrafund	(54,096,503)	(13,449,944)	(13,449,944)	(14,726,683)	(14,726,683)	(14,726,683)
Total Other Funds	**$143,604,672**	**$157,398,556**	**$157,398,556**	**$150,409,844**	**$150,409,844**	**$154,409,844**
Federal Funds						
Federal Funds	174,230	201,769	201,769	201,769	201,769	201,443
Total Federal Funds	**$174,230**	**$201,769**	**$201,769**	**$201,769**	**$201,769**	**$201,443**

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Public Transportation Division
Transit Program

Positions: 28 FTE: 27.25

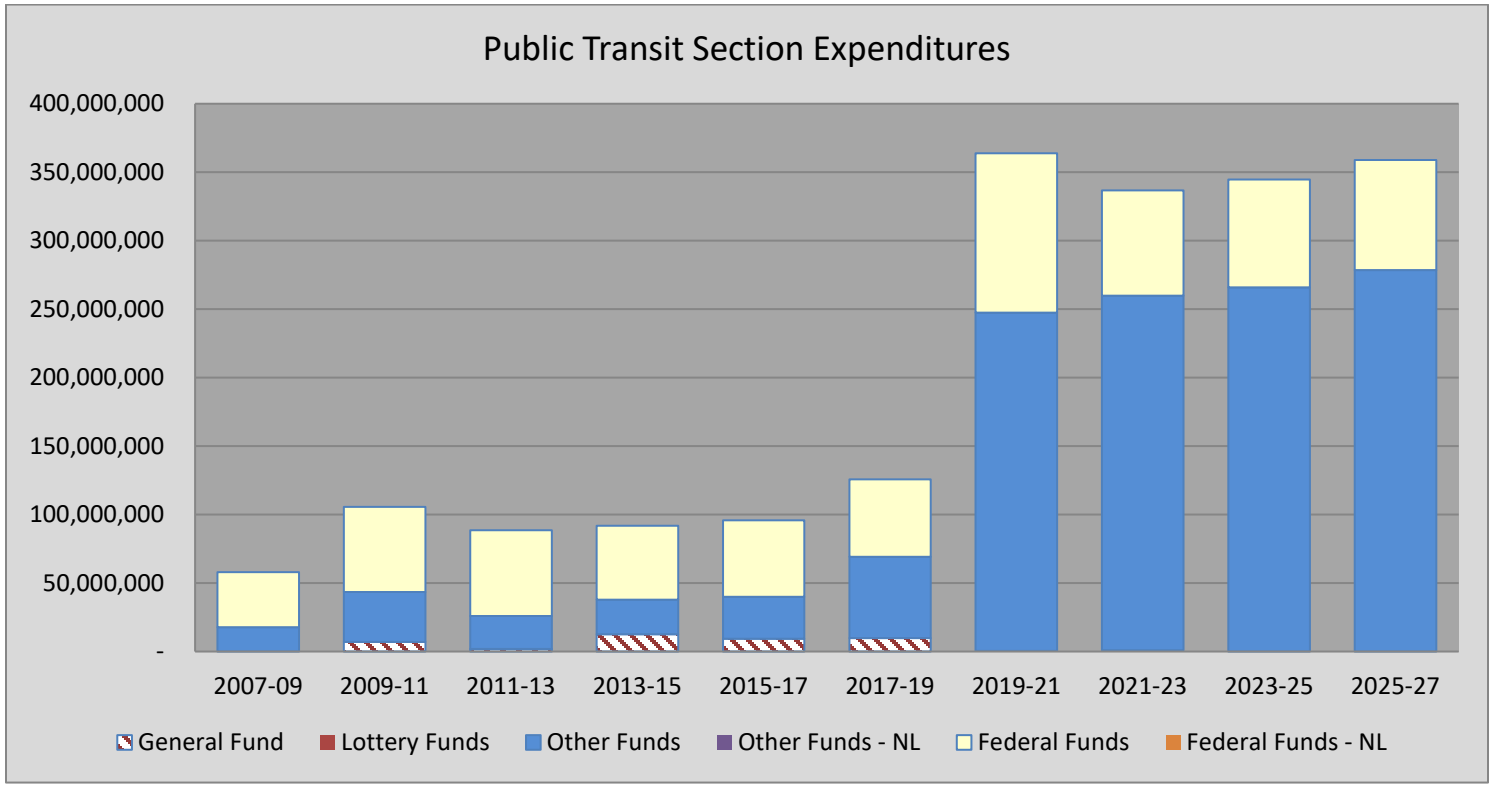


Executive Summary:

Focus Areas: Safer, Healthier Communities **A Thriving Oregon Economy** **Responsible Environmental Stewardship**

Program Contact: Karyn Criswell, Public Transportation Division Administrator

Request: $336,644,808



In 2021, the Oregon Transportation Commission adopted ODOT's Strategic Action Plan in order to accelerate the development of a transportation system that seamlessly supports daily life and a strong, diverse economy. Oregon's future transportation system will be

efficient, innovative and technologically advanced. It will offer a wide range of choices to promote a healthy environment and serve users with diverse needs, including those the system has not served well in the past.

ODOT's Public Transportation Division performs the following public transportation roles:

- Establishes policies and rules for state funding programs with an emphasis on supporting the statewide interconnected transit network for all Oregonians
- Distributes state and federal funds
- Provides training, technical assistance and tools to providers
- Convenes stakeholders and facilitates coordination and collaboration
- Contracts for services that fill gaps in the statewide transit network, including the Public Oregon Intercity Transit (POINT) bus and the Amtrak Cascades passenger rail services

As a result of the 2020 internal reorganization, ODOT's Public Transportation Division is also responsible for managing and implementing the following:

- Safe Routes to School Program
- Pedestrian and Bicycle Program
- Transportation Options Program
- Rail Operations Program
- Oregon Community Paths Program

In general, the ODOT Public Transportation Division manages the statewide public transportation network, sets ODOT policy direction for walking, biking and transit and administers programs that support a reduction in drive-alone trips through funding public transportation operations and capital improvements, passenger rail service, walking and biking infrastructure and transportation options initiatives.

Program Overview

Transportation options and connected communities are essential for people to live independently and participate in Oregon's economy. Each year, Oregonians take roughly 127 million rides on public transportation. Oregon's fixed route transit providers currently deliver

approximately 52 million miles of transit service a year. As a transit and infrastructure owner, as well as a stakeholder with a statewide perspective, ODOT has a unique role in bringing stakeholders together to improve the statewide network. The Public Transit program manages and administers programs that serve rural areas, older adults and people with disabilities, and the general public. Other programs improve transit between communities, purchase buses and facilities, research and implement current technologies that improve safety and the user experience, and update public transportation plans to better serve and connect communities.

These programs fund transit projects in mass transit districts, transportation districts, transit service districts, more than 200 cities and towns, many unincorporated areas, and nine federally recognized Indian tribal areas throughout Oregon.

Additionally, the Public Transportation Division provides support and services ranging from shared technical assistance to cities, counties, and Metropolitan Planning Organizations (MPOs) to financial support of planning and infrastructure projects to local governments. These initiatives and projects require diversity in partnerships, collaboration, and involvement, including representation from the public, advisory committees, MPOs, Tribal Governments, and partnering with state universities and other state agencies in delivering these efforts.

Program Funding

The Legislatively Adopted Budget for the 2021-23 biennium is $258.5 million Other Funds and $76.9 million Federal Funds based on revenue estimates and federal allocations. This will allow the Public Transportation Division to progress toward key performance measures and the ten goal areas outlined in the Oregon Public Transportation Plan.

Program Descriptions

Public Transportation Programs:

General Public Transit

The General Public Transit program funds transit services that benefit the general public statewide. This fund provides bus and bus facility infrastructure funding to transit providers across the state. General public transportation providers are the primary system of transit service delivery in Oregon. In addition to Federal Funds from the Formula Grants for Rural Areas program and Bus and Bus Facilities program, the General Public Transit program includes the Statewide Transportation Improvement Fund (STIF) established in the 2017 legislative session as a new, dedicated source of funding to maintain or expand public transportation. The dramatic increase in state investment in public transportation that will result from implementation of the STIF will be transformational to public transportation in Oregon.

By providing dedicated and predictable funding for general public transit, the STIF will help increase:

- Bus service frequency
- Expand bus routes
- Reduce fares to better serve areas with a high percentage of low-income households
- Fund procurement of low-emission or no-emission buses particularly in urban areas,
- Improve frequency and reliability of coordinated services between service providers and regions
- Reduce fragmentation in the provision of transportation services
- Implement programs to provide student transit service - particularly for students in grades 9 through 12

Using the revised Oregon Public Transportation Plan goals and outcomes as a policy framework, implementation of this new program will make Oregon a leader in public transportation and usher in a new era for public transportation throughout the state.

Statewide Transit Network
While public transportation often serves people within communities, links between communities are often missing. Closing these gaps through a combination of passenger rail and bus services benefits Oregonians who travel long distances for their jobs and for seniors who rely on regional and intercity transit connections as critical lifelines to medical services, groceries, and other essential services.

The Transit Network program provides options for statewide travel connecting regions, towns, and rural communities with major transportation hubs and urban centers as well as providing links to interstate travel. The Public Transportation Division works with private intercity operators to create regional connections that use private investment to leverage federal funding. Intercity buses make scheduled connections with Amtrak and other intercity carriers to make traveling accessible, reliable, and convenient. The program continues to fill gaps in the statewide transit system by bringing new bus routes to rural communities and other parts of the state that have been underserved. New discretionary funding for intercommunity transportation will further enhance the ability for this program to support an interconnected statewide transit network.

Public Transit Planning and Research
The planning program supports public transportation-related planning at statewide, regional, local, and corridor levels. Public Transportation Division staff assist in developing cooperative, continuous, and comprehensive policies resulting in long-range plans and short-range programs based on transportation investment priorities. Activities also include research, development, and collection of

standardized transit data to improve availability of passenger information and ODOT's capacity to analyze the statewide system and make program improvements. A significant focus of the statewide portion of this program for the past several years has been the update of the Oregon Public Transportation Plan. This updated plan provides a policy framework for managing the statewide public transportation system in nine goal areas of mobility:

- Accessibility and connectivity
- Community livability and economic vitality
- Equity
- Health
- Safety and security
- Environmental sustainability
- Land use
- Funding and strategic investment
- Communication, collaboration and coordination.

STIF administrative rules require projects to be consistent with the OPTP. Both STIF's Enhanced Mobility of Seniors and Individuals with Disabilities program, and the Special Transportation Program require projects to be derived from an eligible local public transportation plan. STIF has expanded the resources available to providers to improve planning and regional service coordination and it established a statewide transit technical resource center to assist providers, particularly in rural areas, with training, planning, and information technology.

More recently, the FTA published a new rule that requires urbanized area formula grant recipients to develop Public Transportation Agency Safety Plans (PTASP). ODOT is required to develop PTASPs for small urban transportation systems unless they elect to develop their own plan. Eight of the ten small urban systems have asked ODOT to develop their plans. The Public Transportation Division is using FTA planning funds to procure consultant support for developing the plans, and will work with appropriate Metropolitan Planning Organizations (MPOs) to ensure they have access to safety plan targets for inclusion in their own planning efforts.

In late 2018, ODOT adopted the Oregon Statewide Tier II Transit Asset Management Plan (TAM) in accordance with FTA guidelines requiring transit agencies to maintain and document minimum transit asset management standards. ODOT is coordinating with -MPOs to assist with the development of TAM performance targets that address the standards established in the TAM Final Rule for each region.

Enhanced Mobility of Seniors and Individuals with Disabilities Program / Special Transportation Program

The Enhanced Mobility of Seniors and Individuals with Disabilities program and the Special Transportation program removes barriers, coordinates services, and expands travel options for older adults and people with disabilities. Public transit services for older adults and people with disabilities are frequently provided through paratransit and dial-a-ride services that move people door-to-door. More than 20 million trips on fixed routes or demand response service are taken each year by older adults and people with disabilities.

Rural Veterans Healthcare Transportation Program

During the 2021 session the Oregon Legislature established the Rural Veterans Healthcare Transportation Grant Program within the Department of Veterans Affairs through HB2139. After a successful pilot during the 19-21 biennium, will ODOT will continue its partnership in delivering this program in order to address the ongoing need to bridge gaps and resolve barriers between Oregon's veterans living in rural areas and the healthcare benefits they've earned.

Accelerating Integrated Mobility

ODOT was awarded a grant through the FTA Accelerating Integrated Mobility program to build a web-based repository of transit data, census data and open-source software. The project will build a user interface providing near-real time and historical transit network information to planners at the local, state and federal levels to support planning, investment and management of large transit networks.

Active Transportation Programs:
Pedestrian and Bicycle Program

The Oregon Pedestrian and Bicycle Program provides resources to help the Oregon Department of Transportation (ODOT) achieve its mission to “provide a safe and reliable multimodal transportation system that connects people and helps Oregon's communities and economy thrive.” The goals of the Pedestrian and Bicycle Program are to reduce crashes involving people walking and biking, eliminate crashes that result in injuries and deaths, and promote walking and biking to reduce congestion, and improve health and safety. We work towards these goals by supporting implementation of the Oregon Bicycle and Pedestrian Plan, developing walking and bicycling safety and education materials, funding projects that improve conditions for walking and biking, providing planning and design guidance for pedestrian and bicycle projects, and staffing the Oregon Bicycle and Pedestrian Advisory Committee.

Safe Routes to School Program
“Safe Routes to School” refers to efforts that improve the environment and educate children on how to safely walk (by foot or mobility device) or bicycle to school. The Oregon Department of Transportation has two main types of Safe Routes to School programs: Construction and Education grants as well as Technical Assistance. Construction programs focus on making sure safe walking and biking routes exist through investments in crossings, sidewalks and bike lanes, flashing beacons, and the like. Education programs focus on education and engagement to assure awareness and safe use of walking and biking routes. The Public Transportation Division houses ODOT's Safe Routes to School Construction Program which provides grants for communities to build safety improvements near school and provides technical assistance for communities to create a Safe Routes to School Plan including educating students on walking and biking options and how to do use them safely.

Community Paths Program
This program uses state (Multimodal Active Transportation) and federal (Transportation Alternative) funds to invest in biking and walking facilities that are "off the roadway system". This provides critical links and connections to schools, downtowns, shopping, employment, and other destinations. Long distance paths serve communities such as Southern Oregon's Bear Creek Greenway, or Portland's Springwater Corridor.

Transportation Options Program
The Transportation Options (TO) program focuses on implementation of the Oregon Transportation Options Plan, including: managing demand across the transportation system; educating students and the public on travel options and how to safely use them; connecting veterans, low income populations, communities of color, and others with ways to get to and from work or school; supporting vanpooling; and more.

Program Justification

The Public Transportation Division exercises statewide leadership and vision in promoting, developing, funding, and managing multimodal statewide networks of transportation systems and facilities. These systems and facilities provide access to Oregon for the state's citizens and visitors, provide efficient movement of commerce, support healthy sustainable travel choices, and safe transportation system use, and enhance Oregon's competitive position in national and international markets. The purpose of the Public Transportation Division is also closely tied to that of the Rail Section. Each section’s purpose is to provide safe, efficient transportation systems that support economic opportunity and livable communities for Oregonians by working in conjunction with other transportation agencies, divisions and providers.
As an integral part of the state transportation system, public transportation resources provide users with seamless access, mobility, and connectivity. Citizens and visitors benefit economically through access to services, employment, and recreation, which in turn promotes

healthy thriving communities. Public Transportation Division's goal is to provide the leadership to develop a public transportation system that is integrated as a strategic complement to transportation solutions for Oregon. The following four organizing principles ground the division as it looks to the future of integrated transportation solutions:

- Access – Provide access to everyone who wants to use public transportation. This includes older adults, individuals with disabilities, commuters, students, and tourists. Access considers location, amenities, shelters, and lighting.
- Availability – Make services available in the places where people live and where people want to go. Make services available at times that people need to use them, both leaving and returning.
- Connectivity – Create a system that connects. Consider how someone can use public transportation to easily get from their small town to a large city. Plan public transportation so it can be used to get from one part of a city to another. Make it convenient for people to use those connections.
- Economic Development – Be aware of how public transportation can enhance economic development in a community. Ensure housing developments are connected to jobs and needed services. Consider land uses and route patterns including access to jobs, tourism, and retail centers. Strategically planned transit systems can address congestion, health, and air quality to maintain a livable and attractive society.

Program Performance

Transit Rides

From 2000 to 2011 there was strong growth in transit ridership in Oregon. This trend began reversing itself in 2011 and transit ridership has been in decline through 2018 from 33 to 30 rides per capita. This decline is due, in part, to population growth and stagnant funding levels. Increased public transportation funding from the STIF will grow transit service in the short-term and keep pace with population growth in the mid-term. However, by approximately 2026, the additional funding no longer keeps pace with population growth and service levels are projected to decline below 2013 levels.

Of the 124.3 million annual trips provided in FY 2019, 96.6 million were provided by Tri-County Metropolitan Transportation District (TriMet), 20.4 million were provided by other large urban area transit systems, 3.9 million were provided by transit systems in small urban areas of between 200,000 and 50,000 population, and 3.4 million were provided by rural transit providers and rural non-profit agencies.

Fleet Condition

The Public Transportation Division partners with local agencies to provide buses that help communities offer safe, cost-effective public transportation. There are approximately 1,000 active transit buses that were purchased with ODOT funding. ODOT maintains an inventory of all capital assets with a value of $50,000 or more, consistent with FTA requirements. The Oregon Statewide Tier II Transit Asset Management Plan includes condition assessments for all inventoried capital assets. The plan is used to monitor and predict asset performance, and inform investment prioritization. There are currently 53 Tier II transit systems.

ODOT's performance goal is to keep the transit fleet in a "state of good repair" based on federal standards for expected age, mileage, and condition. The majority of rural transit vehicles are small transit buses that are expected to last for only five years or 150,000 miles. Public Transportation Division's goal is to keep grant-funded assets in a "state of good repair" through timely vehicle maintenance and replacement, with no more than 40 percent of the fleet exceeding useful life standards.

A significant number of buses were replaced in 2009 through the federal American Recovery and Reinvestment Act (ARRA). Since then, a variety of funding programs – the federal Fixing America's Surface Transportation (FAST) Act program, special Oregon State legislative appropriations in 2013 and 2015, and a one-time Oregon Transportation Commission investment of $5 million per year for FY 2019-21 – have enabled ODOT to keep the fleet in a "state of good repair" in the short term. Although the Commission's investment in transit vehicles is not anticipated to continue beyond 2021, STIF resources will purchase new vehicles to support service expansion and replace exiting vehicles to improve fleet condition. The challenge is to continue replacing of the 1,000 local vehicles that have been purchased with state and federal funds. Even with STIF providing new vehicles, it is expected that the statewide fleet may slip below the goal by 2024, with somewhat higher mileage and older buses in use by transit agencies.

Public Transit Vehicle Condition

Percent of Public Transit buses that meet replacement standards

Our strategy

ODOT's Public Transportation Division (PTD) partners with local transit providers to offer safe and cost-effective public transportation. The goal is to keep transit vehicles in a "State of Good Repair" (SGR) based on guidance from the Federal Transit Administration (FTA) to ensure they operate at optimal performance.

PTD calculates the expected useful life of various types and sizes of vehicles based on their mileage, age, and condition. This helps determine when a vehicle should be replaced to ensure dependable travel and to prioritize resources for replacement, as well as allow time to purchase replacement vehicles before maintenance or rebuild costs escalate or breakdowns occur. The most effective investment strategy requires advance planning and good fleet management

Both direct FTA funding and ODOT administered funding are available for vehicle investment, depending on the recipient. ODOT holds a security interest in vehicles that purchased with state or federal funds through PTD. Data for 2020 includes all active vehicles, regardless of funding. This is the first time this fleet data includes vehicle information from TriMet and Cherriots. Combined, their fleet represents over half of all 2,115 vehicles in use by Oregon transit providers and inclusion of these results improves overall state performance.

About the target

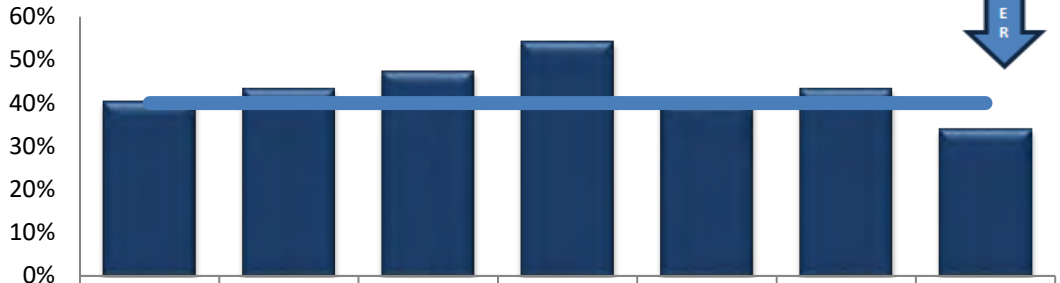
Achieving the target for percentage of public transportation vehicles meeting replacement standards results in a more safe and dependable public transportation system across the state.

How we are doing

A focused effort of state, federal, and local match dollars enabled public transportation vehicles to meet the goal in 2020.

Each year, ODOT distributes approximately $12 million in federal funds to Oregon transit providers to replace vehicles. Recognizing inadequate funding for transit vehicles, the

Public Transit Vehicle Condition - Percent of Public Transit Buses that meet replacement standards.



	2014	2015	2016	2017	2018	2019	2020
Actual	40.4%	43.5%	47.4%	54.3%	40.8%	43.4%	34.1%
Goal	40%	40%	40%	40%	40%	40%	40%

Facts

Most small rural transit buses are expected to last for only 5 years or 150,000 miles. Of the 654 active vehicles in this category in 2020, 44% are nearing or past their useful life.

Public Transit Vehicle Condition, cont.

Oregon Transportation Commission targeted $5 million annually for 2019, 2020, and 2021 to improve vehicle conditions. PTD is distributing these funds over a 6-year period to allow for gradual replacement of vehicles and avoid having a large number of vehicles to replace at one time. The Commission recently allocated additional funding for vehicle replacement in the 2024-27 STIP.



Beginning in 2019, the Statewide Transportation Improvement Fund (STIF), created as part of the 2017 transportation funding package, *Keep Oregon Moving*, provides new dedicated funding to expand access to public services and jobs, relieve congestion, reduce greenhouse gas emissions, and improve public transportation for students and low-income communities.

STIF funds help transit providers provide the local match to leverage additional federal funding for vehicles. Transit providers are responsible for determining their local needs and priorities and have plans to purchase 329 new vehicles using STIF funds by the end of the 2019-2021 biennium.

The effects of these funding sources has substantially improved the condition of the statewide fleet. However, even with this combination of federal, STIF, and special Surface Transportation Block Grant funding. PTD estimates that funding will not be adequate to keep fleet at or below the desired goal in future years.

Additional funding will be needed to maintain the goal due to an increasing number of vehicles projected to exceed useful life by 2021 and 2022. In particular, many of the large, expensive buses that were purchased through funds from the 2009 American Recovery and Reinvestment Act will need to be replaced. Planning for replacement of these vehicles is critical since it can take almost three years to design, order, build and deliver the larger buses. Additionally, PTD's investment priorities encourage agencies to convert to low or no emission fuel fleets and reduce GHG emissions. Such vehicles typically have higher initial purchase costs, but lower lifecycle costs, than standard diesel vehicles.

Factors affecting results and what needs to be done

Local transit providers decide to replace vehicles based on the vehicles' condition and their ability to meet local match funding requirements. Oregon transit providers rely on the state Special Transportation Fund (STF) and STIF to provide local match funding for FTA grants used to maintain an optimum replacement schedule due to the lack of sufficient local match funds.

Ongoing STF and STIF funding stability will be essential in meeting the goal for vehicles in a state of good repair.

About the data

Transit providers report the condition and mileage of their vehicles through the Oregon Public Transit Information System (OPTIS) database and the FTA's National Transit Database. Recently, TriMet and Cherriots provided data on their active fleet so that ODOT could assess the statewide transit fleet. Annually, PTD is required to submit a Transit Asset Management (TAM) Plan on current vehicle conditions and projections for improvement in the SGR for all but the two largest transit providers.

Contact information

Patricia McNeil
ODOT Public Transportation Division
503-986-3410

Data sources

Oregon Public Transit Information System
National Transit Database

Transit Rides

Average number of transit rides each year per Oregonian

Our strategy

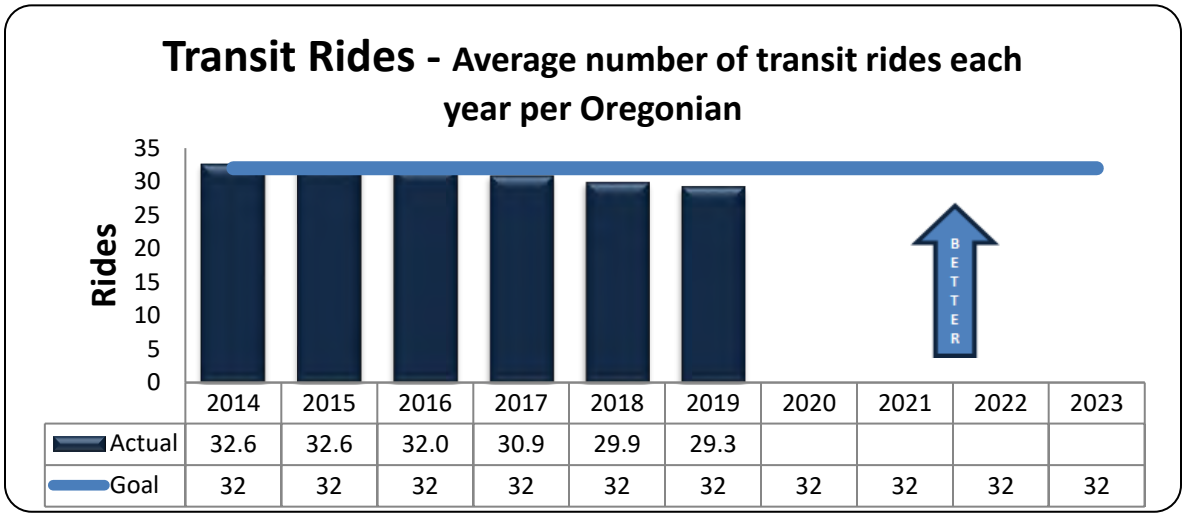
ODOT Public Transportation Division (PTD) partners with local transit providers to offer safe and cost-effective public transportation. This system supports the state's economy and quality of life across diverse geographies and people. Public transportation is also vital for reducing congestion and greenhouse gas emissions and providing access to essential services, and transportation for those who cannot or choose not to drive. The demand for public transportation in Oregon is expected to grow in response to changing demographics.

In 2018, the Oregon Transportation Commission adopted the *Oregon Public Transportation Plan* (OPTP) that outlines policies to support increased ridership, improved transit outreach, comprehensive planning for transit, and better transit facilities. Public transportation is an integral component of Oregon's multimodal transportation system that helps Oregon's diverse communities work by getting people where they want to go.

Local transit providers are receiving additional funding provided through the Statewide Transportation Improvement Fund (STIF), part of the 2017 *Keep Oregon Moving.* And in December 2020, the Oregon Transportation Commission adopted its Strategic Action Plan, which targets an outcome of improved access to transit, walking, and biking. Success will be measured by the increase in the percentage of agency funding dedicated to projects and programs that improve equitable access to walking, biking and transit. Strong partnerships with local transit providers to enhance investments in public transportation are key to this outcome.

About the target

This goal was established pre-COVID, presuming steady ridership. PTD based this on an average of 32 transit rides per Oregonian between provided between 2011 and 2018. PTD will be assessing impacts from the COVID-19 pandemic and its effect on travel and this target.



	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Actual	32.6	32.6	32.0	30.9	29.9	29.3				
Goal	32	32	32	32	32	32	32	32	32	32

Fact

Nearly $874M in federal emergency funding will help mitigate effects of COVID-19 on transit service providers and facilitate service recovery.

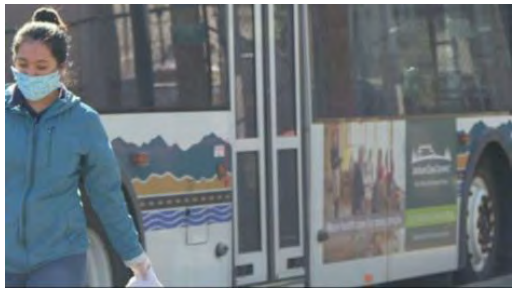
Transit rides, cont.

How we are doing

The effects of COVID-19 on local and regional transit ridership in Oregon have been substantial. This is consistent with national trends, where ridership fell by more than half between 2019 and 2020. PTD continues to analyze the impact of the pandemic and timing for recovery.

Factors affecting results and what needs to be done

With the infusion of STIF funding, PTD expects increased transit ridership across the state. However, investments in new services can take years to result in expanded ridership. Service costs are increasing, particularly with COVID-19 precautions, and low fuel prices can contribute to reduced demand for public transportation.



Conversely, congestion and climate concerns increase demand for alternatives to single occupancy vehicles. Strategic investments in priority multimodal corridors should contribute to the State's goals for reducing greenhouse gas emissions and congestion management.

TriMet, Cherriots (Salem Area Mass Transit), and Lane Transit District provide about 90 percent of all transit trips in Oregon. Although all Oregon public transit providers are investing to increase ridership, the largest agencies will be providing the largest gains.

Local transit providers determine their local needs and priorities. Although these include increasing ridership, they also need STIF funds to add or replace buses, extend routes, increase service frequency, procure enhanced technology, add passenger shelters, or better service planning. If ridership trends return to pre-COVID levels, the need for transportation alternatives will outpace available service within the decade.

Oregon's changing demographics and population growth also affect the ability of local transit providers to meet this goal. Of note, Oregon's population over the age of 65 grew from 16 percent to 18.1 percent over the past five years.

About the data

Smaller and rural providers report ridership to the PTD Oregon Public Transit Information System (OPTIS) database on a quarterly basis. Larger, urban providers report ridership annually to the National Transit Database (NTD). This data is typically released one full year after transit agencies provide their data. Population data comes from estimates made by the Portland State University Population Research Center.

Contact information

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Data sources

Oregon Public Transit Information System;
National Transit Database;
Portland State University, Population Research Center

Enabling Legislation

The Federal Transit Administration (FTA) requires that each state adopt policies and procedures to be used in administering the FTA Section 5305, 5339, 5310, and 5311 grant programs. The Public Transportation Division is governed by federal law found in Title 49 United States Code Chapter 53 and detailed in the applicable circulars and the Master Agreement between the state and FTA.

The following Oregon Revised Statutes (ORS) relate to Public Transportation Division funding and operation: ORS 184.642, which establishes the Transportation Operating Fund (TOF), a portion of which partially funds the Public Transportation Division through: §(2)(a) funds collected under ORS 184.643, which establishes non-road fuel tax funds, and §(3)(e), a portion of state identification card fees collected under ORS 807.410. Additionally, ORS 323.455 establishes the percentage of cigarette tax for the Special Transportation Account, and ORS 391.800 establishes the Special Transportation Fund Program. ORS 184.751 establishes the Statewide Transportation Improvement Fund Program as funded by the tax imposed under ORS 320.550. ORS 184.740-742 guides the SRTS program.

Funding Streams

A portion of Public Transportation Division's funding is from the Federal Transit Administration (FTA) -rural general public transit intercity, Enhanced Mobility of Seniors and Individuals with Disabilities program, bus and bus facilities, and planning programs- and the Federal Highway Administration (FHWA), the federal lands access program ($76.9 million in 2021-23).

In addition, the Oregon Transportation Commission directs FHWA Surface Transportation Program funds for capital purchases to enhance the mobility of older adults and people with disabilities

Federal Funds are primarily used to support the General Public transportation program along with the Seniors and Individuals with Disabilities Program. Additional federal programs include the Bus and Bus Facilities program, Mass Transit Vehicle Replacement, and Statewide Transportation Planning.

State funding sources include cigarette tax, ID card revenue, interest income, the ODOT Transportation Operating Fund (TOF), and the Statewide Transportation Improvement Fund (STIF), the transit payroll tax established under HB 2017. New program funding streams associated with the reorganized division include revenue from the State Highway Fund and bicycle excise tax revenue.

Other Funds resources dedicated to the Special Transportation Fund are used to provide an ongoing source of financial support for transportation services benefiting older adults and individuals with disabilities. The funds are largely distributed on a population-based formula, and are often used to leverage additional federal program dollars.

HB 2017(2017), created the statewide transit payroll tax, (STIF- Statewide Transportation Improvement Fund), shifting the majority of the Public Transportation Division's funding to Other Funds. After collection and administration costs, the STIF payroll tax generated $46.9 million in the 2017-19 biennium and $212.9 million in 2019-21.

STIF funds are distributed 90 percent by formula allocation based on where revenues were collected (including a minimum allocation for smaller agencies); five percent by discretionary solicitation to be established by the Oregon Transportation Commission; four percent by a discretionary process specifically to benefit intercommunity transit connections; and one percent reserved for administration, and planning and technical assistance, particularly for rural transit providers.

The Oregon legislature directed ODOT to transfer $10.1 million from STIF to the Special Transportation Fund (STF) to maintain STF funding levels in the 2019-21 biennium. In the first 2020 Special Session, the Oregon Legislature passed SB 1601, directing ODOT to consolidate the two state-funded public transportation programs—STIF and the STF—into a single public transportation program by July 1, 2023. ODOT will take action to implement the changes as directed, however given implementation timelines, a similar revenue transfer would be required to stabilize the STF program during the 21-23 biennium.

Additionally, for those programs recently transferred to the divisions, programmatic expenditure authority resides under the Policy, Data & Analysis Division.

Transit program funds are primarily distributed to local service providers in three ways:

- Through a formula based primarily on service-area population, or in the case of the Statewide Transportation Improvement Fund, by where payroll tax revenues are generated
- Through a formula based on the number of rides given and miles traveled
- Through a biennial discretionary grant solicitation that combines the multiple sources of federal and state funding

Significant Program Changes from 2019-21

The 2019 Oregon State Legislature directed ODOT to consolidate the two state-funded public transportation programs—STIF and STF—into a single public transportation program. ODOT subsequently developed a recommended set of concepts to inform statutory changes that were presented to the 2020 Legislature. During the First 2020 Special Session, the Oregon Legislature passed SB 1601, formalizing the consolidation of the two programs by July 1, 2023.ODOT will take action to implement the changes as directed.

Additionally, as result of significant reorganization of ODOT during 2020, multiple programs shifted from the Policy, Data & Analysis Division to the Public Transportation Division (formerly the Rail & Public Transit Division). Although these programs are already fully implemented and operational in practice, ODOT plans to leverage this enhanced ability to coordinate multimodal work across diverse programs to achieve the greatest administrative efficiency while maximizing benefits for all Oregonians.

Revenue Sources

Public Transportation Division

Funds	Source	Program	Revenue	Limits on use of Funds	Match
Other	Transfer-In Department of Revenue - Cigarette Tax	Senior and Individuals with Disabilities (Special Transportation Fund Program)	$6,809,668	Dedicated revenue: Special Transportation Fund for Seniors and Individuals with Disabilities	No match required
Other	Transfer-In Department of Revenue – Employee Payroll Tax	General Public Program	$232,200,000		No state match require, but local match required by project type
Other	Transfer-In - Intrafund (Lawnmower Fund)	Senior and Individuals with Disabilities (Special Transportation Fund Program)	$6,582,989	Limited to Special Needs Transportation and Public Transit programs	No match required
Other	Transfer-In - Intrafund (DMV Photo Identification)	Senior and Individuals with Disabilities (Special Transportation Fund Program)	$5,188,079	Dedicated revenue: Special Transportation Fund for Seniors and Individuals with Disabilities	No match required
Lottery	Transfer-In – Department of Veteran's Affairs	Senior and Individuals with Disabilities (Special Transportation Fund Program)	$650,000	To administer grants (on behalf of ODVA) related to transportation services primarily for health care appointments	No match required

Funds	Source	Program	Revenue	Limits on use of Funds	Match
Other	Interest Income	Senior and Individuals with Disabilities (Special Transportation Fund Program)	$223,000	Dedicated revenue: Special Transportation Fund for Seniors and Individuals with Disabilities	No match required
Federal	Federal Transit Administration	Seniors and Individuals with Disabilities (FTS 5310 Program)	$36,941,785	Federal grants must be used as required by program circulars.	10.27% to 20% match paid by local grantee
Federal	Federal Transit Administration	Statewide Planning	$2,287,474	Federal grants must be used as required by program circulars.	20% match paid by local grantee
Federal	Federal Transit Administration	General Public Program (FTA Formula Grants for Rural Areas)	$37,657,244	Federal grants must be used as required by program circulars.	10.27 to 43.92% match paid by grantee
Other	Federal Transit Administration (Federal as Other Funds)	Transit Operations	$6,006,088	Federal grants must be used as required by program circulars.	No match required

Policy Packages

Transit: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#801 Analyst Adjustments $300,000 0 Positions 0.00 FTE

This package provides Lottery Funds expenditure limitation to enable 2019-21 committed funds associated with the Oregon Department of Veterans' Affairs Rural Veteran Healthcare Transportation Grant program to be spent in the 2021-23 biennium.

#810 Statewide Adjustments ($197) 0 Positions 0.00 FTE

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

#811 Budget Reconciliation Adjustments **$650,000** **0 Positions** **0.00 FTE**

This package provides expenditure limitation for ODOT to administer the 2021-23 Rural Veteran Healthcare Transportation Grant program on behalf of the Oregon Department of Veterans' Affairs. This amount is in addition to the 2019-21 funds that were rolled forward in the above package.

Public Transit Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-Out

- Removing Federal Funds no longer used in the Transit Operations program. Phase-out ($32,764).

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

060 Technical Adjustments

- Programs/positions supporting Program and Funding Services, Bike/Ped, Safe Routes to Schools, and Transportation Options are moving to and from Transit and are part of the larger ODOT effort to organize by function rather than customer group or mode. Transit received 5 positions from PD&A and moved 2 positions to PD&A for a net result of 3 positions and $30,000 Services & Supplies to the Public Transit Division.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Public Transit**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 73000-400-11-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Tsfr To Human Svcs, Dept of	-	-	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Temporary Appointments	-	-	1,989	-	-	-	1,989
Overtime Payments	-	-	330	-	-	-	330
Public Employees' Retire Cont	-	-	57	-	-	-	57
Pension Obligation Bond	-	-	44,185	-	-	-	44,185
Social Security Taxes	-	-	177	-	-	-	177
Mass Transit Tax	-	-	4,043	-	-	-	4,043
Vacancy Savings	-	-	(4,747)	-	-	-	(4,747)
Total Personal Services	**-**	**-**	**$46,034**	**-**	**-**	**-**	**$46,034**
Total Expenditures							
Total Expenditures	-	-	46,034	-	-	-	46,034
Total Expenditures	**-**	**-**	**$46,034**	**-**	**-**	**-**	**$46,034**
Ending Balance							
Ending Balance	-	-	(46,034)	-	-	-	(46,034)
Total Ending Balance	**-**	**-**	**($46,034)**	**-**	**-**	**-**	**($46,034)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Public Transit**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 73000-400-11-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	(3,663)	-	-	(3,663)
Out of State Travel	-	-	-	(1,264)	-	-	(1,264)
Employee Training	-	-	-	(4,332)	-	-	(4,332)
Office Expenses	-	-	-	(12,387)	-	-	(12,387)
Data Processing	-	-	-	(5,994)	-	-	(5,994)
Intra-agency Charges	-	-	-	(5,124)	-	-	(5,124)
Total Services & Supplies	**-**	**-**	**-**	**($32,764)**	**-**	**-**	**($32,764)**
Total Expenditures							
Total Expenditures	-	-	-	(32,764)	-	-	(32,764)
Total Expenditures	**-**	**-**	**-**	**($32,764)**	**-**	**-**	**($32,764)**
Ending Balance							
Ending Balance	-	-	-	32,764	-	-	32,764
Total Ending Balance	**-**	**-**	**-**	**$32,764**	**-**	**-**	**$32,764**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	5,851	-	-	-	5,851
Out of State Travel	-	-	1,132	32	-	-	1,164
Employee Training	-	-	1,161	-	-	-	1,161
Office Expenses	-	-	1,020	-	-	-	1,020
Telecommunications	-	-	2,489	172	-	-	2,661
Data Processing	-	-	1,600	252	-	-	1,852
Publicity and Publications	-	-	491	1,277	-	-	1,768
Professional Services	-	-	3,631	7,000	-	-	10,631
Attorney General	-	-	576	951	-	-	1,527
Employee Recruitment and Develop	-	-	90	80	-	-	170
Dues and Subscriptions	-	-	150	-	-	-	150
Facilities Maintenance	-	-	3,871	-	-	-	3,871
Agency Program Related S and S	-	-	53,910	170,596	-	-	224,506
Intra-agency Charges	-	-	27,012	-	-	-	27,012
Other Services and Supplies	-	-	1,073	1,522	-	-	2,595
Expendable Prop 250 - 5000	-	-	-	1,482	-	-	1,482
IT Expendable Property	-	-	248	-	-	-	248
Total Services & Supplies	**-**	**-**	**$104,305**	**$183,364**	**-**	**-**	**$287,669**
Special Payments							
Dist to Cities	-	-	58,783	390,669	-	-	449,452
Dist to Counties	-	-	2,052,507	725,547	-	-	2,778,054
Dist to Other Gov Unit	-	-	7,470,320	1,451,828	-	-	8,922,148
Dist to Non-Gov Units	-	-	471,765	401,544	-	-	873,309
Dist to Individuals	-	-	-	17,551	-	-	17,551

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	2,384	1,673	-	-	4,057
Total Special Payments	**-**	**-**	**$10,055,759**	**$2,988,812**	**-**	**-**	**$13,044,571**
Total Expenditures							
Total Expenditures	-	-	10,160,064	3,172,176	-	-	13,332,240
Total Expenditures	**-**	**-**	**$10,160,064**	**$3,172,176**	**-**	**-**	**$13,332,240**
Ending Balance							
Ending Balance	-	-	(10,160,064)	(3,172,176)	-	-	(13,332,240)
Total Ending Balance	**-**	**-**	**($10,160,064)**	**($3,172,176)**	**-**	**-**	**($13,332,240)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	747,852	-	-	-	747,852
Empl. Rel. Bd. Assessments	-	-	130	-	-	-	130
Public Employees' Retire Cont	-	-	128,108	-	-	-	128,108
Social Security Taxes	-	-	57,211	-	-	-	57,211
Worker's Comp. Assess. (WCD)	-	-	103	-	-	-	103
Flexible Benefits	-	-	86,022	-	-	-	86,022
Total Personal Services	**-**	**-**	**$1,019,426**	**-**	**-**	**-**	**$1,019,426**
Services & Supplies							
Agency Program Related S and S	-	-	30,000	-	-	-	30,000
Total Services & Supplies	**-**	**-**	**$30,000**	**-**	**-**	**-**	**$30,000**
Total Expenditures							
Total Expenditures	-	-	1,049,426	-	-	-	1,049,426
Total Expenditures	**-**	**-**	**$1,049,426**	**-**	**-**	**-**	**$1,049,426**
Ending Balance							
Ending Balance	-	-	(1,049,426)	-	-	-	(1,049,426)
Total Ending Balance	**-**	**-**	**($1,049,426)**	**-**	**-**	**-**	**($1,049,426)**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.25
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.25**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	-	120,000	-	-	-	-	120,000
Dist to Other Gov Unit	-	180,000	-	-	-	-	180,000
Total Special Payments	**-**	**$300,000**	**-**	**-**	**-**	**-**	**$300,000**
Total Expenditures							
Total Expenditures	-	300,000	-	-	-	-	300,000
Total Expenditures	**-**	**$300,000**	**-**	**-**	**-**	**-**	**$300,000**
Ending Balance							
Ending Balance	-	(300,000)	-	-	-	-	(300,000)
Total Ending Balance	**-**	**($300,000)**	**-**	**-**	**-**	**-**	**($300,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Public Transit
Cross Reference Number: 73000-400-11-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(197)	-	-	-	(197)
Total Services & Supplies	**-**	**-**	**($197)**	**-**	**-**	**-**	**($197)**
Total Expenditures							
Total Expenditures	-	-	(197)	-	-	-	(197)
Total Expenditures	**-**	**-**	**($197)**	**-**	**-**	**-**	**($197)**
Ending Balance							
Ending Balance	-	-	197	-	-	-	197
Total Ending Balance	**-**	**-**	**$197**	**-**	**-**	**-**	**$197**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Public Transit**

Pkg: 811 - Budget Reconciliation Adjustments **Cross Reference Number: 73000-400-11-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	-	260,000	-	-	-	-	260,000
Dist to Other Gov Unit	-	390,000	-	-	-	-	390,000
Total Special Payments	**-**	**$650,000**	**-**	**-**	**-**	**-**	**$650,000**
Total Expenditures							
Total Expenditures	-	650,000	-	-	-	-	650,000
Total Expenditures	**-**	**$650,000**	**-**	**-**	**-**	**-**	**$650,000**
Ending Balance							
Ending Balance	-	(650,000)	-	-	-	-	(650,000)
Total Ending Balance	**-**	**($650,000)**	**-**	**-**	**-**	**-**	**($650,000)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

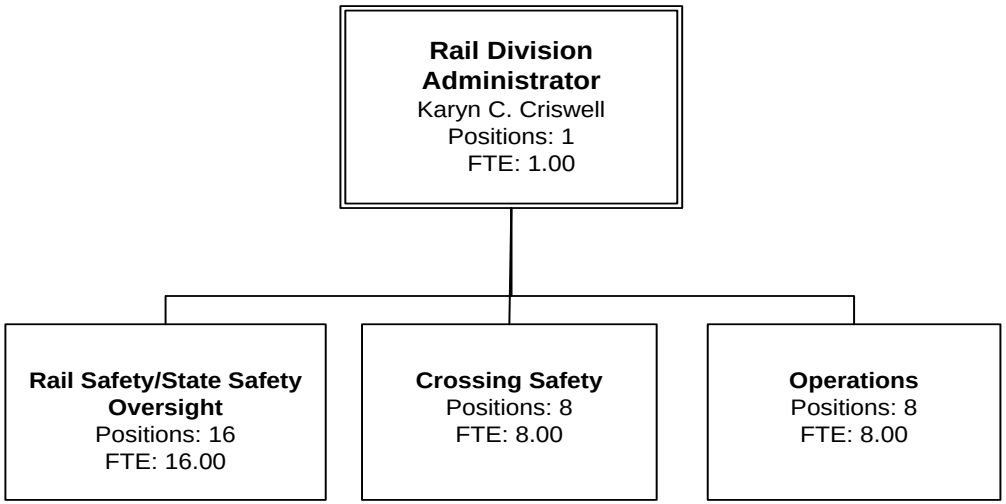
Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-400-11-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Tsfr From Veterans' Affairs	-	-	-	-	-	650,000
Total Lottery Funds	**-**	**-**	**-**	**-**	**-**	**$650,000**
Other Funds						
Federal Revenues	-	5,010,372	5,010,372	6,006,088	6,006,088	6,006,088
Charges for Services	1,529,839	-	-	-	-	-
Lottery Bonds	5,212,063	-	-	-	-	-
Interest Income	644,993	223,000	223,000	223,000	223,000	223,000
Sales Income	6,773	-	-	-	-	-
Other Revenues	19,101	-	-	-	-	-
Transfer In - Intrafund	56,929,905	11,481,418	11,481,418	11,771,068	11,771,068	11,771,068
Transfer In - Indirect Cost	4,226,012	-	-	-	-	-
Tsfr From Revenue, Dept of	78,694,184	198,709,667	198,709,667	239,009,667	239,009,667	239,009,667
Transfer Out - Intrafund	(45,888,866)	-	-	-	-	-
Total Other Funds	**$101,374,004**	**$215,424,457**	**$215,424,457**	**$257,009,823**	**$257,009,823**	**$257,009,823**
Federal Funds						
Federal Funds	60,670,676	73,747,091	73,747,091	76,886,503	76,886,503	76,886,503
Transfer In - Intrafund	113,080	-	-	-	-	-
Transfer In - Indirect Cost	814	-	-	-	-	-
Transfer Out - Intrafund	(113,080)	-	-	-	-	-
Transfer Out - Indirect Cost	(4,226,826)	-	-	-	-	-
Total Federal Funds	**$56,444,664**	**$73,747,091**	**$73,747,091**	**$76,886,503**	**$76,886,503**	**$76,886,503**

Public Transportation Division
Rail Program

Positions: 33 FTE: 33.00

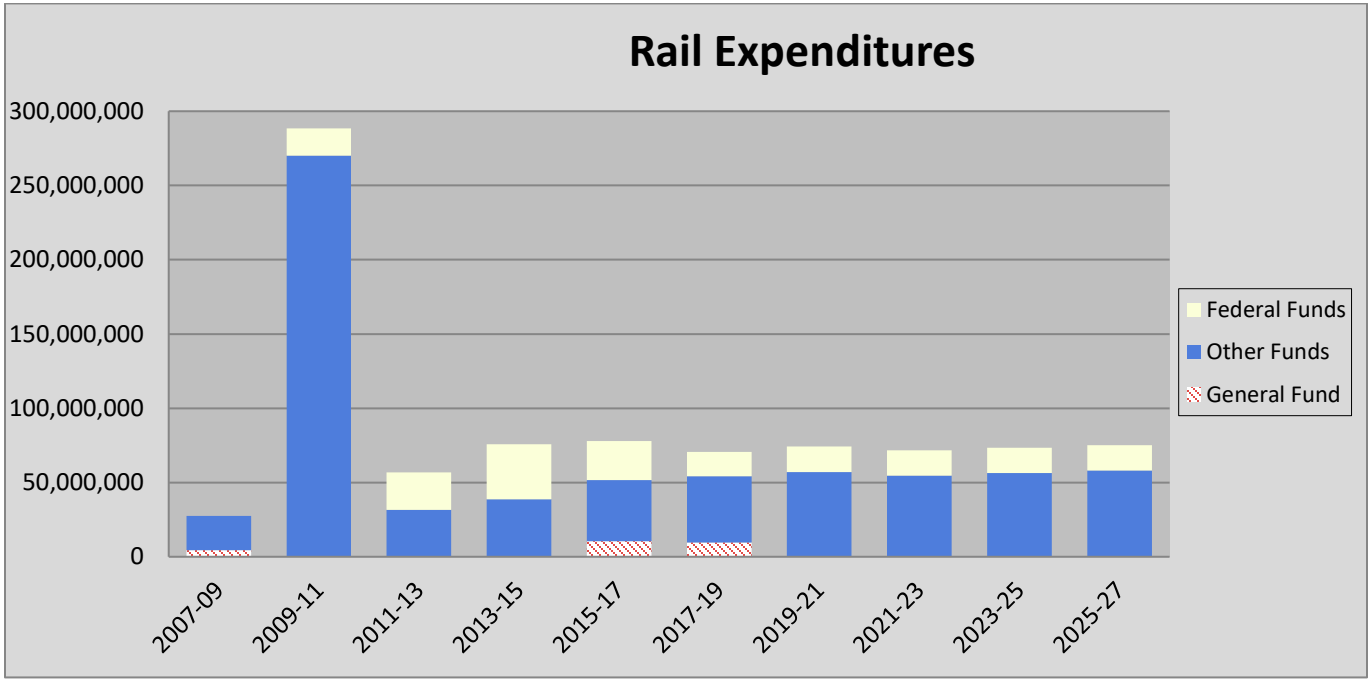


Executive Summary:

Focus Areas: Safer, Healthier Communities **A Thriving Oregon Economy** **Responsible Environmental Stewardship**

Program Contact: Karyn C. Criswell, Public Transportation Division Administrator

Request: $71,738,801



The Rail Section consists of four units managing programs which implement overall state rail policies, actively promote safety, represent the interests of rail customers, and ensure that transport opportunities are adequately addressed at the federal, state, and local levels. The Rail Safety Program, in cooperation with the Federal Railroad Administration (FRA), uses a combination of inspections, enforcement actions, and industry education to improve railroad safety for all of Oregon's citizens. This program is critical to reduce the potential for

derailments, accidents, and the release of hazardous materials. FRA recently gave Oregon's Rail Safety Program the "number one" ranking in the country (out of 31 participating states) for calendar years 2015, 2017 and 2019 based on the number of inspections conducted and the number of safety violations found and corrected.

The State Safety Oversight Program for rail fixed guideway public transportation systems is a federally mandated program that establishes standards and policies for rail transit safety. The program oversees adherence to the state statutes and administrative rules and reviews the execution of the practices for compliance.

The Crossing Safety Program has regulatory authority over all public highway rail crossings in the state. The program enforces state laws and administrative rules and authorizes or oversees construction, alteration, or elimination of public highway rail at-grade and grade-separated crossings in Oregon. Crossing Safety strives to improve mobility and ensure the safety of Oregon travelers and rail operators.

As a result of the agency reorganization, these programs will be moving to the Commerce and Compliance Division. The transition will be complete by the beginning of the 2023-25 biennium.

The Rail Operations unit works with advisory groups such as the rail industry, private sector transportation partners, and federal, state, and local agencies to help develop freight and passenger rail plans and manage railroad improvement projects. For example, the Oregon State Rail Plan was updated and adopted by the Oregon Transportation Commission in fall 2020 and work is underway to develop the implementation plan. The Oregon Passenger Rail Tier 1 Corridor Investment Plan was completed in spring 2021. This unit is responsible for 155 miles of right of way and the Salem Station.

Program Overview

The Rail Section represents and advocates for customers of railroads, both passenger and freight, to ensure a safe, efficient, and reliable rail transportation system. Rail ensures compliance with state and federal rules and regulations while promoting local and statewide economic growth and development. This section, through the Rail Safety and Crossing Safety inspection programs, contributes significantly to maintaining safe communities by helping to minimize derailments and at-grade crossing incidents. The programs also inspect rail yards to ensure a safe environment exists for railroad workers. These inspection efforts promote safer, healthier communities. The inspections contribute to maintaining and promoting a healthy Oregon environment by minimizing train incidents and the potential for various commodities spilling into the environment. Healthy citizens along with a healthy environment promote livability and sustainability both of which contribute directly to the growth of the Oregon economy. The Passenger Rail Program provides a transportation option that

can help minimize the carbon footprint in the Oregon environment while helping to decrease traffic congestion in the Eugene/Portland corridor. The program also helps generate tourism, which directly contributes to Oregon's economic growth.

Program Funding Request

The Legislatively Adopted Budget for the 2021-23 biennium will be $54.7 million in Other Funds and $17.0 million in Federal. This will allow the Rail Section to continue progress towards performance measures:

- Adjust the number of intercity passenger rail service passengers for 2022 and 2023. This is forecasted to be 176,869 for 2022 and 178,638 for 2023. The forecast reduction is a result of the COVID-19 pandemic that resulted in service reductions and low ridership. Ridership has started to increase slowly with resumption of the service and a schedule change resulting in through trains to Seattle. The ridership numbers include both rail and the Cascades POINT intercity bus that connects with the Amtrak Cascades and helps to fill gaps in the schedule.
- Maintain or reduce the number of FRA reportable train derailments caused by human error, track, or equipment. The current forecast will remain at 25 for 2022 and 2023 and will stay constant into the near future. Maintain or reduce the number of highway-railroad at-grade incidents. The current forecast will remain at ten for 2022 and 2023 and will stay constant into the near future.
- The 2021-23 budget includes $23.5 million in TOF funds for the operation and maintenance of the intercity passenger rail program.

Program Descriptions

Rail Safety

The Rail Safety Program, in cooperation with the FRA, uses a combination of inspections, enforcement actions, and industry education to improve railroad safety for all of Oregon's citizens. Inspectors examine many aspects of the railroad industry including operations, infrastructure, and equipment to ensure the safety of the public and railroad employees. Inspectors specialize in specific areas such as Track, Motive Power and Equipment, Hazardous Materials, Signals and Train Control, and Operating Practices. This specialization ensures rail inspectors are proficient in their respective field. The program regulates Oregon's operating railroads and the rail-served industries.

The last three years indicate a slight decrease in derailments. The number of derailments dropped from 20 in 2018 to 19 in 2019 and 17 in 2020. While not all derailment causes can be prevented, many can be reduced through compliance with applicable rail safety regulations. Therefore, the level of inspection activity by the program has an important role in reducing and preventing derailments.

Inspection activity is most directly affected by staff turnover that results in vacancies and time needed to train new inspectors. Derailments can also be influenced by conditions on the railroads such as traffic volumes, staffing levels, and infrastructure spending levels.

Rail Safety houses the State Safety Oversight (SSO) Program, which oversees the safety of all rail fixed guideway public transportation systems (i.e., light rail, streetcars and trolleys) for compliance with federal and state laws and regulations. The Rail Transit Compliance Specialist works closely with rail transit agencies developing compliant safety policies and procedures. Through inspections, accident investigations, audits and document review, the Rail Transit Compliance Specialist may require actions or make recommendations for improvement.

In 2020, SSO conducted 136 inspections, resulting in 43 defective conditions. The Rail Fixed Guideway Public Transportation Systems (RFGPTS) either immediately corrected the issues or a corrective action plan was developed and implemented to correct or mitigate the issues. In 2020, one violation was issued for one RFGPTS's failure to comply with a record-keeping requirement.

During most of 2020, the SSO program worked with two RFGPTS to support development of their respective Public Transportation Agency Safety Plan (PTASP); SSO approved each RFGPTS and PTASP in December 2020. Concurrently, the Oregon Administrative Rules that grant SSO their authority were completely rewritten by SSO staff to comply with updated Federal Transit Administration (FTA) regulations. SSO also modified rules pertaining to other rail transit agencies that do not receive FTA funding.

The COVID-19 pandemic did reduce in-person activities at each RFGPTS, but SSO did manage to perform some oversight activities. The SSO completed one desktop review of an RFGPTS covering supervisor compliance to accident investigation procedures. The review resulted in an extensive corrective action plan that was successfully completed in August 2021. SSO Rail Transit Compliance Specialists participated in 60 virtual meetings and conducted 16 Transit System Ride (TSR) evaluations. Occupancy limitations on board trains and limited availability of vaccinations for SSO inspectors (and the public) contributed to the reduction of TSRs. During 2020, SSO did not participate in any internal audits conducted by any RFGPTS. Most in-person activities, such as emergency exercises, drills and on-site competency management/rules compliance activities were suspended by the RFGPTS. A FTA scheduled audit of SSOA, originally scheduled for March 2020, was cancelled and rescheduled for January 2022 due to the COVID-19 pandemic.

Crossing Safety

The Crossing Safety Program authorizes the construction, alteration, or elimination of public highway-rail at-grade and grade-separated crossings in Oregon. These projects help reduce the number of highway-rail at-grade crossing incidents. Since 2010, rail-crossing

incidents have fluctuated between a high of 25 in 2016 and a low of 14 in 2011. In 2020, 17 incidents occurred. Note that some incidents are caused by deliberate actions rather than lack of safety education, crossing inspections, or crossing safety devices. There were three projects finished in 2017, nine projects in 2018, five in 2019 and 47 in 2020. These numbers include STIP and non-STIP projects.

Through regular inspections of the approximately 2,400 public crossings statewide, the Crossing Safety Program enforces numerous state and federal safety requirements thus providing a higher degree of safety to Oregon's citizens. In 2017, the Crossing Safety Program inspected 1,919 crossings finding 307 defects. In 2018, the Program inspected 2,649 crossings and found 436 defects and in 2019, crossing inspections totaled 2,178 with 572 defects. In 2020, the Program conducted 3,008 inspections and found 240 defects. Defects are corrected in a timely manner by the railroad.

Operations
The Rail Operations unit manages the Oregon-owned trainsets that are part of the Amtrak Cascades fleet and co-sponsors the state-supported Amtrak Cascades inter-city passenger rail program, which includes managing the Amtrak Cascades service as a corridor in cooperation with the Washington State Department of Transportation (WSDOT). This unit manages the Salem Station, which services Amtrak Cascades, POINT bus and Coast Starlight passengers. The unit also managed the renovation of the Salem station and the associated Salem Baggage Depot building, which is on the list of historical buildings. The recently restored building now serves as a Greyhound passenger station. Together, the two buildings provide the functionality of an inter-modal hub. The Rail Operations unit also manages 155 miles of right-of-way and the Rail Section finances.

In 2020, the Rail Operations unit through the Lease Fee program, issued 27 permits (utility permits and private crossing permits), maintained 26 leases over the 155 miles of state-owned railroad corridors, made progress in replacing three of the leases, and interacted with the railroad (Portland & Western) and interested parties regarding the possible abandonment and sale of one rail corridor. In addition, the Rail Operations unit confirms and tracks liability insurance certificates for nearly 300 permits and leases.

Program Justification

The purpose of the Rail Section is closely tied to that of the Public Transit Section in order to provide safe, efficient transportation systems that support economic opportunity and livable communities for Oregonians by working in conjunction with other transportation agencies/divisions and providers. The Rail Section involves stakeholders and partners at each level of the decision making process when determining how to spend state and federal funds to sponsor and improve freight and passenger rail in Oregon.

The Rail Section acts as an advocate for goods and services provided by railroads, which gives shippers transportation options and helps, ensure the existence of a viable rail industry into the future. They also inform the rail industry of financial products available for structural maintenance and improvements, which improve rail efficiencies, such as the Connect Oregon program or federal grants. This helps ensure the safety of rail employees by inspecting rail yards and equipment.

The Rail Safety unit works to improve the safety of railroad employees and the general public through a combination of regulatory enforcement and education. These efforts help to improve railroad employee safety, reduce derailments, and minimize accidental releases of hazardous materials. Efforts to further reduce the number of unsafe incidents may be accomplished by data analysis that directs the inspection activity to areas for which there is a high defect ratio or accident history.

The Crossing Safety unit strives to maximize safety for Oregon citizens through regular inspections of public, at-grade and grade-separated crossings and enforcement of all state and federal safety requirements regarding those crossings. The best ways to improve safety at crossings is to reduce the number of at-grade crossings by either closing the crossing or exchanging it for a grade-separated crossing and providing regular inspections. Closing or exchanging requires negotiations with local authorities, railroads and other stakeholders, but will ultimately need additional state or federal funding to move toward those goals. As the Crossing Safety unit reduces the number of at-grade crossings through closures or the building of grade-separated crossings and regularly inspects the existing crossing for compliance, the number of at-grade incidents should decrease, thus increasing the safety level for the citizens of Oregon.

The Rail Operations unit manages state and federally funded projects and studies that improve, directly or indirectly, the freight and passenger rail service. The 20-year plan is to improve the frequency, convenience, speed and reliability of passenger rail in Oregon.

Program Performance

Rail Safety

In 2014, the goal for the number of FRA-reportable derailments was lowered from 42 to 25. Since then, the number of derailments has remained under the 25 goal with 17 in 2017, 20 in 2018, 19 in 2019 and 17 in 2020. This consistency is attributed to an increase in inspections resulting from hiring five certified FRA inspectors.

Crossing Safety

The number of highway-rail crossing incidents involving vehicles has shown a slight decrease with 22 in 2017, 21 in 2018, 21 in 2019 and 17 in 2020. Since 2010, rail-crossing incidents have varied between a high of 25 in 2016 and a low of 14 in 2011. In the case of some incidents, actions are deliberate rather than due to a lack of crossing safety education or crossing warning devices.

Operations

The effects of COVID-19 on passenger rail and Cascades POINT ridership have been dramatic, including a reduction to one round trip train within the Oregon for a full year. PTD will request more achievable targets based on expectations for post-pandemic travel.

Ridership on the Amtrak Cascades and Cascades POINT services peaked in 2013. In the following years, gas prices were declining and freight rail traffic increasingly interfered with Amtrak Cascades on-time performance, making the service a less desirable options. In 2017, Washington added two new trains to the corridor, providing increased service between Seattle and Portland – providing six roundtrips per day. Oregon and Washington expected this to increase ridership substantially by providing more opportunities to travel and more connections. Ridership targets for 2017 through 2019 were based on these additional services. However, on the first day of the new service, a train derailed on the Point Defiance Bypass segment (DuPont, WA), resulting in a decrease in Amtrak Cascades ridership. Ridership began increasing in late 2018 and 2019 and ODOT adjusted the 2020 ridership goal based on actual 2017 ridership.

In 2014, weekend train schedules were set to attract leisure travelers and weekday service to attract for business travelers. Poor on-time performance, often due to seasonal track maintenance, resulted in schedule unreliability, discouraging time-sensitive riders.

In December 2017, ODOT aligned all Oregon schedules to connect with trains from Washington and to focus on leisure travelers to increase ridership and better meet passenger demand. After the derailment, the schedule was modified and the through-train connection between Seattle-Portland-Eugene was discontinued because of an equipment shortage, resulting in a decrease in riders.

COVID-19 pandemic and subsequent decrease in service demand led to the decision to reduce service levels to one round trip per day between Seattle and Eugene. Oregon and Washington are currently working with Amtrak to increase service levels in spring/summer 2021 and service into Canada will resume when the U.S.-Canadian border reopens. Increasing ridership is an ODOT priority; however returning to pre-COVID levels could take several years.

Passenger rail ridership

Number of state-supported passenger rail riders

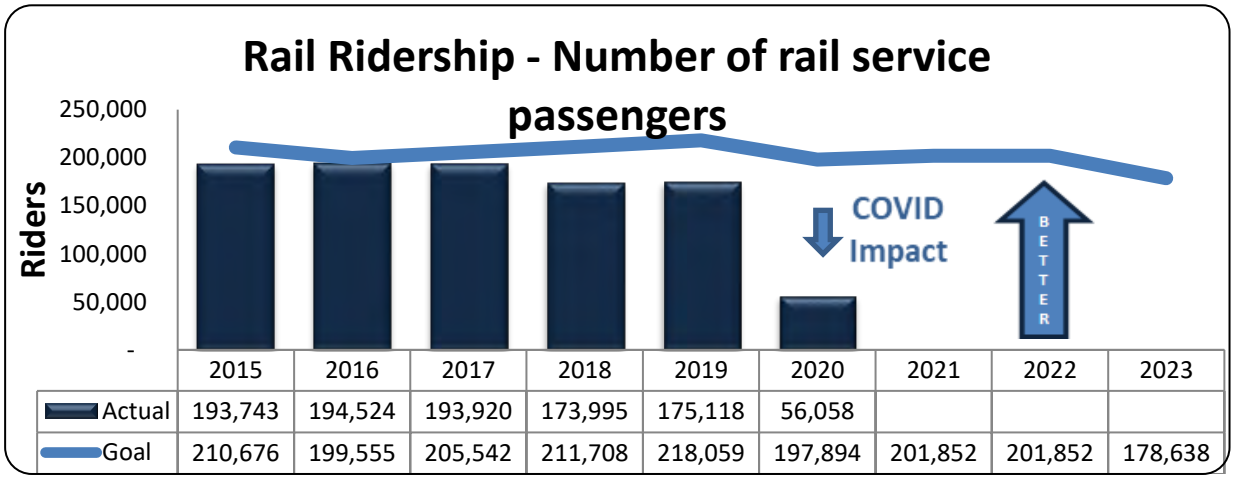
Our strategy

ODOT and the Washington State Department of Transportation (WSDOT) co-fund and contract with Amtrak to provide passenger rail services in the Pacific Northwest. This coordination supports passenger rail as a part of the statewide multimodal transportation network in Oregon and provides connections for regional travel on passenger rail.

ODOT also funds the intercity Cascades POINT bus service that provides connections to the Amtrak Cascades. Private transit companies provide these services under contract with ODOT. Both Amtrak Cascades passenger rail service and Cascades POINT bus services supplement the national passenger rail network and connect with local public transit services throughout the I-5 corridor.

ODOT's goal is to provide a transportation option in the I-5 corridor that is convenient, reliable, and safe at the times people want to travel. One of the indicators of our success in the number of passenger rail and Cascades POINT bus rides provided.

ODOT recently completed a 25-year Passenger Rail Corridor Investment Plan (CIP) to identify needed infrastructure improvements and equipment in order to improve on-time performance, increase service reliability, and provide more frequent passenger rail services. ODOT completed this plan because as population and economy grow, so does the demand for travel and Oregon's transportation infrastructure is facing significant pressures. The combination of increases in congestion on I-5, in population, and in freight, and the general lack of funding to expand the state's highway system, has led to increased demand for other travel modes, including passenger rail. The CIP is the foundation for future project development. The intent of the CIP is to provide sufficient information to support future FRA, State of Oregon, local government, and private sector decisions to fund investment for passenger rail in on the I-5 corridor. The completion of the CIP



	2015	2016	2017	2018	2019	2020	2021	2022	2023
Actual	193,743	194,524	193,920	173,995	175,118	56,058			
Goal	210,676	199,555	205,542	211,708	218,059	197,894	201,852	201,852	178,638

Fact

Oregon and Washington have jointly managed the Amtrak Cascades passenger rail service since 2013.

Passenger rail ridership, cont.

positions ODOT to be competitive for federal funds for infrastructure improvements.

About the target

Ridership goals were established pre-COVID, presuming an annual increase in passengers riding both Amtrak Cascades trains and Cascades POINT buses in Oregon.

How we are doing

The effects of COVID-19 on passenger rail and Cascades POINT ridership have been dramatic, including a reduction to one round trip train within the Oregon for a full year. PTD will request more achievable targets based on expectations for post-pandemic travel.

Ridership on the Amtrak Cascades and Cascades POINT services peaked in 2013. In the following years, gas prices were declining and freight rail traffic increasingly interfered with Amtrak Cascades on-time performance, making the service a less desirable options.

In 2017, Washington added two new trains to the corridor, providing increased service between Seattle and Portland – providing six roundtrips per day. Oregon and Washington expected this to increase ridership substantially by providing more opportunities to travel and more connections. Ridership targets for 2017 through 2019 were based on these additional services. However, on the first day of the new service, a train derailed on the Point Defiance Bypass segment (DuPont, WA), resulting in a decrease in Amtrak Cascades ridership. Ridership began increasing in late 2018 and 2019 and ODOT adjusted the 2020 ridership goal based on actual 2017 ridership.

Factors affecting results and what we need to do

In 2014, weekend train schedules were set to attract leisure travelers and weekday service to attract for business travelers. Poor on-time performance, often due to seasonal track maintenance, resulted in schedule unreliability, discouraging time-sensitive riders.

In December 2017, ODOT aligned all Oregon schedules to connect with trains from Washington and to focus on leisure travelers to increase ridership and better meet passenger demand. After the derailment, the schedule was modified and the through-train connection between Seattle-Portland-Eugene was discontinued because of an equipment shortage, resulting in a decrease in riders.

COVID-19 pandemic and subsequent decrease in service demand led to the decision to reduce service levels to one round trip per day between Seattle and Eugene. Oregon and Washington are currently working with Amtrak to increase service levels in spring/summer 2021 and service into Canada will resume when the U.S.-Canadian border reopens. Increasing ridership is an ODOT priority; however returning to pre-COVID levels could take several years.

ODOT tracks ridership on every Amtrak Cascades train to determine which trains attract the most passengers. ODOT and WSDOT coordinate on the use of this data to adjust train schedules to achieve maximum ridership. ODOT and WSDOT are jointly working on outreach to passengers when service levels begin increasing to ensure they understand the safety measures taken and the schedule improvements made.

About the data

Amtrak provides ODOT with monthly ridership and on-time performance data.

Contact information

Kathy Holmes
ODOT Public Transportation Division
503-400-4944

Data sources

ODOT Public Transportation Division
Amtrak
MTR Western

Enabling Legislation

A portion of the Rail Safety Program is based on an agreement between Oregon's Rail Section and the FRA and falls under 49 CFR Part 212. The Rail Transit Safety Program portion is mandated by 49 CFR Part 659. Both of these programs, along with the Hazardous Material Program and the Railroad Employee Safety Program, are supported and mandated by ORS 824.045 through ORS 824.110.

The Crossing Safety Program is mandated by ORS 824.200 through ORS 824.256. The Passenger Rail program is supported by ORS 824.400 to ORS 824.430. ORS 824.400 states in part, "The Department of Transportation…shall develop and implement a passenger rail plan for the purposes of increasing ridership on passenger trains." ORS 824.410 directs ODOT to submit quarterly reports on performance of passenger rail to the interim committees of the Legislative Assembly. ORS 824.420 allows ODOT to enter into agreements with the WSDOT and the British Columbia Ministry of Transportation. ORS 824.430 requires ODOT to report the following to the legislature before January 1 of each odd-numbered year: 1) the status of agreements with WSDOT and the British Columbia Ministry of Transportation and Infrastructure regarding the Cascades Rail Corridor; (2) the performance of passenger rail service within the corridor; and (3) the financial status of the corridor and financial needs for passenger rail service within the corridor.

Funding Streams

Rail Section program funding consists of:

- Gross Revenue Fee collected from railroads operating within the state. The Gross Revenue Fee pays for:
    - 50 percent of the Administration unit is paid for by Rail and 50 percent is paid for by Transit
        - 75 percent of the Rail portion is paid for with Gross Revenue Fee
    - 100 percent of the Rail Safety FRA inspection program except for a $31,500 FRA grant for training, related travel and computers
    - 50 percent of the Crossing Safety inspection program
    - 75 percent of the administration costs of the Operations unit
- The Federal Highway Administration (FHWA) pays for 90 percent of the Crossing Safety projects.
- The Grade Crossing Protection Account (GCPA) pays for:

  - The remaining 25 percent of the Administration unit
  - 50 percent of the Crossing Safety inspection program
  - The remaining 10 percent of Crossing Safety projects
  - 25 percent of the administration portion of the Operations unit
- The Federal Transit Administration (FTA) pays for 80 percent of the Safety Oversight Program.
- The Transportation Operating Fund (TOF) pays for:
  - 20 percent of the Safety Oversight program
  - A portion of the Passenger Rail program
- Custom License Plate Fees (from DMV), and the Transportation Operating Fund (TOF) pay for the Passenger Rail program. Other Federal funds are used for specific federal grants and projects.

The Rail Section manages these funding sources for federal projects, inspections, enforcement actions, industry education, alteration or elimination of highway-rail grade crossings, the Lease Fee program, which manages 155 miles of Rail owned right of way, and the intercity passenger rail program.

Significant Program Changes from 2019-21

In 2021-23, the Passenger Rail program will be funded though Custom License Plate revenue and the TOF.

Revenue Sources

Rail Section

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Intrafund Transfer-In -- From DMV Custom License Plates Willamette Valley Passenger Rail Program	Passenger Rail	$6,581,318	Partially funds two round trips daily between Eugene and Portland, with continuing service to Seattle and Vancouver, BC (funding shared by the State of Washington).	
Other	Intrafund Transfer-In Transportation Operating Fund (Non-Hwy Fuels Tax)	Passenger Rail	$14,288,678	Partially funds two round trips daily between Eugene and Portland, with continuing service to Seattle and Vancouver, BC (funding shared by the State of Washington and Amtrak).	
Other	Intrafund Transfer-In Transportation Operating Fund (Non-Hwy Fuels Tax)	State Safety Oversight Program	$265,200	Provides 20% match for federally funded State Safety Oversight Program	
Other	Transfer-In: Department of Administrative Services – ARPA funds	Rail Operations	$4,000,000	Lake County Railroad Rehabilitation	
Other	Railroad Gross Revenue Fee Paid by Oregon railroads based on their previous year's gross revenue.		$5,800,000	Funds can only be spent on FRA rail safety and crossing safety and administrative overhead.	
Other	Rent, leases and permits on Rail owned right-of-way	Lease Fee Program	$158,000	Covers cost of Lease Fee program.	

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Federal as Other	Federal Highway-Railroad Grade Crossing Hazard Elimination Funds (Sec. 130)—Federal as Other	Crossing Safety Projects	$7,400,000	Crossing Safety Projects	10% match (see below)
Other	Interest Income	Rail Division	$219,439		
Other	Transfer-In Special Programs Grade Crossing Protections Account (GCPA) Projects and Program Costs	Grade Crossing Protection	$2,100,000	Generated from driver license and vehicle registration fees. Used for crossing safety regulation and improvement projects at public railroad crossings.	Used as Match on Federal Projects for Crossing Safety
Federal	Federal Railroad Administration; Includes both freight and High Speed Rail Corridor projects as made available by Congress.		$17,050,360	Project-specific funds used for engineering, design, construction, equipment purchases and contracts. A portion of funds goes towards program management.	

Policy Packages

Rail: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#810 Statewide Adjustments **($60,120) OF** **($72,556) FF** **0 Positions** **0.00 FTE**

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

#811 Budget Reconciliation Adjustments **$3,349,960** **0 Positions** **0.00 FTE**

This package provides $4 million American Rescue Plan Act (ARPA) funds for rehabilitation of the Lake County Railroad. These funds augment highway fund revenues negatively impacted by the COVID-19 pandemic.

Rail Division Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	2,146	-	-	-	2,146
Overtime Payments	-	-	1,414	-	-	-	1,414
Public Employees' Retire Cont	-	-	242	-	-	-	242
Pension Obligation Bond	-	-	49,399	-	-	-	49,399
Social Security Taxes	-	-	272	-	-	-	272
Mass Transit Tax	-	-	4,187	-	-	-	4,187
Vacancy Savings	-	-	(3,164)	-	-	-	(3,164)
Total Personal Services	**-**	**-**	**$54,496**	**-**	**-**	**-**	**$54,496**
Total Expenditures							
Total Expenditures	-	-	54,496	-	-	-	54,496
Total Expenditures	**-**	**-**	**$54,496**	**-**	**-**	**-**	**$54,496**
Ending Balance							
Ending Balance	-	-	(54,496)	-	-	-	(54,496)
Total Ending Balance	**-**	**-**	**($54,496)**	**-**	**-**	**-**	**($54,496)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	(2,000,000)	-	-	-	(2,000,000)
Agency Program Related S and S	-	-	(9,000,000)	-	-	-	(9,000,000)
Total Services & Supplies	**-**	**-**	**($11,000,000)**	**-**	**-**	**-**	**($11,000,000)**
Special Payments							
Dist to Cities	-	-	(1,800,000)	-	-	-	(1,800,000)
Dist to Non-Gov Units	-	-	(1,200,000)	-	-	-	(1,200,000)
Total Special Payments	**-**	**-**	**($3,000,000)**	**-**	**-**	**-**	**($3,000,000)**
Total Expenditures							
Total Expenditures	-	-	(14,000,000)	-	-	-	(14,000,000)
Total Expenditures	**-**	**-**	**($14,000,000)**	**-**	**-**	**-**	**($14,000,000)**
Ending Balance							
Ending Balance	-	-	14,000,000	-	-	-	14,000,000
Total Ending Balance	**-**	**-**	**$14,000,000**	**-**	**-**	**-**	**$14,000,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**
Pkg: 031 - Standard Inflation **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	2,566	-	-	-	2,566
Out of State Travel	-	-	852	-	-	-	852
Employee Training	-	-	585	-	-	-	585
Office Expenses	-	-	1,683	-	-	-	1,683
Telecommunications	-	-	2,311	-	-	-	2,311
Publicity and Publications	-	-	755	-	-	-	755
Professional Services	-	-	411,301	-	-	-	411,301
Attorney General	-	-	175,599	-	-	-	175,599
Employee Recruitment and Develop	-	-	466	-	-	-	466
Dues and Subscriptions	-	-	26	-	-	-	26
Fuels and Utilities	-	-	774	-	-	-	774
Facilities Maintenance	-	-	5,147	-	-	-	5,147
Agency Program Related S and S	-	-	1,503,953	-	-	-	1,503,953
Intra-agency Charges	-	-	29,581	-	-	-	29,581
Other Services and Supplies	-	-	1,228	-	-	-	1,228
IT Expendable Property	-	-	1,713	-	-	-	1,713
Total Services & Supplies	**-**	**-**	**$2,138,540**	**-**	**-**	**-**	**$2,138,540**
Special Payments							
Dist to Cities	-	-	219,583	-	-	-	219,583
Dist to Other Gov Unit	-	-	-	-	-	-	-
Dist to Non-Gov Units	-	-	160,900	-	-	-	160,900
Total Special Payments	**-**	**-**	**$380,483**	**-**	**-**	**-**	**$380,483**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**

Pkg: 031 - Standard Inflation **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	2,519,023	-	-	-	2,519,023
Total Expenditures	**-**	**-**	**$2,519,023**	**-**	**-**	**-**	**$2,519,023**
Ending Balance							
Ending Balance	-	-	(2,519,023)	-	-	-	(2,519,023)
Total Ending Balance	**-**	**-**	**($2,519,023)**	**-**	**-**	**-**	**($2,519,023)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**
Pkg: 070 - Revenue Shortfalls **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Cities	-	-	-	-	-	-	-
Dist to Non-Gov Units	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**

Pkg: 091 - Elimination of S&S Inflation **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**

Pkg: 091 - Elimination of S&S Inflation **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**

Pkg: 092 - Personal Services Adjustments **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**

Pkg: 097 - Statewide AG Adjustment **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**

Pkg: 810 - Statewide Adjustments **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(72,556)	-	-	(72,556)
Total Revenues	**-**	**-**	**-**	**($72,556)**	**-**	**-**	**($72,556)**
Services & Supplies							
Attorney General	-	-	(60,120)	(72,556)	-	-	(132,676)
Total Services & Supplies	**-**	**-**	**($60,120)**	**($72,556)**	**-**	**-**	**($132,676)**
Total Expenditures							
Total Expenditures	-	-	(60,120)	(72,556)	-	-	(132,676)
Total Expenditures	**-**	**-**	**($60,120)**	**($72,556)**	**-**	**-**	**($132,676)**
Ending Balance							
Ending Balance	-	-	60,120	-	-	-	60,120
Total Ending Balance	**-**	**-**	**$60,120**	**-**	**-**	**-**	**$60,120**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of **Cross Reference Name: Rail**

Pkg: 811 - Budget Reconciliation Adjustments **Cross Reference Number: 73000-400-12-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	3,349,960	-	-	-	3,349,960
Total Services & Supplies	**-**	**-**	**$3,349,960**	**-**	**-**	**-**	**$3,349,960**
Total Expenditures							
Total Expenditures	-	-	3,349,960	-	-	-	3,349,960
Total Expenditures	**-**	**-**	**$3,349,960**	**-**	**-**	**-**	**$3,349,960**
Ending Balance							
Ending Balance	-	-	(3,349,960)	-	-	-	(3,349,960)
Total Ending Balance	**-**	**-**	**($3,349,960)**	**-**	**-**	**-**	**($3,349,960)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

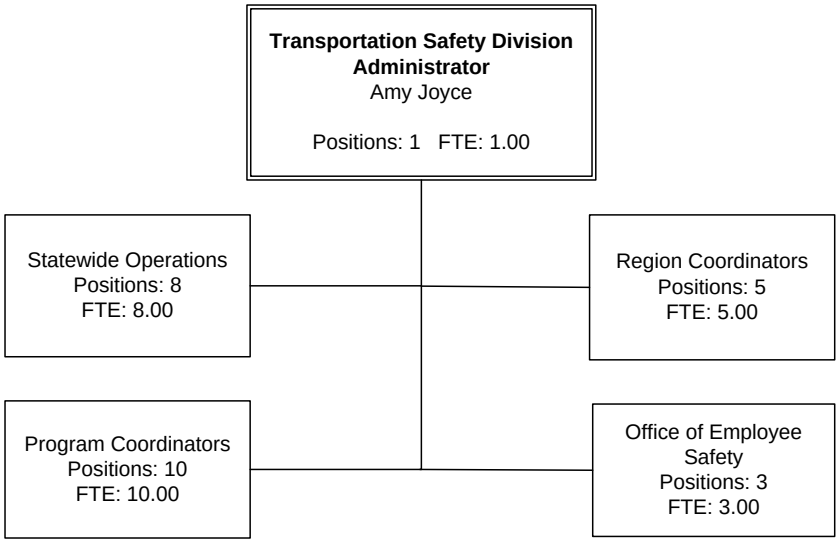
Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-400-12-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Gross Receipts Business Taxes/Fees	5,645,624	5,800,000	5,800,000	5,800,000	5,800,000	5,800,000
Federal Revenues	9,621,243	11,725,106	11,725,106	7,400,000	7,400,000	7,400,000
Charges for Services	10,017	-	-	-	-	-
Rents and Royalties	220,126	252,000	252,000	158,000	158,000	158,000
Lottery Bonds	-	5,106,587	5,106,587	-	-	-
Interest Income	822,679	50,000	50,000	219,439	219,439	219,439
Sales Income	15,391	-	-	-	-	-
Other Revenues	98,609	-	-	-	-	-
Transfer In - Intrafund	9,063,844	26,350,550	26,350,550	23,235,196	23,235,196	23,235,196
Tsfr From Administrative Svcs	-	-	-	-	-	3,349,960
Transfer Out - Intrafund	(2,332,887)	-	-	-	-	-
Total Other Funds	**$23,164,646**	**$49,284,243**	**$49,284,243**	**$36,812,635**	**$36,812,635**	**$40,162,595**
Federal Funds						
Federal Funds	3,315,993	17,122,916	17,122,916	17,122,916	17,122,916	17,050,360
Transfer In - Intrafund	523,000	-	-	-	-	-
Transfer Out - Intrafund	(523,000)	-	-	-	-	-
Total Federal Funds	**$3,315,993**	**$17,122,916**	**$17,122,916**	**$17,122,916**	**$17,122,916**	**$17,050,360**

Transportation Safety Division

Positions: 27 FTE: 27.00

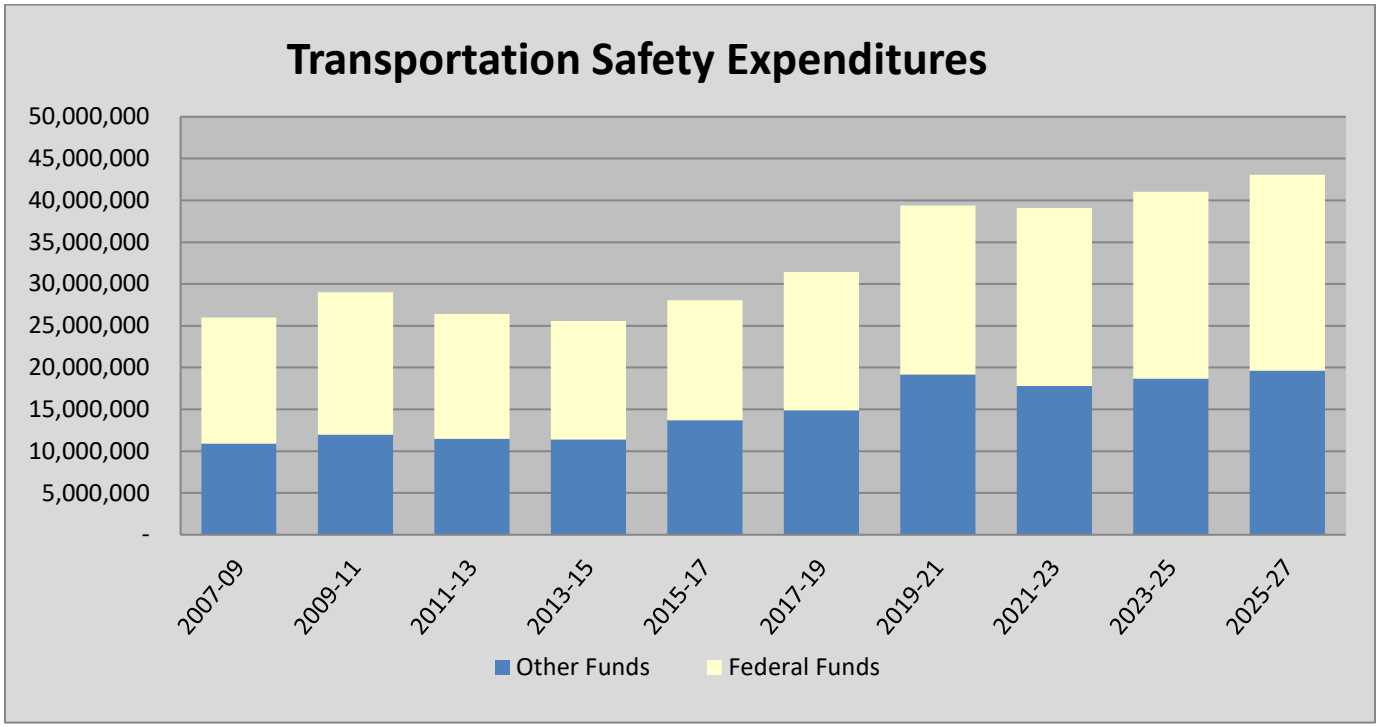


Executive Summary:

Focus Areas: Safer, Healthier Communities **Excellence in State Government** **A Seamless System of Education**

Program Contact: Amy Joyce, Transportation Safety Division Administrator

Request: $39,218,981



The focal point for transportation safety programs in the Oregon Department of Transportation (ODOT) is the Transportation Safety Division (TSD). The division, with guidance from the Oregon Transportation Safety Committee, carries out most of the responsibilities established in ORS. 802.310. The Oregon Transportation Safety Committee (OTSC) is a five-member, governor-appointed, committee that acts as an advisory committee to the Oregon Transportation Commission (OTC) and the Department.

The Highway Safety Section works with partners to organize, plan and implement statewide programs that have helped reduce Oregon's highway fatality rate through the "Four E's": education, enforcement, engineering and emergency response. Over 95 percent of the factors associated with crashes stem from a human action; the largest three are impairment, lack of safety belts, and speeding.

Program Funding

The Legislatively Adopted Budget for the 2021-23 biennium is $17.8 million Other Funds and $21.3 million Federal Funds. This will allow the Transportation Safety Division to move towards 2021 performance measure targets:

1) Traffic Fatalities and Serious Injuries Rate of 6.28 per 100 million vehicle miles traveled
2) Employee Safety: Time Lost injury rate per 100 ODOT employees of 1.70

Program Description

The Transportation Safety Program consists of Statewide Operations, Field Programs and Office of Employee Safety.

Statewide Operations

Statewide Operations provides planning, program evaluation, monitoring, development, training and administration of grants and contracts. Statewide Operations also provides public information, safety education, interagency coordination, legislative research and support of local volunteer programs.

Field Programs

Field Programs provides grants, contracts and services to the public and government agencies.

Types of activities funded through Field Programs include:

- Speed
- Occupant Protection
- Safe Routes to School
- Judicial and law enforcement training
- Bicycle and pedestrian
- Emergency medical services
- Roadway safety
- Safe communities
- Youthful Drivers
- Vehicle equipment standards
- Distracted Driving
- Driver Education
- Intoxicated Driving
- Motorcycle Safety

In conjunction with the Governor's Advisory Committees on DUII and Motorcycle Safety, the division heightens public awareness of the seriousness of impaired driving and motorcycle safety. The Traffic Records Coordinating Committee (TRCC) provides direction to the program in the area of improving transportation safety data systems that provide the data needed to make important decisions about where safety efforts are most needed.

Office of Employee Safety
The Office of Employee Safety provides leadership to maintain employee safety and occupational health and wellness for approximately 4,800 employees across the entire agency. These services promote a productive and healthy workforce and reduce long-term expenditures for illnesses and injuries, property loss and tort litigation. The Office of Employee Safety also designs and implements strategies, programs, standards, and training to prevent injuries, mitigate property and liability loss risks and evaluates program effectiveness. The office develops and assists management to minimize adverse effects of losses and provides reports on the status of its safety, health and risk management efforts.

Program Justification

The purpose of Transportation Safety is to provide information, education and analysis to implement a statewide transportation safety and employee safety program. The highway safety program provides resources to communities to prevent both physical harm and property damage from automobile and motorcycle crashes through focusing on behaviors that contribute to such crashes. These programs lead directly to Oregonians being safer on its roads and highways.

Programs sponsored and funded by Transportation Safety are woven throughout the Safety Policy Vision. Support for the increased investment in communities to prevent crime and abuse is through:

- The statewide Child Safety Seat Resource Center
- Subsidized child safety seats for low- or no-income families
- Child safety seat technician training and certification
- Teen Driver Education where graduates have a lower crash, conviction and suspension rate than their peers
- DUII Courts (a derivative of Drug Courts that is focused on repeat DUII offenders)
- A statewide DUII Prosecutor in the Attorney General's Office
- Support for the Crime Lab in training and updated equipment

- A training officer in the Department of Public Safety Standards and Training focused on traffic enforcement classes for all police agencies in Oregon
- A statewide Drug Evaluation and Classification coordinator with the Oregon State Police
- Human Factors training for traffic engineers at Oregon State University
- Public service media

Support for social and justice reinvestment practices is through:

- State subsidized Driver Education for eligible foster teens
- Subsidy, up to $210, for teen Driver Education courses for all eligible teens in the state
- Subsidy for low-income or no-income families to access child safety seats

Support for the safety of people in their community is through:

- Safe Community projects that focus on fixing high risk traffic safety behavior and locations
- Funding police patrols for DUII, safety belts/car seats, speed, drug-impaired driving, distracted driving, pedestrians and training on new laws; judicial training on new laws or case decisions at the Appellate or Supreme Courts
- Public service media to deter unsafe driving, riding and walking
- Hosting the Traffic Records Coordinating Committee that works to integrate transportation based data sources and reporting including GIS formatting
- Safety Corridors, work zone safety, all through a statewide coordinated effort through the Oregon Transportation Safety Committee (ORS 802.300)

Support for citizen access to justice is through the Governor's Advisory Committee on DUII efforts to:

- Simplify the impaired driving statutes
- Better coordinate agencies in the DUII system
- Emphasize prevention so citizens do not enter into the criminal justice system for DUII or do not re-offend
- Use Ignition Interlocks for first time DUII offenders

- Train judiciary on successful programs in Oregon or nationwide to improve the safety and livability in the community

Support to educate, advocate, regulate is through:

- Oversight of the programs delivering teen Driver Education and the Motorcycle Safety courses across Oregon
- Outreach on vehicle equipment standards related to lighting, trailers, third party equipment and alternate vehicles themselves (motorized scooters, pocket motorcycles, etc.)
- Leading the Employee Safety and Wellness programs, training, tracking and program development for all 4,700 employees in the Department
- Continual effective mass media outreach that addresses the highest risk behaviors of the transportation system users that lead to tickets, crashes, injury or death

Traffic Fatalities and Serious Injuries

Traffic Fatalities and Serious Injuries: Traffic fatalities and Serious Injuries per 100 million vehicle miles traveled

Oregon's strategy

ODOT's strategy to reduce traffic fatalities and serious injuries is to continue to implement traffic safety programs and proven countermeasures based on the causes of fatal crashes in Oregon. For example, the Oregon Transportation Safety Performance Plan (HSP) and the ODOT Transportation Safety Action Plan (TSAP) outline safety activities directed at unsafe driving behaviors like DUII, non-safety belt use, and speeding; that address strategies for programs like motorcycle safety, child passenger safety, bicycle and pedestrian safety and other priority areas. ODOT also seeks to combat traffic fatalities and serious injuries through strategic highway safety infrastructure improvements (ARTS), such as median cable barriers, rumble strips, and pedestrian crossings, as well as through the DMV medically at-risk program.

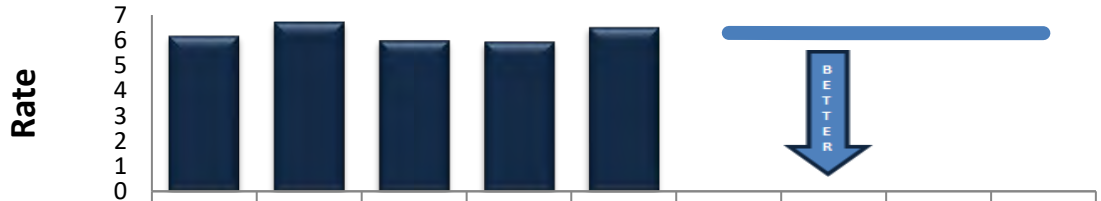
About the target

Oregon's goal is zero fatalities, but realistic interim targets are set based on the desire to reduce fatality and serious injury rates gradually over time to achieve the longer-term goal of zero. Oregon's 2018 rate was 5.91 fatalities and serious injuries per 100M vehicle miles traveled.

How Oregon is doing and how it compares

The preliminary rate is 6.51 for 2019. This is due to a dramatic increase in the number of serious crashes, like the rest of the nation, in Oregon starting in October 2014. There is no ability to compare Oregon to regional or national rates as the definition of serious injury differs among states. Focusing on the fatality rate per VMT only, Oregon is higher than the national average.

Traffic Fatalities and Serious Injuries per 100 Million Vehicle Miles Traveled (VMT)



	2015	2016	2017	2018	2019	2020	2021	2022	2023
Actual	6.17	6.73	5.99	5.94	6.51				
Goal						6.29	6.28	6.28	6.28

Fact

Fatal and Serious Injury crashes involving alcohol or drug impairment; speed; and/or not wearing a safety belt are the most common causes of a fatality on Oregon roadways.

Traffic Fatalities and Serious Injuries, cont.

Factors affecting results and what needs to be done

Several factors affected the traffic fatality and serious injury rate for 2019. These included continuing increases in crashes involving impairment (and specifically, drug impairment), the number of traffic law enforcement officers, and emergency response times. Fatal crashes involving alcohol and/or drug use; excessive speed; street racing; lane departure; and/or not wearing a safety belt are the most common causes of a fatality on Oregon roadways. Over the last 17 years, Oregon also experienced its lowest fatality count since the late 1940s. ODOT and its safety partners will continue efforts to reduce fatalities by reviewing the causes of fatalities, targeting safety activities accordingly, and allocating safety resources to the programs most effective at reducing fatal crashes.



About the data

Traffic fatality and serious injury rates are reported on a calendar year basis. The data that ODOT uses to measure traffic fatality rates has several strengths. It is closely coded to national standards, which allows for state to state comparisons on fatality data, and it is a comprehensive data set that includes medical information. Some weaknesses of the data are that it is sometimes difficult to obtain blood alcohol content reports; other drug data from medical screening; determine use of a cell phone (requires a search warrant); access to death certificates for coding purposes is not timely, and priority is placed on entering the data into the state's data systems, and not on creating localized data reports for state, city, and county agencies and organizations. This causes delays in the implementation of local and statewide countermeasures.

Contact information

Traci Pearl
ODOT Transportation Safety Division
503-986-6718

Data source

Crash Analysis and Reporting, ODOT; Fatality Analysis Reporting System, National Highway Traffic Safety Administration, US DOT

Enabling Legislation/Program Authorization

Transportation Safety is governed by federal law found in Title 49 United States Code and through Oregon Revised Statutes (ORS 184.740, 184.741, 336.795, 336.800, 336.805, 336.810, 336.815, 802.110, 802.320, 807.170, 807.175, and 807.370).

Funding Streams

The primary sources of funding for the Transportation Safety Program are Other Funds and Federal Funds. The Other Funds resources are derived through fees charged by the ODOT Driver and Motor Vehicle Services Division (DMV). Additional sources of Other Funds are transfers from the Delivery and Operations Division, the ODOT Transportation Operating Fund and interest income. The larger source of funding for the program comes from a variety of Federal Fund grants from the Federal Highway Administration (FHWA) and the National Highway Traffic Safety Administration (NHTSA).

Fixing America's Surface Transportation Act (FAST Act) - Surface transportation reauthorization acts fund federal highway and public transportation programs, along with transportation research, intercity passenger rail, and other programs. The five-year Fixing America's Surface Transportation Act (FAST Act; P.L. 114-94) authorized federal spending on highways and public transportation for FY2016-FY2020. A one-year FAST Act extension, through September 30, 2021, was enacted as part of the Continuing Appropriations Act, 2021, and other Extensions Act (P.L. 116-159). Congress will most likely pass one or more short-term extensions of surface transportation policy and funding until a long-term authorization can be passed.

Revenue Sources

Transportation Safety Division

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Student Driver Training Fund ORS 807.370 (19) (*transfer-in from DMV)*		$5,398,835	Provides reimbursement for the cost of ODOT approved driver education through Community Colleges, Educational Service Districts, private companies and High Schools	
Other	Motorcycle Safety Sub-account Fee ORS 807.370 (20) *(transfer-in from DMV)*		$2,721,167	Funds training courses for the Motorcycle endorsement on a driver license	
Other	Transfer-in from DMV	Administration	$2,421,337	Funds the TSD portion of the Assessment and the match required on TSD's Federal planning and administrative grant	
Other	Transfer-in from Transportation Operating Fund		$187,223	Funds K-12 highway safety programs no longer eligible for federal funding	
Other	Transfer-Out Finance & Budget Division		($1,598,381)		
Federal as Other	Federal Highway Administration (FHWA)	Work-zone safety	$5,036,000	Funds outreach, training, and equipment for work zones, Engineering short courses & safety features for local roads and roadway departure	10.27%

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Federal	NHTSA Section 402	State and Community Highway Safety	$7,657,476	Used in highway safety field programs	Federal sliding scale and cash match for administration (see OF above)
Federal	NHTSA Section 405	National Priority Safety Programs	$11,062,574	Used in highway safety programs	20%, usually soft match by grant recipient
Federal	NHTSA Section 164	Impaired Driving	$1,800,000	Limited to DUII driving programs	
Federal	NHTSA Section 1906	Prohibit Racial Profiling	$750,000	Limited to collecting & maintaining data on traffic stops and evaluating the results	20%, usually soft match by grant recipient

Policy Packages

Transportation Safety: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#810 Statewide Adjustments **($521) OF** **($195) FF** **0 Positions** **0.00 FTE**

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

Transportation Safety Division Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

022 Phase-out

- This decrease in limitation is due reductions in special payments of ($95,000) to Department of Education that was one-time only, and ($2,000,000) to Oregon State Police that will now be made through the Delivery & Operations Division.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	511	747	-	-	1,258
Overtime Payments	-	-	159	-	-	-	159
Public Employees' Retire Cont	-	-	27	-	-	-	27
Pension Obligation Bond	-	-	11,325	15,224	-	-	26,549
Social Security Taxes	-	-	51	57	-	-	108
Unemployment Assessments	-	-	75	82	-	-	157
Mass Transit Tax	-	-	789	-	-	-	789
Vacancy Savings	-	-	46,833	29,318	-	-	76,151
Total Personal Services	**-**	**-**	**$59,770**	**$45,428**	**-**	**-**	**$105,198**
Total Expenditures							
Total Expenditures	-	-	59,770	45,428	-	-	105,198
Total Expenditures	**-**	**-**	**$59,770**	**$45,428**	**-**	**-**	**$105,198**
Ending Balance							
Ending Balance	-	-	(59,770)	(45,428)	-	-	(105,198)
Total Ending Balance	**-**	**-**	**($59,770)**	**($45,428)**	**-**	**-**	**($105,198)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to Police, Dept of State	-	-	(2,000,000)	-	-	-	(2,000,000)
Spc Pmt to Education, Dept of	-	-	(95,000)	-	-	-	(95,000)
Total Special Payments	**-**	**-**	**($2,095,000)**	**-**	**-**	**-**	**($2,095,000)**
Total Expenditures							
Total Expenditures	-	-	(2,095,000)	-	-	-	(2,095,000)
Total Expenditures	**-**	**-**	**($2,095,000)**	**-**	**-**	**-**	**($2,095,000)**
Ending Balance							
Ending Balance	-	-	2,095,000	-	-	-	2,095,000
Total Ending Balance	**-**	**-**	**$2,095,000**	**-**	**-**	**-**	**$2,095,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	1,710	3,796	-	-	5,506
Out of State Travel	-	-	487	739	-	-	1,226
Employee Training	-	-	641	949	-	-	1,590
Office Expenses	-	-	3,894	7,815	-	-	11,709
Telecommunications	-	-	692	902	-	-	1,594
Data Processing	-	-	2,053	2,795	-	-	4,848
Publicity and Publications	-	-	6,404	10,353	-	-	16,757
Professional Services	-	-	2,183	92,535	-	-	94,718
Attorney General	-	-	1,522	570	-	-	2,092
Employee Recruitment and Develop	-	-	47	254	-	-	301
Dues and Subscriptions	-	-	955	469	-	-	1,424
Facilities Rental and Taxes	-	-	5,121	6,180	-	-	11,301
Fuels and Utilities	-	-	350	611	-	-	961
Agency Program Related S and S	-	-	1,971	34,530	-	-	36,501
Intra-agency Charges	-	-	2,205	10,138	-	-	12,343
Other Services and Supplies	-	-	1,451	19,121	-	-	20,572
Expendable Prop 250 - 5000	-	-	188	1,411	-	-	1,599
IT Expendable Property	-	-	312	740	-	-	1,052
Total Services & Supplies	**-**	**-**	**$32,186**	**$193,908**	**-**	**-**	**$226,094**
Capital Outlay							
Automotive and Aircraft	-	-	1,371	-	-	-	1,371

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	2,184	4,488	-	-	6,672
Total Capital Outlay	**-**	**-**	**$3,555**	**$4,488**	**-**	**-**	**$8,043**
Special Payments							
Dist to Cities	-	-	10,952	74,778	-	-	85,730
Dist to Counties	-	-	26,323	57,468	-	-	83,791
Dist to Other Gov Unit	-	-	134,113	81,700	-	-	215,813
Dist to Non-Gov Units	-	-	133,706	150,875	-	-	284,581
Dist to Comm College Districts	-	-	66,899	37	-	-	66,936
Spc Pmt to Public Universities	-	-	144,924	25,005	-	-	169,929
Other Special Payments	-	-	5,102	373	-	-	5,475
Spc Pmt to Human Svcs, Dept of	-	-	-	-	-	-	-
Spc Pmt to Justice, Dept of	-	-	-	-	-	-	-
Spc Pmt to Police, Dept of State	-	-	23,162	121,764	-	-	144,926
Spc Pmt to Pub Safety Stds/Trng	-	-	-	-	-	-	-
Spc Pmt to Education, Dept of	-	-	2,113	-	-	-	2,113
Total Special Payments	**-**	**-**	**$547,294**	**$512,000**	**-**	**-**	**$1,059,294**
Total Expenditures							
Total Expenditures	-	-	583,035	710,396	-	-	1,293,431
Total Expenditures	**-**	**-**	**$583,035**	**$710,396**	**-**	**-**	**$1,293,431**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(583,035)	(710,396)	-	-	(1,293,431)
Total Ending Balance	**-**	**-**	**($583,035)**	**($710,396)**	**-**	**-**	**($1,293,431)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Automotive and Aircraft	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Transportation Safety
Cross Reference Number: 73000-400-13-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(195)	-	-	(195)
Total Revenues	**-**	**-**	**-**	**($195)**	**-**	**-**	**($195)**
Services & Supplies							
Attorney General	-	-	(521)	(195)	-	-	(716)
Total Services & Supplies	**-**	**-**	**($521)**	**($195)**	**-**	**-**	**($716)**
Total Expenditures							
Total Expenditures	-	-	(521)	(195)	-	-	(716)
Total Expenditures	**-**	**-**	**($521)**	**($195)**	**-**	**-**	**($716)**
Ending Balance							
Ending Balance	-	-	521	-	-	-	521
Total Ending Balance	**-**	**-**	**$521**	**-**	**-**	**-**	**$521**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-400-13-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	97,200	-	-	-	-	-
Federal Revenues	1,773,543	3,768,000	3,768,000	5,036,000	5,036,000	5,036,000
Charges for Services	7,761	-	-	-	-	-
Interest Income	428,246	132,000	132,000	-	-	-
Other Revenues	1,566	-	-	-	-	-
Transfer In - Intrafund	13,791,223	23,080,598	23,080,598	10,728,562	10,728,562	10,728,562
Transfer Out - Intrafund	(4,168,149)	(1,545,195)	(1,545,195)	(1,598,381)	(1,598,381)	(1,598,381)
Total Other Funds	**$11,931,390**	**$25,435,403**	**$25,435,403**	**$14,166,181**	**$14,166,181**	**$14,166,181**
Federal Funds						
Federal Funds	16,527,652	20,831,790	20,831,790	21,270,051	21,270,051	21,269,856
Tsfr To Criminal Justice Comm	-	(636,633)	(636,633)	-	-	-
Total Federal Funds	**$16,527,652**	**$20,195,157**	**$20,195,157**	**$21,270,051**	**$21,270,051**	**$21,269,856**

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Debt Service

$400,357,680 OF $20,679,380 FF
$18,371,393 GF $121,944,228 LF

ODOT's debt service consists of a variety of bond programs first implemented in the late 1990s as ODOT transitioned from a "pay-as-you-go" agency, to one that utilizes municipal bond markets to finance agency priorities. Bond programs since that time have included:

Oregon Transportation Investment Act (OTIA)
The 2001 Session of the Oregon Legislature approved OTIA I in the amount of $400 million and the February 2002 Special Session established OTIA II in the amount of $100 million, for a total of $500 million in bonding authority. The bond proceeds were used for modernization and preservation projects.

The 2003 Session approved an additional bonding authority of $1.9 billion. These bond proceeds funded the following purposes:

- $1.3 billion to repair and replace state bridges
- $300 million for local bridges
- $300 million for modernization projects

In 2010, the Department completed issuance of all Highway User Tax Revenue Bonds authorized under the OTIA program.

American Recovery and Reinvestment Act (ARRA)
Authorized in the 2009 Legislative Session, ODOT issued its OTIA III Series 2010A Highway User Tax Revenue Bonds as taxable Build America Bonds (BABs) in April 2010. Under ARRA, the BABs qualify ODOT to receive direct federal subsidy payments equal to 35 percent of the interest costs of the taxable bonds. During the 2021-2023 biennium, the federal debt service budget limitation estimate for BABS is $20,679,379, which will be used to offset debt service payments.

Jobs and Transportation Act (JTA)
In 2009, the Legislative Assembly enacted JTA, which among other things, authorized ODOT to issue Highway User Tax Revenue Bonds in an amount sufficient to produce net proceeds of not more than $840 million to finance a specific list of projects set out in JTA. In 2017, the Department completed issuance of all Highway User Tax Revenue Bonds authorized under the JTA program.

Keep Oregon Moving Act (KOM)
In 2017, the Legislative Assembly enacted KOM, which among other things, authorized ODOT to issue Highway User Tax Revenue Bonds in an amount sufficient to produce net proceeds of not more than $480 million to finance a specific list of projects set out in KOM. The first set of bonds were issued in the fall of 2020.

Highway Safety Improvement Projects
In 2015, the Legislative Assembly authorized the issuance of $35 million net proceeds of Article XI, Section 7 State Transportation General Obligation Bonds to fund the following highway improvement projects:

- US 26, 116th – 136th Safety Improvements: $17,000,000
- State Highway 34 Safety Improvements: $3,000,000
- OR 126 Eugene to Florence Safety Improvements: $7,000,000
- Interstate-5/Interstate-205 Cable Barrier: $2,500,000
- US 26 Warm Springs Downtown to Museum / Casino Plaza Connectivity: $1,500,000
- Interstate-84 (Pendleton – La Grande) Blue Mountains Snow Zone Safety Improvements: $4,000,000

The State Transportation GO Bonds, as provided in HB 5202 §1(7) (2016), are General Fund obligations with debt service paid from the General Fund. The bonds were issued in 2017 in an amount sufficient to provide $35 million in net proceeds.

State Radio Project (SRP)
Formerly referred to as the Oregon Wireless Interoperability Network (OWIN), the February 2009 Special Legislative Session transferred this project from Oregon State Police to ODOT. The Department's State Radio Project, which replaced and modernized aging public safety communications systems statewide, marked its official completion June 30, 2017. After seven years of planning, developing and building the complex, technology-rich system. Ongoing operations and maintenance responsibilities reside with ODOT's Wireless Communications section.

Over the life of the SRP, total project costs, including debt service payments, are expected to be shared between the Oregon State Police/General Fund and ODOT/State Highway Fund. SRP costs are to be reconciled and balanced with 65 percent from the State Highway Fund and 35 percent paid from the General Fund.

In the 2016 Legislative Session, the Department's request for the final SRP revenue requirement of $40 million was split between $20 million in General Fund-supported bonds and $20 million funded directly by ODOT with State Highway Fund revenues. The final SRP bond sale in the amount of $20 million net proceeds was sold in May 2016. The expectation is that the Series 2016 SRP bond debt service will be fully General Fund-supported.

Lottery Fund Bond Debt Service:

The Legislature allocates lottery dollars to ODOT to make debt service payments associated with lottery-backed revenue bonds. Lottery bonds are typically issued to support non-highway transportation-related projects, such as rail infrastructure, marine, aviation, and transit. Lottery-supported debt service includes:

Industrial Rail Spur Infrastructure

The 2003 Legislative Assembly authorized $8 million in lottery bonds to fund Industrial rail spur infrastructure improvements. Bonds were issued in August 2004 for $4 million. In August 2012, these bonds were partially refunded. The debt service payments on the refunding bonds are scheduled to continue until April 2021.

The final $4 million was issued in February 2005. The Series 2005 bonds were partially refunded in March 2011 and again in August 2012. The debt service payments on the refunding bonds are scheduled to continue until April 2025.

South Metro and Southeast Metro–Milwaukie Extension Commuter Rail Projects

The 2001 Oregon Legislature passed House Bill 3861 and House Bill 2275 authorizing lottery bonds to finance a 15-mile South Metro Commuter Rail project that connects Wilsonville, Tualatin, Tigard, and Beaverton.

The 2003 Oregon Legislature passed House Bill 3446 that revised the limit set for the bond sale for the project to $35,542,000. Funding for the project was provided in two separate bond issues. The first was in April 2002 to cover start-up and administrative costs and the second for project costs was issued in February 2007. In March 2004 and again in March 2011, the Series 2002A bonds were partially refunded. The debt service payments on the refunding portion are scheduled to continue until April 2021. In March 2013, the Series 2004A bonds were partially refunded by the Series 2013C bonds. The debt service payments on the refunding portion were paid off in April 2018. In July 2014, the Series 2007A bonds were partially refunded by the Series 2014B bonds. The debt service payments on the un-refunded 2007A bonds were paid off in April 2017; the refunded portion evidenced by the Series 2014B bonds are scheduled to continue until April 2027.

In 2007, the Oregon Legislature passed House Bill 5036 authorizing $250 million in lottery bonds to finance the Southeast Metropolitan Extension Project to extend the light rail between Portland and Clackamas County to Milwaukee. During April 2009, $250 million in lottery

bonds were issued. In March 2011, July 2014, and again in January 2015, the Series 2009A bonds were partially refunded. The debt service payments on the un-refunded bonds were completed in April 2019 and the refunded portion is scheduled to continue until April 2029.

Portland Street Car
The 2007 Legislative Assembly authorized $20 million in lottery bonds to fund Oregon Streetcar projects. Funding is restricted to grants to municipalities to provide streetcars for public transit systems, and for administrative costs incurred by the Department. Applicants must operate a public transit system that includes streetcars that are available to the public. Grant funds must only be used for the costs of purchasing newly constructed streetcars from an Oregon-based and Oregon-owned manufacturer. In April 2009, $20 million in lottery bonds were issued for the project. In July 2014 and again in January 2015, the Series 2009A bonds were partially refunded. The Debt service payments on the un-refunded Series 2009A bonds were completed in April 2019 and the refunded portion is scheduled to continue until April 2029.

Connect Oregon I, II, III, IV, V and VI and KOM Dedicated Projects
The 2005 Legislative Assembly authorized $100 million in lottery bonds to fund multimodal transportation projects. Funding is restricted to non-Highway purposes including air, transit and rail. Funding was in two separate bond issues. The first Connect Oregon I issue was $25 million in August 2006; the final $75 million for Connect Oregon I was issued in 2007. In 2007, the Oregon Legislature passed House Bill 2278 that approved authorization of $100 million for Connect Oregon II. In May of 2008, $10 million in Connect Oregon II lottery bonds were issued. During April 2009, the remaining $90 million in lottery bonds for Connect Oregon II were issued. In 2009, the Oregon Legislative Assembly passed House Bill 2001 that approved a third authorization of $100 million in lottery backed bonds for Connect Oregon III. The $100 million in lottery bond authorization for Connect Oregon III projects was sold in March 2011.

In 2011, the Oregon Legislature passed House Bill 5036 that approved a fourth authorization of $40 million in lottery-backed bonds for Connect Oregon IV. In April 2013, $29 million in lottery bonds were issued for Connect Oregon IV projects. In Senate Bill 5533, the 2013 Legislature authorized $42 million in lottery bonds to fund Connect Oregon V. The bonds were issued in January 2015 with a final payment due in April 2035. The 2015 Legislative Assembly, in House Bill 5030 and House Bill 5005, authorized the issuance of an additional $45 million in lottery bonds to fund Connect Oregon VI. The bonds were issued in April 2017 with a final payment due in April 2036.

The 2017 Legislative Assembly in its HB 2017 §71(f) directed the Department, subject to the availability of funds, to distribute money in the Connect Oregon Fund for four dedicated projects (the “Dedicated Projects”) as listed below:

- Mid-Willamette Valley Intermodal Facility: $25,000,000
- Treasure Valley Intermodal Facility: $26,000,000

- Rail expansion East Beach Industrial Park at Port of Morrow: $6,500,000
- Extension of Brooks rail siding: $2,600,000

In its SB 5530 §8, the 2017 Legislative Assembly authorized the issuance of $30 million in net proceeds of lottery bonds to partially fund the Dedicated Projects. These bonds were issued in April 2019 with a final payment due in April 2039.

Port of Coos Bay Rail Link
In Senate Bill 5533, the 2013 Legislature authorized $10 million in lottery bonds for distribution to the Oregon International Port of Coos Bay for the purpose of acquiring, constructing or improving the Coos Bay rail link. The 2018 Legislature subsequently dedicated $7 million of these funds for the Coos Bay Rail link and $3 million to the dedicated purpose of purchasing rolling stock for operation on the rail link. The bonds were issued in January 2015 with a final payment due in April 2035.

The 2015 Legislative Assembly, in House Bill 5030 and House Bill 5005, authorized the issuance of an additional $10 million in lottery bonds to provide funds to the Oregon International Port of Coos Bay for the purpose of acquiring, constructing or improving the Coos Bay rail link. The bonds were sold in April 2017 with a final debt service payment due in April 2036.

The 2019 Legislative Assembly, in House Bill 5030, authorized $5 million in lottery bonds for distribution to the Oregon International Port of Coos Bay for the purpose of acquiring, constructing or improving the Coos Bay rail link. The bonds were expected to be sold in the spring of 2021, but the sale was cancelled due to lottery funding concerns brought on by the COVID pandemic. In the Second Special Session of 2020, the Legislature passed HB 4304 that requires ODOT to transfer $5 million of Connect Oregon funds to the Port of Coos Bay Rail Link project.

Salem-Keizer Transit Center
In Senate Bill 5533, the 2013 Legislature authorized $3.5 million in lottery bonds for distribution to the Salem-Keizer Transit District for the purpose of acquiring, constructing or improving the Salem-Keizer Transit Center. The bonds were issued in January 2015 with a final payment due in April 2035.

Harney County – Juntura Road Project
The 2016 Legislative Assembly in its Senate Bill 5701 and House Bill 5202 authorized $2 million in lottery bonds for distribution to Harney County for the improvement the Juntura Road in Harney and Malheur Counties. The bonds were issued in April 2017 with a final debt service payment due in April 2036.

City of Portland – SW Capitol Highway Project
In Senate Bill 5530 §30, the 2017 Legislative Assembly authorized $2 million in lottery bonds for distribution to the City of Portland for infrastructure improvements on SW Capitol Highway. The Series 2019A bonds were issued in April 2019 with a final payment due in April 2039.

Lane Transit District Project
In Senate Bill 5530 §31, the 2017 Legislative Assembly authorized $5 million in lottery bonds for distribution to the Lane Transit District for upgrades and improvements to existing transit infrastructure. The Series 2019A bonds were issued in April 2019 with a final payment due in April 2039

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 087 - August 2020 Special Session

Cross Reference Name: Debt Service
Cross Reference Number: 73000-500-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Tsfr From Administrative Svcs	-	(864,612)	-	-	-	-	(864,612)
Total Revenues	**-**	**($864,612)**	**-**	**-**	**-**	**-**	**($864,612)**
Debt Service							
Principal - Bonds	-	(355,000)	-	-	-	-	(355,000)
Interest - Bonds	-	(509,612)	-	-	-	-	(509,612)
Total Debt Service	**-**	**($864,612)**	**-**	**-**	**-**	**-**	**($864,612)**
Total Expenditures							
Total Expenditures	-	(864,612)	-	-	-	-	(864,612)
Total Expenditures	**-**	**($864,612)**	**-**	**-**	**-**	**-**	**($864,612)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Debt Service
Cross Reference Number: 73000-500-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Debt Service							
Interest - Bonds	-	-	-	-	-	20,679,380	20,679,380
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**$20,679,380**	**$20,679,380**
Total Expenditures							
Total Expenditures	-	-	-	-	-	20,679,380	20,679,380
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**$20,679,380**	**$20,679,380**
Ending Balance							
Ending Balance	-	-	-	-	-	(20,679,380)	(20,679,380)
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**($20,679,380)**	**($20,679,380)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Debt Service
Cross Reference Number: 73000-500-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(547)	-	-	-	-	-	(547)
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**($547)**	**-**	**-**	**-**	**-**	**-**	**($547)**
Debt Service							
Interest - Bonds	(547)	(3,539,712)	550	-	-	-	(3,539,709)
Total Debt Service	**($547)**	**($3,539,712)**	**$550**	**-**	**-**	**-**	**($3,539,709)**
Total Expenditures							
Total Expenditures	(547)	(3,539,712)	550	-	-	-	(3,539,709)
Total Expenditures	**($547)**	**($3,539,712)**	**$550**	**-**	**-**	**-**	**($3,539,709)**
Ending Balance							
Ending Balance	-	3,539,712	(550)	-	-	-	3,539,162
Total Ending Balance	**-**	**$3,539,712**	**($550)**	**-**	**-**	**-**	**$3,539,162**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 811 - Budget Reconciliation Adjustments

Cross Reference Name: Debt Service
Cross Reference Number: 73000-500-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Debt Service							
Interest - Bonds	-	328,752	-	-	-	-	328,752
Total Debt Service	**-**	**$328,752**	**-**	**-**	**-**	**-**	**$328,752**
Total Expenditures							
Total Expenditures	-	328,752	-	-	-	-	328,752
Total Expenditures	**-**	**$328,752**	**-**	**-**	**-**	**-**	**$328,752**
Ending Balance							
Ending Balance	-	(328,752)	-	-	-	-	(328,752)
Total Ending Balance	**-**	**($328,752)**	**-**	**-**	**-**	**-**	**($328,752)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

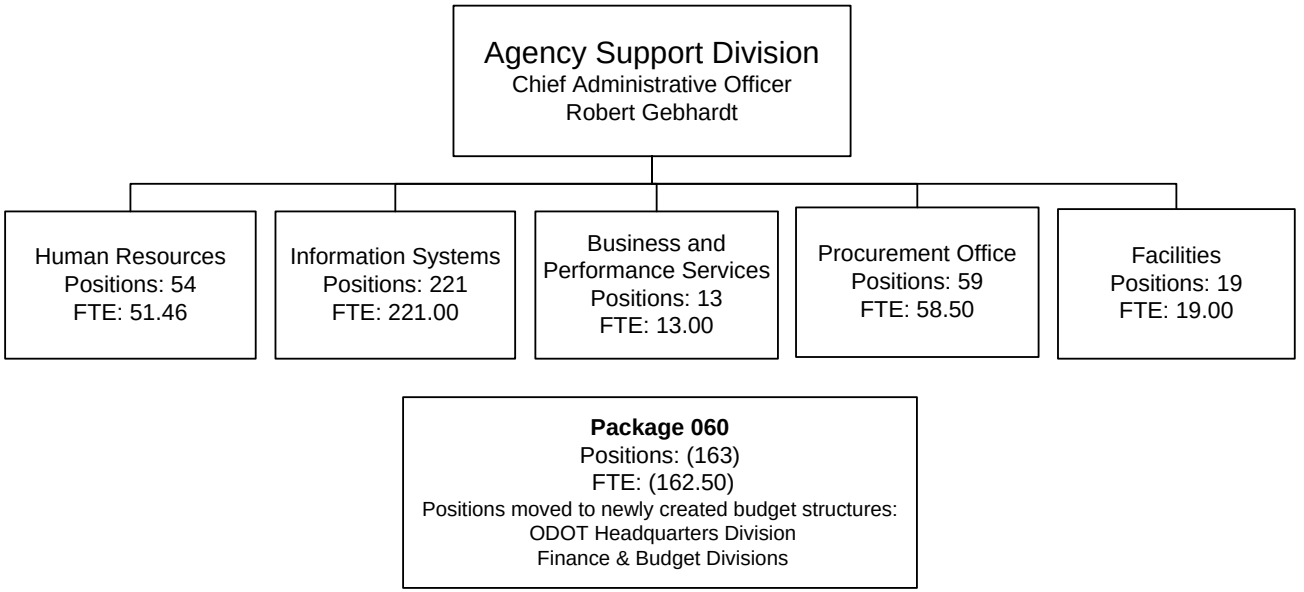
2021-23 Biennium **Cross Reference Number: 73000-500-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Interest Income	689,746	-	-	-	-	-
Transfer In - Intrafund	273,544	-	-	-	-	-
Tsfr From Administrative Svcs	112,907,039	115,058,344	115,058,344	126,019,800	125,155,188	121,787,391
Transfer Out - Intrafund	(273,544)	-	-	-	-	-
Total Lottery Funds	**$113,596,785**	**$115,058,344**	**$115,058,344**	**$126,019,800**	**$125,155,188**	**$121,787,391**
Other Funds						
Interest Income	325,040	-	-	-	-	-
Other Revenues	1,008,450	-	-	-	-	-
Transfer In - Intrafund	444,576,297	327,228,959	327,228,959	369,745,010	400,357,130	400,357,680
Transfer Out - Intrafund	(69,793,166)	-	-	-	-	-
Total Other Funds	**$376,116,621**	**$327,228,959**	**$327,228,959**	**$369,745,010**	**$400,357,130**	**$400,357,680**
Nonlimited Other Funds						
Refunding Bonds	152,889,004	-	690,591,207	-	-	-
Transfer In - Intrafund	2,277,503	-	-	-	-	-
Total Nonlimited Other Funds	**$155,166,507**	**-**	**$690,591,207**	**-**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	20,156,997	21,243,619	21,243,619	20,679,380	20,679,380	20,679,380
Total Nonlimited Federal Funds	**$20,156,997**	**$21,243,619**	**$21,243,619**	**$20,679,380**	**$20,679,380**	**$20,679,380**

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Support Services Division

Positions: 366 FTE: 362.96



Support Services Division

Request: $176,529,829

FOCUS AREA: EXCELLENCE IN STATE GOVERNMENT
Support Services Division (SSD) provides centralized administrative, operational and managerial services to the Department, Oregon Transportation Commission and other stakeholders. These services are critical to the efficient management of agency resources and provide vital services and accountability to agency partners and the general public. ODOT relies on the effective delivery of SSD services to achieve ODOT's mission of providing a safe and reliable multimodal transportation system that connects people and helps Oregon's communities and economy thrive.

SUPPORT SERVICES DIVISION
Support Services Division includes the following: Chief Administrative Officer, Business and Performance Services, Facilities, Human Resources, Information Systems, and Procurement Office. As part of the agency reorganization, several sections previously included in Central Services moved to separate budget structures, including ODOT Headquarters, Audit Services and Financial Services.

The Chief Administrative Officer is responsible for planning, directing, and managing the activities of the Support Services Division to include the determination of policy and program priorities, the use of resources in order to carry out the goals and objectives mandated by law and the priorities determined by the Governor. The incumbent assists the Director and Assistant Directors in determining Department program priorities by evaluating the needs of customer and stakeholder populations, and assessing the availability of resources in order to implement policies and programs effectively and efficiently.

Business and Performance Services provides the following services to the agency:

- Printed and online forms design and document management
- High quality, cost-effective, custom printing of publications and training materials
- Director-appointed Records Officer and Administrative Rules Coordinator for the Secretary of State ORS 182.015(2), ORS 183.330(2) with oversight of the agency's records management and administrative rules programs
- Management of ODOT headquarters mail services and the agency phone directory for the Department of Administrative Services
- Administration of agency-wide policies, delegations of authority, and public records requests processes
- Cross-functional process mapping and process definition, analysis, implementation and improvement

- Industry-standard methodologies and best practices in a division-centric performance system and continuous process improvement efforts across the division and agency.

Facilities Services provides the following:

- Operates and maintains ODOT owned facilities
- Provides coordination, consultation, and project management services to ODOT regions, districts and units in the execution of major maintenance and capital construction efforts across the state
- Uses skilled and semi-skilled craftsmen and women to conduct scheduled inspections and service, repair and replace building system components
- Maintains an electronic access control system

Human Resources provides the following services:

- Education and leadership for the department regarding best practices in recruiting and retaining a diverse and competent workforce
- Statewide advice and counsel to the department in the areas of performance management (coaching, counseling, performance evaluation, documentation and correction or discipline); leaves of absence, policy and union contract interpretation, workers' compensation and unemployment insurance matters
- Ensures that the department addresses employee issues in accordance with the Americans with Disabilities Act (ADA) and responds to all internal complaints based on “protected class” status
- Statewide coordination of workforce development, human resource policy development, revision and implementation, labor-management partnership, and union contract negotiations
- Job classification, compensation, position control, position management, and employee records management

Information Systems provides the following services:

- Cross-divisional, statewide, business systems planning, architecture, development, and maintenance that support public safety, commerce, revenue generation and services to citizens
- Information technology project management, including the design, development and implementation of Information Technology projects
- Asset management and support for computing devices and software and mobile devices

- Security, business continuity and disaster recovery for the agency's information systems
- Coordination of IT infrastructure services with Enterprise Technology Services (ETS) / State Data Center and Enterprise Information Services (EIS)

ODOT Procurement Office (OPO) provides central procurement authority for all contracting activities and includes the following:

- Operating in accordance with ORS 279A.050 (3), the Oregon Public Procurement Code, and ORS 367.800, OPO conducts ODOT procurement services to contract for goods, services, public improvements, public works, and personal services
- Manages all procurement and contracting matters for ODOT in support of the state's public transportation system; provides procurement and contracting services for the Department of Aviation and on behalf of local agencies that use federal funds for the public transportation system and provides review and support for the Local Agency Certification Program
- Produces procurement training curriculum and courses that supports ODOT's procurement competency and understanding of Oregon's Public Procurement Code and federal procurement requirements
- Conducts supplier outreach to Oregon's disadvantaged, minority-owned, disabled veteran-owned, woman-owned, emerging small business, and the open market to promote access to ODOT contracting opportunities
- Helps the agency achieve risk and compliance objectives through internal and external processes that include training, technical assistance, investigations and on-site reviews, and internal audit reviews. Provides contract administration and oversight for ODOT-wide price agreements for A&E services, develops and maintains procurement and contract templates for ODOT and develops and maintains ODOT's procurement administrative rules, policies, standards, and procedures
- Consulting and strategic collaboration through a full range of procurement and contracting functions for personal services and construction as it relates to delivering projects under major funding packages like HB 2017 legislation by which ODOT expects to increase the use of alternative contracting delivery methods and placing a premium on quality procurement strategy development with internal and external partners

Issues and Trends

The most significant factors affecting services are the same factors affecting the entire agency:

- Constrained revenue
- Increasing costs
- Competing priorities

- Need to adapt work processes and information systems technology infrastructure to support the continued development of an integrated, multimodal, and “greener” transportation system
- Changing demographics of agency customers

Personnel / Customer:

- Human Resources continues to develop and implement workforce development initiatives designed to enhance the agency’s succession and diversity efforts. Strategic efforts will encompass addressing turnover, knowledge transfer, succession planning, attracting/retaining talent, and continuous improvement in leadership competencies.
- A greater emphasis will be placed throughout Support Services on training both internal and external customers on how to work with new systems and processes that manage finance, human resources, contracting, etc. The goal is to create a partnership that reduces duplicative work and rework, increases efficiency and creates opportunities for collaborative process improvements.
- Support Services continuous process improvement efforts maintain a focus on performance, speed, and effectiveness to deliver tangible benefits to ODOT and Oregon taxpayers.

Process, Programs and Technology:

- There is increased need for information systems integration. Information resides in numerous independent “stove-piped” systems, often resulting in duplicate data entry. Currently, reporting on business unit performance, products, or services frequently generates results that require considerable manual effort to reconcile. Management decision making is challenged by the difficulty in generating quick and comprehensive reports. The need for system integration extends beyond ODOT. There is an increased need to cooperate and work with other agencies, entities, and business partners to resolve common information technology problems as well as manage enterprise solutions.
- The proliferation and age of data systems increases the complexity and sustainability requirements; costs for maintenance and support reduces the resources that are available for equipment and software upgrades and replacement.
- Security safeguards must be embedded in Information Technology, business systems, and practices to meet customer expectations. Employees need consistent training on best security practices.
- Members of the public, business, and stakeholder community increasingly expect 24/7 availability of information. Expanding departmental activities are generating needs for more specific and tailored communication plans and web sites.
- In the past decade, significant growth has occurred in reliance upon procurement of information technology systems, software and hardware to support the public safety and services infrastructure, resulting in an increase in procurement volume and time required to develop sustainable and accountable IT systems and products. Additional investment in IT resources for

modernization and enhancement efforts will be needed. The ODOT Procurement Office is implementing an enterprise procure-to-pay system (ORBuys) which will continue into the 2023-25 biennium. The implementation of ORBuys will make the entire procurement process from intake to contract award more efficient.

- Shifting procurement practices and processes, like conducting bid openings and meetings virtually, to accommodate the Modern Work Environment which will rely on working closely with IT departments to support evolving work needs to include replacing legacy systems to implement digital services and enable hybrid working models.
- Pivot procurement activities that are supported by data-driven decision-making and explore the use of AI technology for statistical analysis, the ability to access benchmarks and obtain data insights that help business partners consider the right requirements to achieve successful outcomes.
- There is an increasing demand for government accountability in contracting coupled with the large volumes of procurements and contracts that must be processed quickly to support transportation safety and economic development. Both the business and the ODOT Procurement Office continue to improve processes and systems to meet these challenges.
- ODOT Procurement Office continues to experience heavy demand for its services related to the Statewide Transportation Improvement Program (STIP), outsourcing up to 80%, HB 2017 mandated projects, outsourcing to complete projects using Emerging Small Business funds, information technology projects that are central to safe multi-modal transportation, design and construction of state highway systems and bridges, and innovative partnerships that promote and support environmentally sound and sustainable transportation systems.
- Promote opportunities to create competition and level the playing field for diverse suppliers.

Additional information about Support Services is available at: https://www.oregon.gov/ODOT/About/Pages/Directory.aspx

Revenue Sources

The Support Services Division (SSD) budget structure is primarily funded by the Department's operating divisions through a mechanism referred to as the Assessment. Each division is assessed a prorated share of the SSD operating costs. The assessment is collected through the Finance and Budget Division and transferred to SSD.

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Intra-Fund - Transfer In from Finance and Budget Division		$176,529,829		

Policy Packages

Support Services: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#099 Microsoft 365 Consolidation ($3,433,182) 0 Positions 0.00 FTE

Microsoft 365 is being consolidated within the Office of the State Information Officer at the E5 level. The cost is built into the State Government Service Charge as a cost increase for 21-23. This package makes the corresponding reduction equivalent to the 2019-21 rate at the E3 level of service

#810 Statewide Adjustments ($3,221,439) 0 Positions 0.00 FTE

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

Support Services Essential Packages

Purpose

The Essential Packages represent changes made to the 2019–2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

030 Inflation/Price List Increases

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay, and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

060 Technical Adjustments

- The former Central Services Division was reorganized into three divisions. ODOT Headquarters, Audit, and Financial Services functions moved out of Central Services, and the division was renamed Support Services. Small adjustments were made between and within the new divisions. Net loss: (163) Positions, ($112,817,853).
- $150,000 Service and Supply limitation was moved from DMV to Information Services for position that had previously moved.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Temporary Appointments	-	-	11,301	-	-	-	11,301
Overtime Payments	-	-	29,268	-	-	-	29,268
Shift Differential	-	-	780	-	-	-	780
All Other Differential	-	-	20,330	-	-	-	20,330
Public Employees' Retire Cont	-	-	8,630	-	-	-	8,630
Pension Obligation Bond	-	-	752,304	-	-	-	752,304
Social Security Taxes	-	-	4,719	-	-	-	4,719
Unemployment Assessments	-	-	265	-	-	-	265
Mass Transit Tax	-	-	64,323	-	-	-	64,323
Vacancy Savings	-	-	(82,353)	-	-	-	(82,353)
Total Personal Services	**-**	**-**	**$809,567**	**-**	**-**	**-**	**$809,567**
Total Expenditures							
Total Expenditures	-	-	809,567	-	-	-	809,567
Total Expenditures	**-**	**-**	**$809,567**	**-**	**-**	**-**	**$809,567**
Ending Balance							
Ending Balance	-	-	(809,567)	-	-	-	(809,567)
Total Ending Balance	**-**	**-**	**($809,567)**	**-**	**-**	**-**	**($809,567)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	15,910	177	-	-	16,087
Out of State Travel	-	-	5,860	351	-	-	6,211
Employee Training	-	-	35,744	-	-	-	35,744
Office Expenses	-	-	95,577	-	-	-	95,577
Telecommunications	-	-	241,031	-	-	-	241,031
State Gov. Service Charges	-	-	13,493,941	-	-	-	13,493,941
Data Processing	-	-	1,194,886	-	-	-	1,194,886
Publicity and Publications	-	-	4,311	-	-	-	4,311
Professional Services	-	-	1,045,619	-	-	-	1,045,619
IT Professional Services	-	-	444,996	15,967	-	-	460,963
Attorney General	-	-	204,122	-	-	-	204,122
Employee Recruitment and Develop	-	-	22,193	-	-	-	22,193
Dues and Subscriptions	-	-	8,262	-	-	-	8,262
Facilities Rental and Taxes	-	-	61,522	-	-	-	61,522
Fuels and Utilities	-	-	17,514	-	-	-	17,514
Facilities Maintenance	-	-	94,982	-	-	-	94,982
Agency Program Related S and S	-	-	1,112,853	-	-	-	1,112,853
Intra-agency Charges	-	-	29,527	-	-	-	29,527
Other Services and Supplies	-	-	66,765	-	-	-	66,765
Expendable Prop 250 - 5000	-	-	7,692	-	-	-	7,692
IT Expendable Property	-	-	157,195	342	-	-	157,537
Total Services & Supplies	**-**	**-**	**$18,360,502**	**$16,837**	**-**	**-**	**$18,377,339**
Capital Outlay							
Office Furniture and Fixtures	-	-	251	-	-	-	251

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Technical Equipment	-	-	103	-	-	-	103
Automotive and Aircraft	-	-	2,805	-	-	-	2,805
Data Processing Software	-	-	20,310	-	-	-	20,310
Data Processing Hardware	-	-	6,558	-	-	-	6,558
Building Structures	-	-	12,069	-	-	-	12,069
Total Capital Outlay	**-**	**-**	**$42,096**	**-**	**-**	**-**	**$42,096**
Special Payments							
Dist to Other Gov Unit	-	-	2,968	-	-	-	2,968
Total Special Payments	**-**	**-**	**$2,968**	**-**	**-**	**-**	**$2,968**
Total Expenditures							
Total Expenditures	-	-	18,405,566	16,837	-	-	18,422,403
Total Expenditures	**-**	**-**	**$18,405,566**	**$16,837**	**-**	**-**	**$18,422,403**
Ending Balance							
Ending Balance	-	-	(18,405,566)	(16,837)	-	-	(18,422,403)
Total Ending Balance	**-**	**-**	**($18,405,566)**	**($16,837)**	**-**	**-**	**($18,422,403)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(27,015,936)	-	-	-	(27,015,936)
Temporary Appointments	-	-	(73,322)	-	-	-	(73,322)
Overtime Payments	-	-	(45,085)	-	-	-	(45,085)
Shift Differential	-	-	(11,050)	-	-	-	(11,050)
All Other Differential	-	-	(166,066)	-	-	-	(166,066)
Empl. Rel. Bd. Assessments	-	-	(9,425)	-	-	-	(9,425)
Public Employees' Retire Cont	-	-	(4,664,665)	-	-	-	(4,664,665)
Pension Obligation Bond	-	-	(1,596,692)	-	-	-	(1,596,692)
Social Security Taxes	-	-	(2,075,020)	-	-	-	(2,075,020)
Worker's Comp. Assess. (WCD)	-	-	(7,475)	-	-	-	(7,475)
Mass Transit Tax	-	-	(165,920)	-	-	-	(165,920)
Flexible Benefits	-	-	(6,212,700)	-	-	-	(6,212,700)
Vacancy Savings	-	-	242,697	-	-	-	242,697
Total Personal Services	**-**	**-**	**($41,800,659)**	**-**	**-**	**-**	**($41,800,659)**
Services & Supplies							
Instate Travel	-	-	(183,542)	(4,294)	-	-	(187,836)
Out of State Travel	-	-	(94,015)	(8,525)	-	-	(102,540)
Employee Training	-	-	(259,673)	-	-	-	(259,673)
Office Expenses	-	-	(631,560)	-	-	-	(631,560)
Telecommunications	-	-	(239,212)	-	-	-	(239,212)
State Gov. Service Charges	-	-	(22,681,632)	-	-	-	(22,681,632)
Data Processing	-	-	(73,914)	-	-	-	(73,914)
Publicity and Publications	-	-	(103,458)	-	-	-	(103,458)
Professional Services	-	-	(15,741,105)	-	-	-	(15,741,105)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	(1,344,135)	(296,096)	-	-	(1,640,231)
Attorney General	-	-	(290,466)	-	-	-	(290,466)
Employee Recruitment and Develop	-	-	(182,542)	-	-	-	(182,542)
Dues and Subscriptions	-	-	(165,120)	-	-	-	(165,120)
Facilities Rental and Taxes	-	-	(364,341)	-	-	-	(364,341)
Fuels and Utilities	-	-	(3,491)	-	-	-	(3,491)
Facilities Maintenance	-	-	(298,023)	-	-	-	(298,023)
Agency Program Related S and S	-	-	(26,268,740)	-	-	-	(26,268,740)
Intra-agency Charges	-	-	(602,562)	-	-	-	(602,562)
Other Services and Supplies	-	-	(446,100)	-	-	-	(446,100)
Expendable Prop 250 - 5000	-	-	(145,472)	-	-	-	(145,472)
IT Expendable Property	-	-	(311,210)	(8,289)	-	-	(319,499)
Total Services & Supplies	**-**	**-**	**($70,430,313)**	**($317,204)**	**-**	**-**	**($70,747,517)**
Capital Outlay							
Office Furniture and Fixtures	-	-	(6,087)	-	-	-	(6,087)
Technical Equipment	-	-	(2,491)	-	-	-	(2,491)
Data Processing Software	-	-	(46,372)	-	-	-	(46,372)
Building Structures	-	-	(292,732)	-	-	-	(292,732)
Total Capital Outlay	**-**	**-**	**($347,682)**	**-**	**-**	**-**	**($347,682)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Other Gov Unit	-	-	(71,995)	-	-	-	(71,995)
Total Special Payments	**-**	**-**	**($71,995)**	**-**	**-**	**-**	**($71,995)**
Total Expenditures							
Total Expenditures	-	-	(112,650,649)	(317,204)	-	-	(112,967,853)
Total Expenditures	**-**	**-**	**($112,650,649)**	**($317,204)**	**-**	**-**	**($112,967,853)**
Ending Balance							
Ending Balance	-	-	112,650,649	317,204	-	-	112,967,853
Total Ending Balance	**-**	**-**	**$112,650,649**	**$317,204**	**-**	**-**	**$112,967,853**
Total Positions							
Total Positions							(163)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(163)**
Total FTE							
Total FTE							(162.50)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(162.50)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 099 - Microsoft 365 Consolidation

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	(3,433,182)	-	-	-	(3,433,182)
Total Services & Supplies	**-**	**-**	**($3,433,182)**	**-**	**-**	**-**	**($3,433,182)**
Total Expenditures							
Total Expenditures	-	-	(3,433,182)	-	-	-	(3,433,182)
Total Expenditures	**-**	**-**	**($3,433,182)**	**-**	**-**	**-**	**($3,433,182)**
Ending Balance							
Ending Balance	-	-	3,433,182	-	-	-	3,433,182
Total Ending Balance	**-**	**-**	**$3,433,182**	**-**	**-**	**-**	**$3,433,182**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Support Service Division
Cross Reference Number: 73000-700-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(2,988,299)	-	-	-	(2,988,299)
Data Processing	-	-	(179,434)	-	-	-	(179,434)
Attorney General	-	-	(53,706)	-	-	-	(53,706)
Total Services & Supplies	**-**	**-**	**($3,221,439)**	**-**	**-**	**-**	**($3,221,439)**
Total Expenditures							
Total Expenditures	-	-	(3,221,439)	-	-	-	(3,221,439)
Total Expenditures	**-**	**-**	**($3,221,439)**	**-**	**-**	**-**	**($3,221,439)**
Ending Balance							
Ending Balance	-	-	3,221,439	-	-	-	3,221,439
Total Ending Balance	**-**	**-**	**$3,221,439**	**-**	**-**	**-**	**$3,221,439**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

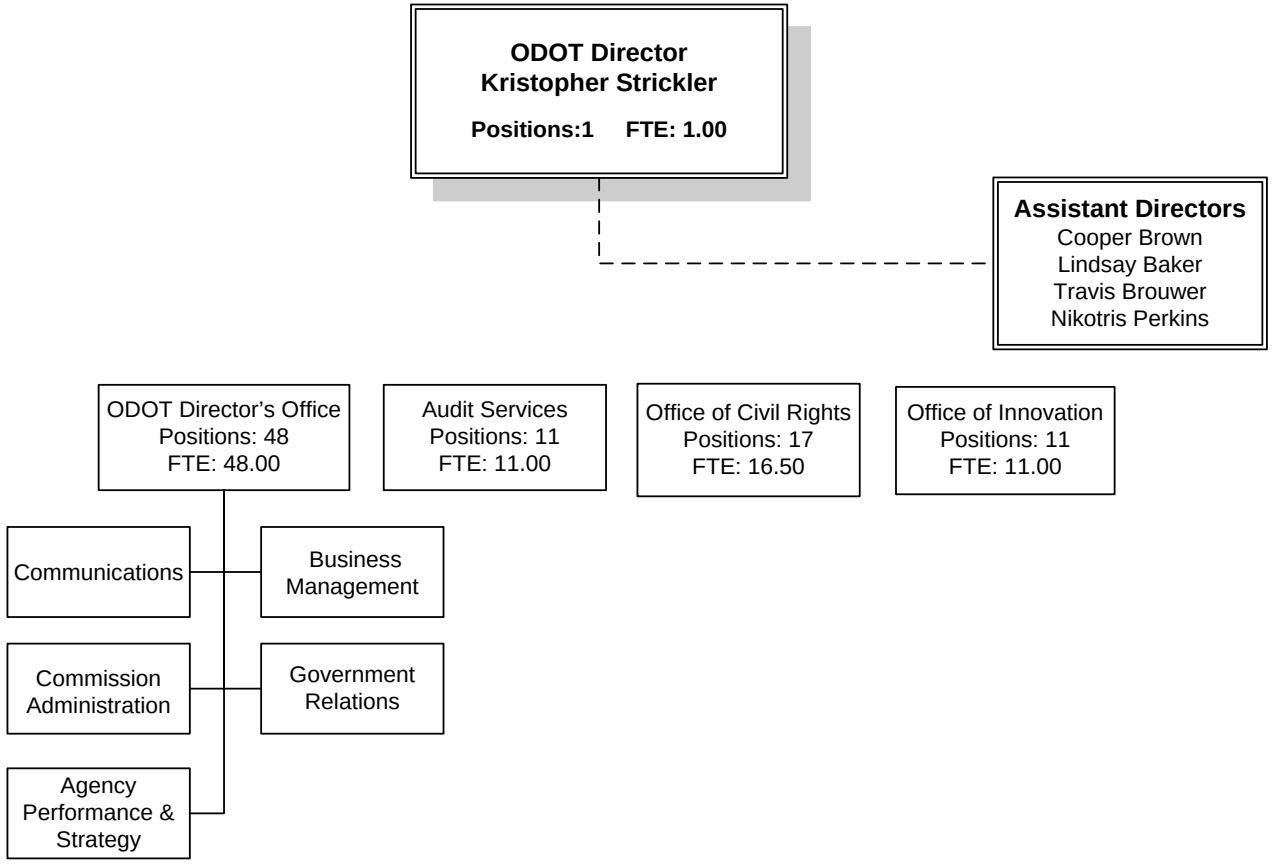
Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-700-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Motor Fuels Taxes	1,218,399,902	1,331,956,357	1,331,956,357	-	-	-
Federal Revenues	3,640,277	460,054	460,054	-	-	-
Charges for Services	864,912	87,000	87,000	-	-	-
Admin and Service Charges	2,483,577	3,250,747	3,250,747	-	-	-
Fines and Forfeitures	164,535	-	-	-	-	-
Rents and Royalties	116,669	-	-	-	-	-
Interest Income	973,720	-	-	-	-	-
Sales Income	14,258	-	-	-	-	-
Other Revenues	43,532	-	-	-	-	-
Transfer In - Intrafund	241,491,584	269,344,840	269,344,840	183,184,450	183,184,450	176,529,829
Tsfr From Aviation, Dept of	-	445,691	445,691	-	-	-
Transfer Out - Intrafund	(1,189,268,606)	(792,538,160)	(792,538,160)	-	-	-
Transfer to Cities	-	(219,023,344)	(219,023,344)	-	-	-
Transfer to Counties	-	(320,088,787)	(320,088,787)	-	-	-
Tsfr To Aviation, Dept of	(12,868,623)	(12,995,144)	(12,995,144)	-	-	-
Tsfr To Governor, Office of the	(140,000)	(160,000)	(160,000)	-	-	-
Tsfr To OR Business Development	(1,814,620)	(2,034,837)	(2,034,837)	-	-	-
Tsfr To Marine Bd, Or State	(8,572,379)	(7,538,481)	(7,538,481)	-	-	-
Tsfr To Parks and Rec Dept	(12,880,168)	(11,312,051)	(11,312,051)	-	-	-
Total Other Funds	**$242,648,570**	**$239,853,885**	**$239,853,885**	**$183,184,450**	**$183,184,450**	**$176,529,829**
Federal Funds						
Federal Funds	-	300,367	300,367	-	-	-
Total Federal Funds	**-**	**$300,367**	**$300,367**	**-**	**-**	**-**

ODOT Headquarters Division

Positions: 88 FTE: 87.50



Executive Summary:

Focus Areas: Safer, Healthier Communities **Excellence in State Government** **A Thriving Oregon Economy**

Program Contact: Lindsay Baker, Assistant Director of Government and External Relations

Request: $61,905,323

Program Overview

ODOT Headquarters supports the mission of ODOT by providing executive leadership to better align transportation system modes, operations, and delivery groups and continue the Department's goal of an integrated multimodal transportation system. These services are critical to the efficient management of agency resources and provide vital services and accountability to partners and the general public.

Program Funding

The Legislative Adopted Budget for the 2021–23 biennium is $61.9 million Other Funds. The requested budget will allow the Department to meet the transportation needs of Oregonians now and into the future. It will allow the Department to deliver the transportation system of the future, meet an accelerating pace of change, and recognize the dramatic level of population growth the state has experienced and is likely to experience in the coming years. It will allow the Department to maximize and leverage state and federal funding in the most effective and efficient manner possible.

Program Description

As part of the agency's reorganization, several sections previously included in Support Services Division (formerly Central Services) moved to separate budget structures. ODOT Director's Office and Audit Services function moved to ODOT Headquarters. This new budget structure includes the Director's Office, Government Relations, Communications, Business Management, Audit Services, the Office of Social Equity (including the Office of Civil Rights), and the Office of Innovative Finance.

Director's Office

- Comprised of the Director, Assistant Directors and Oregon Transportation Commission Administration, the Director's Office provides executive level strategy, policy, direction and leadership for the Department.

Government Relations Section

- Manages a comprehensive government relations program that encompasses federal, state and local legislative and liaison activities responding to transportation, economic and land use issues.
- Provides fiscal and policy analysis and direction for federal, state and local transportation-related programs and legislation.
- Represents the Department, the OTC, and the Governor in matters before Oregon's state legislature and congressional delegation related to transportation policy, funding, administrative rules and legislation governing transportation.

Communications Section

- Oversees ODOT's employee communications, stakeholder relations, and media relations. Informs Oregonians, visitors and system users about transportation issues, policies, and projects that affect them.
- Provides emergency and crisis communications for the agency.
- Provides construction project and program information in conjunction with other divisions.
- Keeps the agency workforce informed about ODOT activities and directives.
- Helps all divisions and programs increase the success of their public outreach by developing and implementing communication plans, providing communication training and workshops, and producing publications and other forms of information.
- Improves transparency and helps customers find needed information and complete tasks by developing and maintaining governance over a mobile-first website.

Business Management Section

- Provides executive, administrative and logistical support to ODOT Headquarters managers and sections.
- Manages administrative and personnel operations, establishes policies and procedures, and develops and monitors the biennial and operations budget for ODOT Headquarters.
- Oversees the Ask ODOT Office that serves as a resource for Oregon citizens to report and resolve issues and concerns at the earliest possible opportunity. Ask ODOT also provides ODOT's employees a resource to bring forward ethical issues and concerns or to receive policy guidance.

Audit Services

- Conducts internal audits of Department programs and makes recommendations for improving operations, in accordance with generally accepted government auditing standards.

- Conducts external audits and special analysis to ensure costs charged to ODOT by consultants, contractors and other external entities are accurate, reasonable and comply with applicable federal and state regulations.
- To promote audit independence and public accountability and transparency for the Department, the Internal Auditor has direct reporting to the Oregon Transportation Commission. The Commission is involved with the appointment and removal of the Internal Auditor, receives reports and work plans, and is engaged with various aspects of the audit process. Internal audit reports are also posted on the Department's external website for public access.

Office of Social Equity

- The Office of Social Equity is working to ensure social equity is integral to the systems of ODOT as we work to fulfill our agency's mission and values together by:
- Building a diverse workforce, supported by equitable operations and policies, and establishing an informed culture that delivers authentic inclusivity.
- Promoting economic opportunity for Oregonians through transportation investments, including working with businesses owned by people who identify as Black, Indigenous, Latino/a/x, Asian, Pacific Islander, Native, Tribal, people of color, women, or others who have marginalized through institutional and structural oppression.
- Utilizing the viewpoints of those who reside in communities ODOT serves and are likely to be affected by our decisions and investments.
- Investing in the protection of marginalized communities from environmental hazards.

Office of Civil Rights

- Responsible for managing federal and state programs assuring equal access, participation, and compliance with affirmative action, equal opportunity, and accessibility requirements. Its vision is to provide fair and equitable access to ODOT's projects and programs with a focus on economic stimulus through increased small business and apprenticeship opportunities, training programs, and supportive services.
- Compliance is accomplished through internal and external processes that include training, technical assistance, investigations, and on-site reviews.
- Programs include:
    - Small Business Programs - Disadvantaged Business Enterprise (DBE); Emerging Small Business (ESB); Minority or Women Business Enterprise (MWBE); Service Disabled Veterans (SDV) initiatives.

- Title VI of the Civil Rights Act of 1964 (including Environmental Justice and Limited English Proficiency), including intermodal Civil Rights Programs.
- Workforce Development Programs include pre-apprenticeship training, supportive services and Equal Employment Opportunity (EEO), On-the-Job/Apprenticeship Training Programs.
- The Office of Civil Rights, the Delivery and Operations Division, and ODOT Human Resources are also responsible for coordinating and co-managing the internal and external Americans with Disability Act (ADA) programs.

Office of Innovative Finance

- Partners with internal and external organizations to identify, assess, and promote strategic innovations that advance a multi-modal transportation system in the fast-changing transportation environment.
- Seeks out new developments and developers that can lead to opportunities and change at a system level.
- Develops policy and processes that can realize the value of these innovations
- Develops the agency's road usage charge program to be a new, sustainable, revenue source in partnership with private sector business partners
- Collaborates with internal and external groups to ready the agency for long-term implementation.

Issues and Trends

Personnel / Customer:

- ODOT Headquarters continues its efforts through the Office of Civil Rights (OCR) to refine data collection across the organization in an effort to track progress toward meeting the goal of a diverse construction workforce and to increase opportunities for Oregon's small businesses. In addition to increasing opportunities for apprentices and small firms, OCR offers a suite of supportive services aimed at pre-apprenticeship training and growing small firms so that they can become more competitive to bid on larger ODOT contracts.
- Communications Section reaches beyond traditional media to establish two-way communication channels through the use of social medial tools such as Twitter, Facebook, YouTube, and Flickr as well as web-based information distribution applications such as GovDelivery and RSS feeds. These channels provide direct information to citizens and users of the transportation system. Social media for emergency communications have proven very adaptable and useful during winter storms.

- Ask ODOT and Ask ODOT for Employees are the initial contact points for citizens and employees to place inquiries, provide feedback or report information. These programs provide the opportunity to resolve issues at the earliest possible opportunity. This effort also enhances accountability by coordinating inquiries with the appropriate subject matter experts.

Process, Programs and Technology:

- The division strives to develop programs and integrate activities and procedures into business processes that provide equal access to ODOT programs and projects by all members of the public and vendor community, as well as to attract and retain a diverse workforce.
- Audits have increased in complexity as ODOT's business lines have adapted their programs to meet the changing needs of Oregon's transportation system. To maximize available resources, Audit Services works closely with audit organizations from other state Departments of transportation to share best practices, improve consistency in audit approaches and confirm compliance with generally accepted government auditing standards.

Disadvantaged Business Enterprises (DBE)

Percent of ODOT-Awarded Contract Dollars to Oregon Disadvantaged Business Enterprises (DBEs)

Our strategy

As a recipient of US Department of Transportation (USDOT) financial assistance, the Oregon Department of Transportation (ODOT) is required to implement a Disadvantaged Business Enterprise (DBE) program according to the requirements explained in 49 CFR 26. The DBE program is intended to ensure ODOT and our contractors comply with state and federal non-discrimination laws, create a level playing field for disadvantaged businesses to compete fairly for contracts, narrowly tailor the DBE program in accordance with applicable law, require only eligible firms benefit from the program, help develop firms to compete successfully in the marketplace outside the DBE program, and assist DBEs in overcoming barriers to participation in ODOT's procurement and contracting processes.

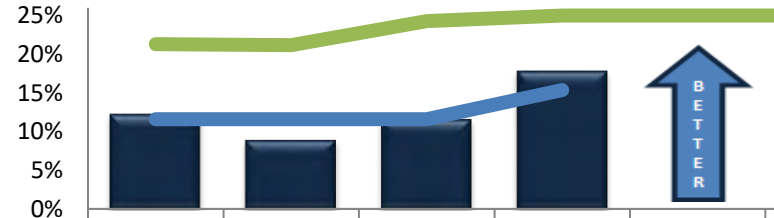
About the target

ODOT is required to set an overall goal for DBE participation in USDOT-assisted contracts. Based on demonstrable evidence by a 2016 Disparity Study of ready, willing, and able DBEs, ODOT established and received FHWA approval for an overall goal of 11.6% for Fiscal Years 2017 through 2019. In 2019, ODOT conducted a Disparity Study Update to assist with establishing an overall goal of 15.37% for Fiscal Years 2020 to 2022, which was approved by FHWA.

How we are doing and how we compare

ODOT is committed to the requirements of 49 CFR 26. The DBE goal was exceeded in Fiscal Years 2020 and 2019. While the DBE goal was not met in Fiscal Year 2018, it was exceeded in Fiscal Year 2017. The Uniform Report is also able to track the utilization of firms, defined as the number of DBEs given

Disadvantaged Business Enterprises - Percent of ODOT Awarded Contracts to Oregon Disadvantaged Business Enterprises (DBEs)



	2017	2018	2019	2020	2021	2022	2023
Actual	12.30%	8.94%	11.64%	17.84%			
FFY Goal	11.60%	11.60%	11.60%	15.37%			
Utilization	21.29%	21.17%	24.26%	25.00%	25.00%	25.00%	25.00%

Fact

We provide statewide training for project management and field staff and reach out to certified firms to let them know about opportunities and resources for working on ODOT projects.

contracts out of all ODOT/FHWA contracts. ODOT had 21.55% DBE utilization in Fiscal Year 2017, with a ~1% increase in utilization during each of the next three fiscal years, successfully rising to a five-year high of 24.77% in Fiscal Year 2020, showing demonstrated growth throughout a dynamic statewide construction environment.

Factors affecting results and what needs to be done

ODOT also offers a variety of supportive services for DBEs. Supportive services are defined as professional training, tutoring, and consulting services which help develop a firm's ability to perform successfully on ODOT contracts. This is a new Legislative Key Performance Measure that was approved as a replacement for Certified Firms.



Contact information

Angela Crain
Office of Civil Rights
503-986-4353

Data sources

Trns*port which is downloaded to the Civil Rights Compliance Tracking system, Purchasing & Contract Management System (PCMS), and Local Agencies

ODOT Customer Service

Customer Satisfaction: Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent" (Overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information)

Our strategy

Provide excellent customer service.

About the target

The overall target for 2021-23 is 90 percent customer satisfaction with ODOT services. The actual performance in 2020 was 85.4 percent. That's within 5% of our goal.

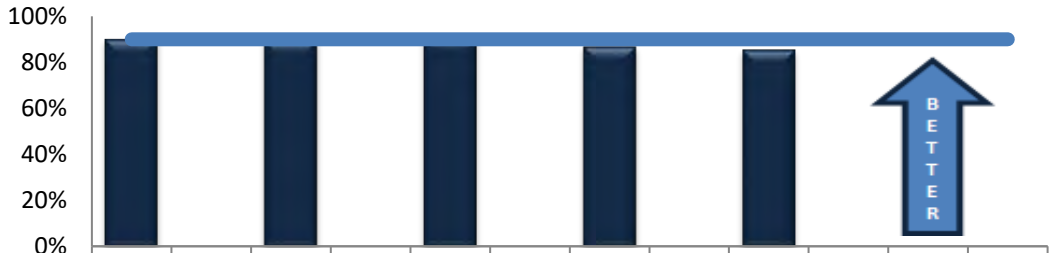
How we are doing and how we compare

We continue to achieve high overall customer service ratings. On the whole, we continue to provide customers with good to excellent service. Variations in results between 2008 and 2016 are not statistically significant and have been near the target of 90 percent. 2018 is within 3% of our goal and was the first year to combine the results from three service areas. 2020 saw a slight decrease to be within 5% of goal considering the increased demand for services with the rising population we are continuing to work hard for our customers. Data to compare with other state departments of transportation is not available. Specific to motor carrier regulation, Oregon is one of just a handful of states asking the trucking industry about satisfaction with motor carrier enforcement.

Factors affecting results and what needs to be done

Beginning with 2018, Ask ODOT customer service survey was added to data from Driver & Motor Vehicle Services Division (DMV) and Commerce and Compliance Division (formerly Motor Carrier Transportation Division.) The sampling of customers for the 2020 survey included major customer groups of DMV, Commerce

Customer Service - Percent of ODOT customers who are satisfied with services



	2012	2013	2014	2015	2016	2017	2018*	2019	2020*	2021	2022*	2023
Actual	90.0%		89.5%		91.0%		86.7%		85.4%			
Goal	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%

*Actual percentage determine with weighted average and added AskODOT

Fact

The 2020 overall satisfaction rate was 85.4 percent. Within 5% of our target.

ODOT Customer Service, cont.

and Compliance Division, and Ask ODOT. We will continue to monitor customer satisfaction levels and take corrective action as needed.

About the data

DMV, Commerce and Compliance, and Ask ODOT conduct surveys of customers based on the recommended Statewide Customer Service Performance Measure guidelines. The survey results are combined to determine a weighted average percentage of customer satisfaction rated "Good" or "Excellent."



DMV changed its methodology in 2018 to mail surveys quarterly to a sampling of customers who visited DMV field offices. Customers are selected randomly from the DMV computer system database of driver and motor vehicle transactions during the previous quarter. The quarterly survey results are then averaged to determine the DMV customer satisfaction results used for this report. For the 2019 quarterly reports, DMV averaged a response rate of 24.45%.

DMV completed a major computer system upgrade in January 2019 that changed business processes for vehicle transactions and work on the driver system replacement was completed in July 2021. DMV field office employees used both the legacy driver system and the new vehicle system during 2019, which contributed to longer wait times and lower customer satisfaction scores.

Commerce and Compliance Division revised their 2020 survey to an online open response survey requested from companies subject to safety compliance reviews, truck safety inspections, or audits. The surveys also cover commercial drivers subject to driver safety inspections and persons calling for registration or over-dimension permits. The survey had a total of 151 responses.

Ask ODOT surveys averaged 112 responses monthly. Ask ODOT is a first point of contact for information, services or issues resolution with ODOT. Staffed by experienced employees, Ask ODOT representatives answer questions on the spot or refer you to a broad range of contacts within the agency.

Ask ODOT Trends and Topics:

Illegal Camping: This problem is growing statewide and homeowners believe ODOT is liable. It's a visible problem and more people are asking why the agency doesn't enforce the law (illegal camping).

Technology Expectations: Oregonians expect immediate answers and are frustrated with the need to research. People expect instant answers from databases and are less patient with waiting for answers.

Contact information

Andrea McCausland
ODOT Driver and Motor Vehicle Services Division
503-945-5294

Data source

Surveys of customers by Oregon Department of Transportation

Significant Program Changes from 2019-21

To further the concepts outlined in the McKinsey Report and the internal Strategic Business Plan to help the agency overcome divisional barriers and better integrate the agency across division boundaries, the agency undertook changes to the leadership structure during the 19-21 biennium. This realignment creates the need for ODOT Headquarters to be its own Summary Cross Reference in the 21-23 biennium.

Revenue Sources

The ODOT Headquarters Division budget structure is primarily funded by the Department's operating divisions through a mechanism referred to as the Assessment. Each division is assessed a prorated share of the Headquarters operating costs. The assessment is collected through the Finance and Budget Division and transferred to Headquarters. A beginning balance ensures enough revenue to cover these expenditures.

Headquarters Division

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Intra-Fund - Transfer In		$53,305,167	TOF, assessment, and collections.	
Other	Transfer-Out Business Oregon		($1,401,745)		

Policy Packages

ODOT Headquarters: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#810 Statewide Adjustments ($9,018) 0 Positions 0.00 FTE

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

ODOT Headquarters Essential Packages

Purpose

The Essential Packages represent changes made to the 2019–2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

030 Inflation/Price List Increases

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay, and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

060 Technical Adjustments

- The former Central Services Division was reorganized into three divisions. ODOT Headquarters, Audit, and Financial Services functions moved out of Central Services (now renamed Support Services.) Small adjustments were made between and within the new divisions. ODOT Headquarter division and Audits are both in the new ODOT Headquarters division. Audits was established as a separate DCR with 11 position and $3,627,261 limitation. The Headquarter functions are in 3 DCRs with 77 positions and $58,287,079 limitation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: ODOT Headquarters Division
Cross Reference Number: 73000-800-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	16,333,608	-	-	-	16,333,608
Temporary Appointments	-	-	65,246	-	-	-	65,246
Overtime Payments	-	-	21,821	-	-	-	21,821
All Other Differential	-	-	3,806	-	-	-	3,806
Empl. Rel. Bd. Assessments	-	-	5,075	-	-	-	5,075
Public Employees' Retire Cont	-	-	2,801,111	-	-	-	2,801,111
Pension Obligation Bond	-	-	1,018,735	-	-	-	1,018,735
Social Security Taxes	-	-	1,244,330	-	-	-	1,244,330
Unemployment Assessments	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	4,025	-	-	-	4,025
Mass Transit Tax	-	-	105,972	-	-	-	105,972
Flexible Benefits	-	-	3,345,300	-	-	-	3,345,300
Vacancy Savings	-	-	(80,899)	-	-	-	(80,899)
Total Personal Services	**-**	**-**	**$24,868,130**	**-**	**-**	**-**	**$24,868,130**
Services & Supplies							
Instate Travel	-	-	153,950	-	-	-	153,950
Out of State Travel	-	-	143,189	-	-	-	143,189
Employee Training	-	-	205,739	-	-	-	205,739
Office Expenses	-	-	255,670	-	-	-	255,670
Telecommunications	-	-	241,885	-	-	-	241,885
Data Processing	-	-	175,881	-	-	-	175,881
Publicity and Publications	-	-	29,082	-	-	-	29,082
Professional Services	-	-	7,904,300	-	-	-	7,904,300
Attorney General	-	-	161,906	-	-	-	161,906

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: ODOT Headquarters Division
Cross Reference Number: 73000-800-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	-	-	9,548	-	-	-	9,548
Dues and Subscriptions	-	-	237,596	-	-	-	237,596
Facilities Rental and Taxes	-	-	364,341	-	-	-	364,341
Fuels and Utilities	-	-	28,683	-	-	-	28,683
Facilities Maintenance	-	-	2,446,242	-	-	-	2,446,242
Agency Program Related S and S	-	-	13,251,247	-	-	-	13,251,247
Intra-agency Charges	-	-	26,956	-	-	-	26,956
Other Services and Supplies	-	-	6,654,051	-	-	-	6,654,051
Expendable Prop 250 - 5000	-	-	4,160,927	-	-	-	4,160,927
IT Expendable Property	-	-	289,433	-	-	-	289,433
Total Services & Supplies	**-**	**-**	**$36,740,626**	**-**	**-**	**-**	**$36,740,626**
Capital Outlay							
Office Furniture and Fixtures	-	-	6,087	-	-	-	6,087
Technical Equipment	-	-	2,491	-	-	-	2,491
Data Processing Software	-	-	4,274	-	-	-	4,274
Building Structures	-	-	292,732	-	-	-	292,732
Total Capital Outlay	**-**	**-**	**$305,584**	**-**	**-**	**-**	**$305,584**
Total Expenditures							
Total Expenditures	-	-	61,914,340	-	-	-	61,914,340
Total Expenditures	**-**	**-**	**$61,914,340**	**-**	**-**	**-**	**$61,914,340**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: ODOT Headquarters Division
Cross Reference Number: 73000-800-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(61,914,340)	-	-	-	(61,914,340)
Total Ending Balance	**-**	**-**	**($61,914,340)**	**-**	**-**	**-**	**($61,914,340)**
Total Positions							
Total Positions							88
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**88**
Total FTE							
Total FTE							87.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**87.50**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: ODOT Headquarters Division
Cross Reference Number: 73000-800-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: ODOT Headquarters Division
Cross Reference Number: 73000-800-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: ODOT Headquarters Division
Cross Reference Number: 73000-800-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: ODOT Headquarters Division
Cross Reference Number: 73000-800-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: ODOT Headquarters Division
Cross Reference Number: 73000-800-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	(9,018)	-	-	-	(9,018)
Total Services & Supplies	**-**	**-**	**($9,018)**	**-**	**-**	**-**	**($9,018)**
Total Expenditures							
Total Expenditures	-	-	(9,018)	-	-	-	(9,018)
Total Expenditures	**-**	**-**	**($9,018)**	**-**	**-**	**-**	**($9,018)**
Ending Balance							
Ending Balance	-	-	9,018	-	-	-	9,018
Total Ending Balance	**-**	**-**	**$9,018**	**-**	**-**	**-**	**$9,018**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

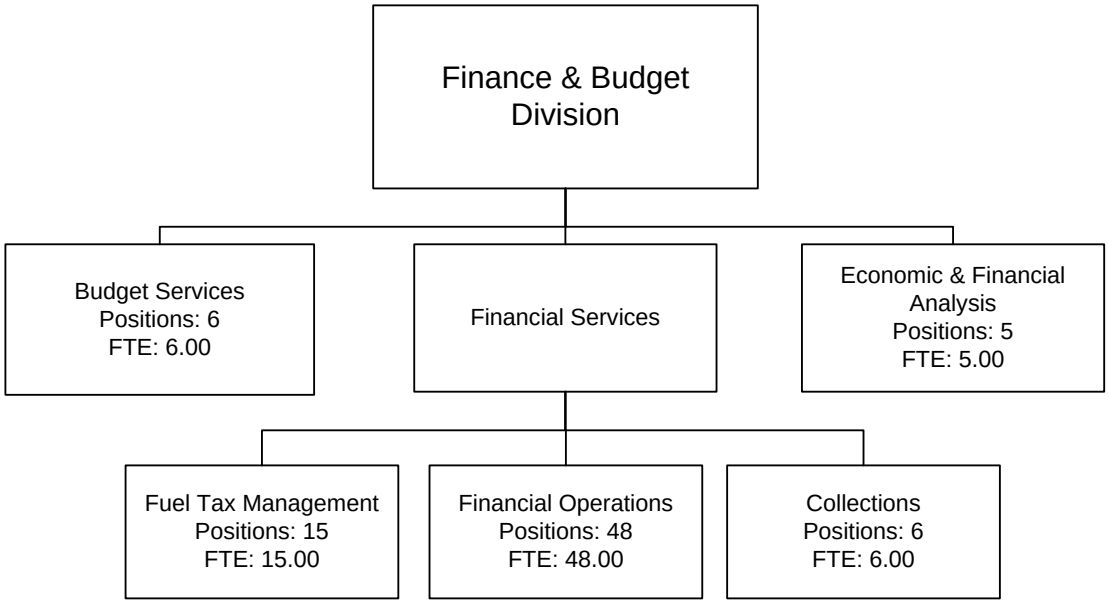
2021-23 Biennium **Cross Reference Number: 73000-800-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	-	-	-	53,314,185	53,314,185	53,305,167
Tsfr To OR Business Development	-	-	-	(1,401,745)	(1,401,745)	(1,401,745)
Total Other Funds	**-**	**-**	**-**	**$51,912,440**	**$51,912,440**	**$51,903,422**

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Finance and Budget Division

Positions: 80 FTE: 80.00



Executive Summary:

Focus Areas: Safer, Healthier Communities **Excellence in State Government** **A Thriving Oregon Economy**

Program Contact: Travis Brouwer, Assistant Director for Revenue, Finance and Compliance

Request: $50,986,865

Focus Area: Excellence in State Government

The Finance and Budget division manages the agency's financial resources to ensure our long-term fiscal health, creating sustainable funding and revenue models that can outlast the declining purchasing power of the gas tax and embracing new revenue sources to sustain our transportation system and the agency.

Program Overview

The Finance and Budget Division oversees the agency's fiscal functions. It consists of three units:

- Financial Services provides a complete range of integrated financial and accounting processes for the agency, including financial statement preparation, accounts payable, accounts receivable, asset accounting, payroll, cash forecasting and management, funds administration, financial analysis and reporting, policy, financial forecasting, fuels tax administration, audit and collection, financial management, financial systems development, maintenance, and administrative services.
- Budget Services manages the legislative budget process, including developing the Legislative Approved Budget and working with the state Chief Financial Officer and legislature on development and legislative review of the agency's budget. Budget Services also manages the implementation of the agency's operational budget, including coordination of division and branch budget execution.
- Economic and Financial Analysis Unit forecasts the agency's revenues; performs economic and data analysis in support of financial, legislative, planning, and other functions; manages the agency's portfolio of more than $3 billion in bond debt; oversees operations of the Oregon Transportation Investment Bank; and manages financial analysis, including cost allocation.

Program Funding

The Legislative Budget for the 2021–23 biennium is $50,669,660 Other Funds and $317,204 Federal Funds. The Other Funds include fees from Fuels Tax.

Program Description

Financial Services provides the following:

- Financial support to the Department in the areas of accounts payable, accounts receivable, contractor payments, payroll support, retirement and benefits coordination, travel claims processing, financial policy, and procedure development, financial training, financial coordination and reporting, asset accounting, federal billing, and coordination with the State of Oregon Statewide Financial Management Application.
- Administers the fuels tax law and ordinances for Oregon as well as many city and county jurisdictions. Processes licenses and revenue tax reports for motor vehicle fuel dealers, use fuel users and sellers, and audits licensees for fuels tax compliance and reporting.
- Debt management and oversees bonding programs for the Department. Provides and monitors loans and financial assistance to local governments through the Oregon Transportation Infrastructure Bank. In addition, provides financing proposals and manages investments and cash for the Department.
- Cost allocation, cost/benefit, and quantitative analysis and labor and equipment rate development.
- Collection services for various programs of the Oregon Department of Transportation.

Budget Services serves as a resource and advisor for budget and financial activities and ensure these activities enable the agency to effectively carry out its mission.

- Legislative Budget Analysis: Coordinates the department's legislative budget development process, including all Emergency Board requests and program budget development. Provides allotment plans and permanent financing plans.
- Position Management: Partners with divisions and HR to provide agency-wide Position Management processes; ensures that all Permanent Finance balances for the agency are maximized throughout each biennium.

Additionally, Budget Services includes the Delivery and Operations Division Budget Office (budgeted within Delivery and Operations) and provides the following services: Delivery and Operations Budget, Business Analysis Coordination, Cash Management, Maintenance Management System and the Claims Against Others (CAO) program.

Economic & Financial Analysis provides the following:

- State and Federal transportation revenue forecasting for use in agency and local government bonding issuance and budget development.

- Financial and economic analyses to meet and support federal code and state constitutional and statutory requirements, federal grant applications, state and local government needs, research studies, and informational requests.

Issues and Trends

As ODOT revenues are growing at approximately two percent and expenditures are growing at approximately six percent, fiscal management is a key focus for this division. Fiscal health and implementing financial discipline in operating the agency is imperative to ensure all the functions that ODOT is required to accomplish can be met.

Revenue Sources

The Finance & Budget Division budget structure is primarily funded by the Department's operating divisions through a mechanism referred to as the Assessment. Each division is assessed a prorated share of the Finance & Budget operating costs—excluding the Financial Services Fuels Tax Program. Fuels Tax Program costs are recovered from gross Motor Fuels taxes.

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
Other	Motor Fuel Taxes – Gross Financial Services collects Motor Fuels Taxes. Collection costs - to cover the FS Fuels Tax Program costs – which are allowed to be deducted prior to transfer.		$1,415,484,523	Motor Fuels Taxes are constitutionally dedicated. The majority of this revenue (85%) is transferred out to fund programs in the Delivery and Operations Division, cities, counties, Marine Board, Aviation Department, and Department of Parks and Recreation.	
Other	Intra-Fund - Transfer In		$288,572,992	TOF, assessment, and collections.	
Other	Transfer-in Aviation		$464,856	Shared Services Assessment	
Other	Shared Services Assessment - Revenue Receipts. The Public Transit, Rail Division, and		$3,790,083	Shared Services expenditures	

Funds	Source	Program	Revenue	Limits on use of Funds	*Match
	Department of Aviation pay the assessment as a budgeted item instead of a revenue transfer.				
Other	Federal as Other - FHWA Grant		$460,054		
Other	Transfer-Out Delivery and Operations Division		($739,862,979)	Highway Fund	
Other	Transfer-Out Support Services Division		($176,529,825)		
Other	Transfer-Out ODOT Headquarters Division		($52,860,168)		
Other	Transfer-Out Transportation Operating Fund (TOF)		($22,655,031)	Transportation Operating Fund Uses	
Other	Transfer-Out Cities		($269,740,958)	Highway Fund	
Other	Transfer-Out Counties		($345,582,540)	Highway Fund	
Other	Transfer-Out Debt Service		($21,955,306)	Debt service payments	
Other	Transfer-Out Parks and Recreation Department (All-Terrain Vehicle Fuels Tax)		($14,411,246)		
Other	Transfer-Out Marine Board (Marine Boat Fuel Taxes)		($8,580,000)		
Other	Transfer-Out Aviation (Fuels Tax)		($5,279,448)		
Other	Transfer-Out Office of Governor		($172,000)		
Other	Transfer-Out Business Oregon		($473,350)		
Federal	Fuels Tax Grant		$317,204	Fuels Tax evasion	

Policy Packages

Budget & Finance: 2021–2023 Legislatively Adopted Budget includes the following Policy Packages:

#810 Statewide Adjustments ($1,760,106) 0 Positions 0.00 FTE

This package represents adjustments to State Government Service Charges, DAS pricelist charged for services and reduces the Attorney General rate made in the Legislatively Adopted Budget.

Finance and Budget Division Essential Packages

Purpose

The Essential Packages represent changes made to the 2019–2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor reduces the PICS-generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.

030 Inflation/Price List Increases

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay, and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

060 Technical Adjustments

- The former Central Services Division was reorganized into three divisions. ODOT Headquarters, Audit, and Financial Services functions moved out of Central Services (now renamed Support Services.) Small adjustments were made between and within the new divisions. The Finance and Budget Division includes the former Financial Services Branch with 69 positions and $49,553,610 limitation; Legislative Budget unit with 6 positions and $1,649,907 limitation which moved from Headquarters and Revenue Forecasting with 5 positions and $1,543,454 limitation from PD&A.

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Finance and Budget Division
Cross Reference Number: 73000-850-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	11,725,584	-	-	-	11,725,584
Temporary Appointments	-	-	8,076	-	-	-	8,076
Overtime Payments	-	-	23,264	-	-	-	23,264
Shift Differential	-	-	11,050	-	-	-	11,050
All Other Differential	-	-	162,260	-	-	-	162,260
Empl. Rel. Bd. Assessments	-	-	4,640	-	-	-	4,640
Public Employees' Retire Cont	-	-	2,042,264	-	-	-	2,042,264
Pension Obligation Bond	-	-	577,957	-	-	-	577,957
Social Security Taxes	-	-	910,498	-	-	-	910,498
Worker's Comp. Assess. (WCD)	-	-	3,680	-	-	-	3,680
Mass Transit Tax	-	-	59,948	-	-	-	59,948
Flexible Benefits	-	-	3,058,560	-	-	-	3,058,560
Vacancy Savings	-	-	(161,798)	-	-	-	(161,798)
Total Personal Services	**-**	**-**	**$18,425,983**	**-**	**-**	**-**	**$18,425,983**
Services & Supplies							
Instate Travel	-	-	23,815	4,294	-	-	28,109
Out of State Travel	-	-	17,819	8,525	-	-	26,344
Employee Training	-	-	24,973	-	-	-	24,973
Office Expenses	-	-	303,287	-	-	-	303,287
Telecommunications	-	-	78,477	-	-	-	78,477
State Gov. Service Charges	-	-	22,681,632	-	-	-	22,681,632
Data Processing	-	-	69,451	-	-	-	69,451
Publicity and Publications	-	-	1,678	-	-	-	1,678
Professional Services	-	-	7,836,806	-	-	-	7,836,806

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Finance and Budget Division
Cross Reference Number: 73000-850-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	1,344,135	296,096	-	-	1,640,231
Attorney General	-	-	128,560	-	-	-	128,560
Employee Recruitment and Develop	-	-	17,820	-	-	-	17,820
Dues and Subscriptions	-	-	16,660	-	-	-	16,660
Fuels and Utilities	-	-	3,491	-	-	-	3,491
Agency Program Related S and S	-	-	53,783	-	-	-	53,783
Intra-agency Charges	-	-	654,315	-	-	-	654,315
Other Services and Supplies	-	-	587,401	-	-	-	587,401
Expendable Prop 250 - 5000	-	-	18,024	-	-	-	18,024
IT Expendable Property	-	-	141,653	8,289	-	-	149,942
Total Services & Supplies	**-**	**-**	**$34,003,780**	**$317,204**	**-**	**-**	**$34,320,984**
Total Expenditures							
Total Expenditures	-	-	52,429,763	317,204	-	-	52,746,967
Total Expenditures	**-**	**-**	**$52,429,763**	**$317,204**	**-**	**-**	**$52,746,967**
Ending Balance							
Ending Balance	-	-	(52,429,763)	(317,204)	-	-	(52,746,967)
Total Ending Balance	**-**	**-**	**($52,429,763)**	**($317,204)**	**-**	**-**	**($52,746,967)**
Total Positions							
Total Positions							80
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**80**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Finance and Budget Division
Cross Reference Number: 73000-850-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							80.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**80.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Finance and Budget Division
Cross Reference Number: 73000-850-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Finance and Budget Division
Cross Reference Number: 73000-850-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 092 - Personal Services Adjustments

Cross Reference Name: Finance and Budget Division
Cross Reference Number: 73000-850-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 096 - Statewide Adjustment DAS Chgs

Cross Reference Name: Finance and Budget Division
Cross Reference Number: 73000-850-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 097 - Statewide AG Adjustment

Cross Reference Name: Finance and Budget Division
Cross Reference Number: 73000-850-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Finance and Budget Division
Cross Reference Number: 73000-850-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(1,653,650)	-	-	-	(1,653,650)
Attorney General	-	-	(7,161)	-	-	-	(7,161)
Intra-agency Charges	-	-	(49,648)	-	-	-	(49,648)
Other Services and Supplies	-	-	(49,647)	-	-	-	(49,647)
Total Services & Supplies	**-**	**-**	**($1,760,106)**	**-**	**-**	**-**	**($1,760,106)**
Total Expenditures							
Total Expenditures	-	-	(1,760,106)	-	-	-	(1,760,106)
Total Expenditures	**-**	**-**	**($1,760,106)**	**-**	**-**	**-**	**($1,760,106)**
Ending Balance							
Ending Balance	-	-	1,760,106	-	-	-	1,760,106
Total Ending Balance	**-**	**-**	**$1,760,106**	**-**	**-**	**-**	**$1,760,106**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-850-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Motor Fuels Taxes	-	-	-	1,415,484,523	1,415,484,523	1,415,484,523
Federal Revenues	-	-	-	460,054	460,054	460,054
Admin and Service Charges	-	-	-	3,790,083	3,790,083	3,790,083
Transfer In - Intrafund	-	-	-	289,341,671	289,341,671	289,341,671
Tsfr From Aviation, Dept of	-	-	-	464,856	464,856	464,856
Transfer Out - Intrafund	-	-	-	(1,001,266,801)	(1,001,266,801)	(1,014,631,988)
Transfer to Cities	-	-	-	(269,740,958)	(269,740,958)	(269,740,958)
Transfer to Counties	-	-	-	(345,582,540)	(345,582,540)	(345,582,540)
Tsfr To Aviation, Dept of	-	-	-	(5,279,448)	(5,279,448)	(5,279,448)
Tsfr To Governor, Office of the	-	-	-	(172,000)	(172,000)	(172,000)
Tsfr To OR Business Development	-	-	-	(473,350)	(473,350)	(473,350)
Tsfr To Marine Bd, Or State	-	-	-	(8,580,000)	(8,580,000)	(8,580,000)
Tsfr To Parks and Rec Dept	-	-	-	(14,411,246)	(14,411,246)	(14,411,246)
Total Other Funds	**-**	**-**	**-**	**$64,034,844**	**$64,034,844**	**$50,669,657**
Federal Funds						
Federal Funds	-	-	-	317,204	317,204	317,204
Total Federal Funds	**-**	**-**	**-**	**$317,204**	**$317,204**	**$317,204**

Non-Limited Programs

Positions: 0 FTE: 0.00

Activities and Programs

Loan Programs - Oregon Transportation Infrastructure Bank (OTIB) $18,000,000

The Oregon Transportation Infrastructure Fund was established by the 1997 Legislature as a revolving loan fund for transportation projects. The Oregon Transportation Infrastructure Bank makes loans to local governments, transit providers, special districts, and other eligible borrowers. The fund was capitalized with a combination of federal and state funds and interest earnings. Revenue bonds also may be issued to provide additional capitalization. As loans are repaid, principal and interest returned to the Oregon Transportation Infrastructure Bank (OTIB) are available for new loans. Staffing for Oregon Transportation Infrastructure Bank (OTIB) is included in the Finance and Budget Division, Budget, Economic Analysis, and Debt Services program.

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-087-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Nonlimited Other Funds						
Interest Income	1,803,577	-	-	-	-	-
Loan Repayments	3,911,819	6,168,102	6,168,102	6,168,102	6,168,102	6,168,102
Transfer In - Intrafund	6,524	-	-	6,942,308	6,942,308	6,942,308
Transfer Out - Intrafund	(1,249,000)	-	-	-	-	-
Tsfr To OR Business Development	(3,000,000)	-	-	-	-	-
Total Nonlimited Other Funds	**$1,472,920**	**$6,168,102**	**$6,168,102**	**$13,110,410**	**$13,110,410**	**$13,110,410**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-087-01-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Nonlimited Other Funds						
Interest Income	1,803,577	-	-	-	-	-
Loan Repayments	3,911,819	6,168,102	6,168,102	6,168,102	6,168,102	6,168,102
Transfer In - Intrafund	6,524	-	-	6,942,308	6,942,308	6,942,308
Transfer Out - Intrafund	(1,249,000)	-	-	-	-	-
Tsfr To OR Business Development	(3,000,000)	-	-	-	-	-
Total Nonlimited Other Funds	**$1,472,920**	**$6,168,102**	**$6,168,102**	**$13,110,410**	**$13,110,410**	**$13,110,410**

Capital Improvement
$18,099,880

Activities and Programs

Capital Improvement projects are less than $1,000,000 and are improvements to land or facilities, the remodeling of existing buildings to increase the value or square footage, extend the useful life of the property, or to make it adaptable to a different use. Improvements include any amount expended to improve leased property, including those provided by the lessor if the lessee requires lump-sum payment.

The Department owns over 1,200 facilities throughout the state. Over time, it is necessary to upgrade or replace facilities as they deteriorate and exceed their useful life. Other factors contribute to how well a facility supports business operations, such as technology changes, acquisition of larger modern equipment, and environmental requirements. The Department regularly repairs or upgrades its facilities. Staff from the Facilities Branch of the Support Services Division manages the construction projects. Private contractors complete the majority of construction projects.

Issues and Trends

Increasing costs associated with land acquisition, construction, leasing, and increased regulations have significantly reduced the buying power of capital funding, resulting in a larger backlog of needed capital improvement projects.

	2021 - 23				
Project Description	**Site**	**Structure**	**Less Force Account Work**	**Expenditures**	**Fund**
Skyline MS storage building & deicer		$900,000		$900,000	
Pendleton MS Construct Wash Rack Bldg /upgrade system		$ 340,000		$ 340,000	
Sunset Summit MS Loader Shed		$180,000		$180,000	
Central Point MS Crewroom Expansion		$995,000		$995,000	
Adel MS employee housing		$400,000		$400,000	
Hubbard SB Scale house		$250,000		$250,000	
Minto Creek MS loader shed		$125,000		$125,000	
Shady MS crewroom expansion (design only)		$142,000		$142,000	

Project Description	2021 - 23 Site	Structure	Less Force Account Work	Expenditures	Fund
Brothers MS employee housing		$400,000		$400,000	
Parkdale MS cover for washbay		$150,000		$150,000	
Parkdale MS cover for deicer		$75,000		$75,000	
Ontario MS wash pad improvements		$260,000		$260,000	
Veneta MS deicer containment		$150,000		$150,000	
Santiam Jct MS deicer building		$300,000		$300,000	
Santiam Jct MS Generator building		$320,000		$320,000	
Klamath Falls SB Scale House		$230,000		$230,000	
Lemolo MS deicer cover		$250,000		$250,000	
Lemolo MS propane cover		$20,000		$20,000	
Lemolo MS Addition		$148,000		$148,000	
LaGrande MS Bldg 9 Rebuild (fire destroyed)		$550,000		$550,000	
Replace Olds Ferry Scale House		$230,000		$230,000	
Replace Vale Scale House		$230,000		$230,000	
The Dalles Salt Shed		$100,000		$100,000	
Coburg/Exit 199 Salt Shed		$700,000		$700,000	
State Radio System		$9,908,500		$9,908,500	
Other		$746,380		$746,380	
TOTAL		**$18,099,880**		**$18,099,880**	

Capital Improvement Essential Packages

Purpose

The Essential Packages represent changes made to the 2019-2021 budget that estimate the cost to continue legislatively approved programs into the 2021-2023 biennium.

030 Inflation/Price List Increases Vacancy Factor and Non-PICS Personal Services

- 4.30 percent general inflation factor applied to most Services and Supplies, Capital Outlay and Special Payments expenditures.
- Up to 19.43 percent inflation for Attorney General costs.
- 5.70 percent inflation for non-state employees services (Professional Services and IT Related Professional Services).

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 73000-088-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	86,000	-	-	-	86,000
Total Services & Supplies	**-**	**-**	**$86,000**	**-**	**-**	**-**	**$86,000**
Capital Outlay							
Building Structures	-	-	251,708	-	-	-	251,708
Other Capital Outlay	-	-	408,500	-	-	-	408,500
Total Capital Outlay	**-**	**-**	**$660,208**	**-**	**-**	**-**	**$660,208**
Total Expenditures							
Total Expenditures	-	-	746,208	-	-	-	746,208
Total Expenditures	**-**	**-**	**$746,208**	**-**	**-**	**-**	**$746,208**
Ending Balance							
Ending Balance	-	-	(746,208)	-	-	-	(746,208)
Total Ending Balance	**-**	**-**	**($746,208)**	**-**	**-**	**-**	**($746,208)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 73000-088-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-088-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	8,832,147	17,353,672	17,353,672	14,631,905	14,631,905	14,631,905
Tsfr From Police, Dept of State	-	-	-	3,467,975	3,467,975	3,467,975
Transfer Out - Intrafund	(50,853)	-	-	-	-	-
Total Other Funds	**$8,781,294**	**$17,353,672**	**$17,353,672**	**$18,099,880**	**$18,099,880**	**$18,099,880**

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Major Construction / Acquisition

Activities and Programs

Capital construction projects are defined as expenditures over $1,000,000 for the construction of new buildings or additions to existing buildings. Construction costs include architect fees, land acquisition, land clearing, interest during construction, materials, subcontractors, and agency labor.

A quality infrastructure is a core business requirement of the Department of Transportation. Functional facilities are a critical element in a successful operation. ODOT owns hundreds of facilities located throughout the state. Over time, it is necessary to upgrade or replace facilities as they deteriorate and exceed their useful life. Other factors contribute to how well a facility supports business operations, such as technology changes, acquisition of larger modern equipment, and environmental requirements. The Department regularly invests a portion of its resources in facility upgrades or replacement.

Issues and Trends

- Increasing costs associated with land acquisition, construction, leasing, and increased regulations significantly reduce the buying power of capital funding. There is now a substantial backlog of capital construction projects.
- Over 40 percent of ODOT Maintenance Stations are over 60 years old, and struggle to meet the operational needs of the Agency in today's transportation environment.
- Maintenance Stations currently located in known or potential Seismic and Inundation Zones are being prioritized as top priority in the next three biennia to assure ODOT can adequately respond to the demands after a large Cascadia event.
- ODOT Facilities is conducting a statewide master planning project to determine the overall Capital Construction priorities for ODOT. This project will be complete by October 2022, at which time we will know our priorities for the next 10-20 years.

Capital Construction Six-Year Plan

Proposed Projects	Priority	2021-2023	Priority	2023-2025	Priority	2025-2027
Meacham MS	1	$12,000,000				
South Coast (Coos Co MS)	2	16,200,000	1	7,300,000		
Region 3, 4 & 5 HQ HVAC Upgrades	3	$3,800,000				
North Coast (Warrenton MS)			2	12,700,000	1	$20,000,000
Totals for Six-Year Plan		**$32,000,000**		**$20,000,000**		**$20,000,000**

Policy Packages

Capital Construction: 2021-2023 Legislatively Adopted Budget includes the following Policy Option Packages:

#120 HVAC Replacements & Sustainability Upgrades **$ 3,800,000** **0 Positions** **0.00 FTE**

This package will provide additional funding for replacing the HVAC and upgrades for other miscellaneous sustainability items that have a positive ROI in four buildings; Region 3 HQ, Region 4 HQ and DMV, and Region 5 HQ buildings.

#130 Meacham Maintenance Station **$ 12,000,000** **0 Positions** **0.00 FTE**

This package will provide additional funding to construct a facility that will meet the operational needs including 11 heated bays, 1 wash bay, office space, 7 cold storage bays, a load bearing roof for snow, drilling a new well, and bay doors to accommodate ODOT's heavy equipment. Additionally, this request includes construction of a salt shed and an additional wash station to help further the winter maintenance strategy outlined in HB 2017.

#140 South Coast Maintenance Station **$ 16,200,000** **0 Positions** **0.00 FTE**

This package will provide additional funding for updated maintenance station that facilitate normal operations for road maintenance and that will serve as a hub during major emergency situations including the Cascadia Subduction Zone earthquake. The purpose of this package is to consolidate three obsolete ODOT office/maintenance stations into one location on the South Coast.

Facility Plan - Major Construction/ Acquisition Project Narrative 107BF11
2021-23 Biennium

Note: Complete a separate form for each project					
Agency	ODOT	**Agency Priority #**		**Schedule**	
Project Name	**Coos County Maintenance Station**	**Cost Estimate**	**Cost Est. Date**	**Start Date**	**Est. Completion**
		$40,000,000			
Address /Location	59807 Highway 101, Coos Bay	**GSF**	**# Stories**	**Land Use/Zoning Satisfied**	
				Y	N

	General Funds	**Lottery**	**Other**	**Federal**
Funding Source/s: Show the distribution of dollars by funding source for the full project cost.			$40,000,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

Coos County Consolidated Maintenance Station was approved for the 15-17 biennium, with purchase of property in 17-19 and construction planned for 19-21 and 21-25.

This is a consolidation project for three current ODOT facilities, that includes 4 crews. The sites being consolidated include two currently owned facilities (Coos Bay Maintenance Station, Davis Slough Maintenance Station) and one leased (Coquille Construction Office). The fourth crew is Coquille MS crew, which was consolidated into the Davis Slough MS when the Coquille MS was closed in 2012. The new site is centrally located for all crews and highway sections served by these crews.

While the Region has historically delivered the needed maintenance and construction services out of these four facilities, there are compelling reasons for change:
• Many of the maintenance buildings are obsolete and failing;
• Existing facilities (especially the Davis Slough MS and Coos Bay MS) are undersized for the number of employees and equipment needed to support our efforts. The closure of the Coquille Maintenance Station, and consolidation of this crew into the Davis Slough space has exacerbated this problem;
• Inadequate facilities create environmental concerns regarding wastewater management and herbicide storage and handling. Also inadequate vehicle washing facilities adversely affect the Environmental Management System;
• There is poor ventilation in existing welding/mechanical buildings and electrical service is inadequate;
• Increases in area traffic is making entering and exiting the maintenance facilities dangerous;
• Seismic resiliency and Cascadia event response preparedness in this area is a priority;
• The existing lease for the Coquille Construction Office is about $7,000 per month and the desire exists to reduce these costs in a new facility.

Project Scope and Alternates Considered

Scope - Heated space: Provide heated and cooled office structure to house both maintenance and construction manager, leads, inspectors and support staff;

6 bays for fabrication, vehicle lifts, repair and dedicated work space for mechanics to service vehicles and equipment; 1 bay for welding; 2 bays for herbicide for storage, mixing and loading of chemicals; 2 bays for electrical equipment for dedicated storage of equipment and work space; 2 bay for bridge equipment and dedicated work space for crew; 7 bays for highway maintenance equipment for dedicated parking; 3 bay for sign and striping storage.

Cold Bay Building:
4 bays for maintenance crew equipment for storage and parking; 3 bays for striping crew for equipment for storage and parking; 2 bays for seismic for storage and parking;

Fuel, Herbicide, Deicer, Wash Station Building;
2 bays for vehicle wash water that will prevent rain intrusion; 1 bays for deicer storage for approximately 40,000 gallons of deicer; 2 bays for Fuel station with covered dispensers; 2 bays for Herbicide storage

1 radio/Microwave tower and support building.

1 water storage tank with a 200,000 gallon capacity for potable and fire suppression water.

Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.			
DIRECT CONSTRUCTION COSTS	**$**	**% Project Cost**	**$/GSF**
1 Building Cost Estimate	$22,310,896		
2 Site Cost Estimate (20 Ft beyond building footprint)	$13,620,180		
3 TOTAL DIRECT CONSTRUCTION COSTS	$35,931,076		
INDIRECT CONSTRUCTION COSTS			
4 Owner Equipment / Furnishings / Special Systems	$562,900		
5 Construction Related Permits & Fees	$292,266		
Other Indirect Construction Costs Including 1% Art, 1.5% Renewable **6** Energy and other state requirements	$582,641		
7 Architectural, Engineering Consultants	$3,164,103		
8 Other Design and PM Costs	$4,096,075		
9 Relocation/Swing Space Costs			
10 TOTAL SOFT COSTS	$8,697,985		
11 OWNER'S PROJECT CONTINGENCY	$958,210		
	$	**% Project Cost**	**$/GSF**
TOTAL PROJECT COST	$45,587,271		
Cost Estimate Source (EG Agency, Cost Estimator, A/E, etc.)	Cost Estimator		

Project Image/Illustration (optional)

Facility Plan - Major Construction/ Acquisition Project Narrative 107BF11
2021-23 Biennium

Note: Complete a separate form for each project

Agency	ODOT	**Agency Priority #**	5	**Schedule**	
Project Name	**Region 3, 4 and 5 Energy Services Performance Contract upgrades**	**Cost Estimate**	**Cost Est. Date**	**Start Date**	**Est. Completion**
		$3,800,000	Feb-20	Feb-20	6/30/2025
Address /Location	Region 3, 4 and 5 Headquarters Buildings Roseburg, Bend and LaGrande	**GSF**	**# Stories**	**Land Use/Zoning Satisfied**	
				Y	N

	General Funds	**Lottery**	**Other**	**Federal**
Funding Source/s: Show the distribution of dollars by funding source for the full project cost.			$3,800,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This project includes a high level analysis, design and subsequent improvements to three headquarter buildings located in Roseburg, Bend and LaGrande, to improve energy efficiency and reduce energy consumption in these buildings. This work is projected to save a total of $35,000 per year in energy bills.

Project Scope and Alternates Considered

This project includes a high level utility bill analysis, assessment of energy related measures and financial analysis of these three Region Headquarter locations. This assessment has produced a project plan to create energy conservation measures related to each building, which includes replacement of HVAC and boilers, new HVAC controls, high efficiency domestic hot water, networked programmable thermostats, LED can lighting, LED tub upgrades to include additional occupancy controls, exterior lighting upgrades, low flow plumbing fixtures, building envelope sealing, building insulation, air destratificaton, retro-commissioning, submetering, plumbing fixture retrofits, dedicated cooling server room, and replace electric DHW with heat pump water heaters.

Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.				
DIRECT CONSTRUCTION COSTS		**$**	**% Project Cost**	**$/GSF**
1	Building Cost Estimate	$3,100,000		
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$3,100,000	82%	$39.62
INDIRECT CONSTRUCTION COSTS				
4	Owner Equipment / Furnishings / Special Systems	$0		
5	Construction Related Permits & Fees	$38,000		
	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable			
6	Energy and other state requirements	$31,000		
7	Architectural, Engineering Consultants	$150,000		
8	Other Design and PM Costs	$190,000		
9	Relocation/Swing Space Costs	$0		
10	**TOTAL SOFT COSTS**	$409,000	11%	$5.23
11	**OWNER'S PROJECT CONTINGENCY**	$291,000	7%	$3.72
		$	**% Project Cost**	**$/GSF**
	TOTAL PROJECT COST	$3,800,000	100%	$48.57
	Cost Estimate Source (EG Agency, Cost Estimator, A/E, etc.)	Consultant		

Project Image/Illustration (optional)

Facility Plan - Major Construction/ Acquisition Project Narrative 107BF11
2021-23 Biennium

Note: Complete a separate form for each project

Agency	ODOT	**Agency Priority #**	1	**Schedule**	
	Meacham MS	**Cost Estimate**	**Cost Est. Date**	**Start Date**	**Est. Completion**
Project Name		$24,700,000		6/8/2020	6/30/2023
	64705 Old Oregon Trail Rd	**GSF**	**# Stories**	**Land Use/Zoning Satisfied**	
Address /Location	Meacham, OR 97859			Y	N

	General Funds	Lottery	Other	Federal
Funding Source/s: Show the distribution of dollars by funding source for the full project cost.			$24,700,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

Many of ODOT's Maintenance facilities have exceeded their useful life and are in need of replacement; they are antiquated and no longer meet the needs of the Delivery & Operations Division. For example, modern fleet vehicles are larger and not able to use the facilities that were originally built for smaller vehicles, which expose the larger fleet to weather elements that shorten the life span of the fleet and increase the amount of time needed to maintain the vehicles in extreme climate conditions. Many of the current facilities suffer from structural deficiencies (safety, code, environmental) and substandard lighting, heating, and plumbing.

As facilities deteriorate over time, the cost of maintenance increases. Some facilities are obsolete and repair and preservation is no longer an option and replacement is required. It will not be possible to meet critical operational needs with existing resources. Employee and public safety may be compromised if projects are delayed.

As maintenance stations continue to age and considering the proximity to an extreme weather zone, an investment needs to be made to maintain safety at maintenance station locations. Maintenance stations are utilized and relied upon during emergency situations, such as winter storms, landslides and road washouts. The Meacham maintenance station serves as a critical mountain pass along the I-84 corridor east of Pendleton. The existing facility is well beyond its useful life. The current facility cannot accommodate the height and width of the equipment that ODOT uses today. Freight routes may be impacted during winter storms and commerce would be negatively impacted if freight routes were closed.

ODOT proposes to establish projects for each biennium to include purchase of land, design, and construction for multiple facilities, anticipating that this effort will be approximately $12 million each biennium. However, this Maintenance station will be a part of ODOT's statewide winter maintenance strategy and policy that includes the use of rock salt or similar solid salt products with an emphasis on the state and interstate highways. This will cause the costs to be higher. It also appears the $12 million set aside each biennium may not be sufficient as the costs for purchasing land, designing and constructing Maintenance stations are increasing by double digits.

Project Scope and Alternates Considered

This package will provide additional funding to construct a facility that will meet the operational needs including 11 heated bays, 1 wash bay, office space, 7 cold storage bays, a load bearing roof for snow, drilling a new well, and bay doors to accommodate ODOT's heavy equipment. Additionally, this request includes construction of a salt shed and an additional wash station to help further the winter maintenance strategy outlined in HB 2017, which requires the Oregon Transportation Commission to develop a statewide winter maintenance strategy and policy that includes the use of rock salt or similar solid salt products with an emphasis on the state and interstate highways. This Maintenance Station services some of the most challenging winter highway in the state, and currently has buildings that are obsolete and inadequate for the equipment and crew.

P+A42:F76roject Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.

	DIRECT CONSTRUCTION COSTS	$	% Project Cost	$/GSF
1	Building Cost Estimate	$ 17,700,000.00		
2	Site Cost Estimate (20 Ft beyond building footprint)	$ 2,000,000.00		
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$ 19,700,000.00		
	INDIRECT CONSTRUCTION COSTS			
4	Owner Equipment / Furnishings / Special Systems	$ 400,000.00		
5	Construction Related Permits & Fees	$ 100,000.00		
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state requirements	$ 200,000.00		
7	Architectural, Engineering Consultants	$ 1,500,000.00		
8	Other Design and PM Costs	$ 1,800,000.00		
9	Relocation/Swing Space Costs			
10	**TOTAL SOFT COSTS**	$ 4,000,000.00		
11	**OWNER'S PROJECT CONTINGENCY**	$ 3,000,000.00		

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 26,700,000.00		

Cost Estimate Source (EG Agency, Cost Estimator, A/E, etc.) ODOT, A/E and Contractor bid

Project Image/Illustration (optional)

Facility Plan - 10 Year Space Needs Summary Report
2021-23 Biennium

Agency Name Oregon Department of Transportation

Note: List each project/lease or disposal separately.

Proposed New Construction or Acquisition - *Complete for 5 Biennia*

Biennium	Agency Priority	Concept/Project Name	Description	GSF	Position Count[1]	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2021-23		Coos County MS	Resiliency site construction				$16,200,000			$16,200,000
2021-23		HVAC Region 3, 4, 5					$3,800,000			$3,800,000
2023-25		Coos County MS	Resiliency site construction				$7,300,000			$7,300,000
2023-25		Deer Park	Relocation of Reg 2 District 3 & MOB				$3,000,000			$3,000,000
2023-25		Ashland, Juntura, Klamath Falls, Richland and Shady MS purchase property	Purchase property for 5 CC projects				$8,700,000			$8,700,000
2025-27		Warrenton Resiliency Site	Design				$3,400,000			$3,400,000
2025-27		Warrenton Resiliency Site	Construction				$12,900,000			$12,900,000
2027-29		Warrenton Resiliency Site	Construction				$23,400,000			$23,400,000
2027-29		East Portland	Admin Office, crew support				$3,900,000			$3,900,000
2029-31		Richland MS	New Primary building				$14,800,000			$14,800,000
2029-31		East Portland	Admin Office, crew support				$13,300,000			$13,300,000

Proposed Lease Changes over 10,000 RSF - *Complete for 3 Biennia*

Biennium		Location	Description/Use	m in Ye	+/- (added	USF[3]	Position Count[1]	$	$	Cost/Biennium
					A	B	C	D	E	(D+E) * A
2021-23		none								
2023-25		none								
2025-27		none								

Planned Disposal of Owned Facility

Biennium		Facility Name	Description
		none	

Definitions

Count (PC)	**1**	Estimated Position Count assigned to (home location) each building or lease as applicable
RSF	**2**	Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.
USF	**3**	normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a
O&M	**4**	Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial

Maintenance Facilities Capital Construction #120
HVAC Replacements & Sustainability Upgrades

Request: $3,800,000 Other Funds

Purpose

This package will provide additional funding for replacing the HVAC and upgrades for other miscellaneous sustainability items that have a positive Return on Investment (ROI) in four buildings; Region 3 HQ, Region 4 HQ and DMV, and Region 5 HQ buildings. The purpose of this package is to fund the replacement of the HVAC systems and provide energy upgrades for these various buildings. This request will allow ODOT to address one of the identified projects included on the Capital Construction six-year plan.

How Achieved

The existing HVAC system in the Region 5 HQ building is obsolete and has failed in the past. Temporary electric heaters were utilized to provide heat in order for the building to be occupied and function. However, this is not a permanent long term sustainable business model for operation. The HVAC in Region 3 HQ is obsolete and very inefficient. The Region 4 DMV is the most inefficient building ODOT owns.

This project will replace the HVAC systems and make other energy improvements in these four buildings to greatly reduce our energy consumption and provide a comfortable office environment. This project will provide facilities with operating HVAC systems that can be maintained. This will promote the building's efficiency and reduce overall utility usage.

Using existing resources, the capital construction plan would stretch over multiple biennia and may put agency assets at risk; both employees and equipment.

Staffing Impact

None

Revenue Sources

Highway Fund – ($3.8 million from existing Highway Funds)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 120 - HVAC Replacements

Cross Reference Name: Capital Construction
Cross Reference Number: 73000-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Building Structures	-	-	3,800,000	-	-	-	3,800,000
Total Capital Outlay	**-**	**-**	**$3,800,000**	**-**	**-**	**-**	**$3,800,000**
Total Expenditures							
Total Expenditures	-	-	3,800,000	-	-	-	3,800,000
Total Expenditures	**-**	**-**	**$3,800,000**	**-**	**-**	**-**	**$3,800,000**
Ending Balance							
Ending Balance	-	-	(3,800,000)	-	-	-	(3,800,000)
Total Ending Balance	**-**	**-**	**($3,800,000)**	**-**	**-**	**-**	**($3,800,000)**

Maintenance Facilities Capital Construction #130
Construction of the Meacham Maintenance Station

Request: $12,000,000 Other Funds

Purpose

This package will provide additional funding to construct a facility that will meet the operational needs including 11 heated bays, 1 wash bay, office space, 7 cold storage bays, a load bearing roof for snow, drilling a new well, and bay doors to accommodate ODOT's heavy equipment. Additionally, this request includes construction of a salt shed and an additional wash station to help further the winter maintenance strategy outlined in HB 2017, which requires the Oregon Transportation Commission to develop a statewide winter maintenance strategy and policy that includes the use of rock salt or similar solid salt products with an emphasis on the state and interstate highways.

How Achieved

Many of ODOT's Maintenance facilities have exceeded their useful life and are in need of replacement; they are antiquated and no longer meet the needs of the Delivery & Operations Division. For example, modern fleet vehicles are larger and not able to use the facilities that were originally built for smaller vehicles which expose the larger fleet to weather elements that shorten the life span of the fleet and increase the amount of time needed to maintain the vehicles in extreme climate conditions. Many of the current facilities suffer from structural deficiencies (safety, code, environmental) and substandard lighting, heating, and plumbing.

As facilities deteriorate over time, the cost of maintenance increases. Some facilities are obsolete and repair and preservation is no longer an option and replacement is required. It will not be possible to meet critical operational needs with existing resources. Employee and public safety may be compromised if projects are delayed.

As maintenance stations continue to age and considering the proximity to an extreme weather zone, an investment needs to be made to maintain safety at maintenance station locations. Maintenance stations are utilized and relied upon during emergency situations such as winter storms, landslides and road washouts. The Meacham maintenance station serves as a critical mountain pass along the I-84 corridor east of Pendleton. The existing facility is well beyond its useful life. The current facility cannot accommodate the height and width of the equipment that ODOT uses today. Freight routes may be impacted during winter storms and commerce would be negatively impacted if freight routes were closed.

ODOT proposes to establish projects for each biennium to include purchase of land, design, and construction for multiple facilities, anticipating that this effort will be approximately $12 million each biennium. However, this Maintenance station will be a part of ODOT's statewide winter maintenance strategy and policy that includes the use of rock salt or similar solid salt products with an emphasis on the state and interstate highways. This will cause the costs to be higher. It also appears the $12 million set aside each biennium may not be sufficient as the costs for purchasing land, designing and constructing Maintenance stations are increasing by double digits.

Staffing Impact

None

Revenue Sources

Highway Fund – ($12 million from existing Highway Funds)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 130 - Meacham Maintenance Station

Cross Reference Name: Capital Construction
Cross Reference Number: 73000-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Building Structures	-	-	12,000,000	-	-	-	12,000,000
Total Capital Outlay	**-**	**-**	**$12,000,000**	**-**	**-**	**-**	**$12,000,000**
Total Expenditures							
Total Expenditures	-	-	12,000,000	-	-	-	12,000,000
Total Expenditures	**-**	**-**	**$12,000,000**	**-**	**-**	**-**	**$12,000,000**
Ending Balance							
Ending Balance	-	-	(12,000,000)	-	-	-	(12,000,000)
Total Ending Balance	**-**	**-**	**($12,000,000)**	**-**	**-**	**-**	**($12,000,000)**

Maintenance Facilities Capital Construction #140
South Coast Maintenance Station

Request: $16,200,000 Other Funds

Purpose

This package will provide additional funding for updated maintenance station that facilitate normal operations for road maintenance and that will serve as a hub during major emergency situations including the Cascadia Subduction Zone earthquake. The purpose of this package is to consolidate three obsolete ODOT office/maintenance stations into one location on the South Coast. This request will allow ODOT to address one of the identified projects included on the Capital Construction six-year plan. This Maintenance station will also serve as a hub during major emergency situations including the Cascadia Subduction Zone earthquake.

How Achieved

Many of ODOT's Maintenance facilities have exceeded their useful life and are in need of replacement; they are antiquated and no longer meet the needs of the Highway Division. For example, modern fleet vehicles are larger and not able to use the facilities that were originally built for smaller vehicles which expose the larger fleet to weather elements that shorten the life span of the fleet and increase the amount of time needed to maintain the vehicles in extreme climate conditions. Many of the current facilities suffer from structural deficiencies (safety, code, environmental) and substandard lighting, heating, and plumbing.

As facilities deteriorate over time, the cost of maintenance increases. Some facilities are obsolete and repair and preservation is no longer an option and replacement is required. It will not be possible to meet critical operational needs with existing resources. Employee and public safety may be compromised if projects are delayed.

The Coos Bay area facilities are failing due to aging and operational deficiencies. The buildings are not adequately sized for the highway maintenance operation and increased area traffic is making entering and exiting the sites dangerous. It is the intent of this project to prepare the existing facility to appropriately support the maintenance operation of the area from three sites to one centralized location. This phase will design and begin site development of the existing location. Additionally, this Maintenance Station will serve as a triage facility during major emergency situations such as winter storms that trigger landslides and road washouts and in particular for the Cascadia Subduction Zone earthquake.

ODOT proposes to establish projects for each biennium to include purchase of land, design, and construction for multiple facilities, anticipating that this effort will be approximately $20 million each biennium. However, this Maintenance station will be a part of ODOT's strategy for seismic resiliency by having this station serve as a triage facility. This will cause the costs to be higher. It also appears the $12 million set aside each biennium may not be sufficient as the costs for purchasing land, designing and constructing Maintenance stations are increasing by double digits.

Staffing Impact

None

Revenue Sources

Highway Fund – ($8.2 million from existing Highway Funds, and $8 million from HB 2017 seismic funds)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Transportation, Oregon Dept of
Pkg: 140 - South Coast Maintenance Station

Cross Reference Name: Capital Construction
Cross Reference Number: 73000-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Building Structures	-	-	16,200,000	-	-	-	16,200,000
Total Capital Outlay	**-**	**-**	**$16,200,000**	**-**	**-**	**-**	**$16,200,000**
Total Expenditures							
Total Expenditures	-	-	16,200,000	-	-	-	16,200,000
Total Expenditures	**-**	**-**	**$16,200,000**	**-**	**-**	**-**	**$16,200,000**
Ending Balance							
Ending Balance	-	-	(16,200,000)	-	-	-	(16,200,000)
Total Ending Balance	**-**	**-**	**($16,200,000)**	**-**	**-**	**-**	**($16,200,000)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Transportation, Oregon Dept of **Agency Number: 73000**

2021-23 Biennium **Cross Reference Number: 73000-089-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
Total Other Funds	**$6,300,000**	**$20,000,000**	**$20,000,000**	**$32,000,000**	**$32,000,000**	**$32,000,000**

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FACILITIES

ODOT's facilities are classified in 29 diverse categories such as office buildings, rest areas, sheds, employee occupied housing, maintenance yards, etc. Full facility inspections are performed on each of the 1,209 structures on a five-year cycle. Inspections are used to create a maintenance plan for each structure. Each maintenance plan is entered into *zLinkFM* software along with estimated project costs, for the purpose of tracking and maintaining the project lists for planning and prioritization. Generally, projects are prioritized based on:

- Fire and life safety
- Environmental code compliance
- Structural integrity
- Envelope integrity
- Energy conservation
- Security

However, on a case-by-case basis, impacts to the public and operational needs of the customer may change a project's rating.

Operating budgets are included in the division budgets. Rising utility and fuel costs, combined with climate changes, make predicting operating costs a challenge.

The key drivers for ODOT's facility needs and how space/facility demand is measured:

- Lane miles, complexity of features, geography, and local weather conditions, which determine the crew size and equipment/material needs. These all determine the size and complexity of the Maintenance Facilities.

The key facility-related challenges over the next ten years:

- Obsolete facilities - The highway maintenance buildings are obsolete and failing due to age and the much larger fleet equipment needing to be protected. The facilities are now undersized for the number of employees and equipment.
- Safety - Increased area traffic volumes makes entering and exiting sites dangerous.
- Environmental - Environmental concerns regarding wastewater management and herbicide storage and handling.

- Funding - challenges facing ODOT are anticipating the future revenues, developing statewide priorities and having appropriate budget authority, responding to the needs of the regions and divisions, responding to employee well-being, demonstrating concern for the environment, partnering with other agencies, and partnering with the private sector. The challenges affect both planning and operations. Facilities issues have to compete with operational issues for funding.
- Urban encroachment - Local development continues to encroach on existing maintenance stations causing us to seek alternative locations, procure property, and rebuild maintenance stations. Local government is pressuring for relocation due to the encroachment of the surrounding residential communities.
- Partnering - ODOT is seeking partnerships with other agencies in an effort to reduce costs as appropriate.

The plan to meet these challenges:

- Requested additional funding for capital construction as well as capital improvement. Developed a long range plan for prioritized consolidation and relocation of failing facilities. Developing a comprehensive statewide master plan that will list all Capital Construction priorities for ODOT (will be complete by October 2022).

Facilities Summary Report

2021-23 Biennium

Agency Name: ODOT

Owned Facilities Over $1 million

	FY 2020 DATA			
Number of Facilities	174			
Current Replacement Value $ (CRV)	$ 616,022,998	Source	FC and	Risk or FCA
Gross Square Feet (GSF)	*1,960,051*			
Usable Square Feet (USF)	*1,568,040*	*Estimate/Actual*	*80%*	% USF/GSF
Occupants Position Count (PC)		**USF/PC**	**N/A**	

Owned Facilities Under $1 million

Number of Facilities	1,137
CRV	$ 225,168,640
GSF	1,348,702

Leased Facilities

Total Rentable SF	401,422			
Biennual Lease Cost	$ 13,689,000			
Additional Costs for Lease Properties (O&M)	$ 1,416,968			
Usable Square Feet (USF)	*394,437*	*Estimate/Actual*	*N/A*	% RSF/GSF
Occupants Position Count (PC)	1227	**USF/PC**	**N/A**	

Definitions

CRV Current Replacement Value Reported to Risk ***or Calculated Replacment Value Reported from Facility Conditions Assessment (FCA)***

RSF Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

USF Usable Square Feet per BOMA definition. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building.
If not known, estimate precentage.

PC Legislatively Approved Budget (LAB) Position Count

O&M Total Operations and Maintenance Costs for facilities including all maintenence, utilities and janatorial.

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Facility Plan - Facility O&M/DM Report 107B16b

2021-23 Biennium **Oregon Department of Transportation**

Facilities Operations and Maintenance (O&M) Budget excluding Capital Improvements and Deferred Maintenance		**2017-19 Actual**	**2019-21 LAB**	**2021-23 Budgeted**	**2023-25 Budgeted**
Personal Services (PS) Operations and Maintenance		$11,907,515	$12,602,000	$10,846,000	$11,974,000
Services and Supplies (S&S) Operations and Maintenance		$25,490,907	$30,325,000	$20,545,000	$21,429,000
Utilities not included in PS and S&S above		$11,298,460	$7,477,000	$11,066,000	$11,542,000
Total O&M		$48,696,882	$50,404,000	$42,457,000	$44,945,000
O&M $/SF		$14.72	$15.23	$12.83	$13.58
Total O&M SF		3,308,753	Include only the SF for which your agency provides O&M funding.		
O&M Estimated Fund Split Percentage %	2			100	

Deferred Maintenance Funding In Current Budget Model		**2021-23 Biennium**		**Ongoing Budgeted (non POP) 2021-23 Budgeted**	**Ongoing Budgeted (non POP) 2023-25 Projected**	
Total Short and Long Term Deferred Maintenance Plan for Facilities	3	**Current Costs 2020**	**Ten Year Projection**	**SB 1067 (2% CRV**	**SB 1067 (2% CRV**	SB 1067 Guidance Below
Priorities 1-3 - Currently, Potentially and Not Yet Critical	4,5,6	$21,780,100	$49,187,729	$10,288,240	$16,823,833	If your allocation is <> 2%, replace with your value
DM/Life Safety (Priority 1)		$6,021,490	$4,951,151			
Capital Renewal (Priority 2)		$11,426,227	$13,738,687			
Capital Renewal (Priority 3)		$14,304,133	$18,322,311			
Site Systems						
Priority 4 - Seismic & Natural Hazard	7	$0	$0			
Priority 5 - Modernization	8	$6,730,000	$ 28,314,994	$ 8,560,000.00		(minus DM funding in current budget model)
Total Priority Need		$28,510,100	$77,502,723			
Facility Condition Index (Priority 1-3 Needs/CRV)	9	2.591%	5.847%	1.366%	-0.634%	

Assets CRV	$841,191,638	Current Replacement Value Reported to Risk or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)

Process/Software for routine maintenance (O&M)	ZLink - Planned maintenance as well as building condition inspection.	Provide narrative
Process/Software for deferred maintenance/renewal	ZLink - Projects are added to the list, and funded by priority as funding becomes available. iPlan.	Provide narrative
Process for funding facilities maintenance	Zlink - Projects are added to the list and funded as funding becomes available, by priority.	Provide narrative

From iPlan FCA

Definitions

Facilities Operations and Maintenance Budget	**1**	The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities, janitorial and maintenance costs. Maintenance costs are categorized as external building (roof, siding, windows, etc.); interior systems (electrical, mechanical, interior walls, doors, etc.); roads and ground (groundskeeper, parking lots, sidewalks, etc.) and centrally operated systems (electrical, mechanical, etc.). Agencies with significant facilities may include support staff if directly associated with facilities maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.
O&M Estimated Fund Split Percentage %	**2**	Show the fund split by percentage of fund source allocated to facility O&M for your agency
Total Short and Long Term Maintenance and Deferred Maintenance Plan for Facilities Value Over $1M	**3**	All Maintenance excluding routine O&M costs. 19-21 and 21-23 auto-populates with 2% of the sum of your agency portfolio's CRV. Written to deliver on SB 1067: SECTION 9. (1) Each biennium, the Governor shall propose as part of the Governor's recommended budget an amount for deferred maintenance and capital improvements on existing state-owned buildings and infrastructure that is equivalent to at least two percent of the current replacement value of the state-owned buildings and infrastructure.
Priority One: Currently Critical	**4**	From the Budget Instruction: Priority One projects are conditions that require immediate action in order to address code and accessibility violations that affect life safety. Building envelope issues (roof, sides, windows and doors) that pose immediate safety concerns should be included in this category.
Priority Two: Potentially Critical	**5**	From the Budget Instruction: Priority Two projects are to be undertaken in the near future to maintain the integrity of the facility and accommodate current agency program requirements. Included are systems that are functioning improperly or at limited capacity, and if not addressed, will cause additional system deterioration and added repair costs. Also included are significant building envelope issues (roof, sides, windows and doors) that, if not addressed, will cause additional system deterioration and added repair costs.
Priority Three: Necessary - Not yet Critical	**6**	From the Budget Instructions: Priority Three projects could be undertaken in the near to mid-term future to maintain the integrity of a building and to address building systems, building components and site work that have reached or exceeded their useful life based on industry standards, but are still functioning in some capacity. These projects may require attention currently to avoid deterioration, potential downtime and consequently higher costs if corrective action is deferred.

Priority Four: Seismic and Natural Hazard Remediation	**7**	From the Budget Instructions: Priority Four projects improve seismic performance of buildings constructed prior to 1995 building code changes to protect occupants, minimize building damage and speed recovery after a major earthquake. Projects also include those that mitigate significant flood hazards.
Priority Five: Modernization	**8**	From the Budget Instructions: Priority Five projects are alterations or replacement of facilities solely to implement new or higher standards to accommodate new functions, significantly improve existing functionality as well as replacement of building components that typically last more than 50 years (such as the building structure or foundations). These standards include system and aesthetic upgrades which represent sensible improvements to the existing condition. These projects improve the overall usability and reduce long-term maintenance requirements. Given the significant nature of these projects, the work typically addresses deficiencies that do not conform to current codes, but are 'grandfathered' in their existing condition to the extent feasible.
Facility Condition Index	**9**	A calculated measure of facility condition relative to its current replacement value (expressed as a percentage)

Project Prioritization Matrix			Example Column: Replace with your project name & scores		AASHTOWare Project One Source of Truth		Oregon Buys		Automated Routing of OD Permits		Connected Vehicle Ecosystem											
		TOTAL PROJECT SCORE (0-100)	51		79		78		66		67		0		0		0		0		0	
CRITERIA	WEIGHT	SCORING GUIDE	PROJECT SCORES																			
Technology & Strategic Alignment	**35%**	**WEIGHTED SUBTOTAL & PERCENT OF TOTAL PROJECT SCORE**	23	46%	23	29%	29	37%	17	26%	17	26%	0	0%	0	0%	0	0%	0	0%	0	0%
Alignment to Strategic Plans Does the Agency adhere to the Governor's Strategic Plan (*Action Plan: User Friendly, Reliable and Secure: Modernizing State Information Technology Systems and Oversight*) and the Enterprise Information Services Strategic Plan? Does the investment align with IT best practices (e.g. transparency by design, easily retrievable data, early value delivery, modular implementation, security principles, modern hosting technologies such as cloud, configuration over customization, etc.) How does this investment integrate into the agency's strategic plan?		**3 - Mastery (High)** Investment incorporates multiple elements of state technical vision, is strategically consistent with agency strategic vision and IT best practices. Proposed solution is technically consistent with State vision for User-friendly, Reliable and Secure systems. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment is inconsistent with elements of the Enterprise and/or Agency state technical vision and does not incorporate the state's technical values or consider IT best practices.	2		2		3		2		2											
Diversity, Equity, Inclusion, and Accessibility Does the Agency adhere to the Governor's Office of Diversity, Equity, Inclusion/Affirmative Action mission and objectives? Does the Agency have processes in place ensuring Oregon's government develops, maintains, and embeds a diverse and inclusive culture throughout state systems, institutions, and deliverables and plan to incorporate them into this investment? Does the Agency address how the solution will meet or exceed Oregon Accessibility Standards?		**3 - Mastery (High)** Agency intentionality makes equity, inclusion and accessibility a priority in change management, customer service, leadership development, and community engagement. Investment demonstrates and incorporates diligence in employment, from hiring to retention, promotion, and succession planning. Agency plans to work with Procurement on COBID certified firms. Project substantially benefits underserved communities-including rural communities, low income communities or communities of color. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Agency does not have adequate existing processes to intentionally promote diversity, equity, inclusion or accessibility and has only nominally considered incorporating them in to this investment.	2		2		2		1		1											
Business & Customer Driven Technology	**25%**	**WEIGHTED SUBTOTAL & PERCENT OF TOTAL PROJECT SCORE**	11	22%	19	24%	22	28%	22	33%	19	29%	0	0%	0	0%	0	0%	0	0%	0	0%
Customer Centered Approach How does this technology investment take into consideration the number of users and place an emphasis on providing customer value? If the investment addresses public facing technology, is it customer-focused? If the investment is for agency use, does it improve the agency users' experience? Does the implementation plan focus on user experience/feedback?		**3 - Mastery (High)** Investment is focused on providing customer value. For public services, the customer experience is primary. Potential for use by all Oregonians. For agency investments, provides tangible benefits to agency users. Investment plan includes customer stakeholders and addresses methods to incorporate user experience/feedback. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment is being implemented in isolation from customers and end users or will not be used by many users.	1		2		2		3		2											
Business Process Transformation Does this technology investment contribute to business process improvement/transformation? How does this technology investment intersect with measurable business outcomes including the return on investment, if applicable?		**3 - Mastery (High)** Business outcomes will be improved as a result of this investment. Investment implementation is being driven by business process transformation to improve service delivery. If public facing, customer interaction with business process is improved as a result of this investment. Solution will modernize processes. Specific examples of measurable business improvements are provided in the business case (i.e. cost savings, streamlined processes, improved controls, access to information). Investment is consistent with the agency's internal strategic plan and direction. **2 - Competent (Medium)** Mostly aligned with Mastery, includes measurable outcomes **1 - Adequate (Low)** Partially aligned with Mastery, does not include measurable outcomes. **0 - Insufficient (None)** Investment implementation is nominally considering business processes and their integration with technology. Investment has no relationship with an agency's business processes. Agency is thinking 'tool first' to solve business problems. Investment does not cohere with agency strategy.	1		3		3		3		3											

Investment Risk Does this investment need to be implemented during this budget cycle? What is the impact of not doing this investment during this cycle? Would the agency, state, or its customer be exposed to a risk or impact if the service/product is not offered (e.g., security, safety, legal, funding source, or any other related risk)? Is an existing service at risk? Do other current services/products depend on it?		**3 - Mastery (High)** Investment addresses a currently unmet, time sensitive mandate (legislative, federal, state) or risk, and/or addresses audit findings requiring urgent action or not implementing this solution puts existing services at risk. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment provides an opportunity to improve services, but does not introduce new capability or address imminent risks.	2		2		3		2		2						
Agency Readiness & Solution Appropriateness	**40%**	**WEIGHTED SUBTOTAL & PERCENT OF TOTAL PROJECT SCORE**	**17**	**33%**	**37**	**46%**	**27**	**34%**	**27**	**40%**	**30**	**45%**	**0**	**0%**	**0**	**0%**	**0**	**0%**	**0**	**0%**	**0**	**0%**
Organizational Change Management How does this technology investment impact operations throughout the organization? What are the agency plans to address and mitigate risk through formal Organizational Change Management? (Organizational Change Management (OCM) is a framework for managing the effect of new business processes or systems.)		**3 - Mastery (High)** Investment demonstrates complete consideration and resources for OCM. Efforts are proportional to the size of the change taking place. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment dramatically underestimates OCM requirements for this effort, or OCM efforts inadequate to address the impact of the change in the organization.	1		3		2		2		2						
Solution Scale What is the scope and size of the agency's proposed technology investment? Is this the right-sized appropriate scaled type of solution to address this problem?		**3 - Mastery (High)** Investment is appropriate size and scale for the agency's business needs. The investment addresses the agency's needs sufficiently and holistically. Criteria evaluation focuses on how this specific solution is right sized for the agency's need. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment is inappropriately sized to address agency need. Investment narrowly targets agency needs and the proposed solution does not serve all areas that would be impacted by the investment.	1		3		2		2		3						
Capacity Has the Agency given consideration for adequate staffing inclusive of project resources, subject matter experts (SMEs), leadership availability and capability to effectively support this technology investment? Will this technology investment detract from the Agency's ability to deliver on its core business functions? Has the Agency addressed capacity requirements needed to effectively resource this initiative to cover core business functions?		**3 - Mastery (High)** Investment has completely considered SME availability and resource backfilling. Investment and agency normal business is adequately staffed for duration of project. Availability of resources include: project team, SMEs, other technical resources, and backfilled resources. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment has only nominally considered resource availability. Investment is not adequately staffed for duration of project.	2		3		2		2		2						
Governance Processes What elements do the Agency's project governance process consist of? Project Governance standards are inclusive of executive sponsorship and steering, vendor/contract management, change control, Quality Assurance, Independent Verification & Validation (IV&V), stakeholder feedback for decision making.		**3 - Mastery (High)** Agency has existing governance processes in place or is introducing new ones to adequately oversee this investment. Processes include multiple of the following elements: engaged executive sponsorship, steering committees, vendor and contract management, change control, QA, IV&V, and stakeholder representation processes. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Agency does not have adequate existing governance processes and has only nominally considered incorporating them in to this investment.	1		2		2		2		2						

Business Case for
AASHTOWare Project
One Source of Truth

☐ Essential Maintenance or Upgrade
☒ New Project or Initiative

Oregon Department of Transportation
Highway Division
Technical Service Branch
Construction Section

Date: Originally submitted June of 2018 as separate business cases

Business Case – Authorizing Signatures

PROJECT NAME	**Installing AASHTOWare Project: Construction & Materials**		
AGENCY	Oregon Department of Transportation	DIVISION	Highway
AGENCY CONTACT	Vanessa Baker	PHONE NUMBER	503-986-3050

The person signing this section is attesting to reviewing and approving the business case as proposed.

This table to be completed by the submitting agency Agency Head or Designee	
(Name)	(Date)
Kris Strickler	
Signature	
Agency Executive Sponsor	
(Name)	(Date)
Joe Squire	
Signature	
Agency Chief Information Officer (CIO) or Agency Technology Manager	
(Name)	(Date)
Thomas Amato	
Signature	

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Project Subject, Purpose, and Scope

Project Subject:

ODOT internal audits began investigating a concern for the lack of a statewide-standardized method to extract construction project data in a timely manner. An audit and resultant report completed by ODOT Audit Services 08-02 identified a: *Disconnect between Data Systems Limits Management's Ability to Identify Potential Efficiencies in Project Planning and Delivery*, and recommended:

> "*ODOT invest in a solution that will integrate data from the design stage through construction. The integrated solution also should ensure that ODOT is able to make the fullest use of its existing annual investment in TRNS.Port's Decision Support System (now Project Preconstruction module), which is among the family of software modules owned by AASHTO.*"

Two subsequent reports followed with similar findings.

1. Report No. 08-03: *ODOT Construction Project Managers Need Guidance to Effectively Monitor Potential Cost Overruns Caused by Contractor Bidding Strategies*.
2. Report No. 08-04: *System to Track and Analyze Change Orders Needs Oversight*.

Although the need was recognized in 2008 and discussed off and on through 2011, in June of 2012 ODOT decided not to pursue the audit recommendations due to immaturity of the application on the market, and lack of funding and available staff.

In October of 2014, Federal Highway Administration (FHWA) introduced the e-Construction as one of the Every Day Counts initiatives. FHWA's e-Construction initiative is a paperless construction administration delivery process that includes electronic submission of construction documentation by stakeholders, electronic document routing/approvals (e-signature), and digital management of construction documentation in a secure environment allowing distribution to project stakeholders through mobile devices. To meet the FHWA initiative and industry concerns, Director Garrett ranked e-Construction as one of the top three Agency priorities. With this as a top priority, the Construction section directed its focus and efforts on implementing an e-Construction solution.

In March of 2017, the Oregon Secretary of State's (OSS) Office published Report No. 2017-02, which recognizes that ODOT has a lack of linked technology that precludes the ability to track data and complete data analysis. The execution of AASHTOWare Project Suite Construction & Materials module provides the functionality necessary for ODOT to manage and act on documentation from preconstruction through contract finalization.

The e-Construction unit within ODOT Construction has been working on a roadmap to achieve this initiative. Since the beginning of the units work, Construction in ODOT has made major strides from documenting process to deploying a cloud-based contract collaboration tool.

Civil Rights and Labor implemented the Civil Rights Compliance Tracking (CRCT) system in 2006 for the purpose of tracking compliance and reporting on Federal Highway Construction projects. This system produces mandatory reports for the FHWA. The application architecture has reached its end-of-life and has not been supported by Microsoft since 2014. The system was identified as ready for replacement more than 4 years ago and all upgrades were deferred causing the gap between business need and system functionality to grow. The existing system does not support current compliance reporting requirements of Title VI of the Civil Rights Act, Intermodal Program, and Tribal Employee Rights Ordinance. Office of Civil Rights (OCR) has implemented workarounds to enable compliance efforts as new programs/regulations have been enacted.

Though numerous audit and investigations have recommended the use of e-Construction with a powerful database, ODOT has not to date committed. To delay any longer will (1) cost more; (2) does not recognize critical data systems of our Contractor Payment, Lab Information, and Civil Rights Systems are faced with impending failure; and (3) continue ODOT to seriously lag behind our consultants and contractors. Note, current data systems are not the relational databases we need. This initiative has been reviewed and approved by unit, section, division, and Agency initiative prioritization boards. The recommendation at all levels was to move forward with replacement of old systems with the AASHTOWare suites unified database system. This is an Agency priority on how to meet the overall strategic plan.

Purpose:

The purpose of this effort is to configure and deploy the AASHTOWare Project (AWP) Construction & Materials (C&M) and Civil Rights and Labor modules (CRL). These projects were initially proposed separately, but due to their dependencies have been combined into one effort. To configure and deploy AWP C&M and CRL modules, ODOT positions itself to take the next logical step in our e-Construction program and strategy to stay in line with FHWA compliance for OCR and other requirements (such as Every Day Counts). ODOT will also be facilitating a move towards integrating multiple systems into one unified database solution creating a consistent, integrated view of the construction contracting process and reporting requirements. This will allow the simplification of business and management reporting needs for ODOTs pre-construction contracting through construction contract completion. It will also allow for aged systems to be replaced with a current system that can support all programs required for construction and OCR Federal and State tracking and reporting, thus ending the fragmentation of data into multiple systems.

Systems to be replaced with the implementation of AWP C&M and CRL include:

- Qualified Products List (QPL): currently paper to Access database
- Contract Payment System (CPS): currently paper to mainframe
- Lab Information Management System (LIMS): currently paper to COBAL
- C-Service: database created and run by one staff
- CRCT: Civil Rights Compliance Tracking which has reached expiration of support

Scope:

This project will deliver a fully implemented AWP C&M and CRL modules for ODOT.

High-level tasks include:

- Configuration of system based off an analysis project completed in the 17-19 biennium
- Agency Report and View determination and development
- Environment set up and User Testing
- Develop reports needed to meet state and FHWA reporting requirements
- Delivery of training to Materials Lab, Construction, and Civil Rights Staff
- Sun-setting plan for systems no longer needed after the deployment of AWP C&M and CRL
- Current C&M system data is not planned to be migrated to the new system. Documents from the old process will remain in ODOT content management system for future use
- OCR may have some legacy data to migrate; this will be dependent on reporting requirements for FHWA
- Organizational change management will involve multiple business units collaboration with the vendor InfoTech and will be documented in an Organizational Change Management plan created during stage gate 2 of the project.
- To increase data accuracy by eliminating duplicate and manual entry of information by allowing external partners to directly add project information.
- To increase the accuracy and speed of information provided to the public at large.

- To increase the transparency of payments made to contractors, subcontractors, suppliers and vendors.
- Review of staffing needs and allocations and job descriptions will be conducted as new systems are brought online and new systems retired.

Business Outcomes

The objective of this project is to deliver a fully implemented AWP C&M and CRL modules for ODOT.

Objectives to be achieved are:

- Configuration of the AASHTOWare system modules
- Agency Reports and Agency Views determined and developed
- Environment set up and User Testing
- Develop reports needed to meet state and FHWA reporting requirements
- Delivery of training to Materials Lab, Construction, Consultants, Construction Contractors, and Civil Rights Staff
- Sun-setting plan for systems no longer needed after the deployment of AWP C&M and CRL
- Current C&M system data is not planned to be migrated to the new system. Data that is not migrated will remain available within the replaced system for future use
- OCR may have some legacy data to migrate; this will be dependent on reporting requirements for FHWA

Success Criteria

Description	Measurement of Success	Acceptance Criteria
Installation of application with ODOT field configuration	Application successfully stood up in an environment accessible to ODOT and contracting partners with data specific to ODOT's needs.	ODOT is able to load and access data
System available to contracting partners	Application accessible to contractor is outside of ODOT's firewall...	Contractor is able to load and access data
Ability to set permissions for contractors access areas	ODOT is able to set permissions for contractors to access specific contract sets	ODOT is able to grant permissions to users outside of ODOT's network to access construction documents.
Ability to input/upload data and query	ODOT staff is able to input/upload and access data through queries.	ODOT staff demonstrates the ability to to create a query to access specific information.
Ability for ODOT staff to successfully manage system configurations.	ODOT staff able to create workflows for document approval process.	Staff and contractors able to process documents through review and approval workflows.

Project Alignment

Agency Strategic Business Plan:

The deployment of AASHTOWare corresponds with the strategic priorities of the Agency.

ODOT Gartner Study

A Gartner Application Portfolio Assessment of current ODOT application systems revealed that over 60% require significant change to ensure Agency needs can be met in the future. The Gartner assessment recommended modernizing CRCT.

ODOT Management Assessment (McKinsey Report)

Reliance on informal systems and workarounds for core processes has rendered those processes less efficient and effective than they otherwise could be. OCR business functions have evolved beyond the capabilities of the CRCT application. Workaround database solutions have been necessary to maintain day-to-day operations of the Civil Rights programs.

Unify & Align ODOT Operational Governance:

AASHTOWare promotes data sharing and communication across the construction project lifecycle though a unified database and suite of applications. This provides a clear and concise tracking of progress of these projects.

Optimize & Modernize Technology & Data:

AASHTOWare realizes this goal via a web-based unified suite of applications that allows access to project data from Project Letting through Final Construction. It will also replace aging systems and gain efficiencies by the elimination of duplicate data entry.

Strengthen Strategic Investment Decision Making:

AASHTOWare will allow Construction and Materials Lab to combine data into one source and streamline the work of staff in the field to support additional highway projects coming from HB2017.

Governor’s Goals, Priorities, and Initiatives

With this vision and commitment to Oregon’s Transportation, the Governor signed HB 2017 to “Keep Oregon Moving” and prioritized the use of Regional Solutions Teams/Centers to align investments and streamline projects around the state. The use of AWP C&M and CRL allows data to be stored in one location, accessible to all construction and OCR staff, adding efficiency and productivity to staff administering the construction contracts.

Oregon Governor's Executive Order 18-03

OCR produces annual reports to the Governor's Policy Advisor to show compliance with the Executive Order. Currently, the aggregation of the information needed is not centralized and requires much effort to produce. Implementation of a new Civil Rights Tracking application will simplify the process and enable program managers to focus on improving participation by the identified groups.

Alternatives Analysis

Alternatives Analysis Criteria (Assumptions/Methods)

Construction needs an integrated field-based data collection, administration of contract records, contractor payments, and materials management system. Laboratory information management needs to integrate

material and lab administration to provide sampling and testing workflow management. In review of the options available, the business needs to have a unified comprehensive data collection and reporting tool.

The e-Construction program and strategy need to stay in line with Federal Highway's Every Day Counts initiatives. In addition, ODOT is committed to respond to the findings in the Secretary of State Audit 2017-02, see Paul Mather's "detailed response to recommendations" pages 15-16.

Critical Success Factors:

Alternative Analysis Criteria	
ID	**Criteria**
1	Ability to provide a repository for one source of data for project delivery lifecycle.
2	Provide one data entry point for pre-construction through project acceptance, to eliminate duplication of data.
3	Ability to replace ODOT legacy IT systems (LIMS, CPS, CRCT, QPL, C-Service)
4	A unified database to simplify reporting needs by management to meet state and FHWA reporting requirements.
5	Provide unified database to electronically pull information and/or reports in order to reduce labor hours on information queries from state and public entities. Provide standard reports with a user selectable reporting criteria.

Alternative 1 – Construction Status Quo/ OCR In-house system

In this alternative, the Agency continues business as usual for the Construction section using only Doc Express as a document management system and incurs no newly anticipated project costs. OCR would look to build a system in-house. The build alternative will require a full application development effort that includes web application, document storage, data warehouse, and reporting development. This solution will rewrite the CRCT application, maintaining current functionality and provide solutions for the current workarounds, creating a custom system using modern technology.

Criteria Evaluation:

Alternative Analysis Criteria			
ID	**Criteria**	**Meets Need**	**Evaluation**
1	Ability to provide a repository for one source of data for project delivery lifecycle.	No	Does not allow for one source of data, requires redundant data entry in multiple systems.
2	Provide one data entry point for pre-construction through project acceptance, to eliminate duplication of data.	No	Construction would maintain paper processes with multiple entry and OCR would provide data to pre-construction and then entered into AWP.

3	Ability to replace ODOT legacy IT systems (LIMS, CPS, CRCT, QPL, C-Service)	Construction: No OCR: Yes	Construction would maintain a paper process using existing sytems until they no longer worked. OCR data would be handled by the new system, but would required data to be transferred to AWP.
4	A unified database to simplify reporting needs by management to meet state and FHWA reporting requirements.	Construction: No OCR: No	This solution would keep the databases status quo and only replacing CRCT with another database. The data would not be in one location to be used by multiple disciplines for reporting.
5	Provide unified database to electronically pull information and/or reports in order to reduce labor hours on information queries from state and public entities. Provide standard reports with a user selectable reporting criteria.	Construction: No OCR: No	This solution would keep the databases status quo and only replacing CRCT with another database. The data would not be in one location to be used by multiple disciplines for reporting.

Benefits:

Construction (Status Quo)

- Maintaining the status quo will cost ODOT nothing in the short term.
- No additional training is needed for existing users.
- No staff time is needed in the configuration and installation of the applications.
- No changes are needed to the current business practices as the transition continues from paper to Doc Express.

OCR (In-House System)

- ODOT has full control of the application's architecture, design, and code.
- Changes in legislation, regulation, and process improvements can be implemented directly within ODOT-developed code.

Risks:

Construction

- ODOT will fall further behind the nation with the FHWA Every Day Counts efforts to move to paperless process.
- Jeopardizes ODOT's ability to meet requests for increasingly complex data analyses and audits.
- Transparency between ODOT, Contractors, stakeholders, and FHWA is limited without databases being updated in real-time.
- ODOT will maintain current practices using a mix of paper and electronic forms with email, postal mail, and telephone as forms of communication.
- The future cost of support after standard support terminates is unknowable.
- The cost of a loss of credibility with stakeholders is unknown.

OCR

- Office of Civil Rights has new personnel in key positions and they are still learning their roles. Their knowledge will be needed to create requirements and verify functionality.

- Changes in state and federal laws and regulations, or changes in the interpretations of current laws and regulations, affect the requirements of OCR's programs. Any new changes may impact deliverables, project schedule, and cost.
- ODOT TAD would need to redirect existing staff to resource the project and/or hire additional staff and contractors to develop the application. This would affect other current and potential application development initiatives for the TAD Central Services Project Delivery Team.

Cost:

Construction:

No monetary costs or process improvement. Although there are no immediate project costs, this alternative is not without dollar impacts and risks. The future cost of support after standard support terminates is unknowable. The cost of a loss of credibility with stakeholders is unknown. Labor requirements for completing increasingly complex data analyses are unknown. As a recent example, ODOT's effort to respond to the Secretary of State 2017-02 Audit with data gathering, analyses, and evaluations exceeded 1,200 labor hours during a four week period.

OCR:

The estimated timeline for development and deployment is about 41 months. The estimated budget required to implement this solution is approx. $4.5M

		Developer		Business Analyst		Data Analyst	
	Months	Hours	FTE	Hours	FTE	Hours	FTE
Installation & Analysis	13	700	30%	2300	100%	900	40%
Construction & Test	22	6700	175%	3100	80%	1000	25%
Deploy & Close	6	800	75%	600	60%	100	10%
Sub-Total - Hours		*8200*		*6000*		*2000*	
Sub-Total - Costs	Rate	$110	*$902,000*	$110	*$660,000*	$110	*$220,000*
	Months	System Analyst		Tech Writer/Training		Contractor Totals	
		Hours	FTE	Hours	FTE	Hours	Cost
Installation & Analysis	13	900	40%	0	0%	4800	$ 528,000
Construction & Test	22	2300	60%	2700	35%	15800	$ 1,738,000
Deploy & Close	6	100	10%	900	45%	2500	$ 275,000
Sub-Total - Hours		*3300*		*3600*		***23100***	
Sub-Total - Costs	Rate	$110	*$363,000*	$110	*$396,000*		***$2,541,000***
		IS Staff		Business			
	Months	Hours	Cost	Hours	Cost		
Installation & Analysis	13	2811	$272,691	5173	$382,780		
Construction & Test	22	5709	$553,773	8754	$647,781		
Deploy & Close	6	1298	$125,858	4200	$310,800		
Sub-Total - Hours		*9817.8*		*18126.5*			
Sub-Total - Costs			*$952,322*		*$1,341,361*		

Contracts Subtotal	**41**	**Months**	**Costs**	**$2,541,000**
State Staff Subtotal	**41**	**Months**	**Costs**	**$1,341,361**
Software Cost			**Costs**	**$500,000**
Maintenance/Support	**5**	**Years**	**Costs**	**$0**
Project Subtotal				**$4,382,361**
QA Contract			**Costs**	**$500,000**
Project Totals				**$4,882,361**

This alternative is not recommended for the following reasons:

1. Doc Express is a document management system and not a database system; therefore, various older technologies used today will remain in place to manage the data.
2. Information queries from current sources remain labor intensive.
3. The Agency would continue to manage project data throughout the construction lifecycle in multiple disconnected or incompatible databases (see illustration attachment 1).
4. This alternative fails to successfully comply with ODOT commitments made in response to Secretary of State Audit 2017-02 and ODOT Internal Audits.
5. IT/IS Resource usage to complete an in-house system would be difficult to occupy for the length of time for development and deployment.

Alternative 2 – Deploy AASHTOWare Project C&M and CRL Modules

In this alternative, the Agency configures and deploys AWP C&M and CRL modules. These web-based modules cover the complete construction, materials, lab management functionality, and civil rights processes. This provides the functionality necessary to manage contract data from award through contract finalization, and integrates field-based data collection, administration of contract records, contractor payments, civil rights, and materials management.

Criteria Evaluation:

Alternative Analysis Criteria			
ID	**Criteria**	**Meets Need**	**Evaluation**
1	Ability to provide a repository for one source of data for project delivery lifecycle.	Yes	These moduals would add to existing AWP moduals to create one unified database.System allows for one source of data with one point of entry.
2	Provide one data entry point for pre-construction through project acceptance, to eliminate duplication of data.	Yes	These moduals would add to existing AWP moduals to create one unified database. Data is entered in one location and used by multiple disciplines for reporting.
3	Ability to replace ODOT legacy IT systems (LIMS, CPS, CRCT, QPL, C-Service)	Yes	AWP C&M and CR&L modules will replace all databases listed.
4	A unified database to simplify reporting needs by management to meet state and FHWA reporting requirements.	Yes	These moduals would add to existing AWP moduals to create one unified database.
5	Provide unified database to electronically pull information and/or reports in order to reduce labor hours on information queries from state and public entities. Provide standard reports with a user selectable reporting criteria.	Construction: No OCR: No	These moduals would add to existing AWP moduals to create one unified database. Data is entered in one location and used by multiple disciplines for reporting purposes.

Benefits of AWP Construction & Materials and CRL Modules:

- Unites into one database Pre-letting, Construction, Materials, Civil Rights and Labor.
- This module will help ODOT maintain compliance to FHWA regulation, as it is built and updated to meet FHWA directives.
- External partners will be able to interact directly with the system to provide and view necessary data.
- All current CRL and C&M programs can be supported by the system.
- With an integrated suite and a unified database, the work of maintaining and operating the system can be spread across multiple business lines. This helps mitigate the risk of one-deep staff issues within a business line when maintaining the system.
- Modules are easy to configure and flexible to adapt to changing business needs.
- AWP efficiently monitors costs, schedules, inventories, inspections, performance, displacements, and safety.
- AWP CM provides additional features to e-Construction by the elimination of paper forms/files, in favor of electronic/digital signatures, and workflows for review/approvals through a web-based application.
- A unified database allows data mining from one source of truth. This would replace ODOT's existing systems that rely on paper, COBAL software, MS Access, and MS Excel to perform daily operations and report on the information.
- This alternative will help the business line remove technical debt and prepare them to meet the needs of ODOT now and in the future.
- The core AASHTOWare module supporting CRL and C&M is already contained in the Agency-owned product.
- The service is web-based so remote regions (3, 4, and 5) will not deal with the same non-responsiveness that they are currently experiencing with CRCT.

Risks:

- IT staff time is needed to assist with implementation and resources may not be available in an appropriate timeframe.
- Will need to add in time to schedule for OCR business process documentation and analysis.

Costs:

These estimates are based on other DOTs and their similar implementation of the AASHTOWare Construction & Materials module. The estimated timeline for development and deployment is about 28 months. The estimated budget required to implement this solution is approx. $6M. There is no budgetary risks at this time. This project to be paid for during the 2019-2021 biennium. The costs reflect the combination of pricing for two projects combined plus the 2 years of inflation on the work to be completed.

Financial Information

Project Manager	Construction Section	$74.00	Resourced	3800		$281,200
Analyst	ALB	$90.00	Needed	4160		$374,400
Configuration/Implementation **Non-Contingency** C&M implementation, CR&L Analysis implementation	ALB		Needed		$4,042,046	
Configuration/Implementation **Contingency** Tasks for additional Training, Report writing, and data support	ALB		Needed		$2,339,432	
					Total	$6,381,478

QA Contract	ALB		Needed			$638,450
Database Admin	IS TAD	$97.00	FTE Planned	20		$1,940
SAIT	IS ET	$97.00	FTE Planned	60		$5,820
Security	IS ET	$97.00	FTE Planned	20		$1,940
SME	End Users	$74.00	FTE Planned	800		$59,200
	-		**Unassigned**	**8,860**		**$7,744,428**

Alternative 3 – Status Quo/B2GNow system

In this alternative, the Agency continues business as usual for the Construction section using only Doc Express as a document management system and incurs no newly anticipated project costs. OCR would look to buy a system. OCR would consider the B2GNow COTs purchase program which provides a certification and contract compliance solution that is cloud-based; accessible from any internet browser on any platform or operating system and supports thousands of concurrent users.

Criteria Evaluation:

Alternative Analysis Criteria			
ID	**Criteria**	**Meets Need**	**Evaluation**
1	Ability to provide a repository for one source of data for project delivery lifecycle.	No	Does not allow for one source of data, requires redundant data entry in multiple systems.
2	Provide one data entry point for pre-construction through project acceptance, to eliminate duplication of data.	No	Construction would maintain paper processes with multiple entry and OCR would provide data to pre-construction and then entered into AWP.
3	Ability to replace ODOT legacy IT systems (LIMS, CPS, CRCT, QPL, C-Service)	Construction: No OCR: Partial	Construction would maintain a paper process using existing sytems until they no longer worked. OCR data partially handled by the new system, but would require some data to be in a separate database not covered by B2G. Also, data would need to be transferred to AWP.
4	A unified database to simplify reporting needs by management to meet state and FHWA reporting requirements.	Construction: No OCR: No	This solution would keep the databases status quo and only replacing CRCT with another database. The data would not be in one location to be used by multiple disciplines for reporting.
5	Provide unified database to electronically pull information and/or reports in order to reduce labor hours on information queries from state and public entities. Provide standard reports with a user selectable reporting criteria.	Construction: No OCR: No	This solution would keep the databases status quo and only replacing CRCT with another database. The data would not be in one location to be used by multiple disciplines for reporting.

See alternative 1 for construction benefits and risks for maintaining status quo.

Benefits

- The B2GNow solution is a software service; day-to-day maintenance and system upgrades are managed by the vendor.
- Contractors can enter contract, payment, and workforce information directly into a workflow system to be approved by ODOT. This eliminates the processing of Subcontracts, Paid Summary Reports, and Monthly Employee Utilization Reports by OCR personnel.
- The system can be setup to prompt both prime contractors and sub-contractors to maintain up-to-date project data, eliminating the need for additional data processing by the OCR.
- The service is web-based so remote regions (3, 4, and 5) will not deal with the same non-responsiveness that they are currently experiencing with CRCT.

Risks

- Only about 30% of the programs managed by the Office of Civil Rights is covered by this solution; the remainder of the required functionality will need to be written in-house.
- Additional integration with internal and external application systems will be needed.
- Vendors may not be responsive to modifying the B2GNow product to meet changing business requirements for ODOT.
- The web-based system may be difficult to integrate with other Agency systems.
- In-house development would still be required to support programs that the system does not support, causing a strain on resources.

OCR would have to manage programs in two different systems.

Costs

The estimated timeline for development and deployment is about 36 months. The estimated budget required to implement this solution is approx. $4.6M

		Developer		Business Analyst		Data Analyst	
	Months	Hours	FTE	Hours	FTE	Hours	FTE
Instillation & Analyses	12	200	10%	2100	100%	800	40%
Construction & Test	18	800	25%	2500	80%	800	25%
Deploy & Close	6	200	15%	600	60%	100	10%
Sub-Total - Hours		*1200*		*5200*		*1700*	
Sub-Total - Costs	Rate	$110	*$132,000*	$110	*$572,000*	$110	*$187,000*

	Months	System Analyst		Tech Writer/Training		Contractor Totals	
		Hours	FTE	Hours	FTE	Hours	Cost
Installation & Analysis	12	800	40%	0	0%	3900	$ 429,000
Construction & Test	18	1900	60%	2200	35%	8200	$ 902,000
Deploy & Close	6	100	10%	900	45%	1900	$ 209,000
Sub-Total - Hours		*2800*		*3100*		***14000***	
Sub-Total - Costs	Rate	$110	*$308,000*	$110	*$341,000*		***$1,540,000***

		IS Staff		Business		Assumptions
	Months	Hours	Cost	Hours	Cost	PM will be provided by IS staff
Installation & Analysis	12	2595	$251,715	4775	$353,335	
Construction & Test	18	4671	$453,087	7162	$530,003	IS Rate at $97 per hour
Deploy & Close	6	1298	$125,858	4200	$310,800	Bus Rate at $74 per hour
Sub-Total - Hours		*8563.5*		*16137*		QA will be required
Sub-Total - Costs			*$830,660*		*$1,194,138*	

Contracts Subtotal	**36**	**Months**	**Costs**	**$1,540,000**
State Staff Subtotal	**36**	**Months**	**Costs**	**$1,194,138**
Software Cost			**Costs**	**$750,000**
Maintenance/Support	**5**	**Years**	**Costs**	**$600,000**
Project Subtotal				**$4,084,138**
QA Contract			**Costs**	**$500,000**
Project Totals				**$4,584,138**

Conclusions

Justification for Selected Alternative

The business line has selected Alternative #2 for the following reasons:

1. The AASHTOWare Project suite of applications utilizes a unified database thereby offering the only solution that addresses key findings cited in Secretary of State Audit 2017-02.
2. Addresses concerns raised with aging systems in the Gartner and McKinsey report.
3. ODOT has a contract with the system designer for ongoing maintenance and support, including software updates.
4. The time and cost to replace this system with a product the Agency has no experience with would exceed the approved budget and require significant retraining of all impacted stakeholders.

5. This alternative will help the business line remove technical debt and prepare them to meet the needs of ODOT now and in the future.

Consequences of Failure to Act

1. Failure to take action puts the Agency at risk for non-compliance in compliance activities and reporting to the FHWA and other governing bodies.
2. Potential failure to meet FHWA independent construction cost estimate requirements, thus jeopardizing future FHWA funding.
3. Leaves ODOT with multiple databases to hold duplicate data, which compromises the ability to pull information from one source.
4. ODOT will fall further behind a growing industry standard, thus resulting in higher cost when ODOT chooses to adopt the technology.
5. Construction teams develop laboratory, field, or office generated construction data that currently cannot be utilized without manual data mining.

The attached graphics illustrate how AWP C&M and CRL fit into a proposed ODOT Project Delivery Software Strategy.

Prioritization Matrix Justification

1. Strategic Value

1a. Required Service Product Business Alignment

See project alignment section above.

1b. Value to Customer

The e-Construction unit within ODOT Construction has been working on a roadmap to achieve this initiative. Since the start of this work, Construction in ODOT has made major strides from documenting business process to deploying a cloud-based contract calibration tool. By adding the requested modules, ODOT positions itself to take the next logical step in our e-Construction programs and strategy to stay in line with Federal Highway's "Every Day Counts" initiatives.

1c. Leverage Potential

This application is part of a unified suite of software designed for Departments of Transportation. The benefits of this system are specific to ODOT and no other Oregon state agencies. The Construction & Materials module of AASHTOWare, when added with AWP Pre-construction and AWP Civil Rights & Labor modules, will enable ODOT to create a consistent, integrated view of the contract process during each project phase. By selecting this module, ODOT will be facilitating a move towards integrating multiple systems into one enterprise solution. In addition, ODOT plans to sunset many other current internally developed and siloed systems that require significant business and IT staff hours to support and maintain.

2. Risk / Importance to Risk Mitigation

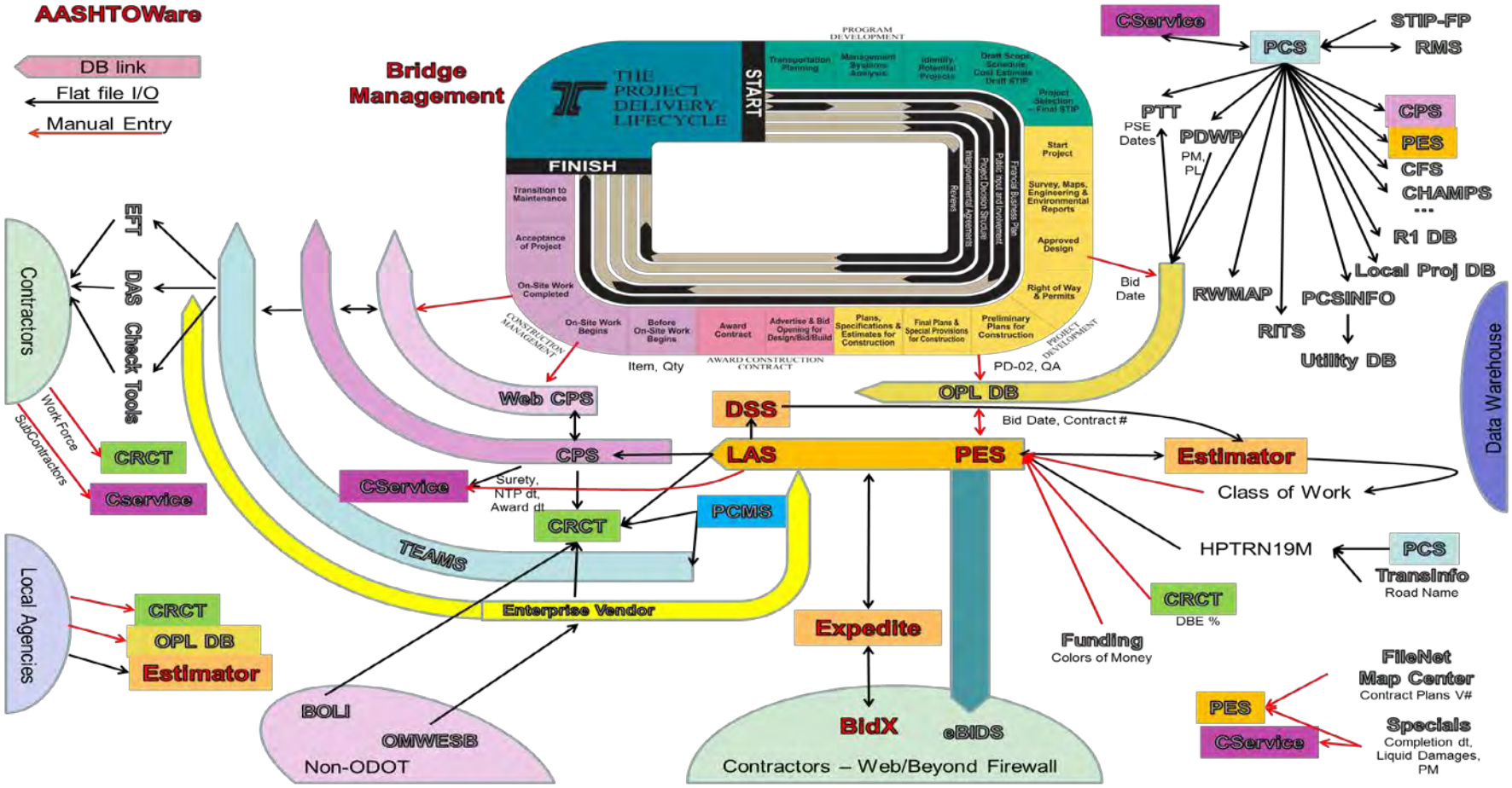
ODOT will fall further behind the nation with the "FHWA Every Day Counts" efforts to move to paperless process. Not migrating for current process jeopardizes ODOT's ability to meet requests for increasingly complex data analyses and audits. Transparency between ODOT, Contractors, stakeholders, and FHWA is limited without a unified system.

3. Financial / Return on Investment / Cost Avoidance

A unified system will help reduce cost when responding to audit data and information requests. As a recent example, ODOT's effort to respond to the Secretary of State 2017-02 Audit with data gathering, analyses, and evaluations exceeded 1,200 labor hours during a four week period. This will leverage a

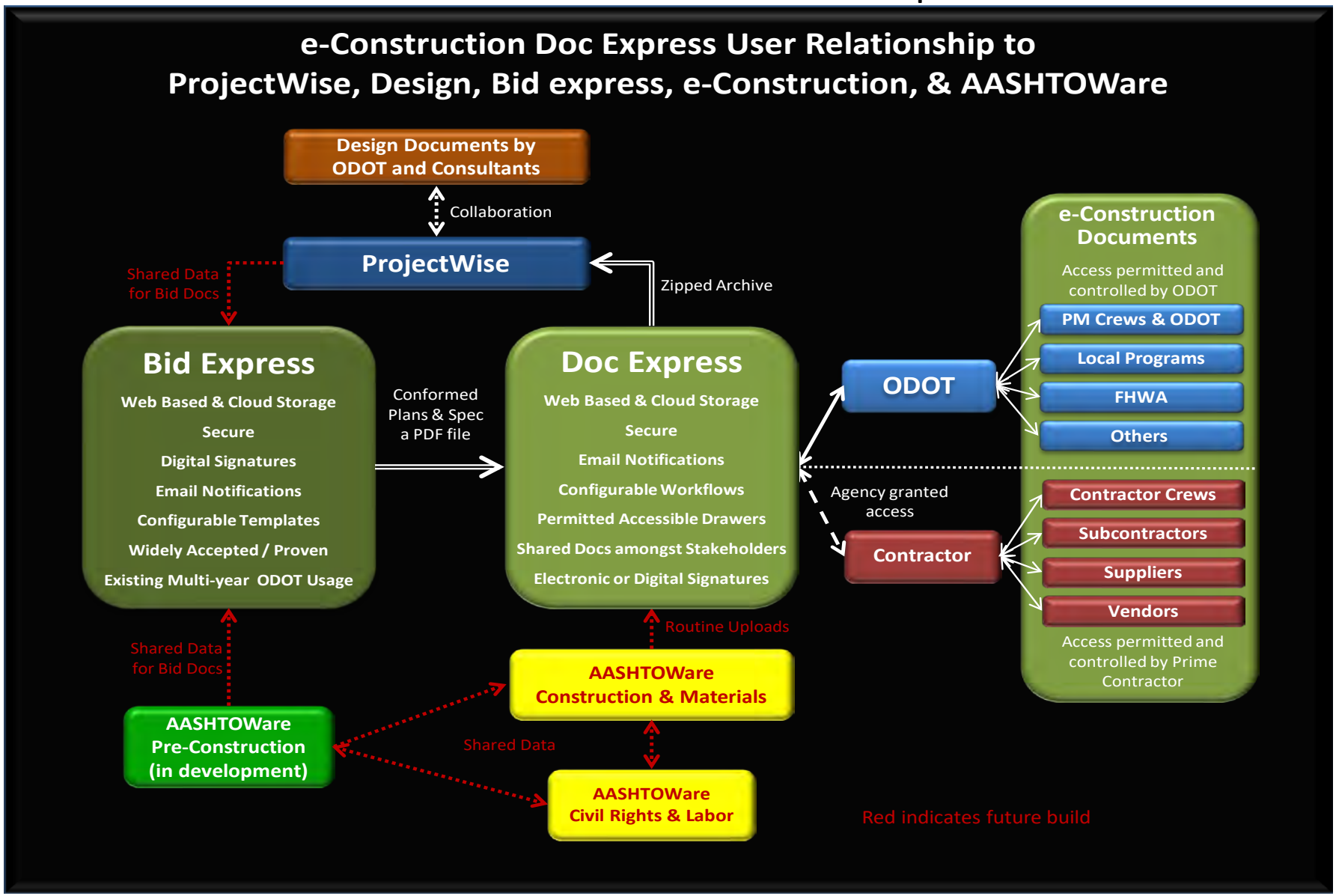
unified system that ODOT is licensed to use. This system will link highway project planning through construction by reducing the divergent/silo systems that must be maintained and the reentry of data. The majority of the cost for this project is for the vendor consultant who will assist ODOT with the configuration, migration, training, and deployment of the application. ODOT already owns the application as part of a unified suite. The unification of the data will help reduce errors and provide efficient reporting.

ODOT's Baseline databases & workflow



1

Attachment 2: AASHTOWare Relationship



Attachment 3 AASHTOWare Unified Database



Business Case for

Automated Routing and Permitting of Over-Dimension Permits

Oregon Department of Transportation
Commerce and Compliance Division,
Salem Services Section

Date:
May 20, 2020

Authorizing Signatures

The person signing this section is attesting to reviewing and approving the business case as proposed.

This table to be completed by the submitting agency Agency Head or Designee	
(Name)	(Date)
Signature	
Agency Executive Sponsor	
(Name)	(Date)
Signature	
Agency Chief Information Officer (CIO) or Agency Technology Manager	
(Name)	(Date)
Signature	
Business Analyst or Business Case Author	
(Name)	(Date)
Signature	

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To ensure that all headings appear automatically in the Table of Contents, headings in the document itself must receive the style designation Heading 1, Heading 2, etc." (To see the table of pre-set styles, choose "Format," (menu above), then "Styles and Formatting…"]

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Executive Summary

Commerce and Compliance Division (CCD) must adopt a statewide automated routing and permitting system for single trip permit issuance; an initiative supported by the Federal Highway Administration (FHWA) and the Specialized Carriers & Rigging Association (SC&RA). The system will integrate updated vertical clearance and infrastructural data, aligning multiple work units throughout the agency to make fully informed, data driven investment decisions, and increase customer service. The Over-Dimension (OD) Permit Unit will work alongside bridge and traffic engineers, transportation economists, and the state's counties and regions to develop a comprehensive system that protects Oregon's infrastructure and the traveling public, promotes a thriving economy, and meets customer and stakeholder expectations by adopting a system to accomplish the following:

- Route and issue routine single-trip permits 24 hours a day, 7 days a week, 365 days a year
- Automatically notify motor carriers with active permits of planned and unplanned road closures and restrictions
- Increase compliance with permit provisions and requirements

Automatically routing and issuing routine single-trip permits (STP) will reduce the burden of manual labor and allow permit analysts to focus on more complex Superload permits. An automated system will save carriers money by decreasing permitting wait time and increasing their freight movement output. Counties and other local road authorities will have an expedited approval process, including detailed travel requirements for each jurisdiction, and a centralized communication process will reduce permit turnover time. The system will have a dedicated customer service portal to address customer inquiries.

An automated system will update motor carriers of potential mobility issues and detours, highway construction, maintenance activities, and emergency situations by interacting with Oregon Highway and Mobility databases. The ultimate recommendation is to implement an automated routing and permitting system for STPs that meets stakeholder demand and upholds Oregon's commitment to safety and reliability, while promoting cross-divisional data and information sharing for trend analysis and future planning.

The estimated cost breakdown for the 2021-2023 biennium is: $4,210,000 allocated for COTS system purchase, service, and supplies, and $734,200 for personal services. CCD intends to apply for the Federal Motor Carrier Safety Administration's High Priority Information Technology Deployment Grant, and supplement the remaining expense from Other Funds budget.

Overview and Background

Current State

Commerce and Compliance Division (CCD) Over-Dimension (OD) Permit Unit issues single-trip permits (STPs) for the movement of oversize and/or overweight loads statewide. Staff review load dimensions and routes submitted by motor carriers to ensure that requested travel routes can safely accommodate loads exceeding legal dimensions of height, weight, length and width. Routing a permit requires information collection from multiple groups within Oregon Department of Transportation

(ODOT), including the Bridge Unit, Transportation Data, Mobility, Registration, and Geographic Information Systems (GIS). Further, the OD Permit Unit has agreements with all 36 counties to issue STPs on their behalf. Current communication and information exchange with these groups is a manual, labor intensive, and time consuming. Often utilizing more than 4 programs to issue a permit, this decentralized process fails to meet customer demands.

The majority of OD Permit Unit workload is comprised of issuing STPs; short term authority for over-dimensional loads to move through Oregon. From 2014 to 2019 STP issuance grew 31%. Over the last 4 years the demand for STPs has surpassed the workforce supply during the annual peak period, from May to October.

In 2017, the unit enhanced the Self-Issue Permits Program (SIPP), to assist motor carriers who routinely apply for STPs. Certified carriers can issues their own STP through our Internet portal, but still must manually route themselves and add appropriate provisions and restrictions to the permit. Since implementation, the program has grown 1034%, from 729 permits in 2017 to 8265 permits in 2019. Despite the impressive growth SIPP only accounts for 12% of the total STPs issued in 2019, saving those authorized motor carriers time and money, but providing little relief to the Units workforce.

Oregon has observed increased demand of Superload permits; STPs that require more time and dedication to permit due to their extreme dimensions and workforce oversight. These permits can require approval from multiple divisions within the agency, causing long lead times, increased cost to the motor carrier, and project level work for the OD Permit Unit. The demand for Superload Permits has grown 159% from 2014 to 2019.

The current permitting infrastructure is housed in CCD's Mainframe system, which is 30 years old, near end of life, and written in COBOL; a dying technical language with limited employee resources. The Mainframe system is built to capacity, limiting future enhancements, scalability, and stakeholder adoption. It is cumbersome for users, and restricts the potential for primary data collection and analysis of freight movement, freight planning and forecasting, future planning prioritization, and cross-divisional information sharing. ODOT leadership is concerned that growing demand coupled with the outdated permitting process threatens the safety of Oregon's traveling public, and the integrity of Oregon's transportation infrastructure.

Industry Opinion

Federal Highway Administration (FHWA) published a best practices study in 2018 analyzing the benefits and efficiencies experienced by state agencies who implement some form of an Automated Permitting and Routing System. Industry leaders recognized the ease of use, decreased turnover, and increased accuracy in permits issued through an automated system. State agencies similarly note experiencing increased roadside safety and customer satisfaction, reduced cost, and increased staff efficiencies.

An industry leader, the Special Carriers & Rigging Association (SC&RA), has aligned with FHWA to educate States about efficiencies and standardization opportunities afforded from automated systems; consistent load combination rules and ratings from state to state to decrease customer time and money when permitting interstate routes. SC&RA emphasizes the importance of an automated system as the industry continues to develop and the commodities required to transport grow in size.

Future State

The future state of the OD Permit Unit is a centralized system designed to benefit the agency, motor carriers, and the trucking industry. With the goal of preventing traffic accidents and injuries involving trucks, the system would enable the Unit to utilize transportation data from various divisions and jurisdictions. Creating the safest route for system users and transportation workers. Agile data maintenance and algorithm based routing will provide broader mobility options, aiding congestion relief efforts by dictating time-of-day travel requirements and other travel specifications.

This initiative provides effective management opportunities for the complex permitting process, while maintaining relationships with and supporting local government bodies statewide. The system will provide reliable and resilient project delivery assistance to address stakeholder needs. It will centralize communication efforts across the agency and allow Oregon cities and counties a single location to update jurisdictional data, and inform and approve pending permits. Centralizing communication and permit work will reduce customer wait times and allow for more effective workforce allocation.

The OD Permit Unit currently serves as a predictable and sustainable revenue source with forecasts for future growth. Implementing the automated system will promote future permit demand and good governance opportunities surrounding data transparency, data analysis, and cross agency information sharing. Built in reporting functionality will encourage collaboration and learned decision making across the agency. Stakeholder discussions will identify and inform data collection parameters and provide a broader understanding of commodity transportation and the industry.

Project analysis identifies the following items as in scope for future efforts:

1. An automated routing system
2. An automated permitting system
3. Integration of key stakeholder routing data
4. Robust reporting functionality for internal and external stakeholder reports
5. User portals for stakeholders involved in ordering, issuing, and approving a permit

Change Management

CCD has a dedicated application development team on sight to facilitate large technical project requirement gathering, building, and implementation. Project managers are included in application development staff, one of which will be assigned to see this project through to completion. The OD Permit Unit is currently fully staffed and capable of delivering on their core business function and allocating specified full time analysts to pursue this project. CCD is currently identifying stakeholders and building internal and external communication plans. A dedicated project workgroup and planned communication strategy will assist system adoption and change management for all stakeholders involved.

ODOTs governance structure consists of cross project evaluation by multiple committees. This initiative has been approved by CCD's Information Technology Advisory Committee, a body that works to ensure projects meet ODOT's strategic plans and CCD's operation goals. It was reviewed by the Tech and Data Counsel and later approved by the Agency Leadership Board as a tier one project.

Measurable Business Benefits

1. Business Process Improvement
    a. Streamlined processes: automation of current manual processes such as:
        i. Uploading vertical clearance data from ODOT's Bridge Unit
        ii. Updating the road restrictions list from the Mobility Unit, and highway mile point changes from Transportation Data
        iii. Adding appropriate road and bridge restrictions to permits
        iv. Building and automating ad hoc reports for external stakeholders for data gathering and forecasting
    b. Reduced wait time for permits: states have cited decreased wait times when routine permits are issued through an automated system. Oregon anticipates decreased wait times from hours to minutes, meeting customer demand and business expectations.
    c. Decreased phone queue wait time: automated routing and permitting and decreased wait times will leave the phone lines open for customer support and compliance questions as opposed to permit inquiry questions.
    d. Staff Utilization: reassign staff to other duties or work units to meet customer demand in alternate areas of business
    e. Cost reduction: automated issuance of a percentage of permits decreases the overhead cost to issue single-trip permits
2. Safety Improvement
    a. Decrease human error: reduced manual data entry processes will decrease the likelihood of human error when routing and issuing a single-trip permit.
    b. Increased safety compliance: Federal Motor Carrier Safety Administration (FMCSA) cites increased safety compliance due to ease of access and faster permit processing times, as well as an increase in the likelihood of motor carriers purchasing permits.
3. Enhanced Services
    a. Extended hours of operation: an automated system will route and issue routine single-trip permits at all hours, as opposed to the current 7:00AM to 5:00PM, Monday through Friday.
    b. Increased flexibility: updated data retrieval processes make responding to future State and Federal legislative changes easier
4. Strategic Alignment
    a. Safety: enhanced routing and permitting abilities to prevent accidents and serious injuries caused by truck involved crashes.
    b. Transparency: utilize communication and available data to provide more information to motor carriers, the industry, and other divisions.
    c. Access: increased ease of use and availability to meet customer and industry needs.
    d. Project delivery: ease project level communication with Oregon cities and counties, and impacted motor carrier groups.
    e. Enhanced data mining: increased data and reporting to the Delivery and Operations Division to provide clarity and inform future decisions
    f. Increased maintainability: Updated system programming language aligns with the technical teams knowledge base
    g. System modernization: supporting key over-dimensional permitting processes and facilitating intra-agency and cross-agency efforts

Assumptions & Constraints

Assumptions

1. We have a functioning network for phones and internet
2. Motor carriers and other industry stakeholders will have confidence in the system's ability to issue accurate permits and provide acceptable customer service levels
3. Other jurisdictions and ODOT users will trust the system to accurately interpret the data when routing and issuing permits
4. Data governance will be ready to support and coordinate data sharing and storage efforts
5. The number of single-trip permits obtained will continue to increase
6. The automated routing and permitting system will be flexible and robust enough to handle new Federal and State requirements
7. The automated routing and permitting system will allow for data exchange to Mainframe for integration in Mainframe reports
8. Stakeholders involved with improving the system are willing to assist in the project

Constraints

9. Data ownership: where data is stored and the party who is responsible for it
10. Grant acceptance is required to attain Federal funding for permitting improvement projects
11. Current system stability: continued inaction will risk the operations of the Over-Dimension Permit Unit as Mainframe continues towards end of life
12. Over-Dimension Permit Unit staffing currently allows for the unit to meet daily demands while identified team members work to improve a new system
13. Scope is determined by the willingness of involved stakeholders to participate

Alternatives

Do nothing: continue with business operations as normal, and pursue no alterations.

1. **Benefits:**
    - **a.** This is the least expensive option since as resources will be allocated to process improvement and no information or technology changes would occur.
2. **Risks:**
    - **a.** Motor carriers will continue to obtain single-trip permits through labor intensive, manual processes, which may not utilize the most relevant road restriction data. This increases the potential for human error and threatens the safety of Oregon's infrastructure and the traveling public.
    - **b.** The process will continue to be supported by the Mainframe system; incurring higher maintenance costs, limiting the systems flexibility, and integration with other ODOT systems.
    - **c.** Lack of internal Mainframe resources for future efforts

Modernize the current applications: use internal resources to update the current system and business processes.

3. **Benefits:**
    - **a.** Data exchange services would be built into the system for key road routing information
    - **b.** Increase permit tracking features to enhance customer communications

c. Provide counties and state jurisdictions limited access to approve permits within the system
d. Utilizing internal resources reduces overall project cost

4. **Risks:**
    a. Internal resources will be responsible for system updates and maintenance
    b. Current system is built to capacity, leaving very limited flexibility and scalability for future enhancements
    c. Decreased stakeholder adoption due to limited improvement possibilities

Purchase a Commercial off the Shelf (COTS) system: selecting a system built and provided by a vendor.

5. **Benefits:**
    a. Easily purchased, tested, and implemented without heavy constraint of internal resources
    b. Vendor would perform updates and maintenance, reducing internal information system resources
    c. Improved scalability for future enhancements
    d. Increased stakeholder adoption
6. **Risks**
    a. Increased cost due to initial purchase and annual maintenance fees
    b. Immersive user training for all stakeholders will be required
    c. Extensive customization would be required to integrate with ODOT systems
    d. Difficulty in implementing system changes post project completion
    e. Not receiving federal funding to contribute to project costs

Conclusions

CCD is working to implement an automated permitting and routing system to assist the OD Permit Unit in meeting customer demands and increase the system's flexibility for future industry growth. The system will allow automated information exchange between the OD Permit Unit and affiliated work groups like Bridge, Highway, Mobility, for real time data updates. It will utilize the information to issue routine oversize and/or overweight permits to motor carriers at all hours; allowing analysts to focus on more complex Superload permits. Adopting an automated routing and permitting system in Oregon provides the agency with an ideal opportunity to invest in groundbreaking technology that integrates multiple divisions of the agency and supports city and county services. This initiative aligns with the Agency's strategic goals and priorities, increases customer satisfaction, protects Oregon's infrastructure and traveling public, and decreases the cost and lead time for the industry.

Appendices and References

Specialized Carriers & Rigging Association. (2018, March 27). *SC&RA Launches Uniform Permit Transport 2021 OS/OW Permitted Weight Harmonization Initiative* . Retrieved from Specialized Carrier & Rigging Association: http://www.scranet.org/SCRA/Press_Releases/2018/SCRA_Launches_Uniform_Permit_Transport_2021_OSOW_Permitted_Weight_Harmonization_Initiative.aspx

U.S. Department of Transportation, Federal Highway Administration (2018, February). *Best Practices in Permitting Oversize and Overweight Vehicles, Final Report.*
https://ops.fhwa.dot.gov/publications/fhwahop17061/fhwahop17061.pdf

Business Case for

Connected Vehicle Ecosystem

Phase 0

OR Department of Transportation, Revenue, Finance & Compliance, Office of Innovation

Date: 07/07/2020
Version: 1.0

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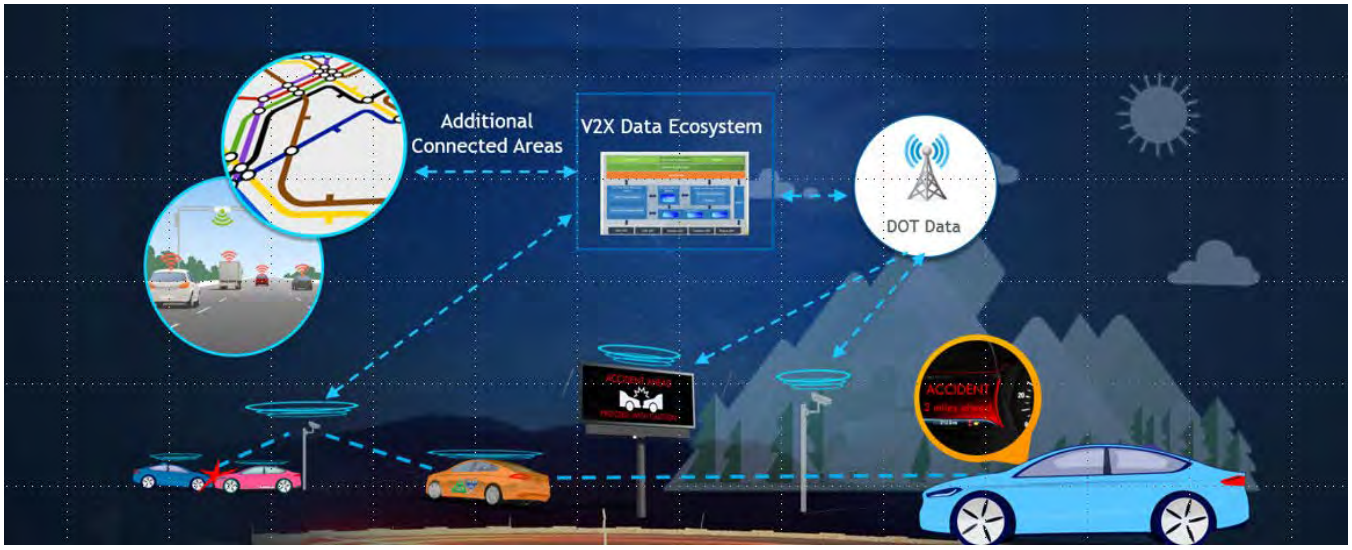
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Executive Summary

One of the challenges with moving the Road Usage Charging program from a pilot to a potentially mandatory State of Oregon program has been the myriad technical solutions on the market as well as the current requirement to install a separate device specific to the program. One possible future method for gathering the necessary data would be through leveraging the data already being generated by connected vehicles. A technology agnostic connected vehicle ecosystem (CVE) would provide a platform for CV data gathering and distribution, creating a link to communicate information to and from vehicles on the highway system. A technology agnostic partner for a CVE will allow the Department to work with a number of business partners. This is important because it has several business partners that would need to have access to some CVE data to collect and process road usage charge transactions. Different business partners would need access to different CVE data to provide intelligent transportation system services. Such a system would need to be capable of handling the massive volume of messages generated by connected vehicles within a scalable model. The system could benefit roadway funding at scale, such as RUC and tolling systems, by collecting and providing the data necessary for use by business partners engaged in transaction processing and account management. In turn, this has the potential to lower administrative costs once a scalable, upgradable, sustainable connected vehicle ecosystem is in place.

This is an opportune time to determine if development of a connected vehicle ecosystem could be used for revenue collection purposes. This builds on previous work done by the Oregon Department of Transportation (ODOT), including its local road usage charge pilot scheduled for completion in 2020 - 21. The type of data collection and transaction processing system would be data agnostic, thus enabling it to capture and analyze data from any connected vehicle. Once developed, the CVE would be used as the backbone for a demonstration of its effectiveness as a data collection and transaction processing system. This has potential benefits for all states. The CVE could also be leveraged for other programs, such as value pricing, congestion pricing, and tolling. This in turn could reduce costs associated with deploying those programs by reusing the same environment. This cost reduction would come from having a combined “back office” system that used the same data from connected vehicles to charge accounts for the various fees associated with tolling, congestion pricing, and road usage charges.

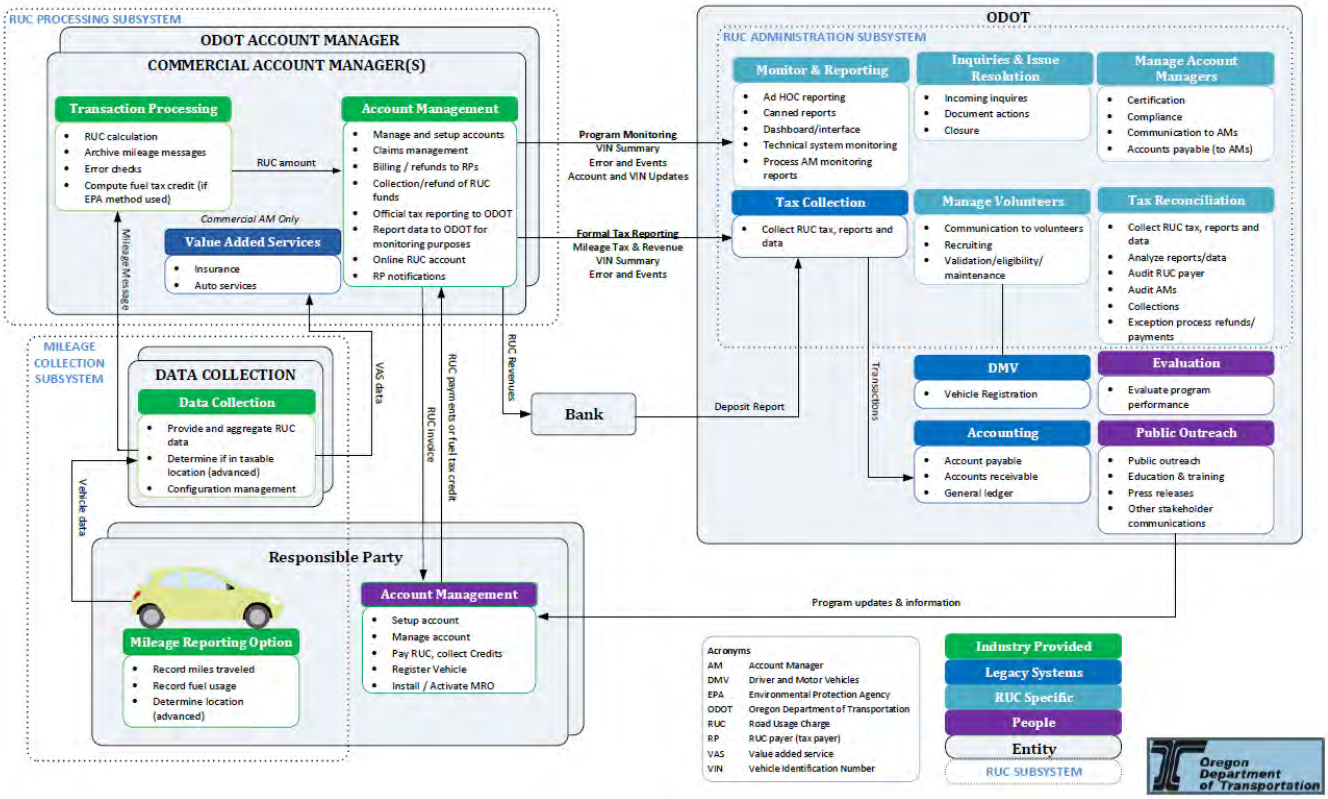
The illustration below illustrates how data could be shared between vehicles and with the transportation system. Currently there are more than 3,000,000 passenger vehicles registered in Oregon. As more of these vehicles are replaced by connected vehicles, there will be more demand for connectivity to the infrastructure so they can be aware of roadway changes. For example, currently advisory speed and variable message signs are providing information to motorists about roadway conditions. In the future, this information as well as other information could be pushed to connected vehicles infotainment systems.



Overview and Background

Because fuel taxes are no longer a sustainable revenue source due to increased efficiency in the passenger vehicle fleet, Oregon has implemented a road usage charge program for those vehicles. The initial implementation was required by Senate Bill 810 (2013) and went live on July 1, 2015. Since then, there have been a couple of statutory changes and more are contemplated as the transportation sector continues to become more efficient and electrified. The Road User Fee Task Force continues to lean in on refining the program with the ultimate goal of making the road usage charge program, named OReGO, a mandatory program for some vehicles.

Currently the program uses devices that plug in to the on-board diagnostic (OBD-II) port of enrolled vehicles, however, some cars no longer have an OBD-II port and some people are already using those ports for other purposes. In order to have a mandatory program that provides auditable data, reduces costs, and prevents fraud, it will be necessary to get data directly from vehicles. This project is designed to be modular with subsequent sub-projects building on the success of preceding projects. The illustration below shows, at a very high level, the data flows that support the road usage charge system:



This effort has been enrolled as a transportation project by the Oregon Transportation Commission, which enables the Office of Innovation to enter into a public-private partnership. By tackling this large scope of work with a private sector partner, ODOT will be able to leverage the partner's existing data management resources and abilities to handle the unprecedented data flow. This further allows ODOT to share the risks associated with cybersecurity and data security with a private sector partner who will be responsible for the primary data. At scale, a CVE would be handling petabytes of data from connected vehicles. The CVE provider would assume the risk of protecting that amount of data from cyber-attacks and providing a risk management program. ODOT also plans to require the private sector partner to participate in standard-setting organizations that bear responsibility for standards related to security for connected, automated, and electric vehicles. This means that ODOT will be avoiding the costs associated with maintaining a system to evolving standards by having this cost assumed by its private sector partner. Other private sector partners will then be able to access the CVE to develop APIs that enable other business processes, such as mining anonymized data to research travel patterns and supporting traffic advisories.

ODOT has researched similar efforts by other states, including Utah and Colorado. The development of a connected vehicle ecosystem in those states has not included the ability to support a road usage charge program. The costs to implement in those states have been between $45 and 70 million. Those two states took a modular approach with incremental costs. ODOT plans to take a similar approach. Because this is a large effort, spanning multiple years, ODOT anticipates use of external QA to identify risks.

The increasing efficiency of all vehicles will continue to erode fuel tax revenues across both the light and medium duty fleets. At the same time, the Governor's Action Plan has a goal of reducing congestion with multimodal solutions and strategic additions to capacity, while supporting broad innovation in the transportation sector. The Oregon Statewide Transportation Strategy includes moving to a more sustainable funding source that covers the revenues needed to maintain and operate the transportation system and

accounts for the true cost of travel. This project will be foundational because it will add capacity in the form of connectivity to the existing transportation infrastructure, and as technology evolves, provide ODOT with the ability to reduce congestion through pricing.

As pricing mechanisms are developed, such as road usage charging, tolling, congestion pricing and local option RUC, equity is top of mind; in particular not limiting transportation options for vulnerable populations. While RUC is foundational just as fuel taxes are, the other pricing mechanisms will require an ongoing dialogue that includes equity considerations.

ODOT has established a RUC Steering Team that includes the impacted divisions, government relations, communications, and the project team. This allows ODOT to be aligned on policy and project goals, project, and changes. The assistant director for Revenue, Finance and Compliance chairs the RUC Steering Team.

Measurable Business Benefits

- Collecting road usage charge revenue is key to funding the transportation system of the future. Having account managers access miles driven, fuel usage, and other data directly from a connected vehicle platform would facilitate successful scale deployment of road usage charge and open architecture tolling systems by eliminating the need to install aftermarket devices in vehicles.
- Business Process Improvements or Transformation
    - Streamlined processes: the CVE will enable more streamlined processes for ODOT's business partners. One of the immediate benefits will be elimination of order fulfillment activities to ensure that participants have devices.
    - Scale deployment of road usage charge and open architecture for revenue systems as mandated by SB 810 (2013) to allow for broad deployment and continued revenue collection
    - Improved internal controls: Accountability and increased audit compliance & recordkeeping because the underlying data will be coming directly from vehicles rather than through a third-party device.
    - Achieved policy objectives: Citizens receive better quality & timely services because they will be able to immediately reap the benefits of getting more timely data about traffic, and be able to have more accurate RUC bills.
    - The responsibility for maintaining a secure connected vehicle ecosystem capable of high volume data management will be shared with the private sector partner. The private sector partner will be responsible for storing the petabytes of data generated by the CVE, and ODOT will be able to avoid the costs associated with data storage.
- New or Enhanced Service
    - Enhanced ability to provide the RUC alternative revenue option, by having the ability to collect RUC data from other source than through the use of a device that plugs into the OBDII port.
    - Tailored services such as remote emissions testing, geo-fencing locations, and the ability to find their vehicles will be additional services that are available.
    - Ability for account managers to view transaction status more quickly
    - Could serve as a platform for toll and congestion pricing programs at ODOT.
    - Eliminates the need for the public to place a device into the OBD-II port of their vehicles.
- Public/Stakeholder Satisfaction
    - This will make the program, more adaptable to law changes

    - It will provide the traveling public with better information about the roads upon which they are traveling through enhanced ITS functionality
    - This will enhance effective decision making ability by having it backed by accurate information
    - Connected ecosystem will allow for the public to have a seamless system to collect road charges without the road usage charge payers having to plug a device into the OBD-II port of their vehicles.
    - Updated service level agreements that reflect new metrics for business partners, which will include website availability for customer access to data.
- Strategic Alignment
    - Directly supports state and agency's statewide transportation strategy, mission or business plans, including the statutorily created OReGO program.
    - Specifically a key value identified in the ODOT Strategic Plan is "Flexible processes and mechanisms that adapt to changing needs and proactively respond to trends and opportunities." In fact innovative approaches to road usage charging is called out further on in the plan as one of the high profile efforts ODOT will continue to deliver on.
    - Continues State's focus of revenue collection by integrating data from original equipment manufacturers (OEM), like automobile manufacturers, vehicles and other data sources to fund the transportation system.
- Compliance, data integrity, risk reduction will largely be shared with the selected private sector partner by incorporating things like requirements around payment card industry data security standards, Statement on Standards for Attestation Engagements No. 18 as they related to data security. For example, business partners are required to have a SOC 2 report that focuses on a business's non-financial reporting controls as they relate to security, availability, processing integrity, confidentiality, and privacy of a system.

Assumptions & Constraints

Assumptions include the following:

- There will continue to be more connected vehicles in all weight classes.
- There will be more demand for vehicle to vehicle (V2) and vehicle to infrastructure (V2I) connectivity. This expansion of demand for connectivity of vehicles to everything (V2X) is becoming more important as it can result in safer transportation.
- The RUC Steering Team that includes impacted division administrators will continue to provide guidance and resources as needed.
- A dedicated communications professional will continue to be part of the implementation team.
- That an incremental, modular approach to deployment will reduce risk and allow for remedial action on a smaller scale than if a "big bang" approach was taken. OI has familiarity with taking an incremental approach to research and development projects that value "getting it right" rather than delivering quickly.
- The Office of Innovation's project management approach to research and development efforts and its portfolio management plan will minimize risks to other sections that are tasked with service delivery.
- ISB methodology for project management will continue to be used. This includes change management.

Constraints include the following:

- The Office of Innovation functions with very limited staff who work in operational program OReGO and multiple projects as well.
- Sustainable funding will be needed across several years to build, test, and deploy this.
- Finding the right business partner to develop the CVE will be critical. The public private partner must be able to address cybersecurity, data security, and data storage that accommodates petabytes of data at scale (both RUC and ITS applications).
- Celllular and broadband capability is constrained in some parts of the state, which may require additional costs for construction and maintenance activities.

Alternatives

The approach to the Connected Vehicle Ecosystem program is such that the first phase (Phase 0) will be doing the in depth analysis of determining feasibility, solution architecture options and fuller solution. The timeline of this work is anticipated to begin in autumn 2020. This is a high level explanation of clear alternatives, and current approach.

One alternative to pursuing a connected vehicle ecosystem. What we know about our existing method of data collection and capabilities is that this option is uncertain in terms of deliverability, and is almost certain to significantly increase administrative costs. These administrative costs include the costs of enforcement, mileage reporting options including OBD-II devices, and data storage. The program as it exists today is not easily scalable without access to data from connected vehicles. OI did a small scale pilot using telematics data and found it to be accurate and readily available, but that also yielded some lessons learned such as a requirement that an OEM subscription to telematics data and have to have the authorization of the participant to release that data to a third party. This is not scalable at a level that would fill the revenue gap that is becoming worse as more efficient vehicles become part of the fleet. Nor does it promote the goals of the Governor's Action Plan or the Statewide Transportation Strategy.

Another alternative is to develop multiple likely redundant and perhaps isolated systems within separate business lines within ODOT including RUC, tolling and ITS. Developing separate systems for these programs is not only inefficient, but attempting to store and share data across multiple platforms is challenging, risky and expensive. The costs to maintain and upgrade those underlying systems, and provide server space for the petabytes of data from these programs would be more than sharing the risk and costs with a private sector partner. This is more likely to be a scalable solution that will, over time, allow the underlying system for RUC, tolling and ITS to migrate to one platform. This is a more scalable solution. This aligns more with the goals of the Governor's Action Plan and the Statewide Transportation Strategy.

As a result of the negatives of the obvious alternatives the Oregon Transportation Council has decided it is best to explore the potential of a Connected Vehicle Ecosystem through an incrementally phased investigative program. Rather than determining finally the best path, ODOT will pursue a public private partnership as authorized by the Oregon Transportation Commission under the Oregon Innovative Partnership Program. Long term, if the early phases of the project prove the viability of the approach, the selected firm would provide a platform for CV data gathering and distribution, creating a link to communicate information to and from vehicles on the highway system and display safety-related information to drivers. The firm would provide the scalability to ensure that the system would be capable of handling the massive volume of messages generated by connected vehicles at scale deployment. The system could help to implement connected vehicle safety applications and roadway funding applications, including deployment-scale RUC and tolling systems.

Conclusions

The Office of Innovation received notice on July 2, 2020 that it will receive FHWA funding that will offset 50% of the startup costs to the extent those costs relate to supporting the OReGO Program. The implementation strategy is to begin the procurement process to identify a possible business partner that has the capacity to meet the identified goals of this project. The projects within the program will use the well-established ODOT project methodology and procurement processes.

This project is necessary work to explore one potential data collection method which would enable ODOT to be prepared to scale its existing RUC program, which is increasingly necessary to achieve a sustainable revenue model for the future. The existing model of a physical device installation in each participating car in the RUC program is not feasible at scale. The Road User Fee Task Force (RUFTF) has an interest in making the program mandatory for passenger vehicles within the next ten years. Over time, this means that the system would need to be able to capture, process, and store data from over 3 million passenger vehicles. If RUFTF decides to pursue legislation to expand the program to include medium duty vehicles, then the need would be to capture, process, and store data from over 5 million vehicles on the RUC side.

Phase 0 is the first project within the new CVE program at ODOT. Phase 0 is primarily a research and analysis project that will leverage the expertise of a private sector business partner for consultative services. The consultation will confirm if a CVE can be developed to provide a system architecture and infrastructure for RUC program support. The business partner will collaborate with ODOT to define activities and approaches to providing a CVE that meets the needs of our existing OReGO business partners.

Investment into a CVE is paramount to the successful deployment of a mandatory RUC program. Future phases will work on incorporating intelligent transportation services functionality into the CVE. ODOT does not have the specialized expertise to collect, store, protect and secure the vast amounts of data that would be needed to administer a CVE.

The following objectives will be delivered with Phase 0 of the program:

A. Define and Initiate Program Management
B. Develop Phase 0 Baseline Schedule
C. Project Plan and System Design for Phase 1 and Phase 2
D. Complete Systems Engineering Planning for Phase 1 and Phase 2

Phase 0 will also include creation of a statement of work (SOW) for execution in Phase 1 and Phase 2. This SOW will describe the development of a system infrastructure for a data collection function that is capable of capturing VIN level data necessary for administering a RUC program. The business partner will help to define future phases that will include the Vehicle-to-Infrastructure communication to collect RUC data (Phase 1) and disseminate to RUC business partners (Phase 2) within a RUC operational trial. If these planning activities demonstrate viability, ODOT will continue to future phases with additional contracts.

Appendixes and References

	1-ConnectedVehicleFinal.pdf – grant application, overview of program proposal 2-CV Support Ltrs.pdf – letters of support provided in grant application 3-Appendix B.pdf – grant specific supplement ALB Memo Template 2019_CV_Final.pdf – one page over view of initial idea presented to ODOT leadership CVE_5GAA_191906_WP_CV2X_Use_Cases_v1.pdf – white page from industry on connected vehicles

	CVE_Summary.docx – two page overview ODOT Initiative Proposal - Connected Ecosystem - FINAL for Distribution.docx – ODOT governance intake document OSCIO_CVE.pptx – PPT explaining key and unique features of the program PROJECT PRIORITIZATION MATRIX RATIONALE.docx – notes on EITGC prioritization scores

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Business Case for

ODOT OregonBuys

Oregon Department of Transportation, Support Services Division, Procurement

Date: 6/5/2020
Version: 2.1

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Executive Summary

Over the years ODOT has built multiple systems to support procurement and contract administration across the organization. The IT infrastructure requires maintenance of the systems themselves as well as ongoing interfacing needs. In addition, each system stores and manages different information and not all information flows between systems. The majority of the procurement and contract administration applications is 15-30 years old and were developed using different platforms, some of which will no longer be supported in the next few years.

One of the systems most in need of replacement is the Purchasing and Contract Management System (PCMS). The PCMS system was created with the original intent to be used as a contract management system. Over the years it has evolved and expanded to manage other needs by different areas outside of its original intent. Because of these changes, the system has become more difficult to manage and maintain, thus creating issues for the end.

A group of agencies identified their shared need for an eProcurement solution, and created a collaborative governance structure to define requirements and complete a solicitation to evaluate and select a solution. This led to the execution of a statewide price agreement with Periscope Holdings, Inc., providers of the BuySpeed solution, known as OregonBuys. The functionality of OregonBuys incorporates industry-standard procurement best practices.

The OregonBuys Enterprise Project led by DAS started in April 2019 following legislative approval. The expected benefits of the enterprise project will apply to all agencies. Reductions in manual processes will increase time for strategic procurement activities. Collecting and compiling vendor bids and collecting signatures to authorize procurements are two examples of processes that are manually performed today that would be automated through OregonBuys.

OregonBuys aligns with ODOT's Strategic Business Plan is to "OPTIMIZE & MODERNIZE TECHNOLOGY & DATA". Pursuing a modern eProcurement system would not only support this objective, but also concurs with the direction set forth from the McKenzie Report and the Central Services Performance System.

Implementing OregonBuys will capitalize on existing efficiencies and identify opportunities to improve business practices, ultimately resulting in a state of the art solution for capturing, storing, tracking and reporting information related to the procurement and payment of agency goods and services.

Overview and Background

The OregonBuys Program evolved into an agency collaboration initiative in 2015. Business requirements were established and a vendor was selected in 2016. During 2017, the program established governance, executed a Price Agreement with the vendor and executed a Work Order for the Oregon Instance Project. The Oregon Instance Project kicked off in January 2018.

ODOT entered into an Interagency Agreement to participate in OregonBuys in 2017. Since then ODOT has been involved in all aspects of the OregonBuys "Oregon instance" including business exploration, system configuration, testing and oversight.

The Governor's Action Plan for Oregon includes Modernizing State Purchasing as one of the priorities. On September 25, 2018 the Governor published the Modernizing State Purchasing: Making the Most of Every Taxpayer Dollar in Oregon's $8 Billion Procurement System plan. The Vision is to Create a modern, innovative

state purchasing system for goods and services that delivers value to the State of Oregon and saves Oregon taxpayer dollars. There are 6 components of Governor Brown's Vision for an effective state procurement system including:

1. Track and manage agency purchases under one unified technology system
2. Ensure that Oregon's small and emerging businesses have opportunities to compete and win state contracts
3. Prioritize price when evaluating contractors
4. Demand the best deal for taxpayers by regularly renegotiating existing state contracts
5. Increase competition in state contracting by implementing new tools
6. Require agencies to use new space optimization rules when purchasing or leasing space

OregonBuys is both a public facing and internal facing eProcurement solution. The software is provide by Periscope Holding Inc. who focuses on providing solutions that are built for the public sector, using industry-wide best practices and standards. External stakeholders will have access to view all available opportunities and awarded contracts and manage their user accounts for their company. Not only will vendors have access to all ODOT purchases and contracts awarded to them, they will have everything awarded to them from any agencies in one location. This project will provide end-to-end procurement functionality and will replace outdated systems and manual processes within ODOT. Expected outcomes and improvements for internal and external stakeholders experience include:

Transparency

- External stakeholders will have access to view all available opportunities (bids and solicitations) and awarded contracts.
- Ability to track and measure deliverables and performance on contracts and vendors.
- Internal employees will have access to view all procurement activities and contracts

Ease of Use

- Online like shopping experience for end users purchasing off Statewide Price Agreements.
- All procurement activities will be done within OregonBuys, from request to payment.

Efficiency

- Standardization throughout ODOT with the automation of procurement business workflows.
- Document flow through approvals set in the system.
- Eliminate the use of duplicate systems and manual processes.
- Standardized process for creating and approving purchase requests.
- One point of entry and one source of the truth for the data.

Controls

- Three way match, purchase/receive/invoice.
- Payments made on a contract will be visible in the system.
- Provides built-in audit trails for accountability.

Insight

- Workflow pressure points by role will be identified.
- Standardized and ad-hoc reporting capability throughout the agency.
- Broad visibility into organizational spending and strategic sourcing.

Current State

The Purchasing and Contract Management System (PCMS) is a database system of record used by the ODOT Procurement Office (OPO), regional ODOT procurement specialists, and key personnel in project delivery to track solicitation and contract transactions for non-highway construction contracting

Originally designed to track procurement transactions processed for the agency, PCMS became an ODOT Enterprise System in 2012 expanding the pool of system users to include Office of Civil Rights, Finance, and Delivery and Operations.

Risks and Issues:

- Antiquated Power Builder platform has approached end-of-life (will not be viable for long term support)
- In-house maintenance and support results in high total cost of ownership
- Original concept and design intended limited use by OPO as a contract management system however evolving organizational needs have required expansion for use well beyond original purpose and scope
- Does not include Inter-Governmental Agreements (IGA's)
- Lacks robust reporting capability required to effectively maintain data integrity or transparency for internal business stakeholders

Objectives

- Implement COTS systems to replace legacy systems
- Improve efficiency for systems users
- Improve tracking, reporting, compliance (including legislative), and minimizing risk for the organization.
- Provide robust end to end contract management and oversight
- Provide simplification and uniformity while encouraging collaboration

Benefits

- Reduction of errors resulting in fewer overpayments and over-extension of purchasing authority
- Data driven insights into deliverable management and vendor performance
- Reduced risk of lost revenue
- Broad visibility into organizational spending
- Built-in audit trails
- Faster and more powerful contract negotiation
- Consumer-centric application with shopping cart and self-service features
- Automation of current manual processes
- Simplified contract acquisition
- Optional fully integrated contract lifecycle management (companion product)

Scope

- Replace ORPIN, for ODOT, replace PCMS, and implement an end-to-end procurement system:
    - Create, post and manage public solicitations
    - Manage bidding process
    - Award contract
    - Request purchase of goods or services
    - Approve requisition
    - Initiate Purchase Order
    - Approve Purchase Order
    - Make purchase using "purchasing card"

    - Receive goods or services
    - Approve Invoices
    - Create Invoices
    - Manage awarded contracts
- Create, Test and Implement the TEAMS Interface(s) with Enterprise OregonBuys
- Provide data to other ODOT applications from OregonBuys
- Inventory and create standard and ad hoc reports
- Create new secure storage of auxiliary documents not stored in OregonBuys
- Provide internal ODOT vendor management to meet ODOT's needs outside of OregonBuys
- Provide Job Aids and Updated Documentation for Business Users
- Create system architecture diagrams for technical reference and architectural review process
- Create and validate business approval paths
- Inventory and provide support for District and Regional business processes

The Project Scope excludes:

- Construction procurement (currently done through AASHTO/Transports system). ODOT requested an exception to allow an extra 12-18 months following Phase 2 implementation to conduct a formal assessment to determine if OregonBuys has the ability to support highway construction procurement and administration needs. The request has been approved by DAS Director, Katy Coba, and Governor's Chief of Staff, Berri Leslie.
- Changes to the ODOT Finance systems (TEAMS)

Potential System Impacts

The increased functionality of OregonBuys offers the possibility of process improvement and potential changes to business processes / peripheral systems for many areas within the organization which will require additional exploration including:

- Enterprise Vendor
- Finance (TEAMS)
- IS (Remedy)
- Financial Services Imaging System (FSIS) Project
- Fleet (FMS)
- Civil Rights (CRCT)
- Transportation (AASHTOWare)
- Procurement and contracting data residing in the Enterprise Data Warehouse

Agency Readiness

Organizational Change Management

OregonBuys will impact operations at ODOT by introducing a new way of doing business for all employees who do any type of purchasing or contracts, contract administrators, invoice and accounting, approvers, reporting, information technology units, agreement writers, etc. Processes and the role of how they accomplish work will change as the work we do today becomes automated.

The ODOT Project Team is working in close collaboration with DAS and the selected vendor to develop a holistic plan for facilitating and managing meaningful change within ODOT. This strategy employs a hybrid top-down and lateral immersion approach, with project sponsors championing the initiative at the leadership level while change agents simultaneously support the project at the business line level.

The ODOT Organizational Change Management (OCM) Plan supporting the Oregon Buys (OregonBuys) Project is based on best practices which assist technology-driven change. Organizational change is essential to:

- support adoption and increase acceptance of the OregonBuys System
- assist in adherence to project objectives, schedules, and budget
- minimize risk associated with project
- identify potential employee resistance and provide mitigation tactics
- ensure timely communications are delivered to the appropriate audiences from the appropriate senders

Capacity

As we continue to set OregonBuys as a priority, ODOT will have adequate resources for both project staffing and for core business functions to continue. ODOT has a project team working on the implementation that includes staff from many areas of the agency including Procurement, IT, Finance, and Project Delivery. Positions from procurement have been backfilled to ensure we maintain core business functions and are able to meet the needs of the agency.

Governance Process

The OregonBuys Steering Committee provides agency level strategic direction, communicates unified expectations, addresses significant risks, change control and is accountable for securing the resources necessary along with budget and oversight for the OregonBuys project. ODOT is aligned with the DAS OregonBuys Enterprise Oversight Committee and Steering Committee and has participants on both committees.

Strategic Alignment

Governor's Strategic Plan

OregonBuys aligns with the Governor's Action Plan for Oregon by modernizing state purchasing. OregonBuys will fulfill components of Governor Brown's Vision for an effective state procurement system. The system will track and manage agency purchases under one unified technology system and increase completion in state contracting and level the playing field for vendors. OregonBuys will integrate with the State COBID system to help ensure that Oregon's small and emerging business have opportunities to compete for state contracts. OregonBuys will provide broad visibility into organizational spend and strategic sourcing allowing us to negotiate better contracts. We will have the ability to track and measure deliverables and performance on contracts and vendors.

Oregon Governor's Executive Order 18-03

Executive order 18-03 is to promote diversity and inclusion opportunities for Oregon Minority-owned, Women-owned, Service-Disabled Veteran owned, and Emerging Small Businesses. OregonBuys promotes diversity and inclusion by providing a modern platform for all businesses to have opportunities to bid on state contracts. OregonBuys provides a tool for state agencies to meet the requirements of the executive order by ensuring notifications and invite COBID certified firms to compete for contracts. This system will also provide the necessary capabilities to meet the reporting criteria within the order.

Procurement Training Law

In 2015, new procurement and contract administration training requirements were written into law ORS279A.159 with the passage of HB2375. OregonBuys will support this law by providing standardized tools and increasing agency transparency for contract administration activities.

ODOT Strategic Business Plan - Optimize & Modernize Technology & Data

Address gaps in technology/data resources and capability through a cohesive agency strategy and disciplined development approach. Outcome: Up-to-date and effective systems, software and data resources. Ability to target and apply innovative solutions.

Enhance Enterprise Technology & Data Governance

Meeting data and technology challenges will require more effective, coordinated decisions on resources, investments and overall portfolio of efforts.

Outcomes:

- ODOT is able to embrace current information technology systems and best practices to ensure efficiency, transparency and engagement.
- Cross-agency coordination, decision making, execution and accountability; limited negative effects of silos.
- Greater visibility of the technology and data needs across the agency with more informed actions within divisions and functions.

Promote Strategic Modernization & Focused Development

We must apply a more consistent approach to defining and executing on targeted technology and data opportunities and innovations.

Outcomes:

- Thoroughly defined business cases for technology/data investments, deployed to meet short- and long-term needs and reduce “technology debt.”
- Effective clarification of needs and related requirements and validation of solution intended to meet them.
- Overall sharper execution of development initiatives.

ODOT Gartner Study

Strategic Optimization

- Optimize back office operations using modern enterprise platforms that will drive change in business practices and reduce reliance on specialized personnel
- Evolve the citizen experience to align with expectations for integrated, multimodal service delivery
- Drive forward with the implementation of a data management and analytics strategy that enables data-driven decision making and transparency

Success Criteria and Measurable Business Benefits

The Project will be considered a success when the following outcomes have been achieved:

- ODOT purchasing activities are initiated and managed within the statewide e-Procurement system.
- Purchasing activities are approved utilizing automated approval workflows within the statewide e-Procurement system.
- Business partner contracts are electronically posted, awarded, and managed utilizing the statewide e-Procurement system (Phase 1).
- Full implementation of end to end eProcurement process (Phase 2).
- The TEAMS interface to and from OregonBuys functions as required. This includes, electronic payment processing utilizing the TEAMS interface to receive electronic invoices from the statewide e-Procurement system process accurate vendor payments, and return payment information to statewide e-Procurement system.
- Statewide e-Procurement system acting as one source of truth for all ODOT purchasing data (* unless purchase falls under an approved DAS exception).
- Enhanced reporting capability to including agency-wide standard and ad hoc reports to capture and report overall spend and compliance data.

Benefit and Measurement

Benefit	**Measurement**
Electronic Purchase Order System	*100% of purchase orders are processed through OregonBuys*
Reduce manual workload by automating work flow and eliminating duplicate data entry and manual processes	*Amount of duplicate data entry and validation processes pre-implementation will be decreased by xxx*
At the end of one year of full implementation we expect to see a decrease in procurement processing time	*Reduction in processing time of 10% or greater*

Assumptions and Constraints

Assumptions

- The statewide e-Procurement system will involve the ODOT Procurement Office (OPO), Finance Department, Information Systems Department, and ultimately, all units within ODOT.
- DAS will assume all costs for in scope software licensing
- TEAMS Interface will be included in the DAS Work Order Contract with the vendor and will not be a separate cost for ODOT.
- DAS Enterprise Project will be implemented in two phases. Phase 1 is to be completed in 2020, and Phase 2 is to be completed in 2021-22.
- ODOT will align their planning and schedule with DAS timeline to coordinate with major milestones
- Adequate business staff and consultants with appropriate skills will be available for the project.
- ODOT's business processes will be changed to align with the statewide e-Procurement system configured "baseline" and software processes.
- Business staff will be made available to assist with tasks necessary for the completion of the project including but not limited to: documenting 'as-is' and 'to-be' processes , subsequent training materials, end user acceptance testing, and go-live and post go-live training.

Constraints

- DAS decisions regarding scope and schedule may impact the ODOT statewide e-Procurement system project.
- Interfaces (excluding TEAMS) will be approached as sub-projects, requiring separate budget and resourcing.
- Regions and Divisions within ODOT are unique, with procurement activities largely unknown by the central ODOT Procurement Office, requiring extensive process mapping and discovery
- Network infrastructure varies by region and facility. Bandwidth and resourcing may be limited, particularly in remote areas.
- Some ODOT business lines, like maintenance, do not always have technology or internet access in remote locations that would allow use of OregonBuys when purchases need to be made; there will be need to be processes set in place and flexibility in the timing of entering information for these circumstances.

Alternatives Identification

Alternatives Analysis Criteria (Assumptions/Methods)

Assumptions

- ODOT will align with the recommendations and mandates of the Governor's Action Plan
- ODOT does not have resourcing or budget available to implement an independent COTS solution to meet the minimum basic requirements of a statewide e-Procurement system

Solution Requirements

The statewide e-Procurement system must meet the following high-level solution criteria:

- System must have minimum capabilities required to fully replace ORPIN and PCMS
- Provide electronic end-to-end procurement with full reporting and data integration capabilities
- Approach needs to meet the needs not only for IS but for business partners and ODOT areas that are impacted
- Solution must support ODOT in long term planning and support

Alternatives Identification

Due to previously stated assumptions, risks, and constraints only two viable alternatives were considered:

- Status Quo (do nothing and keep current systems)
- Join the OregonBuys Enterprise project and implement an ODOT instance

Alternatives Analysis

Alternative 1: Status Quo

Continuing with the status quo leaves ODOT at risk for continued inefficiencies, waste, and ultimately failure or inability to support current antiquated legacy systems. More specifically, current systems cannot provide:

- Track total cost and expenses or drill down on ODOT spend
- Avoid fragmented systems, duplicate data entry, and paper processes
- Streamlined architecture and modernized, automated processes
- Data sharing and integrity

These limitations prevent the agency from using existing resources effectively and reducing expenses and overhead.

The lack of these abilities keeps ODOT from maximizing the use of existing resources and effectively minimizing expense and overhead.

Cost

While the direct cost of implementing a new solution would not be eliminated the indirect costs of continuing with ineffective processes and costly outdated system maintenance would have a significant indirect cost to the organization. In addition, systems procured in an attempt to meet the growing demands of the organization would carry significant implementation and maintenance costs.
Benefit

The primary benefit of this alternative is immediately realized due to the absence of change. The short-term benefits include:

- Budget and resources will not be required to fund the program efforts
- Current policy and business processes will remain unchanged
- Staff will not be impacted; no development time or retraining

Risk

The primary risk to ODOT is the continued use and investment in systems which are incapable of supporting ODOT's needs long term. Other risks include:

- Loss of data due to aging and siloed systems
- Higher costs to maintain aging technology
- Increased difficulty obtaining skilled staff to maintain outdated technology
- Ongoing adverse impact to staff productivity
- Inability to conduct spend analysis and address mandated reporting requirements (EO, legislature, Secretary of State)
- Adverse audit findings

Alternative 2: Implementing OregonBuys as a solution

OregonBuys provides full end-to-end procurement functionality and replaces many outdated systems and manual paper processes. This collaboration has a joint governance process responsible for developing common operating principles in cooperation with the product vendor to update and maintain the system to meet the statutory requirements for managing public agency procurement opportunities.

Cost

Additional investment in the planning and initiation phases of the project is required to properly map out current business processes and determine functional, business, and user requirements of the procurement and contract management architecture. Based on findings and being able to maximize the effort of all projects, it is assumed that any expense up front will be made up by increased efficiencies found. Initial cost benefit analysis indicates up-front investment will be recouped through increased efficiencies and decommissioning of outdated standalone systems.

Benefit

The largest and most immediate benefit of selecting OregonBuys will be realized in the deployment of a lower total cost of ownership system coupled with the retirement of unnecessary and burdensome legacy systems. Specific benefits include:

- Ability to better leverage collective institutional knowledge and expertise
- Reduced implementation time
- Cost reduction for licensing fees, training, data conversion, and implementation
- Benefit of previous State of Oregon implementations and lessons learned
- Improved procurement function in all Oregon state and local government – multi-agency solution
- Encouragement of cross-agency collaboration to reduce cost and resource requirements

Risk

The primary risk identified in implementation of a statewide e-Procurement system is potentially conflicting goals and unknown business practices, requiring departments and regions to accept significant changes in an agency already experiencing considerable change.

An additional risk unique to ODOT is the use of a proprietary accounting system. Additional work will be necessary to ensure TEAMS can be configured to properly interface with OregonBuys.

Conclusions

The true value associated with this project comes in the form of business benefits that are not easily quantifiable. Overall, this project is rooted in providing a modern, integrated procurement system to provide a superior customer experience, improving access to procurement and contract data in a singular, reliable, efficient system.

Recommendations

The project team recommends implementing ODOT's unique instance of OregonBuys to capitalize on existing efficiencies and identify opportunities to improve business practices, ultimately resulting in a state of the art solution for capturing, storing, tracking and reporting information related to the procurement and payment of agency goods and services.

Consequences of Failure to Act

If selected, the status quo alternative will result in the perpetuation of an inefficient, ineffective and cumbersome system which will end up costing the agency money, time and resources. In addition to the inability to effectively manage data to meet the reporting needs of the agency and regulatory bodies, ODOT would be unable to realize the goal of being a leading employer of choice. Without modernized systems and efficient processes ODOT will struggle to attract and retain the talent needed to meet the expectations of stakeholders and continue to be reliable stewards of taxpayer funds.

Finally, with the numerous technological innovations currently underway at the State and agency level time is of the essence. Opting to implement an ODOT instance of OregonBuys now ensures the greatest return on investment for ODOT and the State of Oregon.

Transportation, Department of

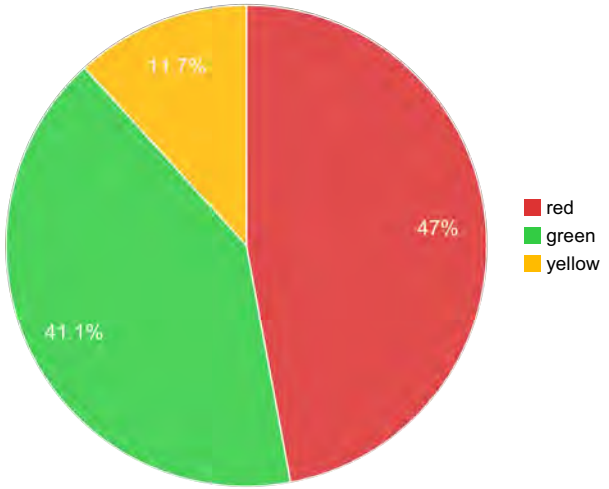
Annual Performance Progress Report

Reporting Year 2020

Published: 9/30/2020 8:52:03 AM

KPM #	Approved Key Performance Measures (KPMs)
1	Traffic Fatalities - Traffic fatalities per 100 million vehicles miles traveled (VMT).
2	Pavement Condition - Percent of pavement lane miles rated “fair” or better out of total lane miles in state highway system.
2	Serious Traffic Injuries (Rate) - Serious traffic injuries per 100 million vehicle miles traveled (VMT)
3	Large Truck At-Fault Crashes - Number of large truck at-fault crashes per million vehicle miles traveled (VMT).
3	Bridge Condition - Percent of state highway bridges that are not "distressed"
4	Rail Crossing Incidents - Number of highway-railroad at-grade incidents.
4	Public Transit Vehicle Condition - Percent of Public Transit buses that meet replacement standards
5	Derailment Incidents - Number of train derailments caused by human error, track, or equipment.
5	Traffic Congestion - Number of Congested Lane Miles - Ratio of annual average daily traffic to hourly highway capacity
6	Passenger Rail Ridership - Number of state-supported rail service passengers.
7	Transit Rides - Average number of transit rides each year per Oregonian
8	Bike Lanes and Sidewalks - Percent of urban state highway miles with bike lanes and pedestrian facilities in "fair" or better condition.
9	Construction Projects On-time - The percentage of state administered projects that have satisfactorily completed all on-site work within 90 days of the baselined contract completion date
10	Construction Projects On Budget - The percentage of projects for which total construction expenditures do not exceed the original construction authorization by more than 10%
12	DMV Field Office Wait Time - Percentage of DMV Field Office Customers Served within 20 Minutes
13	Customer Satisfaction - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.
15	Certified Firms (DMWESB*) - Percent of ODOT Awarded Contracts to Oregon Certified Small Businesses.

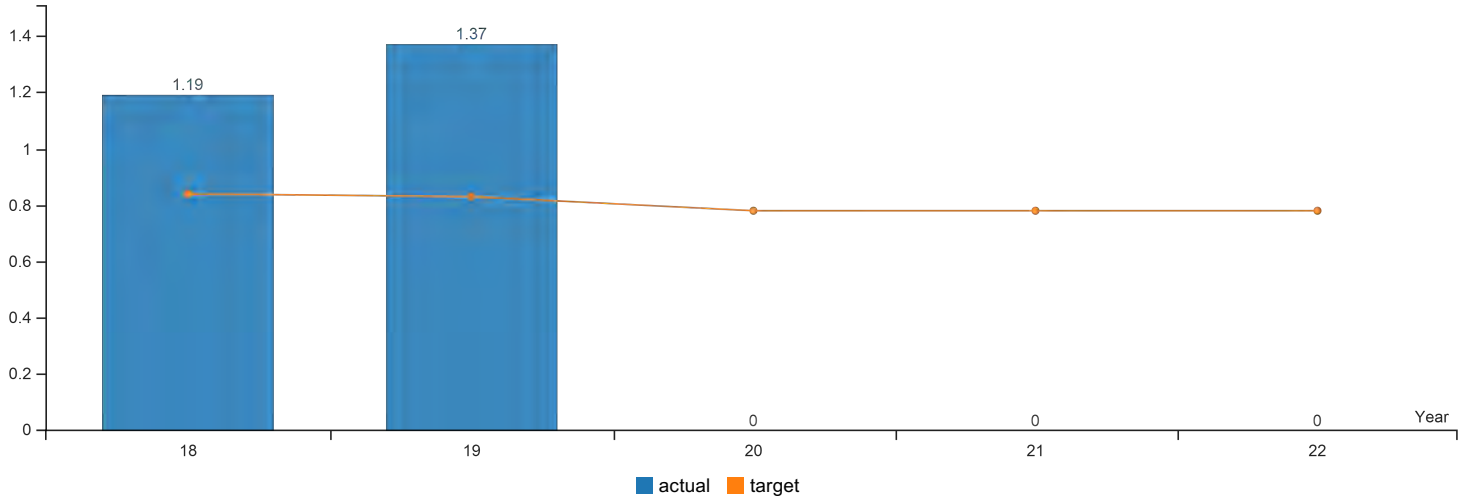
Proposal	Proposed Key Performance Measures (KPMs)
Delete	Traffic Fatalities - Traffic fatalities per 100 million vehicles miles traveled (VMT).
New	Traffic Fatalities and Serious Injuries Rate - Traffic Fatalities and Serious Injuries per 100 million vehicles miles traveled (VMT).
Delete	Serious Traffic Injuries (Rate) - Serious traffic injuries per 100 million vehicle miles traveled (VMT)
Delete	Large Truck At-Fault Crashes - Number of large truck at-fault crashes per million vehicle miles traveled (VMT).
Delete	Rail Crossing Incidents - Number of highway-railroad at-grade incidents.
Delete	Derailment Incidents - Number of train derailments caused by human error, track, or equipment.
New	Disadvantaged Business Enterprise Utilization - Percent of ODOT Awarded Contracts to Oregon Disadvantaged Business Enterprises (DBEs)
Delete	Certified Firms (DMWESB*) - Percent of ODOT Awarded Contracts to Oregon Certified Small Businesses.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	41.18%	11.76%	47.06%

KPM #1	Traffic Fatalities - Traffic fatalities per 100 million vehicles miles traveled (VMT).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2018	2019	2020	2021	2022
Traffic Fatalities					
Actual	1.19	1.37	No Data	No Data	No Data
Target	0.84	0.83	0.78	0.78	0.78

How Are We Doing

(Final results are not yet approved for 2019 data) The preliminary rate of 1.37 for 2018 is above the TSAP target of 0.89 per 100 million VMT. There was a dramatic increase in the number of fatalities, in line with the rest of the nation, in Oregon starting in October 2014 which increased the rate per 100 million VMT. When comparing Oregon traffic fatality data with national data provided by the National Highway Traffic Safety Administration, Oregon's rate in 2017 was higher than the U.S. national fatality rate of 1.16; ODOT had set an aggressive long-term goal of reducing the traffic fatality rate to 0.84 per 100 million VMT by 2017. The targets are increasingly more challenging to meet, however the goal is important and should not change, as 'zero' is the goal for you and your family, every trip, every time. Until recently, Oregon's fatality rates were consistently below the national average since 1999.

Management Comments:

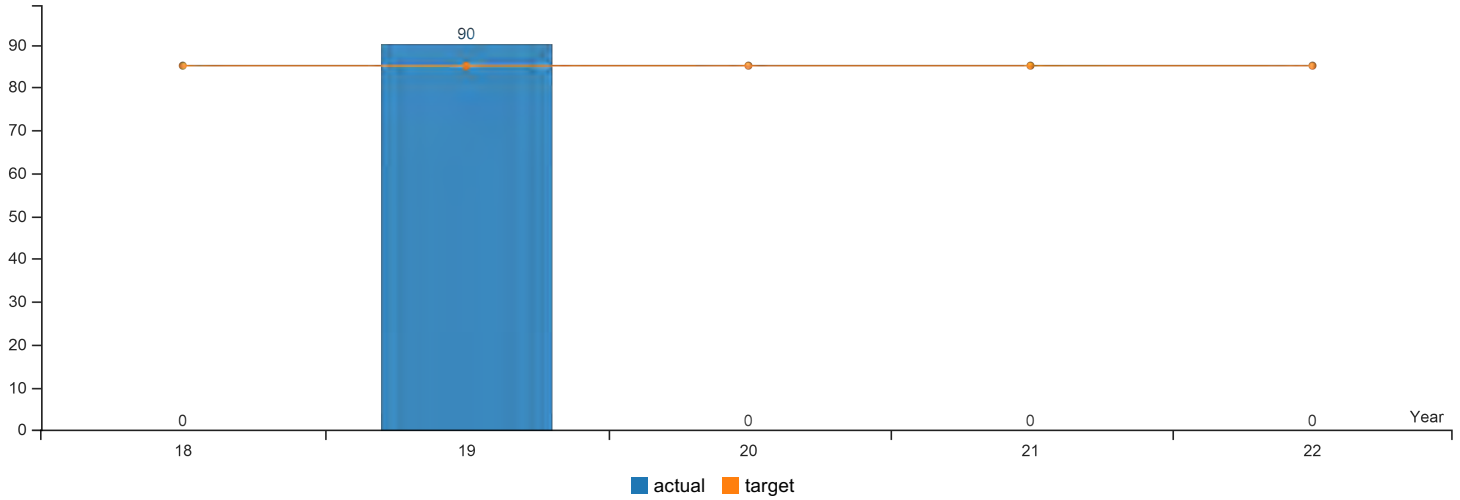
ODOT's strategy to reduce traffic fatalities is to continue to implement traffic safety programs and proven countermeasures based on the causes of fatal crashes in Oregon. For example, the Oregon Transportation Safety Performance Plan (HSP) and the ODOT Transportation Safety Action Plan (TSAP) outline safety activities directed at unsafe driving behaviors, DUII, non-safety belt use, and speeding; that address strategies for programs like motorcycle safety, child passenger safety, bicycle and pedestrian safety and other priority areas. ODOT also seeks to combat traffic fatalities through strategic highway safety infrastructure improvements, such as median cable barriers, rumble strips, and pedestrian crossings, as well as through the DMV medically at-risk program. Oregon's goal is zero fatalities, but realistic interim targets are set based on the desire to reduce fatality rates gradually over time to achieve the longer-term goal of zero. Oregon's 2017 rate was 1.19 fatalities per 100M vehicle miles traveled.

Factors Affecting Results

Several factors affected the traffic fatality rate in 2018. Among those factors were continuing increases in crashes involving impairment, the number of available traffic law enforcement officers, and emergency response times. Fatal crashes involving alcohol and/or drug use; excessive speed; or not wearing a safety belt are the most common causes of a fatality on Oregon roadways. Over the last 17 years, Oregon experienced its lowest fatality count since the late 1940s. ODOT and its safety partners must continue efforts to reduce fatalities by reviewing the causes of fatalities, targeting safety activities accordingly, and allocating safety resources to the programs most effective at reducing fatal crashes.

KPM #2	Pavement Condition - Percent of pavement lane miles rated “fair” or better out of total lane miles in state highway system.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Pavement Condition					
Actual	No Data	90%	No Data	No Data	No Data
Target	85%	85%	85%	85%	85%

How Are We Doing

(Pavement conditions are measured every two years and the 2020 data will be available in February 2021.) Thanks to ODOT’s asset management and investment strategies, pavement condition over the last few years has ranged between 85 and 90 percent "fair" or better. Pavement conditions are currently above target. ODOT’s pavement strategy is focused on preserving the interstate first, and a full 98% of Oregon’s interstate highway miles are in fair or better condition. Each state uses their own procedures for classifying pavement defects and assessing structural and functional pavement conditions. Currently, the only national standard available for comparing highway pavement conditions nationwide is pavement smoothness, which is one indicator of pavement condition. A smoothness comparison between Oregon and our neighboring states of California, Idaho, Washington, and Nevada based on 2017 Highway Statistics data, which is the most recent comparison, https://www.fhwa.dot.gov/policyinformation/statistics/2018/hm64.cfm shows that Oregon’s pavement is on par with Idaho and Nevada and better than California and Washington and also better than the nationwide average. Recent federal legislation implemented new pavement performance measures for interstate and national highway system (NHS) highways using cracking, rutting, and faulting in addition to smoothness. States are just beginning to report using these measures and comparative data are not yet available.

Management Comments:

The goal of the ODOT pavement preservation program is to keep highways in the best condition possible with available funding, by taking a life-cycle cost approach to preservation and maintenance. The most cost-effective strategy is to apply preservation treatments to keep highways out of "poor" condition, which extends pavement life at a reduced resurfacing cost. A higher percentage of miles in good condition translates to smoother roads and lower pavement and vehicle repair costs. Prior to 2014, the long term target was set at 78 percent "fair" or better. The legislature increased the target to 87 percent for 2014 and 2015 and subsequently reduced the target to 85 percent starting in 2016.

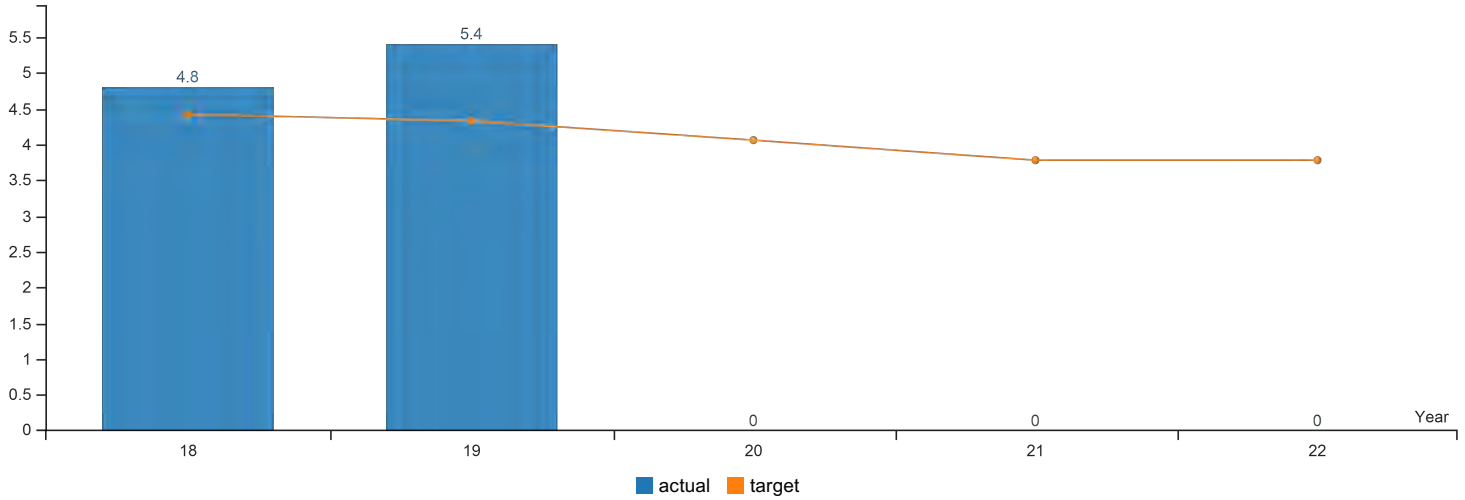
Factors Affecting Results

Overall pavement conditions have improved due to additional pavement projects programed from higher than anticipated Fixing America’s Surface Transportation (FAST) Act funding and from early delivery of Keep Oregon Moving (HB 2017) funded pavement projects. These investments will keep pace with pavement deterioration and sustain the pavement condition measure over the next two to four years.

Over the long term, our pavement programs are underfunded, which will lead to a decline in conditions. An estimated $200 million per year is needed to repair the backlog of high cost poor and very poor highways, while keeping the remaining state highways in "fair or better" condition. This funding level would support major repairs needed on routes with the worst pavement conditions, while providing for timely preventive preservation and maintenance on roads in fair to good condition. Pavement funding levels over the last few years have averaged over $140 million per year, but after 2020 are at about $107 million per year. This pavement funding level provides about one-half of the actual need for pavement preservation and major repairs. Pavement resurfacing treatments typically last 10 to 20 years, but pavement funding will only be able to pave each section of road on average only once every 35 years or longer—far beyond the optimal timeframe. ODOT estimates that by 2035, the proportion of pavement in poor or worse condition will reach 35%.This will result in diminished safety, as well as higher vehicle repair costs as Oregonians travel on rutted and deteriorated roads. As road conditions deteriorate, thicker paving and/or complete replacement will become necessary at a higher cost than what would be required to simply maintain them in fair or better condition. In the long run, Oregonians will pay more to rehabilitate this failed pavement than it would have cost to keep it in good condition.

KPM #2	Serious Traffic Injuries (Rate) - Serious traffic injuries per 100 million vehicle miles traveled (VMT)
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Traffic (Serious) Injuries (Rate)					
Actual	4.80	5.40	No Data	No Data	No Data
Target	4.42	4.33	4.06	3.78	3.78

How Are We Doing

(Final results are not yet approved for 2019 data) The Oregon rate in 2018 was over 5 serious injuries per 100 million vehicle miles traveled. Traffic injury rates are reported on a calendar year basis just like fatalities. However, unlike fatality data that allows state to state comparisons, injury data is not yet comparable. This is because the definitions of injury severity levels are not consistent across the country; any comparisons made to California, Washington or Idaho, for example, are not valid. However, some state-to-state data comparisons can be made against the national data which is useful for understanding state trends versus national trends.

Management Comments:

Reducing the number of traffic crashes is the primary strategy to reduce serious traffic injuries, but when a crash does happen, reducing the injury severity becomes the secondary strategy. This is influenced in three primary ways: first, with correct usage of safety equipment for infrastructure work and implementing design practices that mitigate structural safety risks on Oregon’s transportation system. Second, deploying safety information and education programs, and implementing the DMV driver improvement program in order to reduce crashes caused by driver behavior (poor choices). The final way is through timely emergency medical services at the scene and transport to trauma centers. ODOT wants to eliminate serious injuries due to roadway crashes. Although trends for serious injuries and fatal crashes fluctuate up and down year to year, realistic targets are set with future reductions in mind. ODOT reset the targets for traffic injury rates in 2018 due to an increase in reported injuries in 2015 and 2016. The increased use of electronic crash reporting by law enforcement has increased the data submitted to the state's crash file and in a timelier manner. More than 8,000 e-crash reports are now filed by law enforcement each year.

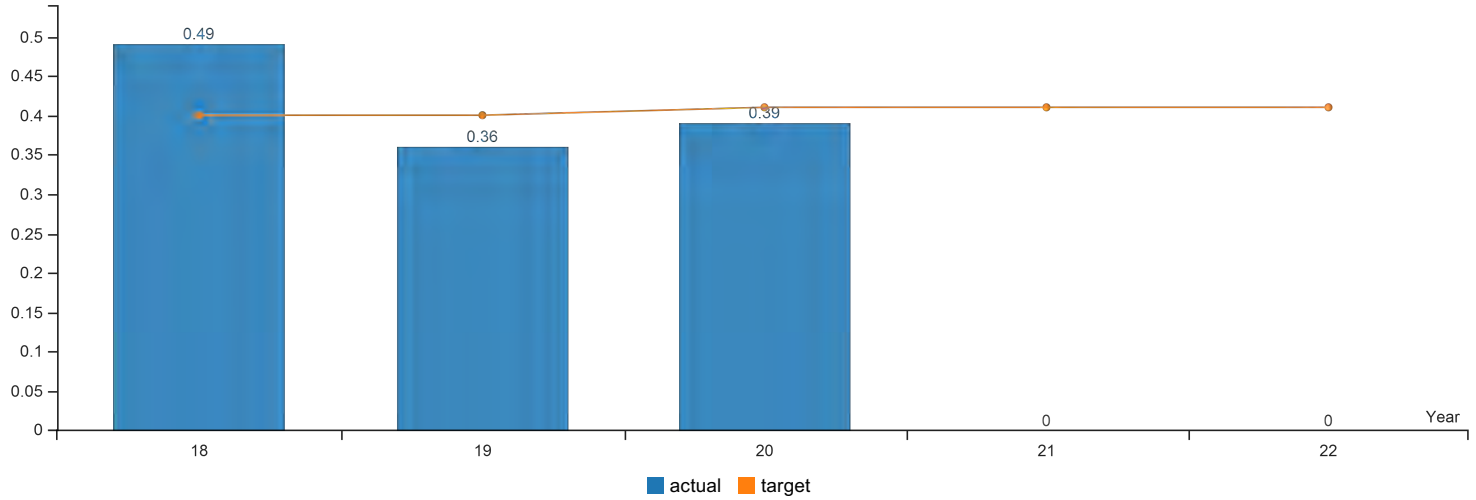
Factors Affecting Results

The Oregon rate in 2018 was over 5 serious injuries per 100 million vehicle miles traveled. Traffic injury rates are reported on a calendar year basis just like fatalities. However, unlike fatality data that allows state to state comparisons, injury data is not yet comparable. This is because the definitions of injury severity levels are not consistent across the country; any comparisons made to California, Washington or Idaho, for example, are not valid. However, some state-to-state data comparisons can be made against the national data which is useful for understanding state trends versus national trends.

Several factors affected the serious injury rate in 2017. Significant positive factors affecting serious injury rates were high rates for the use of safety belts, child safety seats and booster seats. Drivers age 15 to 20 continued to be overrepresented in serious injury crashes however; representing approximately 14 percent of all serious injury crashes but only 6.4% of licensed drivers in Oregon.

KPM #3	Large Truck At-Fault Crashes - Number of large truck at-fault crashes per million vehicle miles traveled (VMT).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2018	2019	2020	2021	2022
Large Truck At-Fault Crashes					
Actual	0.49	0.36	0.39	No Data	No Data
Target	0.40	0.40	0.41	0.41	0.41

How Are We Doing

There was a total of 1,553 truck crashes in 2019, 147 more than in 2018 (1,406). It was determined that the truck was at fault in 764 of the crashes, which is up from 701 in 2018. Only 20 of these crashes were attributed to a mechanical problem with the truck. This is consistent with previous years and supports our efforts to focus on driver fitness and behavior.

Management Comments:

A minority of large truck crashes are attributed to a mechanical problem, leading us to focus our efforts on the truck driver. Truck-at-fault crashes are usually linked to speeding, tailgating, changing lanes unsafely, failure to yield right of way and driver fatigue. Focusing on the causes of truck at-fault crashes requires law enforcement agencies to enforce unsafe driving behaviors. The Commerce and Compliance Division (CCD) has authored the Oregon Motor Carrier Safety Action Plan. This plan builds partnerships with law enforcement agencies. Our law enforcement partners target unsafe driving behaviors of truck drivers that cause crashes. Many Oregon State Police troopers, county sheriff deputies and city police conduct roadside inspections after probable cause stops for unsafe driving behaviors. Our CCD staff conducts inspections at weigh stations and performs safety compliance reviews at trucking company terminals. They also initiate enforcement operations and logbook checks along major freight routes where most truck-at-fault crashes occur. A key part of our Safety Action Plan is to conduct multi-day inspection exercises to find problem drivers. In 2019, enforcement exercises checked thousands of drivers and placed hundreds out of service for critical safety violations. Oregon ranks well above all states in this area by utilizing real time data to identify trucking companies with suspect safety records and then apply training, experience and other tools to identify safety problems.

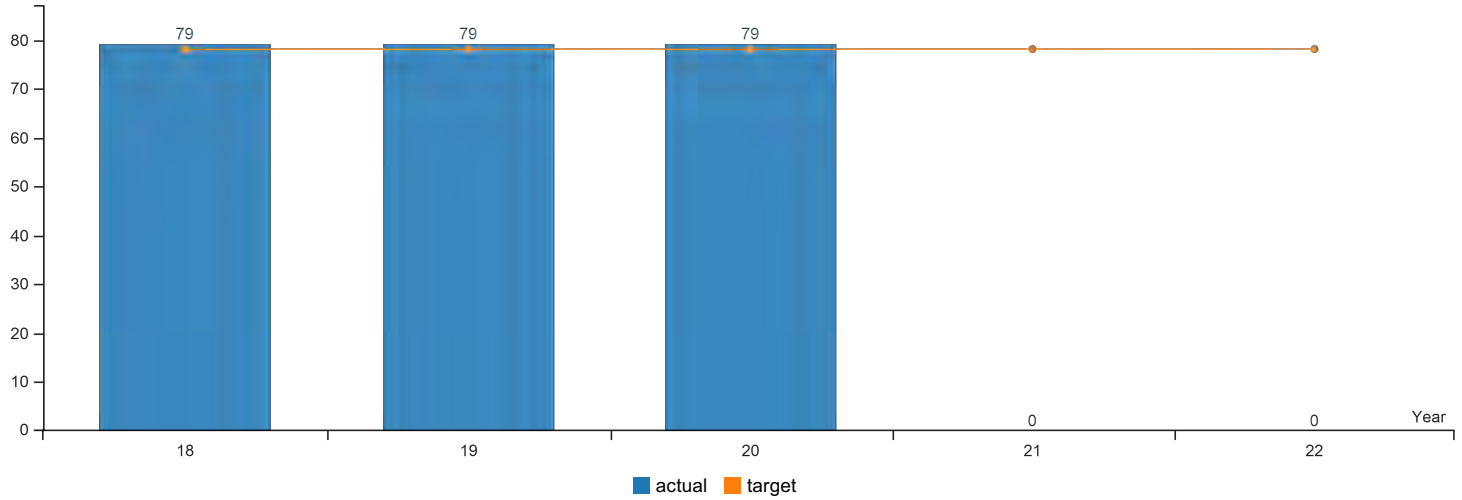
Factors Affecting Results

Along with the increased number of truck-at-fault crashes, the number of deaths associated with truck crashes decreased from 52 in 2017, 58 in 2018 to 50 in 2019. It should also be noted that a

single incident can skew these numbers. Factors directly affecting this measure largely involve commercial vehicle driver fitness, qualifications and judgment. The rate of crashes is also affected by the volume of all vehicle miles traveled, not just commercial vehicle miles. It's affected by traffic congestion, the level of road and bridge construction, maintenance work, and inclement weather conditions. Further contributing to crash rates is the presence of law enforcement officers on the road. We are engaging many more law enforcement agencies in truck safety-related exercises to focus on making probable cause stops for speeding and other traffic violations along major freight routes where most truck-at-fault crashes occur. Because so few crashes are attributed to mechanical problems, checking the behavior and fitness of truck drivers continues to be the most effective way to reduce crashes. We continue to conduct frequent multi-day inspection exercises focusing on truck driver inspections and partner with law enforcement in these exercises to stop unsafe car and truck drivers. We will continue our aggressive safety inspection efforts.

KPM #3	Bridge Condition - Percent of state highway bridges that are not "distressed"
	Data Collection Period: Apr 01 - Mar 31

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Percent of State highway bridges that are not distressed					
Actual	79%	79%	79%	No Data	No Data
Target	78%	78%	78%	78%	78%

How Are We Doing

The improvement in the percent "not distressed" measure since 2007 is largely due to the investments from the OTIA III State Bridge Delivery Program. Bridge Program funding levels have been able to maintain the bridge performance measure for the last six years, as shown, with only a slight drop from 2018 to 2019 (79.0% to 78.9%). The predominant distresses are due to the aging bridge inventory and bridge functionality issues such as deck geometry and vertical clearance. A recently completed analysis shows that over the next ten years the new HB 2017 funding will not stop the decline, only slow it. This decline is primarily due to the aging bridge inventory and a long history of underfunding of the Bridge Program that precluded systematic replacement of deteriorated bridges.

Management Comments:

ODOT bridge conditions are characterized by the performance measure "not distressed" which means the bridges have not been identified as having freight mobility, deterioration, safety or serviceability needs and are not rated as Structurally Deficient based on Federal Highway Administration criteria. The ODOT bridge strategy which focuses on preservation and maintenance was developed in response to insufficient funding levels needed to sustain conditions of the many of bridges reaching the end of their service life.

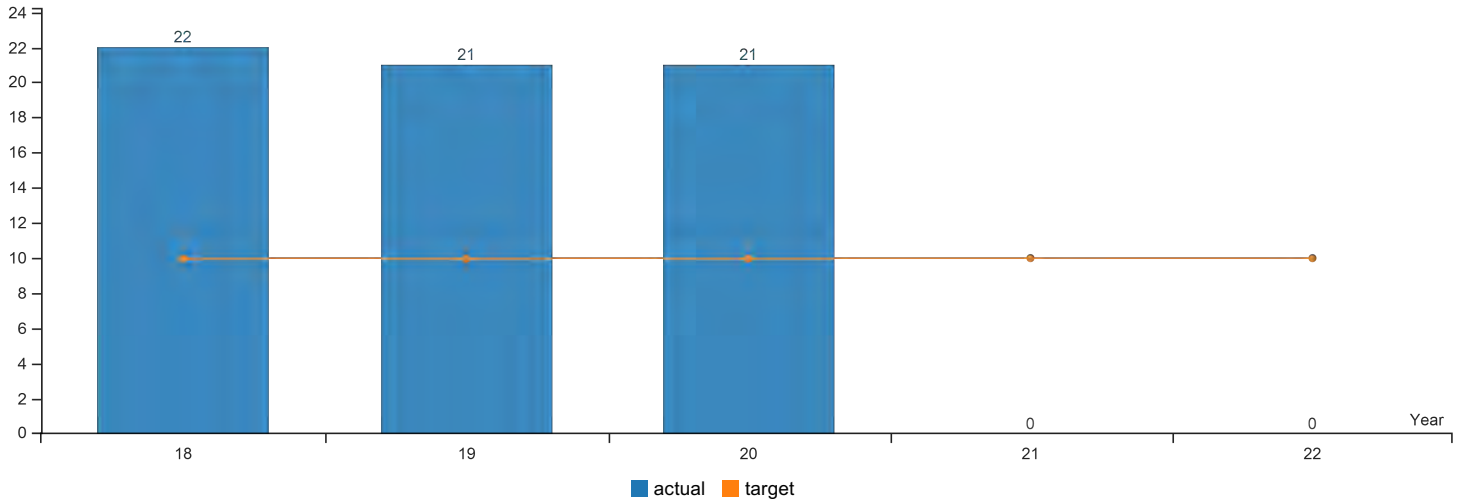
Factors Affecting Results

A sustainable bridge program includes replacing bridges when they reach the end of their service life at 100 years. Due to underfunding, at the current rate a bridge will have to last more than 900 years before replacement. The result is a large population of aging bridges in fair condition. With a disproportionate number of bridges in fair condition, available funding will only be able to address the most critical needs with few bridge replacements on priority routes. The fair bridges will continue to challenge the Bridge Program’s ability to address major rehabilitation and maintenance needs while also funding timely preservation treatments to optimize structure service life. We continue to put effort into extending the service life of many bridges beyond a normal time period because of

inadequate funding. The performance of the older bridges is unreliable and requires increased effort by inspectors and maintenance personnel to maintain safe conditions. There is real concern that current resources will not be able to keep up, resulting in bridge postings or closures which cause hardships for the communities that depend on these bridges.

KPM #4	Rail Crossing Incidents - Number of highway-railroad at-grade incidents.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2018	2019	2020	2021	2022
Rail Crossing Incidents					
Actual	22	21	21	No Data	No Data
Target	10	10	10	10	10

How Are We Doing

In 2019, 21 rail crossing incidents occurred, which under-performed our goal of 10. The incident data in the table for 2019 includes eight incidents involving injuries with no fatalities. In 2018 and 2019, there were 21 rail-crossing incidents, a decrease from 22 in 2017. Since 2010, rail-crossing incidents have varied between a high of 25 in 2016 and a low of 14 in 2011. This trend indicates a need for additional public awareness and education programs highlighting causes of potential at-grade incidents. The above narrative and corresponding chart is based on updated data the Federal Railroad Administration has for freight railroads. The previous narrative and chart erroneously included data not relevant to freight railroads.

Management Comments:

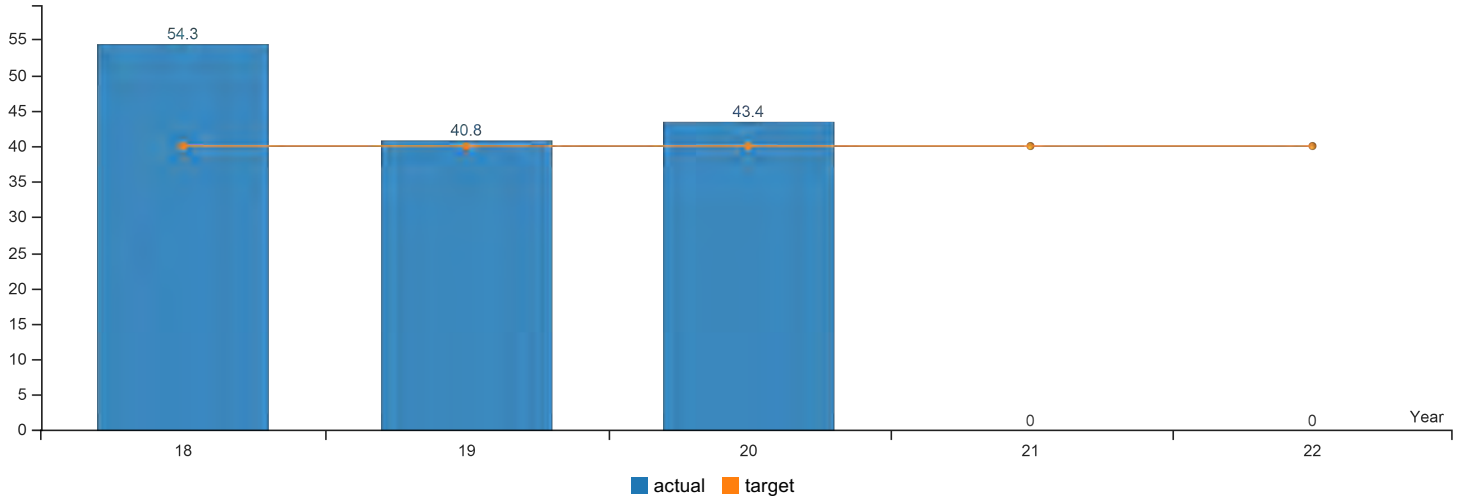
A priority for ODOT is to have the safest infrastructure possible. Safe infrastructure is promoted by implementing design practices that mitigate structural safety risks on Oregon’s transportation system. There are several ODOT activities specific to the Rail Section associated with this general strategy. The Crossing Safety Unit manages crossing improvement projects and inspects crossings to ensure they are appropriately maintained. The Rail Section works with public and private entities, including the railroad companies, public road authorities and law enforcement to address crossing safety concerns and participate in transportation planning activities to improve the mobility of highway and rail traffic. The Rail Section strives for a zero incident performance. The goal reflects the reality that some number of incidents is outside the control of the section and its transportation safety partners.

Factors Affecting Results

Some incidents are caused by deliberate actions rather than lack of safety education or crossing safety devices. Options to promote a decline in the number of incidents include maintaining inspection efforts, increasing funding for crossing investments and increasing education outreach on crossing safety to the driving public and pedestrians.

KPM #4	Public Transit Vehicle Condition - Percent of Public Transit buses that meet replacement standards
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Public Transit Vehicle Condition					
Actual	54.30%	40.80%	43.40%	No Data	No Data
Target	40%	40%	40%	40%	40%

How Are We Doing

PTD distributes approximately $12 million annually in federal revenue to Oregon transit providers to replace vehicles. In addition, the Oregon Transportation Commission allocated $5 million annually for 2019, 2020, and 2021 to address inadequate funding for transit vehicles. PTD is distributing these funds over a six year period to allow for gradual replacement of vehicles and to avoid having a large number of vehicles needing to be replaced at one time.

The Statewide Transportation Improvement Fund (STIF) created as part of the 2017 transportation funding package, Keep Oregon Moving. Beginning in 2019, STIF is providing new dedicated funding to expand public transportation, provide access to job sites and public services, improve mobility, relieve congestion, and reduce greenhouse gas emissions. STIF funds help transit providers provide the local match that is necessary to leverage additional federal funding for vehicles. Transit providers are responsible for determining their local needs and priorities, but it is estimated that a total of 329 new vehicles will be purchased using STIF funds by the end of the 2019-2021 biennium. Even with STIF funds, PTD estimates that funding will not be adequate; however, this new funding program could bring the fleet closer to the desired goal of less than 40 percent of the fleet exceeding SGR in 2021.

Additional funding will be needed to maintain the goal in 2021 and beyond due to an increase in the number of vehicles projected to exceed useful life by 2021 or 2022. In particular, many of the large, expensive buses that were purchased with funding from the 2009 American Recovery and Reinvestment Act will soon need to be replaced. Planning for replacement of these vehicles is critical since it can take almost three years to design, order, build, and deliver the larger buses. Data is not currently available to compare Oregon with other states. A new federal requirement for state SGR targets and reporting could allow future comparisons.

Management Comments:

ODOT's Public Transportation Division (PTD) partners with local transit providers to offer safe and cost-effective public transportation. In 2019, 52 transit providers had over 1,000 vehicles in active service that had been purchased with state or local funding. This figure does not include vehicles purchased by TriMet and Cherriots since they report directly to the Federal Transit Administration (FTA), and have traditionally received relatively little state investment for public transportation vehicles. The goal is to keep transit vehicles in a "State of Good Repair" (SGR) based on guidance from the FTA to ensure these vehicles can operate at optimal performance. PTD calculates the expected useful life of various types and sizes of vehicles based on their mileage, age, and condition. The SGR helps determine when a vehicle should be replaced to ensure dependable travel, prioritize resources for replacement, and allows time to purchase replacement vehicles before maintenance or rebuild costs escalate.

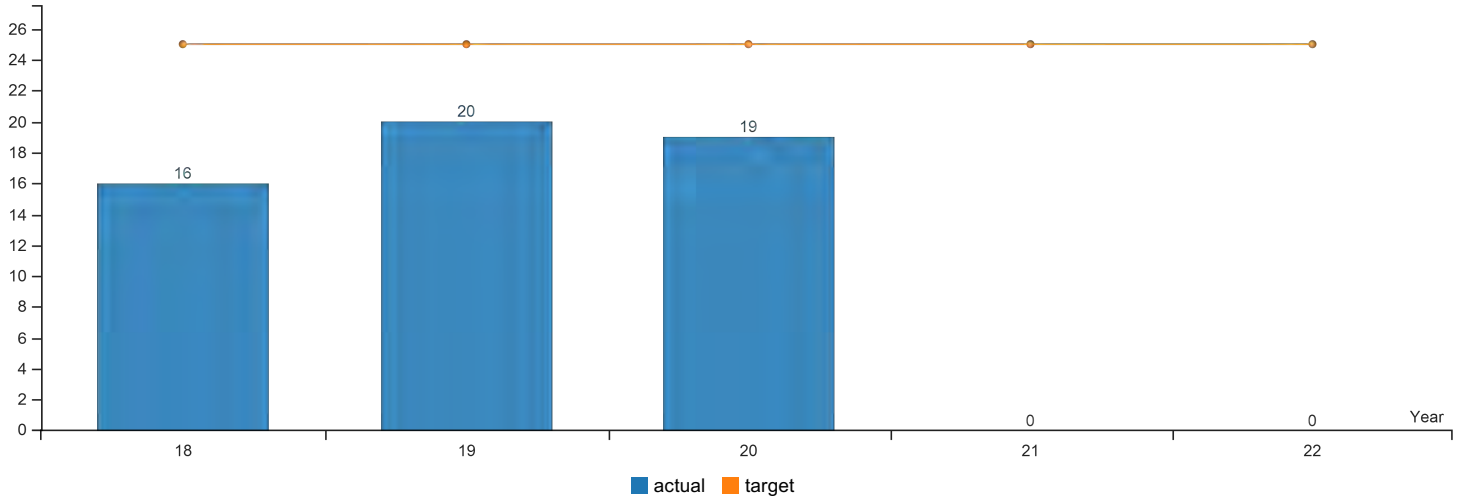
ODOT holds a security interest in buses that transit providers own, operate, and purchase using state or federal funds. ODOT's goal is for transit providers to schedule replacement of these vehicles before increased maintenance costs or breakdowns occur. Using the most cost effective investment strategy requires planning for replacement purchases while vehicles are within a year of the end of their useful life, when maintenance or rebuild costs could escalate.

Factors Affecting Results

Local transit providers decide which vehicles to replace based on vehicle condition and their ability to meet local match requirements. Oregon transit providers rely on the state Special Transportation Fund (STF) and STIF to provide local match funding for FTA grants which help providers maintain an optimum replacement schedule for their fleets. The STF has been declining since 2015, making it increasingly difficult for transit providers to meet local match requirements. Ongoing STF and STIF funding stability will be essential to meet this goal.

KPM #5	Derailment Incidents - Number of train derailments caused by human error, track, or equipment.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2018	2019	2020	2021	2022
Derailment Incidents					
Actual	16	20	19	No Data	No Data
Target	25	25	25	25	25

How Are We Doing

In 2019, there were 19 derailments reported in Oregon, a decrease of one from 20 derailments in 2018. Between 2010 and 2019, the number of derailments per year varied from a low of 10 in 2012 to a high of 23 in 2010 and 2014 with an average of 17.8 per year over that ten-year period. According to FRA's 2019 data for Oregon and its neighboring states, derailments decreased in Oregon, increased in Washington and Nevada, and remained the same in California. The rail systems differ among the states with California and Washington having larger systems; while Idaho and Nevada have smaller systems making the number of derailments per state of limited value.. However, a comparison of derailments per track mile (miles of track in each state) for the 12 months ending December 31, 2019, shows Oregon with 0.0079 derailments per track mile, in the middle between Washington with 0.0110 and California with 0.0151; and Nevada with 0.0067 and Idaho with 0.0037.

Management Comments:

The Oregon Department of Transportation (ODOT) uses a combination of inspections, enforcement actions, and industry education to improve railroad safety with the goal of reducing the number of derailments and the potential for injuries and release of hazardous materials.

The Federal Railroad Administration (FRA) defines a derailment as a type of train accident where on-track equipment leaves the rail for a reason other than a collision, explosion, or highway-rail grade crossing impact. Railroads are required to report all derailments with total reportable damages exceeding $10,700 to the FRA. Derailments are most often caused by track conditions, human error, or mechanical defects. In 2014, we lowered the derailment target from 42 to 25 because we felt it was too high and too easily achieved. Additionally, the number of derailments decreased from 80 in 2004 to 20 in 2013.

Factors Affecting Results

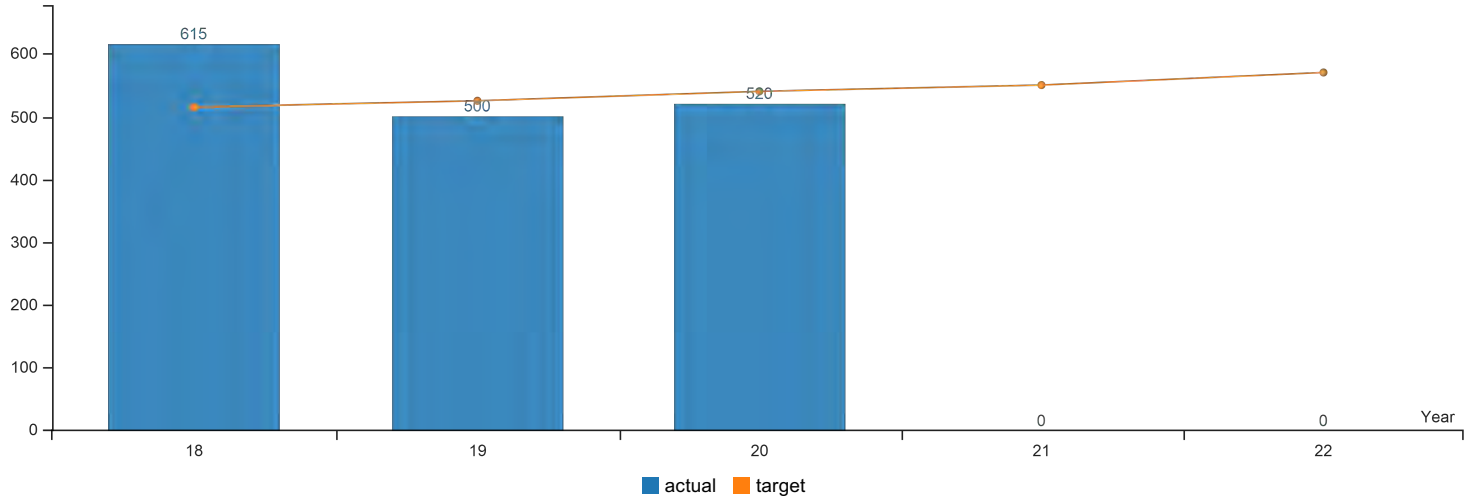
Many factors affect the number of train derailments. Some of these factors are outside of our control, such as the number of track miles, railroad capital improvement decisions, volume of rail traffic (i.e., number of carloads) and, to some extent, human error. The primary factor that we can affect is railroad compliance with rail safety regulations, including track safety standards, condition of equipment, and operating practices.

We can influence this factor through inspection and enforcement of applicable regulations, therefore the number of inspection days and units inspected are important indicators of our impact. Just as important, but more difficult to measure, is the quality of the inspections performed. The number of inspection days, units inspected, and inspection quality is proportionate to the number of certified inspectors, therefore the recruitment and retention of qualified compliance inspectors is vital to our efforts.

Another key strategy we are employing is verifying reported causes for accidents that meet federal filing requirements reported by railroads in order to focus our inspection efforts in those areas.

KPM #5	Traffic Congestion - Number of Congested Lane Miles - Ratio of annual average daily traffic to hourly highway capacity
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2018	2019	2020	2021	2022
Mobility					
Actual	615	500	520	No Data	No Data
Target	515	525	540	550	570

How Are We Doing

There are two types of delay caused by traffic congestion: 1) recurring congestion caused by more trips (demand) than the system is designed to carry, and 2) non-recurring congestion due to activity such as traffic incidents, weather, and construction work zones. Much of the demand for transportation is influenced by economic activity, which is beyond the control of the public sector. However, there are ways in which recurring congestion may be reduced, such as making changes to increase pedestrian and bike use, increasing vehicle occupancy rates (carpools, mass transit, parking fees), reducing trips (affordable housing located near work sites, services and shopping; road pricing), roadway operations (ramp meters, variable speeds), and adding road capacity (new lanes). Non-recurring congestion may be reduced by safety-enhancement projects (reduces crashes), incident response programs (reduces incident clearing times) and roadway operations aimed at enhancing safety or smoothing traffic flow.

Management Comments:

Safe and efficient mobility is foundational to the economic opportunity and livability of all Oregonians. By tracking mobility, we consider the perspective of connecting people and goods to the markets they wish to reach. As Oregon grows, more people and freight are squeezed onto a transportation system that cannot expand to keep pace. In other words, as long as the economy continues to grow we can expect total congestion to increase. While there is no single solution to eliminate congestion, there are different methods available to manage the rate congestion increases. This mobility indicator will help Oregon monitor the level and extent of congestion over time. This information will be used to apply different techniques designed to manage and optimize system performance. Most people are aware traffic congestion causes slower speeds and longer trip times. However, congestion also causes other problems, such as reducing system reliability, fuel efficiency and air quality. Tracking this information reveals whether the duration and intensity of congested periods are rising or falling over time. The Ratio of Annual Average Daily Traffic to Hourly Capacity (AADT/C) best suits the need to monitor highway mobility in Oregon. AADT/C measures both the extent and duration of congestion, and also highlights where congestion has spread beyond one hour of the day.

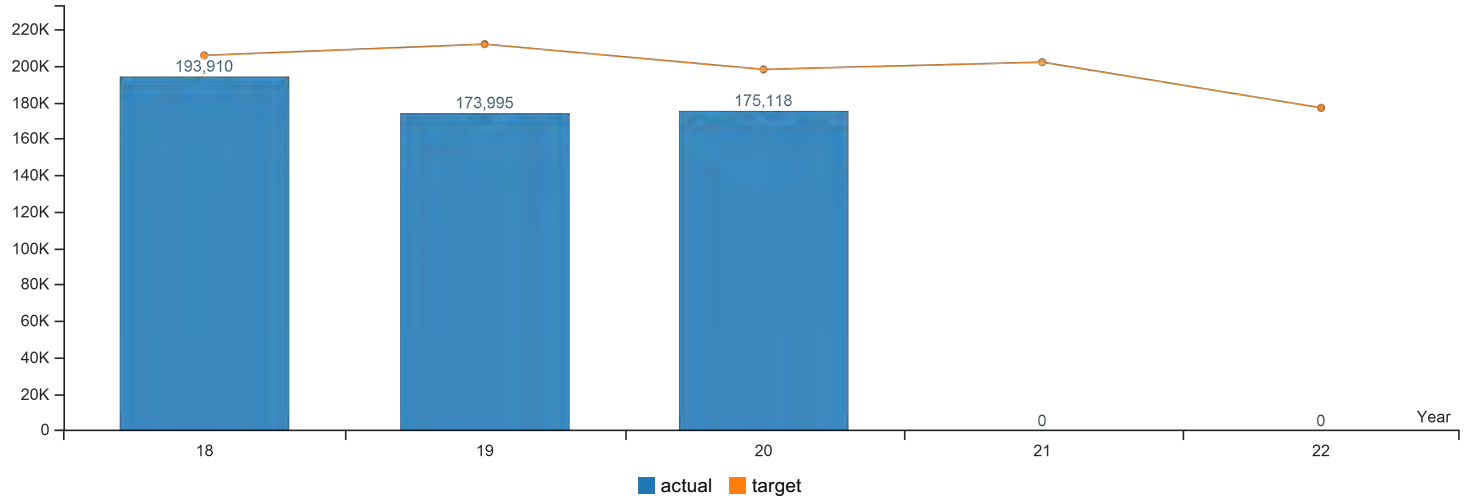
AADT/C values range from 0 to 14+. The “Number of Congested Lane Miles” represents locations where the AADT/C is a value of 9 or higher.

Factors Affecting Results

We have a three-part approach aimed at providing mobility; optimize use of infrastructure, manage the traffic network, and support transportation options. We optimize the use of infrastructure by leveraging new technology and construction techniques to improve performance and safety. We invest in safety projects to decrease crash-induced congestion and construction projects designed to relieve bottlenecks. Through traffic network management we employ new technology to provide timely information to travelers. These systems help travelers choose alternative modes and routes to avoid congestion caused by crashes and other disruptions. Finally, Oregon ranks among the top states for numbers of walk, bike, ride-transit, telecommute and shared-rides. Oregon’s strategies to provide transportation options reduce single-vehicle occupancy use, while improving the health and wellness of Oregonians, promoting environmental benefits and providing access to jobs, goods and services.

KPM #6	Passenger Rail Ridership - Number of state-supported rail service passengers.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Passenger Rail Ridership					
Actual	193,910	173,995	175,118	No Data	No Data
Target	205,542	211,708	197,894	201,852	176,869

How Are We Doing

Ridership was expected to grow in 2017 with the addition of two new trains between Seattle and Portland, bringing the total to six trains per day each way and establishing a needed through connection with Oregon's morning train south from Portland. Goals for 2017 through 2019 were based on the 2016 goal with 3% increases per year. However, on the first day of service, one of the trains derailed on the new Point Defiance Bypass segment near DuPont, Washington resulting in several passenger deaths and injuries. The derailment had a chilling effect on Amtrak Cascades ridership for much of the following year. Late in 2018, ridership began to show signs of recovery with ridership ending the year at 173,995 and subsequently improving to 175,118 in 2019. As a result, our 2020 goal was reduced and keyed on 2017 actuals of 193,920 plus 2.5%. Our legislatively approved goal for 2021 is 201,852. More recently, the ongoing COVID-19 crisis has led to more than a 95% decline in ridership since mid-March 2020. Given this situation, attaining our 2020 and 2021 goals may be improbable. Therefore, we are requesting legislative approval to base our 2022 goal on the actual ridership for 2019 plus 1% resulting in a target of 176,869. 2023's goal adds 1% to 2022 and results in 178,638.

Management Comments:

ODOT's strategy for increasing passenger rail ridership includes completing the Passenger Rail Corridor Investment Plan and related federal environmental reviews. This plan identifies infrastructure improvements, equipment needs, and a service development plan that would improve on-time reliability and increase the frequency of passenger rail service in Oregon. The Record of Decision from the Federal Railroad Administration is projected for late 2020 and at that time ODOT will be more competitive for federal funds to improve the service. When fully implemented in the 2035 timeframe, ridership and reliability are projected to increase and improve. Historically, our goals targeted year-over-year increase in passengers riding Amtrak Cascades trains and Cascades POINT buses. Intercity Cascades POINT bus ridership is included in this measure because it supplements the Cascades network through connections with trains operating north of Portland.

Factors Affecting Results

Oregon passenger ridership hit an interim peak in 2013, and has remained below this record for several reasons. In 2014, ODOT implemented a schedule change that despite modeling predicting ridership increases, did not lead to ridership gains for several reasons: a competing private bus service entered the market, gas prices dropped, and on-time performance dropped due to increased passenger and freight train interference.

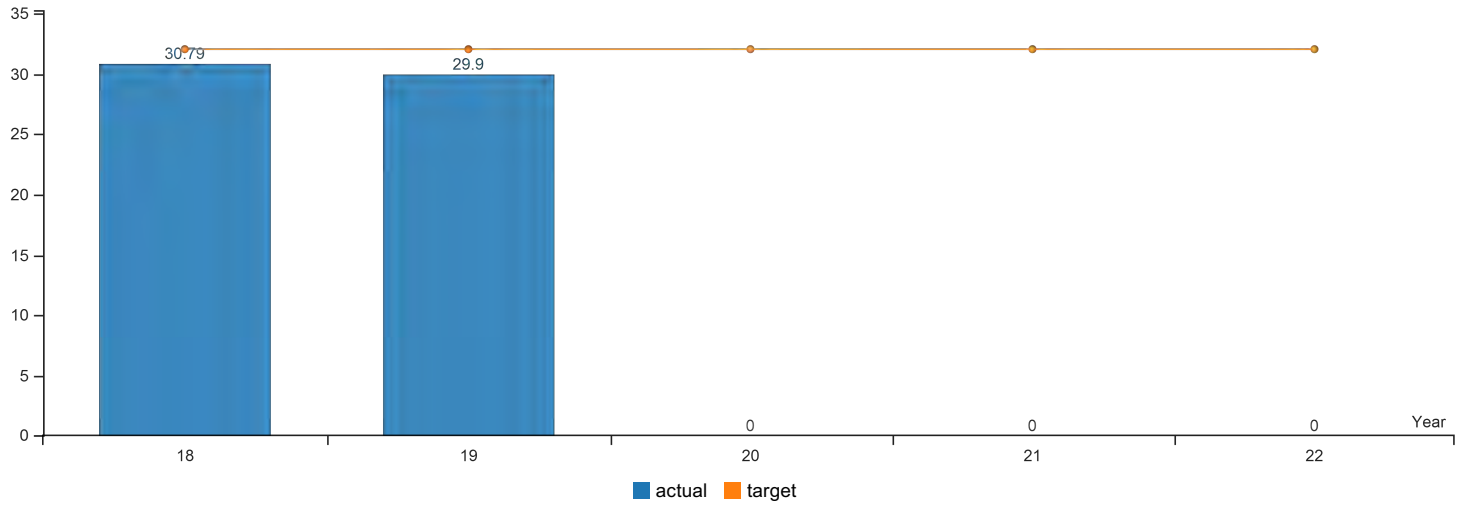
In the years since the 2014 schedule change, ODOT modified weekend train schedules to attract more leisure travelers, while weekday schedules are business-oriented. Poor on-time performance, often due to seasonal track maintenance, can result in schedule unreliability, which discourages time-sensitive users. ODOT moved to improve ridership by aligning all Oregon schedules as connections with trains from Washington beginning December 18, 2017 when two round-trips were added between Portland and Seattle.

However, the expanded service was tragically curtailed after the previously mentioned derailment in Washington. Despite this major setback, ODOT's partner, the Washington State Department of Transportation remains committed to expanding the number of daily round-trips between Seattle and Portland from four to six, and rerouting the service over the Point Defiance Bypass, which will save 10 minutes of travel time. Amtrak is working to acquire trainsets needed for operating the added frequencies and the new service is tentatively to begin in the fall of 2020. Meanwhile, due to the COVID-19 pandemic, Amtrak Cascades service was cut in March and April of 2020, to one train per day each way between Eugene and Seattle. Significant reductions in ODOT's Cascades POINT service also were effected as travel demand declined by more than 95%.

Oregon's Passenger Rail Program closely tracks ridership on a per-train basis to determine which trains and, consequently, which time slots carry the most passengers. This information helps to fine tune our train schedules in concert with our Washington state partners for optimal ridership.

KPM #7	Transit Rides - Average number of transit rides each year per Oregonian
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Transit Rides					
Actual	30.79	29.90	No Data	No Data	No Data
Target	32	32	32	32	32

How Are We Doing

(2019 performance data is not available. National Transit Database ridership data from the Federal Transit Administration (FTA) is not released until late October 2020.) From 2011 to 2018, local transit providers reported an average of 32.5 rides per capita. However, the state's annual population growth over this period (1.31 percent) and some decline in ridership resulted in an average annual decline in ridership of 1.24 percent per capita during this period. Ongoing efforts are in place to increase ridership at the same rate as population growth in order to maintain an average of 32 rides per capita over time. About 90 percent of all trips in Oregon are provided by Lane Transit District, Cherriots, and TriMet. Although all public transit providers in Oregon will be investing in improving services and increasing the number of rides, services provided by the largest agencies are expected to provide the biggest gains.

Management Comments:

Oregon's transportation system supports the state's economy and quality of life across diverse geographies and people. Public transportation is a key piece of the transportation system to reduce congestion and emissions and to provide access to services for those who cannot or choose not to drive. The demand for public transportation in Oregon is expected to grow in response to changing demographics. In 2018, the Oregon Transportation Commission adopted the Oregon Public Transportation Plan (OPTP), which supports policies that encourage increased ridership, improved transit education, comprehensive planning for transit, and better transit facilities. The OPTP vision is for public transportation to be an integral and interconnected component of Oregon's transportation system that makes Oregon's diverse cities and communities work. With additional funding provided by the Statewide Transportation Improvement Fund (STIF), created as part of the 2017 transportation funding package, Keep Oregon Moving, Oregon transit providers plan to address their local needs by increasing service levels in both urban and rural areas, offering more intercity and regional route service, expanding services to low- income Oregonians, improving transit infrastructure, including passenger facilities, and expanding use of technologies such as electronic fare and other integrated fare systems.

In addition, because public transportation is convenient, affordable, and efficient, it helps further the state's quality of life and economic vitality and contributes to the health and safety of all residents, while reducing greenhouse gases. The goal is for public transportation providers in the state to provide enough rides to average 32 rides per Oregonian annually. This target is based on an evaluation of transit ridership trends and population growth between 2011 and 2018. ODOT Public Transportation Division (PTD) will use this goal to assess the impact of the new STIF funding and the effects of population growth on transit ridership.

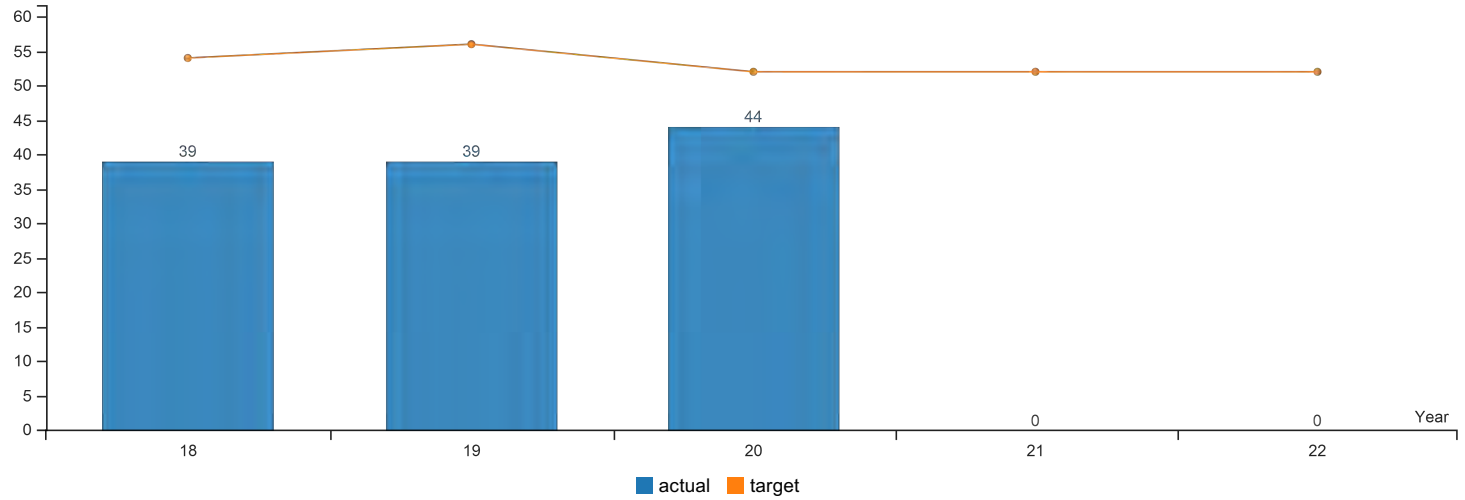
Factors Affecting Results

As one of the priorities for STIF funding, PTD expects to see increased transit ridership across the state. However, it typically takes several years to see such investments in new services resulting expanded ridership. In addition, increasing ridership per Oregonian faces two substantial challenges - the rising cost of providing transit service and Oregon's steady population growth. With new STIF funding, state investment in transit funding is expected to increase three fold by FY 2020, providing 10.7 percent of statewide transit funding.

However, local transit providers must weigh local needs and preferences when allocating transit funding. Their needs may include needs for additional buses, longer routes, increased service frequency, enhanced technology, more passenger shelters, or better service planning. Over time, new funding may also need to be invested in sustaining current service levels, potentially limiting increases in ridership.

KPM #8	Bike Lanes and Sidewalks - Percent of urban state highway miles with bike lanes and pedestrian facilities in "fair" or better condition.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Bike Lanes and Sidewalks					
Actual	39%	39%	44%	No Data	No Data
Target	54%	56%	52%	52%	52%

How Are We Doing

ODOT is making strategic investments in walking and biking improvements on both the state and local system where Oregon communities have identified the greatest need. In recent years, ODOT has increased both staffing with the region Active Transportation Liaisons and funding for the state network with programs such as Active Transportation Leverage. ODOT also administers the Safe Routes to School Infrastructure grant program which distributes $10 million per year to local communities to improve conditions for walking and biking near schools. In addition, we collaborate with local governments to provide them with technical assistance so that they can ensure local systems are bikeable and walkable as well. As a result, the number of people who walk and bike in Oregon continues to increase. On an average weekday, Oregonians make 8% of their trips on foot and 2% by bicycle. One in five households meets a daily travel need by walking and one in twenty does so by biking. When it comes to commuting by active modes of travel, Oregon is one of the top-ranked states in the nation. We're #1 for biking to work (2.4% of commute trips), and #7 for walking to work (4.2%). We also saw the highest increase in the use of these modes between 2007 and 2016 of any state. Oregon is ranked second in the 2019 Bicycle Friendly State Ranking by the League of American Bicyclists. ODOT completed the Oregon Bicycle and Pedestrian Mode Plan in 2016, which defined new policies and strategies meant to make biking and walking safe, comfortable options that provide good connections for Oregonians and their communities. The plan identifies multiple ways to measure our progress in meeting that goal. ODOT will review this performance measure and may recommend changes based on the direction set by the plan.

Management Comments:

With our local partners, ODOT is working to create safe, walkable and bikeable communities in Oregon. To further that goal, Oregon law requires walkways and bikeways be provided when roads are constructed or rebuilt, and mandates that at least one percent of the state highway fund be used for walking and biking facilities. This performance measure reports our progress in adding walkways and bikeways to the state system. This target addresses the percentage of total highway roadside miles in urban areas that have complete walkways and bikeways. Urban areas are defined as those

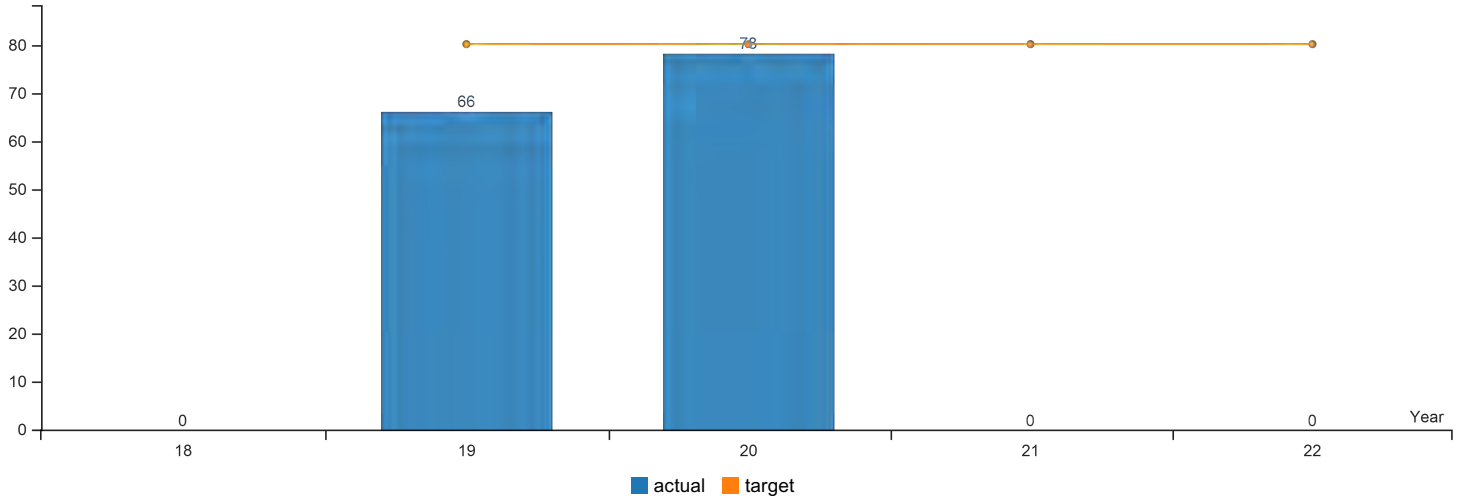
areas with populations over 5,000 where the population density meets federal definitions in the area bordering the highway. Small incorporated cities with populations under 5,000 are also included. Walkways must be present, five feet or more in width, and in fair or better physical condition. Bikeways are defined as a marked and striped bike lane five or more feet in width, a paved shoulder five feet or more in width, a travel lane shared by people biking and people driving where the posted speed is 25 MPH or less, or a multi-use path within the highway right-of-way. As walkways are not needed in undeveloped urban fringe areas, ODOT has set the target of providing walkways on 65% of highway roadside mileage in urban areas. The Oregon Transportation Plan seeks to meet this target by 2030, in order to provide Oregonians with good transportation options that include biking and walking.

Factors Affecting Results

Each year, ODOT builds new and enhances existing bicycle and pedestrian facilities. However, our progress in meeting this target isn't just determined by how many miles we build each year. As the chart shows, the percent of urban highways with complete walkways and bikeways has trended down over the last five years. Why is this happening? Recent adjustments to the federally defined urban areas brought many new roadway miles into Oregon's expanding urban areas. As former rural roads, these highways are unlikely to have walkways and bikeways. We also see occasional declines due to jurisdictional transfers, where a localgovernment assumes ownership of a state highway. When such transfers take place, they are typically preceded by significant improvements to the highway, including adding walkways and bikeways, because it is less burdensome for a local government to take responsibility for a road if it is already complete and in good repair. So ODOT may build walkways and bikeways on a highway one year, increasing our progress toward our goals, only to transfer the road into local ownership the next year, causing our percent completed to drop. However, over the last couple of funding cycles, ODOT has targeted additional funds to address gaps along the state system and thus a marked increase in the completion rate.

KPM #9	Construction Projects On-time - The percentage of state administered projects that have satisfactorily completed all on-site work within 90 days of the baselined contract completion date
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Construction Projects On-time					
Actual	No Data	66%	78%	No Data	No Data
Target	TBD	80%	80%	80%	80%

How Are We Doing

For state fiscal year 2019, performance is at 78% of construction projects on-time. Two projects were re- baselined (2 of 70 projects), both with elective change orders that raised overall performance from 76% to 78%. While below target, performance is within the natural variation of this performance measure. In response to an ODOT management assessment (McKinsey & Co. 2017), ODOT revised its construction on-time measure to be more consistent with peer DOTs and to also account for the appropriate re-baselining of contract completion dates for on-time measurement. Any project on-time measure must have an end date to compare the actual completion date against; this is referred to here as the baseline contract completion date. For ODOT construction projects there are two options for a baseline end date: the original contract completion date or a modified contract completion date reflecting changes to the construction contract. For most projects the original contract completion date is used to determine on-time performance; however, there are circumstances, described below, where ODOT would use a re-baselined end date.

Management Comments:

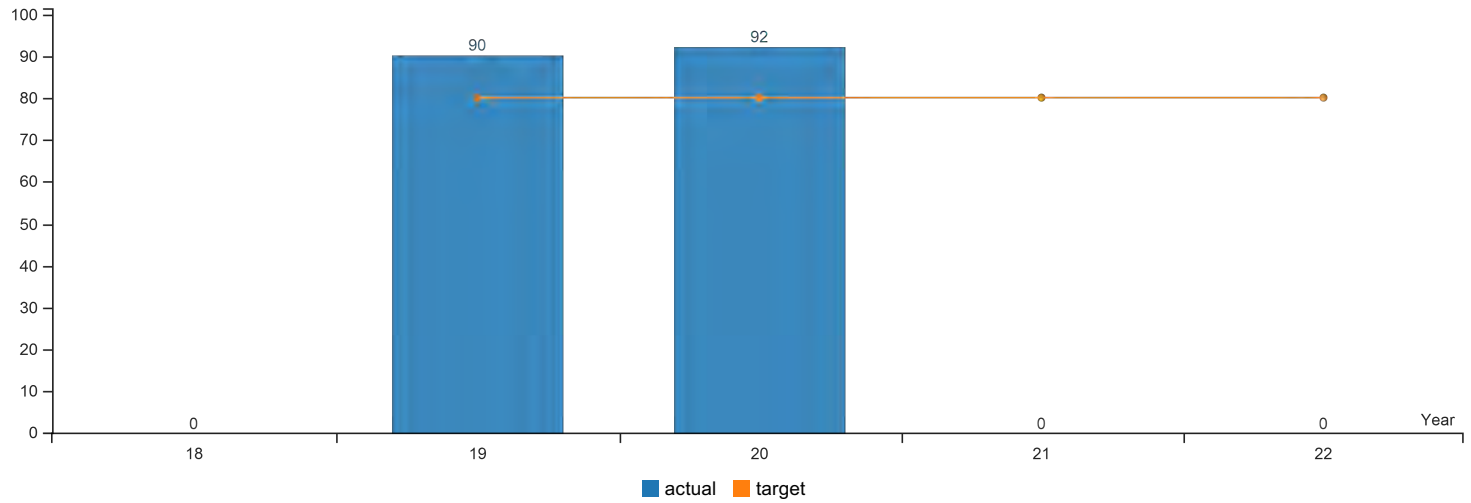
ODOT's goal is that construction projects satisfactorily complete all on-site work within 90 days of the final completion date listed in their contracts. We achieve this through accurate schedule development and effective contract and risk management throughout the life of the project. ODOT has redefined how we categorize contract change orders that affect project schedules, allowing us to tell if a given change was avoidable, unavoidable, or elective. By doing so and reporting on the frequency of and reasons for different CCO types, ODOT can provide greater transparency of its change management practices, and take actions to reduce the number of avoidable construction change orders, which is the primary reason for late projects. The target is set at 80% of projects. This was established for consistency with peer DOTs, but will be revised as our capability increases to reduce avoidable contract changes.

Factors Affecting Results

There are many factors that can affect the on-time performance of construction projects. There are elective actions taken by ODOT that can extend or compress project schedules as well as unavoidable events, beyond the control of project managers, that can occur and to which we must react. There are also avoidable issues—such as errors or defects in a project's design—that can impact the schedule. For this on-time measure, circumstances allowing the contract completion date to be re-baselined include: elective expansion of project scope by ODOT, new requirements or interpretations from regulatory agencies, including FHWA, affecting project schedules, and unavoidable delays due to natural events. Circumstances that would not allow for re-baselining the schedule include: errors in plans, specifications, and/or design, unacceptable traffic impacts, and construction engineering errors.

KPM #10	Construction Projects On Budget - The percentage of projects for which total construction expenditures do not exceed the original construction authorization by more than 10%
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Construction Projects On Budget					
Actual	No Data	90%	92%	No Data	No Data
Target	TBD	80%	80%	80%	80%

How Are We Doing

For state fiscal year 2019, performance is at 92% of projects on-budget. No projects were re-baselined for budget in state fiscal year 2019. Performance has exceeded the target of 80% since 2011. In response to an ODOT management assessment (McKinsey & Co. 2017), ODOT revised its construction on-budget measure to be more consistent with peer DOTs and to also account for the appropriate cost accounting of CCOs for on-budget measurement. Any project on-budget measure must have a final expense figure to compare to a baselined budget. For Construction Projects On-Budget, this baselined budget is the Net Construction Authorization set at contract award. For most projects total construction expenses are used to determine on-budget performance; however, there are circumstances, described below, where ODOT would adjust this figure based on the type of expenses incurred.

Management Comments:

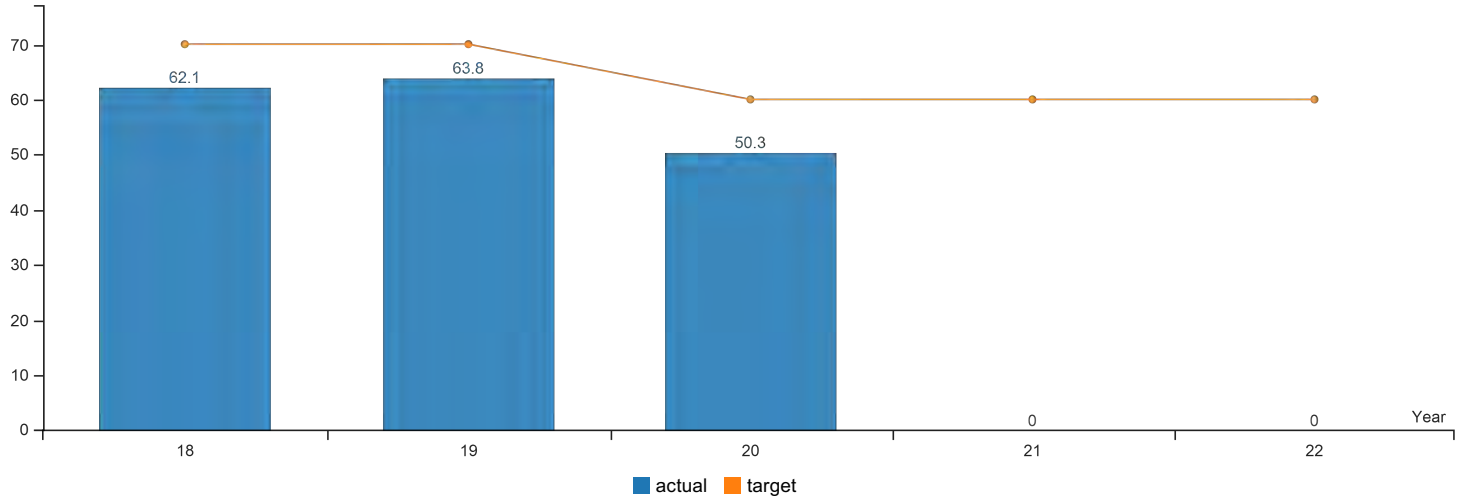
Our goal for any given construction project is to ensure that total construction costs do not exceed the project's original construction authorization (i.e. budget) by more than 10%. We achieve this through accurate schedule and budget development and effective contract and risk management throughout the life of the project. ODOT has redefined how we categorize contract change orders (CCO) that affect project expenditures, allowing us to determine which changes were avoidable, unavoidable, or elective. By doing so and reporting on the frequency of and reasons for different CCO types, ODOT can provide greater transparency of its change management practices and take actions to reduce the number of avoidable contract change orders that can negatively impact project expenses and schedules. The target is set at 80% of projects. This was established for consistency with peer DOTs, but will be revised as our capability increases to reduce avoidable contract changes.

Factors Affecting Results

Final construction costs can incorporate a number of components not included in the original authorization amount. These cost components can include variance between actual and planned quantities, contract change orders, extra work orders, force accounts, pay factors, escalation/de-escalation, and anticipated items. These components can result in positive or negative cost adjustments in the contract. While such components are estimated when project budgets are established, uncertainties are inherent in any complex construction project. For example, market trends such as higher than expected inflation and rises in steel, oil, and asphalt prices can contribute to cost increases. Unanticipated geological features, archeological finds, or environmental impacts can also lead to unanticipated costs. Not all unanticipated costs are a bad thing, however. The expansion of a project's scope in construction, for example, can meet agency goals and regional needs despite increasing overall project costs. ODOT's new on-budget measure accounts for this by adjusting the final expense figure in the case of elective actions and unavoidable contract changes. For this on-budget measure, circumstances allowing for the adjustment of the final expense figure include: elective expansion of project scope by ODOT, new requirements or interpretations from regulatory agencies, including FHWA, affecting the construction contract, and unavoidable budget impacts due to natural events. Circumstances that would not result in adjusting the final expense figure include: errors in plans, specifications, and/or design, unacceptable traffic impacts, and construction engineering errors.

KPM #12	DMV Field Office Wait Time - Percentage of DMV Field Office Customers Served within 20 Minutes
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
DMV Field Office Wait Time - Percentage of DMV Field Office Customers Served within 20 Minutes					
Actual	62.10%	63.80%	50.30%	No Data	No Data
Target	70%	70%	60%	60%	60%

How Are We Doing

The official measure started in FY 2015 with 65% and dropped to 60% in FY 2016 which is about the time Oregon became one of the top states for in-migration of residents from other states. A slight improvement was experienced in FY 2017 of 62.1% and continued to improve in FY 2018 to almost 64%.

Management Comments:

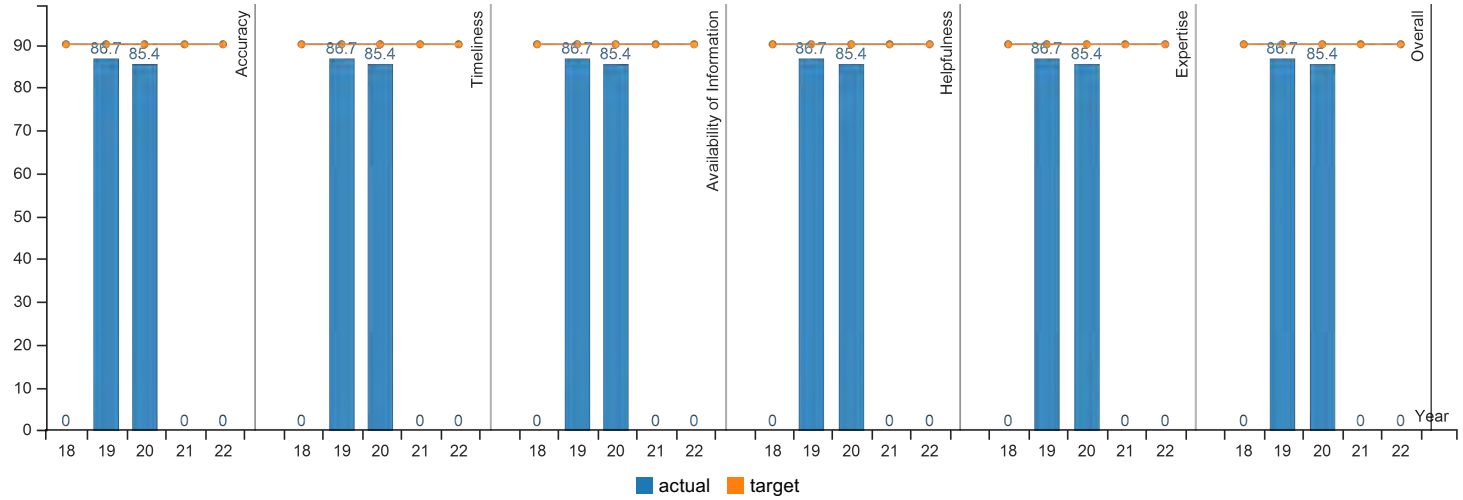
DMV strives for high quality service in each of its 60 field offices, and a primary measure of quality is customer wait time. Customer satisfaction surveys include factors such as employee courtesy, efficiency and professionalism as equally important to how long a customer waits. The primary strategy is to reduce in-person visits by completing transactions in the first visit. DMV also encourages use of alternative channels such as online services at DMV2U or the mail. Simple transactions such as vehicle registration renewals, address changes, custom plate orders, and notice of vehicle sale can be done online instead of visiting an office. Passenger vehicle registration is also renewed through our partnerships with DEQ and their emissions testing stations. Customer questions can be answered over the phone or by visiting the DMV website, rather than appearing in person at an office. Other strategies to reduce wait time include lobby greeters, express counters, lobby management stations, relief help between offices, alternative work shifts, and using a mixture of permanent and temporary employees to help provide coverage during busier times. DMV offers third-party driver skills test services as an option for CDL and regular Class C licensing. Many teenager drivers complete a Driver Education course that includes a skills test which is certified to replace the required test at DMV. Motorcycle driver skills tests are conducted by Team Oregon, a safety program funded by ODOT in partnership with Oregon State University. Third party services help enable DMV staff to assist customers in the office more efficiently instead of conducting driver skills testing outside the office. The target is to serve at least 60% of field office customers within 20 minutes of entering the facility. Customer surveys indicate that people generally expect to wait 20 minutes or less, and their level of satisfaction decreases with longer delays in receiving service. This Key Performance Measure (KPM) approved by the Oregon Legislature in 2015 provides an indicator of actual customer experience in DMV offices. The agency is proposed a 60% target for 2019-21 due to employee

participation in a major computer system replacement (system configuration, testing, and training) and the issuance of driver licenses and ID cards that comply with federal Real ID standards in July 2020.

Factors Affecting Results

The number of customers visiting an office and the time of day, plus the mixture and complexity of transactions, play major factors in the customer wait time experience. Another factor is the number of approved positions, and the ability to keep positions filled with trained employees. Additional online services via the Service Transformation Program (STP) will reduce the need for in-person visits. Installing new lobby management systems and self-service kiosks would improve the efficiency of offices, and continued exploration of business process improvements and staffing strategies should increase the throughput of existing offices. A new computer system was installed in January 2019 that streamlined vehicle title and registration transactions. However, it added steps for field office staff to complete and required additional training. Another new system is scheduled for July 2020.

KPM #13	Customer Satisfaction - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise, and availability of information.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2018	2019	2020	2021	2022
Accuracy					
Actual	No Data	86.70%	85.40%	No Data	No Data
Target	90%	90%	90%	90%	90%
Timeliness					
Actual	No Data	86.70%	85.40%	No Data	No Data
Target	90%	90%	90%	90%	90%
Availability of Information					
Actual	No Data	86.70%	85.40%	No Data	No Data
Target	90%	90%	90%	90%	90%
Helpfulness					
Actual	No Data	86.70%	85.40%	No Data	No Data
Target	90%	90%	90%	90%	90%
Expertise					
Actual	No Data	86.70%	85.40%	No Data	No Data
Target	90%	90%	90%	90%	90%
Overall					
Actual	No Data	86.70%	85.40%	No Data	No Data
Target	90%	90%	90%	90%	90%

We continue to achieve high overall customer service ratings. On the whole, we continue to provide customers with good to excellent service. Variations in results between 2008 and 2016 are not statistically significant and have been near the target of 90 percent. 2018 is within 3% of our goal and was the first year to combine the results from three service areas. 2020 saw a slight decrease to be within 5% of goal considering the increased demand for services with the rising population we are continuing to work hard for our customers. Data to compare with other state departments of transportation is not available. Specific to motor carrier regulation, Oregon is one of just a handful of states asking the trucking industry about satisfaction with motor carrier enforcement.

Management Comments:

Beginning with 2018, Ask ODOT customer service survey was added to data from Driver & Motor Vehicle Services Division (DMV) and Commerce and Compliance Division (formerly Motor Carrier Transportation Division.) The sampling of customers for the 2020 survey included major customer groups of DMV, Commerce and Compliance Division, and Ask ODOT. We will continue to monitor customer satisfaction levels and take corrective action as needed.

Factors Affecting Results

DMV, Commerce and Compliance, and Ask ODOT conduct surveys of customers based on the recommended Statewide Customer Service Performance Measure guidelines. The survey results are combined to determine a weighted average percentage of customer satisfaction rated "Good" or "Excellent." DMV changed its methodology in 2018 to send surveys quarterly to a sampling of customers who visited DMV field offices. Customers are selected randomly from the DMV computer system database of driver and motor vehicle transactions during the previous quarter. The quarterly survey results are then averaged to determine the DMV customer satisfaction results used for this report. For the 2019 quarterly reports, DMV averaged a response rate of 24.45%. DMV completed a major computer system upgrade in January 2019 that changed business processes for vehicle transactions and began work on the driver system replacement. DMV field office employees used both the legacy driver system and the new vehicle system during 2019, which contributed to longer wait times and lower customer satisfaction scores.

Commerce and Compliance Division revised their 2020 survey to an online only survey of companies subject to safety compliance reviews, truck safety inspections, or audits. The surveys also cover commercial drivers subject to driver safety inspections and persons calling for registration or over-dimension permits. The survey had a total of 151 responses.

Ask ODOT surveys averaged 112 responses monthly. Ask ODOT is a first point of contact for information, services or issues resolution with ODOT. Staffed by experienced employees, Ask ODOT representatives answer questions on the spot or refer you to a broad range of contacts within the agency.

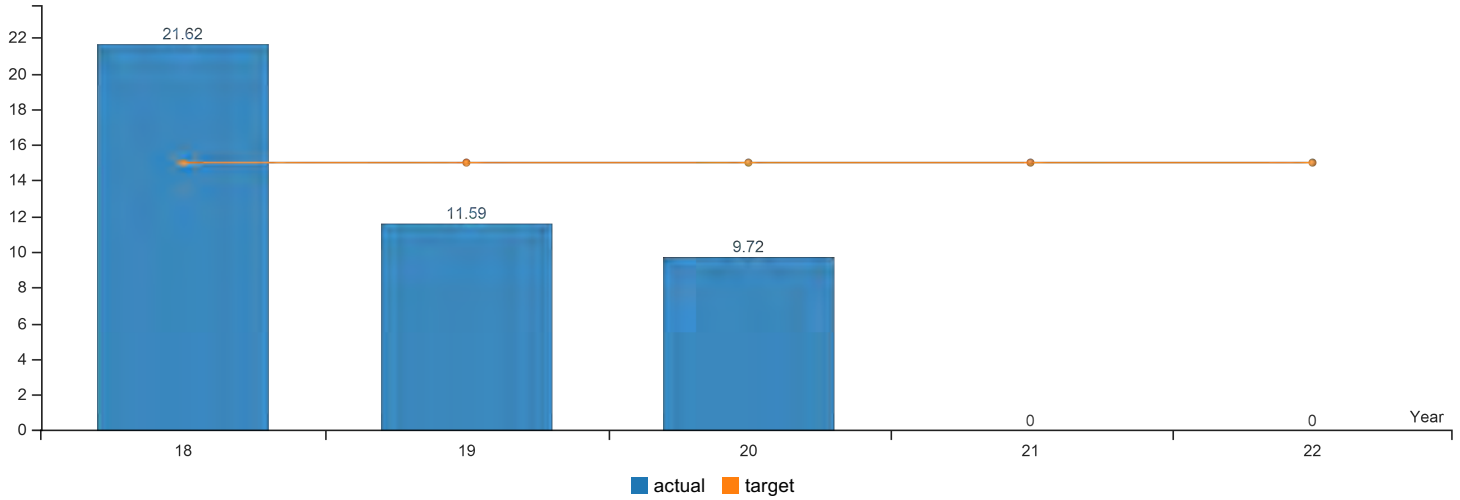
Ask ODOT Trends and Topics:

Illegal Camping: This problem is growing statewide and homeowners believe ODOT is liable. It’s a visible problem and more people are asking why the agency doesn’t enforce the law (illegal camping).

Technology Expectations: Oregonians expect immediate answers and are frustrated with the need to research. People expect instant answers from databases and are less patient with waiting for answers.

KPM #15	Certified Firms (DMWESB*) - Percent of ODOT Awarded Contracts to Oregon Certified Small Businesses.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2018	2019	2020	2021	2022
Certified Firms (DMWESB*)					
Actual	21.62%	11.59%	9.72%	No Data	No Data
Target	15%	15%	15%	15%	15%

How Are We Doing

ODOT tracks and reports on awards made to firms that are certified by the Certification Office for Business Inclusion and Diversity (COBID); this includes disadvantaged business enterprise, minority- and woman-owned and emerging small business certifications, or collectively reported as "certified firms." Since 2016, we have also tracked and reported on businesses that are owned by service-disabled veterans. Reporting on all certified firms winning contracts as prime contractors and those certified firms working as subcontractors is a more accurate and complete representation of how ODOT uses these firms. The agency also sets internal targets for payments to these certified firms and implements programs and supportive services to encourage participation. The certified firms' aspirational targets are set on state-funded-only projects over $100,000. The aspirational targets are not a condition of contract award; rather the target represents the level of certified small business participation ODOT has determined is reasonably achievable in the scope of work, availability of certified firms, and the logistics of the project; such as duration and location.

Management Comments:

ODOT is committed to programs that encourage the participation of small businesses, including minority- and women-owned firms, in contracting opportunities with the Department across divisions and business lines. To that end, we implement the state Emerging Small Business (ESB) Program and ODOT Small Contracting Program (SCP), facilitate numerous small business supportive services including mentoring and training opportunities, and sponsor outreach events to communicate contracting and business development opportunities to certified firm communities.

These programs and initiatives are intended to ensure ODOT and our contractors comply with state and federal non-discrimination laws; create a level playing field for small businesses to compete fairly for contracts; ensure only eligible firms benefit from the programs; help develop firms to compete successfully in the marketplace outside the programs; and assist small businesses in overcoming barriers to participation in ODOT's procurement and contracting processes.

We provide statewide training for project management and field staff and we reach out to certified firms to let them know about opportunities and resources for working on ODOT projects. Due to the wide variation in metrics, it is not statistically feasible to compare our overall goals on a state-to-state basis.

Factors Affecting Results

ODOT Information Systems completed a project recently to integrate all data systems to provide comprehensive information. This system will provide an enterprise approach to data collection and reporting.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
Audits completed by the Secretary of State Audits Division							
Management Letter 730-2020-01-01 Selected Financial Accounts For the Year Ended June 30, 2019	Apr 2020	Secretary of State Audits Division	The audit identified a deficiency in internal control considered to be a significant deficiency. It also identified three matters that represent opportunities for strengthening internal control.	In order to address the significant deficiency, management should strengthen review procedures to help ensure that Motor Fuels Tax entries are accurately recorded and classified in the accounting records. In order to address the opportunities for strengthening internal control, ODOT management should: 1. Ensure that the security profiles of employees with access to the Oregon State Payroll Application are properly entered in the security request system so appropriate security reviews occur. 2. Strengthen the review process for the Department of Motor Vehicles (DMV) daily reconciliations to help ensure unresolved differences are reasonably explained. 3. Ensure the fee allocation rates are correct in the DMV accounting system and consider correcting the underpayment.	Management agreed with the recommendation and the opportunities to strengthen internal control.	Management has implemented the recommendation and addressed the opportunities for strengthening internal control.	None.
Management Letter 730-2020-03-01 Statewide Single Audit of Selected Federal Programs For the Year Ended June 30, 2019	Apr 2020	Secretary of State Audits Division	The audit did not identify any deficiencies in internal control over compliance considered to be material weaknesses.	No recommendations issued.	No response required.	No actions required.	None.
No. 2020-29 ODOT Oversees a Robust Project Delivery Process, yet Opportunities Exist to Further Improve Work Zone Safety	Sep 2020	Secretary of State Audits Division	1. ODOT has a robust project delivery process that supports traffic control and permanent design decisions that emphasize the safety of both workers and transportation users. 2. ODOT has taken steps to standardize some process elements and promote greater consistency of practice across the state, which further support the design of safe work zones. ODOT could benefit from expanding these efforts to include the creation of a statewide transportation management plan template and more opportunities for	To further enhance transportation safety measures during project design, ODOT should: 1. Develop a template for the Transportation Management Plans to support greater consistency in design decisions between regions and clarify expectations for consultant designers. 2. Create more opportunities for traffic control designers to visit work sites during design and construction, which would bolster their working knowledge and better inform design decisions. For example, designers could regularly participate in ODOT's biennial work zone reviews in their regions. 3. Formalize a feedback loop between design and construction staff throughout	Management agreed with the recommendations.	Management has implemented recommendations 1, 3-5, & 7-10; and is in the process of implementing 2 & 6.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
			designers to visit work zones and receive feedback throughout project delivery. 3. ODOT should formalize and clarify expectations around stakeholder involvement in project design to continue to meet the needs of public safety and traffic mobility in work zones. Stakeholder feedback is important to project success but must be balanced with the technical expertise of ODOT staff and consultants.	the life of the project to enhance the viability of design decisions. To strengthen its control framework around stakeholder participation in project delivery, ODOT should: 4. Create a charter for the Mobility Advisory Committee to clarify its role in project delivery, level of responsibility, and standard voting procedures. 5. Once the charter is created, review MAC and Stakeholder Forum membership and perform outreach to ensure that the needs of diverse stakeholder groups are sufficiently represented during project delivery review. 6. Review, update, and align ODOT policies and procedures to clarify ODOT staff and stakeholder roles and responsibilities in the design review process. 7. Observe the administrative rule requiring the agency to engage with a specific group of stakeholders during Stakeholder Forums during the project delivery review process. Specifically, ensure that outreach to bicycle and pedestrian advocacy groups is regularly performed at the state and local level. 8. Create comprehensive criteria for deciding which projects should be reviewed by the MAC. 9. Ensure that new and existing criteria for MAC project selection reviews are applied. 10. Create and track performance metrics for the Mobility Unit and mobility reviews that take place during the design process.			
Management Letter 730-2020-12-01 Engineering Rate Review	Dec 2020	Secretary of State Audits Division	It appears that ODOT's current procedures are appropriately designed to address most aspects of the Federal Acquisition Regulations (FAR) through their cognizant reviews, such as executive compensation, utilization rate analysis, and quality assurance procedures. ODOT procedures included additional steps around executive compensation, in accordance with the 2009 Office of Inspector General audit that called for	We recommend ODOT assess their cognizant review procedures to ensure all references are up to date and that program steps clearly detail the source requirement of the planned procedures.	Management agreed with the recommendation.	Management has implemented the recommendation.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
			further review by both the auditors and the Architecture & Engineering firms. However, we did identify areas for improvement. During our review, there were instances in which references to the American Association of State Highway and Transportation Officials (AASHTO) guide were not current, although the information in the procedure still appeared accurate. Procedures encompass FAR, AASHTO Guide, and state-specific testing. However, program steps did not clearly identify the source for each.				
Management Letter 730-2020-02-01 Selected Financial Accounts For the Year Ended June 30, 2020	May 2021	Secretary of State Audits Division	The audit identified a deficiency in internal control considered to be a significant deficiency. Department staff perform a monthly reconciliation between each Statewide Financial Management Application (SFMA) receipted cash account and its equivalent Transportation Environment Accounting Management System (TEAMS) cash fund. During a review of the June 2020 reconciliation, we found that one new D23 fund was not included in the reconciliation. The fund was established in November 2019 and although it had a fund balance of $1.7 million it had never been reconciled to TEAMS, despite management review of the reconciliations. After notifying department staff, the fund was reconciled; no misstatements were found. Also, in the prior fiscal year, the Audits Division reported a significant deficiency related to the department's review of motor fuels tax entries in a letter dated January 10, 2020. During fiscal year 2020, the department	The audit recommended that the reconciliation accountant receive email notification when new funds are established, so they can be processed in the TEAMS - SFMA fund reconciliation accordingly. Additionally, an SFMA query should be developed to identify all SFMA D23 funds with activity to ensure all active funds are included in the reconciliation. During the course of the audit, the Audits Division became aware of matters that are considered opportunities for strengthening internal controls. The audit included the following recommendations: 1. Ensure that all relevant costs are included in the infrastructure database. 2. Ensure State Transportation Improvement Fund Formula Fund distributions are calculated accurately. 3. Ensure federal reimbursement rates are entered accurately in TEAMS.	Management agreed with the recommendation and accepted the opportunities for strengthening internal controls.	Management has implemented the recommendation.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
			corrected the finding by creating and reviewing reports designed to capture anomalies in the data and compare data in the Fuels Tax System to data in TEAMS.				
Management Letter 730-2020-06-01 Risk Assessment Management Report	June 2021	Secretary of State Audits Division	In response to a request by ODOT, this was a limited review of the department's field office inventory controls. The objective of was to review the department's controls over small equipment and other inventory to identify opportunities to improve or enhance controls. The review focused primarily on small equipment purchased and controlled by Region 1 maintenance field office staff.	The review identified the following opportunities to strengthen purchasing and inventory controls: • To ensure adequate segregation of duties, consider separating the purchase and tracking of inventory responsibilities. • To improve record keeping and better ensure equipment inventory is complete and accurate, reconcile the Region 1 inventory tracking sheet to the accounting records. • To ensure adequate and consistent reviews, develop written policies and procedures requiring district managers review and document their review of invoices and burn rate reports • To help identify purchasing trends or unusual activity, consider developing and performing analytical procedures.	Management has accepted the opportunities to strengthen purchasing and inventory controls.	No action required.	None.
Report 2021-30 Report: ODOT Worked Quickly to Oversee the Largest Wildfire Debris Removal Operation in State History	Oct 2021	Secretary of State Audits Division	At the request of ODOT, this was a limited review of its hazardous tree removal operations due to public concerns over the extent of trees tagged and cut down in the fire corridors after a fire that represented the biggest and most expensive emergency disaster event in Oregon history. This report was produced to provide real-time information on recovery operations underway and to answer five questions about the ODOT wildfire debris removal work underway across the state: 1. Who cut down trees due to the 2020 wildfires on or near highway corridors? 2. How was ODOT's criteria for assessing hazardous trees determined, what were the criteria factors, and were any changes made to it during recovery efforts? 3. What efforts has ODOT made to preserve and consider	No recommendations issued. Opportunities for continuous improvement were cited in the following areas: • Future planning • Training and documentation • Delivering Oregon values and an equitable workforce • Contractor capacity and pre-contracting • Organizational development and field operations staffing • Coordination and information flow amongst stakeholders and jurisdictions	Management has scheduled an after action review process in January of 2022 where they will look at all operational elements of the wildfire clean-up efforts. As part of this review process the team will specifically look at the recommendations identified in the Secretary of State's review and will incorporate improvements into the agency's debris management plan, pre-disaster contracting and operational framework.	Management actions are pending an after action review.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
			ecologically sensitive areas and cultural resources when removing hazardous trees? 4. What happens to the trees that ODOT had cut on or near highway corridors? 5. What mechanisms are in place for evaluating the recovery efforts? (e.g., after action reports for continuous improvement mechanisms and capturing lessons learned)				

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
Audits completed by ODOT Audit Services							
Report 19-03 Construction Contract Change Orders	July 2019	ODOT Audit Services	The audit provided information for decision-makers on the significance of change orders in terms of time and cost, as well as timeliness of change order payments.	No recommendations issued.	Management accepted the audit.	No actions required.	None.
Management Letter 19-02 DAS Delegation	Nov 2019	ODOT Audit Services	The audit reviewed compliance with key requirements of the State of Oregon Delegation Agreement No. 639-11 (Agreement). The Agreement requires a periodic independent audit. The audit found that the ODOT Procurement Office (OPO) improved processes since the last independent audit, and overall complied with the terms of the Agreement, yet the consistency of some administrative processes could be improved.	OPO should: 1. Ensure all contracts issued under the Agreement reference the Agreement. 2. Ensure staff have completed all Agreement-required training and certifications prior to DAS delegation and at the time of providing DAS delegated procurement authority. 3. Ensure all Agreement-required documentation be provided in procurement files. 4. Work with DAS to clarify the Agreement as to how managers and position level underfills are evaluated with respect to Exhibit A requirements, updating applicable delegation orders as appropriate.	Management agreed with the recommendations.	Management has implemented the recommendations.	None.
Report 19-04 Right-of-Way Condemnation	Dec 2019	ODOT Audit Services	The audit looked at the Right-Of-Way (ROW) condemnation process to determine if there are common justifications for the use of condemnation and to identify the factors that determine the amount of time needed to acquire possession of property through condemnation.	Statewide Project Delivery Branch should: 1. Work with regions to determine if reducing the 17-week ROW HQ mandate for the condemnation process to better align it to actual performance for payment files will aid in project management. 2. Work with regions to ensure project schedules allow sufficient time for ROW negotiations before files are recommended for condemnation. 3. Determine if tracking the cost of ROW HQ staff time processing files through condemnation will assist in decision-making.	Management agreed with the recommendations.	Management has implemented the recommendations.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
Management Letter 20-01 Motor Carrier Contract Administration Follow-up	Feb 2020	ODOT Audit Services	The letter was a follow-up to a 2016 audit of Motor Carrier Contract Administration Practices. The 2016 audit had seven findings and this follow-up was able to complete testing for three of them. Four findings were not tested based on the contract terms, invoice amounts, and the nature of work done during the testing period for this follow-up. Based on results from the follow-up, we are considering three recommendations from the 2016 audit closed.	Motor Carrier should ensure that all staff performing contract administration duties complete required training.	Management agreed with the recommendation.	Management has implemented the recommendation.	None.
Report 20-01 Bid Communications	Mar 2020	ODOT Audit Services	The audit reviewed ODOT's policies and practices for communicating with planholders during the bid advertisement period of highway and bridge construction projects. It found that ODOT's communication practices adhered to federal and state requirements, and were generally consistent with practices of other state DOTs. It also found a uniform approach by Resident Engineers (REs) in handling planholder inquiries. Opportunities to strengthen practices include clarifying response timelines, improving RE familiarity with key policies and procedures, retaining documentation, and evaluating other options	ODOT should: 1. Revise policies to incorporate desired/expected department timeframes for responding to planholder inquiries. 2. Take steps to ensure REs are sufficiently familiar with ODOT's policies and procedures related to planholder communications to implement them in a compliant and uniform approach. 3. Work with RE offices to ensure that communications with planholders are properly archived and retrievable. 4. Engage with stakeholders to evaluate best practices related to planholder communications, including how best to publish planholder questions and ODOT answers.	Management agreed with the recommendations.	Management has implemented the recommendations.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
			for planholder communications.				
Report 20-02 Construction Contract Change Order Costs	Apr 2020	ODOT Audit Services	The audit looked at ODOT's practices related to change order pricing. Highway construction contract change orders are not directly subject to competitive bidding. As a result, Resident Engineers employed a variety of practices to independently estimate or otherwise justify costs of change orders. Based on our work, for greater transparency and accountability we recommend that ODOT improve certain aspects of CCO supporting documentation, provide additional guidance on evaluating contractor cost reduction proposals, and take steps to better assure that unbalanced bids are not adversely affecting highway construction contracts.	ODOT should: 1. Assure that the level of CCO documentation aligns with the desired level of transparency and accountability. 2. Include in the CCO documentation the contractor's written cost estimate when provided. 3. Provide additional guidance on evaluating cost reduction proposals. 4. Periodically review bid prices for the potential of unbalanced bidding that could affect the award of contracts and total cost to the public under various actual scenarios.	Management agreed with the recommendations.	Management has implemented recommendations 2 & 3 and is in the process of implementing 1 & 4.	None.
Management Letter 20-02 Road Usage Charge Follow-up	May 2020	ODOT Audit Services	This was a follow-up to a 2017 report on the Road Usage Charge Program. The 2017 report had four findings and management had reported actions taken to address all four. Based on planning work for the follow-up, we are closing one	No recommendations issued.	Management accepted the results.	No actions required.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
			recommendation and will continue to monitor the other three through our risk assessment process.				
Management Letter 20-03 DMV STP Contract Payments Follow-up	Nov 2020	ODOT Audit Services	This was a follow-up to a 2018 audit on contract payments related to the DMV (Driver & Motor Vehicle Services) Service Transformation Program (STP). The initial audit found that contract payments were generally supported, but opportunities existed to better document intended payment amounts and improve transparency regarding project costs. Our follow-up objective was to determine whether DMV implemented the management actions generated after the 2018 report. The management actions were created to increase documentation and transparency. We found generally positive results though some areas need further strengthening.	DMV should: 1. Document the processes used to review project expenses and the Cost Methodology in written procedures. This would provide greater transparency regarding the process used to review project costs and the results of these reviews. 2. Clarify both the change order language in the original QA contract and intended payment amounts when cost ranges are used in the second QA contract.	Management agreed with the recommendations.	Management has implemented the recommendations from the initial audit.	None.
Management Letter 21-01 ODOT Liquidated Debt	Jan 2021	ODOT Audit Services	The objective of this audit was to determine how the composition of liquidated debt changed during fiscal years 2018 and 2019.	No recommendations issued.	Management accepted the results.	No actions required.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
Report 21-01 A&E Procurement Timeliness	Feb 2021	ODOT Audit Services	This audit reviewed the architectural and engineering (A&E) procurement process. We identified slowdowns occurring across the process with the most common being the timeliness of response between parties involved, adherence to statement of work (SOW) writing guidance, and level of priority by the region to advance the procurement. The audit also reviewed the process for setting disadvantaged business enterprise (DBE) goals for A&E contracts. We found that the goal setting process was followed; however, ODOT did not ensure consultants demonstrate commitment from DBE firms before contracts were executed. The report includes recommendations for addressing the common reasons for slowdowns in the procurement process, working with external parties involved in the process, and ensuring consultants provide documentation demonstrating commitment from DBE firms before executing contracts.	The ODOT Procurement Office (OPO) and the regions should: 1. Require staff to provide the draft SOW and any other required documents when submitting the personal services contract (PSK) request to OPO. Incomplete PSK requests should be returned to staff with an explanation of the missing information. 2. Determine if the OPO timeliness goals for A&E contracts are reasonable considering the capacity and ability of staff to meet them, among other indicators. 3. Communicate goals to staff and ensure proper monitoring of procurements to hold staff accountable to timelines. 4. Determine the feasibility of compiling the level of effort agreed to for contract tasks by consultants and create a resource for project staff to reference the data when generating internal cost estimates. 5. Work with the Oregon Department of Justice to determine steps that can be taken to align wording expectations and address inconsistent feedback from attorneys on SOW language. 6. Using the results of the previous step, create an inventory of SOW task language and make available for staff to use in developing a new contract SOW. Task language should be agreed to between OPO and the regions to reduce the level of revision necessary. 7. Work with the American Council of Engineering Companies of Oregon to determine what actions can be taken to improve practices during the procurement process. 8. Ensure consultants provide completed DBE commitment forms before executing the contract.	Management agreed with the recommendations.	Management has implemented recommendations 4 & 8 and is in the process of addressing the others.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
Management Letter 21-02 Region 5 Modular Housing	Apr 2021	ODOT Audit Services	The audit reviewed the recent procurement of modular homes to be used for employee housing at Basque Station and Juntura, two remote highway maintenance stations within Region 5. Our work focused on administrative practices, decisions, and environmental conditions that may have contributed to the cost difference incurred. Our review found several factors that likely explain, to some extent, the difference between the original cost estimate and the reported cost for the four homes.	Facilities Services should take the following steps: 1. For Capital Improvement (CI) projects competed in the last three years, compare actual costs with estimated costs at initial approval (inclusion on approved list of CI projects) to determine whether the differences noted in the modular home procurements were typical of CI projects or unusual. If typical, take steps to improve the cost estimating process for CI projects. Such steps might include obtaining cost estimate information from bidders on major building components as part of the solicitation submissions. 2. To encourage maximum competition when procuring employee housing, define the desired outcome in terms of size, building standards, and level of quality and allow either site-built or modular construction. 3. When employing a new procurement approach, do not start the procurement process late in a biennium and timely and effectively communicate the new approach to the potential contractor pool. 4. Explore methods that would allow carryover of CI funds into the following biennium and determine whether any are worth pursuing. 5. Ensure staff establish and document a clear understanding with contractors what the scope of work entails for a contract and hold contractors accountable to the scope of work during contract administration.	Management agreed with the recommendations.	Management has implemented recommendations 1 & 2 and is in the process of addressing 3,4 & 5.	None.
Report 21-02 Pavement Condition Data Integrity	Jul 2021	ODOT Audit Services	The audit evaluated whether the Pavement Management Program had a control structure to ensure pavement condition data are reliable, accurate and complete. We limited our scope to the data included in the 2018 Pavement Condition Report. Due to a number of control weaknesses, we were unable to confirm, with a high level of confidence, that pavement condition data are reliable and accurate. Improvements in quality control activities, contract enforcement, and documentation management are needed.	The Pavement Management Program should: 1. Evaluate the need to either build, acquire, or modify current software to manage the pavement condition data in a way that links data together and strengthens controls that ensure data are reliable, accurate and complete. If automation is not achievable, the Program should develop compensating controls using forms, logs, reports and other appropriate tools. To support lookups between segments and sections, a reference table should be created that documents the relationship between these data. 2. Examine current practices of how and why the Vendor data are edited to bring the ratings in line with older rating methods. 3. Strengthen procedures to ensure that control deficiencies are addressed and add monitoring controls to those processes with the highest risk of negatively affecting the pavement condition data accuracy and reliability. 4. Ensure that the Project Manager, and any other staff assigned contract administration duties, complete the DAS Contract Administration training and certification. 5. Establish a process that ensures records supporting key controls and contract deliverables are retained.	Management agreed with recommendations 3, 4 & 5; partially agreed with 2; and did not agree with 1.	Management is in the process of addressing those recommendations with which it agreed and the portion of the recommendation with which it partially agreed.	None

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
Report 21-03 Employee Leased Housing Program	Sep 2021	ODOT Audit Services	The audit reviewed the Employee Leased Housing Program to evaluate the consistency of governing documents, assess alignment of practices with those documents, and review fiscal accountability and equity for the program. It found that the program's governing documents aligned with statute and administrative rule. It also found that internal controls for fiscal management of the program need to be strengthened. Multiple shortcomings were identified that included appraisal timeliness and lease alignment, deposit and refund documentation, payment accuracy, rent reduction support, and lease terms. The combination of these weaknesses can create inequity in the program. District managers and tenants had positive feedback about the program's value and described the main benefits as aiding in ODOT's ability to respond timely to emergency and severe weather events, improving security at stations, and contributing to successful hiring.	Facilities Services should: 1. Complete appraisals on homes to meet OAR requirements and track when appraisals are needed on an on-going basis to ensure timely completion. 2. Review current rental rates to ensure alignment with appraised fair market rental rates for each property. Make any adjustments to leases as needed. 3. Ensure that deposits are required and collected in accordance with program requirements. Deposit payments and reimbursements should be documented in ODOT's accounting records. 4. Work with Financial Services to take corrective action with current and previous tenants on funds ODOT is owed and owes. 5. Complete a reconciliation of payroll deductions with active leases to ensure payments are correct. Set a regular reconciliation schedule for on-going review of deductions with lease terms. 6. Ensure consistency with lease terms and actual practices for utility payments by tenants. 7. Work with the Facilities Council and Facilities Steering Team to set regular reporting to ensure sufficient accountability for the housing program. Items to consider including in reporting: non-compliance, appraisal completion, occupancy rates, program changes, and process issues.	Management agreed with the recommendations.	Management is in the process of addressing the recommendations.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
Report 21-04 Green Light Program	Oct 2021	ODOT Audit Services	The objectives for this audit were to answer three questions related to weigh stations: • How different are the weigh in motion (WIM) scale weight readings compared to the static scale weight readings for trucks? • How did operations of the WIM scales align to the static scales? • How accurate are license plate reader (LPR) cameras used at weigh stations? WIM scale accuracy was determined by comparing a trucks weight on the WIM to its weight on the static scale. A sizeable portion of matches differed by more than 10% between the WIM and static scales. The WIM scales were also inconsistent in weighing the same truck on a single trip while static scales showed much higher consistency. Truck crossings did not follow the expected pattern of responding to the ability to bypass the static scale. Additionally, operations at scales may negatively influence the benefits of the program as the WIM scales and static scales were not regularly open at the same time. Lastly, LPR cameras were not	The Commerce and Compliance Division should: 1. Develop written procedures to calibrate WIM scales at installation and for on-going operations. 2. Complete regular calibration for WIM scales and maintain calibration records. 3. Determine if scale-crossing data can be used to monitor system performance. Items to consider include: a. Whether trucks pull into a static scale after receiving a red or green light b. When the static scales are open and closed c. When WIM scales are turned off and on 4. Track system uptime to know when troubleshooting occurs and technical fixes are required at WIM scales. 5. Determine what an acceptable accuracy level is for use of LPR cameras and consider if a tolerable accuracy can be achieved before expanding use at other scale locations.	Management agreed with the recommendations.	Management is in the process of addressing the recommendations.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
			accurate at a high rate at five scale locations.				
Management Letter 21-03 Contract Addenda Process	Oct 2021	ODOT Audit Services	This was an audit of ODOT's addenda process. The audit had two objectives. The first was to determine if the process for issuing addenda is documented and followed by staff, while the second was to categorize the changes made by addendum for contracts with bid let dates between January 1, 2019 and June 30, 2020. This was an informational report and did not include recommendations.	No recommendations issued.	Management accepted the results.	No actions required.	None.
Report 21-05 Mentor-Protégé Program	Nov 2021	ODOT Audit Services	This audit was a comprehensive review of ODOT's Office of Civil Rights' engagement in the Port of Portland's Mentor-Protégé Program (Program) with a focus on the ten ODOT-sponsored firms in the 2017-2020 cohort. The audit found that the protégés in the 2017-2020 cohort generally viewed the Program and the business management education they received as beneficial. Port staff received high marks and protégés shared examples of assigned mentors being helpful.	The Office of Civil Rights should: 1. Work with the Port to address protégés' feedback about the mentorship and consultant component of the Program. For example, one option for consideration might be changing mentors during the three years of the Program. 2. Revise Agreement language to reduce ambiguity in roles and responsibilities between ODOT and the Port, and for eligibility to participate in the Program. Specifically, clarify whether ODOT will only sponsor protégés who have worked on ODOT projects or if this is optional. 3. Establish clear goals for the ODOT-sponsored protégés, and track performance metrics. 4. Conduct oversight of the partnership with the Port to ensure that the Port fulfills its requirements as described in the Agreement. 5. Ensure the Port provides required reporting to ODOT and retains the documentation.	Management agreed with the recommendations.	Management is in the process of addressing the recommendations.	None.

Summary of Audit Reports July 1, 2019 – December 31, 2021

Audit Report Title	Date	Audit Office	Key Findings	Major Recommendations	Agency Response	Management Actions	Policy Package
			It also identified aspects that need strengthening. Some protégés said that the mentorship and consulting components of the Program could be improved. Goals and objectives were not clear and OCR did not track performance. Also, OCR did not ensure that the Port followed through on all of its responsibilities as outlined in the Intergovernmental Agreement between OCR and the Port.				

Summary of Audits in Progress as of December 31, 2021

Audit Title	Audit Type	Audit Office	Audit Description
Audits in progress by ODOT Audit Services			
ADA Curb Ramps Cost Analysis	Performance	ODOT Audit Services	This is a real-time audit of the costs associated with the design and construction of American Disabilities Act curb ramps.
A&E Partial Pay Process	Performance	ODOT Audit Services	This is a real-time audit of the new program for partial payment of Architecture & Engineering consultant invoices to expedite the disbursement of funds.
Project Delivery Initiative Implementation	Performance	ODOT Audit Services	The audit is reviewing recently implemented initiative(s) by the Statewide Project Delivery Branch to determine effectiveness of changes and standardization of practices statewide.
Amtrak Cost Sharing	Performance	ODOT Audit Services	This audit is reviewing the cost allocation and agreement outcomes between ODOT, Amtrak, and the Washington Department of Transportation.
DMV MPG Ratings	Performance	ODOT Audit Services	The audit is reviewing the methodology used by Driver and Motor Vehicles to determine the mile per gallon rating for vehicles in implementing increased registration fees.
Audits in progress by the Secretary of State Audits Division			
Information Technology Controls: Review and evaluate the effectiveness of key general and application controls for the Transportation Environment Accounting and Management System	IT	Secretary of State Audits Division	The purpose of this audit is to support SOS Audits Division financial auditors by reviewing and evaluating the effectiveness of key general and application controls for the Transportation Environment Accounting and Management System (TEAMS) system, with some possible limited review of other associated applications.
2021 Statewide Financial Audit	Financial	Secretary of State Audits Division	This is the annual audit of the State of Oregon's financial statements and related note disclosures included in the Annual Comprehensive Financial Report (CAFR). The purpose of this audit is to express an opinion on whether the financial statements presented in the CAFR are fairly presented, in all material respects, in conformity with generally accepted accounting principles. Audit work to be performed at the Oregon Department of Transportation for the year ending June 30, 2021, will, in part, allow the Audits Division to achieve this objective. The Division will audit selected financial accounts determined to be material to the State of Oregon's financial statements.
FY2021 Federal Compliance audit of the Formula Grants for Rural Areas program	Financial	Secretary of State Audits Division	The objectives of the federal compliance audit are to (1) determine whether the state has complied with federal statutes, regulations, and the terms and conditions of federal awards that may have a direct and material effect on each of its major programs, (2) determine whether the schedule of expenditures of federal awards is stated fairly in all material respects in relation to the state's financial statements as a whole, and (3) obtain an understanding of internal control over federal programs; plan the testing of internal control over compliance for major programs to support a low assessed level of control risk for the assertions relevant to the compliance requirements for each major program; and perform testing of internal control as planned.

2019 - 2021
Affirmative Action Plan Progress Report

Oregon Department of Transportation

This report summarizes the progress the Oregon Department of Transportation has achieved towards its affirmative action strategies offered for the 2019–2021 biennium and describes how these strategies lay a foundation for continued work. This report provides information and demographics as of June 30, 2020.

As of June 30, 2020	Total Employees	Men	Women	White	BIPOC*	People w/ Disabilities	Veterans
Baker County	50	31	8	34	5	0	3
Benton County	54	35	19	47	7	2	4
Clackamas County	133	95	37	110	23	2	4
Clatsop County	58	46	12	50	8	1	6
Columbia County	18	13	5	16	2	1	4
Coos County	51	38	13	47	4	1	2
Crook County	11	10	1	10	1	0	0
Curry County	16	12	4	15	1	0	1
Deschutes County	274	203	71	256	18	7	27
Douglas County	174	125	49	160	14	5	12
Gilliam County	13	13	0	11	2	0	1
Grant County	20	19	1	19	1	0	1
Harney County	19	17	2	19	0	0	0
Hood River County	46	40	6	39	7	1	2
Jackson County	160	116	44	134	26	5	14
Jefferson County	12	9	3	10	2	1	1
Josephine County	39	27	12	24	5	1	6
Klamath County	83	71	12	77	6	1	15
Lake County	21	19	2	20	1	0	3
Lane County	156	105	51	134	22	6	13
Lincoln County	30	26	4	28	2	0	3
Linn County	44	35	9	39	5	1	4
Malheur County	70	60	10	60	10	1	4
Marion County	2203	1071	1053	1823	301	120	204
Morrow County	8	8	0	8	0	0	0
Multnomah County	547	343	203	417	129	12	34
Polk County	3	1	2	3	0	1	1
Sherman County	12	11	1	12	0	0	0
Tillamook County	13	12	1	12	1	0	0
Umatilla County	106	79	26	93	11	3	11
Union County	143	111	32	135	8	3	14
Wallowa County	8	7	1	8	0	0	0
Wasco County	57	51	6	47	0	0	5

As of June 30, 2020	Total Employees	Men	Women	White	BIPOC*	People w/ Disabilities	Veterans
Washington County	49	24	25	32	17	0	2
Wheeler County	13	10	3	12	1	0	1
Yamhill County	19	14	5	17	2	0	1
Total	4722	2907	1727	3987	652	176	403

**BIPOC (Black, Indigenous, and People of Color) has traditionally been reported as minority, but as these identities represent the global majority and BIPOC has been adopted by the enterprise, the language has been shifted. ODOT includes the following racial/ethnic identities: American and Alaskan Native, Asian, Black/African American, Latinx, Native Hawaiian, Two or More races. Additionally 83 employees did not report a race or ethnic identity.*

ODOT'S WORKFORCE DEMOGRAPHICS

As of June 30, 2020 ODOT's workforce composition was as follows:

	Total Employees	% Women	% White	% BIPOC	% People w/ Disabilities	% Veterans	Veterans
ODOT Total	4722	37%	84%	14%	4%	9%	3

PLAN STRATEGIES

The ODOT 2019-2021 Affirmative Action Plan offered five strategies as a part of the agency reorganization. These strategies serve as guideposts for agency priorities and the strategic business plan implementation. This section presents those strategies and highlights the progress that has been made through programming, planning, hiring, and research.

1. ODOT is creating a separate equity, diversity and inclusion plan for review and approval by the new Agency Leadership Board. This plan includes centralizing equity efforts, creating the leadership structure to support efforts, re-designing equity training, and creating alliances and partnerships. Once this plan is approved, the new equity officer will be charged with putting the plan into action.

    a. Starting in August 2019, ODOT used the enterprise rotation program to research diversity, equity, and inclusion at the agency. This included pulse checks with the Agency Leadership Board, leading a workshop at the Fall Forum, and standing up the Workforce Council, which is focused on internal processes around leadership development. This rotation created groundwork for the recruitment and hiring of the Assistant Director of Social Equity, a position that was a part of the reorganization.

    b. The Assistant Director of Social Equity will lead Affirmative Action work as a part of the Office of Social Equity, moving those responsibilities out of Human Resources. In addition, the new assistant director will be tasked with developing the new equity, diversity and inclusion plan for the agency.

    c. In mid-April 2020, the Assistant Director of Social Equity began reviewing ODOT's culture, building upon strengths, and developing goals and metrics to close diversity, equity, and inclusion gaps. Working with an Equity Workgroup made up of ODOT leadership – so we can create high level goals – a plan emerged to create a larger agency-wide group to develop regional and role-focused metrics for approval by The Oregon Transportation Commission in October 2020.

2. ODOT Human Resources will explore ways to leverage major projects, whether funded through federal highway dollars or legislative direction (such as from HB 2017), for community engagement and EEO recruitment activities, with the intent of making a stronger commitment to building and implementing programs in the 2021-23 biennium to achieve this objective.

    a. ODOT has done public outreach on multiple projects, especially in Region 1, during both design and construction. This outreach happened in up to five languages (English, Spanish, Vietnamese, Russian, Chinese) – including written materials, in-person meetings for right of way, access management and open houses with language interpretation.

    b. We have teamed up with the Muslim Education Trust to host a project open house in February 2020 to reach out to the Muslim community. This was ODOT's first time reaching out to work with the Muslim community. Our partnership

included ODOT paying facility fees and fees for interpretation and assistance with outreach to garner attendance of around 25 to 30 people.

c. The Urban Mobility Office, which is home to three mega-projects as part of HB 2017, has created community advisory and accountability bodies that meet monthly to offer feedback on projects and are part of the decision making process for project design and contractor hiring.

d. Currently, the Office of Social Equity is working on ways to build a consistent community engagement framework to ensure that voices are not only heard but are evident in ODOT decision making and investment. Because there are several committees currently connected to ODOT, we are evaluating how people sit on these committees to ensure they represent the state in its entirety.

3. ODOT Human Resources will explore establishing and/or participating in communities of interest with other agencies for specific recruitment programs, such as seasonal hiring, to improve outreach to and applications from underrepresented communities. Our intent is to implement programs that will strengthen our hiring practices for these positions, and possibly others, in the 2021-2023 biennium plan.

   a. ODOT takes great pride in working with multiple K-12 educational institutions and coalitions that not only bring awareness to transportation careers for girls and BIPOC youth. ODOT employees have presented directly to these groups at workshops, schools, and summer programs, both in person and most recently virtually.

   b. The hiring of the Assistant Director of Social Equity pulls the affirmative action work out of Human Resources and as such, helps us ask questions agency-wide about our hiring, retention and promotions. In preliminary review, we have found gaps that lean into bias in our hiring process, so we are currently working on evaluating our interview and scoring processes more completely to minimize bias.

4. ODOT Human Resources will review its current pipeline programs, including the Maintenance Trainee Program and the Engineering Cross Walk Program, to improve both entry into and career growth within ODOT for members of underrepresented populations.

   a. These programs have not yet been evaluated and at this time, we are not sure if this is the best strategy for diversifying our workforce. We are planning to better understand these particular programs.

   b. In order to improve entry into ODOT careers, we are using some recruitment tools that assist in diversifying our candidate pools and will measure that impact in the next year.

5. ODOT's Agency Leadership Board has set as a tier 1 priority establishing a succession planning program; this new program will encourage the development of and placement of protected class and other disadvantaged employees into key positions.

   a. Since July 2019, ODOT has hired or promoted 16 people who identify as women and 11 who identify as BIPOC into key leadership positions.

   b. Additionally, the Office of Social Equity is using a temporary half-time position to focus on leadership development and succession planning until August 2021.

NEXT STEPS

To support progress towards ODOT's affirmative action goals and to promote diversity and inclusion in our workforce, the Office of Social Equity is building out the goals below with measurable deliverables with a team of employees statewide.

- **Culture, Workforce, Operation, and Policy Goal:** Build a diverse workforce, supported by equitable operations and policies, and establish an informed culture that delivers authentic inclusivity.
- **Economic Opportunity:** Promote economic opportunity for Oregonians through transportation investments, including working with businesses owned by Black, Indigenous, People of Color (BIPOC), women, and others who have been historically and/or are currently marginalized.
- **Engagement:** Utilize the viewpoints of those who reside in the communities ODOT serves and who are likely to be affected by the decisions ODOT makes.

Oregon Department of Transportation
Additional Partnerships

The list below is meant to provide an overview of the many groups we work with to provide a generalized breadth of our external engagement. Listed are some examples of governor appointed committees, statewide advisory and topic committees, state agencies, academic institutions, and many others.

The Transportation Policy Group was established by the Governor's Office, the Oregon Transportation Commission, ODOT, the League of Oregon Cities, the Association of Oregon Counties, and the Oregon MPO Consortium to discuss issues and policies of mutual concern and to work jointly on policies, programs and activities that affect transportation in Oregon.

Oregon Transportation Safety Committee (OTSC) was formed in 1969 by the Legislature as the guiding board for highway safety programs, laws, research, and outreach in Oregon. In 1991, the OTSC merged into ODOT and became an advisory committee to the OTC and the department on highway safety matters. Committee members are Governor-appointed to four-year terms. The committee's primary areas of interest include speed, impaired driving, safety belts, community programs, and driver education.

Governor's Advisory Committee on DUII (Driving Under the Influence of Intoxicants) broadly represents public and private organizations involved in DUII countermeasures, victims of intoxicated drivers, and the general public and to heighten public awareness of the seriousness of driving under the influence of intoxicants.

Governor's Advisory Committee on Motorcycle Safety focuses on rider education, riding under the influence of intoxicants, road hazards unique to motorcyclists, motorist awareness of motorcycles, sharing the road, and other safety issues. The committee works closely with ODOT to find solutions to engineering-related safety issues that affect motorcyclists. All members are Governor-appointed and serve four-year terms.

Oregon Bicycle and Pedestrian Advisory Committee (OBPAC), established by state statute in 1973, is a Governor-appointed committee that advises ODOT about bicycle and pedestrian traffic and the establishment of bikeways and walkways.

Driver Education Advisory Committee (DEAC) advises and confers on matters pertaining to the establishment of rules necessary to carry out the duties of the driver education program, reviews and updates guidelines for the operations of the Driver and Traffic Safety Educations Program and promotes the graduated driver licensing program.

Public Transportation Advisory Committee (PTAC) was established by the OTC in 2000. The purpose of PTAC is to provide advice to OTC and PTD to assist in developing transit policies and programs, and to serve as a forum for discussing and identifying public transportation issues and solutions. Members provide input on public transportation issues of regional and statewide significance. The committee's membership is a diverse representation of public transportation stakeholders.

Oregon Freight Advisory Committee is to advise the ODOT, Oregon Transportation Commission and Oregon Legislature on priorities, issues, freight mobility projects and funding needs that impact freight mobility and to advocate the importance of a sound freight transportation system to the economic vitality of the State of Oregon.

Oregon State Fire Marshal's Office Urban Search and Rescue Team supports the interval between immediate services provided by local fire service agencies and the service of a federal USAR team. Task force objectives are to focus on training, funding, governance and partnerships supported by public-private resources.

Oregon Seismic Safety Policy and Advisory Commission (OSSPAC), otherwise known as the Earthquake Commission, has the unique task of promoting earthquake awareness and preparedness through education, research, and legislation.

Oregon Emergency Response System Council (OERS) purpose is to coordinate and manage state resources in response to natural and technological emergencies and civil unrest involving multi-jurisdictional cooperation between all levels of government and the private sector.

Winter Recreation Advisory Committee (WRAC), established by the legislature in 1977 advises ODOT on matters related to the winter recreation parking location (Sno-Park) program.

Railroads: ODOT works with the 27 railroads throughout the state. Oregon has two Class 1 freight railroads (Union Pacific Railroad and BNSF Railway), one Class 1 passenger railroad (AMTRAK, the passenger rail provider) and 24 short line railroads. The Crossing Unit regulates the two Class 1's and the 24 short lines along with three light rail, two excursion and four industrial rail lines that are not classified as railroads. The Rail Safety Unit regulates two light-rail and two trolley entities through the State Safety Oversight program.

Rail Advisory Committee advises ODOT on issues that affect rail freight and passenger facilities and services in Oregon including rail project selection for Connect Oregon.

Ultra-High-Speed Ground Transportation Study Advisory Committee and Steering Team: The Washington Governor's Office and state Legislature asked WSDOT to study ultra-high-speed ground transportation from Vancouver, British Columbia to Portland, Oregon. The Oregon Governor's Office directed ODOT to fund and contribute to Phase 2 of the study, citing the project has the potential to help create jobs, increase affordable housing options, reduce carbon emissions and reduce traffic congestion. ODOT has representation on the Advisory Committee and Steering Team.

Association of Oregon Rail and Transit Advocates works to promote intercity passenger rail transportation and local public transit.

Historic Columbia River Highway Advisory Committee advises ODOT and the State Parks and Recreation Department on the management of that historic roadway.

Safe Routes to School Advisory Committee advises ODOT and the OTC on program and project selection recommendations.

Oregon Dealer Advisory Committee (ODAC) advises DMV on the administration of laws within the Oregon Vehicle Code that regulate new/used vehicle dealers, dismantlers, towing companies, etc.

Governor's Re-Entry Council: The Governor created the Re-entry Council through Executive Order 07-05 as a statewide leadership group to work collaboratively on improving the success and safety of offenders transitioning back to local communities.

STATE AGENCIES

Department of Administrative Services

- Highway Cost Allocation Study
- OR-Trans
- Electronic access to DMV driver records
- E-Plate Agreement
- Global Insights Data Sharing

- GEO (Geospatial Enterprise Office) – Coordination with ODOT and other State agencies on geospatial framework layers. Responsible for the development, maintenance, and hosting of Oregon's Digital Spatial Data Library. Coordination of Enterprise License Agreement for all state agencies with GIS software vendor ESRI.

Oregon Department of Aviation
- Connect Oregon grants for aviation facilities
- Central Services Administrative support for ODA

Oregon Business Development Department
- Oregon Tourism Commission
- Geographic Names Board
- Immediate Opportunity Fund

Oregon Commission for the Blind
- Vending and Cafeteria Services

Department of Corrections
- Driver licenses and photo identification prior to release
- DMV Call Centers

Department of Education
- Training/certification of school bus drivers
- Suspension/Eligibility for provisional driver licenses.

Oregon Department of Energy
- Global Warming Commission
- Reducing Green House Gas (GHG) Emissions

Department of Environmental Quality
- Vehicle registration
- Reducing Green House Gas (GHG) Emissions
- Congestion Mitigation and Air Quality Program (CMAQ)

Department of Fish and Wildlife
- Fish Passage & Culvert Repair

Department of Forestry
- Forest Fire Response and Prevention Efforts

Department of Geology and Mineral Industries
- LiDAR – Radar Mapping

Oregon Health Authority
- Linking Transportation to Health Impacts

Department of Human Services
- Transportation Coordination Workgroup
- Oregon Deaf and Hard of Hearing Services
- Driver and Vehicle Record information provided
- DMV receives death notices (Oregon Health Authority- Vital Statistics)

Department of Justice
- Child support enforcement
- Representation in contested cases

Oregon Judicial Department
- Odyssey System (sends DMV suspension information for state courts)

Department of Land Conservation and Development

- Transportation Growth Management
- Transportation Planning Rule
- Oregon Sustainability Transportation Initiative

Department of Veterans Affairs

- Veteran Designation on Driver License
- Disabled Veteran Plates
- At request at customer, submission of name and address to ODVA to receive benefit information.

Oregon National Guard

- Vehicle Plates and extension of expired driver license

Oregon Parks and Recreation Department

- Revenue transfers for both the Recreational Trails Program and Parks properties being used as Rest Areas, and Parks maintaining some of ODOT's non-interstate Rest Areas
- Archeological and Historical Data (State Historic Preservation Office)
- Maintenance Assistance on Historic Columbia River Highway
- All-Terrain Vehicle Advisory Committee
- Columbia Gorge Express FLAP grant for transit service to the Gorge
- Scenic Bikeways

Oregon Secretary of State

- Voter registration
- Oregon Business Registry
- Small Business Ombudsman

Oregon State Police
- Law Enforcement Data Systems (LEDS)
- Criminal Justice Information Systems Advisory Board
- Work Zone Safety
- Truck Safety Inspections
- State Radio System
- VIN Inspections

Oregon State Treasury
- Depository of Public Funds

Oregon Travel Experience / Travel Information Council (TIC)
- Traveler information signs
- Historic markers
- Interstate Rest Area maintenance

Travel Oregon
- CGE Service
- Oregon Scenic Byways

Washington State Department of Transportation (WSDOT) Cascades Rail Corridor Management Workplan and ODOT entered into agreement to jointly manage the Cascades Rail Corridor intercity passenger rail service.

Federal Highway Administration (FHWA) supports State and local governments in the design, construction, and maintenance of the Nation's highway system (Federal Aid Highway Program) and various federally and tribal owned lands (Federal Lands Highway Program). Through financial and technical assistance, the Federal Highway Administration is responsible for ensuring that America's roads and highways continue to be among the safest and most technologically sound in the world.

Federal Department of Homeland Security

- Driver license issuance requirements

Oregon Transit Association (OTA) is a nonprofit corporation whose membership is made up of public, private for-profit, nonprofit transit agencies, and transit industry providers such as transit vehicle vendors. The purpose of the association is to assist members in the development and improvement of efficient, safe, and convenient transportation services, techniques, methods, facilities, and equipment. The PTD Administrator is a voting member of the OTA Board.

Federal Transit Administration (FTA) is responsible for providing overall policy and program guidance, apportioning funds annually to states, developing and implementing financial management procedures, initiating and managing program support activities, and conducting national program review and evaluation. They too approve the STIP

Motor Carrier Transportation Advisory Committee is a group composed of representatives of organizations having an interest in motor carrier programs to maintain a high level of service to the regulated industries. These organizations include the Oregon Trucking Associations, Oregon Tow Truck Association, Oregon Refuse and Recycling Association, and various other associations who are impacted by ODOT actions and regulations. Its purpose is to confer, collaborate, advise, and advocate on motor carrier industry issues.

Federal Motor Carrier Safety Administration: ODOT enforces compliance with federal safety requirements and federal commercial driver licensing requirements.

Federal Railroad Administration (FRA) was created by the Department of Transportation Act of 1966. The purpose of FRA is to: promulgate and enforce rail safety regulations; administer railroad assistance programs; conduct research and development in support of improved railroad safety and national rail transportation policy; provide for the rehabilitation of Northeast Corridor rail passenger service; and consolidate government support of rail transportation activities. The FRA is one of ten agencies within the U.S. Department of Transportation concerned with intermodal transportation.

Federal, State and Local Road Authorities

- GIS Layers
- Traffic Counting and Crash Data

Metropolitan Planning Organizations: There are nine federally-designated Metropolitan Planning Organizations (MPOs) in Oregon. They include the three large urban MPOs (areas greater than 200,000 in population): the Portland regional area, the Salem/Keizer

area, and the Eugene/Springfield area; and the six small urban MPOs (areas between 50,000 - 200,000 in population): the Medford/Rogue Valley area, the Cities of Corvallis/Philomath, and the City of Bend. The cities of Grants Pass and surrounding areas and the City of Albany and its surrounding areas were added as a result of the 2010 census information. The bi-state MPO of Milton-Freewater and Walla-Walla was an addition for the 2010 census as well.

Social Security Administration

- Verification of SSN to determine eligibility for driving privileges

Special Transportation Fund Agencies (STF) are the 42 counties, transit districts, and Indian Tribes designated by Oregon law to receive the state's Special Transportation Funds. The STF Agencies, in coordination with local transit providers and other stakeholders, identify projects for funding with a variety of local, state, and federal funds. The STF Agencies act to oversee implementation of the local projects. STF Agencies may be transit providers, fiscal partners, and/or grant managers.

Public Transportation Providers are the delivery system of transit service in Oregon. Urban transit districts, Indian tribal governments, cities, counties, non-profit agencies, and for-profit operators such as taxi and intercity bus companies offer a wide range of transit services for general public and special needs populations. ODOT recognizes the value of for-profit transportation providers and reserves a seat on PTAC for a representative of for-profit providers.

Transportation Safety Administration

- Background Checks and Fingerprinting for Hazmat Endorsement applicants/holders

Transportation and Growth Management Advisory Committee (TGM), a joint program between ODOT and DLCD, was created in 1993 to support local efforts to improve transportation options, boost economic vitality, and enhance the livability of communities throughout Oregon. The advisory committee, which meets quarterly, provides the oversight and direction for this program. As a non-regulatory program, participation is voluntary. Members include representation from the Governor's Office, DLCD, ODOT, local government (city and county representation), FHWA and other stakeholders.

Fleet Management Advisory Council (FMAC) assists state and local government agencies in providing safe, dependable fleet services in a cost effective, sustainable and environmentally friendly manner.

The Oregon Local Program Committee (OLPC) is a partnership between counties, cities, Oregon Department of Transportation (ODOT) and Federal Highway Administration (FHWA). The purpose of this group to improve policy, process and oversight in the delivery of the Local Federal Aid Program and other local street and road programs and projects administered through ODOT.

League of Oregon Cities/Association of Oregon Counties (LOC/AOC) for Local Programs and Projects

Law Enforcement / DMV Coordinating Committee: Law enforcement community

Public Agency Network: A multi-agency group coordinated by LCOG responsible for coordinating public agency network communication needs in the Eugene area.

Public Works Departments: Training and Technical Advice for cities and counties

Portland Dispatch Center Consortium: A group that works on coordination and interoperability between emergency dispatch centers. Participants include 911 centers from Washington County, Clackamas County, City of Portland, Lake Oswego, Columbia County, Clark County (Washington), Portland Airport, ODOT and Oregon State Police.

Transport: A Portland area group for coordination and implementation of Transportation Operations related strategies and projects.

Traffic Signal Working Group (TSWG) works on common Traffic Signal issues and fosters sharing of knowledge and experience within the state.

US Department of Transportation

- Preparing for manufacturer testing and deployment of autonomous vehicles
- National Registry of Certified Medical Examiners (certificate required to obtain/maintain CDL)

National Committee of Uniform Traffic Control Devices (NCUTCD) is responsible for drafting the Manual of Uniform Traffic Control Devices (MUTCD). This committee sets national standards for traffic control devices.

Local Government – ODOT works with all levels of local government from individual cities and counties to regional and state wide associations.

American Association of Motor Vehicle Administrators (AAMVA) is a nonprofit organization developing model programs in motor vehicle administration, law enforcement and highway safety. The association also serves as an information clearinghouse in these areas, and acts as the international spokesman for these interests. AAMVA's programs encourage uniformity and reciprocity among the states and provinces. The association also serves as a liaison with other levels of government and the private sector.

Service Transformation Program (STP) Oversight Task Force is a work group comprised of six legislators, State Chief Information Officer or designee, State Legislative Fiscal Office representative, and two private-sector members from the Technology Association of Oregon.

TEAM Oregon is providing oversight of the motorcycle safety course and administers motorcycle skills test instead of having them done at a field office.
Energy Trust of Oregon is a nonprofit organization helping to develop Strategic Energy Management program for buildings.

Federal Republic of Germany: Reciprocity Agreement to Waive Drive Test

Republic of Korea (South Korea): Reciprocity Agreement to Waive Drive Test

Republic of China (Taiwan): Reciprocity Agreement to Waive Drive Test
National Highway Traffic Safety Administration (NHTSA): ODOT coordinates with NHTSA through group like our Transportation Safety Division, Traffic Roadway and Crash Analysis and Reporting Services Unit.

Oregon Traffic Records Coordinating Committee (TRCC) operates under the authority of and from the Governor's Representative on Highway Safety. Membership includes law enforcement, NHTSA, FHWA and other State agencies.

Portland State University (PSU) provides research in many disciplines, including: transportation planning, transportation modeling, engineering, economics, and surveys.

Oregon State University (OSU) provides contract research in many disciplines, including: engineering, geology, transportation economics, and surveys.

United States Geological Survey (USGS) partners with ODOT to conduct water quality research and modeling.

John A. Volpe National Transportation Systems Center (Volpe Center) is a federal research center multidisciplinary, multimodal transportation expertise.

National Institute for Transportation and Communities (NITC), one of five U. S. Department of Transportation national university transportation centers, is a program of the Transportation Research Education Center (TREC) at Portland State University.

Pacific Northwest Transportation Consortium (PacTrans) is the Regional University Transportation Center (UTC) for Federal Region 10. PacTrans focuses on using technological advances to develop data-driven, sustainable solutions for the diverse transportation needs of the Pacific Northwest. OSU is a member of this consortium.

Transportation Research Board (TRB) is one of six major divisions of the National Research Council, a private, nonprofit institution that is the principal operating agency of the National Academies in providing services to the government, the public, and the scientific and engineering communities.

American Association of State Highway and Transportation Officials (AASHTO) is a nonprofit, nonpartisan association representing highway and transportation departments in the 50 states, the District of Columbia, and Puerto Rico. It represents all five transportation modes: air, highways, public transportation, rail, and water. Its primary goal is to foster the development, operation, and maintenance of an integrated national transportation system.

American Public Transportation Association (APTA): ODOT Rail and Public Transit Division is a member of the American Public transportation Association (APTA), an international organization that has been representing the transit industry for over 100 years, since 1882. APTA members serve the public interest by providing safe, efficient and economical transit services, and by improving those services to meet national energy, environmental, and financial concerns. Over ninety percent of passengers using transit in the U.S. and Canada are carried by APTA members. ODOT is a member of the State Affairs Committee, whose purpose is to provide a forum for identification, discussion, and resolution of public transit issues by state transit associations, state departments of transportation, transit systems, and affiliated interests. The committee is comprised of state association executive directors and officers, state department of transportation officials, and transit system general managers.

Community Transportation Association of America (CTAA) ODOT Rail and Public Transit is also a member this association. CTAA is a resource for information, training and technical assistance. They provide accurate, informative and timely analyses of legislation,

regulations and transportation trends, and track new innovations in transportation technology, markets and delivery modes and, along with our Board of Directors and State and Tribal Delegates, will ensure you have ready access to ideas and solutions you can use.

Transit Cooperative Research Program (TCRP), sponsored by the Federal Transit Administration, TCRP serves as one of the principal means by which the public transportation industry can develop innovative near-term solutions to meet demands placed on it. The TCRP has an established reputation for providing useful reports and other tools to help public transportation practitioners solve problems and inform decision makers. ODOT Rail and Public Transit Division has staff on the Research Boards, and has access to all TCRP products.

Oregon Bureau of Labor and Industries (BOLI) protects employment rights, advance employment opportunities, and ensures access to housing and public accommodations free from discrimination. The purpose of this Agreement is to establish a process for collaboration between the Parties in the implementation of ODOT's Highway Construction Workforce Development "Program." The Program is intended to increase diversity in the highway construction workforce and prepare individuals interested in entering the highway construction workforce.

Tribal Employment Rights Office (TERO) Memorandum of Understanding (MOU) with Tribes: The purpose of this MOU is to establish procedures to be followed by both parties to aid in ensuring that the provisions of the TERO Code and the preference provisions of the Federal-Aid Highway Program shall be complied with by any Contractor engaged in Federal Aid highway construction on property that is located within the reservation boundaries or any contractor involved in specified Federal Aid highway projects located near the reservation boundary, which is defined as an area "off reservation" extending approximately 60 miles outside the reservation boundary.

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Agency Span of Control as of 7/1/2021 @ 12:07 PM

Agency	Agency Max Supervisory ratio	Total # EEs *	Total # Non-supervisory EEs	÷	Total # Supervisory EEs	Total # EEs not assigned a Representation **	1	:	Adjusted Actual Ratio	Actual ratio
Bureau of Labor and Industries	(1:8)	12	107	÷	14	0	1	:	8	7.64
Department of Administrative Services	(1:10)	1026	931	÷	95	0	1	:	10	9.80
Department of Agriculture	(1:8)	816	765	÷	51	0	1	:	15	15.00
Department of Consumer and Business Services	(1:11)	987	903	÷	84	0	1	:	11	10.75
Department of Corrections	(1:10)	5081	4662	÷	418	1	1	:	11	11.15
Department of Environmental Quality	(1:10.25)	870	796	÷	74	0	1	:	11	10.76
Department of Fish and Wildlife	(1:6)	1458	1266	÷	191	1	1	:	7	6.63
Department of Human Services	(1:8.39)	11107	10100	÷	998	9	1	:	10	10.12
Department of Justice	(1:11.88)	1638	1512	÷	124	2	1	:	12	12.19
Department of Public Safety Standards and Training	(1:27)	451	432	÷	16	3	1	:	27	27.00
Department of Revenue	(1:11)	1136	1041	÷	95	0	1	:	11	10.96
Department of State Lands	(1:8)	146	132	÷	14	0	1	:	9	9.43
Department of Transportation	(1:11)	5777	5392	÷	448	0	1	:	12	12.04
Employment Department	(1:11)	3041	2833	÷	208	0	1	:	14	13.62
Forestry Department	(1:7)	1625	1460	÷	165	0	1	:	14	13.62
Higher Education Coordinating Commission	(1:7)	167	148	÷	19	0	1	:	9	8.85
Oregon Business Development Department	(1:9)	170	152	÷	18	0	1	:	8	7.79
Oregon Department of Education	(1:9)	1001	910	÷	84	7	1	:	11	10.83
Oregon Health Authority	(1:8.6)	5389	4953	÷	453	1	1	:	11	10.93
Oregon Housing and Community Services	(1:9)	409	369	÷	40	0	1	:	9	9.23
Oregon Liquor Control Commission	(1:11)	411	384	÷	27	0	1	:	14	14.22
Oregon State Department of Police	1:12	1571	1430	÷	136	5	1	:	11	10.51
Oregon Youth Authority	(1:9)	1086	987	÷	99	0	1	:	10	9.97
Parks and Recreation Department	(1:8)	903	820	÷	83	0	1	:	10	9.88
Public Employees Retirement System	(1:10)	420	385	÷	35	0	1	:	11	11.00
Public Utility Commission of Oregon	(1:5)	132	112	÷	20	0	1	:	6	5.60
State of Oregon Military Department	(1:10)	608	556	÷	52	0	1	:	11	10.69
Water Resources Department	(1:8)	191	173	÷	18	0	1	:	10	9.61
Veteran Affairs		109	92	÷	17	0	1	:	5	5.41

* This total number includes positions which were flagged by Workday as NOT having a Repr code assigned. Each position was reviewed and assigned to a supervisory or non supervisory category.
** These numbers are showing up in Workday as not having a Repr code assigned. They were reallocated to a supervisory or non-supervisory category and folded into the Total on column C.
Ratio within Maximum supervisory ratio

Ratio not within Maximum supervisory ratio

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
087-01-00-00000	NL Debt Service and Loan Fund	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	021	0	Phase-in	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	031	0	Standard Inflation	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	032	0	Above Standard Inflation	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	033	0	Exceptional Inflation	Essential Packages
087-01-00-00000	NL Debt Service and Loan Fund	080	0	March 2020 Eboard	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	081	0	April 2020 Eboard	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	082	0	May 2020 Eboard	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	083	0	June 2020 Eboard	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	087	0	August 2020 Special Session	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	088	0	September 2020 Emergency Board	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	090	0	Analyst Adjustments	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	091	0	Elimination of S&S Inflation	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	092	0	Personal Services Adjustments	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	093	0	Transfers to General Fund	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	094	0	Revenue Solutions	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	096	0	Statewide Adjustment DAS Chgs	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	097	0	Statewide AG Adjustment	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	099	0	Microsoft 365 Consolidation	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	801	0	LFO Analyst Adjustments	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	810	0	Statewide Adjustments	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
087-01-00-00000	NL Debt Service and Loan Fund	811	0	Budget Reconciliation Adjustments	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	813	0	Policy Bills	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	815	0	Updated Base Debt Service Adjustment	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	816	0	Capital Construction	Policy Packages
087-01-00-00000	NL Debt Service and Loan Fund	850	0	Program Change Bill	Policy Packages
087-03-00-00000	NL - Support Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
087-03-00-00000	NL - Support Services	021	0	Phase-in	Essential Packages
087-03-00-00000	NL - Support Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-03-00-00000	NL - Support Services	031	0	Standard Inflation	Essential Packages
087-03-00-00000	NL - Support Services	032	0	Above Standard Inflation	Essential Packages
087-03-00-00000	NL - Support Services	033	0	Exceptional Inflation	Essential Packages
087-03-00-00000	NL - Support Services	080	0	March 2020 Eboard	Policy Packages
087-03-00-00000	NL - Support Services	081	0	April 2020 Eboard	Policy Packages
087-03-00-00000	NL - Support Services	082	0	May 2020 Eboard	Policy Packages
087-03-00-00000	NL - Support Services	083	0	June 2020 Eboard	Policy Packages
087-03-00-00000	NL - Support Services	087	0	August 2020 Special Session	Policy Packages
087-03-00-00000	NL - Support Services	088	0	September 2020 Emergency Board	Policy Packages
087-03-00-00000	NL - Support Services	090	0	Analyst Adjustments	Policy Packages
087-03-00-00000	NL - Support Services	091	0	Elimination of S&S Inflation	Policy Packages
087-03-00-00000	NL - Support Services	092	0	Personal Services Adjustments	Policy Packages
087-03-00-00000	NL - Support Services	093	0	Transfers to General Fund	Policy Packages
087-03-00-00000	NL - Support Services	094	0	Revenue Solutions	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
087-03-00-00000	NL - Support Services	096	0	Statewide Adjustment DAS Chgs	Policy Packages
087-03-00-00000	NL - Support Services	097	0	Statewide AG Adjustment	Policy Packages
087-03-00-00000	NL - Support Services	099	0	Microsoft 365 Consolidation	Policy Packages
087-03-00-00000	NL - Support Services	801	0	LFO Analyst Adjustments	Policy Packages
087-03-00-00000	NL - Support Services	810	0	Statewide Adjustments	Policy Packages
087-03-00-00000	NL - Support Services	811	0	Budget Reconciliation Adjustments	Policy Packages
087-03-00-00000	NL - Support Services	813	0	Policy Bills	Policy Packages
087-03-00-00000	NL - Support Services	815	0	Updated Base Debt Service Adjustment	Policy Packages
087-03-00-00000	NL - Support Services	816	0	Capital Construction	Policy Packages
087-03-00-00000	NL - Support Services	850	0	Program Change Bill	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase-in	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	080	0	March 2020 Eboard	Policy Packages
088-00-00-00000	Capital Improvements	081	0	April 2020 Eboard	Policy Packages
088-00-00-00000	Capital Improvements	082	0	May 2020 Eboard	Policy Packages
088-00-00-00000	Capital Improvements	083	0	June 2020 Eboard	Policy Packages
088-00-00-00000	Capital Improvements	087	0	August 2020 Special Session	Policy Packages
088-00-00-00000	Capital Improvements	088	0	September 2020 Emergency Board	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
088-00-00-00000	Capital Improvements	090	0	Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	091	0	Elimination of S&S Inflation	Policy Packages
088-00-00-00000	Capital Improvements	092	0	Personal Services Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	093	0	Transfers to General Fund	Policy Packages
088-00-00-00000	Capital Improvements	094	0	Revenue Solutions	Policy Packages
088-00-00-00000	Capital Improvements	096	0	Statewide Adjustment DAS Chgs	Policy Packages
088-00-00-00000	Capital Improvements	097	0	Statewide AG Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	099	0	Microsoft 365 Consolidation	Policy Packages
088-00-00-00000	Capital Improvements	801	0	LFO Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	810	0	Statewide Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	811	0	Budget Reconciliation Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	813	0	Policy Bills	Policy Packages
088-00-00-00000	Capital Improvements	815	0	Updated Base Debt Service Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	816	0	Capital Construction	Policy Packages
088-00-00-00000	Capital Improvements	850	0	Program Change Bill	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	080	0	March 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
089-00-00-00000	Capital Construction	081	0	April 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	082	0	May 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	083	0	June 2020 Eboard	Policy Packages
089-00-00-00000	Capital Construction	087	0	August 2020 Special Session	Policy Packages
089-00-00-00000	Capital Construction	088	0	September 2020 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Elimination of S&S Inflation	Policy Packages
089-00-00-00000	Capital Construction	092	0	Personal Services Adjustments	Policy Packages
089-00-00-00000	Capital Construction	093	0	Transfers to General Fund	Policy Packages
089-00-00-00000	Capital Construction	094	0	Revenue Solutions	Policy Packages
089-00-00-00000	Capital Construction	096	0	Statewide Adjustment DAS Chgs	Policy Packages
089-00-00-00000	Capital Construction	097	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	099	0	Microsoft 365 Consolidation	Policy Packages
089-00-00-00000	Capital Construction	801	0	LFO Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	810	0	Statewide Adjustments	Policy Packages
089-00-00-00000	Capital Construction	811	0	Budget Reconciliation Adjustments	Policy Packages
089-00-00-00000	Capital Construction	813	0	Policy Bills	Policy Packages
089-00-00-00000	Capital Construction	815	0	Updated Base Debt Service Adjustment	Policy Packages
089-00-00-00000	Capital Construction	816	0	Capital Construction	Policy Packages
089-00-00-00000	Capital Construction	850	0	Program Change Bill	Policy Packages
089-00-00-00000	Capital Construction	120	0	HVAC Replacements	Policy Packages
089-00-00-00000	Capital Construction	130	0	Meacham Maintenance Station	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
089-00-00-00000	Capital Construction	140	0	South Coast Maintenance Station	Policy Packages
100-20-00-00000	Maintenance	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-20-00-00000	Maintenance	021	0	Phase-in	Essential Packages
100-20-00-00000	Maintenance	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-20-00-00000	Maintenance	031	0	Standard Inflation	Essential Packages
100-20-00-00000	Maintenance	032	0	Above Standard Inflation	Essential Packages
100-20-00-00000	Maintenance	033	0	Exceptional Inflation	Essential Packages
100-20-00-00000	Maintenance	080	0	March 2020 Eboard	Policy Packages
100-20-00-00000	Maintenance	081	0	April 2020 Eboard	Policy Packages
100-20-00-00000	Maintenance	082	0	May 2020 Eboard	Policy Packages
100-20-00-00000	Maintenance	083	0	June 2020 Eboard	Policy Packages
100-20-00-00000	Maintenance	087	0	August 2020 Special Session	Policy Packages
100-20-00-00000	Maintenance	088	0	September 2020 Emergency Board	Policy Packages
100-20-00-00000	Maintenance	090	0	Analyst Adjustments	Policy Packages
100-20-00-00000	Maintenance	091	0	Elimination of S&S Inflation	Policy Packages
100-20-00-00000	Maintenance	092	0	Personal Services Adjustments	Policy Packages
100-20-00-00000	Maintenance	093	0	Transfers to General Fund	Policy Packages
100-20-00-00000	Maintenance	094	0	Revenue Solutions	Policy Packages
100-20-00-00000	Maintenance	096	0	Statewide Adjustment DAS Chgs	Policy Packages
100-20-00-00000	Maintenance	097	0	Statewide AG Adjustment	Policy Packages
100-20-00-00000	Maintenance	099	0	Microsoft 365 Consolidation	Policy Packages
100-20-00-00000	Maintenance	801	0	LFO Analyst Adjustments	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-20-00-00000	Maintenance	810	0	Statewide Adjustments	Policy Packages
100-20-00-00000	Maintenance	811	0	Budget Reconciliation Adjustments	Policy Packages
100-20-00-00000	Maintenance	813	0	Policy Bills	Policy Packages
100-20-00-00000	Maintenance	815	0	Updated Base Debt Service Adjustment	Policy Packages
100-20-00-00000	Maintenance	816	0	Capital Construction	Policy Packages
100-20-00-00000	Maintenance	850	0	Program Change Bill	Policy Packages
100-25-00-00000	Preservation	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-25-00-00000	Preservation	021	0	Phase-in	Essential Packages
100-25-00-00000	Preservation	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-25-00-00000	Preservation	031	0	Standard Inflation	Essential Packages
100-25-00-00000	Preservation	032	0	Above Standard Inflation	Essential Packages
100-25-00-00000	Preservation	033	0	Exceptional Inflation	Essential Packages
100-25-00-00000	Preservation	080	0	March 2020 Eboard	Policy Packages
100-25-00-00000	Preservation	081	0	April 2020 Eboard	Policy Packages
100-25-00-00000	Preservation	082	0	May 2020 Eboard	Policy Packages
100-25-00-00000	Preservation	083	0	June 2020 Eboard	Policy Packages
100-25-00-00000	Preservation	087	0	August 2020 Special Session	Policy Packages
100-25-00-00000	Preservation	088	0	September 2020 Emergency Board	Policy Packages
100-25-00-00000	Preservation	090	0	Analyst Adjustments	Policy Packages
100-25-00-00000	Preservation	091	0	Elimination of S&S Inflation	Policy Packages
100-25-00-00000	Preservation	092	0	Personal Services Adjustments	Policy Packages
100-25-00-00000	Preservation	093	0	Transfers to General Fund	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-25-00-00000	Preservation	094	0	Revenue Solutions	Policy Packages
100-25-00-00000	Preservation	096	0	Statewide Adjustment DAS Chgs	Policy Packages
100-25-00-00000	Preservation	097	0	Statewide AG Adjustment	Policy Packages
100-25-00-00000	Preservation	099	0	Microsoft 365 Consolidation	Policy Packages
100-25-00-00000	Preservation	801	0	LFO Analyst Adjustments	Policy Packages
100-25-00-00000	Preservation	810	0	Statewide Adjustments	Policy Packages
100-25-00-00000	Preservation	811	0	Budget Reconciliation Adjustments	Policy Packages
100-25-00-00000	Preservation	813	0	Policy Bills	Policy Packages
100-25-00-00000	Preservation	815	0	Updated Base Debt Service Adjustment	Policy Packages
100-25-00-00000	Preservation	816	0	Capital Construction	Policy Packages
100-25-00-00000	Preservation	850	0	Program Change Bill	Policy Packages
100-30-00-00000	Bridge	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-30-00-00000	Bridge	021	0	Phase-in	Essential Packages
100-30-00-00000	Bridge	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-30-00-00000	Bridge	031	0	Standard Inflation	Essential Packages
100-30-00-00000	Bridge	032	0	Above Standard Inflation	Essential Packages
100-30-00-00000	Bridge	033	0	Exceptional Inflation	Essential Packages
100-30-00-00000	Bridge	080	0	March 2020 Eboard	Policy Packages
100-30-00-00000	Bridge	081	0	April 2020 Eboard	Policy Packages
100-30-00-00000	Bridge	082	0	May 2020 Eboard	Policy Packages
100-30-00-00000	Bridge	083	0	June 2020 Eboard	Policy Packages
100-30-00-00000	Bridge	087	0	August 2020 Special Session	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-30-00-00000	Bridge	088	0	September 2020 Emergency Board	Policy Packages
100-30-00-00000	Bridge	090	0	Analyst Adjustments	Policy Packages
100-30-00-00000	Bridge	091	0	Elimination of S&S Inflation	Policy Packages
100-30-00-00000	Bridge	092	0	Personal Services Adjustments	Policy Packages
100-30-00-00000	Bridge	093	0	Transfers to General Fund	Policy Packages
100-30-00-00000	Bridge	094	0	Revenue Solutions	Policy Packages
100-30-00-00000	Bridge	096	0	Statewide Adjustment DAS Chgs	Policy Packages
100-30-00-00000	Bridge	097	0	Statewide AG Adjustment	Policy Packages
100-30-00-00000	Bridge	099	0	Microsoft 365 Consolidation	Policy Packages
100-30-00-00000	Bridge	801	0	LFO Analyst Adjustments	Policy Packages
100-30-00-00000	Bridge	810	0	Statewide Adjustments	Policy Packages
100-30-00-00000	Bridge	811	0	Budget Reconciliation Adjustments	Policy Packages
100-30-00-00000	Bridge	813	0	Policy Bills	Policy Packages
100-30-00-00000	Bridge	815	0	Updated Base Debt Service Adjustment	Policy Packages
100-30-00-00000	Bridge	816	0	Capital Construction	Policy Packages
100-30-00-00000	Bridge	850	0	Program Change Bill	Policy Packages
100-35-00-00000	Highway Safety	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-35-00-00000	Highway Safety	021	0	Phase-in	Essential Packages
100-35-00-00000	Highway Safety	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-35-00-00000	Highway Safety	031	0	Standard Inflation	Essential Packages
100-35-00-00000	Highway Safety	032	0	Above Standard Inflation	Essential Packages
100-35-00-00000	Highway Safety	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-35-00-00000	Highway Safety	080	0	March 2020 Eboard	Policy Packages
100-35-00-00000	Highway Safety	081	0	April 2020 Eboard	Policy Packages
100-35-00-00000	Highway Safety	082	0	May 2020 Eboard	Policy Packages
100-35-00-00000	Highway Safety	083	0	June 2020 Eboard	Policy Packages
100-40-00-00000	Highway Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-40-00-00000	Highway Operations	021	0	Phase-in	Essential Packages
100-40-00-00000	Highway Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-40-00-00000	Highway Operations	031	0	Standard Inflation	Essential Packages
100-40-00-00000	Highway Operations	032	0	Above Standard Inflation	Essential Packages
100-40-00-00000	Highway Operations	033	0	Exceptional Inflation	Essential Packages
100-40-00-00000	Highway Operations	080	0	March 2020 Eboard	Policy Packages
100-40-00-00000	Highway Operations	081	0	April 2020 Eboard	Policy Packages
100-40-00-00000	Highway Operations	082	0	May 2020 Eboard	Policy Packages
100-40-00-00000	Highway Operations	083	0	June 2020 Eboard	Policy Packages
100-40-00-00000	Highway Operations	087	0	August 2020 Special Session	Policy Packages
100-40-00-00000	Highway Operations	088	0	September 2020 Emergency Board	Policy Packages
100-40-00-00000	Highway Operations	090	0	Analyst Adjustments	Policy Packages
100-40-00-00000	Highway Operations	091	0	Elimination of S&S Inflation	Policy Packages
100-40-00-00000	Highway Operations	092	0	Personal Services Adjustments	Policy Packages
100-40-00-00000	Highway Operations	093	0	Transfers to General Fund	Policy Packages
100-40-00-00000	Highway Operations	094	0	Revenue Solutions	Policy Packages
100-40-00-00000	Highway Operations	096	0	Statewide Adjustment DAS Chgs	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
100-40-00-00000	Highway Operations	097	0	Statewide AG Adjustment	Policy Packages
100-40-00-00000	Highway Operations	099	0	Microsoft 365 Consolidation	Policy Packages
100-40-00-00000	Highway Operations	801	0	LFO Analyst Adjustments	Policy Packages
100-40-00-00000	Highway Operations	810	0	Statewide Adjustments	Policy Packages
100-40-00-00000	Highway Operations	811	0	Budget Reconciliation Adjustments	Policy Packages
100-40-00-00000	Highway Operations	813	0	Policy Bills	Policy Packages
100-40-00-00000	Highway Operations	815	0	Updated Base Debt Service Adjustment	Policy Packages
100-40-00-00000	Highway Operations	816	0	Capital Construction	Policy Packages
100-40-00-00000	Highway Operations	850	0	Program Change Bill	Policy Packages
100-45-00-00000	Modernization	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-45-00-00000	Modernization	021	0	Phase-in	Essential Packages
100-45-00-00000	Modernization	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-45-00-00000	Modernization	031	0	Standard Inflation	Essential Packages
100-45-00-00000	Modernization	032	0	Above Standard Inflation	Essential Packages
100-45-00-00000	Modernization	033	0	Exceptional Inflation	Essential Packages
100-45-00-00000	Modernization	080	0	March 2020 Eboard	Policy Packages
100-45-00-00000	Modernization	081	0	April 2020 Eboard	Policy Packages
100-45-00-00000	Modernization	082	0	May 2020 Eboard	Policy Packages
100-45-00-00000	Modernization	083	0	June 2020 Eboard	Policy Packages
100-45-00-00000	Modernization	087	0	August 2020 Special Session	Policy Packages
100-45-00-00000	Modernization	088	0	September 2020 Emergency Board	Policy Packages
100-45-00-00000	Modernization	090	0	Analyst Adjustments	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-45-00-00000	Modernization	091	0	Elimination of S&S Inflation	Policy Packages
100-45-00-00000	Modernization	092	0	Personal Services Adjustments	Policy Packages
100-45-00-00000	Modernization	093	0	Transfers to General Fund	Policy Packages
100-45-00-00000	Modernization	094	0	Revenue Solutions	Policy Packages
100-45-00-00000	Modernization	096	0	Statewide Adjustment DAS Chgs	Policy Packages
100-45-00-00000	Modernization	097	0	Statewide AG Adjustment	Policy Packages
100-45-00-00000	Modernization	099	0	Microsoft 365 Consolidation	Policy Packages
100-45-00-00000	Modernization	801	0	LFO Analyst Adjustments	Policy Packages
100-45-00-00000	Modernization	810	0	Statewide Adjustments	Policy Packages
100-45-00-00000	Modernization	811	0	Budget Reconciliation Adjustments	Policy Packages
100-45-00-00000	Modernization	813	0	Policy Bills	Policy Packages
100-45-00-00000	Modernization	815	0	Updated Base Debt Service Adjustment	Policy Packages
100-45-00-00000	Modernization	816	0	Capital Construction	Policy Packages
100-45-00-00000	Modernization	850	0	Program Change Bill	Policy Packages
100-55-00-00000	Special Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-55-00-00000	Special Programs	021	0	Phase-in	Essential Packages
100-55-00-00000	Special Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-55-00-00000	Special Programs	031	0	Standard Inflation	Essential Packages
100-55-00-00000	Special Programs	032	0	Above Standard Inflation	Essential Packages
100-55-00-00000	Special Programs	033	0	Exceptional Inflation	Essential Packages
100-55-00-00000	Special Programs	080	0	March 2020 Eboard	Policy Packages
100-55-00-00000	Special Programs	081	0	April 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-55-00-00000	Special Programs	082	0	May 2020 Eboard	Policy Packages
100-55-00-00000	Special Programs	083	0	June 2020 Eboard	Policy Packages
100-55-00-00000	Special Programs	087	0	August 2020 Special Session	Policy Packages
100-55-00-00000	Special Programs	088	0	September 2020 Emergency Board	Policy Packages
100-55-00-00000	Special Programs	090	0	Analyst Adjustments	Policy Packages
100-55-00-00000	Special Programs	091	0	Elimination of S&S Inflation	Policy Packages
100-55-00-00000	Special Programs	092	0	Personal Services Adjustments	Policy Packages
100-55-00-00000	Special Programs	093	0	Transfers to General Fund	Policy Packages
100-55-00-00000	Special Programs	094	0	Revenue Solutions	Policy Packages
100-55-00-00000	Special Programs	096	0	Statewide Adjustment DAS Chgs	Policy Packages
100-55-00-00000	Special Programs	097	0	Statewide AG Adjustment	Policy Packages
100-55-00-00000	Special Programs	099	0	Microsoft 365 Consolidation	Policy Packages
100-55-00-00000	Special Programs	801	0	LFO Analyst Adjustments	Policy Packages
100-55-00-00000	Special Programs	810	0	Statewide Adjustments	Policy Packages
100-55-00-00000	Special Programs	811	0	Budget Reconciliation Adjustments	Policy Packages
100-55-00-00000	Special Programs	813	0	Policy Bills	Policy Packages
100-55-00-00000	Special Programs	815	0	Updated Base Debt Service Adjustment	Policy Packages
100-55-00-00000	Special Programs	816	0	Capital Construction	Policy Packages
100-55-00-00000	Special Programs	850	0	Program Change Bill	Policy Packages
100-65-00-00000	Local Government	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-65-00-00000	Local Government	021	0	Phase-in	Essential Packages
100-65-00-00000	Local Government	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-65-00-00000	Local Government	031	0	Standard Inflation	Essential Packages
100-65-00-00000	Local Government	032	0	Above Standard Inflation	Essential Packages
100-65-00-00000	Local Government	033	0	Exceptional Inflation	Essential Packages
100-65-00-00000	Local Government	080	0	March 2020 Eboard	Policy Packages
100-65-00-00000	Local Government	081	0	April 2020 Eboard	Policy Packages
100-65-00-00000	Local Government	082	0	May 2020 Eboard	Policy Packages
100-65-00-00000	Local Government	083	0	June 2020 Eboard	Policy Packages
100-65-00-00000	Local Government	087	0	August 2020 Special Session	Policy Packages
100-65-00-00000	Local Government	088	0	September 2020 Emergency Board	Policy Packages
100-65-00-00000	Local Government	090	0	Analyst Adjustments	Policy Packages
100-65-00-00000	Local Government	091	0	Elimination of S&S Inflation	Policy Packages
100-65-00-00000	Local Government	092	0	Personal Services Adjustments	Policy Packages
100-65-00-00000	Local Government	093	0	Transfers to General Fund	Policy Packages
100-65-00-00000	Local Government	094	0	Revenue Solutions	Policy Packages
100-65-00-00000	Local Government	096	0	Statewide Adjustment DAS Chgs	Policy Packages
100-65-00-00000	Local Government	097	0	Statewide AG Adjustment	Policy Packages
100-65-00-00000	Local Government	099	0	Microsoft 365 Consolidation	Policy Packages
100-65-00-00000	Local Government	801	0	LFO Analyst Adjustments	Policy Packages
100-65-00-00000	Local Government	810	0	Statewide Adjustments	Policy Packages
100-65-00-00000	Local Government	811	0	Budget Reconciliation Adjustments	Policy Packages
100-65-00-00000	Local Government	813	0	Policy Bills	Policy Packages
100-65-00-00000	Local Government	815	0	Updated Base Debt Service Adjustment	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-65-00-00000	Local Government	816	0	Capital Construction	Policy Packages
100-65-00-00000	Local Government	850	0	Program Change Bill	Policy Packages
100-70-00-00000	Utility Permits	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-70-00-00000	Utility Permits	021	0	Phase-in	Essential Packages
100-70-00-00000	Utility Permits	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-70-00-00000	Utility Permits	031	0	Standard Inflation	Essential Packages
100-70-00-00000	Utility Permits	032	0	Above Standard Inflation	Essential Packages
100-70-00-00000	Utility Permits	033	0	Exceptional Inflation	Essential Packages
100-70-00-00000	Utility Permits	080	0	March 2020 Eboard	Policy Packages
100-70-00-00000	Utility Permits	081	0	April 2020 Eboard	Policy Packages
100-70-00-00000	Utility Permits	082	0	May 2020 Eboard	Policy Packages
100-70-00-00000	Utility Permits	083	0	June 2020 Eboard	Policy Packages
100-70-00-00000	Utility Permits	087	0	August 2020 Special Session	Policy Packages
100-70-00-00000	Utility Permits	088	0	September 2020 Emergency Board	Policy Packages
100-70-00-00000	Utility Permits	090	0	Analyst Adjustments	Policy Packages
100-70-00-00000	Utility Permits	091	0	Elimination of S&S Inflation	Policy Packages
100-70-00-00000	Utility Permits	092	0	Personal Services Adjustments	Policy Packages
100-70-00-00000	Utility Permits	093	0	Transfers to General Fund	Policy Packages
100-70-00-00000	Utility Permits	094	0	Revenue Solutions	Policy Packages
100-70-00-00000	Utility Permits	096	0	Statewide Adjustment DAS Chgs	Policy Packages
100-70-00-00000	Utility Permits	097	0	Statewide AG Adjustment	Policy Packages
100-70-00-00000	Utility Permits	099	0	Microsoft 365 Consolidation	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
100-70-00-00000	Utility Permits	801	0	LFO Analyst Adjustments	Policy Packages
100-70-00-00000	Utility Permits	810	0	Statewide Adjustments	Policy Packages
100-70-00-00000	Utility Permits	811	0	Budget Reconciliation Adjustments	Policy Packages
100-70-00-00000	Utility Permits	813	0	Policy Bills	Policy Packages
100-70-00-00000	Utility Permits	815	0	Updated Base Debt Service Adjustment	Policy Packages
100-70-00-00000	Utility Permits	816	0	Capital Construction	Policy Packages
100-70-00-00000	Utility Permits	850	0	Program Change Bill	Policy Packages
100-80-00-00000	State Radio Project	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-80-00-00000	State Radio Project	021	0	Phase-in	Essential Packages
100-80-00-00000	State Radio Project	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-80-00-00000	State Radio Project	031	0	Standard Inflation	Essential Packages
100-80-00-00000	State Radio Project	032	0	Above Standard Inflation	Essential Packages
100-80-00-00000	State Radio Project	033	0	Exceptional Inflation	Essential Packages
100-80-00-00000	State Radio Project	080	0	March 2020 Eboard	Policy Packages
100-80-00-00000	State Radio Project	081	0	April 2020 Eboard	Policy Packages
100-80-00-00000	State Radio Project	082	0	May 2020 Eboard	Policy Packages
100-80-00-00000	State Radio Project	083	0	June 2020 Eboard	Policy Packages
100-80-00-00000	State Radio Project	087	0	August 2020 Special Session	Policy Packages
100-80-00-00000	State Radio Project	088	0	September 2020 Emergency Board	Policy Packages
100-80-00-00000	State Radio Project	090	0	Analyst Adjustments	Policy Packages
100-80-00-00000	State Radio Project	091	0	Elimination of S&S Inflation	Policy Packages
100-80-00-00000	State Radio Project	092	0	Personal Services Adjustments	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-80-00-00000	State Radio Project	093	0	Transfers to General Fund	Policy Packages
100-80-00-00000	State Radio Project	094	0	Revenue Solutions	Policy Packages
100-80-00-00000	State Radio Project	096	0	Statewide Adjustment DAS Chgs	Policy Packages
100-80-00-00000	State Radio Project	097	0	Statewide AG Adjustment	Policy Packages
100-80-00-00000	State Radio Project	099	0	Microsoft 365 Consolidation	Policy Packages
100-80-00-00000	State Radio Project	801	0	LFO Analyst Adjustments	Policy Packages
100-80-00-00000	State Radio Project	810	0	Statewide Adjustments	Policy Packages
100-80-00-00000	State Radio Project	811	0	Budget Reconciliation Adjustments	Policy Packages
100-80-00-00000	State Radio Project	813	0	Policy Bills	Policy Packages
100-80-00-00000	State Radio Project	815	0	Updated Base Debt Service Adjustment	Policy Packages
100-80-00-00000	State Radio Project	816	0	Capital Construction	Policy Packages
100-80-00-00000	State Radio Project	850	0	Program Change Bill	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	021	0	Phase-in	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	031	0	Standard Inflation	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	032	0	Above Standard Inflation	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	033	0	Exceptional Inflation	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	060	0	Technical Adjustments	Essential Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	080	0	March 2020 Eboard	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	081	0	April 2020 Eboard	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	082	0	May 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
200-00-00-00000	Driver and Motor Vehicles Svcs	083	0	June 2020 Eboard	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	087	0	August 2020 Special Session	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	088	0	September 2020 Emergency Board	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	090	0	Analyst Adjustments	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	091	0	Elimination of S&S Inflation	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	092	0	Personal Services Adjustments	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	093	0	Transfers to General Fund	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	094	0	Revenue Solutions	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	096	0	Statewide Adjustment DAS Chgs	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	097	0	Statewide AG Adjustment	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	099	0	Microsoft 365 Consolidation	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	801	0	LFO Analyst Adjustments	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	810	0	Statewide Adjustments	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	811	0	Budget Reconciliation Adjustments	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	813	0	Policy Bills	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	815	0	Updated Base Debt Service Adjustment	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	816	0	Capital Construction	Policy Packages
200-00-00-00000	Driver and Motor Vehicles Svcs	850	0	Program Change Bill	Policy Packages
300-00-00-00000	Commerce and Compliance Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
300-00-00-00000	Commerce and Compliance Division	021	0	Phase-in	Essential Packages
300-00-00-00000	Commerce and Compliance Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
300-00-00-00000	Commerce and Compliance Division	031	0	Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
300-00-00-00000	Commerce and Compliance Division	032	0	Above Standard Inflation	Essential Packages
300-00-00-00000	Commerce and Compliance Division	033	0	Exceptional Inflation	Essential Packages
300-00-00-00000	Commerce and Compliance Division	060	0	Technical Adjustments	Essential Packages
300-00-00-00000	Commerce and Compliance Division	080	0	March 2020 Eboard	Policy Packages
300-00-00-00000	Commerce and Compliance Division	081	0	April 2020 Eboard	Policy Packages
300-00-00-00000	Commerce and Compliance Division	082	0	May 2020 Eboard	Policy Packages
300-00-00-00000	Commerce and Compliance Division	083	0	June 2020 Eboard	Policy Packages
300-00-00-00000	Commerce and Compliance Division	087	0	August 2020 Special Session	Policy Packages
300-00-00-00000	Commerce and Compliance Division	088	0	September 2020 Emergency Board	Policy Packages
300-00-00-00000	Commerce and Compliance Division	090	0	Analyst Adjustments	Policy Packages
300-00-00-00000	Commerce and Compliance Division	091	0	Elimination of S&S Inflation	Policy Packages
300-00-00-00000	Commerce and Compliance Division	092	0	Personal Services Adjustments	Policy Packages
300-00-00-00000	Commerce and Compliance Division	093	0	Transfers to General Fund	Policy Packages
300-00-00-00000	Commerce and Compliance Division	094	0	Revenue Solutions	Policy Packages
300-00-00-00000	Commerce and Compliance Division	096	0	Statewide Adjustment DAS Chgs	Policy Packages
300-00-00-00000	Commerce and Compliance Division	097	0	Statewide AG Adjustment	Policy Packages
300-00-00-00000	Commerce and Compliance Division	099	0	Microsoft 365 Consolidation	Policy Packages
300-00-00-00000	Commerce and Compliance Division	801	0	LFO Analyst Adjustments	Policy Packages
300-00-00-00000	Commerce and Compliance Division	810	0	Statewide Adjustments	Policy Packages
300-00-00-00000	Commerce and Compliance Division	811	0	Budget Reconciliation Adjustments	Policy Packages
300-00-00-00000	Commerce and Compliance Division	813	0	Policy Bills	Policy Packages
300-00-00-00000	Commerce and Compliance Division	815	0	Updated Base Debt Service Adjustment	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
300-00-00-00000	Commerce and Compliance Division	816	0	Capital Construction	Policy Packages
300-00-00-00000	Commerce and Compliance Division	850	0	Program Change Bill	Policy Packages
400-02-00-00000	Aviation	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-02-00-00000	Aviation	021	0	Phase-in	Essential Packages
400-02-00-00000	Aviation	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-02-00-00000	Aviation	031	0	Standard Inflation	Essential Packages
400-02-00-00000	Aviation	032	0	Above Standard Inflation	Essential Packages
400-02-00-00000	Aviation	033	0	Exceptional Inflation	Essential Packages
400-02-00-00000	Aviation	080	0	March 2020 Eboard	Policy Packages
400-02-00-00000	Aviation	081	0	April 2020 Eboard	Policy Packages
400-02-00-00000	Aviation	082	0	May 2020 Eboard	Policy Packages
400-02-00-00000	Aviation	083	0	June 2020 Eboard	Policy Packages
400-02-00-00000	Aviation	087	0	August 2020 Special Session	Policy Packages
400-02-00-00000	Aviation	088	0	September 2020 Emergency Board	Policy Packages
400-02-00-00000	Aviation	090	0	Analyst Adjustments	Policy Packages
400-02-00-00000	Aviation	091	0	Elimination of S&S Inflation	Policy Packages
400-02-00-00000	Aviation	092	0	Personal Services Adjustments	Policy Packages
400-02-00-00000	Aviation	093	0	Transfers to General Fund	Policy Packages
400-02-00-00000	Aviation	094	0	Revenue Solutions	Policy Packages
400-02-00-00000	Aviation	096	0	Statewide Adjustment DAS Chgs	Policy Packages
400-02-00-00000	Aviation	097	0	Statewide AG Adjustment	Policy Packages
400-02-00-00000	Aviation	099	0	Microsoft 365 Consolidation	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
400-02-00-00000	Aviation	801	0	LFO Analyst Adjustments	Policy Packages
400-02-00-00000	Aviation	810	0	Statewide Adjustments	Policy Packages
400-02-00-00000	Aviation	811	0	Budget Reconciliation Adjustments	Policy Packages
400-02-00-00000	Aviation	813	0	Policy Bills	Policy Packages
400-02-00-00000	Aviation	815	0	Updated Base Debt Service Adjustment	Policy Packages
400-02-00-00000	Aviation	816	0	Capital Construction	Policy Packages
400-02-00-00000	Aviation	850	0	Program Change Bill	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-10-00-00000	Policy, Data & Analysis Division	021	0	Phase-in	Essential Packages
400-10-00-00000	Policy, Data & Analysis Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-10-00-00000	Policy, Data & Analysis Division	031	0	Standard Inflation	Essential Packages
400-10-00-00000	Policy, Data & Analysis Division	032	0	Above Standard Inflation	Essential Packages
400-10-00-00000	Policy, Data & Analysis Division	033	0	Exceptional Inflation	Essential Packages
400-10-00-00000	Policy, Data & Analysis Division	060	0	Technical Adjustments	Essential Packages
400-10-00-00000	Policy, Data & Analysis Division	080	0	March 2020 Eboard	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	081	0	April 2020 Eboard	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	082	0	May 2020 Eboard	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	083	0	June 2020 Eboard	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	087	0	August 2020 Special Session	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	088	0	September 2020 Emergency Board	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	090	0	Analyst Adjustments	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	091	0	Elimination of S&S Inflation	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
400-10-00-00000	Policy, Data & Analysis Division	092	0	Personal Services Adjustments	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	093	0	Transfers to General Fund	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	094	0	Revenue Solutions	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	096	0	Statewide Adjustment DAS Chgs	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	097	0	Statewide AG Adjustment	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	099	0	Microsoft 365 Consolidation	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	801	0	LFO Analyst Adjustments	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	810	0	Statewide Adjustments	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	811	0	Budget Reconciliation Adjustments	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	813	0	Policy Bills	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	815	0	Updated Base Debt Service Adjustment	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	816	0	Capital Construction	Policy Packages
400-10-00-00000	Policy, Data & Analysis Division	850	0	Program Change Bill	Policy Packages
400-11-00-00000	Public Transit	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-11-00-00000	Public Transit	021	0	Phase-in	Essential Packages
400-11-00-00000	Public Transit	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-11-00-00000	Public Transit	031	0	Standard Inflation	Essential Packages
400-11-00-00000	Public Transit	032	0	Above Standard Inflation	Essential Packages
400-11-00-00000	Public Transit	033	0	Exceptional Inflation	Essential Packages
400-11-00-00000	Public Transit	060	0	Technical Adjustments	Essential Packages
400-11-00-00000	Public Transit	080	0	March 2020 Eboard	Policy Packages
400-11-00-00000	Public Transit	081	0	April 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
400-11-00-00000	Public Transit	082	0	May 2020 Eboard	Policy Packages
400-11-00-00000	Public Transit	083	0	June 2020 Eboard	Policy Packages
400-11-00-00000	Public Transit	087	0	August 2020 Special Session	Policy Packages
400-11-00-00000	Public Transit	088	0	September 2020 Emergency Board	Policy Packages
400-11-00-00000	Public Transit	090	0	Analyst Adjustments	Policy Packages
400-11-00-00000	Public Transit	091	0	Elimination of S&S Inflation	Policy Packages
400-11-00-00000	Public Transit	092	0	Personal Services Adjustments	Policy Packages
400-11-00-00000	Public Transit	093	0	Transfers to General Fund	Policy Packages
400-11-00-00000	Public Transit	094	0	Revenue Solutions	Policy Packages
400-11-00-00000	Public Transit	096	0	Statewide Adjustment DAS Chgs	Policy Packages
400-11-00-00000	Public Transit	097	0	Statewide AG Adjustment	Policy Packages
400-11-00-00000	Public Transit	099	0	Microsoft 365 Consolidation	Policy Packages
400-11-00-00000	Public Transit	801	0	LFO Analyst Adjustments	Policy Packages
400-11-00-00000	Public Transit	810	0	Statewide Adjustments	Policy Packages
400-11-00-00000	Public Transit	811	0	Budget Reconciliation Adjustments	Policy Packages
400-11-00-00000	Public Transit	813	0	Policy Bills	Policy Packages
400-11-00-00000	Public Transit	815	0	Updated Base Debt Service Adjustment	Policy Packages
400-11-00-00000	Public Transit	816	0	Capital Construction	Policy Packages
400-11-00-00000	Public Transit	850	0	Program Change Bill	Policy Packages
400-12-00-00000	Rail	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-12-00-00000	Rail	021	0	Phase-in	Essential Packages
400-12-00-00000	Rail	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
400-12-00-00000	Rail	031	0	Standard Inflation	Essential Packages
400-12-00-00000	Rail	032	0	Above Standard Inflation	Essential Packages
400-12-00-00000	Rail	033	0	Exceptional Inflation	Essential Packages
400-12-00-00000	Rail	070	0	Revenue Shortfalls	Policy Packages
400-12-00-00000	Rail	080	0	March 2020 Eboard	Policy Packages
400-12-00-00000	Rail	081	0	April 2020 Eboard	Policy Packages
400-12-00-00000	Rail	082	0	May 2020 Eboard	Policy Packages
400-12-00-00000	Rail	083	0	June 2020 Eboard	Policy Packages
400-12-00-00000	Rail	087	0	August 2020 Special Session	Policy Packages
400-12-00-00000	Rail	088	0	September 2020 Emergency Board	Policy Packages
400-12-00-00000	Rail	090	0	Analyst Adjustments	Policy Packages
400-12-00-00000	Rail	091	0	Elimination of S&S Inflation	Policy Packages
400-12-00-00000	Rail	092	0	Personal Services Adjustments	Policy Packages
400-12-00-00000	Rail	093	0	Transfers to General Fund	Policy Packages
400-12-00-00000	Rail	094	0	Revenue Solutions	Policy Packages
400-12-00-00000	Rail	096	0	Statewide Adjustment DAS Chgs	Policy Packages
400-12-00-00000	Rail	097	0	Statewide AG Adjustment	Policy Packages
400-12-00-00000	Rail	099	0	Microsoft 365 Consolidation	Policy Packages
400-12-00-00000	Rail	801	0	LFO Analyst Adjustments	Policy Packages
400-12-00-00000	Rail	810	0	Statewide Adjustments	Policy Packages
400-12-00-00000	Rail	811	0	Budget Reconciliation Adjustments	Policy Packages
400-12-00-00000	Rail	813	0	Policy Bills	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
400-12-00-00000	Rail	815	0	Updated Base Debt Service Adjustment	Policy Packages
400-12-00-00000	Rail	816	0	Capital Construction	Policy Packages
400-12-00-00000	Rail	850	0	Program Change Bill	Policy Packages
400-13-00-00000	Transportation Safety	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-13-00-00000	Transportation Safety	021	0	Phase-in	Essential Packages
400-13-00-00000	Transportation Safety	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-13-00-00000	Transportation Safety	031	0	Standard Inflation	Essential Packages
400-13-00-00000	Transportation Safety	032	0	Above Standard Inflation	Essential Packages
400-13-00-00000	Transportation Safety	033	0	Exceptional Inflation	Essential Packages
400-13-00-00000	Transportation Safety	080	0	March 2020 Eboard	Policy Packages
400-13-00-00000	Transportation Safety	081	0	April 2020 Eboard	Policy Packages
400-13-00-00000	Transportation Safety	082	0	May 2020 Eboard	Policy Packages
400-13-00-00000	Transportation Safety	083	0	June 2020 Eboard	Policy Packages
400-13-00-00000	Transportation Safety	087	0	August 2020 Special Session	Policy Packages
400-13-00-00000	Transportation Safety	088	0	September 2020 Emergency Board	Policy Packages
400-13-00-00000	Transportation Safety	090	0	Analyst Adjustments	Policy Packages
400-13-00-00000	Transportation Safety	091	0	Elimination of S&S Inflation	Policy Packages
400-13-00-00000	Transportation Safety	092	0	Personal Services Adjustments	Policy Packages
400-13-00-00000	Transportation Safety	093	0	Transfers to General Fund	Policy Packages
400-13-00-00000	Transportation Safety	094	0	Revenue Solutions	Policy Packages
400-13-00-00000	Transportation Safety	096	0	Statewide Adjustment DAS Chgs	Policy Packages
400-13-00-00000	Transportation Safety	097	0	Statewide AG Adjustment	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
400-13-00-00000	Transportation Safety	099	0	Microsoft 365 Consolidation	Policy Packages
400-13-00-00000	Transportation Safety	801	0	LFO Analyst Adjustments	Policy Packages
400-13-00-00000	Transportation Safety	810	0	Statewide Adjustments	Policy Packages
400-13-00-00000	Transportation Safety	811	0	Budget Reconciliation Adjustments	Policy Packages
400-13-00-00000	Transportation Safety	813	0	Policy Bills	Policy Packages
400-13-00-00000	Transportation Safety	815	0	Updated Base Debt Service Adjustment	Policy Packages
400-13-00-00000	Transportation Safety	816	0	Capital Construction	Policy Packages
400-13-00-00000	Transportation Safety	850	0	Program Change Bill	Policy Packages
500-00-00-00000	Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
500-00-00-00000	Debt Service	021	0	Phase-in	Essential Packages
500-00-00-00000	Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
500-00-00-00000	Debt Service	031	0	Standard Inflation	Essential Packages
500-00-00-00000	Debt Service	032	0	Above Standard Inflation	Essential Packages
500-00-00-00000	Debt Service	033	0	Exceptional Inflation	Essential Packages
500-00-00-00000	Debt Service	080	0	March 2020 Eboard	Policy Packages
500-00-00-00000	Debt Service	081	0	April 2020 Eboard	Policy Packages
500-00-00-00000	Debt Service	082	0	May 2020 Eboard	Policy Packages
500-00-00-00000	Debt Service	083	0	June 2020 Eboard	Policy Packages
500-00-00-00000	Debt Service	087	0	August 2020 Special Session	Policy Packages
500-00-00-00000	Debt Service	088	0	September 2020 Emergency Board	Policy Packages
500-00-00-00000	Debt Service	090	0	Analyst Adjustments	Policy Packages
500-00-00-00000	Debt Service	091	0	Elimination of S&S Inflation	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
500-00-00-00000	Debt Service	092	0	Personal Services Adjustments	Policy Packages
500-00-00-00000	Debt Service	093	0	Transfers to General Fund	Policy Packages
500-00-00-00000	Debt Service	094	0	Revenue Solutions	Policy Packages
500-00-00-00000	Debt Service	096	0	Statewide Adjustment DAS Chgs	Policy Packages
500-00-00-00000	Debt Service	097	0	Statewide AG Adjustment	Policy Packages
500-00-00-00000	Debt Service	099	0	Microsoft 365 Consolidation	Policy Packages
500-00-00-00000	Debt Service	801	0	LFO Analyst Adjustments	Policy Packages
500-00-00-00000	Debt Service	810	0	Statewide Adjustments	Policy Packages
500-00-00-00000	Debt Service	811	0	Budget Reconciliation Adjustments	Policy Packages
500-00-00-00000	Debt Service	813	0	Policy Bills	Policy Packages
500-00-00-00000	Debt Service	815	0	Updated Base Debt Service Adjustment	Policy Packages
500-00-00-00000	Debt Service	816	0	Capital Construction	Policy Packages
500-00-00-00000	Debt Service	850	0	Program Change Bill	Policy Packages
600-00-00-00000	Board of Maritime Pilots	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
600-00-00-00000	Board of Maritime Pilots	021	0	Phase-in	Essential Packages
600-00-00-00000	Board of Maritime Pilots	022	0	Phase-out Pgm & One-time Costs	Essential Packages
600-00-00-00000	Board of Maritime Pilots	031	0	Standard Inflation	Essential Packages
600-00-00-00000	Board of Maritime Pilots	032	0	Above Standard Inflation	Essential Packages
600-00-00-00000	Board of Maritime Pilots	033	0	Exceptional Inflation	Essential Packages
600-00-00-00000	Board of Maritime Pilots	080	0	March 2020 Eboard	Policy Packages
600-00-00-00000	Board of Maritime Pilots	081	0	April 2020 Eboard	Policy Packages
600-00-00-00000	Board of Maritime Pilots	082	0	May 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
600-00-00-00000	Board of Maritime Pilots	083	0	June 2020 Eboard	Policy Packages
600-00-00-00000	Board of Maritime Pilots	087	0	August 2020 Special Session	Policy Packages
600-00-00-00000	Board of Maritime Pilots	088	0	September 2020 Emergency Board	Policy Packages
600-00-00-00000	Board of Maritime Pilots	090	0	Analyst Adjustments	Policy Packages
600-00-00-00000	Board of Maritime Pilots	091	0	Elimination of S&S Inflation	Policy Packages
600-00-00-00000	Board of Maritime Pilots	092	0	Personal Services Adjustments	Policy Packages
600-00-00-00000	Board of Maritime Pilots	093	0	Transfers to General Fund	Policy Packages
600-00-00-00000	Board of Maritime Pilots	094	0	Revenue Solutions	Policy Packages
600-00-00-00000	Board of Maritime Pilots	096	0	Statewide Adjustment DAS Chgs	Policy Packages
600-00-00-00000	Board of Maritime Pilots	097	0	Statewide AG Adjustment	Policy Packages
600-00-00-00000	Board of Maritime Pilots	099	0	Microsoft 365 Consolidation	Policy Packages
600-00-00-00000	Board of Maritime Pilots	801	0	LFO Analyst Adjustments	Policy Packages
600-00-00-00000	Board of Maritime Pilots	810	0	Statewide Adjustments	Policy Packages
600-00-00-00000	Board of Maritime Pilots	811	0	Budget Reconciliation Adjustments	Policy Packages
600-00-00-00000	Board of Maritime Pilots	813	0	Policy Bills	Policy Packages
600-00-00-00000	Board of Maritime Pilots	815	0	Updated Base Debt Service Adjustment	Policy Packages
600-00-00-00000	Board of Maritime Pilots	816	0	Capital Construction	Policy Packages
600-00-00-00000	Board of Maritime Pilots	850	0	Program Change Bill	Policy Packages
700-00-00-00000	Support Service Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
700-00-00-00000	Support Service Division	021	0	Phase-in	Essential Packages
700-00-00-00000	Support Service Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
700-00-00-00000	Support Service Division	031	0	Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
700-00-00-00000	Support Service Division	032	0	Above Standard Inflation	Essential Packages
700-00-00-00000	Support Service Division	033	0	Exceptional Inflation	Essential Packages
700-00-00-00000	Support Service Division	060	0	Technical Adjustments	Essential Packages
700-00-00-00000	Support Service Division	080	0	March 2020 Eboard	Policy Packages
700-00-00-00000	Support Service Division	081	0	April 2020 Eboard	Policy Packages
700-00-00-00000	Support Service Division	082	0	May 2020 Eboard	Policy Packages
700-00-00-00000	Support Service Division	083	0	June 2020 Eboard	Policy Packages
700-00-00-00000	Support Service Division	087	0	August 2020 Special Session	Policy Packages
700-00-00-00000	Support Service Division	088	0	September 2020 Emergency Board	Policy Packages
700-00-00-00000	Support Service Division	090	0	Analyst Adjustments	Policy Packages
700-00-00-00000	Support Service Division	091	0	Elimination of S&S Inflation	Policy Packages
700-00-00-00000	Support Service Division	092	0	Personal Services Adjustments	Policy Packages
700-00-00-00000	Support Service Division	093	0	Transfers to General Fund	Policy Packages
700-00-00-00000	Support Service Division	094	0	Revenue Solutions	Policy Packages
700-00-00-00000	Support Service Division	096	0	Statewide Adjustment DAS Chgs	Policy Packages
700-00-00-00000	Support Service Division	097	0	Statewide AG Adjustment	Policy Packages
700-00-00-00000	Support Service Division	099	0	Microsoft 365 Consolidation	Policy Packages
700-00-00-00000	Support Service Division	801	0	LFO Analyst Adjustments	Policy Packages
700-00-00-00000	Support Service Division	810	0	Statewide Adjustments	Policy Packages
700-00-00-00000	Support Service Division	811	0	Budget Reconciliation Adjustments	Policy Packages
700-00-00-00000	Support Service Division	813	0	Policy Bills	Policy Packages
700-00-00-00000	Support Service Division	815	0	Updated Base Debt Service Adjustment	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
700-00-00-00000	Support Service Division	816	0	Capital Construction	Policy Packages
700-00-00-00000	Support Service Division	850	0	Program Change Bill	Policy Packages
800-00-00-00000	ODOT Headquarters Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
800-00-00-00000	ODOT Headquarters Division	021	0	Phase-in	Essential Packages
800-00-00-00000	ODOT Headquarters Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
800-00-00-00000	ODOT Headquarters Division	031	0	Standard Inflation	Essential Packages
800-00-00-00000	ODOT Headquarters Division	032	0	Above Standard Inflation	Essential Packages
800-00-00-00000	ODOT Headquarters Division	033	0	Exceptional Inflation	Essential Packages
800-00-00-00000	ODOT Headquarters Division	060	0	Technical Adjustments	Essential Packages
800-00-00-00000	ODOT Headquarters Division	080	0	March 2020 Eboard	Policy Packages
800-00-00-00000	ODOT Headquarters Division	081	0	April 2020 Eboard	Policy Packages
800-00-00-00000	ODOT Headquarters Division	082	0	May 2020 Eboard	Policy Packages
800-00-00-00000	ODOT Headquarters Division	083	0	June 2020 Eboard	Policy Packages
800-00-00-00000	ODOT Headquarters Division	087	0	August 2020 Special Session	Policy Packages
800-00-00-00000	ODOT Headquarters Division	088	0	September 2020 Emergency Board	Policy Packages
800-00-00-00000	ODOT Headquarters Division	090	0	Analyst Adjustments	Policy Packages
800-00-00-00000	ODOT Headquarters Division	091	0	Elimination of S&S Inflation	Policy Packages
800-00-00-00000	ODOT Headquarters Division	092	0	Personal Services Adjustments	Policy Packages
800-00-00-00000	ODOT Headquarters Division	093	0	Transfers to General Fund	Policy Packages
800-00-00-00000	ODOT Headquarters Division	094	0	Revenue Solutions	Policy Packages
800-00-00-00000	ODOT Headquarters Division	096	0	Statewide Adjustment DAS Chgs	Policy Packages
800-00-00-00000	ODOT Headquarters Division	097	0	Statewide AG Adjustment	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
800-00-00-00000	ODOT Headquarters Division	099	0	Microsoft 365 Consolidation	Policy Packages
800-00-00-00000	ODOT Headquarters Division	801	0	LFO Analyst Adjustments	Policy Packages
800-00-00-00000	ODOT Headquarters Division	810	0	Statewide Adjustments	Policy Packages
800-00-00-00000	ODOT Headquarters Division	811	0	Budget Reconciliation Adjustments	Policy Packages
800-00-00-00000	ODOT Headquarters Division	813	0	Policy Bills	Policy Packages
800-00-00-00000	ODOT Headquarters Division	815	0	Updated Base Debt Service Adjustment	Policy Packages
800-00-00-00000	ODOT Headquarters Division	816	0	Capital Construction	Policy Packages
800-00-00-00000	ODOT Headquarters Division	850	0	Program Change Bill	Policy Packages
850-00-00-00000	Finance and Budget Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
850-00-00-00000	Finance and Budget Division	021	0	Phase-in	Essential Packages
850-00-00-00000	Finance and Budget Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
850-00-00-00000	Finance and Budget Division	031	0	Standard Inflation	Essential Packages
850-00-00-00000	Finance and Budget Division	032	0	Above Standard Inflation	Essential Packages
850-00-00-00000	Finance and Budget Division	033	0	Exceptional Inflation	Essential Packages
850-00-00-00000	Finance and Budget Division	060	0	Technical Adjustments	Essential Packages
850-00-00-00000	Finance and Budget Division	080	0	March 2020 Eboard	Policy Packages
850-00-00-00000	Finance and Budget Division	081	0	April 2020 Eboard	Policy Packages
850-00-00-00000	Finance and Budget Division	082	0	May 2020 Eboard	Policy Packages
850-00-00-00000	Finance and Budget Division	083	0	June 2020 Eboard	Policy Packages
850-00-00-00000	Finance and Budget Division	087	0	August 2020 Special Session	Policy Packages
850-00-00-00000	Finance and Budget Division	088	0	September 2020 Emergency Board	Policy Packages
850-00-00-00000	Finance and Budget Division	090	0	Analyst Adjustments	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
850-00-00-00000	Finance and Budget Division	091	0	Elimination of S&S Inflation	Policy Packages
850-00-00-00000	Finance and Budget Division	092	0	Personal Services Adjustments	Policy Packages
850-00-00-00000	Finance and Budget Division	093	0	Transfers to General Fund	Policy Packages
850-00-00-00000	Finance and Budget Division	094	0	Revenue Solutions	Policy Packages
850-00-00-00000	Finance and Budget Division	096	0	Statewide Adjustment DAS Chgs	Policy Packages
850-00-00-00000	Finance and Budget Division	097	0	Statewide AG Adjustment	Policy Packages
850-00-00-00000	Finance and Budget Division	099	0	Microsoft 365 Consolidation	Policy Packages
850-00-00-00000	Finance and Budget Division	801	0	LFO Analyst Adjustments	Policy Packages
850-00-00-00000	Finance and Budget Division	810	0	Statewide Adjustments	Policy Packages
850-00-00-00000	Finance and Budget Division	811	0	Budget Reconciliation Adjustments	Policy Packages
850-00-00-00000	Finance and Budget Division	813	0	Policy Bills	Policy Packages
850-00-00-00000	Finance and Budget Division	815	0	Updated Base Debt Service Adjustment	Policy Packages
850-00-00-00000	Finance and Budget Division	816	0	Capital Construction	Policy Packages
850-00-00-00000	Finance and Budget Division	850	0	Program Change Bill	Policy Packages

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	400-12-00-00000	Rail
	080	March 2020 Eboard	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	080	March 2020 Eboard	600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	081	April 2020 Eboard	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	081	April 2020 Eboard	400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	082	May 2020 Eboard	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	082	May 2020 Eboard	400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	083	June 2020 Eboard	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-35-00-00000	Highway Safety
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	083	June 2020 Eboard	100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	087	August 2020 Special Session	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	087	August 2020 Special Session	100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	088	September 2020 Emergency Board	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	088	September 2020 Emergency Board	100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	090	Analyst Adjustments	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	090	Analyst Adjustments	100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	091	Elimination of S&S Inflation	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	091	Elimination of S&S Inflation	100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	092	Personal Services Adjustments	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	092	Personal Services Adjustments	088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	093	Transfers to General Fund	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	093	Transfers to General Fund	800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	094	Revenue Solutions	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	094	Revenue Solutions	600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	096	Statewide Adjustment DAS Chgs	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	096	Statewide Adjustment DAS Chgs	400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	097	Statewide AG Adjustment	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	097	Statewide AG Adjustment	400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	099	Microsoft 365 Consolidation	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	099	Microsoft 365 Consolidation	400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	120	HVAC Replacements	089-00-00-00000	Capital Construction
	130	Meacham Maintenance Station	089-00-00-00000	Capital Construction
	140	South Coast Maintenance Station	089-00-00-00000	Capital Construction
	801	LFO Analyst Adjustments	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	801	LFO Analyst Adjustments	100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	810	Statewide Adjustments	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	810	Statewide Adjustments	100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	811	Budget Reconciliation Adjustments	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	811	Budget Reconciliation Adjustments	100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	813	Policy Bills	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	813	Policy Bills	100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	815	Updated Base Debt Service Adjustment	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	815	Updated Base Debt Service Adjustment	088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	816	Capital Construction	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service
			600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	816	Capital Construction	800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division
	850	Program Change Bill	087-01-00-00000	NL Debt Service and Loan Fund
			087-03-00-00000	NL - Support Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			100-20-00-00000	Maintenance
			100-25-00-00000	Preservation
			100-30-00-00000	Bridge
			100-40-00-00000	Highway Operations
			100-45-00-00000	Modernization
			100-55-00-00000	Special Programs
			100-65-00-00000	Local Government
			100-70-00-00000	Utility Permits
			100-80-00-00000	State Radio Project
			200-00-00-00000	Driver and Motor Vehicles Svcs
			300-00-00-00000	Commerce and Compliance Division
			400-02-00-00000	Aviation
			400-10-00-00000	Policy, Data & Analysis Division
			400-11-00-00000	Public Transit
			400-12-00-00000	Rail
			400-13-00-00000	Transportation Safety
			500-00-00-00000	Debt Service

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	850	Program Change Bill	600-00-00-00000	Board of Maritime Pilots
			700-00-00-00000	Support Service Division
			800-00-00-00000	ODOT Headquarters Division
			850-00-00-00000	Finance and Budget Division

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	19,986,255	11,831,898	11,831,898	4,889,590	4,889,590	4,889,590
3400 Other Funds Ltd	642,390,482	297,967,528	297,967,528	667,043,248	667,043,248	667,043,248
3430 Other Funds Debt Svc Ltd	58,436,973	57,218,178	57,218,178	-	-	-
All Funds	720,813,710	367,017,604	367,017,604	671,932,838	671,932,838	671,932,838
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	-	-	-	-	-	300,000
4430 Lottery Funds Debt Svc Ltd	-	534,636	534,636	-	-	156,837
3400 Other Funds Ltd	-	(12,000,000)	(12,000,000)	-	-	-
All Funds	-	(11,465,364)	(11,465,364)	-	-	456,837
BEGINNING BALANCE						
4400 Lottery Funds Ltd	-	-	-	-	-	300,000
4430 Lottery Funds Debt Svc Ltd	-	534,636	534,636	-	-	156,837
3200 Other Funds Non-Ltd	19,986,255	11,831,898	11,831,898	4,889,590	4,889,590	4,889,590
3400 Other Funds Ltd	642,390,482	285,967,528	285,967,528	667,043,248	667,043,248	667,043,248
3430 Other Funds Debt Svc Ltd	58,436,973	57,218,178	57,218,178	-	-	-
TOTAL BEGINNING BALANCE	**$720,813,710**	**$355,552,240**	**$355,552,240**	**$671,932,838**	**$671,932,838**	**$672,389,675**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	19,357,858	-	-	-	-	17,650,000
8030 General Fund Debt Svc	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	23,456,104	25,306,026	25,306,026	18,627,040	18,371,940	36,021,393
TAXES						
0115 Gross Receipts Business Taxes/Fees						
3400 Other Funds Ltd	5,645,624	5,800,000	5,800,000	5,800,000	5,800,000	5,800,000
0175 Motor Fuels Taxes						
3400 Other Funds Ltd	1,218,399,902	1,331,956,357	1,331,956,357	1,415,484,523	1,415,484,523	1,415,484,523
0180 Weight-Mile Taxes						
3400 Other Funds Ltd	718,343,830	815,074,920	815,074,920	858,141,782	858,141,782	858,141,782
TAXES						
3400 Other Funds Ltd	1,942,389,356	2,152,831,277	2,152,831,277	2,279,426,305	2,279,426,305	2,279,426,305
TOTAL TAXES	**$1,942,389,356**	**$2,152,831,277**	**$2,152,831,277**	**$2,279,426,305**	**$2,279,426,305**	**$2,279,426,305**
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	11,774,136	3,313,043	3,313,043	5,559,246	5,559,246	5,559,246
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	833,434	833,434	631,171	631,171	631,171
0260 Vehicle Licenses						
3400 Other Funds Ltd	766,564,048	882,089,357	882,089,357	919,982,540	919,982,540	919,982,540
0265 Drivers Licenses						
3400 Other Funds Ltd	73,152,869	87,038,547	87,038,547	99,865,085	99,865,085	99,865,085
0270 Transportation Lic and Fees						
3400 Other Funds Ltd	99,728,931	95,179,447	95,179,447	107,526,881	107,526,881	107,526,881
LICENSES AND FEES						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	951,219,984	1,068,453,828	1,068,453,828	1,133,564,923	1,133,564,923	1,133,564,923
TOTAL LICENSES AND FEES	**$951,219,984**	**$1,068,453,828**	**$1,068,453,828**	**$1,133,564,923**	**$1,133,564,923**	**$1,133,564,923**
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	1,090,529,993	1,287,949,523	1,287,949,523	1,639,388,657	1,639,388,657	1,777,358,657
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	72,034,522	6,578,267	6,578,267	6,488,122	6,488,122	6,488,122
0415 Admin and Service Charges						
3400 Other Funds Ltd	2,492,452	3,250,747	3,250,747	3,790,083	3,790,083	3,790,083
CHARGES FOR SERVICES						
3400 Other Funds Ltd	74,526,974	9,829,014	9,829,014	10,278,205	10,278,205	10,278,205
TOTAL CHARGES FOR SERVICES	**$74,526,974**	**$9,829,014**	**$9,829,014**	**$10,278,205**	**$10,278,205**	**$10,278,205**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	12,981,986	2,692,887	2,692,887	2,863,752	2,863,752	2,863,752
0510 Rents and Royalties						
3400 Other Funds Ltd	8,591,147	1,910,629	1,910,629	2,309,169	2,309,169	2,309,169
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	21,573,133	4,603,516	4,603,516	5,172,921	5,172,921	5,172,921
TOTAL FINES, RENTS AND ROYALTIES	**$21,573,133**	**$4,603,516**	**$4,603,516**	**$5,172,921**	**$5,172,921**	**$5,172,921**
BOND SALES						
0565 Lottery Bonds						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	38,569,268	7,149,463	7,149,463	-	32,435,763	6,202,928
0570 Revenue Bonds						
3400 Other Funds Ltd	-	485,000,000	485,000,000	-	880,000,000	-
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	152,889,004	-	690,591,207	-	-	-
BOND SALES						
3230 Other Funds Debt Svc Non-Ltd	152,889,004	-	690,591,207	-	-	-
3400 Other Funds Ltd	38,569,268	492,149,463	492,149,463	-	912,435,763	6,202,928
TOTAL BOND SALES	**$191,458,272**	**$492,149,463**	**$1,182,740,670**	**-**	**$912,435,763**	**$6,202,928**
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	689,746	-	-	-	-	-
3200 Other Funds Non-Ltd	1,803,577	-	-	-	-	-
3400 Other Funds Ltd	40,880,347	13,639,797	13,639,797	32,065,334	32,065,334	32,065,334
3430 Other Funds Debt Svc Ltd	325,040	-	-	-	-	-
All Funds	43,698,710	13,639,797	13,639,797	32,065,334	32,065,334	32,065,334
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	27,064,654	13,763,104	13,763,104	14,379,880	14,379,880	14,379,880
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	100	-	-	-	-	-
LOAN REPAYMENT						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
0925 Loan Repayments						
3200 Other Funds Non-Ltd	3,911,819	6,168,102	6,168,102	6,168,102	6,168,102	6,168,102
3400 Other Funds Ltd	-	2,873,100	2,873,100	-	-	-
All Funds	3,911,819	9,041,202	9,041,202	6,168,102	6,168,102	6,168,102
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	14,260,950	9,879,597	9,879,597	11,530,826	11,530,826	11,530,826
3430 Other Funds Debt Svc Ltd	1,008,450	-	-	-	-	-
All Funds	15,269,400	9,879,597	9,879,597	11,530,826	11,530,826	11,530,826
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	20,679,380	20,679,380
6400 Federal Funds Ltd	80,725,551	114,307,391	114,307,391	126,003,195	126,003,195	125,930,118
All Funds	100,882,548	135,551,010	135,551,010	146,682,575	146,682,575	146,609,498
TRANSFERS IN						
1010 Transfer In - Intrafund						
4430 Lottery Funds Debt Svc Ltd	273,544	-	-	-	-	-
3010 Other Funds Cap Improve	8,832,147	17,353,672	17,353,672	14,631,905	14,631,905	14,631,905
3020 Other Funds Cap Construct	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
3200 Other Funds Non-Ltd	6,524	-	-	6,942,308	6,942,308	6,942,308
3230 Other Funds Debt Svc Non-Ltd	2,277,503	-	-	-	-	-
3400 Other Funds Ltd	4,057,645,556	2,822,649,728	2,822,649,728	2,882,301,727	2,882,301,727	2,923,337,187
3430 Other Funds Debt Svc Ltd	444,576,297	327,228,959	327,228,959	369,745,010	400,357,130	400,357,680

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	636,080	-	-	-	-	-
All Funds	4,520,547,651	3,187,232,359	3,187,232,359	3,305,620,950	3,336,233,070	3,377,269,080
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	4,226,012	-	-	-	-	-
6400 Federal Funds Ltd	814	-	-	-	-	-
All Funds	4,226,826	-	-	-	-	-
1050 Transfer In Other						
3400 Other Funds Ltd	-	122,279,163	122,279,163	122,735,205	122,735,205	122,735,205
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	112,907,039	115,058,344	115,058,344	126,019,800	125,155,188	121,787,391
3400 Other Funds Ltd	-	-	-	-	-	124,349,960
All Funds	112,907,039	115,058,344	115,058,344	126,019,800	125,155,188	246,137,351
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	-	445,691	445,691	464,856	464,856	464,856
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	1,573,913	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	105,648,906	256,884,667	256,884,667	290,909,667	290,909,667	290,909,667
1257 Tsfr From Police, Dept of State						
3010 Other Funds Cap Improve	-	-	-	3,467,975	3,467,975	3,467,975
3400 Other Funds Ltd	6,040,862	11,260,161	11,260,161	8,276,373	8,276,373	8,276,373
All Funds	6,040,862	11,260,161	11,260,161	11,744,348	11,744,348	11,744,348
1274 Tsfr From Veterans' Affairs						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	-	-	-	-	-	650,000
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	7,152	-	-	-	-	-
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	196,720	204,195	204,195	212,975	212,975	212,975
1634 Tsfr From Parks and Rec Dept						
3400 Other Funds Ltd	570,114	580,308	580,308	715,483	715,483	715,483
TRANSFERS IN						
4400 Lottery Funds Ltd	-	-	-	-	-	650,000
4430 Lottery Funds Debt Svc Ltd	113,180,583	115,058,344	115,058,344	126,019,800	125,155,188	121,787,391
3010 Other Funds Cap Improve	8,832,147	17,353,672	17,353,672	18,099,880	18,099,880	18,099,880
3020 Other Funds Cap Construct	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
3200 Other Funds Non-Ltd	6,524	-	-	6,942,308	6,942,308	6,942,308
3230 Other Funds Debt Svc Non-Ltd	2,277,503	-	-	-	-	-
3400 Other Funds Ltd	4,175,909,235	3,214,303,913	3,214,303,913	3,305,616,286	3,305,616,286	3,471,001,706
3430 Other Funds Debt Svc Ltd	444,576,297	327,228,959	327,228,959	369,745,010	400,357,130	400,357,680
6400 Federal Funds Ltd	636,894	-	-	-	-	-
TOTAL TRANSFERS IN	**$4,751,719,183**	**$3,693,944,888**	**$3,693,944,888**	**$3,858,423,284**	**$3,888,170,792**	**$4,050,838,965**
REVENUE CATEGORIES						
8000 General Fund	19,357,858	-	-	-	-	17,650,000
8030 General Fund Debt Svc	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393
4400 Lottery Funds Ltd	-	-	-	-	-	650,000
4430 Lottery Funds Debt Svc Ltd	113,870,329	115,058,344	115,058,344	126,019,800	125,155,188	121,787,391

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3010 Other Funds Cap Improve	8,832,147	17,353,672	17,353,672	18,099,880	18,099,880	18,099,880
3020 Other Funds Cap Construct	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
3200 Other Funds Non-Ltd	5,721,920	6,168,102	6,168,102	13,110,410	13,110,410	13,110,410
3230 Other Funds Debt Svc Non-Ltd	155,166,507	-	690,591,207	-	-	-
3400 Other Funds Ltd	8,376,923,994	8,270,276,132	8,270,276,132	8,431,423,337	9,343,859,100	8,740,981,685
3430 Other Funds Debt Svc Ltd	445,909,787	327,228,959	327,228,959	369,745,010	400,357,130	400,357,680
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	20,679,380	20,679,380
6400 Federal Funds Ltd	81,362,445	114,307,391	114,307,391	126,003,195	126,003,195	125,930,118
TOTAL REVENUE CATEGORIES	**$9,237,700,230**	**$8,916,942,245**	**$9,607,533,452**	**$9,155,708,052**	**$10,097,636,223**	**$9,509,617,937**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4430 Lottery Funds Debt Svc Ltd	(273,544)	-	-	-	-	-
3010 Other Funds Cap Improve	(50,853)	-	-	-	-	-
3200 Other Funds Non-Ltd	(1,249,000)	-	-	-	-	-
3400 Other Funds Ltd	(4,448,545,008)	(3,187,232,359)	(3,187,232,359)	(3,305,620,950)	(3,336,233,070)	(3,377,269,080)
3430 Other Funds Debt Svc Ltd	(69,793,166)	-	-	-	-	-
6400 Federal Funds Ltd	(636,080)	-	-	-	-	-
All Funds	(4,520,547,651)	(3,187,232,359)	(3,187,232,359)	(3,305,620,950)	(3,336,233,070)	(3,377,269,080)
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	(4,226,826)	-	-	-	-	-
2050 Transfer to Other						
3400 Other Funds Ltd	(18,778,063)	(29,448,792)	(29,448,792)	(25,978,732)	(25,978,732)	(25,978,732)
2070 Transfer to Cities						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	(393,541,794)	(453,826,488)	(453,826,488)	(529,381,979)	(529,381,979)	(529,381,979)
2080 Transfer to Counties						
3400 Other Funds Ltd	(587,470,892)	(656,852,572)	(656,852,572)	(711,526,408)	(711,526,408)	(711,526,408)
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(170,648)	-	-	-	-	-
2109 Tsfr To Aviation, Dept of						
3400 Other Funds Ltd	(12,868,623)	(12,995,144)	(12,995,144)	(5,279,448)	(5,279,448)	(5,279,448)
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	(140,000)	(160,000)	(160,000)	(172,000)	(172,000)	(172,000)
2123 Tsfr To OR Business Development						
3200 Other Funds Non-Ltd	(3,000,000)	-	-	-	-	-
3400 Other Funds Ltd	(2,540,736)	(2,826,169)	(2,826,169)	(2,620,729)	(2,620,729)	(2,620,729)
All Funds	(5,540,736)	(2,826,169)	(2,826,169)	(2,620,729)	(2,620,729)	(2,620,729)
2141 Tsfr To Lands, Dept of State						
3400 Other Funds Ltd	(6,000,000)	-	-	-	-	-
2213 Tsfr To Criminal Justice Comm						
6400 Federal Funds Ltd	-	(636,633)	(636,633)	-	-	-
2250 Tsfr To Marine Bd, Or State						
3400 Other Funds Ltd	(8,572,379)	(7,538,481)	(7,538,481)	(8,580,000)	(8,580,000)	(8,580,000)
2274 Tsfr To Veterans' Affairs						
3400 Other Funds Ltd	(222,024)	(260,069)	(260,069)	(234,221)	(234,221)	(234,221)
2340 Tsfr To Environmental Quality						
3400 Other Funds Ltd	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(55,448,978)	(50,529,933)	(50,529,933)	(57,020,697)	(57,020,697)	(57,020,697)
2691 Tsfr To Watershd Enhance Bd						
3400 Other Funds Ltd	(416,747)	(393,967)	(393,967)	(373,574)	(373,574)	(373,574)
TRANSFERS OUT						
4430 Lottery Funds Debt Svc Ltd	(273,544)	-	-	-	-	-
3010 Other Funds Cap Improve	(50,853)	-	-	-	-	-
3200 Other Funds Non-Ltd	(4,249,000)	-	-	-	-	-
3400 Other Funds Ltd	(5,536,119,636)	(4,403,467,718)	(4,403,467,718)	(4,648,192,482)	(4,678,804,602)	(4,719,840,612)
3430 Other Funds Debt Svc Ltd	(69,793,166)	-	-	-	-	-
6400 Federal Funds Ltd	(4,862,906)	(636,633)	(636,633)	-	-	-
TOTAL TRANSFERS OUT	**($5,615,349,105)**	**($4,404,104,351)**	**($4,404,104,351)**	**($4,648,192,482)**	**($4,678,804,602)**	**($4,719,840,612)**
AVAILABLE REVENUES						
8000 General Fund	19,357,858	-	-	-	-	17,650,000
8030 General Fund Debt Svc	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393
4400 Lottery Funds Ltd	-	-	-	-	-	950,000
4430 Lottery Funds Debt Svc Ltd	113,596,785	115,592,980	115,592,980	126,019,800	125,155,188	121,944,228
3010 Other Funds Cap Improve	8,781,294	17,353,672	17,353,672	18,099,880	18,099,880	18,099,880
3020 Other Funds Cap Construct	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
3200 Other Funds Non-Ltd	21,459,175	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
3230 Other Funds Debt Svc Non-Ltd	155,166,507	-	690,591,207	-	-	-
3400 Other Funds Ltd	3,483,194,840	4,152,775,942	4,152,775,942	4,450,274,103	5,332,097,746	4,688,184,321
3430 Other Funds Debt Svc Ltd	434,553,594	384,447,137	384,447,137	369,745,010	400,357,130	400,357,680

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	20,679,380	20,679,380
6400 Federal Funds Ltd	76,499,539	113,670,758	113,670,758	126,003,195	126,003,195	125,930,118
TOTAL AVAILABLE REVENUES	**$4,343,164,835**	**$4,868,390,134**	**$5,558,981,341**	**$5,179,448,408**	**$6,090,764,459**	**$5,462,167,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3010 Other Funds Cap Improve	635,413	-	-	-	-	-
3400 Other Funds Ltd	556,399,656	622,056,574	622,056,574	689,589,135	689,589,375	691,961,634
6400 Federal Funds Ltd	2,452,209	1,789,176	1,789,176	2,017,945	2,017,945	2,037,779
All Funds	559,487,278	623,845,750	623,845,750	691,607,080	691,607,320	693,999,413
3160 Temporary Appointments						
3400 Other Funds Ltd	13,247,799	10,201,746	10,201,746	10,640,420	10,640,420	10,640,420
6400 Federal Funds Ltd	59,366	17,367	17,367	18,114	18,114	18,114
All Funds	13,307,165	10,219,113	10,219,113	10,658,534	10,658,534	10,658,534
3170 Overtime Payments						
3010 Other Funds Cap Improve	38,217	-	-	-	-	-
3400 Other Funds Ltd	28,311,119	16,558,936	16,558,936	17,270,971	17,270,971	17,270,971
6400 Federal Funds Ltd	6,613	-	-	-	-	-
All Funds	28,355,949	16,558,936	16,558,936	17,270,971	17,270,971	17,270,971
3180 Shift Differential						
3400 Other Funds Ltd	1,081,717	563,508	563,508	587,739	587,739	587,739
6400 Federal Funds Ltd	324	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	1,082,041	563,508	563,508	587,739	587,739	587,739
3190 All Other Differential						
3400 Other Funds Ltd	14,436,742	3,755,860	3,755,860	3,917,361	3,917,361	3,917,361
6400 Federal Funds Ltd	14,716	-	-	-	-	-
All Funds	14,451,458	3,755,860	3,755,860	3,917,361	3,917,361	3,917,361
SALARIES & WAGES						
3010 Other Funds Cap Improve	673,630	-	-	-	-	-
3400 Other Funds Ltd	613,477,033	653,136,624	653,136,624	722,005,626	722,005,866	724,378,125
6400 Federal Funds Ltd	2,533,228	1,806,543	1,806,543	2,036,059	2,036,059	2,055,893
TOTAL SALARIES & WAGES	**$616,683,891**	**$654,943,167**	**$654,943,167**	**$724,041,685**	**$724,041,925**	**$726,434,018**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	229,195	288,675	288,675	269,192	269,192	270,228
6400 Federal Funds Ltd	723	768	768	725	725	725
All Funds	229,918	289,443	289,443	269,917	269,917	270,953
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	96,396,362	109,104,890	109,104,890	121,855,463	121,855,504	122,261,899
6400 Federal Funds Ltd	363,667	303,236	303,236	345,282	345,282	348,680
All Funds	96,760,029	109,408,126	109,408,126	122,200,745	122,200,786	122,610,579
3221 Pension Obligation Bond						
3400 Other Funds Ltd	35,693,338	35,634,608	35,634,608	41,153,114	41,153,114	41,153,114
6400 Federal Funds Ltd	124,956	100,921	100,921	116,887	116,887	116,887
All Funds	35,818,294	35,735,529	35,735,529	41,270,001	41,270,001	41,270,001

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3230 Social Security Taxes						
3400 Other Funds Ltd	46,536,588	49,921,746	49,921,746	55,107,748	55,107,766	55,276,856
6400 Federal Funds Ltd	170,053	138,156	138,156	154,463	154,463	155,980
All Funds	46,706,641	50,059,902	50,059,902	55,262,211	55,262,229	55,432,836
3240 Unemployment Assessments						
3400 Other Funds Ltd	995,510	912,490	912,490	951,728	951,728	951,728
6400 Federal Funds Ltd	-	1,911	1,911	1,993	1,993	1,993
All Funds	995,510	914,401	914,401	953,721	953,721	953,721
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	220,036	274,581	274,581	213,490	213,490	214,299
6400 Federal Funds Ltd	726	725	725	579	579	579
All Funds	220,762	275,306	275,306	214,069	214,069	214,878
3260 Mass Transit Tax						
3400 Other Funds Ltd	2,542,192	3,858,671	3,858,671	4,332,036	4,332,036	4,332,036
3270 Flexible Benefits						
3400 Other Funds Ltd	156,574,600	165,782,460	165,782,460	177,460,031	177,460,031	178,162,544
6400 Federal Funds Ltd	460,810	441,416	441,416	479,662	479,662	479,662
All Funds	157,035,410	166,223,876	166,223,876	177,939,693	177,939,693	178,642,206
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	339,187,821	365,778,121	365,778,121	401,342,802	401,342,861	402,622,704
6400 Federal Funds Ltd	1,120,935	987,133	987,133	1,099,591	1,099,591	1,104,506
TOTAL OTHER PAYROLL EXPENSES	**$340,308,756**	**$366,765,254**	**$366,765,254**	**$402,442,393**	**$402,442,452**	**$403,727,210**
P.S. BUDGET ADJUSTMENTS						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(10,097,360)	(10,097,360)	(6,577,269)	(36,100,263)	(6,577,269)
6400 Federal Funds Ltd	-	(30,797)	(30,797)	(2,513)	(2,513)	(2,513)
All Funds	-	(10,128,157)	(10,128,157)	(6,579,782)	(36,102,776)	(6,579,782)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(472,859)	(472,859)	-	(299)	451,108
6400 Federal Funds Ltd	-	(10,377)	(10,377)	-	-	(24,749)
All Funds	-	(483,236)	(483,236)	-	(299)	426,359
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(10,570,219)	(10,570,219)	(6,577,269)	(36,100,562)	(6,126,161)
6400 Federal Funds Ltd	-	(41,174)	(41,174)	(2,513)	(2,513)	(27,262)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($10,611,393)**	**($10,611,393)**	**($6,579,782)**	**($36,103,075)**	**($6,153,423)**
PERSONAL SERVICES						
3010 Other Funds Cap Improve	673,630	-	-	-	-	-
3400 Other Funds Ltd	952,664,854	1,008,344,526	1,008,344,526	1,116,771,159	1,087,248,165	1,120,874,668
6400 Federal Funds Ltd	3,654,163	2,752,502	2,752,502	3,133,137	3,133,137	3,133,137
TOTAL PERSONAL SERVICES	**$956,992,647**	**$1,011,097,028**	**$1,011,097,028**	**$1,119,904,296**	**$1,090,381,302**	**$1,124,007,805**
SERVICES & SUPPLIES						
4100 Instate Travel						
3010 Other Funds Cap Improve	26,785	-	-	-	-	-
3400 Other Funds Ltd	7,012,690	8,875,441	8,875,441	8,910,125	8,542,781	8,910,125
6400 Federal Funds Ltd	21,039	98,904	98,904	699,238	699,238	699,238
All Funds	7,060,514	8,974,345	8,974,345	9,609,363	9,242,019	9,609,363

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4125 Out of State Travel						
3400 Other Funds Ltd	464,739	548,901	548,901	626,013	600,204	626,013
6400 Federal Funds Ltd	21,555	109,337	109,337	108,191	108,191	108,191
All Funds	486,294	658,238	658,238	734,204	708,395	734,204
4150 Employee Training						
3400 Other Funds Ltd	6,073,401	5,234,742	5,234,742	5,244,762	5,028,535	5,244,762
6400 Federal Funds Ltd	72,853	49,673	49,673	121,025	121,025	120,699
All Funds	6,146,254	5,284,415	5,284,415	5,365,787	5,149,560	5,365,461
4175 Office Expenses						
8000 General Fund	1,128	-	-	-	-	-
3010 Other Funds Cap Improve	153	-	-	-	-	-
3400 Other Funds Ltd	19,740,032	20,386,506	20,386,506	21,067,358	20,198,810	21,067,358
6400 Federal Funds Ltd	66,114	197,769	197,769	432,290	432,290	432,290
All Funds	19,807,427	20,584,275	20,584,275	21,499,648	20,631,100	21,499,648
4200 Telecommunications						
3400 Other Funds Ltd	12,355,251	14,587,019	14,587,019	15,723,122	15,074,902	16,090,108
6400 Federal Funds Ltd	24,471	33,008	33,008	83,161	83,161	83,161
All Funds	12,379,722	14,620,027	14,620,027	15,806,283	15,158,063	16,173,269
4225 State Gov. Service Charges						
3200 Other Funds Non-Ltd	1,000	-	-	-	-	-
3400 Other Funds Ltd	40,570,232	52,115,016	52,115,016	66,687,135	54,361,433	56,770,873
6400 Federal Funds Ltd	3,236	-	-	-	-	-
All Funds	40,574,468	52,115,016	52,115,016	66,687,135	54,361,433	56,770,873

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4250 Data Processing						
3400 Other Funds Ltd	40,085,998	30,733,024	30,733,024	32,158,577	26,078,216	28,545,961
6400 Federal Funds Ltd	57,983	84,280	84,280	78,273	78,273	78,273
All Funds	40,143,981	30,817,304	30,817,304	32,236,850	26,156,489	28,624,234
4275 Publicity and Publications						
3400 Other Funds Ltd	1,238,305	1,563,492	1,563,492	1,571,048	1,506,277	1,571,048
6400 Federal Funds Ltd	82,752	273,778	273,778	324,172	324,172	324,172
All Funds	1,321,057	1,837,270	1,837,270	1,895,220	1,830,449	1,895,220
4300 Professional Services						
8000 General Fund	58,920	-	-	-	-	-
3010 Other Funds Cap Improve	15,631	-	-	-	-	-
3400 Other Funds Ltd	221,118,841	413,774,233	413,774,233	382,103,977	361,399,715	382,103,977
6400 Federal Funds Ltd	2,519,735	5,824,791	5,824,791	5,964,326	5,964,326	5,964,326
All Funds	223,713,127	419,599,024	419,599,024	388,068,303	367,364,041	388,068,303
4315 IT Professional Services						
3400 Other Funds Ltd	38,683,986	24,091,850	24,091,850	26,317,154	26,317,154	26,317,154
6400 Federal Funds Ltd	-	1,054,752	1,054,752	2,114,873	2,114,873	2,114,873
All Funds	38,683,986	25,146,602	25,146,602	28,432,027	28,432,027	28,432,027
4325 Attorney General						
3400 Other Funds Ltd	8,178,604	9,025,652	9,025,652	10,779,333	10,142,272	10,178,926
6400 Federal Funds Ltd	53,789	1,310,445	1,310,445	1,311,966	1,234,428	1,239,215
All Funds	8,232,393	10,336,097	10,336,097	12,091,299	11,376,700	11,418,141
4375 Employee Recruitment and Develop						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	3,884,488	4,074,138	4,074,138	3,998,562	3,833,713	3,998,562
6400 Federal Funds Ltd	12,904	7,775	7,775	8,109	8,109	8,109
All Funds	3,897,392	4,081,913	4,081,913	4,006,671	3,841,822	4,006,671
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,288,007	1,099,171	1,099,171	1,229,065	1,178,394	1,229,065
6400 Federal Funds Ltd	22,335	10,893	10,893	15,362	15,362	15,362
All Funds	1,310,342	1,110,064	1,110,064	1,244,427	1,193,756	1,244,427
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	16,010,184	20,406,590	20,406,590	21,284,069	21,284,069	21,284,069
6400 Federal Funds Ltd	129,706	143,708	143,708	379,888	379,888	379,888
All Funds	16,139,890	20,550,298	20,550,298	21,663,957	21,663,957	21,663,957
4450 Fuels and Utilities						
3400 Other Funds Ltd	13,438,973	16,190,505	16,190,505	16,171,119	15,504,426	16,171,119
6400 Federal Funds Ltd	10,136	14,205	14,205	90,816	90,816	90,816
All Funds	13,449,109	16,204,710	16,204,710	16,261,935	15,595,242	16,261,935
4475 Facilities Maintenance						
3010 Other Funds Cap Improve	758,928	-	-	-	-	-
3400 Other Funds Ltd	22,233,711	33,533,607	33,533,607	29,570,543	28,351,433	29,570,543
All Funds	22,992,639	33,533,607	33,533,607	29,570,543	28,351,433	29,570,543
4575 Agency Program Related S and S						
8000 General Fund	-	-	-	-	-	17,650,000
3010 Other Funds Cap Improve	880,367	2,000,000	2,000,000	2,086,000	2,000,000	2,086,000
3400 Other Funds Ltd	1,135,109,183	1,599,019,681	1,599,019,681	1,746,026,810	2,594,863,852	2,042,127,115

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	286,428	5,636,531	5,636,531	10,221,664	10,221,664	10,221,664
All Funds	1,136,275,978	1,606,656,212	1,606,656,212	1,758,334,474	2,607,085,516	2,072,084,779
4600 Intra-agency Charges						
8000 General Fund	989,918	-	-	-	-	-
3010 Other Funds Cap Improve	82,129	-	-	-	-	-
3400 Other Funds Ltd	24,166,477	38,683,026	38,683,026	41,499,802	39,561,897	41,450,154
6400 Federal Funds Ltd	205,444	423,955	423,955	427,068	427,068	427,068
All Funds	25,443,968	39,106,981	39,106,981	41,926,870	39,988,965	41,877,222
4625 Other COP Costs						
3400 Other Funds Ltd	-	603,821	603,821	553,234	553,234	553,234
4650 Other Services and Supplies						
8000 General Fund	2,482,394	-	-	-	-	-
3010 Other Funds Cap Improve	59,003	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	603,653	-	2,798,741	-	-	-
3400 Other Funds Ltd	31,475,159	29,355,028	29,355,028	46,667,285	44,491,575	46,308,209
6400 Federal Funds Ltd	407,398	482,130	482,130	1,502,773	1,502,773	1,502,773
All Funds	35,027,607	29,837,158	32,635,899	48,170,058	45,994,348	47,810,982
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	1,183,177	1,874,967	1,874,967	6,087,984	5,836,994	6,087,984
6400 Federal Funds Ltd	2,641	72,209	72,209	93,228	93,228	93,228
All Funds	1,185,818	1,947,176	1,947,176	6,181,212	5,930,222	6,181,212
4715 IT Expendable Property						
3010 Other Funds Cap Improve	6,627	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	15,417,494	13,148,632	13,148,632	15,036,195	14,359,153	15,036,195
6400 Federal Funds Ltd	131,466	1,353,997	1,353,997	1,452,219	1,452,219	1,452,219
All Funds	15,555,587	14,502,629	14,502,629	16,488,414	15,811,372	16,488,414
SERVICES & SUPPLIES						
8000 General Fund	3,532,360	-	-	-	-	17,650,000
3010 Other Funds Cap Improve	1,829,623	2,000,000	2,000,000	2,086,000	2,000,000	2,086,000
3200 Other Funds Non-Ltd	1,000	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	603,653	-	2,798,741	-	-	-
3400 Other Funds Ltd	1,659,728,932	2,338,925,042	2,338,925,042	2,499,313,272	3,299,069,039	2,781,242,554
6400 Federal Funds Ltd	4,131,985	17,182,140	17,182,140	25,428,642	25,351,104	25,355,565
TOTAL SERVICES & SUPPLIES	**$1,669,827,553**	**$2,358,107,182**	**$2,360,905,923**	**$2,526,827,914**	**$3,326,420,143**	**$2,826,334,119**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3010 Other Funds Cap Improve	33,585	-	-	-	-	-
3400 Other Funds Ltd	70,201	396,912	396,912	413,979	397,163	413,979
All Funds	103,786	396,912	396,912	413,979	397,163	413,979
5150 Telecommunications Equipment						
3400 Other Funds Ltd	476,429	1,108,096	1,108,096	1,155,744	1,108,096	1,155,744
5200 Technical Equipment						
3400 Other Funds Ltd	592,669	3,449,906	3,449,906	2,933,010	2,812,194	2,933,010
5350 Industrial and Heavy Equipment						
3010 Other Funds Cap Improve	22,690	-	-	-	-	-
3400 Other Funds Ltd	1,518,291	521,463	521,463	543,886	521,463	543,886

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	1,540,981	521,463	521,463	543,886	521,463	543,886
5400 Automotive and Aircraft						
3400 Other Funds Ltd	42,151,738	22,763,605	22,763,605	23,742,441	22,766,410	23,742,441
6400 Federal Funds Ltd	339,018	-	-	200,000	200,000	200,000
All Funds	42,490,756	22,763,605	22,763,605	23,942,441	22,966,410	23,942,441
5550 Data Processing Software						
3400 Other Funds Ltd	1,973,438	1,618,462	1,618,462	1,645,958	1,596,674	1,645,958
5600 Data Processing Hardware						
3400 Other Funds Ltd	326,915	838,580	838,580	874,638	845,138	874,638
5650 Land Improvements						
3010 Other Funds Cap Improve	12,374	-	-	-	-	-
3400 Other Funds Ltd	76,634	-	-	-	-	-
All Funds	89,008	-	-	-	-	-
5700 Building Structures						
3010 Other Funds Cap Improve	6,209,392	5,853,672	5,853,672	6,105,380	5,853,672	6,105,380
3020 Other Funds Cap Construct	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
3400 Other Funds Ltd	937,172	684,403	684,403	713,833	696,472	713,833
All Funds	13,446,564	26,538,075	26,538,075	38,819,213	38,550,144	38,819,213
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	-	9,500,000	9,500,000	9,908,500	9,500,000	9,908,500
3400 Other Funds Ltd	1,588,574	16,218,032	16,218,032	11,129,493	10,837,151	11,129,493
6400 Federal Funds Ltd	-	104,369	104,369	108,857	108,857	108,857
All Funds	1,588,574	25,822,401	25,822,401	21,146,850	20,446,008	21,146,850

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
CAPITAL OUTLAY						
3010 Other Funds Cap Improve	6,278,041	15,353,672	15,353,672	16,013,880	15,353,672	16,013,880
3020 Other Funds Cap Construct	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
3400 Other Funds Ltd	49,712,061	47,599,459	47,599,459	43,152,982	41,580,761	43,152,982
6400 Federal Funds Ltd	339,018	104,369	104,369	308,857	308,857	308,857
TOTAL CAPITAL OUTLAY	**$62,629,120**	**$83,057,500**	**$83,057,500**	**$91,475,719**	**$89,243,290**	**$91,475,719**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	22,491,384	39,825,832	39,825,832	39,078,162	39,078,162	39,078,162
6400 Federal Funds Ltd	9,180,689	16,845,239	16,845,239	17,060,686	17,060,686	17,060,686
All Funds	31,672,073	56,671,071	56,671,071	56,138,848	56,138,848	56,138,848
6020 Dist to Counties						
8000 General Fund	3,543,875	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	380,000
3400 Other Funds Ltd	9,948,816	86,020,768	86,020,768	89,719,660	89,719,660	93,719,660
6400 Federal Funds Ltd	15,618,207	18,459,646	18,459,646	18,992,661	18,992,661	18,992,661
All Funds	29,110,898	104,480,414	104,480,414	108,712,321	108,712,321	113,092,321
6025 Dist to Other Gov Unit						
8000 General Fund	5,212,395	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	570,000
3400 Other Funds Ltd	55,966,925	237,612,237	237,612,237	237,008,268	237,008,268	237,008,268
6400 Federal Funds Ltd	24,709,353	36,613,647	36,613,647	38,093,621	38,093,621	38,093,621
All Funds	85,888,673	274,225,884	274,225,884	275,101,889	275,101,889	275,671,889

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6030 Dist to Non-Gov Units						
8000 General Fund	7,069,228	-	-	-	-	-
3400 Other Funds Ltd	21,322,784	30,752,552	30,752,552	42,069,393	42,069,393	42,069,393
6400 Federal Funds Ltd	13,704,103	15,971,494	15,971,494	17,327,364	17,327,364	17,327,364
All Funds	42,096,115	46,724,046	46,724,046	59,396,757	59,396,757	59,396,757
6035 Dist to Individuals						
6400 Federal Funds Ltd	-	408,158	408,158	425,709	425,709	425,709
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	1,410,484	1,522,794	1,522,794	1,622,693	1,622,693	1,622,693
6400 Federal Funds Ltd	-	863	863	900	900	900
All Funds	1,410,484	1,523,657	1,523,657	1,623,593	1,623,593	1,623,593
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	3,997,041	3,403,333	3,403,333	3,515,257	3,515,257	3,515,257
6400 Federal Funds Ltd	737,950	581,514	581,514	606,519	606,519	606,519
All Funds	4,734,991	3,984,847	3,984,847	4,121,776	4,121,776	4,121,776
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	4,736,687	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
6085 Other Special Payments						
3400 Other Funds Ltd	148,265	5,792,908	5,792,908	6,107,641	6,107,641	6,107,641
6400 Federal Funds Ltd	352,097	47,573	47,573	799,619	799,619	799,619
All Funds	500,362	5,840,481	5,840,481	6,907,260	6,907,260	6,907,260
6100 Spc Pmt to Human Svcs, Dept of						
3400 Other Funds Ltd	16,232	110,870	110,870	50,000	50,000	50,000

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	589	-	-	-	-	-
All Funds	16,821	110,870	110,870	50,000	50,000	50,000
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	776,583	945,664	945,664	512,000	512,000	512,000
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	1,285,799	2,538,644	2,538,644	2,561,806	2,561,806	2,561,806
6400 Federal Funds Ltd	2,933,169	3,331,716	3,331,716	2,953,480	2,953,480	2,953,480
All Funds	4,218,968	5,870,360	5,870,360	5,515,286	5,515,286	5,515,286
6259 Spc Pmt to Pub Safety Stds/Trng						
6400 Federal Funds Ltd	293,785	426,233	426,233	360,000	360,000	360,000
6340 Spc Pmt to Environmental Quality						
3400 Other Funds Ltd	483,917	599,858	599,858	625,652	625,652	625,652
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	67,848	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
3400 Other Funds Ltd	63,537	144,130	144,130	51,243	51,243	51,243
6635 Spc Pmt to Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	898,755	898,755	937,401	937,401	937,401
6660 Spc Pmt to Land Conservation Dev						
3400 Other Funds Ltd	489,346	548,880	548,880	567,475	567,475	567,475
SPECIAL PAYMENTS						
8000 General Fund	15,825,498	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	950,000

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3200 Other Funds Non-Ltd	4,736,687	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
3400 Other Funds Ltd	117,624,530	409,771,561	409,771,561	423,914,651	423,914,651	427,914,651
6400 Federal Funds Ltd	68,374,373	93,631,747	93,631,747	97,132,559	97,132,559	97,132,559
TOTAL SPECIAL PAYMENTS	**$206,561,088**	**$521,403,308**	**$521,403,308**	**$539,047,210**	**$539,047,210**	**$543,997,210**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	154,562,854	-	687,792,466	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	1,250,000	13,017,590	13,017,590	8,323,570	8,663,570	8,663,570
4430 Lottery Funds Debt Svc Ltd	57,268,974	63,317,020	63,317,020	76,346,260	75,991,260	75,991,260
3430 Other Funds Debt Svc Ltd	164,598,600	168,400,000	168,400,000	191,890,000	216,245,000	216,245,000
All Funds	223,117,574	244,734,610	244,734,610	276,559,830	300,899,830	300,899,830
7150 Interest - Bonds						
8030 General Fund Debt Svc	2,848,246	9,039,996	9,039,996	8,215,280	7,620,180	7,619,633
4430 Lottery Funds Debt Svc Ltd	56,327,811	52,275,960	52,275,960	49,673,540	49,163,928	45,952,968
3430 Other Funds Debt Svc Ltd	210,985,030	215,961,567	215,961,567	177,855,010	184,112,130	184,112,680
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	-	20,679,380
All Funds	290,318,084	298,521,142	298,521,142	256,423,210	240,896,238	258,364,661
7200 Principal - COP						
8030 General Fund Debt Svc	-	2,820,000	2,820,000	128,190	1,960,000	1,960,000
3430 Other Funds Debt Svc Ltd	5,865,846	81,000	81,000	-	-	-
All Funds	5,865,846	2,901,000	2,901,000	128,190	1,960,000	1,960,000
7250 Interest - COP						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8030 General Fund Debt Svc	-	428,440	428,440	1,960,000	128,190	128,190
3430 Other Funds Debt Svc Ltd	876,895	4,570	4,570	-	-	-
All Funds	876,895	433,010	433,010	1,960,000	128,190	128,190
DEBT SERVICE						
8030 General Fund Debt Svc	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393
4430 Lottery Funds Debt Svc Ltd	113,596,785	115,592,980	115,592,980	126,019,800	125,155,188	121,944,228
3230 Other Funds Debt Svc Non-Ltd	154,562,854	-	687,792,466	-	-	-
3430 Other Funds Debt Svc Ltd	382,326,371	384,447,137	384,447,137	369,745,010	400,357,130	400,357,680
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	-	20,679,380
TOTAL DEBT SERVICE	**$674,741,253**	**$546,589,762**	**$1,234,382,228**	**$535,071,230**	**$543,884,258**	**$561,352,681**
EXPENDITURES						
8000 General Fund	19,357,858	-	-	-	-	17,650,000
8030 General Fund Debt Svc	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393
4400 Lottery Funds Ltd	-	-	-	-	-	950,000
4430 Lottery Funds Debt Svc Ltd	113,596,785	115,592,980	115,592,980	126,019,800	125,155,188	121,944,228
3010 Other Funds Cap Improve	8,781,294	17,353,672	17,353,672	18,099,880	17,353,672	18,099,880
3020 Other Funds Cap Construct	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
3200 Other Funds Non-Ltd	4,737,687	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
3230 Other Funds Debt Svc Non-Ltd	155,166,507	-	690,591,207	-	-	-
3400 Other Funds Ltd	2,779,730,377	3,804,640,588	3,804,640,588	4,083,152,064	4,851,812,616	4,373,184,855
3430 Other Funds Debt Svc Ltd	382,326,371	384,447,137	384,447,137	369,745,010	400,357,130	400,357,680
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	-	20,679,380
6400 Federal Funds Ltd	76,499,539	113,670,758	113,670,758	126,003,195	125,925,657	125,930,118

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL EXPENDITURES	**$3,570,751,661**	**$4,520,254,780**	**$5,210,845,987**	**$4,812,326,369**	**$5,588,976,203**	**$5,147,167,534**
ENDING BALANCE						
3010 Other Funds Cap Improve	-	-	-	-	746,208	-
3200 Other Funds Non-Ltd	16,721,488	-	-	-	-	-
3400 Other Funds Ltd	703,464,463	348,135,354	348,135,354	367,122,039	480,285,130	314,999,466
3430 Other Funds Debt Svc Ltd	52,227,223	-	-	-	-	-
6230 Federal Funds Debt Svc NL	-	-	-	-	20,679,380	-
6400 Federal Funds Ltd	-	-	-	-	77,538	-
TOTAL ENDING BALANCE	**$772,413,174**	**$348,135,354**	**$348,135,354**	**$367,122,039**	**$501,788,256**	**$314,999,466**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4,706	4,863	4,863	4,759	4,759	4,849
8180 Position Reconciliation	-	4	4	-	-	(3)
TOTAL AUTHORIZED POSITIONS	**4,706**	**4,867**	**4,867**	**4,759**	**4,759**	**4,846**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	4,485.91	4,699.74	4,699.74	4,654.19	4,654.19	4,672.60
8280 FTE Reconciliation	-	10.35	10.35	-	-	8.59
TOTAL AUTHORIZED FTE	**4,485.91**	**4,710.09**	**4,710.09**	**4,654.19**	**4,654.19**	**4,681.19**

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	19,986,255	11,831,898	11,831,898	4,889,590	4,889,590	4,889,590
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	1,803,577	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	3,911,819	6,168,102	6,168,102	6,168,102	6,168,102	6,168,102
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	6,524	-	-	6,942,308	6,942,308	6,942,308
REVENUE CATEGORIES						
3200 Other Funds Non-Ltd	5,721,920	6,168,102	6,168,102	13,110,410	13,110,410	13,110,410
TOTAL REVENUE CATEGORIES	**$5,721,920**	**$6,168,102**	**$6,168,102**	**$13,110,410**	**$13,110,410**	**$13,110,410**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(1,249,000)	-	-	-	-	-
2123 Tsfr To OR Business Development						
3200 Other Funds Non-Ltd	(3,000,000)	-	-	-	-	-
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(4,249,000)	-	-	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL TRANSFERS OUT	**($4,249,000)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	21,459,175	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
TOTAL AVAILABLE REVENUES	**$21,459,175**	**$18,000,000**	**$18,000,000**	**$18,000,000**	**$18,000,000**	**$18,000,000**
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
3200 Other Funds Non-Ltd	1,000	-	-	-	-	-
SPECIAL PAYMENTS						
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	4,736,687	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
EXPENDITURES						
3200 Other Funds Non-Ltd	4,737,687	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
TOTAL EXPENDITURES	**$4,737,687**	**$18,000,000**	**$18,000,000**	**$18,000,000**	**$18,000,000**	**$18,000,000**
ENDING BALANCE						
3200 Other Funds Non-Ltd	16,721,488	-	-	-	-	-
TOTAL ENDING BALANCE	**$16,721,488**	**-**	**-**	**-**	**-**	**-**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	19,986,255	11,831,898	11,831,898	4,889,590	4,889,590	4,889,590
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	1,803,577	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	3,911,819	6,168,102	6,168,102	6,168,102	6,168,102	6,168,102
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	6,524	-	-	6,942,308	6,942,308	6,942,308
REVENUE CATEGORIES						
3200 Other Funds Non-Ltd	5,721,920	6,168,102	6,168,102	13,110,410	13,110,410	13,110,410
TOTAL REVENUE CATEGORIES	**$5,721,920**	**$6,168,102**	**$6,168,102**	**$13,110,410**	**$13,110,410**	**$13,110,410**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(1,249,000)	-	-	-	-	-
2123 Tsfr To OR Business Development						
3200 Other Funds Non-Ltd	(3,000,000)	-	-	-	-	-
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(4,249,000)	-	-	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL TRANSFERS OUT	**($4,249,000)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	21,459,175	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
TOTAL AVAILABLE REVENUES	**$21,459,175**	**$18,000,000**	**$18,000,000**	**$18,000,000**	**$18,000,000**	**$18,000,000**
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
3200 Other Funds Non-Ltd	1,000	-	-	-	-	-
SPECIAL PAYMENTS						
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	4,736,687	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
EXPENDITURES						
3200 Other Funds Non-Ltd	4,737,687	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
TOTAL EXPENDITURES	**$4,737,687**	**$18,000,000**	**$18,000,000**	**$18,000,000**	**$18,000,000**	**$18,000,000**
ENDING BALANCE						
3200 Other Funds Non-Ltd	16,721,488	-	-	-	-	-
TOTAL ENDING BALANCE	**$16,721,488**	**-**	**-**	**-**	**-**	**-**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	8,832,147	17,353,672	17,353,672	14,631,905	14,631,905	14,631,905
1257 Tsfr From Police, Dept of State						
3010 Other Funds Cap Improve	-	-	-	3,467,975	3,467,975	3,467,975
TRANSFERS IN						
3010 Other Funds Cap Improve	8,832,147	17,353,672	17,353,672	18,099,880	18,099,880	18,099,880
TOTAL TRANSFERS IN	**$8,832,147**	**$17,353,672**	**$17,353,672**	**$18,099,880**	**$18,099,880**	**$18,099,880**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3010 Other Funds Cap Improve	(50,853)	-	-	-	-	-
AVAILABLE REVENUES						
3010 Other Funds Cap Improve	8,781,294	17,353,672	17,353,672	18,099,880	18,099,880	18,099,880
TOTAL AVAILABLE REVENUES	**$8,781,294**	**$17,353,672**	**$17,353,672**	**$18,099,880**	**$18,099,880**	**$18,099,880**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3010 Other Funds Cap Improve	635,413	-	-	-	-	-
3170 Overtime Payments						
3010 Other Funds Cap Improve	38,217	-	-	-	-	-
SALARIES & WAGES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3010 Other Funds Cap Improve	673,630	-	-	-	-	-
TOTAL SALARIES & WAGES	**$673,630**	**-**	**-**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
3010 Other Funds Cap Improve	26,785	-	-	-	-	-
4175 Office Expenses						
3010 Other Funds Cap Improve	153	-	-	-	-	-
4300 Professional Services						
3010 Other Funds Cap Improve	15,631	-	-	-	-	-
4475 Facilities Maintenance						
3010 Other Funds Cap Improve	758,928	-	-	-	-	-
4575 Agency Program Related S and S						
3010 Other Funds Cap Improve	880,367	2,000,000	2,000,000	2,086,000	2,000,000	2,086,000
4600 Intra-agency Charges						
3010 Other Funds Cap Improve	82,129	-	-	-	-	-
4650 Other Services and Supplies						
3010 Other Funds Cap Improve	59,003	-	-	-	-	-
4715 IT Expendable Property						
3010 Other Funds Cap Improve	6,627	-	-	-	-	-
SERVICES & SUPPLIES						
3010 Other Funds Cap Improve	1,829,623	2,000,000	2,000,000	2,086,000	2,000,000	2,086,000
TOTAL SERVICES & SUPPLIES	**$1,829,623**	**$2,000,000**	**$2,000,000**	**$2,086,000**	**$2,000,000**	**$2,086,000**
CAPITAL OUTLAY						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
5100 Office Furniture and Fixtures						
3010 Other Funds Cap Improve	33,585	-	-	-	-	-
5350 Industrial and Heavy Equipment						
3010 Other Funds Cap Improve	22,690	-	-	-	-	-
5650 Land Improvements						
3010 Other Funds Cap Improve	12,374	-	-	-	-	-
5700 Building Structures						
3010 Other Funds Cap Improve	6,209,392	5,853,672	5,853,672	6,105,380	5,853,672	6,105,380
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	-	9,500,000	9,500,000	9,908,500	9,500,000	9,908,500
CAPITAL OUTLAY						
3010 Other Funds Cap Improve	6,278,041	15,353,672	15,353,672	16,013,880	15,353,672	16,013,880
TOTAL CAPITAL OUTLAY	**$6,278,041**	**$15,353,672**	**$15,353,672**	**$16,013,880**	**$15,353,672**	**$16,013,880**
EXPENDITURES						
3010 Other Funds Cap Improve	8,781,294	17,353,672	17,353,672	18,099,880	17,353,672	18,099,880
TOTAL EXPENDITURES	**$8,781,294**	**$17,353,672**	**$17,353,672**	**$18,099,880**	**$17,353,672**	**$18,099,880**
ENDING BALANCE						
3010 Other Funds Cap Improve	-	-	-	-	746,208	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**$746,208**	**-**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
3020 Other Funds Cap Construct	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000
TOTAL AVAILABLE REVENUES	**$6,300,000**	**$20,000,000**	**$20,000,000**	**$32,000,000**	**$32,000,000**	**$32,000,000**
EXPENDITURES						
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construct	6,300,000	20,000,000	20,000,000	32,000,000	32,000,000	32,000,000

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	508,185,106	145,434,804	145,434,804	552,581,864	552,581,864	552,581,864
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(12,000,000)	(12,000,000)	-	-	-
BEGINNING BALANCE						
3400 Other Funds Ltd	508,185,106	133,434,804	133,434,804	552,581,864	552,581,864	552,581,864
TOTAL BEGINNING BALANCE	**$508,185,106**	**$133,434,804**	**$133,434,804**	**$552,581,864**	**$552,581,864**	**$552,581,864**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	-	-	-	17,650,000
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	767,733	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	833,434	833,434	631,171	631,171	631,171
LICENSES AND FEES						
3400 Other Funds Ltd	767,733	833,434	833,434	631,171	631,171	631,171
TOTAL LICENSES AND FEES	**$767,733**	**$833,434**	**$833,434**	**$631,171**	**$631,171**	**$631,171**
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	978,867,182	1,210,385,991	1,210,385,991	1,553,323,015	1,553,323,015	1,691,293,015

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	68,622,308	6,491,267	6,491,267	6,488,122	6,488,122	6,488,122
0415 Admin and Service Charges						
3400 Other Funds Ltd	8,875	-	-	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	68,631,183	6,491,267	6,491,267	6,488,122	6,488,122	6,488,122
TOTAL CHARGES FOR SERVICES	**$68,631,183**	**$6,491,267**	**$6,491,267**	**$6,488,122**	**$6,488,122**	**$6,488,122**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	219,100	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	8,254,352	1,658,629	1,658,629	2,151,169	2,151,169	2,151,169
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	8,473,452	1,658,629	1,658,629	2,151,169	2,151,169	2,151,169
TOTAL FINES, RENTS AND ROYALTIES	**$8,473,452**	**$1,658,629**	**$1,658,629**	**$2,151,169**	**$2,151,169**	**$2,151,169**
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	2,084,825	2,042,876	2,042,876	-	32,435,763	6,202,928
0570 Revenue Bonds						
3400 Other Funds Ltd	-	485,000,000	485,000,000	-	880,000,000	-
BOND SALES						
3400 Other Funds Ltd	2,084,825	487,042,876	487,042,876	-	912,435,763	6,202,928

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
TOTAL BOND SALES	**$2,084,825**	**$487,042,876**	**$487,042,876**	**-**	**$912,435,763**	**$6,202,928**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	32,411,355	13,234,797	13,234,797	31,622,895	31,622,895	31,622,895
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	19,231,175	6,638,130	6,638,130	7,556,413	7,556,413	7,556,413
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	100	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	13,544,106	9,713,553	9,713,553	11,399,960	11,399,960	11,399,960
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	3,682,927,012	2,426,536,143	2,426,536,143	2,246,197,789	2,246,197,789	2,293,896,888
1050 Transfer In Other						
3400 Other Funds Ltd	-	122,279,163	122,279,163	122,735,205	122,735,205	122,735,205
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	-	117,000,000
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	1,573,913	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	12,054,698	11,900,000	11,900,000	17,700,000	17,700,000	17,700,000
1257 Tsfr From Police, Dept of State						
3400 Other Funds Ltd	6,040,862	11,260,161	11,260,161	8,276,373	8,276,373	8,276,373
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	7,152	-	-	-	-	-
1634 Tsfr From Parks and Rec Dept						
3400 Other Funds Ltd	570,114	580,308	580,308	715,483	715,483	715,483
TRANSFERS IN						
3400 Other Funds Ltd	3,703,173,751	2,572,555,775	2,572,555,775	2,395,624,850	2,395,624,850	2,560,323,949
TOTAL TRANSFERS IN	**$3,703,173,751**	**$2,572,555,775**	**$2,572,555,775**	**$2,395,624,850**	**$2,395,624,850**	**$2,560,323,949**
REVENUE CATEGORIES						
8000 General Fund	-	-	-	-	-	17,650,000
3400 Other Funds Ltd	4,827,184,862	4,308,554,452	4,308,554,452	4,008,797,595	4,921,233,358	4,317,669,622
TOTAL REVENUE CATEGORIES	**$4,827,184,862**	**$4,308,554,452**	**$4,308,554,452**	**$4,008,797,595**	**$4,921,233,358**	**$4,335,319,622**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,784,173,324)	(1,443,434,443)	(1,443,434,443)	(1,309,807,231)	(1,340,419,351)	(1,372,009,901)
2050 Transfer to Other						
3400 Other Funds Ltd	(14,135,000)	-	-	-	-	-
2070 Transfer to Cities						
3400 Other Funds Ltd	(393,541,794)	-	-	-	-	-
2080 Transfer to Counties						
3400 Other Funds Ltd	(587,470,892)	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(170,648)	-	-	-	-	-
2141 Tsfr To Lands, Dept of State						
3400 Other Funds Ltd	(6,000,000)	-	-	-	-	-
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(3,677,239)	(3,432,792)	(3,432,792)	(3,432,792)	(3,432,792)	(3,432,792)
TRANSFERS OUT						
3400 Other Funds Ltd	(2,789,168,897)	(1,446,867,235)	(1,446,867,235)	(1,313,240,023)	(1,343,852,143)	(1,375,442,693)
TOTAL TRANSFERS OUT	**($2,789,168,897)**	**($1,446,867,235)**	**($1,446,867,235)**	**($1,313,240,023)**	**($1,343,852,143)**	**($1,375,442,693)**
AVAILABLE REVENUES						
8000 General Fund	-	-	-	-	-	17,650,000
3400 Other Funds Ltd	2,546,201,071	2,995,122,021	2,995,122,021	3,248,139,436	4,129,963,079	3,494,808,793
TOTAL AVAILABLE REVENUES	**$2,546,201,071**	**$2,995,122,021**	**$2,995,122,021**	**$3,248,139,436**	**$4,129,963,079**	**$3,512,458,793**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	309,206,979	365,501,710	365,501,710	408,059,811	408,060,051	408,143,832
3160 Temporary Appointments						
3400 Other Funds Ltd	10,210,539	7,647,584	7,647,584	7,976,430	7,976,430	7,976,430
3170 Overtime Payments						
3400 Other Funds Ltd	24,110,708	14,464,666	14,464,666	15,086,647	15,086,647	15,086,647
3180 Shift Differential						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	983,542	466,508	466,508	486,568	486,568	486,568
3190 All Other Differential						
3400 Other Funds Ltd	10,415,104	2,506,689	2,506,689	2,614,476	2,614,476	2,614,476
SALARIES & WAGES						
3400 Other Funds Ltd	354,926,872	390,587,157	390,587,157	434,223,932	434,224,172	434,307,953
TOTAL SALARIES & WAGES	**$354,926,872**	**$390,587,157**	**$390,587,157**	**$434,223,932**	**$434,224,172**	**$434,307,953**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	131,026	163,011	163,011	154,223	154,223	154,157
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	60,776,716	64,985,130	64,985,130	73,016,256	73,016,297	73,030,645
3221 Pension Obligation Bond						
3400 Other Funds Ltd	21,969,981	21,277,477	21,277,477	24,646,526	24,646,526	24,646,526
3230 Social Security Taxes						
3400 Other Funds Ltd	28,930,888	29,869,089	29,869,089	33,157,867	33,157,885	33,157,838
3240 Unemployment Assessments						
3400 Other Funds Ltd	617,992	733,975	733,975	765,536	765,536	765,536
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	131,471	155,020	155,020	122,312	122,312	122,254
3260 Mass Transit Tax						
3400 Other Funds Ltd	1,292,927	2,314,343	2,314,343	2,605,344	2,605,344	2,605,344
3270 Flexible Benefits						
3400 Other Funds Ltd	93,608,864	93,615,828	93,615,828	101,674,818	101,674,818	101,628,621

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	207,459,865	213,113,873	213,113,873	236,142,882	236,142,941	236,110,921
TOTAL OTHER PAYROLL EXPENSES	**$207,459,865**	**$213,113,873**	**$213,113,873**	**$236,142,882**	**$236,142,941**	**$236,110,921**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(6,320,578)	(6,320,578)	(2,885,396)	(21,711,198)	(2,885,396)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	915,812	915,812	-	(299)	131,254
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(5,404,766)	(5,404,766)	(2,885,396)	(21,711,497)	(2,754,142)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($5,404,766)**	**($5,404,766)**	**($2,885,396)**	**($21,711,497)**	**($2,754,142)**
PERSONAL SERVICES						
3400 Other Funds Ltd	562,386,737	598,296,264	598,296,264	667,481,418	648,655,616	667,664,732
TOTAL PERSONAL SERVICES	**$562,386,737**	**$598,296,264**	**$598,296,264**	**$667,481,418**	**$648,655,616**	**$667,664,732**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	4,693,278	6,661,622	6,661,622	6,509,811	6,241,426	6,509,811
4125 Out of State Travel						
3400 Other Funds Ltd	137,316	153,933	153,933	160,552	153,933	160,552
4150 Employee Training						
3400 Other Funds Ltd	4,209,914	3,283,901	3,283,901	3,633,708	3,483,901	3,633,708
4175 Office Expenses						
3400 Other Funds Ltd	4,768,996	4,721,128	4,721,128	4,638,361	4,447,135	4,638,361

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4200 Telecommunications						
3400 Other Funds Ltd	6,562,693	6,120,114	6,120,114	6,702,270	6,425,953	6,702,270
4225 State Gov. Service Charges						
3400 Other Funds Ltd	15,139,957	20,411,181	20,411,181	21,487,862	17,159,507	16,423,116
4250 Data Processing						
3400 Other Funds Ltd	1,088,368	999,644	999,644	1,042,628	999,644	1,042,628
4275 Publicity and Publications						
3400 Other Funds Ltd	545,586	609,061	609,061	648,276	621,548	648,276
4300 Professional Services						
3400 Other Funds Ltd	170,332,181	346,288,838	346,288,838	312,771,914	295,905,313	312,771,914
4315 IT Professional Services						
3400 Other Funds Ltd	11,237,766	8,306,700	8,306,700	8,780,183	8,780,183	8,780,183
4325 Attorney General						
3400 Other Funds Ltd	5,044,601	4,416,464	4,416,464	5,274,582	4,962,853	4,980,789
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	3,542,143	3,254,541	3,254,541	3,307,072	3,170,731	3,307,072
4400 Dues and Subscriptions						
3400 Other Funds Ltd	559,078	558,696	558,696	580,259	556,337	580,259
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	5,834,084	9,229,432	9,229,432	9,626,296	9,626,296	9,626,296
4450 Fuels and Utilities						
3400 Other Funds Ltd	11,476,502	13,891,886	13,891,886	13,765,835	13,198,307	13,765,835
4475 Facilities Maintenance						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	13,864,878	25,346,560	25,346,560	19,137,905	18,348,902	19,137,905
4575 Agency Program Related S and S						
8000 General Fund	-	-	-	-	-	17,650,000
3400 Other Funds Ltd	1,111,712,987	1,504,030,920	1,504,030,920	1,669,482,921	2,521,399,250	1,962,245,849
All Funds	1,111,712,987	1,504,030,920	1,504,030,920	1,669,482,921	2,521,399,250	1,979,895,849
4600 Intra-agency Charges						
3400 Other Funds Ltd	20,177,773	34,158,494	34,158,494	36,189,450	34,697,460	36,189,450
4625 Other COP Costs						
3400 Other Funds Ltd	-	50,587	50,587	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	20,411,175	14,721,348	14,721,348	24,578,235	23,564,945	24,274,117
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	832,407	1,265,662	1,265,662	1,320,086	1,265,662	1,320,086
4715 IT Expendable Property						
3400 Other Funds Ltd	9,345,998	6,797,625	6,797,625	8,173,860	7,836,874	8,173,860
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	-	-	17,650,000
3400 Other Funds Ltd	1,421,517,681	2,015,278,337	2,015,278,337	2,157,812,066	2,982,846,160	2,444,912,337
TOTAL SERVICES & SUPPLIES	**$1,421,517,681**	**$2,015,278,337**	**$2,015,278,337**	**$2,157,812,066**	**$2,982,846,160**	**$2,462,562,337**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	63,491	133,960	133,960	139,720	133,960	139,720
5150 Telecommunications Equipment						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	402,008	1,108,096	1,108,096	1,155,744	1,108,096	1,155,744
5200 Technical Equipment						
3400 Other Funds Ltd	564,510	3,292,174	3,292,174	2,768,496	2,654,359	2,768,496
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	1,483,766	521,463	521,463	543,886	521,463	543,886
5400 Automotive and Aircraft						
3400 Other Funds Ltd	40,903,720	22,006,620	22,006,620	22,952,905	22,006,620	22,952,905
5550 Data Processing Software						
3400 Other Funds Ltd	813,506	1,120,771	1,120,771	1,168,964	1,120,771	1,168,964
5600 Data Processing Hardware						
3400 Other Funds Ltd	229,288	509,014	509,014	530,901	509,014	530,901
5700 Building Structures						
3400 Other Funds Ltd	687,608	370,044	370,044	385,956	370,044	385,956
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	225,423	225,423	900,357	863,238	900,357
CAPITAL OUTLAY						
3400 Other Funds Ltd	45,147,897	29,287,565	29,287,565	30,546,929	29,287,565	30,546,929
TOTAL CAPITAL OUTLAY	**$45,147,897**	**$29,287,565**	**$29,287,565**	**$30,546,929**	**$29,287,565**	**$30,546,929**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	4,909,957	27,891,970	27,891,970	29,091,325	29,091,325	29,091,325
6020 Dist to Counties						
3400 Other Funds Ltd	193,955	32,196,788	32,196,788	33,581,250	33,581,250	33,581,250

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	1,417,957	3,735,045	3,735,045	3,895,652	3,895,652	3,895,652
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	285,884	1,574,422	1,574,422	1,642,122	1,642,122	1,642,122
6085 Other Special Payments						
3400 Other Funds Ltd	37,400	5,037,377	5,037,377	5,253,984	5,253,984	5,253,984
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	5,602	-	-	2,000,000	2,000,000	2,000,000
6340 Spc Pmt to Environmental Quality						
3400 Other Funds Ltd	483,917	599,858	599,858	625,652	625,652	625,652
6635 Spc Pmt to Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	898,755	898,755	937,401	937,401	937,401
SPECIAL PAYMENTS						
3400 Other Funds Ltd	7,334,672	71,934,215	71,934,215	77,027,386	77,027,386	77,027,386
TOTAL SPECIAL PAYMENTS	**$7,334,672**	**$71,934,215**	**$71,934,215**	**$77,027,386**	**$77,027,386**	**$77,027,386**
EXPENDITURES						
8000 General Fund	-	-	-	-	-	17,650,000
3400 Other Funds Ltd	2,036,386,987	2,714,796,381	2,714,796,381	2,932,867,799	3,737,816,727	3,220,151,384
TOTAL EXPENDITURES	**$2,036,386,987**	**$2,714,796,381**	**$2,714,796,381**	**$2,932,867,799**	**$3,737,816,727**	**$3,237,801,384**
ENDING BALANCE						
3400 Other Funds Ltd	509,814,084	280,325,640	280,325,640	315,271,637	392,146,352	274,657,409
TOTAL ENDING BALANCE	**$509,814,084**	**$280,325,640**	**$280,325,640**	**$315,271,637**	**$392,146,352**	**$274,657,409**
AUTHORIZED POSITIONS						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8150 Class/Unclass Positions	2,685	2,730	2,730	2,733	2,733	2,742
8180 Position Reconciliation	-	5	5	-	-	(8)
TOTAL AUTHORIZED POSITIONS	**2,685**	**2,735**	**2,735**	**2,733**	**2,733**	**2,734**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	2,528.59	2,657.84	2,657.84	2,659.44	2,659.44	2,658.29
8280 FTE Reconciliation	-	9.86	9.86	-	-	1.90
TOTAL AUTHORIZED FTE	**2,528.59**	**2,667.70**	**2,667.70**	**2,659.44**	**2,659.44**	**2,660.19**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	-	-	1,239,839	1,239,839	1,239,839
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	-	-	-	17,650,000
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	39,595,469	4,884,225	4,884,225	4,308,361	4,308,361	142,278,361
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	2,592,188	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	1,586,618	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	2,218,548	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	835,338	-	-	-	-	-
TRANSFERS IN						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	536,172,697	553,939,032	553,939,032	564,026,851	564,026,851	595,616,851
1050 Transfer In Other						
3400 Other Funds Ltd	-	26,852	26,852	143,100	143,100	143,100
1257 Tsfr From Police, Dept of State						
3400 Other Funds Ltd	6,040,862	11,260,161	11,260,161	8,276,373	8,276,373	8,276,373
TRANSFERS IN						
3400 Other Funds Ltd	542,213,559	565,226,045	565,226,045	572,446,324	572,446,324	604,036,324
TOTAL TRANSFERS IN	**$542,213,559**	**$565,226,045**	**$565,226,045**	**$572,446,324**	**$572,446,324**	**$604,036,324**
REVENUE CATEGORIES						
8000 General Fund	-	-	-	-	-	17,650,000
3400 Other Funds Ltd	589,041,720	570,110,270	570,110,270	576,754,685	576,754,685	746,314,685
TOTAL REVENUE CATEGORIES	**$589,041,720**	**$570,110,270**	**$570,110,270**	**$576,754,685**	**$576,754,685**	**$763,964,685**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(20,610,466)	-	-	-	-	-
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(3,677,239)	(3,432,792)	(3,432,792)	(3,432,792)	(3,432,792)	(3,432,792)
TRANSFERS OUT						
3400 Other Funds Ltd	(24,287,705)	(3,432,792)	(3,432,792)	(3,432,792)	(3,432,792)	(3,432,792)
TOTAL TRANSFERS OUT	**($24,287,705)**	**($3,432,792)**	**($3,432,792)**	**($3,432,792)**	**($3,432,792)**	**($3,432,792)**
AVAILABLE REVENUES						
8000 General Fund	-	-	-	-	-	17,650,000

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	564,754,015	566,677,478	566,677,478	574,561,732	574,561,732	744,121,732
TOTAL AVAILABLE REVENUES	**$564,754,015**	**$566,677,478**	**$566,677,478**	**$574,561,732**	**$574,561,732**	**$761,771,732**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	143,414,995	154,011,063	154,011,063	170,443,448	170,443,448	171,502,474
3160 Temporary Appointments						
3400 Other Funds Ltd	4,662,442	4,700,299	4,700,299	4,902,412	4,902,412	4,902,412
3170 Overtime Payments						
3400 Other Funds Ltd	12,185,153	7,386,289	7,386,289	7,703,900	7,703,900	7,703,900
3180 Shift Differential						
3400 Other Funds Ltd	827,753	466,508	466,508	486,568	486,568	486,568
3190 All Other Differential						
3400 Other Funds Ltd	6,145,304	2,506,689	2,506,689	2,614,476	2,614,476	2,614,476
SALARIES & WAGES						
3400 Other Funds Ltd	167,235,647	169,070,848	169,070,848	186,150,804	186,150,804	187,209,830
TOTAL SALARIES & WAGES	**$167,235,647**	**$169,070,848**	**$169,070,848**	**$186,150,804**	**$186,150,804**	**$187,209,830**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	67,097	80,607	80,607	76,176	76,176	76,831
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	23,503,138	27,893,867	27,893,867	31,047,815	31,047,815	31,229,226

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3221 Pension Obligation Bond						
3400 Other Funds Ltd	9,932,151	9,269,477	9,269,477	10,472,829	10,472,829	10,472,829
3230 Social Security Taxes						
3400 Other Funds Ltd	13,153,727	12,931,635	12,931,635	14,229,452	14,229,452	14,310,456
3240 Unemployment Assessments						
3400 Other Funds Ltd	427,958	510,888	510,888	532,856	532,856	532,856
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	68,225	76,665	76,665	60,412	60,412	60,925
3260 Mass Transit Tax						
3400 Other Funds Ltd	431,378	1,016,745	1,016,745	1,116,904	1,116,904	1,116,904
3270 Flexible Benefits						
3400 Other Funds Ltd	48,501,550	46,118,894	46,118,894	50,225,697	50,225,697	50,654,214
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	96,085,224	97,898,778	97,898,778	107,762,141	107,762,141	108,454,241
TOTAL OTHER PAYROLL EXPENSES	**$96,085,224**	**$97,898,778**	**$97,898,778**	**$107,762,141**	**$107,762,141**	**$108,454,241**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(3,020,678)	(3,020,678)	(1,456,184)	(9,307,540)	(1,456,184)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	386,024	386,024	-	-	(1,751,126)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(2,634,654)	(2,634,654)	(1,456,184)	(9,307,540)	(3,207,310)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($2,634,654)**	**($2,634,654)**	**($1,456,184)**	**($9,307,540)**	**($3,207,310)**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
PERSONAL SERVICES						
3400 Other Funds Ltd	263,320,871	264,334,972	264,334,972	292,456,761	284,605,405	292,456,761
TOTAL PERSONAL SERVICES	**$263,320,871**	**$264,334,972**	**$264,334,972**	**$292,456,761**	**$284,605,405**	**$292,456,761**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	2,480,108	3,128,490	3,128,490	3,054,416	2,928,490	3,054,416
4125 Out of State Travel						
3400 Other Funds Ltd	10,537	17,653	17,653	18,412	17,653	18,412
4150 Employee Training						
3400 Other Funds Ltd	1,854,833	671,045	671,045	908,500	871,045	908,500
4175 Office Expenses						
3400 Other Funds Ltd	2,150,473	2,369,867	2,369,867	2,471,771	2,369,867	2,471,771
4200 Telecommunications						
3400 Other Funds Ltd	3,325,586	2,882,986	2,882,986	3,319,855	3,182,986	3,319,855
4225 State Gov. Service Charges						
3400 Other Funds Ltd	13,575,507	18,495,365	18,495,365	19,575,806	15,688,704	14,978,188
4250 Data Processing						
3400 Other Funds Ltd	412,062	317,789	317,789	331,453	317,789	331,453
4275 Publicity and Publications						
3400 Other Funds Ltd	70,625	74,479	74,479	77,682	74,479	77,682
4300 Professional Services						
3400 Other Funds Ltd	3,005,741	7,754,105	7,754,105	8,196,090	7,754,105	8,196,090
4315 IT Professional Services						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	498,483	2,887,780	2,887,780	3,052,384	3,052,384	3,052,384
4325 Attorney General						
3400 Other Funds Ltd	281,756	880,551	880,551	1,051,642	989,490	993,066
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	2,455,608	2,087,847	2,087,847	2,177,624	2,087,847	2,177,624
4400 Dues and Subscriptions						
3400 Other Funds Ltd	172,226	101,271	101,271	105,625	101,271	105,625
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	937,816	2,625,649	2,625,649	2,738,551	2,738,551	2,738,551
4450 Fuels and Utilities						
3400 Other Funds Ltd	9,222,731	10,809,253	10,809,253	10,961,151	10,509,253	10,961,151
4475 Facilities Maintenance						
3400 Other Funds Ltd	10,301,482	18,182,395	18,182,395	11,663,238	11,182,395	11,663,238
4575 Agency Program Related S and S						
8000 General Fund	-	-	-	-	-	17,650,000
3400 Other Funds Ltd	175,362,700	171,009,765	171,009,765	143,514,569	136,719,868	313,074,569
All Funds	175,362,700	171,009,765	171,009,765	143,514,569	136,719,868	330,724,569
4600 Intra-agency Charges						
3400 Other Funds Ltd	15,661,570	26,643,385	26,643,385	27,789,051	26,643,385	27,789,051
4650 Other Services and Supplies						
3400 Other Funds Ltd	12,581,007	5,090,630	5,090,630	12,610,526	12,090,630	12,334,459
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	554,710	709,587	709,587	740,100	709,587	740,100

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4715 IT Expendable Property						
3400 Other Funds Ltd	3,182,253	1,825,811	1,825,811	2,947,320	2,825,811	2,947,320
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	-	-	17,650,000
3400 Other Funds Ltd	258,097,814	278,565,703	278,565,703	257,305,766	242,855,590	421,933,505
TOTAL SERVICES & SUPPLIES	**$258,097,814**	**$278,565,703**	**$278,565,703**	**$257,305,766**	**$242,855,590**	**$439,583,505**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	7,515	133,960	133,960	139,720	133,960	139,720
5150 Telecommunications Equipment						
3400 Other Funds Ltd	164,603	1,080,557	1,080,557	1,127,021	1,080,557	1,127,021
5200 Technical Equipment						
3400 Other Funds Ltd	210,428	93,420	93,420	97,437	93,420	97,437
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	1,432,211	420,726	420,726	438,817	420,726	438,817
5400 Automotive and Aircraft						
3400 Other Funds Ltd	38,812,829	22,006,620	22,006,620	22,952,905	22,006,620	22,952,905
5600 Data Processing Hardware						
3400 Other Funds Ltd	28,671	-	-	-	-	-
5700 Building Structures						
3400 Other Funds Ltd	500,928	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	41,520	41,520	43,305	41,520	43,305

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
CAPITAL OUTLAY						
3400 Other Funds Ltd	41,157,185	23,776,803	23,776,803	24,799,205	23,776,803	24,799,205
TOTAL CAPITAL OUTLAY	**$41,157,185**	**$23,776,803**	**$23,776,803**	**$24,799,205**	**$23,776,803**	**$24,799,205**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	2,177,500	-	-	-	-	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	645	-	-	-	-	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	2,178,145	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$2,178,145**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
8000 General Fund	-	-	-	-	-	17,650,000
3400 Other Funds Ltd	564,754,015	566,677,478	566,677,478	574,561,732	551,237,798	739,189,471
TOTAL EXPENDITURES	**$564,754,015**	**$566,677,478**	**$566,677,478**	**$574,561,732**	**$551,237,798**	**$756,839,471**
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	23,323,934	4,932,261
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**$23,323,934**	**$4,932,261**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1,372	1,371	1,371	1,375	1,375	1,396
8180 Position Reconciliation	-	1	1	-	-	(21)
TOTAL AUTHORIZED POSITIONS	**1,372**	**1,372**	**1,372**	**1,375**	**1,375**	**1,375**
AUTHORIZED FTE						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8250 Class/Unclass FTE Positions	1,301.63	1,310.38	1,310.38	1,313.72	1,313.72	1,325.01
8280 FTE Reconciliation	-	7.01	7.01	-	-	(11.29)
TOTAL AUTHORIZED FTE	**1,301.63**	**1,317.39**	**1,317.39**	**1,313.72**	**1,313.72**	**1,313.72**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	208,270,753	307,301,982	307,301,982	394,868,998	394,868,998	394,868,998
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	2,192,275	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	133,309	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	48,080,273	95,457,929	95,457,929	50,362,822	50,362,822	50,362,822
1050 Transfer In Other						
3400 Other Funds Ltd	-	2,431,705	2,431,705	941,322	941,322	941,322
TRANSFERS IN						
3400 Other Funds Ltd	48,080,273	97,889,634	97,889,634	51,304,144	51,304,144	51,304,144
TOTAL TRANSFERS IN	**$48,080,273**	**$97,889,634**	**$97,889,634**	**$51,304,144**	**$51,304,144**	**$51,304,144**
REVENUE CATEGORIES						
3400 Other Funds Ltd	258,676,610	405,191,616	405,191,616	446,173,142	446,173,142	446,173,142
TOTAL REVENUE CATEGORIES	**$258,676,610**	**$405,191,616**	**$405,191,616**	**$446,173,142**	**$446,173,142**	**$446,173,142**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	(589,254)	-	-	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	258,087,356	405,191,616	405,191,616	446,173,142	446,173,142	446,173,142
TOTAL AVAILABLE REVENUES	**$258,087,356**	**$405,191,616**	**$405,191,616**	**$446,173,142**	**$446,173,142**	**$446,173,142**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	24,382,623	20,569,608	20,569,608	22,310,472	22,310,472	22,292,760
3170 Overtime Payments						
3400 Other Funds Ltd	3,037,077	2,541,996	2,541,996	2,651,302	2,651,302	2,651,302
SALARIES & WAGES						
3400 Other Funds Ltd	27,419,700	23,111,604	23,111,604	24,961,774	24,961,774	24,944,062
TOTAL SALARIES & WAGES	**$27,419,700**	**$23,111,604**	**$23,111,604**	**$24,961,774**	**$24,961,774**	**$24,944,062**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	-	8,357	8,357	7,714	7,714	7,714
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	2,601	3,922,056	3,922,056	4,275,960	4,275,960	4,272,926
3221 Pension Obligation Bond						
3400 Other Funds Ltd	878	1,265,920	1,265,920	1,439,554	1,439,554	1,439,554
3230 Social Security Taxes						
3400 Other Funds Ltd	1,116	1,768,018	1,768,018	1,909,572	1,909,572	1,908,217

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	4	7,946	7,946	6,118	6,118	6,118
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	135,327	135,327	149,771	149,771	149,771
3270 Flexible Benefits						
3400 Other Funds Ltd	1,828	4,820,208	4,820,208	5,084,856	5,084,856	5,084,856
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	6,427	11,927,832	11,927,832	12,873,545	12,873,545	12,869,156
TOTAL OTHER PAYROLL EXPENSES	**$6,427**	**$11,927,832**	**$11,927,832**	**$12,873,545**	**$12,873,545**	**$12,869,156**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(431,525)	(431,525)	(80,899)	(1,248,089)	(80,899)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	235,370	235,370	-	-	22,101
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(196,155)	(196,155)	(80,899)	(1,248,089)	(58,798)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($196,155)**	**($196,155)**	**($80,899)**	**($1,248,089)**	**($58,798)**
PERSONAL SERVICES						
3400 Other Funds Ltd	27,426,127	34,843,281	34,843,281	37,754,420	36,587,230	37,754,420
TOTAL PERSONAL SERVICES	**$27,426,127**	**$34,843,281**	**$34,843,281**	**$37,754,420**	**$36,587,230**	**$37,754,420**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	419,006	394,550	394,550	411,516	394,550	411,516

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4125 Out of State Travel						
3400 Other Funds Ltd	825	-	-	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	86,353	142,879	142,879	146,937	140,879	146,937
4200 Telecommunications						
3400 Other Funds Ltd	289	12,571	12,571	13,112	12,571	13,112
4275 Publicity and Publications						
3400 Other Funds Ltd	44,184	97,882	97,882	102,091	97,882	102,091
4300 Professional Services						
3400 Other Funds Ltd	7,379,118	11,431,957	11,431,957	12,083,579	11,431,958	12,083,579
4325 Attorney General						
3400 Other Funds Ltd	264,252	14,999	14,999	17,913	16,854	16,915
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	1	4,915	4,915	5,126	4,915	5,126
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	402	402	419	402	419
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	-	58,030	58,030	60,525	60,525	60,525
4450 Fuels and Utilities						
3400 Other Funds Ltd	283	129	129	2,221	2,129	2,221
4575 Agency Program Related S and S						
3400 Other Funds Ltd	221,296,209	354,977,540	354,977,540	392,360,683	377,096,648	392,360,683
4600 Intra-agency Charges						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	870,674	1,174,275	1,174,275	1,224,769	1,174,275	1,224,769
4650 Other Services and Supplies						
3400 Other Funds Ltd	299,620	1,907,796	1,907,796	1,989,831	1,907,796	1,989,831
4715 IT Expendable Property						
3400 Other Funds Ltd	415	-	-	-	-	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	230,661,229	370,217,925	370,217,925	408,418,722	392,341,384	408,417,724
TOTAL SERVICES & SUPPLIES	**$230,661,229**	**$370,217,925**	**$370,217,925**	**$408,418,722**	**$392,341,384**	**$408,417,724**
EXPENDITURES						
3400 Other Funds Ltd	258,087,356	405,061,206	405,061,206	446,173,142	428,928,614	446,172,144
TOTAL EXPENDITURES	**$258,087,356**	**$405,061,206**	**$405,061,206**	**$446,173,142**	**$428,928,614**	**$446,172,144**
ENDING BALANCE						
3400 Other Funds Ltd	-	130,410	130,410	-	17,244,528	998
TOTAL ENDING BALANCE	**-**	**$130,410**	**$130,410**	**-**	**$17,244,528**	**$998**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	130	137	137	133	133	133
8180 Position Reconciliation	-	2	2	-	-	-
TOTAL AUTHORIZED POSITIONS	**130**	**139**	**139**	**133**	**133**	**133**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	121.25	137.00	137.00	133.00	133.00	133.00
8280 FTE Reconciliation	-	2.00	2.00	-	-	-
TOTAL AUTHORIZED FTE	**121.25**	**139.00**	**139.00**	**133.00**	**133.00**	**133.00**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	167,569,850	332,168,595	332,168,595	426,821,458	426,821,458	426,821,458
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	5,674,117	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	650,000	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	359,880,238	207,488,826	207,488,826	46,042,203	46,042,203	46,042,203
1050 Transfer In Other						
3400 Other Funds Ltd	-	17,540,056	17,540,056	21,507,747	21,507,747	21,507,747
TRANSFERS IN						
3400 Other Funds Ltd	359,880,238	225,028,882	225,028,882	67,549,950	67,549,950	67,549,950
TOTAL TRANSFERS IN	**$359,880,238**	**$225,028,882**	**$225,028,882**	**$67,549,950**	**$67,549,950**	**$67,549,950**
REVENUE CATEGORIES						
3400 Other Funds Ltd	533,774,205	557,197,477	557,197,477	494,371,408	494,371,408	494,371,408
TOTAL REVENUE CATEGORIES	**$533,774,205**	**$557,197,477**	**$557,197,477**	**$494,371,408**	**$494,371,408**	**$494,371,408**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	(189,999,238)	-	-	-	-	-
2070 Transfer to Cities						
3400 Other Funds Ltd	(36,879,595)	-	-	-	-	-
2080 Transfer to Counties						
3400 Other Funds Ltd	(55,308,540)	-	-	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(282,187,373)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($282,187,373)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
3400 Other Funds Ltd	251,586,832	557,197,477	557,197,477	494,371,408	494,371,408	494,371,408
TOTAL AVAILABLE REVENUES	**$251,586,832**	**$557,197,477**	**$557,197,477**	**$494,371,408**	**$494,371,408**	**$494,371,408**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	28,409,127	30,350,520	30,350,520	31,679,256	31,679,256	31,358,640
3170 Overtime Payments						
3400 Other Funds Ltd	2,971,514	1,366,094	1,366,094	1,424,836	1,424,836	1,424,836
3190 All Other Differential						
3400 Other Funds Ltd	1,220	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	31,381,861	31,716,614	31,716,614	33,104,092	33,104,092	32,783,476
TOTAL SALARIES & WAGES	**$31,381,861**	**$31,716,614**	**$31,716,614**	**$33,104,092**	**$33,104,092**	**$32,783,476**

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	-	12,444	12,444	10,672	10,672	10,498
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	411	5,382,324	5,382,324	5,670,756	5,670,756	5,615,834
3221 Pension Obligation Bond						
3400 Other Funds Ltd	139	1,610,035	1,610,035	1,914,119	1,914,119	1,914,119
3230 Social Security Taxes						
3400 Other Funds Ltd	170	2,426,309	2,426,309	2,532,459	2,532,459	2,507,932
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	-	11,832	11,832	8,464	8,464	8,326
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	171,703	171,703	198,625	198,625	198,625
3270 Flexible Benefits						
3400 Other Funds Ltd	1	7,177,536	7,177,536	7,034,688	7,034,688	6,919,992
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	721	16,792,183	16,792,183	17,369,783	17,369,783	17,175,326
TOTAL OTHER PAYROLL EXPENSES	**$721**	**$16,792,183**	**$16,792,183**	**$17,369,783**	**$17,369,783**	**$17,175,326**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(329,990)	(329,990)	(161,798)	(1,655,205)	(161,798)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	125,049	125,049	-	-	515,073

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(204,941)	(204,941)	(161,798)	(1,655,205)	353,275
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($204,941)**	**($204,941)**	**($161,798)**	**($1,655,205)**	**$353,275**
PERSONAL SERVICES						
3400 Other Funds Ltd	31,382,582	48,303,856	48,303,856	50,312,077	48,818,670	50,312,077
TOTAL PERSONAL SERVICES	**$31,382,582**	**$48,303,856**	**$48,303,856**	**$50,312,077**	**$48,818,670**	**$50,312,077**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	453,787	591,502	591,502	616,937	591,502	616,937
4125 Out of State Travel						
3400 Other Funds Ltd	10,248	3,274	3,274	3,415	3,274	3,415
4150 Employee Training						
3400 Other Funds Ltd	41	24,127	24,127	25,164	24,127	25,164
4175 Office Expenses						
3400 Other Funds Ltd	107,990	108,589	108,589	113,258	108,589	113,258
4200 Telecommunications						
3400 Other Funds Ltd	4,311	31,552	31,552	32,909	31,552	32,909
4275 Publicity and Publications						
3400 Other Funds Ltd	87,425	86,764	86,764	90,495	86,764	90,495
4300 Professional Services						
3400 Other Funds Ltd	22,125,551	113,801,424	113,801,424	120,288,105	113,801,424	120,288,105
4315 IT Professional Services						
3400 Other Funds Ltd	98,821	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4325 Attorney General						
3400 Other Funds Ltd	165,536	47,163	47,163	56,327	52,998	53,190
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	44,618	82,432	82,432	85,977	82,432	85,977
4400 Dues and Subscriptions						
3400 Other Funds Ltd	4,738	2,052	2,052	2,140	2,052	2,140
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	5,143	579,827	579,827	604,760	604,760	604,760
4450 Fuels and Utilities						
3400 Other Funds Ltd	11,203	25,597	25,597	26,698	25,597	26,698
4575 Agency Program Related S and S						
3400 Other Funds Ltd	194,004,755	390,081,804	390,081,804	318,274,687	305,153,104	318,274,687
4600 Intra-agency Charges						
3400 Other Funds Ltd	1,783,955	2,053,825	2,053,825	2,142,139	2,053,825	2,142,139
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,292,313	845,786	845,786	1,320,215	1,265,786	1,320,215
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	3,340	53,521	53,521	55,822	53,521	55,822
4715 IT Expendable Property						
3400 Other Funds Ltd	475	307,079	307,079	320,283	307,079	320,283
SERVICES & SUPPLIES						
3400 Other Funds Ltd	220,204,250	508,726,318	508,726,318	444,059,331	424,248,386	444,056,194
TOTAL SERVICES & SUPPLIES	**$220,204,250**	**$508,726,318**	**$508,726,318**	**$444,059,331**	**$424,248,386**	**$444,056,194**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
EXPENDITURES						
3400 Other Funds Ltd	251,586,832	557,030,174	557,030,174	494,371,408	473,067,056	494,368,271
TOTAL EXPENDITURES	**$251,586,832**	**$557,030,174**	**$557,030,174**	**$494,371,408**	**$473,067,056**	**$494,368,271**
ENDING BALANCE						
3400 Other Funds Ltd	-	167,303	167,303	-	21,304,352	3,137
TOTAL ENDING BALANCE	**-**	**$167,303**	**$167,303**	**-**	**$21,304,352**	**$3,137**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	177	204	204	184	184	181
8180 Position Reconciliation	-	1	1	-	-	3
TOTAL AUTHORIZED POSITIONS	**177**	**205**	**205**	**184**	**184**	**184**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	143.75	204.00	204.00	184.00	184.00	181.00
8280 FTE Reconciliation	-	1.00	1.00	-	-	3.00
TOTAL AUTHORIZED FTE	**143.75**	**205.00**	**205.00**	**184.00**	**184.00**	**184.00**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	148,308,120	238,471,858	238,471,858	306,425,434	306,425,434	306,425,434
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	6,477,942	-	-	-	-	-
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	-	2,042,876	2,042,876	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	229,830	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	28,191	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	55,095	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	91,621,776	122,912,733	122,912,733	120,376,974	120,376,974	120,376,974
1050 Transfer In Other						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	-	26,071,513	26,071,513	8,867,006	8,867,006	8,867,006
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	-	80,000,000
TRANSFERS IN						
3400 Other Funds Ltd	91,621,776	148,984,246	148,984,246	129,243,980	129,243,980	209,243,980
TOTAL TRANSFERS IN	**$91,621,776**	**$148,984,246**	**$148,984,246**	**$129,243,980**	**$129,243,980**	**$209,243,980**
REVENUE CATEGORIES						
3400 Other Funds Ltd	246,720,954	389,498,980	389,498,980	435,669,414	435,669,414	515,669,414
TOTAL REVENUE CATEGORIES	**$246,720,954**	**$389,498,980**	**$389,498,980**	**$435,669,414**	**$435,669,414**	**$515,669,414**
AVAILABLE REVENUES						
3400 Other Funds Ltd	246,720,954	389,498,980	389,498,980	435,669,414	435,669,414	515,669,414
TOTAL AVAILABLE REVENUES	**$246,720,954**	**$389,498,980**	**$389,498,980**	**$435,669,414**	**$435,669,414**	**$515,669,414**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	38,655,571	25,990,908	25,990,908	30,568,484	30,568,724	30,280,268
3160 Temporary Appointments						
3400 Other Funds Ltd	117,509	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	3,538,117	648,023	648,023	675,888	675,888	675,888
3180 Shift Differential						
3400 Other Funds Ltd	95,220	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3190 All Other Differential						
3400 Other Funds Ltd	618,291	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	43,024,708	26,638,931	26,638,931	31,244,372	31,244,612	30,956,156
TOTAL SALARIES & WAGES	**$43,024,708**	**$26,638,931**	**$26,638,931**	**$31,244,372**	**$31,244,612**	**$30,956,156**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	4,559	11,111	11,111	11,181	11,181	11,065
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	1,858,863	4,520,639	4,520,639	5,352,173	5,352,214	5,302,798
3221 Pension Obligation Bond						
3400 Other Funds Ltd	738,190	1,513,579	1,513,579	1,808,185	1,808,185	1,808,185
3230 Social Security Taxes						
3400 Other Funds Ltd	940,462	2,037,884	2,037,884	2,388,032	2,388,050	2,365,980
3240 Unemployment Assessments						
3400 Other Funds Ltd	21,032	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	4,514	10,566	10,566	8,868	8,868	8,776
3260 Mass Transit Tax						
3400 Other Funds Ltd	54,200	161,276	161,276	187,467	187,467	187,467
3270 Flexible Benefits						
3400 Other Funds Ltd	3,246,476	6,409,352	6,409,352	7,370,811	7,370,811	7,294,347
OTHER PAYROLL EXPENSES						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	6,868,296	14,664,407	14,664,407	17,126,717	17,126,776	16,978,618
TOTAL OTHER PAYROLL EXPENSES	**$6,868,296**	**$14,664,407**	**$14,664,407**	**$17,126,717**	**$17,126,776**	**$16,978,618**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(431,525)	(431,525)	(134,832)	(1,562,219)	(134,832)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	178,982	178,982	-	(299)	436,315
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(252,543)	(252,543)	(134,832)	(1,562,518)	301,483
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($252,543)**	**($252,543)**	**($134,832)**	**($1,562,518)**	**$301,483**
PERSONAL SERVICES						
3400 Other Funds Ltd	49,893,004	41,050,795	41,050,795	48,236,257	46,808,870	48,236,257
TOTAL PERSONAL SERVICES	**$49,893,004**	**$41,050,795**	**$41,050,795**	**$48,236,257**	**$46,808,870**	**$48,236,257**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	329,170	299,534	299,534	429,465	411,758	429,465
4125 Out of State Travel						
3400 Other Funds Ltd	9,522	6,375	6,375	6,649	6,375	6,649
4150 Employee Training						
3400 Other Funds Ltd	53,373	83,775	83,775	87,377	83,775	87,377
4175 Office Expenses						
3400 Other Funds Ltd	355,939	268,575	268,575	280,124	268,575	280,124
4200 Telecommunications						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	759,126	1,062,907	1,062,907	1,108,612	1,062,907	1,108,612
4225 State Gov. Service Charges						
3400 Other Funds Ltd	190	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	66,765	71,161	71,161	74,221	71,161	74,221
4275 Publicity and Publications						
3400 Other Funds Ltd	148,330	39,082	39,082	85,679	82,146	85,679
4300 Professional Services						
3400 Other Funds Ltd	23,438,431	11,376,503	11,376,503	12,024,964	11,376,504	12,024,964
4315 IT Professional Services						
3400 Other Funds Ltd	3,581,482	3,400,990	3,400,990	3,594,846	3,594,846	3,594,846
4325 Attorney General						
3400 Other Funds Ltd	306,334	311,060	311,060	371,499	349,543	350,807
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	81,148	63,656	63,656	66,393	63,656	66,393
4400 Dues and Subscriptions						
3400 Other Funds Ltd	60,352	60,269	60,269	62,861	60,269	62,861
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	169,015	233,265	233,265	243,295	243,295	243,295
4450 Fuels and Utilities						
3400 Other Funds Ltd	406,955	405,235	405,235	422,660	405,235	422,660
4475 Facilities Maintenance						
3400 Other Funds Ltd	283,171	550,402	550,402	574,069	550,402	574,069

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4575 Agency Program Related S and S						
3400 Other Funds Ltd	160,632,254	324,315,911	324,315,911	364,053,970	350,117,354	444,053,970
4600 Intra-agency Charges						
3400 Other Funds Ltd	713,985	1,098,558	1,098,558	1,145,796	1,098,558	1,145,796
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,492,136	1,312,833	1,312,833	1,369,284	1,312,833	1,369,284
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	34,320	6,885	6,885	7,181	6,885	7,181
4715 IT Expendable Property						
3400 Other Funds Ltd	517,447	446,633	446,633	521,413	499,916	521,413
SERVICES & SUPPLIES						
3400 Other Funds Ltd	193,439,445	345,413,609	345,413,609	386,530,358	371,665,993	466,509,666
TOTAL SERVICES & SUPPLIES	**$193,439,445**	**$345,413,609**	**$345,413,609**	**$386,530,358**	**$371,665,993**	**$466,509,666**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	210,644	-	-	-	-	-
5200 Technical Equipment						
3400 Other Funds Ltd	9,555	-	-	-	-	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	516,650	-	-	-	-	-
5550 Data Processing Software						
3400 Other Funds Ltd	242,128	415,043	415,043	432,890	415,043	432,890
5600 Data Processing Hardware						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	128,252	260,818	260,818	272,033	260,818	272,033
5700 Building Structures						
3400 Other Funds Ltd	-	46,343	46,343	48,336	46,343	48,336
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	65,072	65,072	67,870	65,072	67,870
CAPITAL OUTLAY						
3400 Other Funds Ltd	1,107,229	787,276	787,276	821,129	787,276	821,129
TOTAL CAPITAL OUTLAY	**$1,107,229**	**$787,276**	**$787,276**	**$821,129**	**$787,276**	**$821,129**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	602,875	-	-	-	-	-
6020 Dist to Counties						
3400 Other Funds Ltd	113,781	-	-	-	-	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	1,276,033	78,303	78,303	81,670	81,670	81,670
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	282,985	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	5,602	-	-	-	-	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	2,281,276	78,303	78,303	81,670	81,670	81,670
TOTAL SPECIAL PAYMENTS	**$2,281,276**	**$78,303**	**$78,303**	**$81,670**	**$81,670**	**$81,670**
EXPENDITURES						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	246,720,954	387,329,983	387,329,983	435,669,414	419,343,809	515,648,722
TOTAL EXPENDITURES	**$246,720,954**	**$387,329,983**	**$387,329,983**	**$435,669,414**	**$419,343,809**	**$515,648,722**
ENDING BALANCE						
3400 Other Funds Ltd	-	2,168,997	2,168,997	-	16,325,605	20,692
TOTAL ENDING BALANCE	**-**	**$2,168,997**	**$2,168,997**	**-**	**$16,325,605**	**$20,692**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	182	183	183	194	194	192
8180 Position Reconciliation	-	1	1	-	-	2
TOTAL AUTHORIZED POSITIONS	**182**	**184**	**184**	**194**	**194**	**194**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	178.79	181.79	181.79	192.79	192.79	190.79
8280 FTE Reconciliation	-	1.00	1.00	-	-	2.00
TOTAL AUTHORIZED FTE	**178.79**	**182.79**	**182.79**	**192.79**	**192.79**	**192.79**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	500	-	-	-	-	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	208,573,897	85,640,528	85,640,528	110,044,163	110,044,163	110,044,163
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	13,036,059	-	-	-	-	-
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	-	-	-	-	32,435,763	-
0570 Revenue Bonds						
3400 Other Funds Ltd	-	-	-	-	880,000,000	-
BOND SALES						
3400 Other Funds Ltd	-	-	-	-	912,435,763	-
TOTAL BOND SALES	**-**	**-**	**-**	**-**	**$912,435,763**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	2,702,877	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	100	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	133,284	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	734,044,895	68,995,094	68,995,094	10,999,231	10,999,231	10,999,231
1050 Transfer In Other						
3400 Other Funds Ltd	-	13,003,485	13,003,485	20,603,230	20,603,230	20,603,230
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	-	32,000,000
TRANSFERS IN						
3400 Other Funds Ltd	734,044,895	81,998,579	81,998,579	31,602,461	31,602,461	63,602,461
TOTAL TRANSFERS IN	**$734,044,895**	**$81,998,579**	**$81,998,579**	**$31,602,461**	**$31,602,461**	**$63,602,461**
REVENUE CATEGORIES						
3400 Other Funds Ltd	958,491,612	167,639,107	167,639,107	141,646,624	1,054,082,387	173,646,624
TOTAL REVENUE CATEGORIES	**$958,491,612**	**$167,639,107**	**$167,639,107**	**$141,646,624**	**$1,054,082,387**	**$173,646,624**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(476,292,619)	-	-	-	-	-
2070 Transfer to Cities						
3400 Other Funds Ltd	(113,575,848)	-	-	-	-	-
2080 Transfer to Counties						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	(170,363,771)	-	-	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(760,232,238)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($760,232,238)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
3400 Other Funds Ltd	198,259,374	167,639,107	167,639,107	141,646,624	1,054,082,387	173,646,624
TOTAL AVAILABLE REVENUES	**$198,259,374**	**$167,639,107**	**$167,639,107**	**$141,646,624**	**$1,054,082,387**	**$173,646,624**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	22,089,012	34,539,552	34,539,552	35,741,064	35,741,064	35,801,784
3170 Overtime Payments						
3400 Other Funds Ltd	1,422,512	2,065,974	2,065,974	2,154,811	2,154,811	2,154,811
SALARIES & WAGES						
3400 Other Funds Ltd	23,511,524	36,605,526	36,605,526	37,895,875	37,895,875	37,956,595
TOTAL SALARIES & WAGES	**$23,511,524**	**$36,605,526**	**$36,605,526**	**$37,895,875**	**$37,895,875**	**$37,956,595**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	-	13,237	13,237	11,542	11,542	11,542
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	86	6,211,982	6,211,982	6,491,581	6,491,581	6,501,982
3221 Pension Obligation Bond						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	29	2,025,447	2,025,447	2,189,935	2,189,935	2,189,935
3230 Social Security Taxes						
3400 Other Funds Ltd	37	2,800,309	2,800,309	2,899,025	2,899,025	2,903,670
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	-	12,586	12,586	9,154	9,154	9,154
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	216,081	216,081	227,375	227,375	227,375
3270 Flexible Benefits						
3400 Other Funds Ltd	-	7,634,928	7,634,928	7,608,168	7,608,168	7,608,168
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	152	18,914,570	18,914,570	19,436,780	19,436,780	19,451,826
TOTAL OTHER PAYROLL EXPENSES	**$152**	**$18,914,570**	**$18,914,570**	**$19,436,780**	**$19,436,780**	**$19,451,826**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(380,758)	(380,758)	(188,764)	(1,894,794)	(188,764)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	375,098	375,098	-	-	(75,766)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(5,660)	(5,660)	(188,764)	(1,894,794)	(264,530)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($5,660)**	**($5,660)**	**($188,764)**	**($1,894,794)**	**($264,530)**
PERSONAL SERVICES						
3400 Other Funds Ltd	23,511,676	55,514,436	55,514,436	57,143,891	55,437,861	57,143,891
TOTAL PERSONAL SERVICES	**$23,511,676**	**$55,514,436**	**$55,514,436**	**$57,143,891**	**$55,437,861**	**$57,143,891**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	95,935	289,214	289,214	294,349	282,214	294,349
4125 Out of State Travel						
3400 Other Funds Ltd	449	1,881	1,881	1,962	1,881	1,962
4150 Employee Training						
3400 Other Funds Ltd	-	374	374	390	374	390
4175 Office Expenses						
3400 Other Funds Ltd	71,412	112,924	112,924	82,883	79,466	82,883
4200 Telecommunications						
3400 Other Funds Ltd	7,630	33,355	33,355	34,789	33,355	34,789
4275 Publicity and Publications						
3400 Other Funds Ltd	74,864	147,918	147,918	134,475	128,931	134,475
4300 Professional Services						
3400 Other Funds Ltd	52,568,703	106,076,465	106,076,465	58,867,433	55,692,936	58,867,433
4325 Attorney General						
3400 Other Funds Ltd	495,501	610,033	610,033	728,562	685,504	687,981
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	233	602	602	628	602	628
4400 Dues and Subscriptions						
3400 Other Funds Ltd	16,504	6,200	6,200	6,467	6,200	6,467
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	46,726	215,541	215,541	224,809	224,809	224,809

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4450 Fuels and Utilities						
3400 Other Funds Ltd	44,160	77,203	77,203	80,523	77,203	80,523
4475 Facilities Maintenance						
3400 Other Funds Ltd	24,750	108,055	108,055	47,558	45,597	47,558
4575 Agency Program Related S and S						
3400 Other Funds Ltd	119,336,400	2,234,793	2,234,793	21,937,404	934,271,829	53,937,404
4600 Intra-agency Charges						
3400 Other Funds Ltd	380,818	-	-	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	1,951,355	1,951,355	2,035,263	1,951,355	2,035,263
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	6,781	6,781	7,073	6,781	7,073
4715 IT Expendable Property						
3400 Other Funds Ltd	3,306	17,416	17,416	18,165	17,416	18,165
SERVICES & SUPPLIES						
3400 Other Funds Ltd	173,167,391	111,890,110	111,890,110	84,502,733	993,506,453	116,462,152
TOTAL SERVICES & SUPPLIES	**$173,167,391**	**$111,890,110**	**$111,890,110**	**$84,502,733**	**$993,506,453**	**$116,462,152**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	1,469,246	-	-	-	-	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	111,061	-	-	-	-	-
SPECIAL PAYMENTS						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	1,580,307	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$1,580,307**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
3400 Other Funds Ltd	198,259,374	167,404,546	167,404,546	141,646,624	1,048,944,314	173,606,043
TOTAL EXPENDITURES	**$198,259,374**	**$167,404,546**	**$167,404,546**	**$141,646,624**	**$1,048,944,314**	**$173,606,043**
ENDING BALANCE						
3400 Other Funds Ltd	-	234,561	234,561	-	5,138,073	40,581
TOTAL ENDING BALANCE	**-**	**$234,561**	**$234,561**	**-**	**$5,138,073**	**$40,581**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	210	217	217	199	199	199
8180 Position Reconciliation	-	2	2	-	-	-
TOTAL AUTHORIZED POSITIONS	**210**	**219**	**219**	**199**	**199**	**199**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	186.25	217.00	217.00	199.00	199.00	199.00
8280 FTE Reconciliation	-	1.50	1.50	-	-	-
TOTAL AUTHORIZED FTE	**186.25**	**218.50**	**218.50**	**199.00**	**199.00**	**199.00**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	508,185,106	145,434,804	145,434,804	551,342,025	551,342,025	551,342,025
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(12,000,000)	(12,000,000)	-	-	-
BEGINNING BALANCE						
3400 Other Funds Ltd	508,185,106	133,434,804	133,434,804	551,342,025	551,342,025	551,342,025
TOTAL BEGINNING BALANCE	**$508,185,106**	**$133,434,804**	**$133,434,804**	**$551,342,025**	**$551,342,025**	**$551,342,025**
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	767,233	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	833,434	833,434	631,171	631,171	631,171
LICENSES AND FEES						
3400 Other Funds Ltd	767,233	833,434	833,434	631,171	631,171	631,171
TOTAL LICENSES AND FEES	**$767,233**	**$833,434**	**$833,434**	**$631,171**	**$631,171**	**$631,171**
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	32,763,101	130,888,679	130,888,679	168,185,968	168,185,968	168,185,968
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	7,957,034	6,491,267	6,491,267	6,488,122	6,488,122	6,488,122

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
0415 Admin and Service Charges						
3400 Other Funds Ltd	8,875	-	-	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	7,965,909	6,491,267	6,491,267	6,488,122	6,488,122	6,488,122
TOTAL CHARGES FOR SERVICES	**$7,965,909**	**$6,491,267**	**$6,491,267**	**$6,488,122**	**$6,488,122**	**$6,488,122**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	219,100	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	6,667,734	1,658,629	1,658,629	2,151,169	2,151,169	2,151,169
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	6,886,834	1,658,629	1,658,629	2,151,169	2,151,169	2,151,169
TOTAL FINES, RENTS AND ROYALTIES	**$6,886,834**	**$1,658,629**	**$1,658,629**	**$2,151,169**	**$2,151,169**	**$2,151,169**
BOND SALES						
0570 Revenue Bonds						
3400 Other Funds Ltd	-	485,000,000	485,000,000	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	29,378,312	13,234,797	13,234,797	31,622,895	31,622,895	31,622,895
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	16,984,436	6,638,130	6,638,130	7,556,413	7,556,413	7,556,413
OTHER						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
0975 Other Revenues						
3400 Other Funds Ltd	11,726,136	9,713,553	9,713,553	11,399,960	11,399,960	11,399,960
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	1,884,059,892	1,322,827,513	1,322,827,513	1,341,889,678	1,341,889,678	1,357,998,777
1050 Transfer In Other						
3400 Other Funds Ltd	-	20,619,079	20,619,079	22,761,805	22,761,805	22,761,805
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	1,573,913	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	12,054,698	11,900,000	11,900,000	17,700,000	17,700,000	17,700,000
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	7,152	-	-	-	-	-
1634 Tsfr From Parks and Rec Dept						
3400 Other Funds Ltd	570,114	580,308	580,308	715,483	715,483	715,483
TRANSFERS IN						
3400 Other Funds Ltd	1,898,265,769	1,355,926,900	1,355,926,900	1,383,066,966	1,383,066,966	1,399,176,065
TOTAL TRANSFERS IN	**$1,898,265,769**	**$1,355,926,900**	**$1,355,926,900**	**$1,383,066,966**	**$1,383,066,966**	**$1,399,176,065**
REVENUE CATEGORIES						
3400 Other Funds Ltd	2,004,737,730	2,010,385,389	2,010,385,389	1,611,102,664	1,611,102,664	1,627,211,763
TOTAL REVENUE CATEGORIES	**$2,004,737,730**	**$2,010,385,389**	**$2,010,385,389**	**$1,611,102,664**	**$1,611,102,664**	**$1,627,211,763**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	(1,096,606,443)	(1,443,434,443)	(1,443,434,443)	(1,309,807,231)	(1,340,419,351)	(1,372,009,901)
2050 Transfer to Other						
3400 Other Funds Ltd	(14,135,000)	-	-	-	-	-
2070 Transfer to Cities						
3400 Other Funds Ltd	(243,086,351)	-	-	-	-	-
2080 Transfer to Counties						
3400 Other Funds Ltd	(353,631,914)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(170,648)	-	-	-	-	-
2141 Tsfr To Lands, Dept of State						
3400 Other Funds Ltd	(6,000,000)	-	-	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(1,713,630,356)	(1,443,434,443)	(1,443,434,443)	(1,309,807,231)	(1,340,419,351)	(1,372,009,901)
TOTAL TRANSFERS OUT	**($1,713,630,356)**	**($1,443,434,443)**	**($1,443,434,443)**	**($1,309,807,231)**	**($1,340,419,351)**	**($1,372,009,901)**
AVAILABLE REVENUES						
3400 Other Funds Ltd	799,292,480	700,385,750	700,385,750	852,637,458	822,025,338	806,543,887
TOTAL AVAILABLE REVENUES	**$799,292,480**	**$700,385,750**	**$700,385,750**	**$852,637,458**	**$822,025,338**	**$806,543,887**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	40,728,913	90,774,595	90,774,595	107,149,991	107,149,991	106,733,562
3160 Temporary Appointments						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	5,428,113	2,947,285	2,947,285	3,074,018	3,074,018	3,074,018
3170 Overtime Payments						
3400 Other Funds Ltd	573,356	21,542	21,542	22,468	22,468	22,468
3180 Shift Differential						
3400 Other Funds Ltd	60,569	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	3,457,690	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	50,248,641	93,743,422	93,743,422	110,246,477	110,246,477	109,830,048
TOTAL SALARIES & WAGES	**$50,248,641**	**$93,743,422**	**$93,743,422**	**$110,246,477**	**$110,246,477**	**$109,830,048**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	59,370	33,961	33,961	33,806	33,806	33,375
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	35,376,365	15,408,126	15,408,126	18,358,670	18,358,670	18,287,336
3221 Pension Obligation Bond						
3400 Other Funds Ltd	11,288,059	5,035,043	5,035,043	6,207,803	6,207,803	6,207,803
3230 Social Security Taxes						
3400 Other Funds Ltd	14,822,969	7,162,864	7,162,864	8,386,856	8,386,856	8,348,557
3240 Unemployment Assessments						
3400 Other Funds Ltd	169,002	223,087	223,087	232,680	232,680	232,680
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	58,728	32,293	32,293	26,812	26,812	26,471

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3260 Mass Transit Tax						
3400 Other Funds Ltd	807,349	553,714	553,714	661,479	661,479	661,479
3270 Flexible Benefits						
3400 Other Funds Ltd	41,859,009	19,554,974	19,554,974	22,286,070	22,286,070	22,002,516
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	104,440,851	48,004,062	48,004,062	56,194,176	56,194,176	55,800,217
TOTAL OTHER PAYROLL EXPENSES	**$104,440,851**	**$48,004,062**	**$48,004,062**	**$56,194,176**	**$56,194,176**	**$55,800,217**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(1,548,415)	(1,548,415)	(782,020)	(5,512,324)	(782,020)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(631,619)	(631,619)	-	-	993,702
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(2,180,034)	(2,180,034)	(782,020)	(5,512,324)	211,682
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($2,180,034)**	**($2,180,034)**	**($782,020)**	**($5,512,324)**	**$211,682**
PERSONAL SERVICES						
3400 Other Funds Ltd	154,689,492	139,567,450	139,567,450	165,658,633	160,928,329	165,841,947
TOTAL PERSONAL SERVICES	**$154,689,492**	**$139,567,450**	**$139,567,450**	**$165,658,633**	**$160,928,329**	**$165,841,947**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	854,792	1,852,326	1,852,326	1,616,623	1,549,973	1,616,623
4125 Out of State Travel						
3400 Other Funds Ltd	103,205	124,750	124,750	130,114	124,750	130,114

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4150 Employee Training						
3400 Other Funds Ltd	2,293,924	2,495,843	2,495,843	2,603,164	2,495,843	2,603,164
4175 Office Expenses						
3400 Other Funds Ltd	1,977,427	1,664,560	1,664,560	1,507,997	1,445,827	1,507,997
4200 Telecommunications						
3400 Other Funds Ltd	2,458,276	2,087,657	2,087,657	2,183,516	2,093,496	2,183,516
4225 State Gov. Service Charges						
3400 Other Funds Ltd	1,564,260	1,915,816	1,915,816	1,912,056	1,470,803	1,444,928
4250 Data Processing						
3400 Other Funds Ltd	609,541	610,694	610,694	636,954	610,694	636,954
4275 Publicity and Publications						
3400 Other Funds Ltd	111,218	139,449	139,449	140,902	135,093	140,902
4300 Professional Services						
3400 Other Funds Ltd	20,159,860	24,658,373	24,658,373	26,063,901	24,658,374	26,063,901
4315 IT Professional Services						
3400 Other Funds Ltd	7,058,980	2,011,886	2,011,886	2,126,564	2,126,564	2,126,564
4325 Attorney General						
3400 Other Funds Ltd	3,326,077	2,540,522	2,540,522	3,034,145	2,854,827	2,865,143
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	960,510	1,014,735	1,014,735	971,324	931,279	971,324
4400 Dues and Subscriptions						
3400 Other Funds Ltd	304,883	386,143	386,143	402,747	386,143	402,747
4425 Facilities Rental and Taxes						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	4,675,384	5,487,872	5,487,872	5,723,850	5,723,850	5,723,850
4450 Fuels and Utilities						
3400 Other Funds Ltd	1,777,376	2,574,469	2,574,469	2,257,043	2,163,992	2,257,043
4475 Facilities Maintenance						
3400 Other Funds Ltd	3,255,475	6,505,708	6,505,708	6,853,040	6,570,508	6,853,040
4575 Agency Program Related S and S						
3400 Other Funds Ltd	69,209,549	194,815,754	194,815,754	275,818,267	267,381,856	275,818,267
4600 Intra-agency Charges						
3400 Other Funds Ltd	631,487	2,919,658	2,919,658	3,720,952	3,567,548	3,720,952
4650 Other Services and Supplies						
3400 Other Funds Ltd	4,699,296	3,180,018	3,180,018	4,608,881	4,418,870	4,580,830
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	232,840	488,888	488,888	509,910	488,888	509,910
4715 IT Expendable Property						
3400 Other Funds Ltd	5,638,807	4,170,984	4,170,984	4,350,337	4,170,984	4,350,337
SERVICES & SUPPLIES						
3400 Other Funds Ltd	131,903,167	261,646,105	261,646,105	347,172,287	335,370,162	346,508,106
TOTAL SERVICES & SUPPLIES	**$131,903,167**	**$261,646,105**	**$261,646,105**	**$347,172,287**	**$335,370,162**	**$346,508,106**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	55,976	-	-	-	-	-
5150 Telecommunications Equipment						
3400 Other Funds Ltd	26,761	27,539	27,539	28,723	27,539	28,723

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
5200 Technical Equipment						
3400 Other Funds Ltd	344,527	3,198,754	3,198,754	2,671,059	2,560,939	2,671,059
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	51,555	100,737	100,737	105,069	100,737	105,069
5400 Automotive and Aircraft						
3400 Other Funds Ltd	1,574,241	-	-	-	-	-
5550 Data Processing Software						
3400 Other Funds Ltd	571,378	705,728	705,728	736,074	705,728	736,074
5600 Data Processing Hardware						
3400 Other Funds Ltd	72,365	248,196	248,196	258,868	248,196	258,868
5700 Building Structures						
3400 Other Funds Ltd	186,680	323,701	323,701	337,620	323,701	337,620
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	118,831	118,831	789,182	756,646	789,182
CAPITAL OUTLAY						
3400 Other Funds Ltd	2,883,483	4,723,486	4,723,486	4,926,595	4,723,486	4,926,595
TOTAL CAPITAL OUTLAY	**$2,883,483**	**$4,723,486**	**$4,723,486**	**$4,926,595**	**$4,723,486**	**$4,926,595**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	-	6,728,746	6,728,746	7,018,082	7,018,082	7,018,082
6020 Dist to Counties						
3400 Other Funds Ltd	-	7,639,354	7,639,354	7,967,846	7,967,846	7,967,846
6025 Dist to Other Gov Unit						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	594,881	594,881	620,461	620,461	620,461
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	2,254	217,155	217,155	226,493	226,493	226,493
6085 Other Special Payments						
3400 Other Funds Ltd	-	803,474	803,474	838,023	838,023	838,023
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	-	-	-	2,000,000	2,000,000	2,000,000
6635 Spc Pmt to Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	898,755	898,755	937,401	937,401	937,401
SPECIAL PAYMENTS						
3400 Other Funds Ltd	2,254	16,882,365	16,882,365	19,608,306	19,608,306	19,608,306
TOTAL SPECIAL PAYMENTS	**$2,254**	**$16,882,365**	**$16,882,365**	**$19,608,306**	**$19,608,306**	**$19,608,306**
EXPENDITURES						
3400 Other Funds Ltd	289,478,396	422,819,406	422,819,406	537,365,821	520,630,283	536,884,954
TOTAL EXPENDITURES	**$289,478,396**	**$422,819,406**	**$422,819,406**	**$537,365,821**	**$520,630,283**	**$536,884,954**
ENDING BALANCE						
3400 Other Funds Ltd	509,814,084	277,566,344	277,566,344	315,271,637	301,395,055	269,658,933
TOTAL ENDING BALANCE	**$509,814,084**	**$277,566,344**	**$277,566,344**	**$315,271,637**	**$301,395,055**	**$269,658,933**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	560	564	564	594	594	587
8180 Position Reconciliation	-	(3)	(3)	-	-	8
TOTAL AUTHORIZED POSITIONS	**560**	**561**	**561**	**594**	**594**	**595**
AUTHORIZED FTE						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8250 Class/Unclass FTE Positions	542.92	553.67	553.67	582.93	582.93	575.49
8280 FTE Reconciliation	-	(3.65)	(3.65)	-	-	8.19
TOTAL AUTHORIZED FTE	**542.92**	**550.02**	**550.02**	**582.93**	**582.93**	**583.68**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	173,785,992	111,030,124	111,030,124	142,668,633	142,668,633	142,668,633
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	30,692,693	-	-	-	-	-
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	2,084,825	-	-	-	-	6,202,928
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	100,336	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	10,944	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	29,067,241	54,915,016	54,915,016	112,500,030	112,500,030	112,500,030
1050 Transfer In Other						
3400 Other Funds Ltd	-	42,586,473	42,586,473	47,910,995	47,910,995	47,910,995
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	-	5,000,000

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TRANSFERS IN						
3400 Other Funds Ltd	29,067,241	97,501,489	97,501,489	160,411,025	160,411,025	165,411,025
TOTAL TRANSFERS IN	**$29,067,241**	**$97,501,489**	**$97,501,489**	**$160,411,025**	**$160,411,025**	**$165,411,025**
REVENUE CATEGORIES						
3400 Other Funds Ltd	235,742,031	208,531,613	208,531,613	303,079,658	303,079,658	314,282,586
TOTAL REVENUE CATEGORIES	**$235,742,031**	**$208,531,613**	**$208,531,613**	**$303,079,658**	**$303,079,658**	**$314,282,586**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(75,304)	-	-	-	-	-
2080 Transfer to Counties						
3400 Other Funds Ltd	(8,166,667)	-	-	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(8,241,971)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($8,241,971)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
3400 Other Funds Ltd	227,500,060	208,531,613	208,531,613	303,079,658	303,079,658	314,282,586
TOTAL AVAILABLE REVENUES	**$227,500,060**	**$208,531,613**	**$208,531,613**	**$303,079,658**	**$303,079,658**	**$314,282,586**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	11,526,738	9,265,464	9,265,464	10,167,096	10,167,096	10,174,344
3160 Temporary Appointments						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	2,475	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	382,979	434,748	434,748	453,442	453,442	453,442
3190 All Other Differential						
3400 Other Funds Ltd	192,599	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	12,104,791	9,700,212	9,700,212	10,620,538	10,620,538	10,627,786
TOTAL SALARIES & WAGES	**$12,104,791**	**$9,700,212**	**$9,700,212**	**$10,620,538**	**$10,620,538**	**$10,627,786**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	-	3,294	3,294	3,132	3,132	3,132
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	35,252	1,646,136	1,646,136	1,819,301	1,819,301	1,820,543
3221 Pension Obligation Bond						
3400 Other Funds Ltd	10,535	557,976	557,976	614,101	614,101	614,101
3230 Social Security Taxes						
3400 Other Funds Ltd	12,407	742,070	742,070	812,471	812,471	813,026
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	-	3,132	3,132	2,484	2,484	2,484
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	59,497	59,497	63,723	63,723	63,723
3270 Flexible Benefits						
3400 Other Funds Ltd	-	1,899,936	1,899,936	2,064,528	2,064,528	2,064,528

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	58,194	4,912,041	4,912,041	5,379,740	5,379,740	5,381,537
TOTAL OTHER PAYROLL EXPENSES	**$58,194**	**$4,912,041**	**$4,912,041**	**$5,379,740**	**$5,379,740**	**$5,381,537**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(177,687)	(177,687)	(80,899)	(531,027)	(80,899)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	246,908	246,908	-	-	(9,045)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	69,221	69,221	(80,899)	(531,027)	(89,944)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$69,221**	**$69,221**	**($80,899)**	**($531,027)**	**($89,944)**
PERSONAL SERVICES						
3400 Other Funds Ltd	12,162,985	14,681,474	14,681,474	15,919,379	15,469,251	15,919,379
TOTAL PERSONAL SERVICES	**$12,162,985**	**$14,681,474**	**$14,681,474**	**$15,919,379**	**$15,469,251**	**$15,919,379**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	60,480	106,006	106,006	86,505	82,939	86,505
4125 Out of State Travel						
3400 Other Funds Ltd	2,530	-	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	7,743	8,737	8,737	9,113	8,737	9,113
4175 Office Expenses						
3400 Other Funds Ltd	19,402	53,734	53,734	35,391	33,932	35,391

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4200 Telecommunications						
3400 Other Funds Ltd	7,475	9,086	9,086	9,477	9,086	9,477
4275 Publicity and Publications						
3400 Other Funds Ltd	8,940	23,487	23,487	16,952	16,253	16,952
4300 Professional Services						
3400 Other Funds Ltd	41,654,777	71,190,011	71,190,011	75,247,842	71,190,012	75,247,842
4315 IT Professional Services						
3400 Other Funds Ltd	-	6,044	6,044	6,389	6,389	6,389
4325 Attorney General						
3400 Other Funds Ltd	205,145	12,136	12,136	14,494	13,637	13,687
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	25	354	354	-	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	375	2,359	2,359	-	-	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	-	29,248	29,248	30,506	30,506	30,506
4450 Fuels and Utilities						
3400 Other Funds Ltd	13,794	-	-	15,539	14,898	15,539
4575 Agency Program Related S and S						
3400 Other Funds Ltd	171,871,120	66,595,353	66,595,353	153,523,341	150,658,591	164,726,269
4600 Intra-agency Charges						
3400 Other Funds Ltd	135,284	268,793	268,793	166,743	159,869	166,743
4625 Other COP Costs						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	-	50,587	50,587	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	46,803	432,930	432,930	644,235	617,675	644,235
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	7,197	-	-	-	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	3,295	29,702	29,702	16,342	15,668	16,342
SERVICES & SUPPLIES						
3400 Other Funds Ltd	214,044,385	138,818,567	138,818,567	229,822,869	222,858,192	241,024,990
TOTAL SERVICES & SUPPLIES	**$214,044,385**	**$138,818,567**	**$138,818,567**	**$229,822,869**	**$222,858,192**	**$241,024,990**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	660,336	21,163,224	21,163,224	22,073,243	22,073,243	22,073,243
6020 Dist to Counties						
3400 Other Funds Ltd	80,174	24,557,434	24,557,434	25,613,404	25,613,404	25,613,404
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	30,863	3,061,861	3,061,861	3,193,521	3,193,521	3,193,521
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	-	1,357,267	1,357,267	1,415,629	1,415,629	1,415,629
6085 Other Special Payments						
3400 Other Funds Ltd	37,400	4,233,903	4,233,903	4,415,961	4,415,961	4,415,961
6340 Spc Pmt to Environmental Quality						
3400 Other Funds Ltd	483,917	599,858	599,858	625,652	625,652	625,652

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
SPECIAL PAYMENTS						
3400 Other Funds Ltd	1,292,690	54,973,547	54,973,547	57,337,410	57,337,410	57,337,410
TOTAL SPECIAL PAYMENTS	**$1,292,690**	**$54,973,547**	**$54,973,547**	**$57,337,410**	**$57,337,410**	**$57,337,410**
EXPENDITURES						
3400 Other Funds Ltd	227,500,060	208,473,588	208,473,588	303,079,658	295,664,853	314,281,779
TOTAL EXPENDITURES	**$227,500,060**	**$208,473,588**	**$208,473,588**	**$303,079,658**	**$295,664,853**	**$314,281,779**
ENDING BALANCE						
3400 Other Funds Ltd	-	58,025	58,025	-	7,414,805	807
TOTAL ENDING BALANCE	**-**	**$58,025**	**$58,025**	**-**	**$7,414,805**	**$807**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	54	54	54	54	54	54
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	**54**	**55**	**55**	**54**	**54**	**54**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	54.00	54.00	54.00	54.00	54.00	54.00
8280 FTE Reconciliation	-	1.00	1.00	-	-	-
TOTAL AUTHORIZED FTE	**54.00**	**55.00**	**55.00**	**54.00**	**54.00**	**54.00**

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	1,527,008	-	-	-	-	-
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	3,122,862	2,473,043	2,473,043	2,536,246	2,536,246	2,536,246
0260 Vehicle Licenses						
3400 Other Funds Ltd	766,564,048	882,089,357	882,089,357	919,982,540	919,982,540	919,982,540
0265 Drivers Licenses						
3400 Other Funds Ltd	73,152,869	87,038,547	87,038,547	99,865,085	99,865,085	99,865,085
0270 Transportation Lic and Fees						
3400 Other Funds Ltd	3,905,160	3,339,206	3,339,206	4,708,653	4,708,653	4,708,653
LICENSES AND FEES						
3400 Other Funds Ltd	846,744,939	974,940,153	974,940,153	1,027,092,524	1,027,092,524	1,027,092,524
TOTAL LICENSES AND FEES	**$846,744,939**	**$974,940,153**	**$974,940,153**	**$1,027,092,524**	**$1,027,092,524**	**$1,027,092,524**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	180,409	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	2,958,983	2,692,887	2,692,887	2,863,752	2,863,752	2,863,752
SALES INCOME						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
0705 Sales Income						
3400 Other Funds Ltd	7,681,736	7,124,974	7,124,974	6,823,467	6,823,467	6,823,467
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	165,935	166,044	166,044	130,866	130,866	130,866
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	37,000	2,103,458	2,103,458	2,204,752	2,204,752	2,204,752
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	2,192,988	755,779	755,779	755,779	755,779	755,779
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	196,720	204,195	204,195	212,975	212,975	212,975
TRANSFERS IN						
3400 Other Funds Ltd	2,389,708	959,974	959,974	968,754	968,754	968,754
TOTAL TRANSFERS IN	**$2,389,708**	**$959,974**	**$959,974**	**$968,754**	**$968,754**	**$968,754**
REVENUE CATEGORIES						
3400 Other Funds Ltd	860,121,710	985,884,032	985,884,032	1,037,879,363	1,037,879,363	1,037,879,363
6400 Federal Funds Ltd	37,000	2,103,458	2,103,458	2,204,752	2,204,752	2,204,752
TOTAL REVENUE CATEGORIES	**$860,158,710**	**$987,987,490**	**$987,987,490**	**$1,040,084,115**	**$1,040,084,115**	**$1,040,084,115**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(596,607,214)	(420,448,838)	(420,448,838)	(450,664,797)	(450,664,797)	(446,745,070)

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
2050 Transfer to Other						
3400 Other Funds Ltd	(4,643,063)	(29,448,792)	(29,448,792)	(25,978,732)	(25,978,732)	(25,978,732)
2070 Transfer to Cities						
3400 Other Funds Ltd	-	(105,338,457)	(105,338,457)	(113,972,119)	(113,972,119)	(113,972,119)
2080 Transfer to Counties						
3400 Other Funds Ltd	-	(144,703,171)	(144,703,171)	(152,859,830)	(152,859,830)	(152,859,830)
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(726,116)	(791,332)	(791,332)	(745,634)	(745,634)	(745,634)
2274 Tsfr To Veterans' Affairs						
3400 Other Funds Ltd	(222,024)	(260,069)	(260,069)	(234,221)	(234,221)	(234,221)
2340 Tsfr To Environmental Quality						
3400 Other Funds Ltd	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)	(1,403,744)
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(38,891,571)	(35,785,090)	(35,785,090)	(39,176,659)	(39,176,659)	(39,176,659)
2691 Tsfr To Watershd Enhance Bd						
3400 Other Funds Ltd	(416,747)	(393,967)	(393,967)	(373,574)	(373,574)	(373,574)
TRANSFERS OUT						
3400 Other Funds Ltd	(642,910,479)	(738,573,460)	(738,573,460)	(785,409,310)	(785,409,310)	(781,489,583)
TOTAL TRANSFERS OUT	**($642,910,479)**	**($738,573,460)**	**($738,573,460)**	**($785,409,310)**	**($785,409,310)**	**($781,489,583)**
AVAILABLE REVENUES						
3400 Other Funds Ltd	218,738,239	247,310,572	247,310,572	252,470,053	252,470,053	256,389,780
6400 Federal Funds Ltd	37,000	2,103,458	2,103,458	2,204,752	2,204,752	2,204,752
TOTAL AVAILABLE REVENUES	**$218,775,239**	**$249,414,030**	**$249,414,030**	**$254,674,805**	**$254,674,805**	**$258,594,532**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	81,636,301	90,233,041	90,233,041	95,353,116	95,353,116	97,794,617
3160 Temporary Appointments						
3400 Other Funds Ltd	1,071,400	1,688,041	1,688,041	1,760,627	1,760,627	1,760,627
3170 Overtime Payments						
3400 Other Funds Ltd	1,482,945	324,874	324,874	338,843	338,843	338,843
3180 Shift Differential						
3400 Other Funds Ltd	12,434	22,848	22,848	23,830	23,830	23,830
3190 All Other Differential						
3400 Other Funds Ltd	1,108,586	412,348	412,348	430,079	430,079	430,079
SALARIES & WAGES						
3400 Other Funds Ltd	85,311,666	92,681,152	92,681,152	97,906,495	97,906,495	100,347,996
TOTAL SALARIES & WAGES	**$85,311,666**	**$92,681,152**	**$92,681,152**	**$97,906,495**	**$97,906,495**	**$100,347,996**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	43,970	56,648	56,648	49,851	49,851	51,180
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	11,801,628	15,441,547	15,441,547	16,469,778	16,469,778	16,888,036
3221 Pension Obligation Bond						
3400 Other Funds Ltd	4,988,003	4,877,636	4,877,636	5,567,260	5,567,260	5,567,260

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3230 Social Security Taxes						
3400 Other Funds Ltd	6,456,912	7,087,726	7,087,726	7,483,233	7,483,233	7,670,025
3240 Unemployment Assessments						
3400 Other Funds Ltd	149,761	170,605	170,605	177,942	177,942	177,942
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	40,245	53,876	53,876	39,537	39,537	40,584
3260 Mass Transit Tax						
3400 Other Funds Ltd	434,833	529,359	529,359	587,439	587,439	587,439
3270 Flexible Benefits						
3400 Other Funds Ltd	28,204,935	32,674,208	32,674,208	32,860,404	32,860,404	33,758,856
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	52,120,287	60,891,605	60,891,605	63,235,444	63,235,444	64,741,322
TOTAL OTHER PAYROLL EXPENSES	**$52,120,287**	**$60,891,605**	**$60,891,605**	**$63,235,444**	**$63,235,444**	**$64,741,322**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(1,573,799)	(1,573,799)	(1,941,575)	(4,895,325)	(1,941,575)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	7,418	7,418	-	-	(27,184)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(1,566,381)	(1,566,381)	(1,941,575)	(4,895,325)	(1,968,759)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,566,381)**	**($1,566,381)**	**($1,941,575)**	**($4,895,325)**	**($1,968,759)**
PERSONAL SERVICES						
3400 Other Funds Ltd	137,431,953	152,006,376	152,006,376	159,200,364	156,246,614	163,120,559

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
TOTAL PERSONAL SERVICES	**$137,431,953**	**$152,006,376**	**$152,006,376**	**$159,200,364**	**$156,246,614**	**$163,120,559**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	578,660	717,397	717,397	748,246	717,397	748,246
4125 Out of State Travel						
3400 Other Funds Ltd	10,722	22,815	22,815	23,796	22,815	23,796
4150 Employee Training						
3400 Other Funds Ltd	328,573	328,372	328,372	342,492	328,372	342,492
4175 Office Expenses						
3400 Other Funds Ltd	10,540,522	10,495,834	10,495,834	10,947,155	10,495,834	10,947,155
4200 Telecommunications						
3400 Other Funds Ltd	1,861,203	1,565,347	1,565,347	1,632,657	1,565,347	1,999,643
4225 State Gov. Service Charges						
3400 Other Funds Ltd	817,555	867,536	867,536	852,690	605,675	643,123
4250 Data Processing						
3400 Other Funds Ltd	1,359,502	60,849	60,849	63,466	60,849	63,466
6400 Federal Funds Ltd	37,000	-	-	-	-	-
All Funds	1,396,502	60,849	60,849	63,466	60,849	63,466
4275 Publicity and Publications						
3400 Other Funds Ltd	271,648	445,964	445,964	465,140	445,964	465,140
4300 Professional Services						
3400 Other Funds Ltd	10,915,609	8,918,853	8,918,853	9,427,228	8,918,854	9,427,228
4315 IT Professional Services						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	20,047,579	4,669,551	4,669,551	4,935,716	4,935,716	4,935,716
6400 Federal Funds Ltd	-	774,623	774,623	818,777	818,777	818,777
All Funds	20,047,579	5,444,174	5,444,174	5,754,493	5,754,493	5,754,493
4325 Attorney General						
3400 Other Funds Ltd	600,923	2,184,279	2,184,279	2,608,684	2,454,511	2,463,380
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	54,761	160,854	160,854	167,770	160,856	167,770
4400 Dues and Subscriptions						
3400 Other Funds Ltd	100,202	70,674	70,674	73,713	70,674	73,713
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	7,130,917	7,501,746	7,501,746	7,824,321	7,824,321	7,824,321
4450 Fuels and Utilities						
3400 Other Funds Ltd	975,421	1,227,273	1,227,273	1,280,046	1,227,273	1,280,046
4475 Facilities Maintenance						
3400 Other Funds Ltd	2,927,612	2,868,752	2,868,752	2,992,108	2,868,752	2,992,108
4575 Agency Program Related S and S						
3400 Other Funds Ltd	11,026,808	24,584,288	24,584,288	25,641,412	24,528,494	25,628,829
4600 Intra-agency Charges						
3400 Other Funds Ltd	859,427	1,045,354	1,045,354	1,090,303	1,045,353	1,090,303
4650 Other Services and Supplies						
3400 Other Funds Ltd	6,460,448	8,843,139	8,843,139	9,073,394	8,693,139	9,073,394
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	24,218	454,560	454,560	474,106	454,560	474,106

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4715 IT Expendable Property						
3400 Other Funds Ltd	1,582,332	1,873,242	1,873,242	1,953,791	1,816,100	1,953,791
6400 Federal Funds Ltd	-	1,328,835	1,328,835	1,385,975	1,385,975	1,385,975
All Funds	1,582,332	3,202,077	3,202,077	3,339,766	3,202,075	3,339,766
SERVICES & SUPPLIES						
3400 Other Funds Ltd	78,474,642	78,906,679	78,906,679	82,618,234	79,240,856	82,617,766
6400 Federal Funds Ltd	37,000	2,103,458	2,103,458	2,204,752	2,204,752	2,204,752
TOTAL SERVICES & SUPPLIES	**$78,511,642**	**$81,010,137**	**$81,010,137**	**$84,822,986**	**$81,445,608**	**$84,822,518**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	6,710	257,116	257,116	268,172	257,116	268,172
5150 Telecommunications Equipment						
3400 Other Funds Ltd	6,710	-	-	-	-	-
5200 Technical Equipment						
3400 Other Funds Ltd	-	37,868	37,868	39,496	37,868	39,496
5400 Automotive and Aircraft						
3400 Other Funds Ltd	151,289	152,997	152,997	159,576	152,997	159,576
5550 Data Processing Software						
3400 Other Funds Ltd	1,071,551	-	-	-	-	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	53,987	-	-	-	-	-
5700 Building Structures						
3400 Other Funds Ltd	2,680	33,696	33,696	35,145	33,696	35,145

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
5900 Other Capital Outlay						
3400 Other Funds Ltd	1,538,717	15,915,840	15,915,840	10,149,066	9,897,144	10,149,066
CAPITAL OUTLAY						
3400 Other Funds Ltd	2,831,644	16,397,517	16,397,517	10,651,455	10,378,821	10,651,455
TOTAL CAPITAL OUTLAY	**$2,831,644**	**$16,397,517**	**$16,397,517**	**$10,651,455**	**$10,378,821**	**$10,651,455**
EXPENDITURES						
3400 Other Funds Ltd	218,738,239	247,310,572	247,310,572	252,470,053	245,866,291	256,389,780
6400 Federal Funds Ltd	37,000	2,103,458	2,103,458	2,204,752	2,204,752	2,204,752
TOTAL EXPENDITURES	**$218,775,239**	**$249,414,030**	**$249,414,030**	**$254,674,805**	**$248,071,043**	**$258,594,532**
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	6,603,762	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**$6,603,762**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	870	988	988	879	879	964
8180 Position Reconciliation	-	1	1	-	-	1
TOTAL AUTHORIZED POSITIONS	**870**	**989**	**989**	**879**	**879**	**965**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	847.27	909.57	909.57	859.50	859.50	883.00
8280 FTE Reconciliation	-	1.73	1.73	-	-	2.75
TOTAL AUTHORIZED FTE	**847.27**	**911.30**	**911.30**	**859.50**	**859.50**	**885.75**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	100,093	-	-	-	-	-
REVENUE CATEGORIES						
TAXES						
0180 Weight-Mile Taxes						
3400 Other Funds Ltd	718,343,830	815,074,920	815,074,920	858,141,782	858,141,782	858,141,782
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	7,786,341	840,000	840,000	3,023,000	3,023,000	3,023,000
0270 Transportation Lic and Fees						
3400 Other Funds Ltd	95,823,771	91,840,241	91,840,241	102,818,228	102,818,228	102,818,228
LICENSES AND FEES						
3400 Other Funds Ltd	103,610,112	92,680,241	92,680,241	105,841,228	105,841,228	105,841,228
TOTAL LICENSES AND FEES	**$103,610,112**	**$92,680,241**	**$92,680,241**	**$105,841,228**	**$105,841,228**	**$105,841,228**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	105,455	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	9,639,368	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	2,839,133	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	100,922	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	224,519	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	8,000,000	8,000,000	8,000,000
REVENUE CATEGORIES						
3400 Other Funds Ltd	834,863,339	907,755,161	907,755,161	963,983,010	963,983,010	963,983,010
6400 Federal Funds Ltd	-	-	-	8,000,000	8,000,000	8,000,000
TOTAL REVENUE CATEGORIES	**$834,863,339**	**$907,755,161**	**$907,755,161**	**$971,983,010**	**$971,983,010**	**$971,983,010**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(772,009,459)	(515,815,779)	(515,815,779)	(527,557,057)	(527,557,057)	(527,557,057)
2070 Transfer to Cities						
3400 Other Funds Ltd	-	(129,464,687)	(129,464,687)	(145,668,902)	(145,668,902)	(145,668,902)
2080 Transfer to Counties						
3400 Other Funds Ltd	-	(192,060,614)	(192,060,614)	(213,084,038)	(213,084,038)	(213,084,038)
TRANSFERS OUT						
3400 Other Funds Ltd	(772,009,459)	(837,341,080)	(837,341,080)	(886,309,997)	(886,309,997)	(886,309,997)

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL TRANSFERS OUT	**($772,009,459)**	**($837,341,080)**	**($837,341,080)**	**($886,309,997)**	**($886,309,997)**	**($886,309,997)**
AVAILABLE REVENUES						
3400 Other Funds Ltd	62,953,973	70,414,081	70,414,081	77,673,013	77,673,013	77,673,013
6400 Federal Funds Ltd	-	-	-	8,000,000	8,000,000	8,000,000
TOTAL AVAILABLE REVENUES	**$62,953,973**	**$70,414,081**	**$70,414,081**	**$85,673,013**	**$85,673,013**	**$85,673,013**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	29,485,145	33,641,500	33,641,500	37,344,941	37,344,941	37,275,221
3160 Temporary Appointments						
3400 Other Funds Ltd	169,339	77,068	77,068	80,382	80,382	80,382
3170 Overtime Payments						
3400 Other Funds Ltd	679,186	403,768	403,768	421,130	421,130	421,130
3180 Shift Differential						
3400 Other Funds Ltd	83,141	54,679	54,679	57,030	57,030	57,030
3190 All Other Differential						
3400 Other Funds Ltd	287,921	146,296	146,296	152,587	152,587	152,587
SALARIES & WAGES						
3400 Other Funds Ltd	30,704,732	34,323,311	34,323,311	38,056,070	38,056,070	37,986,350
TOTAL SALARIES & WAGES	**$30,704,732**	**$34,323,311**	**$34,323,311**	**$38,056,070**	**$38,056,070**	**$37,986,350**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	13,604	17,934	17,934	16,965	16,965	16,907
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	5,085,726	5,811,580	5,811,580	6,505,232	6,505,232	6,493,289
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,791,496	1,929,348	1,929,348	2,198,197	2,198,197	2,198,197
3230 Social Security Taxes						
3400 Other Funds Ltd	2,288,495	2,625,661	2,625,661	2,909,119	2,909,119	2,903,785
3240 Unemployment Assessments						
3400 Other Funds Ltd	39,278	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	12,706	17,052	17,052	13,455	13,455	13,409
3260 Mass Transit Tax						
3400 Other Funds Ltd	136,764	205,990	205,990	228,335	228,335	228,335
3270 Flexible Benefits						
3400 Other Funds Ltd	9,609,270	10,308,912	10,308,912	11,182,860	11,182,860	11,144,628
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	18,977,339	20,916,477	20,916,477	23,054,163	23,054,163	22,998,550
TOTAL OTHER PAYROLL EXPENSES	**$18,977,339**	**$20,916,477**	**$20,916,477**	**$23,054,163**	**$23,054,163**	**$22,998,550**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(786,900)	(786,900)	(296,630)	(1,902,804)	(296,630)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(152,793)	(152,793)	-	-	125,333

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(939,693)	(939,693)	(296,630)	(1,902,804)	(171,297)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($939,693)**	**($939,693)**	**($296,630)**	**($1,902,804)**	**($171,297)**
PERSONAL SERVICES						
3400 Other Funds Ltd	49,682,071	54,300,095	54,300,095	60,813,603	59,207,429	60,813,603
TOTAL PERSONAL SERVICES	**$49,682,071**	**$54,300,095**	**$54,300,095**	**$60,813,603**	**$59,207,429**	**$60,813,603**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	504,132	330,694	330,694	402,278	385,694	402,278
6400 Federal Funds Ltd	-	-	-	600,000	600,000	600,000
All Funds	504,132	330,694	330,694	1,002,278	985,694	1,002,278
4125 Out of State Travel						
3400 Other Funds Ltd	105,208	74,808	74,808	119,744	114,807	119,744
4150 Employee Training						
3400 Other Funds Ltd	151,105	42,299	42,299	54,548	52,299	54,548
6400 Federal Funds Ltd	-	-	-	80,000	80,000	80,000
All Funds	151,105	42,299	42,299	134,548	132,299	134,548
4175 Office Expenses						
3400 Other Funds Ltd	1,894,903	2,157,555	2,157,555	2,203,394	2,112,555	2,203,394
6400 Federal Funds Ltd	-	-	-	240,000	240,000	240,000
All Funds	1,894,903	2,157,555	2,157,555	2,443,394	2,352,555	2,443,394
4200 Telecommunications						
3400 Other Funds Ltd	619,521	366,893	366,893	476,540	456,893	476,540

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	-	-	-	50,000	50,000	50,000
All Funds	619,521	366,893	366,893	526,540	506,893	526,540
4225 State Gov. Service Charges						
3400 Other Funds Ltd	1,478	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	39,821	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	7,687	153,293	153,293	159,885	153,293	159,885
6400 Federal Funds Ltd	-	-	-	40,000	40,000	40,000
All Funds	7,687	153,293	153,293	199,885	193,293	199,885
4300 Professional Services						
3400 Other Funds Ltd	267,499	957,538	957,538	1,012,118	957,539	1,012,118
6400 Federal Funds Ltd	-	-	-	40,000	40,000	40,000
All Funds	267,499	957,538	957,538	1,052,118	997,539	1,052,118
4315 IT Professional Services						
3400 Other Funds Ltd	421,431	1,010,860	1,010,860	1,068,478	1,068,478	1,068,478
6400 Federal Funds Ltd	-	-	-	1,000,000	1,000,000	1,000,000
All Funds	421,431	1,010,860	1,010,860	2,068,478	2,068,478	2,068,478
4325 Attorney General						
3400 Other Funds Ltd	168,871	165,019	165,019	197,082	185,434	186,105
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	38,106	53,039	53,039	55,320	53,039	55,320
4400 Dues and Subscriptions						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	134,613	194,635	194,635	203,004	194,635	203,004
6400 Federal Funds Ltd	-	-	-	4,000	4,000	4,000
All Funds	134,613	194,635	194,635	207,004	198,635	207,004
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	1,724,214	2,125,552	2,125,552	2,216,949	2,216,949	2,216,949
6400 Federal Funds Ltd	-	-	-	230,000	230,000	230,000
All Funds	1,724,214	2,125,552	2,125,552	2,446,949	2,446,949	2,446,949
4450 Fuels and Utilities						
3400 Other Funds Ltd	392,440	396,990	396,990	414,061	396,990	414,061
6400 Federal Funds Ltd	-	-	-	76,000	76,000	76,000
All Funds	392,440	396,990	396,990	490,061	472,990	490,061
4475 Facilities Maintenance						
3400 Other Funds Ltd	1,122,759	2,413,996	2,413,996	2,382,207	2,283,996	2,382,207
4575 Agency Program Related S and S						
3400 Other Funds Ltd	2,638,856	1,201,916	1,201,916	1,316,179	1,261,916	1,316,179
6400 Federal Funds Ltd	-	-	-	4,380,000	4,380,000	4,380,000
All Funds	2,638,856	1,201,916	1,201,916	5,696,179	5,641,916	5,696,179
4600 Intra-agency Charges						
3400 Other Funds Ltd	283,955	422,745	422,745	440,924	422,745	440,924
4650 Other Services and Supplies						
3400 Other Funds Ltd	632,273	2,956,710	2,956,710	3,000,409	2,876,710	2,995,098
6400 Federal Funds Ltd	-	-	-	1,000,000	1,000,000	1,000,000
All Funds	632,273	2,956,710	2,956,710	4,000,409	3,876,710	3,995,098

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	248,379	16,170	16,170	16,865	16,170	16,865
6400 Federal Funds Ltd	-	-	-	20,000	20,000	20,000
All Funds	248,379	16,170	16,170	36,865	36,170	36,865
4715 IT Expendable Property						
3400 Other Funds Ltd	594,123	658,369	658,369	686,678	658,369	686,678
6400 Federal Funds Ltd	-	-	-	40,000	40,000	40,000
All Funds	594,123	658,369	658,369	726,678	698,369	726,678
SERVICES & SUPPLIES						
3400 Other Funds Ltd	11,991,374	15,699,081	15,699,081	16,426,663	15,868,511	16,410,375
6400 Federal Funds Ltd	-	-	-	7,800,000	7,800,000	7,800,000
TOTAL SERVICES & SUPPLIES	**$11,991,374**	**$15,699,081**	**$15,699,081**	**$24,226,663**	**$23,668,511**	**$24,210,375**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	41,585	-	-	-	-	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	34,525	-	-	-	-	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	577,688	403,234	403,234	420,574	403,234	420,574
6400 Federal Funds Ltd	-	-	-	200,000	200,000	200,000
All Funds	577,688	403,234	403,234	620,574	603,234	620,574
5600 Data Processing Hardware						
3400 Other Funds Ltd	-	11,671	11,671	12,173	11,671	12,173

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
5650 Land Improvements						
3400 Other Funds Ltd	76,634	-	-	-	-	-
5700 Building Structures						
3400 Other Funds Ltd	9,500	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	49,857	-	-	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	789,789	414,905	414,905	432,747	414,905	432,747
6400 Federal Funds Ltd	-	-	-	200,000	200,000	200,000
TOTAL CAPITAL OUTLAY	**$789,789**	**$414,905**	**$414,905**	**$632,747**	**$614,905**	**$632,747**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	310,474	-	-	-	-	-
6020 Dist to Counties						
3400 Other Funds Ltd	180,265	-	-	-	-	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	490,739	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$490,739**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
3400 Other Funds Ltd	62,953,973	70,414,081	70,414,081	77,673,013	75,490,845	77,656,725
6400 Federal Funds Ltd	-	-	-	8,000,000	8,000,000	8,000,000
TOTAL EXPENDITURES	**$62,953,973**	**$70,414,081**	**$70,414,081**	**$85,673,013**	**$83,490,845**	**$85,656,725**
ENDING BALANCE						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	-	-	-	-	2,182,168	16,288
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**$2,182,168**	**$16,288**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	294	294	294	293	293	292
8180 Position Reconciliation	-	-	-	-	-	1
TOTAL AUTHORIZED POSITIONS	**294**	**294**	**294**	**293**	**293**	**293**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	287.48	293.48	293.48	292.48	292.48	291.48
8280 FTE Reconciliation	-	0.52	0.52	-	-	1.00
TOTAL AUTHORIZED FTE	**287.48**	**294.00**	**294.00**	**292.48**	**292.48**	**292.48**

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	114,301,667	121,362,305	121,362,305	104,459,484	104,459,484	104,459,484
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	-	-	-	-	-	300,000
BEGINNING BALANCE						
4400 Lottery Funds Ltd	-	-	-	-	-	300,000
3400 Other Funds Ltd	114,301,667	121,362,305	121,362,305	104,459,484	104,459,484	104,459,484
TOTAL BEGINNING BALANCE	**$114,301,667**	**$121,362,305**	**$121,362,305**	**$104,459,484**	**$104,459,484**	**$104,759,484**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	19,357,858	-	-	-	-	-
TAXES						
0115 Gross Receipts Business Taxes/Fees						
3400 Other Funds Ltd	5,645,624	5,800,000	5,800,000	5,800,000	5,800,000	5,800,000
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	97,200	-	-	-	-	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	108,022,534	77,103,478	77,103,478	85,605,588	85,605,588	85,605,588
CHARGES FOR SERVICES						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
0410 Charges for Services						
3400 Other Funds Ltd	2,261,438	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	220,126	252,000	252,000	158,000	158,000	158,000
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	36,484,443	5,106,587	5,106,587	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	4,656,139	405,000	405,000	442,439	442,439	442,439
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	36,563	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	-	2,873,100	2,873,100	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	282,858	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	80,688,551	111,903,566	111,903,566	115,481,239	115,481,239	115,408,162

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	131,033,972	126,012,966	126,012,966	109,507,853	109,507,853	109,507,853
6400 Federal Funds Ltd	636,080	-	-	-	-	-
All Funds	131,670,052	126,012,966	126,012,966	109,507,853	109,507,853	109,507,853
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	4,226,012	-	-	-	-	-
6400 Federal Funds Ltd	814	-	-	-	-	-
All Funds	4,226,826	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	-	7,349,960
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	93,594,208	244,984,667	244,984,667	273,209,667	273,209,667	273,209,667
1274 Tsfr From Veterans' Affairs						
4400 Lottery Funds Ltd	-	-	-	-	-	650,000
TRANSFERS IN						
4400 Lottery Funds Ltd	-	-	-	-	-	650,000
3400 Other Funds Ltd	228,854,192	370,997,633	370,997,633	382,717,520	382,717,520	390,067,480
6400 Federal Funds Ltd	636,894	-	-	-	-	-
TOTAL TRANSFERS IN	**$229,491,086**	**$370,997,633**	**$370,997,633**	**$382,717,520**	**$382,717,520**	**$390,717,480**
REVENUE CATEGORIES						
8000 General Fund	19,357,858	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	650,000

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	386,561,117	462,537,798	462,537,798	474,723,547	474,723,547	482,073,507
6400 Federal Funds Ltd	81,325,445	111,903,566	111,903,566	115,481,239	115,481,239	115,408,162
TOTAL REVENUE CATEGORIES	**$487,244,420**	**$574,441,364**	**$574,441,364**	**$590,204,786**	**$590,204,786**	**$598,131,669**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(106,486,405)	(14,995,139)	(14,995,139)	(16,325,064)	(16,325,064)	(16,325,064)
6400 Federal Funds Ltd	(636,080)	-	-	-	-	-
All Funds	(107,122,485)	(14,995,139)	(14,995,139)	(16,325,064)	(16,325,064)	(16,325,064)
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	(4,226,826)	-	-	-	-	-
2213 Tsfr To Criminal Justice Comm						
6400 Federal Funds Ltd	-	(636,633)	(636,633)	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(106,486,405)	(14,995,139)	(14,995,139)	(16,325,064)	(16,325,064)	(16,325,064)
6400 Federal Funds Ltd	(4,862,906)	(636,633)	(636,633)	-	-	-
TOTAL TRANSFERS OUT	**($111,349,311)**	**($15,631,772)**	**($15,631,772)**	**($16,325,064)**	**($16,325,064)**	**($16,325,064)**
AVAILABLE REVENUES						
8000 General Fund	19,357,858	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	950,000
3400 Other Funds Ltd	394,376,379	568,904,964	568,904,964	562,857,967	562,857,967	570,207,927
6400 Federal Funds Ltd	76,462,539	111,266,933	111,266,933	115,481,239	115,481,239	115,408,162
TOTAL AVAILABLE REVENUES	**$490,196,776**	**$680,171,897**	**$680,171,897**	**$678,339,206**	**$678,339,206**	**$686,566,089**
EXPENDITURES						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	58,255,022	48,734,828	48,734,828	53,589,536	53,589,536	53,743,101
6400 Federal Funds Ltd	2,452,209	1,789,176	1,789,176	2,017,945	2,017,945	2,037,779
All Funds	60,707,231	50,524,004	50,524,004	55,607,481	55,607,481	55,780,880
3160 Temporary Appointments						
3400 Other Funds Ltd	618,236	526,221	526,221	548,848	548,848	548,848
6400 Federal Funds Ltd	59,366	17,367	17,367	18,114	18,114	18,114
All Funds	677,602	543,588	543,588	566,962	566,962	566,962
3170 Overtime Payments						
3400 Other Funds Ltd	1,580,610	684,986	684,986	714,441	714,441	714,441
6400 Federal Funds Ltd	6,613	-	-	-	-	-
All Funds	1,587,223	684,986	684,986	714,441	714,441	714,441
3180 Shift Differential						
3400 Other Funds Ltd	2,540	1,346	1,346	1,404	1,404	1,404
6400 Federal Funds Ltd	324	-	-	-	-	-
All Funds	2,864	1,346	1,346	1,404	1,404	1,404
3190 All Other Differential						
3400 Other Funds Ltd	635,130	217,719	217,719	227,081	227,081	227,081
6400 Federal Funds Ltd	14,716	-	-	-	-	-
All Funds	649,846	217,719	217,719	227,081	227,081	227,081
SALARIES & WAGES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	61,091,538	50,165,100	50,165,100	55,081,310	55,081,310	55,234,875
6400 Federal Funds Ltd	2,533,228	1,806,543	1,806,543	2,036,059	2,036,059	2,055,893
TOTAL SALARIES & WAGES	**$63,624,766**	**$51,971,643**	**$51,971,643**	**$57,117,369**	**$57,117,369**	**$57,290,768**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	15,296	19,118	19,118	17,388	17,388	17,427
6400 Federal Funds Ltd	723	768	768	725	725	725
All Funds	16,019	19,886	19,886	18,113	18,113	18,152
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	6,051,028	8,423,510	8,423,510	9,341,212	9,341,212	9,367,518
6400 Federal Funds Ltd	363,667	303,236	303,236	345,282	345,282	348,680
All Funds	6,414,695	8,726,746	8,726,746	9,686,494	9,686,494	9,716,198
3221 Pension Obligation Bond						
3400 Other Funds Ltd	2,057,142	2,778,236	2,778,236	3,216,916	3,216,916	3,216,916
6400 Federal Funds Ltd	124,956	100,921	100,921	116,887	116,887	116,887
All Funds	2,182,098	2,879,157	2,879,157	3,333,803	3,333,803	3,333,803
3230 Social Security Taxes						
3400 Other Funds Ltd	2,630,377	3,835,180	3,835,180	4,204,054	4,204,054	4,215,802
6400 Federal Funds Ltd	170,053	138,156	138,156	154,463	154,463	155,980
All Funds	2,800,430	3,973,336	3,973,336	4,358,517	4,358,517	4,371,782
3240 Unemployment Assessments						
3400 Other Funds Ltd	83,349	1,748	1,748	1,823	1,823	1,823
6400 Federal Funds Ltd	-	1,911	1,911	1,993	1,993	1,993

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	83,349	3,659	3,659	3,816	3,816	3,816
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	10,940	18,183	18,183	13,786	13,786	13,817
6400 Federal Funds Ltd	726	725	725	579	579	579
All Funds	11,666	18,908	18,908	14,365	14,365	14,396
3260 Mass Transit Tax						
3400 Other Funds Ltd	201,291	299,133	299,133	336,749	336,749	336,749
3270 Flexible Benefits						
3400 Other Funds Ltd	7,518,255	10,747,096	10,747,096	11,461,466	11,461,466	11,486,954
6400 Federal Funds Ltd	460,810	441,416	441,416	479,662	479,662	479,662
All Funds	7,979,065	11,188,512	11,188,512	11,941,128	11,941,128	11,966,616
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	18,567,678	26,122,204	26,122,204	28,593,394	28,593,394	28,657,006
6400 Federal Funds Ltd	1,120,935	987,133	987,133	1,099,591	1,099,591	1,104,506
TOTAL OTHER PAYROLL EXPENSES	**$19,688,613**	**$27,109,337**	**$27,109,337**	**$29,692,985**	**$29,692,985**	**$29,761,512**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(527,648)	(527,648)	(482,880)	(2,754,045)	(482,880)
6400 Federal Funds Ltd	-	(30,797)	(30,797)	(2,513)	(2,513)	(2,513)
All Funds	-	(558,445)	(558,445)	(485,393)	(2,756,558)	(485,393)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(201,232)	(201,232)	-	-	(217,177)
6400 Federal Funds Ltd	-	(10,377)	(10,377)	-	-	(24,749)

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
All Funds	-	(211,609)	(211,609)	-	-	(241,926)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(728,880)	(728,880)	(482,880)	(2,754,045)	(700,057)
6400 Federal Funds Ltd	-	(41,174)	(41,174)	(2,513)	(2,513)	(27,262)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($770,054)**	**($770,054)**	**($485,393)**	**($2,756,558)**	**($727,319)**
PERSONAL SERVICES						
3400 Other Funds Ltd	79,659,216	75,558,424	75,558,424	83,191,824	80,920,659	83,191,824
6400 Federal Funds Ltd	3,654,163	2,752,502	2,752,502	3,133,137	3,133,137	3,133,137
TOTAL PERSONAL SERVICES	**$83,313,379**	**$78,310,926**	**$78,310,926**	**$86,324,961**	**$84,053,796**	**$86,324,961**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	935,368	833,815	833,815	869,669	833,815	869,669
6400 Federal Funds Ltd	21,039	94,787	94,787	94,944	94,944	94,944
All Funds	956,407	928,602	928,602	964,613	928,759	964,613
4125 Out of State Travel						
3400 Other Funds Ltd	109,896	108,110	108,110	112,759	108,110	112,759
6400 Federal Funds Ltd	21,555	101,163	101,163	99,666	99,666	99,666
All Funds	131,451	209,273	209,273	212,425	207,776	212,425
4150 Employee Training						
3400 Other Funds Ltd	326,268	360,460	360,460	375,960	360,460	375,960
6400 Federal Funds Ltd	72,853	49,673	49,673	41,025	41,025	40,699
All Funds	399,121	410,133	410,133	416,985	401,485	416,659
4175 Office Expenses						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	1,128	-	-	-	-	-
3400 Other Funds Ltd	501,987	990,187	990,187	1,032,765	990,187	1,032,765
6400 Federal Funds Ltd	66,114	197,769	197,769	192,290	192,290	192,290
All Funds	569,229	1,187,956	1,187,956	1,225,055	1,182,477	1,225,055
4200 Telecommunications						
3400 Other Funds Ltd	551,091	943,489	943,489	984,058	943,489	984,058
6400 Federal Funds Ltd	24,471	33,008	33,008	33,161	33,161	33,161
All Funds	575,562	976,497	976,497	1,017,219	976,650	1,017,219
4225 State Gov. Service Charges						
3400 Other Funds Ltd	38,034	10,357	10,357	26,700	26,700	26,700
6400 Federal Funds Ltd	3,236	-	-	-	-	-
All Funds	41,270	10,357	10,357	26,700	26,700	26,700
4250 Data Processing						
3400 Other Funds Ltd	163,757	1,819,905	1,819,905	1,898,161	1,819,905	1,898,161
6400 Federal Funds Ltd	20,983	84,280	84,280	78,273	78,273	78,273
All Funds	184,740	1,904,185	1,904,185	1,976,434	1,898,178	1,976,434
4275 Publicity and Publications						
3400 Other Funds Ltd	385,046	254,903	254,903	265,863	254,903	265,863
6400 Federal Funds Ltd	82,752	273,778	273,778	284,172	284,172	284,172
All Funds	467,798	528,681	528,681	550,035	539,075	550,035
4300 Professional Services						
8000 General Fund	58,920	-	-	-	-	-
3400 Other Funds Ltd	29,796,265	39,264,786	39,264,786	39,502,879	37,264,787	39,502,879

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	2,519,735	5,824,791	5,824,791	5,924,326	5,924,326	5,924,326
All Funds	32,374,920	45,089,577	45,089,577	45,427,205	43,189,113	45,427,205
4315 IT Professional Services						
3400 Other Funds Ltd	1,087,889	2,297,794	2,297,794	3,280,836	3,280,836	3,280,836
4325 Attorney General						
3400 Other Funds Ltd	696,224	1,209,337	1,209,337	1,444,310	1,358,951	1,363,862
6400 Federal Funds Ltd	53,789	1,310,445	1,310,445	1,311,966	1,234,428	1,239,215
All Funds	750,013	2,519,782	2,519,782	2,756,276	2,593,379	2,603,077
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	62,919	81,768	81,768	85,283	81,767	85,283
6400 Federal Funds Ltd	12,904	7,775	7,775	8,109	8,109	8,109
All Funds	75,823	89,543	89,543	93,392	89,876	93,392
4400 Dues and Subscriptions						
3400 Other Funds Ltd	229,968	79,154	79,154	82,558	79,154	82,558
6400 Federal Funds Ltd	22,335	10,893	10,893	11,362	11,362	11,362
All Funds	252,303	90,047	90,047	93,920	90,516	93,920
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	125,381	119,113	119,113	124,234	124,234	124,234
6400 Federal Funds Ltd	129,706	143,708	143,708	149,888	149,888	149,888
All Funds	255,087	262,821	262,821	274,122	274,122	274,122
4450 Fuels and Utilities						
3400 Other Funds Ltd	194,171	247,059	247,059	257,683	247,059	257,683
6400 Federal Funds Ltd	10,136	14,205	14,205	14,816	14,816	14,816

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	204,307	261,264	261,264	272,499	261,875	272,499
4475 Facilities Maintenance						
3400 Other Funds Ltd	597,520	581,256	581,256	606,250	581,256	606,250
4575 Agency Program Related S and S						
3400 Other Funds Ltd	3,614,514	42,767,851	42,767,851	35,556,868	34,218,851	38,906,828
6400 Federal Funds Ltd	286,428	5,636,531	5,636,531	5,841,664	5,841,664	5,841,664
All Funds	3,900,942	48,404,382	48,404,382	41,398,532	40,060,515	44,748,492
4600 Intra-agency Charges						
8000 General Fund	989,918	-	-	-	-	-
3400 Other Funds Ltd	2,295,922	2,861,178	2,861,178	2,984,209	2,861,178	2,984,209
6400 Federal Funds Ltd	205,444	423,955	423,955	427,068	427,068	427,068
All Funds	3,491,284	3,285,133	3,285,133	3,411,277	3,288,246	3,411,277
4625 Other COP Costs						
3400 Other Funds Ltd	-	553,234	553,234	553,234	553,234	553,234
4650 Other Services and Supplies						
8000 General Fund	2,482,394	-	-	-	-	-
3400 Other Funds Ltd	2,653,797	1,534,479	1,534,479	1,600,463	1,534,479	1,600,463
6400 Federal Funds Ltd	407,398	482,130	482,130	502,773	502,773	502,773
All Funds	5,543,589	2,016,609	2,016,609	2,103,236	2,037,252	2,103,236
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	54,798	54,513	54,513	56,857	54,513	56,857
6400 Federal Funds Ltd	2,641	72,209	72,209	73,228	73,228	73,228
All Funds	57,439	126,722	126,722	130,085	127,741	130,085

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4715 IT Expendable Property						
3400 Other Funds Ltd	660,287	277,142	277,142	289,060	277,142	289,060
6400 Federal Funds Ltd	131,466	17,215	17,215	17,955	17,955	17,955
All Funds	791,753	294,357	294,357	307,015	295,097	307,015
SERVICES & SUPPLIES						
8000 General Fund	3,532,360	-	-	-	-	-
3400 Other Funds Ltd	45,081,102	97,249,890	97,249,890	91,990,659	87,855,010	95,260,171
6400 Federal Funds Ltd	4,094,985	14,778,315	14,778,315	15,106,686	15,029,148	15,033,609
TOTAL SERVICES & SUPPLIES	**$52,708,447**	**$112,028,205**	**$112,028,205**	**$107,097,345**	**$102,884,158**	**$110,293,780**
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	9,659	117,476	117,476	122,527	117,476	122,527
5400 Automotive and Aircraft						
3400 Other Funds Ltd	385,570	135,524	135,524	141,351	135,524	141,351
6400 Federal Funds Ltd	339,018	-	-	-	-	-
All Funds	724,588	135,524	135,524	141,351	135,524	141,351
5550 Data Processing Software						
3400 Other Funds Ltd	-	25,368	25,368	26,459	25,368	26,459
5600 Data Processing Hardware						
3400 Other Funds Ltd	18,125	165,380	165,380	172,491	165,380	172,491
5700 Building Structures						
3400 Other Funds Ltd	435	-	-	-	-	-
5900 Other Capital Outlay						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	76,769	76,769	80,070	76,769	80,070
6400 Federal Funds Ltd	-	104,369	104,369	108,857	108,857	108,857
All Funds	-	181,138	181,138	188,927	185,626	188,927
CAPITAL OUTLAY						
3400 Other Funds Ltd	413,789	520,517	520,517	542,898	520,517	542,898
6400 Federal Funds Ltd	339,018	104,369	104,369	108,857	108,857	108,857
TOTAL CAPITAL OUTLAY	**$752,807**	**$624,886**	**$624,886**	**$651,755**	**$629,374**	**$651,755**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	17,270,953	11,933,862	11,933,862	9,986,837	9,986,837	9,986,837
6400 Federal Funds Ltd	9,180,689	16,845,239	16,845,239	17,060,686	17,060,686	17,060,686
All Funds	26,451,642	28,779,101	28,779,101	27,047,523	27,047,523	27,047,523
6020 Dist to Counties						
8000 General Fund	3,543,875	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	380,000
3400 Other Funds Ltd	9,574,596	53,823,980	53,823,980	56,138,410	56,138,410	60,138,410
6400 Federal Funds Ltd	15,618,207	18,459,646	18,459,646	18,992,661	18,992,661	18,992,661
All Funds	28,736,678	72,283,626	72,283,626	75,131,071	75,131,071	79,511,071
6025 Dist to Other Gov Unit						
8000 General Fund	5,212,395	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	570,000
3400 Other Funds Ltd	54,548,968	233,808,165	233,808,165	233,112,616	233,112,616	233,112,616
6400 Federal Funds Ltd	24,709,353	36,613,647	36,613,647	38,093,621	38,093,621	38,093,621

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	84,470,716	270,421,812	270,421,812	271,206,237	271,206,237	271,776,237
6030 Dist to Non-Gov Units						
8000 General Fund	7,069,228	-	-	-	-	-
3400 Other Funds Ltd	21,036,900	29,178,130	29,178,130	40,427,271	40,427,271	40,427,271
6400 Federal Funds Ltd	13,704,103	15,971,494	15,971,494	17,327,364	17,327,364	17,327,364
All Funds	41,810,231	45,149,624	45,149,624	57,754,635	57,754,635	57,754,635
6035 Dist to Individuals						
6400 Federal Funds Ltd	-	408,158	408,158	425,709	425,709	425,709
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	1,410,484	1,522,794	1,522,794	1,622,693	1,622,693	1,622,693
6400 Federal Funds Ltd	-	863	863	900	900	900
All Funds	1,410,484	1,523,657	1,523,657	1,623,593	1,623,593	1,623,593
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	3,997,041	3,403,333	3,403,333	3,515,257	3,515,257	3,515,257
6400 Federal Funds Ltd	737,950	581,514	581,514	606,519	606,519	606,519
All Funds	4,734,991	3,984,847	3,984,847	4,121,776	4,121,776	4,121,776
6085 Other Special Payments						
3400 Other Funds Ltd	49,515	755,531	755,531	853,657	853,657	853,657
6400 Federal Funds Ltd	352,097	47,573	47,573	799,619	799,619	799,619
All Funds	401,612	803,104	803,104	1,653,276	1,653,276	1,653,276
6100 Spc Pmt to Human Svcs, Dept of						
3400 Other Funds Ltd	16,232	110,870	110,870	50,000	50,000	50,000
6400 Federal Funds Ltd	589	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	16,821	110,870	110,870	50,000	50,000	50,000
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	776,583	945,664	945,664	512,000	512,000	512,000
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	1,280,197	2,538,644	2,538,644	561,806	561,806	561,806
6400 Federal Funds Ltd	2,933,169	3,331,716	3,331,716	2,953,480	2,953,480	2,953,480
All Funds	4,213,366	5,870,360	5,870,360	3,515,286	3,515,286	3,515,286
6259 Spc Pmt to Pub Safety Stds/Trng						
6400 Federal Funds Ltd	293,785	426,233	426,233	360,000	360,000	360,000
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	67,848	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
3400 Other Funds Ltd	63,537	144,130	144,130	51,243	51,243	51,243
6660 Spc Pmt to Land Conservation Dev						
3400 Other Funds Ltd	489,346	548,880	548,880	567,475	567,475	567,475
SPECIAL PAYMENTS						
8000 General Fund	15,825,498	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	950,000
3400 Other Funds Ltd	109,737,769	337,768,319	337,768,319	346,887,265	346,887,265	350,887,265
6400 Federal Funds Ltd	68,374,373	93,631,747	93,631,747	97,132,559	97,132,559	97,132,559
TOTAL SPECIAL PAYMENTS	**$193,937,640**	**$431,400,066**	**$431,400,066**	**$444,019,824**	**$444,019,824**	**$448,969,824**
EXPENDITURES						
8000 General Fund	19,357,858	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	-	-	-	-	-	950,000
3400 Other Funds Ltd	234,891,876	511,097,150	511,097,150	522,612,646	516,183,451	529,882,158
6400 Federal Funds Ltd	76,462,539	111,266,933	111,266,933	115,481,239	115,403,701	115,408,162
TOTAL EXPENDITURES	**$330,712,273**	**$622,364,083**	**$622,364,083**	**$638,093,885**	**$631,587,152**	**$646,240,320**
ENDING BALANCE						
3400 Other Funds Ltd	159,484,503	57,807,814	57,807,814	40,245,321	46,674,516	40,325,769
6400 Federal Funds Ltd	-	-	-	-	77,538	-
TOTAL ENDING BALANCE	**$159,484,503**	**$57,807,814**	**$57,807,814**	**$40,245,321**	**$46,752,054**	**$40,325,769**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	329	326	326	320	320	320
TOTAL AUTHORIZED POSITIONS	**329**	**326**	**326**	**320**	**320**	**320**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	311.67	317.39	317.39	312.31	312.31	312.95
8280 FTE Reconciliation	-	(0.12)	(0.12)	-	-	(0.64)
TOTAL AUTHORIZED FTE	**311.67**	**317.27**	**317.27**	**312.31**	**312.31**	**312.31**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	69,670,238	49,856,327	49,856,327	46,358,069	46,358,069	46,358,069
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	96,627,748	56,600,000	56,600,000	67,163,500	67,163,500	67,163,500
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	713,821	-	-	-	-	-
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	31,272,380	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	2,760,221	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	14,399	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	-	2,873,100	2,873,100	-	-	-
OTHER						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
0975 Other Revenues						
3400 Other Funds Ltd	163,582	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	174,230	201,769	201,769	201,769	201,769	201,443
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	51,249,000	65,100,400	65,100,400	63,773,027	63,773,027	63,773,027
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	-	4,000,000
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	14,900,024	46,275,000	46,275,000	34,200,000	34,200,000	34,200,000
TRANSFERS IN						
3400 Other Funds Ltd	66,149,024	111,375,400	111,375,400	97,973,027	97,973,027	101,973,027
TOTAL TRANSFERS IN	**$66,149,024**	**$111,375,400**	**$111,375,400**	**$97,973,027**	**$97,973,027**	**$101,973,027**
REVENUE CATEGORIES						
3400 Other Funds Ltd	197,701,175	170,848,500	170,848,500	165,136,527	165,136,527	169,136,527
6400 Federal Funds Ltd	174,230	201,769	201,769	201,769	201,769	201,443
TOTAL REVENUE CATEGORIES	**$197,875,405**	**$171,050,269**	**$171,050,269**	**$165,338,296**	**$165,338,296**	**$169,337,970**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(54,096,503)	(13,449,944)	(13,449,944)	(14,726,683)	(14,726,683)	(14,726,683)
AVAILABLE REVENUES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	213,274,910	207,254,883	207,254,883	196,767,913	196,767,913	200,767,913
6400 Federal Funds Ltd	174,230	201,769	201,769	201,769	201,769	201,443
TOTAL AVAILABLE REVENUES	**$213,449,140**	**$207,456,652**	**$207,456,652**	**$196,969,682**	**$196,969,682**	**$200,969,356**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	47,547,290	37,384,436	37,384,436	39,849,237	39,849,237	39,884,469
6400 Federal Funds Ltd	169,658	98,304	98,304	108,456	108,456	108,456
All Funds	47,716,948	37,482,740	37,482,740	39,957,693	39,957,693	39,992,925
3160 Temporary Appointments						
3400 Other Funds Ltd	490,715	418,150	418,150	436,131	436,131	436,131
3170 Overtime Payments						
3400 Other Funds Ltd	1,350,812	640,740	640,740	668,292	668,292	668,292
3180 Shift Differential						
3400 Other Funds Ltd	2,184	1,346	1,346	1,404	1,404	1,404
3190 All Other Differential						
3400 Other Funds Ltd	407,133	217,719	217,719	227,081	227,081	227,081
SALARIES & WAGES						
3400 Other Funds Ltd	49,798,134	38,662,391	38,662,391	41,182,145	41,182,145	41,217,377
6400 Federal Funds Ltd	169,658	98,304	98,304	108,456	108,456	108,456
TOTAL SALARIES & WAGES	**$49,967,792**	**$38,760,695**	**$38,760,695**	**$41,290,601**	**$41,290,601**	**$41,325,833**
OTHER PAYROLL EXPENSES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	7,870	14,701	14,701	12,995	12,995	12,995
6400 Federal Funds Ltd	-	61	61	58	58	58
All Funds	7,870	14,762	14,762	13,053	13,053	13,053
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	4,361,838	6,490,060	6,490,060	6,979,819	6,979,819	6,985,855
6400 Federal Funds Ltd	-	16,682	16,682	18,579	18,579	18,579
All Funds	4,361,838	6,506,742	6,506,742	6,998,398	6,998,398	7,004,434
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,435,605	2,128,008	2,128,008	2,461,779	2,461,779	2,461,779
6400 Federal Funds Ltd	-	5,540	5,540	6,282	6,282	6,282
All Funds	1,435,605	2,133,548	2,133,548	2,468,061	2,468,061	2,468,061
3230 Social Security Taxes						
3400 Other Funds Ltd	1,830,338	2,955,326	2,955,326	3,143,786	3,143,786	3,146,482
6400 Federal Funds Ltd	-	7,520	7,520	8,297	8,297	8,297
All Funds	1,830,338	2,962,846	2,962,846	3,152,083	3,152,083	3,154,779
3240 Unemployment Assessments						
3400 Other Funds Ltd	58,764	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	7,640	13,978	13,978	10,306	10,306	10,306
6400 Federal Funds Ltd	-	58	58	46	46	46
All Funds	7,640	14,036	14,036	10,352	10,352	10,352
3260 Mass Transit Tax						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	140,536	229,243	229,243	257,840	257,840	257,840
3270 Flexible Benefits						
3400 Other Funds Ltd	5,414,141	8,197,872	8,197,872	8,567,154	8,567,154	8,567,154
6400 Federal Funds Ltd	-	35,184	35,184	38,232	38,232	38,232
All Funds	5,414,141	8,233,056	8,233,056	8,605,386	8,605,386	8,605,386
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	13,256,732	20,029,188	20,029,188	21,433,679	21,433,679	21,442,411
6400 Federal Funds Ltd	-	65,045	65,045	71,494	71,494	71,494
TOTAL OTHER PAYROLL EXPENSES	**$13,256,732**	**$20,094,233**	**$20,094,233**	**$21,505,173**	**$21,505,173**	**$21,513,905**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(353,895)	(353,895)	(348,049)	(2,059,107)	(348,049)
6400 Federal Funds Ltd	-	(1,479)	(1,479)	(2,513)	(2,513)	(2,513)
All Funds	-	(355,374)	(355,374)	(350,562)	(2,061,620)	(350,562)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(352,035)	(352,035)	-	-	(43,964)
6400 Federal Funds Ltd	-	(570)	(570)	-	-	-
All Funds	-	(352,605)	(352,605)	-	-	(43,964)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(705,930)	(705,930)	(348,049)	(2,059,107)	(392,013)
6400 Federal Funds Ltd	-	(2,049)	(2,049)	(2,513)	(2,513)	(2,513)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($707,979)**	**($707,979)**	**($350,562)**	**($2,061,620)**	**($394,526)**
PERSONAL SERVICES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	63,054,866	57,985,649	57,985,649	62,267,775	60,556,717	62,267,775
6400 Federal Funds Ltd	169,658	161,300	161,300	177,437	177,437	177,437
TOTAL PERSONAL SERVICES	**$63,224,524**	**$58,146,949**	**$58,146,949**	**$62,445,212**	**$60,734,154**	**$62,445,212**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	598,263	598,289	598,289	624,016	598,289	624,016
6400 Federal Funds Ltd	-	555	555	579	579	579
All Funds	598,263	598,844	598,844	624,595	598,868	624,595
4125 Out of State Travel						
3400 Other Funds Ltd	43,363	50,653	50,653	52,831	50,653	52,831
6400 Federal Funds Ltd	862	3,326	3,326	2,322	2,322	2,322
All Funds	44,225	53,979	53,979	55,153	52,975	55,153
4150 Employee Training						
3400 Other Funds Ltd	175,799	304,952	304,952	318,065	304,952	318,065
6400 Federal Funds Ltd	2,512	10,968	10,968	5,703	5,703	5,377
All Funds	178,311	315,920	315,920	323,768	310,655	323,442
4175 Office Expenses						
3400 Other Funds Ltd	246,795	836,764	836,764	872,745	836,764	872,745
6400 Federal Funds Ltd	427	3,159	3,159	2,252	2,252	2,252
All Funds	247,222	839,923	839,923	874,997	839,016	874,997
4200 Telecommunications						
3400 Other Funds Ltd	412,312	815,754	815,754	850,831	815,754	850,831
6400 Federal Funds Ltd	-	2,834	2,834	1,913	1,913	1,913

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	412,312	818,588	818,588	852,744	817,667	852,744
4225 State Gov. Service Charges						
3400 Other Funds Ltd	11,723	10,357	10,357	26,700	26,700	26,700
4250 Data Processing						
3400 Other Funds Ltd	129,461	1,734,940	1,734,940	1,809,543	1,734,940	1,809,543
6400 Federal Funds Ltd	384	7,436	7,436	4,376	4,376	4,376
All Funds	129,845	1,742,376	1,742,376	1,813,919	1,739,316	1,813,919
4275 Publicity and Publications						
3400 Other Funds Ltd	341,620	76,972	76,972	80,282	76,972	80,282
6400 Federal Funds Ltd	-	2,788	2,788	1,552	1,552	1,552
All Funds	341,620	79,760	79,760	81,834	78,524	81,834
4300 Professional Services						
3400 Other Funds Ltd	27,419,251	31,946,974	31,946,974	33,767,952	31,946,975	33,767,952
4315 IT Professional Services						
3400 Other Funds Ltd	1,032,709	2,297,794	2,297,794	3,280,836	3,280,836	3,280,836
4325 Attorney General						
3400 Other Funds Ltd	409,085	294,786	294,786	352,062	331,255	332,452
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	40,030	67,728	67,728	70,640	67,728	70,640
4400 Dues and Subscriptions						
3400 Other Funds Ltd	158,231	52,859	52,859	55,132	52,859	55,132
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	36,227	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4450 Fuels and Utilities						
3400 Other Funds Ltd	170,504	220,929	220,929	230,429	220,929	230,429
4475 Facilities Maintenance						
3400 Other Funds Ltd	204,198	371,530	371,530	387,506	371,530	387,506
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1,219,789	6,492,629	6,492,629	6,691,812	6,412,628	6,691,812
6400 Federal Funds Ltd	-	164	164	171	171	171
All Funds	1,219,789	6,492,793	6,492,793	6,691,983	6,412,799	6,691,983
4600 Intra-agency Charges						
3400 Other Funds Ltd	280,538	1,493,779	1,493,779	1,558,012	1,493,779	1,558,012
6400 Federal Funds Ltd	-	4,312	4,312	2,411	2,411	2,411
All Funds	280,538	1,498,091	1,498,091	1,560,423	1,496,190	1,560,423
4625 Other COP Costs						
3400 Other Funds Ltd	-	433,693	433,693	433,693	433,693	433,693
4650 Other Services and Supplies						
3400 Other Funds Ltd	657,719	1,447,238	1,447,238	1,509,470	1,447,238	1,509,470
6400 Federal Funds Ltd	387	-	-	-	-	-
All Funds	658,106	1,447,238	1,447,238	1,509,470	1,447,238	1,509,470
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	40,232	50,144	50,144	52,300	50,144	52,300
6400 Federal Funds Ltd	-	4,927	4,927	3,053	3,053	3,053
All Funds	40,232	55,071	55,071	55,353	53,197	55,353
4715 IT Expendable Property						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	482,489	224,301	224,301	233,946	224,301	233,946
SERVICES & SUPPLIES						
3400 Other Funds Ltd	34,110,338	49,823,065	49,823,065	53,258,803	50,778,919	53,239,193
6400 Federal Funds Ltd	4,572	40,469	40,469	24,332	24,332	24,006
TOTAL SERVICES & SUPPLIES	**$34,114,910**	**$49,863,534**	**$49,863,534**	**$53,283,135**	**$50,803,251**	**$53,263,199**
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	9,659	117,476	117,476	122,527	117,476	122,527
5400 Automotive and Aircraft						
3400 Other Funds Ltd	249,449	103,637	103,637	108,093	103,637	108,093
5550 Data Processing Software						
3400 Other Funds Ltd	-	25,368	25,368	26,459	25,368	26,459
5600 Data Processing Hardware						
3400 Other Funds Ltd	18,125	165,380	165,380	172,491	165,380	172,491
5700 Building Structures						
3400 Other Funds Ltd	435	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	25,968	25,968	27,085	25,968	27,085
CAPITAL OUTLAY						
3400 Other Funds Ltd	277,668	437,829	437,829	456,655	437,829	456,655
TOTAL CAPITAL OUTLAY	**$277,668**	**$437,829**	**$437,829**	**$456,655**	**$437,829**	**$456,655**
SPECIAL PAYMENTS						
6015 Dist to Cities						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	5,773,132	4,572,573	4,572,573	4,769,194	4,769,194	4,769,194
6020 Dist to Counties						
3400 Other Funds Ltd	2,166,795	5,479,086	5,479,086	5,714,686	5,714,686	9,714,686
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	10,289,704	41,860,887	41,860,887	43,660,905	43,660,905	43,660,905
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	8,661,841	22,088,523	22,088,523	23,038,329	23,038,329	23,038,329
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	27,909	-	-	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	-	692,306	692,306	722,076	722,076	722,076
6660 Spc Pmt to Land Conservation Dev						
3400 Other Funds Ltd	489,346	548,880	548,880	567,475	567,475	567,475
SPECIAL PAYMENTS						
3400 Other Funds Ltd	27,408,727	75,242,255	75,242,255	78,472,665	78,472,665	82,472,665
TOTAL SPECIAL PAYMENTS	**$27,408,727**	**$75,242,255**	**$75,242,255**	**$78,472,665**	**$78,472,665**	**$82,472,665**
EXPENDITURES						
3400 Other Funds Ltd	124,851,599	183,488,798	183,488,798	194,455,898	190,246,130	198,436,288
6400 Federal Funds Ltd	174,230	201,769	201,769	201,769	201,769	201,443
TOTAL EXPENDITURES	**$125,025,829**	**$183,690,567**	**$183,690,567**	**$194,657,667**	**$190,447,899**	**$198,637,731**
ENDING BALANCE						
3400 Other Funds Ltd	88,423,311	23,766,085	23,766,085	2,312,015	6,521,783	2,331,625
TOTAL ENDING BALANCE	**$88,423,311**	**$23,766,085**	**$23,766,085**	**$2,312,015**	**$6,521,783**	**$2,331,625**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	241	242	242	232	232	232
8180 Position Reconciliation	-	(1)	(1)	-	-	-
TOTAL AUTHORIZED POSITIONS	**241**	**241**	**241**	**232**	**232**	**232**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	227.77	233.39	233.39	225.06	225.06	225.06
8280 FTE Reconciliation	-	(1.12)	(1.12)	-	-	-
TOTAL AUTHORIZED FTE	**227.77**	**232.27**	**232.27**	**225.06**	**225.06**	**225.06**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	3,436,119	46,058,315	46,058,315	29,074,493	29,074,493	29,074,493
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	-	-	-	-	-	300,000
BEGINNING BALANCE						
4400 Lottery Funds Ltd	-	-	-	-	-	300,000
3400 Other Funds Ltd	3,436,119	46,058,315	46,058,315	29,074,493	29,074,493	29,074,493
TOTAL BEGINNING BALANCE	**$3,436,119**	**$46,058,315**	**$46,058,315**	**$29,074,493**	**$29,074,493**	**$29,374,493**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	9,747,800	-	-	-	-	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	-	5,010,372	5,010,372	6,006,088	6,006,088	6,006,088
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	1,529,839	-	-	-	-	-
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	5,212,063	-	-	-	-	-
INTEREST EARNINGS						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
0605 Interest Income						
3400 Other Funds Ltd	644,993	223,000	223,000	223,000	223,000	223,000
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	6,773	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	19,101	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	60,670,676	73,747,091	73,747,091	76,886,503	76,886,503	76,886,503
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	56,929,905	11,481,418	11,481,418	11,771,068	11,771,068	11,771,068
6400 Federal Funds Ltd	113,080	-	-	-	-	-
All Funds	57,042,985	11,481,418	11,481,418	11,771,068	11,771,068	11,771,068
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	4,226,012	-	-	-	-	-
6400 Federal Funds Ltd	814	-	-	-	-	-
All Funds	4,226,826	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	78,694,184	198,709,667	198,709,667	239,009,667	239,009,667	239,009,667
1274 Tsfr From Veterans' Affairs						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4400 Lottery Funds Ltd	-	-	-	-	-	650,000
TRANSFERS IN						
4400 Lottery Funds Ltd	-	-	-	-	-	650,000
3400 Other Funds Ltd	139,850,101	210,191,085	210,191,085	250,780,735	250,780,735	250,780,735
6400 Federal Funds Ltd	113,894	-	-	-	-	-
TOTAL TRANSFERS IN	**$139,963,995**	**$210,191,085**	**$210,191,085**	**$250,780,735**	**$250,780,735**	**$251,430,735**
REVENUE CATEGORIES						
8000 General Fund	9,747,800	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	650,000
3400 Other Funds Ltd	147,262,870	215,424,457	215,424,457	257,009,823	257,009,823	257,009,823
6400 Federal Funds Ltd	60,784,570	73,747,091	73,747,091	76,886,503	76,886,503	76,886,503
TOTAL REVENUE CATEGORIES	**$217,795,240**	**$289,171,548**	**$289,171,548**	**$333,896,326**	**$333,896,326**	**$334,546,326**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(45,888,866)	-	-	-	-	-
6400 Federal Funds Ltd	(113,080)	-	-	-	-	-
All Funds	(46,001,946)	-	-	-	-	-
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	(4,226,826)	-	-	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(45,888,866)	-	-	-	-	-
6400 Federal Funds Ltd	(4,339,906)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($50,228,772)**	**-**	**-**	**-**	**-**	**-**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
AVAILABLE REVENUES						
8000 General Fund	9,747,800	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	950,000
3400 Other Funds Ltd	104,810,123	261,482,772	261,482,772	286,084,316	286,084,316	286,084,316
6400 Federal Funds Ltd	56,444,664	73,747,091	73,747,091	76,886,503	76,886,503	76,886,503
TOTAL AVAILABLE REVENUES	**$171,002,587**	**$335,229,863**	**$335,229,863**	**$362,970,819**	**$362,970,819**	**$363,920,819**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	3,337,285	3,430,608	3,430,608	4,780,596	4,780,596	4,893,971
6400 Federal Funds Ltd	167,730	-	-	-	-	-
All Funds	3,505,015	3,430,608	3,430,608	4,780,596	4,780,596	4,893,971
3160 Temporary Appointments						
3400 Other Funds Ltd	112,308	46,261	46,261	48,250	48,250	48,250
6400 Federal Funds Ltd	32,786	-	-	-	-	-
All Funds	145,094	46,261	46,261	48,250	48,250	48,250
3170 Overtime Payments						
3400 Other Funds Ltd	123,249	7,673	7,673	8,003	8,003	8,003
6400 Federal Funds Ltd	1,848	-	-	-	-	-
All Funds	125,097	7,673	7,673	8,003	8,003	8,003
3180 Shift Differential						
3400 Other Funds Ltd	56	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3190 All Other Differential						
3400 Other Funds Ltd	123,695	-	-	-	-	-
6400 Federal Funds Ltd	3,629	-	-	-	-	-
All Funds	127,324	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	3,696,593	3,484,542	3,484,542	4,836,849	4,836,849	4,950,224
6400 Federal Funds Ltd	205,993	-	-	-	-	-
TOTAL SALARIES & WAGES	**$3,902,586**	**$3,484,542**	**$3,484,542**	**$4,836,849**	**$4,836,849**	**$4,950,224**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	1,232	1,525	1,525	1,580	1,580	1,619
6400 Federal Funds Ltd	79	-	-	-	-	-
All Funds	1,311	1,525	1,525	1,580	1,580	1,619
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	464,929	583,478	583,478	820,287	820,287	839,708
6400 Federal Funds Ltd	9,417	-	-	-	-	-
All Funds	474,346	583,478	583,478	820,287	820,287	839,708
3221 Pension Obligation Bond						
3400 Other Funds Ltd	209,723	189,852	189,852	234,037	234,037	234,037
6400 Federal Funds Ltd	5,351	-	-	-	-	-
All Funds	215,074	189,852	189,852	234,037	234,037	234,037
3230 Social Security Taxes						
3400 Other Funds Ltd	276,954	266,569	266,569	370,023	370,023	378,696

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	14,737	-	-	-	-	-
All Funds	291,691	266,569	266,569	370,023	370,023	378,696
3240 Unemployment Assessments						
3400 Other Funds Ltd	8,881	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	1,241	1,450	1,450	1,253	1,253	1,284
6400 Federal Funds Ltd	77	-	-	-	-	-
All Funds	1,318	1,450	1,450	1,253	1,253	1,284
3260 Mass Transit Tax						
3400 Other Funds Ltd	21,936	20,491	20,491	24,534	24,534	24,534
3270 Flexible Benefits						
3400 Other Funds Ltd	735,831	879,600	879,600	1,041,822	1,041,822	1,067,310
6400 Federal Funds Ltd	26,261	-	-	-	-	-
All Funds	762,092	879,600	879,600	1,041,822	1,041,822	1,067,310
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,720,727	1,942,965	1,942,965	2,493,536	2,493,536	2,547,188
6400 Federal Funds Ltd	55,922	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$1,776,649**	**$1,942,965**	**$1,942,965**	**$2,493,536**	**$2,493,536**	**$2,547,188**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(76,152)	(76,152)	(80,899)	(241,842)	(80,899)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(105,346)	(105,346)	-	-	(167,027)

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(181,498)	(181,498)	(80,899)	(241,842)	(247,926)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($181,498)**	**($181,498)**	**($80,899)**	**($241,842)**	**($247,926)**
PERSONAL SERVICES						
3400 Other Funds Ltd	5,417,320	5,246,009	5,246,009	7,249,486	7,088,543	7,249,486
6400 Federal Funds Ltd	261,915	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$5,679,235**	**$5,246,009**	**$5,246,009**	**$7,249,486**	**$7,088,543**	**$7,249,486**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	146,859	136,070	136,070	141,921	136,070	141,921
6400 Federal Funds Ltd	2,057	3,663	3,663	-	-	-
All Funds	148,916	139,733	139,733	141,921	136,070	141,921
4125 Out of State Travel						
3400 Other Funds Ltd	4,837	26,321	26,321	27,453	26,321	27,453
6400 Federal Funds Ltd	-	2,007	2,007	775	775	775
All Funds	4,837	28,328	28,328	28,228	27,096	28,228
4150 Employee Training						
3400 Other Funds Ltd	57,407	26,991	26,991	28,152	26,991	28,152
6400 Federal Funds Ltd	340	4,332	4,332	-	-	-
All Funds	57,747	31,323	31,323	28,152	26,991	28,152
4175 Office Expenses						
8000 General Fund	1,128	-	-	-	-	-
3400 Other Funds Ltd	41,038	23,723	23,723	24,743	23,723	24,743

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	2,619	12,387	12,387	-	-	-
All Funds	44,785	36,110	36,110	24,743	23,723	24,743
4200 Telecommunications						
3400 Other Funds Ltd	44,475	57,894	57,894	60,383	57,894	60,383
6400 Federal Funds Ltd	-	4,000	4,000	4,172	4,172	4,172
All Funds	44,475	61,894	61,894	64,555	62,066	64,555
4225 State Gov. Service Charges						
3400 Other Funds Ltd	23,804	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	22,461	37,225	37,225	38,825	37,225	38,825
6400 Federal Funds Ltd	-	11,837	11,837	6,095	6,095	6,095
All Funds	22,461	49,062	49,062	44,920	43,320	44,920
4275 Publicity and Publications						
3400 Other Funds Ltd	7,586	11,412	11,412	11,903	11,412	11,903
6400 Federal Funds Ltd	37,458	29,685	29,685	30,962	30,962	30,962
All Funds	45,044	41,097	41,097	42,865	42,374	42,865
4300 Professional Services						
3400 Other Funds Ltd	552,426	63,700	63,700	67,331	63,700	67,331
6400 Federal Funds Ltd	296,607	122,810	122,810	129,810	129,810	129,810
All Funds	849,033	186,510	186,510	197,141	193,510	197,141
4325 Attorney General						
3400 Other Funds Ltd	108,553	2,966	2,966	3,542	3,333	3,345
6400 Federal Funds Ltd	11,721	4,896	4,896	5,847	5,501	5,847

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	120,274	7,862	7,862	9,389	8,834	9,192
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	3,658	2,096	2,096	2,186	2,096	2,186
6400 Federal Funds Ltd	126	1,871	1,871	1,951	1,951	1,951
All Funds	3,784	3,967	3,967	4,137	4,047	4,137
4400 Dues and Subscriptions						
3400 Other Funds Ltd	30,193	3,483	3,483	3,633	3,483	3,633
6400 Federal Funds Ltd	16,231	-	-	-	-	-
All Funds	46,424	3,483	3,483	3,633	3,483	3,633
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	9,728	-	-	-	-	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	9,491	-	-	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	24,460	90,030	90,030	93,901	90,030	93,901
4575 Agency Program Related S and S						
3400 Other Funds Ltd	19,352	1,253,739	1,253,739	1,337,649	1,283,739	1,337,649
6400 Federal Funds Ltd	6,398	3,967,373	3,967,373	4,137,969	4,137,969	4,137,969
All Funds	25,750	5,221,112	5,221,112	5,475,618	5,421,708	5,475,618
4600 Intra-agency Charges						
8000 General Fund	989,918	-	-	-	-	-
3400 Other Funds Ltd	896,641	628,197	628,197	655,209	628,197	655,209
6400 Federal Funds Ltd	2,355	5,124	5,124	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	1,888,914	633,321	633,321	655,209	628,197	655,209
4625 Other COP Costs						
3400 Other Funds Ltd	-	119,541	119,541	119,541	119,541	119,541
4650 Other Services and Supplies						
8000 General Fund	484	-	-	-	-	-
3400 Other Funds Ltd	24,864	24,950	24,950	26,023	24,950	26,023
6400 Federal Funds Ltd	-	35,406	35,406	36,928	36,928	36,928
All Funds	25,348	60,356	60,356	62,951	61,878	62,951
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	71	-	-	-	-	-
6400 Federal Funds Ltd	-	34,465	34,465	35,947	35,947	35,947
All Funds	71	34,465	34,465	35,947	35,947	35,947
4715 IT Expendable Property						
3400 Other Funds Ltd	97,491	5,749	5,749	5,997	5,749	5,997
6400 Federal Funds Ltd	99,800	-	-	-	-	-
All Funds	197,291	5,749	5,749	5,997	5,749	5,997
SERVICES & SUPPLIES						
8000 General Fund	991,530	-	-	-	-	-
3400 Other Funds Ltd	2,125,395	2,514,087	2,514,087	2,648,392	2,544,454	2,648,195
6400 Federal Funds Ltd	475,712	4,239,856	4,239,856	4,390,456	4,390,110	4,390,456
TOTAL SERVICES & SUPPLIES	**$3,592,637**	**$6,753,943**	**$6,753,943**	**$7,038,848**	**$6,934,564**	**$7,038,651**
CAPITAL OUTLAY						
5400 Automotive and Aircraft						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	136,121	-	-	-	-	-
6400 Federal Funds Ltd	339,018	-	-	-	-	-
All Funds	475,139	-	-	-	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	51,082	-	-	1,425,819	1,425,819	1,425,819
6400 Federal Funds Ltd	6,190,326	9,085,323	9,085,323	9,475,992	9,475,992	9,475,992
All Funds	6,241,408	9,085,323	9,085,323	10,901,811	10,901,811	10,901,811
6020 Dist to Counties						
8000 General Fund	3,543,875	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	380,000
3400 Other Funds Ltd	7,265,013	47,732,737	47,732,737	49,785,244	49,785,244	49,785,244
6400 Federal Funds Ltd	14,520,523	16,873,181	16,873,181	17,598,728	17,598,728	17,598,728
All Funds	25,329,411	64,605,918	64,605,918	67,383,972	67,383,972	67,763,972
6025 Dist to Other Gov Unit						
8000 General Fund	5,212,395	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	570,000
3400 Other Funds Ltd	42,977,089	188,828,373	188,828,373	186,198,693	186,198,693	186,198,693
6400 Federal Funds Ltd	24,619,586	33,763,448	33,763,448	35,215,276	35,215,276	35,215,276
All Funds	72,809,070	222,591,821	222,591,821	221,413,969	221,413,969	221,983,969
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	1,502,476	2,238,320	2,238,320	11,443,049	11,443,049	11,443,049
6400 Federal Funds Ltd	9,673,110	9,338,229	9,338,229	9,739,773	9,739,773	9,739,773

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	11,175,586	11,576,549	11,576,549	21,182,822	21,182,822	21,182,822
6035 Dist to Individuals						
6400 Federal Funds Ltd	-	408,158	408,158	425,709	425,709	425,709
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	22,074	-	-	-	-	-
6400 Federal Funds Ltd	12,377	-	-	-	-	-
All Funds	34,451	-	-	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	49,515	55,435	55,435	57,819	57,819	57,819
6400 Federal Funds Ltd	352,097	38,896	38,896	40,569	40,569	40,569
All Funds	401,612	94,331	94,331	98,388	98,388	98,388
SPECIAL PAYMENTS						
8000 General Fund	8,756,270	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	950,000
3400 Other Funds Ltd	51,867,249	238,854,865	238,854,865	248,910,624	248,910,624	248,910,624
6400 Federal Funds Ltd	55,368,019	69,507,235	69,507,235	72,496,047	72,496,047	72,496,047
TOTAL SPECIAL PAYMENTS	**$115,991,538**	**$308,362,100**	**$308,362,100**	**$321,406,671**	**$321,406,671**	**$322,356,671**
EXPENDITURES						
8000 General Fund	9,747,800	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	950,000
3400 Other Funds Ltd	59,546,085	246,614,961	246,614,961	258,808,502	258,543,621	258,808,305
6400 Federal Funds Ltd	56,444,664	73,747,091	73,747,091	76,886,503	76,886,157	76,886,503
TOTAL EXPENDITURES	**$125,738,549**	**$320,362,052**	**$320,362,052**	**$335,695,005**	**$335,429,778**	**$336,644,808**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
ENDING BALANCE						
3400 Other Funds Ltd	45,264,038	14,867,811	14,867,811	27,275,814	27,540,695	27,276,011
6400 Federal Funds Ltd	-	-	-	-	346	-
TOTAL ENDING BALANCE	**$45,264,038**	**$14,867,811**	**$14,867,811**	**$27,275,814**	**$27,541,041**	**$27,276,011**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	26	25	25	28	28	28
TOTAL AUTHORIZED POSITIONS	**26**	**25**	**25**	**28**	**28**	**28**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	21.90	25.00	25.00	27.25	27.25	27.89
8280 FTE Reconciliation	-	-	-	-	-	(0.64)
TOTAL AUTHORIZED FTE	**21.90**	**25.00**	**25.00**	**27.25**	**27.25**	**27.25**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	29,322,729	19,993,825	19,993,825	19,026,922	19,026,922	19,026,922
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	9,610,058	-	-	-	-	-
TAXES						
0115 Gross Receipts Business Taxes/Fees						
3400 Other Funds Ltd	5,645,624	5,800,000	5,800,000	5,800,000	5,800,000	5,800,000
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	9,621,243	11,725,106	11,725,106	7,400,000	7,400,000	7,400,000
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	10,017	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	220,126	252,000	252,000	158,000	158,000	158,000
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	-	5,106,587	5,106,587	-	-	-
INTEREST EARNINGS						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
0605 Interest Income						
3400 Other Funds Ltd	822,679	50,000	50,000	219,439	219,439	219,439
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	15,391	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	98,609	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	3,315,993	17,122,916	17,122,916	17,122,916	17,122,916	17,050,360
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	9,063,844	26,350,550	26,350,550	23,235,196	23,235,196	23,235,196
6400 Federal Funds Ltd	523,000	-	-	-	-	-
All Funds	9,586,844	26,350,550	26,350,550	23,235,196	23,235,196	23,235,196
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	-	3,349,960
TRANSFERS IN						
3400 Other Funds Ltd	9,063,844	26,350,550	26,350,550	23,235,196	23,235,196	26,585,156
6400 Federal Funds Ltd	523,000	-	-	-	-	-
TOTAL TRANSFERS IN	**$9,586,844**	**$26,350,550**	**$26,350,550**	**$23,235,196**	**$23,235,196**	**$26,585,156**

REVENUE CATEGORIES

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
8000 General Fund	9,610,058	-	-	-	-	-
3400 Other Funds Ltd	25,497,533	49,284,243	49,284,243	36,812,635	36,812,635	40,162,595
6400 Federal Funds Ltd	3,838,993	17,122,916	17,122,916	17,122,916	17,122,916	17,050,360
TOTAL REVENUE CATEGORIES	**$38,946,584**	**$66,407,159**	**$66,407,159**	**$53,935,551**	**$53,935,551**	**$57,212,955**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(2,332,887)	-	-	-	-	-
6400 Federal Funds Ltd	(523,000)	-	-	-	-	-
All Funds	(2,855,887)	-	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	9,610,058	-	-	-	-	-
3400 Other Funds Ltd	52,487,375	69,278,068	69,278,068	55,839,557	55,839,557	59,189,517
6400 Federal Funds Ltd	3,315,993	17,122,916	17,122,916	17,122,916	17,122,916	17,050,360
TOTAL AVAILABLE REVENUES	**$65,413,426**	**$86,400,984**	**$86,400,984**	**$72,962,473**	**$72,962,473**	**$76,239,877**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	5,234,474	5,578,800	5,578,800	6,492,672	6,492,672	6,492,672
6400 Federal Funds Ltd	636,495	-	-	-	-	-
All Funds	5,870,969	5,578,800	5,578,800	6,492,672	6,492,672	6,492,672
3160 Temporary Appointments						
3400 Other Funds Ltd	-	49,930	49,930	52,076	52,076	52,076

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3170 Overtime Payments						
3400 Other Funds Ltd	105,059	32,877	32,877	34,291	34,291	34,291
6400 Federal Funds Ltd	4,706	-	-	-	-	-
All Funds	109,765	32,877	32,877	34,291	34,291	34,291
3180 Shift Differential						
3400 Other Funds Ltd	20	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	88,483	-	-	-	-	-
6400 Federal Funds Ltd	8,725	-	-	-	-	-
All Funds	97,208	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	5,428,036	5,661,607	5,661,607	6,579,039	6,579,039	6,579,039
6400 Federal Funds Ltd	649,926	-	-	-	-	-
TOTAL SALARIES & WAGES	**$6,077,962**	**$5,661,607**	**$5,661,607**	**$6,579,039**	**$6,579,039**	**$6,579,039**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	1,400	1,952	1,952	1,914	1,914	1,914
6400 Federal Funds Ltd	178	-	-	-	-	-
All Funds	1,578	1,952	1,952	1,914	1,914	1,914
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	847,666	952,302	952,302	1,118,068	1,118,068	1,118,068
6400 Federal Funds Ltd	114,596	-	-	-	-	-
All Funds	962,262	952,302	952,302	1,118,068	1,118,068	1,118,068

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3221 Pension Obligation Bond						
3400 Other Funds Ltd	281,460	328,587	328,587	377,986	377,986	377,986
6400 Federal Funds Ltd	37,093	-	-	-	-	-
All Funds	318,553	328,587	328,587	377,986	377,986	377,986
3230 Social Security Taxes						
3400 Other Funds Ltd	355,514	433,040	433,040	501,137	501,137	501,137
6400 Federal Funds Ltd	45,588	-	-	-	-	-
All Funds	401,102	433,040	433,040	501,137	501,137	501,137
3240 Unemployment Assessments						
3400 Other Funds Ltd	15,704	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	1,363	1,856	1,856	1,518	1,518	1,518
6400 Federal Funds Ltd	167	-	-	-	-	-
All Funds	1,530	1,856	1,856	1,518	1,518	1,518
3260 Mass Transit Tax						
3400 Other Funds Ltd	28,058	35,288	35,288	39,475	39,475	39,475
3270 Flexible Benefits						
3400 Other Funds Ltd	947,279	1,125,888	1,125,888	1,261,656	1,261,656	1,261,656
6400 Federal Funds Ltd	106,498	-	-	-	-	-
All Funds	1,053,777	1,125,888	1,125,888	1,261,656	1,261,656	1,261,656
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	2,478,444	2,878,913	2,878,913	3,301,754	3,301,754	3,301,754
6400 Federal Funds Ltd	304,120	-	-	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL OTHER PAYROLL EXPENSES	**$2,782,564**	**$2,878,913**	**$2,878,913**	**$3,301,754**	**$3,301,754**	**$3,301,754**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(50,768)	(50,768)	(53,932)	(328,932)	(53,932)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	275,582	275,582	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	224,814	224,814	(53,932)	(328,932)	(53,932)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$224,814**	**$224,814**	**($53,932)**	**($328,932)**	**($53,932)**
PERSONAL SERVICES						
3400 Other Funds Ltd	7,906,480	8,765,334	8,765,334	9,826,861	9,551,861	9,826,861
6400 Federal Funds Ltd	954,046	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$8,860,526**	**$8,765,334**	**$8,765,334**	**$9,826,861**	**$9,551,861**	**$9,826,861**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	155,675	59,691	59,691	62,257	59,691	62,257
6400 Federal Funds Ltd	1,556	2,287	2,287	2,287	2,287	2,287
All Funds	157,231	61,978	61,978	64,544	61,978	64,544
4125 Out of State Travel						
3400 Other Funds Ltd	60,079	19,813	19,813	20,665	19,813	20,665
6400 Federal Funds Ltd	19,306	78,648	78,648	78,648	78,648	78,648
All Funds	79,385	98,461	98,461	99,313	98,461	99,313
4150 Employee Training						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	48,699	13,610	13,610	14,195	13,610	14,195
6400 Federal Funds Ltd	59,411	12,305	12,305	12,305	12,305	12,305
All Funds	108,110	25,915	25,915	26,500	25,915	26,500
4175 Office Expenses						
3400 Other Funds Ltd	37,900	39,153	39,153	40,836	39,153	40,836
6400 Federal Funds Ltd	22	491	491	491	491	491
All Funds	37,922	39,644	39,644	41,327	39,644	41,327
4200 Telecommunications						
3400 Other Funds Ltd	79,165	53,759	53,759	56,070	53,759	56,070
6400 Federal Funds Ltd	7,323	5,190	5,190	5,190	5,190	5,190
All Funds	86,488	58,949	58,949	61,260	58,949	61,260
4225 State Gov. Service Charges						
3400 Other Funds Ltd	525	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	46	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	22,121	17,593	17,593	18,348	17,593	18,348
6400 Federal Funds Ltd	-	539	539	539	539	539
All Funds	22,121	18,132	18,132	18,887	18,132	18,887
4300 Professional Services						
8000 General Fund	58,920	-	-	-	-	-
3400 Other Funds Ltd	1,261,127	7,215,802	7,215,802	5,627,103	5,215,802	5,627,103
6400 Federal Funds Ltd	404,964	4,078,560	4,078,560	4,078,560	4,078,560	4,078,560

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	1,725,011	11,294,362	11,294,362	9,705,663	9,294,362	9,705,663
4315 IT Professional Services						
3400 Other Funds Ltd	35,260	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	159,425	903,754	903,754	1,079,353	1,015,563	1,019,233
6400 Federal Funds Ltd	11,925	1,302,616	1,302,616	1,302,616	1,225,631	1,230,060
All Funds	171,350	2,206,370	2,206,370	2,381,969	2,241,194	2,249,293
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	10,613	10,849	10,849	11,315	10,848	11,315
4400 Dues and Subscriptions						
3400 Other Funds Ltd	27,732	593	593	619	593	619
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	5,192	-	-	-	-	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	8,375	18,001	18,001	18,775	18,001	18,775
4475 Facilities Maintenance						
3400 Other Funds Ltd	368,862	119,696	119,696	124,843	119,696	124,843
4575 Agency Program Related S and S						
3400 Other Funds Ltd	2,349,024	34,975,639	34,975,639	27,479,592	26,476,640	30,829,552
6400 Federal Funds Ltd	3,675	865,961	865,961	865,961	865,961	865,961
All Funds	2,352,699	35,841,600	35,841,600	28,345,553	27,342,601	31,695,513
4600 Intra-agency Charges						
3400 Other Funds Ltd	1,096,374	687,929	687,929	717,510	687,929	717,510

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	136,510	178,751	178,751	178,751	178,751	178,751
All Funds	1,232,884	866,680	866,680	896,261	866,680	896,261
4650 Other Services and Supplies						
8000 General Fund	2,481,910	-	-	-	-	-
3400 Other Funds Ltd	1,941,498	28,549	28,549	29,777	28,549	29,777
6400 Federal Funds Ltd	310,183	2,043	2,043	2,043	2,043	2,043
All Funds	4,733,591	30,592	30,592	31,820	30,592	31,820
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	9,032	-	-	-	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	68,358	39,847	39,847	41,560	39,847	41,560
6400 Federal Funds Ltd	14,643	-	-	-	-	-
All Funds	83,001	39,847	39,847	41,560	39,847	41,560
SERVICES & SUPPLIES						
8000 General Fund	2,540,830	-	-	-	-	-
3400 Other Funds Ltd	7,745,082	44,204,278	44,204,278	35,342,818	33,817,087	38,632,658
6400 Federal Funds Ltd	969,518	6,527,391	6,527,391	6,527,391	6,450,406	6,454,835
TOTAL SERVICES & SUPPLIES	**$11,255,430**	**$50,731,669**	**$50,731,669**	**$41,870,209**	**$40,267,493**	**$45,087,493**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	11,212,915	5,106,587	5,106,587	3,526,170	3,526,170	3,526,170
6400 Federal Funds Ltd	1,392,429	5,770,896	5,770,896	5,770,896	5,770,896	5,770,896
All Funds	12,605,344	10,877,483	10,877,483	9,297,066	9,297,066	9,297,066

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6025 Dist to Other Gov Unit						
6400 Federal Funds Ltd	-	896,645	896,645	896,645	896,645	896,645
6030 Dist to Non-Gov Units						
8000 General Fund	7,069,228	-	-	-	-	-
3400 Other Funds Ltd	8,740,748	3,741,852	3,741,852	2,702,752	2,702,752	2,702,752
6400 Federal Funds Ltd	-	3,927,984	3,927,984	3,927,984	3,927,984	3,927,984
All Funds	15,809,976	7,669,836	7,669,836	6,630,736	6,630,736	6,630,736
SPECIAL PAYMENTS						
8000 General Fund	7,069,228	-	-	-	-	-
3400 Other Funds Ltd	19,953,663	8,848,439	8,848,439	6,228,922	6,228,922	6,228,922
6400 Federal Funds Ltd	1,392,429	10,595,525	10,595,525	10,595,525	10,595,525	10,595,525
TOTAL SPECIAL PAYMENTS	**$28,415,320**	**$19,443,964**	**$19,443,964**	**$16,824,447**	**$16,824,447**	**$16,824,447**
EXPENDITURES						
8000 General Fund	9,610,058	-	-	-	-	-
3400 Other Funds Ltd	35,605,225	61,818,051	61,818,051	51,398,601	49,597,870	54,688,441
6400 Federal Funds Ltd	3,315,993	17,122,916	17,122,916	17,122,916	17,045,931	17,050,360
TOTAL EXPENDITURES	**$48,531,276**	**$78,940,967**	**$78,940,967**	**$68,521,517**	**$66,643,801**	**$71,738,801**
ENDING BALANCE						
3400 Other Funds Ltd	16,882,150	7,460,017	7,460,017	4,440,956	6,241,687	4,501,076
6400 Federal Funds Ltd	-	-	-	-	76,985	-
TOTAL ENDING BALANCE	**$16,882,150**	**$7,460,017**	**$7,460,017**	**$4,440,956**	**$6,318,672**	**$4,501,076**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	32	32	32	33	33	33

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8180 Position Reconciliation	-	1	1	-	-	-
TOTAL AUTHORIZED POSITIONS	**32**	**33**	**33**	**33**	**33**	**33**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	32.00	32.00	32.00	33.00	33.00	33.00
8280 FTE Reconciliation	-	1.00	1.00	-	-	-
TOTAL AUTHORIZED FTE	**32.00**	**33.00**	**33.00**	**33.00**	**33.00**	**33.00**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	11,872,581	5,453,838	5,453,838	10,000,000	10,000,000	10,000,000
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	97,200	-	-	-	-	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	1,773,543	3,768,000	3,768,000	5,036,000	5,036,000	5,036,000
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	7,761	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	428,246	132,000	132,000	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,566	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	16,527,652	20,831,790	20,831,790	21,270,051	21,270,051	21,269,856
TRANSFERS IN						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	13,791,223	23,080,598	23,080,598	10,728,562	10,728,562	10,728,562
REVENUE CATEGORIES						
3400 Other Funds Ltd	16,099,539	26,980,598	26,980,598	15,764,562	15,764,562	15,764,562
6400 Federal Funds Ltd	16,527,652	20,831,790	20,831,790	21,270,051	21,270,051	21,269,856
TOTAL REVENUE CATEGORIES	**$32,627,191**	**$47,812,388**	**$47,812,388**	**$37,034,613**	**$37,034,613**	**$37,034,418**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(4,168,149)	(1,545,195)	(1,545,195)	(1,598,381)	(1,598,381)	(1,598,381)
2213 Tsfr To Criminal Justice Comm						
6400 Federal Funds Ltd	-	(636,633)	(636,633)	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(4,168,149)	(1,545,195)	(1,545,195)	(1,598,381)	(1,598,381)	(1,598,381)
6400 Federal Funds Ltd	-	(636,633)	(636,633)	-	-	-
TOTAL TRANSFERS OUT	**($4,168,149)**	**($2,181,828)**	**($2,181,828)**	**($1,598,381)**	**($1,598,381)**	**($1,598,381)**
AVAILABLE REVENUES						
3400 Other Funds Ltd	23,803,971	30,889,241	30,889,241	24,166,181	24,166,181	24,166,181
6400 Federal Funds Ltd	16,527,652	20,195,157	20,195,157	21,270,051	21,270,051	21,269,856
TOTAL AVAILABLE REVENUES	**$40,331,623**	**$51,084,398**	**$51,084,398**	**$45,436,232**	**$45,436,232**	**$45,436,037**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	2,135,973	2,340,984	2,340,984	2,467,031	2,467,031	2,471,989
6400 Federal Funds Ltd	1,478,326	1,690,872	1,690,872	1,909,489	1,909,489	1,929,323
All Funds	3,614,299	4,031,856	4,031,856	4,376,520	4,376,520	4,401,312
3160 Temporary Appointments						
3400 Other Funds Ltd	15,213	11,880	11,880	12,391	12,391	12,391
6400 Federal Funds Ltd	26,580	17,367	17,367	18,114	18,114	18,114
All Funds	41,793	29,247	29,247	30,505	30,505	30,505
3170 Overtime Payments						
3400 Other Funds Ltd	1,490	3,696	3,696	3,855	3,855	3,855
6400 Federal Funds Ltd	59	-	-	-	-	-
All Funds	1,549	3,696	3,696	3,855	3,855	3,855
3180 Shift Differential						
3400 Other Funds Ltd	280	-	-	-	-	-
6400 Federal Funds Ltd	324	-	-	-	-	-
All Funds	604	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	15,819	-	-	-	-	-
6400 Federal Funds Ltd	2,362	-	-	-	-	-
All Funds	18,181	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	2,168,775	2,356,560	2,356,560	2,483,277	2,483,277	2,488,235
6400 Federal Funds Ltd	1,507,651	1,708,239	1,708,239	1,927,603	1,927,603	1,947,437
TOTAL SALARIES & WAGES	**$3,676,426**	**$4,064,799**	**$4,064,799**	**$4,410,880**	**$4,410,880**	**$4,435,672**

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	4,794	940	940	899	899	899
6400 Federal Funds Ltd	466	707	707	667	667	667
All Funds	5,260	1,647	1,647	1,566	1,566	1,566
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	376,595	397,670	397,670	423,038	423,038	423,887
6400 Federal Funds Ltd	239,654	286,554	286,554	326,703	326,703	330,101
All Funds	616,249	684,224	684,224	749,741	749,741	753,988
3221 Pension Obligation Bond						
3400 Other Funds Ltd	130,354	131,789	131,789	143,114	143,114	143,114
6400 Federal Funds Ltd	82,512	95,381	95,381	110,605	110,605	110,605
All Funds	212,866	227,170	227,170	253,719	253,719	253,719
3230 Social Security Taxes						
3400 Other Funds Ltd	167,571	180,245	180,245	189,108	189,108	189,487
6400 Federal Funds Ltd	109,728	130,636	130,636	146,166	146,166	147,683
All Funds	277,299	310,881	310,881	335,274	335,274	337,170
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	1,748	1,748	1,823	1,823	1,823
6400 Federal Funds Ltd	-	1,911	1,911	1,993	1,993	1,993
All Funds	-	3,659	3,659	3,816	3,816	3,816
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	696	899	899	709	709	709

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	482	667	667	533	533	533
All Funds	1,178	1,566	1,566	1,242	1,242	1,242
3260 Mass Transit Tax						
3400 Other Funds Ltd	10,761	14,111	14,111	14,900	14,900	14,900
3270 Flexible Benefits						
3400 Other Funds Ltd	421,004	543,736	543,736	590,834	590,834	590,834
6400 Federal Funds Ltd	328,051	406,232	406,232	441,430	441,430	441,430
All Funds	749,055	949,968	949,968	1,032,264	1,032,264	1,032,264
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,111,775	1,271,138	1,271,138	1,364,425	1,364,425	1,365,653
6400 Federal Funds Ltd	760,893	922,088	922,088	1,028,097	1,028,097	1,033,012
TOTAL OTHER PAYROLL EXPENSES	**$1,872,668**	**$2,193,226**	**$2,193,226**	**$2,392,522**	**$2,392,522**	**$2,398,665**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(46,833)	(46,833)	-	(124,164)	-
6400 Federal Funds Ltd	-	(29,318)	(29,318)	-	-	-
All Funds	-	(76,151)	(76,151)	-	(124,164)	-
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(19,433)	(19,433)	-	-	(6,186)
6400 Federal Funds Ltd	-	(9,807)	(9,807)	-	-	(24,749)
All Funds	-	(29,240)	(29,240)	-	-	(30,935)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(66,266)	(66,266)	-	(124,164)	(6,186)

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
6400 Federal Funds Ltd	-	(39,125)	(39,125)	-	-	(24,749)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($105,391)**	**($105,391)**	**-**	**($124,164)**	**($30,935)**
PERSONAL SERVICES						
3400 Other Funds Ltd	3,280,550	3,561,432	3,561,432	3,847,702	3,723,538	3,847,702
6400 Federal Funds Ltd	2,268,544	2,591,202	2,591,202	2,955,700	2,955,700	2,955,700
TOTAL PERSONAL SERVICES	**$5,549,094**	**$6,152,634**	**$6,152,634**	**$6,803,402**	**$6,679,238**	**$6,803,402**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	34,571	39,765	39,765	41,475	39,765	41,475
6400 Federal Funds Ltd	17,426	88,282	88,282	92,078	92,078	92,078
All Funds	51,997	128,047	128,047	133,553	131,843	133,553
4125 Out of State Travel						
3400 Other Funds Ltd	1,617	11,323	11,323	11,810	11,323	11,810
6400 Federal Funds Ltd	1,387	17,182	17,182	17,921	17,921	17,921
All Funds	3,004	28,505	28,505	29,731	29,244	29,731
4150 Employee Training						
3400 Other Funds Ltd	44,363	14,907	14,907	15,548	14,907	15,548
6400 Federal Funds Ltd	10,590	22,068	22,068	23,017	23,017	23,017
All Funds	54,953	36,975	36,975	38,565	37,924	38,565
4175 Office Expenses						
3400 Other Funds Ltd	176,254	90,547	90,547	94,441	90,547	94,441
6400 Federal Funds Ltd	63,046	181,732	181,732	189,547	189,547	189,547
All Funds	239,300	272,279	272,279	283,988	280,094	283,988

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4200 Telecommunications						
3400 Other Funds Ltd	15,139	16,082	16,082	16,774	16,082	16,774
6400 Federal Funds Ltd	17,148	20,984	20,984	21,886	21,886	21,886
All Funds	32,287	37,066	37,066	38,660	37,968	38,660
4225 State Gov. Service Charges						
3400 Other Funds Ltd	1,982	-	-	-	-	-
6400 Federal Funds Ltd	3,236	-	-	-	-	-
All Funds	5,218	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	11,789	47,740	47,740	49,793	47,740	49,793
6400 Federal Funds Ltd	20,599	65,007	65,007	67,802	67,802	67,802
All Funds	32,388	112,747	112,747	117,595	115,542	117,595
4275 Publicity and Publications						
3400 Other Funds Ltd	13,719	148,926	148,926	155,330	148,926	155,330
6400 Federal Funds Ltd	45,294	240,766	240,766	251,119	251,119	251,119
All Funds	59,013	389,692	389,692	406,449	400,045	406,449
4300 Professional Services						
3400 Other Funds Ltd	563,461	38,310	38,310	40,493	38,310	40,493
6400 Federal Funds Ltd	1,818,164	1,623,421	1,623,421	1,715,956	1,715,956	1,715,956
All Funds	2,381,625	1,661,731	1,661,731	1,756,449	1,754,266	1,756,449
4315 IT Professional Services						
3400 Other Funds Ltd	19,920	-	-	-	-	-
4325 Attorney General						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	19,161	7,831	7,831	9,353	8,800	8,832
6400 Federal Funds Ltd	30,143	2,933	2,933	3,503	3,296	3,308
All Funds	49,304	10,764	10,764	12,856	12,096	12,140
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	8,618	1,095	1,095	1,142	1,095	1,142
6400 Federal Funds Ltd	12,778	5,904	5,904	6,158	6,158	6,158
All Funds	21,396	6,999	6,999	7,300	7,253	7,300
4400 Dues and Subscriptions						
3400 Other Funds Ltd	13,812	22,219	22,219	23,174	22,219	23,174
6400 Federal Funds Ltd	6,104	10,893	10,893	11,362	11,362	11,362
All Funds	19,916	33,112	33,112	34,536	33,581	34,536
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	74,234	119,113	119,113	124,234	124,234	124,234
6400 Federal Funds Ltd	129,706	143,708	143,708	149,888	149,888	149,888
All Funds	203,940	262,821	262,821	274,122	274,122	274,122
4450 Fuels and Utilities						
3400 Other Funds Ltd	5,801	8,129	8,129	8,479	8,129	8,479
6400 Federal Funds Ltd	10,136	14,205	14,205	14,816	14,816	14,816
All Funds	15,937	22,334	22,334	23,295	22,945	23,295
4575 Agency Program Related S and S						
3400 Other Funds Ltd	26,349	45,844	45,844	47,815	45,844	47,815
6400 Federal Funds Ltd	276,355	803,033	803,033	837,563	837,563	837,563
All Funds	302,704	848,877	848,877	885,378	883,407	885,378

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4600 Intra-agency Charges						
3400 Other Funds Ltd	22,369	51,273	51,273	53,478	51,273	53,478
6400 Federal Funds Ltd	66,579	235,768	235,768	245,906	245,906	245,906
All Funds	88,948	287,041	287,041	299,384	297,179	299,384
4650 Other Services and Supplies						
3400 Other Funds Ltd	29,716	33,742	33,742	35,193	33,742	35,193
6400 Federal Funds Ltd	96,828	444,681	444,681	463,802	463,802	463,802
All Funds	126,544	478,423	478,423	498,995	497,544	498,995
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	5,463	4,369	4,369	4,557	4,369	4,557
6400 Federal Funds Ltd	2,641	32,817	32,817	34,228	34,228	34,228
All Funds	8,104	37,186	37,186	38,785	38,597	38,785
4715 IT Expendable Property						
3400 Other Funds Ltd	11,949	7,245	7,245	7,557	7,245	7,557
6400 Federal Funds Ltd	17,023	17,215	17,215	17,955	17,955	17,955
All Funds	28,972	24,460	24,460	25,512	25,200	25,512
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,100,287	708,460	708,460	740,646	714,550	740,125
6400 Federal Funds Ltd	2,645,183	3,970,599	3,970,599	4,164,507	4,164,300	4,164,312
TOTAL SERVICES & SUPPLIES	**$3,745,470**	**$4,679,059**	**$4,679,059**	**$4,905,153**	**$4,878,850**	**$4,904,437**
CAPITAL OUTLAY						
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	31,887	31,887	33,258	31,887	33,258

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	50,801	50,801	52,985	50,801	52,985
6400 Federal Funds Ltd	-	104,369	104,369	108,857	108,857	108,857
All Funds	-	155,170	155,170	161,842	159,658	161,842
CAPITAL OUTLAY						
3400 Other Funds Ltd	-	82,688	82,688	86,243	82,688	86,243
6400 Federal Funds Ltd	-	104,369	104,369	108,857	108,857	108,857
TOTAL CAPITAL OUTLAY	**-**	**$187,057**	**$187,057**	**$195,100**	**$191,545**	**$195,100**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	233,824	2,254,702	2,254,702	265,654	265,654	265,654
6400 Federal Funds Ltd	1,597,934	1,989,020	1,989,020	1,813,798	1,813,798	1,813,798
All Funds	1,831,758	4,243,722	4,243,722	2,079,452	2,079,452	2,079,452
6020 Dist to Counties						
3400 Other Funds Ltd	142,788	612,157	612,157	638,480	638,480	638,480
6400 Federal Funds Ltd	1,097,684	1,586,465	1,586,465	1,393,933	1,393,933	1,393,933
All Funds	1,240,472	2,198,622	2,198,622	2,032,413	2,032,413	2,032,413
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	1,282,175	3,118,905	3,118,905	3,253,018	3,253,018	3,253,018
6400 Federal Funds Ltd	89,767	1,953,554	1,953,554	1,981,700	1,981,700	1,981,700
All Funds	1,371,942	5,072,459	5,072,459	5,234,718	5,234,718	5,234,718
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	2,131,835	1,109,435	1,109,435	3,243,141	3,243,141	3,243,141

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
6400 Federal Funds Ltd	4,030,993	2,705,281	2,705,281	3,659,607	3,659,607	3,659,607
All Funds	6,162,828	3,814,716	3,814,716	6,902,748	6,902,748	6,902,748
6045 Dist to Comm College Districts						
3400 Other Funds Ltd	1,410,484	1,522,794	1,522,794	1,622,693	1,622,693	1,622,693
6400 Federal Funds Ltd	-	863	863	900	900	900
All Funds	1,410,484	1,523,657	1,523,657	1,623,593	1,623,593	1,623,593
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	3,947,058	3,403,333	3,403,333	3,515,257	3,515,257	3,515,257
6400 Federal Funds Ltd	725,573	581,514	581,514	606,519	606,519	606,519
All Funds	4,672,631	3,984,847	3,984,847	4,121,776	4,121,776	4,121,776
6085 Other Special Payments						
3400 Other Funds Ltd	-	7,790	7,790	73,762	73,762	73,762
6400 Federal Funds Ltd	-	8,677	8,677	759,050	759,050	759,050
All Funds	-	16,467	16,467	832,812	832,812	832,812
6100 Spc Pmt to Human Svcs, Dept of						
3400 Other Funds Ltd	16,232	110,870	110,870	50,000	50,000	50,000
6400 Federal Funds Ltd	589	-	-	-	-	-
All Funds	16,821	110,870	110,870	50,000	50,000	50,000
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	776,583	945,664	945,664	512,000	512,000	512,000
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	1,280,197	2,538,644	2,538,644	561,806	561,806	561,806
6400 Federal Funds Ltd	2,933,169	3,331,716	3,331,716	2,953,480	2,953,480	2,953,480

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
All Funds	4,213,366	5,870,360	5,870,360	3,515,286	3,515,286	3,515,286
6259 Spc Pmt to Pub Safety Stds/Trng						
6400 Federal Funds Ltd	293,785	426,233	426,233	360,000	360,000	360,000
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	67,848	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
3400 Other Funds Ltd	63,537	144,130	144,130	51,243	51,243	51,243
SPECIAL PAYMENTS						
3400 Other Funds Ltd	10,508,130	14,822,760	14,822,760	13,275,054	13,275,054	13,275,054
6400 Federal Funds Ltd	11,613,925	13,528,987	13,528,987	14,040,987	14,040,987	14,040,987
TOTAL SPECIAL PAYMENTS	**$22,122,055**	**$28,351,747**	**$28,351,747**	**$27,316,041**	**$27,316,041**	**$27,316,041**
EXPENDITURES						
3400 Other Funds Ltd	14,888,967	19,175,340	19,175,340	17,949,645	17,795,830	17,949,124
6400 Federal Funds Ltd	16,527,652	20,195,157	20,195,157	21,270,051	21,269,844	21,269,856
TOTAL EXPENDITURES	**$31,416,619**	**$39,370,497**	**$39,370,497**	**$39,219,696**	**$39,065,674**	**$39,218,980**
ENDING BALANCE						
3400 Other Funds Ltd	8,915,004	11,713,901	11,713,901	6,216,536	6,370,351	6,217,057
6400 Federal Funds Ltd	-	-	-	-	207	-
TOTAL ENDING BALANCE	**$8,915,004**	**$11,713,901**	**$11,713,901**	**$6,216,536**	**$6,370,558**	**$6,217,057**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	30	27	27	27	27	27
TOTAL AUTHORIZED POSITIONS	**30**	**27**	**27**	**27**	**27**	**27**
AUTHORIZED FTE						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
8250 Class/Unclass FTE Positions	30.00	27.00	27.00	27.00	27.00	27.00
TOTAL AUTHORIZED FTE	**30.00**	**27.00**	**27.00**	**27.00**	**27.00**	**27.00**

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3430 Other Funds Debt Svc Ltd	58,436,973	57,218,178	57,218,178	-	-	-
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	-	534,636	534,636	-	-	156,837
BEGINNING BALANCE						
4430 Lottery Funds Debt Svc Ltd	-	534,636	534,636	-	-	156,837
3430 Other Funds Debt Svc Ltd	58,436,973	57,218,178	57,218,178	-	-	-
TOTAL BEGINNING BALANCE	**$58,436,973**	**$57,752,814**	**$57,752,814**	**-**	**-**	**$156,837**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393
BOND SALES						
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	152,889,004	-	690,591,207	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	689,746	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	325,040	-	-	-	-	-
All Funds	1,014,786	-	-	-	-	-
OTHER						
0975 Other Revenues						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3430 Other Funds Debt Svc Ltd	1,008,450	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	20,679,380	20,679,380
TRANSFERS IN						
1010 Transfer In - Intrafund						
4430 Lottery Funds Debt Svc Ltd	273,544	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	2,277,503	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	444,576,297	327,228,959	327,228,959	369,745,010	400,357,130	400,357,680
All Funds	447,127,344	327,228,959	327,228,959	369,745,010	400,357,130	400,357,680
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	112,907,039	115,058,344	115,058,344	126,019,800	125,155,188	121,787,391
TRANSFERS IN						
4430 Lottery Funds Debt Svc Ltd	113,180,583	115,058,344	115,058,344	126,019,800	125,155,188	121,787,391
3230 Other Funds Debt Svc Non-Ltd	2,277,503	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	444,576,297	327,228,959	327,228,959	369,745,010	400,357,130	400,357,680
TOTAL TRANSFERS IN	**$560,034,383**	**$442,287,303**	**$442,287,303**	**$495,764,810**	**$525,512,318**	**$522,145,071**
REVENUE CATEGORIES						
8030 General Fund Debt Svc	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393
4430 Lottery Funds Debt Svc Ltd	113,870,329	115,058,344	115,058,344	126,019,800	125,155,188	121,787,391
3230 Other Funds Debt Svc Non-Ltd	155,166,507	-	690,591,207	-	-	-
3430 Other Funds Debt Svc Ltd	445,909,787	327,228,959	327,228,959	369,745,010	400,357,130	400,357,680
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	20,679,380	20,679,380

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
TOTAL REVENUE CATEGORIES	**$739,201,866**	**$488,836,948**	**$1,179,428,155**	**$535,071,230**	**$564,563,638**	**$561,195,844**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4430 Lottery Funds Debt Svc Ltd	(273,544)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(69,793,166)	-	-	-	-	-
All Funds	(70,066,710)	-	-	-	-	-
AVAILABLE REVENUES						
8030 General Fund Debt Svc	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393
4430 Lottery Funds Debt Svc Ltd	113,596,785	115,592,980	115,592,980	126,019,800	125,155,188	121,944,228
3230 Other Funds Debt Svc Non-Ltd	155,166,507	-	690,591,207	-	-	-
3430 Other Funds Debt Svc Ltd	434,553,594	384,447,137	384,447,137	369,745,010	400,357,130	400,357,680
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	20,679,380	20,679,380
TOTAL AVAILABLE REVENUES	**$727,572,129**	**$546,589,762**	**$1,237,180,969**	**$535,071,230**	**$564,563,638**	**$561,352,681**
EXPENDITURES						
SERVICES & SUPPLIES						
4650 Other Services and Supplies						
3230 Other Funds Debt Svc Non-Ltd	603,653	-	2,798,741	-	-	-
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	154,562,854	-	687,792,466	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	1,250,000	13,017,590	13,017,590	8,323,570	8,663,570	8,663,570
4430 Lottery Funds Debt Svc Ltd	57,268,974	63,317,020	63,317,020	76,346,260	75,991,260	75,991,260

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3430 Other Funds Debt Svc Ltd	164,598,600	168,400,000	168,400,000	191,890,000	216,245,000	216,245,000
All Funds	223,117,574	244,734,610	244,734,610	276,559,830	300,899,830	300,899,830
7150 Interest - Bonds						
8030 General Fund Debt Svc	2,848,246	9,039,996	9,039,996	8,215,280	7,620,180	7,619,633
4430 Lottery Funds Debt Svc Ltd	56,327,811	52,275,960	52,275,960	49,673,540	49,163,928	45,952,968
3430 Other Funds Debt Svc Ltd	210,985,030	215,961,567	215,961,567	177,855,010	184,112,130	184,112,680
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	-	20,679,380
All Funds	290,318,084	298,521,142	298,521,142	256,423,210	240,896,238	258,364,661
7200 Principal - COP						
8030 General Fund Debt Svc	-	2,820,000	2,820,000	128,190	1,960,000	1,960,000
3430 Other Funds Debt Svc Ltd	5,865,846	81,000	81,000	-	-	-
All Funds	5,865,846	2,901,000	2,901,000	128,190	1,960,000	1,960,000
7250 Interest - COP						
8030 General Fund Debt Svc	-	428,440	428,440	1,960,000	128,190	128,190
3430 Other Funds Debt Svc Ltd	876,895	4,570	4,570	-	-	-
All Funds	876,895	433,010	433,010	1,960,000	128,190	128,190
DEBT SERVICE						
8030 General Fund Debt Svc	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393
4430 Lottery Funds Debt Svc Ltd	113,596,785	115,592,980	115,592,980	126,019,800	125,155,188	121,944,228
3230 Other Funds Debt Svc Non-Ltd	154,562,854	-	687,792,466	-	-	-
3430 Other Funds Debt Svc Ltd	382,326,371	384,447,137	384,447,137	369,745,010	400,357,130	400,357,680
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	-	20,679,380
TOTAL DEBT SERVICE	**$674,741,253**	**$546,589,762**	**$1,234,382,228**	**$535,071,230**	**$543,884,258**	**$561,352,681**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
EXPENDITURES						
8030 General Fund Debt Svc	4,098,246	25,306,026	25,306,026	18,627,040	18,371,940	18,371,393
4430 Lottery Funds Debt Svc Ltd	113,596,785	115,592,980	115,592,980	126,019,800	125,155,188	121,944,228
3230 Other Funds Debt Svc Non-Ltd	155,166,507	-	690,591,207	-	-	-
3430 Other Funds Debt Svc Ltd	382,326,371	384,447,137	384,447,137	369,745,010	400,357,130	400,357,680
6230 Federal Funds Debt Svc NL	20,156,997	21,243,619	21,243,619	20,679,380	-	20,679,380
TOTAL EXPENDITURES	**$675,344,906**	**$546,589,762**	**$1,237,180,969**	**$535,071,230**	**$543,884,258**	**$561,352,681**
ENDING BALANCE						
3430 Other Funds Debt Svc Ltd	52,227,223	-	-	-	-	-
6230 Federal Funds Debt Svc NL	-	-	-	-	20,679,380	-
TOTAL ENDING BALANCE	**$52,227,223**	**-**	**-**	**-**	**$20,679,380**	**-**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	18,276,608	31,170,419	31,170,419	-	-	-
REVENUE CATEGORIES						
TAXES						
0175 Motor Fuels Taxes						
3400 Other Funds Ltd	1,218,399,902	1,331,956,357	1,331,956,357	-	-	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	3,640,277	460,054	460,054	-	-	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	864,912	87,000	87,000	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	2,483,577	3,250,747	3,250,747	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	3,348,489	3,337,747	3,337,747	-	-	-
TOTAL CHARGES FOR SERVICES	**$3,348,489**	**$3,337,747**	**$3,337,747**	**-**	**-**	**-**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	164,535	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	116,669	-	-	-	-	-

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	281,204	-	-	-	-	-
TOTAL FINES, RENTS AND ROYALTIES	**$281,204**	**-**	**-**	**-**	**-**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	973,720	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	14,258	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	43,532	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	300,367	300,367	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	241,491,584	269,344,840	269,344,840	183,184,450	183,184,450	176,529,829
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	-	445,691	445,691	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	241,491,584	269,790,531	269,790,531	183,184,450	183,184,450	176,529,829
TOTAL TRANSFERS IN	**$241,491,584**	**$269,790,531**	**$269,790,531**	**$183,184,450**	**$183,184,450**	**$176,529,829**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
3400 Other Funds Ltd	1,468,192,966	1,605,544,689	1,605,544,689	183,184,450	183,184,450	176,529,829
6400 Federal Funds Ltd	-	300,367	300,367	-	-	-
TOTAL REVENUE CATEGORIES	**$1,468,192,966**	**$1,605,845,056**	**$1,605,845,056**	**$183,184,450**	**$183,184,450**	**$176,529,829**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,189,268,606)	(792,538,160)	(792,538,160)	-	-	-
2070 Transfer to Cities						
3400 Other Funds Ltd	-	(219,023,344)	(219,023,344)	-	-	-
2080 Transfer to Counties						
3400 Other Funds Ltd	-	(320,088,787)	(320,088,787)	-	-	-
2109 Tsfr To Aviation, Dept of						
3400 Other Funds Ltd	(12,868,623)	(12,995,144)	(12,995,144)	-	-	-
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	(140,000)	(160,000)	(160,000)	-	-	-
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(1,814,620)	(2,034,837)	(2,034,837)	-	-	-
2250 Tsfr To Marine Bd, Or State						
3400 Other Funds Ltd	(8,572,379)	(7,538,481)	(7,538,481)	-	-	-
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(12,880,168)	(11,312,051)	(11,312,051)	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(1,225,544,396)	(1,365,690,804)	(1,365,690,804)	-	-	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL TRANSFERS OUT	**($1,225,544,396)**	**($1,365,690,804)**	**($1,365,690,804)**	**-**	**-**	**-**
AVAILABLE REVENUES						
3400 Other Funds Ltd	260,925,178	271,024,304	271,024,304	183,184,450	183,184,450	176,529,829
6400 Federal Funds Ltd	-	300,367	300,367	-	-	-
TOTAL AVAILABLE REVENUES	**$260,925,178**	**$271,324,671**	**$271,324,671**	**$183,184,450**	**$183,184,450**	**$176,529,829**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	77,816,209	83,945,495	83,945,495	67,182,539	67,182,539	66,760,931
3160 Temporary Appointments						
3400 Other Funds Ltd	1,178,285	262,832	262,832	200,811	200,811	200,811
3170 Overtime Payments						
3400 Other Funds Ltd	457,670	680,642	680,642	664,825	664,825	664,825
3180 Shift Differential						
3400 Other Funds Ltd	60	18,127	18,127	7,857	7,857	7,857
3190 All Other Differential						
3400 Other Funds Ltd	1,990,001	472,808	472,808	327,072	327,072	327,072
SALARIES & WAGES						
3400 Other Funds Ltd	81,442,225	85,379,904	85,379,904	68,383,104	68,383,104	67,961,496
TOTAL SALARIES & WAGES	**$81,442,225**	**$85,379,904**	**$85,379,904**	**$68,383,104**	**$68,383,104**	**$67,961,496**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	25,299	31,964	31,964	21,050	21,050	20,876
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	12,681,264	14,443,123	14,443,123	11,679,610	11,679,610	11,607,390
3221 Pension Obligation Bond						
3400 Other Funds Ltd	4,886,716	4,771,911	4,771,911	3,927,523	3,927,523	3,927,523
3230 Social Security Taxes						
3400 Other Funds Ltd	6,229,916	6,504,090	6,504,090	5,198,647	5,198,647	5,166,395
3240 Unemployment Assessments						
3400 Other Funds Ltd	105,130	6,162	6,162	6,427	6,427	6,427
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	24,674	30,450	30,450	16,695	16,695	16,557
3260 Mass Transit Tax						
3400 Other Funds Ltd	476,377	509,846	509,846	408,249	408,249	408,249
3270 Flexible Benefits						
3400 Other Funds Ltd	17,633,276	18,436,416	18,436,416	13,876,623	13,876,623	13,761,927
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	42,062,652	44,733,962	44,733,962	35,134,824	35,134,824	34,915,344
TOTAL OTHER PAYROLL EXPENSES	**$42,062,652**	**$44,733,962**	**$44,733,962**	**$35,134,824**	**$35,134,824**	**$34,915,344**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(888,435)	(888,435)	(728,091)	(3,419,155)	(728,091)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(1,042,064)	(1,042,064)	-	-	641,088

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(1,930,499)	(1,930,499)	(728,091)	(3,419,155)	(87,003)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,930,499)**	**($1,930,499)**	**($728,091)**	**($3,419,155)**	**($87,003)**
PERSONAL SERVICES						
3400 Other Funds Ltd	123,504,877	128,183,367	128,183,367	102,789,837	100,098,773	102,789,837
TOTAL PERSONAL SERVICES	**$123,504,877**	**$128,183,367**	**$128,183,367**	**$102,789,837**	**$100,098,773**	**$102,789,837**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	301,252	331,913	331,913	202,356	194,014	202,356
6400 Federal Funds Ltd	-	4,117	4,117	-	-	-
All Funds	301,252	336,030	336,030	202,356	194,014	202,356
4125 Out of State Travel						
3400 Other Funds Ltd	101,597	189,235	189,235	48,154	46,169	48,154
6400 Federal Funds Ltd	-	8,174	8,174	-	-	-
All Funds	101,597	197,409	197,409	48,154	46,169	48,154
4150 Employee Training						
3400 Other Funds Ltd	1,057,541	1,219,710	1,219,710	607,342	582,303	607,342
4175 Office Expenses						
3400 Other Funds Ltd	2,033,624	2,021,802	2,021,802	1,686,726	1,617,187	1,686,726
4200 Telecommunications						
3400 Other Funds Ltd	2,760,743	5,591,176	5,591,176	5,607,235	5,376,065	5,607,235
4225 State Gov. Service Charges						
3400 Other Funds Ltd	24,573,208	30,825,942	30,825,942	21,638,251	15,788,212	18,649,952

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4250 Data Processing						
3400 Other Funds Ltd	37,434,550	27,852,626	27,852,626	28,908,990	22,962,601	25,296,374
4275 Publicity and Publications						
3400 Other Funds Ltd	28,338	100,271	100,271	1,124	1,078	1,124
4300 Professional Services						
3400 Other Funds Ltd	9,807,287	18,344,218	18,344,218	3,648,732	3,470,248	3,648,732
4315 IT Professional Services						
3400 Other Funds Ltd	5,889,321	7,806,945	7,806,945	6,907,806	6,907,806	6,907,806
6400 Federal Funds Ltd	-	280,129	280,129	-	-	-
All Funds	5,889,321	8,087,074	8,087,074	6,907,806	6,907,806	6,907,806
4325 Attorney General						
3400 Other Funds Ltd	1,667,985	1,050,553	1,050,553	964,209	907,224	910,503
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	186,559	523,936	523,936	355,749	341,082	355,749
4400 Dues and Subscriptions						
3400 Other Funds Ltd	264,146	196,012	196,012	35,275	33,821	35,275
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	1,195,588	1,430,747	1,430,747	1,127,928	1,127,928	1,127,928
4450 Fuels and Utilities						
3400 Other Funds Ltd	400,439	427,297	427,297	421,320	403,950	421,320
4475 Facilities Maintenance						
3400 Other Funds Ltd	3,720,942	2,323,043	2,323,043	2,005,831	1,923,136	2,005,831
4575 Agency Program Related S and S						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	6,116,018	26,434,706	26,434,706	724,400	709,376	724,400
4600 Intra-agency Charges						
3400 Other Funds Ltd	549,400	195,255	195,255	113,645	96,591	113,645
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,317,466	1,299,352	1,299,352	1,173,332	1,097,198	1,173,332
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	23,375	84,062	84,062	41,119	39,424	41,119
4715 IT Expendable Property						
3400 Other Funds Ltd	3,234,754	3,542,254	3,542,254	3,501,720	3,357,355	3,501,720
6400 Federal Funds Ltd	-	7,947	7,947	-	-	-
All Funds	3,234,754	3,550,201	3,550,201	3,501,720	3,357,355	3,501,720
SERVICES & SUPPLIES						
3400 Other Funds Ltd	102,664,133	131,791,055	131,791,055	79,721,244	66,982,768	73,066,623
6400 Federal Funds Ltd	-	300,367	300,367	-	-	-
TOTAL SERVICES & SUPPLIES	**$102,664,133**	**$132,091,422**	**$132,091,422**	**$79,721,244**	**$66,982,768**	**$73,066,623**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	-	5,836	5,836	-	-	-
5150 Telecommunications Equipment						
3400 Other Funds Ltd	26,126	-	-	-	-	-
5200 Technical Equipment						
3400 Other Funds Ltd	18,500	2,388	2,388	-	-	-
5400 Automotive and Aircraft						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	133,471	65,230	65,230	68,035	68,035	68,035
5550 Data Processing Software						
3400 Other Funds Ltd	88,381	472,323	472,323	446,261	446,261	446,261
5600 Data Processing Hardware						
3400 Other Funds Ltd	25,515	152,515	152,515	159,073	159,073	159,073
5700 Building Structures						
3400 Other Funds Ltd	236,949	280,663	280,663	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	528,942	978,955	978,955	673,369	673,369	673,369
TOTAL CAPITAL OUTLAY	**$528,942**	**$978,955**	**$978,955**	**$673,369**	**$673,369**	**$673,369**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	69,027	69,027	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	61,350	-	-	-	-	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	61,350	69,027	69,027	-	-	-
TOTAL SPECIAL PAYMENTS	**$61,350**	**$69,027**	**$69,027**	**-**	**-**	**-**
EXPENDITURES						
3400 Other Funds Ltd	226,759,302	261,022,404	261,022,404	183,184,450	167,754,910	176,529,829
6400 Federal Funds Ltd	-	300,367	300,367	-	-	-
TOTAL EXPENDITURES	**$226,759,302**	**$261,322,771**	**$261,322,771**	**$183,184,450**	**$167,754,910**	**$176,529,829**
ENDING BALANCE						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	34,165,876	10,001,900	10,001,900	-	15,429,540	-
TOTAL ENDING BALANCE	**$34,165,876**	**$10,001,900**	**$10,001,900**	**-**	**$15,429,540**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	528	525	525	366	366	363
8180 Position Reconciliation	-	(2)	(2)	-	-	3
TOTAL AUTHORIZED POSITIONS	**528**	**523**	**523**	**366**	**366**	**366**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	510.90	521.46	521.46	362.96	362.96	359.96
8280 FTE Reconciliation	-	(1.64)	(1.64)	-	-	3.00
TOTAL AUTHORIZED FTE	**510.90**	**519.82**	**519.82**	**362.96**	**362.96**	**362.96**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	-	-	10,001,900	10,001,900	10,001,900
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	-	-	53,314,185	53,314,185	53,305,167
TRANSFERS OUT						
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	-	-	-	(1,401,745)	(1,401,745)	(1,401,745)
AVAILABLE REVENUES						
3400 Other Funds Ltd	-	-	-	61,914,340	61,914,340	61,905,322
TOTAL AVAILABLE REVENUES	**-**	**-**	**-**	**$61,914,340**	**$61,914,340**	**$61,905,322**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	-	-	-	16,333,608	16,333,608	16,523,328
3160 Temporary Appointments						
3400 Other Funds Ltd	-	-	-	65,246	65,246	65,246
3170 Overtime Payments						
3400 Other Funds Ltd	-	-	-	21,821	21,821	21,821
3190 All Other Differential						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	-	-	3,806	3,806	3,806
SALARIES & WAGES						
3400 Other Funds Ltd	-	-	-	16,424,481	16,424,481	16,614,201
TOTAL SALARIES & WAGES	**-**	**-**	**-**	**$16,424,481**	**$16,424,481**	**$16,614,201**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	-	-	-	5,075	5,075	5,075
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	-	-	-	2,801,111	2,801,111	2,833,610
3221 Pension Obligation Bond						
3400 Other Funds Ltd	-	-	-	1,018,735	1,018,735	1,018,735
3230 Social Security Taxes						
3400 Other Funds Ltd	-	-	-	1,244,330	1,244,330	1,252,893
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	-	-	-	4,025	4,025	4,025
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	-	-	105,972	105,972	105,972
3270 Flexible Benefits						
3400 Other Funds Ltd	-	-	-	3,345,300	3,345,300	3,345,300
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	-	-	-	8,524,548	8,524,548	8,565,610
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**-**	**$8,524,548**	**$8,524,548**	**$8,565,610**
P.S. BUDGET ADJUSTMENTS						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3455 Vacancy Savings						
3400 Other Funds Ltd	-	-	-	(80,899)	(821,224)	(80,899)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	-	-	-	-	(230,782)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	-	-	(80,899)	(821,224)	(311,681)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**-**	**-**	**($80,899)**	**($821,224)**	**($311,681)**
PERSONAL SERVICES						
3400 Other Funds Ltd	-	-	-	24,868,130	24,127,805	24,868,130
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**$24,868,130**	**$24,127,805**	**$24,868,130**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	-	-	-	153,950	147,603	153,950
4125 Out of State Travel						
3400 Other Funds Ltd	-	-	-	143,189	137,285	143,189
4150 Employee Training						
3400 Other Funds Ltd	-	-	-	205,739	197,256	205,739
4175 Office Expenses						
3400 Other Funds Ltd	-	-	-	255,670	245,129	255,670
4200 Telecommunications						
3400 Other Funds Ltd	-	-	-	241,885	231,913	241,885
4250 Data Processing						
3400 Other Funds Ltd	-	-	-	175,881	168,630	175,881

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4275 Publicity and Publications						
3400 Other Funds Ltd	-	-	-	29,082	27,882	29,082
4300 Professional Services						
3400 Other Funds Ltd	-	-	-	7,904,300	7,469,395	7,904,300
4325 Attorney General						
3400 Other Funds Ltd	-	-	-	161,906	152,337	152,888
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	-	-	9,548	9,154	9,548
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	-	-	237,596	227,800	237,596
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	-	-	-	364,341	364,341	364,341
4450 Fuels and Utilities						
3400 Other Funds Ltd	-	-	-	28,683	27,500	28,683
4475 Facilities Maintenance						
3400 Other Funds Ltd	-	-	-	2,446,242	2,345,391	2,446,242
4575 Agency Program Related S and S						
3400 Other Funds Ltd	-	-	-	13,251,247	12,692,337	13,251,247
4600 Intra-agency Charges						
3400 Other Funds Ltd	-	-	-	26,956	25,844	26,956
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	-	-	6,654,051	6,379,724	6,654,051
4700 Expendable Prop 250 - 5000						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	-	-	4,160,927	3,989,384	4,160,927
4715 IT Expendable Property						
3400 Other Funds Ltd	-	-	-	289,433	277,500	289,433
SERVICES & SUPPLIES						
3400 Other Funds Ltd	-	-	-	36,740,626	35,116,405	36,731,608
TOTAL SERVICES & SUPPLIES	**-**	**-**	**-**	**$36,740,626**	**$35,116,405**	**$36,731,608**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	-	-	-	6,087	6,087	6,087
5200 Technical Equipment						
3400 Other Funds Ltd	-	-	-	2,491	2,491	2,491
5550 Data Processing Software						
3400 Other Funds Ltd	-	-	-	4,274	4,274	4,274
5700 Building Structures						
3400 Other Funds Ltd	-	-	-	292,732	292,732	292,732
CAPITAL OUTLAY						
3400 Other Funds Ltd	-	-	-	305,584	305,584	305,584
TOTAL CAPITAL OUTLAY	**-**	**-**	**-**	**$305,584**	**$305,584**	**$305,584**
EXPENDITURES						
3400 Other Funds Ltd	-	-	-	61,914,340	59,549,794	61,905,322
TOTAL EXPENDITURES	**-**	**-**	**-**	**$61,914,340**	**$59,549,794**	**$61,905,322**
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	2,364,546	-

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**$2,364,546**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	-	88	88	88
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**-**	**88**	**88**	**88**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	-	-	87.50	87.50	87.50
TOTAL AUTHORIZED FTE	**-**	**-**	**-**	**87.50**	**87.50**	**87.50**

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
REVENUE CATEGORIES						
TAXES						
0175 Motor Fuels Taxes						
3400 Other Funds Ltd	-	-	-	1,415,484,523	1,415,484,523	1,415,484,523
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	-	-	-	460,054	460,054	460,054
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	-	-	-	3,790,083	3,790,083	3,790,083
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	317,204	317,204	317,204
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	-	-	289,341,671	289,341,671	289,341,671
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	-	-	-	464,856	464,856	464,856
TRANSFERS IN						
3400 Other Funds Ltd	-	-	-	289,806,527	289,806,527	289,806,527
TOTAL TRANSFERS IN	**-**	**-**	**-**	**$289,806,527**	**$289,806,527**	**$289,806,527**
REVENUE CATEGORIES						
3400 Other Funds Ltd	-	-	-	1,709,541,187	1,709,541,187	1,709,541,187

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
6400 Federal Funds Ltd	-	-	-	317,204	317,204	317,204
TOTAL REVENUE CATEGORIES	**-**	**-**	**-**	**$1,709,858,391**	**$1,709,858,391**	**$1,709,858,391**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	-	-	(1,001,266,801)	(1,001,266,801)	(1,014,631,988)
2070 Transfer to Cities						
3400 Other Funds Ltd	-	-	-	(269,740,958)	(269,740,958)	(269,740,958)
2080 Transfer to Counties						
3400 Other Funds Ltd	-	-	-	(345,582,540)	(345,582,540)	(345,582,540)
2109 Tsfr To Aviation, Dept of						
3400 Other Funds Ltd	-	-	-	(5,279,448)	(5,279,448)	(5,279,448)
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	-	-	-	(172,000)	(172,000)	(172,000)
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	-	-	-	(473,350)	(473,350)	(473,350)
2250 Tsfr To Marine Bd, Or State						
3400 Other Funds Ltd	-	-	-	(8,580,000)	(8,580,000)	(8,580,000)
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	-	-	-	(14,411,246)	(14,411,246)	(14,411,246)
TRANSFERS OUT						
3400 Other Funds Ltd	-	-	-	(1,645,506,343)	(1,645,506,343)	(1,658,871,530)
TOTAL TRANSFERS OUT	**-**	**-**	**-**	**($1,645,506,343)**	**($1,645,506,343)**	**($1,658,871,530)**
AVAILABLE REVENUES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	-	-	64,034,844	64,034,844	50,669,657
6400 Federal Funds Ltd	-	-	-	317,204	317,204	317,204
TOTAL AVAILABLE REVENUES	**-**	**-**	**-**	**$64,352,048**	**$64,352,048**	**$50,986,861**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	-	-	-	11,725,584	11,725,584	11,720,604
3160 Temporary Appointments						
3400 Other Funds Ltd	-	-	-	8,076	8,076	8,076
3170 Overtime Payments						
3400 Other Funds Ltd	-	-	-	23,264	23,264	23,264
3180 Shift Differential						
3400 Other Funds Ltd	-	-	-	11,050	11,050	11,050
3190 All Other Differential						
3400 Other Funds Ltd	-	-	-	162,260	162,260	162,260
SALARIES & WAGES						
3400 Other Funds Ltd	-	-	-	11,930,234	11,930,234	11,925,254
TOTAL SALARIES & WAGES	**-**	**-**	**-**	**$11,930,234**	**$11,930,234**	**$11,925,254**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	-	-	-	4,640	4,640	4,606
3220 Public Employees' Retire Cont						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	-	-	2,042,264	2,042,264	2,041,411
3221 Pension Obligation Bond						
3400 Other Funds Ltd	-	-	-	577,957	577,957	577,957
3230 Social Security Taxes						
3400 Other Funds Ltd	-	-	-	910,498	910,498	910,118
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	-	-	-	3,680	3,680	3,653
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	-	-	59,948	59,948	59,948
3270 Flexible Benefits						
3400 Other Funds Ltd	-	-	-	3,058,560	3,058,560	3,036,258
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	-	-	-	6,657,547	6,657,547	6,633,951
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**-**	**$6,657,547**	**$6,657,547**	**$6,633,951**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	-	-	(161,798)	(596,512)	(161,798)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	-	-	-	-	28,576
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	-	-	(161,798)	(596,512)	(133,222)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**-**	**-**	**($161,798)**	**($596,512)**	**($133,222)**
PERSONAL SERVICES						

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
3400 Other Funds Ltd	-	-	-	18,425,983	17,991,269	18,425,983
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**$18,425,983**	**$17,991,269**	**$18,425,983**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	-	-	-	23,815	22,832	23,815
6400 Federal Funds Ltd	-	-	-	4,294	4,294	4,294
All Funds	-	-	-	28,109	27,126	28,109
4125 Out of State Travel						
3400 Other Funds Ltd	-	-	-	17,819	17,085	17,819
6400 Federal Funds Ltd	-	-	-	8,525	8,525	8,525
All Funds	-	-	-	26,344	25,610	26,344
4150 Employee Training						
3400 Other Funds Ltd	-	-	-	24,973	23,944	24,973
4175 Office Expenses						
3400 Other Funds Ltd	-	-	-	303,287	290,783	303,287
4200 Telecommunications						
3400 Other Funds Ltd	-	-	-	78,477	75,242	78,477
4225 State Gov. Service Charges						
3400 Other Funds Ltd	-	-	-	22,681,632	20,781,339	21,027,982
4250 Data Processing						
3400 Other Funds Ltd	-	-	-	69,451	66,587	69,451
4275 Publicity and Publications						
3400 Other Funds Ltd	-	-	-	1,678	1,609	1,678

Description	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
4300 Professional Services						
3400 Other Funds Ltd	-	-	-	7,836,806	7,413,579	7,836,806
4315 IT Professional Services						
3400 Other Funds Ltd	-	-	-	1,344,135	1,344,135	1,344,135
6400 Federal Funds Ltd	-	-	-	296,096	296,096	296,096
All Funds	-	-	-	1,640,231	1,640,231	1,640,231
4325 Attorney General						
3400 Other Funds Ltd	-	-	-	128,560	120,962	121,399
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	-	-	17,820	17,084	17,820
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	-	-	16,660	15,973	16,660
4450 Fuels and Utilities						
3400 Other Funds Ltd	-	-	-	3,491	3,347	3,491
4575 Agency Program Related S and S						
3400 Other Funds Ltd	-	-	-	53,783	53,628	53,783
4600 Intra-agency Charges						
3400 Other Funds Ltd	-	-	-	654,315	412,726	604,667
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	-	-	587,401	345,380	537,754
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	-	-	18,024	17,281	18,024
4715 IT Expendable Property						

Description	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
3400 Other Funds Ltd	-	-	-	141,653	135,813	141,653
6400 Federal Funds Ltd	-	-	-	8,289	8,289	8,289
All Funds	-	-	-	149,942	144,102	149,942
SERVICES & SUPPLIES						
3400 Other Funds Ltd	-	-	-	34,003,780	31,159,329	32,243,674
6400 Federal Funds Ltd	-	-	-	317,204	317,204	317,204
TOTAL SERVICES & SUPPLIES	**-**	**-**	**-**	**$34,320,984**	**$31,476,533**	**$32,560,878**
EXPENDITURES						
3400 Other Funds Ltd	-	-	-	52,429,763	49,150,598	50,669,657
6400 Federal Funds Ltd	-	-	-	317,204	317,204	317,204
TOTAL EXPENDITURES	**-**	**-**	**-**	**$52,746,967**	**$49,467,802**	**$50,986,861**
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	11,605,081	14,884,246	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**$11,605,081**	**$14,884,246**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	-	80	80	80
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**-**	**80**	**80**	**80**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	-	-	80.00	80.00	79.42
8280 FTE Reconciliation	-	-	-	-	-	0.58
TOTAL AUTHORIZED FTE	**-**	**-**	**-**	**80.00**	**80.00**	**80.00**

Summary of 2021-23 Biennium Budget

Transportation, Oregon Dept of
Transportation, Oregon Dept of
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-000-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	4,867	4,710.09	4,520,254,780	25,306,026	115,592,980	4,226,441,397	113,670,758	18,000,000	21,243,619
2019-21 Emergency Boards	-	-	690,591,207	-	-	-	-	690,591,207	-
2019-21 Leg Approved Budget	**4,867**	**4,710.09**	**5,210,845,987**	**25,306,026**	**115,592,980**	**4,226,441,397**	113,670,758	**708,591,207**	**21,243,619**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(108)	(55.90)	97,618,463	-	-	97,282,964	335,499	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(692,432,099)	(6,934,086)	10,426,820	15,909,993	-	(690,591,207)	(21,243,619)
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(20,000,000)	-	-	(20,000,000)	-	-	-
Subtotal 2021-23 Base Budget	**4,759**	**4,654.19**	**4,596,032,351**	**18,371,940**	**126,019,800**	**4,319,634,354**	114,006,257	**18,000,000**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	3,548,375	-	-	3,520,091	28,284	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	7,640,430	-	-	7,623,578	16,852	-	-
Subtotal	**-**	**-**	**11,188,805**	**-**	**-**	**11,143,669**	45,136	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	240,139,354	-	-	232,139,354	8,000,000	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(193,506,228)	-	-	(193,456,324)	(49,904)	-	-
Subtotal	**-**	**-**	**46,633,126**	**-**	**-**	**38,683,030**	7,950,096	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	121,577,608	-	-	117,575,902	4,001,706	-	-
State Gov"t & Services Charges Increase/(Decrease)			14,572,119	-	-	14,572,119	-	-	-

Transportation, Oregon Dept of
Transportation, Oregon Dept of
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-000-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**136,149,727**	**-**	**-**	**132,148,021**	4,001,706	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**4,759**	**4,654.19**	**4,790,004,009**	**18,371,940**	**126,019,800**	**4,501,609,074**	126,003,195	**18,000,000**	**-**

Transportation, Oregon Dept of
Transportation, Oregon Dept of
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**4,759**	**4,654.19**	**4,790,004,009**	**18,371,940**	**126,019,800**	**4,501,609,074**	126,003,195	**18,000,000**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**4,759**	**4,654.19**	**4,790,004,009**	**18,371,940**	**126,019,800**	**4,501,609,074**	126,003,195	**18,000,000**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	(864,612)	-	(864,612)	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**(864,612)**	**-**	**(864,612)**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	(3,433,182)	-	-	(3,433,182)	-	-	-

Transportation, Oregon Dept of
Transportation, Oregon Dept of
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-000-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	84	25.25	208,928,110	14,400,000	300,000	173,548,730	-	-	20,679,380
810 - Statewide Adjustments	-	-	(14,730,196)	(547)	(3,539,712)	(11,116,860)	(73,077)	-	-
811 - Budget Reconciliation Adjustments	2	1.00	135,080,091	3,250,000	978,752	130,851,339	-	-	-
813 - Policy Bills	1	0.75	183,314	-	-	183,314	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	3,800,000	-	-	3,800,000	-	-	-
130 - Meacham Maintenance Station	-	-	12,000,000	-	-	12,000,000	-	-	-
140 - South Coast Maintenance Station	-	-	16,200,000	-	-	16,200,000	-	-	-
Subtotal Policy Packages	**87**	**27.00**	**358,028,137**	**17,649,453**	**(2,260,960)**	**322,033,341**	(73,077)	**-**	**20,679,380**
Total 2021-23 Leg. Adopted Budget	**4,846**	**4,681.19**	**5,147,167,534**	**36,021,393**	**122,894,228**	**4,823,642,415**	125,930,118	**18,000,000**	**20,679,380**
Percentage Change From 2019-21 Leg Approved Budget	-0.43%	-0.61%	-1.22%	42.34%	6.32%	14.13%	10.78%	-97.46%	-2.66%
Percentage Change From 2019-21 Current Service Level	1.83%	0.58%	7.46%	96.07%	-2.48%	7.15%	-0.06%	-	-

Summary of 2021-23 Biennium Budget

Transportation, Oregon Dept of
Non - Limited
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-087-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	18,000,000	-	-	-	-	18,000,000	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**

Transportation, Oregon Dept of
Non - Limited
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-087-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Non - Limited
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-087-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Transportation, Oregon Dept of
NL Debt Service and Loan Fund
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-087-01-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	18,000,000	-	-	-	-	18,000,000	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**

Transportation, Oregon Dept of
NL Debt Service and Loan Fund
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-087-01-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
NL Debt Service and Loan Fund
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-087-01-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**-**	**-**	**18,000,000**	**-**	**-**	**-**	**-**	**18,000,000**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Capital Improvements
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	17,353,672	-	-	17,353,672	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**17,353,672**	**-**	**-**	**17,353,672**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**17,353,672**	**-**	**-**	**17,353,672**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	746,208	-	-	746,208	-	-	-
Subtotal	**-**	**-**	**746,208**	**-**	**-**	**746,208**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Transportation, Oregon Dept of
Capital Improvements
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-088-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**-**	**-**	**18,099,880**	**-**	**-**	**18,099,880**	-	**-**	**-**

Transportation, Oregon Dept of
Capital Improvements
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**-**	**-**	**18,099,880**	**-**	**-**	**18,099,880**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**-**	**-**	**18,099,880**	**-**	**-**	**18,099,880**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Capital Improvements
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-088-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**-**	**-**	**18,099,880**	**-**	**-**	**18,099,880**	**-**	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	4.30%	-	-	4.30%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Transportation, Oregon Dept of
Capital Construction
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-089-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	20,000,000	-	-	20,000,000	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**20,000,000**	**-**	**-**	**20,000,000**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(20,000,000)	-	-	(20,000,000)	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Transportation, Oregon Dept of
Capital Construction
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-089-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Capital Construction
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-089-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	3,800,000	-	-	3,800,000	-	-	-
130 - Meacham Maintenance Station	-	-	12,000,000	-	-	12,000,000	-	-	-
140 - South Coast Maintenance Station	-	-	16,200,000	-	-	16,200,000	-	-	-
Subtotal Policy Packages	**-**	**-**	**32,000,000**	**-**	**-**	**32,000,000**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**-**	**-**	**32,000,000**	**-**	**-**	**32,000,000**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	60.00%	-	-	60.00%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Delivery and Operations Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	2,735	2,667.70	2,714,796,381	-	-	2,714,796,381	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**2,735**	**2,667.70**	**2,714,796,381**	**-**	**-**	**2,714,796,381**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(2)	(8.26)	60,768,722	-	-	60,768,722	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**2,733**	**2,659.44**	**2,775,565,103**	**-**	**-**	**2,775,565,103**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	3,435,182	-	-	3,435,182	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	4,981,250	-	-	4,981,250	-	-	-
Subtotal	**-**	**-**	**8,416,432**	**-**	**-**	**8,416,432**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	227,248,791	-	-	227,248,791	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(167,304,132)	-	-	(167,304,132)	-	-	-
Subtotal	**-**	**-**	**59,944,659**	**-**	**-**	**59,944,659**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	87,864,924	-	-	87,864,924	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			1,076,681	-	-	1,076,681	-	-	-

Transportation, Oregon Dept of
Delivery and Operations Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**88,941,605**	**-**	**-**	**88,941,605**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**2,733**	**2,659.44**	**2,932,867,799**		**-**	**2,932,867,799**	-	**-**	**-**

Transportation, Oregon Dept of
Delivery and Operations Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**2,733**	**2,659.44**	**2,932,867,799**	**-**	**-**	**2,932,867,799**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**2,733**	**2,659.44**	**2,932,867,799**	**-**	**-**	**2,932,867,799**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Delivery and Operations Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	183,960,000	14,400,000	-	169,560,000	-	-	-
810 - Statewide Adjustments	-	-	(5,662,657)	-	-	(5,662,657)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	126,452,928	3,250,000	-	123,202,928	-	-	-
813 - Policy Bills	1	0.75	183,314	-	-	183,314	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**1**	**0.75**	**304,933,585**	**17,650,000**	**-**	**287,283,585**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**2,734**	**2,660.19**	**3,237,801,384**	**17,650,000**	**-**	**3,220,151,384**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-0.04%	-0.28%	19.26%	-	-	18.61%	-	-	-
Percentage Change From 2019-21 Current Service Level	0.04%	0.03%	10.40%	-	-	9.80%	-	-	-

Transportation, Oregon Dept of
Maintenance
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-20-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	1,372	1,317.39	566,677,478	-	-	566,677,478	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**1,372**	**1,317.39**	**566,677,478**	**-**	**-**	**566,677,478**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	3	(3.67)	24,458,399	-	-	24,458,399	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**1,375**	**1,313.72**	**591,135,877**	**-**	**-**	**591,135,877**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	1,564,494	-	-	1,564,494	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	2,098,896	-	-	2,098,896	-	-	-
Subtotal	**-**	**-**	**3,663,390**	**-**	**-**	**3,663,390**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(32,411,903)	-	-	(32,411,903)	-	-	-
Subtotal	**-**	**-**	**(32,411,903)**	**-**	**-**	**(32,411,903)**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	11,093,927	-	-	11,093,927	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			1,080,441	-	-	1,080,441	-	-	-

Transportation, Oregon Dept of
Maintenance
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-20-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**12,174,368**	**-**	**-**	**12,174,368**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**1,375**	**1,313.72**	**574,561,732**	**-**	**-**	**574,561,732**	-	**-**	**-**

Transportation, Oregon Dept of
Maintenance
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-20-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**1,375**	**1,313.72**	**574,561,732**	**-**	**-**	**574,561,732**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**1,375**	**1,313.72**	**574,561,732**	**-**	**-**	**574,561,732**	-	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Maintenance
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-20-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	183,960,000	14,400,000	-	169,560,000	-	-	-
810 - Statewide Adjustments	-	-	(4,932,261)	-	-	(4,932,261)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	3,250,000	3,250,000	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**182,277,739**	**17,650,000**	**-**	**164,627,739**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**1,375**	**1,313.72**	**756,839,471**	**17,650,000**	**-**	**739,189,471**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	0.22%	-0.28%	33.56%	-	-	30.44%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	31.72%	-	-	28.65%	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	139	139.00	405,061,206	-	-	405,061,206	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**139**	**139.00**	**405,061,206**	**-**	**-**	**405,061,206**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(6)	(6.00)	2,236,043	-	-	2,236,043	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**133**	**133.00**	**407,297,249**	**-**	**-**	**407,297,249**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	350,626	-	-	350,626	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	324,470	-	-	324,470	-	-	-
Subtotal	**-**	**-**	**675,096**	**-**	**-**	**675,096**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	22,119,109	-	-	22,119,109	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**22,119,109**	**-**	**-**	**22,119,109**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	16,081,688	-	-	16,081,688	-	-	-
Subtotal	**-**	**-**	**16,081,688**	**-**	**-**	**16,081,688**	**-**	**-**	**-**

Transportation, Oregon Dept of
Preservation
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-25-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**133**	**133.00**	**446,173,142**	**-**	**-**	**446,173,142**	-	**-**	**-**

Transportation, Oregon Dept of Preservation
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-25-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**133**	**133.00**	**446,173,142**	**-**	**-**	**446,173,142**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**133**	**133.00**	**446,173,142**	**-**	**-**	**446,173,142**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Preservation
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Leg. Adopted Budget
Cross Reference Number: 73000-100-25-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(998)	-	-	(998)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(998)**	**-**	**-**	**(998)**	**-**	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**133**	**133.00**	**446,172,144**	**-**	**-**	**446,172,144**	**-**	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-4.32%	-4.32%	10.15%	-	-	10.15%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Bridge
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-30-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	205	205.00	557,030,174	-	-	557,030,174	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**205**	**205.00**	**557,030,174**	**-**	**-**	**557,030,174**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(21)	(21.00)	1,435,724	-	-	1,435,724	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**184**	**184.00**	**558,465,898**	**-**	**-**	**558,465,898**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	168,192	-	-	168,192	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	404,305	-	-	404,305	-	-	-
Subtotal	**-**	**-**	**572,497**	**-**	**-**	**572,497**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(84,508,700)	-	-	(84,508,700)	-	-	-
Subtotal	**-**	**-**	**(84,508,700)**	**-**	**-**	**(84,508,700)**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	19,841,713	-	-	19,841,713	-	-	-
Subtotal	**-**	**-**	**19,841,713**	**-**	**-**	**19,841,713**	**-**	**-**	**-**

Transportation, Oregon Dept of
Bridge
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Leg. Adopted Budget
Cross Reference Number: 73000-100-30-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**184**	**184.00**	**494,371,408**	**-**	**-**	**494,371,408**	-	**-**	**-**

Transportation, Oregon Dept of
Bridge
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-30-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**184**	**184.00**	**494,371,408**	**-**	**-**	**494,371,408**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**184**	**184.00**	**494,371,408**	**-**	**-**	**494,371,408**	-	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Bridge
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-30-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(3,137)	-	-	(3,137)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(3,137)**	**-**	**-**	**(3,137)**	**-**	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**184**	**184.00**	**494,368,271**	**-**	**-**	**494,368,271**	**-**	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-10.24%	-10.24%	-11.25%	-	-	-11.25%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Highway Operations
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-40-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	184	182.79	387,329,983	-	-	387,329,983	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**184**	**182.79**	**387,329,983**	**-**	**-**	**387,329,983**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	10	10.00	6,533,202	-	-	6,533,202	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**194**	**192.79**	**393,863,185**	**-**	**-**	**393,863,185**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	296,693	-	-	296,693	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	355,567	-	-	355,567	-	-	-
Subtotal	**-**	**-**	**652,260**	**-**	**-**	**652,260**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	26,010,015	-	-	26,010,015	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**26,010,015**	**-**	**-**	**26,010,015**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	15,143,954	-	-	15,143,954	-	-	-
Subtotal	**-**	**-**	**15,143,954**	**-**	**-**	**15,143,954**	**-**	**-**	**-**

Transportation, Oregon Dept of
Highway Operations
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-40-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**194**	**192.79**	**435,669,414**	**-**	**-**	**435,669,414**	-	**-**	**-**

Transportation, Oregon Dept of
Highway Operations
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-40-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**194**	**192.79**	**435,669,414**	**-**	**-**	**435,669,414**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**194**	**192.79**	**435,669,414**	**-**	**-**	**435,669,414**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Highway Operations
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-40-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(20,692)	-	-	(20,692)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	80,000,000	-	-	80,000,000	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**79,979,308**	**-**	**-**	**79,979,308**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**194**	**192.79**	**515,648,722**	**-**	**-**	**515,648,722**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	5.43%	5.47%	33.13%	-	-	33.13%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	18.36%	-	-	18.36%	-	-	-

Transportation, Oregon Dept of
Modernization
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-45-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	219	218.50	167,404,546	-	-	167,404,546	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**219**	**218.50**	**167,404,546**	**-**	**-**	**167,404,546**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(20)	(19.50)	1,150,828	-	-	1,150,828	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**199**	**199.00**	**168,555,374**	**-**	**-**	**168,555,374**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	191,994	-	-	191,994	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	286,633	-	-	286,633	-	-	-
Subtotal	**-**	**-**	**478,627**	**-**	**-**	**478,627**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	19,479,370	-	-	19,479,370	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(50,383,529)	-	-	(50,383,529)	-	-	-
Subtotal	**-**	**-**	**(30,904,159)**	**-**	**-**	**(30,904,159)**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,516,782	-	-	3,516,782	-	-	-
Subtotal	**-**	**-**	**3,516,782**	**-**	**-**	**3,516,782**	**-**	**-**	**-**

Transportation, Oregon Dept of
Modernization
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-45-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**199**	**199.00**	**141,646,624**	**-**	**-**	**141,646,624**	-	**-**	**-**

Transportation, Oregon Dept of
Modernization
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-45-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**199**	**199.00**	**141,646,624**	**-**	**-**	**141,646,624**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**199**	**199.00**	**141,646,624**	**-**	**-**	**141,646,624**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Modernization
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-45-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(40,581)	-	-	(40,581)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	32,000,000	-	-	32,000,000	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**31,959,419**	**-**	**-**	**31,959,419**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**199**	**199.00**	**173,606,043**	**-**	**-**	**173,606,043**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-9.13%	-8.92%	3.70%	-	-	3.70%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	22.56%	-	-	22.56%	-	-	-

Summary of 2021-23 Biennium Budget

Transportation, Oregon Dept of
Special Programs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-55-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	561	550.02	422,819,406	-	-	422,819,406	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**561**	**550.02**	**422,819,406**	**-**	**-**	**422,819,406**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	33	32.91	23,897,086	-	-	23,897,086	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**594**	**582.93**	**446,716,492**	**-**	**-**	**446,716,492**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	766,395	-	-	766,395	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	1,427,702	-	-	1,427,702	-	-	-
Subtotal	**-**	**-**	**2,194,097**	**-**	**-**	**2,194,097**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	75,603,776	-	-	75,603,776	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**75,603,776**	**-**	**-**	**75,603,776**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	12,855,216	-	-	12,855,216	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			(3,760)	-	-	(3,760)	-	-	-

Transportation, Oregon Dept of
Special Programs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-55-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**12,851,456**	**-**	**-**	**12,851,456**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**594**	**582.93**	**537,365,821**	**-**	**-**	**537,365,821**	-	**-**	**-**

Transportation, Oregon Dept of
Special Programs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-55-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**594**	**582.93**	**537,365,821**	**-**	**-**	**537,365,821**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**594**	**582.93**	**537,365,821**	**-**	**-**	**537,365,821**	-	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Special Programs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-55-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(664,181)	-	-	(664,181)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	1	0.75	183,314	-	-	183,314	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**1**	**0.75**	**(480,867)**	**-**	**-**	**(480,867)**	**-**	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**595**	**583.68**	**536,884,954**	**-**	**-**	**536,884,954**	**-**	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	6.06%	6.12%	26.98%	-	-	26.98%	-	-	-
Percentage Change From 2019-21 Current Service Level	0.17%	0.13%	-0.09%	-	-	-0.09%	-	-	-

Transportation, Oregon Dept of
Local Government
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-65-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	55	55.00	208,473,588	-	-	208,473,588	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**55**	**55.00**	**208,473,588**	**-**	**-**	**208,473,588**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(1.00)	1,057,440	-	-	1,057,440	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**54**	**54.00**	**209,531,028**	**-**	**-**	**209,531,028**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	96,788	-	-	96,788	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	83,677	-	-	83,677	-	-	-
Subtotal	**-**	**-**	**180,465**	**-**	**-**	**180,465**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	84,036,521	-	-	84,036,521	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**84,036,521**	**-**	**-**	**84,036,521**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	9,331,644	-	-	9,331,644	-	-	-
Subtotal	**-**	**-**	**9,331,644**	**-**	**-**	**9,331,644**	**-**	**-**	**-**

Transportation, Oregon Dept of
Local Government
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-65-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**54**	**54.00**	**303,079,658**	**-**	**-**	**303,079,658**	-	**-**	**-**

Transportation, Oregon Dept of
Local Government
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-65-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**54**	**54.00**	**303,079,658**	**-**	**-**	**303,079,658**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**54**	**54.00**	**303,079,658**	**-**	**-**	**303,079,658**	-	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Local Government
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-100-65-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(807)	-	-	(807)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	11,202,928	-	-	11,202,928	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**11,202,121**	**-**	**-**	**11,202,121**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**54**	**54.00**	**314,281,779**	**-**	**-**	**314,281,779**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-1.82%	-1.82%	50.75%	-	-	50.75%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	3.70%	-	-	3.70%	-	-	-

Transportation, Oregon Dept of
Driver and Motor Vehicles Svcs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-200-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	989	911.30	249,414,030	-	-	247,310,572	2,103,458	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**989**	**911.30**	**249,414,030**	**-**	**-**	**247,310,572**	2,103,458	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(110)	(51.80)	6,687,802	-	-	6,687,802	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**879**	**859.50**	**256,101,832**	**-**	**-**	**253,998,374**	2,103,458	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(367,776)	-	-	(367,776)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	873,962	-	-	873,962	-	-	-
Subtotal	**-**	**-**	**506,186**	**-**	**-**	**506,186**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	4,038,496	-	-	4,038,496	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(10,057,192)	-	-	(10,057,192)	-	-	-
Subtotal	**-**	**-**	**(6,018,696)**	**-**	**-**	**(6,018,696)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	4,250,329	-	-	4,149,035	101,294	-	-
State Gov"t & Services Charges Increase/(Decrease)			(14,846)	-	-	(14,846)	-	-	-

Transportation, Oregon Dept of
Driver and Motor Vehicles Svcs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-200-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**4,235,483**	**-**	**-**	**4,134,189**	101,294	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(150,000)	-	-	(150,000)	-	-	-
Subtotal: 2019-21 Current Service Level	**879**	**859.50**	**254,674,805**	**-**	**-**	**252,470,053**	2,204,752	**-**	**-**

Transportation, Oregon Dept of
Driver and Motor Vehicles Svcs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-200-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**879**	**859.50**	**254,674,805**	**-**	**-**	**252,470,053**	2,204,752	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**879**	**859.50**	**254,674,805**	**-**	**-**	**252,470,053**	2,204,752	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Driver and Motor Vehicles Svcs
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-200-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	84	25.25	3,988,730	-	-	3,988,730	-	-	-
810 - Statewide Adjustments	-	-	(367,454)	-	-	(367,454)	-	-	-
811 - Budget Reconciliation Adjustments	2	1.00	298,451	-	-	298,451	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**86**	**26.25**	**3,919,727**	**-**	**-**	**3,919,727**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**965**	**885.75**	**258,594,532**	**-**	**-**	**256,389,780**	2,204,752	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-2.43%	-2.80%	3.68%	-	-	3.67%	4.82%	-	-
Percentage Change From 2019-21 Current Service Level	9.78%	3.05%	1.54%	-	-	1.55%	-	-	-

Transportation, Oregon Dept of
Commerce and Compliance Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-300-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	294	294.00	70,414,081	-	-	70,414,081	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**294**	**294.00**	**70,414,081**	**-**	**-**	**70,414,081**	-	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(1.52)	5,696,028	-	-	5,696,028	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**293**	**292.48**	**76,110,109**	**-**	**-**	**76,110,109**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	490,270	-	-	490,270	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	327,210	-	-	327,210	-	-	-
Subtotal	**-**	**-**	**817,480**	**-**	**-**	**817,480**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	8,000,000	-	-	-	8,000,000	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**8,000,000**	**-**	**-**	**-**	8,000,000	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	745,424	-	-	745,424	-	-	-
Subtotal	**-**	**-**	**745,424**	**-**	**-**	**745,424**	-	**-**	**-**

Transportation, Oregon Dept of
Commerce and Compliance Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-300-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**293**	**292.48**	**85,673,013**	**-**	**-**	**77,673,013**	8,000,000	**-**	**-**

Transportation, Oregon Dept of
Commerce and Compliance Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-300-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**293**	**292.48**	**85,673,013**	**-**	**-**	**77,673,013**	8,000,000	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**293**	**292.48**	**85,673,013**	**-**	**-**	**77,673,013**	8,000,000	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Commerce and Compliance Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-300-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(16,288)	-	-	(16,288)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(16,288)**	**-**	**-**	**(16,288)**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**293**	**292.48**	**85,656,725**	**-**	**-**	**77,656,725**	8,000,000	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-0.34%	-0.52%	21.65%	-	-	10.29%	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-0.02%	-	-	-0.02%	-	-	-

Transportation, Oregon Dept of
Transportation Development
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	326	317.27	622,364,083	-	-	511,097,150	111,266,933	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**326**	**317.27**	**622,364,083**	**-**	**-**	**511,097,150**	111,266,933	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	0.04	8,868,349	-	-	8,532,850	335,499	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**325**	**317.31**	**631,232,432**	**-**	**-**	**519,630,000**	111,602,432	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	73,052	-	-	44,768	28,284	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	566,088	-	-	549,236	16,852	-	-
Subtotal	**-**	**-**	**639,140**	**-**	**-**	**594,004**	45,136	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	852,067	-	-	852,067	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(16,144,904)	-	-	(16,095,000)	(49,904)	-	-
Subtotal	**-**	**-**	**(15,292,837)**	**-**	**-**	**(15,242,933)**	(49,904)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	23,042,261	-	-	19,158,686	3,883,575	-	-
State Gov"t & Services Charges Increase/(Decrease)			16,343	-	-	16,343	-	-	-

Transportation, Oregon Dept of
Transportation Development
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**23,058,604**	**-**	**-**	**19,175,029**	3,883,575	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(5)	(5.00)	(1,543,454)	-	-	(1,543,454)	-	-	-
Subtotal: 2019-21 Current Service Level	**320**	**312.31**	**638,093,885**	**-**	**-**	**522,612,646**	115,481,239	**-**	**-**

Transportation, Oregon Dept of
Transportation Development
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**320**	**312.31**	**638,093,885**	**-**	**-**	**522,612,646**	115,481,239	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**320**	**312.31**	**638,093,885**	**-**	**-**	**522,612,646**	115,481,239	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Transportation Development
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	300,000	-	300,000	-	-	-	-
810 - Statewide Adjustments	-	-	(153,525)	-	-	(80,448)	(73,077)	-	-
811 - Budget Reconciliation Adjustments	-	-	7,999,960	-	650,000	7,349,960	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**8,146,435**	**-**	**950,000**	**7,269,512**	(73,077)	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**320**	**312.31**	**646,240,320**	**-**	**950,000**	**529,882,158**	115,408,162	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-1.84%	-1.56%	3.84%	-	-	3.68%	3.72%	-	-
Percentage Change From 2019-21 Current Service Level	-	-	1.28%	-	-	1.39%	-0.06%	-	-

Transportation, Oregon Dept of
Policy, Data & Analysis Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-10-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	241	232.27	183,690,567	-	-	183,488,798	201,769	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**241**	**232.27**	**183,690,567**	**-**	**-**	**183,488,798**	201,769	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	0.04	6,377,731	-	-	6,361,302	16,429	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**240**	**232.31**	**190,068,298**	**-**	**-**	**189,850,100**	218,198	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	4,812	-	-	5,846	(1,034)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	428,600	-	-	427,858	742	-	-
Subtotal	**-**	**-**	**433,412**	**-**	**-**	**433,704**	(292)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	852,067	-	-	852,067	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(17,140)	-	-	-	(17,140)	-	-
Subtotal	**-**	**-**	**834,927**	**-**	**-**	**852,067**	(17,140)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	5,897,567	-	-	5,896,564	1,003	-	-
State Gov"t & Services Charges Increase/(Decrease)			16,343	-	-	16,343	-	-	-

Transportation, Oregon Dept of
Policy, Data & Analysis Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-10-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**5,913,910**	**-**	**-**	**5,912,907**	1,003	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(8)	(7.25)	(2,592,880)	-	-	(2,592,880)	-	-	-
Subtotal: 2019-21 Current Service Level	**232**	**225.06**	**194,657,667**	**-**	**-**	**194,455,898**	201,769	**-**	**-**

Transportation, Oregon Dept of
Policy, Data & Analysis Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-10-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**232**	**225.06**	**194,657,667**	**-**	**-**	**194,455,898**	201,769	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**232**	**225.06**	**194,657,667**	**-**	**-**	**194,455,898**	201,769	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Policy, Data & Analysis Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-10-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(19,936)	-	-	(19,610)	(326)	-	-
811 - Budget Reconciliation Adjustments	-	-	4,000,000	-	-	4,000,000	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**3,980,064**	**-**	**-**	**3,980,390**	(326)	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**232**	**225.06**	**198,637,731**	**-**	**-**	**198,436,288**	201,443	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-3.73%	-3.10%	8.14%	-	-	8.15%	-0.16%	-	-
Percentage Change From 2019-21 Current Service Level	-	-	2.04%	-	-	2.05%	-0.16%	-	-

Transportation, Oregon Dept of
Public Transit
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-11-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	25	25.00	320,362,052	-	-	246,614,961	73,747,091	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**25**	**25.00**	**320,362,052**	**-**	**-**	**246,614,961**	73,747,091	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	938,017	-	-	938,017	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**25**	**25.00**	**321,300,069**	**-**	**-**	**247,552,978**	73,747,091	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(4,747)	-	-	(4,747)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	50,781	-	-	50,781	-	-	-
Subtotal	**-**	**-**	**46,034**	**-**	**-**	**46,034**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(32,764)	-	-	-	(32,764)	-	-
Subtotal	**-**	**-**	**(32,764)**	**-**	**-**	**-**	(32,764)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	13,332,240	-	-	10,160,064	3,172,176	-	-
Subtotal	**-**	**-**	**13,332,240**	**-**	**-**	**10,160,064**	3,172,176	**-**	**-**

Transportation, Oregon Dept of
Public Transit
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-11-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	3	2.25	1,049,426	-	-	1,049,426	-	-	-
Subtotal: 2019-21 Current Service Level	**28**	**27.25**	**335,695,005**	**-**	**-**	**258,808,502**	76,886,503	**-**	**-**

Transportation, Oregon Dept of
Public Transit
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-11-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**28**	**27.25**	**335,695,005**	**-**	**-**	**258,808,502**	76,886,503	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**28**	**27.25**	**335,695,005**	**-**	**-**	**258,808,502**	76,886,503	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Public Transit
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-11-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	300,000	-	300,000	-	-	-	-
810 - Statewide Adjustments	-	-	(197)	-	-	(197)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	650,000	-	650,000	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**949,803**	**-**	**950,000**	**(197)**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**28**	**27.25**	**336,644,808**	**-**	**950,000**	**258,808,305**	76,886,503	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	12.00%	9.00%	5.08%	-	-	4.94%	4.26%	-	-
Percentage Change From 2019-21 Current Service Level	-	-	0.28%	-	-	-	-	-	-

Transportation, Oregon Dept of
Rail
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-12-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	33	33.00	78,940,967	-	-	61,818,051	17,122,916	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**33**	**33.00**	**78,940,967**	**-**	**-**	**61,818,051**	17,122,916	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	1,007,031	-	-	1,007,031	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**33**	**33.00**	**79,947,998**	**-**	**-**	**62,825,082**	17,122,916	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(3,164)	-	-	(3,164)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	57,660	-	-	57,660	-	-	-
Subtotal	**-**	**-**	**54,496**	**-**	**-**	**54,496**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(14,000,000)	-	-	(14,000,000)	-	-	-
Subtotal	**-**	**-**	**(14,000,000)**	**-**	**-**	**(14,000,000)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,519,023	-	-	2,519,023	-	-	-
Subtotal	**-**	**-**	**2,519,023**	**-**	**-**	**2,519,023**	-	**-**	**-**

Transportation, Oregon Dept of
Rail
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-12-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**33**	**33.00**	**68,521,517**	**-**	**-**	**51,398,601**	17,122,916	**-**	**-**

Transportation, Oregon Dept of
Rail
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-12-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**33**	**33.00**	**68,521,517**	**-**	**-**	**51,398,601**	17,122,916	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**33**	**33.00**	**68,521,517**	**-**	**-**	**51,398,601**	17,122,916	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Rail
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-12-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(132,676)	-	-	(60,120)	(72,556)	-	-
811 - Budget Reconciliation Adjustments	-	-	3,349,960	-	-	3,349,960	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**3,217,284**	**-**	**-**	**3,289,840**	(72,556)	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**33**	**33.00**	**71,738,801**	**-**	**-**	**54,688,441**	17,050,360	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	-9.12%	-	-	-11.53%	-0.42%	-	-
Percentage Change From 2019-21 Current Service Level	-	-	4.70%	-	-	6.40%	-0.42%	-	-

Transportation, Oregon Dept of
Transportation Safety
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-13-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	27	27.00	39,370,497	-	-	19,175,340	20,195,157	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**27**	**27.00**	**39,370,497**	**-**	**-**	**19,175,340**	20,195,157	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	545,570	-	-	226,500	319,070	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**27**	**27.00**	**39,916,067**	**-**	**-**	**19,401,840**	20,514,227	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	76,151	-	-	46,833	29,318	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	29,047	-	-	12,937	16,110	-	-
Subtotal	**-**	**-**	**105,198**	**-**	**-**	**59,770**	45,428	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,095,000)	-	-	(2,095,000)	-	-	-
Subtotal	**-**	**-**	**(2,095,000)**	**-**	**-**	**(2,095,000)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,293,431	-	-	583,035	710,396	-	-
Subtotal	**-**	**-**	**1,293,431**	**-**	**-**	**583,035**	710,396	**-**	**-**

Transportation, Oregon Dept of
Transportation Safety
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-13-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**27**	**27.00**	**39,219,696**	**-**	**-**	**17,949,645**	21,270,051	**-**	**-**

Transportation, Oregon Dept of
Transportation Safety
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-13-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**27**	**27.00**	**39,219,696**	**-**	**-**	**17,949,645**	21,270,051	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**27**	**27.00**	**39,219,696**	**-**	**-**	**17,949,645**	21,270,051	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Transportation Safety
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-400-13-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(716)	-	-	(521)	(195)	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(716)**	**-**	**-**	**(521)**	(195)	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**27**	**27.00**	**39,218,980**	**-**	**-**	**17,949,124**	21,269,856	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	-0.38%	-	-	-6.39%	5.32%	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2021-23 Biennium Budget

Transportation, Oregon Dept of
Debt Service
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-500-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	546,589,762	25,306,026	115,592,980	384,447,137	-	-	21,243,619
2019-21 Emergency Boards	-	-	690,591,207	-	-	-	-	690,591,207	-
2019-21 Leg Approved Budget	**-**	**-**	**1,237,180,969**	**25,306,026**	**115,592,980**	**384,447,137**	**-**	**690,591,207**	**21,243,619**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(692,432,099)	(6,934,086)	10,426,820	15,909,993	-	(690,591,207)	(21,243,619)
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**544,748,870**	**18,371,940**	**126,019,800**	**400,357,130**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**-**	**-**	**544,748,870**	**18,371,940**	**126,019,800**	**400,357,130**	**-**	**-**	**-**

Transportation, Oregon Dept of
Debt Service
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-500-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**-**	**-**	**544,748,870**	**18,371,940**	**126,019,800**	**400,357,130**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**-**	**-**	**544,748,870**	**18,371,940**	**126,019,800**	**400,357,130**	-	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	(864,612)	-	(864,612)	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**(864,612)**	**-**	**(864,612)**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Debt Service
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-500-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	20,679,380	-	-	-	-	-	20,679,380
810 - Statewide Adjustments	-	-	(3,539,709)	(547)	(3,539,712)	550	-	-	-
811 - Budget Reconciliation Adjustments	-	-	328,752	-	328,752	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**17,468,423**	**(547)**	**(3,210,960)**	**550**	-	**-**	**20,679,380**
Total 2021-23 Leg. Adopted Budget	**-**	**-**	**561,352,681**	**18,371,393**	**121,944,228**	**400,357,680**	-	**-**	**20,679,380**
Percentage Change From 2019-21 Leg Approved Budget	-	-	-54.63%	-27.40%	5.49%	4.14%	-	-100.00%	-2.66%
Percentage Change From 2019-21 Current Service Level	-	-	3.05%	-	-3.23%	-	-	-	-

Summary of 2021-23 Biennium Budget

Transportation, Oregon Dept of
Support Service Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-700-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	523	519.82	261,322,771	-	-	261,022,404	300,367	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**523**	**519.82**	**261,322,771**	**-**	**-**	**261,022,404**	300,367	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	6	5.64	15,597,562	-	-	15,597,562	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**529**	**525.46**	**276,920,333**	**-**	**-**	**276,619,966**	300,367	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(82,353)	-	-	(82,353)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	891,920	-	-	891,920	-	-	-
Subtotal	**-**	**-**	**809,567**	**-**	**-**	**809,567**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	4,928,462	-	-	4,911,625	16,837	-	-
State Gov"t & Services Charges Increase/(Decrease)			13,493,941	-	-	13,493,941	-	-	-

Transportation, Oregon Dept of
Support Service Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-700-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**18,422,403**	**-**	**-**	**18,405,566**	16,837	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(163)	(162.50)	(112,967,853)	-	-	(112,650,649)	(317,204)	-	-
Subtotal: 2019-21 Current Service Level	**366**	**362.96**	**183,184,450**	**-**	**-**	**183,184,450**	-	**-**	**-**

Transportation, Oregon Dept of
Support Service Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-700-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**366**	**362.96**	**183,184,450**	**-**	**-**	**183,184,450**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**366**	**362.96**	**183,184,450**	**-**	**-**	**183,184,450**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	(3,433,182)	-	-	(3,433,182)	-	-	-

Transportation, Oregon Dept of
Support Service Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-700-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(3,221,439)	-	-	(3,221,439)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(6,654,621)**	**-**	**-**	**(6,654,621)**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**366**	**362.96**	**176,529,829**	**-**	**-**	**176,529,829**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-30.02%	-30.18%	-32.45%	-	-	-32.37%	-100.00%	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-3.63%	-	-	-3.63%	-	-	-

Transportation, Oregon Dept of
ODOT Headquarters Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-800-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2019-21 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase				-	-	-	-	-	-
Base Debt Service Adjustment				-	-	-	-	-	-
Base Nonlimited Adjustment				-	-	-	-	-	-
Capital Construction				-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	88	87.50	61,914,340	-	-	61,914,340	-	-	-
Subtotal: 2019-21 Current Service Level	**88**	**87.50**	**61,914,340**	**-**	**-**	**61,914,340**	**-**	**-**	**-**

Transportation, Oregon Dept of
ODOT Headquarters Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-800-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**88**	**87.50**	**61,914,340**	**-**	**-**	**61,914,340**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**88**	**87.50**	**61,914,340**	**-**	**-**	**61,914,340**	**-**	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
ODOT Headquarters Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-800-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(9,018)	-	-	(9,018)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(9,018)**	**-**	**-**	**(9,018)**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**88**	**87.50**	**61,905,322**	**-**	**-**	**61,905,322**	-	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-0.01%	-	-	-0.01%	-	-	-

Transportation, Oregon Dept of
Finance and Budget Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-850-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase				-	-	-	-	-	-
Base Debt Service Adjustment				-	-	-	-	-	-
Base Nonlimited Adjustment				-	-	-	-	-	-
Capital Construction				-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	80	80.00	52,746,967	-	-	52,429,763	317,204	-	-
Subtotal: 2019-21 Current Service Level	**80**	**80.00**	**52,746,967**	**-**	**-**	**52,429,763**	317,204	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**80**	**80.00**	**52,746,967**	**-**	**-**	**52,429,763**	317,204	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**80**	**80.00**	**52,746,967**	**-**	**-**	**52,429,763**	317,204	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
087 - August 2020 Special Session	-	-	-	-	-	-	-	-	-
089 - Post-September 2020 Leg. Actions	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
088 - September 2020 Emergency Board	-	-	-	-	-	-	-	-	-
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Elimination of S&S Inflation	-	-	-	-	-	-	-	-	-
092 - Personal Services Adjustments	-	-	-	-	-	-	-	-	-
093 - Transfers to General Fund	-	-	-	-	-	-	-	-	-
094 - Revenue Solutions	-	-	-	-	-	-	-	-	-
096 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
097 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
099 - Microsoft 365 Consolidation	-	-	-	-	-	-	-	-	-

Transportation, Oregon Dept of
Finance and Budget Division
2021-23 Biennium

Leg. Adopted Budget
Cross Reference Number: 73000-850-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(1,760,106)	-	-	(1,760,106)	-	-	-
811 - Budget Reconciliation Adjustments	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
850 - Program Change Bill	-	-	-	-	-	-	-	-	-
120 - HVAC Replacements	-	-	-	-	-	-	-	-	-
130 - Meacham Maintenance Station	-	-	-	-	-	-	-	-	-
140 - South Coast Maintenance Station	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(1,760,106)**	**-**	**-**	**(1,760,106)**	-	**-**	**-**
Total 2021-23 Leg. Adopted Budget	**80**	**80.00**	**50,986,861**	**-**	**-**	**50,669,657**	317,204	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-3.34%	-	-	-3.36%	-	-	-

Version / Column Comparison Report - Detail
2021-23 Biennium
Non - Limited

Cross Reference Number:73000-087-00-00-00000

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	4,889,590	4,889,590	0	-
REVENUE CATEGORIES				
LOAN REPAYMENT				
0925 Loan Repayments				
3200 Other Funds Non-Ltd	6,168,102	6,168,102	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3200 Other Funds Non-Ltd	6,942,308	6,942,308	0	-
TOTAL REVENUES				
3200 Other Funds Non-Ltd	13,110,410	13,110,410	0	-
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	18,000,000	18,000,000	0	-
EXPENDITURES				
SPECIAL PAYMENTS				
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	18,000,000	18,000,000	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	4,889,590	4,889,590	0	-
REVENUE CATEGORIES				
LOAN REPAYMENT				
0925 Loan Repayments				
3200 Other Funds Non-Ltd	6,168,102	6,168,102	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3200 Other Funds Non-Ltd	6,942,308	6,942,308	0	-
TOTAL REVENUES				
3200 Other Funds Non-Ltd	13,110,410	13,110,410	0	-
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	18,000,000	18,000,000	0	-
EXPENDITURES				
SPECIAL PAYMENTS				
6080 Loans Made - Other				
3200 Other Funds Non-Ltd	18,000,000	18,000,000	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3010 Other Funds Cap Improve	14,631,905	14,631,905	0	-
1257 Tsfr From Police, Dept of State				
3010 Other Funds Cap Improve	3,467,975	3,467,975	0	-
TOTAL TRANSFERS IN				
3010 Other Funds Cap Improve	18,099,880	18,099,880	0	-
AVAILABLE REVENUES				
3010 Other Funds Cap Improve	18,099,880	18,099,880	0	-
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3010 Other Funds Cap Improve	2,000,000	2,000,000	0	-
CAPITAL OUTLAY				
5700 Building Structures				
3010 Other Funds Cap Improve	5,853,672	5,853,672	0	-
5900 Other Capital Outlay				
3010 Other Funds Cap Improve	9,500,000	9,500,000	0	-
TOTAL CAPITAL OUTLAY				
3010 Other Funds Cap Improve	15,353,672	15,353,672	0	-
TOTAL EXPENDITURES				
3010 Other Funds Cap Improve	17,353,672	17,353,672	0	-
ENDING BALANCE				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3010 Other Funds Cap Improve	746,208	746,208	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3020 Other Funds Cap Construct	32,000,000	32,000,000	0	-
AVAILABLE REVENUES				
3020 Other Funds Cap Construct	32,000,000	32,000,000	0	-
ENDING BALANCE				
3020 Other Funds Cap Construct	32,000,000	32,000,000	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	552,581,864	552,581,864	0	-
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	631,171	631,171	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	1,553,323,015	1,691,293,015	137,970,000	8.88%
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	6,488,122	6,488,122	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	2,151,169	2,151,169	0	-
BOND SALES				
0565 Lottery Bonds				
3400 Other Funds Ltd	-	6,202,928	6,202,928	100.00%
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	31,622,895	31,622,895	0	-
SALES INCOME				
0705 Sales Income				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	7,556,413	7,556,413	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	11,399,960	11,399,960	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	2,246,197,789	2,293,896,888	47,699,099	2.12%
1050 Transfer In Other				
3400 Other Funds Ltd	122,735,205	122,735,205	0	-
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	117,000,000	117,000,000	100.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	17,700,000	17,700,000	0	-
1257 Tsfr From Police, Dept of State				
3400 Other Funds Ltd	8,276,373	8,276,373	0	-
1634 Tsfr From Parks and Rec Dept				
3400 Other Funds Ltd	715,483	715,483	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	2,395,624,850	2,560,323,949	164,699,099	6.87%
TOTAL REVENUES				
3400 Other Funds Ltd	4,008,797,595	4,317,669,622	308,872,027	7.70%
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(1,340,419,351)	(1,372,009,901)	(31,590,550)	-2.36%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2634 Tsfr To Parks and Rec Dept				
3400 Other Funds Ltd	(3,432,792)	(3,432,792)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(1,343,852,143)	(1,375,442,693)	(31,590,550)	-2.35%
AVAILABLE REVENUES				
3400 Other Funds Ltd	3,217,527,316	3,494,808,793	277,281,477	8.62%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	408,060,051	408,039,648	(20,403)	-0.00%
3160 Temporary Appointments				
3400 Other Funds Ltd	7,647,584	7,647,584	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	14,464,666	14,464,666	0	-
3180 Shift Differential				
3400 Other Funds Ltd	466,508	466,508	0	-
3190 All Other Differential				
3400 Other Funds Ltd	2,506,689	2,506,689	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	433,145,498	433,125,095	(20,403)	-0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	154,223	154,114	(109)	-0.07%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	72,887,851	72,884,352	(3,499)	-0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	21,277,477	21,277,477	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	33,075,366	33,067,349	(8,017)	-0.02%
3240 Unemployment Assessments				
3400 Other Funds Ltd	733,975	733,975	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	122,312	122,220	(92)	-0.08%
3260 Mass Transit Tax				
3400 Other Funds Ltd	2,314,343	2,314,343	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	101,674,818	101,599,947	(74,871)	-0.07%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	232,240,365	232,153,777	(86,588)	-0.04%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(6,320,578)	(6,320,578)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(299)	106,692	106,991	35,782.94%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(6,320,877)	(6,213,886)	106,991	1.69%
TOTAL PERSONAL SERVICES				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	659,064,986	659,064,986	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	6,241,427	6,241,427	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	153,933	153,933	0	-
4150 Employee Training				
3400 Other Funds Ltd	3,483,901	3,483,901	0	-
4175 Office Expenses				
3400 Other Funds Ltd	4,447,135	4,447,135	0	-
4200 Telecommunications				
3400 Other Funds Ltd	6,425,953	6,425,953	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	20,411,181	20,411,181	0	-
4250 Data Processing				
3400 Other Funds Ltd	999,644	999,644	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	621,548	621,548	0	-
4300 Professional Services				
3400 Other Funds Ltd	346,288,838	346,288,838	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	8,306,700	8,306,700	0	-
4325 Attorney General				
3400 Other Funds Ltd	4,416,464	4,416,464	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	3,170,731	3,170,731	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	556,337	556,337	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	9,229,432	9,229,432	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	13,198,307	13,198,307	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	18,348,902	18,348,902	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,501,612,963	1,501,612,963	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	34,697,460	34,697,460	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	23,564,945	23,564,945	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,265,662	1,265,662	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	7,836,874	7,836,874	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,015,278,337	2,015,278,337	0	-
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	133,960	133,960	0	-
5150 Telecommunications Equipment				
3400 Other Funds Ltd	1,108,096	1,108,096	0	-
5200 Technical Equipment				
3400 Other Funds Ltd	2,654,359	2,654,359	0	-
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	521,463	521,463	0	-
5400 Automotive and Aircraft				
3400 Other Funds Ltd	22,006,620	22,006,620	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	1,120,771	1,120,771	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	509,014	509,014	0	-
5700 Building Structures				
3400 Other Funds Ltd	370,044	370,044	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	863,238	863,238	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	29,287,565	29,287,565	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	27,891,970	27,891,970	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	32,196,788	32,196,788	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	3,735,045	3,735,045	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	1,574,422	1,574,422	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	5,037,377	5,037,377	0	-
6340 Spc Pmt to Environmental Quality				
3400 Other Funds Ltd	599,858	599,858	0	-
6635 Spc Pmt to Fish/Wildlife, Dept of				
3400 Other Funds Ltd	898,755	898,755	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	71,934,215	71,934,215	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	2,775,565,103	2,775,565,103	0	-
ENDING BALANCE				
3400 Other Funds Ltd	441,962,213	719,243,690	277,281,477	62.74%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2,733	2,741	8	0.29%
8180 Position Reconciliation	-	(8)	(8)	100.00%
TOTAL AUTHORIZED POSITIONS	**2,733**	**2,733**	**0**	**-**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2,659.44	2,657.54	(1.90)	-0.07%
8280 FTE Reconciliation	-	1.90	1.90	100.00%
TOTAL AUTHORIZED FTE	**2,659.44**	**2,659.44**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	1,239,839	1,239,839	0	-
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	4,308,361	142,278,361	137,970,000	3,202.38%
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	564,026,851	595,616,851	31,590,000	5.60%
1050 Transfer In Other				
3400 Other Funds Ltd	143,100	143,100	0	-
1257 Tsfr From Police, Dept of State				
3400 Other Funds Ltd	8,276,373	8,276,373	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	572,446,324	604,036,324	31,590,000	5.52%
TOTAL REVENUES				
3400 Other Funds Ltd	576,754,685	746,314,685	169,560,000	29.40%
TRANSFERS OUT				
2634 Tsfr To Parks and Rec Dept				
3400 Other Funds Ltd	(3,432,792)	(3,432,792)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	574,561,732	744,121,732	169,560,000	29.51%
EXPENDITURES				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	170,443,448	171,502,474	1,059,026	0.62%
3160 Temporary Appointments				
3400 Other Funds Ltd	4,700,299	4,700,299	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	7,386,289	7,386,289	0	-
3180 Shift Differential				
3400 Other Funds Ltd	466,508	466,508	0	-
3190 All Other Differential				
3400 Other Funds Ltd	2,506,689	2,506,689	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	185,503,233	186,562,259	1,059,026	0.57%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	76,176	76,831	655	0.86%
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	30,971,508	31,152,919	181,411	0.59%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	9,269,477	9,269,477	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	14,179,913	14,260,917	81,004	0.57%
3240 Unemployment Assessments				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	510,888	510,888	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	60,412	60,925	513	0.85%
3260 Mass Transit Tax				
3400 Other Funds Ltd	1,016,745	1,016,745	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	50,225,697	50,654,214	428,517	0.85%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	106,310,816	107,002,916	692,100	0.65%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(3,020,678)	(3,020,678)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(1,751,126)	(1,751,126)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(3,020,678)	(4,771,804)	(1,751,126)	-57.97%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	288,793,371	288,793,371	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	2,928,490	2,928,490	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	17,653	17,653	0	-
4150 Employee Training				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	871,045	871,045	0	-
4175 Office Expenses				
3400 Other Funds Ltd	2,369,867	2,369,867	0	-
4200 Telecommunications				
3400 Other Funds Ltd	3,182,986	3,182,986	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	18,495,365	18,495,365	0	-
4250 Data Processing				
3400 Other Funds Ltd	317,789	317,789	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	74,479	74,479	0	-
4300 Professional Services				
3400 Other Funds Ltd	7,754,105	7,754,105	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	2,887,780	2,887,780	0	-
4325 Attorney General				
3400 Other Funds Ltd	880,551	880,551	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,087,847	2,087,847	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	101,271	101,271	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	2,625,649	2,625,649	0	-
4450 Fuels and Utilities				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	10,509,253	10,509,253	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	11,182,395	11,182,395	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	170,009,765	170,009,765	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	26,643,385	26,643,385	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	12,090,630	12,090,630	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	709,587	709,587	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	2,825,811	2,825,811	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	278,565,703	278,565,703	0	-
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	133,960	133,960	0	-
5150 Telecommunications Equipment				
3400 Other Funds Ltd	1,080,557	1,080,557	0	-
5200 Technical Equipment				
3400 Other Funds Ltd	93,420	93,420	0	-
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	420,726	420,726	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5400 Automotive and Aircraft				
3400 Other Funds Ltd	22,006,620	22,006,620	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	41,520	41,520	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	23,776,803	23,776,803	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	591,135,877	591,135,877	0	-
ENDING BALANCE				
3400 Other Funds Ltd	(16,574,145)	152,985,855	169,560,000	1,023.04%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1,375	1,396	21	1.53%
8180 Position Reconciliation	-	(21)	(21)	100.00%
TOTAL AUTHORIZED POSITIONS	**1,375**	**1,375**	**0**	**-**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1,313.72	1,325.01	11.29	0.86%
8280 FTE Reconciliation	-	(11.29)	(11.29)	100.00%
TOTAL AUTHORIZED FTE	**1,313.72**	**1,313.72**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	394,868,998	394,868,998	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	50,362,822	50,362,822	0	-
1050 Transfer In Other				
3400 Other Funds Ltd	941,322	941,322	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	51,304,144	51,304,144	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	446,173,142	446,173,142	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	446,173,142	446,173,142	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	22,310,472	22,292,760	(17,712)	-0.08%
3170 Overtime Payments				
3400 Other Funds Ltd	2,541,996	2,541,996	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	24,852,468	24,834,756	(17,712)	-0.07%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	7,714	7,714	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	4,257,236	4,254,202	(3,034)	-0.07%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,265,920	1,265,920	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	1,901,210	1,899,855	(1,355)	-0.07%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	6,118	6,118	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	135,327	135,327	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	5,084,856	5,084,856	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	12,658,381	12,653,992	(4,389)	-0.03%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(431,525)	(431,525)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	22,101	22,101	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(431,525)	(409,424)	22,101	5.12%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	37,079,324	37,079,324	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	394,550	394,550	0	-
4175 Office Expenses				
3400 Other Funds Ltd	140,879	140,879	0	-
4200 Telecommunications				
3400 Other Funds Ltd	12,571	12,571	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	97,882	97,882	0	-
4300 Professional Services				
3400 Other Funds Ltd	11,431,957	11,431,957	0	-
4325 Attorney General				
3400 Other Funds Ltd	14,999	14,999	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	4,915	4,915	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	402	402	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	58,030	58,030	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	2,129	2,129	0	-
4575 Agency Program Related S and S				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	354,977,540	354,977,540	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,174,275	1,174,275	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,907,796	1,907,796	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	370,217,925	370,217,925	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	407,297,249	407,297,249	0	-
ENDING BALANCE				
3400 Other Funds Ltd	38,875,893	38,875,893	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	133	133	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	133.00	133.00	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	426,821,458	426,821,458	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	46,042,203	46,042,203	0	-
1050 Transfer In Other				
3400 Other Funds Ltd	21,507,747	21,507,747	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	67,549,950	67,549,950	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	494,371,408	494,371,408	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	494,371,408	494,371,408	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	31,679,256	31,358,640	(320,616)	-1.01%
3170 Overtime Payments				
3400 Other Funds Ltd	1,366,094	1,366,094	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	33,045,350	32,724,734	(320,616)	-0.97%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	10,672	10,498	(174)	-1.63%
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	5,660,693	5,605,771	(54,922)	-0.97%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,610,035	1,610,035	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,527,965	2,503,438	(24,527)	-0.97%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	8,464	8,326	(138)	-1.63%
3260 Mass Transit Tax				
3400 Other Funds Ltd	171,703	171,703	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	7,034,688	6,919,992	(114,696)	-1.63%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	17,024,220	16,829,763	(194,457)	-1.14%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(329,990)	(329,990)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	515,073	515,073	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(329,990)	185,083	515,073	156.09%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	49,739,580	49,739,580	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	591,502	591,502	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	3,274	3,274	0	-
4150 Employee Training				
3400 Other Funds Ltd	24,127	24,127	0	-
4175 Office Expenses				
3400 Other Funds Ltd	108,589	108,589	0	-
4200 Telecommunications				
3400 Other Funds Ltd	31,552	31,552	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	86,764	86,764	0	-
4300 Professional Services				
3400 Other Funds Ltd	113,801,424	113,801,424	0	-
4325 Attorney General				
3400 Other Funds Ltd	47,163	47,163	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	82,432	82,432	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	2,052	2,052	0	-
4425 Facilities Rental and Taxes				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	579,827	579,827	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	25,597	25,597	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	389,661,804	389,661,804	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	2,053,825	2,053,825	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,265,786	1,265,786	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	53,521	53,521	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	307,079	307,079	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	508,726,318	508,726,318	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	558,465,898	558,465,898	0	-
ENDING BALANCE				
3400 Other Funds Ltd	(64,094,490)	(64,094,490)	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	184	181	(3)	-1.63%
8180 Position Reconciliation	-	3	3	100.00%
TOTAL AUTHORIZED POSITIONS	**184**	**184**	**0**	**-**
AUTHORIZED FTE				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	184.00	181.00	(3.00)	-1.63%
8280 FTE Reconciliation	-	3.00	3.00	100.00%
TOTAL AUTHORIZED FTE	**184.00**	**184.00**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	306,425,434	306,425,434	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	120,376,974	120,376,974	0	-
1050 Transfer In Other				
3400 Other Funds Ltd	8,867,006	8,867,006	0	-
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	80,000,000	80,000,000	100.00%
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	129,243,980	209,243,980	80,000,000	61.90%
TOTAL REVENUES				
3400 Other Funds Ltd	435,669,414	515,669,414	80,000,000	18.36%
AVAILABLE REVENUES				
3400 Other Funds Ltd	435,669,414	515,669,414	80,000,000	18.36%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	30,568,724	30,280,268	(288,456)	-0.94%
3170 Overtime Payments				
3400 Other Funds Ltd	648,023	648,023	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	31,216,747	30,928,291	(288,456)	-0.92%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	11,181	11,065	(116)	-1.04%
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	5,347,441	5,298,025	(49,416)	-0.92%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,513,579	1,513,579	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,385,918	2,363,848	(22,070)	-0.93%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	8,868	8,776	(92)	-1.04%
3260 Mass Transit Tax				
3400 Other Funds Ltd	161,276	161,276	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	7,370,811	7,294,347	(76,464)	-1.04%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	16,799,074	16,650,916	(148,158)	-0.88%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(431,525)	(431,525)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(299)	436,315	436,614	146,024.75%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(431,824)	4,790	436,614	101.11%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	47,583,997	47,583,997	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	411,759	411,759	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	6,375	6,375	0	-
4150 Employee Training				
3400 Other Funds Ltd	83,775	83,775	0	-
4175 Office Expenses				
3400 Other Funds Ltd	268,575	268,575	0	-
4200 Telecommunications				
3400 Other Funds Ltd	1,062,907	1,062,907	0	-
4250 Data Processing				
3400 Other Funds Ltd	71,161	71,161	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	82,146	82,146	0	-
4300 Professional Services				
3400 Other Funds Ltd	11,376,503	11,376,503	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	3,400,990	3,400,990	0	-
4325 Attorney General				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	311,060	311,060	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	63,656	63,656	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	60,269	60,269	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	233,265	233,265	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	405,235	405,235	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	550,402	550,402	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	324,107,339	324,107,339	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,098,558	1,098,558	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,312,833	1,312,833	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	6,885	6,885	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	499,916	499,916	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	345,413,609	345,413,609	0	-
CAPITAL OUTLAY				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5550 Data Processing Software				
3400 Other Funds Ltd	415,043	415,043	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	260,818	260,818	0	-
5700 Building Structures				
3400 Other Funds Ltd	46,343	46,343	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	65,072	65,072	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	787,276	787,276	0	-
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	78,303	78,303	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	393,863,185	393,863,185	0	-
ENDING BALANCE				
3400 Other Funds Ltd	41,806,229	121,806,229	80,000,000	191.36%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	194	192	(2)	-1.03%
8180 Position Reconciliation	-	2	2	100.00%
TOTAL AUTHORIZED POSITIONS	**194**	**194**	**0**	**-**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	192.79	190.79	(2.00)	-1.04%
8280 FTE Reconciliation	-	2.00	2.00	100.00%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AUTHORIZED FTE	**192.79**	**192.79**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	110,044,163	110,044,163	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	10,999,231	10,999,231	0	-
1050 Transfer In Other				
3400 Other Funds Ltd	20,603,230	20,603,230	0	-
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	32,000,000	32,000,000	100.00%
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	31,602,461	63,602,461	32,000,000	101.26%
TOTAL REVENUES				
3400 Other Funds Ltd	141,646,624	173,646,624	32,000,000	22.59%
AVAILABLE REVENUES				
3400 Other Funds Ltd	141,646,624	173,646,624	32,000,000	22.59%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	35,741,064	35,801,784	60,720	0.17%
3170 Overtime Payments				
3400 Other Funds Ltd	2,065,974	2,065,974	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	37,807,038	37,867,758	60,720	0.16%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	11,542	11,542	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	6,476,363	6,486,764	10,401	0.16%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	2,025,447	2,025,447	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,892,229	2,896,874	4,645	0.16%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	9,154	9,154	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	216,081	216,081	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	7,608,168	7,608,168	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	19,238,984	19,254,030	15,046	0.08%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(380,758)	(380,758)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(75,766)	(75,766)	100.00%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(380,758)	(456,524)	(75,766)	-19.90%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	56,665,264	56,665,264	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	282,214	282,214	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	1,881	1,881	0	-
4150 Employee Training				
3400 Other Funds Ltd	374	374	0	-
4175 Office Expenses				
3400 Other Funds Ltd	79,466	79,466	0	-
4200 Telecommunications				
3400 Other Funds Ltd	33,355	33,355	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	128,931	128,931	0	-
4300 Professional Services				
3400 Other Funds Ltd	106,076,465	106,076,465	0	-
4325 Attorney General				
3400 Other Funds Ltd	610,033	610,033	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	602	602	0	-
4400 Dues and Subscriptions				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,200	6,200	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	215,541	215,541	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	77,203	77,203	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	45,597	45,597	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	2,356,696	2,356,696	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,951,355	1,951,355	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	6,781	6,781	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	17,416	17,416	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	111,890,110	111,890,110	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	168,555,374	168,555,374	0	-
ENDING BALANCE				
3400 Other Funds Ltd	(26,908,750)	5,091,250	32,000,000	118.92%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	199	199	0	-
AUTHORIZED FTE				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	199.00	199.00	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	551,342,025	551,342,025	0	-
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	631,171	631,171	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	168,185,968	168,185,968	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	6,488,122	6,488,122	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	2,151,169	2,151,169	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	31,622,895	31,622,895	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	7,556,413	7,556,413	0	-
OTHER				
0975 Other Revenues				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	11,399,960	11,399,960	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	1,341,889,678	1,357,998,777	16,109,099	1.20%
1050 Transfer In Other				
3400 Other Funds Ltd	22,761,805	22,761,805	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	17,700,000	17,700,000	0	-
1634 Tsfr From Parks and Rec Dept				
3400 Other Funds Ltd	715,483	715,483	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	1,383,066,966	1,399,176,065	16,109,099	1.16%
TOTAL REVENUES				
3400 Other Funds Ltd	1,611,102,664	1,627,211,763	16,109,099	1.00%
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(1,340,419,351)	(1,372,009,901)	(31,590,550)	-2.36%
AVAILABLE REVENUES				
3400 Other Funds Ltd	822,025,338	806,543,887	(15,481,451)	-1.88%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	107,149,991	106,629,378	(520,613)	-0.49%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3160 Temporary Appointments				
3400 Other Funds Ltd	2,947,285	2,947,285	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	21,542	21,542	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	110,118,818	109,598,205	(520,613)	-0.47%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	33,806	33,332	(474)	-1.40%
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	18,358,511	18,269,330	(89,181)	-0.49%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	5,035,043	5,035,043	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	8,377,090	8,330,821	(46,269)	-0.55%
3240 Unemployment Assessments				
3400 Other Funds Ltd	223,087	223,087	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	26,812	26,437	(375)	-1.40%
3260 Mass Transit Tax				
3400 Other Funds Ltd	553,714	553,714	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	22,286,070	21,973,842	(312,228)	-1.40%
TOTAL OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	54,894,133	54,445,606	(448,527)	-0.82%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,548,415)	(1,548,415)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	969,140	969,140	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(1,548,415)	(579,275)	969,140	62.59%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	163,464,536	163,464,536	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,549,973	1,549,973	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	124,750	124,750	0	-
4150 Employee Training				
3400 Other Funds Ltd	2,495,843	2,495,843	0	-
4175 Office Expenses				
3400 Other Funds Ltd	1,445,827	1,445,827	0	-
4200 Telecommunications				
3400 Other Funds Ltd	2,093,496	2,093,496	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	1,915,816	1,915,816	0	-
4250 Data Processing				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	610,694	610,694	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	135,093	135,093	0	-
4300 Professional Services				
3400 Other Funds Ltd	24,658,373	24,658,373	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	2,011,886	2,011,886	0	-
4325 Attorney General				
3400 Other Funds Ltd	2,540,522	2,540,522	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	931,279	931,279	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	386,143	386,143	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	5,487,872	5,487,872	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	2,163,992	2,163,992	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	6,570,508	6,570,508	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	193,877,748	193,877,748	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	3,567,548	3,567,548	0	-
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,418,870	4,418,870	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	488,888	488,888	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	4,170,984	4,170,984	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	261,646,105	261,646,105	0	-
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	27,539	27,539	0	-
5200 Technical Equipment				
3400 Other Funds Ltd	2,560,939	2,560,939	0	-
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	100,737	100,737	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	705,728	705,728	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	248,196	248,196	0	-
5700 Building Structures				
3400 Other Funds Ltd	323,701	323,701	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	756,646	756,646	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	4,723,486	4,723,486	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	6,728,746	6,728,746	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	7,639,354	7,639,354	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	594,881	594,881	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	217,155	217,155	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	803,474	803,474	0	-
6635 Spc Pmt to Fish/Wildlife, Dept of				
3400 Other Funds Ltd	898,755	898,755	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	16,882,365	16,882,365	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	446,716,492	446,716,492	0	-
ENDING BALANCE				
3400 Other Funds Ltd	375,308,846	359,827,395	(15,481,451)	-4.12%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	594	586	(8)	-1.35%
8180 Position Reconciliation	-	8	8	100.00%
TOTAL AUTHORIZED POSITIONS	**594**	**594**	**0**	**-**
AUTHORIZED FTE				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	582.93	574.74	(8.19)	-1.40%
8280 FTE Reconciliation	-	8.19	8.19	100.00%
TOTAL AUTHORIZED FTE	**582.93**	**582.93**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	142,668,633	142,668,633	0	-
BOND SALES				
0565 Lottery Bonds				
3400 Other Funds Ltd	-	6,202,928	6,202,928	100.00%
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	112,500,030	112,500,030	0	-
1050 Transfer In Other				
3400 Other Funds Ltd	47,910,995	47,910,995	0	-
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	5,000,000	5,000,000	100.00%
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	160,411,025	165,411,025	5,000,000	3.12%
TOTAL REVENUES				
3400 Other Funds Ltd	303,079,658	314,282,586	11,202,928	3.70%
AVAILABLE REVENUES				
3400 Other Funds Ltd	303,079,658	314,282,586	11,202,928	3.70%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	10,167,096	10,174,344	7,248	0.07%
3170 Overtime Payments				
3400 Other Funds Ltd	434,748	434,748	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	10,601,844	10,609,092	7,248	0.07%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	3,132	3,132	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	1,816,099	1,817,341	1,242	0.07%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	557,976	557,976	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	811,041	811,596	555	0.07%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	2,484	2,484	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	59,497	59,497	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	2,064,528	2,064,528	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	5,314,757	5,316,554	1,797	0.03%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(177,687)	(177,687)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(9,045)	(9,045)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(177,687)	(186,732)	(9,045)	-5.09%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	15,738,914	15,738,914	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	82,939	82,939	0	-
4150 Employee Training				
3400 Other Funds Ltd	8,737	8,737	0	-
4175 Office Expenses				
3400 Other Funds Ltd	33,932	33,932	0	-
4200 Telecommunications				
3400 Other Funds Ltd	9,086	9,086	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	16,253	16,253	0	-
4300 Professional Services				
3400 Other Funds Ltd	71,190,011	71,190,011	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	6,044	6,044	0	-
4325 Attorney General				
3400 Other Funds Ltd	12,136	12,136	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	29,248	29,248	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	14,898	14,898	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	66,622,071	66,622,071	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	159,869	159,869	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	617,675	617,675	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	15,668	15,668	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	138,818,567	138,818,567	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	21,163,224	21,163,224	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	24,557,434	24,557,434	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	3,061,861	3,061,861	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	1,357,267	1,357,267	0	-
6085 Other Special Payments				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,233,903	4,233,903	0	-
6340 Spc Pmt to Environmental Quality				
3400 Other Funds Ltd	599,858	599,858	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	54,973,547	54,973,547	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	209,531,028	209,531,028	0	-
ENDING BALANCE				
3400 Other Funds Ltd	93,548,630	104,751,558	11,202,928	11.98%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	54	54	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	54.00	54.00	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	2,536,246	2,536,246	0	-
0260 Vehicle Licenses				
3400 Other Funds Ltd	919,982,540	919,982,540	0	-
0265 Drivers Licenses				
3400 Other Funds Ltd	99,865,085	99,865,085	0	-
0270 Transportation Lic and Fees				
3400 Other Funds Ltd	4,708,653	4,708,653	0	-
TOTAL LICENSES AND FEES				
3400 Other Funds Ltd	1,027,092,524	1,027,092,524	0	-
FINES, RENTS AND ROYALTIES				
0505 Fines and Forfeitures				
3400 Other Funds Ltd	2,863,752	2,863,752	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	6,823,467	6,823,467	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	130,866	130,866	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	2,204,752	2,204,752	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	755,779	755,779	0	-
1340 Tsfr From Environmental Quality				
3400 Other Funds Ltd	212,975	212,975	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	968,754	968,754	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	1,037,879,363	1,037,879,363	0	-
6400 Federal Funds Ltd	2,204,752	2,204,752	0	-
TOTAL REVENUES	**$1,040,084,115**	**$1,040,084,115**	**0**	**-**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(450,664,797)	(446,745,070)	3,919,727	0.87%
2050 Transfer to Other				
3400 Other Funds Ltd	(25,978,732)	(25,978,732)	0	-
2070 Transfer to Cities				
3400 Other Funds Ltd	(113,972,119)	(113,972,119)	0	-
2080 Transfer to Counties				
3400 Other Funds Ltd	(152,859,830)	(152,859,830)	0	-
2123 Tsfr To OR Business Development				
3400 Other Funds Ltd	(745,634)	(745,634)	0	-
2274 Tsfr To Veterans' Affairs				
3400 Other Funds Ltd	(234,221)	(234,221)	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2340 Tsfr To Environmental Quality				
3400 Other Funds Ltd	(1,403,744)	(1,403,744)	0	-
2634 Tsfr To Parks and Rec Dept				
3400 Other Funds Ltd	(39,176,659)	(39,176,659)	0	-
2691 Tsfr To Watershd Enhance Bd				
3400 Other Funds Ltd	(373,574)	(373,574)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(785,409,310)	(781,489,583)	3,919,727	0.50%
AVAILABLE REVENUES				
3400 Other Funds Ltd	252,470,053	256,389,780	3,919,727	1.55%
6400 Federal Funds Ltd	2,204,752	2,204,752	0	-
TOTAL AVAILABLE REVENUES	**$254,674,805**	**$258,594,532**	**$3,919,727**	**1.54%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	95,353,116	95,817,719	464,603	0.49%
3160 Temporary Appointments				
3400 Other Funds Ltd	1,688,041	1,688,041	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	324,874	324,874	0	-
3180 Shift Differential				
3400 Other Funds Ltd	22,848	22,848	0	-
3190 All Other Differential				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	412,348	412,348	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	97,801,227	98,265,830	464,603	0.48%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	49,851	49,691	(160)	-0.32%
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	16,464,178	16,543,767	79,589	0.48%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	4,877,636	4,877,636	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	7,475,180	7,510,733	35,553	0.48%
3240 Unemployment Assessments				
3400 Other Funds Ltd	170,605	170,605	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	39,537	39,410	(127)	-0.32%
3260 Mass Transit Tax				
3400 Other Funds Ltd	529,359	529,359	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	32,860,404	32,755,266	(105,138)	-0.32%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	62,466,750	62,476,467	9,717	0.02%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,573,799)	(1,573,799)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(474,320)	(474,320)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(1,573,799)	(2,048,119)	(474,320)	-30.14%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	158,694,178	158,694,178	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	717,397	717,397	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	22,815	22,815	0	-
4150 Employee Training				
3400 Other Funds Ltd	328,372	328,372	0	-
4175 Office Expenses				
3400 Other Funds Ltd	10,495,834	10,495,834	0	-
4200 Telecommunications				
3400 Other Funds Ltd	1,565,347	1,565,347	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	867,536	867,536	0	-
4250 Data Processing				
3400 Other Funds Ltd	60,849	60,849	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	445,964	445,964	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
3400 Other Funds Ltd	8,918,853	8,918,853	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	4,669,551	4,669,551	0	-
6400 Federal Funds Ltd	774,623	774,623	0	-
All Funds	5,444,174	5,444,174	0	-
4325 Attorney General				
3400 Other Funds Ltd	2,184,279	2,184,279	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	160,854	160,854	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	70,674	70,674	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	7,501,746	7,501,746	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	1,227,273	1,227,273	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	2,868,752	2,868,752	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	24,584,288	24,584,288	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,045,354	1,045,354	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	8,843,139	8,843,139	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	454,560	454,560	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	1,873,242	1,873,242	0	-
6400 Federal Funds Ltd	1,328,835	1,328,835	0	-
All Funds	3,202,077	3,202,077	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	78,906,679	78,906,679	0	-
6400 Federal Funds Ltd	2,103,458	2,103,458	0	-
TOTAL SERVICES & SUPPLIES	**$81,010,137**	**$81,010,137**	**0**	**-**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	257,116	257,116	0	-
5200 Technical Equipment				
3400 Other Funds Ltd	37,868	37,868	0	-
5400 Automotive and Aircraft				
3400 Other Funds Ltd	152,997	152,997	0	-
5700 Building Structures				
3400 Other Funds Ltd	33,696	33,696	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	15,915,840	15,915,840	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	16,397,517	16,397,517	0	-
TOTAL EXPENDITURES				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	253,998,374	253,998,374	0	-
6400 Federal Funds Ltd	2,103,458	2,103,458	0	-
TOTAL EXPENDITURES	**$256,101,832**	**$256,101,832**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	(1,528,321)	2,391,406	3,919,727	256.47%
6400 Federal Funds Ltd	101,294	101,294	0	-
TOTAL ENDING BALANCE	**($1,427,027)**	**$2,492,700**	**$3,919,727**	**274.68%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	879	878	(1)	-0.11%
8180 Position Reconciliation	-	1	1	100.00%
TOTAL AUTHORIZED POSITIONS	**879**	**879**	**0**	**-**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	859.50	856.75	(2.75)	-0.32%
8280 FTE Reconciliation	-	2.75	2.75	100.00%
TOTAL AUTHORIZED FTE	**859.50**	**859.50**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TAXES				
0180 Weight-Mile Taxes				
3400 Other Funds Ltd	858,141,782	858,141,782	0	-
LICENSES AND FEES				
0205 Business Lic and Fees				
3400 Other Funds Ltd	3,023,000	3,023,000	0	-
0270 Transportation Lic and Fees				
3400 Other Funds Ltd	102,818,228	102,818,228	0	-
TOTAL LICENSES AND FEES				
3400 Other Funds Ltd	105,841,228	105,841,228	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	8,000,000	8,000,000	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	963,983,010	963,983,010	0	-
6400 Federal Funds Ltd	8,000,000	8,000,000	0	-
TOTAL REVENUES	**$971,983,010**	**$971,983,010**	**0**	**-**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(527,557,057)	(527,557,057)	0	-
2070 Transfer to Cities				
3400 Other Funds Ltd	(145,668,902)	(145,668,902)	0	-
2080 Transfer to Counties				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(213,084,038)	(213,084,038)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(886,309,997)	(886,309,997)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	77,673,013	77,673,013	0	-
6400 Federal Funds Ltd	8,000,000	8,000,000	0	-
TOTAL AVAILABLE REVENUES	**$85,673,013**	**$85,673,013**	**0**	**-**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	37,344,941	37,275,221	(69,720)	-0.19%
3160 Temporary Appointments				
3400 Other Funds Ltd	77,068	77,068	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	403,768	403,768	0	-
3180 Shift Differential				
3400 Other Funds Ltd	54,679	54,679	0	-
3190 All Other Differential				
3400 Other Funds Ltd	146,296	146,296	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	38,026,752	37,957,032	(69,720)	-0.18%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	16,965	16,907	(58)	-0.34%
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	6,500,777	6,488,834	(11,943)	-0.18%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,929,348	1,929,348	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,906,876	2,901,542	(5,334)	-0.18%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	13,455	13,409	(46)	-0.34%
3260 Mass Transit Tax				
3400 Other Funds Ltd	205,990	205,990	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	11,182,860	11,144,628	(38,232)	-0.34%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	22,756,271	22,700,658	(55,613)	-0.24%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(786,900)	(786,900)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	125,333	125,333	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(786,900)	(661,567)	125,333	15.93%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	59,996,123	59,996,123	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	385,694	385,694	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	114,808	114,808	0	-
4150 Employee Training				
3400 Other Funds Ltd	52,299	52,299	0	-
4175 Office Expenses				
3400 Other Funds Ltd	2,112,555	2,112,555	0	-
4200 Telecommunications				
3400 Other Funds Ltd	456,893	456,893	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	153,293	153,293	0	-
4300 Professional Services				
3400 Other Funds Ltd	957,538	957,538	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	1,010,860	1,010,860	0	-
4325 Attorney General				
3400 Other Funds Ltd	165,019	165,019	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	53,039	53,039	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	194,635	194,635	0	-
4425 Facilities Rental and Taxes				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,125,552	2,125,552	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	396,990	396,990	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	2,283,996	2,283,996	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,261,916	1,261,916	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	422,745	422,745	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,876,710	2,876,710	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	16,170	16,170	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	658,369	658,369	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	15,699,081	15,699,081	0	-
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	403,234	403,234	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	11,671	11,671	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	414,905	414,905	0	-

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Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES				
3400 Other Funds Ltd	76,110,109	76,110,109	0	-
ENDING BALANCE				
3400 Other Funds Ltd	1,562,904	1,562,904	0	-
6400 Federal Funds Ltd	8,000,000	8,000,000	0	-
TOTAL ENDING BALANCE	**$9,562,904**	**$9,562,904**	**0**	**-**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	293	292	(1)	-0.34%
8180 Position Reconciliation	-	1	1	100.00%
TOTAL AUTHORIZED POSITIONS	**293**	**293**	**0**	**-**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	292.48	291.48	(1.00)	-0.34%
8280 FTE Reconciliation	-	1.00	1.00	100.00%
TOTAL AUTHORIZED FTE	**292.48**	**292.48**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	104,459,484	104,459,484	0	-
0030 Beginning Balance Adjustment				
4400 Lottery Funds Ltd	-	300,000	300,000	100.00%
TOTAL BEGINNING BALANCE				
4400 Lottery Funds Ltd	-	300,000	300,000	100.00%
3400 Other Funds Ltd	104,459,484	104,459,484	0	-
TOTAL BEGINNING BALANCE	**$104,459,484**	**$104,759,484**	**$300,000**	**0.29%**
REVENUE CATEGORIES				
TAXES				
0115 Gross Receipts Business Taxes/Fees				
3400 Other Funds Ltd	5,800,000	5,800,000	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	85,605,588	85,605,588	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	158,000	158,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	442,439	442,439	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	115,481,239	115,481,239	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	109,507,853	109,507,853	0	-
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	7,349,960	7,349,960	100.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	273,209,667	273,209,667	0	-
1274 Tsfr From Veterans' Affairs				
4400 Lottery Funds Ltd	-	650,000	650,000	100.00%
TOTAL TRANSFERS IN				
4400 Lottery Funds Ltd	-	650,000	650,000	100.00%
3400 Other Funds Ltd	382,717,520	390,067,480	7,349,960	1.92%
TOTAL TRANSFERS IN	**$382,717,520**	**$390,717,480**	**$7,999,960**	**2.09%**
TOTAL REVENUES				
4400 Lottery Funds Ltd	-	650,000	650,000	100.00%
3400 Other Funds Ltd	474,723,547	482,073,507	7,349,960	1.55%
6400 Federal Funds Ltd	115,481,239	115,481,239	0	-
TOTAL REVENUES	**$590,204,786**	**$598,204,746**	**$7,999,960**	**1.36%**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(16,325,064)	(16,325,064)	0	-
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	-	950,000	950,000	100.00%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	562,857,967	570,207,927	7,349,960	1.31%
6400 Federal Funds Ltd	115,481,239	115,481,239	0	-
TOTAL AVAILABLE REVENUES	**$678,339,206**	**$686,639,166**	**$8,299,960**	**1.22%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	54,632,792	54,786,357	153,565	0.28%
6400 Federal Funds Ltd	2,017,945	2,037,779	19,834	0.98%
All Funds	56,650,737	56,824,136	173,399	0.31%
3160 Temporary Appointments				
3400 Other Funds Ltd	526,221	526,221	0	-
6400 Federal Funds Ltd	17,367	17,367	0	-
All Funds	543,588	543,588	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	684,986	684,986	0	-
3180 Shift Differential				
3400 Other Funds Ltd	1,346	1,346	0	-
3190 All Other Differential				
3400 Other Funds Ltd	217,719	217,719	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	56,063,064	56,216,629	153,565	0.27%
6400 Federal Funds Ltd	2,035,312	2,055,146	19,834	0.97%
TOTAL SALARIES & WAGES	**$58,098,376**	**$58,271,775**	**$173,399**	**0.30%**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	17,678	17,717	39	0.22%
6400 Federal Funds Ltd	725	725	0	-
All Funds	18,403	18,442	39	0.21%
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	9,513,263	9,539,569	26,306	0.28%
6400 Federal Funds Ltd	345,282	348,680	3,398	0.98%
All Funds	9,858,545	9,888,249	29,704	0.30%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	2,778,236	2,778,236	0	-
6400 Federal Funds Ltd	100,921	100,921	0	-
All Funds	2,879,157	2,879,157	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	4,279,158	4,290,906	11,748	0.27%
6400 Federal Funds Ltd	154,406	155,923	1,517	0.98%
All Funds	4,433,564	4,446,829	13,265	0.30%
3240 Unemployment Assessments				
3400 Other Funds Ltd	1,748	1,748	0	-
6400 Federal Funds Ltd	1,911	1,911	0	-
All Funds	3,659	3,659	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	14,016	14,047	31	0.22%
6400 Federal Funds Ltd	579	579	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	14,595	14,626	31	0.21%
3260 Mass Transit Tax				
3400 Other Funds Ltd	299,133	299,133	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	11,652,626	11,678,114	25,488	0.22%
6400 Federal Funds Ltd	479,662	479,662	0	-
All Funds	12,132,288	12,157,776	25,488	0.21%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	28,555,858	28,619,470	63,612	0.22%
6400 Federal Funds Ltd	1,083,486	1,088,401	4,915	0.45%
TOTAL OTHER PAYROLL EXPENSES	**$29,639,344**	**$29,707,871**	**$68,527**	**0.23%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(527,648)	(527,648)	0	-
6400 Federal Funds Ltd	(30,797)	(30,797)	0	-
All Funds	(558,445)	(558,445)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(217,177)	(217,177)	100.00%
6400 Federal Funds Ltd	-	(24,749)	(24,749)	100.00%
All Funds	-	(241,926)	(241,926)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(527,648)	(744,825)	(217,177)	-41.16%
6400 Federal Funds Ltd	(30,797)	(55,546)	(24,749)	-80.36%
TOTAL P.S. BUDGET ADJUSTMENTS	**($558,445)**	**($800,371)**	**($241,926)**	**-43.32%**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	84,091,274	84,091,274	0	-
6400 Federal Funds Ltd	3,088,001	3,088,001	0	-
TOTAL PERSONAL SERVICES	**$87,179,275**	**$87,179,275**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	833,815	833,815	0	-
6400 Federal Funds Ltd	94,787	94,787	0	-
All Funds	928,602	928,602	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	108,110	108,110	0	-
6400 Federal Funds Ltd	101,163	101,163	0	-
All Funds	209,273	209,273	0	-
4150 Employee Training				
3400 Other Funds Ltd	360,460	360,460	0	-
6400 Federal Funds Ltd	49,673	49,673	0	-
All Funds	410,133	410,133	0	-
4175 Office Expenses				
3400 Other Funds Ltd	990,187	990,187	0	-
6400 Federal Funds Ltd	197,769	197,769	0	-
All Funds	1,187,956	1,187,956	0	-
4200 Telecommunications				
3400 Other Funds Ltd	943,489	943,489	0	-
6400 Federal Funds Ltd	33,008	33,008	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	976,497	976,497	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	10,357	10,357	0	-
4250 Data Processing				
3400 Other Funds Ltd	1,819,905	1,819,905	0	-
6400 Federal Funds Ltd	84,280	84,280	0	-
All Funds	1,904,185	1,904,185	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	254,903	254,903	0	-
6400 Federal Funds Ltd	273,778	273,778	0	-
All Funds	528,681	528,681	0	-
4300 Professional Services				
3400 Other Funds Ltd	39,264,786	39,264,786	0	-
6400 Federal Funds Ltd	5,824,791	5,824,791	0	-
All Funds	45,089,577	45,089,577	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	2,297,794	2,297,794	0	-
4325 Attorney General				
3400 Other Funds Ltd	1,209,337	1,209,337	0	-
6400 Federal Funds Ltd	1,310,445	1,310,445	0	-
All Funds	2,519,782	2,519,782	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	81,768	81,768	0	-
6400 Federal Funds Ltd	7,775	7,775	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	89,543	89,543	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	79,154	79,154	0	-
6400 Federal Funds Ltd	10,893	10,893	0	-
All Funds	90,047	90,047	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	119,113	119,113	0	-
6400 Federal Funds Ltd	143,708	143,708	0	-
All Funds	262,821	262,821	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	247,059	247,059	0	-
6400 Federal Funds Ltd	14,205	14,205	0	-
All Funds	261,264	261,264	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	581,256	581,256	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	42,767,851	42,767,851	0	-
6400 Federal Funds Ltd	5,636,531	5,636,531	0	-
All Funds	48,404,382	48,404,382	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	2,861,178	2,861,178	0	-
6400 Federal Funds Ltd	423,955	423,955	0	-
All Funds	3,285,133	3,285,133	0	-
4625 Other COP Costs				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	553,234	553,234	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,534,479	1,534,479	0	-
6400 Federal Funds Ltd	482,130	482,130	0	-
All Funds	2,016,609	2,016,609	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	54,513	54,513	0	-
6400 Federal Funds Ltd	72,209	72,209	0	-
All Funds	126,722	126,722	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	277,142	277,142	0	-
6400 Federal Funds Ltd	17,215	17,215	0	-
All Funds	294,357	294,357	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	97,249,890	97,249,890	0	-
6400 Federal Funds Ltd	14,778,315	14,778,315	0	-
TOTAL SERVICES & SUPPLIES	**$112,028,205**	**$112,028,205**	**0**	**-**
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	117,476	117,476	0	-
5400 Automotive and Aircraft				
3400 Other Funds Ltd	135,524	135,524	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	25,368	25,368	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5600 Data Processing Hardware				
3400 Other Funds Ltd	165,380	165,380	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	76,769	76,769	0	-
6400 Federal Funds Ltd	104,369	104,369	0	-
All Funds	181,138	181,138	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	520,517	520,517	0	-
6400 Federal Funds Ltd	104,369	104,369	0	-
TOTAL CAPITAL OUTLAY	**$624,886**	**$624,886**	**0**	**-**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	11,300,898	11,300,898	0	-
6400 Federal Funds Ltd	16,595,239	16,595,239	0	-
All Funds	27,896,137	27,896,137	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	53,823,980	53,823,980	0	-
6400 Federal Funds Ltd	18,209,646	18,209,646	0	-
All Funds	72,033,626	72,033,626	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	223,708,165	223,708,165	0	-
6400 Federal Funds Ltd	36,560,093	36,560,093	0	-
All Funds	260,268,258	260,268,258	0	-
6030 Dist to Non-Gov Units				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	39,911,094	39,911,094	0	-
6400 Federal Funds Ltd	16,774,945	16,774,945	0	-
All Funds	56,686,039	56,686,039	0	-
6035 Dist to Individuals				
6400 Federal Funds Ltd	408,158	408,158	0	-
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	1,555,794	1,555,794	0	-
6400 Federal Funds Ltd	863	863	0	-
All Funds	1,556,657	1,556,657	0	-
6048 Spc Pmt to Public Universities				
3400 Other Funds Ltd	3,370,333	3,370,333	0	-
6400 Federal Funds Ltd	581,514	581,514	0	-
All Funds	3,951,847	3,951,847	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	816,401	816,401	0	-
6400 Federal Funds Ltd	797,573	797,573	0	-
All Funds	1,613,974	1,613,974	0	-
6100 Spc Pmt to Human Svcs, Dept of				
3400 Other Funds Ltd	50,000	50,000	0	-
6137 Spc Pmt to Justice, Dept of				
6400 Federal Funds Ltd	512,000	512,000	0	-
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	2,538,644	2,538,644	0	-
6400 Federal Funds Ltd	2,831,716	2,831,716	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	5,370,360	5,370,360	0	-
6259 Spc Pmt to Pub Safety Stds/Trng				
6400 Federal Funds Ltd	360,000	360,000	0	-
6581 Spc Pmt to Education, Dept of				
3400 Other Funds Ltd	144,130	144,130	0	-
6660 Spc Pmt to Land Conservation Dev				
3400 Other Funds Ltd	548,880	548,880	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	337,768,319	337,768,319	0	-
6400 Federal Funds Ltd	93,631,747	93,631,747	0	-
TOTAL SPECIAL PAYMENTS	**$431,400,066**	**$431,400,066**	**0**	**-**
TOTAL EXPENDITURES				
3400 Other Funds Ltd	519,630,000	519,630,000	0	-
6400 Federal Funds Ltd	111,602,432	111,602,432	0	-
TOTAL EXPENDITURES	**$631,232,432**	**$631,232,432**	**0**	**-**
ENDING BALANCE				
4400 Lottery Funds Ltd	-	950,000	950,000	100.00%
3400 Other Funds Ltd	43,227,967	50,577,927	7,349,960	17.00%
6400 Federal Funds Ltd	3,878,807	3,878,807	0	-
TOTAL ENDING BALANCE	**$47,106,774**	**$55,406,734**	**$8,299,960**	**17.62%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	325	325	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	317.31	317.95	0.64	0.20%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8280 FTE Reconciliation	-	(0.64)	(0.64)	100.00%
TOTAL AUTHORIZED FTE	**317.31**	**317.31**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	46,358,069	46,358,069	0	-
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	67,163,500	67,163,500	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	201,769	201,769	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	63,773,027	63,773,027	0	-
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	34,200,000	34,200,000	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	97,973,027	101,973,027	4,000,000	4.08%
TOTAL REVENUES				
3400 Other Funds Ltd	165,136,527	169,136,527	4,000,000	2.42%
6400 Federal Funds Ltd	201,769	201,769	0	-
TOTAL REVENUES	**$165,338,296**	**$169,338,296**	**$4,000,000**	**2.42%**
TRANSFERS OUT				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(14,726,683)	(14,726,683)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	196,767,913	200,767,913	4,000,000	2.03%
6400 Federal Funds Ltd	201,769	201,769	0	-
TOTAL AVAILABLE REVENUES	**$196,969,682**	**$200,969,682**	**$4,000,000**	**2.03%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	41,640,345	41,675,577	35,232	0.08%
6400 Federal Funds Ltd	108,456	108,456	0	-
All Funds	41,748,801	41,784,033	35,232	0.08%
3160 Temporary Appointments				
3400 Other Funds Ltd	418,150	418,150	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	640,740	640,740	0	-
3180 Shift Differential				
3400 Other Funds Ltd	1,346	1,346	0	-
3190 All Other Differential				
3400 Other Funds Ltd	217,719	217,719	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	42,918,300	42,953,532	35,232	0.08%
6400 Federal Funds Ltd	108,456	108,456	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SALARIES & WAGES	**$43,026,756**	**$43,061,988**	**$35,232**	**0.08%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	13,415	13,415	0	-
6400 Federal Funds Ltd	58	58	0	-
All Funds	13,473	13,473	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	7,280,304	7,286,340	6,036	0.08%
6400 Federal Funds Ltd	18,579	18,579	0	-
All Funds	7,298,883	7,304,919	6,036	0.08%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	2,128,008	2,128,008	0	-
6400 Federal Funds Ltd	5,540	5,540	0	-
All Funds	2,133,548	2,133,548	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	3,276,601	3,279,297	2,696	0.08%
6400 Federal Funds Ltd	8,297	8,297	0	-
All Funds	3,284,898	3,287,594	2,696	0.08%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	10,639	10,639	0	-
6400 Federal Funds Ltd	46	46	0	-
All Funds	10,685	10,685	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	229,243	229,243	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3270 Flexible Benefits				
3400 Other Funds Ltd	8,844,336	8,844,336	0	-
6400 Federal Funds Ltd	38,232	38,232	0	-
All Funds	8,882,568	8,882,568	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	21,782,546	21,791,278	8,732	0.04%
6400 Federal Funds Ltd	70,752	70,752	0	-
TOTAL OTHER PAYROLL EXPENSES	**$21,853,298**	**$21,862,030**	**$8,732**	**0.04%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(353,895)	(353,895)	0	-
6400 Federal Funds Ltd	(1,479)	(1,479)	0	-
All Funds	(355,374)	(355,374)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(43,964)	(43,964)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(353,895)	(397,859)	(43,964)	-12.42%
6400 Federal Funds Ltd	(1,479)	(1,479)	0	-
TOTAL P.S. BUDGET ADJUSTMENTS	**($355,374)**	**($399,338)**	**($43,964)**	**-12.37%**
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	64,346,951	64,346,951	0	-
6400 Federal Funds Ltd	177,729	177,729	0	-
TOTAL PERSONAL SERVICES	**$64,524,680**	**$64,524,680**	**0**	**-**
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
3400 Other Funds Ltd	598,289	598,289	0	-
6400 Federal Funds Ltd	555	555	0	-
All Funds	598,844	598,844	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	50,653	50,653	0	-
6400 Federal Funds Ltd	3,326	3,326	0	-
All Funds	53,979	53,979	0	-
4150 Employee Training				
3400 Other Funds Ltd	304,952	304,952	0	-
6400 Federal Funds Ltd	10,968	10,968	0	-
All Funds	315,920	315,920	0	-
4175 Office Expenses				
3400 Other Funds Ltd	836,764	836,764	0	-
6400 Federal Funds Ltd	3,159	3,159	0	-
All Funds	839,923	839,923	0	-
4200 Telecommunications				
3400 Other Funds Ltd	815,754	815,754	0	-
6400 Federal Funds Ltd	2,834	2,834	0	-
All Funds	818,588	818,588	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	10,357	10,357	0	-
4250 Data Processing				
3400 Other Funds Ltd	1,734,940	1,734,940	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	7,436	7,436	0	-
All Funds	1,742,376	1,742,376	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	76,972	76,972	0	-
6400 Federal Funds Ltd	2,788	2,788	0	-
All Funds	79,760	79,760	0	-
4300 Professional Services				
3400 Other Funds Ltd	31,946,974	31,946,974	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	2,297,794	2,297,794	0	-
4325 Attorney General				
3400 Other Funds Ltd	294,786	294,786	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	67,728	67,728	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	52,859	52,859	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	220,929	220,929	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	371,530	371,530	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	6,492,629	6,492,629	0	-
6400 Federal Funds Ltd	164	164	0	-
All Funds	6,492,793	6,492,793	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,493,779	1,493,779	0	-
6400 Federal Funds Ltd	4,312	4,312	0	-
All Funds	1,498,091	1,498,091	0	-
4625 Other COP Costs				
3400 Other Funds Ltd	433,693	433,693	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,447,238	1,447,238	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	50,144	50,144	0	-
6400 Federal Funds Ltd	4,927	4,927	0	-
All Funds	55,071	55,071	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	224,301	224,301	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	49,823,065	49,823,065	0	-
6400 Federal Funds Ltd	40,469	40,469	0	-
TOTAL SERVICES & SUPPLIES	**$49,863,534**	**$49,863,534**	**0**	**-**
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	117,476	117,476	0	-
5400 Automotive and Aircraft				
3400 Other Funds Ltd	103,637	103,637	0	-
5550 Data Processing Software				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	25,368	25,368	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	165,380	165,380	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	25,968	25,968	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	437,829	437,829	0	-
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	4,572,573	4,572,573	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	5,479,086	5,479,086	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	41,860,887	41,860,887	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	22,088,523	22,088,523	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	692,306	692,306	0	-
6660 Spc Pmt to Land Conservation Dev				
3400 Other Funds Ltd	548,880	548,880	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	75,242,255	75,242,255	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	189,850,100	189,850,100	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	218,198	218,198	0	-
TOTAL EXPENDITURES	**$190,068,298**	**$190,068,298**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	6,917,813	10,917,813	4,000,000	57.82%
6400 Federal Funds Ltd	(16,429)	(16,429)	0	-
TOTAL ENDING BALANCE	**$6,901,384**	**$10,901,384**	**$4,000,000**	**57.96%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	240	240	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	232.31	232.31	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	29,074,493	29,074,493	0	-
0030 Beginning Balance Adjustment				
4400 Lottery Funds Ltd	-	300,000	300,000	100.00%
TOTAL BEGINNING BALANCE				
4400 Lottery Funds Ltd	-	300,000	300,000	100.00%
3400 Other Funds Ltd	29,074,493	29,074,493	0	-
TOTAL BEGINNING BALANCE	**$29,074,493**	**$29,374,493**	**$300,000**	**1.03%**
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	6,006,088	6,006,088	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	223,000	223,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	76,886,503	76,886,503	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	11,771,068	11,771,068	0	-
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	239,009,667	239,009,667	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
1274 Tsfr From Veterans' Affairs				
4400 Lottery Funds Ltd	-	650,000	650,000	100.00%
TOTAL TRANSFERS IN				
4400 Lottery Funds Ltd	-	650,000	650,000	100.00%
3400 Other Funds Ltd	250,780,735	250,780,735	0	-
TOTAL TRANSFERS IN	**$250,780,735**	**$251,430,735**	**$650,000**	**0.26%**
TOTAL REVENUES				
4400 Lottery Funds Ltd	-	650,000	650,000	100.00%
3400 Other Funds Ltd	257,009,823	257,009,823	0	-
6400 Federal Funds Ltd	76,886,503	76,886,503	0	-
TOTAL REVENUES	**$333,896,326**	**$334,546,326**	**$650,000**	**0.19%**
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	-	950,000	950,000	100.00%
3400 Other Funds Ltd	286,084,316	286,084,316	0	-
6400 Federal Funds Ltd	76,886,503	76,886,503	0	-
TOTAL AVAILABLE REVENUES	**$362,970,819**	**$363,920,819**	**$950,000**	**0.26%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	4,032,744	4,146,119	113,375	2.81%
3160 Temporary Appointments				
3400 Other Funds Ltd	46,261	46,261	0	-
3170 Overtime Payments				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	7,673	7,673	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	4,086,678	4,200,053	113,375	2.77%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	1,450	1,489	39	2.69%
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	692,122	711,543	19,421	2.81%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	189,852	189,852	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	312,635	321,308	8,673	2.77%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	1,150	1,181	31	2.70%
3260 Mass Transit Tax				
3400 Other Funds Ltd	20,491	20,491	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	955,800	981,288	25,488	2.67%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	2,173,500	2,227,152	53,652	2.47%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(76,152)	(76,152)	0	-
3465 Reconciliation Adjustment				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(167,027)	(167,027)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(76,152)	(243,179)	(167,027)	-219.33%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	6,184,026	6,184,026	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	136,070	136,070	0	-
6400 Federal Funds Ltd	3,663	3,663	0	-
All Funds	139,733	139,733	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	26,321	26,321	0	-
6400 Federal Funds Ltd	2,007	2,007	0	-
All Funds	28,328	28,328	0	-
4150 Employee Training				
3400 Other Funds Ltd	26,991	26,991	0	-
6400 Federal Funds Ltd	4,332	4,332	0	-
All Funds	31,323	31,323	0	-
4175 Office Expenses				
3400 Other Funds Ltd	23,723	23,723	0	-
6400 Federal Funds Ltd	12,387	12,387	0	-
All Funds	36,110	36,110	0	-
4200 Telecommunications				
3400 Other Funds Ltd	57,894	57,894	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	4,000	4,000	0	-
All Funds	61,894	61,894	0	-
4250 Data Processing				
3400 Other Funds Ltd	37,225	37,225	0	-
6400 Federal Funds Ltd	11,837	11,837	0	-
All Funds	49,062	49,062	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	11,412	11,412	0	-
6400 Federal Funds Ltd	29,685	29,685	0	-
All Funds	41,097	41,097	0	-
4300 Professional Services				
3400 Other Funds Ltd	63,700	63,700	0	-
6400 Federal Funds Ltd	122,810	122,810	0	-
All Funds	186,510	186,510	0	-
4325 Attorney General				
3400 Other Funds Ltd	2,966	2,966	0	-
6400 Federal Funds Ltd	4,896	4,896	0	-
All Funds	7,862	7,862	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,096	2,096	0	-
6400 Federal Funds Ltd	1,871	1,871	0	-
All Funds	3,967	3,967	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,483	3,483	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4475 Facilities Maintenance				
3400 Other Funds Ltd	90,030	90,030	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,253,739	1,253,739	0	-
6400 Federal Funds Ltd	3,967,373	3,967,373	0	-
All Funds	5,221,112	5,221,112	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	628,197	628,197	0	-
6400 Federal Funds Ltd	5,124	5,124	0	-
All Funds	633,321	633,321	0	-
4625 Other COP Costs				
3400 Other Funds Ltd	119,541	119,541	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	24,950	24,950	0	-
6400 Federal Funds Ltd	35,406	35,406	0	-
All Funds	60,356	60,356	0	-
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	34,465	34,465	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	5,749	5,749	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,514,087	2,514,087	0	-
6400 Federal Funds Ltd	4,239,856	4,239,856	0	-
TOTAL SERVICES & SUPPLIES	**$6,753,943**	**$6,753,943**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	1,367,036	1,367,036	0	-
6400 Federal Funds Ltd	9,085,323	9,085,323	0	-
All Funds	10,452,359	10,452,359	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	47,732,737	47,732,737	0	-
6400 Federal Funds Ltd	16,873,181	16,873,181	0	-
All Funds	64,605,918	64,605,918	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	178,728,373	178,728,373	0	-
6400 Federal Funds Ltd	33,763,448	33,763,448	0	-
All Funds	212,491,821	212,491,821	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	10,971,284	10,971,284	0	-
6400 Federal Funds Ltd	9,338,229	9,338,229	0	-
All Funds	20,309,513	20,309,513	0	-
6035 Dist to Individuals				
6400 Federal Funds Ltd	408,158	408,158	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	55,435	55,435	0	-
6400 Federal Funds Ltd	38,896	38,896	0	-
All Funds	94,331	94,331	0	-
TOTAL SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	238,854,865	238,854,865	0	-
6400 Federal Funds Ltd	69,507,235	69,507,235	0	-
TOTAL SPECIAL PAYMENTS	**$308,362,100**	**$308,362,100**	**0**	**-**
TOTAL EXPENDITURES				
3400 Other Funds Ltd	247,552,978	247,552,978	0	-
6400 Federal Funds Ltd	73,747,091	73,747,091	0	-
TOTAL EXPENDITURES	**$321,300,069**	**$321,300,069**	**0**	**-**
ENDING BALANCE				
4400 Lottery Funds Ltd	-	950,000	950,000	100.00%
3400 Other Funds Ltd	38,531,338	38,531,338	0	-
6400 Federal Funds Ltd	3,139,412	3,139,412	0	-
TOTAL ENDING BALANCE	**$41,670,750**	**$42,620,750**	**$950,000**	**2.28%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	25	25	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	25.00	25.64	0.64	2.56%
8280 FTE Reconciliation	-	(0.64)	(0.64)	100.00%
TOTAL AUTHORIZED FTE	**25.00**	**25.00**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	19,026,922	19,026,922	0	-
REVENUE CATEGORIES				
TAXES				
0115 Gross Receipts Business Taxes/Fees				
3400 Other Funds Ltd	5,800,000	5,800,000	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	7,400,000	7,400,000	0	-
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	158,000	158,000	0	-
INTEREST EARNINGS				
0605 Interest Income				
3400 Other Funds Ltd	219,439	219,439	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	17,122,916	17,122,916	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	23,235,196	23,235,196	0	-
1107 Tsfr From Administrative Svcs				
3400 Other Funds Ltd	-	3,349,960	3,349,960	100.00%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	23,235,196	26,585,156	3,349,960	14.42%
TOTAL REVENUES				
3400 Other Funds Ltd	36,812,635	40,162,595	3,349,960	9.10%
6400 Federal Funds Ltd	17,122,916	17,122,916	0	-
TOTAL REVENUES	**$53,935,551**	**$57,285,511**	**$3,349,960**	**6.21%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	55,839,557	59,189,517	3,349,960	6.00%
6400 Federal Funds Ltd	17,122,916	17,122,916	0	-
TOTAL AVAILABLE REVENUES	**$72,962,473**	**$76,312,433**	**$3,349,960**	**4.59%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	6,492,672	6,492,672	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	49,930	49,930	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	32,877	32,877	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	6,575,479	6,575,479	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	1,914	1,914	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	1,117,826	1,117,826	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	328,587	328,587	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	500,865	500,865	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	1,518	1,518	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	35,288	35,288	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	1,261,656	1,261,656	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	3,247,654	3,247,654	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(50,768)	(50,768)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	9,772,365	9,772,365	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	59,691	59,691	0	-
6400 Federal Funds Ltd	2,287	2,287	0	-
All Funds	61,978	61,978	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4125 Out of State Travel				
3400 Other Funds Ltd	19,813	19,813	0	-
6400 Federal Funds Ltd	78,648	78,648	0	-
All Funds	98,461	98,461	0	-
4150 Employee Training				
3400 Other Funds Ltd	13,610	13,610	0	-
6400 Federal Funds Ltd	12,305	12,305	0	-
All Funds	25,915	25,915	0	-
4175 Office Expenses				
3400 Other Funds Ltd	39,153	39,153	0	-
6400 Federal Funds Ltd	491	491	0	-
All Funds	39,644	39,644	0	-
4200 Telecommunications				
3400 Other Funds Ltd	53,759	53,759	0	-
6400 Federal Funds Ltd	5,190	5,190	0	-
All Funds	58,949	58,949	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	17,593	17,593	0	-
6400 Federal Funds Ltd	539	539	0	-
All Funds	18,132	18,132	0	-
4300 Professional Services				
3400 Other Funds Ltd	7,215,802	7,215,802	0	-
6400 Federal Funds Ltd	4,078,560	4,078,560	0	-
All Funds	11,294,362	11,294,362	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4325 Attorney General				
3400 Other Funds Ltd	903,754	903,754	0	-
6400 Federal Funds Ltd	1,302,616	1,302,616	0	-
All Funds	2,206,370	2,206,370	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	10,849	10,849	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	593	593	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	18,001	18,001	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	119,696	119,696	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	34,975,639	34,975,639	0	-
6400 Federal Funds Ltd	865,961	865,961	0	-
All Funds	35,841,600	35,841,600	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	687,929	687,929	0	-
6400 Federal Funds Ltd	178,751	178,751	0	-
All Funds	866,680	866,680	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	28,549	28,549	0	-
6400 Federal Funds Ltd	2,043	2,043	0	-
All Funds	30,592	30,592	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	39,847	39,847	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	44,204,278	44,204,278	0	-
6400 Federal Funds Ltd	6,527,391	6,527,391	0	-
TOTAL SERVICES & SUPPLIES	**$50,731,669**	**$50,731,669**	**0**	**-**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	5,106,587	5,106,587	0	-
6400 Federal Funds Ltd	5,770,896	5,770,896	0	-
All Funds	10,877,483	10,877,483	0	-
6025 Dist to Other Gov Unit				
6400 Federal Funds Ltd	896,645	896,645	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	3,741,852	3,741,852	0	-
6400 Federal Funds Ltd	3,927,984	3,927,984	0	-
All Funds	7,669,836	7,669,836	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	8,848,439	8,848,439	0	-
6400 Federal Funds Ltd	10,595,525	10,595,525	0	-
TOTAL SPECIAL PAYMENTS	**$19,443,964**	**$19,443,964**	**0**	**-**
TOTAL EXPENDITURES				
3400 Other Funds Ltd	62,825,082	62,825,082	0	-
6400 Federal Funds Ltd	17,122,916	17,122,916	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$79,947,998**	**$79,947,998**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	(6,985,525)	(3,635,565)	3,349,960	47.96%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	33	33	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	33.00	33.00	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	10,000,000	10,000,000	0	-
REVENUE CATEGORIES				
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	5,036,000	5,036,000	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	21,270,051	21,270,051	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	10,728,562	10,728,562	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	15,764,562	15,764,562	0	-
6400 Federal Funds Ltd	21,270,051	21,270,051	0	-
TOTAL REVENUES	**$37,034,613**	**$37,034,613**	**0**	**-**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(1,598,381)	(1,598,381)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	24,166,181	24,166,181	0	-
6400 Federal Funds Ltd	21,270,051	21,270,051	0	-
TOTAL AVAILABLE REVENUES	**$45,436,232**	**$45,436,232**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	2,467,031	2,471,989	4,958	0.20%
6400 Federal Funds Ltd	1,909,489	1,929,323	19,834	1.04%
All Funds	4,376,520	4,401,312	24,792	0.57%
3160 Temporary Appointments				
3400 Other Funds Ltd	11,880	11,880	0	-
6400 Federal Funds Ltd	17,367	17,367	0	-
All Funds	29,247	29,247	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	3,696	3,696	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	2,482,607	2,487,565	4,958	0.20%
6400 Federal Funds Ltd	1,926,856	1,946,690	19,834	1.03%
TOTAL SALARIES & WAGES	**$4,409,463**	**$4,434,255**	**$24,792**	**0.56%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	899	899	0	-
6400 Federal Funds Ltd	667	667	0	-
All Funds	1,566	1,566	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	423,011	423,860	849	0.20%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	326,703	330,101	3,398	1.04%
All Funds	749,714	753,961	4,247	0.57%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	131,789	131,789	0	-
6400 Federal Funds Ltd	95,381	95,381	0	-
All Funds	227,170	227,170	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	189,057	189,436	379	0.20%
6400 Federal Funds Ltd	146,109	147,626	1,517	1.04%
All Funds	335,166	337,062	1,896	0.57%
3240 Unemployment Assessments				
3400 Other Funds Ltd	1,748	1,748	0	-
6400 Federal Funds Ltd	1,911	1,911	0	-
All Funds	3,659	3,659	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	709	709	0	-
6400 Federal Funds Ltd	533	533	0	-
All Funds	1,242	1,242	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	14,111	14,111	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	590,834	590,834	0	-
6400 Federal Funds Ltd	441,430	441,430	0	-
All Funds	1,032,264	1,032,264	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,352,158	1,353,386	1,228	0.09%
6400 Federal Funds Ltd	1,012,734	1,017,649	4,915	0.49%
TOTAL OTHER PAYROLL EXPENSES	**$2,364,892**	**$2,371,035**	**$6,143**	**0.26%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(46,833)	(46,833)	0	-
6400 Federal Funds Ltd	(29,318)	(29,318)	0	-
All Funds	(76,151)	(76,151)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(6,186)	(6,186)	100.00%
6400 Federal Funds Ltd	-	(24,749)	(24,749)	100.00%
All Funds	-	(30,935)	(30,935)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(46,833)	(53,019)	(6,186)	-13.21%
6400 Federal Funds Ltd	(29,318)	(54,067)	(24,749)	-84.42%
TOTAL P.S. BUDGET ADJUSTMENTS	**($76,151)**	**($107,086)**	**($30,935)**	**-40.62%**
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	3,787,932	3,787,932	0	-
6400 Federal Funds Ltd	2,910,272	2,910,272	0	-
TOTAL PERSONAL SERVICES	**$6,698,204**	**$6,698,204**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	39,765	39,765	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	88,282	88,282	0	-
All Funds	128,047	128,047	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	11,323	11,323	0	-
6400 Federal Funds Ltd	17,182	17,182	0	-
All Funds	28,505	28,505	0	-
4150 Employee Training				
3400 Other Funds Ltd	14,907	14,907	0	-
6400 Federal Funds Ltd	22,068	22,068	0	-
All Funds	36,975	36,975	0	-
4175 Office Expenses				
3400 Other Funds Ltd	90,547	90,547	0	-
6400 Federal Funds Ltd	181,732	181,732	0	-
All Funds	272,279	272,279	0	-
4200 Telecommunications				
3400 Other Funds Ltd	16,082	16,082	0	-
6400 Federal Funds Ltd	20,984	20,984	0	-
All Funds	37,066	37,066	0	-
4250 Data Processing				
3400 Other Funds Ltd	47,740	47,740	0	-
6400 Federal Funds Ltd	65,007	65,007	0	-
All Funds	112,747	112,747	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	148,926	148,926	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	240,766	240,766	0	-
All Funds	389,692	389,692	0	-
4300 Professional Services				
3400 Other Funds Ltd	38,310	38,310	0	-
6400 Federal Funds Ltd	1,623,421	1,623,421	0	-
All Funds	1,661,731	1,661,731	0	-
4325 Attorney General				
3400 Other Funds Ltd	7,831	7,831	0	-
6400 Federal Funds Ltd	2,933	2,933	0	-
All Funds	10,764	10,764	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	1,095	1,095	0	-
6400 Federal Funds Ltd	5,904	5,904	0	-
All Funds	6,999	6,999	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	22,219	22,219	0	-
6400 Federal Funds Ltd	10,893	10,893	0	-
All Funds	33,112	33,112	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	119,113	119,113	0	-
6400 Federal Funds Ltd	143,708	143,708	0	-
All Funds	262,821	262,821	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	8,129	8,129	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	14,205	14,205	0	-
All Funds	22,334	22,334	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	45,844	45,844	0	-
6400 Federal Funds Ltd	803,033	803,033	0	-
All Funds	848,877	848,877	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	51,273	51,273	0	-
6400 Federal Funds Ltd	235,768	235,768	0	-
All Funds	287,041	287,041	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	33,742	33,742	0	-
6400 Federal Funds Ltd	444,681	444,681	0	-
All Funds	478,423	478,423	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	4,369	4,369	0	-
6400 Federal Funds Ltd	32,817	32,817	0	-
All Funds	37,186	37,186	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	7,245	7,245	0	-
6400 Federal Funds Ltd	17,215	17,215	0	-
All Funds	24,460	24,460	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	708,460	708,460	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	3,970,599	3,970,599	0	-
TOTAL SERVICES & SUPPLIES	**$4,679,059**	**$4,679,059**	**0**	**-**
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	31,887	31,887	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	50,801	50,801	0	-
6400 Federal Funds Ltd	104,369	104,369	0	-
All Funds	155,170	155,170	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	82,688	82,688	0	-
6400 Federal Funds Ltd	104,369	104,369	0	-
TOTAL CAPITAL OUTLAY	**$187,057**	**$187,057**	**0**	**-**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	254,702	254,702	0	-
6400 Federal Funds Ltd	1,739,020	1,739,020	0	-
All Funds	1,993,722	1,993,722	0	-
6020 Dist to Counties				
3400 Other Funds Ltd	612,157	612,157	0	-
6400 Federal Funds Ltd	1,336,465	1,336,465	0	-
All Funds	1,948,622	1,948,622	0	-
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	3,118,905	3,118,905	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	1,900,000	1,900,000	0	-
All Funds	5,018,905	5,018,905	0	-
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	3,109,435	3,109,435	0	-
6400 Federal Funds Ltd	3,508,732	3,508,732	0	-
All Funds	6,618,167	6,618,167	0	-
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	1,555,794	1,555,794	0	-
6400 Federal Funds Ltd	863	863	0	-
All Funds	1,556,657	1,556,657	0	-
6048 Spc Pmt to Public Universities				
3400 Other Funds Ltd	3,370,333	3,370,333	0	-
6400 Federal Funds Ltd	581,514	581,514	0	-
All Funds	3,951,847	3,951,847	0	-
6085 Other Special Payments				
3400 Other Funds Ltd	68,660	68,660	0	-
6400 Federal Funds Ltd	758,677	758,677	0	-
All Funds	827,337	827,337	0	-
6100 Spc Pmt to Human Svcs, Dept of				
3400 Other Funds Ltd	50,000	50,000	0	-
6137 Spc Pmt to Justice, Dept of				
6400 Federal Funds Ltd	512,000	512,000	0	-
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	2,538,644	2,538,644	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,831,716	2,831,716	0	-
All Funds	5,370,360	5,370,360	0	-
6259 Spc Pmt to Pub Safety Stds/Trng				
6400 Federal Funds Ltd	360,000	360,000	0	-
6581 Spc Pmt to Education, Dept of				
3400 Other Funds Ltd	144,130	144,130	0	-
TOTAL SPECIAL PAYMENTS				
3400 Other Funds Ltd	14,822,760	14,822,760	0	-
6400 Federal Funds Ltd	13,528,987	13,528,987	0	-
TOTAL SPECIAL PAYMENTS	**$28,351,747**	**$28,351,747**	**0**	**-**
TOTAL EXPENDITURES				
3400 Other Funds Ltd	19,401,840	19,401,840	0	-
6400 Federal Funds Ltd	20,514,227	20,514,227	0	-
TOTAL EXPENDITURES	**$39,916,067**	**$39,916,067**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	4,764,341	4,764,341	0	-
6400 Federal Funds Ltd	755,824	755,824	0	-
TOTAL ENDING BALANCE	**$5,520,165**	**$5,520,165**	**0**	**-**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	27	27	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	27.00	27.00	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
4430 Lottery Funds Debt Svc Ltd	-	156,837	156,837	100.00%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	18,371,940	18,371,940	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6230 Federal Funds Debt Svc NL	20,679,380	20,679,380	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3430 Other Funds Debt Svc Ltd	400,357,130	400,357,680	550	0.00%
1107 Tsfr From Administrative Svcs				
4430 Lottery Funds Debt Svc Ltd	126,019,800	122,652,003	(3,367,797)	-2.67%
TOTAL TRANSFERS IN				
4430 Lottery Funds Debt Svc Ltd	126,019,800	122,652,003	(3,367,797)	-2.67%
3430 Other Funds Debt Svc Ltd	400,357,130	400,357,680	550	0.00%
TOTAL TRANSFERS IN	**$526,376,930**	**$523,009,683**	**($3,367,247)**	**-0.64%**
TOTAL REVENUES				
8030 General Fund Debt Svc	18,371,940	18,371,940	0	-
4430 Lottery Funds Debt Svc Ltd	126,019,800	122,652,003	(3,367,797)	-2.67%
3430 Other Funds Debt Svc Ltd	400,357,130	400,357,680	550	0.00%
6230 Federal Funds Debt Svc NL	20,679,380	20,679,380	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUES	**$565,428,250**	**$562,061,003**	**($3,367,247)**	**-0.60%**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	18,371,940	18,371,940	0	-
4430 Lottery Funds Debt Svc Ltd	126,019,800	122,808,840	(3,210,960)	-2.55%
3430 Other Funds Debt Svc Ltd	400,357,130	400,357,680	550	0.00%
6230 Federal Funds Debt Svc NL	20,679,380	20,679,380	0	-
TOTAL AVAILABLE REVENUES	**$565,428,250**	**$562,217,840**	**($3,210,410)**	**-0.57%**
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	8,663,570	8,663,570	0	-
4430 Lottery Funds Debt Svc Ltd	76,346,260	76,346,260	0	-
3430 Other Funds Debt Svc Ltd	216,245,000	216,245,000	0	-
All Funds	301,254,830	301,254,830	0	-
7150 Interest - Bonds				
8030 General Fund Debt Svc	7,620,180	7,620,180	0	-
4430 Lottery Funds Debt Svc Ltd	49,673,540	49,673,540	0	-
3430 Other Funds Debt Svc Ltd	184,112,130	184,112,130	0	-
All Funds	241,405,850	241,405,850	0	-
7200 Principal - COP				
8030 General Fund Debt Svc	1,960,000	1,960,000	0	-
7250 Interest - COP				
8030 General Fund Debt Svc	128,190	128,190	0	-
TOTAL DEBT SERVICE				

Version / Column Comparison Report - Detail
2021-23 Biennium
Debt Service

Cross Reference Number:73000-500-00-00-00000

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8030 General Fund Debt Svc	18,371,940	18,371,940	0	-
4430 Lottery Funds Debt Svc Ltd	126,019,800	126,019,800	0	-
3430 Other Funds Debt Svc Ltd	400,357,130	400,357,130	0	-
TOTAL DEBT SERVICE	**$544,748,870**	**$544,748,870**	**0**	**-**
ENDING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	(3,210,960)	(3,210,960)	100.00%
3430 Other Funds Debt Svc Ltd	-	550	550	100.00%
6230 Federal Funds Debt Svc NL	20,679,380	20,679,380	0	-
TOTAL ENDING BALANCE	**$20,679,380**	**$17,468,970**	**($3,210,410)**	**-15.52%**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	183,184,450	176,529,829	(6,654,621)	-3.63%
AVAILABLE REVENUES				
3400 Other Funds Ltd	183,184,450	176,529,829	(6,654,621)	-3.63%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	94,198,475	93,776,867	(421,608)	-0.45%
3160 Temporary Appointments				
3400 Other Funds Ltd	262,832	262,832	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	680,642	680,642	0	-
3180 Shift Differential				
3400 Other Funds Ltd	18,127	18,127	0	-
3190 All Other Differential				
3400 Other Funds Ltd	472,808	472,808	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	95,632,884	95,211,276	(421,608)	-0.44%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	30,475	30,301	(174)	-0.57%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	16,335,645	16,263,425	(72,220)	-0.44%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	4,771,911	4,771,911	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	7,268,948	7,236,696	(32,252)	-0.44%
3240 Unemployment Assessments				
3400 Other Funds Ltd	6,162	6,162	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	24,170	24,032	(138)	-0.57%
3260 Mass Transit Tax				
3400 Other Funds Ltd	509,846	509,846	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	20,089,323	19,974,627	(114,696)	-0.57%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	49,036,480	48,817,000	(219,480)	-0.45%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(888,435)	(888,435)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	641,088	641,088	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(888,435)	(247,347)	641,088	72.16%
TOTAL PERSONAL SERVICES				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	143,780,929	143,780,929	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	369,988	369,988	0	-
6400 Federal Funds Ltd	4,117	4,117	0	-
All Funds	374,105	374,105	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	136,309	136,309	0	-
6400 Federal Funds Ltd	8,174	8,174	0	-
All Funds	144,483	144,483	0	-
4150 Employee Training				
3400 Other Funds Ltd	831,271	831,271	0	-
4175 Office Expenses				
3400 Other Funds Ltd	2,222,709	2,222,709	0	-
4200 Telecommunications				
3400 Other Funds Ltd	5,605,416	5,605,416	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	30,825,942	30,825,942	0	-
4250 Data Processing				
3400 Other Funds Ltd	27,788,018	27,788,018	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	100,271	100,271	0	-
4300 Professional Services				
3400 Other Funds Ltd	18,344,218	18,344,218	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4315 IT Professional Services				
3400 Other Funds Ltd	7,806,945	7,806,945	0	-
6400 Federal Funds Ltd	280,129	280,129	0	-
All Funds	8,087,074	8,087,074	0	-
4325 Attorney General				
3400 Other Funds Ltd	1,050,553	1,050,553	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	516,098	516,098	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	192,133	192,133	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	1,430,747	1,430,747	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	407,297	407,297	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	2,208,872	2,208,872	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	25,880,287	25,880,287	0	-
4600 Intra-agency Charges				
3400 Other Funds Ltd	686,680	686,680	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,552,667	1,552,667	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	178,899	178,899	0	-

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	3,655,735	3,655,735	0	-
6400 Federal Funds Ltd	7,947	7,947	0	-
All Funds	3,663,682	3,663,682	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	131,791,055	131,791,055	0	-
6400 Federal Funds Ltd	300,367	300,367	0	-
TOTAL SERVICES & SUPPLIES	**$132,091,422**	**$132,091,422**	**0**	**-**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	5,836	5,836	0	-
5200 Technical Equipment				
3400 Other Funds Ltd	2,388	2,388	0	-
5400 Automotive and Aircraft				
3400 Other Funds Ltd	65,230	65,230	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	472,323	472,323	0	-
5600 Data Processing Hardware				
3400 Other Funds Ltd	152,515	152,515	0	-
5700 Building Structures				
3400 Other Funds Ltd	280,663	280,663	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	978,955	978,955	0	-
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	69,027	69,027	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	276,619,966	276,619,966	0	-
6400 Federal Funds Ltd	300,367	300,367	0	-
TOTAL EXPENDITURES	**$276,920,333**	**$276,920,333**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	(93,435,516)	(100,090,137)	(6,654,621)	-7.12%
6400 Federal Funds Ltd	(300,367)	(300,367)	0	-
TOTAL ENDING BALANCE	**($93,735,883)**	**($100,390,504)**	**($6,654,621)**	**-7.10%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	529	526	(3)	-0.57%
8180 Position Reconciliation	-	3	3	100.00%
TOTAL AUTHORIZED POSITIONS	**529**	**529**	**0**	**-**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	525.46	522.46	(3.00)	-0.57%
8280 FTE Reconciliation	-	3.00	3.00	100.00%
TOTAL AUTHORIZED FTE	**525.46**	**525.46**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	10,001,900	10,001,900	0	-
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	53,314,185	53,305,167	(9,018)	-0.02%
TRANSFERS OUT				
2123 Tsfr To OR Business Development				
3400 Other Funds Ltd	(1,401,745)	(1,401,745)	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	61,914,340	61,905,322	(9,018)	-0.01%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	189,720	189,720	100.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	-	32,499	32,499	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	8,563	8,563	100.00%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	41,062	41,062	100.00%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(230,782)	(230,782)	100.00%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	-	-	0	-
ENDING BALANCE				
3400 Other Funds Ltd	61,914,340	61,905,322	(9,018)	-0.01%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TAXES				
0175 Motor Fuels Taxes				
3400 Other Funds Ltd	1,415,484,523	1,415,484,523	0	-
FEDERAL FUNDS AS OTHER FUNDS				
0355 Federal Revenues				
3400 Other Funds Ltd	460,054	460,054	0	-
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	3,790,083	3,790,083	0	-
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	317,204	317,204	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	289,341,671	289,341,671	0	-
1109 Tsfr From Aviation, Dept of				
3400 Other Funds Ltd	464,856	464,856	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	289,806,527	289,806,527	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	1,709,541,187	1,709,541,187	0	-
6400 Federal Funds Ltd	317,204	317,204	0	-
TOTAL REVENUES	**$1,709,858,391**	**$1,709,858,391**	**0**	**-**

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(1,001,266,801)	(1,014,631,988)	(13,365,187)	-1.33%
2070 Transfer to Cities				
3400 Other Funds Ltd	(269,740,958)	(269,740,958)	0	-
2080 Transfer to Counties				
3400 Other Funds Ltd	(345,582,540)	(345,582,540)	0	-
2109 Tsfr To Aviation, Dept of				
3400 Other Funds Ltd	(5,279,448)	(5,279,448)	0	-
2121 Tsfr To Governor, Office of the				
3400 Other Funds Ltd	(172,000)	(172,000)	0	-
2123 Tsfr To OR Business Development				
3400 Other Funds Ltd	(473,350)	(473,350)	0	-
2250 Tsfr To Marine Bd, Or State				
3400 Other Funds Ltd	(8,580,000)	(8,580,000)	0	-
2634 Tsfr To Parks and Rec Dept				
3400 Other Funds Ltd	(14,411,246)	(14,411,246)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(1,645,506,343)	(1,658,871,530)	(13,365,187)	-0.81%
AVAILABLE REVENUES				
3400 Other Funds Ltd	64,034,844	50,669,657	(13,365,187)	-20.87%
6400 Federal Funds Ltd	317,204	317,204	0	-
TOTAL AVAILABLE REVENUES	**$64,352,048**	**$50,986,861**	**($13,365,187)**	**-20.77%**
EXPENDITURES				

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	(4,980)	(4,980)	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	(34)	(34)	100.00%
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	-	(853)	(853)	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	(380)	(380)	100.00%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	(27)	(27)	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	(22,302)	(22,302)	100.00%
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	(23,596)	(23,596)	100.00%
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	28,576	28,576	100.00%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	-	-	0	-
ENDING BALANCE				
3400 Other Funds Ltd	64,034,844	50,669,657	(13,365,187)	-20.87%

Description	Governor's Budget (Y-01) 2021-23 Base Budget	Leg. Adopted Budget (Z-01) 2021-23 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	317,204	317,204	0	-
TOTAL ENDING BALANCE	**$64,352,048**	**$50,986,861**	**($13,365,187)**	**-20.77%**
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	(0.58)	(0.58)	100.00%
8280 FTE Reconciliation	-	0.58	0.58	100.00%
TOTAL AUTHORIZED FTE	**-**	**-**	**0**	**-**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3010 Other Funds Cap Improve	86,000	86,000	0	0.00%
CAPITAL OUTLAY				
5700 Building Structures				
3010 Other Funds Cap Improve	251,708	251,708	0	0.00%
5900 Other Capital Outlay				
3010 Other Funds Cap Improve	408,500	408,500	0	0.00%
CAPITAL OUTLAY				
3010 Other Funds Cap Improve	660,208	660,208	0	0.00%
TOTAL CAPITAL OUTLAY	**$660,208**	**$660,208**	**$0**	**0.00%**
EXPENDITURES				
3010 Other Funds Cap Improve	746,208	746,208	0	0.00%
TOTAL EXPENDITURES	**$746,208**	**$746,208**	**$0**	**0.00%**
ENDING BALANCE				
3010 Other Funds Cap Improve	(746,208)	(746,208)	0	0.00%
TOTAL ENDING BALANCE	**($746,208)**	**($746,208)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3010 Other Funds Cap Improve	(86,000)	-	86,000	100.00%
CAPITAL OUTLAY				
5700 Building Structures				
3010 Other Funds Cap Improve	(251,708)	-	251,708	100.00%
5900 Other Capital Outlay				
3010 Other Funds Cap Improve	(408,500)	-	408,500	100.00%
CAPITAL OUTLAY				
3010 Other Funds Cap Improve	(660,208)	-	660,208	100.00%
TOTAL CAPITAL OUTLAY	**($660,208)**	**-**	**$660,208**	**100.00%**
EXPENDITURES				
3010 Other Funds Cap Improve	(746,208)	-	746,208	100.00%
TOTAL EXPENDITURES	**($746,208)**	**-**	**$746,208**	**100.00%**
ENDING BALANCE				
3010 Other Funds Cap Improve	746,208	-	(746,208)	(100.00%)
TOTAL ENDING BALANCE	**$746,208**	**-**	**($746,208)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5700 Building Structures				
3020 Other Funds Cap Construct	3,800,000	3,800,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(3,800,000)	(3,800,000)	0	0.00%
TOTAL ENDING BALANCE	**($3,800,000)**	**($3,800,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5700 Building Structures				
3020 Other Funds Cap Construct	12,000,000	12,000,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(12,000,000)	(12,000,000)	0	0.00%
TOTAL ENDING BALANCE	**($12,000,000)**	**($12,000,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5700 Building Structures				
3020 Other Funds Cap Construct	16,200,000	16,200,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(16,200,000)	(16,200,000)	0	0.00%
TOTAL ENDING BALANCE	**($16,200,000)**	**($16,200,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	328,846	328,846	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	621,981	621,981	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	20,060	20,060	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	107,787	107,787	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	1,078,674	1,078,674	0	0.00%
TOTAL SALARIES & WAGES	**$1,078,674**	**$1,078,674**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	128,446	128,446	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	3,369,049	3,369,049	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	82,519	82,519	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	31,561	31,561	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	291,001	291,001	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	3,902,576	3,902,576	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$3,902,576**	**$3,902,576**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	3,435,182	3,435,182	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	3,435,182	3,435,182	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$3,435,182**	**$3,435,182**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	8,416,432	8,416,432	0	0.00%
TOTAL PERSONAL SERVICES	**$8,416,432**	**$8,416,432**	**$0**	**0.00%**

EXPENDITURES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	8,416,432	8,416,432	0	0.00%
TOTAL EXPENDITURES	**$8,416,432**	**$8,416,432**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(8,416,432)	(8,416,432)	0	0.00%
TOTAL ENDING BALANCE	**($8,416,432)**	**($8,416,432)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	225,248,791	225,248,791	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	225,248,791	225,248,791	0	0.00%
TOTAL SERVICES & SUPPLIES	**$225,248,791**	**$225,248,791**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	2,000,000	2,000,000	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	2,000,000	2,000,000	0	0.00%
TOTAL SPECIAL PAYMENTS	**$2,000,000**	**$2,000,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	227,248,791	227,248,791	0	0.00%
TOTAL EXPENDITURES	**$227,248,791**	**$227,248,791**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(227,248,791)	(227,248,791)	0	0.00%
TOTAL ENDING BALANCE	**($227,248,791)**	**($227,248,791)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	(50,383,529)	(50,383,529)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(116,920,603)	(116,920,603)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(167,304,132)	(167,304,132)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($167,304,132)**	**($167,304,132)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(167,304,132)	(167,304,132)	0	0.00%
TOTAL EXPENDITURES	**($167,304,132)**	**($167,304,132)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	167,304,132	167,304,132	0	0.00%
TOTAL ENDING BALANCE	**$167,304,132**	**$167,304,132**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	268,384	268,384	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	6,619	6,619	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	149,807	149,807	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	191,226	191,226	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	276,317	276,317	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	1,076,681	1,076,681	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	42,984	42,984	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	26,728	26,728	0	0.00%
4300 Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	16,866,605	16,866,605	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	473,483	473,483	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	858,118	858,118	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	136,341	136,341	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	23,922	23,922	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	396,864	396,864	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	567,528	567,528	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	789,003	789,003	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	59,541,770	59,541,770	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,491,990	1,491,990	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,013,290	1,013,290	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	54,424	54,424	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	336,986	336,986	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	84,589,070	84,589,070	0	0.00%
TOTAL SERVICES & SUPPLIES	**$84,589,070**	**$84,589,070**	**$0**	**0.00%**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	5,760	5,760	0	0.00%
5150 Telecommunications Equipment				
3400 Other Funds Ltd	47,648	47,648	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	114,137	114,137	0	0.00%
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	22,423	22,423	0	0.00%
5400 Automotive and Aircraft				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	946,285	946,285	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	48,193	48,193	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	21,887	21,887	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	15,912	15,912	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	37,119	37,119	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	1,259,364	1,259,364	0	0.00%
TOTAL CAPITAL OUTLAY	**$1,259,364**	**$1,259,364**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	1,199,355	1,199,355	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	1,384,462	1,384,462	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	160,607	160,607	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	67,700	67,700	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	216,607	216,607	0	0.00%
6340 Spc Pmt to Environmental Quality				
3400 Other Funds Ltd	25,794	25,794	0	0.00%
6635 Spc Pmt to Fish/Wildlife, Dept of				
3400 Other Funds Ltd	38,646	38,646	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	3,093,171	3,093,171	0	0.00%
TOTAL SPECIAL PAYMENTS	**$3,093,171**	**$3,093,171**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	88,941,605	88,941,605	0	0.00%
TOTAL EXPENDITURES	**$88,941,605**	**$88,941,605**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(88,941,605)	(88,941,605)	0	0.00%
TOTAL ENDING BALANCE	**($88,941,605)**	**($88,941,605)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0565 Lottery Bonds				
3400 Other Funds Ltd	32,435,763	-	(32,435,763)	(100.00%)
0570 Revenue Bonds				
3400 Other Funds Ltd	880,000,000	-	(880,000,000)	(100.00%)
BOND SALES				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)
TOTAL BOND SALES	**$912,435,763**	**-**	**($912,435,763)**	**(100.00%)**
REVENUE CATEGORIES				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)
TOTAL REVENUE CATEGORIES	**$912,435,763**	**-**	**($912,435,763)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)
TOTAL AVAILABLE REVENUES	**$912,435,763**	**-**	**($912,435,763)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$912,435,763**	**-**	**($912,435,763)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)
TOTAL EXPENDITURES	**$912,435,763**	**-**	**($912,435,763)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(268,385)	-	268,385	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(6,619)	-	6,619	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(149,807)	-	149,807	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(191,226)	-	191,226	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(276,317)	-	276,317	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(42,984)	-	42,984	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(26,728)	-	26,728	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(16,866,601)	-	16,866,601	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(136,341)	-	136,341	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(23,922)	-	23,922	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(567,528)	-	567,528	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(789,003)	-	789,003	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(59,541,773)	-	59,541,773	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(1,491,990)	-	1,491,990	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(1,013,290)	-	1,013,290	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(54,424)	-	54,424	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(336,986)	-	336,986	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(81,783,924)	-	81,783,924	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($81,783,924)**	**-**	**$81,783,924**	**100.00%**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	(5,760)	-	5,760	100.00%
5150 Telecommunications Equipment				
3400 Other Funds Ltd	(47,648)	-	47,648	100.00%
5200 Technical Equipment				
3400 Other Funds Ltd	(114,137)	-	114,137	100.00%
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	(22,423)	-	22,423	100.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(946,285)	-	946,285	100.00%
5550 Data Processing Software				
3400 Other Funds Ltd	(48,193)	-	48,193	100.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	(21,887)	-	21,887	100.00%
5700 Building Structures				
3400 Other Funds Ltd	(15,912)	-	15,912	100.00%
5900 Other Capital Outlay				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(37,119)	-	37,119	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(1,259,364)	-	1,259,364	100.00%
TOTAL CAPITAL OUTLAY	**($1,259,364)**	**-**	**$1,259,364**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(83,043,288)	-	83,043,288	100.00%
TOTAL EXPENDITURES	**($83,043,288)**	**-**	**$83,043,288**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	83,043,288	-	(83,043,288)	(100.00%)
TOTAL ENDING BALANCE	**$83,043,288**	**-**	**($83,043,288)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(18,825,802)	-	18,825,802	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(18,825,802)	-	18,825,802	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($18,825,802)**	**-**	**$18,825,802**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(18,825,802)	-	18,825,802	100.00%
TOTAL PERSONAL SERVICES	**($18,825,802)**	**-**	**$18,825,802**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(18,825,802)	-	18,825,802	100.00%
TOTAL EXPENDITURES	**($18,825,802)**	**-**	**$18,825,802**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	18,825,802	-	(18,825,802)	(100.00%)
TOTAL ENDING BALANCE	**$18,825,802**	**-**	**($18,825,802)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(4,328,355)	-	4,328,355	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(977,661)	-	977,661	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(5,306,016)	-	5,306,016	100.00%
TOTAL SERVICES & SUPPLIES	**($5,306,016)**	**-**	**$5,306,016**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(5,306,016)	-	5,306,016	100.00%
TOTAL EXPENDITURES	**($5,306,016)**	**-**	**$5,306,016**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	5,306,016	-	(5,306,016)	(100.00%)
TOTAL ENDING BALANCE	**$5,306,016**	**-**	**($5,306,016)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(311,729)	-	311,729	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(311,729)	-	311,729	100.00%
TOTAL SERVICES & SUPPLIES	**($311,729)**	**-**	**$311,729**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(311,729)	-	311,729	100.00%
TOTAL EXPENDITURES	**($311,729)**	**-**	**$311,729**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	311,729	-	(311,729)	(100.00%)
TOTAL ENDING BALANCE	**$311,729**	**-**	**($311,729)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	14,400,000	14,400,000	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	14,400,000	14,400,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$14,400,000**	**$14,400,000**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	14,400,000	14,400,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$14,400,000**	**$14,400,000**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
8000 General Fund	-	14,400,000	14,400,000	100.00%
3400 Other Funds Ltd	-	169,560,000	169,560,000	100.00%
All Funds	-	183,960,000	183,960,000	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	14,400,000	14,400,000	100.00%
3400 Other Funds Ltd	-	169,560,000	169,560,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**-**	**$183,960,000**	**$183,960,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	14,400,000	14,400,000	100.00%
3400 Other Funds Ltd	-	169,560,000	169,560,000	100.00%
TOTAL EXPENDITURES	**-**	**$183,960,000**	**$183,960,000**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(169,560,000)	(169,560,000)	100.00%
TOTAL ENDING BALANCE	**-**	**($169,560,000)**	**($169,560,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(5,064,746)	(5,064,746)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(293,793)	(293,793)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(304,118)	(304,118)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(5,662,657)	(5,662,657)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($5,662,657)**	**($5,662,657)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(5,662,657)	(5,662,657)	100.00%
TOTAL EXPENDITURES	**-**	**($5,662,657)**	**($5,662,657)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	5,662,657	5,662,657	100.00%
TOTAL ENDING BALANCE	**-**	**$5,662,657**	**$5,662,657**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	3,250,000	3,250,000	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	3,250,000	3,250,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$3,250,000**	**$3,250,000**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	3,250,000	3,250,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$3,250,000**	**$3,250,000**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
8000 General Fund	-	3,250,000	3,250,000	100.00%
3400 Other Funds Ltd	-	123,202,928	123,202,928	100.00%
All Funds	-	126,452,928	126,452,928	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	3,250,000	3,250,000	100.00%
3400 Other Funds Ltd	-	123,202,928	123,202,928	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**-**	**$126,452,928**	**$126,452,928**	**100.00%**
EXPENDITURES				
8000 General Fund	-	3,250,000	3,250,000	100.00%
3400 Other Funds Ltd	-	123,202,928	123,202,928	100.00%
TOTAL EXPENDITURES	**-**	**$126,452,928**	**$126,452,928**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(123,202,928)	(123,202,928)	100.00%
TOTAL ENDING BALANCE	**-**	**($123,202,928)**	**($123,202,928)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	104,184	104,184	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	104,184	104,184	100.00%
TOTAL SALARIES & WAGES	**-**	**$104,184**	**$104,184**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	43	43	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	17,847	17,847	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	7,970	7,970	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	34	34	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	28,674	28,674	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	54,568	54,568	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$54,568**	**$54,568**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	24,562	24,562	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	24,562	24,562	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$24,562**	**$24,562**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	183,314	183,314	100.00%
TOTAL PERSONAL SERVICES	**-**	**$183,314**	**$183,314**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	183,314	183,314	100.00%
TOTAL EXPENDITURES	**-**	**$183,314**	**$183,314**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(183,314)	(183,314)	100.00%
TOTAL ENDING BALANCE	**-**	**($183,314)**	**($183,314)**	**100.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	1	1	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	0.75	0.75	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	202,113	202,113	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	317,611	317,611	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	20,060	20,060	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	107,787	107,787	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	647,571	647,571	0	0.00%
TOTAL SALARIES & WAGES	**$647,571**	**$647,571**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	76,307	76,307	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,203,352	1,203,352	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	49,539	49,539	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	21,968	21,968	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	100,159	100,159	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,451,325	1,451,325	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$1,451,325**	**$1,451,325**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	1,564,494	1,564,494	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	3,663,390	3,663,390	0	0.00%
TOTAL PERSONAL SERVICES	**$3,663,390**	**$3,663,390**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	3,663,390	3,663,390	0	0.00%
TOTAL EXPENDITURES	**$3,663,390**	**$3,663,390**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(3,663,390)	(3,663,390)	0	0.00%
TOTAL ENDING BALANCE	**($3,663,390)**	**($3,663,390)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(32,411,903)	(32,411,903)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(32,411,903)	(32,411,903)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($32,411,903)**	**($32,411,903)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(32,411,903)	(32,411,903)	0	0.00%
TOTAL EXPENDITURES	**($32,411,903)**	**($32,411,903)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	32,411,903	32,411,903	0	0.00%
TOTAL ENDING BALANCE	**$32,411,903**	**$32,411,903**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	125,926	125,926	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	759	759	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	37,455	37,455	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	101,904	101,904	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	136,869	136,869	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	1,080,441	1,080,441	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	13,664	13,664	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	3,203	3,203	0	0.00%
4300 Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	441,985	441,985	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	164,604	164,604	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	171,091	171,091	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	89,777	89,777	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	4,354	4,354	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	112,902	112,902	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	451,898	451,898	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	480,843	480,843	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	5,916,707	5,916,707	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	1,145,666	1,145,666	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	519,896	519,896	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	30,513	30,513	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	121,509	121,509	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	11,151,966	11,151,966	0	0.00%
TOTAL SERVICES & SUPPLIES	**$11,151,966**	**$11,151,966**	**$0**	**0.00%**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	5,760	5,760	0	0.00%
5150 Telecommunications Equipment				
3400 Other Funds Ltd	46,464	46,464	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	4,017	4,017	0	0.00%
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	18,091	18,091	0	0.00%
5400 Automotive and Aircraft				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	946,285	946,285	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	1,785	1,785	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	1,022,402	1,022,402	0	0.00%
TOTAL CAPITAL OUTLAY	**$1,022,402**	**$1,022,402**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	12,174,368	12,174,368	0	0.00%
TOTAL EXPENDITURES	**$12,174,368**	**$12,174,368**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(12,174,368)	(12,174,368)	0	0.00%
TOTAL ENDING BALANCE	**($12,174,368)**	**($12,174,368)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(125,926)	-	125,926	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(759)	-	759	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(37,455)	-	37,455	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(101,904)	-	101,904	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(136,869)	-	136,869	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(13,664)	-	13,664	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(3,203)	-	3,203	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(441,985)	-	441,985	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(89,777)	-	89,777	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(4,354)	-	4,354	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(451,898)	-	451,898	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(480,843)	-	480,843	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(5,916,707)	-	5,916,707	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(1,145,666)	-	1,145,666	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(519,896)	-	519,896	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(30,513)	-	30,513	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(121,509)	-	121,509	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(9,622,928)	-	9,622,928	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($9,622,928)**	**-**	**$9,622,928**	**100.00%**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	(5,760)	-	5,760	100.00%
5150 Telecommunications Equipment				
3400 Other Funds Ltd	(46,464)	-	46,464	100.00%
5200 Technical Equipment				
3400 Other Funds Ltd	(4,017)	-	4,017	100.00%
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	(18,091)	-	18,091	100.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(946,285)	-	946,285	100.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	(1,785)	-	1,785	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(1,022,402)	-	1,022,402	100.00%
TOTAL CAPITAL OUTLAY	**($1,022,402)**	**-**	**$1,022,402**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(10,645,330)	-	10,645,330	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**($10,645,330)**	**-**	**$10,645,330**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	10,645,330	-	(10,645,330)	(100.00%)
TOTAL ENDING BALANCE	**$10,645,330**	**-**	**($10,645,330)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(7,851,356)	-	7,851,356	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(7,851,356)	-	7,851,356	100.00%
TOTAL PERSONAL SERVICES	**($7,851,356)**	**-**	**$7,851,356**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(7,851,356)	-	7,851,356	100.00%
TOTAL EXPENDITURES	**($7,851,356)**	**-**	**$7,851,356**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	7,851,356	-	(7,851,356)	(100.00%)
TOTAL ENDING BALANCE	**$7,851,356**	**-**	**($7,851,356)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(3,887,102)	-	3,887,102	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(877,994)	-	877,994	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(4,765,096)	-	4,765,096	100.00%
TOTAL SERVICES & SUPPLIES	**($4,765,096)**	**-**	**$4,765,096**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(4,765,096)	-	4,765,096	100.00%
TOTAL EXPENDITURES	**($4,765,096)**	**-**	**$4,765,096**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	4,765,096	-	(4,765,096)	(100.00%)
TOTAL ENDING BALANCE	**$4,765,096**	**-**	**($4,765,096)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(62,152)	-	62,152	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(62,152)	-	62,152	100.00%
TOTAL SERVICES & SUPPLIES	**($62,152)**	**-**	**$62,152**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(62,152)	-	62,152	100.00%
TOTAL EXPENDITURES	**($62,152)**	**-**	**$62,152**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	62,152	-	(62,152)	(100.00%)
TOTAL ENDING BALANCE	**$62,152**	**-**	**($62,152)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	14,400,000	14,400,000	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	14,400,000	14,400,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$14,400,000**	**$14,400,000**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
8000 General Fund	-	14,400,000	14,400,000	100.00%
3400 Other Funds Ltd	-	169,560,000	169,560,000	100.00%
All Funds	-	183,960,000	183,960,000	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	14,400,000	14,400,000	100.00%
3400 Other Funds Ltd	-	169,560,000	169,560,000	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$183,960,000**	**$183,960,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	14,400,000	14,400,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	169,560,000	169,560,000	100.00%
TOTAL EXPENDITURES	**-**	**$183,960,000**	**$183,960,000**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(169,560,000)	(169,560,000)	100.00%
TOTAL ENDING BALANCE	**-**	**($169,560,000)**	**($169,560,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(4,597,618)	(4,597,618)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(58,576)	(58,576)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(276,067)	(276,067)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(4,932,261)	(4,932,261)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($4,932,261)**	**($4,932,261)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(4,932,261)	(4,932,261)	100.00%
TOTAL EXPENDITURES	**-**	**($4,932,261)**	**($4,932,261)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	4,932,261	4,932,261	100.00%
TOTAL ENDING BALANCE	**-**	**$4,932,261**	**$4,932,261**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	3,250,000	3,250,000	100.00%
AVAILABLE REVENUES				
8000 General Fund	-	3,250,000	3,250,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$3,250,000**	**$3,250,000**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
8000 General Fund	-	3,250,000	3,250,000	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	3,250,000	3,250,000	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$3,250,000**	**$3,250,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	3,250,000	3,250,000	100.00%
TOTAL EXPENDITURES	**-**	**$3,250,000**	**$3,250,000**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3170 Overtime Payments				
3400 Other Funds Ltd	109,306	109,306	0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	18,724	18,724	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	173,634	173,634	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	8,362	8,362	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	14,444	14,444	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	215,164	215,164	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$215,164**	**$215,164**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	350,626	350,626	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	675,096	675,096	0	0.00%
TOTAL PERSONAL SERVICES	**$675,096**	**$675,096**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	675,096	675,096	0	0.00%
TOTAL EXPENDITURES	**$675,096**	**$675,096**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(675,096)	(675,096)	0	0.00%
TOTAL ENDING BALANCE	**($675,096)**	**($675,096)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	22,119,109	22,119,109	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	22,119,109	22,119,109	0	0.00%
TOTAL SERVICES & SUPPLIES	**$22,119,109**	**$22,119,109**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	22,119,109	22,119,109	0	0.00%
TOTAL EXPENDITURES	**$22,119,109**	**$22,119,109**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(22,119,109)	(22,119,109)	0	0.00%
TOTAL ENDING BALANCE	**($22,119,109)**	**($22,119,109)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	16,966	16,966	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	6,058	6,058	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	541	541	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	4,209	4,209	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	651,622	651,622	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	2,914	2,914	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	211	211	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	17	17	0	0.00%
4425 Facilities Rental and Taxes				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,495	2,495	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	92	92	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	15,264,034	15,264,034	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	50,494	50,494	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	82,035	82,035	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	16,081,688	16,081,688	0	0.00%
TOTAL SERVICES & SUPPLIES	**$16,081,688**	**$16,081,688**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	16,081,688	16,081,688	0	0.00%
TOTAL EXPENDITURES	**$16,081,688**	**$16,081,688**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(16,081,688)	(16,081,688)	0	0.00%
TOTAL ENDING BALANCE	**($16,081,688)**	**($16,081,688)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(16,966)	-	16,966	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(6,058)	-	6,058	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(541)	-	541	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(4,209)	-	4,209	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(651,621)	-	651,621	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(211)	-	211	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(17)	-	17	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(92)	-	92	100.00%
4575 Agency Program Related S and S				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(15,264,035)	-	15,264,035	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(50,494)	-	50,494	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(82,035)	-	82,035	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(16,076,279)	-	16,076,279	100.00%
TOTAL SERVICES & SUPPLIES	**($16,076,279)**	**-**	**$16,076,279**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(16,076,279)	-	16,076,279	100.00%
TOTAL EXPENDITURES	**($16,076,279)**	**-**	**$16,076,279**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	16,076,279	-	(16,076,279)	(100.00%)
TOTAL ENDING BALANCE	**$16,076,279**	**-**	**($16,076,279)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,167,190)	-	1,167,190	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,167,190)	-	1,167,190	100.00%
TOTAL PERSONAL SERVICES	**($1,167,190)**	**-**	**$1,167,190**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,167,190)	-	1,167,190	100.00%
TOTAL EXPENDITURES	**($1,167,190)**	**-**	**$1,167,190**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,167,190	-	(1,167,190)	(100.00%)
TOTAL ENDING BALANCE	**$1,167,190**	**-**	**($1,167,190)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(1,059)	-	1,059	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,059)	-	1,059	100.00%
TOTAL SERVICES & SUPPLIES	**($1,059)**	**-**	**$1,059**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,059)	-	1,059	100.00%
TOTAL EXPENDITURES	**($1,059)**	**-**	**$1,059**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,059	-	(1,059)	(100.00%)
TOTAL ENDING BALANCE	**$1,059**	**-**	**($1,059)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(998)	(998)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(998)	(998)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($998)**	**($998)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(998)	(998)	100.00%
TOTAL EXPENDITURES	**-**	**($998)**	**($998)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	998	998	100.00%
TOTAL ENDING BALANCE	**-**	**$998**	**$998**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3170 Overtime Payments				
3400 Other Funds Ltd	58,742	58,742	0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	10,063	10,063	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	304,084	304,084	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	4,494	4,494	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	26,922	26,922	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	345,563	345,563	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$345,563**	**$345,563**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	168,192	168,192	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	572,497	572,497	0	0.00%
TOTAL PERSONAL SERVICES	**$572,497**	**$572,497**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	572,497	572,497	0	0.00%
TOTAL EXPENDITURES	**$572,497**	**$572,497**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(572,497)	(572,497)	0	0.00%
TOTAL ENDING BALANCE	**($572,497)**	**($572,497)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(84,508,700)	(84,508,700)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(84,508,700)	(84,508,700)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($84,508,700)**	**($84,508,700)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(84,508,700)	(84,508,700)	0	0.00%
TOTAL EXPENDITURES	**($84,508,700)**	**($84,508,700)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	84,508,700	84,508,700	0	0.00%
TOTAL ENDING BALANCE	**$84,508,700**	**$84,508,700**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	25,435	25,435	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	141	141	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	1,037	1,037	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	4,669	4,669	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	1,357	1,357	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	3,731	3,731	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	6,486,681	6,486,681	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	9,164	9,164	0	0.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	3,545	3,545	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	88	88	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	24,933	24,933	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	1,101	1,101	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	13,121,583	13,121,583	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	88,314	88,314	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	54,429	54,429	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	2,301	2,301	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	13,204	13,204	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	19,841,713	19,841,713	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$19,841,713**	**$19,841,713**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	19,841,713	19,841,713	0	0.00%
TOTAL EXPENDITURES	**$19,841,713**	**$19,841,713**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(19,841,713)	(19,841,713)	0	0.00%
TOTAL ENDING BALANCE	**($19,841,713)**	**($19,841,713)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(25,435)	-	25,435	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(141)	-	141	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(1,037)	-	1,037	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(4,669)	-	4,669	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(1,357)	-	1,357	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(3,731)	-	3,731	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(6,486,681)	-	6,486,681	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(3,545)	-	3,545	100.00%
4400 Dues and Subscriptions				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(88)	-	88	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(1,101)	-	1,101	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(13,121,583)	-	13,121,583	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(88,314)	-	88,314	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(54,429)	-	54,429	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(2,301)	-	2,301	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(13,204)	-	13,204	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(19,807,616)	-	19,807,616	100.00%
TOTAL SERVICES & SUPPLIES	**($19,807,616)**	**-**	**$19,807,616**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(19,807,616)	-	19,807,616	100.00%
TOTAL EXPENDITURES	**($19,807,616)**	**-**	**$19,807,616**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	19,807,616	-	(19,807,616)	(100.00%)
TOTAL ENDING BALANCE	**$19,807,616**	**-**	**($19,807,616)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,493,407)	-	1,493,407	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,493,407)	-	1,493,407	100.00%
TOTAL PERSONAL SERVICES	**($1,493,407)**	**-**	**$1,493,407**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,493,407)	-	1,493,407	100.00%
TOTAL EXPENDITURES	**($1,493,407)**	**-**	**$1,493,407**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,493,407	-	(1,493,407)	(100.00%)
TOTAL ENDING BALANCE	**$1,493,407**	**-**	**($1,493,407)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(3,329)	-	3,329	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(3,329)	-	3,329	100.00%
TOTAL SERVICES & SUPPLIES	**($3,329)**	**-**	**$3,329**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(3,329)	-	3,329	100.00%
TOTAL EXPENDITURES	**($3,329)**	**-**	**$3,329**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	3,329	-	(3,329)	(100.00%)
TOTAL ENDING BALANCE	**$3,329**	**-**	**($3,329)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(3,137)	(3,137)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(3,137)	(3,137)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($3,137)**	**($3,137)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(3,137)	(3,137)	100.00%
TOTAL EXPENDITURES	**-**	**($3,137)**	**($3,137)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	3,137	3,137	100.00%
TOTAL ENDING BALANCE	**-**	**$3,137**	**$3,137**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3170 Overtime Payments				
3400 Other Funds Ltd	27,865	27,865	0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	4,773	4,773	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	294,606	294,606	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	2,132	2,132	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	26,191	26,191	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	327,702	327,702	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$327,702**	**$327,702**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	296,693	296,693	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	652,260	652,260	0	0.00%
TOTAL PERSONAL SERVICES	**$652,260**	**$652,260**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	652,260	652,260	0	0.00%
TOTAL EXPENDITURES	**$652,260**	**$652,260**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(652,260)	(652,260)	0	0.00%
TOTAL ENDING BALANCE	**($652,260)**	**($652,260)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	26,010,015	26,010,015	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	26,010,015	26,010,015	0	0.00%
TOTAL SERVICES & SUPPLIES	**$26,010,015**	**$26,010,015**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	26,010,015	26,010,015	0	0.00%
TOTAL EXPENDITURES	**$26,010,015**	**$26,010,015**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(26,010,015)	(26,010,015)	0	0.00%
TOTAL ENDING BALANCE	**($26,010,015)**	**($26,010,015)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	17,706	17,706	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	274	274	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	3,602	3,602	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	11,549	11,549	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	45,705	45,705	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	3,060	3,060	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	3,533	3,533	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	648,461	648,461	0	0.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	193,856	193,856	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	60,439	60,439	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,737	2,737	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	2,592	2,592	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	10,030	10,030	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	17,425	17,425	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	23,667	23,667	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	13,936,616	13,936,616	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	47,238	47,238	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	56,451	56,451	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	296	296	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	21,497	21,497	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	15,106,734	15,106,734	0	0.00%
TOTAL SERVICES & SUPPLIES	**$15,106,734**	**$15,106,734**	**$0**	**0.00%**
CAPITAL OUTLAY				
5550 Data Processing Software				
3400 Other Funds Ltd	17,847	17,847	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	11,215	11,215	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	1,993	1,993	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	2,798	2,798	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	33,853	33,853	0	0.00%
TOTAL CAPITAL OUTLAY	**$33,853**	**$33,853**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	3,367	3,367	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	15,143,954	15,143,954	0	0.00%
TOTAL EXPENDITURES	**$15,143,954**	**$15,143,954**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(15,143,954)	(15,143,954)	0	0.00%
TOTAL ENDING BALANCE	**($15,143,954)**	**($15,143,954)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(17,707)	-	17,707	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(274)	-	274	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(3,602)	-	3,602	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(11,549)	-	11,549	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(45,705)	-	45,705	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(3,060)	-	3,060	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(3,533)	-	3,533	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(648,460)	-	648,460	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,737)	-	2,737	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(2,592)	-	2,592	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(17,425)	-	17,425	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(23,667)	-	23,667	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(13,936,616)	-	13,936,616	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(47,238)	-	47,238	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(56,451)	-	56,451	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(296)	-	296	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(21,497)	-	21,497	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(14,842,409)	-	14,842,409	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($14,842,409)**	**-**	**$14,842,409**	**100.00%**
CAPITAL OUTLAY				
5550 Data Processing Software				
3400 Other Funds Ltd	(17,847)	-	17,847	100.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	(11,215)	-	11,215	100.00%
5700 Building Structures				
3400 Other Funds Ltd	(1,993)	-	1,993	100.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	(2,798)	-	2,798	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(33,853)	-	33,853	100.00%
TOTAL CAPITAL OUTLAY	**($33,853)**	**-**	**$33,853**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(14,876,262)	-	14,876,262	100.00%
TOTAL EXPENDITURES	**($14,876,262)**	**-**	**$14,876,262**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	14,876,262	-	(14,876,262)	(100.00%)
TOTAL ENDING BALANCE	**$14,876,262**	**-**	**($14,876,262)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,427,387)	-	1,427,387	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,427,387)	-	1,427,387	100.00%
TOTAL PERSONAL SERVICES	**($1,427,387)**	**-**	**$1,427,387**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,427,387)	-	1,427,387	100.00%
TOTAL EXPENDITURES	**($1,427,387)**	**-**	**$1,427,387**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,427,387	-	(1,427,387)	(100.00%)
TOTAL ENDING BALANCE	**$1,427,387**	**-**	**($1,427,387)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(21,956)	-	21,956	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(21,956)	-	21,956	100.00%
TOTAL SERVICES & SUPPLIES	**($21,956)**	**-**	**$21,956**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(21,956)	-	21,956	100.00%
TOTAL EXPENDITURES	**($21,956)**	**-**	**$21,956**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	21,956	-	(21,956)	(100.00%)
TOTAL ENDING BALANCE	**$21,956**	**-**	**($21,956)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(20,692)	(20,692)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(20,692)	(20,692)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($20,692)**	**($20,692)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(20,692)	(20,692)	100.00%
TOTAL EXPENDITURES	**-**	**($20,692)**	**($20,692)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	20,692	20,692	100.00%
TOTAL ENDING BALANCE	**-**	**$20,692**	**$20,692**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	80,000,000	80,000,000	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	80,000,000	80,000,000	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$80,000,000**	**$80,000,000**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	80,000,000	80,000,000	100.00%
TOTAL EXPENDITURES	**-**	**$80,000,000**	**$80,000,000**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(80,000,000)	(80,000,000)	100.00%
TOTAL ENDING BALANCE	**-**	**($80,000,000)**	**($80,000,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3170 Overtime Payments				
3400 Other Funds Ltd	88,837	88,837	0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	15,218	15,218	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	164,488	164,488	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	6,796	6,796	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	11,294	11,294	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	197,796	197,796	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$197,796**	**$197,796**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	191,994	191,994	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	478,627	478,627	0	0.00%
TOTAL PERSONAL SERVICES	**$478,627**	**$478,627**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	478,627	478,627	0	0.00%
TOTAL EXPENDITURES	**$478,627**	**$478,627**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(478,627)	(478,627)	0	0.00%
TOTAL ENDING BALANCE	**($478,627)**	**($478,627)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	19,479,370	19,479,370	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	19,479,370	19,479,370	0	0.00%
TOTAL SERVICES & SUPPLIES	**$19,479,370**	**$19,479,370**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	19,479,370	19,479,370	0	0.00%
TOTAL EXPENDITURES	**$19,479,370**	**$19,479,370**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(19,479,370)	(19,479,370)	0	0.00%
TOTAL ENDING BALANCE	**($19,479,370)**	**($19,479,370)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	(50,383,529)	(50,383,529)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(50,383,529)	(50,383,529)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($50,383,529)**	**($50,383,529)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(50,383,529)	(50,383,529)	0	0.00%
TOTAL EXPENDITURES	**($50,383,529)**	**($50,383,529)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	50,383,529	50,383,529	0	0.00%
TOTAL ENDING BALANCE	**$50,383,529**	**$50,383,529**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	12,135	12,135	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	81	81	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	16	16	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	3,417	3,417	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	1,434	1,434	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	5,544	5,544	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	3,174,497	3,174,497	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	118,529	118,529	0	0.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	26	26	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	267	267	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	9,268	9,268	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	3,320	3,320	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	1,961	1,961	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	101,338	101,338	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	83,908	83,908	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	292	292	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	749	749	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	3,516,782	3,516,782	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$3,516,782**	**$3,516,782**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	3,516,782	3,516,782	0	0.00%
TOTAL EXPENDITURES	**$3,516,782**	**$3,516,782**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(3,516,782)	(3,516,782)	0	0.00%
TOTAL ENDING BALANCE	**($3,516,782)**	**($3,516,782)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0565 Lottery Bonds				
3400 Other Funds Ltd	32,435,763	-	(32,435,763)	(100.00%)
0570 Revenue Bonds				
3400 Other Funds Ltd	880,000,000	-	(880,000,000)	(100.00%)
BOND SALES				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)
TOTAL BOND SALES	**$912,435,763**	**-**	**($912,435,763)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)
TOTAL AVAILABLE REVENUES	**$912,435,763**	**-**	**($912,435,763)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$912,435,763**	**-**	**($912,435,763)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	912,435,763	-	(912,435,763)	(100.00%)
TOTAL EXPENDITURES	**$912,435,763**	**-**	**($912,435,763)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(12,135)	-	12,135	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(81)	-	81	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(16)	-	16	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(3,417)	-	3,417	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(1,434)	-	1,434	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(5,544)	-	5,544	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(3,174,497)	-	3,174,497	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(26)	-	26	100.00%
4400 Dues and Subscriptions				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(267)	-	267	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(3,320)	-	3,320	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(1,961)	-	1,961	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(101,338)	-	101,338	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(83,908)	-	83,908	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(292)	-	292	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(749)	-	749	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(3,388,985)	-	3,388,985	100.00%
TOTAL SERVICES & SUPPLIES	**($3,388,985)**	**-**	**$3,388,985**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(3,388,985)	-	3,388,985	100.00%
TOTAL EXPENDITURES	**($3,388,985)**	**-**	**$3,388,985**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	3,388,985	-	(3,388,985)	(100.00%)
TOTAL ENDING BALANCE	**$3,388,985**	**-**	**($3,388,985)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,706,030)	-	1,706,030	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,706,030)	-	1,706,030	100.00%
TOTAL PERSONAL SERVICES	**($1,706,030)**	**-**	**$1,706,030**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,706,030)	-	1,706,030	100.00%
TOTAL EXPENDITURES	**($1,706,030)**	**-**	**$1,706,030**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,706,030	-	(1,706,030)	(100.00%)
TOTAL ENDING BALANCE	**$1,706,030**	**-**	**($1,706,030)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(43,058)	-	43,058	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(43,058)	-	43,058	100.00%
TOTAL SERVICES & SUPPLIES	**($43,058)**	**-**	**$43,058**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(43,058)	-	43,058	100.00%
TOTAL EXPENDITURES	**($43,058)**	**-**	**$43,058**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	43,058	-	(43,058)	(100.00%)
TOTAL ENDING BALANCE	**$43,058**	**-**	**($43,058)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(40,581)	(40,581)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(40,581)	(40,581)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($40,581)**	**($40,581)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(40,581)	(40,581)	100.00%
TOTAL EXPENDITURES	**-**	**($40,581)**	**($40,581)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	40,581	40,581	100.00%
TOTAL ENDING BALANCE	**-**	**$40,581**	**$40,581**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	32,000,000	32,000,000	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	32,000,000	32,000,000	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$32,000,000**	**$32,000,000**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	32,000,000	32,000,000	100.00%
TOTAL EXPENDITURES	**-**	**$32,000,000**	**$32,000,000**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(32,000,000)	(32,000,000)	100.00%
TOTAL ENDING BALANCE	**-**	**($32,000,000)**	**($32,000,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	126,733	126,733	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	926	926	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	127,659	127,659	0	0.00%
TOTAL SALARIES & WAGES	**$127,659**	**$127,659**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	159	159	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,172,760	1,172,760	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	9,766	9,766	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	9,593	9,593	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	107,765	107,765	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,300,043	1,300,043	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$1,300,043**	**$1,300,043**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	766,395	766,395	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	766,395	766,395	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$766,395**	**$766,395**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	2,194,097	2,194,097	0	0.00%
TOTAL PERSONAL SERVICES	**$2,194,097**	**$2,194,097**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	2,194,097	2,194,097	0	0.00%
TOTAL EXPENDITURES	**$2,194,097**	**$2,194,097**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(2,194,097)	(2,194,097)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	($2,194,097)	($2,194,097)	$0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	73,603,776	73,603,776	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	73,603,776	73,603,776	0	0.00%
TOTAL SERVICES & SUPPLIES	**$73,603,776**	**$73,603,776**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	2,000,000	2,000,000	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	2,000,000	2,000,000	0	0.00%
TOTAL SPECIAL PAYMENTS	**$2,000,000**	**$2,000,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	75,603,776	75,603,776	0	0.00%
TOTAL EXPENDITURES	**$75,603,776**	**$75,603,776**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(75,603,776)	(75,603,776)	0	0.00%
TOTAL ENDING BALANCE	**($75,603,776)**	**($75,603,776)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	66,650	66,650	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	5,364	5,364	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	107,321	107,321	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	62,170	62,170	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	90,020	90,020	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(3,760)	(3,760)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	26,260	26,260	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	5,809	5,809	0	0.00%
4300 Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,405,528	1,405,528	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	114,678	114,678	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	493,623	493,623	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	40,045	40,045	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	16,604	16,604	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	235,978	235,978	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	93,051	93,051	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	282,532	282,532	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	8,336,743	8,336,743	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	153,404	153,404	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	190,011	190,011	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	21,022	21,022	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	179,353	179,353	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	11,922,406	11,922,406	0	0.00%
TOTAL SERVICES & SUPPLIES	**$11,922,406**	**$11,922,406**	**$0**	**0.00%**
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	1,184	1,184	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	110,120	110,120	0	0.00%
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	4,332	4,332	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	30,346	30,346	0	0.00%
5600 Data Processing Hardware				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	10,672	10,672	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	13,919	13,919	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	32,536	32,536	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	203,109	203,109	0	0.00%
TOTAL CAPITAL OUTLAY	**$203,109**	**$203,109**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	289,336	289,336	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	328,492	328,492	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	25,580	25,580	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	9,338	9,338	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	34,549	34,549	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6635 Spc Pmt to Fish/Wildlife, Dept of				
3400 Other Funds Ltd	38,646	38,646	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	725,941	725,941	0	0.00%
TOTAL SPECIAL PAYMENTS	**$725,941**	**$725,941**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	12,851,456	12,851,456	0	0.00%
TOTAL EXPENDITURES	**$12,851,456**	**$12,851,456**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(12,851,456)	(12,851,456)	0	0.00%
TOTAL ENDING BALANCE	**($12,851,456)**	**($12,851,456)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(66,650)	-	66,650	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(5,364)	-	5,364	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(107,321)	-	107,321	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(62,170)	-	62,170	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(90,020)	-	90,020	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(26,260)	-	26,260	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(5,809)	-	5,809	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(1,405,527)	-	1,405,527	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(40,045)	-	40,045	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(16,604)	-	16,604	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(93,051)	-	93,051	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(282,532)	-	282,532	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(8,336,744)	-	8,336,744	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(153,404)	-	153,404	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(190,011)	-	190,011	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(21,022)	-	21,022	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(179,353)	-	179,353	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(11,081,887)	-	11,081,887	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($11,081,887)**	**-**	**$11,081,887**	**100.00%**
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	(1,184)	-	1,184	100.00%
5200 Technical Equipment				
3400 Other Funds Ltd	(110,120)	-	110,120	100.00%
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	(4,332)	-	4,332	100.00%
5550 Data Processing Software				
3400 Other Funds Ltd	(30,346)	-	30,346	100.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	(10,672)	-	10,672	100.00%
5700 Building Structures				
3400 Other Funds Ltd	(13,919)	-	13,919	100.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	(32,536)	-	32,536	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(203,109)	-	203,109	100.00%
TOTAL CAPITAL OUTLAY	**($203,109)**	**-**	**$203,109**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	(11,284,996)	-	11,284,996	100.00%
TOTAL EXPENDITURES	**($11,284,996)**	**-**	**$11,284,996**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	11,284,996	-	(11,284,996)	(100.00%)
TOTAL ENDING BALANCE	**$11,284,996**	**-**	**($11,284,996)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(4,730,304)	-	4,730,304	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(4,730,304)	-	4,730,304	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($4,730,304)**	**-**	**$4,730,304**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(4,730,304)	-	4,730,304	100.00%
TOTAL PERSONAL SERVICES	**($4,730,304)**	**-**	**$4,730,304**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(4,730,304)	-	4,730,304	100.00%
TOTAL EXPENDITURES	**($4,730,304)**	**-**	**$4,730,304**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	4,730,304	-	(4,730,304)	(100.00%)
TOTAL ENDING BALANCE	**$4,730,304**	**-**	**($4,730,304)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(441,253)	-	441,253	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(99,667)	-	99,667	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(540,920)	-	540,920	100.00%
TOTAL SERVICES & SUPPLIES	**($540,920)**	**-**	**$540,920**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(540,920)	-	540,920	100.00%
TOTAL EXPENDITURES	**($540,920)**	**-**	**$540,920**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	540,920	-	(540,920)	(100.00%)
TOTAL ENDING BALANCE	**$540,920**	**-**	**($540,920)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(179,318)	-	179,318	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(179,318)	-	179,318	100.00%
TOTAL SERVICES & SUPPLIES	**($179,318)**	**-**	**$179,318**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(179,318)	-	179,318	100.00%
TOTAL EXPENDITURES	**($179,318)**	**-**	**$179,318**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	179,318	-	(179,318)	(100.00%)
TOTAL ENDING BALANCE	**$179,318**	**-**	**($179,318)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(467,128)	(467,128)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(169,002)	(169,002)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(28,051)	(28,051)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(664,181)	(664,181)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($664,181)**	**($664,181)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(664,181)	(664,181)	100.00%
TOTAL EXPENDITURES	**-**	**($664,181)**	**($664,181)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	664,181	664,181	100.00%
TOTAL ENDING BALANCE	**-**	**$664,181**	**$664,181**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	104,184	104,184	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	104,184	104,184	100.00%
TOTAL SALARIES & WAGES	**-**	**$104,184**	**$104,184**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	43	43	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	17,847	17,847	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	7,970	7,970	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	34	34	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	28,674	28,674	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	54,568	54,568	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$54,568**	**$54,568**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	24,562	24,562	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	24,562	24,562	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$24,562**	**$24,562**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	183,314	183,314	100.00%
TOTAL PERSONAL SERVICES	**-**	**$183,314**	**$183,314**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	183,314	183,314	100.00%
TOTAL EXPENDITURES	**-**	**$183,314**	**$183,314**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(183,314)	(183,314)	100.00%
TOTAL ENDING BALANCE	**-**	**($183,314)**	**($183,314)**	**100.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	1	1	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	0.75	0.75	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3170 Overtime Payments				
3400 Other Funds Ltd	18,694	18,694	0	0.00%
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	3,202	3,202	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	56,125	56,125	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	1,430	1,430	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	4,226	4,226	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	64,983	64,983	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$64,983**	**$64,983**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	96,788	96,788	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	180,465	180,465	0	0.00%
TOTAL PERSONAL SERVICES	**$180,465**	**$180,465**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	180,465	180,465	0	0.00%
TOTAL EXPENDITURES	**$180,465**	**$180,465**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(180,465)	(180,465)	0	0.00%
TOTAL ENDING BALANCE	**($180,465)**	**($180,465)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	84,036,521	84,036,521	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	84,036,521	84,036,521	0	0.00%
TOTAL SERVICES & SUPPLIES	**$84,036,521**	**$84,036,521**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	84,036,521	84,036,521	0	0.00%
TOTAL EXPENDITURES	**$84,036,521**	**$84,036,521**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(84,036,521)	(84,036,521)	0	0.00%
TOTAL ENDING BALANCE	**($84,036,521)**	**($84,036,521)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	3,566	3,566	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	376	376	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	1,459	1,459	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	391	391	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	699	699	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	4,057,831	4,057,831	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	345	345	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	2,358	2,358	0	0.00%
4425 Facilities Rental and Taxes				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	1,258	1,258	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	641	641	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	2,864,749	2,864,749	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	6,874	6,874	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	26,560	26,560	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	674	674	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	6,967,781	6,967,781	0	0.00%
TOTAL SERVICES & SUPPLIES	**$6,967,781**	**$6,967,781**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	910,019	910,019	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	1,055,970	1,055,970	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	131,660	131,660	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	58,362	58,362	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	182,058	182,058	0	0.00%
6340 Spc Pmt to Environmental Quality				
3400 Other Funds Ltd	25,794	25,794	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	2,363,863	2,363,863	0	0.00%
TOTAL SPECIAL PAYMENTS	**$2,363,863**	**$2,363,863**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	9,331,644	9,331,644	0	0.00%
TOTAL EXPENDITURES	**$9,331,644**	**$9,331,644**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(9,331,644)	(9,331,644)	0	0.00%
TOTAL ENDING BALANCE	**($9,331,644)**	**($9,331,644)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(3,566)	-	3,566	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(376)	-	376	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(1,459)	-	1,459	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(391)	-	391	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(699)	-	699	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(4,057,830)	-	4,057,830	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(641)	-	641	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(2,864,750)	-	2,864,750	100.00%
4600 Intra-agency Charges				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(6,874)	-	6,874	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(26,560)	-	26,560	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(674)	-	674	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(6,963,820)	-	6,963,820	100.00%
TOTAL SERVICES & SUPPLIES	**($6,963,820)**	**-**	**$6,963,820**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(6,963,820)	-	6,963,820	100.00%
TOTAL EXPENDITURES	**($6,963,820)**	**-**	**$6,963,820**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	6,963,820	-	(6,963,820)	(100.00%)
TOTAL ENDING BALANCE	**$6,963,820**	**-**	**($6,963,820)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(450,128)	-	450,128	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(450,128)	-	450,128	100.00%
TOTAL PERSONAL SERVICES	**($450,128)**	**-**	**$450,128**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(450,128)	-	450,128	100.00%
TOTAL EXPENDITURES	**($450,128)**	**-**	**$450,128**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	450,128	-	(450,128)	(100.00%)
TOTAL ENDING BALANCE	**$450,128**	**-**	**($450,128)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(857)	-	857	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(857)	-	857	100.00%
TOTAL SERVICES & SUPPLIES	**($857)**	**-**	**$857**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(857)	-	857	100.00%
TOTAL EXPENDITURES	**($857)**	**-**	**$857**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	857	-	(857)	(100.00%)
TOTAL ENDING BALANCE	**$857**	**-**	**($857)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(807)	(807)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(807)	(807)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($807)**	**($807)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(807)	(807)	100.00%
TOTAL EXPENDITURES	**-**	**($807)**	**($807)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	807	807	100.00%
TOTAL ENDING BALANCE	**-**	**$807**	**$807**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	11,202,928	11,202,928	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	11,202,928	11,202,928	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$11,202,928**	**$11,202,928**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	11,202,928	11,202,928	100.00%
TOTAL EXPENDITURES	**-**	**$11,202,928**	**$11,202,928**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(11,202,928)	(11,202,928)	100.00%
TOTAL ENDING BALANCE	**-**	**($11,202,928)**	**($11,202,928)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	72,586	72,586	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	13,969	13,969	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	982	982	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	17,731	17,731	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	105,268	105,268	0	0.00%
TOTAL SALARIES & WAGES	**$105,268**	**$105,268**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	5,600	5,600	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	689,624	689,624	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3230 Social Security Taxes				
3400 Other Funds Ltd	8,054	8,054	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	7,336	7,336	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	58,080	58,080	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	768,694	768,694	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$768,694**	**$768,694**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(367,776)	(367,776)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(367,776)	(367,776)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($367,776)**	**($367,776)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	506,186	506,186	0	0.00%
TOTAL PERSONAL SERVICES	**$506,186**	**$506,186**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	506,186	506,186	0	0.00%
TOTAL EXPENDITURES	**$506,186**	**$506,186**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(506,186)	(506,186)	0	0.00%
TOTAL ENDING BALANCE	**($506,186)**	**($506,186)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3400 Other Funds Ltd	4,038,496	4,038,496	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	4,038,496	4,038,496	0	0.00%
TOTAL CAPITAL OUTLAY	**$4,038,496**	**$4,038,496**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	4,038,496	4,038,496	0	0.00%
TOTAL EXPENDITURES	**$4,038,496**	**$4,038,496**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(4,038,496)	(4,038,496)	0	0.00%
TOTAL ENDING BALANCE	**($4,038,496)**	**($4,038,496)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3400 Other Funds Ltd	(10,057,192)	(10,057,192)	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(10,057,192)	(10,057,192)	0	0.00%
TOTAL CAPITAL OUTLAY	**($10,057,192)**	**($10,057,192)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(10,057,192)	(10,057,192)	0	0.00%
TOTAL EXPENDITURES	**($10,057,192)**	**($10,057,192)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	10,057,192	10,057,192	0	0.00%
TOTAL ENDING BALANCE	**$10,057,192**	**$10,057,192**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	30,849	30,849	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	981	981	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	14,120	14,120	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	451,321	451,321	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	67,310	67,310	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(14,846)	(14,846)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	2,617	2,617	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	19,176	19,176	0	0.00%
4300 Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	508,375	508,375	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	266,165	266,165	0	0.00%
6400 Federal Funds Ltd	44,154	44,154	0	0.00%
All Funds	310,319	310,319	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	424,405	424,405	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	6,916	6,916	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,039	3,039	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	322,575	322,575	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	52,773	52,773	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	123,356	123,356	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,057,124	1,057,124	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4600 Intra-agency Charges				
3400 Other Funds Ltd	44,949	44,949	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	380,255	380,255	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	19,546	19,546	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	80,549	80,549	0	0.00%
6400 Federal Funds Ltd	57,140	57,140	0	0.00%
All Funds	137,689	137,689	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	3,861,555	3,861,555	0	0.00%
6400 Federal Funds Ltd	101,294	101,294	0	0.00%
TOTAL SERVICES & SUPPLIES	**$3,962,849**	**$3,962,849**	**$0**	**0.00%**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	11,056	11,056	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	1,628	1,628	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5400 Automotive and Aircraft				
3400 Other Funds Ltd	6,579	6,579	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	1,449	1,449	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	251,922	251,922	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	272,634	272,634	0	0.00%
TOTAL CAPITAL OUTLAY	**$272,634**	**$272,634**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	4,134,189	4,134,189	0	0.00%
6400 Federal Funds Ltd	101,294	101,294	0	0.00%
TOTAL EXPENDITURES	**$4,235,483**	**$4,235,483**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(4,134,189)	(4,134,189)	0	0.00%
6400 Federal Funds Ltd	(101,294)	(101,294)	0	0.00%
TOTAL ENDING BALANCE	**($4,235,483)**	**($4,235,483)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3230 Social Security Taxes				
3400 Other Funds Ltd	(1)	(1)	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	1	1	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL PERSONAL SERVICES	**-**	**-**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	(150,000)	(150,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(150,000)	(150,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($150,000)**	**($150,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	(150,000)	(150,000)	0	0.00%
TOTAL EXPENDITURES	**($150,000)**	**($150,000)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	150,000	150,000	0	0.00%
TOTAL ENDING BALANCE	**$150,000**	**$150,000**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(30,849)	-	30,849	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(981)	-	981	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(14,120)	-	14,120	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(451,321)	-	451,321	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(67,310)	-	67,310	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(2,617)	-	2,617	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(19,176)	-	19,176	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(508,374)	-	508,374	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(6,914)	-	6,914	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(3,039)	-	3,039	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(52,773)	-	52,773	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(123,356)	-	123,356	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(1,057,124)	-	1,057,124	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(44,950)	-	44,950	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(380,255)	-	380,255	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(19,546)	-	19,546	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(137,691)	-	137,691	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(2,920,396)	-	2,920,396	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($2,920,396)**	**-**	**$2,920,396**	**100.00%**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	(11,056)	-	11,056	100.00%
5200 Technical Equipment				
3400 Other Funds Ltd	(1,628)	-	1,628	100.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(6,579)	-	6,579	100.00%
5700 Building Structures				
3400 Other Funds Ltd	(1,449)	-	1,449	100.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	(251,922)	-	251,922	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(272,634)	-	272,634	100.00%
TOTAL CAPITAL OUTLAY	**($272,634)**	**-**	**$272,634**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(3,193,030)	-	3,193,030	100.00%
TOTAL EXPENDITURES	**($3,193,030)**	**-**	**$3,193,030**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	3,193,030	-	(3,193,030)	(100.00%)
TOTAL ENDING BALANCE	**$3,193,030**	**-**	**($3,193,030)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(2,953,750)	-	2,953,750	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(2,953,750)	-	2,953,750	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($2,953,750)**	**-**	**$2,953,750**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(2,953,750)	-	2,953,750	100.00%
TOTAL PERSONAL SERVICES	**($2,953,750)**	**-**	**$2,953,750**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,953,750)	-	2,953,750	100.00%
TOTAL EXPENDITURES	**($2,953,750)**	**-**	**$2,953,750**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	2,953,750	-	(2,953,750)	(100.00%)
TOTAL ENDING BALANCE	**$2,953,750**	**-**	**($2,953,750)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(247,015)	-	247,015	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(55,794)	-	55,794	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(302,809)	-	302,809	100.00%
TOTAL SERVICES & SUPPLIES	**($302,809)**	**-**	**$302,809**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(302,809)	-	302,809	100.00%
TOTAL EXPENDITURES	**($302,809)**	**-**	**$302,809**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	302,809	-	(302,809)	(100.00%)
TOTAL ENDING BALANCE	**$302,809**	**-**	**($302,809)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(154,173)	-	154,173	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(154,173)	-	154,173	100.00%
TOTAL SERVICES & SUPPLIES	**($154,173)**	**-**	**$154,173**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(154,173)	-	154,173	100.00%
TOTAL EXPENDITURES	**($154,173)**	**-**	**$154,173**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	154,173	-	(154,173)	(100.00%)
TOTAL ENDING BALANCE	**$154,173**	**-**	**($154,173)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	1,862,982	1,862,982	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	1,862,982	1,862,982	100.00%
TOTAL SALARIES & WAGES	**-**	**$1,862,982**	**$1,862,982**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	1,431	1,431	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	319,155	319,155	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	142,525	142,525	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	1,128	1,128	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	965,358	965,358	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	1,429,597	1,429,597	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,429,597**	**$1,429,597**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	329,165	329,165	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	329,165	329,165	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$329,165**	**$329,165**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	3,621,744	3,621,744	100.00%
TOTAL PERSONAL SERVICES	**-**	**$3,621,744**	**$3,621,744**	**100.00%**
SERVICES & SUPPLIES				
4200 Telecommunications				
3400 Other Funds Ltd	-	366,986	366,986	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	366,986	366,986	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$366,986**	**$366,986**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	3,988,730	3,988,730	100.00%
TOTAL EXPENDITURES	**-**	**$3,988,730**	**$3,988,730**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(3,988,730)	(3,988,730)	100.00%
TOTAL ENDING BALANCE	**-**	**($3,988,730)**	**($3,988,730)**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	84	84	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	25.25	25.25	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(209,567)	(209,567)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(145,304)	(145,304)	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(12,583)	(12,583)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(367,454)	(367,454)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($367,454)**	**($367,454)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(367,454)	(367,454)	100.00%
TOTAL EXPENDITURES	**-**	**($367,454)**	**($367,454)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	367,454	367,454	100.00%
TOTAL ENDING BALANCE	**-**	**$367,454**	**$367,454**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	113,916	113,916	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	113,916	113,916	100.00%
TOTAL SALARIES & WAGES	**-**	**$113,916**	**$113,916**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	58	58	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	19,514	19,514	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	8,714	8,714	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	46	46	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	38,232	38,232	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	66,564	66,564	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$66,564**	**$66,564**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	117,971	117,971	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	117,971	117,971	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$117,971**	**$117,971**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	298,451	298,451	100.00%
TOTAL PERSONAL SERVICES	**-**	**$298,451**	**$298,451**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	298,451	298,451	100.00%
TOTAL EXPENDITURES	**-**	**$298,451**	**$298,451**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(298,451)	(298,451)	100.00%
TOTAL ENDING BALANCE	**-**	**($298,451)**	**($298,451)**	**100.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	-	2	2	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	1.00	1.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	3,314	3,314	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	17,362	17,362	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	2,351	2,351	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	6,291	6,291	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	29,318	29,318	0	0.00%
TOTAL SALARIES & WAGES	**$29,318**	**$29,318**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	4,455	4,455	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	268,849	268,849	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3230 Social Security Taxes				
3400 Other Funds Ltd	2,243	2,243	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	22,345	22,345	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	297,892	297,892	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$297,892**	**$297,892**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	490,270	490,270	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	817,480	817,480	0	0.00%
TOTAL PERSONAL SERVICES	**$817,480**	**$817,480**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	817,480	817,480	0	0.00%
TOTAL EXPENDITURES	**$817,480**	**$817,480**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(817,480)	(817,480)	0	0.00%
TOTAL ENDING BALANCE	**($817,480)**	**($817,480)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	600,000	600,000	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	80,000	80,000	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	240,000	240,000	0	0.00%
4200 Telecommunications				
6400 Federal Funds Ltd	50,000	50,000	0	0.00%
4275 Publicity and Publications				
6400 Federal Funds Ltd	40,000	40,000	0	0.00%
4300 Professional Services				
6400 Federal Funds Ltd	40,000	40,000	0	0.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	1,000,000	1,000,000	0	0.00%
4400 Dues and Subscriptions				
6400 Federal Funds Ltd	4,000	4,000	0	0.00%
4425 Facilities Rental and Taxes				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	230,000	230,000	0	0.00%
4450 Fuels and Utilities				
6400 Federal Funds Ltd	76,000	76,000	0	0.00%
4575 Agency Program Related S and S				
6400 Federal Funds Ltd	4,380,000	4,380,000	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	1,000,000	1,000,000	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	20,000	20,000	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	40,000	40,000	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	7,800,000	7,800,000	0	0.00%
TOTAL SERVICES & SUPPLIES	**$7,800,000**	**$7,800,000**	**$0**	**0.00%**
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
6400 Federal Funds Ltd	200,000	200,000	0	0.00%
CAPITAL OUTLAY				
6400 Federal Funds Ltd	200,000	200,000	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL CAPITAL OUTLAY	**$200,000**	**$200,000**	**$0**	**0.00%**
EXPENDITURES				
6400 Federal Funds Ltd	8,000,000	8,000,000	0	0.00%
TOTAL EXPENDITURES	**$8,000,000**	**$8,000,000**	**$0**	**0.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	(8,000,000)	(8,000,000)	0	0.00%
TOTAL ENDING BALANCE	**($8,000,000)**	**($8,000,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	16,584	16,584	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	4,936	4,936	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	2,249	2,249	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	90,839	90,839	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	19,647	19,647	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	6,592	6,592	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	54,580	54,580	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	57,618	57,618	0	0.00%
4325 Attorney General				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	32,063	32,063	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,281	2,281	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	8,369	8,369	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	91,397	91,397	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	17,071	17,071	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	98,211	98,211	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	54,263	54,263	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	18,179	18,179	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	123,699	123,699	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	695	695	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	28,309	28,309	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	727,582	727,582	0	0.00%
TOTAL SERVICES & SUPPLIES	**$727,582**	**$727,582**	**$0**	**0.00%**
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	17,340	17,340	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	502	502	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	17,842	17,842	0	0.00%
TOTAL CAPITAL OUTLAY	**$17,842**	**$17,842**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	745,424	745,424	0	0.00%
TOTAL EXPENDITURES	**$745,424**	**$745,424**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(745,424)	(745,424)	0	0.00%
TOTAL ENDING BALANCE	**($745,424)**	**($745,424)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(16,584)	-	16,584	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(4,937)	-	4,937	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(2,249)	-	2,249	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(90,839)	-	90,839	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(19,647)	-	19,647	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(6,592)	-	6,592	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(54,579)	-	54,579	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(2,281)	-	2,281	100.00%
4400 Dues and Subscriptions				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(8,369)	-	8,369	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(17,071)	-	17,071	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(98,211)	-	98,211	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(54,263)	-	54,263	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(18,179)	-	18,179	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(123,699)	-	123,699	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(695)	-	695	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(28,309)	-	28,309	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(546,504)	-	546,504	100.00%
TOTAL SERVICES & SUPPLIES	**($546,504)**	**-**	**$546,504**	**100.00%**
CAPITAL OUTLAY				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(17,340)	-	17,340	100.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	(502)	-	502	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(17,842)	-	17,842	100.00%
TOTAL CAPITAL OUTLAY	**($17,842)**	**-**	**$17,842**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(564,346)	-	564,346	100.00%
TOTAL EXPENDITURES	**($564,346)**	**-**	**$564,346**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	564,346	-	(564,346)	(100.00%)
TOTAL ENDING BALANCE	**$564,346**	**-**	**($564,346)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,606,174)	-	1,606,174	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,606,174)	-	1,606,174	100.00%
TOTAL PERSONAL SERVICES	**($1,606,174)**	**-**	**$1,606,174**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,606,174)	-	1,606,174	100.00%
TOTAL EXPENDITURES	**($1,606,174)**	**-**	**$1,606,174**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,606,174	-	(1,606,174)	(100.00%)
TOTAL ENDING BALANCE	**$1,606,174**	**-**	**($1,606,174)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(11,648)	-	11,648	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(11,648)	-	11,648	100.00%
TOTAL SERVICES & SUPPLIES	**($11,648)**	**-**	**$11,648**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(11,648)	-	11,648	100.00%
TOTAL EXPENDITURES	**($11,648)**	**-**	**$11,648**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	11,648	-	(11,648)	(100.00%)
TOTAL ENDING BALANCE	**$11,648**	**-**	**($11,648)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(10,977)	(10,977)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(5,311)	(5,311)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(16,288)	(16,288)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($16,288)**	**($16,288)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(16,288)	(16,288)	100.00%
TOTAL EXPENDITURES	**-**	**($16,288)**	**($16,288)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	16,288	16,288	100.00%
TOTAL ENDING BALANCE	**-**	**$16,288**	**$16,288**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	22,627	22,627	0	0.00%
6400 Federal Funds Ltd	747	747	0	0.00%
All Funds	23,374	23,374	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	29,455	29,455	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	58	58	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	9,362	9,362	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	61,502	61,502	0	0.00%
6400 Federal Funds Ltd	747	747	0	0.00%
TOTAL SALARIES & WAGES	**$62,249**	**$62,249**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,659	6,659	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	438,680	438,680	0	0.00%
6400 Federal Funds Ltd	15,966	15,966	0	0.00%
All Funds	454,646	454,646	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	4,704	4,704	0	0.00%
6400 Federal Funds Ltd	57	57	0	0.00%
All Funds	4,761	4,761	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	75	75	0	0.00%
6400 Federal Funds Ltd	82	82	0	0.00%
All Funds	157	157	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	37,616	37,616	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	487,734	487,734	0	0.00%
6400 Federal Funds Ltd	16,105	16,105	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$503,839**	**$503,839**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	44,768	44,768	0	0.00%
6400 Federal Funds Ltd	28,284	28,284	0	0.00%
All Funds	73,052	73,052	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	594,004	594,004	0	0.00%
6400 Federal Funds Ltd	45,136	45,136	0	0.00%
TOTAL PERSONAL SERVICES	**$639,140**	**$639,140**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	594,004	594,004	0	0.00%
6400 Federal Funds Ltd	45,136	45,136	0	0.00%
TOTAL EXPENDITURES	**$639,140**	**$639,140**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(594,004)	(594,004)	0	0.00%
6400 Federal Funds Ltd	(45,136)	(45,136)	0	0.00%
TOTAL ENDING BALANCE	**($639,140)**	**($639,140)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd	852,067	852,067	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	852,067	852,067	0	0.00%
TOTAL SERVICES & SUPPLIES	**$852,067**	**$852,067**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	852,067	852,067	0	0.00%
TOTAL EXPENDITURES	**$852,067**	**$852,067**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(852,067)	(852,067)	0	0.00%
TOTAL ENDING BALANCE	**($852,067)**	**($852,067)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	(3,663)	(3,663)	0	0.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	(2,364)	(2,364)	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	(9,832)	(9,832)	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	(13,387)	(13,387)	0	0.00%
4200 Telecommunications				
6400 Federal Funds Ltd	(1,000)	(1,000)	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	(9,234)	(9,234)	0	0.00%
4275 Publicity and Publications				
6400 Federal Funds Ltd	(1,300)	(1,300)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(2,000,000)	(2,000,000)	0	0.00%
4575 Agency Program Related S and S				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(9,000,000)	(9,000,000)	0	0.00%
4600 Intra-agency Charges				
6400 Federal Funds Ltd	(7,124)	(7,124)	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	(2,000)	(2,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(11,000,000)	(11,000,000)	0	0.00%
6400 Federal Funds Ltd	(49,904)	(49,904)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($11,049,904)**	**($11,049,904)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	(1,800,000)	(1,800,000)	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	(1,200,000)	(1,200,000)	0	0.00%
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	(2,000,000)	(2,000,000)	0	0.00%
6581 Spc Pmt to Education, Dept of				
3400 Other Funds Ltd	(95,000)	(95,000)	0	0.00%
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(5,095,000)	(5,095,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($5,095,000)**	**($5,095,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(16,095,000)	(16,095,000)	0	0.00%
6400 Federal Funds Ltd	(49,904)	(49,904)	0	0.00%
TOTAL EXPENDITURES	**($16,144,904)**	**($16,144,904)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	16,095,000	16,095,000	0	0.00%
6400 Federal Funds Ltd	49,904	49,904	0	0.00%
TOTAL ENDING BALANCE	**$16,144,904**	**$16,144,904**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	35,854	35,854	0	0.00%
6400 Federal Funds Ltd	3,820	3,820	0	0.00%
All Funds	39,674	39,674	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	4,649	4,649	0	0.00%
6400 Federal Funds Ltd	867	867	0	0.00%
All Funds	5,516	5,516	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	15,500	15,500	0	0.00%
6400 Federal Funds Ltd	1,184	1,184	0	0.00%
All Funds	16,684	16,684	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	42,578	42,578	0	0.00%
6400 Federal Funds Ltd	7,908	7,908	0	0.00%
All Funds	50,486	50,486	0	0.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	40,569	40,569	0	0.00%
6400 Federal Funds Ltd	1,153	1,153	0	0.00%
All Funds	41,722	41,722	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	16,343	16,343	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	78,256	78,256	0	0.00%
6400 Federal Funds Ltd	3,227	3,227	0	0.00%
All Funds	81,483	81,483	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	10,960	10,960	0	0.00%
6400 Federal Funds Ltd	11,694	11,694	0	0.00%
All Funds	22,654	22,654	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	2,238,093	2,238,093	0	0.00%
6400 Federal Funds Ltd	99,535	99,535	0	0.00%
All Funds	2,337,628	2,337,628	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	130,975	130,975	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4325 Attorney General				
3400 Other Funds Ltd	234,973	234,973	0	0.00%
6400 Federal Funds Ltd	1,521	1,521	0	0.00%
All Funds	236,494	236,494	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	3,515	3,515	0	0.00%
6400 Federal Funds Ltd	334	334	0	0.00%
All Funds	3,849	3,849	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,404	3,404	0	0.00%
6400 Federal Funds Ltd	469	469	0	0.00%
All Funds	3,873	3,873	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	5,121	5,121	0	0.00%
6400 Federal Funds Ltd	6,180	6,180	0	0.00%
All Funds	11,301	11,301	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	10,624	10,624	0	0.00%
6400 Federal Funds Ltd	611	611	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	11,235	11,235	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	24,994	24,994	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,839,017	1,839,017	0	0.00%
6400 Federal Funds Ltd	205,133	205,133	0	0.00%
All Funds	2,044,150	2,044,150	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	123,031	123,031	0	0.00%
6400 Federal Funds Ltd	10,237	10,237	0	0.00%
All Funds	133,268	133,268	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	65,984	65,984	0	0.00%
6400 Federal Funds Ltd	20,643	20,643	0	0.00%
All Funds	86,627	86,627	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	2,344	2,344	0	0.00%
6400 Federal Funds Ltd	3,019	3,019	0	0.00%
All Funds	5,363	5,363	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	11,918	11,918	0	0.00%
6400 Federal Funds Ltd	740	740	0	0.00%
All Funds	12,658	12,658	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	4,938,702	4,938,702	0	0.00%
6400 Federal Funds Ltd	378,275	378,275	0	0.00%
TOTAL SERVICES & SUPPLIES	**$5,316,977**	**$5,316,977**	**$0**	**0.00%**
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	5,051	5,051	0	0.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	5,827	5,827	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	1,091	1,091	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	7,111	7,111	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	3,301	3,301	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	4,488	4,488	0	0.00%
All Funds	7,789	7,789	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	22,381	22,381	0	0.00%
6400 Federal Funds Ltd	4,488	4,488	0	0.00%
TOTAL CAPITAL OUTLAY	**$26,869**	**$26,869**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	485,939	485,939	0	0.00%
6400 Federal Funds Ltd	465,447	465,447	0	0.00%
All Funds	951,386	951,386	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	2,314,430	2,314,430	0	0.00%
6400 Federal Funds Ltd	783,015	783,015	0	0.00%
All Funds	3,097,445	3,097,445	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	9,404,451	9,404,451	0	0.00%
6400 Federal Funds Ltd	1,533,528	1,533,528	0	0.00%
All Funds	10,937,979	10,937,979	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	1,716,177	1,716,177	0	0.00%
6400 Federal Funds Ltd	552,419	552,419	0	0.00%
All Funds	2,268,596	2,268,596	0	0.00%
6035 Dist to Individuals				
6400 Federal Funds Ltd	17,551	17,551	0	0.00%
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	66,899	66,899	0	0.00%
6400 Federal Funds Ltd	37	37	0	0.00%
All Funds	66,936	66,936	0	0.00%
6048 Spc Pmt to Public Universities				
3400 Other Funds Ltd	144,924	144,924	0	0.00%
6400 Federal Funds Ltd	25,005	25,005	0	0.00%
All Funds	169,929	169,929	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	37,256	37,256	0	0.00%
6400 Federal Funds Ltd	2,046	2,046	0	0.00%
All Funds	39,302	39,302	0	0.00%
6257 Spc Pmt to Police, Dept of State				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	23,162	23,162	0	0.00%
6400 Federal Funds Ltd	121,764	121,764	0	0.00%
All Funds	144,926	144,926	0	0.00%
6581 Spc Pmt to Education, Dept of				
3400 Other Funds Ltd	2,113	2,113	0	0.00%
6660 Spc Pmt to Land Conservation Dev				
3400 Other Funds Ltd	18,595	18,595	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	14,213,946	14,213,946	0	0.00%
6400 Federal Funds Ltd	3,500,812	3,500,812	0	0.00%
TOTAL SPECIAL PAYMENTS	**$17,714,758**	**$17,714,758**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	19,175,029	19,175,029	0	0.00%
6400 Federal Funds Ltd	3,883,575	3,883,575	0	0.00%
TOTAL EXPENDITURES	**$23,058,604**	**$23,058,604**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(19,175,029)	(19,175,029)	0	0.00%
6400 Federal Funds Ltd	(3,883,575)	(3,883,575)	0	0.00%
TOTAL ENDING BALANCE	**($23,058,604)**	**($23,058,604)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(1,043,256)	(1,043,256)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(1,043,256)	(1,043,256)	0	0.00%
TOTAL SALARIES & WAGES	**($1,043,256)**	**($1,043,256)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(290)	(290)	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(178,710)	(178,710)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(79,808)	(79,808)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(230)	(230)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(191,160)	(191,160)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(450,198)	(450,198)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($450,198)**	**($450,198)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,493,454)	(1,493,454)	0	0.00%
TOTAL PERSONAL SERVICES	**($1,493,454)**	**($1,493,454)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(50,000)	(50,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(50,000)	(50,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($50,000)**	**($50,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,543,454)	(1,543,454)	0	0.00%
TOTAL EXPENDITURES	**($1,543,454)**	**($1,543,454)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,543,454	1,543,454	0	0.00%
TOTAL ENDING BALANCE	**$1,543,454**	**$1,543,454**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	(5)	(5)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(5.00)	(5.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(35,854)	-	35,854	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(4,649)	-	4,649	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(15,500)	-	15,500	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(42,578)	-	42,578	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(40,569)	-	40,569	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(78,256)	-	78,256	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(10,960)	-	10,960	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(2,238,092)	-	2,238,092	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(3,516)	-	3,516	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(3,404)	-	3,404	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(10,624)	-	10,624	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(24,994)	-	24,994	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(1,338,017)	-	1,338,017	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(123,031)	-	123,031	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(65,984)	-	65,984	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(2,344)	-	2,344	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(11,918)	-	11,918	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(4,050,290)	-	4,050,290	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($4,050,290)**	**-**	**$4,050,290**	**100.00%**
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	(5,051)	-	5,051	100.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(5,827)	-	5,827	100.00%
5550 Data Processing Software				
3400 Other Funds Ltd	(1,091)	-	1,091	100.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	(7,111)	-	7,111	100.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	(3,301)	-	3,301	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(22,381)	-	22,381	100.00%
TOTAL CAPITAL OUTLAY	**($22,381)**	**-**	**$22,381**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(4,072,671)	-	4,072,671	100.00%
TOTAL EXPENDITURES	**($4,072,671)**	**-**	**$4,072,671**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	4,072,671	-	(4,072,671)	(100.00%)
TOTAL ENDING BALANCE	**$4,072,671**	**-**	**($4,072,671)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(2,271,165)	-	2,271,165	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(2,271,165)	-	2,271,165	100.00%
TOTAL PERSONAL SERVICES	**($2,271,165)**	**-**	**$2,271,165**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,271,165)	-	2,271,165	100.00%
TOTAL EXPENDITURES	**($2,271,165)**	**-**	**$2,271,165**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	2,271,165	-	(2,271,165)	(100.00%)
TOTAL ENDING BALANCE	**$2,271,165**	**-**	**($2,271,165)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(85,359)	-	85,359	100.00%
6400 Federal Funds Ltd	(77,538)	-	77,538	100.00%
All Funds	(162,897)	-	162,897	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(85,359)	-	85,359	100.00%
6400 Federal Funds Ltd	(77,538)	-	77,538	100.00%
TOTAL SERVICES & SUPPLIES	**($162,897)**	**-**	**$162,897**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(85,359)	-	85,359	100.00%
6400 Federal Funds Ltd	(77,538)	-	77,538	100.00%
TOTAL EXPENDITURES	**($162,897)**	**-**	**$162,897**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	85,359	-	(85,359)	(100.00%)
6400 Federal Funds Ltd	77,538	-	(77,538)	(100.00%)
TOTAL ENDING BALANCE	**$162,897**	**-**	**($162,897)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6020 Dist to Counties				
4400 Lottery Funds Ltd	-	120,000	120,000	100.00%
6025 Dist to Other Gov Unit				
4400 Lottery Funds Ltd	-	180,000	180,000	100.00%
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	-	300,000	300,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$300,000**	**$300,000**	**100.00%**
EXPENDITURES				
4400 Lottery Funds Ltd	-	300,000	300,000	100.00%
TOTAL EXPENDITURES	**-**	**$300,000**	**$300,000**	**100.00%**
ENDING BALANCE				
4400 Lottery Funds Ltd	-	(300,000)	(300,000)	100.00%
TOTAL ENDING BALANCE	**-**	**($300,000)**	**($300,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(73,077)	(73,077)	100.00%
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	(73,077)	(73,077)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($73,077)**	**($73,077)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4150 Employee Training				
6400 Federal Funds Ltd	-	(326)	(326)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(80,448)	(80,448)	100.00%
6400 Federal Funds Ltd	-	(72,751)	(72,751)	100.00%
All Funds	-	(153,199)	(153,199)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(80,448)	(80,448)	100.00%
6400 Federal Funds Ltd	-	(73,077)	(73,077)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($153,525)**	**($153,525)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	-	(80,448)	(80,448)	100.00%
6400 Federal Funds Ltd	-	(73,077)	(73,077)	100.00%
TOTAL EXPENDITURES	**-**	**($153,525)**	**($153,525)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	80,448	80,448	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$80,448**	**$80,448**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	3,349,960	3,349,960	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	3,349,960	3,349,960	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$3,349,960**	**$3,349,960**	**100.00%**
SPECIAL PAYMENTS				
6020 Dist to Counties				
4400 Lottery Funds Ltd	-	260,000	260,000	100.00%
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
All Funds	-	4,260,000	4,260,000	100.00%
6025 Dist to Other Gov Unit				
4400 Lottery Funds Ltd	-	390,000	390,000	100.00%
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	-	650,000	650,000	100.00%
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$4,650,000**	**$4,650,000**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	650,000	650,000	100.00%
3400 Other Funds Ltd	-	7,349,960	7,349,960	100.00%
TOTAL EXPENDITURES	**-**	**$7,999,960**	**$7,999,960**	**100.00%**
ENDING BALANCE				
4400 Lottery Funds Ltd	-	(650,000)	(650,000)	100.00%
3400 Other Funds Ltd	-	(7,349,960)	(7,349,960)	100.00%
TOTAL ENDING BALANCE	**-**	**($7,999,960)**	**($7,999,960)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	17,981	17,981	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	27,552	27,552	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	58	58	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	9,362	9,362	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	54,953	54,953	0	0.00%
TOTAL SALARIES & WAGES	**$54,953**	**$54,953**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	6,333	6,333	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	333,771	333,771	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
6400 Federal Funds Ltd	742	742	0	0.00%
All Funds	334,513	334,513	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	4,204	4,204	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	28,597	28,597	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	372,905	372,905	0	0.00%
6400 Federal Funds Ltd	742	742	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$373,647**	**$373,647**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	5,846	5,846	0	0.00%
6400 Federal Funds Ltd	(1,034)	(1,034)	0	0.00%
All Funds	4,812	4,812	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	433,704	433,704	0	0.00%
6400 Federal Funds Ltd	(292)	(292)	0	0.00%
TOTAL PERSONAL SERVICES	**$433,412**	**$433,412**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	433,704	433,704	0	0.00%
6400 Federal Funds Ltd	(292)	(292)	0	0.00%
TOTAL EXPENDITURES	**$433,412**	**$433,412**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(433,704)	(433,704)	0	0.00%
6400 Federal Funds Ltd	292	292	0	0.00%
TOTAL ENDING BALANCE	**($433,412)**	**($433,412)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd	852,067	852,067	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	852,067	852,067	0	0.00%
TOTAL SERVICES & SUPPLIES	**$852,067**	**$852,067**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	852,067	852,067	0	0.00%
TOTAL EXPENDITURES	**$852,067**	**$852,067**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(852,067)	(852,067)	0	0.00%
TOTAL ENDING BALANCE	**($852,067)**	**($852,067)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4125 Out of State Travel				
6400 Federal Funds Ltd	(1,100)	(1,100)	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	(5,500)	(5,500)	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	(1,000)	(1,000)	0	0.00%
4200 Telecommunications				
6400 Federal Funds Ltd	(1,000)	(1,000)	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	(3,240)	(3,240)	0	0.00%
4275 Publicity and Publications				
6400 Federal Funds Ltd	(1,300)	(1,300)	0	0.00%
4600 Intra-agency Charges				
6400 Federal Funds Ltd	(2,000)	(2,000)	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	(2,000)	(2,000)	0	0.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(17,140)	(17,140)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($17,140)**	**($17,140)**	**$0**	**0.00%**
EXPENDITURES				
6400 Federal Funds Ltd	(17,140)	(17,140)	0	0.00%
TOTAL EXPENDITURES	**($17,140)**	**($17,140)**	**$0**	**0.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	17,140	17,140	0	0.00%
TOTAL ENDING BALANCE	**$17,140**	**$17,140**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	25,727	25,727	0	0.00%
6400 Federal Funds Ltd	24	24	0	0.00%
All Funds	25,751	25,751	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	2,178	2,178	0	0.00%
6400 Federal Funds Ltd	96	96	0	0.00%
All Funds	2,274	2,274	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	13,113	13,113	0	0.00%
6400 Federal Funds Ltd	235	235	0	0.00%
All Funds	13,348	13,348	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	35,981	35,981	0	0.00%
6400 Federal Funds Ltd	93	93	0	0.00%
All Funds	36,074	36,074	0	0.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	35,077	35,077	0	0.00%
6400 Federal Funds Ltd	79	79	0	0.00%
All Funds	35,156	35,156	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	16,343	16,343	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	74,603	74,603	0	0.00%
6400 Federal Funds Ltd	180	180	0	0.00%
All Funds	74,783	74,783	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	3,310	3,310	0	0.00%
6400 Federal Funds Ltd	64	64	0	0.00%
All Funds	3,374	3,374	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	1,820,978	1,820,978	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	130,975	130,975	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	57,276	57,276	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,912	2,912	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	2,273	2,273	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	9,500	9,500	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	15,976	15,976	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	279,183	279,183	0	0.00%
6400 Federal Funds Ltd	7	7	0	0.00%
All Funds	279,190	279,190	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	64,233	64,233	0	0.00%
6400 Federal Funds Ltd	99	99	0	0.00%
All Funds	64,332	64,332	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	62,232	62,232	0	0.00%
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,156	2,156	0	0.00%
6400 Federal Funds Ltd	126	126	0	0.00%
All Funds	2,282	2,282	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	9,645	9,645	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,663,671	2,663,671	0	0.00%
6400 Federal Funds Ltd	1,003	1,003	0	0.00%
TOTAL SERVICES & SUPPLIES	**$2,664,674**	**$2,664,674**	**$0**	**0.00%**
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	5,051	5,051	0	0.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	4,456	4,456	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	1,091	1,091	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	7,111	7,111	0	0.00%
5900 Other Capital Outlay				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,117	1,117	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	18,826	18,826	0	0.00%
TOTAL CAPITAL OUTLAY	**$18,826**	**$18,826**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	196,621	196,621	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	235,600	235,600	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	1,800,018	1,800,018	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	949,806	949,806	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	29,770	29,770	0	0.00%
6660 Spc Pmt to Land Conservation Dev				
3400 Other Funds Ltd	18,595	18,595	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	3,230,410	3,230,410	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SPECIAL PAYMENTS	**$3,230,410**	**$3,230,410**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	5,912,907	5,912,907	0	0.00%
6400 Federal Funds Ltd	1,003	1,003	0	0.00%
TOTAL EXPENDITURES	**$5,913,910**	**$5,913,910**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(5,912,907)	(5,912,907)	0	0.00%
6400 Federal Funds Ltd	(1,003)	(1,003)	0	0.00%
TOTAL ENDING BALANCE	**($5,913,910)**	**($5,913,910)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(1,791,108)	(1,791,108)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(1,791,108)	(1,791,108)	0	0.00%
TOTAL SALARIES & WAGES	**($1,791,108)**	**($1,791,108)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(420)	(420)	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(306,818)	(306,818)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(137,019)	(137,019)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(333)	(333)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(277,182)	(277,182)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(721,772)	(721,772)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($721,772)**	**($721,772)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(2,512,880)	(2,512,880)	0	0.00%
TOTAL PERSONAL SERVICES	**($2,512,880)**	**($2,512,880)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(80,000)	(80,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(80,000)	(80,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($80,000)**	**($80,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,592,880)	(2,592,880)	0	0.00%
TOTAL EXPENDITURES	**($2,592,880)**	**($2,592,880)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	2,592,880	2,592,880	0	0.00%
TOTAL ENDING BALANCE	**$2,592,880**	**$2,592,880**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	(8)	(8)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(7.25)	(7.25)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(25,727)	-	25,727	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(2,178)	-	2,178	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(13,113)	-	13,113	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(35,981)	-	35,981	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(35,077)	-	35,077	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(74,603)	-	74,603	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(3,310)	-	3,310	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(1,820,977)	-	1,820,977	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,912)	-	2,912	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(2,273)	-	2,273	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(9,500)	-	9,500	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(15,976)	-	15,976	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(279,184)	-	279,184	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(64,233)	-	64,233	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(62,232)	-	62,232	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(2,156)	-	2,156	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(9,645)	-	9,645	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(2,459,077)	-	2,459,077	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($2,459,077)**	**-**	**$2,459,077**	**100.00%**
CAPITAL OUTLAY				
5200 Technical Equipment				
3400 Other Funds Ltd	(5,051)	-	5,051	100.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(4,456)	-	4,456	100.00%
5550 Data Processing Software				
3400 Other Funds Ltd	(1,091)	-	1,091	100.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	(7,111)	-	7,111	100.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	(1,117)	-	1,117	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(18,826)	-	18,826	100.00%
TOTAL CAPITAL OUTLAY	**($18,826)**	**-**	**$18,826**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,477,903)	-	2,477,903	100.00%
TOTAL EXPENDITURES	**($2,477,903)**	**-**	**$2,477,903**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,477,903	-	(2,477,903)	(100.00%)
TOTAL ENDING BALANCE	**$2,477,903**	**-**	**($2,477,903)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,711,058)	-	1,711,058	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,711,058)	-	1,711,058	100.00%
TOTAL PERSONAL SERVICES	**($1,711,058)**	**-**	**$1,711,058**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,711,058)	-	1,711,058	100.00%
TOTAL EXPENDITURES	**($1,711,058)**	**-**	**$1,711,058**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,711,058	-	(1,711,058)	(100.00%)
TOTAL ENDING BALANCE	**$1,711,058**	**-**	**($1,711,058)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(20,807)	-	20,807	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(20,807)	-	20,807	100.00%
TOTAL SERVICES & SUPPLIES	**($20,807)**	**-**	**$20,807**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(20,807)	-	20,807	100.00%
TOTAL EXPENDITURES	**($20,807)**	**-**	**$20,807**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	20,807	-	(20,807)	(100.00%)
TOTAL ENDING BALANCE	**$20,807**	**-**	**($20,807)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(326)	(326)	100.00%
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	(326)	(326)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($326)**	**($326)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4150 Employee Training				
6400 Federal Funds Ltd	-	(326)	(326)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(19,610)	(19,610)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(19,610)	(19,610)	100.00%
6400 Federal Funds Ltd	-	(326)	(326)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($19,936)**	**($19,936)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(19,610)	(19,610)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(326)	(326)	100.00%
TOTAL EXPENDITURES	**-**	**($19,936)**	**($19,936)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	19,610	19,610	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$19,610**	**$19,610**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6020 Dist to Counties				
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$4,000,000**	**$4,000,000**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	4,000,000	4,000,000	100.00%
TOTAL EXPENDITURES	**-**	**$4,000,000**	**$4,000,000**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(4,000,000)	(4,000,000)	100.00%
TOTAL ENDING BALANCE	**-**	**($4,000,000)**	**($4,000,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	1,989	1,989	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	330	330	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	2,319	2,319	0	0.00%
TOTAL SALARIES & WAGES	**$2,319**	**$2,319**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	57	57	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	44,185	44,185	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	177	177	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	4,043	4,043	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	48,462	48,462	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$48,462**	**$48,462**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(4,747)	(4,747)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	46,034	46,034	0	0.00%
TOTAL PERSONAL SERVICES	**$46,034**	**$46,034**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	46,034	46,034	0	0.00%
TOTAL EXPENDITURES	**$46,034**	**$46,034**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(46,034)	(46,034)	0	0.00%
TOTAL ENDING BALANCE	**($46,034)**	**($46,034)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	(3,663)	(3,663)	0	0.00%
4125 Out of State Travel				
6400 Federal Funds Ltd	(1,264)	(1,264)	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	(4,332)	(4,332)	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	(12,387)	(12,387)	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	(5,994)	(5,994)	0	0.00%
4600 Intra-agency Charges				
6400 Federal Funds Ltd	(5,124)	(5,124)	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	(32,764)	(32,764)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($32,764)**	**($32,764)**	**$0**	**0.00%**
EXPENDITURES				
6400 Federal Funds Ltd	(32,764)	(32,764)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**($32,764)**	**($32,764)**	**$0**	**0.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	32,764	32,764	0	0.00%
TOTAL ENDING BALANCE	**$32,764**	**$32,764**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	5,851	5,851	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	1,132	1,132	0	0.00%
6400 Federal Funds Ltd	32	32	0	0.00%
All Funds	1,164	1,164	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	1,161	1,161	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	1,020	1,020	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	2,489	2,489	0	0.00%
6400 Federal Funds Ltd	172	172	0	0.00%
All Funds	2,661	2,661	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	1,600	1,600	0	0.00%
6400 Federal Funds Ltd	252	252	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	1,852	1,852	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	491	491	0	0.00%
6400 Federal Funds Ltd	1,277	1,277	0	0.00%
All Funds	1,768	1,768	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	3,631	3,631	0	0.00%
6400 Federal Funds Ltd	7,000	7,000	0	0.00%
All Funds	10,631	10,631	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	576	576	0	0.00%
6400 Federal Funds Ltd	951	951	0	0.00%
All Funds	1,527	1,527	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	90	90	0	0.00%
6400 Federal Funds Ltd	80	80	0	0.00%
All Funds	170	170	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	150	150	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4475 Facilities Maintenance				
3400 Other Funds Ltd	3,871	3,871	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	53,910	53,910	0	0.00%
6400 Federal Funds Ltd	170,596	170,596	0	0.00%
All Funds	224,506	224,506	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	27,012	27,012	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,073	1,073	0	0.00%
6400 Federal Funds Ltd	1,522	1,522	0	0.00%
All Funds	2,595	2,595	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	1,482	1,482	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	248	248	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	104,305	104,305	0	0.00%
6400 Federal Funds Ltd	183,364	183,364	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$287,669**	**$287,669**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	58,783	58,783	0	0.00%
6400 Federal Funds Ltd	390,669	390,669	0	0.00%
All Funds	449,452	449,452	0	0.00%
6020 Dist to Counties				
3400 Other Funds Ltd	2,052,507	2,052,507	0	0.00%
6400 Federal Funds Ltd	725,547	725,547	0	0.00%
All Funds	2,778,054	2,778,054	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	7,470,320	7,470,320	0	0.00%
6400 Federal Funds Ltd	1,451,828	1,451,828	0	0.00%
All Funds	8,922,148	8,922,148	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	471,765	471,765	0	0.00%
6400 Federal Funds Ltd	401,544	401,544	0	0.00%
All Funds	873,309	873,309	0	0.00%
6035 Dist to Individuals				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	17,551	17,551	0	0.00%
6085 Other Special Payments				
3400 Other Funds Ltd	2,384	2,384	0	0.00%
6400 Federal Funds Ltd	1,673	1,673	0	0.00%
All Funds	4,057	4,057	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	10,055,759	10,055,759	0	0.00%
6400 Federal Funds Ltd	2,988,812	2,988,812	0	0.00%
TOTAL SPECIAL PAYMENTS	**$13,044,571**	**$13,044,571**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	10,160,064	10,160,064	0	0.00%
6400 Federal Funds Ltd	3,172,176	3,172,176	0	0.00%
TOTAL EXPENDITURES	**$13,332,240**	**$13,332,240**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(10,160,064)	(10,160,064)	0	0.00%
6400 Federal Funds Ltd	(3,172,176)	(3,172,176)	0	0.00%
TOTAL ENDING BALANCE	**($13,332,240)**	**($13,332,240)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	747,852	747,852	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	747,852	747,852	0	0.00%
TOTAL SALARIES & WAGES	**$747,852**	**$747,852**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	130	130	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	128,108	128,108	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	57,211	57,211	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	103	103	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	86,022	86,022	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	271,574	271,574	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$271,574**	**$271,574**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	1,019,426	1,019,426	0	0.00%
TOTAL PERSONAL SERVICES	**$1,019,426**	**$1,019,426**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	30,000	30,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	30,000	30,000	0	0.00%
TOTAL SERVICES & SUPPLIES	**$30,000**	**$30,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	1,049,426	1,049,426	0	0.00%
TOTAL EXPENDITURES	**$1,049,426**	**$1,049,426**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(1,049,426)	(1,049,426)	0	0.00%
TOTAL ENDING BALANCE	**($1,049,426)**	**($1,049,426)**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	3	3	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.25	2.25	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(5,851)	-	5,851	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(1,132)	-	1,132	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(1,161)	-	1,161	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(1,020)	-	1,020	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(2,489)	-	2,489	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(1,600)	-	1,600	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(491)	-	491	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(3,631)	-	3,631	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(90)	-	90	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(150)	-	150	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(3,871)	-	3,871	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(53,910)	-	53,910	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(27,012)	-	27,012	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(1,073)	-	1,073	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(248)	-	248	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(103,729)	-	103,729	100.00%
TOTAL SERVICES & SUPPLIES	**($103,729)**	**-**	**$103,729**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(103,729)	-	103,729	100.00%
TOTAL EXPENDITURES	**($103,729)**	**-**	**$103,729**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	103,729	-	(103,729)	(100.00%)
TOTAL ENDING BALANCE	**$103,729**	**-**	**($103,729)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(160,943)	-	160,943	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(160,943)	-	160,943	100.00%
TOTAL PERSONAL SERVICES	**($160,943)**	**-**	**$160,943**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(160,943)	-	160,943	100.00%
TOTAL EXPENDITURES	**($160,943)**	**-**	**$160,943**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	160,943	-	(160,943)	(100.00%)
TOTAL ENDING BALANCE	**$160,943**	**-**	**($160,943)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(209)	-	209	100.00%
6400 Federal Funds Ltd	(346)	-	346	100.00%
All Funds	(555)	-	555	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(209)	-	209	100.00%
6400 Federal Funds Ltd	(346)	-	346	100.00%
TOTAL SERVICES & SUPPLIES	**($555)**	**-**	**$555**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(209)	-	209	100.00%
6400 Federal Funds Ltd	(346)	-	346	100.00%
TOTAL EXPENDITURES	**($555)**	**-**	**$555**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	209	-	(209)	(100.00%)
6400 Federal Funds Ltd	346	-	(346)	(100.00%)
TOTAL ENDING BALANCE	**$555**	**-**	**($555)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6020 Dist to Counties				
4400 Lottery Funds Ltd	-	120,000	120,000	100.00%
6025 Dist to Other Gov Unit				
4400 Lottery Funds Ltd	-	180,000	180,000	100.00%
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	-	300,000	300,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$300,000**	**$300,000**	**100.00%**
EXPENDITURES				
4400 Lottery Funds Ltd	-	300,000	300,000	100.00%
TOTAL EXPENDITURES	**-**	**$300,000**	**$300,000**	**100.00%**
ENDING BALANCE				
4400 Lottery Funds Ltd	-	(300,000)	(300,000)	100.00%
TOTAL ENDING BALANCE	**-**	**($300,000)**	**($300,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(197)	(197)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(197)	(197)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($197)**	**($197)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(197)	(197)	100.00%
TOTAL EXPENDITURES	**-**	**($197)**	**($197)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	197	197	100.00%
TOTAL ENDING BALANCE	**-**	**$197**	**$197**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6020 Dist to Counties				
4400 Lottery Funds Ltd	-	260,000	260,000	100.00%
6025 Dist to Other Gov Unit				
4400 Lottery Funds Ltd	-	390,000	390,000	100.00%
SPECIAL PAYMENTS				
4400 Lottery Funds Ltd	-	650,000	650,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$650,000**	**$650,000**	**100.00%**
EXPENDITURES				
4400 Lottery Funds Ltd	-	650,000	650,000	100.00%
TOTAL EXPENDITURES	**-**	**$650,000**	**$650,000**	**100.00%**
ENDING BALANCE				
4400 Lottery Funds Ltd	-	(650,000)	(650,000)	100.00%
TOTAL ENDING BALANCE	**-**	**($650,000)**	**($650,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	2,146	2,146	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	1,414	1,414	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	3,560	3,560	0	0.00%
TOTAL SALARIES & WAGES	**$3,560**	**$3,560**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	242	242	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	49,399	49,399	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	272	272	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	4,187	4,187	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	54,100	54,100	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$54,100**	**$54,100**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(3,164)	(3,164)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	54,496	54,496	0	0.00%
TOTAL PERSONAL SERVICES	**$54,496**	**$54,496**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	54,496	54,496	0	0.00%
TOTAL EXPENDITURES	**$54,496**	**$54,496**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(54,496)	(54,496)	0	0.00%
TOTAL ENDING BALANCE	**($54,496)**	**($54,496)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	(2,000,000)	(2,000,000)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(9,000,000)	(9,000,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(11,000,000)	(11,000,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($11,000,000)**	**($11,000,000)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	(1,800,000)	(1,800,000)	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	(1,200,000)	(1,200,000)	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	(3,000,000)	(3,000,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($3,000,000)**	**($3,000,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(14,000,000)	(14,000,000)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**($14,000,000)**	**($14,000,000)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	14,000,000	14,000,000	0	0.00%
TOTAL ENDING BALANCE	**$14,000,000**	**$14,000,000**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	2,566	2,566	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	852	852	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	585	585	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	1,683	1,683	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	2,311	2,311	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	755	755	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	411,301	411,301	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	175,599	175,599	0	0.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	466	466	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	26	26	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	774	774	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	5,147	5,147	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,503,953	1,503,953	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	29,581	29,581	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,228	1,228	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	1,713	1,713	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,138,540	2,138,540	0	0.00%
TOTAL SERVICES & SUPPLIES	**$2,138,540**	**$2,138,540**	**$0**	**0.00%**
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6015 Dist to Cities				
3400 Other Funds Ltd	219,583	219,583	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	160,900	160,900	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	380,483	380,483	0	0.00%
TOTAL SPECIAL PAYMENTS	**$380,483**	**$380,483**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	2,519,023	2,519,023	0	0.00%
TOTAL EXPENDITURES	**$2,519,023**	**$2,519,023**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(2,519,023)	(2,519,023)	0	0.00%
TOTAL ENDING BALANCE	**($2,519,023)**	**($2,519,023)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(2,566)	-	2,566	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(852)	-	852	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(585)	-	585	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(1,683)	-	1,683	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(2,311)	-	2,311	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(755)	-	755	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(411,301)	-	411,301	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(467)	-	467	100.00%
4400 Dues and Subscriptions				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(26)	-	26	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(774)	-	774	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(5,147)	-	5,147	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(1,002,952)	-	1,002,952	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(29,581)	-	29,581	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(1,228)	-	1,228	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(1,713)	-	1,713	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,461,941)	-	1,461,941	100.00%
TOTAL SERVICES & SUPPLIES	**($1,461,941)**	**-**	**$1,461,941**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,461,941)	-	1,461,941	100.00%
TOTAL EXPENDITURES	**($1,461,941)**	**-**	**$1,461,941**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	1,461,941	-	(1,461,941)	(100.00%)
TOTAL ENDING BALANCE	**$1,461,941**	**-**	**($1,461,941)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(275,000)	-	275,000	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(275,000)	-	275,000	100.00%
TOTAL PERSONAL SERVICES	**($275,000)**	**-**	**$275,000**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(275,000)	-	275,000	100.00%
TOTAL EXPENDITURES	**($275,000)**	**-**	**$275,000**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	275,000	-	(275,000)	(100.00%)
TOTAL ENDING BALANCE	**$275,000**	**-**	**($275,000)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(63,790)	-	63,790	100.00%
6400 Federal Funds Ltd	(76,985)	-	76,985	100.00%
All Funds	(140,775)	-	140,775	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(63,790)	-	63,790	100.00%
6400 Federal Funds Ltd	(76,985)	-	76,985	100.00%
TOTAL SERVICES & SUPPLIES	**($140,775)**	**-**	**$140,775**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(63,790)	-	63,790	100.00%
6400 Federal Funds Ltd	(76,985)	-	76,985	100.00%
TOTAL EXPENDITURES	**($140,775)**	**-**	**$140,775**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	63,790	-	(63,790)	(100.00%)
6400 Federal Funds Ltd	76,985	-	(76,985)	(100.00%)
TOTAL ENDING BALANCE	**$140,775**	**-**	**($140,775)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(72,556)	(72,556)	100.00%
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	(72,556)	(72,556)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($72,556)**	**($72,556)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(60,120)	(60,120)	100.00%
6400 Federal Funds Ltd	-	(72,556)	(72,556)	100.00%
All Funds	-	(132,676)	(132,676)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(60,120)	(60,120)	100.00%
6400 Federal Funds Ltd	-	(72,556)	(72,556)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($132,676)**	**($132,676)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(60,120)	(60,120)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(72,556)	(72,556)	100.00%
TOTAL EXPENDITURES	**-**	**($132,676)**	**($132,676)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	60,120	60,120	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$60,120**	**$60,120**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	3,349,960	3,349,960	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	3,349,960	3,349,960	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$3,349,960**	**$3,349,960**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	3,349,960	3,349,960	100.00%
TOTAL EXPENDITURES	**-**	**$3,349,960**	**$3,349,960**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(3,349,960)	(3,349,960)	100.00%
TOTAL ENDING BALANCE	**-**	**($3,349,960)**	**($3,349,960)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	511	511	0	0.00%
6400 Federal Funds Ltd	747	747	0	0.00%
All Funds	1,258	1,258	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	159	159	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	670	670	0	0.00%
6400 Federal Funds Ltd	747	747	0	0.00%
TOTAL SALARIES & WAGES	**$1,417**	**$1,417**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	27	27	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	11,325	11,325	0	0.00%
6400 Federal Funds Ltd	15,224	15,224	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	26,549	26,549	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	51	51	0	0.00%
6400 Federal Funds Ltd	57	57	0	0.00%
All Funds	108	108	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	75	75	0	0.00%
6400 Federal Funds Ltd	82	82	0	0.00%
All Funds	157	157	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	789	789	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	12,267	12,267	0	0.00%
6400 Federal Funds Ltd	15,363	15,363	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$27,630**	**$27,630**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	46,833	46,833	0	0.00%
6400 Federal Funds Ltd	29,318	29,318	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	76,151	76,151	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	59,770	59,770	0	0.00%
6400 Federal Funds Ltd	45,428	45,428	0	0.00%
TOTAL PERSONAL SERVICES	**$105,198**	**$105,198**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	59,770	59,770	0	0.00%
6400 Federal Funds Ltd	45,428	45,428	0	0.00%
TOTAL EXPENDITURES	**$105,198**	**$105,198**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(59,770)	(59,770)	0	0.00%
6400 Federal Funds Ltd	(45,428)	(45,428)	0	0.00%
TOTAL ENDING BALANCE	**($105,198)**	**($105,198)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SPECIAL PAYMENTS				
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	(2,000,000)	(2,000,000)	0	0.00%
6581 Spc Pmt to Education, Dept of				
3400 Other Funds Ltd	(95,000)	(95,000)	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	(2,095,000)	(2,095,000)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($2,095,000)**	**($2,095,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,095,000)	(2,095,000)	0	0.00%
TOTAL EXPENDITURES	**($2,095,000)**	**($2,095,000)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	2,095,000	2,095,000	0	0.00%
TOTAL ENDING BALANCE	**$2,095,000**	**$2,095,000**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,710	1,710	0	0.00%
6400 Federal Funds Ltd	3,796	3,796	0	0.00%
All Funds	5,506	5,506	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	487	487	0	0.00%
6400 Federal Funds Ltd	739	739	0	0.00%
All Funds	1,226	1,226	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	641	641	0	0.00%
6400 Federal Funds Ltd	949	949	0	0.00%
All Funds	1,590	1,590	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	3,894	3,894	0	0.00%
6400 Federal Funds Ltd	7,815	7,815	0	0.00%
All Funds	11,709	11,709	0	0.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	692	692	0	0.00%
6400 Federal Funds Ltd	902	902	0	0.00%
All Funds	1,594	1,594	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	2,053	2,053	0	0.00%
6400 Federal Funds Ltd	2,795	2,795	0	0.00%
All Funds	4,848	4,848	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	6,404	6,404	0	0.00%
6400 Federal Funds Ltd	10,353	10,353	0	0.00%
All Funds	16,757	16,757	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	2,183	2,183	0	0.00%
6400 Federal Funds Ltd	92,535	92,535	0	0.00%
All Funds	94,718	94,718	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	1,522	1,522	0	0.00%
6400 Federal Funds Ltd	570	570	0	0.00%
All Funds	2,092	2,092	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	47	47	0	0.00%
6400 Federal Funds Ltd	254	254	0	0.00%
All Funds	301	301	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	955	955	0	0.00%
6400 Federal Funds Ltd	469	469	0	0.00%
All Funds	1,424	1,424	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	5,121	5,121	0	0.00%
6400 Federal Funds Ltd	6,180	6,180	0	0.00%
All Funds	11,301	11,301	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	350	350	0	0.00%
6400 Federal Funds Ltd	611	611	0	0.00%
All Funds	961	961	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,971	1,971	0	0.00%
6400 Federal Funds Ltd	34,530	34,530	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	36,501	36,501	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	2,205	2,205	0	0.00%
6400 Federal Funds Ltd	10,138	10,138	0	0.00%
All Funds	12,343	12,343	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,451	1,451	0	0.00%
6400 Federal Funds Ltd	19,121	19,121	0	0.00%
All Funds	20,572	20,572	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	188	188	0	0.00%
6400 Federal Funds Ltd	1,411	1,411	0	0.00%
All Funds	1,599	1,599	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	312	312	0	0.00%
6400 Federal Funds Ltd	740	740	0	0.00%
All Funds	1,052	1,052	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	32,186	32,186	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	193,908	193,908	0	0.00%
TOTAL SERVICES & SUPPLIES	**$226,094**	**$226,094**	**$0**	**0.00%**
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	1,371	1,371	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	2,184	2,184	0	0.00%
6400 Federal Funds Ltd	4,488	4,488	0	0.00%
All Funds	6,672	6,672	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	3,555	3,555	0	0.00%
6400 Federal Funds Ltd	4,488	4,488	0	0.00%
TOTAL CAPITAL OUTLAY	**$8,043**	**$8,043**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6015 Dist to Cities				
3400 Other Funds Ltd	10,952	10,952	0	0.00%
6400 Federal Funds Ltd	74,778	74,778	0	0.00%
All Funds	85,730	85,730	0	0.00%
6020 Dist to Counties				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	26,323	26,323	0	0.00%
6400 Federal Funds Ltd	57,468	57,468	0	0.00%
All Funds	83,791	83,791	0	0.00%
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	134,113	134,113	0	0.00%
6400 Federal Funds Ltd	81,700	81,700	0	0.00%
All Funds	215,813	215,813	0	0.00%
6030 Dist to Non-Gov Units				
3400 Other Funds Ltd	133,706	133,706	0	0.00%
6400 Federal Funds Ltd	150,875	150,875	0	0.00%
All Funds	284,581	284,581	0	0.00%
6045 Dist to Comm College Districts				
3400 Other Funds Ltd	66,899	66,899	0	0.00%
6400 Federal Funds Ltd	37	37	0	0.00%
All Funds	66,936	66,936	0	0.00%
6048 Spc Pmt to Public Universities				
3400 Other Funds Ltd	144,924	144,924	0	0.00%
6400 Federal Funds Ltd	25,005	25,005	0	0.00%
All Funds	169,929	169,929	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6085 Other Special Payments				
3400 Other Funds Ltd	5,102	5,102	0	0.00%
6400 Federal Funds Ltd	373	373	0	0.00%
All Funds	5,475	5,475	0	0.00%
6257 Spc Pmt to Police, Dept of State				
3400 Other Funds Ltd	23,162	23,162	0	0.00%
6400 Federal Funds Ltd	121,764	121,764	0	0.00%
All Funds	144,926	144,926	0	0.00%
6581 Spc Pmt to Education, Dept of				
3400 Other Funds Ltd	2,113	2,113	0	0.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	547,294	547,294	0	0.00%
6400 Federal Funds Ltd	512,000	512,000	0	0.00%
TOTAL SPECIAL PAYMENTS	**$1,059,294**	**$1,059,294**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	583,035	583,035	0	0.00%
6400 Federal Funds Ltd	710,396	710,396	0	0.00%
TOTAL EXPENDITURES	**$1,293,431**	**$1,293,431**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(583,035)	(583,035)	0	0.00%
6400 Federal Funds Ltd	(710,396)	(710,396)	0	0.00%
TOTAL ENDING BALANCE	**($1,293,431)**	**($1,293,431)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(1,710)	-	1,710	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(487)	-	487	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(641)	-	641	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(3,894)	-	3,894	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(692)	-	692	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(2,053)	-	2,053	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(6,404)	-	6,404	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(2,183)	-	2,183	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(47)	-	47	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(955)	-	955	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(350)	-	350	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(1,971)	-	1,971	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(2,205)	-	2,205	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(1,451)	-	1,451	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(188)	-	188	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(312)	-	312	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(25,543)	-	25,543	100.00%
TOTAL SERVICES & SUPPLIES	**($25,543)**	**-**	**$25,543**	**100.00%**
CAPITAL OUTLAY				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(1,371)	-	1,371	100.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	(2,184)	-	2,184	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(3,555)	-	3,555	100.00%
TOTAL CAPITAL OUTLAY	**($3,555)**	**-**	**$3,555**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(29,098)	-	29,098	100.00%
TOTAL EXPENDITURES	**($29,098)**	**-**	**$29,098**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	29,098	-	(29,098)	(100.00%)
TOTAL ENDING BALANCE	**$29,098**	**-**	**($29,098)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(124,164)	-	124,164	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(124,164)	-	124,164	100.00%
TOTAL PERSONAL SERVICES	**($124,164)**	**-**	**$124,164**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(124,164)	-	124,164	100.00%
TOTAL EXPENDITURES	**($124,164)**	**-**	**$124,164**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	124,164	-	(124,164)	(100.00%)
TOTAL ENDING BALANCE	**$124,164**	**-**	**($124,164)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(553)	-	553	100.00%
6400 Federal Funds Ltd	(207)	-	207	100.00%
All Funds	(760)	-	760	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(553)	-	553	100.00%
6400 Federal Funds Ltd	(207)	-	207	100.00%
TOTAL SERVICES & SUPPLIES	**($760)**	**-**	**$760**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(553)	-	553	100.00%
6400 Federal Funds Ltd	(207)	-	207	100.00%
TOTAL EXPENDITURES	**($760)**	**-**	**$760**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	553	-	(553)	(100.00%)
6400 Federal Funds Ltd	207	-	(207)	(100.00%)
TOTAL ENDING BALANCE	**$760**	**-**	**($760)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	(195)	(195)	100.00%
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	(195)	(195)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($195)**	**($195)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(521)	(521)	100.00%
6400 Federal Funds Ltd	-	(195)	(195)	100.00%
All Funds	-	(716)	(716)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(521)	(521)	100.00%
6400 Federal Funds Ltd	-	(195)	(195)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($716)**	**($716)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(521)	(521)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(195)	(195)	100.00%
TOTAL EXPENDITURES	**-**	**($716)**	**($716)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	521	521	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**$521**	**$521**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1107 Tsfr From Administrative Svcs				
4430 Lottery Funds Debt Svc Ltd	(864,612)	(864,612)	0	0.00%
REVENUE CATEGORIES				
4430 Lottery Funds Debt Svc Ltd	(864,612)	(864,612)	0	0.00%
TOTAL REVENUE CATEGORIES	**($864,612)**	**($864,612)**	**$0**	**0.00%**
AVAILABLE REVENUES				
4430 Lottery Funds Debt Svc Ltd	(864,612)	(864,612)	0	0.00%
TOTAL AVAILABLE REVENUES	**($864,612)**	**($864,612)**	**$0**	**0.00%**
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
4430 Lottery Funds Debt Svc Ltd	(355,000)	(355,000)	0	0.00%
7150 Interest - Bonds				
4430 Lottery Funds Debt Svc Ltd	(509,612)	(509,612)	0	0.00%
DEBT SERVICE				
4430 Lottery Funds Debt Svc Ltd	(864,612)	(864,612)	0	0.00%
TOTAL DEBT SERVICE	**($864,612)**	**($864,612)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
DEBT SERVICE				
7150 Interest - Bonds				
6230 Federal Funds Debt Svc NL	-	20,679,380	20,679,380	100.00%
DEBT SERVICE				
6230 Federal Funds Debt Svc NL	-	20,679,380	20,679,380	100.00%
TOTAL DEBT SERVICE	**-**	**$20,679,380**	**$20,679,380**	**100.00%**
ENDING BALANCE				
6230 Federal Funds Debt Svc NL	-	(20,679,380)	(20,679,380)	100.00%
TOTAL ENDING BALANCE	**-**	**($20,679,380)**	**($20,679,380)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	-	(547)	(547)	100.00%
REVENUE CATEGORIES				
8030 General Fund Debt Svc	-	(547)	(547)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($547)**	**($547)**	**100.00%**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	-	(547)	(547)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($547)**	**($547)**	**100.00%**
EXPENDITURES				
DEBT SERVICE				
7150 Interest - Bonds				
8030 General Fund Debt Svc	-	(547)	(547)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	(3,539,712)	(3,539,712)	100.00%
3430 Other Funds Debt Svc Ltd	-	550	550	100.00%
All Funds	-	(3,539,709)	(3,539,709)	100.00%
DEBT SERVICE				
8030 General Fund Debt Svc	-	(547)	(547)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4430 Lottery Funds Debt Svc Ltd	-	(3,539,712)	(3,539,712)	100.00%
3430 Other Funds Debt Svc Ltd	-	550	550	100.00%
TOTAL DEBT SERVICE	**-**	**($3,539,709)**	**($3,539,709)**	**100.00%**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
4430 Lottery Funds Debt Svc Ltd	-	3,539,712	3,539,712	100.00%
3430 Other Funds Debt Svc Ltd	-	(550)	(550)	100.00%
TOTAL ENDING BALANCE	**-**	**$3,539,162**	**$3,539,162**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
DEBT SERVICE				
7150 Interest - Bonds				
4430 Lottery Funds Debt Svc Ltd	-	328,752	328,752	100.00%
DEBT SERVICE				
4430 Lottery Funds Debt Svc Ltd	-	328,752	328,752	100.00%
TOTAL DEBT SERVICE	**-**	**$328,752**	**$328,752**	**100.00%**
ENDING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	(328,752)	(328,752)	100.00%
TOTAL ENDING BALANCE	**-**	**($328,752)**	**($328,752)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	11,301	11,301	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	29,268	29,268	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	780	780	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	20,330	20,330	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	61,679	61,679	0	0.00%
TOTAL SALARIES & WAGES	**$61,679**	**$61,679**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	8,630	8,630	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	752,304	752,304	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	4,719	4,719	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	265	265	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	64,323	64,323	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	830,241	830,241	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$830,241**	**$830,241**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(82,353)	(82,353)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	809,567	809,567	0	0.00%
TOTAL PERSONAL SERVICES	**$809,567**	**$809,567**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	809,567	809,567	0	0.00%
TOTAL EXPENDITURES	**$809,567**	**$809,567**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(809,567)	(809,567)	0	0.00%
TOTAL ENDING BALANCE	**($809,567)**	**($809,567)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	15,910	15,910	0	0.00%
6400 Federal Funds Ltd	177	177	0	0.00%
All Funds	16,087	16,087	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	5,860	5,860	0	0.00%
6400 Federal Funds Ltd	351	351	0	0.00%
All Funds	6,211	6,211	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	35,744	35,744	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	95,577	95,577	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	241,031	241,031	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	13,493,941	13,493,941	0	0.00%
4250 Data Processing				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	1,194,886	1,194,886	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	4,311	4,311	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	1,045,619	1,045,619	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	444,996	444,996	0	0.00%
6400 Federal Funds Ltd	15,967	15,967	0	0.00%
All Funds	460,963	460,963	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	204,122	204,122	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	22,193	22,193	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	8,262	8,262	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	61,522	61,522	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	17,514	17,514	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4475 Facilities Maintenance				
3400 Other Funds Ltd	94,982	94,982	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	1,112,853	1,112,853	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	29,527	29,527	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	66,765	66,765	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	7,692	7,692	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	157,195	157,195	0	0.00%
6400 Federal Funds Ltd	342	342	0	0.00%
All Funds	157,537	157,537	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	18,360,502	18,360,502	0	0.00%
6400 Federal Funds Ltd	16,837	16,837	0	0.00%
TOTAL SERVICES & SUPPLIES	**$18,377,339**	**$18,377,339**	**$0**	**0.00%**
CAPITAL OUTLAY				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	251	251	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	103	103	0	0.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	2,805	2,805	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	20,310	20,310	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	6,558	6,558	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	12,069	12,069	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	42,096	42,096	0	0.00%
TOTAL CAPITAL OUTLAY	**$42,096**	**$42,096**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	2,968	2,968	0	0.00%
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	18,405,566	18,405,566	0	0.00%
6400 Federal Funds Ltd	16,837	16,837	0	0.00%
TOTAL EXPENDITURES	**$18,422,403**	**$18,422,403**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(18,405,566)	(18,405,566)	0	0.00%
6400 Federal Funds Ltd	(16,837)	(16,837)	0	0.00%
TOTAL ENDING BALANCE	**($18,422,403)**	**($18,422,403)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(27,015,936)	(27,015,936)	0	0.00%
3160 Temporary Appointments				
3400 Other Funds Ltd	(73,322)	(73,322)	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	(45,085)	(45,085)	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	(11,050)	(11,050)	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	(166,066)	(166,066)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(27,311,459)	(27,311,459)	0	0.00%
TOTAL SALARIES & WAGES	**($27,311,459)**	**($27,311,459)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(9,425)	(9,425)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(4,664,665)	(4,664,665)	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	(1,596,692)	(1,596,692)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(2,075,020)	(2,075,020)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(7,475)	(7,475)	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	(165,920)	(165,920)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(6,212,700)	(6,212,700)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(14,731,897)	(14,731,897)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($14,731,897)**	**($14,731,897)**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	242,697	242,697	0	0.00%
PERSONAL SERVICES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(41,800,659)	(41,800,659)	0	0.00%
TOTAL PERSONAL SERVICES	**($41,800,659)**	**($41,800,659)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(183,542)	(183,542)	0	0.00%
6400 Federal Funds Ltd	(4,294)	(4,294)	0	0.00%
All Funds	(187,836)	(187,836)	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(94,015)	(94,015)	0	0.00%
6400 Federal Funds Ltd	(8,525)	(8,525)	0	0.00%
All Funds	(102,540)	(102,540)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(259,673)	(259,673)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(631,560)	(631,560)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(239,212)	(239,212)	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(22,681,632)	(22,681,632)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	(73,914)	(73,914)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(103,458)	(103,458)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(15,741,105)	(15,741,105)	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	(1,344,135)	(1,344,135)	0	0.00%
6400 Federal Funds Ltd	(296,096)	(296,096)	0	0.00%
All Funds	(1,640,231)	(1,640,231)	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	(290,466)	(290,466)	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(182,542)	(182,542)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(165,120)	(165,120)	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(364,341)	(364,341)	0	0.00%
4450 Fuels and Utilities				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(3,491)	(3,491)	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(298,023)	(298,023)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(26,268,740)	(26,268,740)	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(602,562)	(602,562)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(446,100)	(446,100)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(145,472)	(145,472)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(311,210)	(311,210)	0	0.00%
6400 Federal Funds Ltd	(8,289)	(8,289)	0	0.00%
All Funds	(319,499)	(319,499)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(70,430,313)	(70,430,313)	0	0.00%
6400 Federal Funds Ltd	(317,204)	(317,204)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($70,747,517)**	**($70,747,517)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	(6,087)	(6,087)	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	(2,491)	(2,491)	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	(46,372)	(46,372)	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	(292,732)	(292,732)	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(347,682)	(347,682)	0	0.00%
TOTAL CAPITAL OUTLAY	**($347,682)**	**($347,682)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3400 Other Funds Ltd	(71,995)	(71,995)	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	(112,650,649)	(112,650,649)	0	0.00%
6400 Federal Funds Ltd	(317,204)	(317,204)	0	0.00%
TOTAL EXPENDITURES	**($112,967,853)**	**($112,967,853)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	112,650,649	112,650,649	0	0.00%
6400 Federal Funds Ltd	317,204	317,204	0	0.00%
TOTAL ENDING BALANCE	**$112,967,853**	**$112,967,853**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(163)	(163)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(162.50)	(162.50)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(8,342)	-	8,342	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(1,985)	-	1,985	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(25,039)	-	25,039	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(69,539)	-	69,539	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(231,170)	-	231,170	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(1,191,838)	-	1,191,838	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(46)	-	46	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(178,484)	-	178,484	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(14,667)	-	14,667	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(1,454)	-	1,454	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(17,370)	-	17,370	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(82,695)	-	82,695	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(15,024)	-	15,024	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(17,054)	-	17,054	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(76,134)	-	76,134	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(1,695)	-	1,695	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(144,365)	-	144,365	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(2,076,901)	-	2,076,901	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($2,076,901)**	**-**	**$2,076,901**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,076,901)	-	2,076,901	100.00%
TOTAL EXPENDITURES	**($2,076,901)**	**-**	**$2,076,901**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	2,076,901	-	(2,076,901)	(100.00%)
TOTAL ENDING BALANCE	**$2,076,901**	**-**	**($2,076,901)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(2,691,064)	-	2,691,064	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(2,691,064)	-	2,691,064	100.00%
TOTAL PERSONAL SERVICES	**($2,691,064)**	**-**	**$2,691,064**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,691,064)	-	2,691,064	100.00%
TOTAL EXPENDITURES	**($2,691,064)**	**-**	**$2,691,064**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	2,691,064	-	(2,691,064)	(100.00%)
TOTAL ENDING BALANCE	**$2,691,064**	**-**	**($2,691,064)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(5,850,039)	-	5,850,039	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(1,321,369)	-	1,321,369	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(7,171,408)	-	7,171,408	100.00%
TOTAL SERVICES & SUPPLIES	**($7,171,408)**	**-**	**$7,171,408**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(7,171,408)	-	7,171,408	100.00%
TOTAL EXPENDITURES	**($7,171,408)**	**-**	**$7,171,408**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	7,171,408	-	(7,171,408)	(100.00%)
TOTAL ENDING BALANCE	**$7,171,408**	**-**	**($7,171,408)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(56,985)	-	56,985	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(56,985)	-	56,985	100.00%
TOTAL SERVICES & SUPPLIES	**($56,985)**	**-**	**$56,985**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(56,985)	-	56,985	100.00%
TOTAL EXPENDITURES	**($56,985)**	**-**	**$56,985**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	56,985	-	(56,985)	(100.00%)
TOTAL ENDING BALANCE	**$56,985**	**-**	**($56,985)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	(3,433,182)	(3,433,182)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(3,433,182)	(3,433,182)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($3,433,182)**	**($3,433,182)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(3,433,182)	(3,433,182)	0	0.00%
TOTAL EXPENDITURES	**($3,433,182)**	**($3,433,182)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	3,433,182	3,433,182	0	0.00%
TOTAL ENDING BALANCE	**$3,433,182**	**$3,433,182**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(2,988,299)	(2,988,299)	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	(179,434)	(179,434)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(53,706)	(53,706)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(3,221,439)	(3,221,439)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($3,221,439)**	**($3,221,439)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(3,221,439)	(3,221,439)	100.00%
TOTAL EXPENDITURES	**-**	**($3,221,439)**	**($3,221,439)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	3,221,439	3,221,439	100.00%
TOTAL ENDING BALANCE	**-**	**$3,221,439**	**$3,221,439**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	16,333,608	16,333,608	0	0.00%
3160 Temporary Appointments				
3400 Other Funds Ltd	65,246	65,246	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	21,821	21,821	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	3,806	3,806	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	16,424,481	16,424,481	0	0.00%
TOTAL SALARIES & WAGES	**$16,424,481**	**$16,424,481**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	5,075	5,075	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	2,801,111	2,801,111	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,018,735	1,018,735	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	1,244,330	1,244,330	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	4,025	4,025	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	105,972	105,972	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	3,345,300	3,345,300	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	8,524,548	8,524,548	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$8,524,548**	**$8,524,548**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(80,899)	(80,899)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	24,868,130	24,868,130	0	0.00%
TOTAL PERSONAL SERVICES	**$24,868,130**	**$24,868,130**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	153,950	153,950	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	143,189	143,189	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	205,739	205,739	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	255,670	255,670	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	241,885	241,885	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	175,881	175,881	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	29,082	29,082	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	7,904,300	7,904,300	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	161,906	161,906	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	9,548	9,548	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	237,596	237,596	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	364,341	364,341	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	28,683	28,683	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	2,446,242	2,446,242	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	13,251,247	13,251,247	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	26,956	26,956	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	6,654,051	6,654,051	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	4,160,927	4,160,927	0	0.00%
4715 IT Expendable Property				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	289,433	289,433	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	36,740,626	36,740,626	0	0.00%
TOTAL SERVICES & SUPPLIES	**$36,740,626**	**$36,740,626**	**$0**	**0.00%**
CAPITAL OUTLAY				
5100 Office Furniture and Fixtures				
3400 Other Funds Ltd	6,087	6,087	0	0.00%
5200 Technical Equipment				
3400 Other Funds Ltd	2,491	2,491	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	4,274	4,274	0	0.00%
5700 Building Structures				
3400 Other Funds Ltd	292,732	292,732	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	305,584	305,584	0	0.00%
TOTAL CAPITAL OUTLAY	**$305,584**	**$305,584**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	61,914,340	61,914,340	0	0.00%
TOTAL EXPENDITURES	**$61,914,340**	**$61,914,340**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	(61,914,340)	(61,914,340)	0	0.00%
TOTAL ENDING BALANCE	**($61,914,340)**	**($61,914,340)**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	88	88	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	87.50	87.50	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(6,347)	-	6,347	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(5,904)	-	5,904	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(8,483)	-	8,483	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(10,541)	-	10,541	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(9,972)	-	9,972	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(7,251)	-	7,251	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(1,200)	-	1,200	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(434,905)	-	434,905	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(394)	-	394	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(9,796)	-	9,796	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(1,183)	-	1,183	100.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(100,851)	-	100,851	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(558,910)	-	558,910	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(1,112)	-	1,112	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(274,327)	-	274,327	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(171,543)	-	171,543	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(11,933)	-	11,933	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,614,652)	-	1,614,652	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**($1,614,652)**	**-**	**$1,614,652**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,614,652)	-	1,614,652	100.00%
TOTAL EXPENDITURES	**($1,614,652)**	**-**	**$1,614,652**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,614,652	-	(1,614,652)	(100.00%)
TOTAL ENDING BALANCE	**$1,614,652**	**-**	**($1,614,652)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(740,325)	-	740,325	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(740,325)	-	740,325	100.00%
TOTAL PERSONAL SERVICES	**($740,325)**	**-**	**$740,325**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(740,325)	-	740,325	100.00%
TOTAL EXPENDITURES	**($740,325)**	**-**	**$740,325**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	740,325	-	(740,325)	(100.00%)
TOTAL ENDING BALANCE	**$740,325**	**-**	**($740,325)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(9,569)	-	9,569	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(9,569)	-	9,569	100.00%
TOTAL SERVICES & SUPPLIES	**($9,569)**	**-**	**$9,569**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(9,569)	-	9,569	100.00%
TOTAL EXPENDITURES	**($9,569)**	**-**	**$9,569**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	9,569	-	(9,569)	(100.00%)
TOTAL ENDING BALANCE	**$9,569**	**-**	**($9,569)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	-	(9,018)	(9,018)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(9,018)	(9,018)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($9,018)**	**($9,018)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(9,018)	(9,018)	100.00%
TOTAL EXPENDITURES	**-**	**($9,018)**	**($9,018)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	9,018	9,018	100.00%
TOTAL ENDING BALANCE	**-**	**$9,018**	**$9,018**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	11,725,584	11,725,584	0	0.00%
3160 Temporary Appointments				
3400 Other Funds Ltd	8,076	8,076	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	23,264	23,264	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	11,050	11,050	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	162,260	162,260	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	11,930,234	11,930,234	0	0.00%
TOTAL SALARIES & WAGES	**$11,930,234**	**$11,930,234**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	4,640	4,640	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	2,042,264	2,042,264	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	577,957	577,957	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	910,498	910,498	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	3,680	3,680	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	59,948	59,948	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	3,058,560	3,058,560	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	6,657,547	6,657,547	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$6,657,547**	**$6,657,547**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(161,798)	(161,798)	0	0.00%
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	18,425,983	18,425,983	0	0.00%
TOTAL PERSONAL SERVICES	**$18,425,983**	**$18,425,983**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	23,815	23,815	0	0.00%
6400 Federal Funds Ltd	4,294	4,294	0	0.00%
All Funds	28,109	28,109	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	17,819	17,819	0	0.00%
6400 Federal Funds Ltd	8,525	8,525	0	0.00%
All Funds	26,344	26,344	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	24,973	24,973	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	303,287	303,287	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	78,477	78,477	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	22,681,632	22,681,632	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	69,451	69,451	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	1,678	1,678	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	7,836,806	7,836,806	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	1,344,135	1,344,135	0	0.00%
6400 Federal Funds Ltd	296,096	296,096	0	0.00%
All Funds	1,640,231	1,640,231	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	128,560	128,560	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	17,820	17,820	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	16,660	16,660	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	3,491	3,491	0	0.00%
4575 Agency Program Related S and S				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	53,783	53,783	0	0.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	654,315	654,315	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	587,401	587,401	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	18,024	18,024	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	141,653	141,653	0	0.00%
6400 Federal Funds Ltd	8,289	8,289	0	0.00%
All Funds	149,942	149,942	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	34,003,780	34,003,780	0	0.00%
6400 Federal Funds Ltd	317,204	317,204	0	0.00%
TOTAL SERVICES & SUPPLIES	**$34,320,984**	**$34,320,984**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	52,429,763	52,429,763	0	0.00%
6400 Federal Funds Ltd	317,204	317,204	0	0.00%
TOTAL EXPENDITURES	**$52,746,967**	**$52,746,967**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	(52,429,763)	(52,429,763)	0	0.00%
6400 Federal Funds Ltd	(317,204)	(317,204)	0	0.00%
TOTAL ENDING BALANCE	**($52,746,967)**	**($52,746,967)**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	80	80	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	80.00	80.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(983)	-	983	100.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(734)	-	734	100.00%
4150 Employee Training				
3400 Other Funds Ltd	(1,029)	-	1,029	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	(12,504)	-	12,504	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	(3,235)	-	3,235	100.00%
4250 Data Processing				
3400 Other Funds Ltd	(2,864)	-	2,864	100.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(69)	-	69	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(423,227)	-	423,227	100.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(736)	-	736	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(687)	-	687	100.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(144)	-	144	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(155)	-	155	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(26,976)	-	26,976	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(27,408)	-	27,408	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(743)	-	743	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(5,840)	-	5,840	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(507,334)	-	507,334	100.00%
TOTAL SERVICES & SUPPLIES	**($507,334)**	**-**	**$507,334**	**100.00%**

EXPENDITURES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(507,334)	-	507,334	100.00%
TOTAL EXPENDITURES	**($507,334)**	**-**	**$507,334**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	507,334	-	(507,334)	(100.00%)
TOTAL ENDING BALANCE	**$507,334**	**-**	**($507,334)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(434,714)	-	434,714	100.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(434,714)	-	434,714	100.00%
TOTAL PERSONAL SERVICES	**($434,714)**	**-**	**$434,714**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(434,714)	-	434,714	100.00%
TOTAL EXPENDITURES	**($434,714)**	**-**	**$434,714**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	434,714	-	(434,714)	(100.00%)
TOTAL ENDING BALANCE	**$434,714**	**-**	**($434,714)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	(1,900,293)	-	1,900,293	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	(214,613)	-	214,613	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(214,613)	-	214,613	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(2,329,519)	-	2,329,519	100.00%
TOTAL SERVICES & SUPPLIES	**($2,329,519)**	**-**	**$2,329,519**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,329,519)	-	2,329,519	100.00%
TOTAL EXPENDITURES	**($2,329,519)**	**-**	**$2,329,519**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	2,329,519	-	(2,329,519)	(100.00%)
TOTAL ENDING BALANCE	**$2,329,519**	**-**	**($2,329,519)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(7,598)	-	7,598	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(7,598)	-	7,598	100.00%
TOTAL SERVICES & SUPPLIES	**($7,598)**	**-**	**$7,598**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(7,598)	-	7,598	100.00%
TOTAL EXPENDITURES	**($7,598)**	**-**	**$7,598**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	7,598	-	(7,598)	(100.00%)
TOTAL ENDING BALANCE	**$7,598**	**-**	**($7,598)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	(1,653,650)	(1,653,650)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(7,161)	(7,161)	100.00%
4600 Intra-agency Charges				
3400 Other Funds Ltd	-	(49,648)	(49,648)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(49,647)	(49,647)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(1,760,106)	(1,760,106)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($1,760,106)**	**($1,760,106)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(1,760,106)	(1,760,106)	100.00%
TOTAL EXPENDITURES	**-**	**($1,760,106)**	**($1,760,106)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	1,760,106	1,760,106	100.00%
TOTAL ENDING BALANCE	**-**	**$1,760,106**	**$1,760,106**	**100.00%**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Salary											-	-	691,961,634	2,037,779	693,999,413
Total OPE											-	-	349,975,725	984,239	350,959,964
Total Personal Services											**-**		**-1,041,937,359**	**3,022,018**	**1,044,959,377**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000033	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0000200	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	9	4749	SAL	-	-	37,992	-	37,992
										OPE	-	-	22,192	-	22,192
0000201	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.29	7	6	4122	SAL	-	-	28,854	-	28,854
										OPE	-	-	18,331	-	18,331
0000202	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	9	4749	SAL	-	-	37,992	-	37,992
										OPE	-	-	22,192	-	22,192
0000203	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	6	4122	SAL	-	-	32,976	-	32,976
										OPE	-	-	20,950	-	20,950
0001002	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0001003	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0001055	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001064	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0001071	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.38	9	7	4310	SAL	-	-	38,790	-	38,790
										OPE	-	-	23,988	-	23,988
0001072	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.50	12	7	4310	SAL	-	-	51,720	-	51,720
										OPE	-	-	31,985	-	31,985
0001073	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.50	12	9	4749	SAL	-	-	56,988	-	56,988
										OPE	-	-	33,290	-	33,290
0001074	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.50	12	7	4310	SAL	-	-	51,720	-	51,720
										OPE	-	-	31,985	-	31,985
0001075	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	6	4122	SAL	-	-	41,220	-	41,220
										OPE	-	-	26,187	-	26,187
0001076	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	2	3434	SAL	-	-	34,340	-	34,340
										OPE	-	-	24,482	-	24,482
0001102	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,212	-	65,212
0001180	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0002016	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0002018	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.46	11	9	4749	SAL	-	-	52,239	-	52,239
										OPE	-	-	30,515	-	30,515
0002019	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	9	4749	SAL	-	-	47,490	-	47,490
										OPE	-	-	27,741	-	27,741
0003087	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	4	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0003088	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0003089	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0003090	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0010039	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	5	3932	SAL	-	-	31,456	-	31,456
										OPE	-	-	20,572	-	20,572
0013003	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0015812	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0015816	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	2	3434	SAL	-	-	27,472	-	27,472
										OPE	-	-	19,586	-	19,586
0015817	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
0015818	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0015819	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	SF	1	0.50	12	2	3586	SAL	-	-	43,032	-	43,032
										OPE	-	-	29,831	-	29,831

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0015820	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	9	4749	SAL	-	-	56,988	-	56,988
										OPE	-	-	33,290	-	33,290
0015933	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0015934	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	2	3434	SAL	-	-	30,906	-	30,906
										OPE	-	-	22,034	-	22,034
0015946	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0015947	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0015948	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0015950	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0015951	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0015952	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0015953	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0015954	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0015955	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0015956	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0015957	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	2	3434	SAL	-	-	30,906	-	30,906
										OPE	-	-	22,034	-	22,034
0015958	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	2	3434	SAL	-	-	30,906	-	30,906
										OPE	-	-	22,034	-	22,034
0015959	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	2	3434	SAL	-	-	34,340	-	34,340

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	24,482	-	24,482
0015960	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	2	3434	SAL	-	-	30,906	-	30,906
										OPE	-	-	22,034	-	22,034
0015961	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	2	3434	SAL	-	-	30,906	-	30,906
										OPE	-	-	22,034	-	22,034
0015962	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	2	3434	SAL	-	-	30,906	-	30,906
										OPE	-	-	22,034	-	22,034
0015963	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	2	3434	SAL	-	-	34,340	-	34,340
										OPE	-	-	24,482	-	24,482
0015964	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	2	3434	SAL	-	-	30,906	-	30,906
										OPE	-	-	22,034	-	22,034
0015965	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	2	3434	SAL	-	-	30,906	-	30,906
										OPE	-	-	22,034	-	22,034
0015966	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	2	3434	SAL	-	-	30,906	-	30,906
										OPE	-	-	22,034	-	22,034
0015967	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	2	3434	SAL	-	-	34,340	-	34,340
										OPE	-	-	24,482	-	24,482
0015968	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0015969	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0015970	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0021195	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0024011	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0031010	E C3512 AP	ASSOCIATE IN GEOLOGY 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
0103015	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0107006	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0801004	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1011006	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1111027	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1111036	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	9	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1131009	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1151011	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1151027	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1161002	E C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1171075	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1171090	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1171200	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	6	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
1181049	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1191004	E C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1201000	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1201014	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	8	5253	SAL	-	-	126,072	-	126,072

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	69,577	-	69,577
1201018	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	8	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
1201022	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	9	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1201036	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1201045	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	7	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1212279	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PP	1	0.33	8	4	3751	SAL	-	-	30,008	-	30,008
										OPE	-	-	20,214	-	20,214
1212285	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1241044	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	5	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
1601021	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1601200	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1601201	OAO C4008 AP	ELECTRICIAN 2	26	PP	1	0.42	10	10	6934	SAL	-	-	69,340	-	69,340
										OPE	-	-	33,156	-	33,156
1611007	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1611027	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1621011	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1621012	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1621033	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1631007	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1631012	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1631014	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1631020	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1631028	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1641003	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1641009	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1651013	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	8	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1651023	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1719117	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719127	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719128	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719144	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719149	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719184	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719185	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	76,297	-	76,297
1719211	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1719212	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1719213	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1719214	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1719215	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1719216	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1719217	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1719218	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1719219	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1719220	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
1719221	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1719222	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
1719223	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1719224	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1719225	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1719226	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
2011010	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
2011013	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
2111021	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
2111093	MMN X8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
2111099	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
2301078	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301161	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
2301207	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	5	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
2301314	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
2301378	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
2301379	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
2301475	MMS X4160 AP	TRANSPORTATION MAINTENANCE SPV	22	PF	1	1.00	24	9	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
2301595	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
2301626	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
2301951	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	90,469	-	90,469
2302303	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	2	3434	SAL	-	-	27,472	-	27,472
										OPE	-	-	19,586	-	19,586
2302315	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	10	4974	SAL	-	-	39,792	-	39,792
										OPE	-	-	22,638	-	22,638
2302317	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	2	3434	SAL	-	-	34,340	-	34,340
										OPE	-	-	24,482	-	24,482
2302318	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	6	4122	SAL	-	-	41,220	-	41,220
										OPE	-	-	26,187	-	26,187
2302319	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	5	3932	SAL	-	-	47,184	-	47,184
										OPE	-	-	30,861	-	30,861
2302321	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
2302323	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	10	4974	SAL	-	-	59,688	-	59,688
										OPE	-	-	33,959	-	33,959
2302324	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	4	3751	SAL	-	-	45,012	-	45,012
										OPE	-	-	30,322	-	30,322
2302325	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PP	1	0.42	10	2	3434	SAL	-	-	34,340	-	34,340
										OPE	-	-	24,482	-	24,482
2302371	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.29	7	2	3434	SAL	-	-	24,038	-	24,038
										OPE	-	-	17,138	-	17,138
2302383	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
2302385	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	9	4749	SAL	-	-	42,741	-	42,741
										OPE	-	-	24,968	-	24,968
2302390	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	10	4974	SAL	-	-	44,766	-	44,766
										OPE	-	-	25,469	-	25,469
2302439	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
2302440	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3401001	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3401010	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	3	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3401011	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
3401013	OAO C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
3401015	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3401022	OAO C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
3402000	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.33	8	2	3434	SAL	-	-	27,472	-	27,472
										OPE	-	-	19,586	-	19,586
3411016	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3481037	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3482000	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
3491001	E C4310 AP	TRAFFIC SYSTEMS TECH 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
3491004	E C4310 AP	TRAFFIC SYSTEMS TECH 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
3491032	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3491033	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	7	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
3511001	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511002	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	66,579	-	66,579
3511003	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511004	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511005	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511006	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511008	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3511009	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	3	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
3511010	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511013	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511015	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511016	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3511018	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3511020	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511022	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3511023	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511024	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3511025	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511028	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511029	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511031	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	6	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
3511033	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3511038	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
3511041	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511045	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511046	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511047	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511048	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511049	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511050	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511055	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.33	8	5	3932	SAL	-	-	31,456	-	31,456
										OPE	-	-	20,572	-	20,572
3511057	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511058	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	4	3751	SAL	-	-	45,012	-	45,012

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	30,322	-	30,322
3511059	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	10	4974	SAL	-	-	59,688	-	59,688
										OPE	-	-	33,959	-	33,959
3511102	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511103	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511104	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PP	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
3511105	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3511107	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511108	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	4	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
3511109	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511126	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511127	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511128	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511129	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3511131	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511132	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3511133	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3511142	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	2	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511145	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	2	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511147	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511148	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511149	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511150	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511165	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511167	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511168	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3511186	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511187	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511201	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511203	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511210	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3511212	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511255	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	79,574	-	79,574
3511256	OAO C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	2	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3511257	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3511258	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3511259	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3511264	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3511266	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3511272	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511273	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511274	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3511291	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511292	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3511304	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511309	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	4	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
3511310	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511313	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3511344	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511346	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511347	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511348	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3511355	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511357	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511358	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511359	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3511364	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511365	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
3511450	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511451	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511454	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3511455	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511456	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	7	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
3511457	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	61,720	-	61,720
3511467	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511468	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3511469	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511470	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3511471	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511472	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511481	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511484	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511485	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511486	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3511487	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511488	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511489	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3511490	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511502	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3511504	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3511506	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511508	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511519	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3511520	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511522	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
3511530	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511533	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3511541	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511544	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511546	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511547	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511548	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511549	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511550	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3511551	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,212	-	65,212
3511561	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511566	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511569	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511570	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511572	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3511573	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511574	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511576	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	4	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
3511585	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511586	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511587	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3511588	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3511590	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511591	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511592	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3511593	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511594	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PP	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
3511595	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511596	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3511599	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511600	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3511601	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511602	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511603	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511604	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511605	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511606	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511607	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511608	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3511610	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511612	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3511613	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511614	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511615	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511616	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511622	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511624	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511627	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3511628	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511629	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511630	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	9	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3511632	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511633	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511634	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511635	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3511636	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3511637	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511638	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511639	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511641	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511642	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3511644	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3511646	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511647	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3511649	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511651	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511654	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511657	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511658	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3511659	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3511660	MMS X4160 AP	TRANSPORTATION MAINTENANCE SPV	22	PF	1	1.00	24	9	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
3511661	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	57,069	-	57,069
3511662	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511664	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511665	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511668	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3512150	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3513201	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3513350	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
3521002	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521004	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521005	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521006	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3521007	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521008	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521009	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3521010	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3521012	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521013	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3521014	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521016	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521017	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521018	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3521019	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521022	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3521024	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521025	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3521026	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3521028	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521030	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521031	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521032	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521033	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3521035	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3521038	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521039	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521040	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3521041	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521047	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521048	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521049	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.46	11	3	3586	SAL	-	-	39,446	-	39,446
										OPE	-	-	27,345	-	27,345
3521050	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521051	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521053	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521054	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521055	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521057	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3521058	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3521059	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3521060	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3521062	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521063	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521064	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521066	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3521070	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521072	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521074	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521075	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521077	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521088	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521089	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521090	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521091	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3521092	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3521093	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521094	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521096	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521097	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521099	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521101	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521104	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521106	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3521109	OAO C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
3521111	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3521112	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521113	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521114	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3521116	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3521119	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3521120	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521123	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521124	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3521125	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3521126	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521127	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3521128	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3521130	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3521131	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521134	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521135	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521136	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521137	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521138	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3521139	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3521141	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3521142	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	10	4974	SAL	-	-	49,740	-	49,740
										OPE	-	-	28,298	-	28,298
3521143	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521144	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3521145	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521146	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	9	4749	SAL	-	-	47,490	-	47,490
										OPE	-	-	27,741	-	27,741
3521147	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3521148	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521149	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521150	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	7	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
3521151	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3521152	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3521153	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521154	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3521155	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521156	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3521159	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521162	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521163	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521164	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3521165	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521166	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3521167	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
3521172	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3521174	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3521176	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3521181	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3521182	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521183	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521185	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3521186	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521187	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3521188	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521189	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3521191	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521193	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521195	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521196	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3521197	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521199	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521200	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521201	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521202	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521203	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3521204	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521205	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	10	4974	SAL	-	-	39,792	-	39,792
										OPE	-	-	22,638	-	22,638
3521213	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3521214	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521215	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521217	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521218	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521220	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3521221	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521223	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521224	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	2	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3521230	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	9	4749	SAL	-	-	47,490	-	47,490
										OPE	-	-	27,741	-	27,741
3521237	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521239	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521240	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3521241	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	3	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3521242	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	3	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3521243	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
3521244	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3521245	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521247	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521248	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.42	10	7	4310	SAL	-	-	43,100	-	43,100
										OPE	-	-	26,653	-	26,653
3521249	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521250	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521251	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521252	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521253	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3521254	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521257	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	3	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3521258	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3521259	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3521260	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521262	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3521263	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3521264	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521266	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521267	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521268	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521269	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3521270	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521272	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521273	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521279	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	8	4519	SAL	-	-	45,190	-	45,190
										OPE	-	-	27,171	-	27,171
3521280	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	5	3932	SAL	-	-	35,388	-	35,388
										OPE	-	-	23,145	-	23,145
3521286	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3521301	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.33	8	6	4122	SAL	-	-	32,976	-	32,976
										OPE	-	-	20,950	-	20,950
3521302	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.33	8	5	3932	SAL	-	-	31,456	-	31,456
										OPE	-	-	20,572	-	20,572
3531003	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3531005	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531006	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	SAL	-	-	129,456	-	129,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	70,415	-	70,415
3531007	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3531010	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531012	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531013	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531014	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3531015	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531017	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3531018	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531021	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531022	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3531023	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3531025	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531026	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531027	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531029	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3531033	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531035	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3531036	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531039	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531040	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3531041	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3531042	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3531043	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3531044	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531045	MMS X4160 AP	TRANSPORTATION MAINTENANCE SPV	22	PF	1	1.00	24	8	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
3531046	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3531047	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3531048	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3531049	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531052	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531053	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	63,968	-	63,968
3531055	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531056	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531057	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3531058	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531063	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531068	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3531069	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3531070	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531073	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3531074	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3531077	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3531078	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531079	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531080	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531081	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3531088	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
3531089	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531090	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531091	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3531092	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531093	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3531099	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531100	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531101	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531103	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3531106	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3531107	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531110	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531112	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531114	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3531115	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	62,850	-	62,850
3531116	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531117	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3531122	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531123	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3531124	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3531125	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531126	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	6	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
3531127	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531128	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531129	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531130	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531133	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531134	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3531137	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531141	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3531143	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531144	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PP	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
3531145	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531149	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531150	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531151	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	9	4749	SAL	-	-	56,988	-	56,988
										OPE	-	-	33,290	-	33,290
3531194	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531197	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531199	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3531221	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531224	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3531226	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531227	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531232	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531237	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531238	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3531240	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3531241	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531242	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531243	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3531246	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3531249	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531250	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531251	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531261	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3531262	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3531268	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531270	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	9	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3531271	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531276	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3531277	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3531278	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531280	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3531282	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3531283	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531284	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531285	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531287	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3531289	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	10	4974	SAL	-	-	39,792	-	39,792
										OPE	-	-	22,638	-	22,638
3531290	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531291	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531310	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3531312	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531315	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531318	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531336	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3531337	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3531338	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531340	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531342	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3531344	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3531345	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531351	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531352	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	9	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3531354	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531355	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3531362	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531363	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531364	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531366	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3531367	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3531370	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3531377	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	3	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3531378	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531379	OAO C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
3531380	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3531381	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3531393	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531394	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531395	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531405	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531406	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531409	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3531417	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531418	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531424	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531425	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531427	E C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	3	6079	SAL	-	-	145,896	-	145,896

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	74,489	-	74,489
3531432	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531436	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
3531437	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3531439	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531440	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531442	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3531443	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531444	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531445	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531446	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531447	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3531454	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3531457	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531458	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531459	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3531461	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531462	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531463	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531470	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.29	7	3	3586	SAL	-	-	25,102	-	25,102
										OPE	-	-	17,401	-	17,401
3532051	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
3532161	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	5	3932	SAL	-	-	47,184	-	47,184
										OPE	-	-	30,861	-	30,861
3533002	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	5	3932	SAL	-	-	39,320	-	39,320
										OPE	-	-	25,717	-	25,717
3533003	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	10	4974	SAL	-	-	44,766	-	44,766
										OPE	-	-	25,469	-	25,469
3541002	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541004	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541006	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541007	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3541009	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3541010	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3541011	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3541012	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3541013	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541014	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541015	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541017	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541018	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541019	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.33	8	7	4310	SAL	-	-	34,480	-	34,480
										OPE	-	-	21,322	-	21,322
3541020	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3541021	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541022	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541023	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541025	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541026	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541027	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3541028	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3541029	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3541031	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541032	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541033	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541034	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541035	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3541036	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3541037	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3541038	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541039	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541040	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3541041	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
3541042	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541043	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541044	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541047	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3541048	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3541050	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3541051	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541053	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541056	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	9	4749	SAL	-	-	47,490	-	47,490
										OPE	-	-	27,741	-	27,741
3541057	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541059	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541060	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541061	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541063	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3541064	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541065	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541068	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541069	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541071	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541072	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3541074	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3541075	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3541076	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541078	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541080	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541081	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3541085	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541087	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541088	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	3	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3541089	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541090	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541091	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541092	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541093	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541096	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3541097	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	83,439	-	83,439
3541098	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3541100	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541102	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541103	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541104	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541105	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541112	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PP	1	0.33	8	7	4310	SAL	-	-	34,480	-	34,480
										OPE	-	-	21,322	-	21,322
3541113	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541115	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541116	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541117	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541119	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541120	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541121	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541124	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3541125	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541127	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541128	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541131	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541132	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3541134	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3541135	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541137	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541139	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541141	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541142	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3541143	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541144	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541145	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3541146	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3541148	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	85,652	-	85,652
3541149	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3541150	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541151	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541152	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541153	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541155	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541157	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541158	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541161	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541162	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541163	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541164	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3541165	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	5	3932	SAL	-	-	31,456	-	31,456
										OPE	-	-	20,572	-	20,572
3541166	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541167	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3541168	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541169	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3541170	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541171	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541172	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541173	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541177	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.46	11	4	3751	SAL	-	-	41,261	-	41,261
										OPE	-	-	27,794	-	27,794
3541178	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541179	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541181	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3541182	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3541183	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541184	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3541186	MMS X4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	9	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3541187	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541190	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3541191	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PP	1	0.33	8	8	4519	SAL	-	-	36,152	-	36,152
										OPE	-	-	21,737	-	21,737
3541193	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541194	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	5	3932	SAL	-	-	31,456	-	31,456
										OPE	-	-	20,572	-	20,572
3541198	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541200	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541201	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541205	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541207	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541208	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541209	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541210	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3541211	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3541212	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3541217	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541219	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3541220	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541221	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541223	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541224	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541225	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541226	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3541227	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3541228	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541229	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541230	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541231	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3541232	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541233	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541234	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541236	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541237	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3541240	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541242	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541243	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541244	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541245	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541246	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3541247	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541248	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3541250	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541251	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541252	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541253	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541254	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541258	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PP	1	0.33	8	10	4974	SAL	-	-	39,792	-	39,792
										OPE	-	-	22,638	-	22,638
3541259	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3541260	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.33	8	2	3434	SAL	-	-	27,472	-	27,472
										OPE	-	-	19,586	-	19,586
3541261	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541263	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3541265	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3541267	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541268	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PP	1	0.33	8	10	4974	SAL	-	-	39,792	-	39,792
										OPE	-	-	22,638	-	22,638
3541272	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3541273	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541274	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541278	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541279	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3541280	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3541281	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3541282	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3541283	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3542000	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	63,968	-	63,968
3542001	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.25	6	8	4519	SAL	-	-	27,114	-	27,114
										OPE	-	-	16,302	-	16,302
3542004	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SP	1	0.33	8	10	4974	SAL	-	-	39,792	-	39,792
										OPE	-	-	22,638	-	22,638
3543005	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	10	4974	SAL	-	-	49,740	-	49,740
										OPE	-	-	28,298	-	28,298
3543006	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.46	11	4	3751	SAL	-	-	41,261	-	41,261
										OPE	-	-	27,794	-	27,794
3543007	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	4	3751	SAL	-	-	37,510	-	37,510
										OPE	-	-	25,268	-	25,268
3543008	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	4	3751	SAL	-	-	37,510	-	37,510
										OPE	-	-	25,268	-	25,268
3543027	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	7	4310	SAL	-	-	34,480	-	34,480
										OPE	-	-	21,322	-	21,322
3543040	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	9	4749	SAL	-	-	42,741	-	42,741
										OPE	-	-	24,968	-	24,968
3543084	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	6	4122	SAL	-	-	32,976	-	32,976
										OPE	-	-	20,950	-	20,950
3543097	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.67	16	2	3434	SAL	-	-	54,944	-	54,944
										OPE	-	-	39,172	-	39,172
3543110	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	4	3751	SAL	-	-	37,510	-	37,510
										OPE	-	-	25,268	-	25,268
3543291	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	9	4749	SAL	-	-	47,490	-	47,490
										OPE	-	-	27,741	-	27,741
3543295	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	8	4519	SAL	-	-	45,190	-	45,190
										OPE	-	-	27,171	-	27,171
3543298	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	7	4310	SAL	-	-	43,100	-	43,100
										OPE	-	-	26,653	-	26,653
3543299	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	5	3932	SAL	-	-	35,388	-	35,388
										OPE	-	-	23,145	-	23,145

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3543300	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	9	4749	SAL	-	-	37,992	-	37,992
										OPE	-	-	22,192	-	22,192
3543301	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.38	9	9	4749	SAL	-	-	42,741	-	42,741
										OPE	-	-	24,968	-	24,968
3543302	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	5	3932	SAL	-	-	39,320	-	39,320
										OPE	-	-	25,717	-	25,717
3551002	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551004	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551005	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551006	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551008	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551010	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551012	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551014	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551015	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551019	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551021	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551070	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3551071	OAO C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	83,678	-	83,678
3551073	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551075	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551076	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551078	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551079	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551080	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3551081	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551082	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551083	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551087	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551088	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	6	4122	SAL	-	-	49,464	-	49,464
										OPE	-	-	31,425	-	31,425
3551089	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551090	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3551091	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PP	1	0.50	12	8	4519	SAL	-	-	54,228	-	54,228
										OPE	-	-	32,605	-	32,605
3551093	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3551094	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551096	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551099	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551100	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551102	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
3551103	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	8	4519	SAL	-	-	54,228	-	54,228
										OPE	-	-	32,605	-	32,605
3551104	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551105	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551106	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551111	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551115	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551116	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551122	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551125	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551130	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551131	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3551133	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551134	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551135	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	2	3919	SAL	-	-	94,056	-	94,056
										OPE	-	-	61,643	-	61,643
3551143	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551144	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551145	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551146	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	8	4519	SAL	-	-	54,228	-	54,228
										OPE	-	-	32,605	-	32,605
3551147	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551152	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551153	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551154	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551155	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551156	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551160	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551161	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3551162	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3551163	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551170	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551172	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3551200	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551201	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551202	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551203	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551204	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551205	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551207	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
3551208	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551210	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551211	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551220	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
3551221	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	70,808	-	70,808
3551222	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551223	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551224	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551225	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551226	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551228	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551230	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551232	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551233	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551241	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3551244	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551245	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551247	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551248	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551261	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3551262	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	5	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3551263	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3551264	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551265	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551300	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551303	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3551304	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3551331	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551334	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
3551335	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551350	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551351	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551352	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551353	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551356	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551357	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	76,297	-	76,297
3551359	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551370	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551373	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551374	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551375	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551376	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	4	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
3551380	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551381	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551385	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551386	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551387	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551388	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551389	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551392	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551400	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3551401	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551402	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551404	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551421	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3551422	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3551423	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551425	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551426	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551427	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551428	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551470	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551471	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551472	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551473	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	2	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
3551474	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551475	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3551483	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	2	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3551604	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551613	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3551614	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551615	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551621	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3551623	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551625	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551626	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551627	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551633	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551634	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551635	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551637	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551638	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	5	3932	SAL	-	-	31,456	-	31,456
										OPE	-	-	20,572	-	20,572

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3551640	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
3551647	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551648	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551649	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	6	4122	SAL	-	-	49,464	-	49,464
										OPE	-	-	31,425	-	31,425
3551650	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	5	3932	SAL	-	-	47,184	-	47,184
										OPE	-	-	30,861	-	30,861
3551654	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551656	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3551657	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551659	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3551660	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551662	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3551665	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551667	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551668	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3551670	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551671	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	66,579	-	66,579
3551674	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551675	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	2	3434	SAL	-	-	34,340	-	34,340
										OPE	-	-	24,482	-	24,482
3551676	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551677	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551681	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3551683	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3551684	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3551686	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551690	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3551691	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551692	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3552062	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3553001	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	5	3932	SAL	-	-	47,184	-	47,184
										OPE	-	-	30,861	-	30,861
3553277	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	2	3434	SAL	-	-	34,340	-	34,340
										OPE	-	-	24,482	-	24,482
3553446	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.50	12	3	3586	SAL	-	-	43,032	-	43,032
										OPE	-	-	29,831	-	29,831

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3561001	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3561003	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
3561104	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
3561120	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	9	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
3561122	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3561123	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
3561140	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	8	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
3561141	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3561151	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
3561200	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561201	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3561202	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
3561219	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561220	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561221	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3561222	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3561223	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
3561241	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3561242	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3561243	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3561300	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	8	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
3561301	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3561303	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3561322	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3561341	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	4	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
3561343	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3561360	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561362	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	3	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
3561400	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561401	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3561420	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3561422	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3561440	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561441	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3561442	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3561500	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561519	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3561520	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561521	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3561522	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3561540	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561541	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3561544	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3562019	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3562020	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571201	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3571202	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3571205	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571206	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3571207	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571211	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571212	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3571213	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3571214	MMS X4160 AP	TRANSPORTATION MAINTENANCE SPV	22	PF	1	1.00	24	9	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
3571220	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3571222	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3571225	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571226	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3571227	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571233	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571242	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3571246	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3571248	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571249	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571285	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
3571301	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3571305	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571307	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3571308	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3571310	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3601011	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3601013	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3601019	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3601020	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3601025	OAO C4151 AP	TRANSP MAINTENANCE SPECIALST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3601026	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
5400009	OAO C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
5561234	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	2	3434	SAL	-	-	27,472	-	27,472

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	19,586	-	19,586
5561235	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	7	4310	SAL	-	-	43,100	-	43,100
										OPE	-	-	26,653	-	26,653
5561236	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	7	4310	SAL	-	-	43,100	-	43,100
										OPE	-	-	26,653	-	26,653
5561237	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	6	4122	SAL	-	-	32,976	-	32,976
										OPE	-	-	20,950	-	20,950
7770141	OAO C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
9901078	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
9901079	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
9901081	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
9901082	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
9901138	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	6	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
Total Salary											-	-	141,320,034	-	141,320,034
Total OPE											-	-	78,454,774	-	78,454,774
Total Personal Services											**-**	**-**	**219,774,808**	**-**	**219,774,808**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001096	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1091141	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8217	SAL	-	-	197,208	-	197,208
										OPE	-	-	87,204	-	87,204
1315000	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1315002	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1315003	OAO C1482 IP	INFO SYSTEMS SPECIALIST 2	21	PF	1	1.00	24	7	4774	SAL	-	-	114,576	-	114,576
										OPE	-	-	66,728	-	66,728
1315004	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1315005	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1315006	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1315007	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1315008	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1315009	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1315010	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1315013	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	5	8323	SAL	-	-	199,752	-	199,752
										OPE	-	-	87,835	-	87,835
1315014	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1315015	E C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
1315016	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	95,757	-	95,757
1315017	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1315018	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1315019	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1315020	OAO C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	5224	SAL	-	-	125,376	-	125,376
										OPE	-	-	69,404	-	69,404
1315021	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	9	6504	SAL	-	-	156,096	-	156,096
										OPE	-	-	77,016	-	77,016
1315022	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
1315023	OAO C1482 IP	INFO SYSTEMS SPECIALIST 2	21	PF	1	1.00	24	2	3799	SAL	-	-	91,176	-	91,176
										OPE	-	-	60,929	-	60,929
1315024	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	69,666	-	69,666
1315025	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
3461001	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
3461003	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819
3461004	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
3461005	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	69,666	-	69,666
3461007	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
3461009	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	69,666	-	69,666

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3461010	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
3461012	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
3461013	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
3461014	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
3461020	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	69,666	-	69,666
3461022	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	5	6045	SAL	-	-	145,080	-	145,080
										OPE	-	-	74,287	-	74,287
3471111	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	3	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
3561245	OAO C0435 AP	PROCUREMENT AND CONTRACT ASST	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
9913008	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	4	5772	SAL	-	-	138,528	-	138,528
										OPE	-	-	72,663	-	72,663
9913030	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	9	7262	SAL	-	-	174,288	-	174,288
										OPE	-	-	81,525	-	81,525
9913032	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9913033	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9913039	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9913041	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9913042	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9913045	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	10144	SAL	-	-	243,456	-	243,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	98,664	-	98,664
Total Salary											-	-	8,067,000	-	8,067,000
Total OPE											-	-	3,798,255	-	3,798,255
Total Personal Services											**-**	**-**	**11,865,255**	**-**	**11,865,255**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0008011	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0015810	OAO C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0015937	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.25	6	4	3751	SAL	-	-	22,506	-	22,506
										OPE	-	-	15,160	-	15,160
0024009	OAO C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0219001	OAO C4131 AP	SIGN TECHNICIAN 1	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1091056	OAO C4131 AP	SIGN TECHNICIAN 1	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1091058	OAO C0211 AP	ACCOUNTING TECHNICIAN 2	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1601038	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1621035	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
2301021	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
3005001	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3471001	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3471002	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3471003	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3471004	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3471005	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	93,027	-	93,027
3471009	OAO C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
3471011	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471012	OAO C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
3471014	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471017	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471018	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	7	5395	SAL	-	-	129,480	-	129,480
										OPE	-	-	70,421	-	70,421
3471025	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471027	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471028	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	9	5925	SAL	-	-	142,200	-	142,200
										OPE	-	-	73,573	-	73,573
3471029	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471030	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471032	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471033	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3471034	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	9	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
3471035	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	8	5656	SAL	-	-	135,744	-	135,744
										OPE	-	-	71,973	-	71,973

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3471036	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471037	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471038	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471039	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471041	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471044	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471045	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471048	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471049	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471050	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	6	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3471052	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471054	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471056	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	8	5656	SAL	-	-	135,744	-	135,744
										OPE	-	-	71,973	-	71,973
3471057	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471058	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471059	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	79,514	-	79,514
3471060	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471061	OAO C4018 AP	MACHINIST	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3471063	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471066	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471068	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471069	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471070	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471071	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	9	5925	SAL	-	-	142,200	-	142,200
										OPE	-	-	73,573	-	73,573
3471072	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471073	MMS X4439 AP	AUTO/HEAVY EQUIP REPAIR SUPRVR	28	PF	1	1.00	24	9	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3471074	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471075	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	9	5925	SAL	-	-	142,200	-	142,200
										OPE	-	-	73,573	-	73,573
3471076	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471080	MMS X4439 AP	AUTO/HEAVY EQUIP REPAIR SUPRVR	28	PF	1	1.00	24	9	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3471081	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3471082	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	7	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
3471083	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	8	5656	SAL	-	-	135,744	-	135,744
										OPE	-	-	71,973	-	71,973
3471084	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471085	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471086	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471087	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471088	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471089	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471090	MMS X4439 AP	AUTO/HEAVY EQUIP REPAIR SUPRVR	28	PF	1	1.00	24	9	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3471091	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471092	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471093	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471094	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471095	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3471097	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471099	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	9	6883	SAL	-	-	165,192	-	165,192

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	79,270	-	79,270
3471100	MMS X4439 AP	AUTO/HEAVY EQUIP REPAIR SUPRVR	28	PF	1	1.00	24	9	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3471101	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3471102	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3471104	OAO C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3471113	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471115	OAO C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3471116	OAO C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
3471117	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471122	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	9	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
3471125	OAO C4018 AP	MACHINIST	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3471128	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471129	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471131	OAO C4018 AP	MACHINIST	26	PF	1	1.00	24	8	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
3471134	OAO C0783 AP	PARTS SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3471139	OAO C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3471141	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471142	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	9	5925	SAL	-	-	142,200	-	142,200
										OPE	-	-	73,573	-	73,573
3471146	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471147	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	9	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
3471148	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471149	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471151	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471152	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	9	5925	SAL	-	-	142,200	-	142,200
										OPE	-	-	73,573	-	73,573
3471154	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471162	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3471168	OAO C4131 AP	SIGN TECHNICIAN 1	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3471169	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3471170	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3471181	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3481004	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3481011	OAO C4131 AP	SIGN TECHNICIAN 1	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	66,579	-	66,579
3481014	OAO C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3481015	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3481016	OAO C0783 AP	PARTS SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3481022	OAO C0783 AP	PARTS SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3481026	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3481027	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3481029	OAO C0783 AP	PARTS SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3481030	OAO C0783 AP	PARTS SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3481031	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
3481033	OAO C0783 AP	PARTS SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3481034	OAO C0783 AP	PARTS SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3481035	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
3511130	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3521229	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3521284	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3531082	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3531140	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3541159	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3541160	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
3541203	OAO C4437 AP	HEAVY EQUIPMENT TECHNICIAN 1	23T	PF	1	1.00	24	10	6206	SAL	-	-	148,944	-	148,944
										OPE	-	-	75,244	-	75,244
3541214	OAO C4438 AP	HEAVY EQUIPMENT TECHNICIAN 2	26B	PF	1	1.00	24	10	6924	SAL	-	-	166,176	-	166,176
										OPE	-	-	79,514	-	79,514
4011002	OAO C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
Total Salary											-	-	19,449,858	-	19,449,858
Total OPE											-	-	9,812,913	-	9,812,913
Total Personal Services											**-**	**-**	**29,262,771**	**-**	**29,262,771**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1171032	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	6	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
2111011	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3401003	OAO C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
3471098	OAO C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
3471177	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
3511021	OAO C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
3521021	OAO C4015 AP	FACILITY OPERATIONS SPEC 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3521080	OAO C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
3521081	OAO C4003 AP	CARPENTER	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3521087	OAO C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
3521115	OAO C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
3521256	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	7	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
3601017	OAO C4003 AP	CARPENTER	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
4101001	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PP	1	0.42	10	2	6883	SAL	-	-	68,830	-	68,830
										OPE	-	-	33,029	-	33,029
5561240	OAO C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
Total Salary											-	-	2,665,582	-	2,665,582

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total OPE											-	-	1,213,210	-	1,213,210
Total Personal Services											**-**	**-**	**3,878,792**	**-**	**3,878,792**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000034	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
0911148	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1131068	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1131074	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1161048	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1161053	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1161054	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	9	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1161091	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	5	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
1161162	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1171044	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1171127	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	6	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
1181001	E C3105 AP	ENGINEERING SPECIALIST 1	17	PF	1	1.00	24	6	3732	SAL	-	-	89,568	-	89,568
										OPE	-	-	60,531	-	60,531
1181022	E C3512 AP	ASSOCIATE IN GEOLOGY 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1181023	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1181047	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1201006	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,182	-	78,182
1201009	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1201033	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1201047	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1201062	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1241038	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1241041	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1251002	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
1600001	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1601004	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	9	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1601063	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1621031	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	5	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1641022	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1651009	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1651010	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1651019	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1651021	E C3513 AP	PROFESSIONAL GEOLOGIST 1	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1719011	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	4	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1719020	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719024	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719025	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719143	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719145	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719150	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1719158	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719170	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1719176	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1719177	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719182	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	5	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1719187	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719188	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719199	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	84,456	-	84,456
1719200	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	9	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1921003	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1921011	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1921013	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1921020	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1921022	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
1921033	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	4	4764	SAL	-	-	114,336	-	114,336
										OPE	-	-	66,669	-	66,669
1921041	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2111003	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
2111015	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2111119	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2111200	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301007	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
2301051	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301082	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	6	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2301099	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301102	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301108	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301113	E C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	2	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	62,815	-	62,815
2301114	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301115	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	4	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
2301120	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301124	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301133	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301139	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301141	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301145	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301148	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	6	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
2301152	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301164	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301167	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,182	-	78,182
2301175	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301195	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301196	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301208	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
2301214	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301225	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
2301230	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301231	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	2	3919	SAL	-	-	94,056	-	94,056
										OPE	-	-	61,643	-	61,643
2301232	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	9	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301246	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301269	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
2301271	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301274	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301283	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
2301332	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2301345	E C3512 AP	ASSOCIATE IN GEOLOGY 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301348	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
2301350	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301356	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301365	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	8	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301373	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301384	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
2301419	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	9	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301452	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301454	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
2301456	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301459	E C3145 AP	PROFESSIONAL LAND SURVEYOR 2	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600
										OPE	-	-	97,213	-	97,213
2301485	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	9	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301493	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301505	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
2301536	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	76,297	-	76,297
2301539	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301560	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301654	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301681	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301704	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301710	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301720	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301796	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
2301923	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301941	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301986	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	6	4764	SAL	-	-	114,336	-	114,336
										OPE	-	-	66,669	-	66,669
3521068	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
3531028	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
3541049	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
5400002	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5400014	E C3514 AP	PROFESSIONAL GEOLOGIST 2	34	PF	1	1.00	24	9	9901	SAL	-	-	237,624	-	237,624
										OPE	-	-	97,219	-	97,219
5400020	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770080	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
7770093	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	5	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
7770128	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	4	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
9901118	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
9901127	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
9901153	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	6	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
9901157	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
Total Salary											-	-	22,292,760	-	22,292,760
Total OPE											-	-	10,622,838	-	10,622,838
Total Personal Services											**-**	**-**	**32,915,598**	**-**	**32,915,598**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000036	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0015811	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	7	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0911146	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
0911152	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
0911167	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1011020	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1011021	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
1081010	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1131038	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1151015	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1161064	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1161072	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1161074	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1161105	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1161106	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1161189	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	4	5002	SAL	-	-	120,048	-	120,048

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	68,084	-	68,084
1171027	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1171048	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171054	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1171056	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	3	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1171074	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1171078	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1171102	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171106	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1171112	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1181030	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1201003	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1201029	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1201065	E C3512 AP	ASSOCIATE IN GEOLOGY 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1211004	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1241040	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1241046	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1251003	E C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	8	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1251007	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1261007	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	5	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
1601047	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1601052	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1621006	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	6	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1621026	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1641021	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1651007	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1719009	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	5	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1719010	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1719012	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719013	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719017	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1719018	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	91,748	-	91,748
1719019	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1719026	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719027	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	2	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1719028	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	8	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1719029	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	8	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1719030	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	7	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1719146	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719147	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719148	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719151	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1719154	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	6	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1719155	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1719156	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	5	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1719159	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	10396	SAL	-	-	249,504	-	249,504
										OPE	-	-	100,163	-	100,163
1719160	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1719161	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719163	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719164	E C3514 AP	PROFESSIONAL GEOLOGIST 2	34	PF	1	1.00	24	10	10397	SAL	-	-	249,528	-	249,528
										OPE	-	-	100,169	-	100,169
1719166	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1719167	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	8	9901	SAL	-	-	237,624	-	237,624
										OPE	-	-	97,219	-	97,219
1719168	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1719169	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1719171	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1719172	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1719173	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1719174	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1719175	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719178	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719179	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719181	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1719183	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	76,297	-	76,297
1719186	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719189	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	8	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1719190	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719191	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	8	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1719192	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719193	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719194	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719196	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1719197	E C3145 AP	PROFESSIONAL LAND SURVEYOR 2	33	PF	1	1.00	24	6	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1719198	E C3145 AP	PROFESSIONAL LAND SURVEYOR 2	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600
										OPE	-	-	97,213	-	97,213
1921001	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1921002	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1921004	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1921005	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1921009	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	8	9901	SAL	-	-	237,624	-	237,624
										OPE	-	-	97,219	-	97,219

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1921010	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1921012	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1921014	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1921015	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1921016	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1921017	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1921018	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1921019	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1921021	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1921023	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
1921024	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
1921026	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1921027	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1921030	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1921031	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1921034	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	76,297	-	76,297
1921035	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	8	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1921036	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	2	4319	SAL	-	-	103,656	-	103,656
										OPE	-	-	64,022	-	64,022
1921037	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	9	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1921038	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	2	4319	SAL	-	-	103,656	-	103,656
										OPE	-	-	64,022	-	64,022
1921039	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1921042	E C3145 AP	PROFESSIONAL LAND SURVEYOR 2	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600
										OPE	-	-	97,213	-	97,213
2111017	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301002	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301047	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301096	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301126	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301129	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301136	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301137	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301149	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2301160	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301197	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301209	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301229	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301240	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
2301254	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
2301258	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	9	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301276	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301291	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301312	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	2	4319	SAL	-	-	103,656	-	103,656
										OPE	-	-	64,022	-	64,022
2301328	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
2301331	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301338	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301355	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	3	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	62,815	-	62,815
2301368	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301381	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,336	-	65,336
2301382	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301391	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	8	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301408	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
2301444	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301445	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301461	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	6	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301462	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301463	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301467	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	9	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301473	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
2301484	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301506	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301531	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301554	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301555	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	9	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2301577	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301578	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	6	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301594	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
2301630	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301632	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
2301645	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	4	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
2301660	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	2	4319	SAL	-	-	103,656	-	103,656
										OPE	-	-	64,022	-	64,022
2301750	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301822	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301950	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	6	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
2301963	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
3511065	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
3511356	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531256	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3541147	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541241	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,212	-	65,212
3561004	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
3561121	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
3561443	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
5400005	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
7770008	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770010	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770133	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
9901126	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	9	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
9901136	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
9901166	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
Total Salary											-	-	31,358,640	-	31,358,640
Total OPE											-	-	14,709,507	-	14,709,507
Total Personal Services											**-**	**-**	**46,068,147**	**-**	**46,068,147**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000320	E C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4319	SAL	-	-	103,656	-	103,656
										OPE	-	-	64,022	-	64,022
0008028	E C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	7	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
0305053	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
0305057	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
0305089	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0911147	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
0911171	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
0911173	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1111055	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1111067	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
1111071	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1111072	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1111100	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1151003	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	3	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	62,815	-	62,815
1161013	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1161017	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	113,054	-	113,054
1161103	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1161108	E C3145 AP	PROFESSIONAL LAND SURVEYOR 2	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600
										OPE	-	-	97,213	-	97,213
1161110	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1161113	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1161141	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	2	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1161172	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1161183	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1161184	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1171037	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171097	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1181014	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1181038	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	4	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
1201005	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1211007	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1211015	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	8	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1211042	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	6	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1211060	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1241034	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	9	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1601012	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1601013	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1601027	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1601028	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1601049	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1621007	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1621024	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	9	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1631013	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	3	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
1631024	E C3514 AP	PROFESSIONAL GEOLOGIST 2	34	PF	1	1.00	24	6	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1631026	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1631042	E C4311 AP	TRAFFIC SYSTEMS TECH 3	29	PF	1	1.00	24	2	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1631043	E C4311 AP	TRAFFIC SYSTEMS TECH 3	29	PF	1	1.00	24	8	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1719108	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	94,418	-	94,418
2111079	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301034	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
2301046	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301094	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	2	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301107	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301110	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
2301111	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301147	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	5	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
2301156	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301174	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
2301198	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
2301212	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301243	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
2301244	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301279	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2301302	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PP	1	0.71	17	10	7756	SAL	-	-	131,852	-	131,852
										OPE	-	-	59,827	-	59,827
2301322	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
2301342	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301347	E C3513 AP	PROFESSIONAL GEOLOGIST 1	31	PF	1	1.00	24	8	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
2301352	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301358	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301375	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	9	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301398	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
2301439	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301449	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301460	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301469	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301492	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	9	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301571	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301607	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	8	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
2301761	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,182	-	78,182
2301804	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	8	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
2301849	E C3513 AP	PROFESSIONAL GEOLOGIST 1	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
2301976	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
2301992	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	9	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301993	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
3401008	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
3401016	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
3462000	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
3471118	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
3561524	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	8	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
5400008	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
5400017	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
7770021	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
7770028	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770076	E C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9901022	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
9901028	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
9901110	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
9901129	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
9901132	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
9901134	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
9901135	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
9901156	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
9901222	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
Total Salary											-	-	18,573,572	-	18,573,572
Total OPE											-	-	8,499,468	-	8,499,468
Total Personal Services											**-**	**-**	**27,073,040**	**-**	**27,073,040**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000027	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	9	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0001006	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0002028	OAO C4167 AP	TRAN TELECOMMUNICATIONS SPEC 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
0002103	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0002104	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0002106	OAO C4167 AP	TRAN TELECOMMUNICATIONS SPEC 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
0002107	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0002108	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0002109	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0002110	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0015813	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0015977	E C4311 AP	TRAFFIC SYSTEMS TECH 3	29	PF	1	1.00	24	2	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
0015978	E C4311 AP	TRAFFIC SYSTEMS TECH 3	29	PF	1	1.00	24	2	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
0015979	E C4311 AP	TRAFFIC SYSTEMS TECH 3	29	PF	1	1.00	24	2	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
0021180	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0021190	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	69,309	-	69,309
0021192	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0021193	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0021194	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0021196	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0021197	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0021198	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0021199	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0103037	E C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8153	SAL	-	-	195,672	-	195,672
										OPE	-	-	86,824	-	86,824
1111044	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1201050	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1201074	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1211102	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1315001	E C4311 AP	TRAFFIC SYSTEMS TECH 3	29	PF	1	1.00	24	9	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1631041	E C4311 AP	TRAFFIC SYSTEMS TECH 3	29	PF	1	1.00	24	9	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1651025	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5630	SAL	-	-	135,120	-	135,120
										OPE	-	-	71,819	-	71,819

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1719137	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1719138	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1719139	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
2111090	E C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8153	SAL	-	-	195,672	-	195,672
										OPE	-	-	86,824	-	86,824
2301301	MMS X4160 AP	TRANSPORTATION MAINTENANCE SPV	22	PF	1	1.00	24	9	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
2302419	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	SP	1	0.54	13	2	3586	SAL	-	-	46,618	-	46,618
										OPE	-	-	32,317	-	32,317
2302420	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	SP	1	0.54	13	6	4310	SAL	-	-	56,030	-	56,030
										OPE	-	-	34,649	-	34,649
2302421	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
2302422	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3471163	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3491002	E C4310 AP	TRAFFIC SYSTEMS TECH 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
3491003	E C4311 AP	TRAFFIC SYSTEMS TECH 3	29	PF	1	1.00	24	9	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
3491006	E C4310 AP	TRAFFIC SYSTEMS TECH 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
3491007	E C4310 AP	TRAFFIC SYSTEMS TECH 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
3491008	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
3491009	E C4310 AP	TRAFFIC SYSTEMS TECH 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,182	-	78,182
3491028	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3491031	E C4311 AP	TRAFFIC SYSTEMS TECH 3	29	PF	1	1.00	24	9	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
3491034	E C4310 AP	TRAFFIC SYSTEMS TECH 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
3511139	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3511322	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3511323	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3511324	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3511325	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511326	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3511327	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511328	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3511329	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3511330	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3511331	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511332	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3511333	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3511334	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3511335	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3511663	OAO C4167 AP	TRAN TELECOMMUNICATIONS SPEC 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3521029	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3521043	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
3521140	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3521194	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3521198	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3521206	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3521232	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3521274	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3521276	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3521283	E C4310 AP	TRAFFIC SYSTEMS TECH 2	27	PF	1	1.00	24	5	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
3531009	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3531034	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
3531050	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3531104	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3531272	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3531309	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3531376	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3531392	OAO C4167 AP	TRAN TELECOMMUNICATIONS SPEC 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3531433	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3541052	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3541082	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
9901019	OAO C4165 AP	INCIDENT RESP OPERATIONS SPEC	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
9901020	OAO C4166 AP	TRAN TELECOMMUNICATIONS SPEC 1	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
9901107	E C4311 AP	TRAFFIC SYSTEMS TECH 3	29	PF	1	1.00	24	9	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
Total Salary											-	-	11,706,696	-	11,706,696
Total OPE											-	-	6,316,013	-	6,316,013
Total Personal Services											**-**	**-**	**18,022,709**	**-**	**18,022,709**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000043	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
0009530	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
0305054	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
0305055	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0715010	OAO C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	2	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0911151	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
0911169	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1011022	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1111003	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1111005	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	2	3919	SAL	-	-	94,056	-	94,056
										OPE	-	-	61,643	-	61,643
1111007	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1111010	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1111013	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1111045	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1111060	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1111069	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,182	-	78,182
1141000	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	8	9901	SAL	-	-	237,624	-	237,624
										OPE	-	-	97,219	-	97,219
1151040	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1161006	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	9	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1161018	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	2	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
1161024	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
1161028	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
1161047	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1161058	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1161065	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1161066	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1161069	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1161076	E C3513 AP	PROFESSIONAL GEOLOGIST 1	31	PF	1	1.00	24	7	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1161081	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1161087	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1161094	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	9	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1161138	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	2	4319	SAL	-	-	103,656	-	103,656
										OPE	-	-	64,022	-	64,022
1161152	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1161163	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1161173	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1161194	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	6	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1161209	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	5	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1161211	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171009	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1171041	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171046	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171069	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1171085	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1171100	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171115	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	9	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1171119	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1171128	E C3514 AP	PROFESSIONAL GEOLOGIST 2	34	PF	1	1.00	24	9	9901	SAL	-	-	237,624	-	237,624

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	97,219	-	97,219
1171130	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1181013	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1181037	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1181042	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	2	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
1181050	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	6	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1181054	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	5	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1201004	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	5	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1211003	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	5	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1211010	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1211017	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1241005	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	9	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1241006	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	8	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1241014	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1241021	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1241029	E C3514 AP	PROFESSIONAL GEOLOGIST 2	34	PF	1	1.00	24	8	9429	SAL	-	-	226,296	-	226,296
										OPE	-	-	94,413	-	94,413

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1251008	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	9	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1261002	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1601007	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1601037	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	6	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1601067	E C3513 AP	PROFESSIONAL GEOLOGIST 1	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1601073	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
1631025	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	8	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1641012	E C3513 AP	PROFESSIONAL GEOLOGIST 1	31	PF	1	1.00	24	9	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1651008	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	6	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1719021	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719023	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1719031	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719032	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719033	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	6	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719034	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719035	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	7	9429	SAL	-	-	226,296	-	226,296

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	94,413	-	94,413
1719036	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719102	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	7	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1719104	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1719106	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1719107	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	5	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1719109	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719110	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719113	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719115	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719116	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719118	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1719119	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1719120	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	4	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1719121	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1719122	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1719123	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719124	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719125	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1719126	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	2	4319	SAL	-	-	103,656	-	103,656
										OPE	-	-	64,022	-	64,022
1719129	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	7	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1719131	E C3145 AP	PROFESSIONAL LAND SURVEYOR 2	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600
										OPE	-	-	97,213	-	97,213
1719132	E C3145 AP	PROFESSIONAL LAND SURVEYOR 2	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600
										OPE	-	-	97,213	-	97,213
1719133	E C3145 AP	PROFESSIONAL LAND SURVEYOR 2	33	PF	1	1.00	24	8	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1719135	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719142	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1921006	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1921007	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1921008	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1921025	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	5	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
1921028	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1921029	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	82,280	-	82,280
1921032	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1921040	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2111012	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2111018	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	5	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2111019	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2111027	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2111029	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2111078	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2111080	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2111100	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2111112	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301000	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301009	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
2301025	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301036	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2301055	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301116	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301117	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301118	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301119	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	3	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301134	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301135	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
2301144	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	6	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301146	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	6	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301158	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301171	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
2301176	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	6	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301182	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301187	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301188	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301201	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,182	-	78,182
2301206	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	5	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
2301219	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
2301220	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301228	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301236	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301249	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301251	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301253	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301261	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301272	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301288	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
2301321	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
2301324	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
2301333	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
2301364	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2301401	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
2301403	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	2	3919	SAL	-	-	94,056	-	94,056
										OPE	-	-	61,643	-	61,643
2301424	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301438	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
2301440	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
2301442	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	2	3919	SAL	-	-	94,056	-	94,056
										OPE	-	-	61,643	-	61,643
2301464	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301465	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301486	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301530	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	9	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
2301534	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301546	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	9	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301552	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	2	4319	SAL	-	-	103,656	-	103,656
										OPE	-	-	64,022	-	64,022
2301561	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301568	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301583	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,182	-	78,182
2301622	E C3105 AP	ENGINEERING SPECIALIST 1	17	PF	1	1.00	24	8	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	62,815	-	62,815
2301623	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	5	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
2301665	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	8	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301674	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301732	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	6	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
2301733	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301793	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301831	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301924	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2302437	E C3512 AP	ASSOCIATE IN GEOLOGY 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
3521027	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
3521208	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
3521209	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
3531426	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
5400001	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5400015	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
5400016	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
5400024	E C3514 AP	PROFESSIONAL GEOLOGIST 2	34	PF	1	1.00	24	10	10397	SAL	-	-	249,528	-	249,528
										OPE	-	-	100,169	-	100,169
7770011	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	3	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
7770012	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770067	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
7770094	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
7770126	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	5	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
9901121	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
9901128	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	6	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
9901158	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
9901219	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
9901230	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
Total Salary											-	-	35,801,784	-	35,801,784
Total OPE											-	-	16,500,554	-	16,500,554
Total Personal Services											**-**	**-**	**52,302,338**	**-**	**52,302,338**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000026	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0000039	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	6	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
0000041	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	7	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0000044	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	10396	SAL	-	-	249,504	-	249,504
										OPE	-	-	100,163	-	100,163
0000052	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0000101	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	8	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0000124	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001001	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	2	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0001004	E C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
0001022	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0001024	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0001033	MMS X0806 AP	OFFICE MANAGER 2	22	PF	1	1.00	24	8	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
0001097	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0001099	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0002045	E C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
0002102	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	95,757	-	95,757
0002112	OAO C1345 AP	SAFETY SPECIALIST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0002212	OAO C1345 AP	SAFETY SPECIALIST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0008006	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0008021	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0009010	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0010038	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0010040	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
0010041	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0010042	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
0013008	OAO C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0015815	OAO C1345 AP	SAFETY SPECIALIST 1	23	PF	1	1.00	24	7	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0015823	E C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	2	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
0015824	E C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
0015825	MMC X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	3	4047	SAL	-	-	97,128	-	97,128
										OPE	-	-	62,404	-	62,404
0015927	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0015932	OAO C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	3	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0015935	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	9	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
0015942	MMC X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	5140	SAL	-	-	123,360	-	123,360
										OPE	-	-	68,905	-	68,905
0015944	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0015945	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0015971	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
0015972	MMN X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3849	SAL	-	-	92,376	-	92,376
										OPE	-	-	61,227	-	61,227
0015973	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	2	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0015974	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	2	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0015983	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.75	18	2	5788	SAL	-	-	104,184	-	104,184
										OPE	-	-	54,568	-	54,568
0021060	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0021113	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0021114	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021115	MMS X0806 AP	OFFICE MANAGER 2	22	PF	1	1.00	24	9	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0022084	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0022108	OAO C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	81,543	-	81,543
0031011	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
0032007	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0033001	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
0044003	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
0068002	E C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
0103017	E C3514 AP	PROFESSIONAL GEOLOGIST 2	34	PF	1	1.00	24	9	9901	SAL	-	-	237,624	-	237,624
										OPE	-	-	97,219	-	97,219
0105004	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	9	12305	SAL	-	-	295,320	-	295,320
										OPE	-	-	110,281	-	110,281
0107005	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0110008	E C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
0305056	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
0305061	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0305071	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
0305084	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	10396	SAL	-	-	249,504	-	249,504
										OPE	-	-	100,163	-	100,163
0305088	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0305090	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0371046	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	3	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0613000	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	7	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
0712200	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
0715008	OAO C0801 AP	OFFICE COORDINATOR	15	PP	1	0.67	16	10	4122	SAL	-	-	65,952	-	65,952
										OPE	-	-	41,900	-	41,900
0811111	MMS X7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14240	SAL	-	-	341,760	-	341,760
										OPE	-	-	118,909	-	118,909
0911153	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0911165	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0911168	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
0911176	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0911177	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
0911189	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
0911190	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
0911191	E C3512 AP	ASSOCIATE IN GEOLOGY 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1011001	MESN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	2	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1011005	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1011038	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	104,754	-	104,754
1011040	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	9	13567	SAL	-	-	325,608	-	325,608
										OPE	-	-	115,909	-	115,909
1028001	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	9	12305	SAL	-	-	295,320	-	295,320
										OPE	-	-	110,281	-	110,281
1081001	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1081006	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1081030	E C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1091002	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1091047	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1111001	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1111008	MESN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	7	13567	SAL	-	-	325,608	-	325,608
										OPE	-	-	115,909	-	115,909
1111009	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1111012	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1111014	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1111016	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1111019	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1111020	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1111021	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1111024	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1111031	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1111037	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1111043	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1111061	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1121003	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	3	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1121005	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1121008	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1121200	MMN X8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1131032	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1131033	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1131037	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1131043	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1131049	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1131058	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	81,543	-	81,543
1131080	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1151001	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1151002	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1151012	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1151014	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	2	4319	SAL	-	-	103,656	-	103,656
										OPE	-	-	64,022	-	64,022
1151016	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	9	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1151020	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1151022	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1151024	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1151037	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1151050	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1151106	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	5140	SAL	-	-	123,360	-	123,360
										OPE	-	-	68,905	-	68,905
1161001	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1161004	E C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1161005	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1161012	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	9	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1161014	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1161016	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1161019	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	2	3919	SAL	-	-	94,056	-	94,056
										OPE	-	-	61,643	-	61,643
1161021	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1161027	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	5	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1161032	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1161039	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1161042	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1161045	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	3	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1161052	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1161070	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	7	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1161073	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1161075	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	8	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1161083	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1161095	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,182	-	78,182
1161096	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1161101	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1161102	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1161104	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1161132	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	10396	SAL	-	-	249,504	-	249,504
										OPE	-	-	100,163	-	100,163
1161158	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	4	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1161170	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1161171	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1161174	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1161180	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1161182	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1161190	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	2	3919	SAL	-	-	94,056	-	94,056
										OPE	-	-	61,643	-	61,643
1161191	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1161196	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1161200	MMN X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	5	4439	SAL	-	-	106,536	-	106,536
										OPE	-	-	64,736	-	64,736

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1161204	E C3105 AP	ENGINEERING SPECIALIST 1	17	PF	1	1.00	24	10	4535	SAL	-	-	108,840	-	108,840
										OPE	-	-	65,306	-	65,306
1161205	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1161206	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1171001	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1171003	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1171006	E C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6077	SAL	-	-	145,848	-	145,848
										OPE	-	-	74,477	-	74,477
1171021	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1171025	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1171026	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1171028	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	6	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1171029	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1171030	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1171040	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171051	E C3145 AP	PROFESSIONAL LAND SURVEYOR 2	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600
										OPE	-	-	97,213	-	97,213
1171053	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1171059	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	98,664	-	98,664
1171065	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1171066	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1171067	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1171068	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	9	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1171070	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1171072	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1171082	E C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1171084	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171086	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1171093	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171111	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1171114	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1171116	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171117	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	9	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1171123	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	7	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1171125	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	3	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	62,815	-	62,815
1171129	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1171222	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1171300	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1181004	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	2	3919	SAL	-	-	94,056	-	94,056
										OPE	-	-	61,643	-	61,643
1181005	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1181011	E C3513 AP	PROFESSIONAL GEOLOGIST 1	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1181015	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	2	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1181016	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1181026	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1181031	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1181033	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1181035	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1181036	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	2	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1181039	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1181043	E C3145 AP	PROFESSIONAL LAND SURVEYOR 2	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	97,213	-	97,213
1181046	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1181056	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1181250	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1191002	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	7	9429	SAL	-	-	226,296	-	226,296
										OPE	-	-	94,413	-	94,413
1191005	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1191007	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1191200	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1201002	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1201011	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1201028	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
1201030	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1201037	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1201038	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1201040	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1201046	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1201048	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1201069	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	5	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
1201073	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1211001	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1211002	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1211005	E C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	62,815	-	62,815
1211006	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1211016	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1211020	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1211025	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1211026	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	2	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1211028	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1211029	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1211030	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	5	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1211031	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	8	9901	SAL	-	-	237,624	-	237,624
										OPE	-	-	97,219	-	97,219
1211032	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	98,664	-	98,664
1211033	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1211034	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1211035	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1211038	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1211044	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1211048	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1211063	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PP	1	0.50	12	10	7389	SAL	-	-	88,668	-	88,668
										OPE	-	-	41,140	-	41,140
1211074	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1211100	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1211110	E C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
1212136	OAO C1105 AP	TRAFFIC SURVEY INTERVIEWER	8	PP	1	0.08	2	10	3033	SAL	-	-	6,066	-	6,066
										OPE	-	-	4,698	-	4,698
1212296	OAO C1105 AP	TRAFFIC SURVEY INTERVIEWER	8	PP	1	0.04	1	10	3033	SAL	-	-	3,033	-	3,033
										OPE	-	-	2,349	-	2,349
1241001	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1241004	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1241010	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1241017	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1241024	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	9	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1241027	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	4	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1241033	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1241035	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1241037	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1241045	OAO C4014 AP	FACILITY OPERATIONS SPEC 1	24	PF	1	1.00	24	9	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1241104	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1251001	MMC X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	7	4909	SAL	-	-	117,816	-	117,816
										OPE	-	-	67,531	-	67,531
1251005	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
1251010	MMS X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1261004	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1601005	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1601006	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1601008	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1601016	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	93,027	-	93,027
1601017	E C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
1601019	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	2	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1601025	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1601030	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1601034	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1601039	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1601041	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	4	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1601042	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1601051	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1601054	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1601057	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1601058	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1601059	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1601060	MESN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	10	15699	SAL	-	-	376,776	-	376,776
										OPE	-	-	125,416	-	125,416
1601065	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	2	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1611002	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1611003	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
1611012	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1611013	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
1611016	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	4	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
1611020	E C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1611021	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
1611022	E C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	4	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1611023	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1621002	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1621005	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1621008	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1621013	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1621014	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1621016	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1621018	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	83,439	-	83,439
1621019	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1621028	E C3514 AP	PROFESSIONAL GEOLOGIST 2	34	PF	1	1.00	24	9	9901	SAL	-	-	237,624	-	237,624
										OPE	-	-	97,219	-	97,219
1631002	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1631004	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1631006	E C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
1631008	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1631009	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1631010	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	9	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
1631022	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1631040	OAO C1345 AP	SAFETY SPECIALIST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1631060	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
1631100	E C1097 AP	PLANNER 2	27	PP	1	0.50	12	10	7389	SAL	-	-	88,668	-	88,668
										OPE	-	-	41,140	-	41,140
1631101	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	7	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1631102	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1641001	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1641002	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1641006	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1641008	E C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
1641010	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	8	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1641011	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1641013	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1641016	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1641017	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1641018	E C3512 AP	ASSOCIATE IN GEOLOGY 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1641025	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
1641026	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1651002	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1651006	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	7	9429	SAL	-	-	226,296	-	226,296
										OPE	-	-	94,413	-	94,413
1651012	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	7	9429	SAL	-	-	226,296	-	226,296
										OPE	-	-	94,413	-	94,413
1651014	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1651015	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	6	6558	SAL	-	-	157,392	-	157,392

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	77,337	-	77,337
1651018	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1651027	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1719014	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719015	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719016	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1719022	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1719037	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
1719038	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
1719039	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1719040	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1719041	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	4	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1719042	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1719043	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1719047	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1719062	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1719065	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719096	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1719098	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	7	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1719099	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	2	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1719100	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1719101	MMN X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	2	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1719103	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1719105	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1719111	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719112	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719114	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719130	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	3	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1719134	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1719136	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
1719140	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719141	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	104,754	-	104,754
1719152	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1719153	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1719157	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1719162	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	3	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1719165	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1719180	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719195	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1719201	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1719202	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1719227	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1921081	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
1921082	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1921083	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8217	SAL	-	-	197,208	-	197,208
										OPE	-	-	87,204	-	87,204
1921086	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PP	1	0.50	12	2	6793	SAL	-	-	81,516	-	81,516
										OPE	-	-	39,368	-	39,368
1921087	E C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1921088	E C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	2	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1921089	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1921090	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1921091	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
2011003	E C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	7035	SAL	-	-	168,840	-	168,840
										OPE	-	-	80,174	-	80,174
2011006	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2011011	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2111002	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
2111013	E C0761 AP	RIGHT-OF-WAY AGENT 1	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2111028	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2111039	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
2111041	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
2111046	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
2111050	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2111051	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
2111053	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	98,664	-	98,664
2111058	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
2111073	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2111074	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2111088	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
2111118	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
2111209	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
2201016	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
2301005	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301017	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301019	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301020	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301027	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301028	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
2301030	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
2301032	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2301037	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301041	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
2301054	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2301056	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301058	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301068	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
2301070	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	5	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
2301071	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
2301073	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301074	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301080	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301098	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
2301101	E C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
2301104	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
2301106	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301121	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	94,418	-	94,418
2301130	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	4	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301142	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301143	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
2301162	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301163	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301166	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
2301181	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	6	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301205	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301210	E C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
2301213	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
2301217	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301224	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
2301234	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301250	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
2301259	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2301260	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
2301262	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
2301267	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301273	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301277	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
2301311	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301318	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301325	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301327	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
2301329	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	4	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
2301340	E C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301349	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
2301351	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	2	3919	SAL	-	-	94,056	-	94,056
										OPE	-	-	61,643	-	61,643
2301354	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301362	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
2301371	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,182	-	78,182
2301411	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PP	1	0.50	12	10	7389	SAL	-	-	88,668	-	88,668
										OPE	-	-	41,140	-	41,140
2301412	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301416	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
2301435	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	5	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
2301483	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301586	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
2301587	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
2301588	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
2301590	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
2301625	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	5	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
2301639	E C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
2301813	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301850	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
2301903	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301942	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2301947	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	7	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
2301964	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2302406	E C3513 AP	PROFESSIONAL GEOLOGIST 1	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
2302452	E C3105 AP	ENGINEERING SPECIALIST 1	17	PF	1	1.00	24	10	4535	SAL	-	-	108,840	-	108,840
										OPE	-	-	65,306	-	65,306
3401007	MMS X3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3421002	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
3481036	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3481038	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
3511051	E C3845 AP	ENVIRONMENTAL PROGRAM COORD 1	23	PF	1	1.00	24	10	6077	SAL	-	-	145,848	-	145,848
										OPE	-	-	74,477	-	74,477
3512135	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	10	7756	SAL	-	-	186,144	-	186,144
										OPE	-	-	84,462	-	84,462
3521222	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3531139	OAO C1345 AP	SAFETY SPECIALIST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3531203	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3531205	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3534180	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
3551340	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	62,850	-	62,850
3551393	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	7	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
3551394	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3551481	OAO C1345 AP	SAFETY SPECIALIST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3561000	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
3561005	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3561101	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3561240	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561302	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3561320	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3561321	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
3561323	OAO C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
3561342	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3561543	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
4817003	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
5210003	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
5400011	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
5400013	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
5400018	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
5400019	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	10396	SAL	-	-	249,504	-	249,504
										OPE	-	-	100,163	-	100,163
7314002	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
7314003	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
7770004	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
7770016	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770017	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770018	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	10396	SAL	-	-	249,504	-	249,504
										OPE	-	-	100,163	-	100,163
7770019	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770020	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770022	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770023	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
7770024	E C3514 AP	PROFESSIONAL GEOLOGIST 2	34	PF	1	1.00	24	10	10397	SAL	-	-	249,528	-	249,528
										OPE	-	-	100,169	-	100,169
7770062	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	77,629	-	77,629
7770097	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
7770103	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	8	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
7770105	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
7770110	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
7770111	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
7770121	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
7770135	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	5	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
7770143	E C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
7770151	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
7770152	OAO C2512 AP	ELECTRONIC PUB DESIGN SPEC 3	24	PF	1	1.00	24	4	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
7770153	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
8600778	MMC X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
9901024	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
9901083	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
9901084	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9901085	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	8	9901	SAL	-	-	237,624	-	237,624
										OPE	-	-	97,219	-	97,219
9901086	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
9901112	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
9901144	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
9901150	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
9901155	E C3514 AP	PROFESSIONAL GEOLOGIST 2	34	PF	1	1.00	24	9	9901	SAL	-	-	237,624	-	237,624
										OPE	-	-	97,219	-	97,219
9901160	E C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9019	SAL	-	-	216,456	-	216,456
										OPE	-	-	91,974	-	91,974
9901162	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
9901165	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
9901218	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
9901220	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
9901221	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
9901223	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
9901227	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
9901228	E C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	7	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
9901269	E C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	86,758	-	86,758
Total Salary											-	-	102,158,019	-	102,158,019
Total OPE											-	-	45,906,875	-	45,906,875
Total Personal Services											**-**	**-**	**148,064,894**	**-**	**148,064,894**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0010037	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1091059	OAO C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1621001	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
1651003	E C4310 AP	TRAFFIC SYSTEMS TECH 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1719097	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
2301433	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
2301434	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3511014	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511143	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	3	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
3511261	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3511343	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511453	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3511617	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3521045	OAO C4162 AP	TRANSP MAINTENANCE COORD 2	22	PF	1	1.00	24	10	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
3521107	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3521108	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	79,574	-	79,574
3531024	OAO C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
3531072	OAO C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3531087	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531094	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531118	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531135	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3531147	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3531430	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3541192	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551001	OAO C4009 AP	ELECTRICIAN 3	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
3551084	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3551113	OAO C4161 AP	TRANSP MAINTENANCE COORD 1	21	PF	1	1.00	24	6	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3551333	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3551482	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3551666	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968

2021-23 Biennium **Cross Reference Number: 73000-100-55-02-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3551687	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
Total Salary											-	-	4,048,224	-	4,048,224
Total OPE											-	-	2,229,902	-	2,229,902
Total Personal Services											**-**	**-**	**6,278,126**	**-**	**6,278,126**

2021-23 Biennium **Cross Reference Number: 73000-100-55-04-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2302305	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	8	4519	SAL	-	-	36,152	-	36,152
										OPE	-	-	21,737	-	21,737
2302327	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	7	4310	SAL	-	-	43,100	-	43,100
										OPE	-	-	26,653	-	26,653
2302331	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	9	4749	SAL	-	-	47,490	-	47,490
										OPE	-	-	27,741	-	27,741
2302332	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	8	4519	SAL	-	-	45,190	-	45,190
										OPE	-	-	27,171	-	27,171
3512185	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.33	8	9	4749	SAL	-	-	37,992	-	37,992
										OPE	-	-	22,192	-	22,192
3512187	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	9	4749	SAL	-	-	47,490	-	47,490
										OPE	-	-	27,741	-	27,741
3513010	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.46	11	9	4749	SAL	-	-	52,239	-	52,239
										OPE	-	-	30,515	-	30,515
3513309	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.29	7	9	4749	SAL	-	-	33,243	-	33,243
										OPE	-	-	19,419	-	19,419
3513315	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	9	4749	SAL	-	-	47,490	-	47,490
										OPE	-	-	27,741	-	27,741
3513320	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.46	11	10	4974	SAL	-	-	54,714	-	54,714
										OPE	-	-	31,129	-	31,129
3513321	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.42	10	3	3586	SAL	-	-	35,860	-	35,860
										OPE	-	-	24,859	-	24,859
3533007	OAO C4152 AP	TRANSP MAINTENANCE SPECIALST 2	19	SF	1	0.56	13.5	2	3434	SAL	-	-	46,359	-	46,359
										OPE	-	-	33,850	-	33,850
Total Salary											-	-	527,319	-	527,319
Total OPE											-	-	320,748	-	320,748
Total Personal Services											**-**	**-**	**848,067**	**-**	**848,067**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0305065	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
0305066	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	3	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
0305068	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
0305069	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
0305087	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1091022	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1111017	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1131001	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1161011	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1161037	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1161057	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1161175	E C3144 AP	PROFESSIONAL LAND SURVEYOR 1	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1161178	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1161187	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	5	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1161193	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1171038	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	94,418	-	94,418
1181024	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1181057	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1201021	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1201035	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1201068	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	9	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1201330	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1211036	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1241036	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1601056	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1601071	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
1631017	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	6	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
2111004	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
2111043	E C0762 AP	RIGHT-OF-WAY AGENT 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2111057	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
2201024	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	8	9901	SAL	-	-	237,624	-	237,624
										OPE	-	-	97,219	-	97,219

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2201040	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
2301018	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
2301072	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301085	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301091	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
2301109	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301192	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301361	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301385	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	5	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
2301417	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
2301432	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	5	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
2301471	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301658	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	10	6383	SAL	-	-	153,192	-	153,192
										OPE	-	-	76,297	-	76,297
2301688	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	5	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
2301827	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
2301829	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,182	-	78,182
7770077	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
7770118	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
9901021	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
9901033	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
9901152	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
9901175	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
9901225	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
Total Salary											-	-	10,174,344	-	10,174,344
Total OPE											-	-	4,591,351	-	4,591,351
Total Personal Services											**-**	**-**	**14,765,695**	**-**	**14,765,695**

2021-23 Biennium **Cross Reference Number: 73000-200-01-01-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000001	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
0001049	OAO C5233 AP	INVESTIGATOR 3	26	PF	1	1.00	24	6	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
0015001	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	5140	SAL	-	-	123,360	-	123,360
										OPE	-	-	68,905	-	68,905
0709006	OAO C5233 AP	INVESTIGATOR 3	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0712003	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	6	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0713056	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0911051	OAO U7538 AP	MEDICAL CONSULTANT	39	PP	1	0.50	12	2	8794	SAL	-	-	105,528	-	105,528
										OPE	-	-	45,318	-	45,318
3471123	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
6000242	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
6000281	OAO C5648 AP	GOVERNMENTAL AUDITOR 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
Total Salary											-	-	1,742,976	-	1,742,976
Total OPE											-	-	791,992	-	791,992
Total Personal Services											**-**	**-**	**2,534,968**	**-**	**2,534,968**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001087	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
0003009	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0008026	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
0008040	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0008071	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008073	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008075	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
0008088	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0008122	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008173	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0010023	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0011004	OAO C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0011005	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0015981	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	0.50	12	2	4519	SAL	-	-	54,228	-	54,228
										OPE	-	-	32,605	-	32,605
0015982	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.50	12	2	4974	SAL	-	-	59,688	-	59,688
										OPE	-	-	33,959	-	33,959
0021187	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	74,073	-	74,073
0022079	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
0022102	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0022103	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	2	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0022110	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0031002	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0031003	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0031008	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0032006	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0033002	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0034002	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0104059	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0104062	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0108011	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0305006	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0705002	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0712043	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
0712046	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0713088	OAO C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0716004	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1030002	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1030004	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1030005	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	4	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1035001	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	9	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1035002	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1719051	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1921070	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1921071	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	2	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1921072	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1921164	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
5210001	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	8	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
5210002	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	8	6009	SAL	-	-	144,216	-	144,216

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	74,073	-	74,073
6000159	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
6000217	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
6000219	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
6000228	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000236	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
6000246	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
6000247	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
6000280	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
6000282	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
Total Salary											-	-	8,383,548	-	8,383,548
Total OPE											-	-	4,185,929	-	4,185,929
Total Personal Services											**-**	**-**	**12,569,477**	**-**	**12,569,477**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001028	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0001067	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001095	MMS X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0001101	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	5	3586	SAL	-	-	43,032	-	43,032
										OPE	-	-	29,831	-	29,831
0002070	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0002115	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0003055	OAO C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	9	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0003072	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0004020	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0004023	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0004024	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0004026	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0004028	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0004032	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0004033	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008027	OAO C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	81,543	-	81,543
0008198	OAO C0104 AP	OFFICE SPECIALIST 2	15	PP	1	0.50	12	10	4122	SAL	-	-	49,464	-	49,464
										OPE	-	-	31,425	-	31,425
0012003	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0015814	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	3	3293	SAL	-	-	39,516	-	39,516
										OPE	-	-	28,960	-	28,960
0015821	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	6	3751	SAL	-	-	45,012	-	45,012
										OPE	-	-	30,322	-	30,322
0024003	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0035001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0103074	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0103075	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0103078	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0103079	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0107001	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	7	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0321041	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0512012	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0610006	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	4	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0610046	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	2	3150	SAL	-	-	37,800	-	37,800
										OPE	-	-	28,535	-	28,535

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0610048	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0610052	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	6	3751	SAL	-	-	45,012	-	45,012
										OPE	-	-	30,322	-	30,322
0610053	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	5	3586	SAL	-	-	43,032	-	43,032
										OPE	-	-	29,831	-	29,831
0610057	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	6	3751	SAL	-	-	45,012	-	45,012
										OPE	-	-	30,322	-	30,322
0610065	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0610070	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	9	4310	SAL	-	-	51,720	-	51,720
										OPE	-	-	31,985	-	31,985
0610071	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0610073	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	10	4519	SAL	-	-	54,228	-	54,228
										OPE	-	-	32,605	-	32,605
0610076	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	6	3751	SAL	-	-	45,012	-	45,012
										OPE	-	-	30,322	-	30,322
0610176	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0610177	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0610179	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0610180	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0610181	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0611010	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0611011	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	61,720	-	61,720
0611012	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0611014	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0611018	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0612007	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0612008	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0612009	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0612010	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0612011	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	8	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
0709004	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0709005	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711101	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0711104	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0711105	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711106	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711107	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0711109	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0711110	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711111	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0711114	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0711115	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0711121	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711122	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711124	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711126	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0711127	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711130	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711131	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0711132	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	6	3751	SAL	-	-	45,012	-	45,012
										OPE	-	-	30,322	-	30,322
0711134	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0711135	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711137	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	59,663	-	59,663
0711138	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0711139	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711141	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0711144	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711145	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711146	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711148	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711149	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711150	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711151	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711152	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0711155	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711156	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	3	3293	SAL	-	-	39,516	-	39,516
										OPE	-	-	28,960	-	28,960
0711159	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711160	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0711161	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711162	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0711166	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711167	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711169	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711170	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711173	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711174	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711177	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711178	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711180	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711181	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711182	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711187	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0711188	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	10	4519	SAL	-	-	54,228	-	54,228
										OPE	-	-	32,605	-	32,605
0711190	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,212	-	65,212
0711192	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711193	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711194	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711197	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711203	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0711207	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0711208	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	9	4310	SAL	-	-	51,720	-	51,720
										OPE	-	-	31,985	-	31,985
0711209	OAO C0104 AP	OFFICE SPECIALIST 2	15	PP	1	0.50	12	10	4122	SAL	-	-	49,464	-	49,464
										OPE	-	-	31,425	-	31,425
0711210	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0711211	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711214	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711217	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0711333	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711335	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0711339	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0711340	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0711351	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711357	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711361	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0711369	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711375	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0711378	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711381	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0711398	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0711401	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711403	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711404	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0711407	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0711408	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0711409	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711410	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
0711412	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0711413	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0711415	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	7	3932	SAL	-	-	47,184	-	47,184
										OPE	-	-	30,861	-	30,861
0711416	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0711417	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711418	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0711420	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711421	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711422	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0711423	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711424	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711425	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0711426	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0711428	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711430	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0711431	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711432	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711433	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	3	3293	SAL	-	-	39,516	-	39,516
										OPE	-	-	28,960	-	28,960
0711434	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711437	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711441	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0711450	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0711452	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0711455	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711456	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	5	3586	SAL	-	-	43,032	-	43,032
										OPE	-	-	29,831	-	29,831
0711458	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711459	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711461	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0711462	OAO C0104 AP	OFFICE SPECIALIST 2	15	PP	1	0.50	12	10	4122	SAL	-	-	49,464	-	49,464
										OPE	-	-	31,425	-	31,425
0711468	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0711469	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	59,663	-	59,663
0711487	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0711490	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	6	3751	SAL	-	-	45,012	-	45,012
										OPE	-	-	30,322	-	30,322
0711492	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711558	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0711559	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0712004	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0712007	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0712010	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0712011	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0712012	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0712013	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0712014	OAO C0104 AP	OFFICE SPECIALIST 2	15	PP	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
0712015	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0712017	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712019	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0712020	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0712021	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0712023	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0712024	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712026	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0712028	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0712032	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0712035	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0712039	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0712042	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0712044	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0712045	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712047	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0712051	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0712053	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712056	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,212	-	65,212
0712057	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0712058	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0712061	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712063	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0712065	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0712066	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712069	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0712071	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0712072	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712073	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712074	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0712075	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712076	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712078	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0712079	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0712080	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0712083	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0712084	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0712087	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0712088	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712089	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	9	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0712090	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712091	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0712092	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712094	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712095	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712102	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712107	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0712109	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0712111	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0712112	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,212	-	65,212
0712114	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0712115	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0712116	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	4	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
0712124	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0712125	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712126	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0712128	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0712131	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712132	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0712134	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	7	3932	SAL	-	-	47,184	-	47,184
										OPE	-	-	30,861	-	30,861
0713001	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0713002	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713003	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713004	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0713005	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0713006	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713007	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713008	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0713009	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713010	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	4	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0713011	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0713012	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0713013	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713014	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0713015	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713016	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0713017	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713018	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0713020	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0713023	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	5	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0713024	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	8	6558	SAL	-	-	157,392	-	157,392

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	77,337	-	77,337
0713026	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	9	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0713027	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	7	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0713030	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0713031	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713032	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0713033	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713034	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713037	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	6	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0713038	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0713041	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713043	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0713044	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713045	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0713047	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0713049	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0713053	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713054	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713055	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0713057	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713058	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713059	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0713060	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0713061	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0713062	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0713063	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0713064	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713065	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0713066	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0713067	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0713069	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0713070	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
0713071	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0713072	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	9	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0713073	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0713074	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0713075	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0713076	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0713077	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713078	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0713079	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0713080	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0713082	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0713083	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0713090	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0714001	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0714002	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0714003	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0714004	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0714006	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0714007	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0714008	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0714009	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	5	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0714010	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0714011	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	7	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0714012	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0714014	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	7	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0714015	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0714016	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0714018	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	9	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0714019	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	9	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
0714020	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0715001	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	2	4909	SAL	-	-	117,816	-	117,816

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,531	-	67,531
0715002	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0715005	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0715006	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0715007	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0715009	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0716002	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0716006	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0716007	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0716008	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0720001	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0720002	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0720006	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0720007	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0720008	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0720011	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	8	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0720012	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0720013	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1022025	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1023003	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1161097	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	9	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1211018	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	6	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1921046	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1921047	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1921048	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1921049	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1921050	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1921051	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1921052	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1921053	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
1921054	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1921055	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	61,720	-	61,720
1921056	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1921057	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1921058	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1921059	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1921060	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1921061	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1921062	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1921063	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1921064	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
1921065	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1921066	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1921067	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1921068	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
1921093	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921094	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1921095	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921096	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921097	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921098	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921099	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921100	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921101	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921102	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921103	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921104	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921105	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921106	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921107	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921108	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921109	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921110	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	14,267	-	14,267
1921111	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921137	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921138	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921139	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921161	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921162	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921163	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921165	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921166	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921167	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921168	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921169	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921170	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921171	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921172	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1921173	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921174	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921175	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921176	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921177	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921178	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921179	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921180	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921181	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921182	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921183	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921184	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921185	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921186	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921187	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
1921188	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	14,267	-	14,267
1921189	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	LF	1	0.25	6	2	3150	SAL	-	-	18,900	-	18,900
										OPE	-	-	14,267	-	14,267
4001002	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000005	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000006	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000007	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
6000008	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000009	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
6000010	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000011	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
6000012	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000013	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000014	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000015	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
6000016	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000017	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6000018	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6000019	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
6000020	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000021	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000022	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
6000023	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000024	OAO C0104 AP	OFFICE SPECIALIST 2	15	PP	1	0.50	12	10	4122	SAL	-	-	49,464	-	49,464
										OPE	-	-	31,425	-	31,425
6000025	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000026	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000027	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000028	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000032	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000040	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000041	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000042	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000044	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	59,663	-	59,663
6000051	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
6000056	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	5	3586	SAL	-	-	43,032	-	43,032
										OPE	-	-	29,831	-	29,831
6000058	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	4	3434	SAL	-	-	41,208	-	41,208
										OPE	-	-	29,379	-	29,379
6000064	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000065	OAO C0104 AP	OFFICE SPECIALIST 2	15	PP	1	0.50	12	5	3293	SAL	-	-	39,516	-	39,516
										OPE	-	-	28,960	-	28,960
6000067	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
6000073	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	5	3586	SAL	-	-	43,032	-	43,032
										OPE	-	-	29,831	-	29,831
6000074	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	10	4519	SAL	-	-	54,228	-	54,228
										OPE	-	-	32,605	-	32,605
6000075	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	3	3293	SAL	-	-	39,516	-	39,516
										OPE	-	-	28,960	-	28,960
6000076	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	5	3586	SAL	-	-	43,032	-	43,032
										OPE	-	-	29,831	-	29,831
6000077	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	10	4519	SAL	-	-	54,228	-	54,228
										OPE	-	-	32,605	-	32,605
6000087	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
6000091	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	10	4519	SAL	-	-	54,228	-	54,228
										OPE	-	-	32,605	-	32,605
6000096	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
6000105	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6000106	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
6000107	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
6000108	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
6000109	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
6000110	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000114	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	3	3293	SAL	-	-	39,516	-	39,516
										OPE	-	-	28,960	-	28,960
6000115	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	8	4122	SAL	-	-	49,464	-	49,464
										OPE	-	-	31,425	-	31,425
6000116	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
6000117	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
6000118	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000119	OAO C0333 AP	TRANSP SVCS OFFICE LEADER	21	PF	1	1.00	24	5	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
6000143	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
8600055	OAO C0331 AP	TRANSPORTATION SVCS REP 1	17	PP	1	0.50	12	5	3586	SAL	-	-	43,032	-	43,032
										OPE	-	-	29,831	-	29,831
8600424	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
Total Salary											-	-	45,934,524	-	45,934,524
Total OPE											-	-	27,579,556	-	27,579,556
Total Personal Services											**-**	**-**	**73,514,080**	**-**	**73,514,080**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0010001	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0015822	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
0022027	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0022046	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0022100	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
0024006	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
0712001	OAO C2512 AP	ELECTRONIC PUB DESIGN SPEC 3	24	PF	1	1.00	24	10	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
0712040	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0712048	OAO C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0712052	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0712054	OAO C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	8	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0712055	OAO C0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	10	9227	SAL	-	-	221,448	-	221,448
										OPE	-	-	93,211	-	93,211
1517004	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1517007	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1517009	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1517010	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	91,896	-	91,896
1517014	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PP	1	0.50	12	9	8603	SAL	-	-	103,236	-	103,236
										OPE	-	-	44,750	-	44,750
1517016	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
1517017	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1517019	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PP	1	0.25	6	10	9006	SAL	-	-	54,036	-	54,036
										OPE	-	-	22,973	-	22,973
1517023	OAO C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1517025	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1517026	OAO C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1517027	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1517029	MMN X0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	3	3497	SAL	-	-	83,928	-	83,928
										OPE	-	-	59,133	-	59,133
1517031	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	7	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1517032	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1517033	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1517034	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1517035	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1517037	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	9	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1517045	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1517046	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1517047	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1517048	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
6000216	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
6000239	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
6000240	OAO C2512 AP	ELECTRONIC PUB DESIGN SPEC 3	24	PF	1	1.00	24	10	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
6000243	OAO C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	3	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
Total Salary											-	-	6,955,512	-	6,955,512
Total OPE											-	-	3,168,220	-	3,168,220
Total Personal Services											**-**	**-**	**10,123,732**	**-**	**10,123,732**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001015	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0001017	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0001021	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0001023	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0001030	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001032	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0001036	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0001038	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0001041	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0001045	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0001048	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0001056	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0001058	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001065	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	8	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0001070	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001088	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	62,850	-	62,850
0001090	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001103	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001104	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0001131	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0001138	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0001140	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0001155	OAO C0501 AP	DATA ENTRY OPERATOR	12	PF	1	1.00	24	10	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0001160	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0001161	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001166	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0001171	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	9	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0001172	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001173	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	7	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0001175	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001179	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001184	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0001187	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0001188	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0001200	OAO C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0002002	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0002006	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0002015	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0002020	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0002024	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0002032	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0002037	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	8	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0002038	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0002039	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0002044	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0002054	OAO C0501 AP	DATA ENTRY OPERATOR	12	PF	1	1.00	24	10	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0002069	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	58,759	-	58,759
0002072	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	4	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0002073	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0002075	OAS C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0002079	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0002080	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0002083	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0002090	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0002091	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0002092	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0002093	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0002094	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0002095	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0002099	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0002113	OAO C4014 AP	FACILITY OPERATIONS SPEC 1	24	PF	1	1.00	24	10	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
0002213	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0002502	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	7	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0002906	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0002907	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0002908	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0002909	OAO C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0002911	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0002912	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0002914	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0002915	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0002920	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0002921	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0002925	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	5	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
0002927	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0002933	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0002936	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0002938	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	62,850	-	62,850
0002939	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0002940	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0002941	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0002942	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0002944	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0002946	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0003003	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0003010	OAO C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0003067	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
0003068	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0003069	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0003071	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0003074	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0003075	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0003076	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0003077	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	8	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0003078	OAO C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	6	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0003079	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0003080	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0003081	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0003082	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0003084	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0003085	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0003503	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0004014	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	8	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0007002	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0007051	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0008001	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0008004	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0008005	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0008010	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	60,644	-	60,644
0008022	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	7	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
0008023	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0008036	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0008037	OAO C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008038	OAO C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0008039	OAO C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008041	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0008046	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0008047	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0008049	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0008066	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0008069	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008070	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0008074	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0008076	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	4	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0008083	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0008084	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008085	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0008086	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0008087	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0008090	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0008100	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008105	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0008106	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0008107	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0008110	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	8	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0008121	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008136	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008137	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0008138	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0008153	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	59,663	-	59,663
0008154	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008172	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0008186	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0008187	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008188	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0008189	OAO C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0008190	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0008200	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0008201	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0008203	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0008214	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0008215	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0010009	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0010014	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0010016	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0010019	OAO C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0010021	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	10	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
0010022	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	8	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0011006	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0011007	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0012004	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0012006	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	9	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0013002	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0013004	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0013006	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0015006	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021004	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021011	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0021012	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0021014	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0021024	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	59,663	-	59,663
0021029	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0021030	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0021031	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0021034	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021052	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021054	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0021055	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0021059	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	9	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0021065	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0021069	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0021072	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021076	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0021092	OAO C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0021097	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0021100	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0021104	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0021106	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0021110	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021111	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0021116	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021117	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0021121	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	9	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0021127	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0021128	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0021143	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021148	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021152	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0021154	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0021159	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0021161	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0021164	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	60,644	-	60,644
0021170	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0021171	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0021175	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0021189	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0021191	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0022007	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0022020	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0022023	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0022032	OAO C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0022035	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0022041	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0022047	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0022056	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0022059	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0022062	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0022068	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0022072	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0022075	OAO C0323 AP	PUBLIC SERVICE REP 3	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0022077	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0022080	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0022081	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0022088	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0022096	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0023009	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
0023012	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0023015	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0023016	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0023018	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0023020	MMS X0113 AP	SUPPORT SERVICES SUPERVISOR 2	20	PP	1	0.50	11.9	2	3849	SAL	-	-	45,803	-	45,803
										OPE	-	-	30,518	-	30,518
0023022	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	10	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
0023026	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	57,920	-	57,920
0023028	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0023043	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0023049	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0024010	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0025013	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0027003	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	2	4909	SAL	-	-	117,816	-	117,816
										OPE	-	-	67,531	-	67,531
0027004	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0027006	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0027007	MMS X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0031006	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	7	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0052001	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0102003	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	5	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
0103004	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	9	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0104005	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0104010	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	3	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0104053	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0104054	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0104055	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0104056	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0104060	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	7	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
0108012	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0115004	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0309002	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0321019	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0321040	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0321043	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	9	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0321044	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0323002	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0341003	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0341005	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0341006	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	60,644	-	60,644
0341010	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0610075	OAO C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0610087	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0610178	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0709008	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0709009	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0711113	OAO C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0712050	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0712059	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	7	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0712060	OAO C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0712123	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0911049	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0911050	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1023006	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	7	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1023007	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1081004	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	7	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1921069	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1921114	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921115	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921116	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921117	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921118	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921119	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921120	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921121	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921122	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921123	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921124	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921125	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921126	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921127	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	27,821	-	27,821
1921128	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921133	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	LF	1	0.25	6	2	4439	SAL	-	-	26,634	-	26,634
										OPE	-	-	16,183	-	16,183
1921140	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.50	12	2	2910	SAL	-	-	34,920	-	34,920
										OPE	-	-	27,821	-	27,821
1921141	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921142	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921143	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921144	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921145	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921146	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921147	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921148	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921149	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921150	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921151	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921152	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1921153	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921154	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921155	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921156	OAO C0323 AP	PUBLIC SERVICE REP 3	15	LF	1	0.25	6	2	2910	SAL	-	-	17,460	-	17,460
										OPE	-	-	13,910	-	13,910
1921159	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	LF	1	0.50	12	2	4439	SAL	-	-	53,268	-	53,268
										OPE	-	-	32,368	-	32,368
5001001	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000030	OAO C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
6000038	OAO C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
6000099	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
6000129	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
6000130	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000131	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
6000132	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000133	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6000134	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000135	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	62,850	-	62,850
6000141	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000142	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000144	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
6000145	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000146	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000147	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6000148	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000149	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000150	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	4	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
6000151	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6000152	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000153	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000154	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	5	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
6000163	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	9	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6000164	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6000166	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	9	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6000167	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	7	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
6000168	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
6000170	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000171	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000172	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	7	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
6000174	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
6000175	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000176	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000178	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
6000180	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000183	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000184	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000185	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000186	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	9	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6000190	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	60,644	-	60,644
6000192	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
6000195	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000196	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6000197	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000198	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000199	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000200	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6000202	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
6000204	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	7	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
6000205	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
6000206	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
6000207	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
6000210	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
6000211	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
6000213	OAO C1338 AP	TRAINING & DEVELOPMENT SPEC 1	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6000218	OAO C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
6000283	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
6000284	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
6000285	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
6000286	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
6000287	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
6000288	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
8600761	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
Total Salary											-	-	34,778,057	-	34,778,057
Total OPE											-	-	22,351,852	-	22,351,852
Total Personal Services											**-**	**-**	**57,129,909**	**-**	**57,129,909**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3421076	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
8600104	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
8600139	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
8600575	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
8600750	UA C2511 AP	ELECTRONIC PUB DESIGN SPEC 2	22	PP	1	0.48	11.49	6	4744	SAL	-	-	54,509	-	54,509
										OPE	-	-	32,675	-	32,675
Total Salary											-	-	842,021	-	842,021
Total OPE											-	-	379,003	-	379,003
Total Personal Services											**-**	**-**	**1,221,024**	**-**	**1,221,024**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1131035	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1131042	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	9	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1131046	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	9	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
3411008	UA C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
3411018	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3421003	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	4	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3421004	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	3	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3421005	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421007	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	3	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3421008	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3421009	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421013	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3421016	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421018	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421019	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3421020	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	69,309	-	69,309
3421021	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	5	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421022	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421023	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421026	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421028	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3421029	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421033	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3421035	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	5	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3421036	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421038	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3421039	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421040	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3421041	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421042	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3421044	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	3	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3421046	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	6	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3421050	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3421051	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421053	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421054	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	3	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3421055	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	9	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
3421056	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
3421058	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	7	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3421059	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	9	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
3421060	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	9	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
3421061	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	3	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3421062	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	5	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421063	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	6	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3421064	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421065	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	6	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3421069	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	81,275	-	81,275
3421078	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	3	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3421079	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3421080	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421082	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421084	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421086	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	5	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421091	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	4	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3421096	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	5	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421097	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3421099	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421100	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421102	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	5	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3421103	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421104	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3421106	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	3	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3421107	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	7	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3421108	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	5	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3421109	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	4	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3421111	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	4	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3421112	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3421113	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	5	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3421114	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421115	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	8	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421118	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	3	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3421120	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
3421121	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	10	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
3421122	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	4	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3421123	OAO C5858 AP	MOTOR CARRIER ENFORCMNT OFCR 2	24	PF	1	1.00	24	3	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
3421125	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	2	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
8600105	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	9	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
8600458	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	10	7220	SAL	-	-	173,280	-	173,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	81,275	-	81,275
8600714	UA C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
8600745	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	5	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
8600814	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	8	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
8600827	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	6	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
8600830	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	3	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
8600833	OAO C5857 AP	MOTOR CARRIER ENFORCMNT OFCR 1	21	PF	1	1.00	24	5	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
Total Salary											-	-	10,052,112	-	10,052,112
Total OPE											-	-	5,711,128	-	5,711,128
Total Personal Services											**-**	**-**	**15,763,240**	**-**	**15,763,240**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1719081	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1719082	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1719085	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	6	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
1719086	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1719087	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	4	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1719088	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
1719089	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	3	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1719090	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	3	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1719091	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1719092	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
2201020	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
2301596	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	7	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
3401014	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	4	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
3411001	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3411002	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3411003	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	60,644	-	60,644
3411005	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3411006	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3411019	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3411020	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3411021	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
3421037	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3421047	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
3421077	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3421093	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3421127	OAO C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
3561304	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
8600014	UA C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3291	SAL	-	-	78,984	-	78,984
										OPE	-	-	57,908	-	57,908
8600015	UA C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
8600018	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600022	UA C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
8600033	UA C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	9	4308	SAL	-	-	103,392	-	103,392
										OPE	-	-	63,956	-	63,956
8600034	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600043	UA C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2905	SAL	-	-	69,720	-	69,720
										OPE	-	-	55,613	-	55,613
8600048	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600049	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600050	UA C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
8600056	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4308	SAL	-	-	103,392	-	103,392
										OPE	-	-	63,956	-	63,956
8600059	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
8600062	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	4	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600071	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600072	UA C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	-	-	85,920	-	85,920
										OPE	-	-	59,627	-	59,627
8600100	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	4	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600109	UA C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
8600122	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4308	SAL	-	-	103,392	-	103,392
										OPE	-	-	63,956	-	63,956
8600135	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	6	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
8600206	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,900	-	67,900
8600212	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600213	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	8	4514	SAL	-	-	108,336	-	108,336
										OPE	-	-	65,182	-	65,182
8600214	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	5	3930	SAL	-	-	94,320	-	94,320
										OPE	-	-	61,708	-	61,708
8600217	UA C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3291	SAL	-	-	78,984	-	78,984
										OPE	-	-	57,908	-	57,908
8600228	UA C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2905	SAL	-	-	69,720	-	69,720
										OPE	-	-	55,613	-	55,613
8600229	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600253	UA C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	6	3432	SAL	-	-	82,368	-	82,368
										OPE	-	-	58,747	-	58,747
8600255	UA C0211 AP	ACCOUNTING TECHNICIAN 2	17	PF	1	1.00	24	5	3580	SAL	-	-	85,920	-	85,920
										OPE	-	-	59,627	-	59,627
8600268	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	2	3432	SAL	-	-	82,368	-	82,368
										OPE	-	-	58,747	-	58,747
8600272	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	2	4439	SAL	-	-	106,536	-	106,536
										OPE	-	-	64,736	-	64,736
8600276	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4308	SAL	-	-	103,392	-	103,392
										OPE	-	-	63,956	-	63,956
8600293	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4308	SAL	-	-	103,392	-	103,392
										OPE	-	-	63,956	-	63,956
8600414	UA C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	5	3580	SAL	-	-	85,920	-	85,920
										OPE	-	-	59,627	-	59,627
8600453	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600461	UA C0211 AP	ACCOUNTING TECHNICIAN 2	17	PF	1	1.00	24	7	3930	SAL	-	-	94,320	-	94,320
										OPE	-	-	61,708	-	61,708

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
8600510	UA C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
8600539	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	4	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600540	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600557	UA C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2905	SAL	-	-	69,720	-	69,720
										OPE	-	-	55,613	-	55,613
8600585	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600595	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600596	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	7	4308	SAL	-	-	103,392	-	103,392
										OPE	-	-	63,956	-	63,956
8600602	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	9	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550
8600613	UA C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	2	3146	SAL	-	-	75,504	-	75,504
										OPE	-	-	57,046	-	57,046
8600717	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	6	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
8600718	UA C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600743	UA C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4514	SAL	-	-	108,336	-	108,336
										OPE	-	-	65,182	-	65,182
8600748	UA C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	10	4514	SAL	-	-	108,336	-	108,336
										OPE	-	-	65,182	-	65,182
8600751	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	6	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
8600757	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600760	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	2	3432	SAL	-	-	82,368	-	82,368

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	58,747	-	58,747
8600762	UA C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
8600772	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600773	UA C0331 AP	TRANSPORTATION SVCS REP 1	17	PF	1	1.00	24	6	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600774	UA C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600779	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	6	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
8600789	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	4	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600805	UA C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600808	UA C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600819	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	5	3930	SAL	-	-	94,320	-	94,320
										OPE	-	-	61,708	-	61,708
8600822	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600823	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600828	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	2	3432	SAL	-	-	82,368	-	82,368
										OPE	-	-	58,747	-	58,747
8600836	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	8	4514	SAL	-	-	108,336	-	108,336
										OPE	-	-	65,182	-	65,182
8600837	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	2	3432	SAL	-	-	82,368	-	82,368
										OPE	-	-	58,747	-	58,747
8600838	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
8600840	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600843	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600850	UA C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600852	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600853	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	6	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
8600854	UA C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
8600855	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600856	UA C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3146	SAL	-	-	75,504	-	75,504
										OPE	-	-	57,046	-	57,046
8600858	UA C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	5	3031	SAL	-	-	72,744	-	72,744
										OPE	-	-	56,362	-	56,362
8600859	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600860	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600861	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600862	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	9	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550
8600863	UA C0332 AP	TRANSPORTATION SVCS REP 2	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
Total Salary											-	-	11,653,248	-	11,653,248
Total OPE											-	-	6,989,634	-	6,989,634
Total Personal Services											**-**	**-**	**18,642,882**	**-**	**18,642,882**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0008058	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	6	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
1261005	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3421057	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
3421068	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
3431100	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
3431101	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	2	4514	SAL	-	-	108,336	-	108,336
										OPE	-	-	65,182	-	65,182
3471300	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
3491010	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600009	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
8600036	UA C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
8600051	UA C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
8600124	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
8600126	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550
8600131	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
8600161	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	2	4514	SAL	-	-	108,336	-	108,336
										OPE	-	-	65,182	-	65,182
8600167	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	7260	SAL	-	-	174,240	-	174,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	81,512	-	81,512
8600170	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600222	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
8600251	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600265	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	9	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
8600404	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600413	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600500	UA C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600501	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600502	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	8	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
8600515	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600516	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	5	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
8600517	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600518	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	4	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600520	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600521	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
8600522	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	8	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
8600571	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
8600572	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600705	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600707	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
8600708	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
8600744	UA C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
8600753	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600754	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
Total Salary											-	-	6,230,208	-	6,230,208
Total OPE											-	-	3,077,282	-	3,077,282
Total Personal Services											**-**	**-**	**9,307,490**	**-**	**9,307,490**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000100	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	8	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
1030003	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	4	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
1213300	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
1719083	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	5	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1719084	OAO C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
8600041	UA C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
8600052	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	8	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
8600073	UA C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	6	4514	SAL	-	-	108,336	-	108,336
										OPE	-	-	65,182	-	65,182
8600116	MMS X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	26X	PF	1	1.00	24	9	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
8600123	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	3	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550
8600132	UA C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2905	SAL	-	-	69,720	-	69,720
										OPE	-	-	55,613	-	55,613
8600137	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600138	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
8600154	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
8600155	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	4	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600156	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	77,599	-	77,599
8600157	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600158	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	9	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
8600159	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600160	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600162	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600164	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
8600165	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	5	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
8600166	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600169	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600171	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600172	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	8	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
8600173	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	9	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
8600174	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600176	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
8600180	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	8	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
8600181	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
8600182	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
8600183	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7989	SAL	-	-	191,736	-	191,736
										OPE	-	-	85,848	-	85,848
8600184	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
8600210	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600232	UA C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
8600240	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
8600242	UA C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	9	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
8600252	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600351	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600402	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600403	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600513	UA C0801 AP	OFFICE COORDINATOR	15	PF	1	1.00	24	8	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
8600643	UA C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	9	7620	SAL	-	-	182,880	-	182,880
										OPE	-	-	83,653	-	83,653
8600721	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600722	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	77,599	-	77,599
8600723	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	9	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
8600741	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	7	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
8600752	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
8600766	UA C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
8600776	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	10	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600777	UA C5247 AP	COMPLIANCE SPECIALIST 2	25	PF	1	1.00	24	4	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
8600810	UA C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
8600811	UA C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	6	4308	SAL	-	-	103,392	-	103,392
										OPE	-	-	63,956	-	63,956
8600812	UA C5246 AP	COMPLIANCE SPECIALIST 1	21	PF	1	1.00	24	10	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
Total Salary											-	-	8,497,632	-	8,497,632
Total OPE											-	-	4,252,523	-	4,252,523
Total Personal Services											**-**	**-**	**12,750,155**	**-**	**12,750,155**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000007	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0000028	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
0001059	E C1097 AP	PLANNER 2	27	PF	1	1.00	24	5	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
0001094	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0008124	MMN X1099 AP	PLANNER 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0102005	OAO C2512 AP	ELECTRONIC PUB DESIGN SPEC 3	24	PF	1	1.00	24	5	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0114002	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	3	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
0114003	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0305075	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1108002	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1111018	E C1097 AP	PLANNER 2	27	PF	1	1.00	24	4	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1121001	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1121002	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1121004	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1121009	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1121012	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	84,456	-	84,456
1131006	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1131025	MMN X1099 AP	PLANNER 4	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1161003	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1161022	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1241042	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1241043	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1601014	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1601023	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1601040	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
1601069	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1621009	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1621020	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1621021	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	6	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
1631030	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	5	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1631031	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1641019	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719048	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
2111202	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
2201007	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
2201014	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2201015	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2201018	E C1097 AP	PLANNER 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2201019	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301014	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
2301061	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
2301436	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
2301472	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3313003	E C1098 AP	PLANNER 3	30	PP	1	0.79	19	7	7386	SAL	-	-	140,334	-	140,334
										OPE	-	-	65,124	-	65,124
3313004	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
3521079	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
3531382	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	89,191	-	89,191
4001008	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
4001009	E C1099 AP	PLANNER 4	32	PP	1	0.50	12	10	9430	SAL	-	-	113,160	-	113,160
										OPE	-	-	47,209	-	47,209
6000255	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	4	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
6000256	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
6000257	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
7320002	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
7320003	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
7320004	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
9253006	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
Total Salary											-	-	11,164,614	-	11,164,614
Total OPE											-	-	4,879,989	-	4,879,989
Total Personal Services											**-**	**-**	**16,044,603**	**-**	**16,044,603**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000004	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0001156	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
0015976	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0103073	E C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
0105005	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0305076	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0305077	E C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PP	1	0.50	12	10	6077	SAL	-	-	72,924	-	72,924
										OPE	-	-	37,239	-	37,239
0305092	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0561003	E C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1011029	E C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1012001	E C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1091034	E C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	2	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	62,815	-	62,815
1091089	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
1111011	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	9	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1131027	E C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1131031	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	86,770	-	86,770
1131041	E C0854 AP	PROJECT MANAGER 1	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1131057	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1131061	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1131063	E C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1161044	E C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	2	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	62,815	-	62,815
1201034	E C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1611011	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	8	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1681031	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
1719205	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1719206	E C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1719207	E C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1719208	E C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1719209	E C1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1719235	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1921043	E C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1921044	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
2111213	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301029	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
2301177	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
2301180	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301344	E C3847 AP	ENVIRONMENTAL PROGRAM COORD 3	31	PF	1	1.00	24	10	8979	SAL	-	-	215,496	-	215,496
										OPE	-	-	91,735	-	91,735
2301521	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
2301953	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2302442	E C3846 AP	ENVIRONMENTAL PROGRAM COORD 2	28	PF	1	1.00	24	8	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
3541140	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
3551336	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
6000113	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
9252006	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
9253010	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
9901172	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
Total Salary											-	-	7,874,748	-	7,874,748

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total OPE											-	-	3,695,286	-	3,695,286
Total Personal Services											**-**	**-**	**11,570,034**	**-**	**11,570,034**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000008	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0000015	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
0000017	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	-	108,456	108,456
										OPE	-	-	-	65,212	65,212
0000032	E C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0001093	E C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0003083	OAO C1482 IP	INFO SYSTEMS SPECIALIST 2	21	PF	1	1.00	24	7	4774	SAL	-	-	114,576	-	114,576
										OPE	-	-	66,728	-	66,728
0008015	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
0010005	OAO C2220 AP	LIBRARIAN	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0103065	OAO C1482 IP	INFO SYSTEMS SPECIALIST 2	21	PP	1	0.26	6.25	6	4560	SAL	-	-	28,500	-	28,500
										OPE	-	-	18,243	-	18,243
0104074	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0160182	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
0305086	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
0709076	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
0709077	E C3138 AP	CIVIL ENGINEERING SPECIALIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
0911145	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
0911149	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	82,280	-	82,280
1108001	E C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1111032	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1121013	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1131002	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1131004	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	2	4319	SAL	-	-	103,656	-	103,656
										OPE	-	-	64,022	-	64,022
1131005	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	8	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1131007	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	9	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
1131010	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	9	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1131012	MMS X7004 IP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1131013	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1131014	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1131017	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1131018	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1131020	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1131021	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1131023	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1131044	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1131050	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	9	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1131052	E C3136 AP	CIVIL ENGINEERING SPECIALIST 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1131054	OAO C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	5	4991	SAL	-	-	119,784	-	119,784
										OPE	-	-	68,018	-	68,018
1131062	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
1131065	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1131066	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1131070	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1131072	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1151004	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1151034	OAO C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	9	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1161041	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1161195	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1171005	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1171033	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	94,418	-	94,418
1201064	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1211008	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1211012	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1211014	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1211075	OAO C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1211076	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
1211077	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1211079	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1211080	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1211081	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1211082	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1211083	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1211084	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1211085	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	3	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
1211086	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	5	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1211088	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1211091	E C3137 AP	CIVIL ENGINEERING SPECIALIST 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
1211093	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	3	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	62,815	-	62,815
1211096	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	3	4116	SAL	-	-	98,784	-	98,784
										OPE	-	-	62,815	-	62,815
1211101	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1211103	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1212194	OAO C1105 AP	TRAFFIC SURVEY INTERVIEWER	8	PP	1	0.50	12	10	3033	SAL	-	-	36,396	-	36,396
										OPE	-	-	28,187	-	28,187
1212207	OAO C1105 AP	TRAFFIC SURVEY INTERVIEWER	8	PP	1	0.50	12	10	3033	SAL	-	-	36,396	-	36,396
										OPE	-	-	28,187	-	28,187
1212226	OAO C1105 AP	TRAFFIC SURVEY INTERVIEWER	8	PP	1	0.13	3	10	3033	SAL	-	-	9,099	-	9,099
										OPE	-	-	7,047	-	7,047
1212231	OAO C1105 AP	TRAFFIC SURVEY INTERVIEWER	8	PP	1	0.13	3	8	2820	SAL	-	-	8,460	-	8,460
										OPE	-	-	6,888	-	6,888
1601032	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1601043	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	5002	SAL	-	-	120,048	-	120,048
										OPE	-	-	68,084	-	68,084
1601046	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
1601053	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
1601055	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	8	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
1611004	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	72,782	-	72,782
1621036	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	2	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1631003	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
1631015	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1631016	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	6	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1641004	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	2	3919	SAL	-	-	94,056	-	94,056
										OPE	-	-	61,643	-	61,643
1641005	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	8	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
1641015	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1651017	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1651024	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
1651030	E C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PP	1	0.25	6	8	6700	SAL	-	-	40,200	-	40,200
										OPE	-	-	19,544	-	19,544
1651031	E C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PP	1	0.25	6	8	6700	SAL	-	-	40,200	-	40,200
										OPE	-	-	19,544	-	19,544
1651032	E C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PP	1	0.25	6	8	6700	SAL	-	-	40,200	-	40,200
										OPE	-	-	19,544	-	19,544
1681030	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
1719203	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1719204	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1719210	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
2011001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2011007	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	6	4764	SAL	-	-	114,336	-	114,336
										OPE	-	-	66,669	-	66,669
2011008	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
2201008	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
2201009	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
2201011	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	10	5792	SAL	-	-	139,008	-	139,008
										OPE	-	-	72,782	-	72,782
2201012	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	6937	SAL	-	-	166,488	-	166,488
										OPE	-	-	79,591	-	79,591
2301031	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2301038	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
2301039	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
2301042	OAO C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
2301089	E C1164 AP	ECONOMIST 4	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600
										OPE	-	-	97,213	-	97,213
2301165	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	5	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2301226	E C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2301308	OAO C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	9	5992	SAL	-	-	143,808	-	143,808

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	73,971	-	73,971
2301518	E C3106 AP	ENGINEERING SPECIALIST 2	22	PF	1	1.00	24	9	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
2301828	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	10	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
2302000	E C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2302004	E C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
3004003	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
3401009	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
3471008	E C3107 AP	ENGINEERING SPECIALIST 3	24	PF	1	1.00	24	8	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
3511026	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	9	8981	SAL	-	-	215,544	-	215,544
										OPE	-	-	91,748	-	91,748
3521073	E C3146 AP	ASSOCIATE IN ENGINEERING 1	25	PF	1	1.00	24	7	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
3521212	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	9	10396	SAL	-	-	249,504	-	249,504
										OPE	-	-	100,163	-	100,163
5400003	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
5400012	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
5400022	E C3149 AP	PROFESSIONAL ENGINEER 2	35	PF	1	1.00	24	10	10916	SAL	-	-	261,984	-	261,984
										OPE	-	-	103,256	-	103,256
6000068	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
7770117	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
8600612	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
9901006	E C3147 AP	ASSOCIATE IN ENGINEERING 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
9901007	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	6	6329	SAL	-	-	151,896	-	151,896
										OPE	-	-	75,976	-	75,976
9901142	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9901185	OAO C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6272	SAL	-	-	150,528	-	150,528
										OPE	-	-	75,636	-	75,636
Total Salary											-	-	20,684,307	108,456	20,792,763
Total OPE											-	-	9,813,748	65,212	9,878,960
Total Personal Services											**-**	**-**	**30,498,055**	**173,668**	**30,671,723**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1921092	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
Total Salary											-	-	160,800	-	160,800
Total OPE											-	-	78,182	-	78,182
Total Personal Services											**-**	**-**	**238,982**	**-**	**238,982**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0008016	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0008020	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
0010004	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0032010	OAO C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
0034005	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0051001	OAO C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
0305045	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0514002	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0563001	OAO C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0709080	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1161185	E C1099 AP	PLANNER 4	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1181200	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1501111	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1501112	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1611030	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1652004	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	95,757	-	95,757
1719049	E C0862 AP	PROGRAM ANALYST 3	29	PP	1	0.89	21.35	8	7386	SAL	-	-	157,691	-	157,691
										OPE	-	-	74,216	-	74,216
1719228	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1719229	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1719230	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1719231	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1719232	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1719233	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
8600028	OAO C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
9252001	E C1098 AP	PLANNER 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
9252002	OAO C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
9252004	OAO C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
9254000	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
Total Salary											-	-	4,893,971	-	4,893,971
Total OPE											-	-	2,282,943	-	2,282,943
Total Personal Services											**-**	**-**	**7,176,914**	**-**	**7,176,914**

2021-23 Biennium **Cross Reference Number: 73000-400-12-01-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
8600227	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
Total Salary											-	-	310,248	-	310,248
Total OPE											-	-	113,054	-	113,054
Total Personal Services											**-**	**-**	**423,302**	**-**	**423,302**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000058	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0103011	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	3	3033	SAL	-	-	72,792	-	72,792
										OPE	-	-	56,374	-	56,374
0103082	MMN X1099 AP	PLANNER 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
7770154	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
8600057	E C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	4	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
8600065	E C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
8600097	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
8600468	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
Total Salary											-	-	1,405,824	-	1,405,824
Total OPE											-	-	655,052	-	655,052
Total Personal Services											**-**	**-**	**2,060,876**	**-**	**2,060,876**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0015949	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0103010	E C5833 AP	RAIL COMPLIANCE SPECIALIST	29	PF	1	1.00	24	8	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
8600054	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
8600070	E C5833 AP	RAIL COMPLIANCE SPECIALIST	29	PF	1	1.00	24	2	5516	SAL	-	-	132,384	-	132,384
										OPE	-	-	71,140	-	71,140
8600089	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
8600127	E C5833 AP	RAIL COMPLIANCE SPECIALIST	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
8600241	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
8600405	E C5833 AP	RAIL COMPLIANCE SPECIALIST	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
Total Salary											-	-	1,576,320	-	1,576,320
Total OPE											-	-	697,300	-	697,300
Total Personal Services											**-**	**-**	**2,273,620**	**-**	**2,273,620**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0103009	E C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
0103012	E C5833 AP	RAIL COMPLIANCE SPECIALIST	29	PF	1	1.00	24	8	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
1171057	E C3148 AP	PROFESSIONAL ENGINEER 1	32	PF	1	1.00	24	10	9430	SAL	-	-	226,320	-	226,320
										OPE	-	-	94,418	-	94,418
1211120	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
3402001	E C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	9	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
3402002	E C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
4817002	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
8600005	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
8600053	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
8600068	E C5833 AP	RAIL COMPLIANCE SPECIALIST	29	PF	1	1.00	24	9	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
8600069	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
8600075	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	7	7386	SAL	-	-	177,264	-	177,264
										OPE	-	-	82,262	-	82,262
8600079	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	9	8144	SAL	-	-	195,456	-	195,456
										OPE	-	-	86,770	-	86,770
8600147	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
8600465	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	8	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
9901005	E C5834 AP	RAIL COMPLIANCE INSPECTOR	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	89,191	-	89,191
Total Salary											-	-	3,200,280	-	3,200,280
Total OPE											-	-	1,406,406	-	1,406,406
Total Personal Services											**-**	**-**	**4,606,686**	**-**	**4,606,686**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000002	OAO C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	-	191,904	191,904
										OPE	-	-	-	85,890	85,890
0000006	UA C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5721	SAL	-	-	54,922	82,382	137,304
										OPE	-	-	28,944	43,416	72,360
0000009	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	46,344	185,376	231,720
										OPE	-	-	19,151	76,606	95,757
0000010	UA C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6004	SAL	-	-	28,819	115,277	144,096
										OPE	-	-	14,809	59,234	74,043
0000011	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	34,872	139,488	174,360
										OPE	-	-	16,309	65,234	81,543
0000012	UA C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	34,848	139,392	174,240
										OPE	-	-	16,302	65,210	81,512
0000013	UA C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	46,111	97,985	144,096
										OPE	-	-	23,694	50,349	74,043
0000014	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	18,874	75,494	94,368
										OPE	-	-	12,344	49,376	61,720
0000018	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	45,497	79,495	124,992
										OPE	-	-	25,228	44,081	69,309
0000019	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0000020	UA C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6004	SAL	-	-	28,819	115,277	144,096
										OPE	-	-	14,809	59,234	74,043
0000023	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	124,099	186,149	310,248
										OPE	-	-	45,222	67,832	113,054
0001019	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0012002	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	5140	SAL	-	-	37,008	86,352	123,360
										OPE	-	-	20,672	48,234	68,906
0709067	OAO C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0709068	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,212	-	65,212
0713091	MMS X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	46,344	185,376	231,720
										OPE	-	-	19,151	76,606	95,757
0714013	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0716005	OAO C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	128,576	63,328	191,904
										OPE	-	-	57,546	28,344	85,890
0810008	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1011023	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	69,744	104,616	174,360
										OPE	-	-	32,617	48,926	81,543
1011027	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1071001	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1071002	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3401023	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
3471171	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4122	SAL	-	-	19,786	79,142	98,928
										OPE	-	-	12,570	50,280	62,850
7370001	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	262	458	720
										OPE	-	-	20	35	55
7370002	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	262	458	720
										OPE	-	-	20	35	55
7370003	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	262	458	720
										OPE	-	-	20	35	55
7370004	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	262	458	720
										OPE	-	-	20	35	55
7370005	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	262	458	720
										OPE	-	-	20	35	55

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9901140	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
Total Salary											-	-	2,471,989	1,929,323	4,401,312
Total OPE											-	-	1,203,915	919,027	2,122,942
Total Personal Services											**-**	**-**	**3,675,904**	**2,848,350**	**6,524,254**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001020	OAO C1244 AP	FISCAL ANALYST 2	27	PP	1	0.50	12	10	7265	SAL	-	-	87,180	-	87,180
										OPE	-	-	40,771	-	40,771
0001098	MMN X0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PP	1	0.21	5	9	4675	SAL	-	-	23,375	-	23,375
										OPE	-	-	13,779	-	13,779
0001105	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0001106	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0001110	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	6	4236	SAL	-	-	101,664	-	101,664
										OPE	-	-	63,528	-	63,528
0001168	MMC X0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	4236	SAL	-	-	101,664	-	101,664
										OPE	-	-	63,528	-	63,528
0002001	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0002004	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0002005	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	4	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
0002009	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	4	4909	SAL	-	-	117,816	-	117,816
										OPE	-	-	67,531	-	67,531
0002010	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0002077	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	4	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
0003002	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	8	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0003006	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PP	1	0.75	18	9	8356	SAL	-	-	150,408	-	150,408
										OPE	-	-	66,022	-	66,022
0003008	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	6	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0004015	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	88,031	-	88,031
0004016	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0004017	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0007000	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0007001	MMN X0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	4236	SAL	-	-	101,664	-	101,664
										OPE	-	-	63,528	-	63,528
0008009	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0008012	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0008017	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	7	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
0008068	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0008072	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0008192	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0009001	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0010028	MMN X1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0015938	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	5	5140	SAL	-	-	123,360	-	123,360
										OPE	-	-	68,905	-	68,905
0032003	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PP	1	0.75	18	9	7220	SAL	-	-	129,960	-	129,960
										OPE	-	-	60,955	-	60,955
0107003	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0601001	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0601002	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0601003	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0601004	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	7	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0601005	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0601006	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0606001	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0606002	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0712121	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0713028	MMN X1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	6	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
1035003	MMC X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PP	1	0.75	18	9	8766	SAL	-	-	157,788	-	157,788
										OPE	-	-	67,851	-	67,851
1131059	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	2	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1151008	MMN X1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1719078	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	2	4439	SAL	-	-	106,536	-	106,536
										OPE	-	-	64,736	-	64,736
1719079	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	7	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
1719080	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544

2021-23 Biennium **Cross Reference Number: 73000-700-06-00-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	88,031	-	88,031
2111207	MMC X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PP	1	0.50	12	8	7220	SAL	-	-	86,640	-	86,640
										OPE	-	-	40,637	-	40,637
3313011	MMC X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
3314001	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
3402005	MMC X0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	4047	SAL	-	-	97,128	-	97,128
										OPE	-	-	62,404	-	62,404
5561238	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	5	5140	SAL	-	-	123,360	-	123,360
										OPE	-	-	68,905	-	68,905
7770071	MMS X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
8600010	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
Total Salary											-	-	8,924,927	-	8,924,927
Total OPE											-	-	4,184,299	-	4,184,299
Total Personal Services											**-**	**-**	**13,109,226**	**-**	**13,109,226**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000040	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0000123	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
0001091	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0002101	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0002931	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0002932	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
0008013	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0008081	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5930	SAL	-	-	142,320	-	142,320
										OPE	-	-	73,602	-	73,602
0008123	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
0010003	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0010033	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0015809	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	6	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0015928	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	7424	SAL	-	-	178,176	-	178,176
										OPE	-	-	82,488	-	82,488
0015930	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
0022111	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0027008	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	83,540	-	83,540
0027011	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
0033003	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	9	7262	SAL	-	-	174,288	-	174,288
										OPE	-	-	81,525	-	81,525
0033004	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
0034003	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0035003	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
0036001	MMS X7012 IP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	15699	SAL	-	-	376,776	-	376,776
										OPE	-	-	125,416	-	125,416
0043002	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
0043003	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10005	SAL	-	-	240,120	-	240,120
										OPE	-	-	97,838	-	97,838
0103019	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0103020	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0103021	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0103022	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	8603	SAL	-	-	206,472	-	206,472
										OPE	-	-	89,500	-	89,500
0103023	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
0103024	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	8603	SAL	-	-	206,472	-	206,472
										OPE	-	-	89,500	-	89,500
0103028	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	7847	SAL	-	-	188,328	-	188,328
										OPE	-	-	85,004	-	85,004

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0103029	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0103030	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0103031	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0103032	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0103033	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0103036	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0103038	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0103039	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0103040	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0103042	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0103043	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	7847	SAL	-	-	188,328	-	188,328
										OPE	-	-	85,004	-	85,004
0103046	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0103047	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0103048	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0103049	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	6626	SAL	-	-	159,024	-	159,024
										OPE	-	-	77,742	-	77,742
0103050	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	83,540	-	83,540
0103057	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
0107000	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	6937	SAL	-	-	166,488	-	166,488
										OPE	-	-	79,591	-	79,591
0109002	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0190002	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
0333010	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0334007	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	9	7262	SAL	-	-	174,288	-	174,288
										OPE	-	-	81,525	-	81,525
0335001	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	7	7088	SAL	-	-	170,112	-	170,112
										OPE	-	-	80,490	-	80,490
0337001	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0341001	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0371002	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0371004	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0371005	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0371006	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
0371007	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0371008	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0371009	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0371010	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
0371011	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	6	8167	SAL	-	-	196,008	-	196,008
										OPE	-	-	86,907	-	86,907
0371012	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0371013	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0371014	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0371015	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0371016	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0371017	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
0371018	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0371020	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
0371021	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0371024	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0371026	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0371027	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0371028	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	6	6329	SAL	-	-	151,896	-	151,896

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	75,976	-	75,976
0371030	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0371039	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0371040	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	6465	SAL	-	-	155,160	-	155,160
										OPE	-	-	76,785	-	76,785
0371041	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0371042	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
0371043	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0371044	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	6	5664	SAL	-	-	135,936	-	135,936
										OPE	-	-	72,021	-	72,021
0371045	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
0372001	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	7424	SAL	-	-	178,176	-	178,176
										OPE	-	-	82,488	-	82,488
0372002	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	69,666	-	69,666
0372003	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0372004	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0372006	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0373001	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0373002	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0373003	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0373005	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
0373006	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
0373007	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
0375002	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
0376001	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0376002	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0376004	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0376005	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	2	6793	SAL	-	-	163,032	-	163,032
										OPE	-	-	78,735	-	78,735
0376010	UA C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	8994	SAL	-	-	215,856	-	215,856
										OPE	-	-	91,825	-	91,825
0377001	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0377003	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0377005	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0377007	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8217	SAL	-	-	197,208	-	197,208
										OPE	-	-	87,204	-	87,204
0377008	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0378002	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	107,708	-	107,708
0378003	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0393001	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
0393002	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0561005	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
0709010	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	7	7088	SAL	-	-	170,112	-	170,112
										OPE	-	-	80,490	-	80,490
0709011	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
0713068	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	5	5412	SAL	-	-	129,888	-	129,888
										OPE	-	-	70,522	-	70,522
0713081	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
0713085	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
0720010	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	9	6504	SAL	-	-	156,096	-	156,096
										OPE	-	-	77,016	-	77,016
1011008	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1011017	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
1091001	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1091021	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1091025	OAO C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	6	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1091044	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1091068	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	6	6768	SAL	-	-	162,432	-	162,432
										OPE	-	-	78,587	-	78,587
1091070	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1091071	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	8	6211	SAL	-	-	149,064	-	149,064
										OPE	-	-	75,274	-	75,274
1091072	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1091084	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	69,666	-	69,666
1131040	MESN Z7014 IP	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	2	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1151007	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1151031	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	4	5169	SAL	-	-	124,056	-	124,056
										OPE	-	-	69,077	-	69,077
1161007	MESN Z7016 AF	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	10	15699	SAL	-	-	376,776	-	376,776
										OPE	-	-	125,416	-	125,416
1161208	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1201020	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1211062	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1241028	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
1241039	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1517000	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	75,422	-	75,422
1517006	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
1517008	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	9	9381	SAL	-	-	225,144	-	225,144
										OPE	-	-	94,127	-	94,127
1517011	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
1517012	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
1517013	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
1517015	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	7	7088	SAL	-	-	170,112	-	170,112
										OPE	-	-	80,490	-	80,490
1719064	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	7	7088	SAL	-	-	170,112	-	170,112
										OPE	-	-	80,490	-	80,490
1921076	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
2011012	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
2201001	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
2201045	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
2201047	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	6	6768	SAL	-	-	162,432	-	162,432
										OPE	-	-	78,587	-	78,587
2301048	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
2301063	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
2301168	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3312008	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	6	6329	SAL	-	-	151,896	-	151,896
										OPE	-	-	75,976	-	75,976
3316004	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
3421052	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	5896	SAL	-	-	141,504	-	141,504
										OPE	-	-	73,401	-	73,401
3421071	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	11728	SAL	-	-	281,472	-	281,472
										OPE	-	-	107,708	-	107,708
3461011	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
3461023	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6236	SAL	-	-	149,664	-	149,664
										OPE	-	-	75,422	-	75,422
3461024	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	8603	SAL	-	-	206,472	-	206,472
										OPE	-	-	89,500	-	89,500
3471096	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	7847	SAL	-	-	188,328	-	188,328
										OPE	-	-	85,004	-	85,004
3471133	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
3481025	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
3551176	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
4811001	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	6	5664	SAL	-	-	135,936	-	135,936
										OPE	-	-	72,021	-	72,021
6000001	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
6000002	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
6000003	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
6000004	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	7	8556	SAL	-	-	205,344	-	205,344

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	89,220	-	89,220
6000238	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
7770031	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
8600046	UA C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	8994	SAL	-	-	215,856	-	215,856
										OPE	-	-	91,825	-	91,825
8600047	UA C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	3	5506	SAL	-	-	132,144	-	132,144
										OPE	-	-	71,081	-	71,081
8600136	UA C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	8994	SAL	-	-	215,856	-	215,856
										OPE	-	-	91,825	-	91,825
8600196	UA C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	182,400	-	182,400
										OPE	-	-	83,535	-	83,535
8600197	UA C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9825	SAL	-	-	235,800	-	235,800
										OPE	-	-	96,768	-	96,768
8600198	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	7775	SAL	-	-	186,600	-	186,600
										OPE	-	-	84,576	-	84,576
8600199	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
8600231	UA C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	6	6761	SAL	-	-	162,264	-	162,264
										OPE	-	-	78,545	-	78,545
8600235	UA C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	7762	SAL	-	-	186,288	-	186,288
										OPE	-	-	84,498	-	84,498
8600279	UA C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	5	5406	SAL	-	-	129,744	-	129,744
										OPE	-	-	70,486	-	70,486
8600285	UA C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5623	SAL	-	-	134,952	-	134,952
										OPE	-	-	71,777	-	71,777
8600532	UA C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6803	SAL	-	-	163,272	-	163,272
										OPE	-	-	78,794	-	78,794
8600607	UA C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8126	SAL	-	-	195,024	-	195,024
										OPE	-	-	86,663	-	86,663

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
8600623	UA C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9825	SAL	-	-	235,800	-	235,800
										OPE	-	-	96,768	-	96,768
9901105	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9901106	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9901186	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9901187	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9901188	OAO C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9823	SAL	-	-	235,752	-	235,752
										OPE	-	-	96,755	-	96,755
9901189	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9901190	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	8603	SAL	-	-	206,472	-	206,472
										OPE	-	-	89,500	-	89,500
9901191	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9901192	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9901193	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	6	7494	SAL	-	-	179,856	-	179,856
										OPE	-	-	82,904	-	82,904
9901195	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	6	7494	SAL	-	-	179,856	-	179,856
										OPE	-	-	82,904	-	82,904
9901196	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9901197	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9901198	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9901199	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	86,765	-	86,765
9901202	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9901203	UA C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6229	SAL	-	-	149,496	-	149,496
										OPE	-	-	75,381	-	75,381
9901204	OAO C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9006	SAL	-	-	216,144	-	216,144
										OPE	-	-	91,896	-	91,896
9901205	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	7775	SAL	-	-	186,600	-	186,600
										OPE	-	-	84,576	-	84,576
9901206	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	6	6768	SAL	-	-	162,432	-	162,432
										OPE	-	-	78,587	-	78,587
9901207	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9901208	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7601	SAL	-	-	182,424	-	182,424
										OPE	-	-	83,540	-	83,540
9901209	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	6937	SAL	-	-	166,488	-	166,488
										OPE	-	-	79,591	-	79,591
9901210	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	6	6329	SAL	-	-	151,896	-	151,896
										OPE	-	-	75,976	-	75,976
9901211	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8143	SAL	-	-	195,432	-	195,432
										OPE	-	-	86,765	-	86,765
9901212	OAO C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	6626	SAL	-	-	159,024	-	159,024
										OPE	-	-	77,742	-	77,742
9901213	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842
9901214	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4714	SAL	-	-	113,136	-	113,136
										OPE	-	-	66,371	-	66,371
9901215	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	6	5664	SAL	-	-	135,936	-	135,936
										OPE	-	-	72,021	-	72,021
9901216	OAO C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6811	SAL	-	-	163,464	-	163,464
										OPE	-	-	78,842	-	78,842

2021-23 Biennium **Cross Reference Number: 73000-700-07-00-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
9901217	OAO C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	7	7088	SAL	-	-	170,112	-	170,112
										OPE	-	-	80,490	-	80,490
Total Salary											-	-	42,655,584	-	42,655,584
Total OPE											-	-	18,898,728	-	18,898,728
Total Personal Services											**-**	**-**	**61,554,312**	**-**	**61,554,312**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000025	MESN Z7014 AF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	14238	SAL	-	-	341,712	-	341,712
										OPE	-	-	118,901	-	118,901
0003007	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0008077	OAO C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	10	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0015939	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0022101	OAO C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0031005	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0032002	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0041002	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0042001	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0057001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0105003	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	9	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
2201046	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
3471007	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
Total Salary											-	-	2,513,976	-	2,513,976
Total OPE											-	-	1,117,222	-	1,117,222
Total Personal Services											**-**	**-**	**3,631,198**	**-**	**3,631,198**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000016	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
0000029	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0000030	E C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	3	5253	SAL	-	-	126,072	-	126,072
										OPE	-	-	69,577	-	69,577
0000031	E C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	4	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
0000038	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0002910	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
0021001	E C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	8142	SAL	-	-	195,408	-	195,408
										OPE	-	-	86,758	-	86,758
0044005	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7389	SAL	-	-	177,336	-	177,336
										OPE	-	-	82,280	-	82,280
0103052	OAO C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
0103053	OAO C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	4	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
0103060	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	7	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0103061	OAO C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0305072	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0305080	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	8	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0305081	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	6	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
0513001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	104,754	-	104,754
0713092	E C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	10	6077	SAL	-	-	145,848	-	145,848
										OPE	-	-	74,477	-	74,477
0713093	E C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3070	SAL	-	-	73,680	-	73,680
										OPE	-	-	56,594	-	56,594
1011012	E C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	7	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	76,286	-	76,286
1011024	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
1011028	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1131047	E C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	9	7755	SAL	-	-	186,120	-	186,120
										OPE	-	-	84,456	-	84,456
1131055	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	3	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1131064	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1131067	E C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	7	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
1161010	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
1517030	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1651026	OAO C0103 AP	OFFICE SPECIALIST 1	13	PP	1	0.50	12	10	3751	SAL	-	-	45,012	-	45,012
										OPE	-	-	30,322	-	30,322
1719052	OAO C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1719053	OAO C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1719054	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1719055	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
1719066	OAO C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1719067	OAO C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1719068	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
1719069	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	7	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1719070	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
2201042	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
2301905	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
3471055	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	4	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
3471130	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	7	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3471132	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
3471172	OAO C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	2	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3471175	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
3481001	E C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5252	SAL	-	-	126,048	-	126,048
										OPE	-	-	69,571	-	69,571
3481005	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
3481008	OAO C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	75,839	-	75,839
3481009	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
3481010	OAO C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
3481012	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
3481013	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
3481018	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
3481020	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	6	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
3481024	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	6	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
3481032	OAO C0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	5	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
7770064	E C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
7770115	E C0436 AP	PROCUREMENT & CONTRACT SPEC 1	23	PF	1	1.00	24	9	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
9901167	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
9901171	E C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	9	7037	SAL	-	-	168,888	-	168,888
										OPE	-	-	80,187	-	80,187
Total Salary											-	-	9,811,548	-	9,811,548
Total OPE											-	-	4,673,966	-	4,673,966
Total Personal Services											**-**	**-**	**14,485,514**	**-**	**14,485,514**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0024008	OAO C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0305007	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0710024	OAO C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
0713035	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1023000	OAO C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
1181059	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	4	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
3315005	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
3471006	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
3471010	OAO C4015 AP	FACILITY OPERATIONS SPEC 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
3471153	MMC X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
3471166	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	2	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
3471167	OAO C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	7	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
3471182	OAO C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
3481019	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3511034	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
3511124	OAO C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4749	SAL	-	-	113,976	-	113,976

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	66,579	-	66,579
3521071	OAO C4003 AP	CARPENTER	22	PF	1	1.00	24	3	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
3601015	OAO C4003 AP	CARPENTER	22	PF	1	1.00	24	8	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
5013001	OAO C4012 AP	FACILITY MAINTENANCE SPEC	18	PF	1	1.00	24	10	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
Total Salary											-	-	2,854,896	-	2,854,896
Total OPE											-	-	1,435,829	-	1,435,829
Total Personal Services											**-**	**-**	**4,290,725**	**-**	**4,290,725**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000003	OAO C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	10	8794	SAL	-	-	211,056	-	211,056
										OPE	-	-	90,636	-	90,636
0000005	OAO C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	10	8794	SAL	-	-	211,056	-	211,056
										OPE	-	-	90,636	-	90,636
0001082	MENN Z0830 AF	EXECUTIVE ASSISTANT	25	PF	1	1.00	24	5	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
0001083	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0001100	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0002111	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3849	SAL	-	-	92,376	-	92,376
										OPE	-	-	61,227	-	61,227
0010035	OAO C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	9	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0010036	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0015002	OAO C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0015943	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0022001	MENN Z0860 AF	PROGRAM ANALYST 1	23	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0023027	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0035004	MESN Z7010 AF	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0184002	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0511001	OAO C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	10	8794	SAL	-	-	211,056	-	211,056
										OPE	-	-	90,636	-	90,636
0512002	OAO C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	4	4519	SAL	-	-	108,456	-	108,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,212	-	65,212
0513002	OAO C2176 AP	VIDEO PRODUCER	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
0513003	OAO C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	10	8794	SAL	-	-	211,056	-	211,056
										OPE	-	-	90,636	-	90,636
0608002	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0712093	OAO C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	10	8794	SAL	-	-	211,056	-	211,056
										OPE	-	-	90,636	-	90,636
1011002	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1022030	MMC X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1091074	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1091085	OAO C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	2	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1131076	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1151010	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1151019	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6700	SAL	-	-	160,800	-	160,800
										OPE	-	-	78,182	-	78,182
1151025	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1151028	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1151032	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1151045	UA C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	8	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1601011	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1601015	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1601024	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1719059	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1719060	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	3	4047	SAL	-	-	97,128	-	97,128
										OPE	-	-	62,404	-	62,404
1719073	OAO C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	8393	SAL	-	-	201,432	-	201,432
										OPE	-	-	88,251	-	88,251
2111206	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
2185002	E C2512 AP	ELECTRONIC PUB DESIGN SPEC 3	24	PF	1	1.00	24	8	5788	SAL	-	-	138,912	-	138,912
										OPE	-	-	72,759	-	72,759
2201043	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3311001	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	9	12305	SAL	-	-	295,320	-	295,320
										OPE	-	-	110,281	-	110,281
4811005	OAO C2540 AP	AERIAL PHOTOGRAPHER	24	PF	1	1.00	24	7	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
4811006	OAO C2176 AP	VIDEO PRODUCER	28	PF	1	1.00	24	10	7624	SAL	-	-	182,976	-	182,976
										OPE	-	-	83,678	-	83,678
4812001	MENN Z0860 AF	PROGRAM ANALYST 1	23	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
4813001	OAO C2540 AP	AERIAL PHOTOGRAPHER	24	PF	1	1.00	24	10	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
4817001	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
7310010	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	1,440	-	1,440

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	110	-	110
7310011	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	1,440	-	1,440
										OPE	-	-	110	-	110
7310012	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	1,440	-	1,440
										OPE	-	-	110	-	110
7310013	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	1,440	-	1,440
										OPE	-	-	110	-	110
7310014	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	1,440	-	1,440
										OPE	-	-	110	-	110
7313002	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
7314001	MEAH Z7018 HF	PRINCIPAL EXECUTIVE/MANAGER J	44X	PF	1	1.00	24	10	18449	SAL	-	-	442,776	-	442,776
										OPE	-	-	137,679	-	137,679
9252005	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	4	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
Total Salary											-	-	9,499,776	-	9,499,776
Total OPE											-	-	4,215,345	-	4,215,345
Total Personal Services											**-**	**-**	**13,715,121**	**-**	**13,715,121**

2021-23 Biennium **Cross Reference Number: 73000-800-03-00-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0066001	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	9	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0107004	MMN X5617 AP	INTERNAL AUDITOR 2	28	PF	1	1.00	24	9	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0184001	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0378001	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	7	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
1091004	MMN X5617 AP	INTERNAL AUDITOR 2	28	PF	1	1.00	24	2	5663	SAL	-	-	135,912	-	135,912
										OPE	-	-	72,015	-	72,015
1091007	MMN X5617 AP	INTERNAL AUDITOR 2	28	PF	1	1.00	24	9	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1091008	MMN X5617 AP	INTERNAL AUDITOR 2	28	PF	1	1.00	24	8	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1091009	MMN X5617 AP	INTERNAL AUDITOR 2	28	PF	1	1.00	24	9	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
1091010	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	9	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1719057	MMN X5617 AP	INTERNAL AUDITOR 2	28	PF	1	1.00	24	3	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
1719058	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	8	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
Total Salary											-	-	2,196,000	-	2,196,000
Total OPE											-	-	963,704	-	963,704
Total Personal Services											**-**	**-**	**3,159,704**	**-**	**3,159,704**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000051	OAO C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
0034001	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
0068001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
1081007	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1111050	MMN X0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1151026	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1151029	OAO C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	5	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1151033	MMN X0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
1181000	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1719071	MMN X0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	7	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
1719072	MMN X0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	6	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
2301069	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
2301319	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
2301388	OAO C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PP	1	0.50	12	6	4310	SAL	-	-	51,720	-	51,720
										OPE	-	-	31,985	-	31,985
2301414	OAO C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
2301415	OAO C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	81,543	-	81,543
9901173	MMN X0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
Total Salary											-	-	2,663,880	-	2,663,880
Total OPE											-	-	1,292,656	-	1,292,656
Total Personal Services											**-**	**-**	**3,956,536**	**-**	**3,956,536**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000055	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0105007	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0715050	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
2201041	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
2201044	OAO C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
2201048	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
2201049	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
2301012	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
2301390	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
3421014	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
7770136	E C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	7	4540	SAL	-	-	108,960	-	108,960
										OPE	-	-	65,336	-	65,336
Total Salary											-	-	2,163,672	-	2,163,672
Total OPE											-	-	957,857	-	957,857
Total Personal Services											**-**	**-**	**3,121,529**	**-**	**3,121,529**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0002008	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0002013	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	6	3150	SAL	-	-	75,600	-	75,600
										OPE	-	-	57,069	-	57,069
0021183	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0037001	MMN X1218 AP	ACCOUNTANT 4	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0104002	OAO C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0104003	OAO C1215 AP	ACCOUNTANT 1	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0105001	OAO C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	8	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
0105009	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0107002	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
0108001	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0305094	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
1011016	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1091012	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1091013	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	8	6607	SAL	-	-	158,568	-	158,568
										OPE	-	-	77,629	-	77,629
1091017	OAO C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	9	5726	SAL	-	-	137,424	-	137,424
										OPE	-	-	72,390	-	72,390
1091018	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	67,917	-	67,917
1091020	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1091023	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	6	4122	SAL	-	-	98,928	-	98,928
										OPE	-	-	62,850	-	62,850
1091024	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	2	3434	SAL	-	-	82,416	-	82,416
										OPE	-	-	58,759	-	58,759
1091029	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1091030	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1091035	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	8	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
1091036	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
1091038	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	4	2910	SAL	-	-	69,840	-	69,840
										OPE	-	-	55,643	-	55,643
1091039	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1091043	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1091046	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
1091050	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1091052	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	7	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
1091055	MMN X1218 AP	ACCOUNTANT 4	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
1091062	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1091063	OAO C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	10	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
1091065	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3293	SAL	-	-	79,032	-	79,032
										OPE	-	-	57,920	-	57,920
1091076	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
1091077	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
1091082	OAO C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	6	6009	SAL	-	-	144,216	-	144,216
										OPE	-	-	74,073	-	74,073
1091087	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	5140	SAL	-	-	123,360	-	123,360
										OPE	-	-	68,905	-	68,905
1091088	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
1091139	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
1131090	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	9	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
1719076	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3001001	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	4	3751	SAL	-	-	90,024	-	90,024
										OPE	-	-	60,644	-	60,644
3561002	OAO C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7265	SAL	-	-	174,360	-	174,360
										OPE	-	-	81,543	-	81,543
6000258	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	2	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
8600115	UA C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	9	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
8600489	UA C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	8	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
8600550	MMN X1218 AP	ACCOUNTANT 4	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	90,469	-	90,469
8600780	UA C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	2	4119	SAL	-	-	98,856	-	98,856
										OPE	-	-	62,832	-	62,832
Total Salary											-	-	6,743,040	-	6,743,040
Total OPE											-	-	3,508,890	-	3,508,890
Total Personal Services											**-**	**-**	**10,251,930**	**-**	**10,251,930**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0010002	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0102001	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0190001	OAO C5646 AP	GOVERNMENTAL AUDITOR 1	24	PF	1	1.00	24	6	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
0190003	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
0190005	OAO C5646 AP	GOVERNMENTAL AUDITOR 1	24	PF	1	1.00	24	4	4749	SAL	-	-	113,976	-	113,976
										OPE	-	-	66,579	-	66,579
0191001	OAO C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0191004	OAO C5646 AP	GOVERNMENTAL AUDITOR 1	24	PF	1	1.00	24	10	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
0191006	OAO C5646 AP	GOVERNMENTAL AUDITOR 1	24	PF	1	1.00	24	10	6306	SAL	-	-	151,344	-	151,344
										OPE	-	-	75,839	-	75,839
0192001	OAO C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0192002	OAO C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
0194001	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0305047	OAO C5646 AP	GOVERNMENTAL AUDITOR 1	24	PF	1	1.00	24	2	4310	SAL	-	-	103,440	-	103,440
										OPE	-	-	63,968	-	63,968
0305048	OAO C5647 AP	GOVERNMENTAL AUDITOR 2	26	PF	1	1.00	24	10	6934	SAL	-	-	166,416	-	166,416
										OPE	-	-	79,574	-	79,574
1091027	OAO C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4974	SAL	-	-	119,376	-	119,376
										OPE	-	-	67,917	-	67,917
3421070	OAO C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	10	7996	SAL	-	-	191,904	-	191,904
										OPE	-	-	85,890	-	85,890
Total Salary											-	-	2,223,624	-	2,223,624

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total OPE											-	-	1,126,052	-	1,126,052
Total Personal Services											**-**	**-**	**3,349,676**	**-**	**3,349,676**

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
8600086	OAO C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
8600129	OAO C5112 AP	REVENUE AGENT 3	21	PF	1	1.00	24	9	5208	SAL	-	-	124,992	-	124,992
										OPE	-	-	69,309	-	69,309
8600725	OAO C5112 AP	REVENUE AGENT 3	21	PF	1	1.00	24	6	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
8600800	OAO C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	7	3586	SAL	-	-	86,064	-	86,064
										OPE	-	-	59,663	-	59,663
8600801	OAO C5110 AP	REVENUE AGENT 1	17	PF	1	1.00	24	10	4519	SAL	-	-	108,456	-	108,456
										OPE	-	-	65,212	-	65,212
8600806	OAO C5112 AP	REVENUE AGENT 3	21	PF	1	1.00	24	10	5460	SAL	-	-	131,040	-	131,040
										OPE	-	-	70,808	-	70,808
Total Salary											-	-	684,000	-	684,000
Total OPE											-	-	399,513	-	399,513
Total Personal Services											**-**	**-**	**1,083,513**	**-**	**1,083,513**

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0013007	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0022098	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
1091003	MMN X0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	4	4909	SAL	-	-	117,816	-	117,816
										OPE	-	-	67,531	-	67,531
1091015	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
1151036	E C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6079	SAL	-	-	145,896	-	145,896
										OPE	-	-	74,489	-	74,489
3401020	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
Total Salary											-	-	1,096,320	-	1,096,320
Total OPE											-	-	501,683	-	501,683
Total Personal Services											**-**	**-**	**1,598,003**	**-**	**1,598,003**

2021-23 Biennium **Cross Reference Number: 73000-850-03-00-00000**
Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0035006	MMN X1164 AP	ECONOMIST 4	33	PF	1	1.00	24	9	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
1108010	E C1163 AP	ECONOMIST 3	30	PF	1	1.00	24	10	8551	SAL	-	-	205,224	-	205,224
										OPE	-	-	89,191	-	89,191
2201005	E C1164 AP	ECONOMIST 4	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600
										OPE	-	-	97,213	-	97,213
2201010	OAO C1162 AP	ECONOMIST 2	27	PP	1	0.42	10	2	4974	SAL	-	-	49,740	-	49,740
										OPE	-	-	28,298	-	28,298
3313005	E C1164 AP	ECONOMIST 4	33	PF	1	1.00	24	10	9900	SAL	-	-	237,600	-	237,600
										OPE	-	-	97,213	-	97,213
Total Salary											-	-	973,620	-	973,620
Total OPE											-	-	410,579	-	410,579
Total Personal Services											**-**	**-**	**1,384,199**	**-**	**1,384,199**