



OREGON HOMELAND SECURITY COUNCIL (OHSC)

April 10, 2025

Meeting Minutes:

Members Present, In-person and/or via Virtual Teams Meeting:

Tina Kotek, Governor, Chair

Senator Mike McLane

Representative Paul Evans

Representative Rick Lewis

Erin McMahon, Director, Oregon Emergency Management and Vice Chair of the council

Casey Coddling, Deputy Superintendent, Oregon State Police

Jonna Papaefthimiou, State Resilience Officer

Mariana Ruiz-Temple, State Fire Marshal, Department of The State Fire Marshal

Phillip Castle, Director, Oregon Department of Public Safety Standards and Training

Kris Strickler, Director, Oregon Department of Transportation

Valerie Colas, Governor's Public Safety Advisor

Rich Austria, Special Agent in Charge, Criminal Justice Division, Oregon Department of Justice

Non-Members Present, In-person and/or via Virtual Teams Meeting:

Sean McCormick, Chief of State Affairs, Oregon Military Department

Kris Kautz, State Chief Operating Officer, Oregon Health Authority

Sabrina Perez, Senior Strategy Manager, Oregon Department of Forestry

William Chapman, Statewide Interoperability Coordinator

Alaina Mayfield, Preparedness Manager, Oregon Emergency Management

Sarah Puls, Emergency Preparedness Planner, Oregon Emergency Management

Carole Sebens, Grants Coordinator, Oregon Emergency Management

Kevin Jeffries, Grants Coordinator, Oregon Emergency Management

Ari Nordquist, Grants Specialist, Oregon Emergency Management

Ginger Hintz, RDPO (public participant)

AJ Crawford, Crook County Sheriff (public participant)

Administrative Support Present, In-person

Cira Murray, Director's Executive Assistant, Oregon Emergency Management

The meeting was called to order at 10:00am.

Welcome & Opening Comments – Governor Tina Kotek

- Chair/Governor Tina Kotek welcomed everyone to the meeting and introductions were made around the room for the record.

Homeland Security Strategy

- Emergency Preparedness Planner, Sarah Puls presented a high-level overview of the draft Homeland Security Strategy. The slides used in her presentation were provided in the invitation to the meeting and are attached herein for reference.
- State Fire Marshal, Mariana Ruiz-Temple, made a motion to approve the Homeland Security Strategy as presented. OSP Deputy Superintendent, Casey Coddling, seconded the motion. **The State Homeland Security Strategy has been approved.**

SPIRE

- Grants Coordinator, Carole Sebens, presented the SPIRE IV Proposed Equipment List. The slides used in her presentation were provided in the invitation to the meeting and are attached herein for reference.
- OSP Deputy Superintendent, Casey Coddling, made a motion to approve the SPIRE IV Proposed Equipment List as presented. State Fire Marshal, Mariana Ruiz-Temple, seconded the motion. **The SPIRE IV Proposed Equipment List has been approved.**

Roundtable Discussion

- State Fire Marshal, Mariana Ruiz-Temple, discussed how Oregon agencies are assessing the federal impact on capacity of non-traditional response personnel for IMAT decreasing. Oregon is 1 of 4 states with IMTs.
- Oregon Department of Transportation Director, Kris Strickler, shared that the NTSB has performed initial analyses on Oregon bridges with a similar risk profile to that of the Francis Scott Key Bridge in Maryland and identified 3 Oregon Bridges that require further analysis.

Public Comment

No public comment received.

Closing Remarks – Vice Chair

- Director McMahon thanked everyone for their attendance and discussion.
- The next meeting of the Homeland Security Council is TBD.
- The public meeting was adjourned at 11:10am.

Executive Session

- FOUO Threat Briefing

The meeting was adjourned at 11:30am.

Respectfully submitted by Cira Murray,
Executive Assistant, OEM Director's Office



OREGON DEPARTMENT OF
EMERGENCY MANAGEMENT

2025 Homeland Security Strategy Update Briefing



Background and Objectives

Background

- Oregon Homeland Security Strategy was developed in 2005.
- 2019 a draft charter for the new Homeland Security Advisory Workgroup was developed with OERS Council members serving as the body for the workgroup.

Objectives

- Finalize establishment of the Homeland Security Workgroup under OERS Council.
- Update the Homeland Security Strategy to align Oregon's needs and objectives, and federal homeland security mission areas.
- Gather whole community input to better identify priorities and gaps in core capabilities.



Planning Levels

Policy Level

Homeland Security Council

Emergency Preparedness Advisory Council

Local Government Emergency Management Advisory Council

Strategic Level

OERS Council

Tactical Level

Homeland Security Advisory Workgroup

Continuous Improvement Workgroup

Funding Formula Workgroup



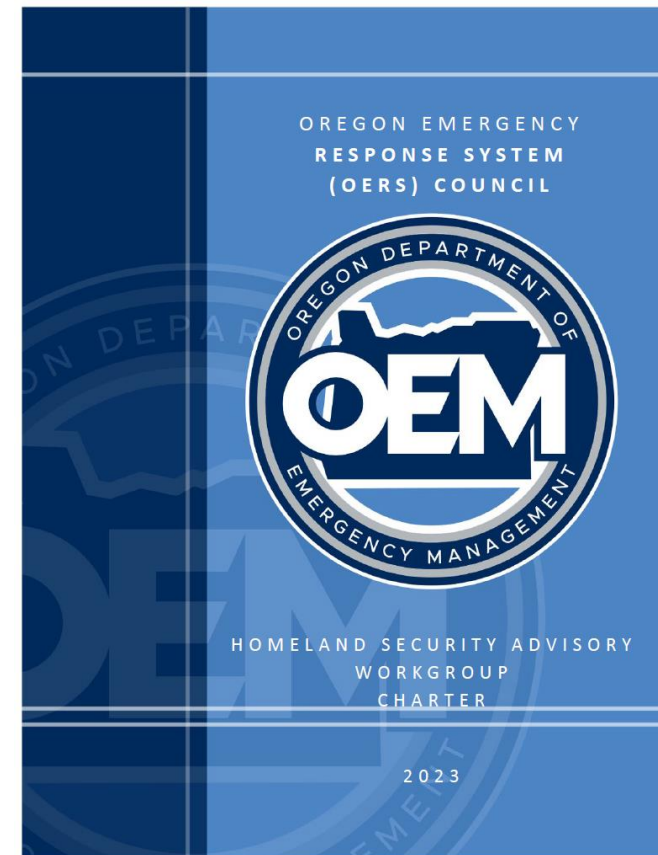
Homeland Security Advisory Workgroup

- In 2023 Homeland Security Advisory Workgroup (HSAW) was established under the OERS Council.

HSAW Members

- EIS CSS
- ODA
- ODHS
- OEM
- OHA
- OJD Marshal's Office
- OSP
- OTFC
- OMD*

* new to the workgroup



HSS Development

Threat analysis from Oregon TITAN fusion center to focus the strategy on Oregon's current threats.

Hazard and Capability Assessment gap and priority analysis; use whole community data (state, local and tribal) from the Oregon Capability Assessment to identify priorities and gaps in Oregon.

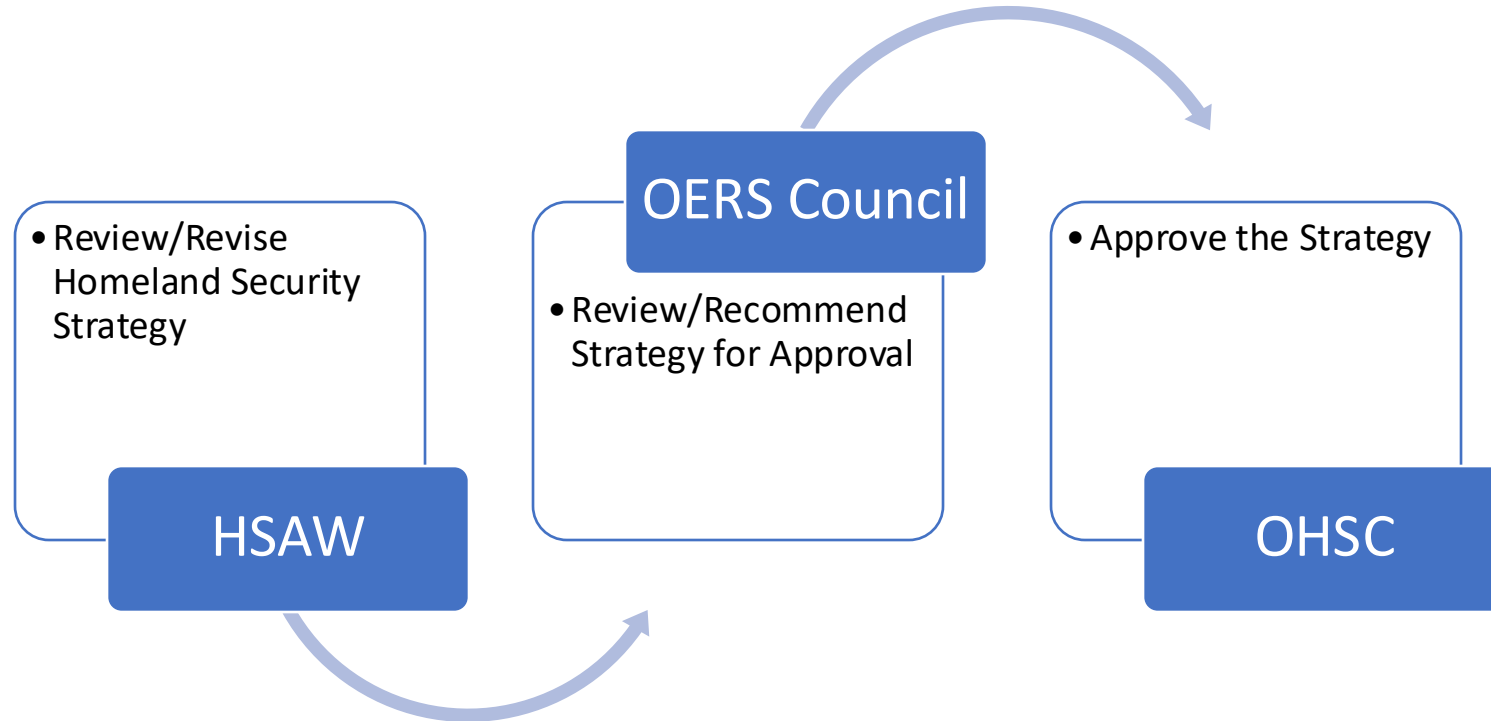
Aligned Oregon's threats, hazards, priorities, and gaps to create the 7 goals and 27 objectives identified in the draft Homeland Security Strategy.

30 days open review process for OERS Council and OEM staff

- **Collected and aggregated all responses to a single document.**
- **HSAW reviewed and addressed all comments and edits and shared back out to OERS Council and OEM staff with the updated draft strategy.**



HSS Update Process





Oregon's Homeland Security Goals

Goal 1: Strengthen Intelligence and Information Sharing Capabilities

Goal 2: Enhance Critical Infrastructure Resilience

Goal 3: Enhance Cybersecurity Resilience

Goal 4: Strengthen Counterterrorism Capabilities

Goal 5: Strengthen Public Health and Medical Emergency Preparedness

Goal 6: Advance Interoperable Emergency Communications

Goal 7: Strengthen an All-Hazards Preparedness and Response Capabilities at the Local, tribal, and State Level



Goal 1: Strengthen Intelligence and Information Sharing Capabilities

Objectives

- 1.1: Coordinate interagency intelligence and information sharing amongst state partners as authorized under state law to enhance Oregon's situational awareness improving our security posture and respond to threats locally, statewide, and nationally.
- 1.2: Establish a common operating picture where information can be collected, analyzed and shared in support of public safety operations across the state.
- 1.3: Build partnerships and trust to increase collaboration with federal partners as authorized under state law to expand violence prevention capabilities.



Goal 2: Enhance Critical Infrastructure Resilience

Objectives

- 2.1: Increase education and awareness of potential and existing critical infrastructure threats to Oregon through outreach activities including newsletters, community messaging, and webinars.
- 2.2: Collaborate with partners to better defend from critical infrastructure threats through recommended best practices, resources including risk assessments, and available prevention and protection measures.
- 2.3: Identify and expand the use of public and private sector funding for implementing prevention and protection measures to include physical security equipment to enhance Oregon's critical infrastructure sectors.



Goal 3: Enhance Cybersecurity Resilience

Objectives

- 3.1: Increase education, training, and awareness of potential and existing cybersecurity threats to Oregon through outreach activities including newsletters, community messaging, exercises, and webinars.
- 3.2: Collaborate with partners to better prepare against cybersecurity threats through recommended best practices, resources including risk assessments, and available prevention and protection measures.
- 3.3: Identify and expand the use of public and private sector funding for implementing prevention and protection measures to enhance Oregon's cybersecurity sectors.



Goal 4: Strengthen Counterterrorism Capabilities

Objectives

- 4.1: Develop frameworks in accordance with state law to enhance the state's ability to identify and respond to individuals at risk of mobilizing to violence.
- 4.2: Enhance defensive measures for soft targets against high-impact threats.
- 4.3: Build resilience to malign information operations initiated by foreign nation states and foreign non-state actors.



Goal 5: Strengthen Public Health and Medical Emergency Preparedness

Objectives

- 5.1: Increase resources available to prevent, protect, respond, and recover from all hazards incidents that affect public health and medical systems by engaging in multi-agency coordination and exercises.
- 5.2: Support the Attorney General's and the Trafficking Intervention Advisory Committee's guidance and goals to prevent human trafficking.
- 5.3: Support the Alcohol and Drug Policy Commission's Statewide Strategic Plan to reduce harms associated with alcohol and substance use.
- 5.4: Enhance fatality management through review and updating of the State Emergency Operations Plan, Mass Fatality Annex.



Goal 6: Advance Interoperable Emergency Communications

Objectives

- 6.1: Implement and maintain interagency continuity of communications plans for all OERS Council (ESF Agencies).
- 6.2: Support the achievement of objectives outlined in the Statewide Communications Interoperability Plan (SCIP).
- 6.3: Update state emergency communications response capabilities within the state's strategic technology reserve.
- 6.4: Ensure interoperable communications capabilities are exercised and evaluated in state, local, and regional exercises especially those focused on CBRNE/WMD.
- 6.5: Ensure interoperable collaborations in order to disseminate information to our state partners in a timely manner to enable emergency responders to successfully coordinate and communicate across disciplines and jurisdictions during an incident
- 6.6: Ensure interoperable collaborations with private sector owners of critical infrastructure.



Goal 7: Strengthen an All-Hazards Preparedness and Response Capabilities at the Local, tribal, and State Level

Objectives

- 7.1: In alignment with House Bill 4068, develop a statewide disaster preparedness stockpile program, in collaboration with state, local, and tribal partners, that maintains critical supplies and equipment necessary to respond, and recover from natural, human-caused, and technological hazards.
- 7.2: The efficient administration of preparedness grants to enhance effective utilization of funding and elimination of duplicative effort among all stakeholders and across all disciplines.
- 7.3: Engage in mitigation activities informed through risk analysis that reduces system or asset vulnerabilities.
- 7.4: Engage in public education and outreach activities in support of critical infrastructure and key resource sites to reduce the vulnerability to technological and human-caused threats and hazards.
- 7.5: Facilitate coordinated interdisciplinary evacuation assistance planning and coordinate the development of comprehensive reunification strategies and capabilities.



Questions

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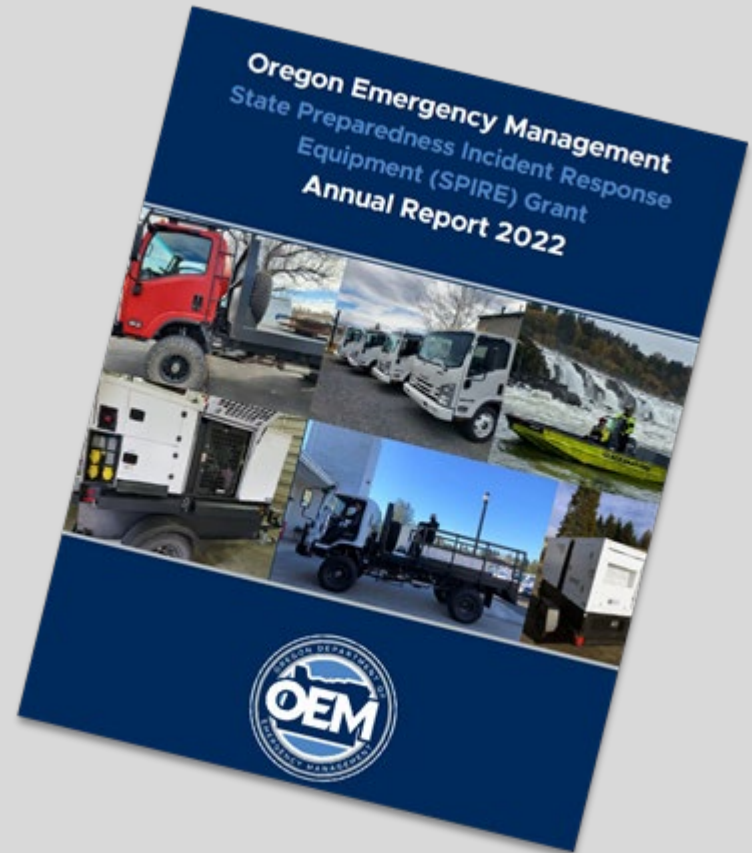
STATE PREPAREDNESS AND INCIDENT RESPONSE EQUIPMENT (SPIRE)

PROPOSED EQUIPMENT LIST 2025



SPIRE

- In 2017, House Bill 2687 established the Resiliency Grant Fund
- Bond funds - all equipment is \$5,000 or greater
- House Bill 2426 (2021) added new provisions to the Resiliency Grant Fund to prioritize equipping urban search and rescue teams
- Role of the Homeland Security Council is to review and approve the list of eligible equipment





Past Equipment Awards

- **SPIRE I** funded 79 awardees with 81 pieces of priority level one equipment
- **SPIRE II** funded 46 awardees with 62 pieces of equipment from across all four priority levels
- **SPIRE III** funded 27 awardees with 31 pieces of equipment across all four priority levels. OEM used a regional approach to ensure the strategic distribution of SPIRE equipment throughout the state.





Past Equipment Awards (continued)

- water purification trailers
- mass casualty incident support trailers
- high-axle all-terrain vehicles
- portable power generators
- fuel transportation tankers
- mobile water tankers
- vehicle barrier systems
- unmanned aerial vehicles
- communications
- mobile command centers
- sandbagging machines
- tactical command vehicles
- heavy lift airbags
- hydraulic rescue equipment
- snow cats
- swift water rescue robot



Collaborative Process/Capability Gaps Filled

- This equipment list was developed through a collaborative statewide process involving local and tribal emergency management, Urban Search and Rescue, subject matter experts, and state partners.
- This collaborative process focused on identified capability gaps, existing equipment distribution across the state, and other resource opportunities.
- Capability gaps are identified through OEM's annual State of the State capability assessment.
- The goal was to develop a comprehensive list that meets statewide needs and gaps but does not duplicate other grant or resource opportunities from OEM or other state partners.





Capability Assessment

- Capability Assessment
 - Oregon annual assessment for state, local and tribal partners
 - 32 core capabilities
 - 5 mission areas: Prevention, Protection, Mitigation, Response, and Recovery
 - Broken down by Planning, Organization, Equipment, Training and Exercise (POETE)



Proposed New Priority Ranking

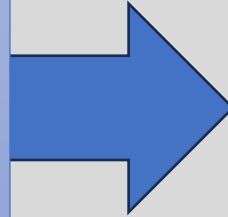
Past Priority

Priority 1 – Save/Sustain Lives
and Urban Search and Rescue
(USAR)

Priority 2 – Obtain/Maintain
Situation Awareness

Priority 3 – Incident Stabilization

Priority 4 – Initiate Recovery



Proposed NEW Priority

Tier 1 – Response

Includes Urban Search and
Rescue (USAR)

Tier 2 – Prevention/Protection

Tier 3 – Mitigation/Recovery



Tiers by Capabilities and Strategies

Tier 1 - Response

Capability Assessment Results

Mass Search and Rescue- Medium priority-3.1 strength
Operational Communications- High priority- 2.8 weakness
Fire Management and Suppression- High priority- 3.5 strength

Homeland Security Strategy (Draft)

Goal 6: Advance Interoperable Emergency Communications

Goal 7: Strengthen an All-Hazards Preparedness and Response Capability at the Local, Tribal and State Level

Tier 2 - Prevention/Protection

Capability Assessment Results

On-Scene Security, Protection, and Law Enforcement- Medium priority- 3.0 weakness
Logistics and Supply Chain Management- Medium priority- 2.3 weakness
Critical Transportation- Medium priority- 2.6 weakness
Infrastructure Systems- Medium Priority- 2.5 weakness
Mass Care Services- Medium Priority- 2.5 weakness
Public Health, Healthcare, and Emergency Medical Services- Medium priority- 2.7 weakness

Homeland Security Strategy (Draft)

Goal 2: Protect Critical Infrastructure

Goal 4: Strengthen Counterterrorism Capabilities

Goal 5: Increase Public Health and Medical Emergency Resilience

Tier 3 - Mitigation/Recovery

Capability Assessment Results

Community Resilience- Medium priority- 3.0 weakness
Housing- Medium priority- 1.9 weakness
Environmental Response/Health and Safety- Low priority- 2.7 weakness

Homeland Security Strategy (Draft)

Goal 5: Increase Public Health and Medical Emergency Resilience

Goal 7: Strengthen an All-Hazards Preparedness and Response Capability at the Local, Tribal and State Level



Tier 1 Equipment

Tier 1 - Response	
USAR Equipment	Equipment
Search Cam/Listening Device Kit	
Unmanned Aerial Vehicle (UAV) with thermal imaging.	Unmanned Aerial Vehicle (UAV) with thermal imaging.
Hydraulic Rescue Complement (Cutter, Spreader, Combi Tool, Telescopic Rams).	Hydraulic Rescue Complement (Cutter, Spreader, Combi Tool, Telescopic Rams).
Heavy Lift Airbags	Heavy Lift Airbags
	Utility Terrain Vehicle - Wheeled
	High-Axle Rescue Water Evacuation Vehicle
	Snow Cat
	Compact Rapid Deployable (CRD)
	Mini Compact Rapid Deployable (Mini CRD)
	Communications Unit Leader (COML) Kit
	Resilient Incident Connectivity Kit
	Set of 8 Triband Portable Radios
	Mobile Site on Wheels (SOW)



Tier 2 and 3 Equipment

Tier 2 - Prevention/Protection	
Equipment	
Traffic Message Board – trailer mounted	
Solar (hybrid) Charging Station	
Sandbagging Machine – trailer mounted.	
Mobile Command Center (Trailer).	
Modular Vehicle Barriers.	
Generators (medium, large) – trailer mounted.	
Fuel Transportation –dual fuel – trailer mounted tank.	
Lighting, Portable – trailer mounted lighting system.	
Tier 3 - Mitigation/Recovery	
No equipment prioritized at this time	



Contact Information

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Thank you!

