

# DEPAR

# State Integrated Preparedness Plan

July 1, 2023, to June 30, 2026

Version 1.3 | 2025 Update

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# **PURPOSE**

The Integrated Preparedness Plan (IPP) documents the planning, organizational, equipment, training and exercise (POETE) priorities for a multi-year period – this version outlines priorities over a three-year period from July 2023 through June 2026. This product is a living document, updated and refined annually via regional, state government, and internal Oregon Department of Emergency Management (OEM) Integrated Preparedness Planning Workshops (IPPWs).

The priorities identified in this document are separated by core capabilities and derived from analysis of existing strategic guidance, threat assessments, and previous exercise and incident corrective action findings. A progressive, multi-year program enables organizations and jurisdictions to develop planning documentation related to the priority areas, train personnel on its content, and exercise those documents to validate and/or implement the product in a no-fault environment. There is no one set of preparedness priorities that will support the needs of every community in Oregon, the statewide priorities are broad enough to allow all jurisdictions and state agencies to plan activities that align with their individual priorities and requirements as well as support the priorities of the state.

The IPP combines POETE activities that develop or maintain capabilities in support of the established priorities. These activities were identified and confirmed in regional, state government, and internal Oregon Department of Emergency Management IPPWs. Local and tribal emergency management agencies, as well as all state agencies identified in the state's Comprehensive Emergency Management Plan (CEMP), were invited to participate in and provide their perspective and inputs during the IPPWs.

Included in this IPP is a schedule, which provides a graphic illustration of the proposed activities for the identified priorities, scheduled for July 1, 2024, through June 30, 2026.

# 2025 Update Process – V1.3

The Integrated Preparedness Cycle is a continuous process of planning, organizing/equipping, training, exercising, and evaluating/improving that ensures the regular examination of ever-changing threats, hazards, and risks. Preparedness priorities are developed to ensure that the needed preparedness elements are incorporated through this continual and reliable approach to achieve whole community preparedness.

This Oregon Statewide Integrated Preparedness Plan (IPP) cycle is a three-year forecast schedule with an annual review. The 2025 Annual Update is the third of three years, meaning the existing priority areas will remain the same through June 2026. The Oregon Department of Emergency Management asked County, Tribal, and State Department partners to participate in the 2025 Annual Update Process:

- A. **Organizational-Jurisdictional IPP Revision:** The 2025 process supported partners to revise existing IPP products developed during the 2024 update; inform future decision-making and actively participate in the State IPP process. The more organizations and jurisdictions that have active IPP products, the easier it is to develop a collaborative IPP product during both the annual update and multi-year development processes. This process requires local, tribal, and state partners to have strong IPP products to be successful. Municipal partners are not directly involved in this process, as their input should happen at a local and/or tribal IPP process-level.
- B. **Maintain Statewide Forecast Awareness:** The 2025 process increased statewide awareness to the ongoing planning, training, and exercise development and events for the next 12 months through the review/revision of data and/or information shared during the 2024 annual update.

The 2025 process built upon the successes and lessons learned during the 2024 process. Through item "A" above, and a general revision of the 2024 IPP product, statewide partners improved awareness to their preparedness activities, and those of regional and statewide partners.

C. Integrate Equipment Needs into the Process: The 2025 process added the collection of equipment needs. The collection of equipment needs supported assessment of resources necessary to equip recently completed planning activities and identify current grant opportunities that may fulfill needs.

The 2025 process focused on State Government Agencies, County Governments, and Tribal Governments developing and implementing their own IPP products. Collectively, Oregon will enter a more informed and collaborative process in 2026 to create Version 2 of the State of Oregon IPP (July 1, 2026-June 30, 2029).

#### **Development Phases**

Phase	Scope	Schedule
Phase 1	Data Request & Development	December 2024-February 2025
Phase 2	Regional & State Government IPPWs	February-March 2025
Phase 3	Data Collation & IPP Draft	March-April 2025
Phase 4	Statewide IPPW & IPP Finalization	April-May 2025
Phase 5	IPP Rollout & 2026 Vision	June 2025

#### Phase 1 | Data Request & Development (December 2024 – February 2025)

OEM will distribute materials to support partners' update or develop their forecast(s) and provide awareness to the 2025 IPP process. The development of a local, tribal, or organizational IPP should include engagement from critical internal and external partners that influence the 1–3-year forecast. This phase will include the following elements:

- 1. **IPP Process Awareness Notice | December:** OEM distributed a notice to all IPP participants in early December 2024 to share schedule, requests, and expectations.
- 2. **IPP Data Request | December:** OEM distributed a request for preparedness activity data submission in early December that was reviewed and discussed during the regional and state government IPPWs. The following data points were requested for the next 36 months:
  - a. <u>Planning Activities</u>: Participants should revise their forecast for the development of upcoming plans, processes, procedures, and policies in the next 36 months. Participants should identify the current and expected grant projects that include planning, training, or exercise events during this step.
  - b. <u>Special Events</u>: Identify special events coming to Oregon community that may require build-up planning, training, or exercise activities. Create a schedule of build-up events.
  - c. <u>Training Events</u>: Based on the planning activities and special events identified revise jurisdictional training schedule to support those efforts. Identify training that can be hosted locally and determine potential training needs. Consider training events partners (local and regional) are planning to host. And,

- d. <u>Exercise Events</u>: Based on the planning activities and special events identified, revise jurisdictional exercise schedule to support those efforts. Consider exercise events partners (local and regional) are planning to host.
- 3. **IPP Educational Session Virtual | January 2024:** OEM hosted a 90-minute education seminar to provide participants guidance and resources to support jurisdictional internal updates or development. The educational seminar was hosted virtually and recorded. Linked is the recording from our <u>January 2024 Education Session</u> and <u>January 2025 Education Session</u>.

# Phase 2 | Regional & State Government Integrated Preparedness Planning Workshops (IPPWs) (February-March 2025)

The regional and state government IPPWs built off Phase 1 to present the findings to workshop participants. All IPPWs were in-person only participation and only included a virtual option due to weather impacting travel. The intended collaborative discussion and development of the plan is best achieved through in person attendance.

- Regional IPPW Intended Audience: Primary audience was County and Tribal emergency
  management agencies, as internal IPPWs should be focused on data collection and gap analysis
  internal to a jurisdiction. State Government partners with local/tribal input were able to attend
  IPPWs for awareness, however input for the 1–3-year forecast came through the State OERS
  IPPW.
- OERS IPPW Intended Audience: Primary audience was the OERS Council members and partners.
   The OERS IPPW did not have a limitation on the intended audience within specific OERS Council agencies. OEM encouraged OERS Council members to have individuals attend that can speak to the organizational planning, equipment, training, and exercise forecasts/needs during the IPPW.

#### **IPPW 2025 Schedule**

Region	Date	Location	Туре
OEM	February 3	OEM Offices	In-Person
Willamette	February 5	Tangent	In-Person
Eastern	February 18	John Day	In-Person
Cascades	February 20	Prineville	In-Person
Portland Metro	February 27	Portland	In-Person
Southwest	March 10	Roseburg	In-Person
Northwest	March 12	Tillamook	In-Person
OERS	March 27	OEM Offices	In-Person

#### Phase 3 | Data Collation & IPP Draft (March-April 2025)

OEM aggregated each of the regional forecasts confirmed during Phase 2 and developed a draft 2025 State of Oregon IPP Version 1.3 (V1.3). This document was shared with all IPP participants prior to a Virtual Statewide IPPW hosted in June 2025.

#### Phase 4 | Draft Statewide IPPW & IPP Finalization (April-May 2025)

OEM hosted a 2-hour Statewide IPPW virtually to formally present the draft IPP V1.3 to all IPP participants, requesting additional feedback on anticipated:

- Planning activities and special event expectations,
- Equipment needs and projects,
- Training vision and requests, and
- Exercise event vision.

OEM then incorporated feedback to the final State IPP V1.3 for approval.

# Phase 5 | IPP Rollout & 2026 Vision (June 2025)

OEM distributed IPP V1.3 in June 2025 to all local, tribal, and state, and federal partners. This distribution came with the 2025 process lessons learned, 2026 process expectations, and schedule support IPP participants prepare for their participation in the coming effort.

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# 2026 Update Process - V2.0

#### **Updated Preparedness Priorities**

The Emergency Preparedness Advisory Council (EPAC) has established a Subcommittee to identify Oregon's Preparedness Priorities for the 2026–2028 cycle. This subcommittee will set the priorities to guide strategic planning efforts that enhance statewide resilience and readiness across all mission areas:

- Protection
- Prevention
- Mitigation
- Response
- Recovery

The priorities will be informed by community-wide data collection and analysis, including:

- The Oregon Capability Assessment
- The State of the State Report
- Input from the Continuous Improvement Workgroup

The subcommittee's work will address capabilities through the full spectrum of preparedness components:

- Planning
- Organization
- Equipment
- Training
- Exercise

By incorporating diverse input from the whole community—including local, tribal, state, federal, non-profit, and private sector stakeholders—the subcommittee aims to develop actionable and inclusive preparedness priorities that reflect Oregon's unique risks, needs, and opportunities.

#### **2026 Process Overview**

2026 IPP Update Process will develop V2.0 and will follow a similar phased approach to 2025. The process priority areas for 2026 are outlined below and intended to progress the IPP effort following lessons learned from recent IPP efforts.

- A. <u>Utilizing Updated Preparedness Priorities to Develop 3-Year Vision</u>: The 2026 IPP Process provides all jurisdictions with the opportunity to re-evaluate upcoming preparedness activities based on the new Preparedness Priorities. Some preparedness activities are critical to a jurisdiction's own strategic vision, while other activities may be influenced by the new Preparedness Priorities. Therefore the 2026 effort will provide space to consider which preparedness activities for the next 3-year period to support collective growth within the Preparedness Priorities.
- B. <u>Organizational-Jurisdictional IPPW Support</u>: The 2025 process offered limited support to local and tribal partners in hosting jurisdictional IPPWs through template resources and technical assistance upon request. This 2026 process will work to offer more direct technical assistance, capability strength and gap analysis, and identifying community-specific needs. The more organizations and jurisdictions that host an internal IPPW, the more effective the regional

IPPWs. This effort will provide additional guidance and direct support to County and Tribal Emergency Management agencies.

C. <u>Updated Tools</u>: Utilizing this three-year cycle, the OEM Integrated Preparedness Planning Team (IPPT) will update tools to support participant data submission and data interaction.

#### **Development Phases**

2026 IPP Update Process has been slightly adjusted from the past two years. This new timeline includes an earlier project start time (October) and pushes back the Regional IPPWs until April-May, hosting these at the Oregon Prepared Conference. This will provide space from October-March for agencies and jurisdictions to host their own IPPWs and refining their preparedness activity data so the Regional IPPWs can focus more on deconfliction and scheduling rather than data collection.

Phase	Scope	Schedule	
Phase 1	IPPW Education & Guidance	October - December '25	
Phase 2	Internal IPPWs	November '25 - April '26	
Phase 3	Data Collation & IPP Draft	February - May '26	
Phase 4	Regional Government IPPWs	March - April '26	
Phase 5	Statewide IPPW & IPP Finalization	June '26	
Phase 6	IPP Rollout & 2027 Expectations	June '26	

# PREPAREDNESS ACTIVITY CONSIDERATIONS

# Threats, Hazards and Risks

Oregon faces several threats, hazards and risks, as listed in the Hazard Categories section in the State of Oregon Emergency Operations Plan (EOP). The primary threats, hazards and risks that informed the current preparedness priorities were the capabilities with significant gaps for either a Cascadia Subduction Zone earthquake and tsunami, cyber-attack or explosive devices incident.

# **Capability Assessments**

The State of the State Capability Assessment is an annual assessment of Oregon counties, select cities, Tribal Nations and state agencies. Information collected in this assessment is used to complete the annual Federal Emergency Management Agency (FEMA) Threat and Hazard Identification and Risk Assessment (THIRA) and Stakeholder Preparedness Review (SPR). The results of this assessment help identify the progress of emergency management initiatives and support the prioritization of future Planning, Organization, Equipment, Training, and Exercise (POETE) efforts. This includes informing the Integrated Preparedness Plan and workshops, setting grant priorities and investment justifications, and shaping statewide preparedness priorities.

The capabilities are assessed through five categories: Planning, Organization, Equipment, Training and Exercise (POETE) for capability lost, sustained or built, and to determine if an overall gap remained in the core capability. Overall gaps indicate that despite efforts and resources, there's still a challenge in fully performing the core capability as needed based on Oregon's potential threats and hazards. Following the identification of gaps, strategies to address those gaps were identified.

Core capabilities are further broken down into their component functional areas and ranked within the POETE to highlight which areas had the highest and lowest capacity. Functional area rankings were based on a 0-5 scale rubric, with 0 indicating no capacity and 5 indicating the highest capacity. Core capabilities rated as high by a majority of respondents were selected as the highest priorities overall for Oregon.

The compiled and analyzed data from the Capability Assessment is used to create the annual State of the State Report. Based on the State of the State Report, THIRA/SPR and the National Exercise Program Priorities, the top eight priorities with gaps were chosen to focus on during this IPP cycle.

During the Integrated Preparedness Plan workshops held regionally across the state, local jurisdictions and Tribal Nations used their capability assessment data to identify gaps and needs. This information was used to prioritize plans, training, and exercises for the next 12–24 months aimed at closing those gaps and addressing identified needs.

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# PREPAREDNESS PRIORITY PROGRESSION

Based on the above-mentioned considerations, Oregon determined the following priorities will be the focus for this multi-year preparedness cycle:



The table below outlines the progression of the statewide average capability scores within this current IPP cycle for each Preparedness Priority:

	2022	2023	2024	Progress
Continuity of Operations	2.7	2.9	2.8	+0.1
Fire Management & Suppression	2.8	2.9	3.5	+0.7
Mass Care Services	2.3	2.5	2.5	+0.2
Operational Communications	2.5	2.8	2.8	+0.3
Operational Coordination	3.1	3.3	3.2	+0.1
Planning	2.5	2.9	2.8	+0.3
Public Health, Healthcare and EMS	2.6	2.6	2.7	+0.1
Public Information and Warning	3.1	3.2	3.2	+0.1

The following pages provide additional data and context to the progression within each Preparedness Priority and outline the anticipated preparedness activities that will support them. The graphics below are color coded based on the percentage of preparedness activities in that priority area: 0-5% is red, 5-10% is yellow, 10% and up is red, and anything denoted in grey is a unique circumstance explained in the relevant section.

# **Preparedness Priorities POETE Outlook**

#### **Planning**

The plans listed and referenced in this IPP capture are slated to be created or updated over the next 12-36 months across the state. As the IPP process becomes more routine, and additional partners participate, a more accurate representation of plans created or updated will be made available.

**A.** <u>Breakdown of Plans by Preparedness Priority</u>: The data below demonstrates where jurisdictions and organizations across the state are working on plans within each Preparedness Priority. This data shows additional plans should be considered in the following priority areas in the red.

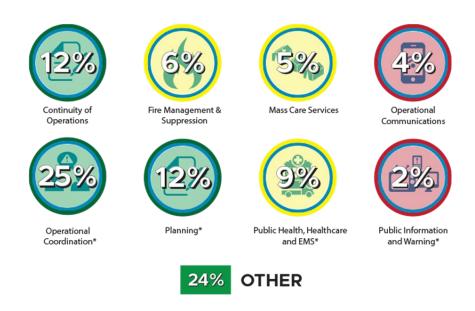


Image 1 Statewide Plans Breakdown by Preparedness Priority

### Organization

Organization is not currently a component of the State of Oregon IPP Process.

#### **Equipment**

Equipment was new to the IPP effort in 2025 and will have more detailed data and trends in the IPP V2.0.

#### **Training**

The training deliveries listed and referenced in this IPP product captures training deliveries that are scheduled or planned over the next 12-36 months across the state. As the IPP process becomes more routine, and additional partners participate, a more accurate representation of trainings will be made available.

- **A.** <u>Breakdown of Training Deliveries by Preparedness Priority</u>: The data below demonstrates where trainings held across the state fall by each Preparedness Priority. This data shows additional training deliveries should be considered in the following Priority areas:
  - Mass Care Services This area has the lowest capability score of identified priorities, making this perhaps the most critical training gap at only 2% of the all trainings having a primary focus in mass care.
  - **Continuity of Operations** Only 1% of planned trainings focus on COOP, a large deviation from the 12% of plans that focus on it.
  - **Public Health, Healthcare, and EMS** Only 1% of planned trainings focus on Public Health and Healthcare, compared to the 9% of plans focused on this priority area.
  - **Fire Management & Suppression** This area does not reflect the reality of the training being hosted because much of the fire management training is not handled by emergency managers and did not make it into the data.

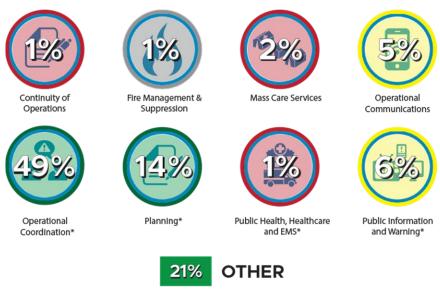


Image 2 Statewide Training Breakdown by Preparedness Priority

B. Breakdown of Training Deliveries by Course Type: The training deliveries planned over the next 12-36 months are broken down into four major categories: "G" courses hosted by OEM, "L" courses hosted by FEMA's National Disaster Emergency Management University (NDEMU), "AWR", "MGT", and "PER" courses hosted by FEMA National Training & Exercise Division (NTED) Training Partner Program (TPP), and "Miscellaneous" training that acts as a catchall for any training that doesn't fall neatly into the previous categories. The OEM Training Program plays an active role in the coordination and approval of all G, L, AWR, MGT, and PER course deliveries in Oregon. These categories are further broken down into sub-categories that are grouped based on the content of the courses.

This data demonstrates a good balance of courses with roughly 40% being managed internally by agencies, 34% managed by OEM, and 26% relying on FEMA's NDEMU or federal training consortium partners.

Total Count	Sub-Category Count	Course Type
93		OEM Managed (G) Courses
	51	Incident Command System Courses (G0191, G0300, G0400, G0402)
	32	Emergency Operations Center Courses (G2300, G2302, G2304, G2308)
	10	Other Courses (G0108, G0142, G0205, G0288, G0318, G0428)
52		NDEMU Managed (L) Courses
	24	NIMS ICS All-Hazards Position Specific Courses (L0950-L0973)
	16	Basic Academy Courses (L0101, L0102, L0103, L0105, L0146)
	12	Other Courses (L0050, L0131, L0139, L0141, L0388, L0449, L0705, L0708, L1301, L1302)
17		NTED TPP Managed Courses
	5	Awareness Level (AWR-213, AWR-356, AWR-371, AWR-372, AWR-387)
	6	Management Level (MGT-312, MGT-346, MGT-347, MGT-418, MGT-439)
	6	Performance Level (PER-334, PER-353, PER-375, PER-389, PER-403)
118		Miscellaneous Courses
	10	Incident Management Team (IMT) Training (O0305, Internal trainings)
	21	Community & Volunteer Training (AuxComm, B2WR, CERT, SAR, etc.)
	27	Comms & Software Training (COMT, Everbridge, Genasys, OpsCenter, etc.)
	60	Other Training (Active Threat, Misc. EOC, Finance, HazMat, Mass Care, etc.)
278	278	Total* Trainings

<sup>\*</sup>This is the total number of unique courses listed per jurisdiction in the Multi-Year Schedule of Preparedness Activities, in some cases an agency is planning to host multiple deliveries of a specific course, but for the sake of this document it is only counted once.

#### **Exercise**

The exercises listed and referenced in this IPP capture only a fraction of the likely events upcoming in Oregon. As the IPP process becomes more routine, and additional partners participate, a more accurate representation of exercises will be made available.

- **A.** <u>Breakdown of Exercise Events by Preparedness Priority</u>: The data below demonstrates where statewide organizations anticipate hosting exercises within each Preparedness Priority. This data shows additional exercise events should be considered in the following Priority areas:
  - Public Information & Warning Only 2% of exercises noted this focus, agencies and jurisdictions should consider adding public information-related objectives to exercise events.
  - Continuity of Operations 12% of the submitted Planning Activities are COOP-focused, however we see only 6% of exercises focus on the topic. With so many agencies/jurisdictions writing COOP Plans, exercise opportunities should be sought out following the completion or update.
  - Planning Due to the nature of the planning core capability, there are no exercises based around it.

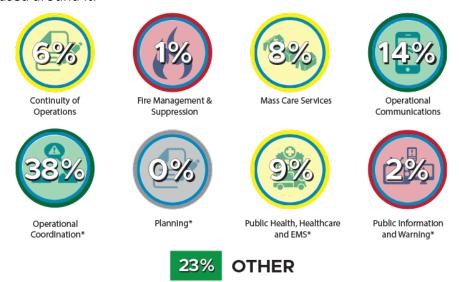


Image 3 Statewide Exercise Breakdown by Preparedness Priority

- **B.** Breakdown of Exercise Events by Exercise Type: This data demonstrates mostly an even split between the number of discussion- and operations-based exercises. To support a progressive exercise approach, OEM encourages a heavier emphasis on discussion-based exercises to ensure individuals and organizations are effectively preparing for larger and more complex exercise events. This data demonstrates space for growth within:
  - <u>Seminars</u>: Offering seminar events immediately following the completion of a plan, process, or procedure will ensure all included partners are aware of, and knowledgeable about, the product and its expectations.



Image 4 Statewide Exercise Data by Type

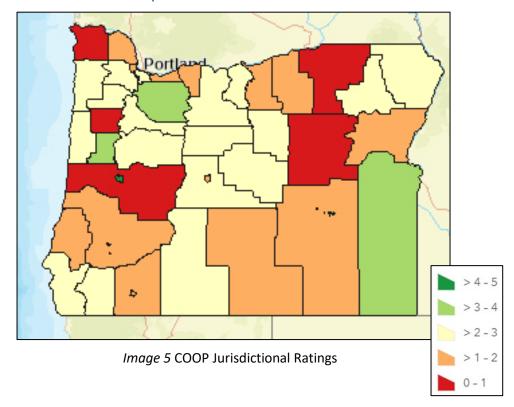


# **Continuity of Operations**

Continuity of Operations is the ability to provide uninterrupted critical services, essential functions and support – while maintaining organizational viability – before, during and after an event that disrupts normal operations.

# Priority Progression | Capability Assessment Data

	2022	2023	2024	Progress
<b>P</b> lanning	2.9	3.0	2.6	- 0.3
Equipment	2.7	2.8	2.9	+ 0.2
<b>T</b> raining	2.6	2.5	2.4	- 0.2
Exercise	2.6	2.7	2.8	+ 0.2
OVERALL	2.7	2.9	2.8	- 0.1



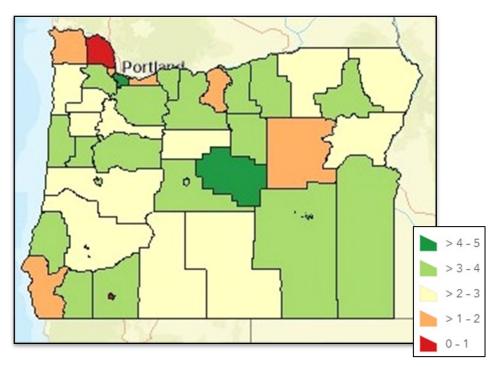


# **Fire Management and Suppression**

Fire Management and Suppression provides structural, wildland, and specialized firefighting capabilities to manage and suppress fires of all types, kinds, and complexities while protecting the lives, property, and the environment in the affected area. Due to fire management and suppression being carried out by local fire agencies independently of local emergency managers, much of the ongoing efforts across the state are not effectively captured by this document.

#### Priority Progression | Capability Assessment Data

	2022	2023	2024	Progress
<b>P</b> lanning	2.9	3.0	3.6	+ 0.7
Equipment	2.7	3.0	3.5	+ 0.8
Training	2.9	2.9	3.5	+ 0.6
Exercise	2.8	2.8	3.5	+ 0.7
OVERALL	2.8	2.9	3.5	+ 0.7



*Image 6* Fire Management & Suppression Jurisdictional Ratings

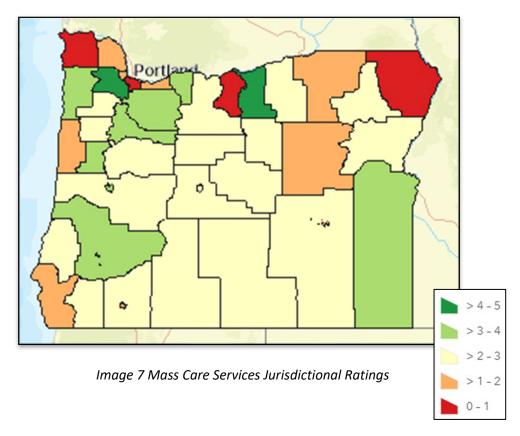


# **Mass Care Services**

Provide life-sustaining and human services to the affected population, including hydration, feeding, sheltering, temporary housing, evacuee support, reunification and distribution of emergency supplies.

# Priority Progression | Capability Assessment Data

	2022	2023	2024	Progress
Planning	2.4	2.6	2.4	+/-0.0
Equipment	2.3	2.5	2.5	+0.2
<b>T</b> raining	2.2	2.4	2.4	+0.2
Exercise	2.2	2.4	2.5	+0.3
OVERALL	2.3	2.5	2.5	+0.2





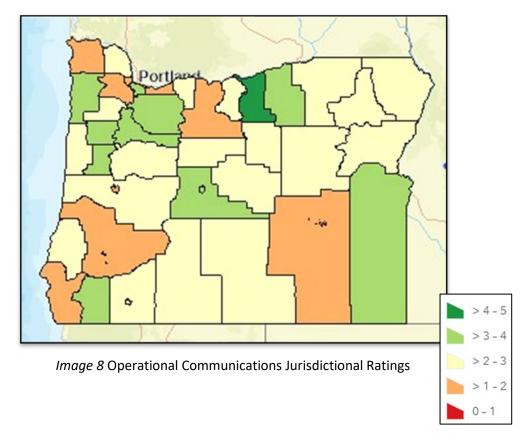
# **Operational Communications**

Ensure the capacity for timely communications in support of security, situational awareness, and operations by all means available, among and between affected communities in the impact area and all response forces.

Priority Progression | Capability Assessment Tool Data

	2022	2023	2024	Progress
<b>P</b> lanning	2.6	2.9	2.8	+0.2
Equipment	2.4	2.9	2.8	+0.4
<b>T</b> raining	2.4	2.8	2.8	+0.4
Exercise	2.3	2.7	2.8	+0.5
OVERALL	2.5	2.8	2.8	+0.3

State of Oregon Jurisdictional Heat Map



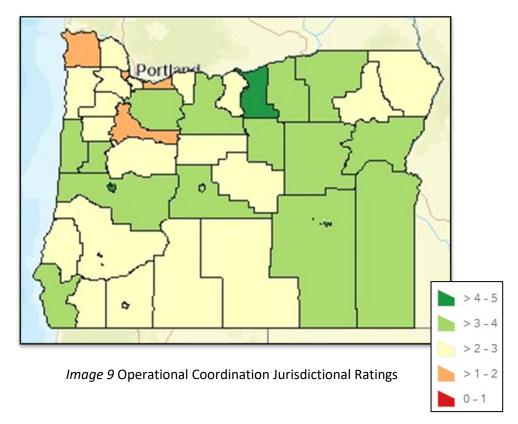


# **Operational Coordination**

Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.

# Priority Progression | Capability Assessment Tool Data

	2022	2023	2024	Progress
Planning	3.1	3.4	3.3	+0.2
Equipment	3.0	3.2	3.1	+0.1
<b>T</b> raining	3.0	3.2	3.1	+0.1
Exercise	3.1	3.2	3.1	+/-0.0
OVERALL	3.1	3.3	3.2	+0.1



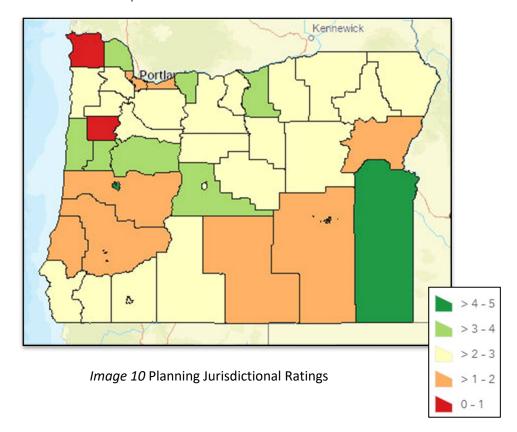


# **Planning**

Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational and tactical-level approaches to meet defined objectives.

# Priority Progression | Capability Assessment Tool Data

	2022	2023	2024	Progress
Planning	2.9	3.0	2.7	-0.2
Equipment	2.8	3.0	3.0	+0.2
Training	2.7	2.7	2.6	-0.1
Exercise	2.6	2.7	2.9	+ 0.3
OVERALL	2.5	2.9	2.8	+0.3





# **Public Health, Healthcare, and EMS**

Public Health, Healthcare and EMS provide lifesaving medical treatment via Emergency Medical Services and related operations and avoid additional disease and injury by providing targeted public health, medical and behavioral health support and products to all affected populations.

# Priority Progression | Capability Assessment Tool Data

	2022	2023	2024	Progress
<b>P</b> lanning	2.6	2.7	2.7	+0.1
Equipment	2.5	2.6	2.7	+0.2
<b>T</b> raining	2.6	2.7	2.6	+/-0.0
Exercise	2.5	2.5	2.6	+ 0.1
OVERALL	2.6	2.6	2.7	+ 0.1

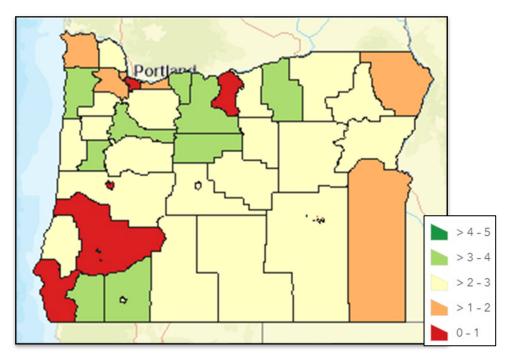


Image 11 Public Health, Healthcare, and EMS Jurisdictional Ratings

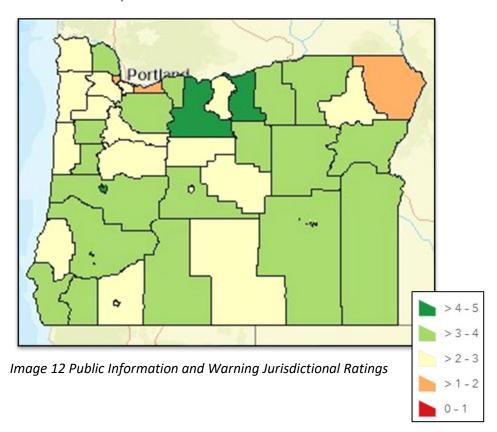


# **Public Information and Warning**

Public Information and Warning delivers prompt, reliable and actionable information to the whole community using clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard, as well as the actions being taken and the assistance being made available, as appropriate.

# Priority Progression | Capability Assessment Tool Data

	2022	2023	2024	Progress
Planning	3.1	3.1	3.1	+/-0.0
Equipment	3.1	3.3	3.3	+0.2
Training	3.1	3.2	3.2	+0.1
Exercise	3.0	3.2	3.2	+0.2
OVERALL	3.1	3.2	3.2	+0.1



# **DOCUMENT MAINTENANCE**

This product is updated on an annual basis by the OEM IPP team via regional, state government, and internal Oregon Department of Emergency Management IPPWs. Progressing into a new three-year cycle will see a new Version -2.0 – of this product replace the original 1.0 that addressed the 2023-2026 Preparedness Priorities.

# **NEXT STEPS AND IMPLEMENATION**

#### **Local-Tribal Governments**

The following recommendations can help local and tribal governments interact with the POETE data on a routine basis to act as a reminder of planned activities, an opportunity to coordinate and collaborate on upcoming activities, and a space to keep the information/data relevant:

- A. **OEM Regional Meeting Agenda Item | Quarterly:** As the OEM Regional Coordinators host their region meetings, a revision of the past and upcoming data points can be integrated into this space.
  - A reminder of what has happened can support the removal or items, or addition of future items to build off the previous.
  - A review of upcoming data points can be that space to ensure any/all assistance is requested, a space to confirm or adjust upcoming activities, and/or an opportunity to request additional information from each other.
- B. Schedule Local or Tribal Integrated Preparedness Planning Workshop (IPPW) | Winter Months: Hosting internal IPPWs will help refine upcoming emergency management program preparedness activities with your peers. The OEM IPPWs are hosted between January and March each year, and utilizing an internal IPPW for your jurisdiction in preparation for that will ensure your data is accurate and updated for the regional discussions.

#### **Oregon Emergency Response System (OERS) Council**

A. **OERS Council Meeting Agenda Item | Quarterly:** On a quarterly basis, the IPP Team will present at the OERS Council to share which preparedness activities have taken place and which are upcoming to support awareness and possible collaboration of events.

#### **Oregon Department of Emergency Management (OEM)**

The following recommendations can help OEM interact with the POETE data on a routine basis to act as a reminder of planned activities, an opportunity to assist coordination of upcoming activities, and keep the information updated:

- A. Internal Review of OEM Activities | Quarterly: On a quarterly basis, the IPP Team can review the existing data with the OEM Management Team to keep timelines on track, allow for updates to be made, and to inform work to be done.
- B. **OEM Training Review of Data | Quarterly:** On a quarterly basis, the OEM Training team may review the data submitted by all agencies and will work to fulfill the gaps based on the greatest needs and ability to deliver a course. Additionally, the OEM Training Program may compare the number of deliveries of various courses to those identified in the IPP on a quarterly basis to help identify and close additional gaps.

# **MULTI-YEAR SCHEDULE OF PREPAREDNESS ACTIVITIES**

The multi-year schedule of preparedness activities is listed by planning, training and exercise activity. It is then subdivided by Tribes, Counties, and State of Oregon Departments, any entities existing within a county geographically are represented under that county. The schedule indicates the core capability for each activity and type for exercises. The first 12 months of the schedule are broken down by month, then by quarter as further out activities are still in the planning stages.

Activities listed in the schedule are for the identified priorities and are projected during the multiyear cycle. There are many more activities that agencies and jurisdictions conduct to increase their capabilities during the multi-year cycle that may not be captured below.

Training activities are regularly updated. Most current training courses will be available by signing up to receive training email updates through GovDelivery or by visiting the <a href="State">State</a>
<a href="Preparedness Calendar">Preparedness Calendar</a> on the OEM website.

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Planning																			
Federally Recognized Tribes of Oregon	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Confederated Tribes of the Coos, Lowe	r Umpqua, and Siusla	w Indians																	
Emergency Operations Plan (EOP)	CTCLUSI	Operational Coordination																	
Evacuation Plan (Coos Bay, Florence, and Eugene Offices)	CTCLUSI	Operational Coordination																	
IPAWS Policies and Procedures	CTCLUSI	Public Information and Warning																	
Confederated Tribes of the Umatilla Inc	dian Reservation																		
	Confederated Tribes of the Umatilla Indian Reservation	Planning																	
Natural Hazard Mitigation Plan (NHMP)	Confederated Tribes of the Umatilla Indian Reservation	Planning																	
Cow Creek Band of Umpqua Tribe of In	dians																		
IHAM Radio SOG Development	Cow Creek Band of Umpqua Tribe of Indians	Operational Communications																	

Northwest Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Clatsop County																			
Continuity of Operations (COOP) Plan	Clatsop County	Continuity of Operations																	
Emergency Operations Plan (EOP) Annexes	Clatsop County	Operational Coordination																	
Emergency Operations Plan (EOP) Base Plan	Clatsop County	Operational Coordination																	
Natural Hazard Mitigation Plan (NHMP)	Clatsop County	Threat and Hazard Identification																	
Lincoln County																			
Continuity of Operations (COOP) Plan	Lincoln County	Continuity of Operations																П	
Debris Management Plan	Lincoln County	Operational Coordination																	
Emergency Operations Plan (EOP)	Lincoln County	Operational Coordination																	
Mass Fatality Plan	Lincoln County	Public Health, Healthcare, and EMS																	
Medically-Fragile Shelter Plan	Lincoln County	Health and Social Services																	
Natural Hazard Mitigation Plan (NHMP)	Lincoln County	Risk and Disaster Resilience Assessment																	
Radio Communications Plan/Tactical Ineroperable Comms Plan	Lincoln County	Operational Communications																	
Recovery Plan	Lincoln County	Community Resilience																	
Tillamook County										•									
Communiy Wildfire Protection Plan (CWPP)	Tillamook County	Fire Management and Suppression																	
Emergency Operations Plan (EOP)	Tillamook County	Operational Coordination																	
Emergency Response Plan	Tillamook County	Operational Coordination																	
Energy Resiliency Plan	Tillamook County	Infrastructure Systems																	
EOP-EOC Operations Annex	Tillamook County	Operational Coordination																	
Recovery Plan	Tillamook County	Community Resilience																	
Yamhill County																			
Community Wildfire Protection Plan (CWPP)	Yamhill County	Planning																П	$\neg$
Continuity of Operations (COOP) Plan	Yamhill County	Planning																	
Emergency Operations Plan (EOP)-Incident Annex #1	Yamhill County	Operational Coordination																	
Emergency Operations Plan (EOP)-Incident Annex #2	Yamhill County	Operational Coordination																	
Emergency Operations Plan (EOP)-Incident Annex #3	Yamhill County	Operational Coordination																	
Emergency Operations Plan (EOP)-Incident Annex #4	Yamhill County	Operational Coordination																	
Long-Term Recovery Plan	Yamhill County	Community Resilience																	
Natural Hazard Mitigation Plan (NHMP)	Yamhill County	Planning																	

Portland Metro Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Clackamas County																			
Climate Adaptation Plan	Clackamas County	Environmental Response/Health and Safety																$\top$	٦
Continuity of Operations (COOP) Plan	Clackamas County	Continuity of Operations																	7
Develop PH Emergency Preparedness Plan	Clackamas County	Public Health, Healthcare, and EMS																	
Devlop Environmental Health Plan	Clackamas County	Environmental Response/Health and Safety																	1
Emergency Operations Plan (EOP)	Clackamas County	Operational Coordination																	
Evacuation Planning Framework	Clackamas County	Operational Coordination																	7
Integrated Preparedness Plan (IPP)	Clackamas County	Planning																	
Local Recovery Framework	Clackamas County	Operational Coordination																	1
Mass Care & Sheltering Plan	Clackamas County	Mass Care Services																	7
Public Health Support Annex 4	Clackamas County	Public Health, Healthcare, and EMS																	1
Columbia County	<u> </u>		•						•	•	•	•	•		•				
Communications Annex	Columbia County	Operational Communications																$\top$	7
Communiy Wildfire Protection Plan (CWPP)	Columbia County	Fire Management and Suppression																	
Continuity of Operations (COOP) Plan	Columbia County	Continuity of Operations																	
ESF 8 Annex	Columbia County	Public Health, Healthcare, and EMS																	
Integrated Preparedness Plan (IPP)	Columbia County	Operational Coordination																	1
Mass Care & Sheltering Plan	Columbia County	Mass Care Services																	
Medical Countermeasures and Dispensing	Columbia County	Public Health, Healthcare, and EMS																	1
Natural Hazard Mitigation Plan (NHMP)	Columbia County	Risk and Disaster Resilience Assessment																	٦
Public Health All Hazard Plan	Columbia County	Public Health, Healthcare, and EMS																	1
Public Health Communications Annex	Columbia County	Public Health, Healthcare, and EMS																	٦
Public Health Coop	Columbia County	Planning																	٦
Multnomah County																			
Communications Annex	City of Portland	Operational Communications																	7
Debris Management Plan	City of Portland	Operational Coordination																	1
Emergency Public Information	City of Portland	Public Information and Warning																	7
Integrated Preparedness Plan (IPP)	City of Portland	Planning																	1
Continuity of Operations (COOP) Plan	Metro	Continuity of Operations																	1
Debris Management Plan	Metro	Operational Coordination																	1
Emergency Operations Plan (EOP)	Metro	Operational Coordination																	
Emergency Response Plans	Metro	Operational Coordination																	
Regional Solid Waste Emergency Management		0 11 10 11 11																	٦
Response and Recovery Framework	Metro	Operational Coordination																	
All Hazards Catastrophic Incident Framework	Multnomah County	Operational Coordination																	
All Hazards Evacuation Functional Annex	Multnomah County	Operational Coordination																	
Catastrophic Earthquake Annex	Multnomah County	Operational Coordination																	
Children and Youth in Disasters Functional Annex	Multnomah County	Operational Coordination																	
Community Points of Distribution (CPOD)	Multnomah County	Mass Care Services																	
Functional Annex	·																	$\bot$	4
Continuity of Government Annex (to COOP plan)	Multnomah County	Continuity of Operations															_	_	_
Continuity of Operations (COOP) Plan	Multnomah County	Continuity of Operations																_	4
Damage Assessment Plan	Multnomah County	Operational Coordination																$\dashv$	_
Debris Management Plan	Multnomah County	Operational Coordination																L	╝

Portland Metro Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Donations Management Plan	Multnomah County	Operational Coordination																	
Emergency Operations Plan (EOP)	Multnomah County	Operational Coordination																	
EOC Manual	Multnomah County	Operational Coordination																	
ESF Annexes	Multnomah County	Operational Coordination																	
Mass Fatality Plan	Multnomah County	Mass Care Services																	
Mass Shelter Plan	Multnomah County	Mass Care Services																	
MultCo Tactical Communications Plan-Radio Communication	Multnomah County	Operational Communications																	
Natural Hazard Mitigation Plan (NHMP)	Multnomah County	Risk and Disaster Resilience Assessment																	
Recovery Plan	Multnomah County	Community Resilience																	
Reunification Functional Annex	Multnomah County	Operational Coordination																	
Terrorism Incident Annex	Multnomah County	Operational Coordination																	
Volunteer Management Functional Annex	Multnomah County	Operational Coordination																	
Aviation Emergency Plan	Port of Portland	Operational Coordination																	
Emergency Action Plan	Port of Portland	Operational Coordination																	
Flood Plan	Port of Portland	Operational Communications																	
Power Outage Plan	Port of Portland	Infrastructure Systems																	
Repopulation (Post-Evacuation) Plan	Port of Portland	Mass Care Services																	
Regional Emergency Transportation Routes Phase 2	RDPO	Critical Transportation																	
Regional Systems & Standards for Public Information	RDPO	Public Information and Warning																	
Strategic Regional Emergency Alert & Warning Work Plan	RDPO	Public Information and Warning																	
Washington County																			
Communiy Wildfire Protection Plan (CWPP)	City of Hillsboro	Fire Management and Suppression		T													$\neg$	$\neg$	
Continuity of Operations (COOP) Plan	City of Sherwood	Continuity of Operations															$\neg$		
Emergency Operations Plan (EOP)	City of Sherwood	Operational Coordination																	
Annex to NHMP	Clean Water Services	Threat and Hazard Identification																	
Continuity of Operations (COOP) Plan	Clean Water Services	Continuity of Operations																	
Emergency Operations Plan (EOP)	Clean Water Services	Operational Coordination																	
Alert & Warning Plan	Washington County	Public Information and Warning																	
Communiy Wildfire Protection Plan (CWPP)	Washington County	Fire Management and Suppression																	
Communiy Wildfire Protection Plan (CWPP)	Washington County	Fire Management and Suppression																	
Department Specific COOP Procedures	Washington County	Continuity of Operations																	
Emergency Water Distribution	Washington County	Mass Care Services																	
Mass Care Annex (EOP)	Washington County	Mass Care Services																	
Natural Hazard Mitigation Plan (NHMP)	Washington County	Risk and Disaster Resilience Assessment																	
Public Health Annex	Washington County	Public Health, Healthcare, and EMS																	
Public Inquiry Center Plan	Washington County	Operational Coordination																	
Severe Weather Annex	Washington County	Operational Coordination																	
TICP and PACE Plans for Public Safety		Operational Communications															$\exists$		
Communications	Washington County	Operational Communications																$\perp$	

Portland Metro Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Volunteer and Donations Management Annex (EOP)	Washington County	Operational Coordination																	
Appendix 3: Environmental Health (EH) Response Plan	Washington County	Environmental Response/Health and Safety																	
Appendix 4: Communicable Disease	Washington County	Public Health, Healthcare, and EMS																	
Appendix 5: Medical Countermeasures (MCM)	Washington County	Public Health, Healthcare, and EMS																	
Appendix 6: Terrorism	Washington County	Screening, Search, and Detection																	
Appendix 7: Shelter Support	Washington County	Mass Care Services																	
Appendix 8: Medical Reserve Corps	Washington County	Public Health, Healthcare, and EMS																	
Mass Fatality Annex (EOP)	Washington County	Planning																	
Public Health Annex (EOP)	Washington County	Planning																	
Tab 1: EH Field Guide	Washington County	Environmental Response/Health and Safety																	
Tab 1: Joint FBI/EPI Investigation SOP	Washington County	Public Health, Healthcare, and EMS																	
Tab 1: MRC Activation	Washington County	Public Health, Healthcare, and EMS																	
Tab 1: Pandemic Incfluenza	Washington County	Public Health, Healthcare, and EMS																	
Tab 1: Point of Dispensing (POD) Plan	Washington County	Public Health, Healthcare, and EMS																	
Tab 1: Provision of Medical Support in Shelters	Washington County	Mass Care Services																	
Tab 2: Water Event Procedures	Washington County	Environmental Response/Health and Safety																	
Tab 2: First Aid Station Standard Operating	Washington County	Public Health, Healthcare, and EMS																	
Procedures (SOP)	washington County	Public Health, Healthcare, and EWS																	
Tab 2: Special Pathogens	Washington County	Public Health, Healthcare, and EMS																	
Tab 3: Community Reception Centers (Rad incident)	Washington County	Environmental Response/Health and Safety																	
Tab 3: Ebola SMTTP Procedures	Washington County	Public Health, Healthcare, and EMS																	
Tab 3: Medical Aid Station SOP	Washington County	Public Health, Healthcare, and EMS																	
Tab 4: Foodborne Illness	Washington County	Environmental Response/Health and Safety																	
Tab 4: Vaccine Clinic SOP	Washington County	Public Health, Healthcare, and EMS																	

Willamette Valley Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jui-Dec 27
Benton County															-				
Communiy Wildfire Protection Plan (CWPP)	Benton County	Fire Management and Suppression																	
Continuity of Operations (COOP) Plan	Benton County	Continuity of Operations																	٦
Cyber Security Plan	Benton County	Cybersecurity																	
Emergency Operations Plan-Annexes	Benton County	Planning																	٦
Energy Resilience Plan	Benton County	Infrastructure Systems																	
Mass Care & Sheltering Plan	Benton County	Mass Care Services																	
Natural Hazard Mitigation Plan (NHMP)	Benton County	Risk and Disaster Resilience Assessment																	
Recovery Plan	Benton County	Community Resilience																	
Lane County																			
Emergency Operations Plan (EOP)	City of Creswell	Planning																	
Finalize Levee Emergency Activation Plan	City of Springfield	Planning																	
McKenzie River Channel Migration Study for 42nd Street Levee	City of Springfield	Infrastructure Systems																	
Wildfire Mitigation Plan '25	City of Veneta	Fire Management and Suppression																	1
City EOP Updates (Veneta, Florence, Westfir/Oakridge)	Lane County	Operational Coordination																	1
Communiy Wildfire Protection Plan (CWPP)	Lane County	Fire Management and Suppression																	
Cybersecurity Gap Plan (Veneta)	Lane County	Cybersecurity																	1
Disaster Cost Recovery Plan (Lane County)	Lane County	Planning																	1
Emergency Operations Plan (EOP)	Lane County	Planning																	1
Energy Resilience Plan	Lane County	Infrastructure Systems																	٦
ESF12 Update	Lane County	Planning																	
ESF6 Update	Lane County	Planning																	
ESF8 Update	Lane County	Planning																	
Wildfire Evacuation Planning (ALL)	Lane County	Cybersecurity																	
Linn County																			
Communiy Wildfire Protection Plan (CWPP)	Linn County	Fire Management and Suppression																	
Continuity of Operations (COOP) Plan	Linn County	Continuity of Operations																	
Search & Rescue Plan	Linn County	Planning																	
Marion County																			
Cities EOP Update Project	Marion County	Operational Coordination																	
Continuity of Operations (COOP) Plan	Marion County	Continuity of Operations																	
Debris Management Plan	Marion County	Operational Coordination																	
Drought Plan	Marion County	Planning																	
Emergency Operations Plan (EOP)	Marion County	Planning																	
Fuel Management Plan	Marion County	Logistics and Supply Chain Management																	
NIMS Assessment - all county	Marion County	Planning																	
Stakeholders Preparedness Report - Assessment	Marion County	Community Resilience																	
Underserved Population / Evacuation	Marion County	Community Resilience															丄		┛
Polk County																			
Communications Update	Polk County	Operational Communications																L	╛
Communiy Wildfire Protection Plan (CWPP)	Polk County	Fire Management and Suppression																	╛
Emergency Operations Plan (EOP)	Polk County	Operational Coordination															$\perp \!\!\! \perp$		

Southwest Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec 26	Apr-Jun'27	Jul-Dec'27
Coos County																		
Communiy Wildfire Protection Plan (CWPP)	Coos County	Fire Management and Suppression																
Emergency Operations Plan (EOP)	Coos County	Operational Coordination																
EOP-ESF #5 Annex	Coos County	Operational Coordination																
Natural Hazard Mitigation Plan (NHMP)	Coos County	Risk and Disaster Resilience Assessment																
Tactical Communications Plan	Coos County	Operational Communications																
<b>Douglas County</b>			•						•									•
ARES - Aux Comm Hybrid EAP Operational Plan	Douglas County	Operational Communications																
Hazardous Materials Response Plan Update	Douglas County	Environmental Response/Health and Safety																
Pharmaceuticals for Evacuees - Cascadia Plan Annex	Douglas County	Public Health, Healthcare, and EMS																
ReUnification Center Operations Plan	Douglas County	Mass Care Services																
School Incident Response Planning	Douglas County	Operational Coordination																
Jackson County																		
All Hazards Incident Action Guides	Jackson County	Planning																
Annual Hazard Vulnerability Assessment	Jackson County	Threat and Hazard Identification																
CEMP Annex	Jackson County	Operational Coordination																
Comprehensive Emergency Management Plan	Jackson County	Operational Coordination																
Continuity of Operations (COOP) Plan	Jackson County	Continuity of Operations																
Natural Hazard Mitigation Plan (NHMP)	Jackson County	Risk and Disaster Resilience Assessment																

Cascades Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27 Jul-Dec'27	
Crook County																			
Communiy Wildfire Protection Plan (CWPP)	Crook County	Fire Management and Suppression																	
Continuity of Operations (COOP) Plan	Crook County	Continuity of Operations																	1
Emergency Operations Plan (EOP)	Crook County	Operational Coordination																	1
Natural Hazard Mitigation Plan (NHMP)	Crook County	Risk and Disaster Resilience Assessment																	1
Deschutes County																			
Continuity of Operations (COOP) Plan	City of Bend	Continuity of Operations										T			Т				1
Emergency Operations Plan (EOP)	City of Bend	Operational Coordination																	1
Continuity of Operations (COOP) Plan	Deschutes County	Continuity of Operations																	1
Emergency Operations Plan (EOP)	Deschutes County	Operational Coordination																	1
Fuel Management Plan	Deschutes County	Logistics and Supply Chain																	1
Natural Hazard Mitigation Plan (NHMP)	Deschutes County	Risk and Disaster Resilience Assessment																	1
Gilliam County																			
Community Emergency Response/Sheltering Plan	Gilliam County	Mass Care Services																	
EOP-HAZMAT Annex	Gilliam County	Planning																	1
Fuel Management Plan	Gilliam County	Logistics and Supply Chain Management																	1
<b>Hood River County</b>																			
Community Emergency Response/Sheltering Plan	Hood River County	Mass Care Services																	1
Continuity of Operations (COOP) Plan	Hood River County	Continuity of Operations																	1
Emergency Operations Plan (EOP)	Hood River County	Operational Coordination																	1
EOP-HAZMAT Annex	Hood River County	Planning																	1
Fuel Management Plan	Hood River County	Logistics and Supply Chain Management																	1
Jefferson County																			
Continuity of Operations (COOP) Plan	Jefferson County	Continuity of Operations										T			Т				1
EOP Annexes	Jefferson County	Operational Coordination																	1
Klamath County	,	<u>, :                                   </u>																	
Communiy Wildfire Protection Plan (CWPP)	Klamath County	Fire Management and Suppression										Т	T	T	T	$\neg$	T	$\top$	1
Emergency Operations Plan (EOP)	Klamath County	Operational Coordination																	1
Natural Hazard Mitigation Plan (NHMP)	Klamath County	Risk and Disaster Resilience Assessment																	1
Walker Range CWPP	Klamath County	Fire Management and Suppression																	1
Lake County	<u> </u>		<del></del>								•	•		•					
Continuity of Operations (COOP) Plan	Lake County	Continuity of Operations										Т				$\Box$			1
Sherman County	<u>,</u>	<u> </u>																	
Active Shooter Plan	Sherman County	Planning										Т	Т	Т	Т	$\neg$	Т	$\top$	1
Community Emergency Response/Sheltering Plan	Sherman County	Mass Care Services														寸			1
Communiy Wildfire Protection Plan (CWPP)	Sherman County	Fire Management and Suppression										$\dashv$	1		1				
Continuity of Operations (COOP) Plan	Sherman County	Continuity of Operations																	1
Emergency Operations Plan (EOP)	Sherman County	Operational Coordination																	1
EOP-HAZMAT Annex	Sherman County	Planning																	1

Cascades Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Fuel Management Plan	Sherman County	Logistics and Supply Chain Management																	
Natural Hazard Mitigation Plan (NHMP)	Sherman County	Risk and Disaster Resilience Assessment																	
Wasco County																			
Communiy Wildfire Protection Plan (CWPP)	Wasco County	Fire Management and Suppression																	
Continuity of Operations (COOP) Plan	Wasco County	Continuity of Operations																	
Emergency Operations Plan (EOP)	Wasco County	Operational Coordination																	
Geographic Response Plans for Oil Spills for Deschutes River	Wasco County	Planning																	
Mt Hood Volcano Coordination Plan	Wasco County	Operational Coordination																	
Natural Hazard Mitigation Plan (NHMP)	Wasco County	Risk and Disaster Resilience Assessment																	
Community Emergency Response/Sheltering Plan	Wasco County	Mass Care Services																	
EOP-HAZMAT Annex	Wasco County	Planning																	
Fuel Management Plan	Wasco County	Logistics and Supply Chain Management																	
Wheeler County																			
Communiy Wildfire Protection Plan (CWPP)	Wheeler County	Fire Management and Suppression																	
Emergency Operations Plan (EOP)	Wheeler County	Operational Coordination																	
Natural Hazard Mitigation Plan (NHMP)	Wheeler County	Risk and Disaster Resilience Assessment																	

Eastern Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Baker County																			
Alert & Warning Plan	Baker County	Public Information and Warning																	
Continuity of Operations (COOP) Plan	Baker County	Continuity of Operations																	
Emergency Operations Plan (EOP)	Baker County	Operational Coordination																	
Energy Resilience Plan	Baker County	Infrastructure Systems																	
Grant County																			
Continuity of Operations (COOP) Plan	Grant County	Continuity of Operations																	
Emergency Operations Plan (EOP)	Grant County	Operational Coordination																	
Energy Resilience Plan	Grant County	Infrastructure Systems																	
Natural Hazard Mitigation Plan (NHMP)	Grant County	Risk and Disaster Resilience Assessment																	
Harney County			•																
Continuity of Operations (COOP) Plan	Harney County	Continuity of Operations																$\Box$	
Energy Resilience Plan	Harney County	Infrastructure Systems																	
Natural Hazard Mitigation Plan (Includes Malheur & Lake Co plans)	Harney County	Risk and Disaster Resilience Assessment																	
Recovery Plan	Harney County	Community Resilience																	
Malheur County				•	•					·	·		٠						
Energy Resilience Plan	Malheur County	Infrastructure Systems																$\top$	
Morrow County		<u> </u>																	
Continuity of Operations (COOP) Plan	Morrow County	Continuity of Operations																$\top$	
Emergency Operations Plan (EOP)	Morrow County	Operational Coordination																	
Umatilla County	,	<u>,                                    </u>																	
Communiy Wildfire Protection Plan (CWPP)	Umatilla County	Fire Management and Suppression		T														Т	
Continuity of Operations (COOP) Plan	Umatilla County	Continuity of Operations																	
Emergency Operations Plan (EOP)	Umatilla County	Operational Coordination																	
Shelter Plan	Umatilla County	Mass Care Services																	
Union County			•																
Emergency Operations Plan (EOP)	Union County	Operational Coordination																$\Box$	
Energy Resilience Plan	Union County	Infrastructure Systems																	٦
Mass Care & Sheltering Plan	Union County	Mass Care Services																	٦
Continuity of Operations (COOP) Plan	Union County	Continuity of Operations																	$\Box$
Wallowa County																			
Emergency Operations Plan (EOP)	Wallowa County	Operational Coordination																T	

State of Oregon Departments	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Oregon Department of Consumer and	Business Services																		
Agency Activation Plan	DCBS	Planning																	
Agency PACE Communications Plan	DCBS	Operational Communications																	
Continuity of Operations (COOP) Plan	DCBS	Continuity of Operations																	
Oregon Department of Corrections																			
Continuity of Communications Plan	ODOC	Continuity of Operations																	╗
Continuity of Operations Plan (COOP)	ODOC	Continuity of Operations																	
Evacuation Plan-Statewide Prisons	ODOC	Operational Coordination																	╗
Mass Care and Triage	ODOC	Mass Care Services																	コ
Resource Management and IAP (tactical																			コ
resources/equipment inventories)	ODOC	Logistics and Supply Chain Management																	
Oregon Department of Emergency Mar	nagement	•																	
Aux Communications - Spectrum Plan	OEM	Operational Communications															П	$\Box$	$\neg$
Business Preparedness Checklist	OEM	Community Resilience																	
CEMP - Volume 2: Preparedness Plan	OEM	Planning																	
CERT Handbook	OEM	Community Resilience																	
Community Lifelines Reporting Tool	OEM	Planning																	
Community Outreach and Events Plan	OEM	Community Resilience																	
Continuity of Operations Plan (COOP)	OEM	Continuity of Operations																	
COOP Best Practice Plan	OEM	Continuity of Operations																	
Drought Local Planning Guidance	OEM	Planning																	
ECC Logistics Response Plan	OEM	Logistics and Supply Chain Management																	
ECC Training and Exercise Plan	OEM	Operational Coordination																	
Emergency Management GIS Annual Report	OEM	Intelligence and Information Sharing																	
Emergency Operations Center Management	OEM	Operational Coordination																	
Support Team - Plan, SOG, and SQS Taskbook		Operational Coordination																	
ESF 5: ECC Planning Coordination Section SOGs	OEM	Planning																	
and Handbook																		_	
ESF Lead\Support Procedure Templates	OEM	Planning																	_
Finance & Administration Section Plan	OEM	Planning																_	
Homeland Security Strategy Update	OEM	Planning																_	
Integrated Preparedness Plan (IPP)	OEM	Planning																$\rightarrow$	_
Maturity Model	OEM	Planning																	
Maturity Model Report	OEM	Planning																	
OEM Agency Logistics Program Plan Update	OEM	Logistics and Supply Chain Management																	
OEM ECC Aux Comm Operations Plan	OEM	Operational Communications																	
OEM GIS AAR Template Development	OEM	Intelligence and Information Sharing																	_
OEM GIS Strategy	OEM	Planning																	_
OEM State of the State Report	OEM	Planning				$\vdash$												_	4
OEM Training Plan Update	OEM	Planning																	$\dashv$
OERS Transition Plan	OEM	Operational Coordination															_		
OR-Alert Statewide Guidance	OEM	Public Information and Warning															4		
Oregon Disaster Recovery Plan Base Plan Update	ОЕМ	Planning																	

State of Oregon Departments	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Oregon Disaster Recovery Plan SRF #1 Annex Update	OEM	Planning																	
Oregon Disaster Recovery Plan SRF #2 Annex Update	ОЕМ	Economic Recovery																	
Oregon Disaster Recovery Plan SRF #3 Annex Update	ОЕМ	Health and Social Services																	
Oregon Disaster Recovery Plan SRF #4 Annex Update	ОЕМ	Health and Social Services																	
Oregon Disaster Recovery Plan SRF #5 Annex Update	ОЕМ	Housing																	
Oregon Disaster Recovery Plan SRF #6 Annex Update	ОЕМ	Infrastructure Systems																	
Oregon Disaster Recovery Plan SRF #7 Annex Update	OEM	Natural and Cultural Resources																	
OR-SQS Guidance Update	OEM	Operational Coordination																	
Recovery Plan - Individual Assistance (IA)	OEM	Community Resilience																	
RiskMAP: Risk Mapping, Assessment, Planning	OEM	Planning																	
Special Event Plan: Election	OEM	Planning																	
Special Event Plan: World Cup	OEM	Operational Coordination																	
Staging Base & Stockpile Plan	OEM	Logistics and Supply Chain Management																	
State Debris Management Plan	OEM	Infrastructure Systems																	
State Disaster Recovery Plan	OEM	Operational Coordination																	
State EOP Base Plan Update	OEM	Operational Coordination																	
State EOP ESF 07 Resource Support Annex Update	ОЕМ	Operational Coordination																	
State EOP ESF 15 Public Information Annex Update	ОЕМ	Public Information and Warning																	
State EOP Evacuation Annex Update	OEM	Critical Transportation																	
State EOP Private Sector Relations Annex Update	ОЕМ	Logistics and Supply Chain Management																	
State EOP Tribal Relations Annex Update	OEM	Planning																	
State Natural Hazard Mitigation Plan	OEM	Risk and Disaster Resilience Assessment																	
Statewide Communication Interoperability Plan	OEM	Operational Communications																	
Statewide Continutiy of Communications Plan	OEM	Continuity of Operations																	
Oregon Department of Energy			•								•								
Fuel Management Plan	ODOE	Logistics and Supply Chain Management																	
Oregon Energy Security Plan	ODOE	Infrastructure Systems																	
Oregon Fuel Action Plan	ODOE	Logistics and Supply Chain Management																	
PNW regional fuel plan	ODOE	Logistics and Supply Chain Management																	
Oregon Department of Environmental	•																		
Continuity of Operations (COOP) Plan	DEQ	Continuity of Operations																	
IT Disaster Recovery Plan	DEQ	Continuity of Operations																	
State Debris Management Plan	DEQ	Infrastructure Systems																	Ш

State of Oregon Departments	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Oregon Department of Forestry																			
Continuity of Operations (COOP) Plan	ODF	Continuity of Operations																	
Incident Management Team Manual Series	ODF	Operational Coordination																	
<b>Oregon Department of Human Service</b>	s	· ·														·			
Continuity of Operations (COOP) Plan	ODHS	Continuity of Operations															$\top$	$\Box$	
State Emergency Repatiration Plan	ODHS	Mass Care Services																	
State EOP ESF 6 Mass Care Annex Update	ODHS	Operational Coordination																	
Oregon Department of the State Fire N	/larshal	· ·																	
State Fire Mobilization Plan	OSFM	Fire Management and Suppression																	$\neg$
<b>Oregon Department of Transportation</b>							•							•					
Cascadia Subduction Zone Annex	ODOT	Operational Coordination															$\neg$	$\top$	
Emergency Operations Plan (EOP)	ODOT	Operational Coordination																	
NW Regional Contingency Plan	ODOT	Critical Transportation																	
State Debris Management Plan	ODOT	Infrastructure Systems																	
Oregon Health Authority																			
Centralized Hospital Emergency Response	ОНА	Public Health, Healthcare, and EMS																$\Box$	
Continuity of Operations (COOP) Plan	ОНА	Continuity of Operations																	
Emergency Operations Plan Standard Operating																			
Procedure Attachment K: FATALITY	ОНА	Fatality Management Services																	
MANAGEMENT																			
ESF 8 Supports to ESF 6 Functional Annex	OHA	Operational Coordination																	
Hazard and Risk Assessment	OHA	Risk and Disaster Resilience Assessment																	
High-Impact Pathogen Response Plan	OHA	Public Health, Healthcare, and EMS																	
OHA Medical Shelter Operations CONOPS	OHA	Public Health, Healthcare, and EMS																	
Oregon Crisis Care Guidance	OHA	Public Health, Healthcare, and EMS																	
Pandemic plan	OHA	Public Health, Healthcare, and EMS																	
Patient Movement Plan All Hazards Plan	ОНА	Public Health, Healthcare, and EMS																	
Public Information Risk Communications	ОНА	Public Information and Warning															$\rightarrow$	_	
SA G. Emergency Repatriation	ОНА	Public Health, Healthcare, and EMS															$\rightarrow$	_	
SERVOR ORS431A.015 Trigger Thresholds	ОНА	Public Health, Healthcare, and EMS															$\rightarrow$	_	
State of Oregon ESF 8 Prescripted Mission Playbook	ОНА	Public Health, Healthcare, and EMS																	
Strategic Planning for 2024-2029	OHA	Planning																	
Surge capacity plans for LRN laboratories	OHA	Public Health, Healthcare, and EMS																	
Threat Response Guide	OHA	Operational Coordination																	
Oregon Judicial Department																			
Continuity of Operations (COOP) Plan	OJD	Continuity of Operations																	
Critical Incident Communication (All Hazards)	OJD	Operational Communications																	
Oregon Courts Evacuation Plans	OJD	Operational Coordination																	
Oregon Courts Security and Emergency	OJD	Operational Coordination																	
Preparedness Plan	010	Operational coordination																	Ш

State of Oregon Departments	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Oregon Military Department																			
All Hazards Support Plan	OMD	Operational Coordination																	
Continuity of Operations (COOP) Plan	OMD	Continuity of Operations																	
Homeland Defense / Security Mission Planning	OMD	Security, Protection, and Law Enforcement																	
OPLAN Smokey	OMD	Fire Management and Suppression																	
Oregon Parks and Recreation Departme	ent																		
Continuity of Operations (COOP) Plan	OPRD	Continuity of Operations																	
Emergency Response Plan	OPRD	Operational Coordination																	
Oregon Public Utility Commission																			
Agency Internal Emergency Response Procedures Updates	OPUC	Operational Coordination																	
Agency Internal Emergency Response Procedures Updates	OPUC	Planning																	
Continuity of Operations (COOP) Plan	OPUC	Continuity of Operations																	
Oregon Energy Security Plan	OPUC	Infrastructure Systems																	
State Comprehensive Emergency Management Plan - Volume 2 Preparedness Plan ESF 12 Annex Update for Electricity and Natural Gas	OPUC	Infrastructure Systems																	
State Comprehensive Emergency Management Plan - Volume 2 Preparedness Plan ESF 2 Annex Update for Communications	ОРИС	Operational Communications																	
State Disaster Recovery Plan Annex Update RSF 6 Infrastructure Systems	OPUC	Infrastructure Systems																	
State Natural Hazard Mitigation Plan Update	OPUC	Risk and Disaster Resilience Assessment																	
Wildfire Mitigation Plan (Idaho Power Docket No. UM 2209)	OPUC	Fire Management and Suppression																	
Wildfire Mitigation Plan (Pacific Power Docket No. UM 2207)	OPUC	Fire Management and Suppression																	
Wildfire Mitigation Plan (Portland General Electric Docket No. UM 2208)	OPUC	Fire Management and Suppression																	

Equipment																		
Federally Recognized Tribes of Oregon	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct '25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27 Jul-Dec'27
Confederated Tribes of Siletz Indians																		
Fuel Trailer	CTSI	Critical Transportation																
Confederated Tribes of the Coos, Lowe	r Umpqua, and Siusla	w Indians																
Amatuer Radio Antenna Tower Install at EOC	CTCLUSI	Operational Communications																
Emergency generator / CB/NB Waterboard Water Tank	CTCLUSI	Infrastructure Systems																
Emergency Management Vehicle	CTCLUSI	Operational Coordination																
Handheld Radios for Emergency COMS	CTCLUSI	Operational Communications																
Mobile Generator auto transfer switch	CTCLUSI	Infrastructure Systems																
NARCAN go kits in all Tribal Govt Vehicles	CTCLUSI	Public Health, Healthcare, and EMS																
NARCAN stations at all Tribal Govt Building	CTCLUSI	Public Health, Healthcare, and EMS																
Replacing radio components and antenna at Florence site	CTCLUSI	Operational Communications																
Confederated Tribes of the Umatilla Inc	dian Reservation																	
Mobile Command Vehicle	CTUIR	Operational Communications																
Confederated Tribes of Warm Springs																		
Generator, trailer mounted	CT of Warm Springs	Security, Protection, and Law Enforcement																
Coquille Indian Tribe																		
Backup Solar Chargers for Fuel Tanker Pumps	Coquille Indian Tribe	Infrastructure Systems																
Water Purification Filters	Coquille Indian Tribe	Mass Care Services																
Cow Creek Band of Umpqua Tribe of In-	dians																	
Expansion of Emergency communication cap	Cow Creek	Operational Communications																
Type VI engine	Cow Creek	Fire Management and Suppression																

Northwest Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	lan-Mar'27	Apr-Jun'27	Jul-Dec'27
			-	Ā	Š	0	Ž	D	ň	Ŧ	Σ	A	Σ	۲	Ä	Oct	Jan	Apr.	ᄒ
Clatsop County																			
108 kW Generator	Knappa School District	Operational Coordination														$\Box$	$\top$	$\top$	٦
Lincoln County			•							•		•	·	·	•				
Fuel Trailer	City of Newport	Critical Transportation														$\neg$	$\top$	$\top$	٦
High Axle Water Rescue	Lincoln County	Mass Search and Rescue Operations																	
Tillamook County										•		•							
120V 3KW / 240V 6KW off grid power station	Tillamook County	Community Resilience														$\Box$	$\top$	$\top$	┪
Portland Metro Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Clackamas County	-		*							•	-	•	•	•	•				
Air Unit Augmented Reality Mapping Sytsem (in aircraft)	Clackamas County	Security, Protection, and Law Enforcement																	
Citizen Corps equipment, various	Clackamas County	Community Resilience																	
Clackamas Air Support Thermal Camera	Clackamas County	Screening, Search, and Detection																	
10-passenger vehicle	Clackamas Fire District	Fire Management and Suppression																	
Columbia County																			
High Axle rescue vehicle	Columbia County	Mass Search and Rescue Operations																	
Wheeled Utility Terrain Vehicle	Columbia County	Operational Coordination																	
Compact Rapid Deployable Cell Tower	Scappoose Fire District	Operational Communications																	
Heavy Lift Airbags	Scappoose Fire District	Mass Search and Rescue Operations																	
Multnomah County																			
Fuel trailer	City of Gresham	Operational Coordination																	
Regional rescue vehicle	City of Gresham	Security, Protection, and Law Enforcement																	
Citizen Corps equipment, various	City of Portland	Community Resilience																	
Mesh network installation	City of Portland	Operational Communications																	
Metro Explosive Disposal Unit robot modernization	City of Portland	Interdiction and Disruption																	
Social Vulnerability Data: Language Mapping & Disaster Specific Tools	Metro	Planning																	
Morgue trailer	Multnomah County	Fatality Management Services																	٦
Washington County																			
Hydralic rescue complement	City of Hillsboro	Mass Search and Rescue Operations																	
108 kW generator	City of Tualatin	Operational Coordination																	I
Portable Lighting	City of Tualatin	Security, Protection, and Law Enforcement																	
Citizen Corps equipment, various	Washington County	Community Resilience																	_
Snowcat	Washington County	Operational Communications																	1

Willamette Valley Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Benton County																			
Emergency Operation Center	Benton County	Operational Coordination																	
Interoperable Fixed Radio Solutions and		Operational Communications																	
Infrastructure	Benton County	Operational Communications																	
Teams EOC	Benton County	Operational Coordination																	
Genasys Software	City of Corvallis	Public Information and Warning																	
Ladris Software	City of Corvallis	Operational Coordination																	
Lane County																			
Mobile Water Tanker	Lane County	Infrastructure Systems																	
Linn County																			
Mobile Command Trailer	Linn County	Operational Coordination																	
Mobile Communications Trailer	Linn County	Operational Communications																	
Rescue Argo	Linn County	Mass Search and Rescue Operations																	
Marion County																			
Compact Rapid Deployable Cell Tower	Marion County	Operational Communications																	
Fuel Transportation	Marion County	Critical Transportation																	
Generator	Marion County	Public Health, Healthcare, and EMS																	
Hydraulic Rescue Complement	Marion County	Mass Search and Rescue Operations																	

Southwest Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27 Jul-Dec'27
Coos County																		
EOC Computer and Cell Phone Updates	Coos County	Operational Communications																
SPIRE Equipment Inventory and Validation	Coos County	Logistics and Supply Chain Management																
Curry County												•						
EOC Computer and Cell Phone Updates	Coos County	Operational Communications																
SPIRE Equipment Inventory and Validation	Coos County	Logistics and Supply Chain Management																
Douglas County	,	11,7																
Hydraulic Rescue Compliment	Douglas County	Mass Search and Rescue Operations															Т	
Low water rescue boat	Douglas County	Mass Search and Rescue Operations																
River Flood Beach Ocean Rescue Remote control rescue craft 14x14x50 IN,	Douglas County	Mass Search and Rescue Operations																
Alternate (mobile) 911 Trailer	Douglas County	Operational Communications																_
EOC Smart boards	Douglas County	Operational Coordination																+
Equipment for EOC (if we build one)	Douglas County	Operational Coordination																
Find or develop equipment inventory platform	Douglas County	Logistics and Supply Chain Management																
Portable Satellite communications unit (Star Link)	Douglas County	Operational Communications																
PPE and Evacuation Equip for SAR supported evac missions, logging of contacts	Douglas County	Mass Search and Rescue Operations																
Radio cache	Douglas County	Operational Communications																
Sandbagging Machine	Douglas County	Logistics and Supply Chain Management																
Shelter Support Trailer - or - Crisis Negotiations/Crisis Response Mobile Unit	Douglas County	Mass Care Services																
Water Purification Trailer	Douglas County	Health and Social Services																
Fuel Trailer		Critical Transportation																
Jackson County		·							•									
Hydraulic Rescue Compliment	City of Jacksonville	Mass Search and Rescue Operations																
Fuel Trailer	City of Medford	Mass Care Services																
Water Purification Trailer	City of Medford	Environmental Response/Health and Safety																
Portable lighting	City of Phoenix	Security, Protection, and Law Enforcement																
Equipment for EOC	Jackson County	Operational Coordination																
Portable Satellite communications unit (Star Link)	Jackson County	Operational Communications																
Procure and develop operational coordination platform	Jackson County	Planning												`				
Radio cache	Jackson County	Operational Communications																
Shelter Support Trailer	Jackson County	Mass Care Services							İ									
Josephine County	,																	
River Flood Beach Ocean Rescue Remote control	City of Grants Pass	Mass Search and Rescue Operations													T			$\top$
rescue craft 14x14x50 IN, Command Vehicle with SAR support capability	Josephine County	Operational Coordination												-		+		+-
Support Vehicle with up to 27k towing capacity	Josephine County	Operational Coordination														+		+-
Support vehicle with up to 27k towing capacity	Josephine County	Operational Coordination		ш														

Cascades Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr 26	May'26 Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Deschutes County																		
Crowd Control Gear	City of Bend	On-scene Security, Protection, Law Enforcement																
EOC Communications	City of Bend	Operational Communications																
First Responder PPE Ballistic Helmets	Redmond Fire & Rescue	Interdiction and Disruption																
First Responder PPE Ballistic Helmets	Alfalfa Fire District	Interdiction and Disruption																
First Responder PPE Ballistic Helmets	Sunriver Fire Department	Interdiction and Disruption																
First Responder PPE Ballistic Helmets	Cloverdale RFPD	Interdiction and Disruption																
First Responder PPE Ballistic Helmets	Black Butte Ranch RFPD	Interdiction and Disruption																
First Responder PPE Ballistic Helmets	Crooked River Ranch RFPD	Interdiction and Disruption																
First Responder PPE Ballistic Helmets	Sisters/Camp Sherman RFPD	Interdiction and Disruption																
First Responder PPE Ballistic Helmets	La Pine RFPD	Interdiction and Disruption																
Hood River County																		
Countywide Radio System	Hood River County	Operational Communications																$\neg$
Portable Lighting	Hood River County	Security, Protection, and Law Enforcement																
Snow Cat	Hood River County	Mass Search and Rescue Operations																
Perimeter Mapping	Hood River County	Situational Assessment																
Jefferson County																<u> </u>		
Replacement Portable Fire Radios	Jefferson County	Operational Communications															$\neg$	
Sheriff Office Thermal Imaging Initiative	Jefferson County	Screen, Search and Detection																
Klamath County										•			_			<u> </u>		
High Axle Rescue Vehicle	Central Cascades Fire & EMS	Mass Search and Rescue Operations															T	
Lake County																		
Generators	Lake County	Infrastructure Systems																
Wasco County						•					•	•	•					
NORTAC ICOR MINI Caliber Initiative	Wasco County	On-scene Security, Protection, Law Enforcement																
Tactical Command Vehicle	Wasco County	Operational Communications																٦
Unmanned Aircraft	Wasco County	On-scene Security, Protection, Law Enforcement																
Perimeter Mapping	Wasco County	Situational Assessment																٦
Wheeler County																		
Portable LPR and Night Vision	Wheeler County	Intelligence and Information Sharing															$\Box$	

Eastern Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec 27
Baker County																			
Mobile Command Trailer	Baker County	Operational Coordination																	
Repeaters	Baker County	Operational Communications																	
Grant County																			
Security Cameras and Monitoring System for Courthouse	Grant County	Access Control and Identity Verification																	
Security Cameras at Parole and Probation Office Building	Grant County	Access Control and Identity Verification																	
Security System for Courthouse	Grant County	Physical Protective Measures																	
Harney County																			
CBRNE gas detection equipment	City of Burns	Security, Protection, and Law Enforcement																	7
Data servers	City of Burns	Intelligence and Information Sharing																	
Ballistic Resistant Window Film at Burns Police Department building	Harney County	Physical Protective Measures																	
Malheur County			•						•				•	•	•				
Mahogany repeater site upgrades	Malheur County	Operational Communications															$\neg$	$\Box$	7
Mobile Command Trailer	Malheur County	Operational Coordination																	
Physical security measures at courthouse	Malheur County	Physical Protective Measures																	
Updated P25 microwave radio system between Nyssa and Ontario	Malheur County	Operational Communications																	
Morrow County			•		-				•					•					
Security cameras, badged access	Morrow County	Access Control and Identity Verification					1	T								T	$\neg$	$\overline{}$	-
Security gate	Morrow County	Physical Protective Measures															$\neg \dagger$		1
Umatilla County		7							1				1			<u> </u>			
Multi passenger utility vehicle	Security, Protection, and Law Enforcement	Security, Protection, and Law Enforcement																T	
Snow Cat	Mass Search and Rescue Operations	Mass Search and Rescue Operations																	
Union County																			
Multiband Interoperable Radios	Union County	Operational Communications																	
State of Oregon Departments	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec 27
<b>Oregon Department of Environmental</b>	Quality																		
Low Earth Orbit Satellite Equipment	DEQ	Operational Communications																	1
Oregon Health Authority																			
Hospital Administrative Radio System	ОНА	Operational Communications																一	4
osp.car / tallilliotrative italio system	10	operational communications		1															

Training																			
Federally Recognized Tribes of Oregon	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Confederated Tribes of the Coos, Lowe	r Umpqua, and Siusla	w Indians								-									
Active Shooter	CTCLUSI	Operational Coordination																	
Clinic Emergencies	CTCLUSI	Public Health, Healthcare, and EMS																	
Evacuation Training / Fire (Coos Bay)	CTCLUSI	Operational Coordination																	
Evacuation Training / Fire (Eugene)	CTCLUSI	Operational Coordination																	
Evacuation Training / Fire (Florence)	CTCLUSI	Operational Coordination																	
Oregon ShakeOut	CTCLUSI	Community Resilience																	
Cow Creek Band of Umpqua Tribe of In-	dians																		
Tribal EOC ICS Position Training	Cow Creek	Operational Coordination																T	_
Northwest Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Clatsop County																			
G0191: Emergency Operations Center/Incident Command System Interface	Clatsop County	Operational Coordination																	
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)	Clatsop County	Operational Coordination																	
G2300: Intermediate Emergency Operations Center Functions	Clatsop County	Operational Coordination																	
Tillamook County																			
G0191: Emergency Operations Center/Incident Command System Interface	Tillamook County	Operational Coordination																	
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)	Tillamook County	Operational Coordination																	
G2302: Emergency Operations Center Leaders Skillset Course	Tillamook County	Operational Coordination																	
G2304: Emergency Operations Center Planning Skillset Course	Tillamook County	Planning																	
G2306: Emergency Operations Center Resources Support Skillset Course	Tillamook County	Operational Coordination																	
G2308: Emergency Operations Center Operations and Situational Awareness Skillset Course	Tillamook County	Operational Coordination																	
Yamhill County																			
PER-353: Active Shooter Incident Management (ASIM) with Complex Incidents	Yamhill County	Security, Protection, and Law Enforcement																	

Portland Metro Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-100-101
Clackamas County																			
ATC 20: Postearthquake Safety Evaluation of Buildings	Clackamas County	Operational Coordination																	
ATC 45: Safety Evaluation of Buildings after Windstorms and Floods	Clackamas County	Operational Coordination																	
AuxComm and Ham Radio Training	Clackamas County	Operational Communications																	
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Clackamas County	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Clackamas County	Operational Coordination																	
G2302: Emergency Operations Center Leaders Skillset Course	Clackamas County	Operational Coordination																	
G2304: Emergency Operations Center Planning Skillset Course	Clackamas County	Planning																	
G2306: Emergency Operations Center Resources Support Skillset Course	Clackamas County	Operational Coordination																	
G2308: Emergency Operations Center Operations and Situational Awareness Skillset Course	Clackamas County	Operational Coordination																	
L0388: Advanced Public Information Officer (PIO)	Clackamas County	Public Information and Warning																	
L0950: NIMS ICS All-Hazard Incident Commander Course	Clackamas County	Operational Coordination																	
L0954: NIMS ICS All-Hazards Safety Officer Course <sup>®</sup>	Clackamas County	Operational Coordination																	
L0956: NIMS ICS All-Hazards Liaison Officer Course <sup>®</sup>	Clackamas County	Operational Coordination																	
L0958: NIMS ICS All-Hazards Operations Section Chief Course	Clackamas County	Operational Coordination																	
L0962: NIMS ICS All-Hazards Planning Section Chief Course	Clackamas County	Planning																	
L0967: NIMS ICS All-Hazards Logistics Section Chief Course	Clackamas County	Logistics and Supply Chain Management																	
L0973: NIMS ICS All-Hazards Finance/Administration Section Chief Course	Clackamas County	Operational Coordination																	
Veoci Training	Clackamas County	Continuity of Operations																	1
O0305: Type 3 All-Hazards Incident Management Team Training	TVF&R	Operational Coordination																	

Portland Metro Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Multnomah County																			
G0191: Emergency Operations Center/Incident Command System Interface	City of Portland	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	City of Portland	Operational Coordination																	
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)	City of Portland	Operational Coordination																	
NETCamp	City of Portland	Community Resilience																	
G0428: Community Emergency Response Team (CERT) Train-the-Trainer	Multnomah County	Community Resilience																	
G2300: Intermediate Emergency Operations Center Functions	Multnomah County	Operational Coordination																	
L0388: Advanced Public Information Officer (PIO)	Multnomah County	Public Information and Warning																	
L0950: NIMS ICS All-Hazard Incident Commander Course	Multnomah County	Operational Coordination																	
L0952: NIMS ICS All-Hazards Public Information Officer Course	Multnomah County	Public Information and Warning																	
L0956: NIMS ICS All-Hazards Liaison Officer Course <sup>2</sup>	Multnomah County	Operational Coordination																	
L0962: NIMS ICS All-Hazards Planning Section Chief Course	Multnomah County	Planning																	
L0969: NIMS ICS All-Hazards Communications Unit Leader <sup>®</sup>	Multnomah County	Operational Coordination																	
O0305: Type 3 All-Hazards Incident Management Team Training	Multnomah County	Operational Coordination																	
BPAC (TSA instructed Bombing Prevention Awareness Course)	Port of Portland	Screening, Search, and Detection																	
Evacuation Assistance Training	Port of Portland	Security, Protection, and Law Enforcement																	
G0191: Emergency Operations Center/Incident Command System Interface	Port of Portland	Operational Coordination																	
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Port of Portland	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Port of Portland	Operational Coordination																	
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)	Port of Portland	Operational Coordination																	
G2300: Intermediate Emergency Operations Center Functions	Port of Portland	Operational Coordination																	
MGT-346: Emergency Operations Center (EOC) Operations and Planning for All-Hazards Events	Port of Portland	Operational Coordination																	

Portland Metro Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Washington County																			
Everbridge	City of Beaverton	Operational Communications																$\top$	П
WebEOC Training	City of Beaverton	Operational Communications																	
Everbridge	City of Sherwood	Operational Communications																	
EOP Orientation/EOC Orientation	Clean Water Svcs	Operational Coordination																	
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Clean Water Svcs	Operational Coordination																	
O0305: Type 3 All-Hazards Incident Management Team Training	TVF&R	Operational Coordination																	
ACES Basic for auxiliary communicators	Washington	Operational Communications																	
EOC Orientation Course / WebEOC Basics	Washington	Operational Coordination																	
Mass Care Branch Orientation	Washington	Mass Care Services																	
Willamette Valley Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Benton County															-				
Benton County Emergency Management	Benton County	Operational Coordination																	
Volunteer Corp	•																		
CERT Basic Academy	Benton County	Community Resilience																	
G0191: Emergency Operations Center/Incident Command System Interface	Benton County	Operational Coordination																	
G0428: Community Emergency Response Team (CERT) Train-the-Trainer	Benton County	Community Resilience																	
IS-100, 200, 700, 800	Benton County	Operational Coordination																	
L0962: NIMS ICS All-Hazards Planning Section Chief Course	Benton County	Planning																	
O0305: Type 3 All-Hazards Incident Management Team Training	Benton County	Operational Coordination																	
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Benton County	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Benton County	Operational Coordination																	
Lane County																			
Cascadia 101 for Public Employees	Lane County	Community Resilience																	
Continuity of Operations (BOLD)	Lane County	Continuity of Operations											$\neg$	7					ヿ
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Lane County	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Lane County	Operational Coordination																	
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)	Lane County	Operational Coordination																	
Lane Alerts/Everbridge Training	Lane County	Public Information and Warning																	

Willamette Valley Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27 Jul-Dec'27
Linn County																		
Adult Search & Rescue Academy	Linn County	Operational Coordination																
EOC/Everbridge Training	Linn County	Operational Coordination																
IS-100/700	Linn County	Operational Coordination																
OR Sherriffs Association IMT Training	Linn County	Operational Coordination																
Position Specific ICS Course	Linn County	Operational Coordination																
Youth Search & Rescue Academy	Linn County	Operational Coordination																
Marion County																		
G0191: Emergency Operations Center/Incident Command System Interface	Marion County	Operational Coordination																T
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Marion County	Operational Coordination																
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Marion County	Operational Coordination																
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)	Marion County	Operational Coordination																
PER-375: Surviving an Active Shooter: Run. Hide. Fight.	Marion County	Environmental Response/Health and Safety																
Polk County																		
G0142: Situational Awareness	Polk County	Operational Coordination																
G0205: Recovery From Disaster: Local Community Roles	Polk County	Planning																
G0288: Local Volunteer and Donations Management	Polk County	Logistics and Supply Chain Management																
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Polk County	Operational Coordination																
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)	Polk County	Operational Coordination																

Southwest Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Coos & Curry County																			
CISA All-Hazards Communications Technian (COMT)	Coos & Curry County	Operational Communications																	
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Coos & Curry County	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Coos & Curry County	Operational Coordination																	
G2300: Intermediate Emergency Operations Center Functions	Coos & Curry County	Operational Coordination																	
G2302: Emergency Operations Center Leaders Skillset Course	Coos & Curry County	Operational Coordination																	
G2308: Emergency Operations Center Operations and Situational Awareness Skillset Course	Coos & Curry County	Operational Coordination																	
PER-375: Surviving an Active Shooter: Run. Hide. Fight.	Coos & Curry County	Operational Coordination																	
Douglas County																			
Evacuations from Detention Facilities Training Self developed	Douglas County	Planning																	
G2300: Intermediate Emergency Operations Center Functions	Douglas County	Operational Coordination																	
G2302: Emergency Operations Center Leaders Skillset Course	Douglas County	Operational Coordination																	
G2308: Emergency Operations Center Operations and Situational Awareness Skillset Course	Douglas County	Operational Coordination																	
Genasys Training	Douglas County	Operational Coordination																	
HAM Radio Proficiency Training	Douglas County	Operational Communications																	
Rainwater Harvesting outreach training	Douglas County	Community Resilience																	
Tsunamis EVAC Training	Douglas County	Public Information and Warning																	
Virtual COAD activity Tracker	Douglas County	Operational Coordination																	
Jackson County																			
G0191: Emergency Operations Center/Incident Command System Interface	Jackson County	Operational Coordination																	
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Jackson County	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Jackson County	Operational Coordination																	
G2300: Intermediate Emergency Operations Center Functions	Jackson County	Operational Coordination																	
MGT-312: Senior Officials Workshop for All-Hazard Preparedness	Jackson County	Planning																	

Cascades Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Crook County																			
CERT Basic Academy	Crook County	Community Resilience																	
Deschutes County																			
Evacuation Training	Deschutes County	Security, Protection, and Law Enforcement																	
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Deschutes County	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Deschutes County	Operational Coordination																	
G2302: Emergency Operations Center Leaders Skillset Course	Deschutes County	Operational Coordination																	
G2304: Emergency Operations Center Planning Skillset Course	Deschutes County	Planning																	
G2306: Emergency Operations Center Resources Support Skillset Course	Deschutes County	Operational Coordination																	
G2308: Emergency Operations Center Operations and Situational Awareness Skillset Course	Deschutes County	Operational Coordination																	
L0146: Homeland Security Exercise and Evaluation Program Training Course	Deschutes County	Threat and Hazard Identification																	
L0964: NIMS ICS All-Hazards Situation Unit Leader Course <sup>12</sup>	Deschutes County	Situational Assessment																	
L0965: NIMS ICS All-Hazards Resources and Demobilization Unit Leaders Course	Deschutes County	Planning																	
Hood River County																	•		
Basic ICS Series (IS-100, 200, 700, 800)	Hood River County	Operational Coordination																	
G0191: Emergency Operations Center/Incident Command System Interface	Hood River County	Operational Coordination																	
G0402: National Incident Management System Overview for Senior Officials	Hood River County	Operational Coordination																	
L0105: Public Information Basics	Hood River County	Public Information and Warning																	
Jefferson County																			
CERT Basic Academy	Crook County	Community Resilience																	
Klamath County																			
L0101: Foundations of Emergency Management	Klamath County	Operational Coordination																	
L0102: Science of Disaster	Klamath County	Threat and Hazard Identification																	
L0103: Planning: Emergency Operations	Klamath County	Planning																	
L0105: Public Information Basics	Klamath County	Public Information and Warning																$\perp \downarrow$	
L0146: Homeland Security Exercise and Evaluation Program Training Course	Klamath County	Threat and Hazard Identification																	
Wasco County																			
CERT Basic Academy	Wasco County	Community Resilience																	
G0205: Recovery From Disaster: Local Community Roles	Wasco County	Planning																	
PER-334: Disaster Preparedness and Survival: A Guide for Individuals, Families, and Communities	Wasco County	Community Resilience																	

Eastern Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
All Eastern																			
L0101: Foundations of Emergency Management	All Eastern	Operational Coordination																	
L0102: Science of Disaster	All Eastern	Threat and Hazard Identification																	
L0958: NIMS ICS All-Hazards Operations Section Chief Course <sup>®</sup>	Baker, Morrow, Union	Operational Coordination																	
L0962: NIMS ICS All-Hazards Planning Section Chief Course	Baker, Morrow, Union	Planning																	
Baker County		•																	
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Baker County	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Baker County	Operational Coordination																	
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)	Baker County	Operational Coordination																	
MGT-418: Training Identification and Preparedness Planning (RTIPP)	Baker County	Planning																	
Grant County																			
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	Grant County	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	Grant County	Operational Coordination																	
Harney County	_															I			
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)	Harney County	Operational Coordination																	
G2302: Emergency Operations Center Leaders Skillset Course	Harney County	Operational Coordination																	
G2304: Emergency Operations Center Planning Skillset Course	Harney County	Planning																	
G2306: Emergency Operations Center Resources Support Skillset Course	Harney County	Operational Coordination																	
G2308: Emergency Operations Center Operations and Situational Awareness Skillset Course	Harney County	Operational Coordination																	
O0305: Type 3 All-Hazards Incident Management Team Training	Harney County	Operational Coordination																	
Union County																			
G2300: Intermediate Emergency Operations Center Functions	Union County	Operational Coordination																	
Managing Livestock in Disasters (RDPC)	Union County	Community Resilience																	
O0305: Type 3 All-Hazards Incident Management Team Training	Union County	Operational Coordination																	

State of Oregon Departments	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
<b>Oregon Department of Emergency Mar</b>	nagement																		
Alert Warning and Notification Training for EDO/SDO	ОЕМ	Public Information and Warning																	
All Hazards TERT Course	OEM	Operational Communications																	
Amateur Radio Technician Training	OEM	Operational Communications																	
AuxComm and Ham Radio Training	OEM	Operational Communications																	
Be 2 Weeks Ready Program Manager Trainings	OEM	Community Resilience																	
Budget Training	OEM	Planning																	
Capability Assessment Training	OEM	Situational Assessment																	
CISA All-Hazards Communications Technian (COMT)	ОЕМ	Operational Communications																	
CISA All-Hazards Incident Tactical Dispatcher (INTD)	ОЕМ	Operational Communications																	
Communications Asset Survey and Mapping Tool Administrator Bootcamp	OEM	Operational Communications																	
ECC Orientation Training	OEM	Planning																	
ESF 5 SOG Training	OEM	Operational Coordination																	
ESF Lead Training	OEM	Operational Coordination																	
Evacuation Solution Training	OEM	Planning																	
G0191: Emergency Operations Center/Incident Command System Interface	ОЕМ	Operational Coordination																	
G0205: Recovery From Disaster: Local Community Roles	ОЕМ	Planning																	
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	OEM	Operational Coordination																	
G0318: Natural Hazard Mitigation Planning Training	OEM	Planning																	
G0318: Natural Hazard Mitigation Planning Training	OEM	Planning																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	OEM	Operational Coordination																	
G0402: National Incident Management System Overview for Senior Officials (Executives, Elected, & Appointed)	ОЕМ	Operational Coordination																	
G2300: Intermediate Emergency Operations Center Functions	OEM	Operational Coordination																	
G2302: Emergency Operations Center Leaders Skillset Course	OEM	Operational Coordination																	
G2304: Emergency Operations Center Planning Skillset Course	OEM	Planning																	
G2306: Emergency Operations Center Resources Support Skillset Course	ОЕМ	Operational Coordination																	

State of Oregon Departments	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
G2308: Emergency Operations Center Operations and Situational Awareness Skillset Course	OEM	Operational Coordination																	
Grants Management Modernization Project Training (grants software)	OEM	Long-term Vulnerability Reduction																	
Impacted Elections SOG	OEM	Intelligence and Information Sharing																	
L0050: Exercise Control and Simulation	OEM	Planning						`											
L0101: Foundations of Emergency Management	OEM	Operational Coordination																	
L0102: Science for Disasters	OEM	Threat and Hazard Identification																	
L0103: Planning: Emergency Operations	OEM	Planning																	
L0105: Public Information Basics	OEM	Public Information and Warning																	
L0131: Exercise Evaluation and Improvement Planning	ОЕМ	Risk Management for Protection Programs and Activities																	
L0139: Exercise Design and Development	OEM	Planning																$\dashv$	-
L0139: Exercise besign and bevelopment  L0141: Instructional presentation skills course	OEM	Planning																$\dashv$	$\dashv$
L0146: Homeland Security Exercise and Evaluation Program Training Course		Threat and Hazard Identification																	
L0388: Advanced Public Information Officer (PIO)	OEM	Public Information and Warning																	
L0449: Incident Command System (ICS) Curricula Train-the-Trainer	OEM	Operational Coordination																	
L0705: Fundamentals of Grant Management	OEM	Long-term Vulnerability Reduction																-	
L0708: Procurement Under Grants	OEM	Long-term Vulnerability Reduction																_	
L0952: NIMS ICS All-Hazards Public Information Officer Course	OEM	Public Information and Warning																	
L0962: NIMS ICS All-Hazards Planning Section Chief Course	OEM	Planning																	
L0964: NIMS ICS All-Hazards Situation Unit Leader Course	OEM	Situational Assessment																	
L1301: Continuity Planning	OEM	Continuity of Operations																	1
L1302: Continuity of Operations Program Management	ОЕМ	Continuity of Operations																	
Legislative Training	OEM	Planning																	
Lifeline Reporting Training	OEM	Planning																	
MGT-347: Incident Command System (ICS) Forms Review	OEM	Operational Coordination																	
OEM Duty Officer Recurring Training	OEM	Planning	+															$\dashv$	1
OEM GIS Overview Training with																			
federal/state/local/tribal community	OEM	Situational Assessment																	
OEM GIS Overview Training with Private Sector	OEM	Situational Assessment																	
OneResponder Training	OEM	Planning																	
OpsCenter Training	OEM	Planning																	
Oregon Emergency Management 101	OEM	Planning																	_
Plain Language Training	OEM	Public Information and Warning																	$\Box$

State of Oregon Departments	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
RAPTOR Training	OEM	Situational Assessment													-		•		
Refresher Training on Technical	OEM	Public Information and Warning																	
Needs/Requirements for Alert/Warning GIS	OEM	Public information and warning																	
Refresher Training on Technical	OEM	Public Information and Warning																	
Needs/Requirements for Alert/Warning GIS		_																	_
Resource Prioritization Framework Training	OEM	Logistics and Supply Chain Management																_	
State 911 Program Overview - New & Emerging	OEM	Operational Communications																	
PSAP Leaders		·																	_
Wildfire and Winter Readiness Meetings	OEM	Planning																	
Oregon Department of Environmental	1																		
Q-Alert Everbridge Tests	DEQ	Public Information and Warning		Ш														4	
Oregon Department of Forestry																			
Incident Management Team Training	ODF	Operational Coordination																	
<b>Oregon Department of Human Service</b>	S																		
AWR-371-W: Pre Disaster Planning	ODHS	Mass Care Services																	
AWR-372-W: Post Disaster Planning for Housing		Housing																	
Recovery	ODHS	Housing																	
AWR-387-W: Executing Strategies to Rapidly		Housing																	
Rehabilitate Damaged Housing	ODHS	Housing																	
G0108: Community Mass Care and Emergency		Mass Care Services																	
Assistance	ODHS	Wids care services																	
G0191: Emergency Operations Center/Incident		Operational Coordination																	
Command System Interface	ODHS	operational desiration																	
G0300: ICS 300: Intermediate Incident Command	00.10	Operational Coordination																	
System for Expanding Incidents	ODHS	<u>'</u>														-			_
G0400: ICS 400: Advanced Incident Command	ODUC	Operational Coordination																	
System for Complex Incidents	ODHS															-		<del></del>	
IDEA (Immediate Post Disaster Emotional	ODHS	Community Resilience																	
Assistance (Joint ODHS OHA Program) L0146: Homeland Security Exercise and Evaluation																		$\dashv$	$\dashv$
Program Training Course	ODHS	Threat and Hazard Identification																	
L0964: NIMS ICS All-Hazards Situation Unit Leader	<b>+</b>																	-+	-
Course?	ODHS	Situational Assessment																	
L0965: NIMS ICS All-Hazards Resources and																		_	$\neg$
Demobilization Unit Leaders Course	ODHS	Planning																	
L0967: NIMS ICS All-Hazards Logistics Section Chie	f																		$\exists$
Course	ODHS	Logistics and Supply Chain Management																	
O0305: Type 3 All-Hazards Incident Management		Operational Countings in T														7		丁	丁
Team Training	ODHS	Operational Coordination																	
PER-389-W: Best Practices for Short Term & Long		Housing																	
Term Housing Construction	ODHS	Housing																	
PER-403-W: Addressing Needs of Disaster Victims		Housing							Ī						Ī				
thru Housing Programs	ODHS	11043116																	

State of Oregon Departments	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Oregon Department of the State Fire N	/larshal																		
Agency Operations Center Training	OSFM	Operational Coordination																	
Driver Training	OSFM	Fire Management and Suppression																	
HazMat Conference	OSFM	Environmental Response/Health and Safety																	
HazMat Tech Training	OSFM	Environmental Response/Health and Safety																	
Incident Management Team Training (Annually in March)	OSFM	Operational Coordination																	
Smoke Alarm Installation Training	OSFM	Community Resilience																	
State Emergency Response Commission Training	OSFM	Operational Coordination																	
State Fire Defense Board Training	OSFM	Fire Management and Suppression																	
Task Force Leader Training	OSFM	Fire Management and Suppression																	_
Oregon Health Authority																			
Basic Disaster Life Support	ОНА	Public Health, Healthcare, and EMS																	
De-escalation Strategies	ОНА	Public Health, Healthcare, and EMS																	
G0191: Emergency Operations Center/Incident Command System Interface	ОНА	Operational Coordination																	
MGT-439: TEEX Pediatrics in Disasters and Emergency Preparedness	ОНА	Mass Care Services																	
Patient Decon	ОНА	Mass Care Services																	
Shelter Operations	ОНА	Mass Care Services																	
Oregon Judicial Department																			
Judicial Security Training	OJD	Security, Protection, and Law Enforcement																	
MGT-312: Senior Officials Workshop for All- Hazards Preparedness	OID	Operational Coordination																	
Oregon Military Department																			
G0300: ICS 300: Intermediate Incident Command System for Expanding Incidents	OMD	Operational Coordination																	
G0400: ICS 400: Advanced Incident Command System for Complex Incidents	OMD	Operational Coordination																	
JOC Training Course (NORAD/NORTHCOM)	OMD	Operational Coordination																	
Joint Staff Training Course (NORAD/NORTHCOM)	OMD	Planning																	
Oregon Public Utility Commission	OWE	T. Commission								l l						l			
Clackamas River Emergency Action Plan Seminar	OPUC	Infrastructure Systems																	
Energy Critical Infrastructure Cyber and Physical																			
Threat Landscape and Mitigation Efforts Workshop	OPUC	Physical Protective Measures																	
Pelton-Round Butte Emergency Action Plan Seminar	OPUC	Infrastructure Systems																	
Wildfire Community Outreach Meetings	OPUC	Community Resilience																	
Wildfire Mitigation Plan Update Workshop	OPUC	Infrastructure Systems																	$\exists$
Willamette Falls Emergency Action Plan Seminar	OPUC	Infrastructure Systems																	
Winter Weather Pre-Season Electric Outage Response Coordination	OPUC	Operational Coordination																	

Exercise																		
Federally Recognized Tribes of Oregon	Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27 Jul-Dec'27
Confederated Tribes of the Coos, Lowe	r Umpqua, and Siusla	aw Indians																
EOC-EOC Communications	Tabletop	Operational Coordination																
EOC-EOC Communications	Drill	Operational Coordination																
Great ShakeOut	Drill	Community Resilience																
Whale Run OR Disaster Airlift Response	Functional	Supply Chain Integrity and Security																
Confederated Tribes of the Umatilla Inc	dian Reservation																	
Functional Exercise - Subject TBD	Functional	Operational Coordination																
Mass Care TTX	Tabletop	Mass Care Services																
Cow Creek Band of Umpqua Tribe of In	dians																	
Capability	Functional	Fire Management and Suppression																
Communication	Drill	Operational Communications																
Northwest Region	Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27 Jul-Dec'27
Clatsop County																		
Astoria Dam	Tabletop	Operational Coordination																
Hood-to-Coast Comm & Resources	Functional	Operational Coordination																
EOC Exercise (Cascadia +21)	Functional	Operational Coordination																
Lincoln County																		
CWPP-Wildfire Response	Tabletop	Fire Management and Suppression																
Tillamook County																		
Hazmat	Full-Scale	Operational Coordination																
Evacuation (Tsuuami & Shakeout)	Drill	Operational Coordination																
EOC Communication	Drill	Operational Communications																
Point of Distribution	Drill	Mass Care Services																
Emergency Response Plan-LEPC	Tabletop	Environmental Response/Health and Safety																
Yamhill County																		
ASIM - Simulated Exercise	Game	Security, Protection, and Law Enforcement																

Portland Metro Region	Organization / Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
All Portland Metro Region																			
Regional CRI- Biological Incident Series	Cities Readiness Initiative Functional	Public Health, Healthcare, and EMS																	
Regional CRI- Biological Incident Series (Emerging Infectious Disease plans)	Cities Readiness Initiative Tabletop	Public Health, Healthcare, and EMS																	
Regional MRC Volunteer Calldown drills	Portland Metro Region Drill	Public Health, Healthcare, and EMS																	
Clackamas County																			
Active Shooter/Hostile Event Response	Clackamas County Full-Scale	Operational Coordination																	
COOP	Clackamas County Drill	Continuity of Operations																	
ESD Adaptive Program Participants Track Event MRC First Aid	Clackamas County Full-Scale	Public Health, Healthcare, and EMS																	
Great ShakeOut	Clackamas County Drill	Operational Coordination																	
Incident Management Team	Clackamas County Functional	Operational Coordination																	
Mass Care TTX	Clackamas County Tabletop	Mass Care Services																	
PH Ebola Response	Clackamas County Tabletop	Public Health, Healthcare, and EMS																	
PH HAN Staff Drill	Clackamas County Drill	Public Health, Healthcare, and EMS																	
PH Sat Phone Test	Clackamas County Drill	Operational Communications																	
Push Partner Call Down Drill	Clackamas County Drill	Operational Communications																	
Rail HAZMAT	Clackamas County Functional	Operational Coordination																	
RDPO Emergency Drinking Water TTX	Clackamas County Tabletop	Infrastructure Systems																	
Spring Wildfire Evacuation and Mass Care Exercise	Clackamas County Full-Scale	Mass Care Services																	

Portland Metro Region	Organization / Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Columbia County																			
County COOP	Columbia County Workshop	Continuity of Operations																	
Continuity of Operations (COOP) Planning	Columbia County Full-Scale	Continuity of Operations																	
EOC Operations	Columbia County Drill	Operational Coordination																	
Great ShakeOut	Columbia County Drill	Operational Coordination																	
Mass Care Shelter Execise	Columbia County Drill	Mass Care Services																	
Wildfire Evacuation and Mass Care Exercise	Columbia County Full-Scale	Mass Care Services																	
3-Day Radio Exercise at Camp Wilkerson	Columbia County Full-Scale	Operational Communications																	
Multnomah County																			
Disaster Shelter	EMC Tabletop	Mass Care Services																	
Emergency Water Distribution	EMC Tabletop	Mass Care Services																	
Media Response	Metro Functional	Operational Communications																	
COOP Workshops	Metro Workshop	Continuity of Operations																	
Flooding at the Regional Center	Metro Full-Scale	Operational Coordination																	
Communication outage in Metro Council	Metro Workshop	Operational Communications																	
Data Recovery	Metro Tabletop	Cybersecurity																	
COOP Resources	Metro Game	Continuity of Operations																	
Animal Evacuation	Metro Full-Scale	Operational Coordination																	
EOC Activation and Operational Period Test	Metro Functional	Operational Coordination																	
Great ShakeOut	Multnomah Drill	Operational Coordination																	
MultCo Severe Winter Weather Related Incidents	Multnomah Seminar	Operational Coordination																	
Great ShakeOut	Multnomah Drill	Operational Coordination																	
Damage Assessment	Multnomah Workshop	Operational Coordination																	

Portland Metro Region	Organization / Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
MultCo Severe Summer Weather related incidents	Multnomah Seminar	Operational Coordination																	
MultCo WildFire Exercise (Eastside alternates years with Westside)	Multnomah Workshop	Operational Coordination																	
Starlink	Multnomah Workshop	Operational Communications																	
Aviation Security TTX (annual series)	Port of Portland Tabletop	Operational Communications																	
Cybersecurity TTX	Port of Portland Tabletop	Cybersecurity																	
EOC FE	Port of Portland Tabletop	Operational Coordination																	
Snow and Ice Control Plan TTX (annual series)	Port of Portland Tabletop	Operational Coordination																	
Triennial Full Scale Exercise 2028	Port of Portland Full-Scale	Critical Transportation																	
Washington County																			
Annual Wildfire Exercise	City of Sherwood Full-Scale	Operational Coordination																	
EOC Fundamentals Exercise	Washington Functional	Operational Coordination																	
Mass Care Branch	Washington Tabletop	Mass Care Services																	
Mass Care Branch	Washington Full-Scale	Mass Care Services																	

Willamette Valley Region	Organization / Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Benton County			_																
EOC Monthly Training	Benton County Functional	Operational Coordination																	
EOC Quarterly Exercise	Benton County Functional	Operational Coordination																	
Long Term Care Facility-Evacuation	Benton County Tabletop	Operational Coordination																	
Evacuation/Linn-Benton Alert/Call Center	Benton County Full-Scale	Operational Coordination																	
Mass Care & Sheltering/Pet/Livestock Exercise	Benton County Tabletop	Operational Coordination																	
Call Center Exercise	Benton County Full-Scale	Operational Communications																	
Reunification Exercise	Benton County Tabletop	Mass Care Services																	
Benton County Fire/PD/SO Org Tabletop	Benton County Tabletop	Operational Coordination																	
County-wide 0305 1-Day Version	Benton County Full-Scale	Operational Coordination																	
Lane County																			
Wildfire	City of Eugene Tabletop	Operational Coordination																	
CERT	City of Eugene Functional	Community Resilience																	
EMComm	City of Eugene Functional	Operational Communications																	
Temp Evac Point	Lane County Tabletop	Operational Coordination																	
ESF12	Lane County Tabletop	Infrastructure Systems																	
EOC Activation	Lane County Tabletop	Operational Coordination																	
EOC Activation	Lane County Functional	Operational Coordination																	
EOC Activation	Lane County Full-Scale	Operational Coordination																	
Mass Casualty Exercise	Lane County Functional	Operational Coordination																	

Willamette Valley Region	Organization / Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Linn County			,													,	·		
LEPC	Linn County Full-Scale	Operational Coordination																	
Mass Notification	Linn County Functional	Operational Communications																	
Winter Weather	Linn County Tabletop	Operational Coordination																	
SAR-EMS	Linn County Full-Scale	Operational Coordination																	
Marion County																			
Salem Airport- <i>Hazmat</i>	City of Salem Tabletop	Operational Coordination																	
Flooding	Marion Tabletop	Public Information and Warning																	
Flooding	Marion Functional	Operational Coordination																	
EQ-Shakeout	Marion Drill	Environmental Response/Health and Safety																	
СООР	Marion Tabletop	Planning																	
Wildfire	Marion Tabletop	Critical Transportation																	
Wildfire	Marion Functional	Situational Assessment																	
COOP	Marion Tabletop	Planning																	
Policy Group Exercise	Marion Tabletop	Operational Coordination																	
Evacuation	Marion Drill	Operational Coordination																	
EQ Shakeout	Marion Drill	Environmental Response/Health and Safety																	
Cyber Event Exercise	Marion Tabletop	Cybersecurity																	
Cyber Event Exercise	Marion Functional	Cybersecurity																	

Willamette Valley Region	Organization / Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Polk County																			
EOP Mechanics	Polk Tabletop	Operational Coordination																	
Power Distruptions - EOC	Polk Full-Scale	Operational Coordination																	
Elected Officials Roles	Polk Tabletop	Operational Coordination																	
COOP	Polk Tabletop	Operational Communications																	
COOP	Polk Functional	Operational Coordination																	
Damage Assessment	Polk Functional	Housing																	
EOP (Varying Focus)	Polk Drill	Operational Coordination																	

Southwest Region	Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27 Jul-Dec'27
Coos County																		
EOC-EOC Communications	Tabletop	Operational Communications																
EOC-EOC Communications	Drill	Operational Communications																
Active Shooter & Terrorism	Tabletop	Operational Coordination																
<b>Douglas County</b>																		
Active Shooter School Drill	Full-Scale	Security, Protection, and Law Enforcement																
County wide Aux Comms and Alert Test	Drill	Operational Communications																
Hazardous Train De-railment Exercise	Full-Scale	Operational Coordination																
LE/EM Reunificantion Center Test	Tabletop	Mass Care Services																
Virtual EOC Exercise	Functional	Intelligence and Information Sharing																
Cybersecurity Depts drill	Drill	Operational Coordination																
Jackson County																		
What if Wednesday	Tabletop	Operational Coordination																
Know Your Zone Evacuation Drill	Drill	Operational Communications																
Great ShakeOut	Drill	Operational Communications																
Airport Exercise Full Response	Functional	Fire Management and Suppression																
Airport Exercise Response	Tabletop	Planning																
Medford School Threat Drill	Full-Scale	Physical Protective Measures																

Cascades Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Crook County																			
Search & Rescue	Functional	Mass Care Services																	
Cities on Volcanoes - Volcano Response	Full-Scale	Operational Coordination																	
Deschutes County	·																		
Alert & Warning/Joint Information Center	Functional	Public Information and Warning																$\top$	$\neg$
Bend Cybersecurity	Tabletop	Cybersecurity																	$\exists$
Bend Water Filtration Facility Hazmat	Tabletop	Operational Coordination																	
Bend Water Reclamation Facility Hazmat	Tabletop	Operational Coordination																	
Cities on Volcanoes - Volcano Response	Full-Scale	Operational Coordination																	
Fires and Frost 2026	Seminar	Operational Coordination																	
Redmond Airport MCI	Full-Scale	Fatality Management Services																	
<b>Hood River County</b>																			
COOP	Tabletop	Continuity of Operations																	$\neg$
EOP	Seminar	Operational Coordination																	
EOP HAZAMT Annex	Tabletop	Environmental Response/Health and Safety																	
Evacuation Plan	Functional	Operational Coordination																	
Fuel Plan	Workshop	Infrastructure Systems																	
Initial Response Plan	Full-Scale	Security, Protection, and Law Enforcement																	
Tactical Communications Plan	Drill	Operational Communications																	
Jefferson County																			
Cities on Volcanoes - Volcano Response	Full-Scale	Operational Coordination																$\Box$	
Countywide COOP	Workshop	Continuity of Operations																	
EOC Activation	Drill	Operational Coordination																	
EOP	Tabletop	Operational Coordination																	
Klamath County																			
Evacuation Plan	Game	Mass Care Services																$\top$	$\neg$
Operations-Based - Evacuation & Animals	Drill	Mass Care Services																	
Lake County									<u> </u>										
Active Shooter	Drill	Security, Protection, and Law Enforcement															T	$\top$	$\neg$
HAZMAT	Tabletop	Environmental Response/Health and Safety																$\overline{}$	$\exists$
Winter Storm Readiness	Drill	Community Resilience																	$\exists$
Sherman County		<u> </u>							<u> </u>										
Evacaution Exercise	Tabletop	Public Information and Warning																$\top$	$\neg$
Fuel Plan	Workshop	Infrastructure Systems																$\overline{}$	$\exists$
Mass Casualty Incident	Functional	Fatality Management Services																	$\exists$
Wasco County		, , , , , , , , , , , , , , , , , , ,																	
Cybersecurity	Seminar	Cybersecurity		Π						Т							Т	$\neg$	$\neg$
Evacuation Exercise	Tabletop	Mass Care Services																$\dashv$	一
Fuel Plan	Workshop	Infrastructure Systems	1															$\dashv$	1
HAZMAT	Full-Scale	Environmental Response/Health and Safety																$\dashv$	ヿ
Mass Casualty Incident	Tabletop	Fatality Management Services																$\dashv$	╛
Reunification Exercise	Full-Scale	Mass Care Services																	1

Eastern Region	Organization	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Baker County																			
EOC Activation Drill	Drill	Operational Coordination																	
PSAP Outage/Recovery	Tabletop	Operational Communications																	
Wildfire Multi Agency Drill	Drill	Operational Coordination																	
<b>Grant County</b>			•																
CHEMPAK Deployment	Functional	Operational Coordination																	
Harney County																			
Hazmat - LEPC	Tabletop	Operational Coordination																	
Mass Fatality	Full-Scale	Fatality Management Services																	
Morrow County																			
4th of July Event - Activation	Full-Scale	Operational Coordination																	
Evacuation - Dam Failure	Drill	Operational Coordination																	
Umatilla County																			
Communications Exercise	Functional	Operational Communications																	
Hazmat-LEPC	Tabletop	Operational Communications																	
Union County																			
Active Threat	Tabletop	Interdiction and Disruption																	
Emergency Communications Plan	Seminar	Operational Communications																	
Emergency Operations Planning	Workshop	Operational Coordination																	
EOC planning cycle exercise	Functional	Operational Coordination																	
Fire Evacuation	Tabletop	Operational Coordination																	
PSAP Outage/Recovery	Tabletop	Operational Communications																	
Regional Resource List Development	Workshop	Operational Coordination																	
Wallowa County																			
PSAP Outage/Recovery	Tabletop	Operational Communications																	

State of Oregon Departments	Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
<b>Oregon Department of Administrative</b>	Services																		
COOP	Tabletop	Continuity of Operations																	
Oregon Department of Agriculture																			
Annual Headquarters Earthquake Response	Drill	Operational Coordination																	
Annual Headquarters Evacuation	Drill	Operational Coordination																	
Annual Lab Services FERN	Tabletop	Environmental Response/Health and Safety																	
<b>Oregon Department of Consumer and</b>	Business Services																		
Agency Activation Response Plan	Workshop	Operational Coordination																	
Agency COOP	Tabletop	Continuity of Operations																	
Everbridge Testing	Drill	Operational Communications																	
PACE Communications Plan	Game	Operational Communications																	
WPS/GETS Monthly Drill	Drill	Operational Communications																	
Yellow Light-Internal Duress Exercise	Drill	Security, Protection, and Law Enforcement																	
Oregon Department of Corrections																			
Fall Emergencies Exercises at 12 prison	Functional	Operational Coordination																	
Spring Emergency Exercises at 12 prisons	Functional	Operational Coordination																	
Oregon Department of Education																			
Cyber Tabletop	Tabletop	Operational Coordination																	
<b>Oregon Department of Emergency Ma</b>	nagement																		
2026 IPPWs	Workshop	Planning																	
Alert and Warning	Tabletop	Public Information and Warning																	
Auxilery Communications (Radio Room)	Drill	Operational Communications																	
ECC Training and Exercise Plan Seminar	Seminar	Planning																	
Readiness For Wildfire Season	Functional	Operational Coordination																	
4Q25   State Recovery Plan	Seminar	Operational Coordination																	
1Q26   Recovery Support Function	Workshop	Operational Coordination																	
2Q26   State Recovery Plan	Tabletop	Operational Coordination																	
3Q26   State-Level Exercise '26 - Recovery	Functional	Operational Coordination																	_
Oregon Department of Energy																			
CGS quarterly communication drills	Drill	Operational Communications																	
Fixed Nuclear ESF #12 - Radiological Exercise Program	Functional	Environmental Response/Health and Safety																	
Fixed Nuclear ESF #12 - Radiological Exercise Program	Functional	Infrastructure Systems																	
Fueling Oregon Communities - local/tribal fuel allocations (NEP)	Seminar	Logistics and Supply Chain Management																	
Fueling Oregon Communities - local/tribal fuel allocations (NEP)	Drill	Logistics and Supply Chain Management																	
Fueling the West - WSPC framework exercise (NEP)	Functional	Logistics and Supply Chain Management																	

State of Oregon Departments	Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Monthly satellite phone tests	Drill	Operational Communications																	
RPS weekly paging system tests	Drill	Operational Communications																	
State agency COOP/energy needs	Seminar	Logistics and Supply Chain Management																	
State agency COOP/energy needs	Tabletop	Logistics and Supply Chain Management																	
State agency COOP/energy needs	Functional	Logistics and Supply Chain Management																	
Oregon Department of Environmental	Quality																		
Annual COOP Exercise (2025 Cybersecurity)	Tabletop	Operational Coordination																	
Centerline Logistics - Worst Case	Functional	Operational Coordination																	
Chevron Willbridge Terminal - Worst Case	Functional	Operational Coordination																	
Coos Bay Response Co-Op - Worst Case	Functional	Operational Coordination																	
Kinder Morgan Pipeline - Worst Case	Functional	Operational Coordination																	
Pacific Terminal Services - Worst Case	Functional	Operational Coordination																	
Q-Alert   Or-Alert Communications Drill	Drill	Operational Communications																	
Zeneth Terminals - Worst Case	Functional	Operational Coordination																	
Oregon Department of Forestry			*					•		•	•		•		•	•			
COOP	Workshop	Continuity of Operations																	
COOP	Tabletop	Continuity of Operations																	
Emergency Response Exercise	TBD	Operational Coordination																	
School District in Crisis Support Plan	Tabletop	Operational Coordination																	
Oregon Department of Human Services	·	1 :																	
Able Readiness 7 (series)	Full-Scale	Mass Care Services																	
COOP Exercise Series	Tabletop	Continuity of Operations																	
JDOC Activation Drill	Drill	Operational Coordination																	
Noble Living series	Tabletop	Mass Care Services																	一
Oregon Department of Public Safety &	<u> </u>		<b>.</b>								-		-			-			
ATC 20/45 Training	Seminar	Infrastructure Systems													I	Т	T		
COOP	Tabletop	Continuity of Operations																	$\dashv$
Everbridge Testing	Drill	Operational Communications																	
WPS/GETS Bi-monthly Drill	Drill	Operational Communications																	
Oregon Health Authority	Tomin .	Operational Communications																	
Additional Priority/Area of Improvement - Access		1								П	Т		Т	I	П	Т	Т	I	
and Functional Needs	TBD	Public Health, Healthcare, and EMS																	
Biological incident (100)	Workshop	Public Health, Healthcare, and EMS																	$\dashv$
Biological Incident (200)	Functional	Public Health, Healthcare, and EMS																	$\dashv$
Capstone (100)	Workshop	Public Health, Healthcare, and EMS								$\dashv$	+		-		$\dashv$	+	$\dashv$		
Capstone (200)	Drill	Public Health, Healthcare, and EMS								$\dashv$	+		+		$\dashv$	+	$\dashv$	1	
Capstone (300)	Functional	Public Health, Healthcare, and EMS															$\dashv$		
Chemical incident	TBD	Public Health, Healthcare, and EMS								$\dashv$	+				$\dashv$	+	$\dashv$		
Cybersecurity	Functional	Operational Coordination								$\dashv$			-		$\dashv$				$\dashv$
Federal Patient Movement Exercise	Functional	Mass Care Services								$\dashv$					$\dashv$		$\dashv$		$\dashv$
. Cac.a. Facient Movement Excreise	Full-Scale	ass care services														-			

State of Oregon Departments	Exercise Type	Core Capability	Jul'25	Aug'25	Sep'25	Oct'25	Nov'25	Dec'25	Jan'26	Feb'26	Mar'26	Apr'26	May'26	Jun'26	Jul-Sept'26	Oct-Dec'26	Jan-Mar'27	Apr-Jun'27	Jul-Dec'27
Functionality and infrastructure of data systems and data sources in jurisdictional exercises	TBD	Intelligence and Information Sharing																	
LRN-B surge plans	Workshop	Public Health, Healthcare, and EMS																	
Medical Response and Surge Exercise (MRSE)	Functional	Mass Care Services																	
Non-Cyber Extended Downtime	TBD	Operational Coordination																	
Radiological Emergency Community Reception Center (CRC)	Full-Scale	Public Health, Healthcare, and EMS																	
Radiological/nuclear incident	TBD	Public Health, Healthcare, and EMS																	
Redundant Communications	Functional	Public Information and Warning																	
Redundant Communications	Drill	Intelligence and Information Sharing																	
Redundant Communications	Drill	Intelligence and Information Sharing																	
Redundant Communications	Drill	Intelligence and Information Sharing																	
Redundant Communications   After-hrs Awareness Building	Drill	Intelligence and Information Sharing																	
Redundant Communications   Multi jurisdictional/teritorial communications	Drill	Intelligence and Information Sharing																	
Rural, frontier, and tribal coordination	Seminar	Operational Coordination																	
Oregon Judicial Department																			
Annual Business Continuity Exercise (All Circuit Courts)	Tabletop	Continuity of Operations																	
Armed Intruder/Lockdown (Circuit Court Facilities)	Drill	Security, Protection, and Law Enforcement																	
Armed Intruder/Lockdown (Circuit Court Facilities)	Drill	Security, Protection, and Law Enforcement																	
Continuity of Government	Tabletop	Continuity of Operations																	
Continuity of Government (Circuit Court Facilities)	Tabletop	Continuity of Operations																	
<b>Oregon Military Department</b>																			
All Hazards Support Plan	Tabletop	Operational Coordination																	
COOP/Devolution of Command	Tabletop	Continuity of Operations																	
Cyber Tabletop	Tabletop	Interdiction and Disruption																	
Everbridge Testing	Drill	Public Information and Warning																	
PACE Communications Plan	Drill	Operational Coordination																	
Oregon Public Utility Commission																			
Continuity of Operations	Tabletop	Continuity of Operations																$\Box$	