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CERTIFICATION

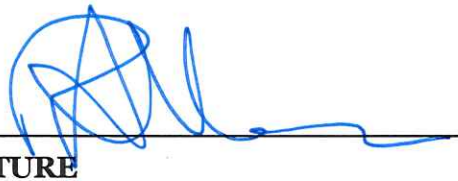
I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Oregon Health Authority

AGENCY NAME

500 Summer St NE, Salem, Or 97301-1118

AGENCY ADDRESS



SIGNATURE

Director

TITLE

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

XXX Agency Request

_____ Governor's Budget

_____ Legislatively Adopted

HB 2198 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Prozanski

Joint Committee On Ways and Means

Action Date:	06/29/17
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	7 - Devlin, Frederick, Johnson, Manning Jr, Roblan, Steiner Hayward, Winters
Nays:	5 - DeBoer, Girod, Hansell, Monroe, Thomsen
House Vote	
Yeas:	10 - Gomberg, Holvey, Huffman, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Nays:	1 - McLane
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 250,000	$ 250,000	100.0%
Total	$ -	$ -	$ 250,000	$ 250,000	100.0%

Position Summary

Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.00	1.00

Summary of Revenue Changes

House Bill 2198 appropriates $250,000 General Fund to the Oregon Health Authority (OHA) to support the Oregon Cannabis Commission, which the bill creates.

Summary of Human Services Subcommittee Action

House Bill 2198 establishes within OHA the Oregon Cannabis Commission. The commission will consist of nine members, which include the Public Health Officer or his/her designee and eight members appointed by the Governor according to specified criteria. Members of the commission are not entitled to compensation but may be reimbursed for travel expenses. The overall purpose of the commission is to determine a possible framework for the future governance of the Oregon Medical Marijuana Program (OMMP) and steps the state must take to ensure research on cannabis and cannabis-derived products is being conducted for public purposes. The bill also requires the commission to provide advice to OHA and the Oregon Liquor Control Commission (OLCC) with respect to the administration and enforcement of medical marijuana, and develop long-term strategic plans for ensuring cannabis will remain a therapeutic and affordable option for people with debilitating medical conditions. The commission must report its recommendations to the Legislature by December 15, 2017.

In order to support the commission's responsibilities, the bill appropriates $250,000 General Fund. This funding will support two additional positions (1.00 FTE) in OMMP within the Public Health Division: one Operations and Policy Analyst position to attend meetings and assist with the commission's research, reporting and strategic planning requirements; and one Administrative Specialist position to support administrative functions, such as scheduling, logistics, travel, reporting and other assistance. These funds will also support related Services and Supplies costs, including travel reimbursement for commission members.

The bill also amends current law related to marijuana grow sites by allowing sites to transfer up to 20 pounds of usable marijuana per year to a recreational marijuana processor or wholesaler, if the following conditions are met: 1) the transfer is tracked by the Marijuana Enforcement Tracking Reporting Compliance (METRC) system; 2) more than 12 mature marijuana plants are produced at the marijuana grow site; 3) the usable marijuana has been assigned to the person responsible for the grow site; 4) the marijuana was tested; and 5) the grow site was registered with OHA prior to the effective date of the act. The bill authorizes OLCC to issue an order temporarily reducing the amount of usable marijuana that can be transferred, if the supply of marijuana items offered for sale by licensed marijuana retailers exceeds consumer demand and OLCC determines the market will not self-correct for the excess supply. OLCC must monitor the lawful transfer of usable marijuana to determine whether state laws allow for the additional transfer of marijuana by a grow site; the commission must submit findings and recommendations to the Legislature by September 15, 2018. The bill also makes several other changes, including: prohibiting OHA and OLCC from requiring a grow site to use a security system; outlining the evidence allowed to establish an address where a marijuana grow site is located; amending the limitation on the number of plants allowable at an address not registered as a marijuana grow site; and permitting marijuana retailers to be placed within 1,000 feet of a school, if they are not located within 500 feet of a school and OLCC determines there is a physical or geographic barrier.

The budgetary impact on OHA and OLCC, of the provisions un-related to the Oregon Cannabis Commission, is currently indeterminate. The potential impact depends on the following: 1) the additional number of medical growers choosing to register for the METRC system by opting to transfer up to 20 pounds of marijuana per year; and 2) whether these medical growers elect to remain with OHA medical licensure as opposed to fully migrating to OLCC licensure. These variables are also tied to the fiscal impact of Senate Bill 1057, which directs OHA to enter into an agreement with OLCC to track marijuana plants and products produced in the medical marijuana system and allows OHA to charge a fee to support the tracking system. It is anticipated OHA and OLCC will return to the Legislature with updated licensee numbers, staffing needs and corresponding expenditure and revenue estimates after the January 1, 2018 deadline in Senate Bill 1057, by which growers, processors and dispensaries must file an application with OLCC, if they elect to fully migrate to OLCC licensure.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-05 - Public Health Division									
Personal Services	$ 187,631	$ -	$ -	$ -	$ -	$ -	$ 187,631	2	1.00
Services and Supplies	$ 62,369	$ -	$ -	$ -	$ -	$ -	$ 62,369		
TOTAL ADJUSTMENTS	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ 250,000	2	1.00
SUBCOMMITTEE RECOMMENDATION	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ 250,000	2	1.00

HB 2300 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Winters

Joint Committee On Ways and Means

Action Date:	06/30/17
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters
House Vote	
Yeas:	10 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant
Exc:	1 - Williamson
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Linda Ames, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 143,888	$ 143,888	100.0%
Total	$ -	$ -	$ 143,888	$ 143,888	100.0%

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.75	0.75

Summary of Revenue Changes

House Bill 2300 appropriates $143,888 General Fund to the Oregon Health Authority (OHA) to support the work of the Mental Health Clinical Advisory Group, which the bill creates.

Summary of Human Services Subcommittee Action

House Bill 2300 creates the Mental Health Clinical Advisory Group within OHA. The advisory group is composed of 15 members appointed by OHA and is responsible for developing evidence-based algorithms for mental health treatment with mental health drugs. The advisory group must report to the Legislature on it's progress by December 31, 2017 and again by December 31, 2018, with its final recommendations. The advisory group sunsets on December 31, 2018. In addition, starting January 2, 2018 and ending January 2, 2020, the bill requires OHA to reimburse the cost of a mental health drug prescribed for a medical assistance recipient if federal financial participation in the costs is available.

The bill appropriates $143,888 General Fund to partially support the functions of the advisory group. The General Fund expenses are eligible for 50 percent Medicaid match and will therefore draw-down a like amount of federal funding to fully support the costs of the advisory group. The costs represent Personal Services and related Services and Supplies for one Operations and Policy Analyst 1 position to provide administrative support for 18 months of the 2017-19 biennium. The funding also supports the cost of adding a pharmacist to the current contract with Oregon State University College of Pharmacy to assist the advisory group in completing medical and pharmaceutical research.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald - 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-02 - Health Policy and Analytics									
Personal Services	$ 54,596	$ -	$ -	$ -	$ -	$ -	$ 54,596	1	0.75
Services and Supplies	$ 89,292	$ -	$ -	$ -	$ -	$ -	$ 89,292		
TOTAL ADJUSTMENTS	$ 143,888	$ -	$ -	$ -	$ -	$ -	$ 143,888	1	0.75
SUBCOMMITTEE RECOMMENDATION	$ 143,888	$ -	$ -	$ -	$ -	$ -	$ 143,888	1	0.75

HB 2402 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Gelser

Joint Committee On Ways and Means

Action Date:	06/09/17
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters
House Vote	
Yeas:	11 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary*

	2015-17 Legislatively Approved Budget[1]	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 50,000	$ 50,000	
Total	$ -	$ -	$ 50,000	$ 50,000	

Position Summary

Authorized Positions	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00

[1] Includes adjustments through December 2016

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 2402 appropriates $50,000 General Fund to the Oregon Health Authority (OHA) for deposit into the Birth Certificates for the Homeless Persons Fund, which the bill establishes.

Summary of Human Services Subcommittee Action

House Bill 2402 requires the Oregon Health Authority to establish a grant program allowing homeless individuals to obtain a certified copy of their birth records at a reduced rate or free of charge. The bill establishes the Birth Certificates for Homeless Persons Fund and consists of all moneys credited to the fund, including moneys appropriated or transferred to it by the Legislature. The fund earns interest and all moneys in the fund are continuously appropriated for awarding grants to state, regional and local agencies and organizations in order to carry out the program's requirements.

The bill appropriates $50,000 General Fund to OHA for deposit into the fund for the 2017-19 biennium. OHA must begin issuing grants on or before July 1, 2018. OHA will use existing staff and resources within the Public Health Division to develop criteria for the program and to administer the grants.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- (503) 586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-05 - Public Health Division									
Services and Supplies	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000		
TOTAL ADJUSTMENTS	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000		
SUBCOMMITTEE RECOMMENDATION *	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000		
% Change from 2015-17 Leg Approved Budget	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
% Change from 2017-19 Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		

*Excludes Capital Construction Expenditures

HB 3391 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Devlin, Sen. Steiner Hayward

Joint Committee On Ways and Means

Action Date:	06/29/17
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	7 - Devlin, Frederick, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward
Nays:	5 - DeBoer, Girod, Hansell, Thomsen, Winters
House Vote	
Yeas:	6 - Gomberg, Holvey, Nathanson, Rayfield, Smith Warner, Williamson
Nays:	5 - Huffman, McLane, Smith G, Stark, Whisnant
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Linda Ames, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 10,195,935	$ 10,195,935	100.0%
Total	$ -	$ -	$ 10,195,935	$ 10,195,935	100.0%

Position Summary

Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.76	1.76

Summary of Revenue Changes

House Bill 3391 appropriates $10,195,935 General Fund to the Oregon Health Authority (OHA) to support health benefit plan coverage of specified health care services. The impact of the bill is also expected to result in net savings of $1,060,279 in Federal Funds expenditures due to fewer unintended pregnancies of women covered in the Citizen Alien Waived Emergent Medical (CAWEM) program.

Summary of Human Services Subcommittee Action

House Bill 3391 updates the state Insurance Code by requiring health benefit plans offered in Oregon to include certain health care services, drugs, devices, products and procedures related to reproductive health. This coverage includes: Well-Women visits; screenings and counseling for sexually transmitted infections; pregnancy related services; screening, counseling and intervention for tobacco use and domestic violence; breast-feeding counseling and supplies; breast cancer screening; certain contraceptives approved by the United States Food and Drug Administration; and voluntary sterilization. Health benefit plans may not impose a deductible, coinsurance, copayment or any other cost-sharing requirement on this coverage. The bill allows insurers to offer religious employers a health benefit plan that does not include coverage for contraceptives or abortion procedures that are contrary to the religious employers' tenets. The bill allows the Department of Business and Consumer Services (DCBS) to grant waivers from the requirements in the bill to the extent necessary to continue receiving Federal Funds and requires the agency to collaborate with OHA to explore federal funding opportunities. DCBS is also required to report to the Legislature by September 15, 2019, on insurers' compliance with the bill, including the issuance of civil penalties to enforce compliance.

The bill also requires OHA to administer a program to reimburse the cost of services described in the bill for individuals who can become pregnant and would be eligible for Medicaid except for their immigration status. This provision becomes operative January 1, 2018 and results in estimated General Fund costs of $10.2 million for the 2017-19 biennium. The majority of the costs—approximately $6.2 million—represent

special payments in the Public Health Division to support the expansion of the reproductive health services in 2017-19 to an estimated 22,873 individuals who would be eligible for Medicaid except for immigration status. The bill also results in OHA expanding postpartum services to pregnant women for 60 days after birth for delivery and non-delivery services, which increases the level of non-federal reimbursed services provided to women in the CAWEM program at an estimated General Fund cost of $3.4 million in the Health Systems Division. This cost is net of General Fund savings of $38,000 from an estimated 1,146 clients expected to take advantage of contraceptive services, which is expected to lower the number of unintended pregnancies. Federal Funds savings from the reduced number of unintended pregnancies, are expected to total nearly $1.1 million. The remaining General Fund costs of nearly $600,000 represent costs for the Public Health Division to administer the program, which includes two positions, and Statewide Assessments and Enterprise-wide costs related to updating systems for medical eligibility and benefits.

The Subcommittee amended the bill, directing OHA to design a statewide program to provide access to abortion coverage for Oregon residents enrolled in health benefits plans that currently do not provide coverage. Both OHA and DCBS must report by November 1, 2017 on any actions taken towards this requirement. The amendment also clarifies health benefit plans are not required to cover abortions if the insurer offering the plan had excluded coverage in all its individual, small group and large group plans, during the 2017 plan year.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 010-50 - Statewide Assessments and Enterprise-wide Costs									
Special Payments	$ 113,505	$ -	$ -	$ -	$ -	$ -	$ 113,505		
SCR 030-01 - Healthy Systems Division									
Special Payments	$ 3,399,000	$ -	$ -	$ -	$ -	$ -	$ 3,399,000		
SCR 030-05 - Public Health Division									
Personal Services	$ 289,942	$ -	$ -	$ -	$ -	$ -	$ 289,942	2	1.76
Services and Supplies	$ 189,128	$ -	$ -	$ -	$ -	$ -	$ 189,128		
Special Payments	$ 6,204,360	$ -	$ -	$ -	$ -	$ -	$ 6,204,360		
TOTAL ADJUSTMENTS	$ 10,195,935	$ -	$ -	$ -	$ -	$ -	$ 10,195,935	2	1.76
SUBCOMMITTEE RECOMMENDATION	$ 10,195,935	$ -	$ -	$ -	$ -	$ -	$ 10,195,935	2	1.76

HB 5006 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Devlin

Joint Committee On Ways and Means

Action Date:	07/03/17
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	11 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters
Nays:	1 - Thomsen
House Vote	
Yeas:	7 - Gomberg, Holvey, Huffman, Nathanson, Rayfield, Smith Warner, Williamson
Nays:	1 - McLane
Exc:	3 - Smith G, Stark, Whisnant
Prepared By:	Laurie Byerly and Gregory Jolivette, Legislative Fiscal Office
Reviewed By:	Paul Siebert, Legislative Fiscal Office

Emergency Board
2017-19

Various Agencies
2015-17

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
Emergency Board			
General Fund - General Purpose	-	$ 50,000,000	$ 50,000,000
General Fund - Special Purpose Appropriations			
State Agencies for state employee compensation	-	$ 100,000,000	$ 100,000,000
State Agencies for non-state worker compensation	-	$ 10,000,000	$ 10,000,000
Reduction to SB 505 special purpose appropriation	-	$ (600,000)	$ (600,000)
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
General Fund	-	$ 9,091,000	$ 9,091,000
General Fund Debt Service	-	$ (4,962,907)	$ (4,962,907)
Lottery Funds	-	$ 180,000	$ 180,000
Lottery Funds Debt Service	-	$ (2,317,505)	$ (2,317,505)
Other Funds	-	$ 23,939,750	$ 23,939,750
Other Funds Debt Service	-	$ 1,080,828	$ 1,080,828
Advocacy Commissions Office			
General Fund	-	$ 10,471	$ 10,471
Employment Relations Board			
General Fund	-	$ (29,574)	$ (29,574)
Other Funds	-	$ (16,497)	$ (16,497)
Oregon Government Ethics Commission			
Other Funds	-	$ (28,614)	$ (28,614)
Office of the Governor			
General Fund	-	$ (525,236)	$ (525,236)
Lottery Funds	-	$ (138,447)	$ (138,447)
Other Funds	-	$ (110,630)	$ (110,630)
Oregon Liquor Control Commission			
Other Funds	-	$ (1,458,427)	$ (1,458,427)

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
Public Employees Retirement System,			
Other Funds	-	$ (2,508,616)	$ (2,508,616)
Racing Commission			
Other Funds	-	$ (89,929)	$ (89,929)
Department of Revenue			
General Fund	-	$ (5,581,902)	$ (5,581,902)
General Fund Debt Service	-	$ (6,870,670)	$ (6,870,670)
Other Funds	-	$ 7,676,661	$ 7,676,661
Secretary of State			
General Fund	-	$ (346,704)	$ (346,704)
Other Funds	-	(1,030,747)	$ (1,030,747)
Federal Funds	-	$ (472,720)	$ (472,720)
State Library			
General Fund	-	$ 128,123	$ 128,123
Other Funds	-	$ (137,871)	$ (137,871)
Federal Funds	-	$ (1,625)	$ (1,625)
State Treasurer			
General Fund	-	$ 1,013,497	$ 1,013,497
Other Funds	-	$ (1,557,357)	$ (1,557,357)
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
State Board of Accountancy			
Other Funds	-	$ (56,046)	$ (56,046)
Chiropractic Examiners Board			
Other Funds	-	$ (51,085)	$ (51,085)

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
Consumer and Business Services			
Other Funds	-	$ (5,252,286)	$ (5,252,286)
Federal Funds	-	$ (475,260)	$ (475,260)
Construction Contractors Board			
Other Funds	-	$ (461,875)	$ (461,875)
Board of Dentistry			
Other Funds	-	$ (38,848)	$ (38,848)
Health Related Licensing Boards			
Other Funds	-	$ (83,199)	$ (83,199)
Bureau of Labor and Industries			
General Fund	-	$ (127,909)	$ (127,909)
Other Funds	-	$ (278,736)	$ (278,736)
Federal Funds	-	$ (960)	$ (960)
Licensed Professional Counselors and Therapists. Board of			
Other Funds	-	$ (24,871)	$ (24,871)
Licensed Social Workers, Board of			
Other Funds	-	$ (25,841)	$ (25,841)
Medical Board			
Other Funds	-	$ (345,981)	$ (345,981)
Board of Nursing			
Other Funds	-	$ (450,604)	$ (450,604)
Board of Pharmacy			
Other Funds	-	$ (261,147)	$ (261,147)

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
Psychologist Examiners Board			
Other Funds	-	$ (26,589)	$ (26,589)
Public Utility Commission			
Other Funds	-	$ (1,156,876)	$ (1,156,876)
Federal Funds	-	$ (6,858)	$ (6,858)
Real Estate Agency			
Other Funds	-	$ (276,826)	$ (276,826)
Tax Practitioners Board			
Other Funds	-	$ (18,835)	$ (18,835)
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Oregon Business Development Department			
General Fund	-	$ 3,628,465	$ 3,628,465
General Fund Debt Service	-	$ (1,481,045)	$ (1,481,045)
Lottery Funds	-	$ (247,934)	$ (247,934)
Lottery Funds Debt Service	-	$ (1,410,613)	$ (1,410,613)
Other Funds	-	$ 151,174,323	$ 151,174,323
Other Funds Nonlimited	-	$ 30,000,000	$ 30,000,000
Federal Funds	-	$ (13,232)	$ (13,232)
Employment Department			
Other Funds	-	$ (3,490,798)	$ (3,490,798)
Federal Funds	-	$ (4,403,080)	$ (4,403,080)
Housing and Community Services Department			
General Fund	-	$ 21,433,916	$ 21,433,916
General Fund Debt Service	-	$ 2,640,239	$ 2,640,239
Lottery Funds	-	$ 350,000	$ 350,000
Other Funds	-	$ 25,972,449	$ 25,972,449
Federal Funds	-	$ (7,227,385)	$ (7,227,385)

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
Department of Veterans' Affairs			
General Fund	-	$ (136,724)	$ (136,724)
Lottery Funds	-	$ -	$ -
Other Funds	-	$ (140,617)	$ (140,617)
Federal Funds	-	$ -	$ -
EDUCATION PROGRAM AREA			
Department of Education			
General Fund	-	$ (1,685,086)	$ (1,685,086)
General Fund Debt Service	-	$ (1,587,898)	$ (1,587,898)
Other Funds	-	$ 270,433,393	$ 270,433,393
Federal Funds	-	$ (957,295)	$ (957,295)
State School Fund			
General Fund	-	$ (30,372,945)	$ (30,372,945)
Lottery Funds	-	$ 12,465,745	$ 12,465,745
Other Funds	-	$ 17,907,200	$ 17,907,200
Higher Education Coordinating Commission			
General Fund	-	$ 8,532,950	$ 8,532,950
General Fund Debt Service	-	$ (13,840,783)	$ (13,840,783)
Lottery Funds Debt Service	-	$ (73,975)	$ (73,975)
Other Funds	-	$ 6,614,787	$ 6,614,787
Federal Funds	-	$ (430,293)	$ (430,293)
Chief Education Office			
General Fund	-	$ (369,306)	$ (369,306)
Teacher Standards and Practices			
Other Funds	-	$ (214,668)	$ (214,668)

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
HUMAN SERVICES PROGRAM AREA			
Commission for the Blind			
General Fund	-	$ (41,304)	$ (41,304)
Other Funds	-	$ (11,467)	$ (11,467)
Federal Funds	-	$ (157,969)	$ (157,969)
Oregon Health Authority			
General Fund	-	$ (59,956,387)	$ (59,956,387)
General Fund Debt Service	-	$ 4,001	$ 4,001
Lottery Funds	-	$ (4,617)	$ (4,617)
Other Funds	-	$ 71,374,612	$ 71,374,612
Federal Funds	-	$ (9,456,614)	$ (9,456,614)
Department of Human Services			
General Fund	-	$ (8,487,786)	$ (8,487,786)
General Fund Debt Service	-	$ 10,521,010	$ 10,521,010
Other Funds	-	$ 45,175,634	$ 45,175,634
Federal Funds	-	$ 138,153,153	$ 138,153,153
Long Term Care Ombudsman			
General Fund	-	$ (272,509)	$ (272,509)
Other Funds	-	$ (2,593)	$ (2,593)
Psychiatric Security Review Board			
General Fund	-	$ (33,233)	$ (33,233)
JUDICIAL BRANCH			
Judicial Department			
General Fund	-	$ (7,171,498)	$ (7,171,498)
General Fund Debt Service	-	$ (2,555,411)	$ (2,555,411)
Other Funds	-	$ 195,971,790	$ 195,971,790

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
Commission on Judicial Fitness and Disability			
General Fund	-	$ (577)	$ (577)
Public Defense Services Commission			
General Fund	-	$ 1,060,699	$ 1,060,699
LEGISLATIVE BRANCH			
Legislative Administration Committee			
General Fund	-	$ 4,109,449	$ 4,109,449
General Fund Debt Service	-	$ (445,481)	$ (445,481)
Other Funds	-	$ 239,358	$ 239,358
Other Funds Debt Service	-	$ (28,305)	$ (28,305)
Legislative Assembly			
General Fund	-	$ (1,324,394)	$ (1,324,394)
Legislative Commission on Indian Services			
General Fund	-	$ (1,750)	$ (1,750)
Legislative Counsel			
General Fund	-	$ (232,754)	$ (232,754)
Other Funds	-	$ (59,154)	$ (59,154)
Legislative Fiscal Office			
General Fund	-	$ (183,583)	$ (183,583)
Other Funds	-	$ (124,420)	$ (124,420)
Legislative Revenue Office			
General Fund	-	$ (18,516)	$ (18,516)
Legislative Policy and Research Office			
General Fund	-	$ (45,374)	$ (45,374)

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
NATURAL RESOURCES PROGRAM AREA			
State Department of Agriculture			
General Fund	-	$ (1,066,655)	$ (1,066,655)
Lottery Funds	-	$ (231,617)	$ (231,617)
Other Funds	-	$ (2,054,053)	$ (2,054,053)
Federal Funds	-	$ (388,340)	$ (388,340)
Columbia River Gorge Commission			
General Fund	-	$ 24,081	$ 24,081
State Department of Energy			
Other Funds	-	$ (538,561)	$ (538,561)
Federal Funds	-	$ (72,012)	$ (72,012)
Department of Environmental Quality			
General Fund	-	$ (352,190)	$ (352,190)
Lottery Funds	-	$ (77,348)	$ (77,348)
Other Funds	-	$ (3,614,762)	$ (3,614,762)
Federal Funds	-	$ (461,243)	$ (461,243)
State Department of Fish and Wildlife			
General Fund	-	$ 182,646	$ 182,646
Lottery Funds	-	$ (167,378)	$ (167,378)
Other Funds	-	$ (3,153,172)	$ (3,153,172)
Federal Funds	-	$ (3,058,576)	$ (3,058,576)
Department of Forestry			
General Fund	-	$ (1,201,103)	$ (1,201,103)
General Fund Debt Service	-	$ (410,919)	$ (410,919)
Lottery Funds Debt Service	-	$ (5,594)	$ (5,594)
Other Funds	-	$ 96,885,643	$ 96,885,643
Other Funds Debt Service	-	$ 79,996	$ 79,996
Federal Funds	-	$ (495,371)	$ (495,371)

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
Department of Geology and Mineral Industries			
General Fund	-	$ (104,725)	$ (104,725)
Other Funds	-	$ (141,422)	$ (141,422)
Federal Funds	-	$ (65,496)	$ (65,496)
Department of Land Conservation and Development			
General Fund	-	$ (395,929)	$ (395,929)
Other Funds	-	$ (1,373)	$ (1,373)
Federal Funds	-	$ (108,803)	$ (108,803)
Land Use Board of Appeals			
General Fund	-	$ 266	$ 266
Oregon Marine Board			
Other Funds	-	$ (335,800)	$ (335,800)
Federal Funds	-	$ (1,373)	$ (1,373)
Department of Parks and Recreation			
Lottery Funds	-	$ (1,881,005)	$ (1,881,005)
Lottery Funds Debt Service	-	$ (895,019)	$ (895,019)
Other Funds	-	$ 3,232,341	$ 3,232,341
Federal Funds	-	$ (7,925)	$ (7,925)
Department of State Lands			
General Fund	-	$ 5,000,000	$ 5,000,000
Other Funds	-	$ 11,149,657	$ 11,149,657
Federal Funds	-	$ (3,183)	$ (3,183)
Water Resources Department			
General Fund	-	$ (748,813)	$ (748,813)
Lottery Funds Debt Service	-	$ (2,078,875)	$ (2,078,875)
Other Funds	-	$ 21,943,095	$ 21,943,095
Federal Funds	-	$ -	$ -

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
Watershed Enhancement Board			
Lottery Funds	-	$ (205,451)	$ (205,451)
Federal Funds	-	$ (1,136)	$ (1,136)
PUBLIC SAFETY PROGRAM AREA			
Department of Corrections			
General Fund	-	$ (23,762,896)	$ (23,762,896)
General Fund Debt Service	-	$ 1,268,059	$ 1,268,059
Other Funds	-	$ 272,630	$ 272,630
Federal Funds	-	$ (10,323)	$ (10,323)
Oregon Criminal Justice Commission			
General Fund	-	$ (87,794)	$ (87,794)
Other Funds	-	$ (1,137)	$ (1,137)
Federal Funds	-	$ (3,503)	$ (3,503)
District Attorneys and their Deputies			
General Fund	-	$ (23,359)	$ (23,359)
Department of Justice			
General Fund	-	$ (3,386,309)	$ (3,386,309)
General Fund Debt Service	-	$ 3,235,629	$ 3,235,629
Other Funds	-	$ 15,825,892	$ 15,825,892
Federal Funds	-	$ 29,064,361	$ 29,064,361
Oregon Military Department			
General Fund	-	$ 932,333	$ 932,333
General Fund Debt Service	-	$ (802,765)	$ (802,765)
Other Funds	-	$ 5,245,172	$ 5,245,172
Federal Funds	-	$ (1,156,392)	$ (1,156,392)

Budget Summary*	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
Oregon Board of Parole			
General Fund	-	$ (340,944)	$ (340,944)
Oregon State Police			
General Fund	-	$ (2,667,382)	$ (2,667,382)
Lottery Funds	-	$ (240,268)	$ (240,268)
Other Funds	-	$ (26,542)	$ (26,542)
Federal Funds	-	$ (142,526)	$ (142,526)
Department of Public Safety Standards and Training			
Other Funds	-	$ (1,183,157)	$ (1,183,157)
Federal Funds	-	$ 464,466	$ 464,466
Oregon Youth Authority			
General Fund	-	$ (4,902,061)	$ (4,902,061)
General Fund Debt Service	-	$ 1,925,787	$ 1,925,787
Other Funds	-	$ 567,980	$ 567,980
Federal Funds	-	$ (218,984)	$ (218,984)
TRANSPORTATION PROGRAM AREA			
Department of Aviation			
Other Funds	-	$ (39,973)	$ (39,973)
Federal Funds	-	$ (1,538)	$ (1,538)
Department of Transportation			
General Fund	-	$ (389,942)	$ (389,942)
General Fund Debt Service	-	$ (1,037,553)	$ (1,037,553)
Lottery Funds Debt Service	-	$ (6,039,258)	$ (6,039,258)
Other Funds	-	$ (1,415,838)	$ (1,415,838)
Other Funds Debt Service	-	$ 10	$ 10
Federal Funds	-	$ (227,030)	$ (227,030)

Budget Summary*

	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
2017-19 Budget Summary			
General Fund Total	-	$ 58,172,743	$ 58,172,743
General Fund Debt Service	-	$ (14,400,707)	$ (14,400,707)
Lottery Funds Total	-	$ 9,801,680	$ 9,801,680
Lottery Funds Debt Service	-	$ (12,820,839)	$ (12,820,839)
Other Funds Total	-	$ 939,304,527	$ 939,304,527
Other Funds Debt Service	-	$ 1,132,529	$ 1,132,529
Other Funds Nonlimited	-	$ 30,000,000	$ 30,000,000
Federal Funds Total	-	$ 137,654,935	$ 137,654,935

*** Excludes Capital Construction**

	2015-17 Legislatively Approved Budget	2015-17 Committee Recommendation	Committee Change
2015-17 Supplemental Appropriations			
Commission on Judicial Fitness and Disability			
General Fund	-	$ 35,000	$ 35,000
Department of Transportation			
Other Funds	-	$ 45,500,000	$ 45,500,000
Federal Funds	-	$ 8,100,000	$ 8,100,000

2017-19 Position Summary

	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
ADMINISTRATION PROGRAM AREA			
Department of Administrative Services			
Authorized Positions	-	6	6
Full-time Equivalent (FTE) positions	-	6.00	6.00
Public Employees Retirement System			
Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	0.92	0.92
Department of Revenue			
Authorized Positions	-	33	33
Full-time Equivalent (FTE) positions	-	9.00	9.00
State Treasurer			
Authorized Positions	-	2	2
Full-time Equivalent (FTE) positions	-	2.34	2.34
CONSUMER AND BUSINESS SERVICES PROGRAM AREA			
Consumer and Business Services			
Authorized Positions	-	11	11
Full-time Equivalent (FTE) positions	-	9.68	9.68
Bureau of Labor and Industries			
Authorized Positions	-	3	3
Full-time Equivalent (FTE) positions	-	2.50	2.50
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA			
Housing and Community Services Department			
Authorized Positions	-	3	3
Full-time Equivalent (FTE) positions	-	0.75	0.75

2017-19 Position Summary

	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
HUMAN SERVICES PROGRAM AREA			
Oregon Health Authority			
Authorized Positions	-	63	63
Full-time Equivalent (FTE) positions	-	51.46	51.46
Department of Human Services			
Authorized Positions	-	113	113
Full-time Equivalent (FTE) positions	-	74.33	74.33
JUDICIAL BRANCH			
Judicial Department			
Authorized Positions	-	4	4
Full-time Equivalent (FTE) positions	-	2.00	2.00
NATURAL RESOURCES PROGRAM AREA			
Oregon Department of Agriculture			
Authorized Positions	-	(1)	(1)
Full-time Equivalent (FTE) positions	-	(1.00)	(1.00)
Department of Fish and Wildlife			
Authorized Positions	-	6	6
Full-time Equivalent (FTE) positions	-	5.33	5.33
Department of Forestry			
Authorized Positions	-	4	4
Full-time Equivalent (FTE) positions	-	3.50	3.50
Department of State Lands			
Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	1.00	1.00

2017-19 Position Summary	2015-17 Legislatively Approved Budget	2017-19 Committee Recommendation	Committee Change
Water Resources Department			
Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	1.00	1.00
PUBLIC SAFETY PROGRAM AREA			
Department of Justice			
Authorized Positions	-	68	68
Full-time Equivalent (FTE) positions	-	54.99	54.99
Oregon Military Department		2	2
Authorized Positions	-	2.00	2.00
Full-time Equivalent (FTE) positions	-		
Oregon State Police			
Authorized Positions	-	27	27
Full-time Equivalent (FTE) positions	-	25.32	25.32

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2017 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in HB 3470, plus other actions to reduce state agency expenditures.

Summary of Capital Construction Subcommittee Action

HB 5006 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.

Emergency Board

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated $50 million General Fund to the Emergency Board for general purposes.

HB 5006 makes two special purpose appropriations to the Emergency Board, totaling $110 million General Fund; the bill also adjusts a special purpose appropriation already approved in a different bill:

- $100 million General Fund for state employee compensation changes.
- $10 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.
- Reduces the special purpose appropriation made by SB 505 for costs associated with the requirement to record grand jury proceedings, by $600,000 General Fund. The budget for the Judicial Department is increased by this amount.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2018, any remaining funds become available to the Emergency Board for general purposes.

Adjustments to Approved 2017-19 Agency Budgets

STATEWIDE ADJUSTMENTS

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services assessments and charges for services, Attorney General rates, certain services and supplies, and additional vacancy savings expected as a result of a hiring slowdown. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales and refunding of outstanding general obligation and lottery revenue bonds. Total savings are $135.8 million General Fund, $16.7 million Lottery Funds, $105.5 million Other Funds, and $35.6 million Federal Funds.

Specific adjustments include $126 million total funds savings from implementing a hiring slowdown implemented across all three branches of government; $25 million in General Fund and Lottery Funds savings from eliminating most inflation on services and supplies implemented across all three branches of government; $9.3 million total funds from a 10% reduction to travel in Executive Branch agencies to implement the Governor's previously announced cost containment effort; $68 million total funds reduction from lower Department of Administrative Services assessments and service rates; and $13 million total funds from lower Attorney General rates.

Section 145 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the individual agency narratives, although they are included in the table at the beginning of the budget report.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services (DAS) for the following purposes:

- $1,895,000 for disbursement to the Rogue River Valley Irrigation District for the Bradshaw Drop Irrigation Canal project to pipe over three miles of irrigation canal to conserve water and provide pressurized water to district patrons.
- $1,836,000 for disbursement to the City of John Day to extend a fiber optic line along US 395 from US 20 to John Day.
- $1,000,000 for disbursement to the JPR Foundation, Inc. for the Holly Theater restoration project in Medford.
- $1,000,000 for disbursement to the Deschutes Rim Clinic Foundation for the Rim Health Clinic in Maupin to supplement capacity at the current facility.
- $750,000 for disbursement to the Medford Youth Baseball Society for improvements at Harry and David Baseball Park.
- $500,000 for disbursement to the City of Mosier for a joint use facility, encompassing a city hall, main fire station, and multi-use community space to be built on land donated by Union Pacific Railroad.
- $500,000 for disbursement to the Oregon Wine Board for marketing and increasing the market access of Oregon produced wine.
- $420,000 for disbursement to the City of John Day for operations of a public safety answering point through the 2017-19 biennium.
- $400,000 for disbursement to the Greater Portland YWCA for the Family Preservation Project.
- $250,000 for disbursement to the Southern Oregon Veterans Benefit organization for construction of a replica of the Vietnam Memorial Traveling Wall.
- $200,000 for disbursement to the Mid-Columbia Health Foundation for a hospital modernization and expansion project involving a regional rural community hospital in The Dalles that was built in 1859.
- $50,000 for disbursement to the World of Speed organization as transition funding for the High School Automotive Career Technical Education program as the organization seeks other support for the program.
- $50,000 for disbursement to the Family YMCA of Marion and Polk Counties for the YMCA Youth and Government program.
- $50,000 for disbursement to the Bag and Baggage Productions, a professional theater located in Hillsboro, for its Cultural Innovation Project involving the purchase and installation of a 360 degree digitally immersive projection system.
- $40,000 for disbursement to the Cities of Turner, Aumsville, and Salem, for use as flood mitigation planning match.

A total of $28,177,202 Other Funds expenditure limitation was added by the Subcommittee for the one-time cost of issuance and special payments associated with the disbursement of proceeds from Lottery Bond sales; projects are detailed below and approved in SB 5530. Cost of issuance for these projects totals $707,200. There is no debt service allocated in the 2017-19 biennium, as the bonds will not be sold until the

spring of 2019. Total debt service on all the projects described below is estimated at a total of $4,743,599 Lottery Funds for the 2017-19 biennium and $47,153,969 over the life of the bonds.

- $12,235,018 Other Funds for disbursement to the YMCA of Marion and Polk counties for construction of a new YMCA facility in Salem.
- $6,125,396 Other Funds for disbursement to the Eugene Civic Alliance to redevelop the site of the former Civic Stadium into a community sports and recreation complex.
- $2,050,587 Other Funds for disbursement to the Gresham Redevelopment Commission for the construction of an innovation and workforce training center in the Rockwood neighborhood in Gresham.
- $2,050,587 Other Funds for disbursement to the Family Nurturing Center (Rogue Valley Children's Relief Nursery) to purchase and rehabilitate affordable housing adjacent to the Center's campus.
- $1,042,655 Other Funds for disbursement to the Cascade AIDS Project for the acquisition and renovation of a primary care and mental health center for the lesbian, gay, bisexual, transgender, queer, and other minority gender identities and sexual orientation community.
- $1,041,303 Other Funds for disbursement to the City of Independence for the Independence Landing Revitalization Project.
- $1,041,303 Other Funds for disbursement to Klamath County for construction of the Klamath Youth Inspiration Program residential treatment center in Klamath Falls.
- $1,041,303 Other Funds for disbursement to the City of Woodburn to develop a community center in Woodburn.
- $784,922 Other Funds for disbursement to The Dalles Civic Auditorium Preservation Commission to continue reconstruction of The Dalles Civic Auditorium theater.
- $764,128 Other Funds for disbursement to the City of Spray to construct a public safety and emergency services center, which includes fire protection and emergency medical services.

The Subcommittee approved two one-time increases to existing subsidy programs funded through the DAS budget: $150,000 General Fund was added to the special payments made to the Oregon Historical Society, increasing its total state support in 2017-19 to $900,000 General Fund. The Subcommittee also approved increasing the 2017-19 special payments to county fairs by $180,000 Lottery Funds, which provides county fairs with a total of $3,828,000 Lottery Funds in 2017-19.

To complete projects approved in SB 5506, the capital construction bill, the Subcommittee approved the establishment of five limited duration Project Manager 2 positions (5.00 FTE) and one limited duration Project Manager 3 position (1.00 FTE) within the DAS Planning and Construction Management program. This is position establishment authority only, as all position costs will be charged against project funding.

The Subcommittee approved $1,080,818 in additional Other Funds Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505 for renovations at the Portland State Office Building, and an Other Funds expenditure limitation increase of $214,000 for the cost of issuance of the bonds.

Public Employees Retirement System

An Other Funds expenditure limitation increase of $209,443 was approved by the Subcommittee, which supports one permanent full-time Principal Executive Manager G (0.92 FTE) to serve as the agency's Chief Financial Officer, with the understanding that the agency competitively recruit for, and hire, a Certified Public Accountant for this position.

Department of Revenue

The Subcommittee approved funding for the final project phase to replace most of the agency's core information technology systems (Core Systems Replacement project). The final phase includes: Timber tax; electrical cooperative tax; rail car tax; gas and oil production tax; County Assessment Funding Assistance; Green Light; Non-profit homes; court fines and assessments; and revenue accounting. The scheduled implementation date is November 13, 2017.

The Subcommittee approved $8,383,109 of Other Funds expenditure limitation and the establishment of 32 limited duration positions (8.00 FTE), which is to be mostly financed with Article XI-Q bonds approved in SB 5505 ($4,781,944). Project revenues also include an estimated $3,501,165 in bond proceeds that were authorized and issued during the 2015-17 biennium, but remained unexpended, and $100,000 of state marijuana tax revenue. The Department of Administrative Services is directed to unschedule $276,599 of Other Funds expenditure limitation associated with the Core Systems Replacement project, which may be rescheduled upon the approval of the Legislative Fiscal Office.

The Subcommittee appropriated $1,000,000 General Fund for vendor contract maintenance costs to support the ongoing maintenance of the vendor product after installation and $60,000 General Fund for non-bondable expenditures related to the project; these are one-time costs that should be phased out for 2019-21.

To support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505 for the project, the Subcommittee appropriated $796,311 in additional General Fund Debt Service and added $73,056 Other Funds expenditure limitation for the cost of issuance of the bonds.

The Subcommittee increased the General Fund appropriation by $276,906 and Other Funds expenditure limitation by $24,079 for one permanent full-time Principal Executive Manager F position (1.00 FTE) to restore funding for the agency's Finance Manager position, a long-term vacancy that was eliminated in SB 5535, with the understanding that the agency competitively recruit for, and fill, this position.

To balance available revenues with Other Funds expenditure limitation, the Subcommittee decreased Other Funds expenditure limitation by $187,277 for services and supplies in the Property Tax Division.

The Subcommittee increased Other Funds expenditure limitation by $244,058 for services and supplies in the Marijuana Program. Of the increase, $200,000 is for a remodel of the cash transaction space in the Salem headquarters building. This will bring the total estimated project

costs to $1.33 million, of which $1 million will be funded during the 2017-19 biennium. This is a one-time expense. The remaining $44,058 is for services and supplies approved by the Emergency Board in May of 2016.

Oregon Advocacy Commissions Office

To restore a reduction in services and supplies included in the budget bill for the Oregon Advocacy Commissions Office (SB 5501), the Subcommittee approved $17,000 General Fund.

State Library

The Subcommittee approved a $197,488 General Fund appropriation to restore a reduction to the Ready to Read Grant program included in the budget bill for the State Library (HB 5018). The Ready to Read Grant program provides grants to public libraries for early literacy services and summer reading programs.

State Treasurer

For the Oregon Retirement Savings Board, the Subcommittee increased General Fund by $1,056,224 and established three permanent full-time positons (2.84 FTE) for additional implementation work. The positons are: one permanent full-time Operations and Policy Analyst 4 to serve as a Public Engagement Manager (1.00 FTE); one permanent full-time Operations and Policy Analyst 3 to serve as a Compliance Manager (0.92 FTE); and one permanent full-time Executive Support Special 1 (0.92 FTE). The Subcommittee abolished one permanent part-time Program Analyst 1 position, a long-term vacant position (-0.50 FTE). A General Fund appropriation is required to fund the Board's operating expenses until the Retirement Savings Plan Administrative Fund has sufficient revenue to support the Board. General Fund expenditures are to be repaid with future administrative fees.

CONSUMER AND BUSINESS SERVICES

Department of Consumer and Business Services

The Subcommittee approved an increase in Other Funds expenditure limitation of $154,056 for the Department of Consumer and Business Services (DCBS), Division of Financial Regulation and authorized the establishment of a limited duration Operation and Policy Analyst 3 position (0.88 FTE). This position will support work required by the passage of HB 2391, which requires DCBS to establish a reinsurance program for individual and group health insurance policies. The position will assist existing staff at the agency with the additional rulemaking process required to establish the reinsurance program and with the application to the US Department of Health and Human Services for a 1332 waiver to implement the Oregon Reinsurance Program.

The Subcommittee approved an increase in Other Funds expenditure limitation of $1,748,149 for the DCBS Building Codes Division and the establishment of 10 positions (8.80 FTE). Three of the positions, two Operations and Policy Analyst 3 and a Professional Engineer 2, are for building code development. These positions will provide policy and technical research, analysis, and subject matter expertise related to developing statewide standards, and provide support on special projects related to statewide consistency and uniformity within the building

code. Two Administrative Specialist 2 positions will support analysts, engineers, and subject matter experts in the process of statewide code development, and facilitate and coordinate on special projects, permit services, and project tracking. Two Plans Examiner 2 positions will provide technical expertise and support to special projects, by reviewing plans and specifications for those projects and providing additional support to operational programs in the Pendleton and Coos Bay field offices. One Structural and Mechanical Inspector, a Plumbing Inspector, and one Electrical Inspector will provide field support for site-built construction in the Pendleton and Coos Bay field offices.

Bureau of Labor and Industries

General Fund in the amount of $413,787 is added to the budget of the Bureau of Labor and Industries for anticipated investigatory and enforcement provisions related to the passage of SB 828. The funding supports a permanent Civil Rights Field Representative (0.75 FTE), and a Permanent Compliance Specialist (0.75 FTE). In addition, funding to support a limited duration Training and Development Specialist 2 position (1.00 FTE) is also included; this position will develop notice materials for posting in the work place, and provide employer training opportunities on the new requirements.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee established a one-time $1,650,000 General Fund appropriation for the Arts Commission to distribute grants to the following cultural institutions in the following amounts:

- APANO Cultural Center - $300,000
- Benton County Historical Society & Museum - Corvallis Museum - $500,000
- Cottage Theatre Expansion - $125,000
- High Desert Museum - By Hand Through Memory Exhibit - $125,000
- Liberty Theatre Foundation - Theatre Restoration in La Grande - $200,000
- Oregon Coast Council for the Arts - Newport Performing Arts Center - $300,000
- Portland Institute of Contemporary Art - Capital Campaign NE Hancock $100,000

The Subcommittee established a one-time $2,000,000 General Fund appropriation for a grant to the Crescent Sanitary District to support a sewer system/wastewater treatment facility project. To supplement support for the Regional Accelerator Innovation Network (RAIN), the Subcommittee increased the one-time Lottery Funds expenditure limitation by $500,000. With the expenditure increase in this bill, total support in the budget for RAIN will total $1,000,000. The Subcommittee also established a one-time Other Funds expenditure limitation of $3,000,000 to support operating and research expenses of the Oregon Manufacturing Innovation Center (OMIC). The source of these funds are moneys transferred from the Connect Oregon Fund in the Department of Transportation. With the expenditure increase in this bill, support in the Oregon Business Development Department budget for OMIC operations will total $6.6 million of combined Lottery Funds and Other Funds expenditures.

The Subcommittee increased Other Funds expenditures for distribution of bond proceeds authorized in SB 5505 and SB 5530, and HB 2278 (2015 Session). These expenditures include expenditures for the following projects for the following amounts:

- Seismic Rehabilitation Grants - $120 million total, including $100 million for school facilities and $20 million for emergency services facilities.
- Port of Coos Bay - Channel Deepening Project - $15,000,000
- Oregon Manufacturing Innovation Center Roads - $3,390,000
- City of Sweet Home - Wastewater Treatment Plant Upgrade - $2,000,000
- Crescent Sanitary District Sewer System - $3,000,000
- Portland Art Museum 0 Connection Campaign - $1,000,000
- Eugene Ballet Company - Midtown Arts Center - $700,000
- Friends of the Oregon Caves & Chateau - Balcony Restoration Project - $750,000
- Regional Solutions - $1

Regarding Regional Solutions, SB 5530 authorizes $4 million of lottery bond proceeds for the Regional Infrastructure Fund for Regional Solutions projects. After the Department presents a funding request with identified Regional Solutions projects, the Legislature or Emergency Board will increase the Other Funds expenditure limitation to allow funding of the approved projects. The expenditure limitation applies solely to lottery bond proceeds received in the 2017-19 biennium. Proceeds from previously issued bonds that have been transferred to the Regional Infrastructure Fund, and any earnings in the Fund, are not subject to the $1 expenditure limitation.

The Subcommittee also increased Nonlimited Other Funds expenditures by $30 million for distribution of lottery bond proceeds authorized for the Special Public Works Fund. The $30 million include $20 million for adding capital to the base Fund, and $10 million restricted to levee projects.

Other Funds expenditures are increased by a total of $2,746,249 to pay costs of issuing the general obligation and lottery revenue bonds authorized for the above projects. Proceeds of bonds are used to finance these costs.

Finally, the General Fund appropriation for debt service is increased by $2,836,985 to pay 2017-19 biennium debt service costs for approved Seismic Rehabilitation Grant bonds. This supports debt service costs for $25 million of seismic school bonds, and $10 million of seismic emergency services facility bonds, issued in spring 2018. The remaining seismic bonds, and all lottery bonds authorized for projects in this budget, will be issued in spring 2019, and related debt service will not be paid until the 2019-21 biennium.

Housing and Community Services Department

The Housing and Community Services Department budget is adjusted by the Subcommittee as follows:

Local Innovation and Fast Track (LIFT) housing program - Other Funds expenditure limitation is increased by $1,090,000 attributable to the cost of issuance for $80 million in Article XI-Q Bonds for affordable housing development; the housing developed with the bonds will be targeted to low income individuals and families. It is assumed that this investment will result in an additional 1,200 - 1,500 units of new housing, depending on economic factors and the extent to which the program is modified (specifically, to include single family home ownership). Expenditure limitation for a period of six years for the project amount ($80 million) is in SB 5506. Administration of the $80 million in additional bond proceeds drives the need for additional expenditure limitation and General Fund support in the 2017-19 biennium, as follows: Two limited duration Loan Specialist positions (0.75 FTE) and two permanent Compliance Specialist positions (1.00 FTE) are authorized to add appropriate underwriting and project monitoring for affordable housing units developed through the LIFT housing program, as authorized by the 2017 Legislative Assembly. The compliance specialist positions are funded through fees charged to the projects, while the loan specialists are supported by General Fund. Finally, General Fund of $3.4 million is appropriated for debt service, assuming half of the total authorized amount ($40 million) is issued in the spring of 2018.

Preservation of Affordable Housing - Other Funds expenditure limitation in the amount of $25,395,235 is included to enable the Housing and Community Services Department (HCSD) to expend lottery bond proceeds for preservation of affordable housing. Of this amount, $25 million is attributable to project costs, and $395,235 is related to cost of issuance. Eligible projects for which these funds can be expended will be defined by HCSD and include activities such as: multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the USDA Rural Development or the US Department of Housing and Urban Development; existing manufactured housing communities and affordable housing units to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; existing multifamily projects with affordability restrictions in need of rehabilitation and contract renewal; and public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization and which will secure ongoing rental subsidies.

Oregon Foreclosure Avoidance Program - General Fund of $1.3 million is included for the program. This 2017-19 funding is intended to be the final installment for the program, with the expectation that HCSD will cease administration and payment reimbursement by June 30, 2019, or the time at which funds are fully expended, whichever comes first.

Emergency Housing Account and State Homeless Assistance Program - An additional $13,200,000 General Fund is added to the Emergency Housing Account (EHA) program, and an additional $6,800,000 General Fund is included for the State Homeless Assistance Program (SHAP). These are one-time enhancements that bring the total 2017-19 budget for EHA to $27,893,832 (a 93% increase over the 2015-17 legislatively approved budget) and SHAP to $12,226,228 (a 129% increase over the 2015-17 legislatively approved budget).

Oregon Commission for Voluntary Action and Service - Federal Funds expenditure limitation is reduced by $7.1 million and one position (1.00 FTE) to reflect funding associated with transfer of administration of the Commission from HCSD to the Office of the Governor. The statutory changes to accomplish the transfer of the program are included in HB 3470.

Measure 96 Lottery Funds Allocation - Lottery Funds expenditure limitation, attributable to the 2016 passage of Measure 96, in the amount of $350,000 is added for emergency housing assistance to veterans, as provided through the Emergency Housing Account program. The funds are allocated to the Department in SB 140. A budget note in HB 5012 (the HCSD budget bill) directs HCSD and the Department of Veterans' Affairs to report back to the Joint Committee on Ways and Means in February 2018 with advice on strategic investments of available funds that will result in long-term housing stability for veterans.

Oregon Department of Veterans' Affairs

The Subcommittee approved increasing Other Funds expenditure limitation by $310,000 for costs of issuance on Article XI-Q general obligation bonds authorized in SB 5505 for a parking lot at the Lebanon Veterans' Home, an educational and daycare facility at The Dalles Veterans' Home, and a new veterans' home in Roseburg. Costs of issuance will be paid with bond proceeds. Bonds are scheduled to be sold in spring 2019, with debt service of $2.2 million General Fund in the 2019-21 biennium.

Due to the shortage of nurses and medical technicians in the City of Roseburg and Douglas County that would be required to staff the approved Veterans' Home, the Subcommittee adopted the following budget note:

Budget Note:

The Oregon Department of Veterans' Affairs, in collaboration with the Oregon Health Authority and the Oregon State Board of Nursing, is directed to convene a rural medical training facilities workgroup that will investigate issues related to alleviating a shortage of skilled and experienced nurses and medical technicians in the City of Roseburg and in Douglas County. Representatives from the City of Roseburg, Douglas County, local hospital or medical facilities, including the Roseburg VA Medical Center, and local medical practitioners with experience in training nursing and medical technician students should be included in the workgroup membership. The workgroup should consider issues related to establishing a medical training facility in partnership with local academic programs and methods of reintegrating veterans who are transitioning out of military service into society through higher education and career training. The Department shall report the results of the workgroup and recommendations to the Legislature by September 15, 2018.

EDUCATION

State School Fund

The Subcommittee approved a decrease of $30,372,945 General Fund and an increase of $12,465,745 Lottery Funds for the State School Fund, which reflects the balancing of available Lottery Funds across the entire state budget. In addition, Other Funds expenditure limitation was

increased by $17,907,200 to account for the total amount of Marijuana revenues dedicated to the State School Fund. Overall, the net change to the State School Fund is zero from the $8.2 billion included in SB 5517, the State School Fund budget bill.

Department of Education

The Subcommittee approved $480,517 General Fund for debt service on Article XI-Q bonds sold for deferred maintenance projects at the Oregon School for the Deaf. The bond proceeds will be used to address long standing deferred maintenance issues including replacement or repair of roofs ($2.5 million) and various improvements ($1.8 million) to address accessibility issues at the facility necessary to comply with the Americans with Disabilities Act (ADA). For the sale of Article XI-P bonds for the Oregon School Capital Improvement Matching program, $100 million Other Funds expenditure limitation is included. The XI-P bonds will be sold later in the biennium, so no debt service is required. For both the sale of XI-Q bonds for the Oregon School for the Deaf and the Article XI-P bonds for school district facilities, an increase of $1,052,442 in Other Funds expenditure limitation is included for the issuance costs of the bonds.

An Other Funds expenditure limitation of $170.0 million is included for payments to school districts under Ballot Measure 98. A $170 million General Fund appropriation was made in SB 5516, the budget bill for the Oregon Department of Education, but payments out of the new High School Graduation and College and Career Readiness Fund must be budgeted as an Other Funds expenditure under the language of Ballot Measure 98 and for accounting practices.

Higher Education Coordinating Commission

The Subcommittee approved an increase of $6,831,534 in Other Funds expenditure limitation for the Higher Education Coordinating Commission (HECC) for the issuance costs of general obligation bonds sold for public universities and community colleges. These include both Article XI-G and XI-Q bonds for the seven public universities and Article XI-G bonds for community colleges.

A General Fund appropriation of $1.2 million was approved for a one-time grant to Eastern Oregon University for the construction of a new dedicated technology infrastructure equipment facility. This facility will be the campus hub for communications and network infrastructure. Also approved was $490,000 General Fund for a one-time grant to Oregon State University for the renovation of the Graduate and Research Center at the Cascades Campus in Bend. This will create office space for teaching and research at the campus as it offers new programs and courses.

An additional $5.3 million General Fund was approved for the Oregon Promise program which provides financial assistance to recent high school graduates with tuition waivers or subsidies at a community college. The increase, along with $34.7 million General Fund included in the HECC budget bill (SB 5524), brings 2017-19 funding for this program to $40 million General Fund. At this funding level, the Commission will need to implement policies limiting participation, including restricting program eligibility based on Earned Family Contribution. The intent is to "grandfather" in the first year's students who started in the program during the 2016-17 academic year under the former requirements and implement any changes for those students who start during or after the fall quarter of the 2017-18 academic year. SB 1032 will include authority for HECC to limit the number of Oregon Promise participants by setting a maximum Earned Family Contribution for program eligibility.

The Subcommittee also approved a budget note related to community colleges:

> **Budget Note:**
> The Higher Education Coordinating Commission shall convene a workgroup to develop recommendations for enabling community colleges to offer an associate's degree that is completed in coordination with credits earned in registered apprenticeship or training programs that are at least four years long. The commission shall report their findings and recommendations to the appropriate legislative interim committee.

For College Possible, the Subcommittee approved a one-time $350,000 General Fund appropriation to HECC for a one-time grant to the organization. This program provides mentoring, coaching, and other assistance to low income students to encourage them to go to college and help them apply for college and financial aid.

One-time funding for two Agricultural Experiment Station positions are added in this bill. One is located at the Hermiston Agricultural Research and Extension Center for potato research and one is at the North Willamette Research and Extension Center. The costs are $260,000 and $120,000 General Fund, respectively. Funding for the Renewable Energy Center at the Oregon Institute of Technology was approved in the amount of $500,000 General Fund.

The Subcommittee approved one-time funding for two projects through Oregon State University resulting, in part, from the work of the Oregon Shellfish Task Force. The first is $570,000 General Fund for the Molluscan Broodstock program at the Hatfield Marine Science Center in conjunction with the Whiskey Creek Shellfish Hatchery. The second project is $280,000 General Fund for monitoring the effects of ocean acidification and conducting ocean acidification research at the Whiskey Creek Shellfish Hatchery.

HUMAN SERVICES

Oregon Health Authority

HB 5006 includes $10,000,000 General Fund for costs related to treating Hepatitis C - Stage 2 for members of the Oregon Health Plan (OHP). Coverage is already included for Stages 3 and 4. It is estimated that roughly 3,200 OHP members have Hepatitis C at Stage 2, and if all these members pursue treatment, the 2017-19 estimated cost is about $21.6 million General Fund. The agency will include data on current treatment patterns and costs in its first 2017-19 rebalance, and may need to request additional funding during the 2018 legislative session. A portion of this funding is expected to be one-time, as the existing OHP population is treated and only new cases will need treatment in the following biennium.

The Subcommittee approved $200,000 General Fund for providing fresh Oregon-grown fruits, vegetables, and cut herbs from farmers' markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Another $1,000,000 General Fund was

added for the same purpose for eligible individuals through the Women, Infants and Children Program. Both program enhancements are one-time.

Additional one-time Tobacco Master Settlement Agreement (TMSA) resources of $63,250,000 are available because of a series of legal settlements. Other Funds expenditure limitation is increased for OHP by $63,250,000, and General Fund is reduced by a like amount. Other TMSA resources in the OHP budget include funding that had previously been used for tobacco prevention and cessation programs. The Subcommittee approved the following budget note:

> **Budget Note:**
> The Oregon Health Authority, in collaboration with the Tobacco Reduction Advisory Committee, shall make recommendations to the Public Health Advisory Board on reductions to the Tobacco Prevention and Education Program, based on the loss of Tobacco Master Settlement Agreement (TMSA) funding, that reflects best practices for tobacco control, to minimize programmatic disruption. The Oregon Health Authority shall report to the Legislature the impact of the loss of TMSA funding to tobacco prevention in Oregon, across state and local programs, health communications, tobacco cessation, and data and evaluation.

In order to balance to the final revenue forecast, an additional $375,000 of recreational marijuana proceeds are expected to be distributed to the Oregon Health Authority (OHA) for alcohol and drug prevention and treatment programs. Other Funds expenditure limitation is increased by $375,000 and General Fund is reduced by that same amount.

HB 5006 reduces General Fund by $401,413 for the Oregon State Hospital, and reduces one FTE. SB 65 consolidates all persons found guilty except for insanity of a felony and committed to the Oregon State Hospital, under the jurisdiction of the Psychiatric Security Review Board. As a result, the State Hospital Review Panel (SHRP) will no longer be needed after June 30, 2018. The Subcommittee approved $3,226,060 General Fund for rural provider incentive programs. This is funding that was mistakenly taken out of the current service level at Governor's Budget.

HB 5006 increases General Fund by $10,000 to make the necessary changes to the Medicaid Management Information System (MMIS) to ensure that children who are placed in substitute care are enrolled in a coordinated care organization (CCO). This would apply to children in the legal custody of the Department of Human Services, and eligible for medical assistance. The new MMIS coding would allow a child who changes placement to remain in the original CCO until the transition of the child's care to another CCO has been completed.

The bill includes $196,111 Other Funds expenditure limitation and one position (0.75 FTE) to implement HB 3440, which will open up the Prescription Drug Monitoring Program to out-of-state practitioners. This will create additional workload as the program will need to implement and manage a process of auditing out-of-state users' credentials and use of the system.

To support the ongoing DHS effort to develop and implement an integrated eligibility system, now called the ONE Integrated Eligibility and Medicaid Eligibility (ONE IE & ME), the Subcommittee approved $322,233 General Fund, $13,595,873 Other Funds expenditure limitation,

$1,306,605 Federal Funds expenditure limitation, and 62 positions (51.71 FTE); 41 of the positions are limited duration. The 21 permanent positions are associated with a core need for legacy system integration, as well as system maintenance and operations.

Department of Human Services

The Subcommittee approved $1,300,000 General Fund, on a one-time basis, to increase funding for the Oregon Hunger Response Fund, which is a 26.2% increase from the 2015-17 funding level. This additional support will help the Oregon Food Bank, through its 20 regional food banks, acquire and distribute a higher volume of food to over 950 local agencies.

Another adjustment in the Self Sufficiency program is a change to a budget reduction included in SB 5526, the primary budget bill for the Department of Human Services (DHS). Instead of a $3.4 million General Fund reduction in the Temporary Assistance for Needy Families (TANF) program, which affected households with a Non-Needy Caretaker Relative, the Subcommittee decreased funding in the Employment Related Day Care program by $3.4 million General Fund, which reduces the caseload by about 200 cases.

Regarding TANF, the DHS budget approved in SB 5526, assumes $22.2 million in General Fund cost avoidance related to program restrictions that have been in place since the 2009-11 biennium; this requires statutory date changes that are included in HB 3470. In addition, $60.0 million General Fund in TANF program caseload savings was used to help balance the agency-wide budget. These savings were due to the projected 2017-19 caseload decreasing by more than 3,000 families between the fall 2016 and spring 2017 caseload forecasts. The Subcommittee noted that, ideally, TANF savings would be retained within the TANF program to help improve services to families and client outcomes. To help institute this practice, the Subcommittee approved the budget note set out below.

> **Budget Note:**
> During the 2017-19 biennium, after each biannual caseload forecast, the Department of Human Services is directed to calculate any General Fund or Federal Funds savings resulting from a decrease in the TANF caseload below the level assumed in the 2017-19 legislatively adopted budget. As part of its first rebalance report to or request of the Legislature following that calculation, the agency will present a proposal for directing any savings to either increase the TANF grant amount or invest in the JOBS program.

For the Intellectual and Developmental Disabilities (IDD) program, the Subcommittee discussed the need to ensure individuals with IDD receive information about all service setting options. Accordingly, DHS is directed to present to all adults with IDD the option to receive in-home services as described in ORS 427.101(3)b. The Subcommittee also approved the following budget note related to IDD group homes:

> **Budget Note:**
> The Department of Human Services will convene a workgroup to review rules and statutes regarding substantiated abuse findings, fines, and enforcement for Intellectual and Developmental Disability (IDD) group homes. The workgroup shall include representation from IDD providers, clients served in the IDD system, employees working in IDD group homes, and other stakeholders. The workgroup shall report

their findings and recommended statutory changes to the appropriate legislative interim policy committees no later than February 1, 2018. The workgroup shall discuss and report on:

- Recommendations for rule or statutory changes to abuse definitions and substantiated abuse findings.
- A review of current enforcement statutes and recommended changes that result in consistent applications of fines across the IDD group home system.
- Recommendations for mandatory minimum fines for substantiated abuse.

The Subcommittee approved funding for the continued development and implementation of an integrated eligibility system, now called the ONE Integrated Eligibility and Medicaid Eligibility (ONE IE & ME) project. This effort will integrate eligibility determinations for DHS programs; Non-MAGI Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment Related Day Care (ERDC); into the OregonONEligibility (ONE) system used by OHA.

While a 2017-19 funding request was always expected, the 2017-19 cost estimate for the project has increased over the budget development timeframe; the current project estimate and approved amount for 2017-19 is $203,272,716 total funds. (The former estimate for 2017-19 spending was $132.0 million total funds). This budget includes: state staff costs of $42.3 million; $128.2 million for contracted information technology services; $21.0 million for software costs and hosting charges; $2.2 million for training; and $9.5 million for debt service. Cost allocation, contingencies, legacy system integration work, and payments to OHA for its project work are accounted for in these estimates. The state staffing component consists of 113 positions (74.33 FTE) and primarily supports business analytics and training activities; 88 positions (50.83 FTE) are limited duration.

The bulk of the project budget, at $146.3 million or 72% of 2017-19 costs, is supported by Federal Funds; this is due to enhanced federal funding for the project. Some of that higher match expires on December 31, 2018, but the Medicaid portion at a 90% federal/10% state share does not have a set end date. The current project timeline and updated budget estimates account for these match rates. General Fund supports $11.5 million of project costs and debt service; the bulk of the state share will be covered by $45.0 million in proceeds from Article XI-Q bonds.

In SB 5505, the Joint Ways and Means Subcommittee on Capital Construction approved $34,045,000 Article XI-Q bonds to finance $33,523,000 of project costs and $522,000 for costs of issuing the bonds. The Subcommittee also approved additional funding of $11,477,000 for this project through the repurposing of bond proceeds originally issued for the Oregon Military Department (OMD).

The Joint Legislative Committee on Information Management and Technology (JLCIMT) reviewed the project on May 25, 2017, and recommended incremental, conditional approval of the project and set out detailed next steps in its recommendation, which was adopted. In addition to completion of 26 specific actions, the recommendation requires a minimum of two progress reports to JLCIMT; one in September 2017 and another in February 2018. The agency will also work closely with and regularly report project status to the Office of the State Chief Information Officer (OSCIO) and the Legislative Fiscal Office (LFO) throughout the project's lifecycle. It is likely additional formal reporting may

be required by JCLIMT or interim budget committees, depending on agency progress and any need to address project or budget issues flagged by LFO or OSCIO. The Subcommittee approved the project with the understanding that the funding will be unscheduled until LFO and the Chief Financial Office of the Department of Administrative Services approve rescheduling; agency compliance with the JLCIMT recommendations will be key to making funding available.

Since this project will result in eligibility determinations for multiple programs in both OHA and DHS being done through one system, to perform these determinations most efficiently, eligibility functions (responsibility for the work and staffing) from both agencies will be centralized at DHS. The following budget note was approved by the Subcommittee:

> **Budget Note:**
> The Department of Human Services and the Oregon Health Authority are currently planning to centralize eligibility processing at DHS in the fall of 2017. DHS has begun an assessment of current processes and will need 9-12 months to complete a comprehensive assessment and business plan that meets Medicaid requirements. DHS will report to the Interim Joint Committee on Ways and Means by June 30, 2018, and will include in its report a plan to increase jobs in rural Oregon including the option of outsourcing, in order to provide the highest quality, most efficient and cost effective Medicaid enrollment services to Oregonians.

JUDICIAL BRANCH

Judicial Department

The Subcommittee increased General Fund for the Judicial Department by $600,000, and established four full-time positions (2.00 FTE) for additional workloads associated with an increased number of preliminary hearings anticipated as a result of SB 505. SB 505 requires grand jury proceeding to be recorded. A special purpose appropriation in SB 505 to the Emergency Board for additional costs associated with the measure was reduced by the same amount.

The Subcommittee also established a $1,200,000 General Fund appropriation to provide a grant to Clackamas County for planning costs associated with a project to replace the county's courthouse. The county must spend at least an equal amount of matching funds for planning costs. The provision of this support does not establish a commitment or expectation for any additional state support for the capital project.

The Subcommittee added Other Funds expenditures to the budget associated with the authorization, in SB 5505, of Article XI-Q bonds for grants and capital construction projects. This limitation will allow the Judicial Department to provide grants to counties for courthouse capital construction projects through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF), and pay costs associated with issuing the bonds for both the OCCCIF grants, and for capital construction projects approved in SB 5506. A $195.2 million Other Funds limitation is established for the OCCCIF, for transfer of $97.6 million of Article XI-Q proceeds, and an equal amount of county matching funds, for the following two county courthouse replacement projects:

- Multnomah County Courthouse - $185.2 million (including $92.6 million of bond proceeds) for the Multnomah County Courthouse replacement project. The funds will permit the county to complete construction of the courthouse project. With these moneys, the state will have provided a total of $125 million of bond proceeds for the project over a three-biennium period.
- Lane County Courthouse - $10 million (including $5 million of bond proceeds) for the Lane County Courthouse replacement project. These funds will provide support for planning and development of the project. With these moneys, the state will have provided a total of $6.4 million of bond proceeds for the project over a two-biennium period. The provision of this support does not establish a commitment or expectation for any additional state support for the capital project.

Other Funds expenditures were increased by $1,235,000 for costs of issuing Article XI-Q bonds for the OCCCIF-supported projects, and for two capital construction projects approved in SB 5506. Proceeds of bonds are used to finance these costs.

Finally, the Subcommittee established a distinct Other Funds expenditure limitation for the State Court Technology Fund (SCTF), and transferred $17,942,354 from the Operations expenditure limitation to the newly established SCTF expenditure limitation. The SCTF receives revenues from court filing fees, charges for technology services, and the Criminal Fine Account, and its use is restricted to providing support state court electronic systems.

Public Defense Services Commission

The Subcommittee approved a $1,800,000 increase in General Fund for the Professional Services Account. This appropriation brings total General Fund support for the program to the current service level. The Professional Services Account finances the costs of all trial-level and certain appellate-level public defense services.

LEGISLATIVE BRANCH

Legislative Administration Committee

General Fund of $5,145,277 for Legislative Administration was approved by the Subcommittee for security enhancements to the Oregon State Capitol. The increased funds include: $20,000 for a mass communication system, $528,000 for third party monitoring services, and $4,597,277 for security cameras and networks, independent distribution facility (network closet) upgrade, safety film installation, garage gate replacement, and other security needs.

The Subcommittee also approved $906,053 General Fund for debt service on Article XI-Q bonds sold for the Capitol Accessibility, Maintenance, and Safety project. Bonds are scheduled to be sold in spring 2018. In addition, Other Funds expenditure limitation was increased by $239,358 for costs of issuance on the bonds, which will be paid with bond proceeds.

NATURAL RESOURCES

Department of Agriculture

In the Agricultural Development and Marketing program, the Subcommittee reduced General Fund by $250,000 due to elimination of a marketing position. This action eliminates one of three permanent full-time positions added to the program during the 2011-13 biennium to increase economic activity in the agriculture sector.

Columbia River Gorge Commission

The Subcommittee added $24,081 General Fund to the Columbia River Gorge Commission budget to match the amount provided by the State of Washington as required by interstate compact; $14,686 of the increase is provided for the Joint Expenses Program and the remaining $9,395 is for Commissioner Expenses.

Department of Environmental Quality

The Subcommittee approved a $500,000 one-time General Fund appropriation to complete an inventory of non-road diesel engines with the expectation that DEQ would use a third-party contractor to conduct a state-wide and multi-sector inventory of non-road diesel engines currently in use by private and public fleets for the purposes of informing and refining air quality models. This inventory is expected to be completed no later than May 1, 2019. To ensure the survey results are representative of the statewide inventory, data collection shall be conducted using a mix of sampling techniques, including, but not limited to whole fleet inventories (census style counts), representative sampling of fleets by fleet-size, and industry surveying. Results and assumptions should be verified using existing relevant and complementary data, such as fuel use and business asset data collected by county tax assessors. The Department is to consult with interested stakeholders during various phases of the inventory work including, but not limited to, prior to releasing the inventory request-for-proposal and upon the development of preliminary results. The Department shall make the results of this inventory available to interested stakeholders but only in aggregate form.

Department of Fish and Wildlife

The Subcommittee approved three General Fund increases for the Department of Fish and Wildlife (ODFW) totaling $1,325,000 for several program changes. First, $425,000 General Fund was added to fund a permanent Natural Resources Specialist 5 position to serve as the Department's Sage Grouse Mitigation Program Coordinator. Approximately $175,000 of the $425,000 is for professional services contracts to assist in implementation of the sage grouse mitigation program. Next, $250,000 General Fund was added to restore and make permanent two positions (1.67 FTE) to work on the Integrated Water Resources Strategy involving water flows necessary to maintain fish habitat and in-stream water rights consultations. In addition, it is expected that the positions would also examine the need for a sediment study of the lower Rogue River. Finally, $650,000 General Fund was added to restore three of the five permanent full-time positions eliminated from the Western Oregon Stream Program as part of the General Fund reductions taken in HB 5018, the ODFW budget bill. The three positions that were restored work in Clackamas, Roseburg, and Tillamook. Along with the funding for position costs, $40,839 was added for services and supplies.

The Subcommittee also established a one-time Other Funds expenditure limitation of $215,000 for the cost of issuance of Article XI-Q General Obligation bonds approved in SB 5505 for repairs and capital improvements at ODFW facilities.

Department of Forestry

The Subcommittee approved a $57,568 increase in the General Fund appropriation made to the Oregon Department of Forestry (ODF) for the payment of debt service on General Obligation bonds issued for the replacement of a shared facility at Toledo. The Subcommittee also approved an increase in Other Funds expenditure limitation of $1,114,991 to accommodate the payment of $79,991 for debt service and $50,000 in bond issuance costs related to bonds issued for the Toledo facility; the remaining $985,000 is for the cost of issuance of Certificates of Participation related to the Elliott State Forest.

In addition, the Subcommittee approved the establishment of an Other Funds expenditure limitation for ODF, in the amount of $100 million, for the payment, from the net proceeds from the sale of Certificates of Participation, of monies to finance the release of all or a portion of the Elliott forest from restrictions resulting from ownership of that forest by the Common School Fund, or to compensate the Common School Fund for the preservation of non-economic benefits of the forest through the imposition, transfer, or sale of restrictions such as easements, use requirements or restrictions, or other methods that preserve non-economic benefits of the forest for the public such as recreation, aesthetics, wildlife or habitat preservation, or other environmental and quality of life considerations.

For the initial work required for the development of a federal Habitat Conservation Plan (HCP), the Subcommittee approved a $300,000 increase in Other Funds expenditure limitation pursuant to an agreement with the Department of State Lands for the development of the plan. ODF will use this funding to establish four limited duration positions (3.50 FTE) including a project leader, a HCP coordinator, a threatened and endangered species coordinator, and a data manager/analyst to work with federal agencies to develop a Request for Proposal to complete all the technical work needed for completing the HCP. The Department is also expected to apply for a federal grant to help with the cost of developing the Environmental Impact Statement required for completion of the HCP. It is anticipated that the agency will seek additional expenditure limitation once the remaining project costs are better known.

Land Use Board of Appeals

For the Land Use Board of Appeals, the Subcommittee added $11,650 General Fund to reclassify a position from Executive Support Specialist I to Executive Support Specialist II.

Department of Parks and Recreation

The Subcommittee approved an increase in the Other Funds expenditure limitation for the Oregon Department of Parks and Recreation of $5,111,682 for the expenditure of lottery bond proceeds for the Oregon Main Street Revitalization program. The funding will be used to provide competitive grants to organizations participating in the Oregon Main Street Network. The program focuses on projects that acquire, rehabilitate, and construct buildings on properties in designated downtown areas and facilitate community revitalization leading to additional private

investment, job creation or retention, expansion or establishment of viable businesses, or creating a stronger tax base. The expenditure limitation increase includes $111,682 for bond issuance costs.

Department of State Lands

For work related to the Elliott State Forest, the Subcommittee established an Other Funds expenditure limitation of $3,985,377 and the establishment of a Project Manager 3 position (1.0 FTE). Specifically, $1,608,930 of the total is for paying costs associated with a custodial forest management contract for the Elliott State Forest. Under the contract, the manager will be responsible for four primary tasks: maintaining road systems for safe public access and fire protection activities; ensuring compliance with all applicable laws; conducting reforestation activities to comply with Oregon's Forest Practices Act; and providing general forest management and oversight. The manager will be the first point of contact for any questions; responsible for identifying problems specific to the property and coordinating with local officials and DSL as necessary; and manage access to the property and coordinate proper disposal of trash and removal of abandoned property.

Other components include $608,000 for estimated cost of fire patrol assessments to be paid to the Oregon Department of Forestry (ODF) for wildfire protection, $268,447 for a Project Manager 3 position (1.00 FTE) that will provide general coordination for the Elliott Forest as well as providing project management for the Portland Harbor Superfund Site and Goble cleanup site. Also included is $1,500,000 for development of a federal Habitat Conservation Plan (HCP) and an Environmental Impact Statement (EIS). The HCP development will be via an agreement with ODF; that agency will lead the collaborative work with other state, federal, and private entities. The initial ODF work is anticipated to cost $300,000, the remaining $1,200,000 is to be administratively unscheduled until a better estimate of the total cost to develop the HCP and EIS can be established. ODF anticipates that it will apply for federal grant funding for at least a portion of the cost to develop the EIS.

The Subcommittee approved $5,000,000 General Fund for the Department of State Lands to deposit into the Portland Harbor Cleanup Fund established in SB 5530; after deposit (payment), the money is available to be spent as Other Funds. In SB 5530, $3,000,000 in lottery bond proceeds is also allocated for deposit into the Cleanup Fund. To spend the $8,000,000 total subsequently available, a new $8,000,000 Other Funds expenditure limitation is established. To pay costs associated with the issuance of the lottery bonds, the Subcommittee approved an increase in Other Funds expenditure limitation of $57,587.

Monies in the Cleanup Fund are for the coordination and participation in any contracts or agreements relating to or arising out of the Portland Harbor Superfund Site that may include investigation of baseline conditions, investigation of key sediment sites, potential infrastructure needs related to contaminated sediments, development and administration of a comprehensive data management system for the site, satisfaction of obligations under any settlement or administrative order, work required by the United States Environmental Protection Agency in connection with the site, and other activities directly related to minimizing the state's liability for costs related to the Portland Harbor Superfund Site.

Water Resources Department

The Subcommittee approved a General Fund appropriation of $333,677 for the Water Resources Department (WRD) to fund two Assistant Watermaster positions and an Office Specialist position in Umatilla County, in the Pendleton and Milton-Freewater offices. The former Umatilla

County positions were authorized in the agency's primary budget bill (SB 5542) using Other Funds expenditure limitation of $433,677. This action assumed Umatilla County would be covering the cost of the positions via contract with WRD. However, available county resources are projected to be able to provide only $100,000 of this amount, so General Fund will cover the remaining cost. To complete the fundshift, the Subcommittee also approved a $333,677 reduction in Other Funds expenditure limitation.

To support pilot programs in several locations throughout the state, the Subcommittee approved an increase of $203,870 General Fund and the establishment of a limited duration, Natural Resource Specialist 4 position (1.00 FTE). The Department was allocated $750,000 in lottery bond proceeds during the 2015-17 biennium to make grants and provide technical assistance to local governments to establish place-based water resource planning pilot programs. Of that grant funding, $600,000 is carried forward into the 2017-19 biennium; $56,000 of that amount remains unobligated. The position authorized by the Subcommittee is a continuation of the limited duration position that was established in the prior biennium to assist in the administration of the program and the distribution of the grant funding.

The Subcommittee approved an increase of $1,547,235 Other Funds expenditure limitation for making grants, loans, or providing technical assistance for feasibility studies, and for the payment of bond issuance costs from lottery bond sale proceeds deposited into the Water Conservation, Reuse, and Storage Investment Fund. Of the amount allocated to the Fund, $47,235 is for the payment of bond issuance costs.

For water supply projects, the Subcommittee approved a total increase of $21,075,301 Other Funds expenditure limitation for making grants, loans, and paying the cost of bond issuance from lottery bond proceeds deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. At $15,000,000, the bulk of the additional limitation provided for the expenditure of net bond proceeds allocated to the fund is for Water Supply Development grants and loans to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water. To pay for bond issuance costs, $375,301 Other Funds expenditure limitation is needed.

The remaining expenditure limitation approved by the Subcommittee is for three specific projects that, while comporting to the other requirements of grants made from the Water Supply Development Fund, are not subject to any application process, public benefit scoring, or ranking. The projects and amounts are:

- City of Carlton, Panther Creek Reservoir sediment reduction and water storage capacity increase project - $2,500,000
- City of Carlton, Finished water supply line loss reduction project - $2,000,000
- Santiam Water Control District, Mill Creek Corporate Center irrigation conversion and efficiency project - $1,200,000

PUBLIC SAFETY

Department of Corrections

To purchase two new transport buses to replace vehicles at the end of their service life, the Subcommittee approved a one-time appropriation of $708,788 General Fund in the Department of Corrections' Operations Division.

The Subcommittee approved an increase in Other Funds expenditure limitation of $721,466 for cost of issuance of $39,215,000 in Article XI-Q bonds authorized in SB 5506 for the Department of Corrections' deferred maintenance program and for technology infrastructure upgrades. Bonds will be issued in May 2018 and in March 2019.

The agency's General Fund appropriation for debt service was increased by $1,926,252 for new debt service estimated to be paid in 2017-19. Debt service for bonds issued in 2017-19 is estimated to be $7,616,448 General Fund in 2019-21.

Oregon Department of Justice

The Subcommittee approved $16,573,792 Other Funds expenditure limitation for project costs, which is to be financed with $16,267,633 of Article XI-Q bonds approved in SB 5505 and $306,159 in bond proceeds that were authorized and issued during the 2015-17 biennium but remained unexpended. The Subcommittee also approved $32,136,210 Federal Funds expenditure limitation and the establishment of 32 permanent full-time positions (23.81 FTE). This includes personal services of $5.8 million and services and supplies of $43.0 million. The amount for services and supplies includes $35.8 million total funds of contractor payments for: project management, including organization change management services; implementation; independent quality assurance; and independent verification and validation.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent full-time under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any purpose other than the development of the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

Other Funds expenditure limitation of $317,367 is included for the cost of issuance of the bonds. The Subcommittee appropriated $3,391,920 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505.

The Subcommittee approved $6,916,041 Other Funds expenditure limitation and 35 permanent full-time positions (30.80 FTE) for the Civil Enforcement Division - Child Advocacy Section to represent Child Welfare caseworkers in court and provide full access to legal representation, legal counsel, legal advice, litigation support, and training. The revenue to support this package was approved in SB 5526, the primary budget bill for the Department of Human Services (DHS). DHS will be billed by DOJ no more than $6.9 million for the increase in juvenile dependency workload using DOJ's traditional fee-for-service billing model. DOJ will also provide DHS with a monthly billing summary of the legal work performed. DOJ has committed to tracking quality assurance measures, including outcome measures.

Statewide implementation will be through a three-phase approach across all 36 counties: Phase-I will be completed by January 1, 2018 for: Benton; Coos; Gilliam; Grant; Hood River; Josephine; Lane; Lincoln; Linn; Morrow; Polk; Sherman; Tillamook; Wasco; and Wheeler Counties. Phase-II will be completed by July 1, 2018 for: Columbia; Crook; Deschutes; Douglas; Harney; Jackson; Jefferson; Klamath, Lake; Malheur; Umatilla; and Yamhill counties. Phase-III will be completed by January 1, 2019 for: Baker; Clackamas; Clatsop; Curry; Marion; Multnomah; Union; Washington; and Wallowa counties. The final implementation schedule, however, may change depending upon the needs of a specific county. Both DOJ and DHS will work collaboratively with county District Attorneys to ensure juvenile dependency cases are handled in a consistent and coordinated manner with as much continuity as possible throughout the legal proceedings.

This investment in legal services was, in part, the result of work completed by the Task Force on Legal Representation in Childhood Dependency, which was established by SB 222 (2015). While, due to limited General Fund resources, the Legislature was unable to fund most Task Force recommendations, the affected state agencies and legal partners are committed to continuing to work on system improvements. In recognition of this commitment, the Subcommittee approved the following budget note:

> **Budget Note**:
> The Department of Human Services, Department of Justice, Oregon Judicial Department, and Public Defense Services Commission shall work collaboratively, at both the state and local levels, to solicit input on, develop, and implement strategies to improve the effectiveness and efficiency of Oregon's juvenile dependency systems and to determine the appropriate level of legal services. Potential strategies should include standardizing forms, streamlining processes, conforming practices, and adopting administrative or court rules. The agencies are expected to identify and begin implementing strategies no later than July 1, 2018. Options for providing more effective and cost-efficient legal and other services should also be reviewed and analyzed. The agencies will submit a joint report on the progress of these efforts to the Interim Joint Committee on Ways and Means or the Emergency Board by October 2018. In addition, each agency shall include an update, in its budget presentation to the Joint Committee on Ways and Means during the 2019 session, on its specific roles, activities, strategies, and costs to improve the effectiveness and efficiency of Oregon's juvenile dependency system.

In addition, the Legislature, under separate legislation (HB 3470), extended the sunset on the provision authorizing DHS to appear as a party in a juvenile court proceeding without appearance of an Attorney General from June 30, 2018 to June 30, 2020 to accommodate the planned implementation schedule.

The Department of Administrative Services is directed to unschedule $4.0 million of the General Fund in the DHS budget and $4.0 million of the Other Funds expenditure limitation in the DOJ budget pending demonstration to the Legislative Fiscal Office that the work performed, billing, reporting, and communication between the agencies is consistent with the budget cap, implementation schedule, and service level expectations for the caseworker legal representation program.

For SB 243, the Subcommittee approved implementation costs of $123,932 Other Funds and established one permanent part-time Assistant Attorney General position (0.38 FTE) in DOJ's Civil Enforcement Division. The Division provides services to train caseworkers and certifiers on the new legal standard of abuse, advises Department of Human Services (DHS) in the preparation and adoption of administrative rules, as well as child protective services investigations, confidentiality laws, and release of records. The Division also provides advice and legal representation to DHS in all administrative appeals of those investigations and related certification actions for certified foster homes. The revenue source to fund this expense is legal service charges billed to DHS. The roll-up costs are estimated to be $89,084 Other Funds and one position (0.25 FTE) for the 2019-21 biennium.

The Subcommittee approved $500,000 General Fund to support Community Assessment Centers, as a one-time increase, in order to provide child abuse medical assessments. The funding will be administered through the Oregon Department of Justice, Crime Victims Services Division, as pass through funds distributed to the statewide Community Assessment Centers network association, which will ensure equitable distribution.

To support the Oregon Crime Victims Law Center, the Subcommittee also appropriated $175,000 General Fund as a one-time increase. This will bring total funding for the Law Center from the Department of Justice to $554,559, including $504,599 General Fund and $50,000 Other Funds; the latter is from the renewal of a state grant funded from punitive damage awards.

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation of $448,244 for cost of issuance of $23,730,000 in Article XI-Q bonds authorized in SB 5506 for three Regional Armory Emergency Enhancement projects in Salem, Newport, and Coos Bay; an Armory Service Life Extension project at the Grants Pass armory; and to re-issue bonds for the Regional Training Institute and Youth Challenge capital construction projects in 2017-19. Bonds are planned to be issued in October 2017, and in March 2019.

The agency's General Fund appropriation for debt service was decreased by $378,344 for debt service estimated to be paid in 2017-19 due to anticipated debt service savings. Debt service in 2019-21 for bonds issued in 2017-19 is estimated to be $4,305,134 General Funds.

The Subcommittee approved a one-time appropriation of $1,000,000 General Fund for construction of or repairs to the Oregon Military Museum at Camp Withycombe in Clackamas, Oregon.

To operationalize the provisions of HB 2687, the Subcommittee increased Other Funds expenditure limitation in the Oregon Military Department, Office of Emergency Management by $5,000,000 to capitalize the Resiliency Grant Fund, and increased Other Funds expenditure limitation by $70,000 to pay for the cost of bond issuance. Other Funds limitation is funded by the sale of Article XI-Q bonds authorized in SB 5506. The Subcommittee added $181,178 General Fund and increased Federal Funds expenditure limitation by $181,178 and approved two permanent positions (2.00 FTE) to administer the program and the grant-making process.

Department of Public Safety Standards and Training

The Department of Public Safety Standards and Training's Federal Funds expenditure limitation was increased by $469,566 to allow the expenditure of grant funds from the federal Assistance to Firefighters grant program on a new mobile fire training unit, to replace equipment at the end of its service life.

Oregon State Police

The Subcommittee increased Other Funds expenditure limitation in the Patrol Division by $2,521,711 to support the addition of six troopers and one sergeant (7.00 FTE) in the Capitol Mall Security Unit.

The Subcommittee approved $6,230,000 General Fund and established twenty sworn positions (18.32 FTE) to increase highway patrol coverage statewide, and to provide additional drug enforcement detectives in central and southern Oregon counties.

Oregon Youth Authority

To continue the installation of video monitoring systems to supplement the Oregon Youth Authority's sexual abuse prevention, detection, and response efforts for adherence to the US Prison Rape Elimination Act of 2003 (PREA), the Subcommittee approved a one-time appropriation of $771,000 General Fund.

The Subcommittee approved an increase in Other Funds expenditure limitation of $676,086 for cost of issuance of $39,995,000 in Article XI-Q bonds authorized in SB 5506 to remodel five living unit cottages at the MacLaren Youth Correctional Facility, to remodel two dormitory spaces at the Rogue Valley Youth Correctional Facility, and to undertake deferred maintenance projects in 2017-19. Bonds are planned to be issued in May 2018 and in March 2019.

The agency's General Fund appropriation for debt service was increased by $1,695,236 for new debt service estimated to be paid in 2017-19. Debt service for bonds issued in 2017-19 is estimated to be $6,104,546 General Fund in 2019-21.

TRANSPORTATION

Department of Transportation

Other Funds expenditure limitation for the Oregon Department of Transportation (ODOT) for the 2017-19 biennium is decreased by $406,813 as an adjustment to Central Services to account for the transfer of positions from ODOT to the Office of the State Chief Information Officer.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Transportation Program Development section of $30 million in lottery bond proceeds for ConnectOregon VII. In addition, the Other Funds expenditure limitation is increased by $433,693 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Public Transit Program of $5 million in lottery bond proceeds for the Lane Transit District's expansion of the EmX Bus Rapid Transit network. In addition, the limitation is increased by $119,541 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Local Government Program of $2 million in lottery bond proceeds for City of Portland SW Capitol Highway safety improvements. In addition, the Other Funds expenditure limitation is increased by $50,587 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

Adjustments to 2015-17 Budgets

Commission on Judicial Fitness and Disability

The Subcommittee increased the 2015-17 biennium General Fund appropriation for extraordinary expenses by $35,000 to fund costs incurred for the investigation and prosecution of cases of judicial misconduct.

Oregon Department of Transportation

Other Funds expenditure limitation for the Oregon Department of Transportation for the 2015-17 biennium was increased by $45.5 million for Highway Division programs for costs associated with winter storms, implementation of an ADA-related settlement agreement, and for increased project payout.

Federal Funds expenditure limitation for the Oregon Department of Transportation for the 2015-17 biennium was increased by $8.1 million to complete commitments carried over from the 2013-15 biennium.

HB 5026 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Steiner Hayward

Joint Committee On Ways and Means

Action Date:	06/13/17
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters
House Vote	
Yeas:	6 - Gomberg, Holvey, Nathanson, Rayfield, Smith Warner, Williamson
Nays:	4 - Huffman, Smith G, Stark, Whisnant
Exc:	1 - McLane
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Linda Ames, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary*

	2015-17 Legislatively Approved Budget[1]	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				$ Change	% Change
General Fund	$ 2,093,403,601	$ 3,122,223,755	$ 2,130,137,395	$ 36,733,794	1.7%
General Fund Capital Improvements	$ 699,615	$ 725,501	$ 725,501	$ 25,886	3.7%
General Fund Debt Service	$ 64,266,611	$ 67,710,170	$ 67,710,170	$ 3,443,559	5.4%
Lottery Funds	$ 11,348,753	$ 12,456,604	$ 12,461,733	$ 1,112,980	9.8%
Other Funds Limited	$ 6,133,134,389	$ 5,732,605,641	$ 6,581,588,196	$ 448,453,807	7.3%
Other Funds Capital Improvements	$ 699,615	$ 725,501	$ 725,501	$ 25,886	3.7%
Other Funds Debt Service	$ 4,197,413	$ -	$ -	$ (4,197,413)	(100.0%)
Other Funds Nonlimited	$ 143,943,220	$ 40,000,000	$ 40,000,000	$ (103,943,220)	(72.2%)
Other Funds Debt Service Nonlimited	$ 129,057,682	$ -	$ -	$ (129,057,682)	(100.0%)
Federal Funds Limited	$ 11,448,264,704	$ 11,613,394,315	$ 10,922,831,459	$ (525,433,245)	(4.6%)
Federal Funds Nonlimited	$ 102,729,051	$ 102,729,051	$ 102,729,051	$ -	0.0%
Federal Funds Debt Service Nonlimited	$ 4,123,972	$ 3,719,310	$ 3,719,310	$ (404,662)	(9.8%)
Total	$ 20,135,868,626	$ 20,696,289,848	$ 19,862,628,316	$ (273,240,310)	(1.4%)

Position Summary

Authorized Positions	4,454	4,780	4,571	117
Full-time Equivalent (FTE) positions	4,394.82	4,741.84	4,531.60	136.78

[1] Includes adjustments through June 2017

* Excludes Capital Construction expenditures

Summary of Revenue Changes

The Oregon Health Authority (OHA) is funded with a mix of General Fund, Lottery Funds, Other Funds and Federal Funds revenues. Most of the General Fund is used as match to receive Federal Funds, particularly for the state's Medicaid program. Lottery Funds finance gambling addiction prevention and treatment services. In addition to Medicaid, Federal Funds support a variety of grant programs across the agency. Other Funds revenue comes from various sources, including Medicaid provider assessments, tobacco taxes, Tobacco Master Settlement Agreement funding, recreational marijuana taxes, beer and wine taxes, licensing fees, grants, estate collections, health care premiums, third party recoveries, pharmaceutical rebates, and charges for services.

Significant revenue changes in the 2017-19 budget impact the way in which Other Funds support Oregon Health Plan (OHP) costs in the Health Systems Division. Specifically, House Bill 2391 (2017) revises the structure of the hospital assessment program by increasing the assessment rate paid by diagnostic related group (DRG) hospitals; establishing an assessment for Type A and Type B rural hospitals, which are not currently part of the assessment program; exempting the Oregon Health and Science University (OHSU) from the assessment program; and creating a new insurer premium tax. As an alternative to the hospital assessment, OHSU and OHA will establish a separate intergovernmental transfer funding program collapsing several Medicaid payments into the new program. In 2017-19, these changes are expected to generate $599.4 million in additional Other Funds revenue to support the Oregon Health Plan, which in turn generates $1.8 billion in federal funding.

The budget includes a total of $378.5 million in tobacco tax revenue plus some resources carried over from the 2015-17 biennium, which is used to support OHP, community mental health programs and tobacco prevention and education programs, as well as a total of $109.0 million of Tobacco Master Settlement Agreement (TMSA) resources. The 2017-19 budget uses $50.2 million in forecasted recreational marijuana tax revenue to save a like amount of General Fund in alcohol and drug prevention programs. The 2017-19 biennium is the first OHA budget to include recreational marijuana tax revenue and the amount used represents estimated available revenue from both the 2015-17 and 2017-19 biennia. The federal Designated State Health Programs (DSHP) expired in the 2015-17 biennium and no further resources are included in 2017-19. These resources were available as a result of the state's federal Medicaid waiver approved in 2012 and invested $1.9 billion over five years in health care transformation, but were not reauthorized as part of Oregon's new waiver period starting January 12, 2017.

Several new fees and fee increases are included in this budget. In Public Health, fee increases are included for the Oregon Environmental Laboratory Accreditation, Newborn Screening, Health Facilities Plan Review and Hospice and In-Home Care Licensing programs, with new fees established for the Toxic-Free Kids Act and Immunization Alert programs. In the Office of Health Policy and Analytics, Health Information Technology fees related to the Oregon Common Credentialing program are established. The relevant program budgets are dependent on the passage of Senate Bill 53, which raises fees in the Hospice and In-Home Care Licensing programs, as well as House Bill 5027, which ratifies fee changes adopted by the agency during the interim.

The budget for the Oregon State Hospital (OSH) recognizes additional Other Funds revenue of $40.5 million related to the certification by the federal Centers for Medicare and Medicaid Services (CMS) of additional hospital-licensed beds. The certification enables OSH to bill insurance plans for patients covered under Medicare, Medicaid, and third-party (commercial) insurance. The additional Other Funds revenue helps save $30.1 million General Fund, with the difference being reinvested in OSH to help maintain the standards necessary to achieve the federal certification.

Finally, the budget reflects the collection of an estimated $3.6 billion by the Public Employees Benefit Board and the Oregon Educators Benefit Board from state agencies and educational entities to pay premiums and administrative costs, in order to provide health insurance for members.

Summary of Human Services Subcommittee Action

OHA was created in the 2009 Legislative Session to bring most health-related programs into a single agency to maximize its purchasing power and to contain rising health care costs statewide. OHA is overseen by the Oregon Health Policy Board. OHA's mission is to help people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality, affordable health care. OHA has adopted the triple aim of improving health, increasing quality and lowering costs of care to achieve its mission. Programs provide medical coverage to low-income individuals and families and to public employees; offer treatment services to persons with mental illness, alcohol or drug addictions; provide support for Oregonians with disabilities; and regulate the state's public health system.

The Human Services Subcommittee heard agency and public testimony on the agency's budget over the course of several months. The Subcommittee approved a budget for the Oregon Health Authority of $2,198,573,066 General Fund, $12,461,733 Lottery Funds, $6,582,313,697 Other Funds expenditure limitation, $10,922,831,459 Federal Funds expenditure limitation, $40,000,000 Other Funds Nonlimited and $106,448,361 Federal Funds Nonlimited, for a total funds budget of $19,862,628,316 and 4,571 positions (4,531.60 FTE). The budget represents an increase of 1.9 percent General Fund and a total funds decrease of 1.4 percent, compared to the 2015-17 Legislatively Approved Budget. The small General Fund increase is made possible by the increases in Other Funds revenues available to fund OHP, as well as decreased caseload forecasts. The decrease in total funds is largely driven by forecasted changes in the Medicaid caseload and in particular by the stabilization of the Affordable Care Act (ACA) expansion caseload in 2017-19 at a somewhat lower level than in 2015-17.

Health care costs in the Public Employees Benefits Board and Oregon Educators Benefits Board continue to be capped at an increase of 3.4 percent per person per year during the 2017-19 biennium. Cost increases are limited to an even lower rate of growth in OHP. The budget maintains the existing level of health care benefits in OHP. Inflationary increases for both coordinated care organizations (CCOs) and fee-for-service are reduced. The recommended budget makes investments in community mental health and in public health, and maintains both the Salem and Junction City campuses of the Oregon State Hospital at current capacity. The budget also includes administrative reductions, uses various Other Funds revenues to replace General Fund and incorporates savings that result from program changes.

The Subcommittee incorporated the agency's repricing ("reshoot") adjustments for caseload, federal match rates and other changes since the current service level budget was developed. Also included are Emergency Board actions taken in 2015-17 that have an impact on the agency's 2017-19 budget. The changes made by the Subcommittee are described for each program area in more detail below.

Health Systems Division

The Health Systems Division (HSD) ensures the systematic transformation of health care in Oregon by delivering integrated physical, behavioral, and oral health care services, strengthening the coordinated care model and improving health outcomes throughout the state. The HSD budget is comprised of the following budget units: 1) Medicaid; 2) Non-Medicaid; and 3) Program Support and Administration. HSD Medicaid delivers health services to over one million people, primarily through OHP, which includes both Medicaid and the Children's Health Insurance Program (CHIP). Non-Medicaid includes funds for community mental health and addictions programs for low-income people who do not qualify for

Medicaid or to provide services to OHP members that are not allowed by Medicaid. These programs provide a system of comprehensive health services to qualifying low-income Oregonians and their families to improve their health status and promote independence.

The Subcommittee approved a total funds budget of $14,494,115,001, including $1,438,453,274 General Fund, $12,230,163 Lottery Funds, $2,570,401,306 Other Funds expenditure limitation, $10,473,030,258 Federal Funds expenditure limitation and 765 positions (756.10 FTE). The total funds budget is 1.8 percent lower than the 2015-17 Legislatively Approved Budget. This is primarily the result of the ACA caseload stabilizing in 2017-19 at a somewhat lower level than in 2015-17. The General Fund budget has increased by $9.7 million since 2015-17, or 0.7 percent. The small General Fund increase is made possible by the increases in Other Funds revenues available to fund OHP, as well as decreased caseload forecasts.

The Subcommittee approved several packages related to HSD's revenue, program investments, savings and other budget adjustments. First, Package 070 reduces Other Funds limitation by $2.2 million to show the effect of estimated changes in the availability of Tobacco Master Settlement Agreement funding. Package 095 funds actions by the December 2016 Emergency Board. This package includes General Fund savings of $3.7 million related to a higher match rate available for some of the population in the Citizen Alien Waived Emergent Medical caseload and an increase in General Fund of $0.9 million to support costs for actuarial services. Overall, this package decreases HSD General Fund by $2.1 million, decreases Other Funds limitation by $2.7 million and increases Federal Funds limitation by $7.2 million.

Package 402, Enhanced Office of Program Integrity. This package includes an increase of nearly $3.0 million General Fund, $10.1 million total funds and nine permanent positions (8.00 FTE) to improve the Office of Program Integrity's ability to detect, prevent and investigate fraud, waste and abuse in Medicaid and non-Medicaid programs. Savings of $15 million General Fund related to this investment are included below.

Package 404, Juvenile Fitness to Proceed. This package reflects savings resulting from a policy change to prohibit the removal of youth from placement for the purpose of conducting an evaluation to determine his or her fitness to proceed in a juvenile delinquency proceeding unless the youth has been placed in a detention or youth correctional facility. The package decreases General Fund by $0.4 million and is dependent on the passage of Senate Bill 49.

The Subcommittee approved two packages investing in HSD's Medicaid processing and enrollment systems. First, Package 405, MMIS Modularization. This package helps secure 90 percent federal financial participation to support the strategic planning process for the modularization of the Medicaid Management Information System (MMIS) as required by CMS. The package increases General Fund by $0.3 million and Federal Funds limitation by $3.0 million. The Shared Services budget also includes a Federal Funds limitation increase of $2.0 million and an increase of nine positions (9.00 FTE) as part of this package. Second, Package 406, ONE System Enhancements. This package funds enhancements to the Oregon Eligibility (ONE) system. Enhancements to ONE's functionality are necessary as the system continues to improve its eligibility services for Medicaid participants and to support anticipated changes for CMS requirements. This package increases General Fund by $1.3 million and Federal Funds limitation by $11.5 million.

The recommended budget includes an increase in Other Funds revenues to support the Oregon Health Plan resulting from a combination of changes, as proposed in separate legislation. The structure of the hospital assessment program is modified. First, the rate on net patient revenue paid by DRG hospitals with 50 beds or more, is increased from the current rate of 5.3 percent to 6.0 percent. Second, an assessment program for rural Type A and Type B hospitals, which currently do not pay an assessment, is implemented. Under this program, qualifying rural hospitals will pay an assessment of four percent of net patient revenue. Third, OHSU is removed from the current hospital assessment model beginning January 1, 2018. As an alternative to the hospital assessment, OHSU and OHA will establish a separate intergovernmental transfer (IGT) funding program. Fourth, a new CCO/insurer tax is implemented at a rate of 1.5 percent of premiums. Besides being used to help fund OHP, some of these resources will be used to establish a new reinsurance program through the Department of Consumer and Business Services. In total, these changes result in an estimated $599.4 million in additional Other Funds revenues to be available to support OHP in 2017-19, saving a like amount of General Fund. The assessment program changes are dependent on the passage of House Bill 2391 and certain components require CMS approval. Two additional staff are approved for OHA to administer these new programs. While revenue related to all these programs have been estimated with the best information available, there is a risk these revenues will not all materialize as expected. This is a very short timeframe in which to implement several new programs, some of which are dependent on federal approval within that timeline.

Related to the OHSU component of this revenue package, OHA will establish a Quality and Access program for Medicaid services starting January 1, 2018, to ensure CCOs provide qualified directed payments based on encounters for services provided to their members in order to ensure continued access to high quality medical services for all OHP members. Such quality and access payments must apply equally to all qualified hospitals and be consistent with actuarial soundness requirements. Hospitals that qualify for this program are based in Oregon and meet quality and access criteria including but not limited to: 1) the hospital provides a major medical teaching program defined as a hospital with more than 400 residents or interns, and 2) the hospital operates a solid organ procurement organization. The rural hospitals will participate in a different Quality and Access program focused on ensuring access to care across all parts of the state.

The specific revenue changes and General Fund budget reductions included in the 2017-19 OHA budget are as follows: the additional 0.7 percent DRG hospital assessment rate is expected to generate $126 million Other Funds limitation; elimination of the Hospital Transformation Performance Pool redirects $68 million to OHP rather than hospitals; elimination of the CCO administrative reimbursement related to the hospital assessment saves $3.0 million; elimination of the contract between Oregon Healthcare Enterprises, Inc. and OHA saves $400,000; adding the rural hospitals at a four percent assessment rate generates approximately $90 million; the new OHSU program is expected to generate about $105 million; the new insurer premium assessment generates about $195 million, with an additional $12 million from the Public Employees' Benefit Board share of the assessment.

The new 0.7 percent rate that will be paid by DRG hospitals that will not be reimbursed will be effective 91 days after sine die. However, the hospital assessment rate will go up to six percent on July 1, 2017, as a fully reimbursed rate. The Subcommittee emphasized that the rural hospitals are intended to be held harmless overall, as a group.

As part of this package, $10 million state funds ($40 million total funds) in additional resources are available to OHSU. This is intended to fund Graduate Medical Education described in the state plan transmittal #03-20, Section 4.19-A. (11) titled Graduate Medical Education Reimbursement for Public Teaching Hospitals. The $40 million total funds for OHSU is intended to roll up in the current service level budget for the 2019-21 biennium based on adding standard inflation.

Per House Bill 2391, OHSU will receive net reimbursement of at least 84 percent of the university's costs of providing services that are paid for, in whole or in part, with Medicaid funds. OHSU's costs for such services, including all health care services provided to Medicaid patients and uninsured indigent patients, will be determined using the cost methodology within the state plan amendment for Disproportionate Share Hospitals (DSH) dated April 1, 2012, transmittal #11-014 Section 4.19-A, titled Public Academic Medical Center Disproportionate Share Adjustments. This total reimbursement will not be subject to the federal DSH allotment cap.

OHSU will report to the Legislature, no later than September 1 of every even numbered year, information regarding its audited financial statements including projected revenue to the state of Oregon and OHSU from the IGT program. The report should include all state directed revenues for the current and future biennia, as well as how OHSU supports its multiple missions of education, research and health care services. The report should also include information on the current percent of costs reimbursed, based on the federal Medicare cost reports and a breakdown of annual cost increases for the biennium.

After OHA has implemented these new programs and program changes, and in anticipation of moving the hospital assessment program fully over to a qualified payment program to comply with new federal managed care regulations, the agency will lay out options for streamlining both the calculations and the distribution methodology. These will be considered for the 2019-21 budget.

The budget includes savings from lower caseload forecasts in the Spring 2017 forecast compared to the Fall 2016 forecast. The Medicaid caseload is down over 36,000 people, resulting in a savings of $57.4 million General Fund and $230 million Federal Funds. The reductions in caseload are primarily in the ACA expansion population and in the Children's Medicaid Program. The new 2017-19 biennial average caseload is 1,020,798, which is about 92,000 fewer people than in 2015-17. The forecast for civilly committed individuals in the caseload for non-Medicaid has also gone down, saving a total of $14.5 million General Fund. The most recent changes in the federal match rate has resulted in General Fund savings of $18.9 million. While the match rate actually went down for Oregon, it did not go down as much as had been built into the budget at the current service level and results in a savings in the current budget.

Several Other Fund revenue adjustments have resulted in less need for General Fund in the budget. A total of $108.2 million of unallocated hospital assessment revenues are included. The forecasted increases in hospital assessment for 2017-19, under the old program, were not included in the current service level. Also included in this number is $12.6 million of assessments carried over from the 2015-17 biennium. The expected drug rebate revenues have increased by $15 million and the forecast for tobacco tax has increased by $12.5 million, both replacing

General Fund. Finally, $3.6 million of Tobacco Master Settlement Agreement resources is used to fund OHP in lieu of tobacco cessation programs in Public Health.

The recommended budget includes several changes to programs that generate General Fund savings. OHA's ongoing efforts to reduce unintended pregnancies, through more widespread use of long acting reversible contraceptives, is expected to save $10.5 million. Enhanced program integrity efforts to combat Medicaid fraud and abuse, as a result of the investments in Package 402 above, is expected to save $15.0 million. Finally, there is an unspecified General Fund reduction to the agency of $4.2 million that may be achieved through caseload or other program changes that result in savings, revenue changes or administrative reductions.

The inflationary increases for CCOs have been reduced by $27.2 million General Fund. This translates to a growth rate of approximately 2.58 percent per year for 18 months during the biennium, rather than the 3.4 percent in the current service level. This is a reduction to the budgeted inflation that could be achieved through some combination of reduced inflation for CCO program costs or administrative savings to reach the budget target of $27.2 million General Fund. A portion of the Fee-for-Service (FFS) inflation is eliminated, for a General Fund reduction of $10 million. In addition, the Subcommittee removed another $5 million General Fund from the FFS inflation to emphasize the importance of moving OHP members out of FFS and into CCOs. As of November 2016, over 180,000 OHP clients were on FFS (sometimes referred to as open card), representing almost 18 percent of all members. The Subcommittee reiterated the importance of moving as many members as possible to CCOs and a new Key Performance Measure was added in order to track the agency's progress on this issue.

The Subcommittee approved an increase of $5.5 million General Fund, consistent with the state's renewed Medicaid waiver. Currently, individuals who are dually eligible for both Medicare and Medicaid are placed in FFS with the option of opting in to CCO services. Under the renewed waiver, these individuals will be placed in CCOs with the option of opting out at any time. This action results in a one-time cost related to the timing of funding for CCOs versus FFS costs as more dual-eligible individuals receive services through CCOs. The renewed waiver also moves certain intensive services provided to children to the CCOs, resulting in a similar timing issue. The budget also includes a reduction of $3.1 million General Fund, $5.8 million total funds and 56 positions to the current service level for the processing and call center. The current service level budget included the addition of staff in the processing and call center in order to increase permanent staff to the level needed in the longer run, rather than relying on temporary and limited duration staff as has been done over the last two years. After this reduction, the budget includes 123 additional staff for the processing and call center. The total staffing levels, including the current temporary and limited duration staff, is expected to go from about 600 currently to about 400 in the next several months. OHA and the Department of Human Services (DHS) have begun working on a plan to move the processing and call center activities in OHA over to DHS, as all eligibility work is expected to be located in DHS in the future.

The non-Medicaid budget fully funds the current service level for community mental health without program reductions. In addition, there is an increase of $20.1 million in tobacco tax revenues available to fund mental health programs. This is the result of forecast increases in expected tobacco tax revenues, as well as funds that were not fully used in the 2015-17 biennium and are now available for 2017-19. The agency expects

to invest most of these resources in programs that will help the state to meet the goals outlined in the U.S. Department of Justice Performance Plan. Priorities include $10-$15 million in additional funding for mobile crisis services and rental assistance with peer support. Other investment priorities include school-based access to behavioral health and the implementation of the Suicide Prevention and Intervention Plan. A total of $2.5 million will be used for veterans' behavioral health services. OHA will work with the Oregon Department of Veterans' Affairs and other stakeholders to identify a process to fund programs and services which improve behavioral health outcomes for Oregon's veterans. OHA will distribute funds and report back to the 2019 Legislature.

Also related to mental health programs, both Medicaid and non-Medicaid, the funding for the residential mental health system needs to be reexamined. Currently, monthly payments are provided by the state for Medicaid and for non-Medicaid services. There are two issues with these payments. First, the amounts have not been adjusted regularly over time to keep pace with increased costs to provide services, primarily due to salary and benefit costs of staff. Second, amounts of the payments vary significantly among providers, generally based on how long they have provided services. Providers who signed contracts years ago receive significantly less than providers who have started providing services recently. Partially because of these rate discrepancies, the residential mental health benefit was "carved out" of the CCO benefit package at its inception and remains so.

OHA has addressed the first issue in the short-term by establishing a rehabilitative per diem rate for Medicaid, which providers have recently begun using. Based on three months of data that is infusing the residential mental health system with significant additional resources. However, there continues to be a need to analyze and establish fair, rational and sustainable rates for providers in the long run, to maintain services and adequately compensate staff, including the need to get all providers to a consistent set of rates. This is critical, as access to residential mental health services is necessary to meet state hospital length of stay and discharge objectives contained in the Oregon Performance Plan.

OHA is in the process of sending out a survey to providers, requesting detailed cost allocation and revenue data that will provide the necessary information to establish a standard methodology for setting rates. The Subcommittee directed the following budget note:

Budget Note

The Oregon Health Authority shall conduct a rate analysis, including but not limited to provider costs as well as expected revenues from billing for rehabilitative services. The agency shall report to the Interim Joint Committee on Ways and Means by November 30, 2017 with a proposed plan for a standard rate or set of rates, a proposed schedule to move all providers to these rates, an analysis of the cost, and plans for funding both the Medicaid and non-Medicaid components. The plan should prioritize increasing rates for providers with the greatest disparity in rates, that is, providers who receive the lowest rates compared to more recent providers who typically receive higher rates. Contingent on available funding, the agency will implement at least the first phase of the plan beginning January 1,

2018. If the agency is unable to fully fund the plan within their existing budget, they should request additional funding during the 2018 legislative session.

During public hearings earlier in session, the agency presented the recommendations from the Behavioral Health Collaborative regarding governance and finance, which envisions a regional governance model for behavioral health. The Subcommittee expressed their intent that this should not create a new layer of bureaucracy, but rather build on existing relationships, and included the following budget note:

Budget Note

The Oregon Health Authority shall work with coordinated care organizations, County Mental Health Programs, local Public Health, local mental health authorities, and others, within each geographic area, to create a single plan of shared accountability for behavioral health system coordination that builds on existing structures and partnerships and fosters further innovation and collaboration with other organizations, by July of 2018. The agency shall provide a progress report to the Joint Committee on Ways and Means during the 2018 legislative session, and a final report to the Legislature by December of 2018 on each region's governance model and plan for shared accountability.

The recommended budget uses $50.2 million in estimated recreational marijuana revenue to replace existing General Fund in alcohol and drug programs and community mental health programs. This revenue is distributed to OHA in two ways: $10 million is distributed to the agency for alcohol and drug prevention and treatment programs, while the rest is deposited in the Mental Health Alcoholism and Drug Services Account. This account in turn requires that 40 percent be distributed to counties for the establishment, operation and maintenance of alcohol and drug abuse prevention, early intervention and treatment services. Because this is a statutory distribution, the recreational marijuana revenues will be sent to the counties. However, because an equivalent amount of General Fund has been reduced in the agency budget, it is the expectation that the agency will reduce each county's General Fund payments for alcohol and drug programs and community mental health programs by an amount equivalent to the distribution of recreational marijuana revenues to that county.

The budget increases Federal Funds limitation by $67.8 million and recognizes General Fund savings of $2.5 million for the Certified Community Behavioral Health Clinic (CCBHC) demonstration program. While the clinics receive significant additional funding overall, the state receives an enhanced federal match rate for certain services provided by the clinics, which results in the General Fund savings included in this package. Other budget adjustments include the elimination of $40 million Other Funds and $575 million Federal Funds limitation that is not needed, as well as administrative reductions. Package 812 eliminates three vacant positions.

This Medicaid budget is based on existing federal laws and rules. Important changes to the Medicaid program and the federal-state funding partnership remain a possibility, should Congress adopt new legislation to repeal or amend the Affordable Care Act or otherwise make changes to the Medicaid program. In addition, the budget assumes Congress reauthorizes funding for the Children's Health Insurance Program (CHIP)

and continues its current enhanced federal match rate. Although CHIP is permanently authorized, current federal law provides federal CHIP funding through September 30, 2017. Congressional action is required by September 30, 2017, for federal CHIP funding to continue.

Health Policy and Analytics

Health Policy and Analytics (HPA) includes offices providing policy support, technical assistance and access to health information statistics and tools to all organizations and providers participating in Oregon's health system transformation, including programs within OHA. Together these offices provide services focused on achieving the triple aim of better health, better care, and lower costs. Programs included within HPA include the Office of Health Policy, Office of Health Analytics, the Office of Clinical Improvement Services, Office of Health Information Technology, and Office of Health Information Technology. HPA is supported by General Fund matched with federal Medicaid dollars. The office also receives federal funds through the CMS Adult Medicaid Quality grant, the Health Resources and Services Administration Primary Care grant, and Health Information Technology Electronic Health Records funds.

The Subcommittee approved a total funds budget of $155,837,391, which includes $28,041,902 General Fund, $20,135,775 Other Funds expenditure limitation, $107,659,714 Federal Funds expenditure limitation, and 144 positions (138.15 FTE). The recommended total funds budget is 1.3 percent lower than the 2015-17 Legislatively Approved Budget. Increases in Other Funds limitation from fees related to the Oregon Common Credentialing system is more than offset by a reduction in federal grant funding. The General Fund budget has increased by 13.4 percent, primarily from using General Fund to replace a portion of the federal funding from the State Innovation Models (SIM) grant in the Transformation Center.

The Subcommittee approved Package 095, December 2016 Emergency Board Action which incorporates technical adjustments and transfers made during the December 2016 meeting of the Emergency Board. Package 409, OHA Fee Changes was also approved, for new fees that support the cost of administering the Common Credentialing program. Total Other Funds expenditure limitation is $13.8 million.

The budget includes $500,000 General Fund, which will leverage $4.5 million Federal Funds, to support Medicaid providers to connect to health information exchange (HIE) entities. In 2016, federal funding at a 90 percent match rate became available for this purpose. Finally, General Fund savings of $1.2 million are included for administrative reductions, and Package 812 eliminates two vacant positions (2.00 FTE).

Public Employees' Benefit Board

The Public Employees' Benefit Board (PEBB) designs, contracts for and administers health plans, group insurance policies, and flexible spending accounts for state employees and their dependents, representing over 130,000 Oregonians. PEBB is entirely funded with Other Funds through premiums collected for all insured individuals. Premiums are collected from agencies, universities and self-pay members to directly cover the costs of the plans and administrative costs. The Subcommittee approved a budget of $1,966,743,652 expenditure limitation and 19 positions (18.50 FTE). The budget represents a 5.0 percent funding increase over the 2015-17 legislatively approved funding level.

The budget continues to hold PEBB's total core program expenditure growth at 3.4 percent per employee per year. The Other Funds limitation has been adjusted to reflect the latest projection of employees covered and premium expenditure data. Limitation is also included for premiums on optional insurance such as life, disability and long-term care insurance, for which members generally pay the full premium themselves. Limitation of $12 million is added to allow PEBB to pay their share of the new insurer premium tax on their self-insured program. In order to hold costs down to the 3.4 percent threshold, the Subcommittee encouraged the board continue to develop more cost-effective plans and to examine the proper level of incentives to move more employees to those plans, as well as to examine the appropriateness of the benefit package.

The Subcommittee approved Package 095 to account for technical adjustments as part of the December 2016 Emergency Board actions, and Package 812, which eliminates one vacant position (1.00 FTE).

Oregon Educators Benefit Board

The Oregon Educators Benefit Board (OEBB) administers medical, dental, vision and other benefits for Oregon's school districts, community colleges and education service districts. With the passage of House Bill 2279 (2013), cities, counties and special districts also became eligible to join the OEBB benefits program. OEBB designs and maintains a full range of benefit plans for eligible and participating entities to offer their employees and early retirees. OEBB is entirely funded with Other Funds revenue from premium payments, which OEBB then expends to purchase insurance plans and pay administrative costs.

The Subcommittee approved a budget of $1,628,931,192 Other Funds limitation and 19 positions (19.00 FTE). The budget represents a 2.0 percent increase compared to the 2015-17 Legislatively Approved Budget. As with PEBB, the 2017-19 budget continues to hold OEBB core program expenditure growth at 3.4 percent per employee per year.

The Other Funds limitation has been adjusted to reflect the latest caseload projection and premium expenditure data. Limitation is also included for premiums on optional insurance such as life, disability, and long-term care insurance, for which members generally pay the full premium themselves. The Subcommittee approved a technical adjustment and vacancy savings.

Public Health

Public Health administers a variety of programs addressing behavioral and social drivers of health by working to ensure the physical and social environments promote health and make it easier for people to make healthy choices. Public Health programs can complement and amplify investments in health care programs and by focusing on prevention. They can have the potential to reduce the need for costly health care services. Oregon's public health system includes federal, state, counties and local agencies, private organizations and other partners. Public Health operates some programs directly and funds and coordinates other programs through the 34 local health departments across the state.

The Subcommittee approved a budget for Public Health of $587,634,827 total funds, which includes $57,418,481 General Fund, $150,322,819 Other Funds expenditure limitation, $40,000,000 Other Funds Nonlimited, $237,164,476 Federal Funds expenditure limitation, $102,729,051 Federal Funds Nonlimited, and 749 positions (732.16 FTE). The budget represents a total funds decrease of 7.0 percent and General Fund increase of 44.0 percent compared to the 2015-17 Legislatively Approved Budget. The increase in General Fund is driven by the need to replace declining medical marijuana revenues and from an investment in Public Health Modernization.

The budget includes several packages approved by the Subcommittee:

Package 070, Revenue Shortfalls. This package reduces Other Funds expenditure limitation by nearly $1.0 million and two positions (2.91 FTE) to show the effect of revenue shortfalls that would occur if the fee increases included in Package 409 are not approved.

Package 095, December 2016 Emergency Board Actions. This package reflects the extension of the federal Epidemiology and Laboratory Capacity for Infectious Diseases grant, as well as a series of Other Funds limitation adjustments incorporated by the December 2016 Emergency Board. In total, this package decreases Other Funds limitation by $0.6 million, increases Federal Funds limitation by $0.8 million and adds four positions (4.25 FTE).

Package 409, OHA Fee Changes increases fees for the Oregon Environmental Laboratory Accreditation, Newborn Screening, Health Facilities Plan Review and Hospice and In-Home Care Licensing programs and establishes new fees for the Toxic-Free Kids Act and Immunization Alert programs. Some of these fee changes are dependent on the passage of Senate Bill 53, which increases fees for in-home care agencies and hospice programs and House Bill 5027, which ratifies fees the agency increased administratively during the interim. The package results in an Other Funds limitation increase of $2.5 million, decrease in excess Federal Funds limitation of $1.2 million and increase of two positions (2.91 FTE). The Subcommittee expressed their intention that the fees for the Toxic-Free Kids Act be implemented in a transparent, streamlined and cost-efficient manner.

Package 411, Public Health Modernization. This package includes $5.0 million General Fund to support the Public Health Division and local public health authorities in addressing public health system gaps and help build a sustainable infrastructure to support public health modernization long-term.

The Subcommittee approved a series of budget adjustments to recognize cost increases, cost savings, and revenue changes. General Fund is increased by $12.1 million to replace declining medical marijuana revenues. These Other Funds revenues have declined as medical marijuana dispensaries, processors and growers have moved to the Oregon Liquor Control Commission (OLCC) as a result of laws passed during the 2015, 2016, and 2017 Legislative Sessions. In the past, medical marijuana revenues have been used to replace General Fund in several ongoing core public health programs, including support for local public health departments, the Safe Drinking Water Program, Emergency Medical Services, and others. With the shortfall in medical marijuana revenues, General Fund must be added to these programs in order to maintain current

program levels. For 2017-19, General Fund will completely replace transfers of medical marijuana revenues for the following programs: Emergency Medical Services/Trauma ($3.1 million), Drinking Water ($4.2 million), WIC Farmer's Market ($6,250), School Based Health Centers ($0.7 million), and CCare ($3.4 million). All figures include cost allocation expenses. In addition, $745,111 General Fund will be added to State Support for Public Health, in lieu of medical marijuana revenues, leaving a total of $7.1 million of medical marijuana revenues in this program.

The budget decreases General Fund by $2.0 million in CAREAssist, $525,000 in the Oregon Contraceptive Care (CCare) family planning program, and $180,000 in the Breast and Cervical Cancer Screening program to properly reflect the General Fund needed to support those programs' current caseloads and costs. Additional drug rebate revenues are available to meet current funding needs in CAREAssist. The budgets for both CCare and Breast and Cervical Cancer Screening programs fully fund current caseloads, which have declined over time as more Oregonians have health insurance. The Subcommittee noted that if either of these caseloads increases above the level that can be funded using ending balances, the programs are expected to request additional funding in an agency rebalance later in the biennium.

The Subcommittee approved the transfer of the $3.6 million in Tobacco Master Settlement Agreement resources in Public Health to the Health Systems Division to help fund the Oregon Health Plan. These resources currently help fund tobacco prevention and cessation programs, along with a total of $16.3 million in tobacco tax revenues that fund the Tobacco Prevention and Education Program. These tobacco tax revenues will remain in the budget, and were increased by $1.1 million consistent with the May 2017, Office of Economic Analysis revenue forecast.

Other adjustments include administrative reductions of $2.0 million General Fund, and $3.7 million total funds. Package 812 eliminates 17 positions (16.50 FTE), including six positions in the Oregon Medical Marijuana Program for a total funds reduction of $2.8 million. A reduction of $19.5 million Other Funds limitation and $27.5 million Federal Funds limitation is also included in order to true up the budget to current revenue and expenditure expectations.

Finally, the Subcommittee approved Package 816, Senate Bill 1057 Medical Marijuana. This package results in a decrease in Other Funds limitation of $2.7 million and an increase of two positions (decrease of 7.00 FTE). A total of 14 positions are eliminated halfway through the biennium. These adjustments represent the net budgetary impact related to changes in medical and recreational marijuana regulations pursuant to Senate Bill 1057 (2017). A significant part of the net decrease in Other Funds revenue reflects OHA's estimate of the number of growers, processers and dispensaries migrating to OLCC and the corresponding loss in medical marijuana fee revenue. As a result of all the changes in positions within the Oregon Medical Marijuana Program, a cost-neutral reclassification package is approved to allow the agency to better manage the remaining positions and resources.

Oregon State Hospital

The Oregon State Hospital (OSH) is an integral part of the statewide behavioral health system, providing psychiatric care for adults from all 36 counties at OSH's Salem and Junction City campuses. The hospital's primary goal is to help people recover from their mental illness and return to life in their communities. The hospital has gone through significant programmatic changes in the past several years, underscored by the closure

of the Blue Mountain Recovery Center in Pendleton and the Portland campus. The two remaining campuses have the capacity to serve up to 794 individuals, with 620 beds in Salem and 174 beds in Junction City.

The budget approved by the Subcommittee is $556,542,331 total funds, which includes $454,869,747 General Fund, $66,196,851 Other Funds expenditure limitation, $35,475,733 Federal Funds expenditure limitation, 2,289 positions (2,282.95 FTE). The recommended total funds budget is 5.9 percent higher than the 2015-17 Legislatively Approved Budget. The General Fund budget has increased only 0.6 percent, or $2.9 million, as the hospital continues to generate increasing amounts of Other Funds revenue through Medicare billing. This revenue has been used to reduce the need for General Fund.

The Subcommittee approved Package 410, Oregon State Hospital Improvements. This package reflects the certification by CMS of additional hospital-licensed beds. CMS certification enables the hospital to bill insurance plans for patients covered under Medicare, Medicaid, and third party (commercial) insurance. These billings will support hospital costs that would otherwise have been supported with General Fund. The hospital needs to continue the compliance, billing and accreditation activities related to sustaining the CMS certification and continued revenue generation, and will invest $10.4 million of the additional revenues for this purpose. Overall, the package results in General Fund savings of $30.1 million, an increase in Other Funds limitation of $40.5 million and 32 additional positions (27.63 FTE).

Budget adjustments to the current service level maintain the closure of three currently unoccupied cottages and two unoccupied wards at the Junction City campus, for General Fund savings of $34.5 million. The closure of two unoccupied cottages at the Salem campus is also maintained, for General Fund savings of $6.2 million. In addition, the package does not include funding to expand the coverage of the Collaborative Problem Solving program, which saves $4.2 million General Fund. The base budget amount of $3.9 million is available to continue this training program, and the Subcommittee discussed their intention that this important training program move forward. These three adjustments result in a reduction of 182 positions (179.00 FTE) compared to current service level. A cost-neutral reclassification package was approved in order to appropriately reflect the current staffing plans at each of the campuses of the hospital. The position mix has not been adjusted since each of the facilities opened.

Central Services, Shared Services, and State Assessments and Enterprise-wide Costs

Core administrative functions for OHA are divided into Central Services, Shared Services and State Assessments and Enterprise-Wide Costs (SAEC). Central Services includes all governance functions specifically for the operation of OHA, such as the director's office, communications, human resources and budget, planning and analysis. Shared Services provides administrative services to both OHA and DHS regardless of where each function is housed. SAEC is the budget structure for payments to the Department of Administrative Services (DAS) and third parties for goods and services that serve the whole agency, such as facility rents, state data center charges, DAS risk assessment, DAS government services charges, unemployment assessments, mass transit taxes, computer replacement, and debt service.

The Subcommittee approved budget for these administrative functions is $472,823,922 total funds, which includes $219,789,662 General Fund, $231,570 Lottery Funds, $179,582,102 Other Funds expenditure limitation, $69,501,278 Federal Funds expenditure limitation, $3,719,310 Federal Funds Nonlimited and 586 positions (584.74 FTE). The budget represents a total funds decrease of 20.4 percent and General Fund increase of 3.2 percent compared to the 2015-17 Legislatively Approved Budget. A significant reason for the General Fund increase is the result of cost allocation changes resulting from bringing the Oregon State Hospital into the agency's cost allocation model.

The Subcommittee approved five packages making technical adjustments and to recognize the administrative budget adjustments necessary for packages approved in other OHA program areas.

Package 095, December 2016 Emergency Board Actions. This package increases General Fund by $5.0 million, reduces Other Funds limitation by $2.3 million, reduces Federal Funds limitation by $4.9 million and reduces 12 positions (2.75 FTE). A key component in this package is the continued impact of including the Oregon State Hospital into the agency's cost allocation model. The package also makes a series of technical adjustments and transfers.

Package 405, MMIS Modularization. This package supports the Shared Services expenditures of $2.0 million Other Funds limitation for the strategic planning process for the modularization of MMIS, as required by CMS. The HSD budget also includes a corresponding package to fund project costs in that program.

The Subcommittee approved Package 801, LFO Analyst Adjustments. This package makes numerous adjustments related to cost allocation issues, Shared Services funding changes to properly support program adjustments made elsewhere in the budget, additional costs for the utilization of DAS services, administrative reductions, and technical adjustments and transfers, including the transfer of information technology security staff to the Office of State Information Technology Services in DAS pursuant to Executive Order 16-13 (Unifying Cyber Security in Oregon). Overall, the package increases General Fund by $20.7 million, increases Lottery Funds by $0.2 million, reduces Other Funds limitation by nearly $6.0 million, decreases Federal Funds limitation by $23.9 million and reduces seven positions (6.50 FTE). Package 812 eliminates four vacant positions (4.37 FTE) and reduces the budget by $2.7 million totals funds.

The budget also includes Package 816, Senate Bill 1057 Medical Marijuana. This package increase Other Funds limitation by $0.1 million to support the Shared Services expenses related to the impact to OHA pursuant to Senate Bill 1057 (2017). A corresponding package is also approved in Public Health for the impact to that program.

Summary of Performance Measure Action

See attached Legislatively Adopted 2017-19 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2015-17 Legislatively Approved Budget at June 2017 *	$ 2,158,369,827	$ 11,348,753	$ 6,138,031,417	$ 273,000,902	$ 11,448,264,704	$ 106,853,023	$ 20,135,868,626	4,454	4,394.82
2017-19 Current Service Level (CSL)*	$ 3,190,659,426	$ 12,456,604	$ 5,733,331,142	$ 40,000,000	$ 11,613,394,315	$ 106,448,361	$ 20,696,289,848	4,780	4,741.84
SUBCOMMITTEE ADJUSTMENTS (from CSL)	$ (992,086,360)	$ 5,129	$ 848,982,555	$ -	$ (690,562,856)	$ -	$ (833,661,532)	(209)	(210.24)
TOTAL ADJUSTMENTS	$ (992,086,360)	$ 5,129	$ 848,982,555	$ -	$ (690,562,856)	$ -	$ (833,661,532)	(209)	(210.24)
SUBCOMMITTEE RECOMMENDATION *	$ 2,198,573,066	$ 12,461,733	$ 6,582,313,697	$ 40,000,000	$ 10,922,831,459	$ 106,448,361	$ 19,862,628,316	4,571	4,531.60
% Change from 2015-17 Leg Approved Budget	1.9%	9.8%	7.2%	(85.3%)	(4.6%)	(0.4%)	(1.4%)	2.6%	3.1%
% Change from 2017-19 Current Service Level	(31.1%)	0.0%	14.8%	0.0%	(5.9%)	0.0%	(4.0%)	(4.4%)	(4.4%)
*Excludes Capital Construction Expenditures									
Oregon Health Authority - Health Systems Division									
2015-17 Legislatively Approved Budget at June 2017 *	$ 1,428,770,413	$ 11,348,753	$ 2,272,722,979	$ 103,500,000	$ 10,939,627,504	$ -	$ 14,755,969,649	623	610.47
2017-19 Current Service Level (CSL)*	$ 2,392,476,511	$ 12,456,604	$ 1,764,924,880	$ -	$ 11,106,290,230	$ -	$ 15,276,148,225	798	790.10
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-01 - Health Systems Division									
Pkg 070: Revenue shortfalls	$ -	$ -	$ (2,158,800)	$ -	$ -	$ -	$ (2,158,800)		
Pkg 095: December 2016 Emergency Board Actions									
CAWEM GF savings	$ (3,661,323)	$ -	$ -	$ -	$ 3,661,323	$ -	$ -		
Increase in actuarial services	$ 854,593	$ -	$ -	$ -	$ 854,593	$ -	$ 1,709,186		
Technical adjustments and transfers	$ 726,064	$ -	$ (2,700,000)	$ -	$ 2,702,592	$ -	$ 728,656	11	11.00
Pkg 402: Enhanced OHA Office of Program Integrity	$ 2,998,515	$ -	$ 2,050,000	$ -	$ 5,045,865	$ -	$ 10,094,380	9	8.00
Pkg 404: Juvenile Fitness to Proceed	$ (438,984)	$ -	$ -	$ -	$ -	$ -	$ (438,984)		
Pkg 405: MMIS Modularization	$ 344,538	$ -	$ -	$ -	$ 3,032,701	$ -	$ 3,377,239		
Pkg 406: ONE System Enhancements	$ 1,283,680	$ -	$ -	$ -	$ 11,516,320	$ -	$ 12,800,000		
Pkg 801: LFO Analyst Adjustments									
Revenue pkg: DRG hospital assessment revenues to OHP	$ (197,400,000)	$ -	$ 126,000,000	$ -	$ (122,500,000)	$ -	$ (193,900,000)		
Revenue pkg: A and B hospital assessment revenues	$ (90,000,000)	$ -	$ 123,000,000	$ -	$ 90,000,000	$ -	$ 123,000,000		
Revenue pkg: OHSU Inter-governmental transfer plan	$ (105,000,000)	$ -	$ 152,000,000	$ -	$ 159,000,000	$ -	$ 206,000,000		
Revenue pkg: 1.5% insurer tax	$ (207,000,000)	$ -	$ 231,000,000	$ -	$ 80,000,000	$ -	$ 104,000,000		
Medicaid caseload forecast - Spring 2017	$ (57,403,500)	$ -	$ -	$ -	$ (229,981,996)	$ -	$ (287,385,496)		
Non-Medicaid caseload forecast - Spring 2017	$ (14,512,828)	$ -	$ -	$ -	$ -	$ -	$ (14,512,828)		
FMAP match rate change	$ (18,869,600)	$ -	$ (2,559,900)	$ -	$ 21,429,500	$ -	$ -		
Savings from moving caseload from FFS to CCOs	$ (5,000,000)	$ -	$ -	$ -	$ (15,000,000)	$ -	$ (20,000,000)		
Additional hospital assessment that was unallocated	$ (108,200,000)	$ -	$ 108,200,000	$ -	$ -	$ -	$ -		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Pkg 801: LFO Analyst Adjustments (continued)									
Reduce CCO inflation to about 2.58% per year for 18 months	$ (27,200,000)	$ -	$ -	$ -	$ (99,300,000)	$ -	$ (126,500,000)		
Additional drug rebate revenue	$ (15,000,000)	$ -	$ 15,000,000	$ -	$ -	$ -	$ -		
Program Integrity savings (POP 402)	$ (15,000,000)	$ -	$ 15,000,000	$ -	$ -	$ -	$ -		
Savings from using long acting reversible contraceptives	$ (10,500,000)	$ -	$ -	$ -	$ (16,000,000)	$ -	$ (26,500,000)		
Eliminate a portion of fee-for-service inflation	$ (10,000,000)	$ -	$ -	$ -	$ (28,000,000)	$ -	$ (38,000,000)		
Enforce mental health preferred drug list	$ (4,200,000)	$ -	$ (4,800,000)	$ -	$ (10,500,000)	$ -	$ (19,500,000)		
New marijuana tax revenue to replace GF for A&D	$ (50,242,000)	$ -	$ 50,242,000	$ -	$ -	$ -	$ -		
Use TMSA from Public Health to fund OHP	$ (3,564,100)	$ -	$ 3,564,100	$ -	$ -	$ -	$ -		
Reduce new positions in processing center	$ (3,091,301)	$ -	$ -	$ -	$ (2,660,165)	$ -	$ (5,751,466)	(56)	(56.00)
Waiver renewal - duals and Kids Intensive to CCOs	$ 5,480,388	$ -	$ -	$ -	$ 9,468,099	$ -	$ 14,948,487		
Tobacco tax forecast Medicaid- May 2017	$ (12,519,000)	$ -	$ 12,519,000	$ -	$ -	$ -	$ -		
Tobacco tax forecast non-Medicaid- May 2017	$ -	$ -	$ 20,065,754	$ -	$ -	$ -	$ 20,065,754		
Lottery forecast - May 2017	$ -	$ (226,441)	$ -	$ -	$ -	$ -	$ (226,441)		
Staff to implement/monitor new revenue sources	$ 232,565	$ -	$ 1,819	$ -	$ 219,540	$ -	$ 453,924	2	2.00
Certified Community Behavioral Health Centers Grant	$ (2,500,000)	$ -	$ -	$ -	$ 67,765,971	$ -	$ 65,265,971		
Opioid Crisis Grant	$ -	$ -	$ -	$ -	$ 13,123,104	$ -	$ 13,123,104	1	1.00
True up limitation	$ -	$ -	$ (40,000,000)	$ -	$ (575,000,000)	$ -	$ (615,000,000)		
Administrative reductions	$ (3,755,176)	$ -	$ -	$ -	$ -	$ -	$ (3,755,176)		
Technical adjustments and transfers	$ (716,856)	$ -	$ (941,332)	$ -	$ (1,974,067)	$ -	$ (3,632,255)	3	3.00
Pkg 812: Vacant Position Elimination	$ (168,912)	$ -	$ (6,215)	$ -	$ (163,352)	$ -	$ (338,479)	(3)	(3.00)
TOTAL ADJUSTMENTS	$ (954,023,237)	$ (226,441)	$ 805,476,426	$ -	$ (633,259,972)	$ -	$ (782,033,224)	(33)	(34.00)
SUBCOMMITTEE RECOMMENDATION *	$ 1,438,453,274	$ 12,230,163	$ 2,570,401,306	$ -	$ 10,473,030,258	$ -	$ 14,494,115,001	765	756.10
% Change from 2015-17 Leg Approved Budget	0.7%	7.8%	13.1%	(100.0%)	(4.3%)		(1.8%)	22.8%	23.9%
% Change from 2017-19 Current Service Level	(39.9%)	(1.8%)	45.6%		(5.7%)		(5.1%)	(4.1%)	(4.3%)

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Oregon Health Authority - Health Policy and Analytics									
2015-17 Legislatively Approved Budget at June 2017 *	$ 24,738,944	$ -	$ 9,619,843	$ -	$ 123,584,268	$ -	$ 157,943,055	137	131.49
2017-19 Current Service Level (CSL)*	$ 27,344,901	$ -	$ 3,655,137	$ -	$ 100,881,847	$ -	$ 131,881,885	144	138.15
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-02 - Health Policy and Analytics									
Pkg 095: December 2016 Emergency Board Actions									
Technical adjustments and transfers	$ 523,271	$ -	$ 2,700,873	$ -	$ 495,652	$ -	$ 3,719,796	2	2.00
Pkg 409 OHA Fee Changes	$ -	$ -	$ 13,814,870	$ -	$ -	$ -	$ 13,814,870		
Pkg 801: LFO Analyst Adjustments									
Health Information Exchange onboarding	$ 500,000	$ -	$ -	$ -	$ 4,500,000	$ -	$ 5,000,000		
Administrative reductions	$ (1,218,686)	$ -	$ (26,427)	$ -	$ (229,839)	$ -	$ (1,474,952)		
Technical adjustments and transfers	$ 1,021,832	$ -	$ (8,678)	$ -	$ 2,141,000	$ -	$ 3,154,154		
Pkg 812: Vacant Position Elimination	$ (129,416)	$ -	$ -	$ -	$ (128,946)	$ -	$ (258,362)	(2)	(2.00)
TOTAL ADJUSTMENTS	$ 697,001	$ -	$ 16,480,638	$ -	$ 6,777,867	$ -	$ 23,955,506	0	0.00
SUBCOMMITTEE RECOMMENDATION *	$ 28,041,902	$ -	$ 20,135,775	$ -	$ 107,659,714	$ -	$ 155,837,391	144	138.15
% Change from 2015-17 Leg Approved Budget	13.4%		109.3%		(12.9%)		(1.3%)	5.1%	5.1%
% Change from 2017-19 Current Service Level	2.5%		450.9%		6.7%		18.2%	0.0%	0.0%

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Oregon Health Authority - Public Employees' Benefits Board									
2015-17 Legislatively Approved Budget at June 2017 *	$ -	$ -	$ 1,872,814,604	$ -	$ -	$ -	$ 1,872,814,604	19	18.50
2017-19 Current Service Level (CSL)*	$ -	$ -	$ 1,899,933,830	$ -	$ -	$ -	$ 1,899,933,830	20	19.50
SCR 030-03 - Public Employees' Benefits Board									
Pkg 095: December 2016 Emergency Board Actions									
Technical adjustments and transfers	$ -	$ -	$ (212,600)				$ (212,600)	(1)	(1.00)
Pkg 801: LFO Analyst Adjustments									
Update budget to latest data	$ -	$ -	$ 67,042,114	$ -	$ -	$ -	$ 67,042,114		
Vacancy savings	$ -	$ -	$ (55,688)	$ -	$ -	$ -	$ (55,688)		
Technical adjustments and transfers	$ -	$ -	$ 275,469	$ -	$ -	$ -	$ 275,469	1	1.00
Pkg 812: Vacant Position Elimination	$ -	$ -	$ (239,473)	$ -	$ -	$ -	$ (239,473)	(1)	(1.00)
TOTAL ADJUSTMENTS	$ -	$ -	$ 66,809,822	$ -	$ -	$ -	$ 66,809,822	(1)	(1.00)
SUBCOMMITTEE RECOMMENDATION *	$ -	$ -	$ 1,966,743,652	$ -	$ -	$ -	$ 1,966,743,652	19	18.50
% Change from 2015-17 Leg Approved Budget			5.0%				5.0%	0.0%	0.0%
% Change from 2017-19 Current Service Level			3.5%				3.5%	(5.0%)	(5.1%)

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Oregon Health Authority - Oregon Educators Benefits Board									
2015-17 Legislatively Approved Budget at June 2017 *	$ -	$ -	$ 1,597,477,853	$ -	$ -	$ -	$ 1,597,477,853	22	22.00
2017-19 Current Service Level (CSL)*	$ -	$ -	$ 1,663,552,591	$ -	$ -	$ -	$ 1,663,552,591	20	20.00
SCR 030-04 - Oregon Educators Benefits Board									
Pkg 801: LFO Analyst Adjustments									
Update budget to latest data	$ -	$ -	$ (34,226,509)	$ -	$ -	$ -	$ (34,226,509)		
Vacancy savings	$ -	$ -	$ (83,436)	$ -	$ -	$ -	$ (83,436)		
Technical adjustments and transfers	$ -	$ -	$ (311,454)	$ -	$ -	$ -	$ (311,454)	(1)	(1.00)
TOTAL ADJUSTMENTS	$ -	$ -	$ (34,621,399)	$ -	$ -	$ -	$ (34,621,399)	(1)	(1.00)
SUBCOMMITTEE RECOMMENDATION *	$ -	$ -	$ 1,628,931,192	$ -	$ -	$ -	$ 1,628,931,192	19	19.00
% Change from 2015-17 Leg Approved Budget			2.0%				2.0%	(13.6%)	(13.6%)
% Change from 2017-19 Current Service Level			(2.1%)				(2.1%)	(5.0%)	(5.0%)

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Oregon Health Authority - Public Health Division									
2015-17 Legislatively Approved Budget at June 2017 *	$ 39,861,581	$ -	$ 183,344,217	$ 40,000,000	$ 266,121,447	$ 102,729,051	$ 632,056,296	789	765.22
2017-19 Current Service Level (CSL)*	$ 45,118,075	$ -	$ 188,030,158	$ 40,000,000	$ 271,772,432	$ 102,729,051	$ 647,649,716	760	751.41
SCR 030-05 - Public Health Division									
Pkg 070: Revenue shortfalls	$ -	$ -	$ (964,062)	$ -	$ -	$ -	$ (964,062)	(2)	(2.91)
Pkg 095: December 2016 Emergency Board actions	$ -	$ -	$ (555,900)	$ -	$ 823,032	$ -	$ 267,132	4	4.25
Pkg 409 OHA Fee Changes	$ -	$ -	$ 2,472,408	$ -	$ (1,163,402)	$ -	$ 1,309,006	2	2.91
Pkg 411 Public Health Modernization	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ 5,000,000		
Pkg 801: LFO Analyst Adjustments									
GF replaces medical marijuana revenue shortfall	$ 12,100,000	$ -	$ (12,100,000)	$ -	$ -	$ -	$ -		
CCare true-up	$ (525,000)	$ -	$ -	$ -	$ (4,725,000)	$ -	$ (5,250,000)		
Breast and Cervical Cancer Screening true-up	$ (180,000)	$ -	$ -	$ -	$ -	$ -	$ (180,000)		
CARE Assist true-up	$ (2,000,000)	$ -	$ -	$ -	$ -	$ -	$ (2,000,000)		
Use TMSA to fund OHP	$ -	$ -	$ (3,564,100)	$ -	$ -	$ -	$ (3,564,100)		
TURA forecast - May 2017	$ -	$ -	$ 1,147,000	$ -	$ -	$ -	$ 1,147,000		
Move EPA BEACH grant to DEQ	$ -	$ -	$ -	$ -	$ (322,000)	$ -	$ (322,000)		
Administrative reductions	$ (2,043,637)	$ -	$ (765,911)	$ -	$ (861,834)	$ -	$ (3,671,382)		
True up limitation	$ -	$ -	$ (19,461,952)	$ -	$ (27,512,781)	$ -	$ (46,974,733)		
Technical adjustments and transfers	$ (50,957)	$ -	$ 776,892	$ -	$ -	$ -	$ 725,935		
Pkg 812: Vacant Position Elimination	$ -	$ -	$ (1,989,814)	$ -	$ (845,971)	$ -	$ (2,835,785)	(17)	(16.50)
Pkg 816: SB 1057 Medical Marijuana	$ -	$ -	$ (2,701,900)	$ -	$ -	$ -	$ (2,701,900)	2	(7.00)
TOTAL ADJUSTMENTS	$ 12,300,406	$ -	$ (37,707,339)	$ -	$ (34,607,956)	$ -	$ (60,014,889)	(11)	(19.25)
SUBCOMMITTEE RECOMMENDATION *	$ 57,418,481	$ -	$ 150,322,819	$ 40,000,000	$ 237,164,476	$ 102,729,051	$ 587,634,827	749	732.16
% Change from 2015-17 Leg Approved Budget	44.0%		(18.0%)	0.0%	(10.9%)	0.0%	(7.0%)	(5.1%)	(4.3%)
% Change from 2017-19 Current Service Level	27.3%		(20.1%)	0.0%	(12.7%)	0.0%	(9.3%)	(1.4%)	(2.6%)

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Oregon Health Authority - Oregon State Hospital									
2015-17 Legislatively Approved Budget at June 2017 *	$ 452,013,672	$ -	$ 23,951,824	$ -	$ 49,397,904	$ -	$ 525,363,400	2,269	2,262.90
2017-19 Current Service Level (CSL)*	$ 531,068,904	$ -	$ 25,611,323	$ -	$ 35,847,166	$ -	$ 592,527,393	2,438	2,433.32
SCR 030-06 - Oregon State Hospital									
Pkg 095: December 2016 Emergency Board actions	$ -	$ -	$ 212,600	$ -	$ -	$ -	$ 212,600	1	1.00
Pkg 410 Oregon State Hospital Improvements	$ (30,055,888)	$ -	$ 40,489,029	$ -	$ -	$ -	$ 10,433,141	32	27.63
Pkg 801: LFO Analyst Adjustments									
Junction City - continue closure of 3 cottages and 2 wards	$ (34,458,324)	$ -	$ -	$ -	$ -	$ -	$ (34,458,324)	(140)	(137.00)
Reduced coverage of Collaborative Problem Solving	$ (4,222,695)	$ -	$ -	$ -	$ -	$ -	$ (4,222,695)	(13)	(13.00)
Maintain closure of two cottages at Salem campus	$ (6,195,867)	$ -	$ -	$ -	$ (371,433)	$ -	$ (6,567,300)	(29)	(29.00)
Technical adjustments and transfers	$ (1,266,383)	$ -	$ (116,101)	$ -	$ -	$ -	$ (1,382,484)		
TOTAL ADJUSTMENTS	$ (76,199,157)	$ -	$ 40,585,528	$ -	$ (371,433)	$ -	$ (35,985,062)	(149)	(150.37)
SUBCOMMITTEE RECOMMENDATION *	$ 454,869,747	$ -	$ 66,196,851	$ -	$ 35,475,733	$ -	$ 556,542,331	2,289	2,282.95
% Change from 2015-17 Leg Approved Budget	0.6%		176.4%		(28.2%)		5.9%	0.9%	0.9%
% Change from 2017-19 Current Service Level	(14.3%)		158.5%		(1.0%)		(6.1%)	(6.1%)	(6.2%)

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Oregon Health Authority - Central Services, Shared Services, Statewide Assessments and Enterprise-wide Costs									
2015-17 Legislatively Approved Budget at June 2017 *	$ 212,985,217	$ -	$ 178,100,097	$ 129,500,902	$ 69,533,581	$ 4,123,972	$ 594,243,769	595	584.24
2017-19 Current Service Level (CSL)*	$ 194,651,035	$ -	$ 187,623,223	$ -	$ 98,602,640	$ 3,719,310	$ 484,596,208	600	589.36
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCRs 010-04, 010-45, 010-50 - Central Services, Shared Services, Statewide Assessments and Enterprise-wide Costs									
Pkg 095: December 2016 Emergency Board actions	$ 5,001,464	$ -	$ (2,347,947)	$ -	$ (4,916,255)	$ -	$ (2,262,738)	(12)	(2.75)
Pkg 405: MMIS Modularization	$ -	$ -	$ 2,022,391	$ -	$ -	$ -	$ 2,022,391	9	9.00
Pkg 801: LFO Analyst Adjustments									
Regional Health Equity Coalition funding	$ 858,329	$ -	$ -	$ -	$ -	$ -	$ 858,329		
Office of Equity and Inclusion - DELTA funding	$ -	$ -	$ 120,400	$ -	$ -	$ -	$ 120,400		
Cost allocation and utilization - SGSC/ETS	$ 11,155,147	$ -	$ 676,415	$ -	$ (13,204,877)	$ -	$ (1,373,315)		
Telecom (MUSIC) Migration Project	$ 1,024,343	$ -	$ 49,663	$ -	$ 877,204	$ -	$ 1,951,210		
Risk charges and facilities	$ (383,565)	$ -	$ 169,268	$ -	$ (3,761,559)	$ -	$ (3,975,856)		
Shared Services cost allocation fund shift	$ 11,720,765	$ -	$ (5,015,096)	$ -	$ (6,793,744)	$ -	$ (88,075)		
ISPO move to DAS	$ (180,628)	$ -	$ (1,007,571)	$ -	$ (106,558)	$ -	$ (1,294,757)	(4)	(3.50)
Including Lottery Funds for cost allocation	$ (31,570)	$ 231,570	$ (200,000)	$ -	$ -	$ -	$ -		
DHS Shared Services vacancy savings - OHA share	$ (684,690)	$ -	$ (192,985)	$ -	$ (414,823)	$ -	$ (1,292,498)		
Administrative reductions	$ (3,810,925)	$ -	$ (876,409)	$ -	$ (351,176)	$ -	$ (5,038,510)		
Technical adjustments and transfers	$ 1,012,364	$ -	$ 325,204	$ -	$ (166,933)	$ -	$ 1,170,635	(3)	(3.00)
Pkg 812: Vacant Position Elimination	$ (542,407)	$ -	$ (1,877,866)	$ -	$ (262,641)	$ -	$ (2,682,914)	(4)	(4.37)
Pkg 816: SB 1057 Medical Marijuana	$ -	$ -	$ 113,412	$ -	$ -	$ -	$ 113,412		
TOTAL ADJUSTMENTS	$ 25,138,627	$ 231,570	$ (8,041,121)	$ -	$ (29,101,362)	$ -	$ (11,772,286)	(14)	(4.62)
SUBCOMMITTEE RECOMMENDATION *	$ 219,789,662	$ 231,570	$ 179,582,102	$ -	$ 69,501,278	$ 3,719,310	$ 472,823,922	586	584.74
% Change from 2015-17 Leg Approved Budget	3.2%		0.8%	(100.0%)	0.0%	(9.8%)	(20.4%)	(1.5%)	0.1%
% Change from 2017-19 Current Service Level	12.9%		(4.3%)		(29.5%)		(2.4%)	(2.3%)	(0.8%)

*Excludes Capital Construction Expenditures

Legislatively Approved 2017 - 2019 Key Performance Measures

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Agency: Oregon Health Authority

Mission Statement:

Helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality, affordable health care.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
1. INITIATION OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis.		Approved	37.50%	40.20%	TBD
2. ENGAGEMENT OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received two or more services within 30 days of initiation visit.		Approved	18.40%	11%	TBD
3. FOLLOW-UP AFTER HOSPITALIZATION FOR MENTAL ILLNESS - Percentage of enrollees 6 years of age and older who were hospitalized for treatment of mental health disorders and who were seen on an outpatient basis or were in intermediate treatment within seven days of discharge.		Approved	75.30%	72%	TBD
5. FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (INITIATION) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed		Approved	61.10%	54%	TBD
6. FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (CONTINUATION AND MAINTENANCE) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed		Approved	68.90%	65%	TBD
7. 30 DAY ILLICIT DRUG USE AMONG 6TH GRADERS - Percentage of 6th graders who have used illicit drugs in the past 30 days.		Approved	1.70%	1.30%	1.30%
8. 30 DAY ALCOHOL USE AMONG 6TH GRADERS - Percentage of 6th graders who have used alcohol in the past 30 days.		Approved	4%	3.50%	3%
9. 30 DAY ILLICIT DRUG USE AMONG 8TH GRADERS - Percentage of 8th graders who have used illicit drugs in the past 30 days.		Approved	7.90%	7%	6%
10. 30 DAY ALCOHOL USE AMONG 8TH GRADERS - Percentage of 8th graders who have used alcohol in the past 30 days.		Approved	15.40%	14%	13%
11. 30 DAY ILLICIT DRUG USE AMONG 11TH GRADERS - Percentage of 11th graders who have used illicit drugs in the past 30 days.		Approved	19.60%	18%	16.50%
12. 30 DAY ALCOHOL USE AMONG 11TH GRADERS - Percentage of 11th graders who have used alcohol in the past 30 days.		Approved	29.80%	28%	26%
13. PRENATAL CARE (POPULATION) - Percentage of women who initiated prenatal care in the first 3 months of pregnancy.		Approved	79%	91%	TBD
14. PRENATAL CARE (MEDICAID) - Percentage of women who initiated prenatal care within 42 days of enrollment.		Approved	84.70%	91%	TBD

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
15. PATIENT CENTERED PRIMARY CARE HOME (PCPCH) ENROLLMENT - Number of members enrolled in patient-centered primary care homes by tier.		Approved	87.50%	100%	TBD
19. ACCESS TO CARE - Percentage of members who responded "always" or "usually" too getting care quickly (composite for adult and child).		Approved	83.80%	87.50%	TBD
20. MEMBER EXPERIENCE OF CARE - Composite measurement: how well doctors communicate; health plan information and customer service (Medicaid population).		Approved	85.40%	90%	TBD
22. RATE OF TOBACCO USE (POPULATION) - Rate of tobacco use among adults.		Approved	20.60%	16%	15%
23. RATE OF TOBACCO USE (MEDICAID) - Percentage of CCO enrollees who currently smoke cigarettes or use tobacco every day or some days.		Approved	30.10%	25%	TBD
24. RATE OF OBESITY (POPULATION) - Percentage of adults who are obese among Oregonians.		Approved	29.20%	28%	27%
25. EFFECTIVE CONTRACEPTIVE USE (POPULATION) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.		Approved	68.40%	69%	70%
26. EFFECTIVE CONTRACEPTIVE USE (MEDICAID) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.		Approved	68%	58.20%	TBD
27. FLU SHOTS (POPULATION) - Percentage of adults ages 50-64 who receive a flu vaccine.		Approved	36.10%	57%	70%
28. CHILD IMMUNIZATION RATES (POPULATION) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).		Approved	70%	80%	80%
29. CHILD IMMUNIZATION RATES (MEDICAID) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).		Approved	70.70%	82%	TBD
30. PLAN ALL CAUSE READMISSIONS - Percentage of acute inpatient stays that were followed by an acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission for members 18 years and older.		Approved	8.60%	10.50%	TBD
33. CUSTOMER SERVICE - Percentage of OHA customers rating their satisfaction with the agency's customer service as "good" or "excellent" overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Overall	Approved	No Data	95%	95%
	Accuracy		No Data	95%	95%
	Availability of Information		No Data	95%	95%
	Expertise		No Data	95%	95%
	Helpfulness		No Data	95%	95%
	Timeliness		No Data	95%	95%
4. MENTAL, PHYSICAL, AND DENTAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY - Percentage of children in DHS custody who receive a mental, physical, and dental health assessment within 60 days of the state notifying CCOs that the children were placed into custody with DHS (foster care).		Approved	No Data	TBD	TBD
16. PQI 01: Diabetes Short-Term Complication Admission Rate		Approved	No Data	139	138
17. PQI 05: COPD or Asthma in Older Adults Admission Rate		Approved	No Data	408	404

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
18. PQI 08: Congestive Heart Failure Admission Rate		Approved	No Data	232	230
19. PQI 15: Asthma in Younger Adults Admission Rate		Approved	No Data	48	47.50
21. MEMBER HEALTH STATUS - Percentage of CAHPS survey respondents with a positive self-reported rating of overall health (excellent, very good, or good).		Approved	No Data	TBD	TBD
31. ELIGIBILITY PROCESSING TIME - Median number of days processing time from date of request to eligibility determination.		Approved	No Data	35	31
32. OHP MEMBERS IN CCOs - Percent of Oregon Health Plan members enrolled in Coordinated Care Organizations.		Approved	No Data	85%	88%
4. MENTAL AND PHYSICAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY - Percentage of children in DHS custody who receive a mental and physical health assessment within 60 days of initial custody.		Legislatively Deleted	58.40%	90%	TBD
15. PRIMARY CARE SENSITIVE HOSPITAL ADMISSIONS/INPATIENT STAYS - Rate per 100,000 client years of admissions (for 12 diagnoses) that are more appropriately treated in an outpatient setting.		Legislatively Deleted	1,031.80	TBD	TBD
19. MEMBER HEALTH STATUS - Percentage of CAHPS survey respondents with a positive self-reported rating of overall health (excellent, very good).		Legislatively Deleted	35.20%	33%	TBD
25. RATE OF OBESITY (MEDICAID) - Percentage of Medicaid population who are obese.		Legislatively Deleted	38.20%	41%	TBD
29. FLU SHOTS (MEDICAID) - Percentage of adults ages 50-64 who receive a flu vaccine.		Legislatively Deleted	37%	57%	TBD

LFO Recommendation:

Approve the KPMs as proposed. Approve targets for 2018 and 2019 as shown.

The agency is proposing to change the way they measure KPM 26 (Contraceptive - Medicaid) and KPM 29 (Immunization - Medicaid) to use a claims-based measure developed for use as a CCO incentive measure. The data and targets should be updated and reported to LFO when available.

The Metrics and Scoring Committee sets the official targets for a number of these measures. The 2019 targets, as well as targets for new measures, should be reported to LFO when available.

KPM 31 Eligibility Processing Time and KPM 32 OHP Members in CCOs may need minor adjustments as the agency finalizes data and methodology for measurement. Any changes should be reported to LFO.

SubCommittee Action:

Approved the LFO recommendation.

SB 944 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Keny-Guyer

Joint Committee On Ways and Means

Action Date:	06/29/17
Action:	Do Pass the B-Eng bill.
House Vote	
Yeas:	11 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Senate Vote	
Yeas:	12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 400,000	$ 400,000	100.0%
Total	$ -	$ -	$ 400,000	$ 400,000	100.0%

Position Summary

Authorized Positions	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00

Summary of Revenue Changes

Senate Bill 944 appropriates $400,000 General Fund in the Oregon Health Authority (OHA) for contractual costs associated with tracking and providing information about available placement settings for children and adolescents needing high acuity behavioral health services.

Summary of Human Services Subcommittee Action

Senate Bill 944, as amended, requires OHA to contract with an Oregon-based nonprofit organization with the expertise to operate a 24-hour call center dedicated to tracking and providing information about available placement settings for children and adolescents needing high acuity behavioral health services. The call center is also responsible for the following: implementing processes for service providers to submit data that can be used to assess and monitor the statewide capacity to provide high acuity behavioral health services for children; recording the time from the first contact with the call center to the location of an appropriate placement; and documenting the need for high acuity behavioral health services for children and adolescents. The bill has an emergency clause and takes effect upon passage.

The $400,000 General Fund appropriation represents the estimated contractual costs for the 2017-19 biennium. These costs may eventually be eligible for federal matching funds based on the Medicaid administrative match rate; however, OHA is not able to determine, at this time, if the costs will be eligible for Federal Funds because it is unknown the extent to which the services provided will qualify.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-02 - Health Policy and Analytics									
Services and Supplies	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ 400,000		
TOTAL ADJUSTMENTS	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ 400,000		
SUBCOMMITTEE RECOMMENDATION	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ 400,000		

SB 65 A STAFF MEASURE SUMMARY

Carrier: Sen. Winters

Joint Committee On Ways and Means

Action Date:	05/19/17
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	11 - DeBoer, Devlin, Frederick, Girod, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters
Exc:	1 - Hansell
House Vote	
Yeas:	11 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Fiscal:	Fiscal impact issued
Revenue:	No revenue impact
Prepared By:	Linda Ames, Budget Analyst

WHAT THE MEASURE DOES:

Eliminates Oregon Health Authority jurisdiction over persons found guilty except for insanity of a crime and classified as tier two offenders. Transfers jurisdiction to Psychiatric Security Review Board (PSRB), effective July 1, 2018. Directs PSRB to develop restorative justice program to assist recovery of crime victims. Provides that documents or communications used in program are confidential and may not be disclosed to or used by PSRB members or any other person for purposes unrelated to the program, are inadmissible in subsequent administrative or judicial proceedings and are exempt from disclosure to public or to Board members. Authorizes PSRB to contract with nonprofit organization to administer the program. Declares emergency, effective on passage.

ISSUES DISCUSSED:

- Use of restorative justice programs
- Decline in numbers of guilty except for insanity patients at the State Hospital over time

EFFECT OF AMENDMENT:

No amendment.

BACKGROUND:

Current law places persons found guilty except for insanity of a crime under the jurisdiction of the Psychiatric Security Review Board (PSRB) or the Oregon Health Authority (OHA), based on the crime for which the person was found guilty except for insanity. ORS 161.332 classifies offenders in two tiers; tier one offenders have been found guilty except for insanity of a crime listed in ORS 137.700, which includes Ballot Measure 11 (1994) crimes, and are placed under the jurisdiction of the PSRB. The remainder of offenders are classified as tier two offenders and are placed under the jurisdiction of the OHA. SB 65 consolidates all persons found guilty except for insanity of a felony and committed to the Oregon State Hospital under the jurisdiction of the PSRB. In addition, the measure gives the PSRB express authority to establish a restorative justice program to assist the recovery of crime victims.

SB 111 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Whisnant

Joint Committee On Ways and Means

Action Date:	07/01/17
Action:	Do Pass the B-Eng bill.
House Vote	
Yeas:	9 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Whisnant, Williamson
Exc:	2 - Smith Warner, Stark
Senate Vote	
Yeas:	12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Krista Dauenhauer, Legislative Fiscal Office

Department of Education
2017-19

Oregon Health Authority
2017-19

Budget Summary

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				$ Change	% Change
Oregon Department of Education					
General Fund	$ -	$ -	$ 420,785	$ 420,785	100.0%
Total	-	$ -	$ 420,785	$ 420,785	100.0%
Position Summary					
Authorized Positions	0	0	2	2	
Full-time Equivalent (FTE) positions	0.00	0.00	1.71	1.71	
Oregon Health Authority					
General Fund			$ 109,150	$ 109,150	100.0%
Federal Funds Limited			$ 108,776	$ 108,776	100.0%
Total	$ -	$ -	$ 217,926	$ 217,926	100.0%
Position Summary					
Authorized Positions	0	0	1	1	
Full-time Equivalent (FTE) positions	0.00	0.00	0.96	0.96	

Summary of Revenue Changes

Senate Bill 111 appropriates $420,785 General Fund to the Oregon Department of Education (ODE) and $109,150 General Fund to the Oregon Health Authority (OHA), for a total General Fund appropriation of $529,935 and Federal Funds expenditure limitation for OHA is increased by $108,776, to develop and administer a pilot program to assist school districts and education service districts in increasing the use of Medicaid billing.

Summary of Human Services Subcommittee Action

Senate Bill 111 requires ODE to develop and administer a program to assist school districts and education service districts in increasing the use of Medicaid billing. ODE must select a minimum of nine participants for the program, until December 31, 2020, when the minimum participation standards are repealed. The bill also requires ODE to collaborate with other state agencies for providing the assistance, including seeking any rule or statutory change necessary to secure federal financial participation in the cost of providing school nursing services. ODE expects to collaborate with OHA, which is the state's Medicaid subject matter expert agency. No later than October 1, 2020, the bill requires ODE to submit

a report to the Legislature on the outcomes and a cost benefits analysis of the program. The bill has an emergency clause and takes effect upon passage.

The $420,785 General Fund appropriation to ODE represents Personal Services costs for two positions (1.71 FTE) and related Services and Supplies to implement and administer the program. The primary workload associated with these positions will include the following: coordinating between districts and Medicaid billing experts; creating district plans to maximize Medicaid billing for school nursing services; assisting and training districts and satisfying the reporting requirement regarding program outcomes and cost benefit analysis.

The $90,654 General Fund appropriation and $18,496 Federal Funds expenditure limitation increase to OHA supports Personal Services and Services and Supplies costs for one position (0.96 FTE) to assist ODE, help establish Medicaid billing practices for program participants, and monitor the program in regards to Medicaid compliance. The bill is also expected to have a fiscal impact on the Medicaid budget within OHA, resulting from the additional billing of school-based services; however, this impact is not yet known and will depend on the districts participating in the program and the resulting volume of Medicaid claims.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Department of Education
Oregon Health Authority
Tom MacDonald - 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Oregon Department of Education									
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 100 - Operations									
Personal Services	$ 363,919	$ -	$ -	$ -	$ -	$ -	$ 363,919	2	1.71
Services and Supplies	$ 56,866	$ -	$ -	$ -	$ -	$ -	$ 56,866		
Subtotal	$ 420,785	$ -	$ -	$ -	$ -	$ -	$ 420,785	2	1.71
Oregon Health Authority									
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-01 - Health Systems Division									
Personal Services	$ 90,654	$ -	$ -	$ -	$ 90,654	$ -	$ 181,308	1	0.96
Services and Supplies	$ 18,496	$ -	$ -	$ -	$ 18,122	$ -	$ 36,618		
Subtotal	$ 109,150	$ -	$ -	$ -	$ 108,776	$ -	$ 217,926	1	0.96
TOTAL ADJUSTMENTS	$ 529,935	$ -	$ -	$ -	$ 108,776	$ -	$ 638,711	3	2.67
SUBCOMMITTEE RECOMMENDATION	$ 529,935	$ -	$ -	$ -	$ 108,776	$ -	$ 638,711	3	2.67

SB 512 C BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Nosse

Joint Committee On Ways and Means

Action Date:	07/01/17
Action:	Do pass with amendments to resolve conflicts. (Printed C-Eng.)
House Vote	
Yeas:	9 - Gomberg, Holvey, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Whisnant, Williamson
Nays:	1 - Huffman
Exc:	1 - Stark
Senate Vote	
Yeas:	11 - DeBoer, Devlin, Frederick, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters
Nays:	1 - Girod
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Linda Ames, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 52,812	$ 52,812	100.0%
Total	$ -	$ -	$ 52,812	$ 52,812	100.0%

Position Summary

Authorized Positions	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00

Summary of Revenue Changes

Senate Bill 512 appropriates $52,812 General Fund to the Oregon Health Authority (OHA) for one-time costs associated with modifying eligibility systems regarding changes to the designation of "parentage" in Oregon.

Summary of Human Services Subcommittee Action

Senate Bill 512 modifies current law regarding the parentage of a child by extending the current marital presumption to include same-sex spouses of birth mothers. This change provides a basis for parentage and duty of support for the same-sex spouse of a birth mother. The bill also clarifies parentage related to children born as the result of assisted reproduction and applies gender-neutral language to parentage, regardless of parents' marital status, sexual orientation, or gender identity. In addition to establishing an appropriate source of child support for a parent with custody when the spouses are separated, these changes help ensure the income of spouses may be considered for public assistance eligibility and that the spouse may be considered as a potential placement option for a child in the custody of the state.

As a result of the change in establishing parent relationships and the use of gender-neutral terminology, the eligibility forms and systems used by OHA and the Department of Human Services will need to be updated. Specifically, the Office of Information Services, which supports information technology in both agencies, will need to update data elements in the Client Maintenance system, Client Index, OR-Kids, the Oregon Eligibility (ONE) System and Integrated Eligibility (IE) project. Also, more significant modifications will need to be made to ONE and IE related to eligibility rules, parent/caretaker relative criteria, newborn child eligibility, identification of non-custodial parents and the applicant and worker portals. These changes will require the use of existing staff for requirements gathering, design and user acceptance testing and additional work by the state's ONE and IE contractor. The one-time additional contractual costs are estimated to total $528,120 in the 2017-19 biennium. This

cost is expected to be eligible for federal match of 90 percent, or $475,308. In order to support the state share, the Subcommittee adopted an amendment appropriating $52,812 General Fund to OHA. Should the agency need additional expenditure limitation to support the Federal Funds impact or shared services Other Funds impact, the agency is expected to make this request during the 2017-19 biennium.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 010-50 - Statewide Assessments and Enterprise-wide Costs									
Special Payments	$ 52,812	$ -	$ -	$ -	$ -	$ -	$ 52,812		
TOTAL ADJUSTMENTS	$ 52,812	$ -	$ -	$ -	$ -	$ -	$ 52,812		
SUBCOMMITTEE RECOMMENDATION *	$ 52,812	$ -	$ -	$ -	$ -	$ -	$ 52,812		
% Change from 2015-17 Leg Approved Budget	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
% Change from 2017-19 Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		

*Excludes Capital Construction Expenditures

SB 558 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Huffman

Joint Committee On Ways and Means

Action Date:	06/29/17
Action:	Do Pass the A-Eng bill.
House Vote	
Yeas:	7 - Gomberg, Holvey, Huffman, Nathanson, Rayfield, Smith Warner, Williamson
Nays:	4 - McLane, Smith G, Stark, Whisnant
Senate Vote	
Yeas:	8 - Devlin, Frederick, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters
Nays:	4 - DeBoer, Girod, Hansell, Thomsen
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Linda Ames, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				$ Change	% Change
General Fund	$ -	$ -	$ 36,113,214	$ 36,113,214	100.0%
Total	$ -	$ -	$ 36,113,214	$ 36,113,214	100.0%

Position Summary

Authorized Positions	0	0	6	6
Full-time Equivalent (FTE) positions	0.00	0.00	3.50	3.50

Summary of Revenue Changes

Senate Bill 558 appropriates $36,113,214 General Fund to the Oregon Health Authority (OHA) to expand eligibility for medical assistance under the Health Care for all Oregon Children program.

Summary of Human Services Subcommittee Action

Senate Bill 558 modifies current law regarding the eligibility of children who receive medical assistance under the Health Care for All Oregon Children to include those children who reside in Oregon as opposed to the current requirement for eligible children to be "lawfully present" in the state. The bill maintains the existing family income threshold of 300 percent of the federal poverty level for children to be eligible for medical assistance. The bill makes the eligibility changes effective January 1, 2018.

The total fiscal impact of the bill is $36.1 million General Fund. OHA estimates an additional 14,174 children will be found eligible for medical assistance during the 2017-19 biennium, over the 18-month period starting January 1, 2018 as a result of the eligibility change. The fiscal includes Personal Services and related Services and Supplies for six permanent positions: four Operations and Policy Analysts responsible for outreach and marketing activities and two Human Service Specialists to handle the increased caseload. The majority of the costs represent special payments for the medical assistance coverage of the additional children at the estimated 2017-19 rate Medicaid is expected to pay for Oregon Health Plan children on a per member per month basis. Contrary to the coverage currently provided to children who receive Health Care for all Oregon Children medical benefits, which is eligible for federal match at either the traditional Medicaid or Children's Health Insurance Program rate, depending on the family income level, the additional caseload cost under Senate Bill 558 will not be eligible for Federal Funds because of federal citizenship and immigration status requirements.

In addition to the change in eligibility, the bill:

1. Requires OHA to institute a streamlined re-enrollment process for children eligible for medical assistance;
2. Directs OHA to convene a workgroup charged with helping the agency implement outreach and marketing strategies for the Health Care for All Oregon Children program;
3. Allows OHA and the Department of Human Services to require the child or child's caretaker to provide information to determine eligibility;
4. Authorizes OHA to collaborate with the Department of Consumer and Business Services to seek federal approval or waivers to obtain funding to carry out the provisions of this bill.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030-01 - Health Systems Division									
Personal Services	$ 622,502	$ -	$ -	$ -	$ -	$ -	$ 622,502	6	3.50
Services and Supplies	$ 137,998	$ -	$ -	$ -	$ -	$ -	$ 137,998		
Special Payments	$ 35,352,714	$ -	$ -	$ -	$ -	$ -	$ 35,352,714		
TOTAL ADJUSTMENTS	$ 36,113,214	$ -	$ -	$ -	$ -	$ -	$ 36,113,214	6	3.50
SUBCOMMITTEE RECOMMENDATION	$ 36,113,214	$ -	$ -	$ -	$ -	$ -	$ 36,113,214	6	3.50

SB 1057 A STAFF MEASURE SUMMARY **Carrier:** Sen. Burdick, Sen. Ferrioli

Joint Committee On Marijuana Regulation

Action Date:	05/02/17
Action:	Do pass with amendments. (Printed A-Eng.)
Senate Vote	
Yeas:	3 - Beyer, Burdick, Ferrioli
Nays:	2 - Kruse, Prozanski
House Vote	
Yeas:	4 - Fahey, Helm, Lininger, Olson
Nays:	1 - Wilson
Fiscal:	Fiscal impact issued
Revenue:	Revenue impact issued
Prepared By:	Adam Crawford, LPRO Analyst

WHAT THE MEASURE DOES:

Allows Oregon Liquor Control Commission (OLCC) authority necessary to prevent the illegal transfer or diversion of marijuana from OLCC licensees. Allows OLCC marijuana licensee be designated by the OLCC as an exclusively medical licensee. Increases the number of commissioners on the Oregon Liquor Control Commission from five to seven. Specifies one of the additional commissioners must be from western Oregon, the other new commissioner from eastern Oregon. Limits the number of commissioners from one political party to four. Allows specified OLCC licensed marijuana producers an additional 10 percent of their existing canopy square footage to produce marijuana for medical use. Requires marijuana producers who do utilize this additional canopy square footage to donate for free 75 percent of the marijuana produced, and allows the remaining 25 percent to be sold to OLCC licensed marijuana businesses. Prohibits an OLCC regulatory specialist from carrying a gun, conducting inspections of primary residences not licensed by OLCC, or ensuring compliance with Oregon Medical Marijuana Program (OMMP) registrants. Allows OLCC to issue a letter of reprimand or proceed with an investigation of a former OLCC marijuana licensee. Allows an OLCC marijuana licensee to transport marijuana items to, and exhibit at, trade shows or the 2017 Oregon State Fair under certain conditions. Allows OLCC to require persons with a financial interest in a business with an OLCC marijuana license to submit specified information to the OLCC. Adds an identification card from a federally recognized Indian tribe to the list of allowable documents verifying age when purchasing marijuana.

Requires marijuana produced and transferred within the OMMP system be tracked by the OLCC tracking system. Specifies funding for the tracking system to be paid from the Oregon Marijuana Account prior to any other distribution. Requires Oregon Health Authority (OHA) to impose an additional fee on marijuana grow sites, processing sites, and dispensaries to pay costs incurred by the tracking system. Specifies timelines for tracking system phase in. Directs OHA to create a database sharing OMMP registrant information with OLCC and the Department of Revenue. Specifies information in the database is not eligible for public disclosure. Moves marijuana labeling authority from the OHA to OLCC. Clarifies that an OMMP cardholder may jointly possess six medical marijuana plants under OMMP in addition to four marijuana plants allowed under Measure 91. Limits the allowable number of immature marijuana plants in possession of an OMMP cardholder to 12 unless their address is a registered medical marijuana grow site. Limits the allowed number of immature medical marijuana plants at registered medical marijuana grow site to twice the number of allowed mature marijuana plants.

Allows State Department of Agriculture to possess, test, and dispose of marijuana. Makes technical changes to marijuana statutes.

Declares emergency, effective on passage.

SB 1057 A STAFF MEASURE SUMMARY

ISSUES DISCUSSED:

- Regulatory powers of Oregon Liquor Control Commission
- Tracking of marijuana in the medical system
- Costs of tracking system

EFFECT OF AMENDMENT:

Replaces measure.

BACKGROUND:

In 2014 Oregon voters passed Measure 91 allowing the recreational use of marijuana for persons above the age of 21 in Oregon. In passing the measure, Oregon joined Alaska, Colorado, Washington, and Washington D.C. in allowing the use of marijuana by adults. Since 2014, voters in California, Maine, Massachusetts, and Nevada have passed similar laws. One of the major features of the recent shift in law was that while the manufacture, delivery, or possession of marijuana is still illegal under federal law, the federally issued Cole Memo set forward guidelines to federal prosecutors specifying when they should use their prosecutorial discretion to prosecute marijuana crimes. So long as states complied with the Cole Memo, federal prosecutors were encouraged to focus their efforts elsewhere and not intervene in state-sanctioned medical or recreational marijuana systems. With the change in the federal administration, the continued application of the Cole Memo is now in doubt.

Senate Bill 1057 A makes a series of changes to the Oregon medical and recreational marijuana systems. Most of these changes provide greater oversight authority to the Oregon Liquor Control Commission or the Oregon Health Authority regarding the tracking, production, transport, and sale of marijuana.

SB 5539 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Rayfield

Joint Committee On Ways and Means

Action Date:	07/01/17
Action:	Do Pass the A-Eng bill.
House Vote	
Yeas:	8 - Gomberg, Holvey, Huffman, Nathanson, Rayfield, Smith Warner, Whisnant, Williamson
Nays:	2 - McLane, Smith G
Exc:	1 - Stark
Senate Vote	
Yeas:	11 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters
Nays:	1 - Thomsen
Prepared By:	Rhonda Nelson, Department of Administrative Services
Reviewed By:	Linda Ames, Legislative Fiscal Office

Department of Administrative Services
2017-19

Summary of Revenue Changes

On November 23, 1998 46 states and the four largest United States tobacco manufacturers, Philip Morris Incorporated, R. J. Reynolds Tobacco Company, Brown & Williamson Tobacco Corporation, and Lorillard Tobacco Company, collectively known as the Original Participating Manufacturers (OPMs) entered into an agreement known as the Master Settlement Agreement (MSA). For release from past and present smoking- related claims by the states and for a continuing release of future smoking-related claims, the OPMs agreed to make annual payments to the states in perpetuity. The MSA requires that the MSA Escrow Agent distribute the annual payments on or before April 15 of each calendar year. The size of the annual payments is subject to numerous adjustments as outlined in the MSA. The OPMs also agreed to the imposition of certain tobacco advertising and marketing restrictions.

The State of Oregon revenues are deposited to the Tobacco Settlement Funds Account administered by the Department of Administrative Services (DAS). Senate Bill 5539 allocates the funds available from the account. The amounts outlined in this bill are based on resources projected to be available for the 2017-19 biennium. As actual amounts vary, the allocations or distributions set forth within could also vary.

The Subcommittee approved the following allocations from the Tobacco Settlement Funds Account:

- $30,906,415 is allocated to the Department of Administrative Services, Oregon Health and Science University Bond Fund to pay debt service and administrative fees on the Oregon Opportunity Bonds.
- $3,564,100 is allocated to the Department of Education for physical education related grants authorized by ORS 329.501.
- $13,841,200 is allocated to the Oregon Health Authority for community mental health programs
- $154,844,700 is allocated to the Oregon Health Authority for the Oregon Health Plan.

ORS 293.537 authorizes DAS to transfer sufficient funds from the Tobacco Settlement Funds Account (MSA) for the enforcement of ORS 180.400 to 180.455. The Department of Justice's 2017-19 budget includes $1,822,901 in associated Other Funds expenditure limitation (HB 5015). The agency will expend approximately $1.5 million per biennium for the enforcement of the Non-Participating Manufacturing (NPM) requirements under the MSA, which includes a DOJ lawyer, paralegal, investigator/auditor, and part of an administrator position. This program certifies tobacco product manufacturers and maintains a directory of all compliant tobacco products that can be sold in Oregon, monitors quarterly escrow payments by NPMs, coordinates with the Department of Revenue on distributor cigarette sales, and performs other compliance duties directed by statute. The agency will expend an additional $343,788 for two Compliance Specialist 1 positions to work as field inspectors assisting the program in gathering information for distributor audits, coordinating with the Department of Revenue to inspect Oregon's nearly 4,000 retail locations, provide compliance training to Oregon-licensed distributors and retailers, and assisting DOJ's investigator/auditor with records review. The agency can request further resources for the enforcement activities, but must get approval of the Department of Administrative Services and an increase in expenditure limitation approved by the Legislature or Emergency Board.

Summary of Capital Construction Subcommittee Action

No expenditure limitation is given with this bill. The expenditure limitation for the Tobacco Settlement revenues allocated in this bill are contained in the identified agency budgets and expended as Other Funds.

HB 4018 B STAFF MEASURE SUMMARY **Carrier:** Sen. Monnes Anderson

Senate Committee On Rules

Action Date:	02/28/18
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
Vote:	3-2-0-0
Yeas:	3 - Beyer, Burdick, Roblan
Nays:	2 - Boquist, Winters
Fiscal:	Has minimal fiscal impact
Revenue:	No revenue impact
Prepared By:	Josh Nasbe, Counsel

WHAT THE MEASURE DOES:

Modifies requirements for coordinated care organizations (CCOs). Establishes meeting requirements for governing bodies of CCOs. Modifies composition of a CCO's governing body. Requires a CCO to spend earnings above specified threshold on services designed to address health disparities and social determinants of health consistent with federal terms and conditions under Section 1115 of the Social Security Act. Modifies composition of a CCO's governing body specific to financial risk entities. Defines "benefit period" and "renewal." Codifies in statute contract provisions for notice of nonrenewal. Specifies that at the end of a benefit period, Oregon Health Authority (OHA) must notify a CCO of any proposed changes to the terms and conditions of a contract for the next benefit period. Requires a CCO to notify OHA of its refusal to renew a contract within a two-week period after receipt of the proposed contract. Specifies that a CCO's refusal to renew a contract results in termination of existing contract at the end of the benefit period. Grants Director of OHA the authority to waive newly created compliance requirements if consistent with administration of the state's Medicaid program. Declares emergency, effective on passage.

ISSUES DISCUSSED:

- Previous legislation regarding CCOs
- Concerns about public meeting laws
- Community participation within CCO governance
- Standards for future CCO contracting
- Rulemaking; "substantive" decisions; patient information, trade secrets and physician discipline
- Minutes of previous meetings

EFFECT OF AMENDMENT:

Modifies the scope of decisions that coordinated care organization must make in public meeting. Implements contract-related provisions immediately and remainder of bill on January 1, 2019.

BACKGROUND:

Oregon's coordinated care organizations (CCOs) are organizations governed by health care providers, community members, and organizations responsible for the financial risks of providing patient-centered health care services. CCOs are responsible for the integration and coordination of physical, mental, behavioral, and dental care services for 90 percent of Medicaid beneficiaries enrolled in the Oregon Health Plan (OHP). All CCOs operate within a global budget, which grows at a fixed rate, achieve performance goals, and are held accountable for the Triple Aim. The Triple Aim seeks to improve the individual experience of care, improve the health of populations, and reduce the per-capita costs of care for populations.

In 2012, the Oregon Health Authority (OHA) executed five-year contracts with CCOs in conjunction with a Section 1115 federal Medicaid waiver. The contracts require each CCO to have a comprehensive plan that describes its goals and activities for transforming care, a written plan for using health information technology, and to implement a

quality improvement plan. The contracts will be renewed in 2019 for the next five-year period (2020-2025).

In 2016, the Oregon Health Policy Board (OHPB) received a request to provide independent policy guidance to the Legislative Assembly and the OHA regarding the future of CCOs in Oregon's health care system. To accomplish this request, the OHPB developed a set recommendations to inform the next phase of Oregon's CCO model (CCO 2.0). The 2017 recommendations include:

- improving fiscal transparency,
- strengthening accountability,
- advancing OHA monitoring and oversight of CCOs,
- enhancing community access and input to CCOs,
- increasing focus on social determinants of health, and
- supporting sustainable costs in Medicaid.

In 2017, the Center for Health Systems Effectiveness released a comprehensive evaluation of Oregon's 2012-2017 Medicaid waiver including an assessment of the CCOs. Findings indicate that CCOs were successful with decreased spending, investing in infrastructure for health care transformation, and improvements in overall quality and access to care.

In January 2018, FamilyCare, Oregon's 2nd largest CCO serving Washington, Multnomah, Clackamas, and Marion counties, ceased to serve OHP members. As of February 1, 2008, OHP members enrolled in FamilyCare were transitioned to three other CCOs in the Willamette Valley.

House Bill 4018-B modifies requirements for Oregon's 15 coordinated care organizations.

HB 4020 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Nosse

Joint Committee On Ways and Means

Action Date:	02/28/18
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	11 - Gomberg, Holvey, McLane, Nathanson, Noble, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Senate Vote	
Yeas:	10 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Steiner Hayward, Thomsen
Exc:	2 - Roblan, Winters
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change From 2017-19 Leg. Adopted	
			$ Change	% Change
General Fund	$ -	$ 245,991	$ 245,991	100.0%
Other Funds	$ -	$ 206,628	$ 206,628	100.0%
Federal Funds	$ -	$ 45,946	$ 45,946	100.0%
Total	$ -	$ 498,565	$ 498,565	100.0%

Position Summary

Authorized Positions	0	1	1
Full-time Equivalent (FTE) Positions	0.00	0.58	0.58

* Excludes Capital Construction Expenditures

Summary of Revenue Changes

House Bill 4020 appropriates $245,991 General Fund, increases Other Funds expenditure limitation by $206,628, increases Federal Funds expenditure limitation by $45,946, and establishes one position (0.58 FTE) in the Oregon Health Authority (OHA) to support new requirements related to the licensure of extended stay centers.

Summary of Human Services Subcommittee Action

House Bill 4020 defines the criteria for the establishment and licensure of extended stay centers (ESCs), a new type of health care facility in Oregon. ESCs are facilities providing post-surgical and post-diagnostic medical and nursing services to patients recovering from surgical procedures performed in an ambulatory surgical center. The intent of these centers is to offer patients a less expensive option compared to inpatient hospital recovery. In terms of implementing a new licensure program for ESCs, the bill requires the following from OHA:

- Prescribe rules and procedures for licensing ESCs no later than 180 days after the effective date of the act;
- Establish a one-time fee of no more than $25,000 for each ESC license;

- Report to the legislature on the implementation of the licensing program by December 31, 2022;
- Mitigate barriers to, and facilitate the reimbursement of, ESCs with medical assistance funds;
- Apply to the Federal Centers for Medicare and Medicaid Services (CMS), no later than January 1, 2019, for approval of a demonstration project or other authorization to permit the state to receive federal financial participation for the costs of extended stay services and to permit ESCs and ambulatory surgical centers to operate under a single license; and
- Report to the interim legislative health care committees on the status of the application with CMS no later than July 1, 2019.

The bill allows OHA to request ESC discharge abstract records covering all patients admitted during the preceding year; ESC discharge abstract records must include information prescribed by the authority in rule. Additionally, the bill requires the Health Evidence Review Commission (HERC) in OHA to develop evidence-based guidelines regarding the patient characteristics and surgical procedures appropriate for ambulatory surgical centers and ESCs. The Commission must provide a report of the timeline and plan for implementing the guidelines to the legislature during the 2019 regular session.

The Subcommittee adopted an amendment appropriating $245,991 General Fund, increasing Other Funds expenditure limitation by $206,628, increasing Federal Funds expenditure limitation by $45,946, and adding one position (0.58 FTE) to support OHA's costs of implementing the bill's requirements in the 2017-19 biennium. The General Fund appropriation is necessary to support costs related to modifying systems to license ESCs ($100,045), partially funding a part-time, limited duration Operations and Policy Analyst position in the Health Policy and Analytics Division to create the implementation plan for the ESC licensing program ($45,946), and hiring a contractor to develop the report required of HERC ($100,000). The Other Funds and Federal Funds expenditure limitation increases reflect the anticipated licensing fee revenue and corresponding federal matching funds to support the remaining costs of the limited-duration Operations and Policy Analyst position and to make an existing part-time Client Care Surveyor position in the Public Health Division full-time to help license new ESC facilities, conduct on-site inspections, review complaints, provide technical assistance, train staff, and conduct enforcement actions.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
SCR 010-45 - Shared Services									
Personal Services	$ -	$ -	$ 100,045	$ -	$ -	$ -	$ 100,045	0	0.00
SCR 030-02 - Health Policy and Analytics									
Personal Services	$ 136,325	$ -	$ -	$ -	$ 36,280	$ -	$ 172,605	1	0.33
Services and Supplies	$ 109,666	$ -	$ -	$ -	$ 9,666	$ -	$ 119,332		
SCR 030-05 - Public Health Division									
Personal Services	$ -	$ -	$ 49,117	$ -	$ -	$ -	$ 49,117	0	0.25
Services and Supplies	$ -	$ -	$ 57,466	$ -	$ -	$ -	$ 57,466		
TOTAL SUBCOMMITTEE ADJUSTMENTS	$ 245,991	$ -	$ 206,628	$ -	$ 45,946	$ -	$ 498,565	1	0.58

HB 4129 B STAFF MEASURE SUMMARY

Carrier: Rep. McKeown, Rep. Esquivel

Joint Committee On Ways and Means

Action Date:	02/28/18
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	11 - Gomberg, Holvey, McLane, Nathanson, Noble, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Senate Vote	
Yeas:	12 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Roblan, Steiner Hayward, Thomsen, Winters
Fiscal:	Fiscal impact issued
Revenue:	No revenue impact
Prepared By:	Linda Ames

WHAT THE MEASURE DOES:

HB 4129 renames the Nursing Home Administrator Board under the Health Licensing Office (HLO) housed in the Oregon Health Authority to the Long Term Care Administrators Board. The bill changes the makeup of the board's membership to, among other changes, include residential care administrators.

The bill authorizes HLO to add a new license category, residential care facility administrator, to the existing Nursing Home Administrators Board/ Long Term Care Administrator Board. The bill specifies qualifications for the license. The bill directs HLO to adopt rules to: (1) establish continuing education requirements; (2) approve training and continuing education requirements; and (3) for applicants to submit proof that the applicant has completed a tuberculosis screening with a satisfactory result. The bill requires the Long Term Care Administrators Board to adopt rules to determine the subjects, scope, and content of examinations for licensure.

ISSUES DISCUSSED:

- Fiscal impact of bill

EFFECT OF AMENDMENT:

Removes requirement for applicant for licensure to submit proof that applicant completed tuberculosis screening with satisfactory result. Requires DHS to adopt rules to allow a residential care facility to be operated by an individual who is not a licensed administrator, in transitional and emergency situations. Modifies qualifications for licensing. Modifies operative dates.

BACKGROUND:

Residential Care Facilities (RCFs) are shared or individual living units in a homelike surrounding where six or more seniors and adult individuals with disabilities can reside. An RCF offers and coordinates a range of supportive services available on a 24-hour basis to meet the activities of daily living, health, and social needs of the residents. Administrators of an RCF must currently either complete 40 classroom hours of Department of Human Services (DHS) approved training or a training program of less than 40 classroom hours and a 40-hour internship with a DHS approved administrator. Administrators must also complete 20 hours of continuing education each year.

The 2017 Legislative Assembly passed HB 3359 which established the Residential Care Quality Measurement Program and outlined several policy changes regarding residential and memory care facilities. After the passage of the bill, the Speaker of the House established the Administrator Licensing Work Group to make further recommendations.

HB 4129 B STAFF MEASURE SUMMARY

HB 4129 establishes a license for RCFAs within the HLO. RCFA is defined as an individual who is responsible for planning, organizing, and managing the operation of an RCF. Applicants are qualified for the RCFA license if they are at least 21 years old, have earned a high school diploma or its equivalent, demonstrated professional or academic requirements, have completed at least 40 hours of training, have paid the licensure fee, and pass the RCFA examination.

The measure also changes the "Nursing Home Administrators Board" to the "Long Term Care Administrators Board". The Board may establish standards for the issuance of both nursing home administrator and RCFA licenses. The Board is required to approve the RCFA examination and determine the subject, scope, and content of the examination ensuring specificity to Oregon law and administrative rule. Membership of the Board is expanded to include three licensed RCFAs, with at least one of whom serves in a memory care community, and a physician experienced in geriatric care or care of people with disabilities.

HB 4133 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Keny-Guyer

Joint Committee On Ways and Means

Action Date:	02/28/18
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
House Vote	
Yeas:	11 - Gomberg, Holvey, McLane, Nathanson, Noble, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Senate Vote	
Yeas:	12 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Roblan, Steiner Hayward, Thomsen, Winters
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change From 2017-19 Leg. Adopted	
			$ Change	% Change
General Fund	$ -	$ 46,202	$ 46,202	100.0%
Total	$ -	$ 46,202	$ 46,202	100.0%

Position Summary

Authorized Positions	0	1	1
Full-time Equivalent (FTE) Positions	0.00	0.17	0.17

* Excludes Capital Construction Expenditures

Summary of Revenue Changes

House Bill 4133 appropriates $46,202 General Fund to the Oregon Health Authority (OHA) to support the Maternal Mortality and Morbidity Review Committee.

Summary of Human Services Subcommittee Action

House Bill 4133 establishes the Maternal Mortality and Morbidity Review Committee in OHA with the purpose of studying the incidence of maternal mortality and severe maternal morbidity and making policy and budget recommendations to reduce the incidence of maternal mortality and severe maternal morbidity in Oregon. The Committee will consist of at least 11, but no more than 15, members appointed by the Governor consistent with various parameters outlined in the bill. Committee members are not entitled to compensation, but may be reimbursed at the discretion of OHA for travel and other expenses incurred in the performance of the committee's responsibilities.

The Committee must submit a progress report to the legislature no later than January 1, 2019, related to the Committee's membership and rules. The Committee must also submit biennial reports including the following information: 1) a summary of the committee's conclusions and findings related to maternal mortality; 2) aggregated data related to the cases of maternal mortality in Oregon; 3) a description of actions necessary to implement any recommendations of the Committee to prevent occurrences of maternal mortality; and 4) recommendations for allocating state resources to decrease the rate of maternal mortality. The first biennial report is due no later than January 1, 2021; all biennial reports submitted after this date must include a description of how the reported information relates to severe maternal morbidity. The

Committee must also perform studies and reviews of the incidence of maternal mortality no later than July 1, 2019, and of severe maternal morbidity no later than July 1, 2021.

The Subcommittee adopted an amendment establishing a General Fund appropriation of $46,202 for OHA's costs of supporting the Committee in the 2017-19 biennium. With this funding, OHA anticipates establishing one permanent, full-time Operations and Policy Analyst 3 position (0.17 FTE) in the Public Health Division to work with the committee chair to convene review meetings and establish committee work plans. This position will also work with data analysts and epidemiologists to compile the status of cases for review, as well as draft committee reports. Subsequent to the preliminary work conducted by the Committee in 2017-19, OHA anticipates assigning an existing Research Analyst 3 position to comprehensively identify pregnancy-associated deaths through birth records, death records and other data linkages and work with the case abstractor to continue case analyses.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
SCR 030-05 - Public Health Division									
Personal Services	$ 31,382	$ -	$ -	$ -	$ -	$ -	$ 31,382	1	0.17
Services and Supplies	$ 14,820	$ -	$ -	$ -	$ -	$ -	$ 14,820		
TOTAL SUBCOMMITTEE ADJUSTMENTS	$ 46,202	$ -	$ -	$ -	$ -	$ -	$ 46,202	1	0.17

HB 4135 STAFF MEASURE SUMMARY

Carrier: Sen. Prozanski

Senate Committee On Judiciary

Action Date:	02/21/18
Action:	Do pass.
Vote:	4-2-1-0
Yeas:	4 - Dembrow, Gelser, Prozanski, Wagner
Nays:	2 - Bentz, Linthicum
Exc:	1 - Thatcher
Fiscal:	Fiscal impact issued
Revenue:	No revenue impact
Prepared By:	Channa Newell, Counsel

WHAT THE MEASURE DOES:

Modifies the Oregon Advance Directive form. Establishes the thirteen-member Advance Directive Adoption Committee (ADAC) to propose modifications to the instructions portion of form on a four year cycle. Requires the ADAC proposal to be submitted to an interim committee on judiciary. Directs committee to introduce a proposed legislative measure by which the form may be ratified. Enumerates the provisions that must be included in the instruction portion of the form. Updates witnessing requirements and allows notarization in lieu of witnessing. Provides an updated form for use through January 1, 2022. Retains portion of form appointing health care representative in statute. Specifies that the ADAC may not modify the portion of the form used for appointing a health care representative. Updates terms. Provides that current advance directives remain in effect, as do advance directives completed on old forms. Takes effect 91 days after sine die; becomes operative January 1, 2019.

ISSUES DISCUSSED:

- Confusion over current advance directive
- Some individuals unable to complete form due to confusion
- Measure does not expand power of health care representative
- Whether law in effect at time of execution of advance directive or law in effect at time of occurrence giving rise to action controls
- Legislative intent is for legislature to act upon form submitted by the Committee

EFFECT OF AMENDMENT:

No amendment.

BACKGROUND:

In 1993, Oregon adopted the first advance directive legislation in the nation. An advance directive is a legal document that appoints a representative to make health care decisions for another individual when that person becomes incapacitated. Additionally, it allows a person to provide directions and preferences on receiving life-sustaining treatments when one or more conditions exist, including when a person is close to death; is permanently unconscious; has a progressive fatal illness with an inability to communicate, swallow food or water safely, care for self, and recognize family or others; or has a medical condition in which life support would not help the condition and would make the person suffer permanent and severe pain. The advance directive does not apply when individuals can make their own health care decisions. The current advance directive has not been modified since 1993.

House Bill 4135 updates the current portion of the form dealing with the appointment of the health care representative. It also establishes the Advance Directive Adoption Committee, which is tasked with reviewing the instructions portion of the advance directive form every four years; the Committee may not modify the appointment portion of the form. Once the Committee proposes a new form, the form is given to an interim committee on

judiciary, which is charged with submitting the form for legislation. In order for the form to take effect, the Legislature must pass the measure and it must be signed by the Governor. The measure also provides an update to the witnessing requirements, allows notarization in lieu of witnessing, and provides an updated temporary form for use while the committee undertakes its work.

HB 4137 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Winters

Joint Committee On Ways and Means

Action Date:	03/02/18
Action:	Do pass the B-Eng bill.
Senate Vote	
Yeas:	11 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Roblan, Steiner Hayward, Thomsen
Exc:	1 - Winters
House Vote	
Yeas:	11 - Gomberg, Holvey, McLane, Nathanson, Noble, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Kim To, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change From 2017-19 Leg. Adopted	
			$ Change	% Change
General Fund	$ -	$ 46,202	$ 46,202	100.0%
Total	$ -	$ 46,202	$ 46,202	100.0%

Position Summary

Authorized Positions	0	1	1
Full-time Equivalent (FTE) Positions	0.00	0.17	0.17

* Excludes Capital Construction Expenditures

Summary of Revenue Changes

House Bill 4137 appropriates $46,202 General Fund to the Oregon Health Authority to support costs associated with the development of the Alcohol and Drug Policy Commission's statewide prevention, treatment, and recovery plan.

Summary of Capital Construction Subcommittee Action

House Bill 4137 includes several provisions impacting the Alcohol and Drug Policy Commission (ADPC). The bill clarifies the appointment of the ADPC director and authorizes the director to appoint employees to carry out the Commission's charge to improve the effectiveness and efficiency of state and local alcohol and drug abuse prevention and treatment services. The bill authorizes the ADPC to conduct studies in collaboration with other state agencies and to apply for grants from public and private sources. The ADPC director is required to enter into agreements with the Oregon Health Authority (OHA), Department of Justice, Department of Human Services, and other state and local agencies for sharing information necessary to carry out the duties of the Commission.

Additionally, the bill requires the ADPC to do the following:

1) Develop preliminary recommendations for the scope and framework of the ADPC's comprehensive addiction, prevention, treatment, and recovery plan by September 15, 2018;

2) Incorporate preliminary recommendations of the plan into a request-for-proposal by November 1, 2018;

3) Report the recommendations for the scope and framework of the plan and the status of the request-for-proposal to the legislature no later than December 31, 2018; and

4) Complete the recommendations for the scope and framework of the plan by July 1, 2020.

The bill also outlines the components of the plan, which must include recommendations regarding:

1) Capacity, type, and utilization of programs;

2) Methods to assess the effectiveness and performance of programs;

3) The best use of existing programs;

4) Budget policy priorities for participating state agencies;

5) Standards for licensing programs;

6) Minimum standards for contracting for, providing and coordinating alcohol and drug abuse prevention and treatment services among programs that use federal, private, or state funds administered by the state; and

7) The most effective and efficient use of participating state agency resources to support programs.

The ADPC must review and update the plan by July 1 of each even numbered year, beginning July 1, 2020. The bill also requires OHA to align its substance abuse prevention and treatment activities with this plan.

The ADPC budget currently resides in the OHA Health Systems Division; ADPC will depend on OHA staff and resources to develop the preliminary recommendations, request-for-proposal, and reporting requirements discussed above. The bill appropriates $46,202 to support these costs during the 2017-19 biennium. These funds will pay for one permanent Operations and Policy Analyst position (0.17 FTE) to develop the request-for-proposal and work with stakeholders in developing the comprehensive plan, including working with the ADPC and its steering subcommittees. This work continues into the 2019-21 biennium with an expected increased need for staff to complete the requirements in the bill.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- 503-586-3343

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
SCR 030-01 - Health Systems Division									
Personal Services	$ 31,382	$ -	$ -	$ -	$ -	$ -	$ 31,382	1	0.17
Services and Supplies	$ 14,820	$ -	$ -	$ -	$ -	$ -	$ 14,820		
TOTAL SUBCOMMITTEE ADJUSTMENTS	$ 46,202	$ -	$ -	$ -	$ -	$ -	$ 46,202	1	0.17

HB 4143 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Malstrom

Joint Committee On Ways and Means

Action Date:	02/28/18
Action:	Do Pass the A-Eng bill.
House Vote	
Yeas:	11 - Gomberg, Holvey, McLane, Nathanson, Noble, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Senate Vote	
Yeas:	12 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Roblan, Steiner Hayward, Thomsen, Winters
Prepared By:	Tom MacDonald, Department of Administrative Services
Reviewed By:	Linda Ames, Legislative Fiscal Office

Oregon Health Authority
2017-19

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change From 2017-19 Leg. Adopted	
			$ Change	% Change
General Fund	$ -	$ 2,000,000	$ 2,000,000	100.0%
Total	$ -	$ 2,000,000	$ 2,000,000	100.0%

Position Summary

Authorized Positions	0	1	1
Full-time Equivalent (FTE) Positions	0.00	0.67	0.67

* Excludes Capital Construction Expenditures

Summary of Revenue Changes

House Bill 4143 appropriates $2,000,000 General Fund to the Oregon Health Authority to establish a pilot project related to treatment for persons who suffer opioid and opiate overdoses.

Summary of Human Services Subcommittee Action

House Bill 4143 requires certain action by the Department of Consumer and Business Services (DCBS), Department of Corrections (DOC), and Oregon Health Authority (OHA) related to the treatment of substance use disorder and, in particular, the treatment of opioid and opiate addiction and overdoses. The bill requires DCBS, in consultation with OHA, to study and report on existing barriers to effective treatment for, and recovery from, substance use disorders. This should include addictions to opioids and opiates, which are a result of current structures of payment for treatment and recovery services. DCBS must also consult with DOC in studying the ease of, and barriers to, access to medication-assisted treatment for individuals entering into and leaving the custody of DOC. DCBS must report the findings of these studies, along with recommendations for legislation, to the legislature no later than June 30, 2018.

The bill also requires OHA to establish a pilot project in Coos, Jackson, Marion, and Multnomah counties for determining the effectiveness of establishing immediate access to appropriate evidence-based treatment for persons who suffer opioid and opiate overdoses. The pilot project may include the following activities: 1) creating a direct link between an emergency department and appropriate treatment and resources; 2)

using peer recovery support mentors to facilitate the link between an emergency department and treatment and resources; and 3) any other programming aimed at reducing deaths caused by opioid and opiate overdoses by providing persons who suffer from overdoses with immediate access to treatment and resources. The bill requires OHA to submit a report to the legislature no later than December 31 of each year, regarding the efficacy and implementation of the pilot project, which may include recommendations for legislation. The pilot project becomes operative on January 1, 2019 and sunsets on January 1, 2022.

Additionally, the bill requires practitioners to register with Oregon's Prescription Drug Monitoring Program by July 1, 2018, to ensure the development, administration, and evaluation of best practices for prescribing opioids and opiates. OHA may adopt rules to administer this registration requirement.

The bill appropriates $2.0 million General Fund to OHA for carrying out the pilot project. Most of this amount will support grants or contracts with the four pilot project counties, while $200,000 will pay for one position (0.67 FTE) in OHA to oversee the pilot project and for external evaluation.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Health Authority
Tom MacDonald -- 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
SCR 030-01 - Health Systems Division									
Personal Services	$ 125,526	$ -	$ -	$ -	$ -	$ -	$ 125,526	1	0.67
Services and Supplies	$ 74,474	$ -	$ -	$ -	$ -	$ -	$ 74,474		
Special Payments	$ 1,800,000	$ -	$ -	$ -	$ -	$ -	$ 1,800,000		
TOTAL SUBCOMMITTEE ADJUSTMENTS	$ 2,000,000	$ -	$ -	$ -	$ -	$ -	$ 2,000,000	1	0.67

HB 5201 A BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Johnson

Joint Committee On Ways and Means

Action Date:	03/02/18
Action:	Do pass the A-Eng bill.
Senate Vote	
Yeas:	11 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Roblan, Steiner Hayward, Thomsen
Exc:	1 - Winters
House Vote	
Yeas:	10 - Gomberg, Holvey, McLane, Nathanson, Noble, Rayfield, Smith Warner, Stark, Whisnant, Williamson
Exc:	1 - Smith G
Prepared By:	Linda Ames and Gregory Jolivette, Legislative Fiscal Office
Reviewed By:	Paul Siebert, Legislative Fiscal Office

Emergency Board
2017-19

Various Agencies
2017-19

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted $ Change	Committee Change from 2017-19 Leg. Adopted % Change
Emergency Board				
General Fund - General Purpose	$ 49,747,628	$ 49,747,628	$ -	0.0%
General Fund - Special Purpose Appropriations				
State Agencies for state employee compensation	$ 100,000,000	$ -	$ (100,000,000)	-100.0%
State Agencies for non-state worker compensation	$ 10,000,000	$ -	$ (10,000,000)	-100.0%
Long Term Care Ombudsman - public guardian	$ 200,000	$ -	$ (200,000)	-100.0%
Dept. of Human Services - foster parent supports	$ 750,000	$ -	$ (750,000)	-100.0%
Chief Education Office - 2nd year funding	$ 3,972,118	$ -	$ (3,972,118)	-100.0%
Judicial Dept. - grand jury recordings	$ 7,900,000	$ 7,900,000	$ -	0.0%
Dept. of Forestry - fire protection expenses	$ 6,000,000	$ 4,000,000	$ (2,000,000)	-33.3%
Department of Revenue - position reconciliation	$ -	$ 650,000	$ 650,000	
Secretary of State - 2018 Special Election costs	$ -	$ 1,656,115	$ 1,656,115	
Oregon Health Authority - mental health res. rates	$ -	$ 2,000,000	$ 2,000,000	
Department of Human Services - ventilator costs	$ -	$ 300,000	$ 300,000	
Dept. of Human Services/Oregon Health Auth. - caseload costs or other budget challenges	$ -	$ 30,000,000	$ 30,000,000	
Department of Human Services - child welfare costs	$ -	$ 2,500,000	$ 2,500,000	
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
General Fund	$ 12,606,693	$ 20,931,500	$ 8,324,807	66.0%
General Fund Debt Service	$ 7,254,563	$ 7,137,196	$ (117,367)	-1.6%
Lottery Funds Debt Service	$ 16,294,967	$ 15,873,695	$ (421,272)	-2.6%
Other Funds	$ 514,676,438	$ 537,626,451	$ 22,950,013	4.5%
Other Funds Debt Service	$ 406,585,310	$ 406,616,039	$ 30,729	0.0%
Advocacy Commissions Office				
General Fund	$ 697,136	$ 720,802	$ 23,666	3.4%
Employment Relations Board				
General Fund	$ 2,491,749	$ 2,556,694	$ 64,945	2.6%
Other Funds	$ 2,500,764	$ 2,556,456	$ 55,692	2.2%

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			$ Change	% Change
Oregon Government Ethics Commission				
Other Funds	$ 2,705,247	$ 2,758,688	$ 53,441	2.0%
Office of the Governor				
General Fund	$ 12,947,791	$ 13,660,135	$ 712,344	5.5%
Lottery Funds	$ 3,689,100	$ 3,723,949	$ 34,849	0.9%
Other Funds	$ 3,322,288	$ 3,413,769	$ 91,481	2.8%
Federal Funds	$ 6,907,780	$ 3,585,152	$ (3,322,628)	-48.1%
Oregon Liquor Control Commission				
Other Funds	$ 206,250,022	$ 212,267,011	$ 6,016,989	2.9%
Public Employees Retirement System,				
Other Funds	$ 98,448,004	$ 101,458,179	$ 3,010,175	3.1%
Racing Commission				
Other Funds	$ 6,353,396	$ 6,422,599	$ 69,203	1.1%
Department of Revenue				
General Fund	$ 188,533,904	$ 194,469,572	$ 5,935,668	3.1%
Other Funds	$ 124,776,501	$ 129,820,700	$ 5,044,199	4.0%
Secretary of State				
General Fund	$ 10,426,561	$ 12,649,135	$ 2,222,574	21.3%
Other Funds	$ 56,998,482	$ 58,170,519	$ 1,172,037	2.1%
Federal Funds	$ 4,721,387	$ 4,882,166	$ 160,779	3.4%
State Library				
General Fund	$ 3,990,257	$ 4,060,172	$ 69,915	1.8%
Other Funds	$ 6,717,774	$ 6,842,189	$ 124,415	1.9%
Federal Funds	$ 5,275,247	$ 5,309,791	$ 34,544	0.7%

Budget Summary*	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			$ Change	% Change
State Treasurer				
General Fund	$ 3,490,552	$ 5,361,270	$ 1,870,718	53.6%
Other Funds	$ 80,418,025	$ 82,003,898	$ 1,585,873	2.0%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
State Board of Accountancy				
Other Funds	$ 2,583,982	$ 2,617,527	$ 33,545	1.3%
Chiropractic Examiners Board				
Other Funds	$ 2,014,079	$ 2,027,840	$ 13,761	0.7%
Consumer and Business Services				
Other Funds	$ 246,276,380	$ 252,580,722	$ 6,304,342	2.6%
Federal Funds	$ 14,466,034	$ 16,803,370	$ 2,337,336	16.2%
Construction Contractors Board				
Other Funds	$ 15,859,876	$ 16,174,047	$ 314,171	2.0%
Board of Dentistry				
Other Funds	$ 3,277,010	$ 3,328,763	$ 51,753	1.6%
Health Related Licensing Boards				
State Mortuary and Cemetery Board				
Other Funds	$ 2,152,200	$ 2,191,749	$ 39,549	1.8%
Board of Naturopathic Medicine				
Other Funds	$ 799,923	$ 809,413	$ 9,490	1.2%
Occupational Therapy Licensing Board				
Other Funds	$ 483,425	$ 514,522	$ 31,097	6.4%
Board of Medical Imaging				
Other Funds	$ 886,265	$ 898,304	$ 12,039	1.4%
State Board of Examiners for Speech-Language Pathology and Audiology				
Other Funds	$ 615,945	$ 756,010	$ 140,065	22.7%

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted $ Change	Committee Change from 2017-19 Leg. Adopted % Change
Oregon State Veterinary Medical Examining Board				
Other Funds	$ 973,220	$ 1,034,917	$ 61,697	6.3%
Bureau of Labor and Industries				
General Fund	$ 13,119,229	$ 13,461,114	$ 341,885	2.6%
Other Funds	$ 12,162,061	$ 12,675,846	$ 513,785	4.2%
Federal Funds	$ 1,258,596	$ 1,297,545	$ 38,949	3.1%
Licensed Social Workers, Board of				
Other Funds	$ 1,697,440	$ 1,717,671	$ 20,231	1.2%
Oregon Medical Board				
Other Funds	$ 12,595,547	$ 12,840,109	$ 244,562	1.9%
Mental Health Regulatory Agency				
Other Funds	$ 3,462,553	$ 3,509,699	$ 47,146	1.4%
Board of Nursing				
Other Funds	$ 16,595,386	$ 16,847,478	$ 252,092	1.5%
Board of Pharmacy				
Other Funds	$ 7,335,399	$ 7,464,610	$ 129,211	1.8%
Public Utility Commission				
Other Funds	$ 45,128,415	$ 45,919,838	$ 791,423	1.8%
Federal Funds	$ 715,100	$ 742,231	$ 27,131	3.8%
Real Estate Agency				
Other Funds	$ 7,621,789	$ 7,781,918	$ 160,129	2.1%

Budget Summary*	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			$ Change	% Change
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Oregon Business Development Department				
General Fund	$ 15,951,696	$ 15,977,133	$ 25,437	0.2%
General Fund Debt Service	$ 39,144,515	$ 39,036,407	$ (108,108)	-0.3%
Lottery Funds	$ 115,975,469	$ 117,789,412	$ 1,813,943	1.6%
Other Funds	$ 378,417,137	$ 379,465,905	$ 1,048,768	0.3%
Other Funds Debt Service	$ -	$ 108,109	$ 108,109	
Federal Funds	$ 40,717,603	$ 41,457,527	$ 739,924	1.8%
Employment Department				
Other Funds	$ 144,544,337	$ 152,904,308	$ 8,359,971	5.8%
Federal Funds	$ 155,927,081	$ 159,644,349	$ 3,717,268	2.4%
Housing and Community Services Department				
General Fund	$ 54,438,010	$ 59,693,031	$ 5,255,021	9.7%
Lottery Funds	$ 16,357,282	$ 17,507,282	$ 1,150,000	7.0%
Other Funds	$ 209,274,996	$ 228,524,093	$ 19,249,097	9.2%
Federal Funds	$ 122,692,797	$ 122,817,211	$ 124,414	0.1%
Department of Veterans' Affairs				
General Fund	$ 8,380,599	$ 8,568,114	$ 187,515	2.2%
Lottery Funds	$ 14,856,025	$ 15,062,268	$ 206,243	1.4%
Other Funds	$ 100,316,941	$ 100,525,917	$ 208,976	0.2%
Federal Funds	$ 500,000	$ 1,000,000	$ 500,000	100.0%
EDUCATION PROGRAM AREA				
Department of Education				
General Fund	$ 802,687,885	$ 806,519,417	$ 3,831,532	0.5%
General Fund Debt Service	$ 18,263,417	$ 18,239,116	$ (24,301)	-0.1%
Other Funds	$ 441,326,984	$ 481,934,415	$ 40,607,431	9.2%
Other Funds Debt Service	$ -	$ 24,302	$ 24,302	
Federal Funds	$ 1,053,144,232	$ 1,054,258,511	$ 1,114,279	0.1%

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			$ Change	% Change
State School Fund				
General Fund	$ 7,653,853,380	$ 7,582,892,067	$ (70,961,313)	-0.9%
Lottery Funds	$ 464,758,594	$ 535,719,907	$ 70,961,313	15.3%
Higher Education Coordinating Commission				
General Fund	$ 31,611,113	$ 32,288,585	$ 677,472	2.1%
Other Funds	$ 34,277,137	$ 35,810,339	$ 1,533,202	4.5%
Federal Funds	$ 114,075,784	$ 118,191,072	$ 4,115,288	3.6%
State Support for Community Colleges				
General Fund Debt Service	$ 26,778,761	$ 26,551,170	$ (227,591)	-0.8%
Other Funds Debt Service	$ 550,000	$ 777,592	$ 227,592	41.4%
State Support for Public Universities				
General Fund	$ 904,264,998	$ 907,514,998	$ 3,250,000	0.4%
General Fund Debt Service	$ 153,230,455	$ 150,990,325	$ (2,240,130)	-1.5%
Other Funds Debt Service	$ 900,000	$ 3,140,132	$ 2,240,132	248.9%
Oregon Health Sciences University				
General Fund Debt Service	$ 21,774,770	$ 21,750,337	$ (24,433)	-0.1%
Other Funds Debt Service	$ 38,828,443	$ 38,576,738	$ (251,705)	-0.6%
Chief Education Office				
General Fund	$ 3,652,812	$ 8,207,271	$ 4,554,459	124.7%
Teacher Standards and Practices				
Other Funds	$ 8,961,470	$ 9,106,410	$ 144,940	1.6%
HUMAN SERVICES PROGRAM AREA				
Commission for the Blind				
General Fund	$ 3,426,922	$ 3,535,937	$ 109,015	3.2%
Other Funds	$ 1,475,033	$ 1,482,049	$ 7,016	0.5%
Federal Funds	$ 16,372,609	$ 16,645,593	$ 272,984	1.7%

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted $ Change	Committee Change from 2017-19 Leg. Adopted % Change
Oregon Health Authority				
General Fund	$ 2,118,221,508	$ 2,095,006,278	$ (23,215,230)	-1.1%
General Fund Debt Service	$ 67,714,171	$ 66,343,686	$ (1,370,485)	-2.0%
Lottery Funds	$ 12,457,116	$ 12,498,909	$ 41,793	0.3%
Other Funds	$ 6,653,688,309	$ 6,729,723,047	$ 76,034,738	1.1%
Other Funds Debt Service	$ -	$ 1,371,293	$ 1,371,293	
Federal Funds	$ 10,913,483,621	$ 11,157,123,747	$ 243,640,126	2.2%
Department of Human Services				
General Fund	$ 3,109,000,548	$ 3,197,087,399	$ 88,086,851	2.8%
Other Funds	$ 598,001,557	$ 654,392,908	$ 56,391,351	9.4%
Federal Funds	$ 5,463,087,605	$ 5,574,153,008	$ 111,065,403	2.0%
Long Term Care Ombudsman				
General Fund	$ 6,087,623	$ 6,401,552	$ 313,929	5.2%
Other Funds	$ 894,242	$ 908,057	$ 13,815	1.5%
Psychiatric Security Review Board				
General Fund	$ 2,966,321	$ 3,047,827	$ 81,506	2.7%
JUDICIAL BRANCH				
Judicial Department				
General Fund	$ 447,037,989	$ 454,524,551	$ 7,486,562	1.7%
Other Funds	$ 247,670,281	$ 248,093,590	$ 423,309	0.2%
Federal Funds	$ 1,339,352	$ 1,344,289	$ 4,937	0.4%
Commission on Judicial Fitness and Disability				
General Fund	$ 251,551	$ 252,710	$ 1,159	0.5%
Public Defense Services Commission				
General Fund	$ 303,430,035	$ 305,425,556	$ 1,995,521	0.7%
Other Funds	$ 4,954,313	$ 4,967,943	$ 13,630	0.3%

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			$ Change	% Change
LEGISLATIVE BRANCH				
Legislative Administration Committee				
General Fund	$ 28,445,653	$ 29,236,618	$ 790,965	2.8%
General Fund Debt Service	$ 12,428,295	$ 12,379,677	$ (48,618)	-0.4%
Other Funds	$ 3,017,853	$ 3,183,430	$ 165,577	5.5%
Other Funds Debt Service	$ 1,164,070	$ 1,212,689	$ 48,619	4.2%
Legislative Assembly				
General Fund	$ 40,368,569	$ 40,959,543	$ 590,974	1.5%
Legislative Commission on Indian Services				
General Fund	$ 537,318	$ 542,353	$ 5,035	0.9%
Legislative Counsel				
General Fund	$ 12,552,965	$ 12,329,541	$ (223,424)	-1.8%
Other Funds	$ 1,579,137	$ 1,846,216	$ 267,079	16.9%
Legislative Fiscal Office				
General Fund	$ 4,117,795	$ 4,165,598	$ 47,803	1.2%
Other Funds	$ 3,655,385	$ 3,692,282	$ 36,897	1.0%
Legislative Policy and Research Office				
General Fund	$ 8,847,088	$ 9,903,112	$ 1,056,024	11.9%
Legislative Revenue Office				
General Fund	$ 3,017,916	$ 3,045,581	$ 27,665	0.9%

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted $ Change	Committee Change from 2017-19 Leg. Adopted % Change
NATURAL RESOURCES PROGRAM AREA				
State Department of Agriculture				
General Fund	$ 22,307,042	$ 22,698,953	$ 391,911	1.8%
Lottery Funds	$ 8,103,745	$ 9,001,307	$ 897,562	11.1%
Other Funds	$ 66,605,463	$ 68,154,857	$ 1,549,394	2.3%
Federal Funds	$ 17,452,844	$ 17,615,623	$ 162,779	0.9%
State Department of Energy				
Other Funds	$ 35,206,624	$ 35,609,279	$ 402,655	1.1%
Federal Funds	$ 2,412,636	$ 2,455,398	$ 42,762	1.8%
Department of Environmental Quality				
General Fund	$ 40,804,031	$ 43,718,803	$ 2,914,772	7.1%
General Fund Debt Service	$ 3,824,980	$ 4,658,847	$ 833,867	21.8%
Lottery Funds	$ 4,610,577	$ 4,732,711	$ 122,134	2.6%
Other Funds	$ 169,639,110	$ 192,862,876	$ 23,223,766	13.7%
Federal Funds	$ 28,593,914	$ 29,266,525	$ 672,611	2.4%
State Department of Fish and Wildlife				
General Fund	$ 28,408,880	$ 29,458,285	$ 1,049,405	3.7%
Lottery Funds	$ 5,212,514	$ 5,326,259	$ 113,745	2.2%
Other Funds	$ 181,354,898	$ 183,825,411	$ 2,470,513	1.4%
Federal Funds	$ 133,139,592	$ 135,372,685	$ 2,233,093	1.7%
Department of Forestry				
General Fund	$ 68,242,727	$ 96,105,737	$ 27,863,010	40.8%
Other Funds	$ 340,602,781	$ 366,655,973	$ 26,053,192	7.6%
Federal Funds	$ 33,657,195	$ 33,907,251	$ 250,056	0.7%
Department of Geology and Mineral Industries				
General Fund	$ 4,631,168	$ 4,709,949	$ 78,781	1.7%
Other Funds	$ 6,787,859	$ 6,881,528	$ 93,669	1.4%
Federal Funds	$ 5,937,915	$ 6,040,857	$ 102,942	1.7%

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			$ Change	% Change
Department of Land Conservation and Development				
General Fund	$ 12,951,689	$ 13,430,953	$ 479,264	3.7%
Other Funds	$ 1,734,829	$ 1,785,545	$ 50,716	2.9%
Federal Funds	$ 6,421,857	$ 6,487,739	$ 65,882	1.0%
Land Use Board of Appeals				
General Fund	$ 1,927,050	$ 1,952,556	$ 25,506	1.3%
Oregon Marine Board				
Other Funds	$ 26,923,945	$ 27,142,592	$ 218,647	0.8%
Federal Funds	$ 6,631,041	$ 6,633,313	$ 2,272	0.0%
Department of Parks and Recreation				
General Fund	$ 218,894	$ 228,729	$ 9,835	4.5%
Lottery Funds	$ 100,597,217	$ 102,128,107	$ 1,530,890	1.5%
Other Funds	$ 99,889,179	$ 101,196,692	$ 1,307,513	1.3%
Federal Funds	$ 16,389,923	$ 16,422,002	$ 32,079	0.2%
Department of State Lands				
Other Funds	$ 47,925,059	$ 56,436,137	$ 8,511,078	17.8%
Federal Funds	$ 2,261,458	$ 2,466,188	$ 204,730	9.1%
Water Resources Department				
General Fund	$ 31,483,809	$ 32,150,986	$ 667,177	2.1%
Other Funds	$ 61,306,639	$ 66,865,131	$ 5,558,492	9.1%
Federal Funds	$ 1,879,534	$ 1,905,917	$ 26,383	1.4%
Watershed Enhancement Board				
Lottery Funds	$ 74,415,091	$ 79,589,460	$ 5,174,369	7.0%
Federal Funds	$ 41,671,381	$ 41,759,143	$ 87,762	0.2%

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			$ Change	% Change
PUBLIC SAFETY PROGRAM AREA				
Department of Corrections				
General Fund	$ 1,568,314,745	$ 1,593,929,231	$ 25,614,486	1.6%
General Fund Debt Service	$ 112,749,173	$ 112,706,132	$ (43,041)	0.0%
Other Funds	$ 43,244,547	$ 43,508,746	$ 264,199	0.6%
Other Funds Debt Service	$ -	$ 43,042	$ 43,042	
Oregon Criminal Justice Commission				
General Fund	$ 64,926,239	$ 65,021,569	$ 95,330	0.1%
Other Funds	$ 511,392	$ 961,392	$ 450,000	88.0%
Federal Funds	$ 7,170,201	$ 8,224,498	$ 1,054,297	14.7%
District Attorneys and their Deputies				
General Fund	$ 12,478,724	$ 12,592,454	$ 113,730	0.9%
Department of Justice				
General Fund	$ 72,122,805	$ 73,202,693	$ 1,079,888	1.5%
General Fund Debt Service	$ 12,530,237	$ 12,507,190	$ (23,047)	-0.2%
Other Funds	$ 321,296,607	$ 330,308,027	$ 9,011,420	2.8%
Federal Funds	$ 179,004,039	$ 186,688,612	$ 7,684,573	4.3%
Oregon Military Department				
General Fund	$ 25,608,114	$ 27,578,231	$ 1,970,117	7.7%
Other Funds	$ 106,851,901	$ 112,711,583	$ 5,859,682	5.5%
Federal Funds	$ 271,814,624	$ 289,973,794	$ 18,159,170	6.7%
Oregon Board of Parole				
General Fund	$ 8,868,686	$ 9,048,876	$ 180,190	2.0%
Department of State Police				
General Fund	$ 269,292,257	$ 280,526,031	$ 11,233,774	4.2%
Lottery Funds	$ 8,069,250	$ 8,145,961	$ 76,711	1.0%
Other Funds	$ 136,707,491	$ 151,266,325	$ 14,558,834	10.6%
Federal Funds	$ 12,249,830	$ 12,274,226	$ 24,396	0.2%

Budget Summary*	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			$ Change	% Change
Department of Public Safety Standards and Training				
Other Funds	$ 43,523,261	$ 49,116,738	$ 5,593,477	12.9%
Federal Funds	$ 8,007,963	$ 8,012,359	$ 4,396	0.1%
Oregon Youth Authority				
General Fund	$ 307,443,048	$ 312,595,798	$ 5,152,750	1.7%
Other Funds	$ 11,597,846	$ 11,533,519	$ (64,327)	-0.6%
Federal Funds	$ 37,166,220	$ 37,328,320	$ 162,100	0.4%
TRANSPORTATION PROGRAM AREA				
Department of Aviation				
Other Funds	$ 12,190,805	$ 13,213,366	$ 1,022,561	8.4%
Federal Funds	$ 4,514,961	$ 4,525,743	$ 10,782	0.2%
Department of Transportation				
Lottery Funds Debt Service	$ 120,644,222	$ 119,636,050	$ (1,008,172)	-0.8%
Other Funds	$ 3,232,865,421	$ 3,370,904,665	$ 138,039,244	4.3%
Other Funds Debt Service	$ 415,126,500	$ 416,134,673	$ 1,008,173	0.2%
Federal Funds	$ 105,699,330	$ 105,756,768	$ 57,438	0.1%
2017-19 Budget Summary				
General Fund Total	$ 18,530,053,820	$ 18,572,698,743	$ 42,644,923	0.2%
General Fund Debt Service Total	$ 475,693,337	$ 472,300,083	$ (3,393,254)	-0.7%
Lottery Funds Total	$ 829,101,980	$ 911,225,532	$ 82,123,552	9.9%
Lottery Funds Debt Service Total	$ 136,939,189	$ 135,509,745	$ (1,429,444)	-1.0%
Other Funds Total	$ 15,264,508,605	$ 15,762,532,733	$ 498,024,128	3.3%
Other Funds Debt Service Total	$ 863,154,323	$ 868,004,609	$ 4,850,286	0.6%
Federal Funds Total	$ 18,836,761,286	$ 19,232,372,523	$ 395,611,237	2.1%

* Excludes Capital Construction

Position Summary

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			Change	% Change
ADMINISTRATION PROGRAM AREA				
Department of Administrative Services				
Authorized Positions	908	914	6	0.7%
Full-time Equivalent (FTE) positions	903.38	906.96	3.58	0.4%
Office of the Governor				
Authorized Positions	59	61	2	3.4%
Full-time Equivalent (FTE) positions	58.50	59.13	0.63	1.1%
Oregon Liquor Control Commission				
Authorized Positions	304	321	17	5.6%
Full-time Equivalent (FTE) positions	298.82	310.16	11.34	3.8%
Public Employees Retirement System				
Authorized Positions	373	376	3	0.8%
Full-time Equivalent (FTE) positions	372.29	374.30	2.01	0.5%
Department of Revenue				
Authorized Positions	1,007	1,101	94	9.3%
Full-time Equivalent (FTE) positions	933.85	963.28	29.43	3.2%
Secretary of State				
Authorized Positions	213	215	2	0.9%
Full-time Equivalent (FTE) positions	212.77	214.03	1.26	0.6%
CONSUMER AND BUSINESS SERVICES PROGRAM AREA				
Consumer and Business Services				
Authorized Positions	965	966	1	0.1%
Full-time Equivalent (FTE) positions	957.36	958.03	0.67	0.1%

Position Summary

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			Change	% Change
Bureau of Labor and Industries				
Authorized Positions	107	107	-	0.0%
Full-time Equivalent (FTE) positions	104.88	105.38	0.50	0.5%
Health-Related Licensing Boards				
Authorized Positions	21	22	1	4.8%
Full-time Equivalent (FTE) positions	20.25	20.56	0.31	1.5%
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA				
Employment Department				
Authorized Positions	1,298.00	1,320	22	1.7%
Full-time Equivalent (FTE) positions	1,239.78	1,259.03	19.25	1.6%
Housing and Community Services				
Authorized Positions	164	165	1	0.6%
Full-time Equivalent (FTE) positions	152.65	153.28	0.63	0.4%
EDUCATION PROGRAM AREA				
Chief Education Office				
Authorized Positions	14	14	-	0.0%
Full-time Equivalent (FTE) positions	6.40	12.15	5.75	89.8%
Department of Education				
Authorized Positions	551	565	14	2.5%
Full-time Equivalent (FTE) positions	537.54	544.76	7.22	1.3%
Higher Education Coordinating Commission				
Authorized Positions	124	130	6	4.8%
Full-time Equivalent (FTE) positions	116.20	118.45	2.25	1.9%

Position Summary

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			Change	% Change
HUMAN SERVICES PROGRAM AREA				
Oregon Health Authority				
Authorized Positions	4,646	4,177	(469)	-10.1%
Full-time Equivalent (FTE) positions	4,591.03	4,274.45	(316.58)	-6.9%
Department of Human Services				
Authorized Positions	8,349	9,056	707	8.5%
Full-time Equivalent (FTE) positions	8,164.07	8,612.17	448.10	5.5%
Long Term Care Ombudsman				
Authorized Positions	25	27	2	8.0%
Full-time Equivalent (FTE) positions	24.50	25.50	1.00	4.1%
NATURAL RESOURCES PROGRAM AREA				
State Department of Agriculture				
Authorized Positions	489	501	12	2.5%
Full-time Equivalent (FTE) positions	370.46	375.73	5.27	1.4%
Department of Environmental Quality				
Authorized Positions	745	751	6	0.8%
Full-time Equivalent (FTE) positions	723.89	730.67	6.78	0.9%
Department of State Lands				
Authorized Positions	111	113	2	1.8%
Full-time Equivalent (FTE) positions	109.33	110.67	1.34	1.2%
PUBLIC SAFETY PROGRAM AREA				
Department of Justice				
Authorized Positions	1,374	1,379	5	0.4%
Full-time Equivalent (FTE) positions	1,348.42	1,355.40	6.98	0.5%

Position Summary	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change from 2017-19 Leg. Adopted	
			Change	% Change
Department of State Police				
Authorized Positions	1,345	1,370	25	1.9%
Full-time Equivalent (FTE) positions	1,321.62	1,346.62	25.00	1.9%
Department of Public Safety Standards and Training				
Authorized Positions	152	165	13	8.6%
Full-time Equivalent (FTE) positions	150.05	157.59	7.54	5.0%
TRANSPORTATION PROGRAM AREA				
Department of Transportation				
Authorized Positions	4,537	4,716	179	3.9%
Full-time Equivalent (FTE) positions	4,425.34	4,502.97	77.63	1.8%

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the March 2018 economic and revenue forecast by the Department of Administrative Services Office of Economic Analysis.

Summary of Capital Construction Subcommittee Action

HB 5201 is the omnibus budget reconciliation bill for the 2018 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2017 session. The Subcommittee approved HB 5201 with amendments to reflect budget adjustments as described below.

Statewide Adjustments

EMPLOYEE COMPENSATION DISTRIBUTION

The Subcommittee approved allocation of $98.4 million General Fund to state agencies for employee compensation. The General Fund appropriation is expected to cover 100% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Total compensation adjustments include $98.4 million General Fund, $2.3 million Lottery Funds, $80.8 million Other Funds, and $43.3 million Federal Funds.

OTHER STATEWIDE ADJUSTMENTS

Other statewide adjustments include adjustments for Pension Obligation Bond (POB) payments and fully funding the General Fund need of employee compensation for small agencies. POB adjustments generated a net cost of $1.7 million Total Funds, but included General Fund savings of $1.5 million.

Section 180 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Other statewide adjustments also reflect budget changes in multiple agencies to apply Other Fund balances generated through excess Lottery Fund reserves, excess bond proceeds, and interest earnings to debt service. A technical adjustment to the Department of Administrative Services Other Fund debt service is also included. Total net debt service savings are $2.8 million General Fund and $1.4 million Lottery Funds. New Other Funds expenditure limitations for the Oregon Business Development Department ($108,109), the Department of Education ($24,302), the Higher Education Coordinating Commission ($24,434), and the Department of Corrections ($42,042) are established to accommodate the use of fund balances for debt payments, while existing Other Funds expenditure limitations for a number of other agencies are collectively increased by $3.6 million.

Sections 75, 76, 77, 95, and 170 of the budget bill reflect the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Emergency Board

As part of the 2017-19 biennium statewide rebalance plan, HB 5201 adjusts the Emergency Board's special purpose appropriations as follows:

- Eliminates the special purpose appropriation for state agencies for compensation of state employees of $100 million, and makes General Fund appropriations to various state agencies of $96.9 for state employee compensation changes and adjustments for Pension Obligation Bond payments.
- Eliminates the $10 million special purpose appropriation for compensation driven by collective bargaining costs of workers who are not state employees; the bulk of these funds are appropriated to the Department of Human Services. Details on how the funding is being used is found under that agency's section of this budget report.
- Eliminates the $200,000 special purpose appropriation to the Emergency Board for costs associated with the public guardian program and makes a corresponding appropriation to the Long Term Care Ombudsman to provide the program additional resources.
- Eliminates the $750,000 special purpose appropriation to the Emergency Board for foster parent supports and adds the same amount of General Fund to the Child Welfare program budget within the Department of Human Services.
- Eliminates the $3,972,118 special purpose appropriation to the Emergency Board for funding the second year of the biennium for the Chief Education Office. This bill does appropriate General Fund for the full biennium for the Chief Education Office. The Office is set to sunset at the end of the current biennium.
- Reduces the special purpose appropriation for the Department of Forestry for fire protection expenses by $2.0 million in conjunction with a corresponding General Fund appropriation to the Department of Forestry for emergency firefighting costs during the 2017 fire season.
- Establishes a $650,000 special purpose appropriation for the Department of Revenue for potential position reconciliation costs with the priority assigned to those in the Property Tax Division.
- Establishes a $2,000,000 special purpose appropriation for the Oregon Health Authority for rate increases for certain residential mental health service providers.
- Establishes a $1,656,115 special purpose appropriation to be allocated to the Secretary of State for reimbursement of Elections Division and county costs of conducting the January 2018 Special Election. The appropriation is available to reimburse eligible costs that were not reimbursed through a similar appropriation made directly to the Secretary of State for this purpose in this bill.
- Establishes a $300,000 special purpose appropriation for Department of Human Services to increase access to ventilator-assisted services in nursing facilities.
- Establishes a $30 million special purpose appropriation for the Oregon Health Authority or the Department of Human Services for caseload costs or other budget challenges that the agencies are unable to mitigate. Known potential challenges include changes to

caseloads based on future forecasts, the agencies' ability to manage personal services expenditures including cost of living increases or other bargained costs, volatility in usage-based costs or charges for services, assessment of federal program penalties or repayments, federal law or funding changes, and legal costs.

- Establishes a new $2.5 million special purpose appropriation for the Department of Human Services to access for the Child Welfare program as the agency continues to develop and implement its action plan to improve child safety, stabilize the workforce stability, and help foster families.

If remaining special purpose appropriations are not allocated by the Emergency Board before December 1, 2018, any remaining funds become available to the Emergency Board for general purposes.

The Subcommittee established a reservation within the general purpose Emergency Fund of $1.0 million for the Oregon Department of Forestry for the purpose of eradication efforts of the European lineage (EU1) of Phytophthora ramorum, the invasive, non-native, pathogen that causes the sudden oak death (SOD) disease in tanoak and possibly damages or kills certain conifer tree species. The Oregon Department of Forestry (ODF) may request allocation of the reservation from the Emergency Board if all other sources of funding supporting SOD eradication efforts have been expended and the agency evidences that additional funding will result in a demonstrative reduction in the incidence or spread of the pathogen in Oregon.

Adjustments to 2017-19 Agency Budgets

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved a one-time $438,465 General Fund appropriation to restore a reduction to the CASA Volunteer Program that was transferred temporarily to the Department of Administrative Services (DAS) by HB 2600 (2017) and increased the Other Funds expenditure limitation by $170,000 for the same program to accommodate payments to local CASA programs that are eligible to receive federal Title IV-E monies transferred to DAS by the Department of Human Services (DHS).

A one-time $2.5 million Other Funds expenditure limitation increase was included for the Office of the State Chief Information Officer to support acquisition of fiber assets in partnership with Oregon State University for the establishment of a new core fiber network to support state agencies and Oregon's research universities through the "OregonFIBER" partnership. This expenditure will enable the establishment of a new public statewide core network spanning more than 2,200 miles with speeds up to 100 Gbs. In addition, the Other Funds expenditure limitation

for the State Data Center (SDC) was increased by $779,154 on a one-time basis to pay the costs associated with moving the Oregon Youth Authority's (OYA) information technology assets into the SDC.

Technical budget adjustments necessary to finalize the consolidation of IT security positions started in the 2017-19 adopted budget for DAS were also approved. These adjustments included decreasing Other Funds expenditure limitation for the State Data Center by $288,399 and one position (1.00 FTE), with a corresponding increase in the Office of the State Chief Information of $288,399 Other Funds expenditure limitation and one position (1.00 FTE).

The Subcommittee approved an Other Funds expenditure limitation increase of $132,524 in the Chief Operating Office for an economist position (0.63 FTE) dedicated to working on forecasting revenues from the sale of cannabis products and to produce the annual forecast on the supply of clean fuels. The Departments of Environmental Quality and Transportation will contribute two-thirds of the cost of the position and the Oregon Liquor Control Commission will provide the remaining one-third of the position funding for the remainder of the 2017-19 biennium, with the understanding the ongoing cost of the position will be proposed for funding through DAS rates in the 2019-21 biennium.

The Subcommittee also approved the transfer of an IT procurement position from DHS to DAS Enterprise Goods and Services by increasing the Other Funds expenditure limitation by $152,247 and establishing one position (0.63 FTE). DHS will continue to pay for the position for the remainder of the 2017-19 biennium, with the understanding the ongoing cost of the position will be proposed for funding through DAS rates in the 2019-21 biennium.

The following one-time Other Funds expenditure limitation increases were approved for Enterprise Asset Management for the following purposes:

- $6,250,000 for infrastructure improvements at the Mill Creek Corporate Center. Infrastructure improvements at the Center are necessary for parcels to be sold and developed. These improvements are paid for with proceeds from land sales at the Center.
- $1,375,000 Other Funds expenditure limitation increase for six limited duration construction manager positions established in the 2017-19 legislatively adopted budget to oversee deferred maintenance projects funded through the Capital Projects Fund. At the time the budget was adopted, DAS thought the positions could be paid for using expenditure limitation from each project. Since then the Department determined that the positions should be supported through standalone Other Funds expenditure limitation for personal services.
- $860,000 to secure and maintain the Hillcrest ($500,000) and North Coast ($310,000) Youth Correctional Facilities. Both facilities were transferred to DAS by OYA as surplus property. DAS will start the process of disposing of both properties in the current biennium, however, it is likely that final disposition will not occur until the 2019-21 biennium.

House Bill 5201 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- $1,895,000 for disbursement to the Rogue River Valley Irrigation District for the Bradshaw Drop Irrigation Canal project;
- $1,100,000 for disbursement to the National Urban Housing and Economic Community Development Corporation (NUHECDC) for implementation of a program to provide affordable homes, skills training, and jobs for unemployed prior-offenders, at-risk youth, and veterans. NUHECDC is directed to provide written status reports to the Department of Administrative Services and the Legislative Fiscal Officer each quarter during the remainder of the 2017-19 biennium to document progress in meeting the program's objectives of providing affordable housing for low to moderate income Oregonians; skill training for prior-offenders, at-risk youth, and veterans; and job placement for those with barriers to quality employment;
- $1,000,000 for disbursement to the City of Maupin for a new Civic Center that will replace the current library and City Hall;
- $1,000,000 for disbursement to the Port of Umatilla to build a new facility to house the Hermiston Chamber of Commerce;
- $500,000 for disbursement to the City of Maupin to complete a fiber project;
- $300,000 for disbursement to the City of Milwaukie for expansion of the Ledding Library;
- $300,000 for disbursement to Athena's Gem, Inc for transforming the Gem Theater property into a reginal art center;
- $200,000 for disbursement to Benton County for a ranked choice voting pilot project;
- $100,000 for disbursement to Harney County for a study of the Silvies River and its drainages.

The Subcommittee added $3,058,514 Other Funds expenditure limitation for one-time cost of issuance and special payments associated with the disbursement of proceeds from the sale of $3,000,000 in lottery bonds for disbursement to Trillium Family Services for construction of a secure adolescent inpatient facility at the Trillium Children's Farm Home. The Subcommittee also approved an Other Funds expenditure limitation increase of $2,050,587 for one-time cost of issuance and special payments associated with the disbursement of proceeds from the sale of $2,000,000 in lottery bonds for disbursement to DePaul Treatment Centers for construction of a new treatment facility. The lottery bonds for both projects are authorized in in Senate Bill 5702. There is no debt service allocated in the 2017-19 biennium for these sales, as the bonds will not be sold until the spring of 2019. Debt service for 2019-21 is estimated at a total of $864,212 Lottery Funds per biennium.

The Subcommittee approved a one-time $1,435,000 General Fund appropriation to support operations of a Carbon Policy Office to be housed temporarily in the Department of Administrative Services. The Office will be staffed by four limited duration positions (2.32 FTE); the Governor's Carbon Policy Advisor; a Climate Policy Manager, a Project Manager, and a support staff position. The approved one-time funding includes $650,000 for studies to examine the following areas: an economic impact analysis of a cap and trade program on Oregon's jobs and economy, leakage risk of emission intensive, trade exposed industries (EITEs); and carbon sequestration.

Office of the Governor

The Subcommittee increased the General Fund appropriation by $222,022, and added one full-time education policy advisor position (0.50 FTE). The policy advisor position is classified as a Principal Executive/Manager G.

The Subcommittee also established a one-time $230,772 General Fund appropriation and one limited-duration full-time Principal Executive/Manager F position (0.63 FTE), to serve as a census coordinator. The employee will coordinate state efforts to ensure an accurate census count in the federal 2020 Census. The Office is expected to request re-establishment of the position for an additional eighteen-month period in the 2019-21 biennium Governor's recommended budget.

Finally, the Subcommittee adjusted the Office budget to reflect the transfer of the Oregon Volunteers Commission for Voluntary Action and Service (Oregon Volunteers) to the Higher Education Coordinating Commission. House Bill 4163, the 2018 session program change bill, transfers the Oregon Volunteers program from the Office of the Governor to the Higher Education Coordinating Commission, effective July 1, 2018. The Subcommittee increased the General Fund appropriation for Oregon Volunteers by $50,000, decreased the Federal Funds expenditure limitation for Oregon Volunteers by $3,337,261, and decreased the position authorization by 0.50 FTE to reflect the transfer out of the program Director position in the middle of the biennium. The corresponding adjustments to the Higher Education Coordinating Commission are described in that section of the budget report.

Oregon Liquor Control Commission

In total, 17 permanent positions (11.34 FTE) and $4.3 million Other Funds expenditure limitation are included for the Oregon Liquor Control Commission (OLCC). The limitation and positions are for the following issues:

- $197,175 and one position (0.67 FTE) to serve as a Chief Information Officer at a Principal Executive Manager F level to manage, plan, implement, and upgrade the agency's disparate systems related to agency administration and regulation of alcohol and cannabis.
- $180,000 related to increases in the agency's software licensing, maintenance, and support costs.
- $300,000 for preliminary business case and project planning for a new online privilege tax payment and reporting system, as required by HB 2150 (2017 Session).
- $51,122 to extend a contracted position via interagency agreement with the Oregon Health Authority that provides Geographic Information Systems (GIS) analysis to support OLCC licensing and registration information.
- $960,000 for payments of monthly access and user fees attributable to medical marijuana registrants required to use the Cannabis Tracking System under the provisions of SB 1057 (2017 Session).
- Thirteen additional regulatory specialist positions (8.67 FTE) and an associated $2,145,992 for OLCC responsibilities for investigations and inspections related to medical marijuana under the provisions of SB 1057. This amount assumes an estimated 2,000 medical marijuana registrants for the remainder of the 2017-19 biennium.
- Three positions (2.00 FTE) -- a Compliance Specialist 3, a Compliance Specialist 1, and an Administrative Support Specialist 1 -- and $474,672 for additional administrative support in the marijuana program to prevent backlogs, develop and refine licensing and compliance protocols, train investigators, and review work for accuracy and consistency.

Public Employees Retirement System

The Subcommittee approved an increase of $80,000 Other Funds expenditure limitation for the Compliance, Audit, and Risk Division and a pension and healthcare independent actuarial review. A review confirms the reasonableness and consistency of the agency's consulting actuarial firm's valuation. This is an industry best practice; the last time such a review was undertaken was in 2009. Revenue transfers from earnings on invested funds will be used to pay for these expenditures.

The bill includes an increase of $176,661 Other Funds expenditure limitation and the establishment of one permanent full-time Principal Executive Manager E position (0.67 FTE) for an information security and risk officer position, with the instruction that the position be filled with a person professionally credentialed in information security and risk. In January of 2016, the Public Employees Retirement System (PERS) received an information security program review from an independent security consultant. The review identified numerous information security and other vulnerabilities. The executive and legislative branches of government directed PERS to undertake a comprehensive effort to remediate security vulnerabilities and standup programs for cybersecurity, disaster recovery, and business continuity, which is currently underway. The security and risk officer position will help facilitate this effort. Revenue transfers from earnings on invested funds will be used to pay for these expenditures.

The Subcommittee approved a $487,174 Other Funds expenditure limitation increase for the Information Services Division and two permanent full-time positions, an Information Systems Specialist 6 and an Information Systems Specialist 7 (a total of 1.34 FTE). The Legislature, in 2017, enacted SB 90, which permanently reassigned responsibility for information technology security for most state agencies to the Department of Administrative Services, Office of the State Chief Information Officer. The two positions at PERS that were reassigned had duties primarily related to network operational activities rather than just information security. The agency has had to contract with a private vendor for these services at a cost of $206,000, which has proven more expensive than restoring the two positions. The Subcommittee approved the $206,000 on a one-time basis. Revenue transfers from earnings on invested funds will be used to pay for these expenditures.

The Oregon Investment Council (OIC) voted to move the Individual Account Program (IAP) to a target-date fund solution beginning January 2, 2018. This is an age-based approach that moves a member's IAP assets into an increasingly conservative investment portfolio. This mandatory change is expected to lower a PERS member's defined contribution benefit, and provides for no member choice to make individual investment decisions. A one-time $200,000 Other Funds expenditure limitation increase was approved as a first installment to pay for expenditures that the agency has had to make to conform to the OIC decision.

Two technical adjustments were approved to move the State Government Service Charge and Attorney General line-items from the Compliance, Audit, and Risk Division to the Central Administration Division and the agency's Deputy Director position from the Operations Division to the Central Administration Division. This position was mistakenly moved as part of a reorganization plan approved by the Legislature in 2017. The agency-wide impact of these two adjustments nets to zero.

Department of Revenue

The Subcommittee approved a combined increase of $2,380,791 Other Funds expenditure limitation for the Administration and Business Divisions, a $497,420 decrease for the Core Systems Replacement program, and establishment of 13 permanent full-time positions (5.59 FTE), and 30 limited duration positions (9.38 FTE) for the implementation of HB 2017 (2017), a comprehensive transportation initiative which relies on the establishment of four new taxes. The Department of Revenue (DOR) requires supplemental funding over what was already included in the 2017-19 adopted budget for communications and outreach, information technology, return and payment processing, collections, compliance, and customer assistance. Revenue to support these expenditures will come from gross transportation tax receipts. The Legislature in 2019 will re-evaluate the ratio of electronic vs. manual filing of the payroll transit tax and the long-term need for positions. A one-time increase of $50,000 Other Funds expenditure limitation was also approved for the Administration Division for costs related to the implementation of HB 2017. This funding is for the Processing Center Modernization project and the electronic imaging of paper documents; revenue to support this expenditure is from transportation taxes. The reduction to the Core Systems Replacement program budget of $497,420 Other Funds expenditure limitation is to account for final contract savings.

An increase of $1,787,696 Other Funds expenditure limitation and 11 permanent full-time positions (5.79 FTE) was established for the implementation of SB 1067 (2017), a measure to reduce and control future government costs. One element of this measure was to centralize most debt collection activity in state government within DOR. As a result, DOR requires funding for additional staff and to pay for information technology needs to manage the increase in debtor accounts. A fee will be charged to debtors to offset the cost.

An increase of $377,227 General Fund and $94,427 Other Funds expenditure limitation was approved for the implementation of SB 254 (2017), which requires financial institutions to participate in a data match program with DOR. Financial institutions compare a list of delinquent debtors with the names of account holders. If a match is found, DOR may administratively garnish the debtor's account. Funding is required for the initial setup as well as ongoing costs to pay financial institutions for data matching and vendor service fees. The Department of Administrative Services is directed to unschedule $377,227 General Fund, which may be rescheduled based upon actual costs incurred by DOR.

The Subcommittee approved a decrease of $604,613 General Fund and $52,575 Other Funds for services and supplies expenditures as a result of savings in the Processing Center Modernization project and a re-estimation of State Data Center charges.

A one-time increase of $604,613 General Fund and $52,575 Other Funds expenditure limitation and the establishment of a limited duration Operations and Policy Analyst 4 in the Director's Office, two limited duration Accountant 4 positions, and one limited duration Fiscal Analyst 3 position in the Finance Unit were approved (2.42 FTE). These resources are to address the following issues: (a) any Financial Management Review findings, comprehensive external financial audit findings; (b) Secretary of State financial audit(s) findings; (c) alignment of agency

operations with state budget and accounting systems; (d) transition to the use of the state's payroll system; (e) revamping of the cost allocation system; and (f) support for 2019-21 budget development activities.

The Subcommittee approved the following position reclassification changes, abolishments, and establishments related to the post-implementation of the Core Systems Replacement (CSR) project and Research Sections activities. The Department is able to self-fund this action by moving General Fund and Other Funds between programs, resulting in a net reduction of 6 positions (4.97 FTE). The following position actions were approved: reclassification of a Tax Audit 2 to an Operations and Policy Analyst 3; Tax Audit 2 to an Operations and Policy Analyst 3; an Administrative Specialist 1 to an Operations and Policy Analyst 3; an Operations and Policy Analyst 1 to an Operations and Policy Analyst 3; an Information Specialist 4 to an Operations and Policy Analyst 3; an Information Specialist 4 to an Operations and Policy Analyst 3; and the establishment of two Economist 4 positions. Additional funding for these changes comes from the abolishment of: one Administrative Specialist 2, two Office Specialist 1 positions, one Office Assistant 1, one Information Systems Specialist 3, one Office Specialist 2, and two Revenue Agent 1 positions. The six Operations and Policy Analyst 3 positions are to be assigned to the Administrative Services Division and Project Management Office and will resolve CSR issues by serving as an interface between operating programs, information technology staff, and the CSR vendor. The two Economist 4 positions are to be assigned to the Administrative Services Division and the Research Section to provide internally-focused CSR research for agency management and performance purposes.

The bill includes an increase of $928,651 General Fund and $192,204 Other Funds expenditure limitation and the establishment of seven permanent full-time positions (4.51 FTE) and 27 seasonal full-time positions (3.29 FTE). At the direction of the Legislature, the Department of Administrative Services, Chief Human Resources Office undertook a review of DOR's personnel policies and DOR internally reviewed positions from the budget perspective. These reviews identified numerous misalignments of human resource policy and practice, as well as positions being either: (a) unbudgeted; (b) double-filled; (c) underbudgeted; (d) misclassified; (e) a result of budgeting errors; or (f) critically needed for financial management purposes. The following table reflects the actions to remedy most of these issues and achieve needed alignment with the legislatively approved budget:

Category	General Fund	Other Fund	Position	FTE
Financial Management positions	$220,327	$20,646	2	1.33
Misclassifications/Reclassifications	($6,252)	($3,647)	<1>	<0.49>
Unbudgeted Positions	$98,243	$12,738	1	0.50
New Positions - Permanent Full-time	$227,097	$16,034	5	1.50
New Positions - Seasonal Full-Time	$353,347	$30,726	27	3.29
Unbudgeted Full-time Equivalents	$9,268	$8,359	--	0.25
Other Adjustments	$26,621	$107,347	--	1.42
Total	$928,651	$192,204	34	7.80

With this realignment, DOR should now return to relying upon the regular administrative process for rectifying any remaining position misalignments. The Legislature can expect that prior to the start of the 2019-21 biennium, DOR will be able to have positions: (a) correctly classified in the state's human resource and budget applications; (b) properly assigned to the correct program and subprogram; (c) appropriately funded, by revenue source, and fund-type; (d) correctly budgeted in the state's budget system; and (e) appropriately expensed in the state's payroll and accounting systems.

A special purpose appropriation to the Emergency Board in the amount of $650,000 was approved for additional position adjustments, with the priority being given to those in the Property Tax Division. Systemic financial management and funding issues within this Division have remained unaddressed for multiple biennia. Action to address these issues had to be deferred once again due to the lack of complete and accurate financial information. The Department's request for an allocation from the special purpose appropriation will need to be based upon a comprehensive plan to permanently address the systemic issues within the Property Tax Division. The Department of Administrative Services is directed to unschedule $339,034 General Fund in the Property Tax Division related to compensation plan changes. The funds may be rescheduled as part of the Department's submission of a comprehensive plan.

The Subcommittee approved an increase of $184,140 Other Funds expenditure limitation and the establishment of one permanent full-time Principal Executive Manager G position (0.50 FTE) to serve as the agency's Collections Administrator and, eventually, as the Collections Division Administrator once the division is formally established next biennium. DOR is directed to move the Other Agency Accounts Section in the Business Division into a new Summary Cross Reference Program beginning with the 2019-21 biennium.

In addition, the Subcommittee directed the Department to report to the Legislature in 2019 on the following:

- A feasibility study, as directed by a budget note in SB 5535 (2017), related to the establishment of a collections division.
- Report on what collection functions were consolidated under SB 1067 (2017), from which agencies, and identify which agencies were exempt from consolidation and why. The Department is also to prepare a detailed revenue estimate, by agency and fund-type, for SB 1067 (2017) and those agency accounts subject to consolidation.
- Report on the agency's use of private collection firms and private collection firm's rates as compared to the agency's internal collection activities and rates.

The Subcommittee approved an increase of $524,929 General Fund and $10,713 Other Funds expenditure limitation and the establishment of seven permanent full-time positions (2.92 FTE) for a remote customer service call center.

Secretary of State

The Subcommittee established a one-time $1,663,885 General Fund appropriation for reimbursement of Elections Division and county costs of conducting the January 2018 Special Election. These costs were not previously budgeted. The funds will reimburse costs documented as of

February 7, 2018, including $353,922 of Elections Division expenditures, and $1,309,963 for county costs that will be distributed to twenty-four counties. The appropriation is approved on a one-time basis and will be phased out in the agency's 2019-21 biennium budget request. The reimbursable costs of the special election are expected to total approximately $3.32 million. The Secretary of State may request reimbursement for remaining costs from a special purpose appropriation to the Emergency Board included in the bill for this purpose.

The Subcommittee increased the General Fund appropriation for the Elections Division by $257,306, and decreased the Federal Funds expenditure limitation by $42,616, to finance printing and distribution of Oregon Motor Voter mailers required under state law. The funding will allow for continued distribution of notifications and postage-paid return envelopes to persons about to be registered to vote under the Oregon Motor Voter program, with instructions on how to opt-out of voter registration, and how to affiliate with a political party. The Federal government has advised that the Federal Funds previously budgeted are ineligible to be applied for this purpose. The Subcommittee also increased the General Fund appropriation for the Administrative Services Division by $156,357, and established one full-time Information Systems Specialist 8 position (0.63 FTE), to support operational resilience and cyber security capabilities.

The Subcommittee increased the Other Funds expenditure limitation for the Administrative Services Division by $139,367, and established one limited-duration full-time Training and Development 2 position (0.63 FTE) in the Office's Human Resources Division. The expenditure limitation increase is provided on a one-time basis and will phase out in the development of the Office's 2019-21 current service level budget. The Secretary may request reestablishment of the position as a permanent position in the 2019-21 biennium agency request budget.

Finally, the Subcommittee approved two technical adjustments to the agency budget. The Subcommittee transferred $347,900 General Fund from the Elections Division to the Administrative Services Division to correct the impact of the phase-out of one-time funding for the Election Night Reporting System. The Subcommittee also reallocated funding for state government services charges, decreasing General Fund appropriations by a total of $32,651, decreasing Other Funds expenditure limitations by a total of $172,854, and increasing the Federal Funds expenditure limitation by $160,505.

State Treasurer

The Subcommittee approved an increase of $1.8 million General Fund for services and supplies for the Oregon Retirement Savings Board (ORSB), which brings the 2017-19 approved budget to $4 million General Fund. The supplemental increase is to pay for outreach and marketing. A General Fund appropriation continues to be required to fund the ORSB's operating expenses until sufficient Other Funds revenue can be generated to support the Board. General Fund expenditures are to be repaid with future administrative fees. A current accounting of the loan for the 2015-17 biennium and the 2017-19 biennium, if this request is approved, totals $5.3 million. At present, there is no identified timeline for the repayment of this loan, which is dependent upon a level of program participation large enough to generate fee revenue to both operate the ORSB and repay the state's General Fund loan.

The Subcommittee also directed the State Treasury to report to the Interim Joint Committee on Ways and Means or the Emergency Board in May 2018 on investment expenses related to the Oregon Public Employees Retirement Fund.

CONSUMER AND BUSINESS SERVICES

Department of Consumer and Business Services

An increase in the Federal Funds expenditure limitation for the Department of Consumer and Business Services (DCBS) of $810,000 is included in the bill for the Senior Health Insurance Benefit Assistance program (SHIBA) providing outreach, education, and financial support to seniors to maximize their Medicare benefits. The program is funded through several federal grant programs including the Safety and Health Investments Projects (SHIP) program, the Medicare Improvements for Patients and Providers Act (MIPPA), and the Senior Medicare Patrol (SMP) program. The additional expenditure limitation allows DCBS to expend federal amounts received that were in addition to those amounts originally anticipated in the agency's budget.

The Subcommittee approved a one-time only increase in the Federal Funds expenditure limitation for DCBS of $1,157,514 and authorized the establishment of a limited-duration position (0.67 FTE) in conjunction with a federal grant award from the U.S. Department of Health and Human Services (DHHS) for the planning and implementation of health insurance market reforms through the Health Insurance Enforcement and Consumer Protections (HIECP) grant program. The grant will be used to fund a limited-duration Market Conduct Field Examiner position and to replace up to 10% of the existing funding for three market Analyst positions and a Grant Coordinator position at a total cost of $281,261 in the 2017-19 biennium. The savings in Other Funds for the existing positions will be recognized in the program's fund balance. DCBS has budgeted $876,252 of the remaining grant funding for contracted services to provide consulting services by experienced clinicians with pharmaceutical expertise to review formularies and create standard operating procedures to ensure form filing reviewers can accurately review formularies and related documentation submitted by insurers.

An increase in the Other Fund expenditure limitation for DCBS of $118,392 was approved to reclassify positions in the Workers' Compensation Division and the Division of Financial Regulation. The change impacted three positions in total and each of the reclassification requests were reviewed and approved by the Department of Administrative Services, Chief Human Resources Office.

Bureau of Labor and Industries

Other Funds expenditure limitation in the amount of $275,000 is included, and 0.50 FTE added to an existing position on a limited duration basis, for the Bureau of Labor and Industries (BOLI) related to a grant award for apprenticeship expansion and diversification. The grant was awarded to the Higher Education Coordinating Commission (HECC) in August 2016, which will pass funding through to BOLI to execute its responsibilities per the grant application. Those responsibilities include data base improvements, a searchable web application for

apprenticeship records review, cultural competency training, and months added to an existing Apprenticeship Representative position, which serves as a liaison between BOLI and other workforce partners. At its September 2017 meeting, the Interim Joint Committee on Ways and Means recommended the additional expenditure limitation and the addition of twelve months (0.50 FTE) on a limited duration basis to the position; the performance period of the grant is not anticipated to extend beyond the 2017-19 biennium.

Health-Related Licensing Boards

The Subcommittee approved an increase in Other Funds expenditure limitation of $24,000 for the Occupational Therapy Licensing Board for conducting fingerprint background checks on new applicants.

The Subcommittee approved an increase of $131,158 Other Funds expenditure limitation and the establishment of a permanent half-time Investigator 2 position (0.31 FTE) for the Board of Speech-Language Pathology and Audiology to address the Board's costs related to investigations. Included in the $131,158 increase is $42,587 for personal services, $3,571 services and supplies, $60,000 for professional services, and $25,000 for Attorney General costs.

An increase of $46,111 Other Funds expenditure limitation is included for the Veterinary Medical Examining Board for costs related to the veterinary facility inspection program established by HB 2474 (2015). The increase in limitation will be used to fund the cost of the full-time inspector position at a salary level higher than the budgeted step 2 and includes services and supplies for travel and per diem costs.

ECONOMIC AND COMMUNITY DEVELOPMENT

Oregon Business Development Department

The Subcommittee increased Lottery Funds by a total of $1,500,000, to provide one-time support for three programs: $500,000 was provided for the City of Warrenton to finance the rebuilding of a dock destroyed by fire; $500,000 was provided for the Port of Cascade Locks to finance infrastructure and business recruitment at the Port's Business Park; and $500,000 was provided for deposit into the Local Economic Opportunity Fund, to assist community economic resilience planning.

The Subcommittee also transferred $1,250,000 of Lottery Funds expenditure limitation from the Strategic Reserve Fund program to the Oregon Growth Fund. The Lottery Funds expenditures for the Oregon Growth Fund are approved on a one-time basis and will be phased out in the development of the agency's 2019-21 biennium current service level budget. The Oregon Growth Board will utilize the Oregon Growth Fund moneys as allowed to increase capital to the state's early-stage small businesses.

Other Funds expenditure limitation of $642,194 was approved for repairing and improving docks owned by the Port of Brookings Harbor. Lottery bonds were approved to finance this project in the 2017 session, but because of an error, expenditure limitation of the bond proceeds

was not added to the agency budget. This additional Other Funds expenditure limitation corrects this error and permits the agency to distribute the bond proceeds, which are expected to be issued in the spring of 2019. The Federal Funds expenditure limitation was increased by $703,125 to accommodate expenditure of federal grants awarded under the State Trade Expansion Program.

Employment Department

Other Funds expenditure limitation of $5,574,000 and 22 limited duration positions (19.25 FTE) are added to the 2017-19 budget for the Oregon Employment Department (OED) related to a grant received to fund enhanced employment services to Supplemental Nutritional Assistance Program eligible customers. OED will contract with the Department of Human Services to provide these services to their customers. Funding and FTE are not assumed to be included in calculations for service delivery in subsequent biennia.

Housing and Community Services Department

A General Fund appropriation in the amount of $5,000,000 was added as a one-time enhancement to the 2017-19 legislatively approved budget for the Housing and Community Services Department for homeless shelter capacity and homelessness prevention services provided through the Emergency Housing Account Program. This additional funding is not intended to go through the Department's regular funding formula, but instead will be distributed as follows:

- Multnomah County: $2,373,351
- Lane County Human Services Division: $498,399
- Central Oregon Neighborhood Impact: $319,485
- Clackamas County Mobile Housing Services: $782,107
- Jackson County Community Action Agency (ACCESS): $228,202
- Options for Homeless Residents of Ashland: $35,000
- Mid-Willamette Valley Community Action Agency for additional shelter efforts outside of Salem: $50,000
- Community Connection of Northeast Oregon, Inc: $141,483
- Washington County Community Action: $571,973

This amount is intended for the 2017-19 biennium only, and is not intended to factor into calculations of future, ongoing service levels. The following budget note was included.

> **Budget Note:**
> The Housing Stability Council, in alignment with preliminary findings from the Statewide Housing Plan, shall make recommendations to the Director of Oregon Housing and Community Services about how to prioritize funding for the Emergency Housing Account and the State Homeless Assistance Program to ensure that funds are being spent as efficiently and effectively as possible.

At a minimum, the Council shall consider how the use of funding incentivizes regionally and nationally recognized best practices, and outcome oriented strategies, to create a more effective system to prevent and reduce homelessness.

The Director shall present recommendations to the Legislature by February 28, 2019.

A one-time General Fund appropriation in the amount of $200,000 was included for costs related to creating a youth shelter for unaccompanied minors in Salem.

Due to an oversight, Other Funds expenditure limitation in the Housing and Community Services Department 2017-19 legislatively adopted budget was insufficient to accommodate the transfer of General Fund that is spent by the Department as Other Funds. Technical adjustments are included to increase other funds expenditure limitation, attributable to 2017-19 General Fund support for the following HCSD programs:

- Emergency Housing Assistance program: $18,200,000
- Rent Guarantee Program: $125,000
- Wildfire Damage Housing Relief program: $150,000

Lottery Funds expenditure limitation in the amount of $1,150,000 was added on a one-time basis to the Housing and Community Services Department budget pursuant to a plan presented by the Housing and Community Services Department and the Oregon Department of Veterans' Affairs. The agencies were directed via budget note to present a plan to utilize $1,150,000 of Lottery Funds associated with the passage of Measure 96, allocated during the 2017 session to the Housing and Community Services Department for veterans' homelessness and housing issues. The expenditure limitation will be utilized to develop a by-name registry of homeless veterans in selected communities, a limited duration veteran homelessness integrator position (0.63 FTE) to serve as designated staff in assisting communities that develop the by-name registry, development of new affordable housing units for veterans, and funding for eligible veterans that need improvements or special accommodations to homes they own. A total of $350,000 in Lottery Funds expenditure limitation was approved for emergency housing assistance services to veterans during the 2017 legislative session, also considered one-time.

Oregon Department of Veterans' Affairs

The Subcommittee approved increasing Federal Funds expenditure limitation by $500,000 for transportation of veterans' in highly rural areas, with the understanding that the Department of Administrative Services will unschedule the limitation increase until the Oregon Department of Veterans' Affairs (ODVA) has been notified that its application for the federal FY2018 Highly Rural Transportation Grant has been successful. ODVA received authorization from the interim Joint Committee on Ways and Means to apply for the FY2017 Highly Rural Transportation Grant and to continue to apply for future annual renewal grants. The increase results in total Federal Funds expenditure limitation of $1 million, which will accommodate ongoing receipt and disbursement of the annual $500,000 grants.

Lottery Distributions to Counties for Economic Development

The Subcommittee approved the following actions relating to the distribution of Lottery Funds to counties for economic development. Following the last quarterly transfer of Oregon State Lottery revenues to counties each biennium, the Joint Committee on Ways and Means shall compare the amounts transferred to each county during the biennium to the amounts that would have been transferred to each county during the biennium pursuant to ORS 461.547. The Committee shall review the impact of adjusting the amounts that were transferred to the amounts that would have been transferred pursuant to ORS 461.547 on the state budget and on the ability of the counties to accommodate any funding reductions.

EDUCATION

State School Fund

The Subcommittee approved a decrease of $70,961,313 General Fund and an increase of $70,961,313 Lottery Funds for the State School Fund, which reflects the balancing of available Lottery Funds across the entire state budget. Overall, there is no net change from the total $8.2 billion provided in the 2017-19 legislatively adopted budget.

Department of Education

The Subcommittee approved additional Other Funds expenditure limitation of $39,312,315 for the Oregon School Capital Improvement Matching program in the Oregon Department of Education (ODE). This amount represents the estimated proceeds available for the program from bonds issued during the 2015-17 biennium for distribution during 2017-19. This amount was inadvertently not included in the 2017-19 budget for ODE. An increase in Other Funds expenditure limitation of $750,000 is also included for funding received through an interagency agreement with the Department of Human Services for child care worker professional development.

An increase of $1,980,708 General Fund and 14 positions (7.72 FTE) were approved for the Office of Child Care in the Early Learning Division to address safety and quality issues in the child care system, as well as to provide funding for testing of lead contamination in drinking water in child care facilities. Three Compliance Specialist 2 positions (1.62 FTE) are added to reduce the caseloads for existing staff who currently face caseloads of 1 inspector to 150 facilities, which is significantly above the suggested ratio of 1 to 50. Another three Compliance Specialist 3 positions (1.74 FTE) are added for providing training to licensing staff, reviewing findings of enforcement actions, leading case reviews, and reducing caseloads. Three management positions were also approved -- a Principal Executive/Manager E (0.58 FTE) for a Licensing Manager, a PEM D (0.54 FTE) for a regional manager in Medford, and a PEM C (0.54 FTE) for a Background, Intake and Customer Service manager. The Subcommittee also approved five limited duration Compliance Specialist 2 positions (2.70 FTE) for a pilot program in collaboration with the Department of Human Services (DHS). This pilot program will provide teams of ODE and DHS staff to jointly investigate neglect and other cases

that take place in a child care facility. Total funding of $1,740,912 General Fund will support these positions and associated costs. The remaining $239,796 is to offset the cost of testing drinking water for lead contamination in child care facilities.

The Subcommittee approved a one-time General Fund appropriation of $250,000 for a grant to the Salem-Keizer Education Foundation to assist in the funding for the Mike McLaran Center for Student Success which provides a variety of services for students of the Salem Keizer School District. The Center provides services relating to: (1) college preparation and awareness; (2) career exploration and exposure; (3) academic supports like tutoring and mentoring; and (3) social supports.

Budget Note:

The Oregon Department of Education is instructed to use one-time funding from the Network for Teaching and Learning to provide up to $100,000 to support the Civic Scholars program under HB 2955 (2015) for the annual Oregon Civics Day for Teachers for the 2018-19 school year. This program provides ongoing professional development for civics teachers across the state.

Budget Note:

Before disbursing any matching funds from the Connecting Oregon Schools Fund to provide schools with broadband access, the Oregon Department of Education shall consult with the Office of the State CIO in order to prioritize the disbursement of matching funds so as to leverage existing public fiber assets to the greatest extent possible. The Oregon Department of Education shall provide a report on the disbursement of funds to the Joint Committee on Information Management and Technology during the first Legislative Days after the disbursement of funds. The report shall identify the schools benefitting from the matching funds, the status of any broadband deployments, the broadband speed available per user, and the extent to which the disbursements leverage existing public fiber.

Higher Education Coordinating Commission

The Subcommittee approved a net increase of $65,049 General Fund for Higher Education Coordination Commission (HECC) operations to fill budget gaps related to Enterprise Technology Services (ETS) charges and funding for Client Services from the Department of Administrative Services (DAS). At the end of the 2017 legislative session, HECC had not yet received a firm estimate of the increased ETS charges resulting from the required move of post-secondary related data systems to the ETS servers. Now a firm estimate is known resulting in a $263,275 shortfall in the HECC operations budget. The second shortfall is due to reducing the HECC operations budget twice for DAS Client Services charges as the agency hired staff to perform payroll and human resources functions formerly provided through DAS Client Services, leaving a $161,774 General Fund gap in the budget. Also related to this second item is an $11,030 increase in Other Funds expenditure limitation and $198,541 increase in Federal Funds expenditure limitation. The combined $425,049 General Fund budget hole is largely offset by $360,000 of savings for Open Education Resources (HB 2729; 2017 Session) that are no longer required; the net result is the need for the $65,049 General Fund.

The Subcommittee also approved continuation of nonlimited authority to HECC to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. HECC has approximately $31 million in bond proceeds from 2013-15 issuances that are expected to be disbursed during the 2017-19 biennium. An increase of $1,219,645 in Other Funds expenditure limitation was also approved for HECC for the issuance costs of general obligation and Lottery bonds sold for public universities. These include XI-G, XI-Q, XI-F, and Lottery bonds.

A $250,000 General Fund appropriation to HECC was approved for the Oregon Volunteers Commission for Voluntary Action and Service program. The primary program administered by this Commission is AmeriCorps which requires a state match for administrative costs. This program is currently in the Governor's Office and is being transferred to HECC effective July 1, 2018. Six positions (2.25 FTE) are established in HECC including three full-time positions -- Director (0.50 FTE), a Program Analyst 2 (0.50 FTE), Administrative Specialist 1 (0.50 FTE); and three part-time positions -- Accountant 2 (0.25 FTE), Procurement Specialist 2 (0.25 FTE), and Administrative Specialist 1 (0.25 FTE). An increase in Other Funds expenditure limitation of $3,606,774 was also approved for the federally funded program administrative costs and for the AmeriCorps grants for the second year of the biennium. A General Fund appropriation of $50,000 was approved for the Governor's Office to provide sufficient state match for the first year of the biennium, as well as a decrease in Federal Funds expenditure limitation of $3,337,261 to reflect the transfer of the program to HECC in the second year of the biennium.

Two one-time appropriations were approved through HECC for public universities. The first is a $250,000 General Fund investment for a Portland State University/Oregon Health and Science University Center for Violence Prevention Research, Education, and Practice. The work of the Center is to research identifying causal factors and other social determinants of health that are linked to various health conditions and dangerous outcomes (e.g., abuse or motor vehicle accidents), distribution of culturally and geographical appropriate best practices, and improved public awareness. Funding is to be distributed to the hospital operations component of the Oregon Health and Science University. The second appropriation of $3,000,000 General Fund is to provide a portion of the match for federal funds for a project at Oregon State University's Northwest National Marine Renewable Energy Center (NNMREC). The project is the Pacific Marine Energy Center South Energy Test Site which is a wave energy test site off the Oregon Coast. An $800,000 General Fund appropriation was provided in 2016 as part of the match for the first $5 million in federal funds for this project; this $3.0 million will help secure the remaining $35.0 million in federal funds. An additional $1.6 million state contribution may be required for the 2019-21 biennium for the project.

Debt service on outstanding Article XI-F (1), Article XI-L, and Article XI-G general obligation bonds issued for the benefit of the Oregon Health and Science University (OHSU) is transferred from the Department of Administrative Services (DAS) to the Higher Education Coordinating Commission (HECC). HB 4163 includes statutory changes necessary for the transfer, including the requirement that HECC request General Fund debt service on outstanding OHSU Cancer Challenge Article XI-G bonds and that HECC may enter into agreements with OHSU related to debt service payments. The amount of the transfers reflects a May 1, 2018 effective date. Debt service in DAS's budget for OHSU is reduced by $11,785,250 General Fund (XI-G bonds) and $21,346,063 (XI-F and XI-L bonds). The debt service budget for HECC is increased by $11,760,817

General Fund and new limitation of $21,069,924 Other Funds is established. The net difference in amounts between the two agencies reflects current projections of debt service needs for the 2017-19 biennium. Consolidating debt service on outstanding state bonds issued for the benefit of OHSU does not make or imply any changes to OHSU's long standing direct relationship with the State of Oregon by which OHSU is governed, and no authority over OHSU is being transferred or granted to HECC.

Chief Education Office

The Subcommittee approved a total 2017-19 budget for the Chief Education office of $8,207,271 General Fund after factoring in the adjustments for employee compensation in this bill as well as the statewide savings included in HB 5006 (2017). The 2017 Legislature approved a net General Fund budget for the first year of the biennium of $3,652,812 ($4,022,118 in the agency's budget bill (HB 5522) minus the statewide savings of $369,306 in HB 5006). HB 5522 also included a $3,972,118 special purpose appropriation to the Emergency Board for the second year of the biennium. This bill adds to the first year's funding to also cover second year's costs, and repeals the special purpose appropriation from SB 5522 (2017).

The General Fund appropriation in this bill reflects the two-year amount authorized for the coordination and research role of the Office as well as the funding for the Statewide Longitudinal Data System (SLDS). This amount includes an increase of $1,640,000 General Fund for the completion of developing the SLDS. The development of the SLDS was not completed during 2015-17 and $1.9 million was reverted to the General Fund at the close of the 2017-19 biennium. This SLDS funding will be used to complete payment for the primary contractor, an extension of the third-party Quality Assurance contractor, costs to transition the SLDS to the updated version of the relational database management system at the State Data Center, and provide full funding for the project's state positions.

The appropriation amount reflects staffing changes from the first year of the biennium which moves the agency to more of a research organization given that the development of the SLDS is nearing completion. These changes include elimination of a Principal Executive/Manager (PEM) G position which was the STEM/CTE Director and a PEM E position which was the Education Innovation Officer. A PEM F position which acts as the Public Affairs Director is reclassed to an Operations and Policy Analyst 4. An Executive Specialist position was reduced to a half-time position. Finally, a Solutions Architect position was added to the SLDS staff. The result of these staffing changes reflects a decrease in FTE from 6.75 for the first year of the biennium to 5.75 FTE in the second year. As part of these changes, $222,002 General Fund was provided for one Policy Advisor in the Governor's Office since the Chief Education Officer will no longer perform this function.

HUMAN SERVICES

Oregon Health Authority

HB 5201 adjusts the Oregon Health Authority (OHA) budget for updated program caseloads, costs, and revenues to "rebalance" the budget. This information was presented at the January 2018 meeting of the Interim Joint Committee on Ways and Means. At that time, the agency's rebalance plan resulted in an overall General Fund shortfall of $30.5 million. This net position included budget problems of $51.5 million related to federal match rate changes, loss of hospital assessment revenue resulting from the delay caused by the referendum to repeal parts of HB 2391, and a community mental health General Fund shortfall related to marijuana tax revenues. Savings of $21.1 million General Fund resulted mostly from Medicaid caseload savings and lower than budgeted Medicare premium costs. While total caseload is up, General Fund costs are down slightly.

The rebalance plan also increased Federal Funds expenditure limitation related to the increased caseload forecast, as well as federal funding adjustments that were missed in the legislatively adopted budget for the Hospital Transformation Performance Program and Hepatitis C treatment services.

The agency identified a number of budget risks, including caseloads, the implementation of new quality and access programs for the Oregon Health and Science University and rural hospitals, and several ongoing and emerging issues that the agency is in the process of analyzing.

The Subcommittee approved the agency's rebalance plan, but with significant changes. The community mental health General Fund shortfall of $16 million related to marijuana tax revenues was not funded. This issue will be resolved for the current biennium, assuming passage of SB 1555, and additional General Fund was not needed. This issue will need to be revisited for the 2019-21 budget. The Subcommittee also approved $17.2 million of additional hospital assessment revenue remaining from the 2015-17 biennium, which will be used in the budget in place of General Fund. In addition, the Subcommittee approved several new budget adjustments. The final adjustments, before the transfer of eligibility services is considered, result in a decrease of $3.5 million General Fund in the agency.

In addition, a total of $39.0 million General Fund is moved from OHA to the Department of Human Services (DHS) to reflect the transition of all Medicaid eligibility services to DHS, based on an effective date of April 1, 2018. This includes the transfer of 476 positions (320.37 FTE), as well as costs associated with the ONE eligibility system. Total budget adjustments, including the transfer, result in a $266.0 million increase in the agency's total funds budget and a $42.7 million reduction of General Fund. These numbers do not include budget changes related to employee compensation cost changes, which total $18.1 million General Fund and $30.2 million total funds, and are also included as part of HB 5201.

The Subcommittee recognized the ongoing risk of caseload forecast changes, as well as the potential risk in OHA of various eligibility and payment issues that are currently being analyzed. A special purpose appropriation of $30 million is made to the Emergency Board for caseload costs or other budget challenges in either OHA or DHS.

A more detailed description by program area follows.

Health Systems Division

The budget adjustments in HB 5201 reflect a net $39.5 million decrease in General Fund in the Health Systems Division (HSD), with a $44.4 million increase in Other Funds expenditure limitation, a $245.2 million increase in Federal Funds expenditure limitation, and a reduction of 477 positions (321.70 FTE). This includes a budget reduction of $36.4 million General Fund because of the transfer of all eligibility services to DHS.

General Fund costs increase primarily as a result of the following issues. Final federal match rates for FY 2019 resulted in a General Fund cost of $16.7 million for the biennium. In addition, the referendum to repeal parts of HB 2391 (2017) resulted in a loss of hospital assessment revenue of $15 million which must be covered with General Fund. The referendum delayed the additional 0.7% assessment on larger hospitals from October 5, 2017 to January 1, 2018; that assessment cannot be imposed retroactively. Finally, a small increase in the community mental health caseload (Guilty Except for Insanity population) results in a need for $0.9 million General Fund.

These costs are more than offset by General Fund savings in HSD. Medicare Part B premiums increased less than budgeted, resulting in a General Fund savings of $3.8 million. Oregon pays these premiums for clients that are eligible for both Medicare and Medicaid. Savings of $15.9 million General Fund result from the new Fall 2017 Medicaid caseload forecast, as compared to the Spring 2017 caseload forecast on which the legislatively adopted budget was based. Overall, the forecast is up 1.5% or about 15,000 clients, resulting in an increased total funds cost. However, categories with the highest increases include the Affordable Care Act population and the Children's Health Insurance Program, both of which have very high federal match rates. Categories showing decline include those with higher state costs, such as the Children's Medicaid Program and Pregnant Women. The net result is a savings to the General Fund, but an increase in Federal Funds expenditure limitation of about $150 million. Additional hospital assessment revenue of $17.2 million is available from the 2015-17 biennium, which will be used in the budget in place of General Fund. Finally, the forecast for tobacco tax revenues is up slightly, resulting in reduced need for General Fund of $1.5 million.

The Subcommittee approved an additional $245.2 million in Federal Funds expenditure limitation for HSD related to the increased caseload forecast, as well as federal funding adjustments that were missed in the legislatively adopted budget for the Hospital Transformation Performance Program and Hepatitis C treatment services. The net includes a reduction of Federal Funds limitation of $98.4 million related to the transfer of eligibility services to DHS.

The Subcommittee approved a special purpose appropriation to the Emergency Board of $2 million, to be available for rate increases for certain residential mental health service providers, if needed. The agency has also identified $3 million of internal resources that can be used for this purpose. The agency is in the process of conducting a thorough rate analysis in order to produce a standard rate or set of rates. Currently, different providers are paid different rates, partly depending on when they originally signed contracts with the agency. In addition, not all providers can bill for all types of reimbursement. The agency began working on this analysis during the summer of 2017, starting with data collection from providers. Although additional data collection and analysis is needed, OHA hopes to review rates for those providers in the lowest range of per-bed revenues and operating margins by summer of 2018, in anticipation of an interim rate adjustment for these providers. After completion of data collection and analysis, another rate adjustment may be necessary for other providers. This work is not expected to be completed until the end of the year. Another $152,500 General Fund is provided to OHA for actuarial services and to provide technical assistance to providers with data collection and billing.

General Fund was increased by $950,000 to supplement existing funding for the school-based mental health capacity fund. This fund is run by OHA to provide funding to place mental health providers in school-based health centers and in schools without school-based health centers. The current 2017-19 funding level, before this addition, is $8.1 million General Fund. While funding is primarily used to support mental health therapists, there are other needs for funding that support the therapists, such as rural transportation, reconfiguring school environments to support a suitable space, and materials for education and outreach. For purposes of building the 2019-21 budget, these programs are considered ongoing. The Subcommittee included the following direction:

> **Budget Note:**
> The Oregon Health Authority will use this additional funding to supplement the existing capacity grant program. Applicants should be encouraged to list potential community partnerships; other local, foundation or CCO financial participation; and how the efforts respond to adverse childhood experiences, critical mental or behavioral health challenges facing youth, or ensuring school and student safety. The proposals could be through direct funding of in-school services and/or leveraging other community resources and partnerships. The agency is encouraged to pass through these dollars to school and education service districts or their key partners, process applications in an efficient and timely manner, and to report back to the appropriate interim Committees by January 1, 2019 as to number of proposals received and project funding granted.

A General Fund appropriation of $900,000 was approved to expand the current Oregon Psychiatric Access Line program at Oregon Health and Science University (OHSU). The program currently provides telephone or electronic real-time psychiatric physician consultations to primary care providers caring for children and adolescents. The funding resides in the OHA budget and is provided to OHSU through contract. This $900,000 will allow the program to expand to provide access to the Oregon Psychiatric Access Line for primary care providers caring for individuals 19 years of age or older. For purposes of building the 2019-21 budget, these programs are considered ongoing.

The Subcommittee approved a General Fund appropriation of $150,000 to help fund one-time capital costs for a sobering center located in Salem. This is a partnership among several groups, including the City of Salem, Marion County, Marion County Sheriff, Salem Police Chief, Salem Hospital, Mid-Willamette Valley Community Action Agency, and Bridgeway Recovery Services.

Health Policy and Analytics

The Subcommittee approved an Other Funds expenditure limitation of $10 million to allow additional revenues received in the Health Care Provider Incentive Fund to be spent on workforce training programs and/or provider incentive programs. It is anticipated that the inter-governmental transfer mechanism with OHSU that is related to fee-for-service expenditures will generate roughly $8-10 million during the 2017-19 biennium that will be available for these programs. For purposes of building the 2019-21 budget, these programs are considered ongoing.

Public Health

HB 5201 includes $0.7 million General Fund to support rising caseloads in the Breast and Cervical Cancer Screening Program because of increased outreach, at the same time as the Komen grant revenues for the program have declined over time. Based on agency projections, this funding will allow the program to adequately serve the over-50 age group. The intention is that younger women (of reproductive age) will be able to access screenings through the CCare program and the new funding from HB 3391, which funds reproductive health services for women who are eligible for Medicaid except for their immigration status. The agency will continue to monitor the caseload and service levels for these programs to be sure that specific gaps in coverage do not result from these changes.

The CCare program closed out the 2015-17 biennium with an excess of $3 million Other Funds revenues. These were distributions of revenue from the Medical Marijuana Program during the 2015-17 biennium; CCare no longer receives medical marijuana revenues in the 2017-19 biennium. These revenues will be returned to the Medical Marijuana Program. It is anticipated that additional resources will be needed in the Medical Marijuana Program during the 2019-21 biennium.

The Subcommittee approved an additional 4 positions (2.62 FTE) for the Medical Marijuana Program. That 2.62 FTE includes increasing two existing partially funded positions to full-time. As a part of SB 1057, the major marijuana bill from the 2017 session, this program was reduced by 16 positions. In addition, 6 more vacant positions were eliminated as part of the agency budget. All Compliance Specialists were eliminated from the staff as of July 1, 2018. At the time, it was estimated that most processors, dispensaries, and growers would move to the recreational marijuana program under the Oregon Liquor Control Commission (OLCC). While most processors and dispensaries have moved, most of the 30,000 growers still remain with OHA. It is essential that the program has the capability to do the compliance work necessary to enforce medical marijuana laws, as well as maintain administrative functions. An increase of $1.4 million Other Funds expenditure limitation is included. The appropriate staffing level for this program will be reexamined as part of the agency budget process during the 2019 legislative session, when more data is available on numbers of growers remaining with the Medical Marijuana Program.

SB 1057 also required OHA to enter into an agreement with OLCC to use its cannabis tracking system to track the propagation, processing and transfer of medical marijuana. The bill also required OHA to establish a new fee to cover these costs and to transfer all resulting revenue to the Marijuana Control and Regulation Fund for use by OLCC to pay program costs. OHA implemented, by rule, an annual fee of $480, identical to the fee already in place for recreational marijuana users of the system. This is expected to result in $3.6 million of revenues to be transferred to the Fund. A budget adjustment of $3.6 million Other Funds expenditure limitation is included allowing the agency to transfer those resources.

Two positions (0.50 FTE) are added to the Health Licensing Office to address the added workload associated with HB 4129, issuing residential care facility administrator licenses. The additional Other Funds expenditure limitation needed for this change can be absorbed within the agency's existing expenditure limitation.

The budget includes an increase of $10.8 million Other Funds expenditure limitation, which allows the agency to spend available revenues on enhancements to the Women, Infants, and Children (WIC) Information System Tracker. These revenues were recovered through a lawsuit after an earlier WIC contractor failed to fulfill contract requirements.

Central Services/Statewide Assessments and Enterprise-Wide Costs

Budget adjustments include the use of leftover bond proceeds from the Oregon State Hospital Replacement Project to pay debt service, freeing up $1.4 million General Fund for other purposes. The transfer of eligibility services and the ONE system to DHS results in a reduction of $2.8 million General Fund in Statewide Assessments and Enterprise-wide Costs. This includes the transfer of funding needed to pay usage-based assessments related to the Processing Center, such as Enterprise Technology Services, as well as facility costs, starting April 1, 2018.

Department of Human Services

Many of the budget adjustments in HB 5201 for the Department of Human Services (DHS) are driven by actions needed to rebalance the agency's budget and realign work between DHS and the Oregon Health Authority (OHA). At the January 2018 meeting of the Interim Joint Committee on Ways and Means, the agency presented a rebalance report tied to several dynamics affecting DHS' budget. These include savings or funding gaps due to changes in caseload and costs increases; costs associated with negotiated collective bargaining agreements for non-state employees; and other program changes or issues arising since the 2017 legislative session.

Overall, the DHS rebalance plan projects savings of $4.3 million General Fund; the calculation assumes availability of $9.7 million from the special purpose appropriation for non-state employees and excludes the transfer in of Medicaid eligibility staff from OHA since those additional costs also come with funding from OHA. The $4.3 million in General Fund savings consists of $20.1 million in net savings from caseload and cost per case updates offset by $15.8 million in other costs, which are mostly due to a decrease in the federal Medicaid match rate.

The rebalance plan approved by the Subcommittee is generally consistent with the DHS request from January; initial rebalance assumptions around cost projections in the Intellectual and Developmental Disabilities (IDD) and Employment Related Day Care (ERDC) programs have been modified. Notably, the revised IDD assumptions will allow the agency to delay action on program eligibility or service changes until at least next biennium; this timeframe supports further vetting of options during the 2019 legislative session, if warranted or desired. Since the January report, the timing of the formal transition of Medicaid eligibility services to DHS from OHA was shifted from March 1 to April 1, 2018, which drives different numbers for that action.

The Subcommittee also approved new budget adjustments or investments, including the agency's request to use rebalance savings to address workload and backlog issues in the background check unit. Additional funding was provided for Oregon Food Bank and positions were added to help the Child Welfare program address its most immediate needs.

While many issues are covered in the DHS rebalance plan and by other budget adjustments, budget risks do remain. These include changes to caseloads based on future forecasts, the agency's ability to manage personal services expenditures including cost of living increases or other bargained costs, volatility in usage-based costs or charges for services, assessment of federal program penalties, federal law or funding changes, and legal costs. The Subcommittee acted on these risks by, as noted previously, approving a $30 million special purpose appropriation to the Emergency Board for both DHS and OHA to access if caseload costs or other budget challenges prove to be unmanageable.

A more detailed description of significant budget changes by program follows.

Self Sufficiency Programs

The budget adjustments approved by the Subcommittee for the Self Sufficiency Programs (SSP) increase the budget by $44.8 million General Fund ($137.3 million total funds) and 475 positions (319.66 FTE). The increase is primarily due the transition of Oregon Health Plan eligibility work and staff from OHA to DHS.

The fall 2017 forecast projects the 2017-19 overall Supplemental Nutrition Assistance Program (SNAP) caseload to be 5.3% lower than earlier estimates, which equates to serving 6,759 fewer households over the biennium. Caseloads in the Temporary Assistance for Needy Families (TANF) cash assistance programs are up 2.5% from the spring numbers, at a biennial average of 18,559 families. The associated cost of $5.8 million is covered by one-time federal TANF carryforward in the DHS rebalance plan.

Since the TANF caseload number went up with the fall forecast, there are no cost savings for the agency to calculate and report on as directed in a budget note contained in the budget report for HB 5006 (2017). The next checkpoint for calculating savings will be upon completion of the next biannual caseload forecast, which is the spring forecast expected to be finalized by May 2018.

The Subcommittee approved $300,000 General Fund, on a one-time basis, for distribution to the Oregon Food Bank for improvements in cold storage infrastructure. Funding will help the state's food bank network upgrade and expand commercial refrigerators, freezers, mobile coolers, and refrigerated trucks.

Initially, the DHS rebalance proposed repurposing $2.7 million General Fund within the SSP budget to ensure adequate capacity for supporting both the ERDC and the Teen Parent programs. Upon further review, the agency plans to continue to manage the caseload at the highest level possible – but still under budget – by using the reservation list, which was activated in November 2017. The Subcommittee approved $1,904,453 General Fund from the $10 million special purpose appropriation made to the Emergency Board for non-state employees to cover higher rates negotiated for SEIU (effective 10/1/17) and AFSCME (effective 1/1/18) child care providers. While sound estimates are used to project these costs, changes in the ERDC caseload composition or provider changes later in the biennium may decrease the purchasing power of the program's budget. The agency is also experiencing some provider attrition, which adds another layer of complexity to the program capacity balancing act; based on latest costs projections DHS is still expecting to serve an average of about 8,300 families over the biennium.

Another $750,000 General Fund was approved, also sourced by the special purpose appropriation, for one-time training costs for SEIU and AFSCME child care providers. The funding will be spent by DHS as a pass-through to the Early Learning Division (ELD) within the Oregon Department of Education; ELD will use the dollars to expand existing contracts with Portland State University to support the training.

Consistent with legislative discussions and effective September 1, 2017, OHA operationally shifted management of its Medicaid eligibility work to DHS; the move is intended to help centralize and streamline eligibility processes. The related budget adjustment approved by the Subcommittee reflects a "lift and place" of the OHP processing center into SSP, which adds $35.5 million General Fund, $96.5 million Federal Funds expenditure limitation, and 474 positions (318.86 22 FTE). A corresponding decrease is in the OHA budget; these values reflect an April 1, 2018 transfer date.

Other costs affecting the SSP budget in the rebalance plan approved by the Subcommittee include $1.2 million General Fund to pay for a phone system contract for the OHP processing center; the expenditure was not in the OHA budget so it is not covered in the transfer. One position (0.79 FTE) is added to prevent a double fill and support activities under the My Future My Choice program, which is supported with federal dollars. The budget includes technical adjustments and transfers, the largest of which is a transfer of $24.3 million Federal Funds to Child Welfare to realign TANF expenditure limitation. HB 5201 also adds $13.8 million General Fund ($13.8 million total funds) for this program's share of the statewide salary distribution.

The approved rebalance also includes a technical adjustment to more evenly distribute reductions taken during the legislative session; these are related to Department of Administrative Services' assessments and charges that ended up hitting some programs disproportionately. The adjustment affects other programs and is net-zero agencywide.

Child Welfare

The budget approved by the Subcommittee for Child Welfare (CW) reflects increases of $29.0 million General Fund, $7.9 Other Funds expenditure limitation, $46.2 million Federal Funds expenditure limitation, and 177 positions (76.94 FTE). This amount includes $9.9 million General Fund ($16.9 million total funds) from the statewide salary adjustment.

Budget adjustments include the DHS rebalance plan as presented in January 2018; forecasts for all individual caseloads within CW grew between the spring and fall forecasts, driving a net increase of $8.2 million General Fund ($16.7 million total funds) between caseload and changes in cost per case growth. The overall number of children served is expected to average 22,321 over the biennium, which is an increase of 3.4% from the prior forecast. The approved rebalance also reflects an increase of $0.7 million General Fund due to an update in the Federal Medical Assistance Percentage (FMAP). Based on the latest federal estimates, the 2017-19 biennial average FMAP rate will decrease from 63.53% to 63.33%, which raises the state contribution and reduces federal support. This rate change also affects other agency programs.

Other and Federal Funds expenditure limitation increases support a federal grant, capture federal match on applicable child savings, and provide for the purchase of software and technical assistance supporting domestic and sexual assault programs. Position clean-up actions reclassify four positions and a net decrease of 0.04 FTE. Technical adjustments and transfers account for a decrease of $4.1 million General Fund (total fund increase of $18.1 million); this includes the movement of 9 positions (9.00 FTE) from CW to Shared Services to help improve coordination between investigations and regulatory oversight of child caring agencies. The net total funds increase is driven by the $24.3 million Federal Funds related to TANF transferred to CW.

In addition to rebalance adjustments, the Subcommittee added $750,000 General Fund to the budget for three initiatives supporting foster parents; the funding was obtained from a special purpose appropriation established in SB 5526 (2017) for this use. DHS convened a statewide workgroup to identify a set of services to help support foster parents. About 60% of the funding would go to respite care, paying for a mix of services for both group (Foster Parents' Night Out model) and child-specific services. The program plans to spend 25% on training experienced foster parents to be mentors; these parents will provide support to new foster parents by helping them meet the needs of children in care and navigate the system. The remaining 15% will be used to cover immediate needs, such as purchasing a car seat or crib, of a child or sibling group in a foster home.

The approved spending plan also includes an adjustment to budget changes approved in SB 5526 (2017). These are connected to SB 102 (2017), which established an account to capture and spend savings required under federal law; these are state monies that would have been spent on adoption assistance if the federal government had not begun to help pay for more placements. During the 2017 session, enough funding ($3.3 million) was moved to the account to support a program (October 1, 2017 start date) paying working foster parents caring for children (ages 0 through 3) a $300 monthly stipend to defray the cost of child care. Since the 2017 session, DHS identified additional savings for another transfer

of $6.5 million in 2017-19; with this transfer plus federal match, about $10 million total funds will be available for childcare stipends in 2017-19. Assuming an April 1, 2018 start date, this funding level supports a higher stipend of $375 per month, includes children ages 0 through 5, and is expected to serve close to 1,300 children when fully implemented. The $10 million spending level is tied to federal rules which allow only 70% of the savings to be used for this new program, the remaining 30% must be spent on post-adoption and/or post-guardianship assistance activities. With the current funding mechanism, the stipend should be sustainable at this level going forward, if caseload and savings projections hold.

To address ongoing concerns from both executive and legislative leadership about child safety and staff workload in CW, the Subcommittee also approved $13.3 million General Fund, $4.5 million Federal Funds expenditure limitation, and 186 positions (85.90 FTE). The funding supports a thoughtful and incremental roll-out of this supplemental position authority, as the Subcommittee recognized the agency is currently challenged to fill already existing vacant positions. The budget package also includes positions dedicated to CW recruitment efforts, which is expected to help the agency make progress in filling and reporting on positions. The following positions are approved:

Child Welfare Staffing Increase - February 2018

Start Date	Class	Role	General Fund	Federal Funds	Total Funds	Pos	FTE
Apr-18	SSA	Case Aide	$ 2,135,125	$ 532,575	$ 2,667,700	25	15.75
Apr-18	HRA3	Recruiting	$ 236,890	$ 59,036	$ 295,926	2	1.26
Jul-18	SSA	Case Aide	$ 1,640,001	$ 409,115	$ 2,049,116	23	11.50
Jul-18	PEMC	Manager	$ 354,453	$ 88,343	$ 442,796	4	2.00
Jul-18	SSA	Case Aide	$ 1,782,610	$ 444,690	$ 2,227,300	25	12.50
Jul-18	SS1	Caseworker	$ 2,153,355	$ 947,045	$ 3,100,400	25	12.50
Jul-18	OS2	Office Specialist (Case Support)	$ 1,557,410	$ 388,440	$ 1,945,850	25	12.50
Oct-18	PEMC	Manager	$ 210,547	$ 52,484	$ 263,031	3	1.14
Oct-18	SS1	Caseworker	$ 1,708,060	$ 836,090	$ 2,544,150	25	9.50
Jan-19	PEMC	Manager	$ 155,261	$ 38,716	$ 193,977	3	0.75
Jan-19	SS1	Caseworker	$ 1,262,840	$ 725,160	$ 1,988,000	25	6.25
Jan-19	HRA3	Recruiting	$ 52,327	$ 13,043	$ 65,370	1	0.25
		Total	**$ 13,248,879**	**$ 4,534,737**	**$ 17,783,616**	**186**	**85.90**

In addition to direct funding, the Subcommittee also approved a $2.5 million special purpose appropriation to the Emergency Board for the program to access as the agency continues to develop and implement its action plan to improve child safety, stabilize the workforce, and help foster families. The CW program will report on these efforts as part of the interim reporting required under a budget note in the budget report for SB 5526 (2017).

Vocational Rehabilitation

The budget approved by the Subcommittee for Vocational Rehabilitation (VR) reflects increases of $0.5 million General Fund, along with $5,910 Other Funds expenditure limitation and $4.5 million Federal Funds expenditure limitation. No changes are made to position counts or FTE; total funds of $1.6 million cover the statewide salary adjustment for this program.

The fall 2017 forecast projects the 2017-19 VR caseload to be about 8.4%, or 820 clients, higher than the spring estimate. With a recent award of $3.4 million in federal reallotment dollars, the program is hoping to continue to avoid activating the Order of Selection (priority wait list) in 2017-19. The rebalance request approved by the Subcommittee contains the additional expenditure limitation to spend the reallotment funding. One position is reclassified in the rebalance plan.

The rebalance also includes a technical adjustment to more evenly distribute reductions taken during the legislative session; these are related to Department of Administrative Services' assessments and charges that ended up hitting some programs disproportionately. The adjustment affects other programs and is net-zero agencywide.

Aging and People with Disabilities

Budget adjustments made by the Subcommittee for the Aging and People with Disabilities (APD) program reflect a decrease of $4.7 million General Fund, an increase of $33.2 million Other Funds expenditure limitation, a decrease of $35.2 million Federal Funds expenditure limitation, and a net decrease of 2 positions (2.00 FTE). Total funds of $8.7 million cover the statewide salary adjustment for this program.

The 2017-19 legislatively adopted budget included higher rates for Community Based Care providers (Assisted Living, Residential Care, Memory Care, and In-home Agency). The Subcommittee added $1,180,695 General Fund and $2,467,705 Federal Funds expenditure limitation to augment the rate increase scheduled for July 1, 2018. When coupled with $2.2 million General Fund in savings from an expected lower than budgeted nursing facility rate in the second half of the biennium and matched with $7.2 million in Federal Funds, rates will increase by 5% instead of 2.5% on that date. These same providers received a 5% rate increase on July 1, 2017.

As noted in the Emergency Board overview section, the Subcommittee approved a $300,000 special purpose appropriation to be allocated to the DHS Aging and People with Disabilities program to increase access to ventilator-assisted services in nursing facilities. The agency may

request these funds, which are anticipated to help cover a higher rate paid for these services, after completing work under the following budget note, which was also approved by the Subcommittee:

> **Budget Note:**
> The Department of Human Services shall work with the Oregon Health Authority to develop a plan to increase access to ventilator-assisted services in nursing facilities, effective January 1, 2019. The plan should address criteria used to enroll nursing facilities and respiratory providers; the rate methodology proposed for compensating these services; state Medicaid plan amendments and administrative rules required to implement this initiative; any information technology changes needed to support the program; the projected costs for these services in the 2017-19 and 2019-21 biennium for the two agencies; and any other actions needed or barriers to be mitigated before service implementation. The Department shall prepare and submit a report containing the plan elements to the Emergency Board prior to October 1, 2018.

A rebalance plan based on the fall 2017 caseload forecast was also approved by the Subcommittee. While, overall, long term care caseloads are 1.8% below the spring 2017 forecast (a decrease of 655 clients), nursing facilities' caseloads are 3.2% higher. That change plus an increase in cost per case is driving a need of $8.5 million General Fund ($28.9 million total funds). However, these costs are more than offset by net savings of $17.3 General Fund ($57.7 total funds) across the in home and community based care caseloads. These savings also help cover increased costs due to the FMAP change; in APD that shifts $5.9 million in costs from federal dollars to state General Fund.

The rebalance also includes a management action decreasing the budget by $10 million General Fund ($31 million total funds) to account for the caseload forecast not yet capturing the decrease in caseload expected to occur from strengthening the level of care assessment. This change was not implemented until after data used for the fall forecast were captured. The agency will be tracking eligibility changes for clients to determine the associated impact on the caseload and to ensure savings will not be double counted in future rebalances.

There is also risk that the actual caseload reduction may be offset by costs; some of these are tied to providing ongoing supports to people who would have otherwise become homeless, been evicted, or are at risk of abuse or exploitation. In addition, a recent legal agreement requires APD to pause policy and rule changes affecting hours and eligibility that were implemented last summer and fall. This means most consumers will be temporarily restored to their prior level of care while the agency and advocates negotiate future standards and procedures for in-home and residential care, which will affect expenditures. This work is expected to be done by May 2018.

The APD budget is also affected by collective bargaining for non-state workers. The Subcommittee approved $1,340,585 General Fund from the $10 million special purpose appropriation made to the Emergency Board for non-state employees to cover higher adult foster care rates. Based on negotiations, rates will increase by 2.0% on February 1, 2018 and again by 4.5% on January 1, 2019. To cover a $0.15 per hour wage increase

for home care workers effective April 1, 2018, the Subcommittee approved $2,625,292 also originating from the special purpose appropriation. Collectively, these non-state worker costs will be matched with just over $7.6 million Federal Funds.

To meet federal program requirements, the approved rebalance adds $31.2 million Other Funds expenditure limitation for waivered case management services. The additional limitation is needed to separately track program expenditures and receive the allowed higher match rate.

Technical adjustments and transfers account for a net decrease of $0.7 million General Fund ($2.0 million total funds). Actions include the transfer of positions between APD and other programs, driving a net decrease of one position (1.00 FTE). Other position actions include reclassifying one position and abolishing one position (1.00 FTE).

Intellectual and Developmental Disabilities

Budget adjustments made by the Subcommittee for the Intellectual and Developmental Disabilities (IDD) program reflect an increase of $3.2 million General Fund, an increase of $111,296 Other Funds expenditure limitation, a decrease of $12.2 million Federal Funds expenditure limitation, and a net increase of 11 positions (7.70 FTE). Total funds of $4.6 million cover the program's statewide salary adjustment.

The Subcommittee acknowledged the program's revised plan toward meeting a generic $12 million General Fund reduction approved in the 2017-19 legislatively adopted budget. Instead of making eligibility or other program changes to meet the target, the agency will manage the reduction with management actions. These actions are spending $1.3 million less on housing maintenance contracts and rent subsidies, based on an updated assessment of needs; reducing ability to respond to cost per case by volatility by $6.0 million, based on recent cost per case actuals; and assuming approximately $6.0 million in enhanced federal match for system work, pending federal approval. While these changes do not address long term budget sustainability, they do allow the agency to continue its work with stakeholders on IDD program changes that can help bend the cost curve. There is also some risk that these assumptions, particularly around cost per case, may not hold and possibly require legislative budget action before the end of the biennium.

The rebalance actions approved by the Subcommittee reflect decreases in both case management enrollment and services' caseloads from the previous forecast, at 3.2% lower overall or 1,527 fewer clients over the biennium. However, individuals are expected to be served in higher cost settings (group homes), which is a cost driver. The net projected budget effect is a decrease of $9.2 million General Fund ($31.6 million total funds). This helps offset FMAP General Fund impacts; for IDD the rate change shifts $6.3 million in costs from federal to state funding.

The approved plan also uses $0.7 million General Fund ($1.4 million total funds) in savings to pay for an error made in building the 2017-19 budget. Workload model positions (case managers) supporting children with intensive medical and/or behavioral needs were overlooked; these caseloads have collectively grown by more than 20% over the last two years. A total of 10 positions (6.70 FTE) are funded.

The IDD budget is also affected by collective bargaining for non-state workers. The Subcommittee approved $1,165,140 General Fund from the $10 million special purpose appropriation made to the Emergency Board for non-state employees to cover higher adult foster care rates. Based on negotiations, rates will increase by 2.0% on July 1, 2018. To cover a $0.15 per hour wage increase for personal support workers, effective April 1, 2018, the Subcommittee approved $1,902,412 from the same special purpose appropriation. Collectively, these non-state worker costs will be matched with just over $6.9 million Federal Funds.

The approved budget changes include technical adjustments and transfers increasing the IDD budget by $0.8 million total funds and transferring in one position (1.00 FTE) from APD.

Central Services

For this program, the Subcommittee approved a budget increase of $294,639 total funds and one position (1.00 FTE). The changes tie to a rebalance action transferring in a human resources position from OHA (1.00 FTE); this is a companion action to the lift and place transfer of OHP eligibility between the two agencies. Technical adjustments and transfers account for a net decrease of $0.2 million total funds. Five compliance specialist positions are also reclassified in the agency's plan. An additional $255,557 total funds for the statewide salary adjustment is also part of the overall increase.

Shared Services

The budget approved by the Subcommittee for Shared Services is a net increase of $14.9 million Other Funds expenditure limitation and 45 positions (44.80 FTE) over the legislatively adopted budget. Adjustments include the net transfer in of 11 positions (11.00 FTE) from various programs, including positions from Child Welfare noted previously. Other changes are due to position realignment between agency programs (in both DHS and OHA) and Shared Services after new positions are approved in the budget; sometime programs request and carry the budget for shared components directly during budget build. For the statewide salary adjustment, $3.5 million Other Funds expenditure limitation is added.

Other position actions move one position (1.00 FTE) in from OHA due to the OHP processing center transition. The approved rebalance plan also includes several actions to clean-up positions: reclassifications upward and downward; abolishing and establishing positions; and bringing part-time positions to full-time. These changes will allow DHS to alleviate several double fills and make positions more consistent with how they are really being used. Effective April 1, 2018, a procurement position is transferred to the Department of Administrative Services (DAS), which reduces the budget by $152,247 Other Funds and one position (0.63 FTE). The position supports the consolidation of certain information technology contracting work at DAS.

In response to a DHS request from January 2018, the Subcommittee approved the use of General Fund savings from rebalance to support adding positions to the Background Check Unit (BCU), which is part of Shared Services. The corresponding budget increase for the program is

$6,644,952 Other Funds expenditure limitation and 33 positions (24.75 FTE). With these positions in place, BCU expects to see the processing backlog drop down to 2 weeks by December 2018; currently many checks take more than 8 weeks and sometimes 10 weeks or longer.

Just over half of the projected cost is for positions or position-related expenditures, with the bulk of the remainder going to cover fingerprint processing fees charged by the Department of State Police and the Federal Bureau of Investigation. Currently BCU does not recover any costs from individuals or entities undergoing background checks; costs are covered by the applicable DHS and OHA programs. Subject individuals include agency employees, home care workers, personal support workers, child care providers, child caring agencies, child welfare providers, direct support professionals, residential care facilities, nursing facilities, and adult foster homes. About 80% of the work is related to DHS programs.

State Assessments and Enterprise-wide Costs

The budget approved for this program by the Subcommittee reflect net increases of $15.5 million General Fund, $228,063 Other Funds expenditure limitation, and $15.1 million Federal Funds expenditure limitation. Drivers include an increase of $3.4 million General Fund ($10.3 million total funds) due to the OHP processing center move; these funds are transferred from OHA and cover rent, utilities, telecommunications, information technology, and other centralized costs associated with these positions. The approved rebalance contains a shift of $0.6 million total funds from OHA to DHS to transfer rent, utilities, and janitorial costs for part of a Salem building (Cherry City Business Center). OHA has vacated the space and DHS, which already occupies part of the building, needs more square footage.

To support the additional BCU resources, the Subcommittee added $4,281,343 General Fund, $161,472 Other Funds expenditure limitation, and $2,202,137 Federal Funds expenditure limitation; these adjustments allow the shared services funding line to cover the costs of the 33 positions (24.75 FTE) added to the unit.

Technical adjustments and transfers account for an increase of $5.0 million General Fund ($8.9 million total funds), primarily to align the assessment budget with policy package changes in program budget structures. Changes tied to position transfers affecting Shared Services are also included. Funding for the statewide salary adjustment is also included, at $4.6 million totals funds; this primarily covers increased costs tied to collective bargaining for Shared Services positions.

Long Term Care Ombudsman

Budget adjustments for this agency include a technical action shifting $28,639 General Fund between programs; the statewide inflation reduction taken in HB 5006 (2017) was incorrectly calculated, removing too much funding from the Long Care Ombudsman budget structure and not enough from the Oregon Public Guardian (OPG) structure. The change nets to zero agency-wide.

The Subcommittee also eliminated a $200,000 General Fund special purpose appropriation to the Emergency Board for costs associated with the public guardian and conservator program HB 5021 (2017) and directly appropriated the same amount to the agency for the OPG program. The special purpose appropriation was sourced by funding removed from the OPG 2017-19 budget during the legislative process. In January 2018, as directed by a budget note, the agency reported on several steps taken to help manage program spending. These include minimizing legal costs, streamlining banking processes, and maximizing caseload capacity. Since the 2017 legislative session, the program has refocused its work, with an emphasis on developing the volunteer program and working with local entities to provide services. Regarding pro bono services, OPG is also developing a concept that would tap professional fiduciaries to act as volunteer deputies. In turn for helping OPG with cases, fiduciaries would receive training and experience that could also be used to meet professional continuing education requirements.

The $200,000 General Fund restored to the program will pay for two permanent, full-time Deputy Guardian positions (Program Analyst 2 classification) effective July 1, 2018 (1.00 FTE). The positions will be out-stationed in rural areas of the state, which will overcome barriers to contracting in certain areas, provide maximum support for volunteers, and expand program access. With these resources, OPG should be able to serve a minimum of 40 additional clients and possibly more as the volunteer program evolves.

JUDICIAL BRANCH

Judicial Department

The Subcommittee increased the General Fund appropriation for judicial compensation by $735,683, for the 2017-19 biennium costs of providing a $5,000 per year salary increase to all statutory judges, beginning on July 1, 2018. The judicial salary increase is enacted by House Bill 4163, the 2018 session program change bill. The total fiscal impact of the salary increase will be $1,300,000 General Fund in the current biennium. This cost will be financed from the combination of the General Fund appropriation increase and the carryforward of $564,317 General Fund from the prior biennium. The cost of the salary increase will rise to approximately $2,600,000 General Fund beginning with the 2019-21 biennium, when it will be in effect for the full twenty-four months of the biennium.

The Subcommittee increased the General Fund appropriation for operations by $2,378,568, to avoid employee layoffs, furloughs, court closures, and other significant public service reductions during the second year of the current biennium. The Judicial Department presented a $5.3 million General Fund request for this purpose to the interim Joint Committee on Ways and Means in January 2018. The combination of the approved General Fund increase, the distribution of General Fund to the Department for employee compensation costs, and the carryforward of General Fund from the prior biennium, will support the expenditure level targeted in the January 2018 request and enable the Department to avoid additional service reductions.

The Subcommittee also acknowledged receipt of a compensation plan change report required under ORS 8.105 (1). The report is posted on the Oregon Legislative Information System website under the Capital Construction Subcommittee March 2, 2018 meeting materials. The

Department reported that the Chief Justice has approved the same provision in the executive branch compensation plan for management service and unrepresented employees, whereby effective February 1, 2019, salaries are increased 6.95% and responsibility to pay the 6% PERS pick-up switches from the employer to the employee. The changes do not affect judges, and are projected to cost $854,000 General Fund and $62,800 Other Funds during the 2017-19 biennium. The costs will be covered within the legislatively approved budget provided in this bill.

Public Defense Services Commission

The Subcommittee increased the General Fund appropriation for professional services by $1,340,000, to expand the Parent Child Representation Program. This program works to improve the quality of legal representation for parents and children in juvenile dependency and termination of parental rights cases. The program currently operates in three counties. The funding will be used to expand the program to Coos and Lincoln counties, beginning July 1, 2018. The cost of this expansion will double to $2,680,000 General Fund in the 2019-21 biennium, when it will be in effect for the full twenty-four months of the biennium.

The Subcommittee also approved a one-time General Fund appropriation of $450,000 to fund an Oregon-specific caseload standards study and an assessment of Oregon public defense services. The Commission will work with the American Bar Association for a study to develop standards for the time attorneys need to adequately represent clients in various case types, and to develop associated workload/caseload standards. The Commission will also work with the Sixth Amendment Center to assess the status of public defense services in the state.

The Subcommittee also approved an adjustment to the calculation of the 2019-21 biennium current service level for professional services. The Commission is instructed to add $4.2 million General Fund to the current service level as otherwise historically calculated. This adjustment is intended to address concerns about contract rate amounts paid to trial-level public defense contract and hourly-paid providers. The amount is calculated to equal the cost of providing a 2% increase in rates for the full twenty-four months of the 2019-21 biennium, however, it is understood that the Commission may choose to allocate the funds in another manner to best address concerns about provider pay.

LEGISLATIVE BRANCH

The Subcommittee approved a net-zero General Fund rebalance. The adjustments include reductions to agency budgets to account for higher than anticipated reversions from the 2015-17 biennium, appropriately split reversions between Legislative Administration Committee (LAC) and the Legislative Policy and Research Office as those budgets became newly separated agency budgets beginning this biennium, and to accommodate LAC projects including closed captioning, online training, and additional ADA and diversity needs, including one additional position (0.50 FTE) dedicated to such work. In addition to projects funded through rebalance described above, $700,000 General Fund is provided to LAC for workplace improvements for the Legislative Branch. The Subcommittee approved increasing Other Funds expenditure limitation by $151,550 for costs of issuance on Article XI-Q general obligation bonds authorized in SB 5702 for the Capitol Accessibility,

Maintenance, and Safety project. Costs of issuance will be paid with bond proceeds. Bonds are scheduled to be sold in spring 2019, so no additional debt service is due in the 2017-19 biennium. An adjustment to debt service is also included, which results in a General Fund reduction of $48,618 and an increase in Other Funds expenditure limitation of $48,619. An increase of $250,000 Other Funds expenditure limitation is included for the Legislative Counsel Committee for ongoing staffing and office needs.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee increased, on a one-time basis, constitutionally dedicated Lottery Funds expenditure limitation by $846,821 and authorized 13 limited duration positions (5.37 FTE) for additional costs related to Japanese beetle eradication efforts. During the 2016 invasive pests trapping season, the Oregon Department of Agriculture (ODA) trapped a record number of Japanese beetles in the Cedar Mill and Bethany neighborhoods in NW Portland. Early in the 2017 legislative session, ODA received $801,380 constitutionally dedicated Lottery Funds for the 2015-17 biennium to begin a five-year eradication effort. An additional $1,113,115 in constitutionally dedicated Lottery Funds was included in the ODA budget for 2017-19 for continuing eradication costs. During the 2017 eradication project, even more beetles were trapped in this area and were found in areas surrounding the initial treatment area, as well as in traps at the Portland airport, Swan Island, and Douglas County. The increase in areas needing treatment, coupled with higher than anticipated costs to maintain the quarantine and dispose of green waste in the existing treatment area, will require additional resources beyond what was approved in the 2017-19 adopted budget for ODA. In addition, the Lottery Funds allocation for the Department was increased by $1,359,653 to pay for any additional eradication efforts as needed. The Department would need to request an increase in expenditure limitation from either the Emergency Board or the Legislature to spend this additional Lottery Funds allocation.

A technical adjustment was also approved that reduced the Certifications Program Other Funds expenditure limitation by $16,836 and 0.10 FTE to correct an error in the position count that occurred when a position budgeted in two programs was eliminated.

Department of Environmental Quality

The Subcommittee approved a one-time increase of $1,917,084 General Fund, $2,965,300 Other Funds expenditure limitation, and the addition of months to six existing limited duration positions (3.38 FTE) to continue planning and begin development of an environmental data management system (EDMS). The Other Funds represent the portion of the proceeds from the sale of $5 million Article XI-Q bonds that will be spent in the 2017-19 biennium and includes $70,000 for the cost of issuing the bonds. This funding is to be used to implement the foundational build of a customized off-the-shelf software solution that will replace multiple outdated and disparate information technology systems currently in use at the Department of Environmental Quality (DEQ). The EDMS project will improve regulatory processes, provide a common platform to receive and share environmental information, and support e-commerce and web-based interactions. Of the total General Fund appropriated,

$833,867 will pay the debt service on the $5 million in 2017-19 as the bonds are scheduled to be sold May 2018. The remaining $1,083,217 General Fund will be used to update and complete foundational documents required to complete Stage Gate 3 endorsement, prepare the Request for Proposal, and pay a Quality Assurance contract. Early estimates indicate the EDMS project will cost $18 million when completed.

The Subcommittee approved an Other Funds expenditure limitation increase of $17,834,248 to implement a new electric vehicle rebate program, with the understanding that the Department of Administrative Services (DAS) will unschedule the limitation until sufficient revenues are received. HB 2017 (2017) included a privilege tax of 0.5% on the sale of vehicles beginning January 1, 2018. Monies raised by this tax will be deposited in the Zero-emissions Incentive Fund to be used for rebates on the purchase or lease of electric vehicles to encourage increased utilization of these vehicles. The bill tasked DEQ with establishing and operating the electric vehicle rebate program. At the time the bill passed, no expenditure limitation was provided for the actual rebate payments. The use of this privilege tax for rebates had been challenged in court, therefore DAS is directed to unschedule the increase until these legal challenges are resolved.

A technical adjustment was approved that increased Federal Funds expenditure limitation by $342,092 and decreased Other Funds expenditure limitation by $272,092 to accommodate the transfer of administration of a federal grant from the Oregon Health Authority (OHA) to DEQ. OHA had been receiving an on-going federal grant for coastal water monitoring and passing most of the grant funding on to DEQ to do the actual water quality monitoring work. In 2017, both agencies agreed that DEQ should take over the administration of the grant. The 2017-19 OHA budget was adjusted to reflect this change, but the DEQ adjustment was not included in its budget.

The Subcommittee also approved a $1 million General Fund increase and the addition of 4 positions (2.32 FTE) in the Air Quality program. This funding is to be used to address backlogs in air quality permitting, with emphasis on processing permit renewals. Of the amount approved, $343,092 is for process improvement activities and is being added on a one-time basis. This funding will not be used to support Title V permitting work because the federal Clean Air Act requires that all Title V permitting work be supported through fees paid by regulated entities. As such, the Department will need to seek authorization to increase fees for the Title V program during the 2019 Legislative session to ensure Title V related permitting operations are sufficiently staffed.

A $165,892 Other Funds expenditure limitation increase was approved for the Air Quality program to support two positions (1.08 FTE) using existing fund balance revenue from current Greenhouse Gas Reporting (GHG) fees. These positions will work on expanding the Department's existing GHG program to include collection of product output data, as well as, provide quality assurance of currently submitted emissions data.

Department of Fish and Wildlife

The Subcommittee approved a one-time General Fund appropriation increase of $350,000 for the Fish Division to operate the Leaburg Fish Hatchery located on the McKenzie River for the second year of the 2017-19 biennium. On July 1, 2018, the U.S. Army Corps of Engineers (Corps) will no longer pay for the Oregon Department of Fish and Wildlife (ODFW) to operate and maintain the hatchery, which it had done since

the facility was constructed in 1953 to mitigate for lost trout habitat caused by construction of federal dams in the Willamette Valley. The Corps will now instead contract with a private entity to purchase trout and will continue to pay ODFW to produce steelhead at another ODFW facility. ODFW plans to continue to produce trout at the facility, which would boost the pounds of trout released in the Willamette Valley by 20% and increase Chinook releases by 6%.

In addition, a one-time $50,000 General Fund increase was approved for culling of elk herds on the Cold Springs National Wildlife Refuge, which is located just outside Hermiston. The elk forage outside the Wildlife Area and damage commercial agriculture operations on land adjacent to Cold Springs. The funding would be used to pay for the time of existing ODFW staff to work on this project, as well as for a contract with the U.S. Department of Agriculture, Wildlife Services for removing the elk that move onto adjacent farms to feed. The elk meat resulting from the culling of the elk herd will be donated to the local food bank.

Department of Forestry

A one-time increase of $26,194,224 General Fund to the Department of Forestry, Fire Protection Division was approved for the payment of emergency firefighting costs associated with the 2017 forest fire season. This amount is dedicated to the following specific uses:

- Unbudgeted emergency fire costs ($22,722,123)
- Fire protection district deductibles ($915,600)
- Oregon State Treasury loan interest ($63,561)
- Severity resources ($2,492,940)

Of the total increase, $2.0 million is offset by a reduction of the same amount in the special purpose appropriation to the Emergency Board that had been established for this purpose. In addition, Other Funds expenditure limitation is increased one-time only by $22,743,921, which includes $10,130,317 for unbudgeted emergency fire costs, $4,101,866 for reimbursed costs of emergency fire costs from other agencies including the Federal Emergency Management Agency, $7.0 million for the payment of pass-through reimbursements to other agencies from federal sources, and $1,511,738 for fire protection district deductibles.

The Subcommittee approved an increase in the General Fund appropriation made to the Department of Forestry in the amount of $500,000 and a decrease in Other Funds expenditure limitation of $500,000 to reverse a reduction in General Fund subsidy for fire patrol assessments on low-productivity, east-side forest lands that was included in SB 5519 (2017), the agency's budget bill.

A reservation in the Emergency Fund was made to fund Sudden Oak Death eradication work by the Oregon Department of Forestry as detailed in the Emergency Board section above.

Department of Land Conservation and Development

A one-time increase of $300,000 General Fund for the Department of Land Conservation and Development's local government grants program was approved for the provisioning of technical assistance grants to eastern Oregon counties for conducting economic opportunity analyses.

Parks and Recreation Department

The Subcommittee approved a $200,000 increase in Other Funds expenditure limitation for the Oregon Parks and Recreation Department (OPRD) for expenses associated with Sudden Oak Death mitigation work on State Parks properties within the Cape Sebastian State Scenic Corridor. OPRD estimates that the eradication project will be completed by the end of February 2018. Funding for the treatment will come from the Park Stewardship account which receives a portion of fees charged by the agency and is dedicated for the management of natural resources, hazard trees, landscape, and the ocean shore.

An increase of $20,000 Lottery Funds expenditure limitation was approved for the purpose of making grants to repair recreational trails damaged due to the Chetco Bar fire during the 2017 fire season.

Department of State Lands

An increase in Federal Funds expenditure limitation in the amount of $155,734 for the Department of State Lands (DSL) was approved for the expenditure of Wetland Program grant funds from the U.S. Environmental Protection Agency (EPA). Of the total, $121,734 supports five individual initiatives identified in the updated Oregon Wetland Program Plan and will be used in conjunction with an intergovernmental agreement with Oregon State University, Institute for Natural Resources. Additionally, DSL was awarded a supplemental Wetland Program Development Grant (WPDG) that is in addition to the 2015 grant it received from the EPA. The funding award of $25,000 allows DSL to contract with a third party to complete wetland functional assessments on existing wetland mitigation bank sites prior to the implementation of the Aquatic Resources Mitigation Program initiative in 2018. The reestablishment of expenditure limitation for residual Federal Funds totaling $9,000 that were not expended in the prior biennium from the original 2015 EPA WPDG is also included in the total additional Federal Funds expenditure limitation for these grants.

A one-time expenditure limitation increase of $7,244,215 Other Funds is included for cleanup efforts at the Goble, Oregon site on the Columbia River. The funding is for the costs of site security, inventory, and disposal of solid waste and hazardous material, asbestos inventory and abatement, and dewatering and disposal of vessels and structures due to default by the former lessee of the site. DSL is continuing to avail itself of all legal means to recover the costs of the cleanup from the former lessee or the lessee's insurance carrier.

A one-time technical adjustment of $235,081 Other Funds expenditure limitation is included in the measure to carry forward 2015-17 biennium unexpended grant funding from the University of Michigan for the South Slough National Estuarine Research Reserve. Normally, this limitation would have been reestablished in the agency's budget bill, but the actual unexpended amount was not known at the time of the bill's passage.

The Subcommittee approved an increase in Other Funds expenditure limitation of $410,102 and authorized the establishment of a limited-duration project manager position (0.67 FTE), the establishment of a permanent, full-time network architect position (0.67 FTE), and the upward reclassification of an existing information systems supervisor position to continue planning for the replacement of the aging Land Administration System (LAS) through the end of the current biennium and ongoing management of the agency's information technology systems.

Water Resources Department

Technical adjustments to the Other Funds and Federal Funds expenditure limitations of the Water Resources Department are included in the measure to rebalance budgeted expenditure authority between programs at the agency. This action results in no net change to the overall expenditure limitation of the agency.

The Subcommittee approved a one-time increase in the expenditure limitation for the Water Resources Department of $5,269,633 Other Funds for the expenditure of Lottery Revenue bond proceeds for distribution to the City of Carlton to replace the city's finished water supply line in the amount of $5.15 million and for the payment of bond issuance costs of $119,633.

Oregon Watershed Enhancement Board

The Subcommittee increased the Measure 76 Lottery Funds expenditure limitation for the Oregon Watershed Enhancement Board (OWEB) grants program by $5,000,000 to reflect increases in forecasted Lottery revenues constitutionally dedicated to the Parks and Natural Resources Fund, for local grant expenditures.

PUBLIC SAFETY

Department of Corrections

The Subcommittee approved a net-zero technical adjustment to move a total of thirteen positions between program units to align reporting relationships, advance organizational initiatives, and properly assign oversight functions within the agency.

The Subcommittee provided the following direction to the Department of Corrections:

Budget Note:

As of January 25, 2018, the Department of Corrections had 297 inmates in custody over the age of 70. Elderly inmates are housed throughout the state, depending on the location of infirmary and hospice beds, single-story and single-bunk cells and dormitories, and proximity to health care facilities.

The Department of Corrections is directed to evaluate the feasibility of using the Oregon State Penitentiary - Minimum as a dedicated facility for housing male prison inmates over the age of seventy-five. The Department should evaluate the suitability of using OSPM to house elderly inmates and identify any and all facility modifications that would be required to safely house a population that has an above average incidence of mobility limitations and serious health conditions. The suitability evaluation should include a detailed cost analysis and an estimated construction timeframe for those modifications to the existing facility necessary to provide an adequate number of infirmary and hospice beds for this population, as well as any security upgrades, infirmary improvements, medical equipment purchases, and accessibility modifications. The Department is directed to report to the Legislature by February 2019 on the cost and timeframe for remodeling and equipping OSPM, and on the estimated cost of operating the facility, including any extraordinary costs for medical staff, transportation, and other reasonably necessary resources for housing an elderly inmate population.

Criminal Justice Commission

The Subcommittee increased the Criminal Justice Commission's Federal Funds expenditure limitation by $1,045,940 for two grants awards received in larger amounts than anticipated in the 2017-19 legislatively adopted budget. The awards supplement an existing program supporting Local Public Safety Coordinating Councils in rural Oregon counties and the state's Statistical Analysis Center program.

The Criminal Justice Commission's Other Funds expenditure limitation was increased by $450,000 for implementation of a new case management system for Oregon's specialty courts. Revenues supporting the expenditure limitation are from asset forfeitures, statutorily dedicated to specialty courts.

Oregon Department of Justice

The Subcommittee approved an increase of $53,241 Other Funds, $159,723 Federal Funds, and 0.25 full-time equivalent for the Civil Enforcement Division's Medicaid Fraud Unit. The Unit is projecting a personal services budget shortfall and requested a temporary funding increase. The Subcommittee recommended a permanent resolution of the underlying budget issues with the upward reclassification of two Assistant Attorney General positions to Senior Assistant Attorney General, an upward reclassification of a Principal Executive Manager C to a D (Chief Investigator), and adding 0.25 FTE to an existing Legal Secretary position budgeted at 0.75 FTE.

The Subcommittee approved $2.8 million Other Funds expenditure limitation for the Child Support Enforcement Automated System (CSEAS), which is to be financed with Article XI-Q bonds authorized in SB 5702. The Subcommittee also approved $5.4 million Federal Funds expenditure limitation and an increase of 0.25 full-time equivalent. These are one-time costs. Other Funds expenditure limitation of $56,463 was also added

for the cost of issuance of the bonds. The Subcommittee reduced General Fund Debt Service by $23,047 to account for a delayed issuance in previously authorized bonding authority. The 2017-19 Article XI-Q bond authority for the project totals $19.4 million, including $19,026,170 for project costs and $373,830 costs of issuance. General Fund Debt Service totals $12.5 million.

Since 2010, the Oregon Department of Justice's Division of Child Support has been working on a multi-biennia plan to replace its current COBOL-based mainframe child support case management and financial system with a transfer or hybrid solution with custom development that will use some existing software from three states. CSEAS is expected to be completed by 2021 with an implementation cost estimated at $137.3 million. Federal Funds will provide 66% of eligible program costs under Title IV-D of the federal Social Security Act for both development and ongoing operations and maintenance costs.

The project is within scope, on schedule, and within budget. The primary purpose of the additional bond authority is to safeguard the progress of the project should there be a major issue during User Acceptance Testing (UAT). UAT started in February of 2018 and continues through May of 2018. If by September 30, 2018 any of the additional bonding authority provided for UAT is unneeded, the unused portion is to be released for other statewide purposes. The project does, however, require the immediate expenditure of $120,738 Other Funds and $234,374 Federal Funds for contract change orders. The Department of Administrative Services is directed to unschedule $2,637,799 Other Funds and $5,164,513 Federal Funds, which may be rescheduled upon the approval of the Legislative Fiscal Office, but only if unanticipated UAT issues arise.

The bill includes an increase of $185,916 General Fund and the establishment of one permanent full-time Assistant Attorney General (0.63 FTE) in the Criminal Justice Division for the prosecution of election fraud violations under ORS 260.345, which have increased over the course of the last several biennia. The 2019-21 cost totals $293,381 General Fund.

The Subcommittee approved an increase of $1.3 million Other Funds expenditure limitation and the establishment of four limited duration positions (2.68 FTE) in the General Counsel Division as one-time costs. The position cost is $1 million and includes: one Assistant Attorney General position for Health and Human Services; one Assistant Attorney General position for Tax and Finance; one Assistant Attorney General position for Business Transactions; and one Senior Assistant Attorney General position for Government Services. The Division is experiencing higher caseload work related to: procurement, bonding, expended lottery offerings, litigation agreement implementation, legal sufficiency reviews, and agency administrative rules development. An additional $258,252 was approved for administratively-authorized limited duration position costs that the agency incurred pending the approval of this request. The revenue to support this request will come from billings to state agencies, which will total $1.9 million ($574,288 above the limitation request to account for agency overhead costs).

Two technical adjustments were approved to the Civil Enforcement Division's General Fund appropriation. HB 5015 (2017) eliminated a $3.2 million General Fund appropriation for enforcement of the Master Tobacco Settlement Agreement (MTSA) as the Department no longer requires the General Fund for defending the state's enforcement actions to the arbitration panel. A portion of the reduction included $127,059

General Fund for standard inflation; however, HB 5006 (2017), as part of a statewide adjustment, also included a reduction of $127,059 for inflation. The Subcommittee's action restores the inflation reduction to provide funding for civil rights enforcement.

The Subcommittee also approved a technical adjustment to transfer $25,646 General Fund from the Appellate Division to the Civil Enforcement Division to correct for an Oregon Law reference error in HB 5006 (2017).

A technical adjustment to the Child Support Enforcement Automated System (CSEAS) information technology project was approved. The adjustment increases months on six existing positions by 3.17 FTE. This adjustment is self-financed by reducing budgeted services and supplies by $708,017 and increasing personal services by a corresponding amount. This adjustment aligns budgeted indirect charges for the program with agency practice.

Oregon Military Department

The Subcommittee approved a one-time General Fund appropriation of $260,724 to cover expenses incurred by the Oregon Military Department for services provided by the Oregon National Guard during and after the total solar eclipse on August 21^{t}, 2017.

The Other Funds expenditure limitation for the Community Support program was increased, on a one-time basis, by $5,442,829 to reimburse wildland firefighting expenses incurred by the Oregon Military Department during the 2017 fire season.

The Subcommittee increased the agency's Federal Funds expenditure limitation by $16,421,308 for lead dust abatement projects at eight armories located throughout Oregon.

Pending federal approval of the agency's proposed indirect cost allocation plan, the Subcommittee recommended $1,590,544 General Fund be added to the Office of Emergency Management to cover 2017-19 administrative expenses that can no longer be charged to federal grants. The Subcommittee also approved the following budget note:

> **Budget Note:**
> The Oregon Military Department - Office of Emergency Management (OEM) is directed to assess and update OEM's processes, policies, and practices for internal control over grants management, separate from and in addition to any external financial or programmatic audits currently underway. The updated practices should align to the Internal Control-Integrated Framework as updated in 2013 by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Military Department is to undertake immediate action to correct any identified deficiencies.

The Military Department is directed to submit a quarterly progress report to the Legislature at each meeting of the Emergency Board in 2018. The Military Department is directed to provide a final written report on the assessment and corresponding updated processes, policies, and procedures to the Joint Committee on Ways and Means during the 2019 legislative session, prior to consideration of the agency's budget for 2019-21.

Department of Public Safety Standards and Training

The Other Funds expenditure limitation for the Operations program was increased, on a one-time basis, by $623,260 to reimburse the Department of Public Safety Standards and Training for expenses incurred for training and certifying Oregon National Guard members as wildland firefighters during the 2017 fire season.

The Subcommittee increased the Department of Public Safety Standards and Training's Other Funds expenditure limitation by $400,000 to continue and expand mental health and crisis intervention training for first responders with funding from the Oregon Health Authority.

The Subcommittee increased the agency's Other Funds expenditure limitation by $3,657,838, and authorized seven permanent positions (4.06 FTE) and six limited duration positions (3.48 FTE) to add five basic police classes and one basic corrections class to the agency's training calendar to meet demand during the 2017-19 biennium.

Department of State Police

The Subcommittee increased the agency's Other Funds expenditure limitation by $12,770,000 for federally reimbursable expenses incurred during mobilizations coordinated by the State Fire Marshal during the 2017 fire season in Oregon. Additionally, the agency's General Fund appropriation was increased by $3,255,945 to cover the portion of the Patrol Division's and State Fire Marshal's 2017 fire season expenses that are not eligible for federal reimbursement.

The Department of State Police is undertaking a significant rebalance of its resources between program units to better support the Patrol Division and to minimize the practice of holding trooper positions vacant. The Subcommittee approved $2,975,558 General Fund and 25 positions (25.00 FTE) to resolve double-filled support positions. This action requires the agency to reduce its 2017-19 appropriation for services and supplies and capital outlay to fund $1,737,202 of the total cost of these positions, which is $4,712,760. It is the intention of the Legislature that the agency's services and supplies and capital outlay budgets be restored to current service levels for the 2019-21 budget.

The Subcommittee also approved a net-zero budget action to re-classify 49 positions per classification studies completed by the Department of Administrative Services, Chief Human Resources Office. Three studies reclassified five Automotive Technician 1 positions to Automotive Technician 2s, three Office Specialist 1 positions to Office Specialist 2s, fourteen Administrative Specialist 1 positions to Administrative Specialist 2s, twenty-five Office Specialist 2 positions to Administrative Specialist 1s, and two Office Coordinator positions to Administrative Specialist 1s.

Once implemented, these position actions and increased General Fund support will allow the agency to begin to fill trooper positions, with a recruit school class of fourteen troopers anticipated for October 2018, and an additional class of twenty troopers in January 2019.

TRANSPORTATION

Department of Aviation

Other Funds expenditure limitation for the Department of Aviation is increased by $950,000 on a one-time basis to provide oversight and funding for three unmanned aircraft system test ranges in the state.

Department of Transportation

Other Funds expenditure limitation for the Oregon Department of Transportation (ODOT) is increased by $117,530,107 to fund implementation of the Transportation Package of 2017 (HB 2017), and includes 179 positions (77.63 FTE).

Other Funds expenditure limitation for ODOT is increased by $10,000 to implement SB 375 (2017) related to the posting of informational materials about human trafficking at roadside rest areas. This is a one-time adjustment supported by the Transportation Operating Fund.

The Other Funds expenditure limitation for the Local Government Program includes funds for highway safety improvements near the Kenton Line to aid enhanced safety related to trains, pedestrians, and vehicles.

SB 1541 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Rep. Power

Joint Committee On Ways and Means

Action Date:	02/28/18
Action:	Do Pass the B-Eng bill.
House Vote	
Yeas:	10 - Gomberg, Holvey, Nathanson, Noble, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Exc:	1 - McLane
Senate Vote	
Yeas:	10 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Steiner Hayward, Thomsen
Exc:	2 - Roblan, Winters
Prepared By:	Linnea Wittekind and Tom MacDonald, Department of Administrative Services
Reviewed By:	Paul Siebert, Legislative Fiscal Office

Department of Environmental Quality
2017-19

Oregon Health Authority
2017-19

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change From 2017-19 Leg. Adopted	
			$ Change	% Change
Department of Environmental Quality				
Other Funds	$ -	$ 2,000,156	$ 2,000,156	100.0%
Total	$ -	$ 2,000,156	$ 2,000,156	100.0%
Oregon Health Authority				
Other Funds	$ -	$ 365,000	$ 365,000	100.0%
Total	$ -	$ 365,000	$ 365,000	100.0%

Position Summary

Department of Environmental Quality			
Authorized Positions	0	11	11
Full-time Equivalent (FTE) Positions	0.00	5.00	5.00

* Excludes Capital Construction Expenditures

Summary of Revenue Changes

Senate Bill 1541 authorizes the Environmental Quality Commission (EQC) to adopt a program and rules to reduce the public health risks of emissions of toxic air contaminants from individual industrial and commercial sources. The bill directs the EQC to establish a schedule of fees to cover the direct and indirect costs of the EQC and Department of Environmental Quality (DEQ) in developing and implementing the rules and program established by the measure. Senate Bill 1541 increases Other Funds revenues by $2,223,987.

Summary of Natural Resources Subcommittee Action

Senate Bill 1541 directs the Environmental Quality Commissions (EQC) to develop rules to reduce the public health risks of air toxics emissions. The bill also directs the EQC to develop a pilot program for assessing the potential cumulative impacts from multiple sources of industrial air toxic emissions and under certain circumstances limit those emissions.

The bill directs EQC to establish a fee applicable to air quality permit holders to cover the direct and indirect costs associated with developing and implementing a program and rules to reduce the public health risks associated with industrial air toxics. Fees may be levied on all permitted sources of air contamination but restricts the base fees to no more than 35 percent of Air Contaminant Discharge Permit program or Title V program base fees collected in the calendar year 2018.

The Department of Environmental Quality (DEQ) will require 11 limited duration positions (5.00 FTE) in 2017-19 and 11 limited duration positions (10.00 FTE) in 2019-21 to develop and implement the new air toxics rules. The positions include permit writers, an air quality modeler, program coordinator, and management and IT support. In addition, DEQ will support expenditures within the Oregon Health Authority (OHA) to implement air toxics rules through a transfer of revenues from fees authorized by the bill.

Senate Bill 1541 increases Other Funds expenditure limitation by $2,000,156 to DEQ for the development of rules and the pilot program, and the subcommittee approved 11 limited duration positions (5.00 FTE) for the 2017-19 biennium. The bill also increases Other Funds expenditure limitation by $365,000 for OHA.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Environmental Quality, Oregon Health Authority
Linnea Wittekind 503-378-3108, Tom MacDonald 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
Department of Environmental Quality									
SCR 001-00 - Air Quality									
Personal Services	$ -	$ -	$ 1,103,691	$ -	$ -	$ -	$ 1,103,691	11	5.00
Services and Supplies	$ -	$ -	$ 426,950	$ -	$ -	$ -	$ 426,950		
Special Payments (6443 Special Payment to Oregon Health Authority)	$ -	$ -	$ 469,515	$ -	$ -	$ -	$ 469,515		
Oregon Health Authority									
SCR 030-05 - Public Health Division									
Services and Supplies	$ -	$ -	$ 365,000	$ -	$ -	$ -	$ 365,000		
TOTAL SUBCOMMITTEE ADJUSTMENTS	$ -	$ -	$ 2,365,156	$ -	$ -	$ -	$ 2,365,156	11	5.00

SB 1541 B BUDGET REPORT and MEASURE SUMMARY **Carrier:** Sen. Dembrow, Sen. Girod

Joint Committee On Ways and Means

Action Date:	02/28/18
Action:	Do pass with amendments to the A-Eng bill. (Printed B-Eng.)
Senate Vote	
Yeas:	10 - DeBoer, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, President Courtney, Steiner Hayward, Thomsen
Exc:	2 - Roblan, Winters
House Vote	
Yeas:	10 - Gomberg, Holvey, Nathanson, Noble, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson
Exc:	1 - McLane
Prepared By:	Linnea Wittekind and Tom MacDonald, Department of Administrative Services
Reviewed By:	Paul Siebert, Legislative Fiscal Office

Department of Environmental Quality
2017-19

Oregon Health Authority
2017-19

Budget Summary*

	2017-19 Legislatively Adopted Budget	2018 Committee Recommendation	Committee Change From 2017-19 Leg. Adopted	
			$ Change	% Change
Department of Environmental Quality				
Other Funds	$ -	$ 2,000,156	$ 2,000,156	100.0%
Total	$ -	$ 2,000,156	$ 2,000,156	100.0%
Oregon Health Authority				
Other Funds	$ -	$ 365,000	$ 365,000	100.0%
Total	$ -	$ 365,000	$ 365,000	100.0%

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DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Environmental Quality, Oregon Health Authority
Linnea Wittekind 503-378-3108, Tom MacDonald 503-586-6689

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
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Oregon Health Authority									
SCR 030-05 - Public Health Division									
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TOTAL SUBCOMMITTEE ADJUSTMENTS	$ -	$ -	$ 2,365,156	$ -	$ -	$ -	$ 2,365,156	11	5.00

Letter from the Director

The Oregon Health Authority's mission is to advance the health of every Oregonian. From Oregon's nationally recognized Medicaid reforms to its best-in-class state psychiatric hospital, OHA has played a key role in expanding health coverage and transforming the delivery of care. As an agency, we are focused on achieving better health, better care and lower costs for Oregonians – and reducing health disparities among Oregon's diverse communities. We are committed to accomplishing these goals through transparency, accountability and the wise use of public dollars – and applying a lens of health equity to our priorities and strategies.

Successes in the 2017-2019 biennium

OHA's 2019-2021 budget proposal builds on the success of Oregon's health transformation efforts in the current and previous biennia. Agency staff work closely with coordinated care organizations (CCOs), hospitals and health care providers, local public health departments, community organizations and others to advance the health of every Oregonian. The 2017-2019 budget reflected their input and our shared goals to accelerate the transformation of Oregon's health care system and meet the needs of communities that have faced the greatest barriers to health services. Recent accomplishments of these partnerships include:

Expanded health coverage: Today 94 percent of all Oregonians have health insurance. In 2018, under SB 558, Oregon expanded Oregon Health Plan coverage to low-income children who previously lacked health coverage and gave more women access to reproductive health services.

Improved health outcomes: Oregon has moved forward on a variety of public health measures. Fewer people are dying from opioids. HIV infections have slowed. Teen pregnancies have plummeted. Fewer adults and youth are smoking, especially eighth-graders. Immunization rates for 2-year-olds are rising.

Lowered health care costs: The coordinated care model has avoided $2.2 billion in costs over the past five years. A recent independent evaluation by OHSU shows Oregon's health reforms are working: Costs are lower compared to Washington and quality, member satisfaction, and member-reported health status have improved.

Improved accountability: OHP enrollment has stabilized and tracked closely with forecasts. OHA successfully implemented the ONE online eligibility system, which has made the Medicaid application and renewal process simpler and more accurate. All OHP members are on schedule to receive annual eligibility reviews.

We look forward to collaborating with our health care system partners as we tackle the budget challenges for the 2019-2021 biennium.

Challenges in the 2019-2021 biennium

State Medicaid funding gap: The Oregon Health Plan continues to face a significant budget challenge without long-term sustainable revenue for the state's share of the program. The budget challenge is created by reductions in federal match rates, use of one-time funds in 2017-19, and expiring provider assessments. Federal Medicaid match rates are expected to decrease in all programs in 2019-21. The gap in state funding to maintain current levels of enrollment is estimated to be $876 million in 2019-2021.

If the state cannot fill this gap, Oregon risks losing $2.4 billion in federal funds, which would be leveraged by the state's $876 million contribution to fill the Medicaid budget gap.

Federal uncertainty: In addition to these challenges, continued uncertainty in federal health policy and spending has added further risk to Oregon's health care system.

OHA budget priorities for the 2019-2021 biennium

OHA's budget priorities address three goals:

- Sustain Oregon's innovative, cost-saving health transformation efforts.
- Support healthy children and families.
- Strengthen key systems that ensure the health of Oregonians, provide more equitable access to essential health services and reduce disparities in health outcomes.

Sustain health transformation in Oregon

More than one in four Oregonians receive health coverage through the Oregon Health Plan, including one in three residents of many rural Oregon counties. Oregon's share of Medicaid funding generates $10.5 billion in federal matching funds, which support vital health care and jobs across Oregon. Oregon's health transformation efforts have saved taxpayers $2.2 billion since 2012 through the state's innovative Medicaid reforms.

OHA's 2019-2021 Agency Request Budget would maintain health care coverage and accelerate Oregon's health care transformation gains.

Implement CCO 2.0: In the 2019-2021 biennium, OHA will extend new five-year contracts to CCOs. This process is called CCO 2.0. Building on the success of the current coordinated care system, CCO 2.0 will focus on improving behavioral health, expanding efforts to address social factors that fuel poor health (such as lack of stable housing and food insecurity), continuing to hold down costs, and expanding the use of value-based payment tools that reward providers for better, more efficient care. Through these priorities, we will accelerate Oregon's improvements in health outcomes, quality of care and cost savings, and speed reductions in health disparities.

OHA expects significant policy development over the next several years. This budget request supports staffing necessary to implement new CCO contracts and monitor performance, as well as continue efforts to leverage state purchasing power to improve care and reduce health spending growth, expand health transformation into PEBB/OEBB and the commercial insurance market, control prescription drug costs, maintain access to coverage, and ensure a stable Health Insurance Marketplace.

Improving population health through decreased consumption of alcohol and tobacco

OHA has prepared two policy option packages (POPs) whose aim is to improve the health of all Oregonians, particularly OHP members, through increased taxes that would decrease consumption of alcohol and tobacco.

Increase the price of tobacco products: This proposal would reduce tobacco-related disease and deaths by increasing the price of tobacco products, including a $2 per pack increase on cigarettes. (Oregon's cigarette tax is one of the lowest in the country at $1.33 per pack.) It would dedicate 10 percent of the price increase to the Public Health Division's tobacco and chronic disease prevention work. (The remainder would be disbursed by the existing tobacco tax formula, which largely helps fund the Oregon Health Plan.) Tobacco use is the leading preventable cause of death and disease in Oregon. Tobacco claims nearly 8,000 lives in Oregon per year and costs the state over $2.5 billion in medical spending, lost productivity and early death. Research shows increasing the price of tobacco reduces tobacco consumption, saves lives and prevents tobacco-related disease. Not raising the price of tobacco would jeopardize the success of the state's health transformation efforts, contribute to health disparities and put youth and adults at greater risk for cancer and chronic disease.

Increase tax on beer, wine and cider: This proposal would reduce the harms associated with alcohol abuse by increasing the current tax on beer, wine and cider by 10 percent. It directs 10 percent of any new revenues to OHA for alcohol and other drug prevention. Alcohol use is a cause or contributing factor in many health and social problems including child abuse, domestic violence, serious injuries, heart disease, liver disease, cancer and other diseases. Excessive alcohol use costs the Oregon economy over $3.5 billion per year, or roughly $2.08 per drink. This includes lost workplace productivity, health care expenses, criminal justice costs, and motor vehicle crashes related to excessive alcohol use. In Oregon, alcohol-related deaths have increased 38 percent since 2001, killing nearly 2,000 people in 2016. The direct and indirect burdens that alcohol-related problems place on the public's health and health care systems limit the ability of health transformation in Oregon to succeed.

Provide healthy, safe and successful supports for children, teens and families

OHA's request would invest in children and teens by closing gaps in intervention and support systems that help young people grow and prepare for productive lives. Investing in children and families, particularly at early ages, better prepares them for school and helps close gaps in education and health outcomes before they take root and widen later in life when it is harder and costlier to address them.

Increase home visiting services statewide: Evidence shows that early interventions before age 5 have a positive impact on a child's health and wellness in adulthood, especially for families struggling to make ends meet who often lack access to health services and supports. This budget request would increase evidence-based home visiting after birth. Home visiting strengthens community connections for families, parenting skills and behaviors, the safety of home environments and maternal mental health. It is also linked to reduced emergency care for infants. Ultimately, children and families are more attached, have improved stability, use higher-quality day care and are better prepared for kindergarten.

Align services and expand in-home behavioral health services for youth with specialized needs: Youth with specialized needs are at-risk teens who are involved in foster care and often have serious behavioral health problems as well as juvenile justice issues. A disproportionate percentage of youth with specialized needs are youth of color. This proposal would expand access to in-home and community-based services, reduce the strain on residential programs and give families less-restrictive treatment options closer to home, helping to reduce racial disparities in outcomes for this high-need population.

Improve coordination of children's health programs and initiatives: Create an Office of Child Health to support children's health and well-being by addressing high-level state challenges, developing policy, and participating in partnership opportunities (including the Early Learning Division). Bringing together experts in

children's health and adding new staff resources ensures current innovative, potentially cost-saving efforts drive improvements in children's health and give every child an opportunity for a more equitable start in life.

Improving Access to Success – Prevention, intervention and access through the lifespan: Suicide is the eighth leading cause of death among Oregonians and the second leading cause of death among Oregonians aged 15 to 34. OHA aims to reduce the overall incidence of suicide by developing and implementing an Adult State Suicide Prevention and Postvention Plan and implementing the Oregon Youth Suicide Intervention and Prevention Plan. These plans augment the behavioral health service system in Oregon by evaluating prevention, intervention, and post-suicide activities; providing programs for groups at extremely high risk of suicide; and ensuring Oregon's suicide hotline and other crisis support services are sustainable.

Strengthen vital systems that improve and protect the health of Oregonians

Modernize Oregon's public health system: Oregon's public health system prevents the spread of communicable diseases, protects against natural and man-made emergencies, supports women and children's health (including nutrition assistance) and promotes life-long health for everyone. However, a recent assessment found only one in four Oregonians live in communities that have access to the full array of modern public health programs and capabilities.

This proposal would advance public health modernization by strengthening clean drinking water protections, reducing communicable disease risks and helping communities across the state address environmental health threats such as wildfire. It would strengthen the public health infrastructure in more local Oregon communities and help deliver public health services in more flexible and cost-effective ways.

In addition to these budget priorities, the Oregon Health Authority will continue to promote accountability, transparency and wise use of public resources within our agency. To accomplish this goal, we will:

- Institute an agency performance system to strengthen business rigor in OHA's operations.

- Develop and implement a strategic plan that is informed by input from stakeholders.
- Continue to be accountable and transparent by posting issue resolution reports and public records requests on the OHA website.

Conclusion: the next chapter in Oregon's health transformation

The Oregon Health Authority is the catalyst for the state's ongoing story of health transformation. While we have achieved significant cost-saving, care-improving results in a few short years, the work is not over. This story is not OHA's alone. It is shared with health care partners, tribes, local governments, community leaders, and ultimately all 3.9 million residents of Oregon who have a stake in sustaining Oregon's health care system.

Our agency request budget gives us the tools to address the major challenges facing the health of Oregonians. We look forward to working with the Governor, the Legislature and partners across the state to tackle these challenges, reduce the economic, demographic and geographic health disparities across our state, and write the next chapter in health transformation.



Patrick Allen
Director

OREGON HEALTH AUTHORITY: AGENCY SUMMARY NARRATIVE

MISSION STATEMENT

The mission of the Oregon Health Authority (OHA) is helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality, affordable health care.

AGENCY PRIORITIES AND INITIATIVES

With our mission in mind, OHA is focused on accelerating the transformation of Oregon's health care system. Our goals are to expand health coverage and provide easier access to care, deliver better health outcomes, improve health care quality and contain health costs for Oregon Health Plan members, while eliminating health disparities in all Oregon communities.

OHA's goals and priorities, detailed below, directly support safer, healthier and thriving Oregonians. OHA is committed to transparency, accountability and wise use of public resources. Our priorities and strategies are guided by a focus on health equity.

Sustain Health Transformation in Oregon. To accomplish this goal, we will:

- Implement CCO 2.0 and focus on improving behavioral health, expanding efforts to address social factors that fuel poor health (such as lack of stable housing and food insecurity), continuing to hold down costs and expanding the use of value-based payment tools that reward providers for better, more efficient care.
- Close Oregon's Medicaid funding gap through proposed solutions that would provide long-term, sustainable options to maintain health coverage and stabilize Medicaid funding.

Provide healthy, safe and successful supports for children, teens and families. To accomplish this goal we will:

- Increase home-visiting statewide.
- Align services and expand in-home behavioral health services for youth with specialized needs.
- Improve coordination of children's health programs and initiatives.
- Provide prevention, intervention and access through the lifespan.

Modernize Oregon's public health system. To accomplish this goal we will:

- Expand the portion of Oregonians who are served by a health department that provides foundational public health services that are critical for protecting the health of everyone in Oregon.
- Quantify secure and sustainable funding for state and local implementation of foundational public health services.

Promote accountability, transparency and wise use of public resources. To accomplish this goal, we will:

- Institute an agency performance system to strengthen business rigor in OHA's operations.
- Develop and implement a strategic plan that is informed by input from stakeholders.
- Continue to be accountable and transparent by posting issue resolution reports and public records requests on the OHA website.

PROGRAM DESCRIPTIONS

OHA Central Services

OHA Central Services supports the OHA mission by providing leadership in key policy and business areas. This service area contains the following areas:

The Director's Office is responsible for overall leadership, policy and development, and administrative oversight for the Oregon Health Authority. This office coordinates with the Governor's Office, the Legislature, other state and federal agencies, tribes, partners and stakeholders, local governments, advocacy and client groups, and the private sector.

The Director's Office provides leadership in achieving the agency's mission. OHA's clear direction is to innovate, improve and transform the state health care system to meet three goals:

- Improve the lifelong health of all Oregonians.
- Increase the quality, reliability and availability of care for all Oregonians.
- Lower or contain the cost of care so it is affordable to everyone.

OREGON HEALTH AUTHORITY: AGENCY SUMMARY NARRATIVE

The **Agency Operations Division** provides operational support and human resources services to OHA. The division includes the following functional areas:

- Central Operations – Supports agency operations including public records requests, facility coordination, performance system management, and shared services coordination with the Department of Human Services (DHS).
- Human Resources – Provides recruitment, classification and compensation, employee relations, labor relations, organizational development and business operational support across the agency.

The **Fiscal Division** provides leadership and oversight of financing policies and coordinates budget development and execution for OHA. The division includes the following functional areas:

- Health Care Finance – Coordinating and overseeing program financing policies and collaborating for strategic finance decisions. Reviewing and evaluating coordinated care organizations' financial reports and data.
- Budget – Developing, coordinating, executing, monitoring and managing OHA budgets within divisions and across the agency. Developing and updating the agency budget as it progresses through the statewide budget process, including Agency Request Budget, Governor's Budget, the Legislatively Adopted Budget, rebalance reports and various Emergency Board actions.

The Actuarial Services Unit and Office of Program Integrity are also functionally within the Fiscal Division of Central Services; however, they are budgeted in the Health Systems Division Program Support and Administration unit.

The **Office of Equity and Inclusion (OEI)** works on behalf of OHA and the broader health system in Oregon to ensure the elimination of avoidable health care gaps and to promote optimal health in Oregon for everyone. The work is carried out in three major work units:

- Equity and Policy
- Diversity, Inclusion, Training, Compliance & Civil Rights
- Business Support and Administration

These units develop programs and initiatives relating to health equity policy and practice, including the social determinants of health and equity; universal access for people with disabilities, people with limited English proficiency, etc.; diversity and inclusion; non-discrimination; the development of culturally and linguistically responsive practices and services; and training among other things. The division engages community partners and stakeholders, and uses data and best practice research to carry out its work. The division's policy and program initiatives address social conditions and historical inequities experienced predominantly by racially, ethnically, culturally and linguistically diverse populations of Oregon so that everyone can achieve greater health equity and participate in a more robust and inclusive health delivery system.

The **External Relations Division** has three sub-divisions: Communications, Governmental Relations, and Stakeholder and Member Support. Together, they are responsible for building strong relationships with the public, community partners, media, the Legislature, and other agencies at the state and federal levels, as well as creating a broad understanding of the many ways in which OHA contributes to the health and well-being of Oregonians.

- Governmental Relations team provides timely health data and analysis to the Legislature, federal partners, and local elected officials to inform evidence-based health policies and legislation. It also develops OHA legislative concepts to ensure access to quality health care, contain costs of health care, and improve overall health for Oregonians.
- The Stakeholder and Member Support team provides: (1) community outreach and coordination with coordinated care organizations (CCOs), OHA, and local community partners; and (2) responds to customer calls related to all facets of OHA operations, with an emphasis on complaints related to Medicaid enrollment and eligibility.
- Communications provides accurate and accessible information about OHA's mission and programs, responds to requests for information from the public and media, and produces content for a wide range of agency publications, websites and other channels for keeping the public informed.

Health Systems Division

The Health Systems Division (HSD) supports the triple aim of better health, better care, and lower costs by promoting integrated services through administration of the Medicaid program and the use of state and federal behavioral health funding to improve long-term outcomes for Oregonians. HSD ensures the transformation of health care in Oregon by delivering integrated physical,

behavioral, and oral health care services and strengthening the coordinated care model. It includes both Medicaid and non-Medicaid programs.

The budget for Health Systems Division includes:

- Behavioral Health program and units
- Medicaid and non-Medicaid
- Business Operations
- Business Information Systems

Behavioral Health Program and Units
Health Systems Division (HSD) Behavioral Health provides the program infrastructure and resources necessary to fulfill the agency's mission and perform HSD's legislative mandates. Behavioral Health (Medicaid and non-Medicaid) programs provide Oregonians assistance in achieving physical, mental and social well-being through access to health, mental health and addiction services and support for adults and children that includes housing services. Tribal Behavioral Health Services have been funded since the 2013-15 biennium to increase mental health supports to the tribes.

HSD Behavioral Health Programs uses numerous partnerships to develop and administer a community-based continuum of behavioral health care delivered in outpatient, residential, school, acute, hospital, and criminal justice and community settings. These agency supports delivery of evidence-based services that restore individuals and their families to the highest level of function possible for them. HSD works closely with OHA's Transformation Center and coordinated care organizations (CCOs) to coordinate the system of care as well as achieve better health and better care at lower costs for all Oregonians by integrating physical and behavioral health services. HSD works with partners to develop and strengthen culturally and linguistically responsive services. Examples of this include the Tribal Consultation Policy implemented by OHA in 2018 to ensure mutual understanding and informed decision-making on behalf of the tribes and the state, and the Asian American and Latino Advisory councils who work in partnership with HSD's problem gambling services.

Medicaid Program and Units
Health Systems Division (HSD) Medicaid Program provides the program infrastructure and resources necessary to fulfill the mission and perform HSD's federal and legislative charge and mandates according to Oregon State Plan und Title XIX of the

Social Security Act Medical Assistance Program. The Medicaid programs provide Oregonians assistance to achieve physical well-being through support and access to health services.

The Medicaid section is responsible for developing and implementing policies, procedures, and program priorities. In addition, staff provide legislative analysis and administrative rule input. The Medicaid program is made up of teams focused on:

- Physical, dental and behavioral health program development, operations policy and special projects.
- Coordination of policy development and implementation of waivers and State Plan authorities with federal Medicaid partners.
- Quality assurance and hearings.
- Provider services which includes delivery system support, provider support and enrollment, provider services training, provider clinical support, CCO contracting, and encounter data reporting and claims.

HSD works closely with OHA's Transformation Center and coordinated care organizations to coordinate the system of care as well as achieve better health and better care at lower costs for all Oregonians by integrating physical and behavioral health services. One of the focuses of CCO 2.0 is on the social determinants of health and how to better address health equity issues. HSD Medicaid Programs work with partners to develop and strengthen culturally and linguistically responsive services.

Business Operations

Business Operations includes staff teams that provide administrative office management, program and administrative budget oversight, program and administrative invoices, hiring management, and facility management. It oversees all Health Systems intergovernmental agreements, tribal agreements and contracts, and all other physical, dental, and behavioral health contracts administered by OHA. Finally, HSD Business Operations includes portfolio management of major program and agency initiatives and provides service and support for process improvement. Business Operations provides oversight for Division operational compliance.

- Provides administrative support for nearly 300 permanent full-time HSD employees.
- Provides oversight and support for Medicaid, non-Medicaid services and administrative budget and invoices.
- Provides development and support for over 278 non-Medicaid contracts and grants.

- Provides support for three to five initiatives continuously during each biennium.

Business Operations works directly with staff, program, leadership, CMHPs and other agency partners to support effective programs and successful agency outcomes.

Business Information Systems
The Business Systems Section includes business-related functions and expenditures for information technology to support Health Systems. Its functions include the Medicaid Management Information System (MMIS) and COMPASS (Community Outcome Management and Performance Accountability Support System) unit. These teams directly work with agency program staff and external service providers gathering data related to the provision of Medicaid services (MMIS) and behavioral health and substance use services (COMPASS) provided to Oregonians. These teams provide reports to community, agency, state, and federal partners. Information provided through COMPASS reporting supports contract management, case management, need forecasting, and continued funding for behavioral health and substance use programs. The MMIS Business Support Unit works collaboratively with the business, which represents programs from DHS, OHA, and all shared services programs that interact with MMIS. The MMIS BSU manages the change request, change order, and defect lists for MMIS. The MMIS BSU carries out system changes that are federally or legislatively mandated, or in response to business needs.

Statutory Authority
Oregon Revised Statute (ORS) 414.018 through 414.760 establish and authorize the programs administered by HSD-Medicaid.

Health Policy and Analytics

The Health Policy and Analytics Division develops and implements innovative approaches to lower health care costs, achieving better health and better health care. This is accomplished through six main functions:

- The Office of Health Policy.
- The Office of Delivery Systems Innovation.
- The Office of Health Analytics.
- The Office of Health Information Technology.

- The Public Employees Benefit Board and the Oregon Educators Benefit Board (each are budgeted separately from HPA).
- The Office of Business Operations.

These offices provide agency-wide policy development; strategic planning; clinical leadership; the development of statewide delivery system technology tools to support care coordination, CCO and delivery transformation support; and health system performance evaluation reports. Together these offices provide services and support focused on achieving the triple aim of better health, better care, and lower costs as well as health equity.

The Health Policy and Analytics Division is accountable for leading the next phase of health system transformation by:

- Supporting and incentivizing payments for value, moving away from paying for volume.
- Supporting the Oregon Health Policy Board's work including implementation of the Action Plan for Health.
- Focusing on social determinants of health in addition to medical care.
- Providing the clinical leadership to shape the management of high cost pharmaceuticals.
- Innovating and implementing solutions using health information technology.
- Implementing legislative directives to align metrics.
- Facilitating multi-payer alignment to support primary care sustainability with improved performance.

Statutory Authority

The statutory framework for Non-Medicaid programs administered by HSD is included in the following state and federal statutes:

- ORS 430 provides OHA the statutory framework for the development, implementation and continuous operation of the community treatment programs to serve people with addiction disorders and mental health disorders subject to the availability of funds
- Alcohol and Drug Programs operate under the authority of Oregon Revised Statute (ORS) 430.254 through 430.426 and ORS 430.450- 430.590 and Federal PL 102-321 (1992) Sections 202 and 1926
- Problem gambling treatment and prevention services are mandated by Oregon Revise Statute (ORS) 413.520, which directs OHA to develop and administer statewide gambling addiction programs and ensure delivery of program services

Public Employees' Benefit Board

The Public Employees' Benefit Board (PEBB) is a division of the Oregon Health Authority. It supports the goal of transforming the health care system in Oregon and fundamentally improving how care is paid for and delivered. PEBB's mission is to provide a high-quality plan of health and other benefits for state employees at a cost that is affordable to both the employees and the state. Oregon Revised Statues create an eight-member board whose members are appointed by the Governor and confirmed by the Senate. PEBB serves broadly diverse constituencies including the State of Oregon (as an employer), employees who live and work in every county of the state, the Legislature, taxpayers, labor unions and health policy groups.

PEBB designs, contracts for and administers health plans, group policies and flexible spending accounts for PEBB members. More than 139,000 Oregonians are enrolled as PEBB members. They include active employees, spouse and domestic partner dependents, child dependents up to age 26, and adult children with disabilities over age 26, from state agencies, universities, Lottery and semi-independent agencies, and local governments and special districts.

The PEBB Board serves diverse populations and constituencies and provides a critical public service to the taxpayers of Oregon. The board offers medical, dental, vision, life, disability and accidental death and dismemberment benefit plans. PEBB is a federal IRS Section 125 Cafeteria Plan benefits program that is required to offer the same benefits to all members.

Statutory Authority

The Public Employees' Benefit Board authority lies in ORS 243.061 through ORS 243.302. House Bill 2279 (2013) expands participation eligibility to include local governments and special districts.

Oregon Educators Benefit Board

The Oregon Educators Benefit Board (OEBB) provides a comprehensive selection of benefit plan options for most of Oregon's K-12 school districts, education service districts and community colleges, as well as a number of charter schools and local governments across the state. OEBB provides benefits for 152,585 individuals, including actively employed and retired subscribers and their dependents.

OEBB offers a multitude of plans that resemble an "exchange." OEBB started offering medical, dental, and vision coverage in 2008 and has since added a broad range of additional benefits including life, accidental death and dismemberment (AD&D), short-term and long-term disability and long-term care insurance, as well as an employee assistance program (EAP), a health savings account (HSA), flexible spending accounts (FSAs), and commuter savings accounts. Each of the 249 employer entities OEBB serves maintains a unique service area, eligibility requirements, cost sharing, and population. OEBB's plans are designed to be flexible and accommodate the needs of all employers participating in OEBB and the members enrolled in OEBB plans.

Statutory Authority
OEBB was established by Senate Bill 426 (2007). House Bill 2279 (2013) expands participation eligibility to include local governments and special districts. The OEBB Board, functions and responsibilities are authorized by ORS 243.860 to 243.886.

Public Health

The Public Health Division's (OHA-PHD) mission is to promote health and prevent the leading causes of death, disease and injury in Oregon. The OHA-PHD vision is lifelong health for all people in Oregon. To achieve this vision, the PHD 2017-2020 Strategic Plan includes two goals: promote and protect safe, healthy and resilient environments to improve quality of life and prevent disease; and strengthen public health capacity to improve health outcomes.

Oregon's State Health Improvement Plan (SHIP) aims to address leading causes of death and disability in Oregon, and includes seven focus areas: preventing and reducing tobacco use; slowing the increase of obesity; improving oral health; reducing harms associated with alcohol and substance use; preventing deaths from suicide; improving immunization rates; and protecting the population from communicable diseases.

OHA-PHD is a part of a broader governmental public health system, which includes the federal government as well as local and tribal public health authorities. Public health services are delivered either directly by PHD or through contracts with local and tribal public health authorities, clinics and nonprofit organizations. The major cost drivers to Oregon's public health system are the increasing volume of public health threats and a consistent decrease in federal funding over time.

OREGON HEALTH AUTHORITY: AGENCY SUMMARY NARRATIVE

Oregon's public health modernization effort includes rethinking business practices so they align with current public health threats. A modernized public health system will provide core public health functions and maintain the flexibility needed to focus on new health challenges, which include emerging infectious diseases, climate change, threats from human-caused and natural disasters, and an increase in chronic diseases. The Public Health Advisory Board recently adopted public health accountability metrics, which monitor the progress of Oregon's public health system over time. Many of the public health accountability metrics align with coordinated care organization incentive metrics so that the public health and Medicaid system are working together toward common goals.

Statutory Authority
Chapters 431 and 433 of Oregon Revised Statutes set forth hundreds of code sections enabling and mandating a wide range of public health activities carried out by state public health and its county partners.

Oregon State Hospital

Oregon State Hospital (OSH) is an essential part of the statewide behavioral health system, providing the highest level of psychiatric care for adults from all 36 counties. The hospital's primary goal is to help people recover from their mental illness and return to life in the community, contributing to healthy and safe communities for all Oregonians. Oregon State Hospital promotes public safety by treating people who are dangerous to themselves or others in a secure, therapeutic setting. The hospital works in partnership with the other divisions of OHA including the Health Systems Division (HSD), the Psychiatric Security Review Board (PSRB), regional hospitals, community mental health programs, advocacy groups and other community partners to ensure people with mental illness get the right care, at the right time, in the right place.

OSH operates two campuses with the capacity to serve up to 766 Oregonians, with 592 beds in Salem and 174 beds in Junction City. Services are provided 24 hours per day, seven days a week. OSH currently operates 592 beds on the Salem campus and 100 beds in Junction City. Commitment types include:

- **Civil commitment/voluntary by guardian** – People who are dangerous to themselves or others, or who are unable to provide for their basic needs due to their mental illness. A subset of this population includes those who have significant co-occurring medical issues, such as those with dementia, Alzheimer's or traumatic brain injury.

- **Guilty except for insanity** – People who committed a crime related to their mental illness. These individuals are under the jurisdiction of the PSRB.
- **Aid and Assist** – People who have been charged with a crime but are unable to participate in their trial due to their mental illness. The courts refer them to OSH under Oregon Revised Statute (ORS) 161.370 for "competency restoration," which is treatment that will help them understand the criminal charges against them and assist in their own defense.

Oregon State Hospital's role is to provide services and treatment to individuals that will prepare them to return to the community as soon as they are ready. Services include 24-hour on-site nursing, psychiatric and other credentialed professional staff, treatment planning, pharmacy, laboratory, food and nutritional services, and vocational and educational services. The hospital is accredited by the Joint Commission on the Accreditation of Health Organizations and all 24 hospital-licensed units (21 on the Salem Campus and 3 in Junction City) are certified by the Centers for Medicare & Medicaid Services (CMS). Services are provided by psychiatrists, nurses, and mental health professionals. Upon release, people transition to the community with better skills to understand and manage their symptoms, fully participate and live in their local community in a variety of community-based settings, and when able, hold a job.

Oregon's only state-operated secure residential treatment facility also reports to the superintendent of OSH. The 16-bed facility, called Pendleton Cottage, is located on the grounds of the former Eastern Oregon Training Center in Pendleton. The secure mental health treatment program provides a community treatment setting for people who need a secure level of care as their first step out of the state hospital.

Statutory Authority
The following ORS references provide OSH its authority:

- ORS 161.295-400 – Determination of fitness to proceed/commitment
- ORS 179.321 – Authority to operate, control, manage and supervise OSH campuses and state-delivered residential treatment facilities
- ORS 426 – Powers, duties, and responsibilities of OHA
- ORS 443 – Residential treatment homes and facilities

OHA Shared Services

Office of Information Services (OIS) is a shared service provider for DHS and OHA. It provides information technology (IT) systems and services for nearly 16,000 agency and partner staff at 350 local offices, Oregon State Hospital locations, public health laboratories and testing services for county health departments, medical and military facilities, and other locations statewide.

OIS provides support for more than 17,000 desktop computers and 2,600 printers. The Service Desk responds to more than 14,000 service requests each month.

OIS provides information systems and services to DHS and OHA staff and partners statewide in support of programs that:

- Determine client eligibility.
- Provide medical, housing, food and job assistance.
- Provide addiction, mental health, and vocational and rehabilitative services.
- Protect children, seniors and people with physical and developmental disabilities.
- Process claims and benefits.
- Manage provider licensing and state hospital facilities.
- Promote and protect public health.
- Respond to and coordinate statewide disasters and health emergencies, and support the Health Alert Network and emergency preparedness activities.

OIS also supports partners around the state that use DHS and OHA systems. These include:

- State agencies including the Oregon Department of Justice Division of Child Support, the Oregon Employment Department and others.
- Cities and counties.
- District attorney's offices.
- Private hospitals.
- Other computer centers.

Many of the IT systems used by DHS, OHA and agency partners are needed 24 hours a day, 7 days a week.

OIS also supports partners around the state that use DHS and OHA systems. These include:

- State agencies including the Oregon Department of Justice Division of Child Support, the Oregon Employment Department and others.
- Cities and counties.
- District attorney's offices.
- Private hospitals.
- Other computer centers.

The Office of Information Services manages a portfolio of technology projects averaging over $100 million, with a focus on implementing technology solutions that simplify processes, streamline services and create a better experience for the Oregonians we serve. OIS is managing several projects including:

- DHS|OHA Integrated Eligibility project: This joint effort with DHS will go live in a pilot setting after Labor Day in 2019. It will provide a “no wrong door” approach for Oregonians applying for Medicaid, Supplemental Nutrition Assistance Program services, Employment Related Daycare, and Cash Assistance. Clients will be able to apply for benefits online through our Applicant Portal, in-person at any DHS field office, or by calling to one of several new Virtual Eligibility Centers.
- Tracking Home Visiting Effectiveness in Oregon (THEO): This project will implement a new solution for the Maternal and Child Health section of the Public Health Division for home visiting data collection, claims processing, case management.
- TWIST to Web: This project will replace the current system (TWIST) supporting the Women, Infants and Children (WIC) program to provide a modern, web-based solution for screening, certification and reporting.
- Health Information Portfolio: This project includes a new Provider Directory that will allow health care entities access to a state-level directory of health care practitioner and practice setting information and a Clinical Quality Metrics Registry. The registry will eliminate manual processes of capturing patient-level and aggregate key clinical quality data for the

Medicaid program, develop benchmarks and other quality improvement reporting, and calculate clinical quality metrics for paying quality incentives to CCOs and Medicaid Electronic Health Record (EHR) program incentive payments to providers.

Information Security and Privacy Office (ISPO) is a shared service office providing information security services for DHS and OHA. ISPO uses business risk-management practices to protect confidential information assets and educate staff, volunteers and partners on how to protect this information and report incidents when they occur.

The ISPO drivers include federal and state security regulations and audit findings, contractual and grant obligations, DHS security policies and procedures, legislative mandates and the Oregon Consumer Identity Theft Protection Act.

Senate Bill 90 (2017) was enacted to transition certain IT security functions to the DAS Office of the State Chief Information Officer (OSCIO). While the effective date of the bill was January 1, 2018, the details of this centralization continue to evolve. Once agreements have solidified, the description of the ISPO will be updated.

ENVIRONMENTAL FACTORS

OHA's Medical Assistance Programs are directly affected by the following environmental factors that are constant risks to the agency's budget:

- Economic changes, such as poverty and unemployment rates, affect Oregon Health Plan caseload growth.
- Social issues, including untreated mental health and substance abuse, homelessness, and disparities affect service delivery needs.
- Federal policy and funding changes affecting state funding needs (e.g., Medicaid match rates, Health System Transformation).
- Medical inflation and utilization affecting the cost for covering Oregon Health Plan members.

MAJOR INFORMATION TECHNOLOGY PROJECTS/INITIATIVES

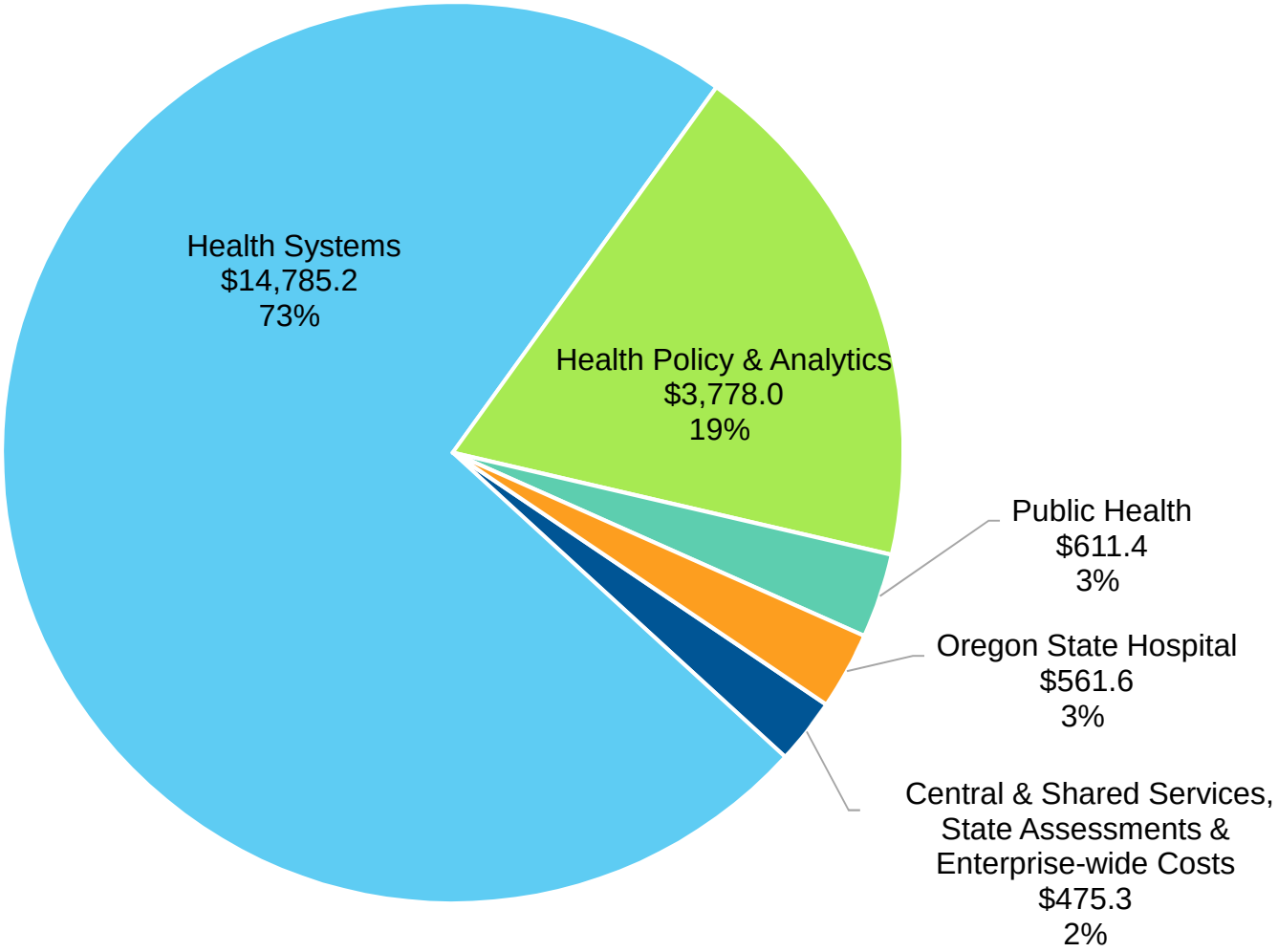
OIS expects to have several IT projects underway during the 2019-2021 biennium. The details of these projects are outlined in the IT Related Projects/Initiatives report in the Special Reports section.

Projects and initiatives that are either partially or fully aligned with Policy Option Packages (POPs) in OHA and DHS Agency Request Budgets include:

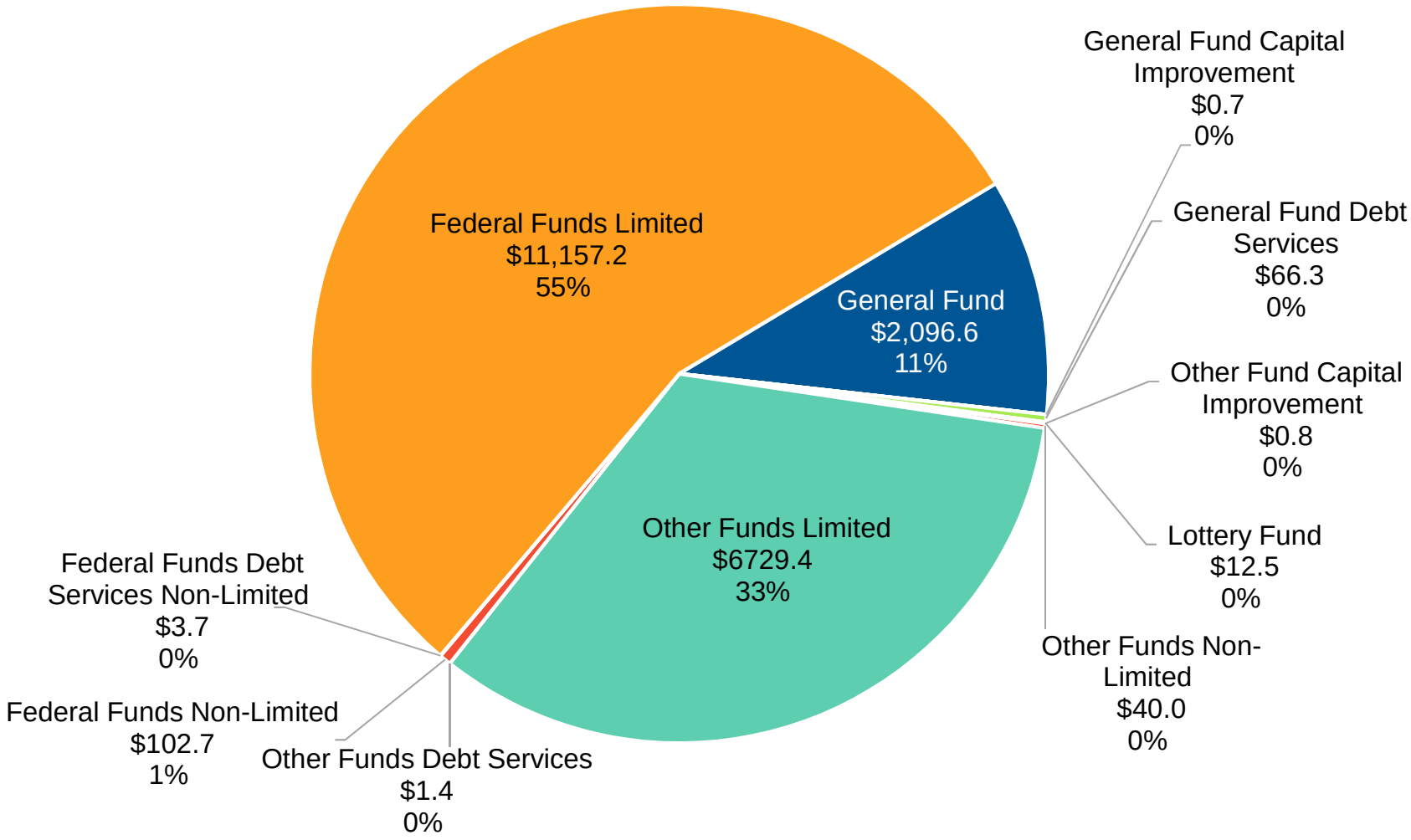
- **Medicaid Modularization**: POP #202 provides continued funds and additional positions for the planning effort to explore modularization opportunities for Oregon's Medicaid program. This work initiated in 2017-2019 biennium and will include contracting with a Strategic Advisor to update Oregon's Medicaid Information Technology Assessment, assess other state's modularization approaches, identify options for modular solutions and define Oregon's approach to modularization to meet federal requirements.
- **Integrated Eligibility**: POP #201 would provide additional funds and positions for the final rollout and maintenance and operations of the Integrated ONE system for eligibility determination of Medicaid, TANF, SNAP and ERDC benefits and the impacted legacy systems. This is a joint effort with DHS.
- **COMPASS**: POP #414 would fund the procurement of expert contract services for the analysis, acquisition, and implementation of a standardized reporting system for behavioral health services.
- **OIS Protect, Modernize, Strengthen**: POP #205 provides funds and positions to the Office of Information Services to enhance data and quick-hit services, to provide enhanced security protections in conjunction with the Office of the State CIO Enterprise Security Office and to provide additional project management positions to support the agencies in upgrading infrastructure and modernizing applications.
- **OEBB/PEBB Benefit Management System**: POP #420 would fund the procurement of a centralized, standardized, supportable, and scalable solution to replace both MyOEBB and pebb.benefits to provide easier enrollment and better coordination of benefits management.

The other OIS projects on the OHA IT Related Projects/Initiatives report are in their pre-initiative stage.

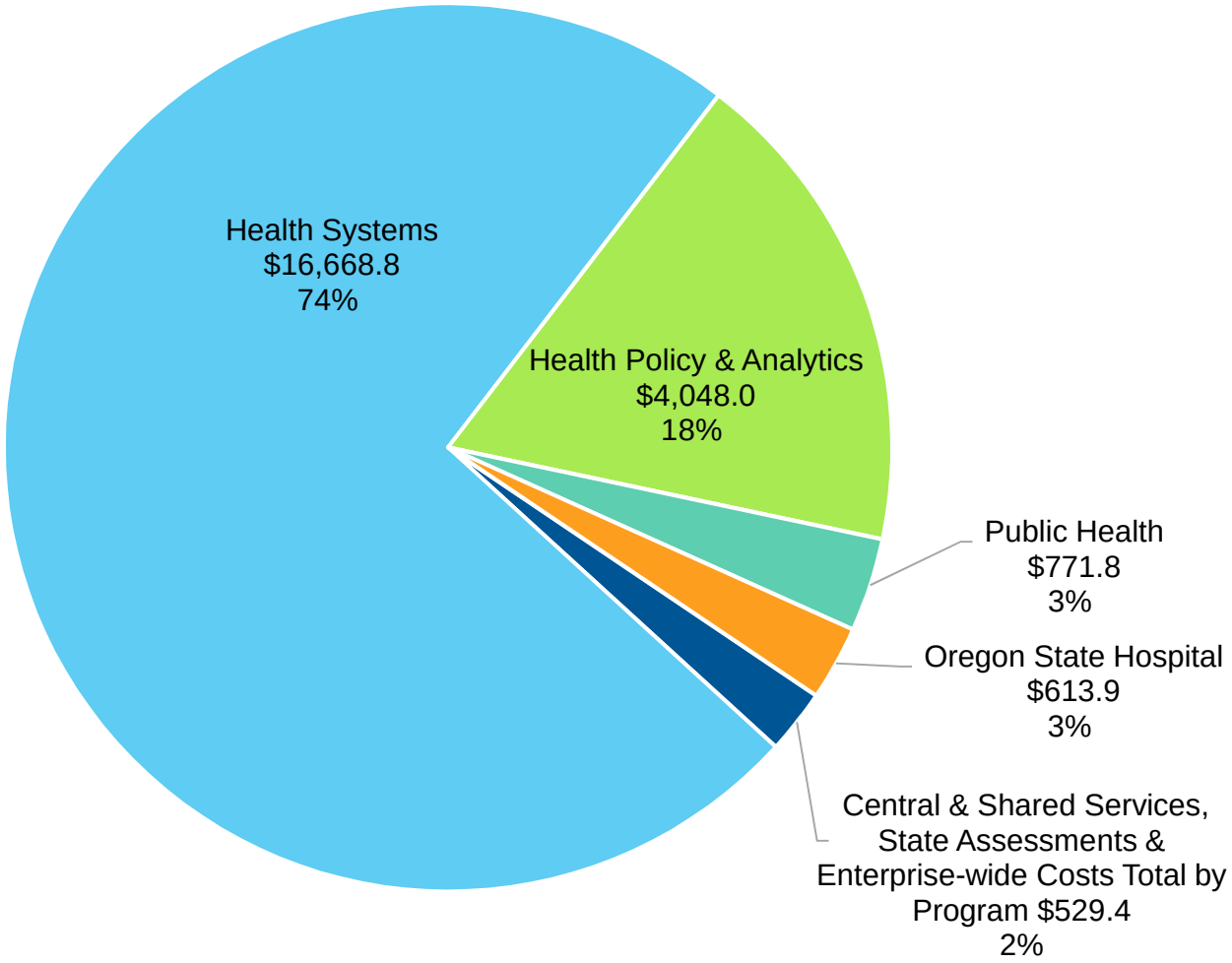
Oregon Health Authority
2017-19 Legislatively Adopted Budget
Total Funds in millions by Program Area
$20,211.5



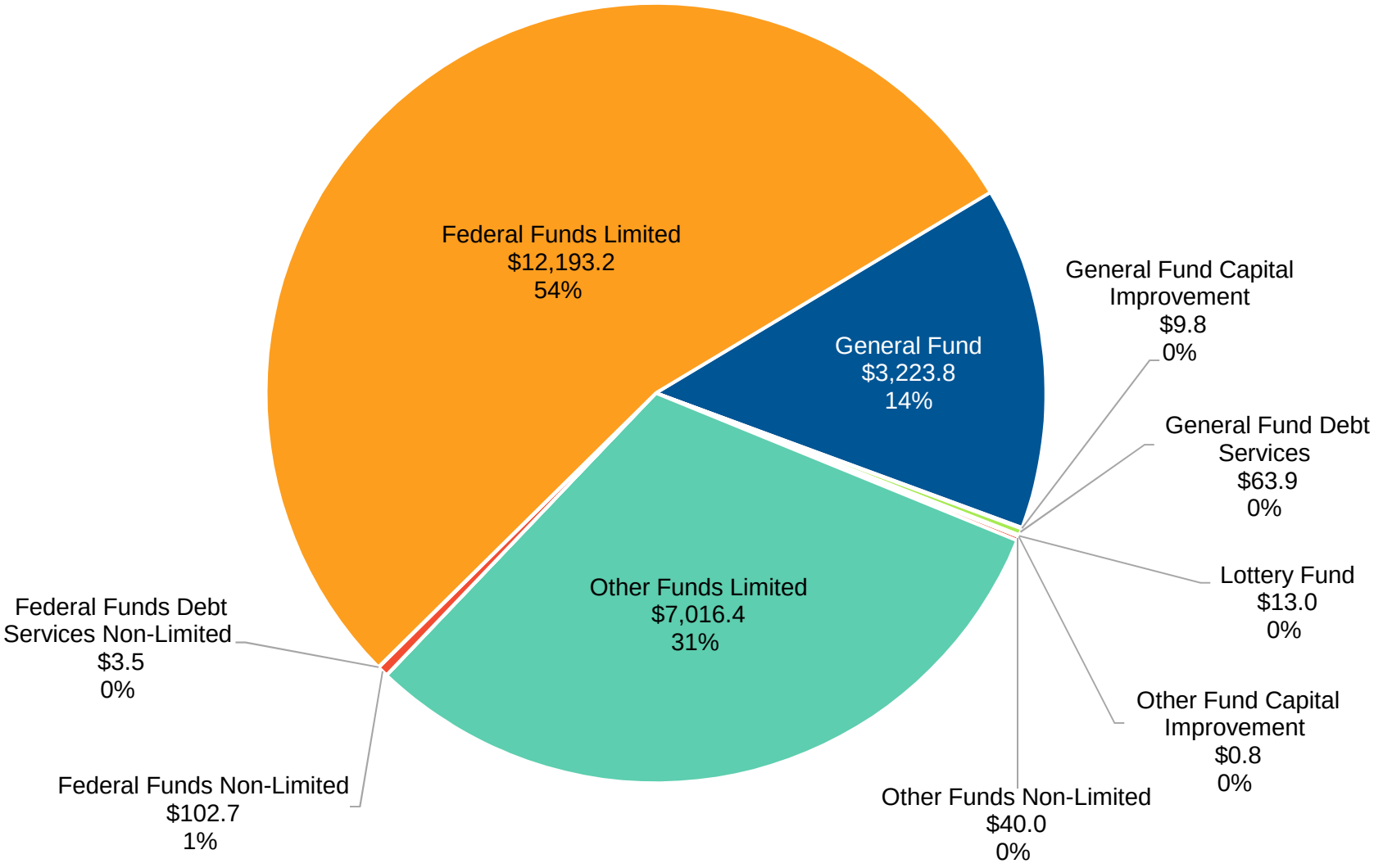
Oregon Health Authority
2017-19 Legislatively Adopted Budget Total Funds by Fund Type
$20,211.3



Oregon Health Authority
2019-21 Legislatively Adopted Budget Total Funds
by Program Area
$22,667.1



Oregon Health Authority
2019-21 Legislatively Adopted Budget Total Funds
by Fund Type
$22,667.1



Summary of 2019-21 Biennium Budget

Oregon Health Authority **Agency Request Budget**
Oregon Health Authority **Cross Reference Number: 44300-000-00-00-00000**
2019-21 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2017-19 Leg Adopted Budget	4,646	4,591.03	19,912,013,086	2,185,935,679	12,457,116	6,653,688,309	10,913,483,621	40,000,000	106,448,361
2017-19 Emergency Boards	(465)	(314.99)	299,458,204	(22,247,320)	41,793	77,977,659	243,686,072	-	-
2017-19 Leg Approved Budget	**4,181**	**4,276.04**	**20,211,471,290**	**2,163,688,359**	**12,498,909**	**6,731,665,968**	11,157,169,693	**40,000,000**	**106,448,361**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(85)	(193.87)	13,129,164	19,867,270	58,043	2,599,355	(9,395,504)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(4,028,449)	(2,405,056)	-	(1,371,293)	-	-	(252,100)
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**4,096**	**4,082.17**	**20,220,572,005**	**2,181,150,573**	**12,556,952**	**6,732,894,030**	11,147,774,189	**40,000,000**	**106,196,261**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	13,673,711	4,292,307	(3,681)	4,229,631	5,155,454	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	4,790,938	4,032,263	8,526	697,222	52,927	-	-
Subtotal	**-**	**-**	**18,464,649**	**8,324,570**	**4,845**	**4,926,853**	5,208,381	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	25	14.30	535,911,090	11,205,156	-	152,296,638	372,409,296	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(292,015,893)	(7,562,980)	-	(75,805,774)	(208,647,139)	-	-
Subtotal	**25**	**14.30**	**243,895,197**	**3,642,176**	**-**	**76,490,864**	163,762,157	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,181,753,228	94,447,790	474,012	413,133,259	673,698,167	-	-
State Gov"t & Services Charges Increase/(Decrease)			18,686,669	12,887,221	-	720,233	5,079,215	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**1,200,439,897**	**107,335,011**	**474,012**	**413,853,492**	678,777,382	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	302,220,581	12,126,462	-	(20,077,406)	310,171,525	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	807,931,975	-	(339,017,160)	(468,914,815)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**4,121**	**4,096.47**	**21,985,592,329**	**3,120,510,767**	**13,035,809**	**6,869,070,673**	11,836,778,819	**40,000,000**	**106,196,261**

Summary of 2019-21 Biennium Budget

Oregon Health Authority **Agency Request Budget**
Oregon Health Authority **Cross Reference Number: 44300-000-00-00-00000**
2019-21 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**4,121**	**4,096.47**	**21,985,592,329**	**3,120,510,767**	**13,035,809**	**6,869,070,673**	11,836,778,819	**40,000,000**	**106,196,261**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(13,876,365)	-	-	(11,442,182)	(2,434,183)	-	-
Modified 2019-21 Current Service Level	**4,121**	**4,096.47**	**21,971,715,964**	**3,120,510,767**	**13,035,809**	**6,857,628,491**	11,834,344,636	**40,000,000**	**106,196,261**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	45	31.00	11,898,734	671,490	-	9,589,123	1,638,121	-	-
202 - Medicaid Modularity	5	5.00	2,656,800	763,469	-	-	1,893,331	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	200,005	100,003	-	-	100,002	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	165,637	82,819	-	-	82,818	-	-
205 - Protect, Modernize, Strengthen	57	57.00	22,085,344	2,687,259	-	16,577,596	2,820,489	-	-
206 - OPAR Position Reconciliation and True-up	-	-	252,107	126,054	-	-	126,053	-	-
207 - Provider Time Capture	5	4.75	1,276,284	-	-	1,276,284	-	-	-
208 - M & O of Centralized Abuse Management	2	2.00	446,578	-	-	446,578	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	243,522	89,324	-	32,249	121,949	-	-
210 - Health, Safety & Wellness	-	-	299,450	205,514	-	21,015	72,921	-	-
301 - Oregon Buys	-	-	751,504	146,498	-	546,064	58,942	-	-
302 - Deferred Maintenance	-	-	9,075,000	9,075,000	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	4	3.00	8,732,515	4,056,925	-	-	4,675,590	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	3	2.64	13,103,059	13,103,059	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	19,639,800	6,575,316	-	-	13,064,484	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	6	5.28	1,314,816	803,081	-	-	511,735	-	-
405 - Public Health Modernization	14	14.00	48,558,831	47,697,906	-	802,370	58,555	-	-
406 - Increase the Price of Tobacco Products	3	2.25	29,300,000	-	-	29,300,000	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	7	7.00	49,100,000	-	-	49,100,000	-	-	-
408 - Continuation of Mental Health Funding	-	-	16,039,652	16,039,652	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	1	0.88	384,534	312,700	-	-	71,834	-	-
410 - Misdemeanor Defenders	-	-	7,612,914	7,612,914	-	-	-	-	-
411 - Behavioral Health	5	4.40	5,937,446	5,530,100	-	-	407,346	-	-
412 - Safety, Patient Care & Regulatory Compliance	66	5.28	1,392,453	1,392,453	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	9,132,500	9,132,500	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	2	1.76	6,739,793	6,739,793	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	419,000,000	39,000,000	-	48,000,000	332,000,000	-	-
416 - CCO 2.0	7	6.16	1,902,641	1,066,092	-	-	836,549	-	-
417 - State Support for Local Public Health	-	-	3,575,000	3,575,000	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	5	5.00	1,853,297	-	-	1,853,297	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	64,450	-	-	64,450	-	-	-
420 - Toxic Free Kids Program	-	-	111,511	-	-	111,511	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	4	4.00	1,806,102	-	-	1,806,102	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	2	1.76	716,130	418,632	-	-	297,498	-	-
Subtotal Policy Packages	**243**	**163.16**	**695,368,409**	**177,003,553**	**-**	**159,526,639**	358,838,217	**-**	**-**
Total 2019-21 Agency Request Audit	**4,364**	**4,259.63**	**22,667,084,373**	**3,297,514,320**	**13,035,809**	**7,017,155,130**	12,193,182,853	**40,000,000**	**106,196,261**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	4.38%	-0.38%	12.15%	52.40%	4.30%	4.24%	9.29%	-	-0.24%
Percentage Change From 2019-21 Current Service Level	5.90%	3.98%	3.10%	5.67%	-	2.16%	3.01%	-	-

PROGRAM PRIORITIZATION FOR 2019-21

Agency Name: Oregon Health Authority

2019-21 Biennium

Agency-Wide Priorities for 2019 -2021 Biennium													
1	4			5	6	7	8	9	10	11	12	13	14
Priority (ranked with highest priority first)	**Program or Activity Initials**	**ORBITS DCR Title**	**Is Program leveraged for the DSHP Waiver?**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**
Agcy													
1	Health Programs	Health Programs Medicaid	No	This budget includes the Oregon Health Plan, which provides medical coverage for Medicaid under Title XIX of the Social Security Act, and Children's Health Insurance Program (CHIP) under Title XXI of the Social Security Act. Medicaid has traditionally provided medical coverage to low-income seniors, people with disabilities, children, and pregnant women. Since January 2014, the Oregon Health Plan has also covered all Oregon adults with income at or below 138 percent of the federal poverty level.	Preventive services for OHP youth and adults, Preventive services for OHP children, Appropriate prenatal care for OHP clients, PQI Hospitalizations of OHP clients	12	1,947,471,262	-	2,432,696,150	-	11,531,669,633	-	15,911,837,045
2	Health Programs	Health Programs Non Medicaid	No	HSD administers contracts and agreements with local mental health authorities such as LMHAs, CMHPs, non-profit providers, and tribes to develop and administer community-based behavioral health services and supports that are not covered by Oregon's Medicaid program. HSD services restore functioning, promote resiliency, health and recovery, and protect public safety by serving adults, children and adolescents with substance use disorders, mental and emotional disorders and problem gambling disorders as well as providing resources to their families. These services and supports are delivered in outpatient, residential, school, hospital, justice and other community settings. Culturally specific statewide and regional programs provide services for Native American, Hispanic/Latino and African American populations. These programs are designed to deliver evidence-based services that restore individuals and their families to the highest level of functioning possible. These programs employ peer support specialists, qualified mental health associates (QMHAs), qualified mental health professionals (QMHPs), psychiatrists, psychiatric nurse practitioners, qualified health services (QHS) providers, psychologists and other independently licensed providers, Certified Alcohol and Drug Counselors (CADCs), Certified Gambling Addiction Counselors (CGACs), and personal care providers. Individual consumers and their families also are key partners. These partnerships are critical to successfully treating behavioral health conditions.	Completion of alcohol & drug treatment, Alcohol & drug treatment effectiveness: Employment, Child reunification, School performance	12	333,479,636	9,443,888	122,727,423	-	64,036,012	-	529,686,959
3	Public Health Programs	Center for Prevention and Health Promotion	No	Responsible for chronic disease prevention and health promotion, injury prevention, Prescription Drug Monitoring program, Women, Infants and children (WIC) Nutrition program, family planning, oral health, prenatal care, newborn hearing screening, and school-based health centers.	Teen suicide, Tobacco use, Cigarette packs sold, Teen pregnancy, Early prenatal care	10	24,785,323		34,870,691	40,000,000	97,211,117	102,729,051	299,596,182
4	Public Health Programs	State Public Health Director	No	Responsible for state emergency preparedness, planning, and response.		8, 10	49,862,632	-	7,537,063	-	256,725	-	57,656,420
5	Public Health Programs	Center for Public Health Practice	No	Responsible for state support to local health departments core capacity in disease control and surveillance, HIV/STD/TB, immunization, statewide communicable disease control and testing, maintaining vital records and health statistics.	HIV rate, child immunizations, Influenza vaccinations for seniors	8,10	3,511,892		5,837,248		15,779,506	-	25,128,646
6	Public Health Programs	Center for Health Protection	No	Responsible for the State Drinking Water Program (Primacy) and EPA Revolving Loan Fund which provides approx. $12M annually to local water systems for capital improvement initiatives. Also identifying and preventing environmental and occupational safety hazards, and initiatives such as the health faciilities licensure, quality improvemnet and regulation, medical marijuana, and Patient Safety Commission.		9,10	3,027,078		1,226,402		2,709,404	-	6,962,884

Priority (ranked with highest priority first)	Program or Activity Initials	ORBITS DCR Title	Is Program leveraged for the DSHP Waiver?	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS
7	Oregon State Hospital	State Hospital System	No	The State Hospital System - with locations in Salem and Junction City provide 24-hour supervised care to people with the most severe mental health disorders, many of whom have either been civilly committed to the Department as a danger to themselves or others, or have been found guilty except for insanity, or require hospital care to restore competency in order that they may aid and assist in their own defense during a criminal proceeding.	OSH restraint rate, OSH length of stay (others to consider might be ratio of # served/# of budgeted beds, and/or recidivism/revocation rates. These new measures should be vetted a bit with Cabinet and or AMH, in light of the fact that KPMs are part of a larger OHA/DHS picture)	12	487,849,183		69,170,986		36,719,113	-	593,739,282
8	Oregon State Hospital	State Delivered SRTF's	No	The state operated 16-bed facilities permit the safe movement of persons from the State Hospital(s) into the community that current providers choose not to serve.		12	7,103,554	-	416,607	-	2,073,201	-	9,593,362
9	Public Employee's Benefit Board	PEBB/Stabilization, Self Insurance, Flex Benefit, Fully insured Plans, and Optional Benefits	No	(1) There is created the Public Employees' Revolving Fund The balances of the Public Employees' Revolving Fund are continuously appropriated to cover expenses incurred in connection with the administration of ORS 243.105 to 243.285 and 292.051. Among other purposes, the board may retain the funds to control expenditures, stabilize benefit premium rates and self-insure. The board may establish subaccounts within the Public Employees' Revolving Fund. (2) There is appropriated to the Public Employees' Revolving Fund all unused employer contributions for employee benefits and all refunds, dividends, unused premiums and other payments attributable to any employee contribution or employer contribution made from any carrier or contractor that has provided employee benefits administered by the board, and all interest earned on such moneys. Fully insured premiums are treated as a pass-through account and funds are sent directly to the Fully Insured provider. (1) In addition to the powers and duties otherwise provided by law to provide employee benefits, the Public Employees' Benefit Board may provide, administer and maintain flexible benefit plans under which eligible employees of this state may choose among taxable and nontaxable benefits as provided in the federal Internal Revenue Code. (2) In providing flexible benefit plans, the board may offer: (a) Health or dental benefits as provided in ORS 243.125 and 243.135. (b) Other insurance benefits as provided in OOptional benefits are insurance premiums paid by members and are treated as pass-through account and funds are sent directly to the Optional Benefit provider.	243.167 Public Employees' Revolving Fund; continuing appropriation to fund, 243.221 Options that may be offered under flexible benefit plan.	10			2,088,188,484				2,088,188,484
10	Oregon Educators Benefit Board (OEBB)	OEBB Stabilization	No	There is created the Oregon Educators Revolving Fund, separate and distinct from the General Fund. Moneys in the Oregon Educators Revolving Fund are continuously appropriated to the Oregon Educators Benefit Board to cover the board's expenses incurred in connection with the administration of ORS 243.860 to 243.886. Moneys in the Oregon Educators Revolving Fund may be retained for limited periods of time as established by the board by rule. Among other purposes, the board may retain the funds to pay premiums, control expenditures, stabilize premiums and self-insure.	243.884 Oregon Educators Revolving Fund; continuous appropriation to board; purposes; rules; moneys paid into fund	10	-	-	1,727,512,598	-	-	-	1,727,512,598
11	Health Policy Programs	OHIT Incentive Payments	No	The Medicaid Electronic Health Records Incentive Payment provide incentive payments to eligible professionals, eligible hospitals, and critical access hospitals (CAHs) as they adopt, implement, upgrade or demonstrate meaningful use of certified EHR technology.			-	-	-	-	66,317,546	-	66,317,546
							2,857,090,560	9,443,888	6,490,183,652	40,000,000	11,816,772,257	102,729,051	$ 21,316,219,408

OREGON HEALTH AUTHORITY: 10 PERCENT REDUCTION OPTIONS

As supplemental information to the Agency Request Budget, Oregon law requires each state agency to include reduction options of 10 percent from the estimate of projected costs of continuing currently authorized activities and programs for the next biennium.

A large proportion of the Oregon Health Authority's (OHA) budget is expended for services directly provided to clients.

General criteria and principles applied to the reduction list included:

- Identifying reductions that do the least harm to the fewest number of clients.
- Avoiding reductions that have a negative impact on populations already disproportionately impacted by health inequities and health disparities.
- Minimizing impact on prenatal and early childhood health initiatives.
- Applying the OHA goals of containing costs, improving quality and increasing access to health care.
- Avoiding reductions that shift people to more costly service models within OHA or DHS.
- Minimizing effect on OHA Health Systems Transformation efforts and the obligation to maintain the growth of health care costs to 3.4% per year or below.

In recent years, OHA streamlined the agency by completing an organizational restructure to further integrate programs and services to better deliver services to Oregonians. Divisions are now structured based on function and ongoing work is prioritized within existing resources. Since its restructure, OHA continues to diligently manage to its position authority and effectively control overhead costs. Reduction options that reduce or eliminate programs include corresponding staffing reductions associated with positions to administer those programs and deliver services.

Any reductions necessary would potentially affect the OHA programs in the following areas:

Central Office and Shared Services

Most of the Central Office and Shared Services General Fund is necessary for ongoing commitments for which OHA does not

materially have the option to reduce. Central, Shared, State Government Service Charges, and Debt Service on Capital Construction authorized in prior biennium account for only about two percent of this budget. Administrative cuts through staff reductions or vacancies, or cuts to professional service contracts have been implemented in previous biennia. As OHA continues with its health system transformation efforts, any further reductions in these areas would have a direct impact on the Director's Office, as well as many of the OHA dedicated service offices (e.g., Human Resources, External Relations, and Equity and Inclusion).

Health Systems Division

Inflation increases for coordinated care organization capitation rates and Oregon Health Plan fee-for-service provider rates would be less than 3.4 percent annual inflation.

Indirect and Direct Medical Education payments to teaching hospitals would be eliminated—at the very time we need more trained medical professionals to serve our growing population.

Non-Medicaid budget for cost of living increases for alcohol and drug treatment and community mental health programs would be eliminated.

Elimination of the Mental Health Services Fund for residential development may result in some facilities deteriorating and potentially becoming unsafe. This could affect the environment and livability of residential programs.

Rental assistance funding would be reduced. This would have a direct impact on individuals and their stability in maintaining housing.

Funding used to facilitate the transition of civilly committed adults from the state hospital to the community when they no longer need inpatient mental health treatment would be reduced 50 percent.

OREGON HEALTH AUTHORITY: 10 PERCENT REDUCTION OPTIONS

Oregon Health Plan coverage would be reduced by limiting or eliminating specific services or reducing line items covered on the Prioritized List of Health Services. Specific options reduce dental services, eliminate non-emergent dental coverage for nonpregnant clients, and eliminate treatment of substance abuse disorders for non-pregnant adults. Obviously, some individuals could experience immediate adverse impacts to their health without these services; others could see their health deteriorate.

All reductions to the Oregon Health Plan would require approval by the Centers for Medicare & Medicaid Services (CMS) and most would be prohibited under the special terms and conditions previously agreed upon by OHA and CMS.

Public Health

Funding for Oregon Contraceptive Care program payments would be reduced by 42 percent. The program would not be able to serve approximately 24,000 Oregonians during the 2019-21 biennium.

Pass-through funding to the Patient Safety Commission would be reduced 50 percent.

Farmers Market Food Voucher program for both WIC families and low-income seniors would be eliminated.

Oregon State Hospital

The hospital would reduce capacity and staffing by closing units, requiring some patients to be discharged earlier back to community settings and placing additional burden on community resources to find appropriate placement settings. To accommodate patients discharged from the hospital, investments would be needed to build additional capacity for community-based services.

Health Policy & Analytics

Funding for the Health Care Incentive Fund would be reduced by over 35 percent. This funding supports underserved communities in their recruitment and retention of high quality providers by repaying student loan debt.

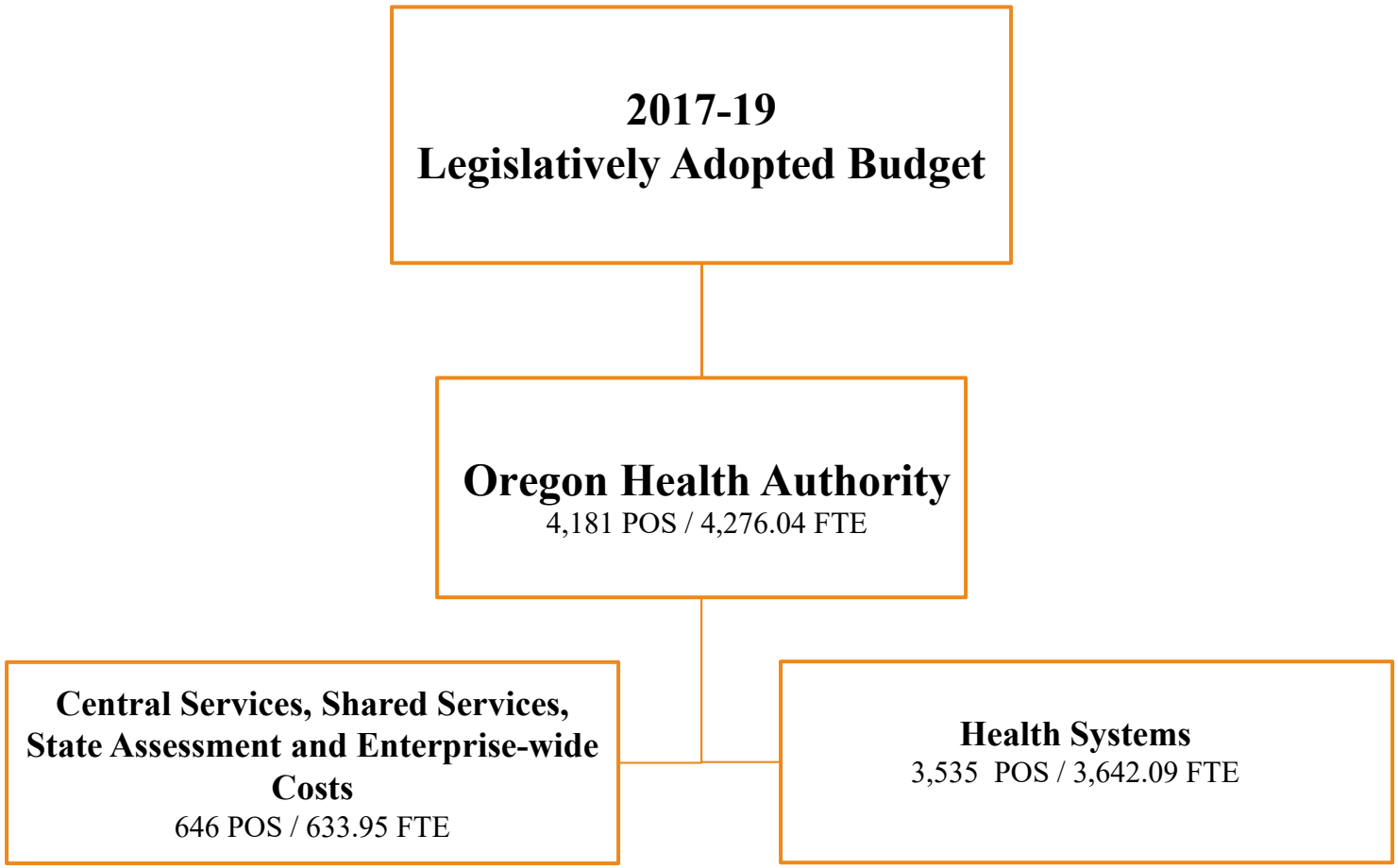
Oregon Health Authority
Reduction Options: 2019-2021 Agency Request Budget

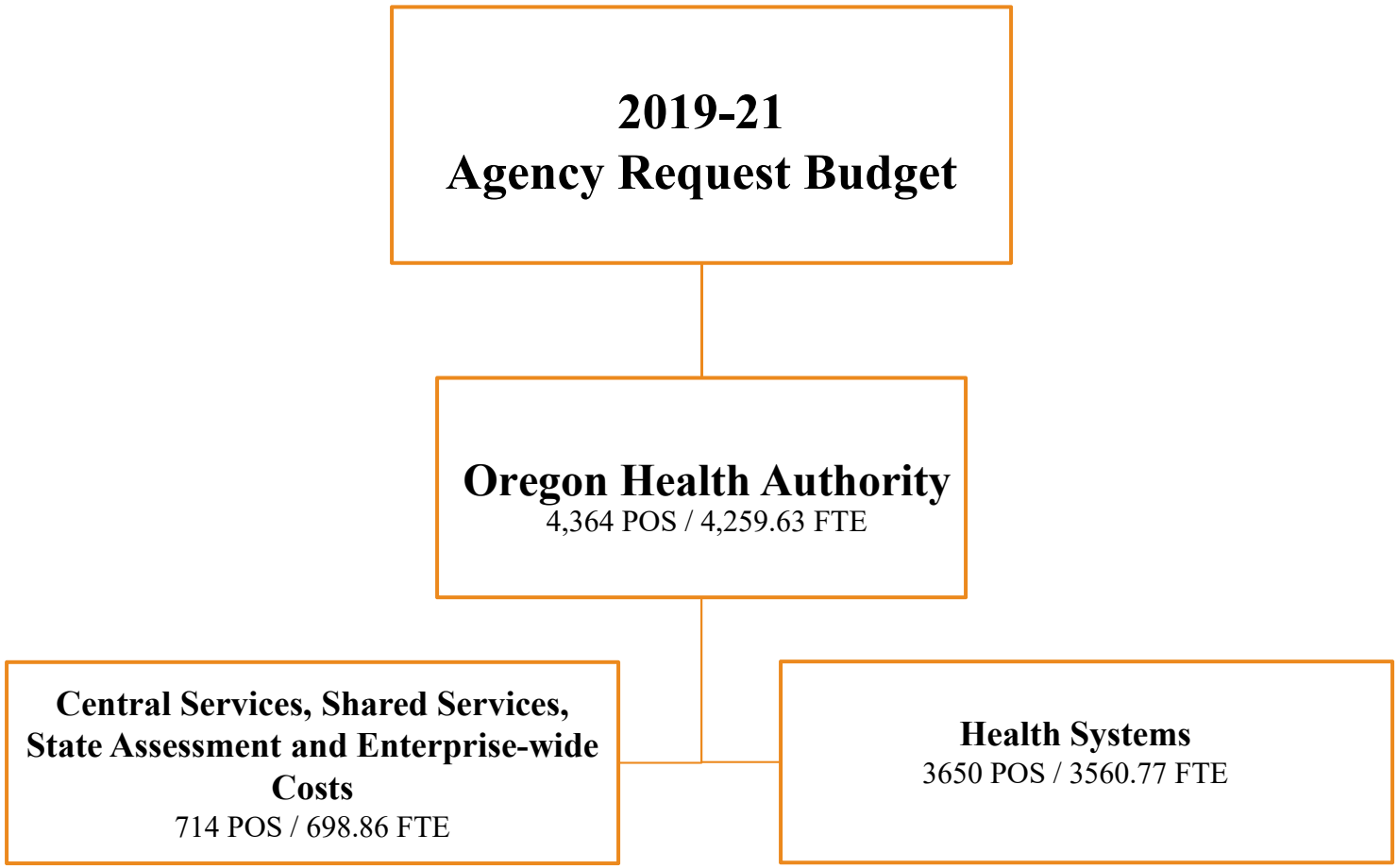
10% General Fund / 10% Other & Federal Fund Reduction Options for the 2019-2021 Biennium
(Limited Other and Federal Funds only - does not include non-limited funds)

OHA Current Service Level Budget	**3,056,572,137**	**6,882,106,482**	**11,836,778,819**	**21,775,457,438**
15% Target	458,485,821	1,032,315,972	1,775,516,823	3,266,318,616
10% Target	**305,657,214**	**688,210,648**	**1,183,677,882**	**2,177,545,744**

Accumulative % Reduction of CSL GF	Agency Priority	Program Area	Reduction Description	Federal Approval required? (Y/N)	GF & LF	OF	FF	TF	# of Employees Affected	BUDGET FTE	Impact of Reduction on Services and Outcomes (include other program areas, number of clients affected, etc.)
-0.91%	1	**Medicaid**	Reduce Oregon Health Plan inflation for managed care and fee-for-service from 3.4% to 3.0% per year.	Y	(27,800,000)		(75,460,057)	(103,260,057)			Coordinated care organization capitation rates would still require federal approval as meeting requirements for actuarial soundness. Coordinated care organizations would be even more challenged to reduce the growth in cost for providing services to their Oregon Health Plan members. There would also be less money available to increase Oregon Health Plan rates for providers that are paid by OHA on a fee-for-service basis.
-1.13%	2	**Medicaid**	Eliminate the Indirect Medical Education (IME) component of the Graduate Medical Education (GME) program. The agency would eliminate Medicaid payments to teaching hospitals that help offset indirect costs associated with their GME programs. IME includes indirect costs that arise from the inexperience of residents such as extra medical tests and reduced productivity. CMS APPROVAL REQUIRED.	Y	(6,661,462)		(10,809,000)	(17,470,462)			Oregon's teaching hospitals depend on these payments to supplement their teaching programs. Discontinuing payments would be a hardship on these 11 teaching facilities and would de-incentivize hospitals from training new physicians. Discontinuing GME payments would also impact the physician workforce as there is already a shortage in the primary care specialty, which is one of the largest specialties in a teaching program. A reduction of trained providers may limit access to quality health care.
-1.69%	3	**Medicaid**	Eliminate the Direct Medical Education (DME) component of the Graduate Medical Education (GME) program. The agency would eliminate Medicaid payments to teaching hospitals that help offset costs associated with their graduate medical education programs. GME includes costs associated with stipends or salaries for residents, payments to supervising physicians, and direct program administration costs. CMS APPROVAL REQUIRED.	Y	(17,130,000)		(27,794,000)	(44,924,000)			Oregon's teaching hospitals depend on these payments to supplement their teaching programs. Discontinuing payments would be a hardship on these 11 teaching facilities and would de-incentivize hospitals from training new physicians. Discontinuing GME payments would also impact the physician workforce as there is already a shortage in the primary care specialty, which is one of the largest specialties in a teaching program. A reduction of trained providers may limit access to quality healthcare.
-2.01%	4	**Non-Medicaid CMH**	Remove inflation for Community Mental Health Programs.	N	(9,800,000)		(600,000)	(10,400,000)			Since actual costs do increase, removing inflation for Non-Medicaid CMH would hinder the program's ability to provide the same level of service to clients in community programs. Eliminating inflation could lead to reductions in workforce within community providers and the loss of smaller providers due to the inability to secure funding through other sources.
-2.69%	5	**Medicaid**	Further reduce Medicaid inflation for managed care and fee-for-service from 3.0% to 2.7% per year.	Y	(20,700,000)		(56,100,000)	(76,800,000)			Coordinated care organization capitation rates would still require federal approval as meeting requirements for actuarial soundness. Coordinated care organizations would be even more challenged to reduce the growth in cost for providing services to their Oregon Health Plan members. There would also be less money available to increase Oregon Health Plan rates for providers that are paid by OHA on a fee-for-service basis.
-2.72%	6	**Non-Medicaid CMH**	Eliminate Mental Health Services Fund (MHSF) Residential Development.	N	(1,000,000)			(1,000,000)			The MHSF is used to update and remodel existing residential programs to maintain safe and healthy environments for residents. Its elimination would result in some program facilities deteriorating and potentially resulting in unsafe environments. This would erode the livability of residential programs for adults with a serious mental illness.
-2.75%	7	**PHD/AGRH**	Reduction of Oregon Contraceptive Care Program funding.	N	(1,000,000)		(9,000,000)	(10,000,000)			The Oregon Contraceptive Care (CCARE) Program provides contraceptive and counseling services to eligible clients. CCare state funds match 9:1 with federal Medicaid funds for clinical services payments. CCare enrollment has been very steady in the 2017-19 biennium following a drop after the implementation of the Affordable Care Act and Medicaid Expansion in 2014. Without a change in budget CCare is projected to serve 57,500 clients in the 2019-21 biennium. A $1 million reduction in GF represents a 42% reduction in special payments, which would result in 24,000 fewer clients served by CCARE during the 2019-21 biennium. Fourteen percent of CCare clients have an unintended pregnancy averted through the provision of effective contraceptive methods and counseling services. With the proposed budget reduction, an additional 3,360 unintended pregnancies would occur among clients unable to receive services. Based on national estimates, approximately 1,546 of these unintended pregnancies would end in abortion and 1,814 would end in a live birth. Given a conservative cost of $16,000 per delivery and one year of infant health care costs under Medicaid, an additional $29 million in Medicaid expenditures (state and federal) would be expected as a result of these additional unintended pregnancies. A reduction in CCare would significantly impact the financial sustainability of Oregon's local public health authorities (LPHAs) and other safety net clinics that rely on this program to support their organization's infrastructure. These clinics utilize a staffing model whereby revenue received from the provision of reproductive health services support clinical and business staff who fulfill a variety of functions related to essential public health services (e.g. communicable disease control, Maternal and Child Health (MCH) home visiting, epidemiological surveillance, community health promotion, etc.) and clinical preventive health services.
-2.84%	8	**Non-Medicaid CMH**	Reduce Rental Assistance by 25%.	N	(2,650,000)	(2,000,000)		(4,650,000)			These funds would continue rental assistance for individuals that receive rental assistance and support services this biennium. This reduction would result in clients losing their rental assistance and accompanying supports. Most if not all of these persons would need to leave their residence for inability to pay. Individuals would become homeless, move in with friends or relatives or end up in higher levels of care. Any reduction in new mental health investments may result in USDOJ issuing findings and proceeding with an Olmstead lawsuit against the state. USDOJ has been pleased with the steps Oregon has taken to improve community mental health services. The investment by the Legislature in the community mental health system is a large factor in our current positive relationship with USDOJ.
-2.87%	9	**PHD/HCRQI**	Reduce pass through to Patient Safety Commission by 50%.	N	(975,000)			(975,000)			This reduction would reduce funding for the Oregon Patient Safety Commission, which allows for health care facilities and professionals to report on adverse medical instances.
-2.88%	10	**PHD/NHS**	Elimination of the USDA/WIC Farmers Market Food Voucher Program.	N	(232,598)		(1,496,000)	(1,728,598)			Vouchers would no longer be provided to 25,300 low income WIC participants each summer to purchase locally grown fresh fruits and vegetables. This vulnerable population would have reduced access to healthy food choices. Local farmers would see reduced incomes as over 90 percent of the dollars go directly to over 500 local Oregon farmers. This program supports the State Health Improvement Plan (SHIP) priority: Slow the increase of obesity, Strategy 4--Improve availability of affordable, healthy food and beverage choices for two identified target groups, 2 to 5 year-olds and adults.
-2.88%	11	**PHD/NHS**	Elimination of the USDA/Senior Farmers Market Program.	N	(37,000)		(1,718,000)	(1,755,000)			Vouchers would no longer be provided to 43,000 low income seniors each summer to purchase fresh locally grown fruits and vegetables. This would lead to reduced access to healthy choices for this population, which is at risk for inadequate intake of fruits and vegetables and food insecurity. Local farmers would see reduced incomes as over 90 percent of the dollars go directly to over 500 local Oregon farmers. This program supports the State Health Improvement Plan (SHIP) priority: Slow the increase of obesity, Strategy 4--Improve availability of affordable, healthy food and beverage choices for adults, a primary target group.
-3.56%	12	**Medicaid**	Further reduce Medicaid inflation for managed care and fee-for-service from 2.7% to 2.4% per year.	Y	(20,700,000)		(56,100,000)	(76,800,000)			Coordinated care organization capitation rates would still require federal approval as meeting requirements for actuarial soundness. Coordinated care organizations would be even more challenged to reduce the growth in cost for providing services to their Oregon Health Plan members. There would also be less money available to increase Oregon Health Plan rates for providers that are paid by OHA on a fee-for-service basis.
-3.75%	13	**Medicaid**	Eliminate coverage for specific dental services for adult Oregon Health Plan (OHP) clients. The agency would no longer cover the following dental services for adults (including pregnant adults) on OHP: Crowns, full and partial dentures; scaling & root planning. CMS NEGOTIATION AND APPROVAL IS REQUIRED - The Health System Transformation waiver Special Terms and Conditions prohibit the state from reducing eligibility or benefits.	Y	(5,973,817)		(45,713,075)	(51,686,892)			Adverse impact on clients' overall health including worsening of chronic diseases and poor pregnancy outcomes. Shifts costs to other areas due to unmet dental treatment needs including increased emergency department utilization. Exacerbation of opioid crisis due to untreated dental pain. Increased unnecessary tooth loss. Difficulty finding jobs. Missed days from work and school. Providers decreased willingness to reconstitute the delivery system in the future due to repeated system degradations.
-4.77%	14	**Medicaid**	Cover 25 fewer lines on Prioritized List of Health Services. Oregon Health Plan (OHP) coverage is based on the Prioritized List of Health Services, which ranks treatment and condition pairs in order of effectiveness. Starting July 1, 2019, OHP would cover lines 1 through 444. The agency would seek federal approval to no longer cover lines 444 through 469 for the OHP benefit packages. LEGISLATIVE ACTION REQUIRED. CMS NEGOTIATION AND APPROVAL IS REQUIRED - The Health System Transformation waiver Special Terms and Conditions prohibit the state from reducing eligibility or benefits.	Y	(31,000,000)		(94,900,000)	(125,900,000)			This reduction would eliminate coverage of 25 lines on the Prioritized List representing important medical, dental and vision services for conditions on the Oregon Health Plan, including children and pregnant women. The reduction includes services for children's vision services, certain mental health conditions, services that can prevent blindness and prevent fatal aneurisms. Failure to cover these services could result in other conditions that are more expensive to treat and lead to more emergency department visits. This reduction could cause disability, tooth loss, more serious mental health conditions, and death. Eliminating coverage for these services would result in sicker Oregonians that are unable to work or may experience more missed work days due to untreated conditions. Oregon Health Plan members may find it more difficult to maintain or obtain employment due to tooth extractions and other untreated conditions. Children with vision problems would experience barriers to quality education. These changes would require federal approval, including renegotiating the Oregon Health Plan Section 1115 Medicaid demonstration. They would also result in a loss of revenue to hospitals, physicians, and dental and mental health providers.

-5.02%	15	**OSH**	Close 25 bed unit.	N	(7,910,519)			(7,910,519)	-36	(36.00)	Closure may result in requiring some patients to discharge back to community settings earlier than they currently do with fewer available SRTF-licensed beds at OSH. It may also result in some patients remaining on hospital-licensed units beyond medical necessity if a suitable placement is not available in the community, and SRTF-licensed beds are no longer available at OSH. This reduction would put pressure on the Psychiatric Security Review Board's (PSRB) caseload and increase the need for SRTF or other appropriate settings within communities to accommodate patients discharged from OSH, shifting part of the financial burden to community mental health providers. (Note: Patients served in community-based, 16-bed SRTFs are Medicaid eligible, while SRTFs within OSH are not eligible due to the Institution for Mental Disease exclusion. A portion of this reduction could provide the State match needed draw federal funding for community SRTFs.) This action includes reducing OSH position authority which would likely require initiation of the state lay-off protocol related interaction with SEIU &/or ASFME.
-5.30%	16	**OSH**	Close 30 bed unit.	N	(8,447,669)			(8,447,669)	-35	(35.00)	Closure may result in requiring some patients to discharge back to community settings earlier than they currently do with fewer available SRTF-licensed beds at OSH. It may also result in some patients remaining on hospital-licensed units beyond medical necessity if a suitable placement is not available in the community, and SRTF-licensed beds are no longer available at OSH. This reduction would put pressure on the Psychiatric Security Review Board's (PSRB) caseload and increase the need for SRTF or other appropriate settings within communities to accommodate patients discharged from OSH, shifting part of the financial burden to community mental health providers. (Note: Patients served in community-based, 16-bed SRTFs are Medicaid eligible, while SRTFs within OSH are not eligible due to the Institution for Mental Disease exclusion. A portion of this reduction could provide the State match needed draw federal funding for community SRTFs.) This action includes reducing OSH position authority which would likely require initiation of the state lay-off protocol related interaction with SEIU &/or ASFME.
-5.65%	17	**Non-Medicaid CMH**	Reduce Community Mental Health (CMH) Choice Funding by 50%.	N	(10,600,000)			(10,600,000)			These funds are used to facilitate the transition of civilly committed adults from the state hospital to the community when they no longer need hospital level of care. These funds have reduced the length of time adults wait for discharge by 50%. Reduction of these funds would increase the length of stay in the hospital and increase the number of people waiting in acute care for state hospitalization, which results in reduced access to acute care services. This jeopardizes Oregon's compliance with the Olmstead court decision.
-5.73%	18	**Non-Medicaid CMH**	Reduce Rental Assistance by an additional 25% for a total of 50%.	N	(2,650,000)	(2,000,000)		(4,650,000)			These funds would continue rental assistance for individuals that receive rental assistance and support services this biennium. This reduction would result in clients losing their rental assistance and accompanying supports. Most if not all of these persons would need to leave their residence for inability to pay. Individuals would become homeless, move in with friends or relatives or end up in higher levels of care. Any reduction in new mental health investments may result in USDOJ issuing findings and proceeding with an Olmstead lawsuit against the state. USDOJ has been pleased with the steps Oregon has taken to improve community mental health services. The investment by the Legislature in the community mental health system is a large factor in our current positive relationship with USDOJ.
-5.89%	19	**Health Policy/Primary Care**	Reduce funding for the Health Care Incentive Fund.	N	(4,896,057)	(5,162,515)		(10,058,572)			This reduction option would decrease funding for the Health Care Incentive Fund by over 35%. This would significantly impact multiple contracts currently in place with providers in rural areas. The funding supports underserved communities in their recruitment and retention of high quality providers. This reduction would greatly reduce the program's ability to achieve its intended outcomes.
-7.36%	20	**Medicaid**	Reduce the covered lines on the Prioritized List of Health Services by an additional 25 lines. Oregon Health Plan (OHP) coverage is based on the Prioritized List of Health Services, which ranks treatment and condition pairs in order of effectiveness. Starting July 1, 2019, OHP would cover lines 1 through 419. The agency would seek federal approval to no longer cover lines 420 through 444 for the OHP benefit packages. LEGISLATIVE ACTION REQUIRED. CMS NEGOTIATION AND APPROVAL IS REQUIRED - The Health System Transformation waiver Special Terms and Conditions prohibit the state from reducing eligibility or benefits.	Y	(44,841,853)		(131,454,209)	(176,296,062)			This reduction would eliminate coverage of 25 lines on the Prioritized List (for a total of 50 when including 25 lines in a separate reduction package) representing important medical, dental and mental health services for conditions on the Oregon Health Plan, including children and pregnant women. The reduction includes services for hearing loss, severe skin conditions, common painful women's health conditions, certain mental health conditions, and cancer of the gallbladder. Failure to cover these services could result in other conditions which are more expensive to treat and cause more emergency department visits. This reduction could cause disability, tooth loss, more serious mental health conditions, and death. Eliminating coverage for these services will result in sicker Oregonians that are unable to work or may experience more missed work days due to untreated conditions. Oregon Health Plan members may find it more difficult to maintain or obtain employment due to tooth extractions and other untreated conditions. Children with hearing problems will experience barriers to quality education. These changes would require federal approval, including renegotiating the Oregon Health Plan 1115 Medicaid demonstration, and result in a loss of revenue to hospitals, physicians, dental and mental health providers.
-9.44%	21	**Medicaid**	Eliminate dental coverage for Oregon Health Plan (OHP) non-pregnant adults. The agency would eliminate the remaining non-pregnant adult dental coverage for the OHP benefit package. LEGISLATIVE ACTION REQUIRED. CMS NEGOTIATION AND APPROVAL IS REQUIRED - The Health System Transformation waiver Special Terms and Conditions prohibit the state from reducing eligibility or benefits.	Y	(63,618,156)		(282,630,676)	(346,248,832)			Reduction to clients' over-all health including worsening of chronic diseases and poor pregnancy outcomes. Shifts costs to other areas due to unmet dental treatment needs including increased emergency department utilization. Exacerbation of opioid crisis due to untreated dental pain. Increased unnecessary tooth loss. Difficulty finding jobs. Missed days from work/school. Providers decreased willingness to reconstitute the delivery system in the future due to repeated system degradations.
-10.00%	22	**Medicaid**	Eliminate Addiction Services for non-pregnant adults on Oregon Health Plan.	Y	(17,033,083)	(24,013,969)	(209,994,258)	(251,041,310)			This reduction would eliminate substance use disorder (SUD) benefits for non-pregnant Oregon Health Plan (OHP) members. While these services are optional, inpatient mental health services are not optional and are not being eliminated. Mental health drugs would remain part of the benefit package. This reduction would negatively impact the physical and mental health of many current OHP clients, the community mental health delivery system, and system transformation efforts. It eliminates critical services just as we are battling the increase in opioid addiction and continue to see rates of methamphetamine, alcohol, and marijuana addiction increase. Lack of substance use resources will increase higher cost services from emergency rooms driving up health care costs. SUD care for this population would have ripple effects on providers of substance use disorder services. Small programs that are heavily reliant on OHP reimbursement for treating their clients may go out of business, and larger programs would likely have layoffs or staffing reductions. This would result in a need for increased GF in community mental health budgets, as indigent services will still be needed and at higher rates than before.
-10.00%	23	**Medicaid**	Eliminate all leverage.	Y		(103,344,889)	(179,908,607)	(283,253,496)			This reduction would eliminate all leveraged Medicaid funds from the following programs: Disproportionate Share (DSH) – Oregon Health Sciences University (OHSU), Graduate Medical Education (GME), University Medical Group (UMG), Poison Control, School Based Health Services (SBHS), Medicaid Administrative Claiming (MAC), Behavioral Rehabilitation Services (BRS), and Targeted Case Management (TCM). These programs would likely cease to exist without these Federal Funds. These programs serve populations with the most disparate health outcomes, including high-risk factor children, children with disabilities, the elderly, pregnant women, Tribes, and individuals experiencing substance abuse disorder and mental health disorders. Oregon's most at-risk populations would be negatively affected by the loss of this funding.
-10.00%	24	**PEBB**	PEBB self insured plan reductions.	N		(210,000,000)		(210,000,000)			PEBB contracts with Providence as the Administrative Services Provider for it's self-insured medical plans. The operating budget for PEBB is 0.50%. The remaining 99.5% is program budget which is dedicated funding for payment of self-insured and fully insured benefit plans. Taking reductions at any level may potentially default PEBB in its contractual obligations with insurance carriers. Major plan design changes could possibly hit the reduction targets but it would take a major reduction in medical plan coverage and would jeopardize the stabilization of the statewide risk pool. A major shift in cost sharing between employee and employer could also potentially hit the reduction target but the reductions would have to be taken at the state agency budget level, as it passes employee benefit dedicated dollars through to PEBB.
-10.00%	25	**PEBB**	PEBB fully insured plan reductions.	N		(80,986,031)		(80,986,031)			PEBB contracts with Providence as the Administrative Services Provider for it's self-insured medical plans. The operating budget for PEBB is 0.50%. The remaining 99.5% is program budget, which is dedicated funding for payment of self-insured and fully insured benefit plans. Taking reductions at any level may potentially default PEBB in its contractual obligations with carriers. Major plan design changes could possibly hit the reduction targets but it would take a major reduction in medical plan coverage and would jeopardize the stabilization of the statewide risk pool. A major shift in cost sharing between employee and employer could also potentially hit the reduction target but the reductions would have to be taken at the state agency budget level, as it passes employee benefit dedicated dollars through to PEBB.
-10.00%	26	**OEBB**	OEBB plan reductions.	N		(260,703,244)		(260,703,244)			OEBB contracts with insurance carriers for Entity and Self-Pay member benefit plans. The operating budget for OEBB is 0.69%. The remaining 99.31% is program budget, which is dedicated funding for payment of insured benefit plans that OEBB is contractually obligated to pass-through to carriers. Taking reductions at any level may potentially default OEBB in its contractual obligations with carriers. Premium shifts to members will not change the pass-through budget dollars needed to meet contractual obligations with carriers.
-10.00%					**$ (305,657,214)**	**$ (688,210,648)**	**$ (1,183,677,882)**	**$ (2,177,545,744)**	**$ (71)**	**$ (71)**	


2017-19
Legislatively Adopted Budget
Oregon Health Authority
4,181 POS / 4,276.04 FTE
Central Services, Shared Services, State Assessment and Enterprise-wide Costs
646 POS / 633.95 FTE
Health Systems
3,535 POS / 3,642.09 FTE


2019-21
Agency Request Budget
Oregon Health Authority
4,364 POS / 4,259.63 FTE
Central Services, Shared Services, State Assessment and Enterprise-wide Costs
714 POS / 698.86 FTE
Health Systems
3650 POS / 3560.77 FTE

Summary of 2019-21 Biennium Budget

Oregon Health Authority **Agency Request Budget**
Oregon Health Authority **Cross Reference Number: 44300-000-00-00-00000**
2019-21 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2017-19 Leg Adopted Budget	4,646	4,591.03	19,912,013,086	2,185,935,679	12,457,116	6,653,688,309	10,913,483,621	40,000,000	106,448,361
2017-19 Emergency Boards	(465)	(314.99)	299,458,204	(22,247,320)	41,793	77,977,659	243,686,072	-	-
2017-19 Leg Approved Budget	**4,181**	**4,276.04**	**20,211,471,290**	**2,163,688,359**	**12,498,909**	**6,731,665,968**	11,157,169,693	**40,000,000**	**106,448,361**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(85)	(193.87)	13,129,164	19,867,270	58,043	2,599,355	(9,395,504)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(4,028,449)	(2,405,056)	-	(1,371,293)	-	-	(252,100)
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**4,096**	**4,082.17**	**20,220,572,005**	**2,181,150,573**	**12,556,952**	**6,732,894,030**	11,147,774,189	**40,000,000**	**106,196,261**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	13,673,711	4,292,307	(3,681)	4,229,631	5,155,454	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	4,790,938	4,032,263	8,526	697,222	52,927	-	-
Subtotal	**-**	**-**	**18,464,649**	**8,324,570**	**4,845**	**4,926,853**	5,208,381	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	25	14.30	535,911,090	11,205,156	-	152,296,638	372,409,296	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(292,015,893)	(7,562,980)	-	(75,805,774)	(208,647,139)	-	-
Subtotal	**25**	**14.30**	**243,895,197**	**3,642,176**	**-**	**76,490,864**	163,762,157	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,181,753,228	94,447,790	474,012	413,133,259	673,698,167	-	-
State Gov"t & Services Charges Increase/(Decrease)			18,686,669	12,887,221	-	720,233	5,079,215	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**1,200,439,897**	**107,335,011**	**474,012**	**413,853,492**	678,777,382	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	302,220,581	12,126,462	-	(20,077,406)	310,171,525	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	807,931,975	-	(339,017,160)	(468,914,815)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**4,121**	**4,096.47**	**21,985,592,329**	**3,120,510,767**	**13,035,809**	**6,869,070,673**	11,836,778,819	**40,000,000**	**106,196,261**

Summary of 2019-21 Biennium Budget

Oregon Health Authority **Agency Request Budget**
Oregon Health Authority **Cross Reference Number: 44300-000-00-00-00000**
2019-21 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**4,121**	**4,096.47**	**21,985,592,329**	**3,120,510,767**	**13,035,809**	**6,869,070,673**	11,836,778,819	**40,000,000**	**106,196,261**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(13,876,365)	-	-	(11,442,182)	(2,434,183)	-	-
Modified 2019-21 Current Service Level	**4,121**	**4,096.47**	**21,971,715,964**	**3,120,510,767**	**13,035,809**	**6,857,628,491**	11,834,344,636	**40,000,000**	**106,196,261**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	45	31.00	11,898,734	671,490	-	9,589,123	1,638,121	-	-
202 - Medicaid Modularity	5	5.00	2,656,800	763,469	-	-	1,893,331	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	200,005	100,003	-	-	100,002	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	165,637	82,819	-	-	82,818	-	-
205 - Protect, Modernize, Strengthen	57	57.00	22,085,344	2,687,259	-	16,577,596	2,820,489	-	-
206 - OPAR Position Reconciliation and True-up	-	-	252,107	126,054	-	-	126,053	-	-
207 - Provider Time Capture	5	4.75	1,276,284	-	-	1,276,284	-	-	-
208 - M & O of Centralized Abuse Management	2	2.00	446,578	-	-	446,578	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	243,522	89,324	-	32,249	121,949	-	-
210 - Health, Safety & Wellness	-	-	299,450	205,514	-	21,015	72,921	-	-
301 - Oregon Buys	-	-	751,504	146,498	-	546,064	58,942	-	-
302 - Deferred Maintenance	-	-	9,075,000	9,075,000	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	4	3.00	8,732,515	4,056,925	-	-	4,675,590	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	3	2.64	13,103,059	13,103,059	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	19,639,800	6,575,316	-	-	13,064,484	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	6	5.28	1,314,816	803,081	-	-	511,735	-	-
405 - Public Health Modernization	14	14.00	48,558,831	47,697,906	-	802,370	58,555	-	-
406 - Increase the Price of Tobacco Products	3	2.25	29,300,000	-	-	29,300,000	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	7	7.00	49,100,000	-	-	49,100,000	-	-	-
408 - Continuation of Mental Health Funding	-	-	16,039,652	16,039,652	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	1	0.88	384,534	312,700	-	-	71,834	-	-
410 - Misdemeanor Defenders	-	-	7,612,914	7,612,914	-	-	-	-	-
411 - Behavioral Health	5	4.40	5,937,446	5,530,100	-	-	407,346	-	-
412 - Safety, Patient Care & Regulatory Compliance	66	5.28	1,392,453	1,392,453	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	9,132,500	9,132,500	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	2	1.76	6,739,793	6,739,793	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	419,000,000	39,000,000	-	48,000,000	332,000,000	-	-
416 - CCO 2.0	7	6.16	1,902,641	1,066,092	-	-	836,549	-	-
417 - State Support for Local Public Health	-	-	3,575,000	3,575,000	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	5	5.00	1,853,297	-	-	1,853,297	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	64,450	-	-	64,450	-	-	-
420 - Toxic Free Kids Program	-	-	111,511	-	-	111,511	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	4	4.00	1,806,102	-	-	1,806,102	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	2	1.76	716,130	418,632	-	-	297,498	-	-
Subtotal Policy Packages	**243**	**163.16**	**695,368,409**	**177,003,553**	**-**	**159,526,639**	358,838,217	**-**	**-**
Total 2019-21 Agency Request Audit	**4,364**	**4,259.63**	**22,667,084,373**	**3,297,514,320**	**13,035,809**	**7,017,155,130**	12,193,182,853	**40,000,000**	**106,196,261**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	4.38%	-0.38%	12.15%	52.40%	4.30%	4.24%	9.29%	-	-0.24%
Percentage Change From 2019-21 Current Service Level	5.90%	3.98%	3.10%	5.67%	-	2.16%	3.01%	-	-

Summary of 2019-21 Biennium Budget

Oregon Health Authority | **Agency Request Budget**
OHA Central & Shared Services | **Cross Reference Number: 44300-010-00-00-00000**
2019-21 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	644	632.45	474,419,678	216,010,088	231,570	189,915,900	64,542,810	-	3,719,310
2017-19 Emergency Boards	2	1.50	874,080	501,457	-	4,658,900	(4,286,277)	-	-
2017-19 Leg Approved Budget	**646**	**633.95**	**475,293,758**	**216,511,545**	**231,570**	**194,574,800**	60,256,533	**-**	**3,719,310**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(37)	(25.84)	(74,346)	920,728	-	(1,160,512)	165,438	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(4,028,449)	(2,405,056)	-	(1,371,293)	-	-	(252,100)
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**609**	**608.11**	**471,190,963**	**215,027,217**	**231,570**	**192,042,995**	60,421,971	**-**	**3,467,210**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	2,791,387	639,648	-	1,858,213	293,526	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	457,636	240,038	5,062	168,954	43,582	-	-
Subtotal	**-**	**-**	**3,249,023**	**879,686**	**5,062**	**2,027,167**	337,108	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	2,311,146	1,562,724	-	457,616	290,806	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(8,651,165)	(2,013,649)	-	(1,923,340)	(4,714,176)	-	-
Subtotal	**-**	**-**	**(6,340,019)**	**(450,925)**	**-**	**(1,465,724)**	(4,423,370)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	12,110,497	6,880,033	11,677	2,661,955	2,556,832	-	-
State Gov"t & Services Charges Increase/(Decrease)			18,686,669	12,887,221	-	720,233	5,079,215	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**30,797,166**	**19,767,254**	**11,677**	**3,382,188**	7,636,047	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	8,025,581	-	1,638,103	(9,663,684)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	320,470	144,761	-	149,512	26,197	-	-
Subtotal: 2019-21 Current Service Level	**609**	**608.11**	**499,217,603**	**243,393,574**	**248,309**	**197,774,241**	54,334,269	**-**	**3,467,210**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**609**	**608.11**	**499,217,603**	**243,393,574**	**248,309**	**197,774,241**	54,334,269	**-**	**3,467,210**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(5,085,418)	-	-	(2,651,235)	(2,434,183)	-	-
Modified 2019-21 Current Service Level	**609**	**608.11**	**494,132,185**	**243,393,574**	**248,309**	**195,123,006**	51,900,086	**-**	**3,467,210**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	41	27.00	9,589,123	-	-	9,589,123	-	-	-
202 - Medicaid Modularity	-	-	-	-	-	-	-	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	200,005	100,003	-	-	100,002	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	165,637	82,819	-	-	82,818	-	-
205 - Protect, Modernize, Strengthen	57	57.00	22,085,344	2,687,259	-	16,577,596	2,820,489	-	-
206 - OPAR Position Reconciliation and True-up	-	-	252,107	126,054	-	-	126,053	-	-
207 - Provider Time Capture	5	4.75	1,276,284	-	-	1,276,284	-	-	-
208 - M & O of Centralized Abuse Management	2	2.00	446,578	-	-	446,578	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	243,522	89,324	-	32,249	121,949	-	-
210 - Health, Safety & Wellness	-	-	299,450	205,514	-	21,015	72,921	-	-
301 - Oregon Buys	-	-	751,504	146,498	-	546,064	58,942	-	-
302 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	-	-	-	-	-	-	-	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	-	-	-	-	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	-	-	-	-	-	-	-	-	-
405 - Public Health Modernization	-	-	-	-	-	-	-	-	-
406 - Increase the Price of Tobacco Products	-	-	-	-	-	-	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	-	-	-	-	-	-	-	-	-
408 - Continuation of Mental Health Funding	-	-	-	-	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	-	-	-	-	-	-	-	-	-
410 - Misdemeanor Defenders	-	-	-	-	-	-	-	-	-
411 - Behavioral Health	-	-	-	-	-	-	-	-	-
412 - Safety, Patient Care & Regulatory Compliance	-	-	-	-	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	-	-	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	-	-	-	-	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	-	-	-	-	-	-	-
416 - CCO 2.0	-	-	-	-	-	-	-	-	-
417 - State Support for Local Public Health	-	-	-	-	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	-	-	-	-	-	-	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	-	-	-	-	-	-	-
420 - Toxic Free Kids Program	-	-	-	-	-	-	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	-	-	-	-	-	-	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**105**	**90.75**	**35,309,554**	**3,437,471**	**-**	**28,488,909**	3,383,174	**-**	**-**
Total 2019-21 Agency Request Audit	**714**	**698.86**	**529,441,739**	**246,831,045**	**248,309**	**223,611,915**	55,283,260	**-**	**3,467,210**

Oregon Health Authority
OHA Central & Shared Services
2019-21 Biennium

Agency Request Budget
Cross Reference Number: 44300-010-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	10.53%	10.24%	11.39%	14.00%	7.23%	14.92%	-8.25%	-	-6.78%
Percentage Change From 2019-21 Current Service Level	17.24%	14.92%	6.05%	1.41%	-	13.06%	1.75%	-	-

Summary of 2019-21 Biennium Budget

Oregon Health Authority | **Agency Request Budget**
OHA Central Services | **Cross Reference Number: 44300-010-40-00-00000**
2019-21 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	105	104.11	35,758,612	23,526,866	31,570	2,557,616	9,642,560	-	-
2017-19 Emergency Boards	2	1.50	904,590	1,129,938	-	(25,422)	(199,926)	-	-
2017-19 Leg Approved Budget	**107**	**105.61**	**36,663,202**	**24,656,804**	**31,570**	**2,532,194**	9,442,634	**-**	**-**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	1	1.50	1,524,529	920,728	-	438,363	165,438	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**108**	**107.11**	**38,187,731**	**25,577,532**	**31,570**	**2,970,557**	9,608,072	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	989,730	639,648	-	56,556	293,526	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	139,706	81,977	-	18,637	39,092	-	-
Subtotal	**-**	**-**	**1,129,436**	**721,625**	**-**	**75,193**	332,618	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	6,704	6,704	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**6,704**	**6,704**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,233,729	850,597	1,199	96,508	285,425	-	-
Subtotal	**-**	**-**	**1,233,729**	**850,597**	**1,199**	**96,508**	285,425	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	3,901,989	-	(527,707)	(3,374,282)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(3,707,000)	(2,582,057)	-	(274,337)	(850,606)	-	-
Subtotal: 2019-21 Current Service Level	**108**	**107.11**	**36,850,600**	**28,476,390**	**32,769**	**2,340,214**	6,001,227	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2019-21 Current Service Level	**108**	**107.11**	**36,850,600**	**28,476,390**	**32,769**	**2,340,214**	6,001,227	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**108**	**107.11**	**36,850,600**	**28,476,390**	**32,769**	**2,340,214**	6,001,227	**-**	**-**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	-	-	-	-	-	-	-	-	-
202 - Medicaid Modularity	-	-	-	-	-	-	-	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	-	-	-	-	-	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	-	-	-	-	-	-	-
205 - Protect, Modernize, Strengthen	-	-	-	-	-	-	-	-	-
206 - OPAR Position Reconciliation and True-up	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture	-	-	-	-	-	-	-	-	-
208 - M & O of Centralized Abuse Management	-	-	-	-	-	-	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	-	-	-	-	-	-	-
210 - Health, Safety & Wellness	-	-	-	-	-	-	-	-	-
301 - Oregon Buys	-	-	-	-	-	-	-	-	-
302 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	-	-	-	-	-	-	-	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	-	-	-	-	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	-	-	-	-	-	-	-	-	-
405 - Public Health Modernization	-	-	-	-	-	-	-	-	-
406 - Increase the Price of Tobacco Products	-	-	-	-	-	-	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	-	-	-	-	-	-	-	-	-
408 - Continuation of Mental Health Funding	-	-	-	-	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	-	-	-	-	-	-	-	-	-
410 - Misdemeanor Defenders	-	-	-	-	-	-	-	-	-
411 - Behavioral Health	-	-	-	-	-	-	-	-	-
412 - Safety, Patient Care & Regulatory Compliance	-	-	-	-	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	-	-	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	-	-	-	-	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	-	-	-	-	-	-	-
416 - CCO 2.0	-	-	-	-	-	-	-	-	-
417 - State Support for Local Public Health	-	-	-	-	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	-	-	-	-	-	-	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	-	-	-	-	-	-	-
420 - Toxic Free Kids Program	-	-	-	-	-	-	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	-	-	-	-	-	-	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Total 2019-21 Agency Request Audit	**108**	**107.11**	**36,850,600**	**28,476,390**	**32,769**	**2,340,214**	6,001,227	**-**	**-**

Oregon Health Authority
OHA Central Services
2019-21 Biennium

Agency Request Budget
Cross Reference Number: 44300-010-40-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	0.93%	1.42%	0.51%	15.49%	3.80%	-7.58%	-36.45%	-	-
Percentage Change From 2019-21 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2019-21 Biennium Budget

Oregon Health Authority | **Agency Request Budget**
OHA Shared Services | **Cross Reference Number: 44300-010-45-00-00000**
2019-21 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	539	528.34	162,731,801	-	-	162,731,801	-	-	-
2017-19 Emergency Boards	-	-	3,775,678	-	-	3,775,678	-	-	-
2017-19 Leg Approved Budget	**539**	**528.34**	**166,507,479**	**-**	**-**	**166,507,479**	-	**-**	**-**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(38)	(27.34)	(1,598,875)	-	-	(1,598,875)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**501**	**501.00**	**164,908,604**	**-**	**-**	**164,908,604**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	1,801,657	-	-	1,801,657	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	27,815	-	-	27,815	-	-	-
Subtotal	**-**	**-**	**1,829,472**	**-**	**-**	**1,829,472**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	316,180	-	-	316,180	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,878,122)	-	-	(1,878,122)	-	-	-
Subtotal	**-**	**-**	**(1,561,942)**	**-**	**-**	**(1,561,942)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,373,417	-	-	1,373,417	-	-	-
Subtotal	**-**	**-**	**1,373,417**	**-**	**-**	**1,373,417**	-	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**501**	**501.00**	**166,549,551**	**-**	**-**	**166,549,551**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**501**	**501.00**	**166,549,551**	**-**	**-**	**166,549,551**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**501**	**501.00**	**166,549,551**	**-**	**-**	**166,549,551**	-	**-**	**-**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	41	27.00	9,589,123	-	-	9,589,123	-	-	-
202 - Medicaid Modularity	-	-	-	-	-	-	-	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	-	-	-	-	-	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	-	-	-	-	-	-	-
205 - Protect, Modernize, Strengthen	57	57.00	15,107,015	-	-	15,107,015	-	-	-
206 - OPAR Position Reconciliation and True-up	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture	5	4.75	1,276,284	-	-	1,276,284	-	-	-
208 - M & O of Centralized Abuse Management	2	2.00	446,578	-	-	446,578	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	-	-	-	-	-	-	-
210 - Health, Safety & Wellness	-	-	-	-	-	-	-	-	-
301 - Oregon Buys	-	-	517,343	-	-	517,343	-	-	-
302 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	-	-	-	-	-	-	-	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	-	-	-	-	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	-	-	-	-	-	-	-	-	-
405 - Public Health Modernization	-	-	-	-	-	-	-	-	-
406 - Increase the Price of Tobacco Products	-	-	-	-	-	-	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	-	-	-	-	-	-	-	-	-
408 - Continuation of Mental Health Funding	-	-	-	-	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	-	-	-	-	-	-	-	-	-
410 - Misdemeanor Defenders	-	-	-	-	-	-	-	-	-
411 - Behavioral Health	-	-	-	-	-	-	-	-	-
412 - Safety, Patient Care & Regulatory Compliance	-	-	-	-	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	-	-	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	-	-	-	-	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	-	-	-	-	-	-	-
416 - CCO 2.0	-	-	-	-	-	-	-	-	-
417 - State Support for Local Public Health	-	-	-	-	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	-	-	-	-	-	-	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	-	-	-	-	-	-	-
420 - Toxic Free Kids Program	-	-	-	-	-	-	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	-	-	-	-	-	-	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**105**	**90.75**	**26,936,343**	**-**	**-**	**26,936,343**	-	**-**	**-**
Total 2019-21 Agency Request Audit	**606**	**591.75**	**193,485,894**	**-**	**-**	**193,485,894**	-	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	12.43%	12.00%	16.20%	-	-	16.20%	-	-	-
Percentage Change From 2019-21 Current Service Level	20.96%	18.11%	16.17%	-	-	16.17%	-	-	-

Summary of 2019-21 Biennium Budget

Oregon Health Authority | **Agency Request Budget**
State Assessments and Enterprise-wide Costs | **Cross Reference Number: 44300-010-50-00-00000**
2019-21 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	-	-	275,929,265	192,483,222	200,000	24,626,483	54,900,250	-	3,719,310
2017-19 Emergency Boards	-	-	(3,806,188)	(628,481)	-	908,644	(4,086,351)	-	-
2017-19 Leg Approved Budget	**-**	**-**	**272,123,077**	**191,854,741**	**200,000**	**25,535,127**	50,813,899	**-**	**3,719,310**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(4,028,449)	(2,405,056)	-	(1,371,293)	-	-	(252,100)
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**-**	**-**	**268,094,628**	**189,449,685**	**200,000**	**24,163,834**	50,813,899	**-**	**3,467,210**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	290,115	158,061	5,062	122,502	4,490	-	-
Subtotal	**-**	**-**	**290,115**	**158,061**	**5,062**	**122,502**	4,490	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	1,988,262	1,556,020	-	141,436	290,806	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(6,773,043)	(2,013,649)	-	(45,218)	(4,714,176)	-	-
Subtotal	**-**	**-**	**(4,784,781)**	**(457,629)**	**-**	**96,218**	(4,423,370)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	9,503,351	6,029,436	10,478	1,192,030	2,271,407	-	-
State Gov"t & Services Charges Increase/(Decrease)			18,686,669	12,887,221	-	720,233	5,079,215	-	-
Subtotal	**-**	**-**	**28,190,020**	**18,916,657**	**10,478**	**1,912,263**	7,350,622	**-**	**-**

Oregon Health Authority **Agency Request Budget**
State Assessments and Enterprise-wide Costs **Cross Reference Number: 44300-010-50-00-00000**
2019-21 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	4,123,592	-	2,165,810	(6,289,402)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	4,027,470	2,726,818	-	423,849	876,803	-	-
Subtotal: 2019-21 Current Service Level	**-**	**-**	**295,817,452**	**214,917,184**	**215,540**	**28,884,476**	48,333,042	**-**	**3,467,210**

Oregon Health Authority **Agency Request Budget**
State Assessments and Enterprise-wide Costs **Cross Reference Number: 44300-010-50-00-00000**
2019-21 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2019-21 Current Service Level	**-**	**-**	**295,817,452**	**214,917,184**	**215,540**	**28,884,476**	48,333,042	**-**	**3,467,210**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(5,085,418)	-	-	(2,651,235)	(2,434,183)	-	-
Modified 2019-21 Current Service Level	**-**	**-**	**290,732,034**	**214,917,184**	**215,540**	**26,233,241**	45,898,859	**-**	**3,467,210**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	-	-	-	-	-	-	-	-	-
202 - Medicaid Modularity	-	-	-	-	-	-	-	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	200,005	100,003	-	-	100,002	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	165,637	82,819	-	-	82,818	-	-
205 - Protect, Modernize, Strengthen	-	-	6,978,329	2,687,259	-	1,470,581	2,820,489	-	-
206 - OPAR Position Reconciliation and True-up	-	-	252,107	126,054	-	-	126,053	-	-
207 - Provider Time Capture	-	-	-	-	-	-	-	-	-
208 - M & O of Centralized Abuse Management	-	-	-	-	-	-	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	243,522	89,324	-	32,249	121,949	-	-
210 - Health, Safety & Wellness	-	-	299,450	205,514	-	21,015	72,921	-	-
301 - Oregon Buys	-	-	234,161	146,498	-	28,721	58,942	-	-
302 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	-	-	-	-	-	-	-	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	-	-	-	-	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	-	-	-	-	-	-	-	-	-
405 - Public Health Modernization	-	-	-	-	-	-	-	-	-
406 - Increase the Price of Tobacco Products	-	-	-	-	-	-	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	-	-	-	-	-	-	-	-	-
408 - Continuation of Mental Health Funding	-	-	-	-	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	-	-	-	-	-	-	-	-	-
410 - Misdemeanor Defenders	-	-	-	-	-	-	-	-	-
411 - Behavioral Health	-	-	-	-	-	-	-	-	-
412 - Safety, Patient Care & Regulatory Compliance	-	-	-	-	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	-	-	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	-	-	-	-	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	-	-	-	-	-	-	-
416 - CCO 2.0	-	-	-	-	-	-	-	-	-
417 - State Support for Local Public Health	-	-	-	-	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	-	-	-	-	-	-	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	-	-	-	-	-	-	-
420 - Toxic Free Kids Program	-	-	-	-	-	-	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	-	-	-	-	-	-	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**8,373,211**	**3,437,471**	**-**	**1,552,566**	3,383,174	**-**	**-**
Total 2019-21 Agency Request Audit	**-**	**-**	**299,105,245**	**218,354,655**	**215,540**	**27,785,807**	49,282,033	**-**	**3,467,210**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	-	-	9.92%	13.81%	7.77%	8.81%	-3.01%	-	-6.78%
Percentage Change From 2019-21 Current Service Level	-	-	1.11%	1.60%	-	-3.80%	1.96%	-	-

Summary of 2019-21 Biennium Budget

Oregon Health Authority | **Agency Request Budget**
Health Systems Programs | **Cross Reference Number: 44300-030-00-00-00000**
2019-21 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	4,002	3,958.58	19,437,593,408	1,969,925,591	12,225,546	6,463,772,409	10,848,940,811	40,000,000	102,729,051
2017-19 Emergency Boards	(467)	(316.49)	298,584,124	(22,748,777)	41,793	73,318,759	247,972,349	-	-
2017-19 Leg Approved Budget	**3,535**	**3,642.09**	**19,736,177,532**	**1,947,176,814**	**12,267,339**	**6,537,091,168**	11,096,913,160	**40,000,000**	**102,729,051**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(48)	(168.03)	13,203,510	18,946,542	58,043	3,759,867	(9,560,942)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**3,487**	**3,474.06**	**19,749,381,042**	**1,966,123,356**	**12,325,382**	**6,540,851,035**	11,087,352,218	**40,000,000**	**102,729,051**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	10,882,324	3,652,659	(3,681)	2,371,418	4,861,928	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	4,333,302	3,792,225	3,464	528,268	9,345	-	-
Subtotal	**-**	**-**	**15,215,626**	**7,444,884**	**(217)**	**2,899,686**	4,871,273	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	25	14.30	533,599,944	9,642,432	-	151,839,022	372,118,490	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(283,364,728)	(5,549,331)	-	(73,882,434)	(203,932,963)	-	-
Subtotal	**25**	**14.30**	**250,235,216**	**4,093,101**	**-**	**77,956,588**	168,185,527	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,169,642,731	87,567,757	462,335	410,471,304	671,141,335	-	-
Subtotal	**-**	**-**	**1,169,642,731**	**87,567,757**	**462,335**	**410,471,304**	671,141,335	**-**	**-**

Oregon Health Authority
Health Systems Programs
2019-21 Biennium

Agency Request Budget
Cross Reference Number: 44300-030-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	302,220,581	12,126,462	-	(20,077,406)	310,171,525	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	799,906,394	-	(340,655,263)	(459,251,131)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(320,470)	(144,761)	-	(149,512)	(26,197)	-	-
Subtotal: 2019-21 Current Service Level	**3,512**	**3,488.36**	**21,486,374,726**	**2,877,117,193**	**12,787,500**	**6,671,296,432**	11,782,444,550	**40,000,000**	**102,729,051**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2019-21 Current Service Level	**3,512**	**3,488.36**	**21,486,374,726**	**2,877,117,193**	**12,787,500**	**6,671,296,432**	11,782,444,550	**40,000,000**	**102,729,051**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(8,790,947)	-	-	(8,790,947)	-	-	-
Modified 2019-21 Current Service Level	**3,512**	**3,488.36**	**21,477,583,779**	**2,877,117,193**	**12,787,500**	**6,662,505,485**	11,782,444,550	**40,000,000**	**102,729,051**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	4	4.00	2,309,611	671,490	-	-	1,638,121	-	-
202 - Medicaid Modularity	5	5.00	2,656,800	763,469	-	-	1,893,331	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	-	-	-	-	-	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	-	-	-	-	-	-	-
205 - Protect, Modernize, Strengthen	-	-	-	-	-	-	-	-	-
206 - OPAR Position Reconciliation and True-up	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture	-	-	-	-	-	-	-	-	-
208 - M & O of Centralized Abuse Management	-	-	-	-	-	-	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	-	-	-	-	-	-	-
210 - Health, Safety & Wellness	-	-	-	-	-	-	-	-	-
301 - Oregon Buys	-	-	-	-	-	-	-	-	-
302 - Deferred Maintenance	-	-	9,075,000	9,075,000	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	4	3.00	8,732,515	4,056,925	-	-	4,675,590	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	3	2.64	13,103,059	13,103,059	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	19,639,800	6,575,316	-	-	13,064,484	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	6	5.28	1,314,816	803,081	-	-	511,735	-	-
405 - Public Health Modernization	14	14.00	48,558,831	47,697,906	-	802,370	58,555	-	-
406 - Increase the Price of Tobacco Products	3	2.25	29,300,000	-	-	29,300,000	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	7	7.00	49,100,000	-	-	49,100,000	-	-	-
408 - Continuation of Mental Health Funding	-	-	16,039,652	16,039,652	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	1	0.88	384,534	312,700	-	-	71,834	-	-
410 - Misdemeanor Defenders	-	-	7,612,914	7,612,914	-	-	-	-	-
411 - Behavioral Health	5	4.40	5,937,446	5,530,100	-	-	407,346	-	-
412 - Safety, Patient Care & Regulatory Compliance	66	5.28	1,392,453	1,392,453	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	9,132,500	9,132,500	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	2	1.76	6,739,793	6,739,793	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	419,000,000	39,000,000	-	48,000,000	332,000,000	-	-
416 - CCO 2.0	7	6.16	1,902,641	1,066,092	-	-	836,549	-	-
417 - State Support for Local Public Health	-	-	3,575,000	3,575,000	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	5	5.00	1,853,297	-	-	1,853,297	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	64,450	-	-	64,450	-	-	-
420 - Toxic Free Kids Program	-	-	111,511	-	-	111,511	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	4	4.00	1,806,102	-	-	1,806,102	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	2	1.76	716,130	418,632	-	-	297,498	-	-
Subtotal Policy Packages	**138**	**72.41**	**660,058,855**	**173,566,082**	**-**	**131,037,730**	355,455,043	**-**	**-**
Total 2019-21 Agency Request Audit	**3,650**	**3,560.77**	**22,137,642,634**	**3,050,683,275**	**12,787,500**	**6,793,543,215**	12,137,899,593	**40,000,000**	**102,729,051**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	3.25%	-2.23%	12.17%	56.67%	4.24%	3.92%	9.38%	-	-
Percentage Change From 2019-21 Current Service Level	3.93%	2.08%	3.03%	6.03%	-	1.83%	3.02%	-	-

Summary of 2019-21 Biennium Budget

Oregon Health Authority
Health Systems Division
2019-21 Biennium

Agency Request Budget
Cross Reference Number: 44300-030-01-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	776	764.56	14,541,553,701	1,422,175,819	12,225,546	2,633,695,924	10,473,456,412	-	-
2017-19 Emergency Boards	(475)	(320.86)	243,631,516	(47,509,081)	17,793	44,496,349	246,626,455	-	-
2017-19 Leg Approved Budget	**301**	**443.70**	**14,785,185,217**	**1,374,666,738**	**12,243,339**	**2,678,192,273**	10,720,082,867	**-**	**-**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(8)	(157.07)	(22,530,082)	(7,630,943)	58,043	55,393	(15,012,575)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**293**	**286.63**	**14,762,655,135**	**1,367,035,795**	**12,301,382**	**2,678,247,666**	10,705,070,292	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	1,829,005	1,174,635	(3,681)	256,047	402,004	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(396,451)	(69,622)	3,464	6,424	(336,717)	-	-
Subtotal	**-**	**-**	**1,432,554**	**1,105,013**	**(217)**	**262,471**	65,287	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	4	3.00	488,276,380	4,867,718	-	129,831,689	353,576,973	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(281,084,728)	(3,998,450)	-	(73,153,315)	(203,932,963)	-	-
Subtotal	**4**	**3.00**	**207,191,652**	**869,268**	**-**	**56,678,374**	149,644,010	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	905,898,678	83,376,051	461,423	160,796,530	661,264,674	-	-
Subtotal	**-**	**-**	**905,898,678**	**83,376,051**	**461,423**	**160,796,530**	661,264,674	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	302,220,581	12,126,462	-	(20,077,406)	310,171,525	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	799,906,394	-	(340,655,263)	(459,251,131)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	1,936,644	2,194,577	-	-	(257,933)	-	-
Subtotal: 2019-21 Current Service Level	**297**	**289.63**	**16,181,335,244**	**2,266,613,560**	**12,762,588**	**2,535,252,372**	11,366,706,724	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2019-21 Current Service Level	**297**	**289.63**	**16,181,335,244**	**2,266,613,560**	**12,762,588**	**2,535,252,372**	11,366,706,724	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(8,790,947)	-	-	(8,790,947)	-	-	-
Modified 2019-21 Current Service Level	**297**	**289.63**	**16,172,544,297**	**2,266,613,560**	**12,762,588**	**2,526,461,425**	11,366,706,724	**-**	**-**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	4	4.00	2,309,611	671,490	-	-	1,638,121	-	-
202 - Medicaid Modularity	5	5.00	2,656,800	763,469	-	-	1,893,331	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	-	-	-	-	-	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	-	-	-	-	-	-	-
205 - Protect, Modernize, Strengthen	-	-	-	-	-	-	-	-	-
206 - OPAR Position Reconciliation and True-up	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture	-	-	-	-	-	-	-	-	-
208 - M & O of Centralized Abuse Management	-	-	-	-	-	-	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	-	-	-	-	-	-	-
210 - Health, Safety & Wellness	-	-	-	-	-	-	-	-	-
301 - Oregon Buys	-	-	-	-	-	-	-	-	-
302 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	-	-	-	-	-	-	-	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	3	2.64	13,103,059	13,103,059	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	19,639,800	6,575,316	-	-	13,064,484	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	-	-	-	-	-	-	-	-	-
405 - Public Health Modernization	-	-	-	-	-	-	-	-	-
406 - Increase the Price of Tobacco Products	-	-	-	-	-	-	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	-	-	-	-	-	-	-	-	-
408 - Continuation of Mental Health Funding	-	-	16,039,652	16,039,652	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	-	-	-	-	-	-	-	-	-
410 - Misdemeanor Defenders	-	-	7,612,914	7,612,914	-	-	-	-	-
411 - Behavioral Health	-	-	-	-	-	-	-	-	-
412 - Safety, Patient Care & Regulatory Compliance	-	-	-	-	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	9,132,500	9,132,500	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	2	1.76	6,739,793	6,739,793	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	419,000,000	39,000,000	-	48,000,000	332,000,000	-	-
416 - CCO 2.0	-	-	-	-	-	-	-	-	-
417 - State Support for Local Public Health	-	-	-	-	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	-	-	-	-	-	-	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	-	-	-	-	-	-	-
420 - Toxic Free Kids Program	-	-	-	-	-	-	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	-	-	-	-	-	-	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**14**	**13.40**	**496,234,129**	**99,638,193**	**-**	**48,000,000**	348,595,936	**-**	**-**
Total 2019-21 Agency Request Audit	**311**	**303.03**	**16,668,778,426**	**2,366,251,753**	**12,762,588**	**2,574,461,425**	11,715,302,660	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	3.32%	-31.70%	12.74%	72.13%	4.24%	-3.87%	9.28%	-	-
Percentage Change From 2019-21 Current Service Level	4.71%	4.63%	3.01%	4.40%	-	1.55%	3.07%	-	-

Summary of 2019-21 Biennium Budget

Oregon Health Authority
Health Policy & Analytics
2019-21 Biennium

Agency Request Budget
Cross Reference Number: 44300-030-02-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	145	138.90	159,014,757	31,512,233	-	20,061,297	107,441,227	-	-
2017-19 Emergency Boards	5	4.33	23,287,820	11,870,611	24,000	10,452,249	940,960	-	-
2017-19 Leg Approved Budget	**150**	**143.23**	**182,302,577**	**43,382,844**	**24,000**	**30,513,546**	108,382,187	**-**	**-**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(9)	(4.58)	1,424,531	701,587	-	81,044	641,900	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**141**	**138.65**	**183,727,108**	**44,084,431**	**24,000**	**30,594,590**	109,024,087	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	936,510	666,919	-	56,336	213,255	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	167,609	66,196	-	19,902	81,511	-	-
Subtotal	**-**	**-**	**1,104,119**	**733,115**	**-**	**76,238**	294,766	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	14	8.65	9,013,602	4,651,432	-	3,367,406	994,764	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(89,292)	(89,292)	-	-	-	-	-
Subtotal	**14**	**8.65**	**8,924,310**	**4,562,140**	**-**	**3,367,406**	994,764	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	5,802,872	1,063,004	912	1,148,621	3,590,335	-	-
Subtotal	**-**	**-**	**5,802,872**	**1,063,004**	**912**	**1,148,621**	3,590,335	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(2,057,522)	(2,315,455)	-	-	257,933	-	-
Subtotal: 2019-21 Current Service Level	**155**	**147.30**	**197,500,887**	**48,127,235**	**24,912**	**35,186,855**	114,161,885	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**155**	**147.30**	**197,500,887**	**48,127,235**	**24,912**	**35,186,855**	114,161,885	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**155**	**147.30**	**197,500,887**	**48,127,235**	**24,912**	**35,186,855**	114,161,885	**-**	**-**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	-	-	-	-	-	-	-	-	-
202 - Medicaid Modularity	-	-	-	-	-	-	-	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	-	-	-	-	-	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	-	-	-	-	-	-	-
205 - Protect, Modernize, Strengthen	-	-	-	-	-	-	-	-	-
206 - OPAR Position Reconciliation and True-up	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture	-	-	-	-	-	-	-	-	-
208 - M & O of Centralized Abuse Management	-	-	-	-	-	-	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	-	-	-	-	-	-	-
210 - Health, Safety & Wellness	-	-	-	-	-	-	-	-	-
301 - Oregon Buys	-	-	-	-	-	-	-	-	-
302 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	-	-	-	-	-	-	-	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	-	-	-	-	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	6	5.28	1,314,816	803,081	-	-	511,735	-	-
405 - Public Health Modernization	-	-	-	-	-	-	-	-	-
406 - Increase the Price of Tobacco Products	-	-	-	-	-	-	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	-	-	-	-	-	-	-	-	-
408 - Continuation of Mental Health Funding	-	-	-	-	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	1	0.88	384,534	312,700	-	-	71,834	-	-
410 - Misdemeanor Defenders	-	-	-	-	-	-	-	-	-
411 - Behavioral Health	5	4.40	5,937,446	5,530,100	-	-	407,346	-	-
412 - Safety, Patient Care & Regulatory Compliance	-	-	-	-	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	-	-	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	-	-	-	-	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	-	-	-	-	-	-	-
416 - CCO 2.0	7	6.16	1,902,641	1,066,092	-	-	836,549	-	-
417 - State Support for Local Public Health	-	-	-	-	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	-	-	-	-	-	-	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	-	-	-	-	-	-	-
420 - Toxic Free Kids Program	-	-	-	-	-	-	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	-	-	-	-	-	-	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	2	1.76	716,130	418,632	-	-	297,498	-	-
Subtotal Policy Packages	**21**	**18.48**	**10,255,567**	**8,130,605**	**-**	**-**	2,124,962	**-**	**-**
Total 2019-21 Agency Request Audit	**176**	**165.78**	**207,756,454**	**56,257,840**	**24,912**	**35,186,855**	116,286,847	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	17.33%	15.74%	13.96%	29.68%	3.80%	15.32%	7.29%	-	-
Percentage Change From 2019-21 Current Service Level	13.55%	12.55%	5.19%	16.89%	-	-	1.86%	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2017-19 Leg Adopted Budget	19	18.50	1,966,713,889	-	-	1,966,713,889	-	-	-
2017-19 Emergency Boards	-	-	84,520	-	-	84,520	-	-	-
2017-19 Leg Approved Budget	**19**	**18.50**	**1,966,798,409**	**-**	**-**	**1,966,798,409**	-	**-**	**-**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	209,096	-	-	209,096	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**19**	**18.50**	**1,967,007,505**	**-**	**-**	**1,967,007,505**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	22,960	-	-	22,960	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	14,295	-	-	14,295	-	-	-
Subtotal	**-**	**-**	**37,255**	**-**	**-**	**37,255**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	131,726,699	-	-	131,726,699	-	-	-
Subtotal	**-**	**-**	**131,726,699**	**-**	**-**	**131,726,699**	-	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**19**	**18.50**	**2,098,771,459**	**-**	**-**	**2,098,771,459**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**19**	**18.50**	**2,098,771,459**	**-**	**-**	**2,098,771,459**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**19**	**18.50**	**2,098,771,459**	**-**	**-**	**2,098,771,459**	-	**-**	**-**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	-	-	-	-	-	-	-	-	-
202 - Medicaid Modularity	-	-	-	-	-	-	-	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	-	-	-	-	-	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	-	-	-	-	-	-	-
205 - Protect, Modernize, Strengthen	-	-	-	-	-	-	-	-	-
206 - OPAR Position Reconciliation and True-up	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture	-	-	-	-	-	-	-	-	-
208 - M & O of Centralized Abuse Management	-	-	-	-	-	-	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	-	-	-	-	-	-	-
210 - Health, Safety & Wellness	-	-	-	-	-	-	-	-	-
301 - Oregon Buys	-	-	-	-	-	-	-	-	-
302 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	-	-	-	-	-	-	-	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	-	-	-	-	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	-	-	-	-	-	-	-	-	-
405 - Public Health Modernization	-	-	-	-	-	-	-	-	-
406 - Increase the Price of Tobacco Products	-	-	-	-	-	-	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	-	-	-	-	-	-	-	-	-
408 - Continuation of Mental Health Funding	-	-	-	-	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	-	-	-	-	-	-	-	-	-
410 - Misdemeanor Defenders	-	-	-	-	-	-	-	-	-
411 - Behavioral Health	-	-	-	-	-	-	-	-	-
412 - Safety, Patient Care & Regulatory Compliance	-	-	-	-	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	-	-	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	-	-	-	-	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	-	-	-	-	-	-	-
416 - CCO 2.0	-	-	-	-	-	-	-	-	-
417 - State Support for Local Public Health	-	-	-	-	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	-	-	-	-	-	-	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	-	-	-	-	-	-	-
420 - Toxic Free Kids Program	-	-	-	-	-	-	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	2	2.00	908,395	-	-	908,395	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**2**	**2.00**	**908,395**	**-**	**-**	**908,395**	-	**-**	**-**
Total 2019-21 Agency Request Audit	**21**	**20.50**	**2,099,679,854**	**-**	**-**	**2,099,679,854**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Percentage Change From 2017-19 Leg Approved Budget	10.53%	10.81%	6.76%	-	-	6.76%	-	-	-
Percentage Change From 2019-21 Current Service Level	10.53%	10.81%	0.04%	-	-	0.04%	-	-	-

Summary of 2019-21 Biennium Budget

Oregon Health Authority | **Agency Request Budget**
Oregon Educators Benefit Board (OEBB) | **Cross Reference Number: 44300-030-04-00-00000**
2019-21 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	19	19.00	1,628,844,689	-	-	1,628,844,689	-	-	-
2017-19 Emergency Boards	-	-	37,416	-	-	37,416	-	-	-
2017-19 Leg Approved Budget	**19**	**19.00**	**1,628,882,105**	**-**	**-**	**1,628,882,105**	-	**-**	**-**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	137,156	-	-	137,156	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**19**	**19.00**	**1,629,019,261**	**-**	**-**	**1,629,019,261**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	81,752	-	-	81,752	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	15,335	-	-	15,335	-	-	-
Subtotal	**-**	**-**	**97,087**	**-**	**-**	**97,087**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	110,410,522	-	-	110,410,522	-	-	-
Subtotal	**-**	**-**	**110,410,522**	**-**	**-**	**110,410,522**	-	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**19**	**19.00**	**1,739,526,870**	**-**	**-**	**1,739,526,870**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2019-21 Current Service Level	**19**	**19.00**	**1,739,526,870**	**-**	**-**	**1,739,526,870**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**19**	**19.00**	**1,739,526,870**	**-**	**-**	**1,739,526,870**	-	**-**	**-**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	-	-	-	-	-	-	-	-	-
202 - Medicaid Modularity	-	-	-	-	-	-	-	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	-	-	-	-	-	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	-	-	-	-	-	-	-
205 - Protect, Modernize, Strengthen	-	-	-	-	-	-	-	-	-
206 - OPAR Position Reconciliation and True-up	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture	-	-	-	-	-	-	-	-	-
208 - M & O of Centralized Abuse Management	-	-	-	-	-	-	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	-	-	-	-	-	-	-
210 - Health, Safety & Wellness	-	-	-	-	-	-	-	-	-
301 - Oregon Buys	-	-	-	-	-	-	-	-	-
302 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	-	-	-	-	-	-	-	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	-	-	-	-	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	-	-	-	-	-	-	-	-	-
405 - Public Health Modernization	-	-	-	-	-	-	-	-	-
406 - Increase the Price of Tobacco Products	-	-	-	-	-	-	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	-	-	-	-	-	-	-	-	-
408 - Continuation of Mental Health Funding	-	-	-	-	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	-	-	-	-	-	-	-	-	-
410 - Misdemeanor Defenders	-	-	-	-	-	-	-	-	-
411 - Behavioral Health	-	-	-	-	-	-	-	-	-
412 - Safety, Patient Care & Regulatory Compliance	-	-	-	-	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	-	-	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	-	-	-	-	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	-	-	-	-	-	-	-
416 - CCO 2.0	-	-	-	-	-	-	-	-	-
417 - State Support for Local Public Health	-	-	-	-	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	-	-	-	-	-	-	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	-	-	-	-	-	-	-
420 - Toxic Free Kids Program	-	-	-	-	-	-	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	2	2.00	897,707	-	-	897,707	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**2**	**2.00**	**897,707**	**-**	**-**	**897,707**	-	**-**	**-**
Total 2019-21 Agency Request Audit	**21**	**21.00**	**1,740,424,577**	**-**	**-**	**1,740,424,577**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Percentage Change From 2017-19 Leg Approved Budget	10.53%	10.53%	6.85%	-	-	6.85%	-	-	-
Percentage Change From 2019-21 Current Service Level	10.53%	10.53%	0.05%	-	-	0.05%	-	-	-

Summary of 2019-21 Biennium Budget

Oregon Health Authority | **Agency Request Budget**
Public Health Programs | **Cross Reference Number: 44300-030-05-00-00000**
2019-21 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	754	735.67	594,649,343	65,196,109	-	150,073,638	236,650,545	40,000,000	102,729,051
2017-19 Emergency Boards	6	2.54	16,780,667	(283,466)	-	17,568,599	(504,466)	-	-
2017-19 Leg Approved Budget	**760**	**738.21**	**611,430,010**	**64,912,643**	**-**	**167,642,237**	236,146,079	**40,000,000**	**102,729,051**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(28)	(9.75)	5,546,962	1,449,393	-	1,200,203	2,897,366	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**732**	**728.46**	**616,976,972**	**66,362,036**	**-**	**168,842,440**	239,043,445	**40,000,000**	**102,729,051**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	1,337,833	1,007,659	-	155,601	174,573	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	386,201	77,357	-	264,615	44,229	-	-
Subtotal	**-**	**-**	**1,724,034**	**1,085,016**	**-**	**420,216**	218,802	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	7	2.65	36,129,358	91,424	-	18,491,181	17,546,753	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,200,000)	(1,200,000)	-	-	-	-	-
Subtotal	**7**	**2.65**	**34,929,358**	**(1,108,576)**	**-**	**18,491,181**	17,546,753	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	12,363,163	1,748,451	-	4,613,888	6,000,824	-	-
Subtotal	**-**	**-**	**12,363,163**	**1,748,451**	**-**	**4,613,888**	6,000,824	**-**	**-**

Oregon Health Authority
Public Health Programs
2019-21 Biennium

Agency Request Budget
Cross Reference Number: 44300-030-05-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(199,592)	(23,883)	-	(149,512)	(26,197)	-	-
Subtotal: 2019-21 Current Service Level	**739**	**731.11**	**665,793,935**	**68,063,044**	**-**	**192,218,213**	262,783,627	**40,000,000**	**102,729,051**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2019-21 Current Service Level	**739**	**731.11**	**665,793,935**	**68,063,044**	**-**	**192,218,213**	262,783,627	**40,000,000**	**102,729,051**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**739**	**731.11**	**665,793,935**	**68,063,044**	**-**	**192,218,213**	262,783,627	**40,000,000**	**102,729,051**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	-	-	-	-	-	-	-	-	-
202 - Medicaid Modularity	-	-	-	-	-	-	-	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	-	-	-	-	-	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	-	-	-	-	-	-	-
205 - Protect, Modernize, Strengthen	-	-	-	-	-	-	-	-	-
206 - OPAR Position Reconciliation and True-up	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture	-	-	-	-	-	-	-	-	-
208 - M & O of Centralized Abuse Management	-	-	-	-	-	-	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	-	-	-	-	-	-	-
210 - Health, Safety & Wellness	-	-	-	-	-	-	-	-	-
301 - Oregon Buys	-	-	-	-	-	-	-	-	-
302 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	4	3.00	8,732,515	4,056,925	-	-	4,675,590	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	-	-	-	-	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	-	-	-	-	-	-	-	-	-
405 - Public Health Modernization	14	14.00	48,558,831	47,697,906	-	802,370	58,555	-	-
406 - Increase the Price of Tobacco Products	3	2.25	29,300,000	-	-	29,300,000	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	7	7.00	49,100,000	-	-	49,100,000	-	-	-
408 - Continuation of Mental Health Funding	-	-	-	-	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	-	-	-	-	-	-	-	-	-
410 - Misdemeanor Defenders	-	-	-	-	-	-	-	-	-
411 - Behavioral Health	-	-	-	-	-	-	-	-	-
412 - Safety, Patient Care & Regulatory Compliance	-	-	-	-	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	-	-	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	-	-	-	-	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	-	-	-	-	-	-	-
416 - CCO 2.0	-	-	-	-	-	-	-	-	-
417 - State Support for Local Public Health	-	-	3,575,000	3,575,000	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	5	5.00	1,853,297	-	-	1,853,297	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	64,450	-	-	64,450	-	-	-
420 - Toxic Free Kids Program	-	-	111,511	-	-	111,511	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	-	-	-	-	-	-	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**33**	**31.25**	**141,295,604**	**55,329,831**	**-**	**81,231,628**	4,734,145	**-**	**-**
Total 2019-21 Agency Request Audit	**772**	**762.36**	**807,089,539**	**123,392,875**	**-**	**273,449,841**	267,517,772	**40,000,000**	**102,729,051**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	1.58%	3.27%	32.00%	90.09%	-	63.12%	13.28%	-	-
Percentage Change From 2019-21 Current Service Level	4.47%	4.27%	21.22%	81.29%	-	42.26%	1.80%	-	-

Summary of 2019-21 Biennium Budget

Oregon Health Authority | **Agency Request Budget**
Oregon State Hospital | **Cross Reference Number: 44300-030-06-00-00000**
2019-21 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2017-19 Leg Adopted Budget	2,289	2,281.95	546,817,029	451,041,430	-	64,382,972	31,392,627	-	-
2017-19 Emergency Boards	(3)	(2.50)	14,762,185	13,173,159	-	679,626	909,400	-	-
2017-19 Leg Approved Budget	**2,286**	**2,279.45**	**561,579,214**	**464,214,589**	**-**	**65,062,598**	32,302,027	**-**	**-**
2019-21 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(3)	3.37	28,415,847	24,426,505	-	2,076,975	1,912,367	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2019-21 Base Budget	**2,283**	**2,282.82**	**589,995,061**	**488,641,094**	**-**	**67,139,573**	34,214,394	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	6,674,264	803,446	-	1,798,722	4,072,096	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	4,146,313	3,718,294	-	207,697	220,322	-	-
Subtotal	**-**	**-**	**10,820,577**	**4,521,740**	**-**	**2,006,419**	4,292,418	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	180,604	31,858	-	148,746	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(990,708)	(261,589)	-	(729,119)	-	-	-
Subtotal	**-**	**-**	**(810,104)**	**(229,731)**	**-**	**(580,373)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,440,797	1,380,251	-	1,775,044	285,502	-	-
Subtotal	**-**	**-**	**3,440,797**	**1,380,251**	**-**	**1,775,044**	285,502	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2019-21 Current Service Level	**2,283**	**2,282.82**	**603,446,331**	**494,313,354**	**-**	**70,340,663**	38,792,314	**-**	**-**

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2019-21 Current Service Level	**2,283**	**2,282.82**	**603,446,331**	**494,313,354**	**-**	**70,340,663**	38,792,314	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2019-21 Current Service Level	**2,283**	**2,282.82**	**603,446,331**	**494,313,354**	**-**	**70,340,663**	38,792,314	**-**	**-**
080 - E-Boards									
080 - May 2018 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
201 - Integratd Eligibility/Medicaid Eligibility	-	-	-	-	-	-	-	-	-
202 - Medicaid Modularity	-	-	-	-	-	-	-	-	-
203 - Overpmt Writing & Recovery Proc Right-Sizing	-	-	-	-	-	-	-	-	-
204 - Interstate Benefit ID (PARIS) Proc Resourcing	-	-	-	-	-	-	-	-	-
205 - Protect, Modernize, Strengthen	-	-	-	-	-	-	-	-	-
206 - OPAR Position Reconciliation and True-up	-	-	-	-	-	-	-	-	-
207 - Provider Time Capture	-	-	-	-	-	-	-	-	-
208 - M & O of Centralized Abuse Management	-	-	-	-	-	-	-	-	-
209 - Bldg Cap & Tools for Intagy Data & GIS Dvit	-	-	-	-	-	-	-	-	-
210 - Health, Safety & Wellness	-	-	-	-	-	-	-	-	-
301 - Oregon Buys	-	-	-	-	-	-	-	-	-
302 - Deferred Maintenance	-	-	9,075,000	9,075,000	-	-	-	-	-
401 - Universal Family Linkages & Home Visiting Sys	-	-	-	-	-	-	-	-	-
402 - Prev'n, Interv'n & Access thru Lifespan	-	-	-	-	-	-	-	-	-
403 - Intensive In-Home Behavioral Health Services	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
404 - Office of Child Health	-	-	-	-	-	-	-	-	-
405 - Public Health Modernization	-	-	-	-	-	-	-	-	-
406 - Increase the Price of Tobacco Products	-	-	-	-	-	-	-	-	-
407 - Increase Taxes for Beer, Wine and Cider	-	-	-	-	-	-	-	-	-
408 - Continuation of Mental Health Funding	-	-	-	-	-	-	-	-	-
409 - Opioid Alt Pain Ed Modules/Addictions	-	-	-	-	-	-	-	-	-
410 - Misdemeanor Defenders	-	-	-	-	-	-	-	-	-
411 - Behavioral Health	-	-	-	-	-	-	-	-	-
412 - Safety, Patient Care & Regulatory Compliance	66	5.28	1,392,453	1,392,453	-	-	-	-	-
413 - Behavioral Health Funding Shortfall	-	-	-	-	-	-	-	-	-
414 - MOTS/COMPASS Modernization & Completion	-	-	-	-	-	-	-	-	-
415 - Expanding Hepatitis C Coverage	-	-	-	-	-	-	-	-	-
416 - CCO 2.0	-	-	-	-	-	-	-	-	-
417 - State Support for Local Public Health	-	-	-	-	-	-	-	-	-
418 - Fee Structure Rev for Drinking Water Svcs	-	-	-	-	-	-	-	-	-
419 - Fee Chgs for the Food, Pool and Lodging Pgms	-	-	-	-	-	-	-	-	-
420 - Toxic Free Kids Program	-	-	-	-	-	-	-	-	-
421 - OEBB/PEBB Benefit Management Sys Replacement	-	-	-	-	-	-	-	-	-
422 - Statewide Pharmacy Purchasing Implmtn Group	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**66**	**5.28**	**10,467,453**	**10,467,453**	**-**	**-**	-	**-**	**-**
Total 2019-21 Agency Request Audit	**2,349**	**2,288.10**	**613,913,784**	**504,780,807**	**-**	**70,340,663**	38,792,314	**-**	**-**

Summary of 2019-21 Biennium Budget

Oregon Health Authority
Oregon State Hospital
2019-21 Biennium

Agency Request Budget
Cross Reference Number: 44300-030-06-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Percentage Change From 2017-19 Leg Approved Budget	2.76%	0.38%	9.32%	8.74%	-	8.11%	20.09%	-	-
Percentage Change From 2019-21 Current Service Level	2.89%	0.23%	1.73%	2.12%	-	-	-	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Leg Approved Budget*	*2019-21 Agency Request Audit*	*2019-21 Governor's Budget*	*2019-21 Leg. Adopted Audit*
010-40-00-00000	**OHA Central Services**						
	General Fund	19,819,362	23,526,866	24,656,804	28,476,390	-	-
	Lottery Funds	-	31,570	31,570	32,769	-	-
	Other Funds	1,973,783	2,557,616	2,532,194	2,340,214	-	-
	Federal Funds	7,324,597	9,642,560	9,442,634	6,001,227	-	-
	All Funds	29,117,742	35,758,612	36,663,202	36,850,600	-	-
010-45-00-00000	**OHA Shared Services**						
	Other Funds	131,680,947	162,731,801	166,507,479	193,485,894	-	-
010-50-00-00000	**State Assessments and Enterprise-wide Costs**						
	General Fund	187,293,959	192,483,222	191,854,741	218,354,655	-	-
	Lottery Funds	-	200,000	200,000	215,540	-	-
	Other Funds	160,021,047	24,626,483	25,535,127	27,785,807	-	-
	Federal Funds	61,358,904	58,619,560	54,533,209	52,749,243	-	-
	All Funds	408,673,910	275,929,265	272,123,077	299,105,245	-	-
030-01-00-00000	**Health Systems Division**						
	General Fund	1,429,495,915	1,422,175,819	1,374,666,738	2,366,251,753	-	-
	Lottery Funds	11,113,255	12,225,546	12,243,339	12,762,588	-	-
	Other Funds	2,045,263,476	2,633,695,924	2,678,192,273	2,574,461,425	-	-
	Federal Funds	10,783,582,209	10,473,456,412	10,720,082,867	11,715,302,660	-	-
	All Funds	14,269,454,855	14,541,553,701	14,785,185,217	16,668,778,426	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Leg Approved Budget*	*2019-21 Agency Request Audit*	*2019-21 Governor's Budget*	*2019-21 Leg. Adopted Audit*
030-02-00-00000	**Health Policy & Analytics**						
	General Fund	22,205,930	31,512,233	43,382,844	56,257,840	-	-
	Lottery Funds	-	-	24,000	24,912	-	-
	Other Funds	5,803,968	20,061,297	30,513,546	35,186,855	-	-
	Federal Funds	84,426,282	107,441,227	108,382,187	116,286,847	-	-
	All Funds	112,436,180	159,014,757	182,302,577	207,756,454	-	-
030-03-00-00000	**Public Employees Benefit Board (PEBB)**						
	Other Funds	1,846,192,434	1,966,713,889	1,966,798,409	2,099,679,854	-	-
030-04-00-00000	**Oregon Educators Benefit Board (OEBB)**						
	Other Funds	1,507,266,355	1,628,844,689	1,628,882,105	1,740,424,577	-	-
030-05-00-00000	**Public Health Programs**						
	General Fund	39,805,881	65,196,109	64,912,643	123,392,875	-	-
	Other Funds	179,790,255	190,073,638	207,642,237	313,449,841	-	-
	Federal Funds	293,017,778	339,379,596	338,875,130	370,246,823	-	-
	All Funds	512,613,914	594,649,343	611,430,010	807,089,539	-	-
030-06-00-00000	**Oregon State Hospital**						
	General Fund	453,736,884	451,041,430	464,214,589	504,780,807	-	-
	Other Funds	17,734,460	64,382,972	65,062,598	70,340,663	-	-
	Federal Funds	45,372,776	31,392,627	32,302,027	38,792,314	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Leg Approved Budget*	*2019-21 Agency Request Audit*	*2019-21 Governor's Budget*	*2019-21 Leg. Adopted Audit*
030-06-00-00000	**Oregon State Hospital**						
	All Funds	516,844,120	546,817,029	561,579,214	613,913,784	-	-
TOTAL AGENCY							
	General Fund	2,152,357,931	2,185,935,679	2,163,688,359	3,297,514,320	-	-
	Lottery Funds	11,113,255	12,457,116	12,498,909	13,035,809	-	-
	Other Funds	5,895,726,725	6,693,688,309	6,771,665,968	7,057,155,130	-	-
	Federal Funds	11,275,082,546	11,019,931,982	11,263,618,054	12,299,379,114	-	-
	All Funds	19,334,280,457	19,912,013,086	20,211,471,290	22,667,084,373	-	-

Oregon Health Authority Revenue Narrative
2019-21 Agency Request Budget

Revenue for the Oregon Health Authority (OHA) comes from multiple funding sources classified as the state General Fund, Other Funds, Lottery Funds and Federal Funds. Most General Fund revenue is used as match to receive Federal Funds, particularly for the Oregon Health Plan (OHP), Oregon's Medicaid program. General Fund is also the primary funding source for the Oregon State Hospital. In addition to Medicaid, Federal Funds support a variety of grant programs across OHA. Lottery Funds finance gambling addiction, prevention and treatment services. Other Funds revenues come from various sources, including hospital and insurer assessments, tobacco taxes, Tobacco Master Settlement Agreement funding, recreational marijuana taxes, beer and wine taxes, licensing fees, grants, estate collections, health care premiums, third party recoveries, pharmaceutical rebates, and charges for services.

Forecast methods and assumptions

There are several methodologies used to project OHA revenues:

To estimate Federal Funds from Medicaid and Children's Health Insurance Program (CHIP), OHA uses caseload forecasts, cost per person, match rates, and state and federal policy changes. To estimate Federal Funds from block grants, grant cycles and where they fall within the biennium are considered. Assumptions around prior grant averaging and the anticipated effect of federal budget changes are made to project the amount of funds OHA will receive. The historical receipt trends method is used for Other Funds sources such as collections of overpayments and fees, unless the agency has additional information such as anticipated special projects that would increase revenue or a temporary need for additional staff. Where appropriate, reports from the Office of Economic Analysis are used (Tobacco Tax and Lottery Funds, for example) and analysis from other state agencies that collect revenues for distribution to OHA, such as beer and wine tax revenues.

OHA projects revenues based on assumptions that take into account:

- Essential packages that adjust the existing base budget to the 2019-21 modified current service level (MCSL) for all

legislatively approved programs, where those adjustments would have an impact on revenues. Essential packages include phasing in or out of program changes, one-time costs, Department of Administrative Services inflation factor, mandated caseload changes, and any needed fund shifts.

- Applicable federal funding limits and requirements, including the availability of state funds to meet matching or maintenance of effort (MOE) requirements.
- Changes in federal policies that affect federal revenues available for OHA programs;
- Policy packages that generate new sources of revenue.
- Expected non-mandated program caseload changes.
- Any recent changes in state or federal statutes and regulations that will affect the availability or timing of revenue receipts.

Fee schedules and proposed increases

OHA utilizes many fees as funding sources. The majority of these fees are in Public Health. See Fee Listing Report for details.

For the 2019-21 biennium, the Public Health Division proposes revising the fee authority of Drinking Water Services and increase fee revenue to support adequate regulation of all public drinking water systems. PHD also proposes changes to the food, pool and lodging inspection and licensing fees to ensure sufficient revenues to carry out its required regulatory work. Lastly, PHD proposes establishing a fee to process applications paid by manufactures requesting a waiver from removing harmful chemicals by either replacing the chemical with a less harmful substitute or demonstrating the harmful chemical is not likely to be bioavailable to the child.

Significant known revenue changes or risk factors

OHA federal revenues for the 2019-21 biennium will see a variety of significant changes including reductions in the Federal Medical Assistance Percentage (FMAP) rate for the Children's Health Insurance Program (CHIP), reduced Other Funds revenue as the insurer assessment sunsets, reduced Tobacco Master Settlement Agreement (TMSA) payments, declines in Oregon Medical Marijuana Program fee revenues, and ending of several federal grants. In addition, the Public Health Division has put forward a policy package to increase the price of tobacco products and dedicate 10 percent of the increase to tobacco

and chronic disease prevention.

Over the past three biennia, the CHIP federal match rate has changed significantly. The CHIP match rate for the first quarter of the 2015-17 biennium was approximately 74 percent. Effective October 1, 2015, the Affordable Care Act (ACA) increased the CHIP match rate by 23 percentage points to 97 percent. For the 2017-19 biennium, the CHIP rate remained at about 97 percent. Effective October 1, 2020, the match rate increase will be reduced from 23 percentage points to 11.5 percentage points. The following year, effective October 1, 2021, states will no longer receive an increase. This results in a CHIP match rate of 82 percent for the 2019-21 biennium.

An assessment on diagnostic related group (DRG) hospitals provides Other Funds revenue for the Oregon Health Plan and enhanced reimbursement to hospitals. House Bill 2391 extended the existing 5.3 percent hospital assessment to September 30, 2021, and increased the assessment rate to 6.0 percent by adding a 0.7 percent true tax. This additional assessment will sunset June 30, 2019, prior to the start of the 2019-21 biennium. House Bill 2391 also established a 1.5 percent assessment on insurer and managed care premiums. A portion of the assessment supports the Oregon Health Plan. The insurers assessment will sunset on December 31, 2019.

Oregon and 45 other states, and the four largest domestic tobacco manufacturers ended a four-year legal battle over past, present, and future smoking-related claims made by the states by executing the Tobacco Master Settlement Agreement (TMSA). In exchange, these manufacturers agreed to make annual payments to all 46 states in perpetuity beginning in 2000. Though the main payment—which is based on a state's allocable share percentage—runs in perpetuity, the strategic contribution component of the TMSA was only required from April 2008 to April 2017, reducing the amount of TMSA Other Funds revenues available in the 2019-21 biennium. The TMSA allows the tobacco companies to withhold funds if they can show that states have not properly enforced the escrow provision of the agreement. The companies have satisfied two of the three provisions for withholding funds.

OMMP program Other Funds revenues have declined due to the legalization of recreational marijuana. During the 2017-2019 biennium, the Office of the State Public Health Director received $7.1 million from OMMP in lieu of General Fund to help

support communicable disease outbreak surveillance at the local level. These funds are not available during the 2019-21 biennium due to decreasing revenues in the OMMP. A policy package has been created to request General Fund to support local communicable disease services.

Two notable federal grants ended during the 2017-19 biennium: the Health Information Technology grant from the Office of National Coordinator, which provided funding for Health Policy & Analytics Office of Health Information Technology and the Access to Recovery Grant, which provided for major system change for addition services in the Health Systems Division. Early in the 2019-21 biennium, the five-year Strategic Prevention Framework-Partnership for Success grant will end September 29, 2018. This grant provides funding in Public Health to address underage drinking and prescription drug abuse among youth and young adults.

OHA's 2019-21 Agency Request Budget also includes two policy packages in the Public Health Division to improve population health that would also increase Other Funds revenues. To reduce cigarette consumption among adults and youth and reduce smoking among Oregon Health Plan members, policy package 406 would increase the price of tobacco products and dedicate ten percent ($29 million) of the increase to tobacco and chronic disease prevention. To reduce harms associated with excessive alcohol use, policy package 407 would increase the retail price of beer, wine and cider by ten percent and dedicate ten percent ($49 million) of new revenue to alcohol and other drug prevention services.

Major funding sources

The following section identifies the major funding sources for OHA. All references to a grant "Title" are referencing the originating statute in the federal Social Security Act (SSA).

Federal Funds

Medicaid (Title XIX)

Medicaid provides reimbursement to states for medical care and related services to low income and other medically needy individuals. This includes financing for:

- Health care services provided under the Oregon Health Plan;
- Private insurance premiums;
- Long-term care in institutional and community-based care settings;
- Some client care provided in state hospitals;
- Residential treatment services to adults and youth;
- Central administration of alcohol and drug programs;
- Medical and non-medical transportation for Medicaid eligible individuals;
- Family planning services for individuals not enrolled in the Oregon Health Plan;
- Uncompensated care provided by hospitals serving a high proportion of Medicaid and uninsured individuals.

State General Fund or Other Funds must be used to match federal Medicaid dollars for administration and direct service payments. For Medicaid staffing and administrative expenditures, the match rate is generally 50 percent, but the agency can claim a 75 percent match rate for administrative activities directly related to eligibility determinations and enrollment. A 75 percent match rate is also available for skilled professional medical personnel, certification of nursing facilities, and related information systems activities, including the Medicaid Management Information System (MMIS) computer system support and Preadmission Screening and Resident Review (PASRR) activities.

The average federal Title XIX match rate for service payments to providers is 61.87 percent for the 2019-21 biennium, down from the 2017-19 average match rate of 63.33 percent. The Title XIX match rate applies to OHP (non-ACA expansion), emergency medical care for non-citizens (CAWEM), and Qualified Medicare Beneficiary (QMB) caseloads. The 2019-21 average match rate for the ACA expansion population is 90.75 percent, down from the 2017-19 average match rate of 94.00 percent. The cost of services and supplies for family planning is matched at 90 percent. The Breast and Cervical Cancer Treatment program, which is an optional Medicaid program, will receive the enhanced CHIP Title XXI match rate of 81.93 percent for the 2019-21 biennium, a significant decrease from the 2017-19 average enhanced rate of 97.33 percent.

Most of these services in Oregon are provided through Medicaid programs that require waivers of federal requirements. The Oregon Health Plan is the largest of these waiver programs under Section 1115 of the SSA, followed by six waivers operated

under Section 1915(c) authority. OHA must obtain approval from the federal Centers for Medicare and Medicaid Services (CMS) to make changes to its Medicaid program whether the changes are Medicaid state plan services or waiver services. This approval process can be lengthy, sometimes affecting the timing of program changes and the receipt of associated federal revenues.

Medicaid currently funds services in all OHA program areas. The projection method used to calculate funding is expenditures based on caseload forecasts, cost per person, match rates, and state and federal policy changes.

Children's Health Insurance Program (Title XXI)

The Children's Health Insurance Program (CHIP) provides federal matching funds to the state for medical care of children through age 18 who do not have insurance but whose parents earn too much for traditional Medicaid. These services are covered through the Oregon Health Plan administered by the Health Systems Division. The average enhanced federal Title XXI match rate for the 2019-21 biennium is 81.93 percent, down from 97.33 percent in the 2017-19 biennium.

The projection method used to calculate available funds are expenditures based on caseload forecasts, cost per person, match rates, and state and federal policy changes.

Temporary Assistance for Needy Families (TANF; Title IV-A)

Under the Personal Responsibility and Work Act of 1996 (PRWOA), Oregon is eligible to receive an annual Temporary Assistance for Needy Families (TANF) federal block grant. OHA uses TANF revenue to fund Non-Medicaid programs in HSD such as alcohol and drug treatment services. The Department of Human Services (DHS) uses TANF revenues to fund cash assistance for single and two parent families, domestic violence emergency assistance, and employment and training (JOBS) services. Other agencies use TANF revenue to fund transportation, and housing assistance for homeless persons. Administrative and direct service costs can also be reimbursed using TANF revenues. Administrative costs are limited to no more than 15 percent of total TANF expenditures, with certain limited exceptions.

To qualify for this grant, states must expend a minimum of state and local revenues on TANF-related services to meet federal maintenance of effort requirements (MOE). The block grant concept also places restraints on service delivery. Federal Funds are capped, which means no federal revenue is available for increasing program costs. This limitation on revenue requires Oregon to essentially self-fund any program increases.

The method used to project revenue is the grant cycle.

Center for Mental Health Services block grant (CMHS)
Federal CMHS funds are granted to states to carry out activities for adults with serious mental illness and children with serious emotional disturbances in the Health Systems Division. At least 35 percent of the service funding of each grant must be expended for mental health services for children. Funds for children are contracted in all counties throughout the state. At least ten percent of the funding must support evidence-based programs that address the needs of individuals with early serious mental illness.

The funding projection is based on the grant cycle.

Maternal and Child Health Grant (Title V)
The Maternal and Child Health Grant (MCHG) enables states to maintain and strengthen their leadership in planning, promoting, coordinating and evaluating health care for pregnant women, mothers, infants, and children, including children with special health care needs. Grant funds also promote leadership in providing health services for mothers and children who do not have access to adequate health care. MCHG is a formula grant partially based on the state's population of children in poverty. States must expend $3 for every $4 of Federal Funds they receive.

This grant currently funds Public Health programs. The grant will request approximately $12.3 million Federal Funds for the 2019-21 fiscal years. Presently, 30 percent ($3.65 million) of the award is transferred to the Oregon Health Sciences University Institute on Development and Disability (IDD) as an earmark requirement for health services for children with special health care needs.

Nutrition and Health Screening (WIC) program

The Public Health Division Center for Prevention and Health Promotion receives funding through the Nutrition and Health Screening – Woman, Infants & Children (WIC) program, which is a fully federally funded program that provides individual assessment of growth and health as well as education and counseling on nutrition and physical activity. This includes promoting a healthy lifestyle and preventing chronic diseases such as obesity. The program also provides breastfeeding education and support as well as referrals to other preventive health and social services.

Public Health Federal Funds grants

Public Health receives over 90 categorical Federal Funds grants targeting specific activities. The variety of programs administered by Public Health using Federal Funds include, but are not limited to, Cancer Prevention, Emerging Infections, Immunization, HIV prevention and care, Water System Revolving Fund, Beach Safety Assessment and Monitoring, Diabetes Reduction and Disaster Preparedness.

Public Health projects Federal Funds grant revenues using applicable federal funding limits and requirements, including the availability of state funds to meet matching or maintenance of effort (MOE) requirements.

Substance Abuse Prevention Treatment grant (SAPT)

The Substance Abuse Prevention Treatment grant (SAPT) funds alcohol and drug programs and some administrative costs in the Health Systems Division. To qualify for this grant, states must expend a minimum of state and local revenues on SAPT-related services to meet the maintenance of effort requirement. States must also spend 20 percent of the grant on prevention and service levels must be maintained for specified populations, such as women and women with children.

The grant funds projection is based on grant cycle methodology.

Strategic Prevention Framework-Partnership for Success grant

Oregon is one of 21 sub-recipients to receive the 2014 Partnership for Success-Strategic Prevention Framework grant from the Substance Abuse and Mental Health Services Administration (SAMHSA). The five-year grant is funded in Public Health and will end on September 29, 2019. The goal of the grant is to address two of the nation's top substance abuse prevention priorities: underage drinking among persons aged 12 to 20 and prescription drug misuse and abuse among persons aged 12 to 25. Oregon has also prioritized high risk drinking for ages 18-25 to continue the work started with the Strategic Prevention Framework-State Incentive Grant.

The length of funding is up to five years for $2,016,000 each year for a total of $10,080,000.

Health Policy and Analytics Federal Funds grants

Health Policy Programs has successfully applied for and has been awarded a number of federal grants. The primary grants are from the U.S. Department of Health and Human Services Health Resources and Services Administration (HRSA) that help support a variety of health reform and transformation activities across several areas of OHA. These activities include an ongoing cooperative agreement with HRSA's Primary Care Office to support state efforts to expand access to primary care by helping communities recruit providers and sustain clinical resources. Also, over half of the Office of Health Information Technology (OHIT) budget comes from the federal Health Information Technology for Economic and Clinical Health (HITECH) Act, which provides federal incentive payments to Oregon hospitals and providers under Oregon's Medicaid Electronic Health Record Incentive Program.

Other Funds

Hospital Assessment

The hospital assessment provides funding for the Oregon Health Plan, enhanced reimbursement to hospitals, and qualified directed payments to Type A and Type B hospitals to maintain quality and access for rural hospitals. Under House Bill 2391 (2017), the Legislature extended the hospital assessment to September 30, 2021. House Bill 2391 also revised the structure of the hospital assessment program by establishing an assessment for Type A and Type B rural hospitals and exempting the Oregon Health and Sciences University (OHSU) from the assessment. The bill also increased the assessment rate paid by diagnostic related group (DRG) hospitals from 5.3 percent to 6.0 percent by adding a 0.7 percent true tax; however, this

additional assessment will sunset June 30, 2019, prior to the start of the 2019-21 biennium.

The assessment is imposed on both inpatient and outpatient net revenues of each hospital subject to the assessment. As required by Oregon law, the Director of OHA sets the hospital assessment rate after consulting with hospital representatives. The assessment rate is continually evaluated to determine if any adjustment to the rate is needed to meet funding targets.

Oregon Health and Sciences University (OHSU) Intergovernmental Transfer Program

The Legislature exempted OHSU from the hospital assessment program in House Bill 2391 (2017). In lieu of their participation in the assessment, OHA and OHSU established a separate intergovernmental transfer funding program collapsing several Medicaid payments into the new program. This change generates additional Other Funds and Federal Funds revenue to support the Oregon Health Plan.

Tobacco Tax

Oregon imposes a per pack cigarette tax, a percent of the wholesale price tax on other tobacco products and cigars, and a per ounce tax on moist snuff, subject to adjustment by the Legislature and collected by the Department of Revenue. A portion of Tobacco Tax funds are used to support the Oregon Health Plan in the Health Systems Division and Public Health.

The Office of Economic Analysis forecasts tobacco tax revenue using a 12-month moving average consumption level developed from the Department of Revenue's tax distribution record data. Price effects and per capita consumption effects are applied, as well as the forecast for the 18-year-old and older population.

Oregon's cigarette tax is one of the lowest in the country at $1.33 per pack. To reduce cigarette consumption among adults and youth and reduce smoking among Oregon Health Plan members, the Public Health Division has put forward policy package 406 to increase the price of tobacco products and dedicate ten percent of the increase to tobacco and chronic disease prevention.

Tobacco Master Settlement Agreement (TMSA)

On November 23, 1998, Oregon and 45 other states, and the four largest domestic tobacco manufacturers (referred to as the

Original Participating Manufacturers or OPMs) ended a four-year legal battle over past, present, and future smoking-related claims made by the states by executing the Tobacco Master Settlement Agreement (TMSA). In exchange, the OPMs agreed to make annual payments (due each April) to the settling states in perpetuity beginning with the year 2000. OHA receives a portion of these funds to support both Medicaid and non-Medicaid programs.

TMSA payments have two main components: (1) the main payment, which is based on a state's allocable share percentage as set forth in the MSA; and (2) a strategic contribution payment. Unlike the main MSA payment which runs in perpetuity, the OPMs were required to make the strategic contribution payment only from April 2008 to April 2017.

The TMSA allows the tobacco companies to withhold funds if they can show that states have not properly enforced the escrow provision of the agreement. The companies have satisfied two of the three provisions for withholding funds.

The Department of Justice administers TMSA settlement funds paid to the state by tobacco manufacturers. Although not dedicated to medical assistance programs, OHA receives a portion of the settlement to fund programs in Health Systems Division, Public Health Tobacco Prevention and Community Mental Health.

Recreational Marijuana Tax

Marijuana tax revenue support the "Mental Health Alcoholism and Drug Services Account" within the Health Systems Division and the "Alcohol and Drug Abuse Prevention" program within Public Health. Projections are based on amounts provided by the Department of Revenue.

During the 2017-19 biennium, the Health Systems Division Non-Medicaid Community Mental Health programs offset $16 million General Fund with recreational marijuana tax revenue. This offset was made possible through Senate Bill 1555, which temporarily lifted restrictions on the use of marijuana tax revenue. Without action by the Legislature, during the 2019-21 biennium, marijuana tax revenues will no longer support CMH programs.

Insurers Assessment

House Bill 2391 (2017) imposes a 1.5 percent tax on insurer and managed care premiums. A portion of these revenues help fund a reinsurance program for eligible health benefit plans, while the remaining revenue supports the Oregon Health Plan. The insurer assessment will sunset on December 31, 2019.

Beer and Wine Taxes

Beer and wine revenue is collected by the Oregon State Liquor Commission (OLCC) based on a set percentage of tax revenues. Revenue is used for alcohol and drug programs in the Health Systems Division.

OHA's 2019-21 Agency Request Budget includes policy package 407, which would increase the retail price of beer, wine and cider by ten percent and dedicate ten percent ($49 million) of new revenue to alcohol and other drug prevention services in the Public Health Division.

OLCC provides projections for beer and wine tax revenues.

Public Employees' Benefit Board (PEBB) Administrative Assessment and Revolving Fund

PEBB administrative expenses are paid through a 0.35 percent administrative assessment added to medical and insurance premiums and premium equivalents. Per ORS 243.185, the assessment amount cannot exceed two percent of the monthly employer and employee contributions to benefits and is appropriated to the Public Employees' Benefit Account.

ORS 243.167 continuously appropriates to the Public Employees' Revolving Fund balances to cover expenses incurred for the administration of employee benefits. Revenues from this account are used to control costs; subsidize premiums; self-insure, and pay premiums and premium equivalents for medical, dental, and optional benefits.

Revenue estimates are based on an actuarial projection of a premium composite rate per employee per month.

Oregon Educators Benefit Board (OEBB) Administrative Assessment and Revolving Fund

OEBB has two sources of revenue authorized in statute for funding operating expenses and establishing a stabilization fund.

ORS 243.880 authorizes the Oregon Educators Benefit Account to cover administration expenses. The account's revenue is generated by a 1.45 percent administrative assessment paid by members along with their premiums. The administrative assessment cannot exceed two percent of total monthly premiums. By statute (ORS 243.882), the balance in the account cannot exceed five percent of the monthly total of employer and employee contributions for more than 120 days.

ORS 243.884 establishes the Oregon Educators Revolving Fund to pay premiums, control expenditures, provide self-insurance and subsidize premiums. The revenue source is the monthly premium collections which are reconciled and passed-through to the insurance carriers for payment of premiums. The interest earnings retained on the premium collection pass-through enable OEBB to generate a reserve fund for stabilizing premiums.

Health Licensing Office (HLO) Administrative Fees

The office collects fees for applications, examinations, issuance and renewals of licenses and registration, disciplinary actions and other administrative fees. Each board, council and program has its own fees, which are used to cover their administrative costs and HLO. The boards collect more than $7 million in fees, which continues to increase as new boards, programs or license types are added to HLO.

Estimated revenues are based on projected trends in the 2019-21 biennium.

Drug Rebates

The Medicaid Drug Rebate Program includes Centers for Medicare & Medicaid Services (CMS), state Medicaid agencies, and participating drug manufacturers. It helps to offset federal and state costs of most outpatient prescription drugs dispensed to Medicaid patients. Approximately 600 drug manufacturers participate in this program. The program requires a drug manufacturer to enter into, and have in effect, a national rebate agreement with the Secretary of the Department of Health and Human Services in exchange for state Medicaid coverage of most of the manufacturer's drugs. Manufacturers are then responsible for paying a rebate on those drugs. Drug rebate revenues offset General Fund support of the Oregon Health Plan in HSD.

HSD projects these rebates using past expenditure history and expected future trends. Rebates are collected quarterly for the previous quarter's drug claims and based upon rates CMS transmits to the states. Drug rebate revenue is based on the OHP drug expenditures forecast and uses the historical percentage of revenue compared to expenditures.

Fees and Premiums

Public Health generates Other Funds revenue from fees for activities in such areas as licensing of facilities, including hospital and special inpatient care facilities; registration inspection and testing of X-ray equipment; and testing and certification of Emergency Medical Technicians.

Health Policy and Analytics generates Other Funds revenue from fees. The Other Funds include a fee-supported program for the Conrad J-1 Visa Program (ORS 409.745) and a loan repayment program (Primary Care Provider Loan). Other Funds revenue is also generated from fees for Healthcare Workforce Data Collection and Reporting, Health Care Data Reporting, and Common Credentialing.

Intoxicated Driver Program Fund (IDPF)

Court fines, fees and assessments related to driving under the influence of intoxicants are statutorily dedicated by ORS 813.270 to provide education, treatment, and financial assistance to intoxicated driving offenders and are deposited into the Intoxicated Driver Prevention Fund. This funding is provided to counties for intoxicated driver services, as well as contracting with Guardian Interlock to provide breathalyzer machines for IDPF clients.

Law Enforcement Medical Liability Account (LEMLA)

LEMLA is funded with Other Funds revenue from assessments added to fines and bail forfeitures paid into the courts system. HSD makes payments from this account to medical providers for services to persons injured as a result of law enforcement efforts. A small portion of this fund is used to administer the program.

Projections are based on estimates from Department of Revenue and Department of Justice.

Community Housing Trust Account
This trust fund was established with the sale of the Dammasch hospital property (ORS 413.101). Interest from the fund is dedicated to new housing and facility maintenance to benefit people with mental illness. These funds are budgeted in the Health Systems Division.

Third-Party Liability Recoveries
The Third-Party Recovery Program recovers medical portions of the collections from insurance companies, providers, and clients, and cash assistance by filing liens on personal injury settlements when clients are involved in accidents. The state's share of the recovery becomes Other Funds revenue used in Health Systems Division to offset Medicaid expenditures.

Efforts to increase cost avoidance efforts through provider education and an emphasis on up-front payment accuracy and coordination of benefits will impact recoveries in the coming biennium. Increased cost avoidance reduces program expenditures and directly impacts the expected amount of recovery.

Public Health Other Funds Sources
Public Health has more than 130 sources of Other Funds revenue. These revenue sources include negotiated agreements to provide services, lab fees, inspection fees, certification fees, grant awards, client co-pays and other charges. The large number of revenue streams reflects the variety of programs and services administered by Public Health. These diverse programs include: Cavity Prevention, Tobacco Prevention, Juvenile Violence Prevention, Medical Marijuana Certification, Environmental Laboratory Accreditation, Coordinated School Health, Breast Cancer Screening, Radiation Control, Drinking Water Operator Certification, Health Records and Statistics, Newborn Screening, and Cross Connection, Backflow Inspection, and the Health Licensing Office, which regulates over 70,000 authorizations among 14 boards and councils, including 4,800 facilities. See Fee Listing Report for details.

The largest Other Funds revenue source supporting Public Health programs is the non-limited Women, Infants, and Children (WIC) infant formula rebate. Public Health projects Other Funds revenue sources using historic data, contract agreements, anticipated levels of service and changes to fees.

Lottery funds

One percent of the state's lottery proceeds are allotted by ORS 461.549 to OHA for problem gambling treatment and prevention services in the Health Systems Division. Projections are based on amounts provided by the Department of Administrative Services Office of Economic Analysis.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-000-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Interest Income	25,214	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	41,793	-	-	-
Tsfr From Administrative Svcs	11,348,753	12,457,116	12,498,909	14,099,809	-	-
Total Lottery Funds	**$11,373,967**	**$12,457,116**	**$12,540,702**	**$14,099,809**	**-**	**-**
Other Funds						
Other Selective Taxes	891,331,138	1,211,093,870	1,252,096,875	1,168,999,999	-	-
Business Lic and Fees	17,247,591	7,895,966	14,139,112	16,362,668	-	-
Non-business Lic. and Fees	27,927,768	9,834,694	14,187,416	14,334,787	-	-
Charges for Services	25,307,691	24,831,630	23,117,699	23,117,699	-	-
Admin and Service Charges	1,995,889,755	3,567,151,254	3,567,273,190	3,811,697,107	-	-
Care of State Wards	14,689,373	2,369,042	2,369,042	2,369,042	-	-
Fines and Forfeitures	1,671,375	59,184	1,140,607	1,140,607	-	-
Rents and Royalties	76,445	-	-	-	-	-
Cert of Participation	-	-	1,371,293	-	-	-
Interest Income	11,568,408	4,976,604	4,976,604	4,976,604	-	-
Sales Income	8,705,272	7,731,307	9,797,241	9,797,241	-	-
Donations	5,000	-	-	-	-	-
Grants (Non-Fed)	5,773,240	219,084	-	-	-	-
Other Revenues	1,844,654,319	1,186,195,913	1,207,703,887	1,355,451,461	-	-
Loan Proceeds	4,000,000	-	-	-	-	-
Transfer In - Intrafund	118,060,922	725,501	725,501	753,070	-	-
Transfer In Other	-	12,161,127	12,204,246	104,982,868	-	-
Transfer from General Fund	-	725,501	725,501	753,070	-	-
Tsfr From Human Svcs, Dept of	4,870,763	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-000-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Tsfr From Administrative Svcs	123,970,007	168,685,900	168,685,900	92,183,900	-	-
Tsfr From Mental Health Reg Agy	3,654	22,290	22,290	26,884	-	-
Tsfr From Psych Exam, Bd of	1,948	-	-	-	-	-
Tsfr From Licensed Social Wkrs	3,774	22,000	22,000	22,000	-	-
Tsfr From Revenue, Dept of	384,372,574	435,132,068	435,132,068	425,884,307	-	-
Tsfr From Energy, Dept of	85,346	51,771	51,771	51,771	-	-
Tsfr From Environmental Quality	150,000	-	395,152	395,152	-	-
Tsfr From Or Youth Authority	330,490	240,623	240,623	249,767	-	-
Tsfr From Oregon Health Authority	132,375,802	-	-	-	-	-
Tsfr From Education, Dept of	1,302,214	1,273,413	1,273,413	1,273,413	-	-
Tsfr From Agriculture, Dept of	216,891	253,079	253,079	262,696	-	-
Tsfr From Transportation, Dept	242,065	-	-	-	-	-
Tsfr From Chiropractic Exam, Bd	1,536	11,600	11,600	11,600	-	-
Tsfr From Health Rel Lic Bds	47,427	88,590	88,590	88,590	-	-
Tsfr From Board of Dentistry	364,896	226,800	226,800	226,800	-	-
Tsfr From Or Liquor Cntrl Comm	22,219,688	18,697,500	18,748,622	20,253,141	-	-
Tsfr From Oregon Medical Board	1,757,019	937,552	937,552	1,022,551	-	-
Tsfr From Nursing, Bd of	1,745,058	536,828	536,828	577,308	-	-
Tsfr From Board of Pharmacy	591,038	409,357	409,357	416,146	-	-
Tsfr From Housing and Com Svcs	111,477	-	-	-	-	-
Transfer Out - Intrafund	(38,949,330)	(725,501)	(725,501)	(753,070)	-	-
Transfer to Counties	(5,936,626)	(7,478,800)	(7,478,800)	(7,478,800)	-	-
Tsfr To Human Svcs, Dept of	(2,775,741)	-	-	-	-	-
Tsfr To Administrative Svcs	(2,090,007)	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-000-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Tsfr To Environmental Quality	(1,478)	-	-	-	-	-
Total Other Funds	**$5,591,918,782**	**$6,654,355,747**	**$6,730,659,558**	**$7,049,450,379**	**-**	**-**
Federal Funds						
Federal Funds	11,213,864,618	10,932,374,940	11,176,061,012	12,212,504,653	-	-
Tsfr From OR Business Development	375,000	-	-	-	-	-
Tsfr To Human Svcs, Dept of	(291,174)	-	-	-	-	-
Tsfr To OR Business Development	(23,044,034)	(17,432,000)	(17,432,000)	(17,432,000)	-	-
Tsfr To Environmental Quality	(1,410,584)	(1,459,319)	(1,459,319)	(1,599,104)	-	-
Tsfr To Oregon Health Authority	(397,921)	-	-	-	-	-
Total Federal Funds	**$11,189,095,905**	**$10,913,483,621**	**$11,157,169,693**	**$12,193,473,549**	**-**	**-**
Nonlimited Other Funds						
Admin and Service Charges	38,422,183	-	-	-	-	-
Refunding Bonds	129,500,902	-	-	-	-	-
Interest Income	1,789,733	-	-	-	-	-
Insurance Premiums	1,894	-	-	-	-	-
Other Revenues	121,987,517	40,000,000	40,000,000	40,000,000	-	-
Transfer Out - Intrafund	(79,226,966)	-	-	-	-	-
Total Nonlimited Other Funds	**$212,475,263**	**$40,000,000**	**$40,000,000**	**$40,000,000**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	85,841,267	106,448,361	106,448,361	106,196,261	-	-
Transfer In - Intrafund	115,374	-	-	-	-	-
Total Nonlimited Federal Funds	**$85,956,641**	**$106,448,361**	**$106,448,361**	**$106,196,261**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Tsfr From Administrative Svcs	-	231,570	231,570	248,309	-	-
Total Lottery Funds	**-**	**$231,570**	**$231,570**	**$248,309**	**-**	**-**
Other Funds						
Business Lic and Fees	4,186,006	-	-	-	-	-
Non-business Lic. and Fees	4,440,884	-	-	-	-	-
Charges for Services	2,980,977	-	-	-	-	-
Admin and Service Charges	131,334,018	-	-	-	-	-
Fines and Forfeitures	559	-	-	-	-	-
Cert of Participation	-	-	1,371,293	-	-	-
Interest Income	203,369	-	-	-	-	-
Sales Income	2,206	-	-	-	-	-
Grants (Non-Fed)	4,857,854	-	-	-	-	-
Other Revenues	5,947,194	189,915,900	193,152,385	223,442,591	-	-
Loan Proceeds	4,000,000	-	-	-	-	-
Transfer In - Intrafund	5,704,620	-	-	-	-	-
Tsfr From Administrative Svcs	2,227,992	-	-	-	-	-
Tsfr From Revenue, Dept of	18,249	-	-	-	-	-
Tsfr From Energy, Dept of	5,363	-	-	-	-	-
Tsfr From Environmental Quality	35,835	-	-	-	-	-
Tsfr From Education, Dept of	84,046	-	-	-	-	-
Tsfr From Agriculture, Dept of	59,540	-	-	-	-	-
Tsfr From Transportation, Dept	15,654	-	-	-	-	-
Tsfr From Board of Dentistry	67,340	-	-	-	-	-
Tsfr From Or Liquor Cntrl Comm	208,550	-	51,122	169,324	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Transfer Out - Intrafund	(115,374)	-	-	-	-	-
Tsfr To Administrative Svcs	(2,090,007)	-	-	-	-	-
Total Other Funds	**$164,174,875**	**$189,915,900**	**$194,574,800**	**$223,611,915**	**-**	**-**
Federal Funds						
Federal Funds	64,629,329	64,542,810	60,256,533	55,283,260	-	-
Total Federal Funds	**$64,629,329**	**$64,542,810**	**$60,256,533**	**$55,283,260**	**-**	**-**
Nonlimited Other Funds						
Refunding Bonds	129,500,902	-	-	-	-	-
Total Nonlimited Other Funds	**$129,500,902**	**-**	**-**	**-**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	3,938,798	3,719,310	3,719,310	3,467,210	-	-
Transfer In - Intrafund	115,374	-	-	-	-	-
Total Nonlimited Federal Funds	**$4,054,172**	**$3,719,310**	**$3,719,310**	**$3,467,210**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-40-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Tsfr From Administrative Svcs	-	31,570	31,570	32,769	-	-
Total Lottery Funds	**-**	**$31,570**	**$31,570**	**$32,769**	**-**	**-**
Other Funds						
Business Lic and Fees	309,403	-	-	-	-	-
Non-business Lic. and Fees	193,765	-	-	-	-	-
Charges for Services	219,240	-	-	-	-	-
Admin and Service Charges	319	-	-	-	-	-
Fines and Forfeitures	19	-	-	-	-	-
Sales Income	1,299	-	-	-	-	-
Grants (Non-Fed)	394,256	-	-	-	-	-
Other Revenues	836,143	2,557,616	2,532,194	2,340,214	-	-
Tsfr From Energy, Dept of	438	-	-	-	-	-
Tsfr From Environmental Quality	110	-	-	-	-	-
Tsfr From Education, Dept of	9,283	-	-	-	-	-
Tsfr From Agriculture, Dept of	5,351	-	-	-	-	-
Tsfr From Transportation, Dept	457	-	-	-	-	-
Tsfr From Board of Dentistry	1,981	-	-	-	-	-
Tsfr From Or Liquor Cntrl Comm	1,719	-	-	-	-	-
Total Other Funds	**$1,973,783**	**$2,557,616**	**$2,532,194**	**$2,340,214**	**-**	**-**
Federal Funds						
Federal Funds	7,324,597	9,642,560	9,442,634	6,001,227	-	-
Total Federal Funds	**$7,324,597**	**$9,642,560**	**$9,442,634**	**$6,001,227**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-45-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Admin and Service Charges	131,330,187	-	-	-	-	-
Other Revenues	350,760	162,731,801	166,507,479	193,485,894	-	-
Total Other Funds	**$131,680,947**	**$162,731,801**	**$166,507,479**	**$193,485,894**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-50-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Tsfr From Administrative Svcs	-	200,000	200,000	215,540	-	-
Total Lottery Funds	**-**	**$200,000**	**$200,000**	**$215,540**	**-**	**-**
Other Funds						
Business Lic and Fees	3,876,603	-	-	-	-	-
Non-business Lic. and Fees	4,247,119	-	-	-	-	-
Charges for Services	2,761,737	-	-	-	-	-
Admin and Service Charges	3,512	-	-	-	-	-
Fines and Forfeitures	540	-	-	-	-	-
Cert of Participation	-	-	1,371,293	-	-	-
Interest Income	203,369	-	-	-	-	-
Sales Income	907	-	-	-	-	-
Grants (Non-Fed)	4,463,598	-	-	-	-	-
Other Revenues	4,760,291	24,626,483	24,112,712	27,616,483	-	-
Loan Proceeds	4,000,000	-	-	-	-	-
Transfer In - Intrafund	5,704,620	-	-	-	-	-
Tsfr From Administrative Svcs	2,227,992	-	-	-	-	-
Tsfr From Revenue, Dept of	18,249	-	-	-	-	-
Tsfr From Energy, Dept of	4,925	-	-	-	-	-
Tsfr From Environmental Quality	35,725	-	-	-	-	-
Tsfr From Education, Dept of	74,763	-	-	-	-	-
Tsfr From Agriculture, Dept of	54,189	-	-	-	-	-
Tsfr From Transportation, Dept	15,197	-	-	-	-	-
Tsfr From Board of Dentistry	65,359	-	-	-	-	-
Tsfr From Or Liquor Cntrl Comm	206,831	-	51,122	169,324	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-50-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Transfer Out - Intrafund	(115,374)	-	-	-	-	-
Tsfr To Administrative Svcs	(2,090,007)	-	-	-	-	-
Total Other Funds	**$30,520,145**	**$24,626,483**	**$25,535,127**	**$27,785,807**	**-**	**-**
Federal Funds						
Federal Funds	57,304,732	54,900,250	50,813,899	49,282,033	-	-
Total Federal Funds	**$57,304,732**	**$54,900,250**	**$50,813,899**	**$49,282,033**	**-**	**-**
Nonlimited Other Funds						
Refunding Bonds	129,500,902	-	-	-	-	-
Total Nonlimited Other Funds	**$129,500,902**	**-**	**-**	**-**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	3,938,798	3,719,310	3,719,310	3,467,210	-	-
Transfer In - Intrafund	115,374	-	-	-	-	-
Total Nonlimited Federal Funds	**$4,054,172**	**$3,719,310**	**$3,719,310**	**$3,467,210**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Interest Income	25,214	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	41,793	-	-	-
Tsfr From Administrative Svcs	11,348,753	12,225,546	12,267,339	13,851,500	-	-
Total Lottery Funds	**$11,373,967**	**$12,225,546**	**$12,309,132**	**$13,851,500**	**-**	**-**
Other Funds						
Other Selective Taxes	891,331,138	1,211,093,870	1,252,096,875	1,168,999,999	-	-
Business Lic and Fees	13,061,585	7,895,966	14,139,112	16,362,668	-	-
Non-business Lic. and Fees	23,486,884	9,834,694	14,187,416	14,334,787	-	-
Charges for Services	22,326,714	24,831,630	23,117,699	23,117,699	-	-
Admin and Service Charges	1,864,555,737	3,567,151,254	3,567,273,190	3,811,697,107	-	-
Care of State Wards	14,689,373	2,369,042	2,369,042	2,369,042	-	-
Fines and Forfeitures	1,670,816	59,184	1,140,607	1,140,607	-	-
Rents and Royalties	76,445	-	-	-	-	-
Interest Income	11,365,039	4,976,604	4,976,604	4,976,604	-	-
Sales Income	8,703,066	7,731,307	9,797,241	9,797,241	-	-
Donations	5,000	-	-	-	-	-
Grants (Non-Fed)	915,386	219,084	-	-	-	-
Other Revenues	1,838,707,125	996,280,013	1,014,551,502	1,132,008,870	-	-
Transfer In - Intrafund	112,356,302	725,501	725,501	753,070	-	-
Transfer In Other	-	12,161,127	12,204,246	104,982,868	-	-
Transfer from General Fund	-	725,501	725,501	753,070	-	-
Tsfr From Human Svcs, Dept of	4,870,763	-	-	-	-	-
Tsfr From Administrative Svcs	121,742,015	168,685,900	168,685,900	92,183,900	-	-
Tsfr From Mental Health Reg Agy	3,654	22,290	22,290	26,884	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Tsfr From Psych Exam, Bd of	1,948	-	-	-	-	-
Tsfr From Licensed Social Wkrs	3,774	22,000	22,000	22,000	-	-
Tsfr From Revenue, Dept of	384,354,325	435,132,068	435,132,068	425,884,307	-	-
Tsfr From Energy, Dept of	79,983	51,771	51,771	51,771	-	-
Tsfr From Environmental Quality	114,165	-	395,152	395,152	-	-
Tsfr From Or Youth Authority	330,490	240,623	240,623	249,767	-	-
Tsfr From Oregon Health Authority	132,375,802	-	-	-	-	-
Tsfr From Education, Dept of	1,218,168	1,273,413	1,273,413	1,273,413	-	-
Tsfr From Agriculture, Dept of	157,351	253,079	253,079	262,696	-	-
Tsfr From Transportation, Dept	226,411	-	-	-	-	-
Tsfr From Chiropractic Exam, Bd	1,536	11,600	11,600	11,600	-	-
Tsfr From Health Rel Lic Bds	47,427	88,590	88,590	88,590	-	-
Tsfr From Board of Dentistry	297,556	226,800	226,800	226,800	-	-
Tsfr From Or Liquor Cntrl Comm	22,011,138	18,697,500	18,697,500	20,083,817	-	-
Tsfr From Oregon Medical Board	1,757,019	937,552	937,552	1,022,551	-	-
Tsfr From Nursing, Bd of	1,745,058	536,828	536,828	577,308	-	-
Tsfr From Board of Pharmacy	591,038	409,357	409,357	416,146	-	-
Tsfr From Housing and Com Svcs	111,477	-	-	-	-	-
Transfer Out - Intrafund	(38,833,956)	(725,501)	(725,501)	(753,070)	-	-
Transfer to Counties	(5,936,626)	(7,478,800)	(7,478,800)	(7,478,800)	-	-
Tsfr To Human Svcs, Dept of	(2,775,741)	-	-	-	-	-
Tsfr To Environmental Quality	(1,478)	-	-	-	-	-
Total Other Funds	**$5,427,743,907**	**$6,464,439,847**	**$6,536,084,758**	**$6,825,838,464**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Federal Funds						
Federal Funds	11,149,235,289	10,867,832,130	11,115,804,479	12,157,221,393	-	-
Tsfr From OR Business Development	375,000	-	-	-	-	-
Tsfr To Human Svcs, Dept of	(291,174)	-	-	-	-	-
Tsfr To OR Business Development	(23,044,034)	(17,432,000)	(17,432,000)	(17,432,000)	-	-
Tsfr To Environmental Quality	(1,410,584)	(1,459,319)	(1,459,319)	(1,599,104)	-	-
Tsfr To Oregon Health Authority	(397,921)	-	-	-	-	-
Total Federal Funds	**$11,124,466,576**	**$10,848,940,811**	**$11,096,913,160**	**$12,138,190,289**	**-**	**-**
Nonlimited Other Funds						
Admin and Service Charges	38,422,183	-	-	-	-	-
Interest Income	1,789,733	-	-	-	-	-
Insurance Premiums	1,894	-	-	-	-	-
Other Revenues	121,987,517	40,000,000	40,000,000	40,000,000	-	-
Transfer Out - Intrafund	(79,226,966)	-	-	-	-	-
Total Nonlimited Other Funds	**$82,974,361**	**$40,000,000**	**$40,000,000**	**$40,000,000**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	81,902,469	102,729,051	102,729,051	102,729,051	-	-
Total Nonlimited Federal Funds	**$81,902,469**	**$102,729,051**	**$102,729,051**	**$102,729,051**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-01-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Interest Income	25,214	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	41,793	-	-	-
Tsfr From Administrative Svcs	11,348,753	12,225,546	12,243,339	13,826,588	-	-
Total Lottery Funds	**$11,373,967**	**$12,225,546**	**$12,285,132**	**$13,826,588**	**-**	**-**
Other Funds						
Other Selective Taxes	891,331,138	1,211,000,000	1,252,096,875	1,168,999,999	-	-
Business Lic and Fees	31,350	-	-	-	-	-
Charges for Services	250	-	-	-	-	-
Admin and Service Charges	426,297	-	-	-	-	-
Interest Income	2,854,662	15,360	15,360	15,360	-	-
Donations	200	-	-	-	-	-
Other Revenues	222,958,265	811,946,388	816,093,762	899,711,516	-	-
Transfer In - Intrafund	22,946,032	-	-	-	-	-
Transfer In Other	-	11,806,296	11,806,296	26,228,037	-	-
Tsfr From Human Svcs, Dept of	4,870,763	-	-	-	-	-
Tsfr From Administrative Svcs	117,760,000	168,685,900	168,685,900	92,183,900	-	-
Tsfr From Revenue, Dept of	384,013,948	417,509,244	416,761,344	407,725,157	-	-
Tsfr From Or Youth Authority	330,490	240,623	240,623	249,767	-	-
Tsfr From Oregon Health Authority	130,375,802	-	-	-	-	-
Tsfr From Education, Dept of	721,847	1,273,413	1,273,413	1,273,413	-	-
Tsfr From Board of Dentistry	185,707	-	-	-	-	-
Tsfr From Or Liquor Cntrl Comm	17,754,736	18,697,500	18,697,500	20,083,817	-	-
Tsfr From Oregon Medical Board	835,320	-	-	-	-	-
Tsfr From Nursing, Bd of	1,389,002	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-01-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Tsfr From Board of Pharmacy	198,532	-	-	-	-	-
Transfer Out - Intrafund	(22,946,032)	-	-	-	-	-
Transfer to Counties	(5,936,626)	(7,478,800)	(7,478,800)	(7,478,800)	-	-
Total Other Funds	**$1,770,101,683**	**$2,633,695,924**	**$2,678,192,273**	**$2,608,992,166**	**-**	**-**
Federal Funds						
Federal Funds	10,783,552,209	10,473,456,412	10,720,082,867	11,715,302,660	-	-
Total Federal Funds	**$10,783,552,209**	**$10,473,456,412**	**$10,720,082,867**	**$11,715,302,660**	**-**	**-**
Nonlimited Other Funds						
Admin and Service Charges	38,422,183	-	-	-	-	-
Interest Income	1,789,733	-	-	-	-	-
Insurance Premiums	1,894	-	-	-	-	-
Other Revenues	17,511,026	-	-	-	-	-
Total Nonlimited Other Funds	**$57,724,836**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-02-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Tsfr From Administrative Svcs	-	-	24,000	24,912	-	-
Total Lottery Funds	**-**	**-**	**$24,000**	**$24,912**	**-**	**-**
Other Funds						
Other Selective Taxes	-	93,870	-	-	-	-
Business Lic and Fees	27,893	-	-	-	-	-
Non-business Lic. and Fees	99,733	-	-	-	-	-
Charges for Services	6	-	-	-	-	-
Admin and Service Charges	-	770,090	770,090	770,090	-	-
Interest Income	56,981	-	-	-	-	-
Other Revenues	3,163,680	18,512,218	29,058,337	33,687,518	-	-
Transfer In - Intrafund	1,977	-	-	-	-	-
Tsfr From Mental Health Reg Agy	3,654	22,290	22,290	26,884	-	-
Tsfr From Psych Exam, Bd of	1,948	-	-	-	-	-
Tsfr From Licensed Social Wkrs	3,774	22,000	22,000	22,000	-	-
Tsfr From Oregon Health Authority	2,000,000	-	-	-	-	-
Tsfr From Agriculture, Dept of	1	-	-	-	-	-
Tsfr From Chiropractic Exam, Bd	1,536	11,600	11,600	11,600	-	-
Tsfr From Health Rel Lic Bds	11,188	52,140	52,140	52,140	-	-
Tsfr From Board of Dentistry	32,943	40,000	40,000	40,000	-	-
Tsfr From Oregon Medical Board	100,674	107,046	107,046	107,327	-	-
Tsfr From Nursing, Bd of	229,516	373,433	373,433	410,000	-	-
Tsfr From Board of Pharmacy	70,441	56,610	56,610	59,296	-	-
Transfer Out - Intrafund	(1,977)	-	-	-	-	-
Total Other Funds	**$5,803,968**	**$20,061,297**	**$30,513,546**	**$35,186,855**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-02-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Federal Funds						
Federal Funds	85,115,377	107,441,227	108,382,187	116,286,847	-	-
Tsfr To Human Svcs, Dept of	(291,174)	-	-	-	-	-
Tsfr To Oregon Health Authority	(397,921)	-	-	-	-	-
Total Federal Funds	**$84,426,282**	**$107,441,227**	**$108,382,187**	**$116,286,847**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-03-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Non-business Lic. and Fees	23,182	-	-	-	-	-
Admin and Service Charges	1,851,951,957	1,937,387,879	1,937,472,399	2,070,353,844	-	-
Fines and Forfeitures	960,380	-	-	-	-	-
Interest Income	7,731,386	4,961,244	4,961,244	4,961,244	-	-
Other Revenues	118,202,979	24,364,766	24,364,766	24,364,766	-	-
Total Other Funds	**$1,978,869,884**	**$1,966,713,889**	**$1,966,798,409**	**$2,099,679,854**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-04-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Charges for Services	-	122,921	122,921	122,921	-	-
Admin and Service Charges	12,000,070	1,628,721,768	1,628,759,184	1,740,301,656	-	-
Interest Income	664,701	-	-	-	-	-
Other Revenues	1,414,849,619	-	-	-	-	-
Transfer In - Intrafund	79,227,194	-	-	-	-	-
Transfer Out - Intrafund	(229)	-	-	-	-	-
Total Other Funds	**$1,506,741,355**	**$1,628,844,689**	**$1,628,882,105**	**$1,740,424,577**	**-**	**-**
Nonlimited Other Funds						
Other Revenues	79,226,966	-	-	-	-	-
Transfer Out - Intrafund	(79,226,966)	-	-	-	-	-
Total Nonlimited Other Funds	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-05-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Business Lic and Fees	13,002,342	7,895,966	14,139,112	16,362,668	-	-
Non-business Lic. and Fees	23,363,969	9,834,694	14,187,416	14,334,787	-	-
Charges for Services	22,325,895	24,708,709	22,994,778	22,994,778	-	-
Admin and Service Charges	173,679	-	-	-	-	-
Care of State Wards	500	-	-	-	-	-
Fines and Forfeitures	709,901	59,184	1,140,607	1,140,607	-	-
Interest Income	57,309	-	-	-	-	-
Sales Income	7,000,485	5,171,920	7,237,854	7,237,854	-	-
Donations	4,800	-	-	-	-	-
Grants (Non-Fed)	915,386	219,084	-	-	-	-
Other Revenues	78,270,853	82,999,116	85,940,605	109,857,423	-	-
Transfer In - Intrafund	10,181,099	-	-	-	-	-
Transfer In Other	-	354,831	354,831	78,754,831	-	-
Tsfr From Administrative Svcs	3,982,015	-	-	-	-	-
Tsfr From Revenue, Dept of	340,377	17,622,824	18,370,724	18,159,150	-	-
Tsfr From Energy, Dept of	79,983	51,771	51,771	51,771	-	-
Tsfr From Environmental Quality	114,165	-	395,152	395,152	-	-
Tsfr From Education, Dept of	496,321	-	-	-	-	-
Tsfr From Agriculture, Dept of	157,350	253,079	253,079	262,696	-	-
Tsfr From Transportation, Dept	226,411	-	-	-	-	-
Tsfr From Health Rel Lic Bds	36,239	36,450	36,450	36,450	-	-
Tsfr From Board of Dentistry	78,906	186,800	186,800	186,800	-	-
Tsfr From Or Liquor Cntrl Comm	4,256,402	-	-	-	-	-
Tsfr From Oregon Medical Board	821,025	830,506	830,506	915,224	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-05-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Tsfr From Nursing, Bd of	126,540	163,395	163,395	167,308	-	-
Tsfr From Board of Pharmacy	322,065	352,747	352,747	356,850	-	-
Tsfr From Housing and Com Svcs	111,477	-	-	-	-	-
Transfer Out - Intrafund	(15,885,718)	-	-	-	-	-
Tsfr To Human Svcs, Dept of	(2,775,741)	-	-	-	-	-
Tsfr To Environmental Quality	(1,478)	-	-	-	-	-
Total Other Funds	**$148,492,557**	**$150,741,076**	**$166,635,827**	**$271,214,349**	**-**	**-**
Federal Funds						
Federal Funds	235,194,927	255,541,864	255,037,398	286,839,572	-	-
Tsfr From OR Business Development	375,000	-	-	-	-	-
Tsfr To OR Business Development	(23,044,034)	(17,432,000)	(17,432,000)	(17,432,000)	-	-
Tsfr To Environmental Quality	(1,410,584)	(1,459,319)	(1,459,319)	(1,599,104)	-	-
Total Federal Funds	**$211,115,309**	**$236,650,545**	**$236,146,079**	**$267,808,468**	**-**	**-**
Nonlimited Other Funds						
Other Revenues	25,249,525	40,000,000	40,000,000	40,000,000	-	-
Total Nonlimited Other Funds	**$25,249,525**	**$40,000,000**	**$40,000,000**	**$40,000,000**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	81,902,469	102,729,051	102,729,051	102,729,051	-	-
Total Nonlimited Federal Funds	**$81,902,469**	**$102,729,051**	**$102,729,051**	**$102,729,051**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-06-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Charges for Services	563	-	-	-	-	-
Admin and Service Charges	3,734	271,517	271,517	271,517	-	-
Care of State Wards	14,688,873	2,369,042	2,369,042	2,369,042	-	-
Fines and Forfeitures	535	-	-	-	-	-
Rents and Royalties	76,445	-	-	-	-	-
Sales Income	1,702,581	2,559,387	2,559,387	2,559,387	-	-
Other Revenues	1,261,729	58,457,525	59,094,032	64,387,647	-	-
Transfer In - Intrafund	-	725,501	725,501	753,070	-	-
Transfer In Other	-	-	43,119	-	-	-
Transfer from General Fund	-	725,501	725,501	753,070	-	-
Transfer Out - Intrafund	-	(725,501)	(725,501)	(753,070)	-	-
Total Other Funds	**$17,734,460**	**$64,382,972**	**$65,062,598**	**$70,340,663**	**-**	**-**
Federal Funds						
Federal Funds	45,372,776	31,392,627	32,302,027	38,792,314	-	-
Total Federal Funds	**$45,372,776**	**$31,392,627**	**$32,302,027**	**$38,792,314**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-000-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Interest Income	25,214	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	41,793	-	-	-
Tsfr From Administrative Svcs	11,348,753	12,457,116	12,498,909	14,099,809	-	-
Total Lottery Funds	**$11,373,967**	**$12,457,116**	**$12,540,702**	**$14,099,809**	**-**	**-**
Other Funds						
Other Selective Taxes	891,331,138	1,211,093,870	1,252,096,875	1,168,999,999	-	-
Business Lic and Fees	17,247,591	7,895,966	14,139,112	16,362,668	-	-
Non-business Lic. and Fees	27,927,768	9,834,694	14,187,416	14,334,787	-	-
Charges for Services	25,307,691	24,831,630	23,117,699	23,117,699	-	-
Admin and Service Charges	1,995,889,755	3,567,151,254	3,567,273,190	3,811,697,107	-	-
Care of State Wards	14,689,373	2,369,042	2,369,042	2,369,042	-	-
Fines and Forfeitures	1,671,375	59,184	1,140,607	1,140,607	-	-
Rents and Royalties	76,445	-	-	-	-	-
Cert of Participation	-	-	1,371,293	-	-	-
Interest Income	11,568,408	4,976,604	4,976,604	4,976,604	-	-
Sales Income	8,705,272	7,731,307	9,797,241	9,797,241	-	-
Donations	5,000	-	-	-	-	-
Grants (Non-Fed)	5,773,240	219,084	-	-	-	-
Other Revenues	1,844,654,319	1,186,195,913	1,207,703,887	1,355,451,461	-	-
Loan Proceeds	4,000,000	-	-	-	-	-
Transfer In - Intrafund	118,060,922	725,501	725,501	753,070	-	-
Transfer In Other	-	12,161,127	12,204,246	104,982,868	-	-
Transfer from General Fund	-	725,501	725,501	753,070	-	-
Tsfr From Human Svcs, Dept of	4,870,763	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-000-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Tsfr From Administrative Svcs	123,970,007	168,685,900	168,685,900	92,183,900	-	-
Tsfr From Mental Health Reg Agy	3,654	22,290	22,290	26,884	-	-
Tsfr From Psych Exam, Bd of	1,948	-	-	-	-	-
Tsfr From Licensed Social Wkrs	3,774	22,000	22,000	22,000	-	-
Tsfr From Revenue, Dept of	384,372,574	435,132,068	435,132,068	425,884,307	-	-
Tsfr From Energy, Dept of	85,346	51,771	51,771	51,771	-	-
Tsfr From Environmental Quality	150,000	-	395,152	395,152	-	-
Tsfr From Or Youth Authority	330,490	240,623	240,623	249,767	-	-
Tsfr From Oregon Health Authority	132,375,802	-	-	-	-	-
Tsfr From Education, Dept of	1,302,214	1,273,413	1,273,413	1,273,413	-	-
Tsfr From Agriculture, Dept of	216,891	253,079	253,079	262,696	-	-
Tsfr From Transportation, Dept	242,065	-	-	-	-	-
Tsfr From Chiropractic Exam, Bd	1,536	11,600	11,600	11,600	-	-
Tsfr From Health Rel Lic Bds	47,427	88,590	88,590	88,590	-	-
Tsfr From Board of Dentistry	364,896	226,800	226,800	226,800	-	-
Tsfr From Or Liquor Cntrl Comm	22,219,688	18,697,500	18,748,622	20,253,141	-	-
Tsfr From Oregon Medical Board	1,757,019	937,552	937,552	1,022,551	-	-
Tsfr From Nursing, Bd of	1,745,058	536,828	536,828	577,308	-	-
Tsfr From Board of Pharmacy	591,038	409,357	409,357	416,146	-	-
Tsfr From Housing and Com Svcs	111,477	-	-	-	-	-
Transfer Out - Intrafund	(38,949,330)	(725,501)	(725,501)	(753,070)	-	-
Transfer to Counties	(5,936,626)	(7,478,800)	(7,478,800)	(7,478,800)	-	-
Tsfr To Human Svcs, Dept of	(2,775,741)	-	-	-	-	-
Tsfr To Administrative Svcs	(2,090,007)	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-000-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Tsfr To Environmental Quality	(1,478)	-	-	-	-	-
Total Other Funds	**$5,591,918,782**	**$6,654,355,747**	**$6,730,659,558**	**$7,049,450,379**	**-**	**-**
Federal Funds						
Federal Funds	11,213,864,618	10,932,374,940	11,176,061,012	12,212,504,653	-	-
Tsfr From OR Business Development	375,000	-	-	-	-	-
Tsfr To Human Svcs, Dept of	(291,174)	-	-	-	-	-
Tsfr To OR Business Development	(23,044,034)	(17,432,000)	(17,432,000)	(17,432,000)	-	-
Tsfr To Environmental Quality	(1,410,584)	(1,459,319)	(1,459,319)	(1,599,104)	-	-
Tsfr To Oregon Health Authority	(397,921)	-	-	-	-	-
Total Federal Funds	**$11,189,095,905**	**$10,913,483,621**	**$11,157,169,693**	**$12,193,473,549**	**-**	**-**
Nonlimited Other Funds						
Admin and Service Charges	38,422,183	-	-	-	-	-
Refunding Bonds	129,500,902	-	-	-	-	-
Interest Income	1,789,733	-	-	-	-	-
Insurance Premiums	1,894	-	-	-	-	-
Other Revenues	121,987,517	40,000,000	40,000,000	40,000,000	-	-
Transfer Out - Intrafund	(79,226,966)	-	-	-	-	-
Total Nonlimited Other Funds	**$212,475,263**	**$40,000,000**	**$40,000,000**	**$40,000,000**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	85,841,267	106,448,361	106,448,361	106,196,261	-	-
Transfer In - Intrafund	115,374	-	-	-	-	-
Total Nonlimited Federal Funds	**$85,956,641**	**$106,448,361**	**$106,448,361**	**$106,196,261**	**-**	**-**

DETAIL OF FEE, LICENSE, OR ASSESSMENT REVENUE INCREASE

PROPOSED FOR INCREASE/ESTABLISHMENT

Purpose or Type of Fee, License or Assessment	Who Pays	2017-19 Estimated Revenue	2019-21 Agency Request	2019-21 Governor's Budget	2019-21 Legislatively Adopted	Explanation
FPL-Bed & Breakfast Annual License	B & B Facility	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Full Service Restaurant License for seating 0-15	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Full Service Restaurant License for seating 16-50	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Full Service Restaurant License for seating 51-150	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Full Service Restaurant License for seating more than 150	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-For an intermittent temporary restaurant	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-For a seasonal temporary restaurant	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-For a single-event temporary restaurant-for an event lasting one day	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-For a single-event temporary restaurant-for an event lasting two days or longer	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-For a single-event temporary restaurant, except as provided in ORS 624.106 - for an event lasting one day	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-For a single-event temporary restaurant, except as provided in ORS 624.106 - for an event lasting two days or longer	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-For a single-event temporary restaurant, except as provided in ORS 624.106 - for a commissary	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-For a single-event temporary restaurant, except as provided in ORS 624.106 - for each warehouse	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-For a single-event temporary restaurant, except as provided in ORS 624.106 - for each mobile unit	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Limited Service Restaurant	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Tourist Facilities & Bed & Breakfast License - Annual	B & B Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 1 to 10 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 11 to 20 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue

DETAIL OF FEE, LICENSE, OR ASSESSMENT REVENUE INCREASE

PROPOSED FOR INCREASE/ESTABLISHMENT

Purpose or Type of Fee, License or Assessment	Who Pays	2017-19 Estimated Revenue	2019-21 Agency Request	2019-21 Governor's Budget	2019-21 Legislatively Adopted	Explanation
FPL-Vending Machine License - for 21 to 30 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 31 to 40 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 41 to 50 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 51 to 75 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 76 to 100 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 101 to 250 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 251 to 500 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 501 to 750 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 751 to 1000 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for 1001 to 1500 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Vending Machine License - for more than 1500 machines	Machine Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Direct Service Swimming Pool/Spa License	Pool & Spa Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Swimming Pools & Spas Plan review	Pool & Spa Owner	8,000	57,600			Increase - to cover current cost of doing business
FPL-Swimming Pools & Spas Plan variance	Pool & Spa Owner	3,750	12,000			Increase - to cover current cost of doing business
FPL-Swimming Pools & Spas Construction Permit Fee	Pool & Spa Owner	3,400	0			Abolish - to streamline the plan review fee process and issuing permits is not in line with the duties of the agency
FPL-Initial Construction Plan Review - of a full service Restaurant	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Initial Construction Plan Review - of a bed & breakfast facility	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Initial Construction Plan Review - of a commissary	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Initial Construction Plan Review - of a warehouse	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Initial Construction Plan Review - of a limited service restaurant	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Initial Construction Plan Review - of a mobile unit	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue

DETAIL OF FEE, LICENSE, OR ASSESSMENT REVENUE INCREASE

PROPOSED FOR INCREASE/ESTABLISHMENT

Purpose or Type of Fee, License or Assessment	Who Pays	2017-19 Estimated Revenue	2019-21 Agency Request	2019-21 Governor's Budget	2019-21 Legislatively Adopted	Explanation
FPL-Remodeling Plan Review - of a full services restaurant	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Remodeling Plan Review - of a facility other than a full service restaurant	Facility Owner	0	0			Marker fee analysis/update for potential PHD expense in statue with no revenue
FPL-Food Sanitation Rule Requirement Variance	Facility Owner	0	10,000			Establish - to cover the cost of processing variance requests.
Sanitary Surveys - Non-community water system	All public water suppliers, once every 3-5 years as determined by OHA	91,800	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water system, 15-250 connections	All public water suppliers, once every 3-5 years as determined by OHA	138,600	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water systems, no treatment,1,001-3,000 connections	All public water suppliers, once every 3-5 years as determined by OHA	39,600	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water systems, no treatment, >3,000 connections	All public water suppliers, once every 3-5 years as determined by OHA	0	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water systems, with treatment, 251-500 connections	All public water suppliers, once every 3-5 years as determined by OHA	32,400	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water systems, with treatment, 501-1000 connections	All public water suppliers, once every 3-5 years as determined by OHA	64,800	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water systems, with treatment, 1,001-3,000 connections	All public water suppliers, once every 3-5 years as determined by OHA	100,800	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water systems, with treatment, >3,000 connections	All public water suppliers, once every 3-5 years as determined by OHA	151,200	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water systems, purchasing only, 251-500 connections	All public water suppliers, once every 3-5 years as determined by OHA	4,860	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water systems, purchasing only, 501-1,000 connections	All public water suppliers, once every 3-5 years as determined by OHA	6,480	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water systems, purchasing only, 1,001-3,000 connections	All public water suppliers, once every 3-5 years as determined by OHA	11,520	0			Abolish - Restructuring fees for more equity across systems

DETAIL OF FEE, LICENSE, OR ASSESSMENT REVENUE INCREASE

PROPOSED FOR INCREASE/ESTABLISHMENT

Purpose or Type of Fee, License or Assessment	Who Pays	2017-19 Estimated Revenue	2019-21 Agency Request	2019-21 Governor's Budget	2019-21 Legislatively Adopted	Explanation
Sanitary Surveys - Community water systems, purchasing only, >3,000 connections	All public water suppliers, once every 3-5 years as determined by OHA	34,560	0			Abolish - Restructuring fees for more equity across systems
Sanitary Surveys - Non-community water system	All public water suppliers, annual payment.		74,100			Establish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water system, 15-250 connections	All public water suppliers, annual payment.		104,100			Establish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water system, 251-500 connections	All public water suppliers, annual payment.		131,760			Establish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water system, 501-1000 connections	All public water suppliers, annual payment.		197,892			Establish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water system, 1001-3000 connections	All public water suppliers, annual payment.		338,912			Establish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water system, 3001-5000 connections	All public water suppliers, annual payment.		245,168			Establish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water system, 5001-15000 connections	All public water suppliers, annual payment.		597,520			Establish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water system, 15001-30000 connections	All public water suppliers, annual payment.		449,600			Establish - Restructuring fees for more equity across systems
Sanitary Surveys - Community water system, >30000 connections	All public water suppliers, annual payment.		336,480			Establish - Restructuring fees for more equity across systems
			2,475,532			
EPH-Manufacturers Alternative Assessment Application Fee for Toxic Free Kids Act	Manufacturer	0	75,000			Establish - to fulfill requirements of TFKA & to cover the costs
EPH-Manufacturers Alternative Assessment Consultant Fee for Toxic Free Kids Act	Manufacturer	0	80,000			Establish - to fulfill requirements of TFKA & to cover the costs

X Agency Request _____Governor's Budget __X___Legislatively Adopted Budget Page _____

DETAIL OF FEE, LICENSE, OR ASSESSMENT REVENUE INCREASE

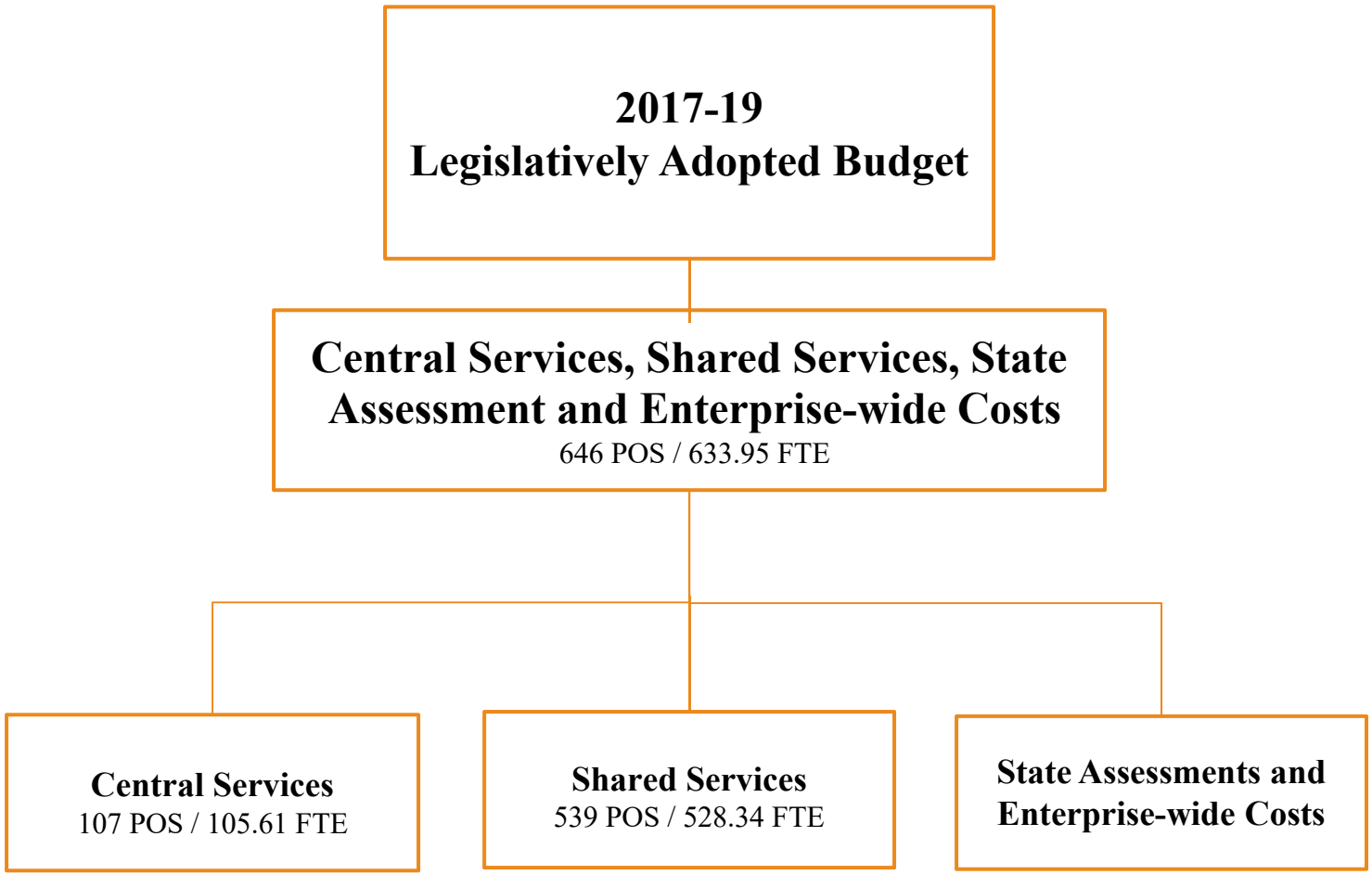
INSTRUCTIONS

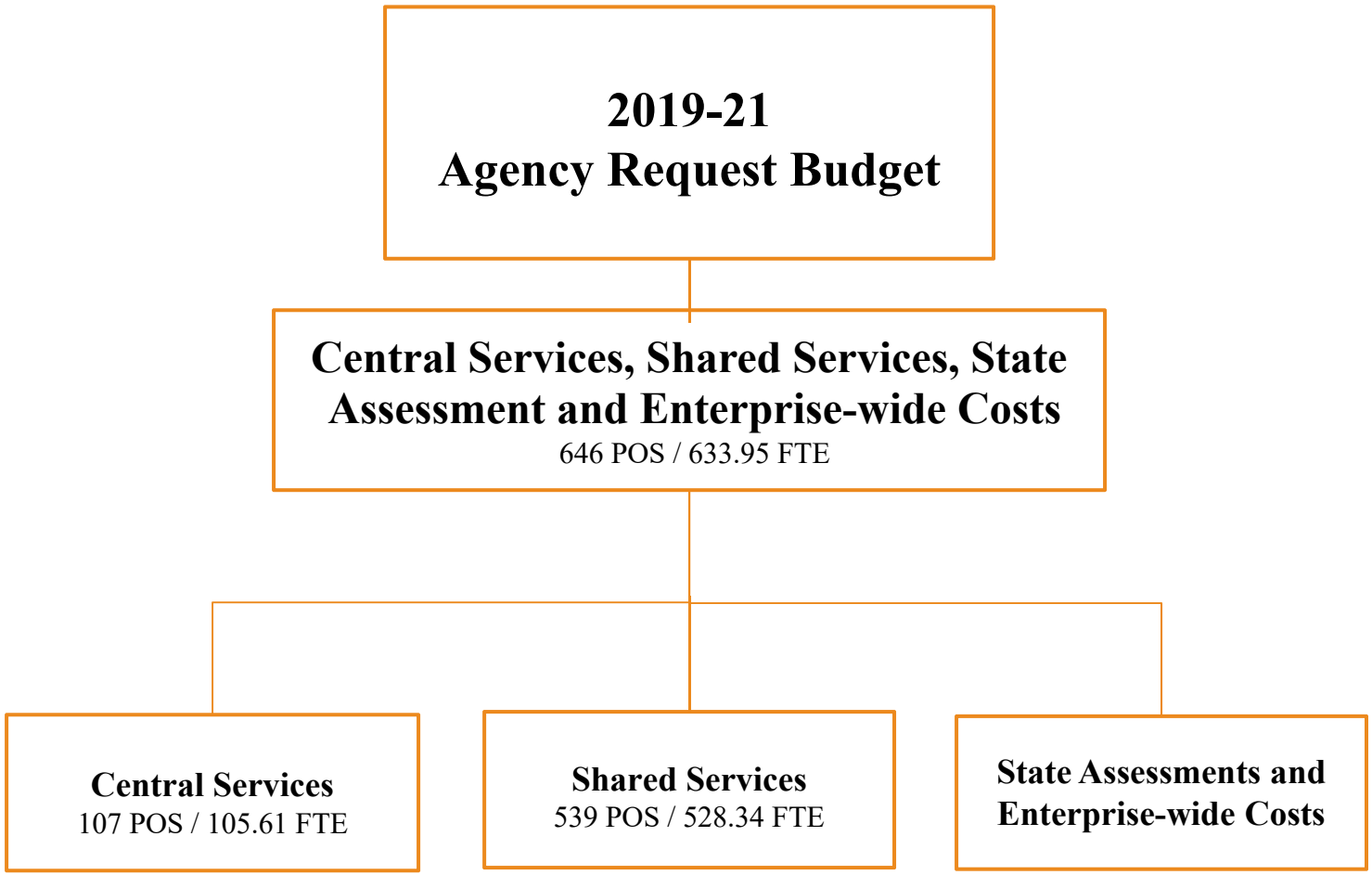
DETAIL OF FEE, LICENSE, OR ASSESSMENT REVENUE INCREASE

PROPOSED FOR INCREASE/ESTABLISHMENT

Purpose or Type of Fee, License or Assessment	Who Pays	2017-19 Estimated Revenue	2019-21 Agency Request	2019-21 Governor's Budget	2019-21 Legislatively Adopted	Explanation

Column 1	**Purpose**	Identify the purpose or type of fee, license or assessment. For example: day care licensing, underground storage tank permit, gasoline marketing fee.
Column 2	**Who Pays**	Explain the various individuals or groups that pay the fee. For example: day care providers, owners of underground storage tanks, gasoline distributors and retailers in carbon monoxide control areas.
Column 3	**2013-15 Estimated Revenue**	Estimate the revenue that will be collected in the current biennium.
Column 4	**2015-17 Agency Request**	Estimate the revenue that will be collected in 2015-17 based on the increase requested in policy packages.
Column 5	**2015-17 Governor's Budget**	Enter the amount approved in the Governor's Recommended Budget.
Column 6	**2015-17 Legislatively Adopted**	Enter the amount approved by the legislature
Column 7	**Explanation**	Describe the requested increase. Separate the increase due to volume change from an increase in the fee, license, or assessment. Identify if the increase is provided for by administrative rule or if statutory change is needed.


2017-19
Legislatively Adopted Budget
Central Services, Shared Services, State Assessment and Enterprise-wide Costs
646 POS / 633.95 FTE
Central Services
107 POS / 105.61 FTE
Shared Services
539 POS / 528.34 FTE
State Assessments and Enterprise-wide Costs

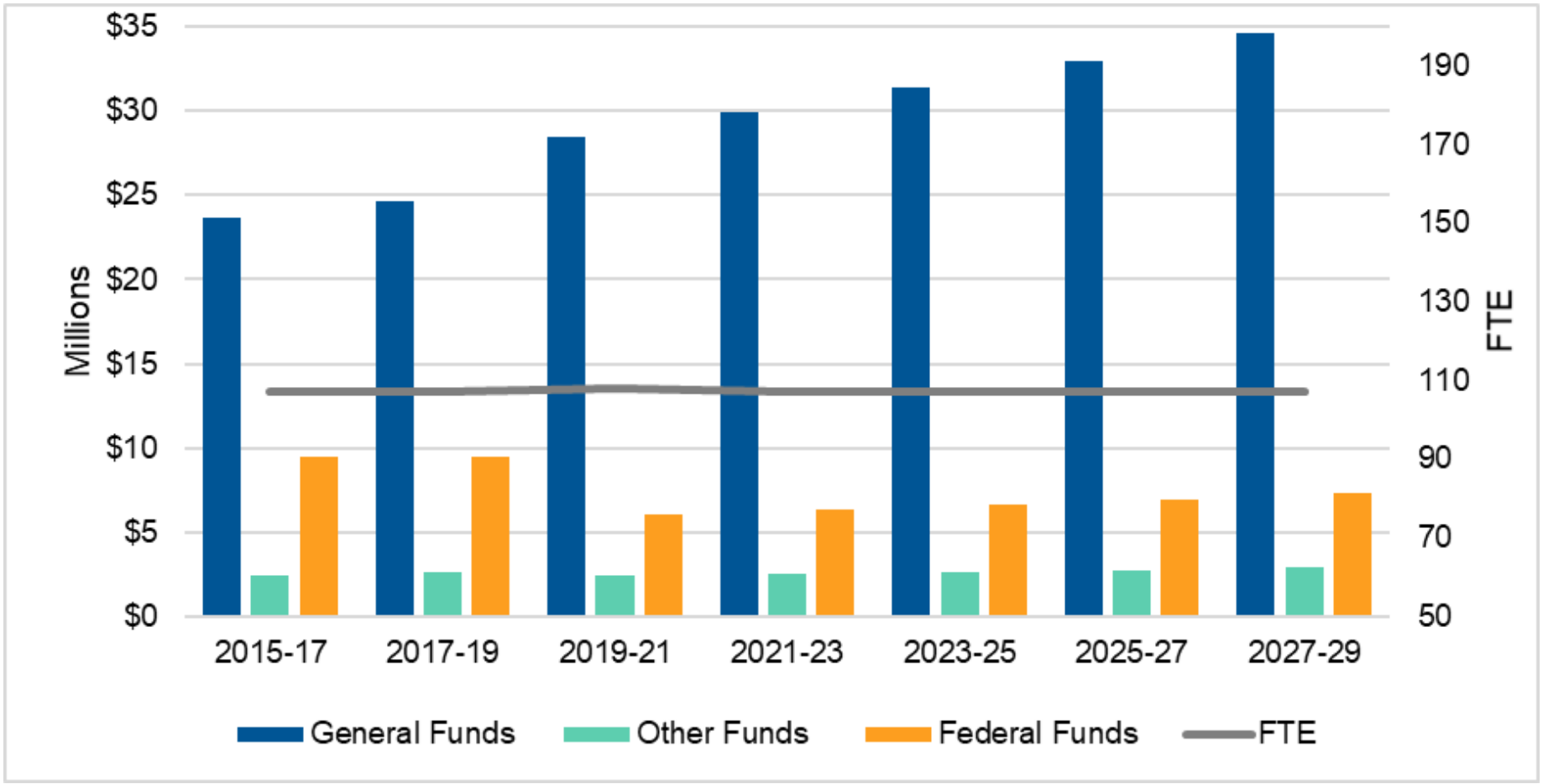


Oregon Health Authority

OREGON HEALTH AUTHORITY: CENTRAL SERVICES

Central Services Executive Summary

Program Contact: Janell Evans, Budget Director
503-945-5775



OREGON HEALTH AUTHORITY: CENTRAL SERVICES

Central Services Executive Summary

Program overview

Central Services supports the Oregon Health Authority's (OHA) mission by providing leadership in key policy and business areas. It includes:

- Director's Office
- Fiscal Division
- Agency Operations Division
- Office of Equity and Inclusion
- External Relations Division

Program funding request

The Agency Request Budget of $36.9 Total Funds continues funding at current service levels for the 2019-21 biennium.

Program description

The Director's Office is responsible for overall leadership, policy and development, and administrative oversight for the Oregon Health Authority. This office coordinates with the Governor's Office, the Legislature, other state and federal agencies, tribes, partners and stakeholders, local governments, advocacy and client groups, and the private sector.

The Director's Office provides leadership in achieving the agency's mission. OHA's clear direction is to innovate, improve and transform the state health care system to meet three goals:

- Improve the lifelong health of all Oregonians.
- Increase the quality, reliability and availability of care for all Oregonians.
- Lower or contain the cost of care so it is affordable to everyone.

OREGON HEALTH AUTHORITY: CENTRAL SERVICES

Central Services Executive Summary

The **Agency Operations Division** provides operational support and human resources services to the Oregon Health Authority. The division includes the following functional areas:

- Central Operations – Supports agency operations including public records requests, facility coordination, performance system management, and shared services coordination with the Department of Human Services.
- Human Resources – Provides recruitment, classification and compensation, employee relations, labor relations, organizational development and business operational support across the agency.

The **Fiscal Division** provides leadership and oversight of financing policies and coordinates budget development and execution for the Oregon Health Authority. The division includes the following functional areas:

- Health Care Finance – Coordinating and overseeing program financing policies and collaborating for strategic finance decisions. Reviewing and evaluating coordinated care organizations' financial reports and data.
- Budget – Developing, coordinating, executing, monitoring and managing OHA budgets within divisions and across the agency. Developing and updating the agency budget as it progresses through the statewide budget process, including Agency Request Budget, Governor's Budget, the Legislatively Adopted Budget, rebalance reports and various Emergency Board actions.

The Actuarial Services Unit and Office of Program Integrity are also functionally within the Fiscal Division of Central Services; however, they are budgeted in the Health Systems Division Program Support and Administration unit.

The **Office of Equity and Inclusion (OEI)** works on behalf of the Oregon Health Authority and the broader health system in Oregon to ensure the elimination of avoidable health care gaps and to promote optimal health in Oregon for everyone. The work is carried out in three major work units:

- Equity and Policy
- Diversity, Inclusion, Training, Compliance & Civil Rights
- Business Support and Administration

OREGON HEALTH AUTHORITY: CENTRAL SERVICES

Central Services Executive Summary

These units develop programs and initiatives relating to health equity policy and practice, including the social determinants of health and equity; universal access for people with disabilities, people with limited English proficiency, etc.; diversity and inclusion; non-discrimination; the development of culturally and linguistically responsive practices and services; and training among other things. The division engages community partners and stakeholders, and uses data and best practice research to carry out its work. The division's policy and program initiatives address social conditions and historical inequities experienced predominantly by racially, ethnically, culturally and linguistically diverse populations of Oregon so that everyone can achieve greater health equity and participate in a more robust and inclusive health delivery system.

The **External Relations Division** has three sub-divisions: Communications, Governmental Relations, and Stakeholder and Member Support. Together, they are responsible for building strong relationships with the public, community partners, media, the Legislature, and other agencies at the state and federal levels, as well as creating a broad understanding of the many ways in which OHA contributes to the health and well-being of Oregonians.

- Governmental Relations team provides timely health data and analysis to the Legislature, federal partners, and local elected officials to inform evidence-based health policies and legislation. It also develops OHA legislative concepts to ensure access to quality health care, contain costs of health care, and improve overall health for Oregonians.
- The Stakeholder and Member Support team provides: (1) community outreach and coordination with coordinated care organizations (CCOs), OHA, and local community partners; and (2) responds to customer calls related to all facets of OHA operations, with an emphasis on complaints related to Medicaid enrollment and eligibility.
- Communications provides accurate and accessible information about OHA's mission and programs, responds to requests for information from the public and media, and produces content for a wide range of agency publications, websites and other channels for keeping the public informed.

OREGON HEALTH AUTHORITY: CENTRAL SERVICES

Central Services Executive Summary

Program justification and link to long-term outcomes

OHA Central Services provide critical business support necessary to achieve the agency's mission: helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality affordable health care.

Program performance

The Agency Operations Division's Office of Human Resources activities include but aren't limited to the following (average yearly metrics):

- ***6,549*** applications for positions, each of which HR manually grades to determine minimum qualifications
- ***1,056*** hires
- ***286*** promotions and ***24*** transfers
- ***58*** HR investigations, ***39*** that required corrective action
- ***106*** manager fact findings, ***95*** that required corrective action
- ***89*** managers trained on the *Essentials of HR Management*
- ***2,049*** performance appraisals
- ***136*** classification reviews

The Office of Human Resources serves as a business partner to its customers. Through this partnership HR provides proactive, comprehensive human resource services that support the agency in achieving its mission and goals. HR works closely with internal customers on workforce initiatives and strategies at the program and agency level. It promotes a healthy workplace culture of ongoing development and feedback to ensure the workforce has the needed skills to be successful and engaged. HR is committed to assisting the agency in moving toward the vision of a Healthy Oregon.

OREGON HEALTH AUTHORITY: CENTRAL SERVICES

Central Services Executive Summary

Within the Fiscal Division, budget staff implement and monitor the Oregon Health Authority budget of more than $20 billion Total Funds and more than $2 billion in General Fund dollars. The Health Care Finance staff provided financial oversight of coordinated care organizations, which receive over $4.5 billion dollars annually in gross premiums.

As of December 2017 the **Office of Equity and Inclusion** completed the following:

- Certified and enrolled on the state registry a total of 2,641 traditional health workers (community health workers, peer support specialists, peer wellness specialists, doulas and patient health navigators), and approved 36 trainings and continuing education programs.
- Qualified and certified 523 health care interpreters, representing 16 languages, and approved 15 training programs.
- Collected data on or related to completion of cultural competency continuing education training by the licensees of 23 health care professional boards.
- Reviewed 26 Cultural Competency Continuing Education training applications, approved 11 trainings, and conditionally approved13 trainings, as of May 4, 2018.
- Extended coverage of OEI-funded regional health equity coalitions (RHEC) to 11 Oregon counties. Provided two new grants supporting the first-ever RHEC in Eastern Oregon covering Malheur and Umatilla counties, as well as the first group fully focused on a tribal population: The Confederated Tribes of Warm Springs (2017-18).
- Over a six-month period from January to June 2017 RHECs collectively held 54 community education events focused on health equity topics, which reached over 180 organizations and over 2,500 participants.
- As of 2017 Developing Equity Leadership through Training and Action (DELTA) has recruited and trained a total of 141 individuals representing communities of color, tribal health clinics, public health departments, hospitals, health systems (including OHA and CCOs), and non-health sectors such as education, environment, housing and law enforcement.
- Resolved or referred approximately 20 internal (employee) civil rights matters in CY 2017.

OREGON HEALTH AUTHORITY: CENTRAL SERVICES

Central Services Executive Summary

- 72 internal (employee) civil rights cases investigated or closed in CY 2017.
- 42 external (public) civil rights matters investigated, resolved or referred.
- Eight community outreach and job fairs attended by OEI staff between July 1, 2016 and June 30, 2017.
- Formally recognized four employee resource groups with a total of approximately 188 members and allies (as of June 2018).
- Over $69 million awarded to Oregon's Certification Office for Business Inclusion and Diversity-certified vendors for minority-owned, women-owned, and service-disabled veteran-owned businesses and emerging small businesses from July 1, 2016 to June 30, 2017.
- Two DHS|OHA Leadership Academy cohorts (totaling approximately 46 individuals) trained in intercultural conflict styles

The External Relations Division, according to average annual metrics:

- Responds to more than 1,000 media requests per year.
- Issues more than 100 news releases per year.
- Produces a wide variety of publications, including messages from the OHA director and other communications, which are opened by more than 5,000 people per month.

Enabling legislation/program authorization

The Legislature created and authorized the Oregon Health Authority under House Bill 2009 during the 2009 legislative session. All OHA program areas have accompanying federal and state legislative authority for the operations of their respective programs. See program narrative details for specific enabling legislation by program area.

OREGON HEALTH AUTHORITY: CENTRAL SERVICES

Central Services Executive Summary

Funding streams

OHA Central Services receives funding through a federally approved cost allocation plan. A grant allocation module aggregates costs on a monthly basis and charges those costs, as outlined in the federally approved plan, to the various state and federal funding sources.

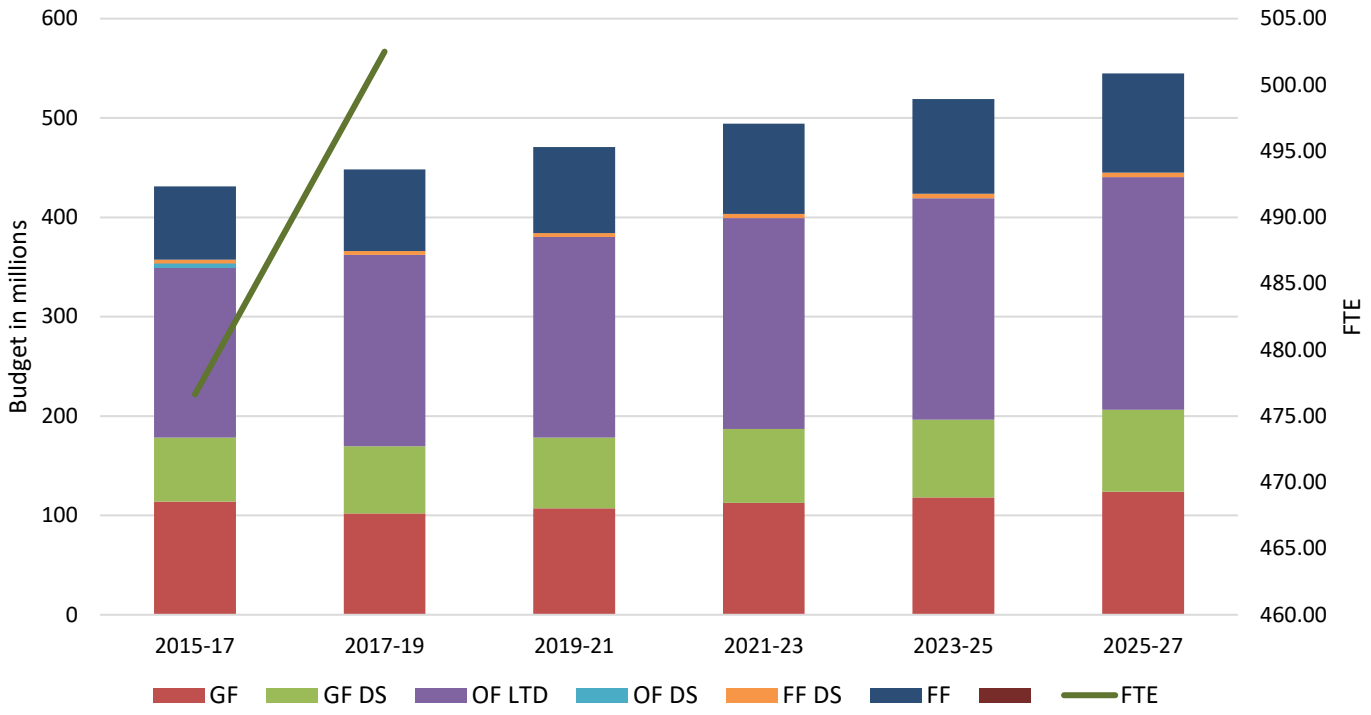
Significant proposed program changes from 2017-19

None.

OREGON HEALTH AUTHORITY: SHARED SERVICES & STATE ASSESSMENTS & ENTERPRISE-WIDE COSTS

Program Unit Executive Summary

Program contact: Sara Singer, DHS|OHA Shared Services Budget Administrator
503-945-5629



Program Unit Executive Summary

Program overview

OHA Shared Services supports the Department of Human Services and Oregon Health Authority by providing leadership in the delivery of efficient, consistent and coordinated administrative services to all programs in both departments. OHA Shared Services contains the following programs:

- Office of Information Services
- Information Security and Privacy Office

OHA state assessments and enterprise-wide costs (SA&EC) includes the budget for costs that affect the entire agency.

State government service charges, price list

The Department of Administrative Services (DAS) charges a mandatory assessment to all state agencies (SGSC) and an estimated fee for service charge provided by the following programs and others not listed here:

- DAS – Chief Financial Office (CFO)
- DAS – E-Government Program
- DAS – Enterprise Security Office
- DAS – Chief Human Resources Office
- DAS – Office of the State's Chief Information Officer
- Secretary of State Audits Division
- State Controllers Division
- Enterprise Goods and Services (EGS) – procurement
- Oregon State Library
- Chief Operating Office
- All others

Program Unit Executive Summary

Risk Management Program, price list

Under ORS 278.405, DAS manages state government risk management and insurance programs. It has responsibility to:

- Provide insurance coverage for tort liability, state property, and workers' compensation.
- Purchase insurance policies, develop and administer self-insurance programs.
- Purchase risk management, actuarial and other required professional services.
- Provide technical services in risk management and insurance.
- Adopt rules and policies governing the administration of the state's insurance and risk management activities

Enterprise Technology Services (ETS), price list

Enterprise Technology Services, formerly known as the State Data Center, provides and manages a common computing and network infrastructure for state agencies and local governments. ETS provides services in the following service areas:

- Mainframe.
- Distributed services.
- Midrange.
- Disaster recovery.
- Storage.
- Network.
- Voice.

Telecom, price list and usage based

The telecommunications budget is partially price-list based, as DAS provides the budgeted rate per budgeted headset count. During the 2015-17 budget period, DAS elected to change to IBM as vendor for telecommunication services. The cost perheadset budget and DAS financing charges for the new telecommunications system are budgeted here. Expenditures for

Program Unit Executive Summary

work contracted to IBM for phone system adjustments is paid out of this budget as well, but is above and beyond the price list budget. While most of the telecommunication services are paid to IBM for the 2019-21 budget, there are still some services that are billed through DAS.

Facilities
Facilities provides coordination for DHS and OHA offices. Expenditures include:

- Rent or lease work space for staff (includes escalations and reconciliation costs).
- Lease building maintenance management (janitorial, repair and maintenance).
- Fuels and utilities (includes rate increases).
- DAS leasing fees and building rent.
- Copier maintenance.
- Professional services for furniture movers, installers and emergency repairs.
- Attorney General cost for legal sufficiency reviews for leases, negotiations related to legal issues for facility related matters, and legal opinions.
- Inventory replenishment.
- Costs of systems furniture reconfigurations, building remodels, facilities relocations and staff moves.

IT direct – internal computer replacement
Lifecycle replacement, repairs, and new computers for new positions. If the agency requests an upgrade or purchase that is not considered replacement, repair or a new computer for an existing employee, the purchase is charged to the program.

Program Unit Executive Summary

Shared Services funding
Funding is based on cost allocation statistics as applied to Shared Services office expenditures. The allocation method determines distribution of expenditures to OHA vs. DHS and the revenue distribution by General Fund, Other Funds or Federal Funds.

Debt service
Debt service is the obligation to repay principal and interest on funds borrowed through the sale of certificates of participation (COPs) and bonds. The state uses proceeds of COPs and bonds to build and improve its facilities. They also are used to provide staff support for related activities including project management, community development coordination and fiscal services support. Repayment periods range from six to 26 years depending on the nature and value of the project. The Department of Administrative Services Capital Investment Section provides schedules of debt service obligations for each sale; these are the values used to develop the budget. Occasionally, the Capital Investment Section can refinance existing debt, which can reduce or delay debt obligations.

Mass transit
Transit taxes are employer taxes used to fund a mass transit district. These are not deducted from employee pay. The transit tax is imposed directly on the employer. The tax is figured only on the amount of gross payroll for services performed within the TriMet or Lane Transit Districts. This includes traveling sales representatives and employees working from home. The Oregon Department of Revenue administers tax programs. Nearly every employer who pays wages for services performed in these districts must pay transit payroll tax. It is based on state-only (General Funds) funding.

Unemployment insurance
Benefits provide temporary financial assistance to workers unemployed through no fault of their own who meet Oregon's eligibility requirements. Invoiced and paid quarterly.

Program Unit Executive Summary

Program funding request

The Agency Request Budget of $492.6 million Total Funds continues funding for the Office of Information Services for 2019-21 at the current service level and includes policy packages for the development, implementation, and maintenance of information technology as well as technical support capacity for mission-critical technologies for both DHS and OHA programs.

Program description

Office of Information Services (OIS) is a shared service provider for DHS and OHA. It provides information technology (IT) systems and services for nearly 16,000 agency and partner staff at 350 local offices, Oregon State Hospital locations, public health laboratories and testing services for county health departments, medical and military facilities, and other locations statewide.

OIS provides support for more than 17,000 desktop computers and 2,600 printers. The Service Desk responds to more than 14,000 service requests each month.

OIS provides information systems and services to DHS and OHA staff and partners statewide in support of programs that:

- Determine client eligibility.
- Provide medical, housing, food and job assistance.
- Provide addiction, mental health, and vocational and rehabilitative services.
- Protect children, seniors and people with physical and developmental disabilities.
- Process claims and benefits.
- Manage provider licensing and state hospital facilities.
- Promote and protect public health.

Program Unit Executive Summary

- Respond to and coordinate statewide disasters and health emergencies, and support the Health Alert Network and emergency preparedness activities.

OIS also supports partners around the state that use DHS and OHA systems. These include:

- State agencies including the Oregon Department of Justice Division of Child Support, the Oregon Employment Department and others.
- Cities and counties.
- District attorney's offices.
- Private hospitals.
- Other computer centers.

Many of the IT systems used by DHS, OHA and agency partners are needed 24 hours a day, seven days a week.

Information Security and Privacy Office (ISPO) is a shared service office providing information security services for DHS and OHA. ISPO uses business risk-management practices to protect confidential information assets and educate staff, volunteers and partners on how to protect this information and report incidents when they occur.

The ISPO drivers include federal and state security regulations and audit findings, contractual and grant obligations, DHS security policies and procedures, legislative mandates and the Oregon Consumer Identity Theft Protection Act.

Senate Bill 90 (2017) was enacted to transition certain IT security functions to the DAS Office of the State Chief Information Officer (OSCIO). While the effective date of the bill was January 1, 2018, the details of this centralization continue to evolve. Once agreements have solidified, the description of the ISPO will be updated.

Program Unit Executive Summary

Program justification and link to long-term outcomes

OHA Shared Services provides critical business supports necessary for OHA programs to achieve the agency's mission.

Its budget is structured and administered according to the following principles:

Control over major costs. OHA centrally manages many major costs. Some, such as many DAS charges, are essentially fixed to the agency. Others, such as facility rents, are managed centrally to control the costs. OHA Shared Services supports both DHS and OHA by providing leadership in the delivery of efficient, consistent and coordinated administrative services to all programs within both departments.

Customer-driven shared services. With the creation of separate agencies, DHS and OHA agreed to maintain many administrative functions as shared services to minimize costs, avoid duplication of effort, maintain centers of excellence, and preserve standards that help the agencies work together.

DHS and OHA govern their shared services through a board of the two agencies' operational leaders. This approach ensures that shared services are prioritized and managed to support program needs. The board and its chartered subgroups have:

- Established service-level agreements and performance measures for each service.
- Selectively implemented mandated budget cuts.
- Managed staff within the shared services to deliver services in a rational way.
- Begun implementing more integrated systems to support the performance of all our employees.

Program Unit Executive Summary

Program performance

OIS and ISPO performance measures focus on customer service, system performance, responsiveness and information security. Other support areas have their own performance measures based on their systems and the services they provide. The following table provides an overview of OIS and ISPO customer measures.

Program Unit Executive Summary

	RANGE			
Measure Name	Red	Yellow	Green	STATUS
Customer Service and Support				
Customer ticket first contact response: Customer tickets resolved in first contact with the Service Desk.	<35%	35 - 60%	>60%	54%
Customer ticket resolution: Average time to resolve Service Desk ticket.	<7	3 - 7	< 3	1.8 days
IT acquisition/purchase request response: Respond to IT acquisition/purchase requests within one business week (five working days), pending parts and availability.	<80%	80 - 89%	≥90%	90%
DHS/OHA network availability: The DHS/OHA network is available.	<98%	98 - 99.8%	>99.8%	99.87%
Systems Applications Maintenance and Support				
System availability - Email: Percent of time email is available for our customers.	<98%	98 - 99.8%	>99.8%	99.98%
System availability - Mainframe environment: Percent of time mainframe environment is available for our customers.	<98%	98 - 99.8%	>99.8%	99.99%
System availability - Medicaid Management Information System (MMIS): Percent of time MMIS application is available for our customers (contractual).	<99.6%	99.6 - 99.89%	>99.9%	99.99%
System availability - OR-Kids System: Percent of time OR-Kids application is available for our customers.	<98%	98 - 99.8%	>99.8%	99.76%
System availability - Avatar System: Percent of time application is available for our customers (contractual).	<99.6%	99.6 - 99.89%	>99.9%	99.50%
Information Security and Privacy				
Agreement process timeliness: Percent of Information Exchange agreements processed within eight weeks.	<70%	70 - 85%	>85%	57%
Employee required training	<70%	70 - 89%	≥90%	93.72%

Program Unit Executive Summary

Enabling legislation/program authorization

HB 2009 created the Oregon Health Authority in 2009.

Funding streams

Funding streams in support of Shared Services are billed through a federally approved cost allocation plan. The model contains a billing allocation module and a grant allocation module.

The billing allocation module first allocates Shared Services costs to the two agencies. The billing module then allocates the costs to customers within each agency. The grant allocation module allocates those costs to their respective state and federal funding sources.

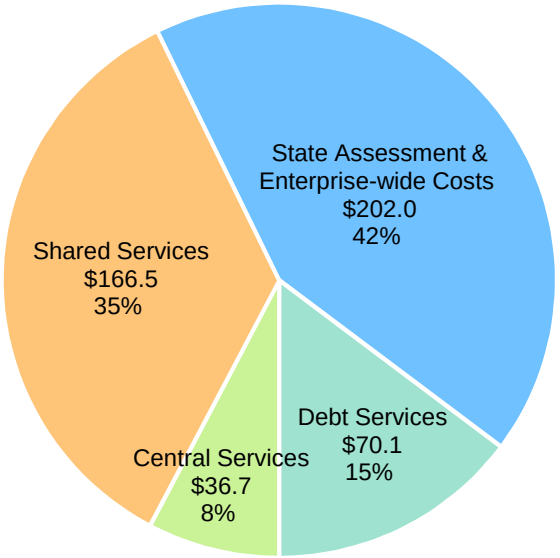
Both modules allocate aggregated costs monthly as outlined in the federally approved plan.

Significant proposed program changes from 2017-19

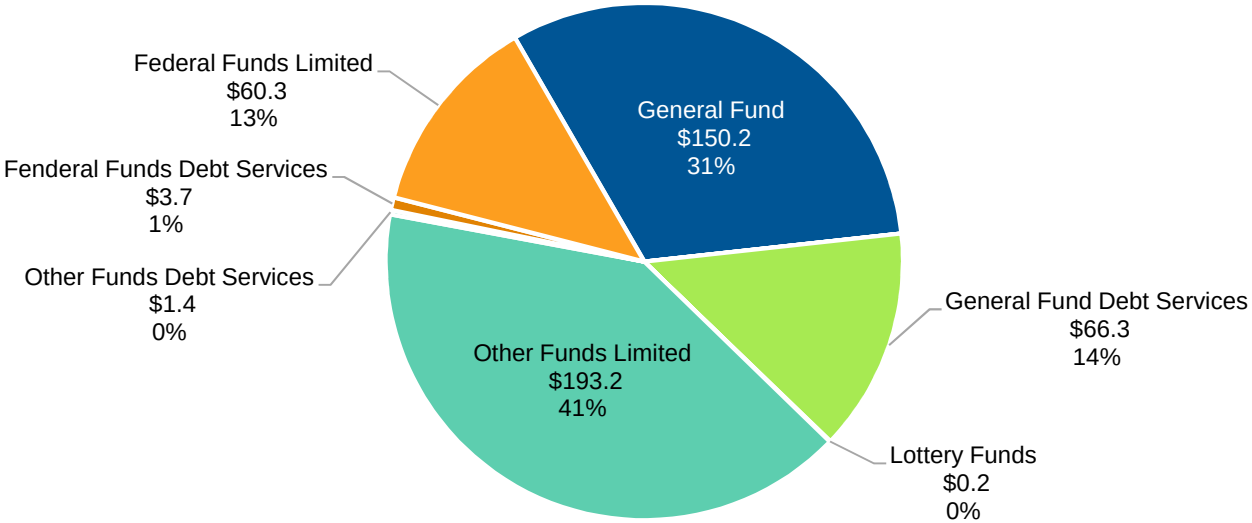
None.

Oregon Health Authority
2017-19 Legislatively Adpopted Budget

Central & Shared Services, State Assessments & Enterprise-wide Costs by Program Type $ 475.3

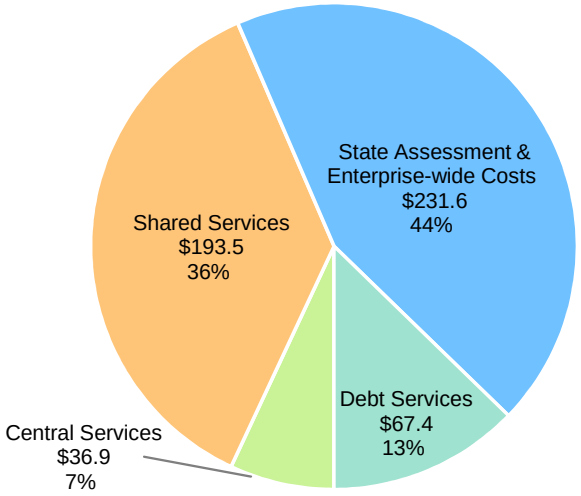


Central & Shared Services, State Assessments & Enterprise-Wide Costs by Fund Type $475.3

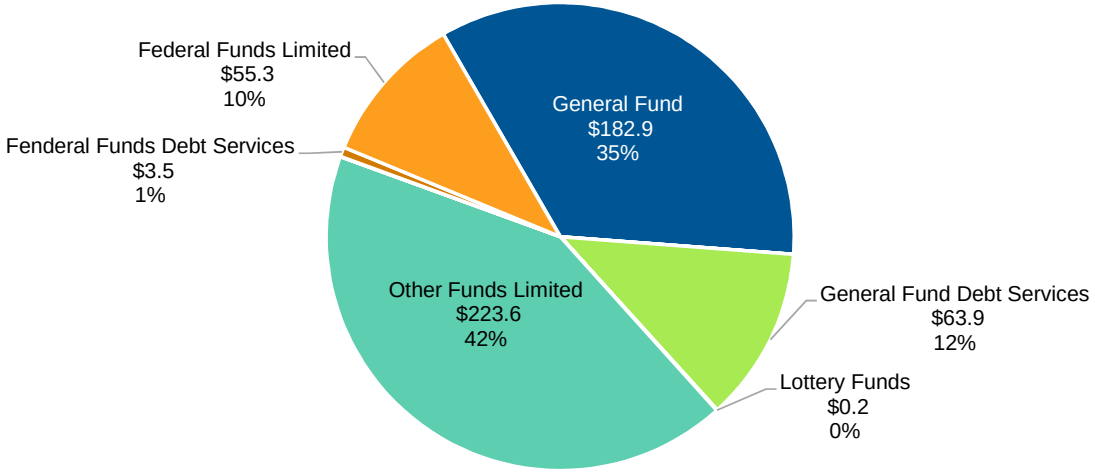


Oregon Health Authority
2019-21 Legislatively Adopted Budget

Central & Shared Services, State Assessments & Enterprise-wide Costs by Program Type $ 529.4



Central & Shared Services, State Assessments & Enterprise-Wide Costs by Fund Type $529.4



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	879,686	-	-	-	-	-	879,686
Other Revenues	-	-	2,027,167	-	-	-	2,027,167
Federal Funds	-	-	-	337,108	-	-	337,108
Tsfr From Administrative Svcs	-	5,062	-	-	-	-	5,062
Total Revenues	**$879,686**	**$5,062**	**$2,027,167**	**$337,108**	**-**	**-**	**$3,249,023**
Transfers Out							
Tsfr To Criminal Justice Comm	-	-	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Temporary Appointments	11,902	-	38,331	10,967	-	-	61,200
Overtime Payments	180	-	3,386	199	-	-	3,765
Shift Differential	-	-	7,740	2,792	-	-	10,532
All Other Differential	3,962	-	33,954	2,777	-	-	40,693
Public Employees' Retire Cont	704	-	7,650	979	-	-	9,333
Pension Obligation Bond	64,001	-	(50,991)	20,097	-	-	33,107
Social Security Taxes	1,228	-	6,382	1,281	-	-	8,891
Unemployment Assessments	19,353	-	2,808	4,490	-	-	26,651
Mass Transit Tax	138,708	5,062	119,694	-	-	-	263,464
Vacancy Savings	639,648	-	1,858,213	293,526	-	-	2,791,387
Total Personal Services	**$879,686**	**$5,062**	**$2,027,167**	**$337,108**	**-**	**-**	**$3,249,023**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority **Cross Reference Name: OHA Central & Shared Services**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 44300-010-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	879,686	5,062	2,027,167	337,108	-	-	3,249,023
Total Expenditures	**$879,686**	**$5,062**	**$2,027,167**	**$337,108**	**-**	**-**	**$3,249,023**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,562,724	-	-	-	-	-	1,562,724
Other Revenues	-	-	457,616	-	-	-	457,616
Federal Funds	-	-	-	290,806	-	-	290,806
Total Revenues	**$1,562,724**	**-**	**$457,616**	**$290,806**	**-**	**-**	**$2,311,146**
Personal Services							
Unemployment Assessments	1,529,839	-	133,861	248,599	-	-	1,912,299
Total Personal Services	**$1,529,839**	**-**	**$133,861**	**$248,599**	**-**	**-**	**$1,912,299**
Services & Supplies							
Instate Travel	1,495	-	29,412	-	-	-	30,907
Employee Training	411	-	31,120	-	-	-	31,531
Office Expenses	4,454	-	73,391	2,559	-	-	80,404
Telecommunications	1,407	-	25,976	124	-	-	27,507
Data Processing	1,527	-	(1,498)	2,603	-	-	2,632
Facilities Rental and Taxes	13,260	-	140,542	21,074	-	-	174,876
Other Services and Supplies	258	-	16,704	-	-	-	16,962
Expendable Prop 250 - 5000	6,537	-	8,336	10,302	-	-	25,175
IT Expendable Property	3,011	-	(252)	5,136	-	-	7,895
Total Services & Supplies	**$32,360**	**-**	**$323,731**	**$41,798**	**-**	**-**	**$397,889**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	525	-	24	409	-	-	958
Total Special Payments	**$525**	**-**	**$24**	**$409**	**-**	**-**	**$958**
Total Expenditures							
Total Expenditures	1,562,724	-	457,616	290,806	-	-	2,311,146
Total Expenditures	**$1,562,724**	**-**	**$457,616**	**$290,806**	**-**	**-**	**$2,311,146**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,013,649)	-	-	-	-	-	(2,013,649)
Other Revenues	-	-	(1,923,340)	-	-	-	(1,923,340)
Federal Funds	-	-	-	(4,714,176)	-	-	(4,714,176)
Total Revenues	**($2,013,649)**	**-**	**($1,923,340)**	**($4,714,176)**	**-**	**-**	**($8,651,165)**
Personal Services							
All Other Differential	-	-	(256,464)	-	-	-	(256,464)
Public Employees' Retire Cont	-	-	(43,522)	-	-	-	(43,522)
Social Security Taxes	-	-	(19,619)	-	-	-	(19,619)
Mass Transit Tax	(33,594)	-	(84)	-	-	-	(33,678)
Total Personal Services	**($33,594)**	**-**	**($319,689)**	**-**	**-**	**-**	**($353,283)**
Services & Supplies							
Instate Travel	-	-	(106,523)	-	-	-	(106,523)
Employee Training	-	-	(218,378)	-	-	-	(218,378)
Office Expenses	(5,355)	-	(265,845)	(15,005)	-	-	(286,205)
Telecommunications	(289,609)	-	(90,221)	(1,624,492)	-	-	(2,004,322)
Data Processing	(1,171,098)	-	(52,889)	(2,272,261)	-	-	(3,496,248)
Facilities Rental and Taxes	(413,349)	-	(513,388)	(644,156)	-	-	(1,570,893)
Fuels and Utilities	(30,402)	-	(308)	(42,968)	-	-	(73,678)
Facilities Maintenance	(41,259)	-	(418)	(58,314)	-	-	(99,991)
Other Services and Supplies	(21,825)	-	(30,767)	(8,086)	-	-	(60,678)
Expendable Prop 250 - 5000	(4,678)	-	(222,596)	(32,114)	-	-	(259,388)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	(2,418)	-	(102,180)	(16,358)	-	-	(120,956)
Total Services & Supplies	**($1,979,993)**	**-**	**($1,603,513)**	**($4,713,754)**	**-**	**-**	**($8,297,260)**
Special Payments							
Other Special Payments	(62)	-	(138)	(422)	-	-	(622)
Total Special Payments	**($62)**	**-**	**($138)**	**($422)**	**-**	**-**	**($622)**
Total Expenditures							
Total Expenditures	(2,013,649)	-	(1,923,340)	(4,714,176)	-	-	(8,651,165)
Total Expenditures	**($2,013,649)**	**-**	**($1,923,340)**	**($4,714,176)**	**-**	**-**	**($8,651,165)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	16,841,658	-	-	-	-	-	16,841,658
Other Revenues	-	-	2,978,633	-	-	-	2,978,633
Federal Funds	-	-	-	6,614,631	-	-	6,614,631
Tsfr From Administrative Svcs	-	8,799	-	-	-	-	8,799
Total Revenues	**$16,841,658**	**$8,799**	**$2,978,633**	**$6,614,631**	**-**	**-**	**$26,443,721**
Services & Supplies							
Instate Travel	2,464	-	36,573	723	-	-	39,760
Out of State Travel	50	-	3,732	16	-	-	3,798
Employee Training	909	-	21,874	288	-	-	23,071
Office Expenses	12,078	-	28,035	8,232	-	-	48,345
Telecommunications	181,800	1,199	71,638	92,458	-	-	347,095
State Gov. Service Charges	12,887,221	-	720,233	5,079,215	-	-	18,686,669
Data Processing	563,255	-	733,505	5,379	-	-	1,302,139
Publicity and Publications	271	-	431	91	-	-	793
Professional Services	153,875	-	90,615	60,521	-	-	305,011
IT Professional Services	-	-	281,563	-	-	-	281,563
Attorney General	101,388	-	14,059	31,257	-	-	146,704
Employee Recruitment and Develop	15,497	-	1,772	4,872	-	-	22,141
Dues and Subscriptions	1,001	-	46,645	319	-	-	47,965
Facilities Rental and Taxes	339,965	-	287,540	261,181	-	-	888,686
Fuels and Utilities	6,974	-	2,319	2,326	-	-	11,619
Facilities Maintenance	7,594	-	3,858	1,916	-	-	13,368
Food and Kitchen Supplies	10	-	1	3	-	-	14
Medical Services and Supplies	4	-	-	1	-	-	5

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	516	-	5,386	170	-	-	6,072
Intra-agency Charges	53	-	-	4,469	-	-	4,522
Other Services and Supplies	28,025	-	9,847	11,442	-	-	49,314
Expendable Prop 250 - 5000	47,583	-	25,239	33,312	-	-	106,134
IT Expendable Property	7,536	-	219,379	17,934	-	-	244,849
Total Services & Supplies	**$14,358,069**	**$1,199**	**$2,604,244**	**$5,616,125**	**-**	**-**	**$22,579,637**
Special Payments							
Dist to Non-Gov Units	-	-	-	-	-	-	-
Other Special Payments	2,483,589	7,600	374,389	998,506	-	-	3,864,084
Total Special Payments	**$2,483,589**	**$7,600**	**$374,389**	**$998,506**	**-**	**-**	**$3,864,084**
Total Expenditures							
Total Expenditures	16,841,658	8,799	2,978,633	6,614,631	-	-	26,443,721
Total Expenditures	**$16,841,658**	**$8,799**	**$2,978,633**	**$6,614,631**	**-**	**-**	**$26,443,721**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,005,645	-	-	-	-	-	2,005,645
Other Revenues	-	-	264,970	-	-	-	264,970
Federal Funds	-	-	-	662,783	-	-	662,783
Total Revenues	**$2,005,645**	**-**	**$264,970**	**$662,783**	**-**	**-**	**$2,933,398**
Services & Supplies							
Office Expenses	13,860	-	4,592	8,424	-	-	26,876
Data Processing	269,252	-	37,390	-	-	-	306,642
Other Services and Supplies	1,231,114	-	170,776	492,471	-	-	1,894,361
Total Services & Supplies	**$1,514,226**	**-**	**$212,758**	**$500,895**	**-**	**-**	**$2,227,879**
Special Payments							
Other Special Payments	491,419	-	52,212	161,888	-	-	705,519
Total Special Payments	**$491,419**	**-**	**$52,212**	**$161,888**	**-**	**-**	**$705,519**
Total Expenditures							
Total Expenditures	2,005,645	-	264,970	662,783	-	-	2,933,398
Total Expenditures	**$2,005,645**	**-**	**$264,970**	**$662,783**	**-**	**-**	**$2,933,398**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	919,951	-	-	-	-	-	919,951
Other Revenues	-	-	138,585	-	-	-	138,585
Federal Funds	-	-	-	358,633	-	-	358,633
Tsfr From Administrative Svcs	-	2,878	-	-	-	-	2,878
Total Revenues	**$919,951**	**$2,878**	**$138,585**	**$358,633**	**-**	**-**	**$1,420,047**
Special Payments							
Other Special Payments	919,951	2,878	138,585	358,633	-	-	1,420,047
Total Special Payments	**$919,951**	**$2,878**	**$138,585**	**$358,633**	**-**	**-**	**$1,420,047**
Total Expenditures							
Total Expenditures	919,951	2,878	138,585	358,633	-	-	1,420,047
Total Expenditures	**$919,951**	**$2,878**	**$138,585**	**$358,633**	**-**	**-**	**$1,420,047**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 050 - Fundshifts

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	8,025,581	-	-	-	-	-	8,025,581
Other Revenues	-	-	1,638,103	-	-	-	1,638,103
Federal Funds	-	-	-	(9,663,684)	-	-	(9,663,684)
Total Revenues	**$8,025,581**	**-**	**$1,638,103**	**($9,663,684)**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	1,745,201	-	(265,316)	(1,479,885)	-	-	-
Temporary Appointments	206,105	-	7,159	(213,264)	-	-	-
Overtime Payments	3,375	-	696	(4,071)	-	-	-
Shift Differential	61,019	-	5,339	(66,358)	-	-	-
All Other Differential	59,387	-	(10,756)	(48,631)	-	-	-
Empl. Rel. Bd. Assessments	563	-	(134)	(429)	-	-	-
Public Employees' Retire Cont	317,187	-	(45,839)	(271,347)	-	-	1
Social Security Taxes	156,384	-	(20,104)	(136,279)	-	-	1
Worker's Comp. Assess. (WCD)	591	-	(132)	(459)	-	-	-
Flexible Benefits	328,674	-	(53,852)	(274,822)	-	-	-
Total Personal Services	**$2,878,486**	**-**	**($382,939)**	**($2,495,545)**	**-**	**-**	**$2**
Services & Supplies							
Instate Travel	1,958	-	(1,174)	(784)	-	-	-
Out of State Travel	200	-	(21)	(179)	-	-	-
Employee Training	3,720	-	(567)	(3,153)	-	-	-
Office Expenses	8,307	-	(1,283)	(7,024)	-	-	-
Telecommunications	5,272	-	(2,361)	(2,911)	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 050 - Fundshifts

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	2,165,810	(2,165,810)	-	-	-
Publicity and Publications	1,180	-	(99)	(1,081)	-	-	-
Professional Services	817,538	-	(119,985)	(697,555)	-	-	(2)
Attorney General	82,648	-	(8,961)	(73,687)	-	-	-
Employee Recruitment and Develop	60,524	-	(6,059)	(54,465)	-	-	-
Dues and Subscriptions	4,024	-	(410)	(3,614)	-	-	-
Facilities Rental and Taxes	239	-	(24)	(215)	-	-	-
Food and Kitchen Supplies	39	-	(4)	(35)	-	-	-
Medical Services and Supplies	15	-	(1)	(14)	-	-	-
Agency Program Related S and S	2,245	-	(257)	(1,988)	-	-	-
Other Services and Supplies	9,494	-	(984)	(8,510)	-	-	-
Expendable Prop 250 - 5000	1,119	-	(75)	(1,044)	-	-	-
IT Expendable Property	9,981	-	(1,003)	(8,978)	-	-	-
Total Services & Supplies	**$1,008,503**	**-**	**$2,022,542**	**($3,031,047)**	**-**	**-**	**($2)**
Special Payments							
Dist to Non-Gov Units	15,000	-	(1,500)	(13,500)	-	-	-
Other Special Payments	4,123,592	-	-	(4,123,592)	-	-	-
Total Special Payments	**$4,138,592**	**-**	**($1,500)**	**($4,137,092)**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	8,025,581	-	1,638,103	(9,663,684)	-	-	-
Total Expenditures	**$8,025,581**	**-**	**$1,638,103**	**($9,663,684)**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 050 - Fundshifts

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	144,761	-	-	-	-	-	144,761
Other Revenues	-	-	149,512	-	-	-	149,512
Federal Funds	-	-	-	26,197	-	-	26,197
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
Total Revenues	**$144,761**	**-**	**$149,512**	**$26,197**	**-**	**-**	**$320,470**
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	9,440	-	8,999	1,725	-	-	20,164
Telecommunications	(621,740)	-	(566,587)	(1,084,284)	-	-	(2,272,611)
State Gov. Service Charges	1,660,672	-	943,621	(2,604,293)	-	-	-
Data Processing	(5,166,985)	-	3,242,776	4,220,522	-	-	2,296,313
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	3,557,530	-	(3,532,277)	144,726	-	-	169,979
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	28,509	-	33,936	5,456	-	-	67,901
IT Expendable Property	13,062	-	14,988	2,559	-	-	30,609
Total Services & Supplies	**($519,512)**	**-**	**$145,456**	**$686,411**	**-**	**-**	**$312,355**
Special Payments							
Dist to Non-Gov Units	-	-	-	-	-	-	-
Other Special Payments	664,273	-	4,056	(660,214)	-	-	8,115
Total Special Payments	**$664,273**	**-**	**$4,056**	**($660,214)**	**-**	**-**	**$8,115**
Total Expenditures							
Total Expenditures	144,761	-	149,512	26,197	-	-	320,470
Total Expenditures	**$144,761**	**-**	**$149,512**	**$26,197**	**-**	**-**	**$320,470**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	(2,651,235)	-	-	-	(2,651,235)
Federal Funds	-	-	-	(2,434,183)	-	-	(2,434,183)
Total Revenues	**-**	**-**	**($2,651,235)**	**($2,434,183)**	**-**	**-**	**($5,085,418)**
Services & Supplies							
Data Processing	-	-	(2,651,235)	(2,312,120)	-	-	(4,963,355)
Intra-agency Charges	-	-	-	(122,063)	-	-	(122,063)
Total Services & Supplies	**-**	**-**	**($2,651,235)**	**($2,434,183)**	**-**	**-**	**($5,085,418)**
Total Expenditures							
Total Expenditures	-	-	(2,651,235)	(2,434,183)	-	-	(5,085,418)
Total Expenditures	**-**	**-**	**($2,651,235)**	**($2,434,183)**	**-**	**-**	**($5,085,418)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 201 - Integratd Eligibility/Medicaid Eligibility

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	9,589,123	-	-	-	9,589,123
Total Revenues	**-**	**-**	**$9,589,123**	**-**	**-**	**-**	**$9,589,123**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	4,536,390	-	-	-	4,536,390
All Other Differential	-	-	1,150,714	-	-	-	1,150,714
Empl. Rel. Bd. Assessments	-	-	1,635	-	-	-	1,635
Public Employees' Retire Cont	-	-	965,102	-	-	-	965,102
Social Security Taxes	-	-	435,060	-	-	-	435,060
Worker's Comp. Assess. (WCD)	-	-	1,568	-	-	-	1,568
Flexible Benefits	-	-	949,968	-	-	-	949,968
Total Personal Services	**-**	**-**	**$8,040,437**	**-**	**-**	**-**	**$8,040,437**
Services & Supplies							
Instate Travel	-	-	99,351	-	-	-	99,351
Employee Training	-	-	73,618	-	-	-	73,618
Office Expenses	-	-	189,046	-	-	-	189,046
Telecommunications	-	-	61,829	-	-	-	61,829
Other Services and Supplies	-	-	17,210	-	-	-	17,210
Expendable Prop 250 - 5000	-	-	32,807	-	-	-	32,807
Total Services & Supplies	**-**	**-**	**$473,861**	**-**	**-**	**-**	**$473,861**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 201 - Integratd Eligibility/Medicaid Eligibility

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	1,074,825	-	-	-	1,074,825
Total Special Payments	**-**	**-**	**$1,074,825**	**-**	**-**	**-**	**$1,074,825**
Total Expenditures							
Total Expenditures	-	-	9,589,123	-	-	-	9,589,123
Total Expenditures	**-**	**-**	**$9,589,123**	**-**	**-**	**-**	**$9,589,123**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							41
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**41**
Total FTE							
Total FTE							27.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**27.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 203 - Overpmt Writing & Recovery Proc Right-Sizing

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	100,003	-	-	-	-	-	100,003
Federal Funds	-	-	-	100,002	-	-	100,002
Total Revenues	**$100,003**	**-**	**-**	**$100,002**	**-**	**-**	**$200,005**
Special Payments							
Other Special Payments	100,003	-	-	100,002	-	-	200,005
Total Special Payments	**$100,003**	**-**	**-**	**$100,002**	**-**	**-**	**$200,005**
Total Expenditures							
Total Expenditures	100,003	-	-	100,002	-	-	200,005
Total Expenditures	**$100,003**	**-**	**-**	**$100,002**	**-**	**-**	**$200,005**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 204 - Interstate Benefit ID (PARIS) Proc Resourcing

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	82,819	-	-	-	-	-	82,819
Federal Funds	-	-	-	82,818	-	-	82,818
Total Revenues	**$82,819**	**-**	**-**	**$82,818**	**-**	**-**	**$165,637**
Special Payments							
Other Special Payments	82,819	-	-	82,818	-	-	165,637
Total Special Payments	**$82,819**	**-**	**-**	**$82,818**	**-**	**-**	**$165,637**
Total Expenditures							
Total Expenditures	82,819	-	-	82,818	-	-	165,637
Total Expenditures	**$82,819**	**-**	**-**	**$82,818**	**-**	**-**	**$165,637**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 205 - Protect, Modernize, Strengthen

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,687,259	-	-	-	-	-	2,687,259
Other Revenues	-	-	16,577,596	-	-	-	16,577,596
Federal Funds	-	-	-	2,820,489	-	-	2,820,489
Total Revenues	**$2,687,259**	**-**	**$16,577,596**	**$2,820,489**	**-**	**-**	**$22,085,344**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	9,648,216	-	-	-	9,648,216
All Other Differential	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	3,477	-	-	-	3,477
Public Employees' Retire Cont	-	-	1,637,285	-	-	-	1,637,285
Social Security Taxes	-	-	738,072	-	-	-	738,072
Worker's Comp. Assess. (WCD)	-	-	3,306	-	-	-	3,306
Mass Transit Tax	57,853	-	-	-	-	-	57,853
Flexible Benefits	-	-	2,005,488	-	-	-	2,005,488
Total Personal Services	**$57,853**	**-**	**$14,035,844**	**-**	**-**	**-**	**$14,093,697**
Services & Supplies							
Instate Travel	-	-	170,316	-	-	-	170,316
Employee Training	-	-	406,062	-	-	-	406,062
Office Expenses	37,806	-	344,871	39,726	-	-	422,403
Telecommunications	14,641	-	114,014	15,384	-	-	144,039
Data Processing	26,849	-	14,765	28,215	-	-	69,829
Facilities Rental and Taxes	304,916	-	167,680	320,388	-	-	792,984
Other Services and Supplies	-	-	29,469	-	-	-	29,469

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 205 - Protect, Modernize, Strengthen

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	119,582	-	101,044	125,650	-	-	346,276
IT Expendable Property	56,089	-	30,842	58,929	-	-	145,860
Total Services & Supplies	**$559,883**	**-**	**$1,379,063**	**$588,292**	**-**	**-**	**$2,527,238**
Special Payments							
Other Special Payments	2,069,523	-	1,162,689	2,232,197	-	-	5,464,409
Total Special Payments	**$2,069,523**	**-**	**$1,162,689**	**$2,232,197**	**-**	**-**	**$5,464,409**
Total Expenditures							
Total Expenditures	2,687,259	-	16,577,596	2,820,489	-	-	22,085,344
Total Expenditures	**$2,687,259**	**-**	**$16,577,596**	**$2,820,489**	**-**	**-**	**$22,085,344**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							57
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**57**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 205 - Protect, Modernize, Strengthen

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							57.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**57.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 206 - OPAR Position Reconciliation and True-up

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	126,054	-	-	-	-	-	126,054
Federal Funds	-	-	-	126,053	-	-	126,053
Total Revenues	**$126,054**	**-**	**-**	**$126,053**	**-**	**-**	**$252,107**
Special Payments							
Other Special Payments	126,054	-	-	126,053	-	-	252,107
Total Special Payments	**$126,054**	**-**	**-**	**$126,053**	**-**	**-**	**$252,107**
Total Expenditures							
Total Expenditures	126,054	-	-	126,053	-	-	252,107
Total Expenditures	**$126,054**	**-**	**-**	**$126,053**	**-**	**-**	**$252,107**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 207 - Provider Time Capture

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	1,276,284	-	-	-	1,276,284
Total Revenues	**-**	**-**	**$1,276,284**	**-**	**-**	**-**	**$1,276,284**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	725,718	-	-	-	725,718
Empl. Rel. Bd. Assessments	-	-	290	-	-	-	290
Public Employees' Retire Cont	-	-	123,154	-	-	-	123,154
Social Security Taxes	-	-	55,517	-	-	-	55,517
Worker's Comp. Assess. (WCD)	-	-	276	-	-	-	276
Flexible Benefits	-	-	167,124	-	-	-	167,124
Total Personal Services	**-**	**-**	**$1,072,079**	**-**	**-**	**-**	**$1,072,079**
Services & Supplies							
Instate Travel	-	-	14,193	-	-	-	14,193
Employee Training	-	-	21,281	-	-	-	21,281
Office Expenses	-	-	27,007	-	-	-	27,007
Telecommunications	-	-	8,830	-	-	-	8,830
Other Services and Supplies	-	-	2,456	-	-	-	2,456
Expendable Prop 250 - 5000	-	-	3,095	-	-	-	3,095
Total Services & Supplies	**-**	**-**	**$76,862**	**-**	**-**	**-**	**$76,862**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 207 - Provider Time Capture

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	127,343	-	-	-	127,343
Total Special Payments	**-**	**-**	**$127,343**	**-**	**-**	**-**	**$127,343**
Total Expenditures							
Total Expenditures	-	-	1,276,284	-	-	-	1,276,284
Total Expenditures	**-**	**-**	**$1,276,284**	**-**	**-**	**-**	**$1,276,284**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							5
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**5**
Total FTE							
Total FTE							4.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**4.75**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 208 - M & O of Centralized Abuse Management

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	446,578	-	-	-	446,578
Total Revenues	**-**	**-**	**$446,578**	**-**	**-**	**-**	**$446,578**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	227,640	-	-	-	227,640
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	38,630	-	-	-	38,630
Social Security Taxes	-	-	17,414	-	-	-	17,414
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Flexible Benefits	-	-	70,368	-	-	-	70,368
Total Personal Services	**-**	**-**	**$354,290**	**-**	**-**	**-**	**$354,290**
Services & Supplies							
Instate Travel	-	-	5,976	-	-	-	5,976
Employee Training	-	-	15,192	-	-	-	15,192
Office Expenses	-	-	11,371	-	-	-	11,371
Telecommunications	-	-	3,718	-	-	-	3,718
Other Services and Supplies	-	-	1,034	-	-	-	1,034
Expendable Prop 250 - 5000	-	-	1,238	-	-	-	1,238
Total Services & Supplies	**-**	**-**	**$38,529**	**-**	**-**	**-**	**$38,529**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 208 - M & O of Centralized Abuse Management

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	-	-	53,759	-	-	-	53,759
Total Special Payments	**-**	**-**	**$53,759**	**-**	**-**	**-**	**$53,759**
Total Expenditures							
Total Expenditures	-	-	446,578	-	-	-	446,578
Total Expenditures	**-**	**-**	**$446,578**	**-**	**-**	**-**	**$446,578**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 209 - Bldg Cap & Tools for Intagy Data & GIS Dvit

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	89,324	-	-	-	-	-	89,324
Other Revenues	-	-	32,249	-	-	-	32,249
Federal Funds	-	-	-	121,949	-	-	121,949
Total Revenues	**$89,324**	**-**	**$32,249**	**$121,949**	**-**	**-**	**$243,522**
Special Payments							
Other Special Payments	89,324	-	32,249	121,949	-	-	243,522
Total Special Payments	**$89,324**	**-**	**$32,249**	**$121,949**	**-**	**-**	**$243,522**
Total Expenditures							
Total Expenditures	89,324	-	32,249	121,949	-	-	243,522
Total Expenditures	**$89,324**	**-**	**$32,249**	**$121,949**	**-**	**-**	**$243,522**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 210 - Health, Safety & Wellness

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	205,514	-	-	-	-	-	205,514
Other Revenues	-	-	21,015	-	-	-	21,015
Federal Funds	-	-	-	72,921	-	-	72,921
Total Revenues	**$205,514**	**-**	**$21,015**	**$72,921**	**-**	**-**	**$299,450**
Special Payments							
Other Special Payments	205,514	-	21,015	72,921	-	-	299,450
Total Special Payments	**$205,514**	**-**	**$21,015**	**$72,921**	**-**	**-**	**$299,450**
Total Expenditures							
Total Expenditures	205,514	-	21,015	72,921	-	-	299,450
Total Expenditures	**$205,514**	**-**	**$21,015**	**$72,921**	**-**	**-**	**$299,450**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 301 - Oregon Buys

Cross Reference Name: OHA Central & Shared Services
Cross Reference Number: 44300-010-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	146,498	-	-	-	-	-	146,498
Other Revenues	-	-	546,064	-	-	-	546,064
Federal Funds	-	-	-	58,942	-	-	58,942
Total Revenues	**$146,498**	**-**	**$546,064**	**$58,942**	**-**	**-**	**$751,504**
Services & Supplies							
IT Professional Services	-	-	299,574	-	-	-	299,574
Other Services and Supplies	-	-	217,769	-	-	-	217,769
Total Services & Supplies	**-**	**-**	**$517,343**	**-**	**-**	**-**	**$517,343**
Special Payments							
Other Special Payments	146,498	-	28,721	58,942	-	-	234,161
Total Special Payments	**$146,498**	**-**	**$28,721**	**$58,942**	**-**	**-**	**$234,161**
Total Expenditures							
Total Expenditures	146,498	-	546,064	58,942	-	-	751,504
Total Expenditures	**$146,498**	**-**	**$546,064**	**$58,942**	**-**	**-**	**$751,504**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	158,061	-	-	-	-	-	158,061
Other Revenues	-	-	122,502	-	-	-	122,502
Federal Funds	-	-	-	4,490	-	-	4,490
Tsfr From Administrative Svcs	-	5,062	-	-	-	-	5,062
Total Revenues	**$158,061**	**$5,062**	**$122,502**	**$4,490**	**-**	**-**	**$290,115**
Personal Services							
Unemployment Assessments	19,353	-	2,808	4,490	-	-	26,651
Mass Transit Tax	138,708	5,062	119,694	-	-	-	263,464
Total Personal Services	**$158,061**	**$5,062**	**$122,502**	**$4,490**	**-**	**-**	**$290,115**
Services & Supplies							
Office Expenses	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	158,061	5,062	122,502	4,490	-	-	290,115
Total Expenditures	**$158,061**	**$5,062**	**$122,502**	**$4,490**	**-**	**-**	**$290,115**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,556,020	-	-	-	-	-	1,556,020
Other Revenues	-	-	141,436	-	-	-	141,436
Federal Funds	-	-	-	290,806	-	-	290,806
Total Revenues	**$1,556,020**	**-**	**$141,436**	**$290,806**	**-**	**-**	**$1,988,262**
Personal Services							
Unemployment Assessments	1,529,839	-	133,861	248,599	-	-	1,912,299
Total Personal Services	**$1,529,839**	**-**	**$133,861**	**$248,599**	**-**	**-**	**$1,912,299**
Services & Supplies							
Office Expenses	1,611	-	431	2,559	-	-	4,601
Telecommunications	204	-	383	124	-	-	711
Data Processing	1,527	-	459	2,603	-	-	4,589
Facilities Rental and Taxes	13,260	-	3,552	21,074	-	-	37,886
Expendable Prop 250 - 5000	6,043	-	1,819	10,302	-	-	18,164
IT Expendable Property	3,011	-	907	5,136	-	-	9,054
Total Services & Supplies	**$25,656**	**-**	**$7,551**	**$41,798**	**-**	**-**	**$75,005**
Special Payments							
Other Special Payments	525	-	24	409	-	-	958
Total Special Payments	**$525**	**-**	**$24**	**$409**	**-**	**-**	**$958**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	1,556,020	-	141,436	290,806	-	-	1,988,262
Total Expenditures	**$1,556,020**	**-**	**$141,436**	**$290,806**	**-**	**-**	**$1,988,262**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,013,649)	-	-	-	-	-	(2,013,649)
Other Revenues	-	-	(45,218)	-	-	-	(45,218)
Federal Funds	-	-	-	(4,714,176)	-	-	(4,714,176)
Total Revenues	**($2,013,649)**	**-**	**($45,218)**	**($4,714,176)**	**-**	**-**	**($6,773,043)**
Personal Services							
Mass Transit Tax	(33,594)	-	(84)	-	-	-	(33,678)
Total Personal Services	**($33,594)**	**-**	**($84)**	**-**	**-**	**-**	**($33,678)**
Services & Supplies							
Office Expenses	(5,355)	-	(1,702)	(15,005)	-	-	(22,062)
Telecommunications	(289,609)	-	(2,975)	(1,624,492)	-	-	(1,917,076)
Data Processing	(1,171,098)	-	(3,753)	(2,272,261)	-	-	(3,447,112)
Facilities Rental and Taxes	(413,349)	-	(17,477)	(644,156)	-	-	(1,074,982)
Fuels and Utilities	(30,402)	-	(308)	(42,968)	-	-	(73,678)
Facilities Maintenance	(41,259)	-	(418)	(58,314)	-	-	(99,991)
Other Services and Supplies	(21,825)	-	(2,611)	(8,086)	-	-	(32,522)
Expendable Prop 250 - 5000	(4,678)	-	(10,512)	(32,114)	-	-	(47,304)
IT Expendable Property	(2,418)	-	(5,240)	(16,358)	-	-	(24,016)
Total Services & Supplies	**($1,979,993)**	**-**	**($44,996)**	**($4,713,754)**	**-**	**-**	**($6,738,743)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	(62)	-	(138)	(422)	-	-	(622)
Total Special Payments	**($62)**	**-**	**($138)**	**($422)**	**-**	**-**	**($622)**
Total Expenditures							
Total Expenditures	(2,013,649)	-	(45,218)	(4,714,176)	-	-	(6,773,043)
Total Expenditures	**($2,013,649)**	**-**	**($45,218)**	**($4,714,176)**	**-**	**-**	**($6,773,043)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	16,482,480	-	-	-	-	-	16,482,480
Other Revenues	-	-	1,560,920	-	-	-	1,560,920
Federal Funds	-	-	-	6,491,094	-	-	6,491,094
Tsfr From Administrative Svcs	-	7,600	-	-	-	-	7,600
Total Revenues	**$16,482,480**	**$7,600**	**$1,560,920**	**$6,491,094**	**-**	**-**	**$24,542,094**
Services & Supplies							
Instate Travel	399	-	101	338	-	-	838
Office Expenses	9,454	-	4,273	7,482	-	-	21,209
Telecommunications	179,201	-	42,284	91,696	-	-	313,181
State Gov. Service Charges	12,887,221	-	720,233	5,079,215	-	-	18,686,669
Data Processing	563,255	-	121,096	5,379	-	-	689,730
Professional Services	2,986	-	758	2,530	-	-	6,274
Attorney General	260	-	66	220	-	-	546
Facilities Rental and Taxes	339,904	-	281,308	261,162	-	-	882,374
Fuels and Utilities	6,974	-	2,319	2,326	-	-	11,619
Facilities Maintenance	7,594	-	2,715	1,916	-	-	12,225
Intra-agency Charges	53	-	-	4,469	-	-	4,522
Other Services and Supplies	25,683	-	3,665	10,692	-	-	40,040
Expendable Prop 250 - 5000	47,356	-	15,238	33,228	-	-	95,822
IT Expendable Property	5,087	-	607	17,148	-	-	22,842
Total Services & Supplies	**$14,075,427**	**-**	**$1,194,663**	**$5,517,801**	**-**	**-**	**$20,787,891**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	2,407,053	7,600	366,257	973,293	-	-	3,754,203
Total Special Payments	**$2,407,053**	**$7,600**	**$366,257**	**$973,293**	**-**	**-**	**$3,754,203**
Total Expenditures							
Total Expenditures	16,482,480	7,600	1,560,920	6,491,094	-	-	24,542,094
Total Expenditures	**$16,482,480**	**$7,600**	**$1,560,920**	**$6,491,094**	**-**	**-**	**$24,542,094**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,514,226	-	-	-	-	-	1,514,226
Other Revenues	-	-	212,758	-	-	-	212,758
Federal Funds	-	-	-	500,895	-	-	500,895
Total Revenues	**$1,514,226**	**-**	**$212,758**	**$500,895**	**-**	**-**	**$2,227,879**
Services & Supplies							
Office Expenses	13,860	-	4,592	8,424	-	-	26,876
Data Processing	269,252	-	37,390	-	-	-	306,642
Other Services and Supplies	1,231,114	-	170,776	492,471	-	-	1,894,361
Total Services & Supplies	**$1,514,226**	**-**	**$212,758**	**$500,895**	**-**	**-**	**$2,227,879**
Total Expenditures							
Total Expenditures	1,514,226	-	212,758	500,895	-	-	2,227,879
Total Expenditures	**$1,514,226**	**-**	**$212,758**	**$500,895**	**-**	**-**	**$2,227,879**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	919,951	-	-	-	-	-	919,951
Other Revenues	-	-	138,585	-	-	-	138,585
Federal Funds	-	-	-	358,633	-	-	358,633
Tsfr From Administrative Svcs	-	2,878	-	-	-	-	2,878
Total Revenues	**$919,951**	**$2,878**	**$138,585**	**$358,633**	**-**	**-**	**$1,420,047**
Special Payments							
Other Special Payments	919,951	2,878	138,585	358,633	-	-	1,420,047
Total Special Payments	**$919,951**	**$2,878**	**$138,585**	**$358,633**	**-**	**-**	**$1,420,047**
Total Expenditures							
Total Expenditures	919,951	2,878	138,585	358,633	-	-	1,420,047
Total Expenditures	**$919,951**	**$2,878**	**$138,585**	**$358,633**	**-**	**-**	**$1,420,047**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 050 - Fundshifts

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,123,592	-	-	-	-	-	4,123,592
Other Revenues	-	-	2,165,810	-	-	-	2,165,810
Federal Funds	-	-	-	(6,289,402)	-	-	(6,289,402)
Total Revenues	**$4,123,592**	**-**	**$2,165,810**	**($6,289,402)**	**-**	**-**	**-**
Services & Supplies							
State Gov. Service Charges	-	-	2,165,810	(2,165,810)	-	-	-
Total Services & Supplies	**-**	**-**	**$2,165,810**	**($2,165,810)**	**-**	**-**	**-**
Special Payments							
Other Special Payments	4,123,592	-	-	(4,123,592)	-	-	-
Total Special Payments	**$4,123,592**	**-**	**-**	**($4,123,592)**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	4,123,592	-	2,165,810	(6,289,402)	-	-	-
Total Expenditures	**$4,123,592**	**-**	**$2,165,810**	**($6,289,402)**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,726,818	-	-	-	-	-	2,726,818
Other Revenues	-	-	423,849	-	-	-	423,849
Federal Funds	-	-	-	876,803	-	-	876,803
Total Revenues	**$2,726,818**	**-**	**$423,849**	**$876,803**	**-**	**-**	**$4,027,470**
Services & Supplies							
Office Expenses	9,440	-	8,999	1,725	-	-	20,164
Telecommunications	(621,740)	-	(566,587)	(1,084,284)	-	-	(2,272,611)
State Gov. Service Charges	1,660,672	-	943,621	(2,604,293)	-	-	-
Data Processing	(5,166,985)	-	3,242,776	4,220,522	-	-	2,296,313
Facilities Rental and Taxes	3,557,530	-	(3,532,277)	144,726	-	-	169,979
Expendable Prop 250 - 5000	28,509	-	33,936	5,456	-	-	67,901
IT Expendable Property	13,062	-	14,988	2,559	-	-	30,609
Total Services & Supplies	**($519,512)**	**-**	**$145,456**	**$686,411**	**-**	**-**	**$312,355**
Special Payments							
Other Special Payments	3,246,330	-	278,393	190,392	-	-	3,715,115
Total Special Payments	**$3,246,330**	**-**	**$278,393**	**$190,392**	**-**	**-**	**$3,715,115**
Total Expenditures							
Total Expenditures	2,726,818	-	423,849	876,803	-	-	4,027,470
Total Expenditures	**$2,726,818**	**-**	**$423,849**	**$876,803**	**-**	**-**	**$4,027,470**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	(2,651,235)	-	-	-	(2,651,235)
Federal Funds	-	-	-	(2,434,183)	-	-	(2,434,183)
Total Revenues	**-**	**-**	**($2,651,235)**	**($2,434,183)**	**-**	**-**	**($5,085,418)**
Services & Supplies							
Data Processing	-	-	(2,651,235)	(2,312,120)	-	-	(4,963,355)
Intra-agency Charges	-	-	-	(122,063)	-	-	(122,063)
Total Services & Supplies	**-**	**-**	**($2,651,235)**	**($2,434,183)**	**-**	**-**	**($5,085,418)**
Total Expenditures							
Total Expenditures	-	-	(2,651,235)	(2,434,183)	-	-	(5,085,418)
Total Expenditures	**-**	**-**	**($2,651,235)**	**($2,434,183)**	**-**	**-**	**($5,085,418)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 203 - Overpmt Writing & Recovery Proc Right-Sizing

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	100,003	-	-	-	-	-	100,003
Federal Funds	-	-	-	100,002	-	-	100,002
Total Revenues	**$100,003**	**-**	**-**	**$100,002**	**-**	**-**	**$200,005**
Special Payments							
Other Special Payments	100,003	-	-	100,002	-	-	200,005
Total Special Payments	**$100,003**	**-**	**-**	**$100,002**	**-**	**-**	**$200,005**
Total Expenditures							
Total Expenditures	100,003	-	-	100,002	-	-	200,005
Total Expenditures	**$100,003**	**-**	**-**	**$100,002**	**-**	**-**	**$200,005**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 204 - Interstate Benefit ID (PARIS) Proc Resourcing

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	82,819	-	-	-	-	-	82,819
Federal Funds	-	-	-	82,818	-	-	82,818
Total Revenues	**$82,819**	**-**	**-**	**$82,818**	**-**	**-**	**$165,637**
Special Payments							
Other Special Payments	82,819	-	-	82,818	-	-	165,637
Total Special Payments	**$82,819**	**-**	**-**	**$82,818**	**-**	**-**	**$165,637**
Total Expenditures							
Total Expenditures	82,819	-	-	82,818	-	-	165,637
Total Expenditures	**$82,819**	**-**	**-**	**$82,818**	**-**	**-**	**$165,637**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 205 - Protect, Modernize, Strengthen

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,687,259	-	-	-	-	-	2,687,259
Other Revenues	-	-	1,470,581	-	-	-	1,470,581
Federal Funds	-	-	-	2,820,489	-	-	2,820,489
Total Revenues	**$2,687,259**	**-**	**$1,470,581**	**$2,820,489**	**-**	**-**	**$6,978,329**
Personal Services							
Mass Transit Tax	57,853	-	-	-	-	-	57,853
Total Personal Services	**$57,853**	**-**	**-**	**-**	**-**	**-**	**$57,853**
Services & Supplies							
Office Expenses	37,806	-	20,793	39,726	-	-	98,325
Telecommunications	14,641	-	8,051	15,384	-	-	38,076
Data Processing	26,849	-	14,765	28,215	-	-	69,829
Facilities Rental and Taxes	304,916	-	167,680	320,388	-	-	792,984
Expendable Prop 250 - 5000	119,582	-	65,761	125,650	-	-	310,993
IT Expendable Property	56,089	-	30,842	58,929	-	-	145,860
Total Services & Supplies	**$559,883**	**-**	**$307,892**	**$588,292**	**-**	**-**	**$1,456,067**
Special Payments							
Other Special Payments	2,069,523	-	1,162,689	2,232,197	-	-	5,464,409
Total Special Payments	**$2,069,523**	**-**	**$1,162,689**	**$2,232,197**	**-**	**-**	**$5,464,409**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 205 - Protect, Modernize, Strengthen

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	2,687,259	-	1,470,581	2,820,489	-	-	6,978,329
Total Expenditures	**$2,687,259**	**-**	**$1,470,581**	**$2,820,489**	**-**	**-**	**$6,978,329**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 206 - OPAR Position Reconciliation and True-up

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	126,054	-	-	-	-	-	126,054
Federal Funds	-	-	-	126,053	-	-	126,053
Total Revenues	**$126,054**	**-**	**-**	**$126,053**	**-**	**-**	**$252,107**
Special Payments							
Other Special Payments	126,054	-	-	126,053	-	-	252,107
Total Special Payments	**$126,054**	**-**	**-**	**$126,053**	**-**	**-**	**$252,107**
Total Expenditures							
Total Expenditures	126,054	-	-	126,053	-	-	252,107
Total Expenditures	**$126,054**	**-**	**-**	**$126,053**	**-**	**-**	**$252,107**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 209 - Bldg Cap & Tools for Intagy Data & GIS Dvit

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	89,324	-	-	-	-	-	89,324
Other Revenues	-	-	32,249	-	-	-	32,249
Federal Funds	-	-	-	121,949	-	-	121,949
Total Revenues	**$89,324**	**-**	**$32,249**	**$121,949**	**-**	**-**	**$243,522**
Special Payments							
Other Special Payments	89,324	-	32,249	121,949	-	-	243,522
Total Special Payments	**$89,324**	**-**	**$32,249**	**$121,949**	**-**	**-**	**$243,522**
Total Expenditures							
Total Expenditures	89,324	-	32,249	121,949	-	-	243,522
Total Expenditures	**$89,324**	**-**	**$32,249**	**$121,949**	**-**	**-**	**$243,522**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 210 - Health, Safety & Wellness

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	205,514	-	-	-	-	-	205,514
Other Revenues	-	-	21,015	-	-	-	21,015
Federal Funds	-	-	-	72,921	-	-	72,921
Total Revenues	**$205,514**	**-**	**$21,015**	**$72,921**	**-**	**-**	**$299,450**
Special Payments							
Other Special Payments	205,514	-	21,015	72,921	-	-	299,450
Total Special Payments	**$205,514**	**-**	**$21,015**	**$72,921**	**-**	**-**	**$299,450**
Total Expenditures							
Total Expenditures	205,514	-	21,015	72,921	-	-	299,450
Total Expenditures	**$205,514**	**-**	**$21,015**	**$72,921**	**-**	**-**	**$299,450**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 301 - Oregon Buys

Cross Reference Name: State Assessments and Enterprise-wide Costs
Cross Reference Number: 44300-010-50-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	146,498	-	-	-	-	-	146,498
Other Revenues	-	-	28,721	-	-	-	28,721
Federal Funds	-	-	-	58,942	-	-	58,942
Total Revenues	**$146,498**	**-**	**$28,721**	**$58,942**	**-**	**-**	**$234,161**
Special Payments							
Other Special Payments	146,498	-	28,721	58,942	-	-	234,161
Total Special Payments	**$146,498**	**-**	**$28,721**	**$58,942**	**-**	**-**	**$234,161**
Total Expenditures							
Total Expenditures	146,498	-	28,721	58,942	-	-	234,161
Total Expenditures	**$146,498**	**-**	**$28,721**	**$58,942**	**-**	**-**	**$234,161**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0000009	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	08	8,740.00	146,832-	16,781-	46,147-		209,760-
								60,862-	6,957-	19,127-		86,946-
0000009	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	08	8,740.00	167,808	14,683	27,269		209,760
								69,557	6,086	11,303		86,946
0000169	OAH C1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	04	5,993.00	71,916-		71,916-		143,832-
								35,356-		35,358-		70,714-
0000169	OAH C1245 AP	FISCAL ANALYST 3	1	1.00	24.00	04	5,993.00	76,231	1,151	66,450		143,832
								37,479	565	32,670		70,714
0000186	MESNZ7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	07	8,332.00	139,978-	15,997-	43,993-		199,968-
								59,174-	6,764-	18,598-		84,536-
0000186	MESNZ7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	07	8,332.00	159,974	13,998	25,996		199,968
								67,628	5,917	10,991		84,536
0000433	OAH C0862 AP	PROGRAM ANALYST 3	1-	1.00-	24.00-	04	5,711.00	95,945-	10,965-	30,154-		137,064-
								48,333-	5,525-	15,190-		69,048-
0000433	OAH C0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	04	5,711.00	109,651	9,595	17,818		137,064
								55,238	4,833	8,977		69,048
0000617	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	1-	1.00-	24.00-	04	4,295.00	72,156-	8,246-	22,678-		103,080-
								42,477-	4,856-	13,349-		60,682-
0000617	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	04	4,295.00	82,464	7,216	13,400		103,080
								48,545	4,248	7,889		60,682
0000766	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	1-	1.00-	24.00-	08	8,332.00	139,978-	15,997-	43,993-		199,968-
								59,174-	6,764-	18,598-		84,536-
0000766	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	08	8,332.00	159,974	13,998	25,996		199,968
								67,628	5,917	10,991		84,536
0001001	MEAHZ7018 HP	PRINCIPAL EXECUTIVE/MANAGER J	1-	1.00-	24.00-	09	16,699.00	280,543-	32,062-	88,171-		400,776-
								87,257-	9,973-	27,424-		124,654-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0001001	MEAHZ7018 HP	PRINCIPAL EXECUTIVE/MANAGER J	1	1.00	24.00	09	16,699.00	320,621	28,054	52,101		400,776
								99,722	8,726	16,206		124,654
0001012	MMN X0862 AP	PROGRAM ANALYST 3	1-	.89-	21.35-	02	5,650.00	84,440-	9,650-	26,538-		120,628-
								45,501-	5,201-	14,300-		65,002-
0001012	MMN X0862 AP	PROGRAM ANALYST 3	1	.89	21.35	02	5,650.00	96,502	8,444	15,682		120,628
								52,001	4,550	8,451		65,002
0001058	MENNZ0114 AP	SUPPORT SERVICES SUPERVISOR 3	1-	1.00-	24.00-	02	4,026.00	67,637-	7,730-	21,257-		96,624-
								41,364-	4,729-	12,999-		59,092-
0001058	MENNZ0114 AP	SUPPORT SERVICES SUPERVISOR 3	1	1.00	24.00	02	4,026.00	77,299	6,764	12,561		96,624
								47,273	4,136	7,683		59,092
0002521	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	06	6,862.00	124,339-	13,175-	27,174-		164,688-
								57,266-	6,069-	12,515-		75,850-
0002521	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	06	6,862.00	135,044	11,528	18,116		164,688
								62,197	5,310	8,343		75,850
0002522	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,561.00	137,005-	14,517-	29,942-		181,464-
								60,382-	6,400-	13,197-		79,979-
0002522	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,561.00	148,800	12,703	19,961		181,464
								65,583	5,599	8,797		79,979
0002529	MENNZ0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	1-	.58-	14.00-	08	4,219.00	41,346-	4,725-	12,995-		59,066-
								34,892-	3,988-	10,965-		49,845-
0002529	MENNZ0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	1	.58	14.00	08	4,219.00	47,252	4,135	7,679		59,066
								39,875	3,490	6,480		49,845
0003337	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	06	6,862.00	124,339-	13,175-	27,174-		164,688-
								57,266-	6,069-	12,515-		75,850-
0003337	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	06	6,862.00	135,044	11,528	18,116		164,688
								62,197	5,310	8,343		75,850

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0004025	MESNZ0833 AP	SUPV EXECUTIVE ASSISTANT	1-	1.00-	24.00-	08	6,542.00	109,906-	12,560-	34,542-		157,008-
								51,770-	5,918-	16,270-		73,958-
0004025	MESNZ0833 AP	SUPV EXECUTIVE ASSISTANT	1	1.00	24.00	08	6,542.00	125,606	10,991	20,411		157,008
								59,166	5,177	9,615		73,958
0161964	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	05	4,885.00	88,516-	9,379-	19,345-		117,240-
								48,445-	5,135-	10,588-		64,168-
0161964	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	05	4,885.00	96,137	8,207	12,896		117,240
								52,617	4,492	7,059		64,168
0543290	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	05	7,561.00	127,025-	14,517-	39,922-		181,464-
								55,984-	6,400-	17,595-		79,979-
0543290	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	05	7,561.00	145,171	12,703	23,590		181,464
								63,982	5,599	10,398		79,979
0770063	MMN X1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	07	7,561.00		181,464-			181,464-
									79,979-			79,979-
0770063	MMN X1245 AP	FISCAL ANALYST 3	1	1.00	24.00	07	7,561.00	148,800	12,703	19,961		181,464
								65,583	5,599	8,797		79,979
0791189	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	08	6,542.00	118,541-	12,561-	25,906-		157,008-
								55,837-	5,918-	12,203-		73,958-
0791189	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	08	6,542.00	128,746	10,991	17,271		157,008
								60,646	5,177	8,135		73,958
1000037	OAH C1244 AP	FISCAL ANALYST 2	1-	1.00-	24.00-	09	6,590.00	79,080-		79,080-		158,160-
								37,120-		37,122-		74,242-
1000037	OAH C1244 AP	FISCAL ANALYST 2	1	1.00	24.00	09	6,590.00	83,825	1,265	73,070		158,160
								39,348	593	34,301		74,242
1000047	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	02	7,208.00	86,496-		86,496-		172,992-
								38,946-		38,948-		77,894-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1000047	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	7,208.00	91,686	1,384	79,922		172,992
								41,284	622	35,988		77,894
1000261	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	1-	1.00-	24.00-	02	5,189.00	87,175-	9,963-	27,398-		124,536-
								46,175-	5,278-	14,511-		65,964-
1000261	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	02	5,189.00	99,628	8,718	16,190		124,536
								52,770	4,618	8,576		65,964
1000675	MMN X0862 AP	PROGRAM ANALYST 3	1-	1.00-	24.00-	08	7,561.00	127,025-	14,517-	39,922-		181,464-
								55,984-	6,400-	17,595-		79,979-
1000675	MMN X0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	08	7,561.00	145,171	12,703	23,590		181,464
								63,982	5,599	10,398		79,979
1001954	OAH C1244 AP	FISCAL ANALYST 2	1-	1.00-	24.00-	04	5,189.00	62,268-		62,268-		124,536-
								32,981-		32,983-		65,964-
1001954	OAH C1244 AP	FISCAL ANALYST 2	1	1.00	24.00	04	5,189.00	66,004	996	57,536		124,536
								34,961	527	30,476		65,964
1002335	OAH C1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	02	5,442.00	65,304-		65,304-		130,608-
								33,728-		33,730-		67,458-
1002335	OAH C1245 AP	FISCAL ANALYST 3	1	1.00	24.00	02	5,442.00	69,222	1,045	60,341		130,608
								35,753	538	31,167		67,458
1003285	OAH C1244 AP	FISCAL ANALYST 2	1-	1.00-	24.00-	09	6,590.00	79,080-		79,080-		158,160-
								37,120-		37,122-		74,242-
1003285	OAH C1244 AP	FISCAL ANALYST 2	1	1.00	24.00	09	6,590.00	83,825	1,265	73,070		158,160
								39,348	593	34,301		74,242
1003286	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	08	7,942.00	133,426-	15,248-	41,934-		190,608-
								57,561-	6,579-	18,090-		82,230-
1003286	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	08	7,942.00	152,486	13,343	24,779		190,608
								65,783	5,756	10,691		82,230

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1003541	UA	C6208 AP	MENTAL HEALTH REGISTERED NURSE	1-	1.00-	24.00-	02	5,805.00	69,660-		69,660-		139,320-
									34,801-		34,803-		69,604-
1003541	UA	C6208 AP	MENTAL HEALTH REGISTERED NURSE	1	1.00	24.00	02	5,805.00	73,839	1,115	64,366		139,320
									36,891	555	32,158		69,604
1003598	MMN	X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	08	8,740.00	146,832-	16,781-	46,147-		209,760-
									60,862-	6,957-	19,127-		86,946-
1003598	MMN	X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	08	8,740.00	167,808	14,683	27,269		209,760
									69,557	6,086	11,303		86,946
1003647	MMN	X1322 AP	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,561.00	137,005-	14,517-	29,942-		181,464-
									60,382-	6,400-	13,197-		79,979-
1003647	MMN	X1322 AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,561.00	148,800	12,703	19,961		181,464
									65,583	5,599	8,797		79,979
1003783	OAH	C1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	05	6,280.00	105,504-	12,058-	33,158-		150,720-
									50,687-	5,793-	15,930-		72,410-
1003783	OAH	C1245 AP	FISCAL ANALYST 3	1	1.00	24.00	05	6,280.00	120,576	10,550	19,594		150,720
									57,928	5,068	9,414		72,410
1003874	OAH	C0108 AP	ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	09	4,727.00	79,414-	9,075-	24,959-		113,448-
									44,263-	5,061-	13,910-		63,234-
1003874	OAH	C0108 AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	09	4,727.00	90,758	7,942	14,748		113,448
									50,586	4,427	8,221		63,234
1004132	MESNZ	7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	09	11,696.00	196,493-	22,456-	61,755-		280,704-
									73,036-	8,348-	22,954-		104,338-
1004132	MESNZ	7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	09	11,696.00	224,563	19,649	36,492		280,704
									83,470	7,303	13,565		104,338
1004364	MMN	X0861 AP	PROGRAM ANALYST 2	1-	.82-	19.76-	02	5,127.00	76,489-	8,105-	16,716-		101,310-
									45,484-	4,820-	9,941-		60,245-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1004364	MMN X0861 AP	PROGRAM ANALYST 2	1	.82	19.76	02	5,127.00	83,074	7,092	11,144		101,310
								49,400	4,218	6,627		60,245
1004371	MMN X0861 AP	PROGRAM ANALYST 2	1-	.82-	19.76-	02	5,127.00	76,489-	8,105-	16,716-		101,310-
								45,484-	4,820-	9,941-		60,245-
1004371	MMN X0861 AP	PROGRAM ANALYST 2	1	.82	19.76	02	5,127.00	83,074	7,092	11,144		101,310
								49,400	4,218	6,627		60,245
1007389	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	08	6,542.00	118,541-	12,561-	25,906-		157,008-
								55,837-	5,918-	12,203-		73,958-
1007389	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	08	6,542.00	128,746	10,991	17,271		157,008
								60,646	5,177	8,135		73,958
1007391	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	02	5,650.00	102,378-	10,848-	22,374-		135,600-
								51,858-	5,496-	11,334-		68,688-
1007391	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	5,650.00	111,192	9,492	14,916		135,600
								56,325	4,808	7,555		68,688
1007394	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	02	4,219.00	76,449-	8,100-	16,707-		101,256-
								45,474-	4,820-	9,938-		60,232-
1007394	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	02	4,219.00	83,030	7,088	11,138		101,256
								49,391	4,216	6,625		60,232
1007424	OAH C1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	09	7,600.00	91,200-		91,200-		182,400-
								40,104-		40,106-		80,210-
1007424	OAH C1245 AP	FISCAL ANALYST 3	1	1.00	24.00	09	7,600.00	96,672	1,459	84,269		182,400
								42,511	641	37,058		80,210
1008339	OAH C0861 AP	PROGRAM ANALYST 2	1-	1.00-	24.00-	06	5,711.00	95,945-	10,965-	30,154-		137,064-
								48,333-	5,525-	15,190-		69,048-
1008339	OAH C0861 AP	PROGRAM ANALYST 2	1	1.00	24.00	06	5,711.00	109,651	9,595	17,818		137,064
								55,238	4,833	8,977		69,048

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1008568	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	9,177.00	154,174-	17,619-	48,455-		220,248-
								62,669-	7,163-	19,696-		89,528-
1008568	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	09	9,177.00	176,198	15,418	28,632		220,248
								71,622	6,267	11,639		89,528
1008585	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	08	8,740.00	146,832-	16,781-	46,147-		209,760-
								60,862-	6,957-	19,127-		86,946-
1008585	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	08	8,740.00	167,808	14,683	27,269		209,760
								69,557	6,086	11,303		86,946
1008678	OAH C0862 AP	PROGRAM ANALYST 3	1-	1.00-	24.00-	09	7,246.00	121,733-	13,912-	38,259-		173,904-
								54,683-	6,250-	17,186-		78,119-
1008678	OAH C0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	09	7,246.00	139,123	12,173	22,608		173,904
								62,494	5,468	10,157		78,119
1010348	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	02	5,937.00	99,742-	11,399-	31,347-		142,488-
								49,268-	5,631-	15,484-		70,383-
1010348	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,937.00	113,990	9,975	18,523		142,488
								56,306	4,927	9,150		70,383
1010529	MESNZ7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	07	10,615.00	192,344-	20,381-	42,035-		254,760-
								74,008-	7,843-	16,174-		98,025-
1010529	MESNZ7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	07	10,615.00	208,903	17,833	28,024		254,760
								80,381	6,861	10,783		98,025
1010530	MESNZ7016 AP	PRINCIPAL EXECUTIVE/MANAGER I	1-	1.00-	24.00-	09	14,213.00	238,778-	27,289-	75,045-		341,112-
								80,213-	9,168-	25,209-		114,590-
1010530	MESNZ7016 AP	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	09	14,213.00	272,889	23,878	44,345		341,112
								91,672	8,021	14,897		114,590
1010531	MESNZ7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	09	11,696.00	196,493-	22,456-	61,755-		280,704-
								73,036-	8,348-	22,954-		104,338-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1010531	MESNZ7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	09	11,696.00	224,563	19,649	36,492		280,704
								83,470	7,303	13,565		104,338
1011741	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	06	5,937.00	107,578-	11,399-	23,511-		142,488-
								53,138-	5,631-	11,614-		70,383-
1011741	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	06	5,937.00	116,840	9,974	15,674		142,488
								57,714	4,927	7,742		70,383
1012294	MESNZ7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	05	8,332.00	139,978-	15,997-	43,993-		199,968-
								59,174-	6,764-	18,598-		84,536-
1012294	MESNZ7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	05	8,332.00	163,974	13,998	21,996		199,968
								69,320	5,917	9,299		84,536
1012296	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	05	7,561.00	127,025-	14,517-	39,922-		181,464-
								55,984-	6,400-	17,595-		79,979-
1012296	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	05	7,561.00	145,171	12,703	23,590		181,464
								63,982	5,599	10,398		79,979
1012582	MENNZ0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	1-	1.00-	24.00-	02	3,486.00	58,565-	6,693-	18,406-		83,664-
								39,130-	4,473-	12,298-		55,901-
1012582	MENNZ0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	02	3,486.00	66,931	5,857	10,876		83,664
								44,720	3,913	7,268		55,901
1012589	MMN X0862 AP	PROGRAM ANALYST 3	1-	1.00-	24.00-	07	7,208.00	121,095-	13,839-	38,058-		172,992-
								54,525-	6,233-	17,136-		77,894-
1012589	MMN X0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	07	7,208.00	138,394	12,109	22,489		172,992
								62,315	5,453	10,126		77,894
1012999	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	04	6,233.00	112,942-	11,967-	24,683-		149,592-
								54,459-	5,772-	11,902-		72,133-
1012999	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	04	6,233.00	122,665	10,472	16,455		149,592
								59,150	5,049	7,934		72,133

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1013119	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	07	8,332.00	139,978-	15,997-	43,993-		199,968-
								59,174-	6,764-	18,598-		84,536-
1013119	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	07	8,332.00	159,974	13,998	25,996		199,968
								67,628	5,917	10,991		84,536
1013317	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	08	7,942.00	133,426-	15,248-	41,934-		190,608-
								57,561-	6,579-	18,090-		82,230-
1013317	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	08	7,942.00	152,486	13,343	24,779		190,608
								65,783	5,756	10,691		82,230
1013318	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	04	6,542.00	109,906-	12,560-	34,542-		157,008-
								51,770-	5,918-	16,270-		73,958-
1013318	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	04	6,542.00	125,606	10,991	20,411		157,008
								59,166	5,177	9,615		73,958
1013904	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	07	8,332.00	139,978-	15,997-	43,993-		199,968-
								59,174-	6,764-	18,598-		84,536-
1013904	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	07	8,332.00	159,974	13,998	25,996		199,968
								67,628	5,917	10,991		84,536
1013905	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	07	8,332.00	139,978-	15,997-	43,993-		199,968-
								59,174-	6,764-	18,598-		84,536-
1013905	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	07	8,332.00	159,974	13,998	25,996		199,968
								67,628	5,917	10,991		84,536
1013906	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	07	8,332.00	139,978-	15,997-	43,993-		199,968-
								59,174-	6,764-	18,598-		84,536-
1013906	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	07	8,332.00	159,974	13,998	25,996		199,968
								67,628	5,917	10,991		84,536
1013907	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	07	10,615.00	178,332-	20,381-	56,047-		254,760-
								68,617-	7,843-	21,565-		98,025-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1013907	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	07	10,615.00	203,808	17,833	33,119		254,760
								78,419	6,862	12,744		98,025
1013908	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	09	11,696.00	196,493-	22,456-	61,755-		280,704-
								73,036-	8,348-	22,954-		104,338-
1013908	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	09	11,696.00	224,563	19,649	36,492		280,704
								83,470	7,303	13,565		104,338
1013909	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	09	11,696.00	140,352-		140,352-		280,704-
								52,168-		52,170-		104,338-
1013909	MMN X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	09	11,696.00	224,563	19,649	36,492		280,704
								83,470	7,303	13,565		104,338
1013910	MMN X7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	1-	1.00-	24.00-	09	12,895.00	154,740-		154,740-		309,480-
								54,610-		54,612-		109,222-
1013910	MMN X7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	09	12,895.00	247,584	21,664	40,232		309,480
								87,377	7,646	14,199		109,222
1013919	MENNZ0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	1-	1.00-	24.00-	03	3,658.00	61,455-	7,023-	19,314-		87,792-
								39,841-	4,554-	12,522-		56,917-
1013919	MENNZ0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	03	3,658.00	70,234	6,145	11,413		87,792
								45,533	3,984	7,400		56,917
1013920	MENNZ7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	09	11,696.00	196,493-	22,456-	61,755-		280,704-
								73,036-	8,348-	22,954-		104,338-
1013920	MENNZ7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	09	11,696.00	224,563	19,649	36,492		280,704
								83,470	7,303	13,565		104,338
1013921	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	1-	1.00-	24.00-	09	7,246.00	121,733-	13,912-	38,259-		173,904-
								54,683-	6,250-	17,186-		78,119-
1013921	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	09	7,246.00	139,123	12,173	22,608		173,904
								62,494	5,468	10,157		78,119

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1013922	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	07	8,332.00	139,978-	15,997-	43,993-		199,968-
								59,174-	6,764-	18,598-		84,536-
1013922	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	07	8,332.00	159,974	13,998	25,996		199,968
								67,628	5,917	10,991		84,536
1013929	MENNZ0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	1-	1.00-	24.00-	08	4,666.00	78,389-	8,959-	24,636-		111,984-
								44,012-	5,030-	13,832-		62,874-
1013929	MENNZ0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	08	4,666.00	89,587	7,839	14,558		111,984
								50,298	4,401	8,175		62,874
1013930	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	09	11,696.00	196,493-	22,456-	61,755-		280,704-
								73,036-	8,348-	22,954-		104,338-
1013930	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	09	11,696.00	224,563	19,649	36,492		280,704
								83,470	7,303	13,565		104,338
1013931	MESNZ7016 AP	PRINCIPAL EXECUTIVE/MANAGER I	1-	1.00-	24.00-	02	10,121.00	170,033-	19,432-	53,439-		242,904-
								66,573-	7,610-	20,923-		95,106-
1013931	MESNZ7016 AP	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	02	10,121.00	194,323	17,003	31,578		242,904
								76,084	6,657	12,365		95,106
1013934	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	07	8,332.00	150,976-	15,997-	32,995-		199,968-
								63,824-	6,764-	13,948-		84,536-
1013934	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	07	8,332.00	163,974	13,998	21,996		199,968
								69,320	5,917	9,299		84,536
1013937	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	1-	1.00-	24.00-	09	7,246.00	121,733-	13,912-	38,259-		173,904-
								54,683-	6,250-	17,186-		78,119-
1013937	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	09	7,246.00	139,123	12,173	22,608		173,904
								62,494	5,468	10,157		78,119
1013938	OAH C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	1-	1.00-	24.00-	03	4,514.00	75,835-	8,667-	23,834-		108,336-
								43,383-	4,959-	13,634-		61,976-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1013938	OAH C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	03	4,514.00	86,668	7,584	14,084		108,336
								49,580	4,339	8,057		61,976
1013961	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	08	7,942.00	133,426-	15,248-	41,934-		190,608-
								57,561-	6,579-	18,090-		82,230-
1013961	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	08	7,942.00	152,486	13,343	24,779		190,608
								65,783	5,756	10,691		82,230
1013962	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	08	7,942.00	133,426-	15,248-	41,934-		190,608-
								57,561-	6,579-	18,090-		82,230-
1013962	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	08	7,942.00	152,486	13,343	24,779		190,608
								65,783	5,756	10,691		82,230
1013963	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	02	6,542.00	109,906-	12,560-	34,542-		157,008-
								51,770-	5,918-	16,270-		73,958-
1013963	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00	125,606	10,991	20,411		157,008
								59,166	5,177	9,615		73,958
1013964	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	9,177.00	154,174-	17,619-	48,455-		220,248-
								62,669-	7,163-	19,696-		89,528-
1013964	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	09	9,177.00	176,198	15,418	28,632		220,248
								71,622	6,267	11,639		89,528
1013965	OAH C0861 AP	PROGRAM ANALYST 2	1-	1.00-	24.00-	08	6,280.00	105,504-	12,058-	33,158-		150,720-
								50,687-	5,793-	15,930-		72,410-
1013965	OAH C0861 AP	PROGRAM ANALYST 2	1	1.00	24.00	08	6,280.00	120,576	10,550	19,594		150,720
								57,928	5,068	9,414		72,410
1013966	OAH C0861 AP	PROGRAM ANALYST 2	1-	1.00-	24.00-	09	6,590.00	110,712-	12,653-	34,795-		158,160-
								51,969-	5,940-	16,333-		74,242-
1013966	OAH C0861 AP	PROGRAM ANALYST 2	1	1.00	24.00	09	6,590.00	126,528	11,071	20,561		158,160
								59,393	5,197	9,652		74,242

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1013967	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	1-	1.00-	24.00-	04	5,189.00	87,175-	9,963-	27,398-		124,536-
								46,175-	5,278-	14,511-		65,964-
1013967	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	04	5,189.00	99,628	8,718	16,190		124,536
								52,770	4,618	8,576		65,964
1013968	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	06	4,096.00	68,813-	7,864-	21,627-		98,304-
								41,653-	4,762-	13,090-		59,505-
1013968	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	06	4,096.00	78,643	6,881	12,780		98,304
								47,603	4,165	7,737		59,505
1014074	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	09	9,177.00	154,174-	17,619-	48,455-		220,248-
								62,669-	7,163-	19,696-		89,528-
1014074	MMN X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	09	9,177.00	176,198	15,418	28,632		220,248
								71,622	6,267	11,639		89,528
1014091	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	1-	1.00-	24.00-	08	5,189.00	62,268-		62,268-		124,536-
								32,981-		32,983-		65,964-
1014091	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	08	5,189.00	66,004	996	57,536		124,536
								34,961	527	30,476		65,964
1014513	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	02	5,650.00	135,600-				135,600-
								68,688-				68,688-
1014513	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	02	5,650.00	111,192	9,492	14,916		135,600
								56,325	4,808	7,555		68,688
1016128	OAH C1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	02	5,442.00	68,308-	1,045-	61,255-		130,608-
								35,280-	539-	31,639-		67,458-
1016128	OAH C1245 AP	FISCAL ANALYST 3	1	1.00	24.00	02	5,442.00	69,222	1,045	60,341		130,608
								35,753	538	31,167		67,458
1200051	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,561.00	137,005-	14,517-	29,942-		181,464-
								60,382-	6,400-	13,197-		79,979-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1200051	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,561.00	148,800	12,703	19,961		181,464
								65,583	5,599	8,797		79,979
1200154	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	03	5,127.00	92,901-	9,844-	20,303-		123,048-
								49,525-	5,249-	10,823-		65,597-
1200154	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	03	5,127.00	100,899	8,614	13,535		123,048
								53,790	4,592	7,215		65,597
1201090	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	07	9,177.00	166,287-	17,620-	36,341-		220,248-
								67,593-	7,163-	14,772-		89,528-
1201090	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	07	9,177.00	180,603	15,418	24,227		220,248
								73,413	6,268	9,847		89,528
1410004	OAH C1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	09	7,600.00	127,680-	14,592-	40,128-		182,400-
								56,147-	6,417-	17,646-		80,210-
1410004	OAH C1245 AP	FISCAL ANALYST 3	1	1.00	24.00	09	7,600.00	145,920	12,768	23,712		182,400
								64,167	5,615	10,428		80,210
1410015	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	07	9,177.00	110,124-		110,124-		220,248-
								44,763-		44,765-		89,528-
1410015	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	07	9,177.00	116,731	1,762	101,755		220,248
								47,450	715	41,363		89,528
2100002	OAH C1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	04	5,993.00	71,916-		71,916-		143,832-
								35,356-		35,358-		70,714-
2100002	OAH C1245 AP	FISCAL ANALYST 3	1	1.00	24.00	04	5,993.00	76,231	1,151	66,450		143,832
								37,479	565	32,670		70,714
2270040	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1-	1.00-	24.00-	07	7,561.00	127,025-	14,517-	39,922-		181,464-
								55,984-	6,400-	17,595-		79,979-
2270040	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	07	7,561.00	145,171	12,703	23,590		181,464
								63,982	5,599	10,398		79,979

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
3100706	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	1-	1.00-	24.00-	08	8,332.00	150,976-	23,996-	24,996-		199,968-
								63,825-	10,144-	10,567-		84,536-
3100706	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	08	8,332.00	159,974	13,998	25,996		199,968
								67,628	5,917	10,991		84,536
3101001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	09	10,121.00	183,393-	19,432-	40,079-		242,904-
								71,804-	7,610-	15,692-		95,106-
3101001	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	10,121.00	199,181	17,004	26,719		242,904
								77,987	6,658	10,461		95,106
3333006	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	06	5,937.00	107,578-	11,399-	23,511-		142,488-
								53,138-	5,631-	11,614-		70,383-
3333006	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	06	5,937.00	116,840	9,974	15,674		142,488
								57,714	4,927	7,742		70,383
3500200	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	08	7,561.00	137,005-	14,517-	29,942-		181,464-
								60,382-	6,400-	13,197-		79,979-
3500200	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	08	7,561.00	148,800	12,703	19,961		181,464
								65,583	5,599	8,797		79,979
4000330	OAH C1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	09	7,600.00	91,200-		91,200-		182,400-
								40,104-		40,106-		80,210-
4000330	OAH C1245 AP	FISCAL ANALYST 3	1	1.00	24.00	09	7,600.00	96,672	1,459	84,269		182,400
								42,511	641	37,058		80,210
4065330	MESNZ7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	1-	1.00-	24.00-	09	12,895.00	216,636-	24,758-	68,086-		309,480-
								76,455-	8,739-	24,028-		109,222-
4065330	MESNZ7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	09	12,895.00	247,584	21,664	40,232		309,480
								87,377	7,646	14,199		109,222
4110008	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	03	5,127.00	92,901-	9,844-	20,303-		123,048-
								49,525-	5,249-	10,823-		65,597-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
4110008	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	03	5,127.00	100,899	8,614	13,535		123,048
								53,790	4,592	7,215		65,597
4111239	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	06	6,862.00	124,339-	13,175-	27,174-		164,688-
								57,266-	6,069-	12,515-		75,850-
4111239	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	06	6,862.00	135,044	11,528	18,116		164,688
								62,197	5,310	8,343		75,850
4112206	OAH C1244 AP	FISCAL ANALYST 2	1-	1.00-	24.00-	09	6,590.00	79,080-		79,080-		158,160-
								37,120-		37,122-		74,242-
4112206	OAH C1244 AP	FISCAL ANALYST 2	1	1.00	24.00	09	6,590.00	83,825	1,265	73,070		158,160
								39,348	593	34,301		74,242
4119759	MESNZ7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1-	1.00-	24.00-	02	8,332.00	154,975-	19,997-	24,996-		199,968-
								65,515-	8,454-	10,567-		84,536-
4119759	MESNZ7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	02	8,332.00	159,974	13,998	25,996		199,968
								67,628	5,917	10,991		84,536
4500401	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	1-	1.00-	24.00-	08	5,650.00	102,378-	10,848-	22,374-		135,600-
								51,858-	5,496-	11,334-		68,688-
4500401	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	08	5,650.00	111,192	9,492	14,916		135,600
								56,325	4,808	7,555		68,688
6999985	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	07	6,233.00	112,942-	11,967-	24,683-		149,592-
								54,459-	5,772-	11,902-		72,133-
6999985	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	07	6,233.00	122,665	10,472	16,455		149,592
								59,150	5,049	7,934		72,133
9005034	OAH C1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	04	5,993.00	71,916-		71,916-		143,832-
								35,356-		35,358-		70,714-
9005034	OAH C1245 AP	FISCAL ANALYST 3	1	1.00	24.00	04	5,993.00	76,231	1,151	66,450		143,832
								37,479	565	32,670		70,714

REPORT: PACKAGE FISCAL IMPACT REPORT 2019-21 PROD FILE
AGENCY:44300 OREGON HEALTH AUTHORITY PICS SYSTEM: BUDGET PREPARATION
SUMMARY XREF:010-40-00 OHA Central Services PACKAGE: 050 - Fundshifts

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
9400800	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	1-	1.00-	24.00-	08	4,443.00	80,507-	8,531-	17,594-		106,632-
								46,473-	4,926-	10,157-		61,556-
9400800	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	08	4,443.00	87,438	7,464	11,730		106,632
								50,476	4,309	6,771		61,556
9410471	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1-	1.00-	24.00-	08	6,542.00	118,541-	12,561-	25,906-		157,008-
								55,837-	5,918-	12,203-		73,958-
9410471	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	08	6,542.00	128,746	10,991	17,271		157,008
								60,646	5,177	8,135		73,958
9410979	OAH C1245 AP	FISCAL ANALYST 3	1-	1.00-	24.00-	08	7,246.00	86,952-		86,952-		173,904-
								39,059-		39,060-		78,119-
9410979	OAH C1245 AP	FISCAL ANALYST 3	1	1.00	24.00	08	7,246.00	92,169	1,391	80,344		173,904
								41,403	624	36,092		78,119
		TOTAL PICS SALARY						1,745,201	265,316-	1,479,885-		
		TOTAL PICS OPE						757,157	119,447-	637,710-		
		TOTAL PICS PERSONAL SERVICES =	---	------	-------			---------	---------	---------	---------	---------
				.00	.00			2,502,358	384,763-	2,117,595-		

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016902	OAH C1484	IP INFO SYSTEMS SPECIALIST 4	1	.50	12.00	06	5,383.00		64,596			64,596
									33,555			33,555
1016903	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	.50	12.00	06	6,433.00		77,196			77,196
									36,656			36,656
1016904	OAH C1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	09	8,916.00		106,992			106,992
									43,993			43,993
1016905	OAH C1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	09	8,916.00		106,992			106,992
									43,993			43,993
1016906	OAH C1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	09	8,916.00		106,992			106,992
									43,993			43,993
1016907	OAH C1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	07	8,132.00		97,584			97,584
									41,676			41,676
1016908	OAH C1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	09	8,916.00		106,992			106,992
									43,993			43,993
1016909	OAH C1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	09	8,916.00		106,992			106,992
									43,993			43,993
1016910	OAH C0108	AP ADMINISTRATIVE SPECIALIST 2	1	.75	18.00	03	3,565.00		64,170			64,170
									42,277			42,277
1016911	OAH C0108	AP ADMINISTRATIVE SPECIALIST 2	1	.50	12.00	02	3,409.00		40,908			40,908
									27,722			27,722
1016912	OAH C0855	AP PROJECT MANAGER 2	1	.50	12.00	04	5,993.00		71,916			71,916
									35,357			35,357
1016913	OAH C0855	AP PROJECT MANAGER 2	1	.50	12.00	02	5,442.00		65,304			65,304
									33,729			33,729
1016914	OAH C0855	AP PROJECT MANAGER 2	1	.50	12.00	08	7,246.00		86,952			86,952
									39,059			39,059

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016915	OAH C0855	AP PROJECT MANAGER 2	1	.50	12.00	08	7,246.00		86,952			86,952
									39,059			39,059
1016916	OAH C0856	AP PROJECT MANAGER 3	1	.50	12.00	08	7,977.00		95,724			95,724
									41,218			41,218
1016917	MMN X0856	AP PROJECT MANAGER 3	1	.50	12.00	07	8,332.00		99,984			99,984
									42,267			42,267
1016918	MMN X0856	AP PROJECT MANAGER 3	1	.50	12.00	05	7,561.00		90,732			90,732
									39,989			39,989
1016919	MMN X0856	AP PROJECT MANAGER 3	1	.75	18.00	07	8,332.00		149,976			149,976
									63,402			63,402
1016920	MMN X0856	AP PROJECT MANAGER 3	1	.75	18.00	08	8,740.00		157,320			157,320
									65,210			65,210
1016921	MMN X0856	AP PROJECT MANAGER 3	1	.75	18.00	08	8,740.00		157,320			157,320
									65,210			65,210
1016922	MMS X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	7,561.00		181,464			181,464
									79,979			79,979
1016923	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1016924	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1016925	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	08	9,082.00		108,984			108,984
									44,483			44,483
1016926	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	08	9,082.00		108,984			108,984
									44,483			44,483
1016927	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016928	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	.50	12.00	02	5,927.00		71,124			71,124
									35,162			35,162
1016929	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	.50	12.00	02	5,927.00		71,124			71,124
									35,162			35,162
1016930	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	5,351.00		128,424			128,424
									66,920			66,920
1016931	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	.50	12.00	02	5,351.00		64,212			64,212
									33,460			33,460
1016932	OAH C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,409.00		81,816			81,816
									55,446			55,446
1016933	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1016934	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1016935	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1016936	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	5,351.00		128,424			128,424
									66,920			66,920
1016937	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	08	9,082.00		108,984			108,984
									44,483			44,483
1016938	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	.50	12.00	02	5,927.00		71,124			71,124
									35,162			35,162
1016939	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	08	9,082.00		108,984			108,984
									44,483			44,483
1016940	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	.50	12.00	08	9,082.00		108,984			108,984
									44,483			44,483

REPORT: PACKAGE FISCAL IMPACT REPORT 2019-21 PROD FILE
AGENCY:44300 OREGON HEALTH AUTHORITY PICS SYSTEM: BUDGET PREPARATION
SUMMARY XREF:010-45-00 OHA Shared Services PACKAGE: 201 - Integratd Eligibility/Medicaid

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016941	OAH C0855 AP	PROJECT MANAGER 2	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
1016942	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	1	.50	12.00	02	3,409.00		40,908			40,908
									27,722			27,722
		TOTAL PICS SALARY							4,536,390			4,536,390
		TOTAL PICS OPE							2,070,027			2,070,027
		TOTAL PICS PERSONAL SERVICES =	41	27.00	648.00				6,606,417			6,606,417

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017009	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017010	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017011	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017012	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017013	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017014	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	5,351.00		128,424			128,424
									66,920			66,920
1017015	OAH C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
1017016	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017017	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017018	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017019	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017020	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017021	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017022	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017023	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017024	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017025	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017026	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017027	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017028	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017029	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017030	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017031	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017032	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017033	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017034	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017035	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017036	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017037	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017038	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017039	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017040	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017041	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017042	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017043	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017044	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017045	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017046	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	5,351.00		128,424			128,424
									66,920			66,920
1017047	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	5,351.00		128,424			128,424
									66,920			66,920

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017048	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	5,351.00		128,424			128,424
									66,920			66,920
1017049	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	5,351.00		128,424			128,424
									66,920			66,920
1017050	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	5,351.00		128,424			128,424
									66,920			66,920
1017051	OAH C1484	IP INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	02	4,481.00		107,544			107,544
									61,780			61,780
1017052	OAH C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	02	4,134.00		99,216			99,216
									59,730			59,730
1017053	OAH C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	02	4,134.00		99,216			99,216
									59,730			59,730
1017054	MMS X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	7,561.00		181,464			181,464
									79,979			79,979
1017055	MMS X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	7,561.00		181,464			181,464
									79,979			79,979
1017056	OAH C1245	AP FISCAL ANALYST 3	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
1017057	OAH C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
1017058	OAH C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
1017059	MMS X7010	IP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	02	8,332.00		199,968			199,968
									84,536			84,536
1017060	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017061	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017062	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017063	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017064	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017065	OAH C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
		TOTAL PICS SALARY							9,648,216			9,648,216
		TOTAL PICS OPE							4,387,628			4,387,628
			---	------	-------			---------	---------	---------	---------	---------
		TOTAL PICS PERSONAL SERVICES =	57	57.00	1368.00				14,035,844			14,035,844

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017066	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	08	9,082.00		217,968			217,968
									88,966			88,966
1017067	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	.75	18.00	02	5,927.00		106,686			106,686
									52,745			52,745
1017068	OAH C0854	AP PROJECT MANAGER 1	1	1.00	24.00	02	4,727.00		113,448			113,448
									63,234			63,234
1017069	OAH C0855	AP PROJECT MANAGER 2	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
1017070	MMN X0856	AP PROJECT MANAGER 3	1	1.00	24.00	02	6,542.00		157,008			157,008
									73,958			73,958
		TOTAL PICS SALARY							725,718			725,718
		TOTAL PICS OPE							346,361			346,361
		TOTAL PICS PERSONAL SERVICES =	5	4.75	114.00				1,072,079			1,072,079

REPORT: PACKAGE FISCAL IMPACT REPORT 2019-21 PROD FILE
AGENCY:44300 OREGON HEALTH AUTHORITY PICS SYSTEM: BUDGET PREPARATION
SUMMARY XREF:010-45-00 OHA Shared Services PACKAGE: 208 - M & O of Centralized Abuse Man

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017071	OAH C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	02	4,134.00		99,216			99,216
									59,730			59,730
1017072	OAH C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	02	5,351.00		128,424			128,424
									66,920			66,920
		TOTAL PICS SALARY							227,640			227,640
		TOTAL PICS OPE							126,650			126,650
		TOTAL PICS PERSONAL SERVICES =	2	2.00	48.00				354,290			354,290

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Tsfr From Administrative Svcs	-	231,570	231,570	248,309	-	-
Total Lottery Funds	**-**	**$231,570**	**$231,570**	**$248,309**	**-**	**-**
Other Funds						
Business Lic and Fees	4,186,006	-	-	-	-	-
Non-business Lic. and Fees	4,440,884	-	-	-	-	-
Charges for Services	2,980,977	-	-	-	-	-
Admin and Service Charges	131,334,018	-	-	-	-	-
Fines and Forfeitures	559	-	-	-	-	-
Cert of Participation	-	-	1,371,293	-	-	-
Interest Income	203,369	-	-	-	-	-
Sales Income	2,206	-	-	-	-	-
Grants (Non-Fed)	4,857,854	-	-	-	-	-
Other Revenues	5,947,194	189,915,900	193,152,385	223,442,591	-	-
Loan Proceeds	4,000,000	-	-	-	-	-
Transfer In - Intrafund	5,704,620	-	-	-	-	-
Tsfr From Administrative Svcs	2,227,992	-	-	-	-	-
Tsfr From Revenue, Dept of	18,249	-	-	-	-	-
Tsfr From Energy, Dept of	5,363	-	-	-	-	-
Tsfr From Environmental Quality	35,835	-	-	-	-	-
Tsfr From Education, Dept of	84,046	-	-	-	-	-
Tsfr From Agriculture, Dept of	59,540	-	-	-	-	-
Tsfr From Transportation, Dept	15,654	-	-	-	-	-
Tsfr From Board of Dentistry	67,340	-	-	-	-	-
Tsfr From Or Liquor Cntrl Comm	208,550	-	51,122	169,324	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-00-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Transfer Out - Intrafund	(115,374)	-	-	-	-	-
Tsfr To Administrative Svcs	(2,090,007)	-	-	-	-	-
Total Other Funds	**$164,174,875**	**$189,915,900**	**$194,574,800**	**$223,611,915**	**-**	**-**
Federal Funds						
Federal Funds	64,629,329	64,542,810	60,256,533	55,283,260	-	-
Total Federal Funds	**$64,629,329**	**$64,542,810**	**$60,256,533**	**$55,283,260**	**-**	**-**
Nonlimited Other Funds						
Refunding Bonds	129,500,902	-	-	-	-	-
Total Nonlimited Other Funds	**$129,500,902**	**-**	**-**	**-**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	3,938,798	3,719,310	3,719,310	3,467,210	-	-
Transfer In - Intrafund	115,374	-	-	-	-	-
Total Nonlimited Federal Funds	**$4,054,172**	**$3,719,310**	**$3,719,310**	**$3,467,210**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-40-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Tsfr From Administrative Svcs	-	31,570	31,570	32,769	-	-
Total Lottery Funds	**-**	**$31,570**	**$31,570**	**$32,769**	**-**	**-**
Other Funds						
Business Lic and Fees	309,403	-	-	-	-	-
Non-business Lic. and Fees	193,765	-	-	-	-	-
Charges for Services	219,240	-	-	-	-	-
Admin and Service Charges	319	-	-	-	-	-
Fines and Forfeitures	19	-	-	-	-	-
Sales Income	1,299	-	-	-	-	-
Grants (Non-Fed)	394,256	-	-	-	-	-
Other Revenues	836,143	2,557,616	2,532,194	2,340,214	-	-
Tsfr From Energy, Dept of	438	-	-	-	-	-
Tsfr From Environmental Quality	110	-	-	-	-	-
Tsfr From Education, Dept of	9,283	-	-	-	-	-
Tsfr From Agriculture, Dept of	5,351	-	-	-	-	-
Tsfr From Transportation, Dept	457	-	-	-	-	-
Tsfr From Board of Dentistry	1,981	-	-	-	-	-
Tsfr From Or Liquor Cntrl Comm	1,719	-	-	-	-	-
Total Other Funds	**$1,973,783**	**$2,557,616**	**$2,532,194**	**$2,340,214**	**-**	**-**
Federal Funds						
Federal Funds	7,324,597	9,642,560	9,442,634	6,001,227	-	-
Total Federal Funds	**$7,324,597**	**$9,642,560**	**$9,442,634**	**$6,001,227**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-45-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Admin and Service Charges	131,330,187	-	-	-	-	-
Other Revenues	350,760	162,731,801	166,507,479	193,485,894	-	-
Total Other Funds	**$131,680,947**	**$162,731,801**	**$166,507,479**	**$193,485,894**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-50-00-00000**

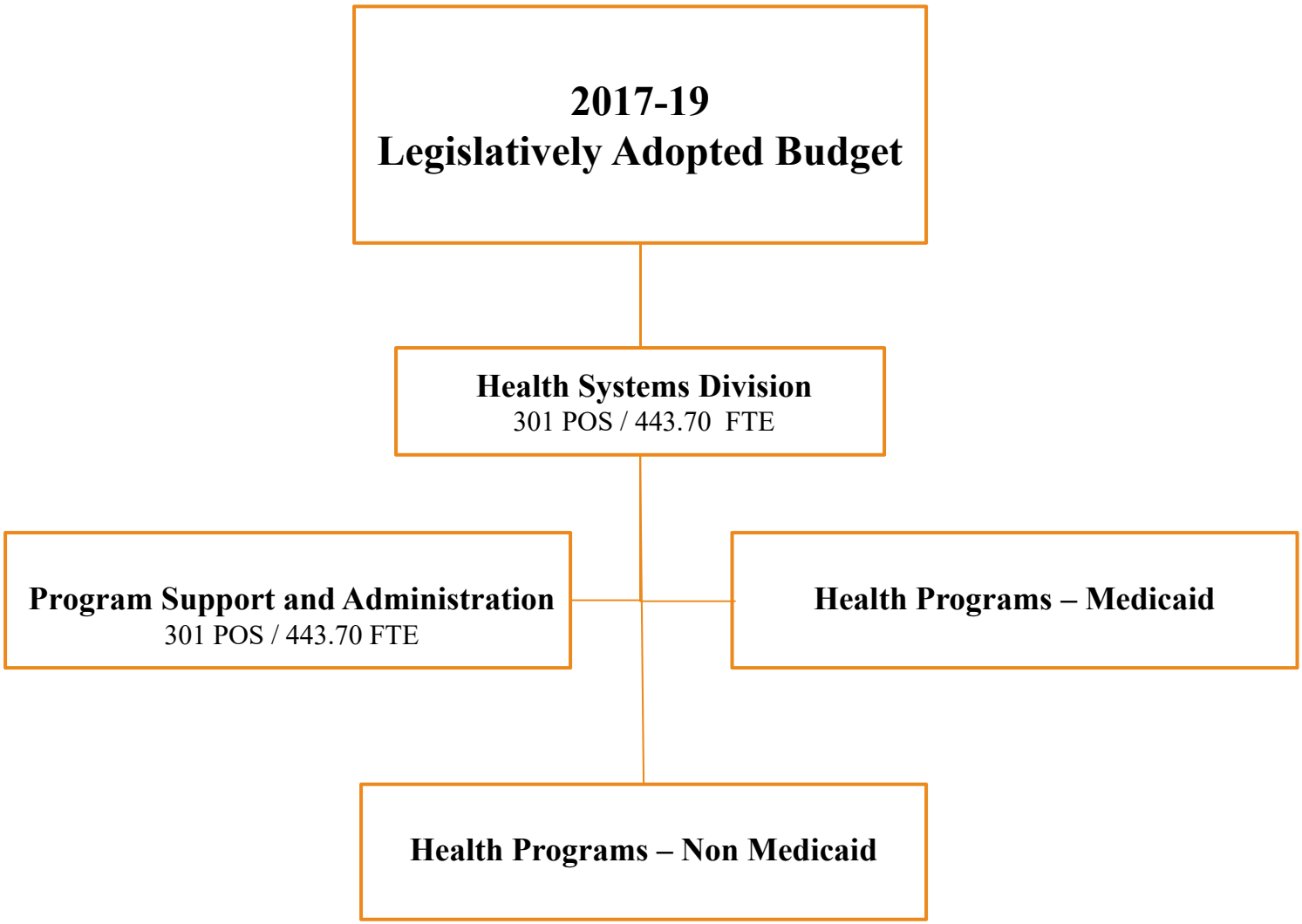
Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Tsfr From Administrative Svcs	-	200,000	200,000	215,540	-	-
Total Lottery Funds	**-**	**$200,000**	**$200,000**	**$215,540**	**-**	**-**
Other Funds						
Business Lic and Fees	3,876,603	-	-	-	-	-
Non-business Lic. and Fees	4,247,119	-	-	-	-	-
Charges for Services	2,761,737	-	-	-	-	-
Admin and Service Charges	3,512	-	-	-	-	-
Fines and Forfeitures	540	-	-	-	-	-
Cert of Participation	-	-	1,371,293	-	-	-
Interest Income	203,369	-	-	-	-	-
Sales Income	907	-	-	-	-	-
Grants (Non-Fed)	4,463,598	-	-	-	-	-
Other Revenues	4,760,291	24,626,483	24,112,712	27,616,483	-	-
Loan Proceeds	4,000,000	-	-	-	-	-
Transfer In - Intrafund	5,704,620	-	-	-	-	-
Tsfr From Administrative Svcs	2,227,992	-	-	-	-	-
Tsfr From Revenue, Dept of	18,249	-	-	-	-	-
Tsfr From Energy, Dept of	4,925	-	-	-	-	-
Tsfr From Environmental Quality	35,725	-	-	-	-	-
Tsfr From Education, Dept of	74,763	-	-	-	-	-
Tsfr From Agriculture, Dept of	54,189	-	-	-	-	-
Tsfr From Transportation, Dept	15,197	-	-	-	-	-
Tsfr From Board of Dentistry	65,359	-	-	-	-	-
Tsfr From Or Liquor Cntrl Comm	206,831	-	51,122	169,324	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

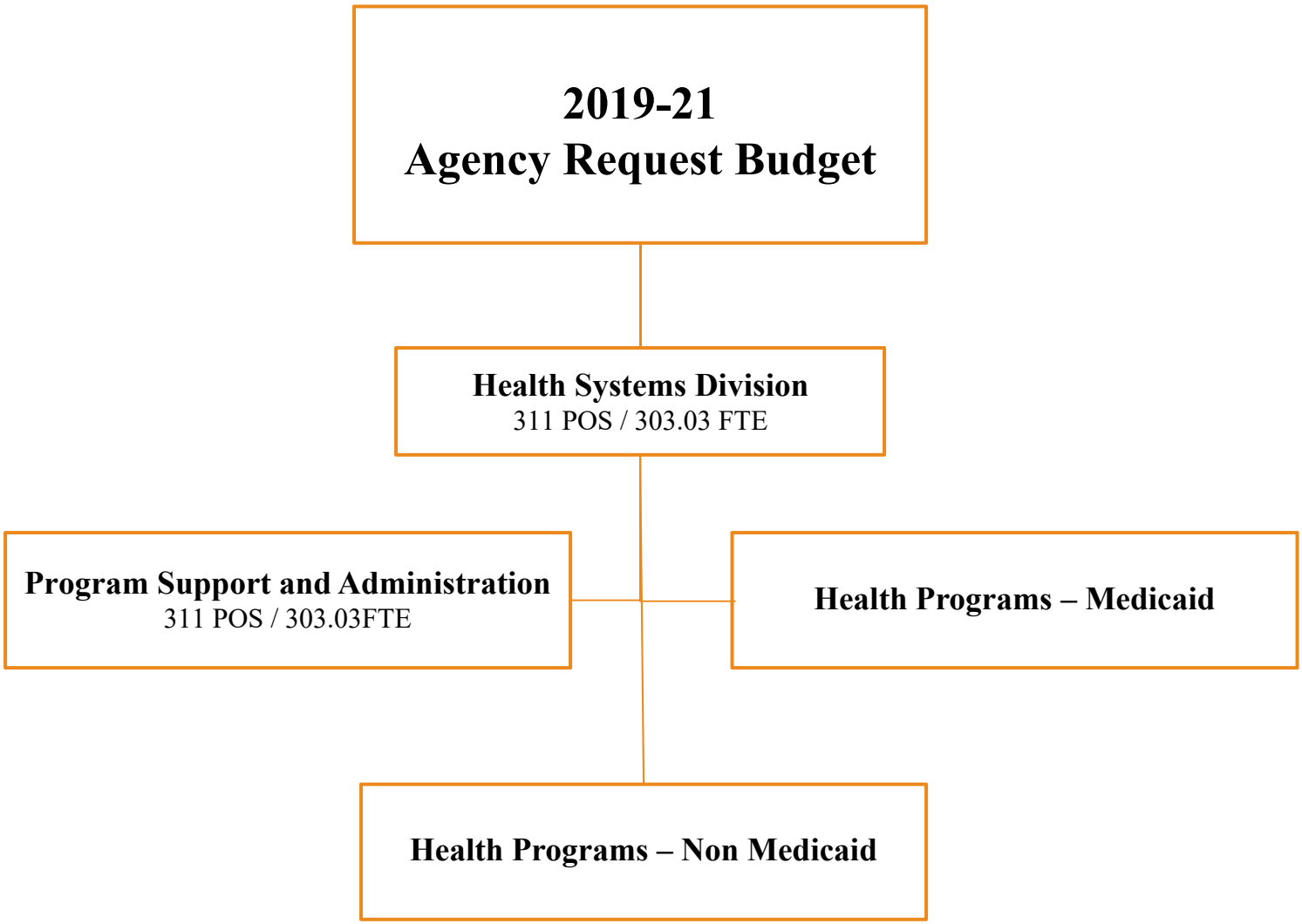
Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-010-50-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Transfer Out - Intrafund	(115,374)	-	-	-	-	-
Tsfr To Administrative Svcs	(2,090,007)	-	-	-	-	-
Total Other Funds	**$30,520,145**	**$24,626,483**	**$25,535,127**	**$27,785,807**	**-**	**-**
Federal Funds						
Federal Funds	57,304,732	54,900,250	50,813,899	49,282,033	-	-
Total Federal Funds	**$57,304,732**	**$54,900,250**	**$50,813,899**	**$49,282,033**	**-**	**-**
Nonlimited Other Funds						
Refunding Bonds	129,500,902	-	-	-	-	-
Total Nonlimited Other Funds	**$129,500,902**	**-**	**-**	**-**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	3,938,798	3,719,310	3,719,310	3,467,210	-	-
Transfer In - Intrafund	115,374	-	-	-	-	-
Total Nonlimited Federal Funds	**$4,054,172**	**$3,719,310**	**$3,719,310**	**$3,467,210**	**-**	**-**


2017-19
Legislatively Adopted Budget
Health Systems Division
301 POS / 443.70 FTE
Program Support and Administration
301 POS / 443.70 FTE
Health Programs – Medicaid
Health Programs – Non Medicaid

2019-21
Agency Request Budget

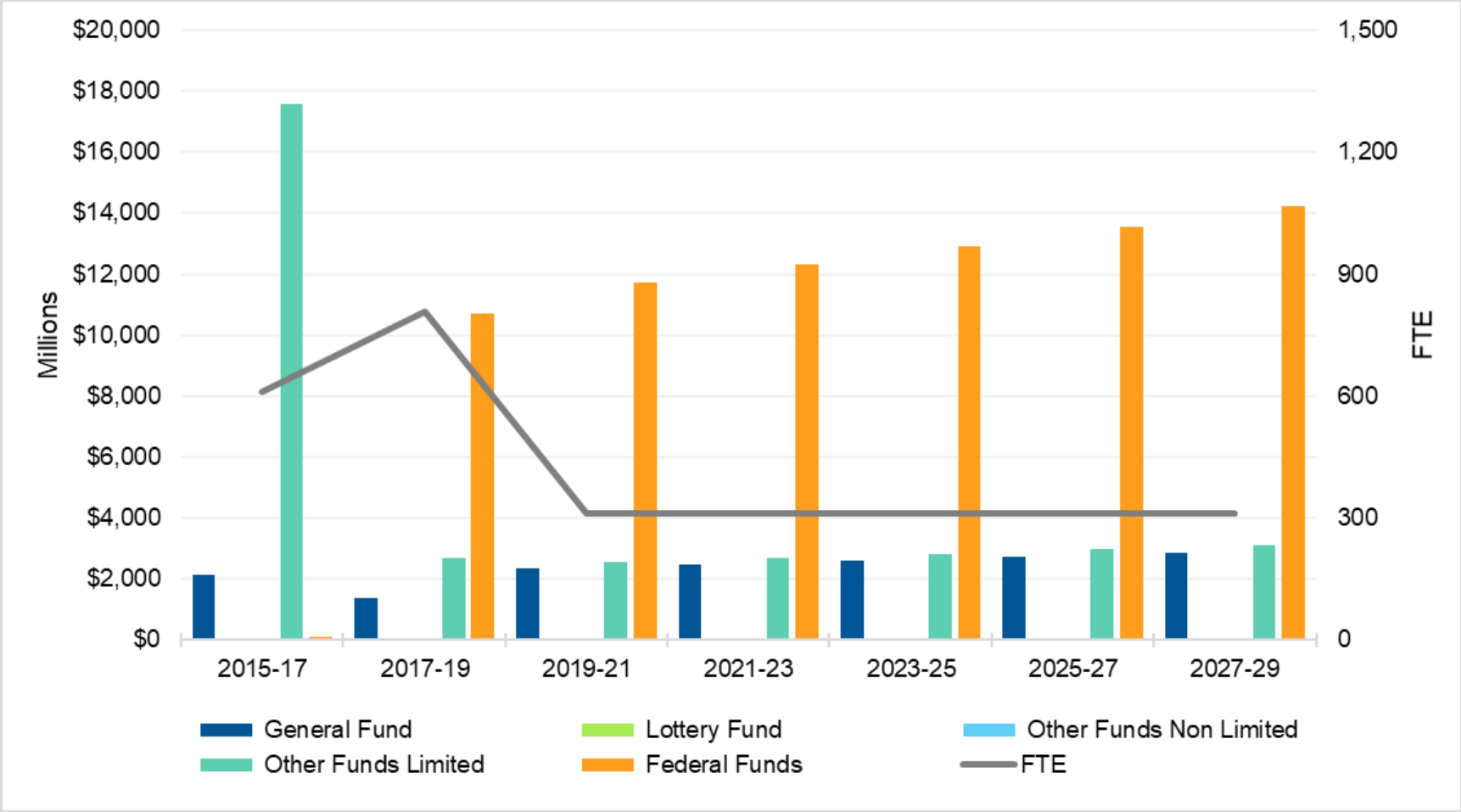


Oregon Health Authority

OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Executive Summary

Program Contact: Margie Stanton, Interim Director, Health Systems Division
503-947-2658



OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Executive Summary

Program overview

The Health Systems Division (HSD) supports the triple aim of better health, better care, and lower costs by promoting integrated services through administration of the Medicaid program and the use of state and federal behavioral health funding to improve long-term outcomes for Oregonians. HSD ensures the transformation of health care in Oregon by delivering integrated physical, behavioral, and oral health care services and strengthening the coordinated care model. It includes both Medicaid and non-Medicaid programs. HSD Medicaid delivers health services to approximately 1 million people, primarily through the Oregon Health Plan (OHP). Included in the non-Medicaid program is the newly established Cover All Kids program that provides OHP coverage for children in Oregon who would be eligible for Medicaid/HICP except for their immigration status. HSD also provides funds for community mental health and addiction programs to provide services for low-income people who do not qualify for Medicaid and services that are not allowed by Medicaid for OHP members. Services are delivered through county mental health agencies, coordinated care organizations, and community non-profit providers. During 2017 more than 300,000 Oregonians were entered into data systems that track non-Medicaid behavioral health services.

Funding request

The Agency Request Budget of $16,668.8 Total Funds continues Health Systems Division funding at the current service level for 2019-21. HSD includes Medicaid, Behavioral Health, Business Operations, Quality and Compliance, Business Systems, the Actuarial Services Unit, and the Office of Program Integrity.

The Agency Request Budget includes policy option packages to expand prevention, earlier intervention, and access to services to Oregonians of all ages. These investments aim to:

- Stem rising suicide rates.
- Expand availability of mental health consultation and treatment services in schools.
- Expand access to community-based services for youth with high needs.

OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Executive Summary

- Increase local capacity to serve the "aid and assist" population to reduce long-term costs and provide additional beds at Oregon State Hospital for civil commitment patients.
- Improve behavioral health data collection, reporting and analysis.

The Agency Request Budget also includes policy option packages to support the Integrated Eligibility/Medicaid Eligibility (IE/ME) and Oregon Eligibility (ONE) projects as well as planning and procurement activities for the modularization of the Medicaid Management Information System (MMIS). These packages span OHA and the Department of Human Services (DHS), including DHS|OHA Shared Services.

Program descriptions

Behavioral Health Program and units

Health Systems Division Behavioral Health (Medicaid and non-Medicaid) programs provide Oregonians assistance in achieving physical, mental and social well-being through access to health, mental health and addiction services and support (including housing services) for adults and children. Tribal Behavioral Health Services have been funded since the 2013-15 biennium to increase mental health supports to the tribes.

HSD Behavioral Health Programs use numerous partnerships to develop and administer a community-based continuum of behavioral health care delivered in outpatient, residential, school, acute, hospital, and criminal justice and community settings. HSD works closely with OHA's Transformation Center and coordinated care organizations (CCOs) to coordinate the system of care and integrate physical and behavioral health services. HSD works with partners to develop and strengthen culturally and linguistically responsive services. Examples of this include the Tribal Consultation Policy implemented by OHA in 2018 to ensure mutual understanding and informed decision-making on behalf of the tribes and the state, and the Asian American and Latino Advisory councils that work in partnership with HSD's problem gambling services.

Program Unit Executive Summary

Behavioral Health clients and caseload
The 2019-21 continuing caseload is forecast for a biennial average of 50,164 clients, which is 3.9 percent lower than the 2017-19 biennium. The caseload includes clients in forensic, aid and assist, guilty except for insanity (GEI), civil commitments, previously committed, never committed populations.

During 2017 more than 300,000 Oregonians were entered into data systems tracking additional non-Medicaid Behavioral Health services.

The Licensing and Certification team responded to 397 annual new program onsite inspections, renewal onsite visits, unannounced visits, complaint visits, follow-up visits, and requests for technical assistance.

Issues driving cost for behavioral health services in the current base budget include:
- Growth in demand for services.
- Need for more community-based care.
- The number of individuals entering mental health treatment through crisis services.
- The number of individuals entering treatment who have multiple and complex physical and mental health needs.
- Access to heroin and other opioid drugs, which drives social problems including death and the demand for addiction treatment.
- Lack of safe, affordable and drug-free housing.
- The cost of emergency room visits and treatment for addiction services.
- The need to serve people being released from prisons and local jails.
- Ease of access to highly addictive gambling games.
- Community norms that minimize the effects of gambling by young people, and norms in particularly Latino and Asian communities that stigmatize seeking help for gambling disorders.

Program Unit Executive Summary

Opportunities to improve behavioral health performance

Partner with the behavioral health provider community to implement new and improved data systems:

- Make data more available and reliable.
- Meet Real-D standards in new systems and in system upgrades.
- Make data available in a more timely manner.
- Allow a better understanding of how to improve the quality of services, including working to develop culturally competent services.

Develop a comprehensive map of the behavioral health system:

- Increase prevention services.
- Reduce recidivism.
- Improve community-based and culturally competent behavioral health services.
- Increase community-based and culturally competent behavioral health capacity.

Expand access to a range of mental health services that engage individuals in the community with the services and supports they need, when they need them, where they need them, and at the right intensity:

- Continued promotion of community health and wellness.
- Continued efforts to keep children healthy.
- Continued assistance for adults with mental illness to live successfully in the community.
- Emphasizing prevention, early identification and intervention.
- Improved development and delivery of training and technical assistance to health care providers.
- Identifying barriers for communities of color, especially immigrant communities, where social or financial concerns may increase.

OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Executive Summary

Medicaid Program and units

Health Systems Division Medicaid Program fulfills HSD's federal and legislative mandates under the Oregon State Plan and Title XIX of the Social Security Act Medical Assistance Program. The Medicaid programs help Oregonians achieve physical well-being through access to health services.

The Medicaid section is made up of teams focused on:

- Physical, dental and behavioral health program development, operations policy and special projects.
- Policy development and implementation of waivers and State Plan authorities with federal Medicaid partners.
- Quality assurance and hearings.
- Provider services including delivery system support, provider support and enrollment, provider services training, provider clinical support, CCO contracting, and encounter data reporting and claims.

HSD works closely with OHA's Transformation Center and coordinated care organizations to coordinate the system of care as well as achieve better health and better care at lower costs for all Oregonians by integrating physical and behavioral health services. One of the focuses of CCO 2.0 is on the social determinants of health and how to better address health equity issues. HSD Medicaid programs work with partners to develop and strengthen culturally and linguistically responsive services.

Medicaid clients and provider caseload

The Total Medical Assistance caseload for the 2019-21 biennial average is expected to be 1,043,385 individuals which is 0.3 percent lower than the 2017-19 biennial average.

Issues driving cost for Medicaid Services in the current base budget include

- Increasing costs for provision of services.
- New and emerging treatments.
- Changes to populations that are reflective of the economy.

OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Executive Summary

Opportunities to improve Medicaid services

- Continued progress in cost containment strategies and value-based payments.
- Continued progress in metrics associated with population health.
- Continued automation of systems related to delivery of services.

Business Operations

Business Operations includes staff teams that provide administrative office management, program and administrative budget oversight, program and administrative invoices, hiring management, and facility management. It oversees all Health Systems intergovernmental agreements, tribal agreements and contracts, and all other physical, dental, and behavioral health contracts administered by OHA. Finally, HSD Business Operations includes portfolio management of major program and agency initiatives and provides service and support for process improvement. Business Operations provides oversight for division operational compliance.

Business operations provides:

- Administrative support for nearly 300 permanent full-time HSD employees.
- Oversight and support for Medicaid, non-Medicaid services and administrative budget and invoices.
- Development and support for over 278 non-Medicaid contracts and grants.
- Support for three to five initiatives continuously during each biennium.

Business Operations works directly with staff, program, leadership, community mental health programs and other agency partners to support effective programs and successful agency outcomes.

Business Information Systems

The Business Systems Section includes business-related functions and expenditures for information technology to support Health Systems. Its functions include the Medicaid Management Information System (MMIS) and COMPASS (Community

Program Unit Executive Summary

Outcome Management and Performance Accountability Support System) unit. These teams directly work with agency program staff and external service providers gathering data on Medicaid services (MMIS) and behavioral health and substance use services (COMPASS) provided to Oregonians. These teams provide reports to community, agency, state, and federal partners. COMPASS reporting supports contract management, case management, need forecasting, and continued funding for behavioral health and substance use programs. The MMIS Business Support Unit works collaboratively with the business, which represents programs from the Oregon Department of Human Services, Oregon Health Authority, and all shared services programs that interact with MMIS. The MMIS BSU manages the change request, change order, and defect lists for MMIS. The MMIS BSU carries out system changes that are federally or legislatively mandated, or in response to business needs.

Business Information Systems workload
Users of the MMIS system provide services to more than 1 million Oregonians who receive Medicaid benefits.

The team provides 24 annual trainings and webinars to service providers. More than 300,000 Oregonians were entered into COMPASS data systems tracking non-Medicaid behavioral health services in calendar year 2017. The COMPASS team serves approximately 250 behavioral health agencies, providing systems training and at least three monthly reports for the facilities of each agency.

Issues driving cost for Business Information Systems
The unit's major cost driver is the high cost of maintaining legacy systems. This creates additional internal costs since Behavioral Health program staff are required to do time-consuming and costly work-arounds when the systems cannot meet their data gathering and reporting needs. Additionally, these systems do not work easily with providers' external systems (including electronic health records systems). This results in administrative costs to those providers and affects the frequency and accuracy of reporting.

OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Executive Summary

Opportunities to improve Business Information Systems services
Upgrading the COMPASS unit IT systems will allow the agency to decrease both system and administrative costs internally and externally, including adopting alternative data acquisition methods.

Program Integrity and program support
The Office of Program Integrity detects, prevents and investigates Medicaid and non-Medicaid fraud and abuse. This work is pivotal to ensuring public resources maximize the health care benefits delivered to Oregonians. Investment in this office enables OHA to improve its programs for investigating Medicaid and non-Medicaid fraud; provide better oversight of how the state's health care partners spend public resources; and comply with federal program integrity requirements.

Program justification and link to long-term outcomes

HSD programs serve more than 1 million Oregonians each year. Continued progress toward improved outcomes is demonstrated in the CCO metrics that are collected annually. Success has been measured in continued improvement in the number of adolescent well-care visits, number of children receiving dental sealants, number of children screened for risks of developmental, behavioral, and social delays, effective contraceptive use among women at risk of unintended pregnancy, and number of children receiving health assessments when in DHS custody. Oregon continues to lead the nation in creating better access and better care at a lower cost through health system transformation. Integration of and improved access to behavioral health and substance use services will lead to long-term impacts on Oregonians' health and wellness, as will improving access to culturally competent services, and addressing social determinants of health.

Program performance

Behavioral Health is transforming services through the Behavioral Health Collaborative and the Oregon Performance Plan. The key indices are increased availability, utilization, and quality of community-based, integrated health care services; reducing overall health care and societal costs through appropriate investments; increasing the effectiveness of the behavioral health care delivery system; increasing the involvement of individuals and family members in all aspects of health care delivery and

Program Unit Executive Summary

planning; increasing accountability of the health care system; and increasing the efficiency and effectiveness of the state administrative infrastructure for health care.

OHP has helped transform the health care delivery system to a coordinated care model with CCOs delivering the vast majority of physical, oral and behavioral health services to Oregon Health Plan members. More than 1 million Oregonians, nearly 25 percent of Oregon's population, receive health care under this delivery model. Approximately 90 percent of the members are enrolled in coordinated care organizations, which cover the entire state geographically. Enrollment in OHP contributes to Oregon achieving one of the lowest uninsured rates in the nation.

Enabling legislation/program authorization

Under Section 1902 of the Social Security Act, all states must comply with some basic requirements. For example, each state must: serve certain mandatory populations, such as poverty-level children and low-income pregnant women; provide certain mandatory services, such as hospital care and physician services; provide services that are "sufficient in amount, duration, and scope to reasonably achieve (their) purpose"; and provide services throughout the state.

Funding streams

The Health Systems Division is funded with a mix of General Fund, Federal Funds, and Other Funds revenues.

The Oregon Health Plan in the Medicaid unit is primarily supported by Federal Funds from Medicaid and the Children's Health Insurance Program (CHIP), generated by leveraging both General Fund and Other Funds. Other Funds supporting OHP are generated through a hospital assessment, insurer assessment, an intergovernmental transfer from Oregon Health & Science University, tobacco taxes, and the Tobacco Master Settlement Agreement (TMSA), and other miscellaneous sources.

Mental health services in the Non-Medicaid unit are primarily supported by General Fund, but also receive support from Other Funds sources, including the TMSA, tobacco taxes, recreational marijuana taxes, and the Community Housing Trust Fund.

OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Executive Summary

While substance abuse treatment services receive some General Funds, these services are largely supported by federal grants and Other Funds revenue from recreational marijuana taxes, beer and wine taxes, the Intoxicated Driver Program Fund, and other miscellaneous sources. Problem gambling treatment and prevention is supported by 1 percent of Lottery revenues.

The Program Support and Administration unit is funded by a mix of General Fund, Federal Funds, and Other Funds. General Fund supports behavioral health treatment services, administration and supports. Lottery Funds support administration of problem gambling treatment programs. Federal Funds include Medicaid administrative match, small amounts of federal block grants to meet administrative requirements, and other federal grants to fulfill the grant obligations.

Significant proposed program changes from 2017-19

Health Systems Division has met with stakeholders and providers through the Behavioral Health Collaborative, identified opportunities in Children's Behavioral Health, and implemented key investments in Behavioral Health. In 2019-2021, HSD will continue to pursue CCO transformation. Since 2012 Oregon has been transforming health care through the CCO model, and is evaluating the next phase of the CCO contract through public forums. The goals for the next contract beginning in 2020 will be to further integrate behavioral health, pursue alternate payment methodologies, and address social determinants of health, including housing. OHA will make efforts to have CCOs further integrate health care delivery systems into communities to expand the opportunities for partnership and collaboration. The Insurers Tax, under current law, will sunset in December 31, 2019. HSD also expects decreased funding due to a reduction in marijuana tax receipts, and due to the end of the Access to Recovery (ATR) grant.

OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Narrative: Program Support and Administration

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2017-19	$ 127.4	$ 24.5	$ 240.0	$ 391.9	623	610.47
Agency Request 2019-21	$ 128.9	$ 19.3	$ 247.6	$ 395.8	776	764.56
Difference	$ 1.5	$ (5.2)	$ 7.5	$ 3.8	153	154.09
Percent Change	1%	-27%	3%	1%	20%	20%

Activities, programs and issues in the program unit base budget

The Program Support and Administration unit functionally organizes its work in two sections: Business Operations and Business Systems. The budget for Program Support and Administration also includes the Actuarial Services Unit and the Office of Program Integrity, each of which is in the Fiscal Division of Central Services and report to OHA's chief financial officer.

Business Operations

This section works with staff, program, leadership, community mental health programs (CMHPs), and other agency partners to support nearly all Medicaid and behavioral health programs. It oversees the administrative budget, manages positions, hiring and facilities, provides administrative office management, and manages program and administrative invoices. It also oversees mental health, SUD and county contracts and grants for the Health Systems Division (HSD). These include intergovernmental agreements with local mental health authorities (LMHAs) and CMHPs, direct contracts with tribes and tribal organizations, and all other physical, dental, and behavioral health contracts administered by the Oregon Health Authority. The Business Operations section also includes portfolio management of major program and agency initiatives, and service and support for process improvement. Business Operations provides oversight for division operational compliance.

OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Narrative: Program Support and Administration

Business Systems

This section includes business-related functions and expenditures for information technology to support Health Systems. Its functions include the Medicaid Management Information System (MMIS), the Oregon Eligibility (ONE) system, Community Outcome Management and Performance Accountability Support System (COMPASS), special projects, and business systems training.

The COMPASS unit works directly with agency program staff and external service providers. They gather data on the provision of behavioral health and substance use services to Oregonians and report to community, agency, state and federal partners. This reporting supports contract management, case management, need forecasting, and continued funding for behavioral health and substance use programs.

The MMIS Business Support Unit works collaboratively with programs from the Oregon Department of Human Services, Oregon Healthy Authority, and all shared services programs that interact with MMIS. The unit manages the change request, change order, and defect lists for MMIS. The unit carries out changes to the system that are mandated by federal and state requirements or in response to business needs. Through these enhancements, HSD ensures the efficient use of Oregon's resources in the management of Medicaid services.

Actuarial Services Unit

The budget for HSD Program Support and Administration also includes the Actuarial Services Unit (ASU) which functionally reports to OHA's chief financial officer in the Central Services Division. ASU is responsible for setting capitation rates for coordinated care organizations and the Program of All-inclusive Care for the Elderly (PACE). Capitation rates are paid to managed care entities monthly, dependent on enrollment of individuals and their OHP eligibility status. The unit also supports CCOs and OHA's actuaries in the development of capitation rates through data analysis and collaboration. In addition, ASU also develops and implements cost-containment strategies; reviews and analyzes fee-for-service provider payments; evaluates alternative payment methodologies; and develops financial policy in support of Oregon's health system transformation.

Office of Program Integrity

The budget for HSD Program Support and Administration also includes the Office of Program Integrity (OPI), which functionally reports to OHA's chief financial officer in the Central Services Division. The mission of the Office of Program Integrity (OPI) is to ensure the integrity of Medicaid programs, which include OHA programs supported by state funds.

Background information

Business Operations assists with short- and long-term planning by using consistent assumptions on demographics and other trends and providing accountability at all levels for achieving program outcomes. The Business Operations section includes the following:

- Business Office — provides administrative support for nearly 300 permanent FTE employees in HSD. This unit is responsible for all business administration, facilities management, hiring and onboarding, records management, equipment management, office supplies, and training and travel. This unit also provides oversight and support for nearly $15 billion for Medicaid, non-Medicaid and Administrative Budget program expenditures, provides development and support for several hundred contracts and grants, project management, and support for three to five initiatives continuously throughout the biennium.
- Project Management — provides tools and services for formal project management of major business and program initiatives within Health Systems as well as support and services for broader OHA, Medicaid and Non-Medicaid initiatives. It also supports the operation's Lean and continuous improvement efforts.
- Fiscal and Position Management — supports the management of legislatively approved positions and budget for Health Systems Division and administrative support for organizational documents and contract invoices. Managing the HSD budget is essential for balancing estimated revenues and proposed expenditures, allocating resources to achieve desired outcomes, measuring program outcomes and progress toward desired outcomes, and encouraging savings and investments that reduce or avoid future costs.

Program Unit Narrative: Program Support and Administration

- Contracts — initiates and oversees all Health Systems contracts and grants, including: intergovernmental agreements with local mental health authorities and community mental health programs, direct contracts with tribes and tribal organizations, and all other physical, dental, and behavioral health contracts administered by the Oregon Health Authority.

Business Systems Unit oversees the MMIS system and COMPASS Program.

The MMIS currently tracks over 1 million Medicaid recipients in the Oregon. The system adjudicates Medicaid claims, tracks benefit packages, and tracks current enrollment based on eligibility received from its source systems. The Oregon MMIS, which has been in use since December 2008:

- Is a federally mandated system from the Centers for Medicaid and Medicare Services.
- Is keeper of record for each Oregonian who has current or past Medicaid services; therefore it is responsible for financial payouts to coordinated care organizations as well as capitation payments, fee-for-service claims, and provider enrollment.
- Runs weekly cycles that ensure providers are paid, CCOs receive proper capitation payments, and clients receive services promptly without delays.
- Acts as the system of record regarding all Oregonians who are dual eligible recipients of Medicaid and Medicare benefits.

The COMPASS program is intended to work with agency program staff and external service providers to gather data on the provision of behavioral health and substance use services to Oregonians, and to produce reports to community, agency, state and federal partners. COMPASS is a system, data acquisition, and reporting unit. It serves the Health Systems Division contracting team, the Health Policy and Analytics Division, and the agency's Behavioral Health team, which includes Adult Behavioral Health Services, Behavioral Health Policy Administrator, Child and Family Behavioral Health, Behavioral Health Licensing and Certification, and Substance Use & Gambling Disorders. The unit is investigating how to integrate CCO

behavioral health data into non-Medicaid program data. Externally, the unit gathers data from community mental health providers, tribes, acute care hospitals, DUII and addictions treatment programs.

The major cost driver for the Business Systems section is the high cost of maintaining legacy systems. These costs are also borne by other areas within OHA, since maintaining legacy systems requires Behavioral Health program staff to use time-consuming and costly work-arounds when the systems cannot meet their data gathering and reporting needs. Additionally, these systems do not work easily with external systems (including electronic health records systems) used by our provider partners, resulting in administrative costs to those partners. It also affects the frequency and accuracy of data submitted by providers as well as the release of required reporting and forecasting data to state and federal partners. COMPASS unit IT systems need a significant upgrade to allow the agency to decrease system and administrative costs internally and externally, including adopting alternative data acquisition methods.

Upgrades will allow COMPASS to provide a collaborative information technology approach to the administration, planning and monitoring of Behavioral Health programs including substance use disorder and mental health treatment programs. Ideally the unit provides support for managing Oregonian's treatment and outcomes across the continuum of care and improving the allocation of public monies for funding services that achieve the best outcomes. Data in the COMPASS systems are required for accurate national reporting to the federal Substance Abuse and Mental Health Services Administration. During 2017, 300,000 unique individuals were entered into COMPASS unit data systems based on their contact with Behavioral Health treatment programs. Reporting through the systems in the COMPASS unit contributes to ensuring the state meets its responsibilities under the Olmstead civil rights case requiring that care needs be met at the lowest possible level of services, and ensures the accuracy of information OHA reports to the Oregon State Police (OSP) for inclusion in national databases for criminal background checks.

Revenue sources and proposed revenue changes

The Health Systems Division Program Support and Administration unit is funded by a mix of General, Federal, Lottery and Other Funds. General Funds pay for behavioral health treatment services and administration. The unit is also funded by a portion of the 1 percent of Lottery Funds dedicated to problem gambling treatment programs. Federal Funds include Medicaid administrative match, small amounts of federal block grants to meet administrative requirements, and other federal grants to fulfill the grant obligations. Other Funds include allocations from Medicaid and non-Medicaid funding sources, including:

- The Tobacco Master Settlement Agreement.
- Tobacco taxes.
- Marijuana taxes.
- A portion of court fines, fees and assessments related to Driving Under the Influence of Intoxicants (DUII) program.
- Licensing revenue and small contracts for data reporting to the federal government and educating the system relative to the U.S. Supreme Court's *Olmstead* decision.

Proposed new laws that apply to the program unit

None.

OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Narrative: Behavioral Health

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2017-19	$ 127.4	$ 182.2	$ 176.7	$ 486.3	0	0.00
Agency Request 2019-21	$ 257.2	$ 156.0	$ 63.7	$ 477.0	0	0.00
Difference	$ 129.9	$ (26.2)	$ (113.0)	$ (9.4)	0	0.00
Percent Change	50%	-17%	-177%	-2%	0%	0%

Activities, programs and issues in the program unit base budget

People with mental health and co-occurring substance use disorders die an average of 25 years earlier than their counterparts and experience other health risks and social consequences. These include infectious diseases, obesity, liver diseases, criminal involvement and lost productivity. People with untreated mental health and substance use disorders, particularly those in underserved communities, experience poor health and societal outcomes that create economic costs throughout state and local systems.

In partnership with legislators, other state agencies, and a broad set of diverse community stakeholders, OHA conducted large-scale qualitative and quantitative analyses in preparation for the 2017 legislative session. The Behavioral Health Mapping Tool, in combination with the Behavioral Health Town Hall report and other associated special studies, formed the foundation of knowledge to help inform policy and funding discussions during 2017.

The Child and Family Behavioral Health and Adult Behavioral Health Services Units provide mental health, substance use disorder and problem gambling intervention and prevention services to Oregon's children, youth, young adults and adults and their families. Those served are at risk of developing or have been diagnosed with a severe behavioral health disorder or addiction, or they are at risk of suicide and other causes of injury or death. In partnership with coordinated care organizations (CCOs), county governments,

local community stakeholders and consumers, the Behavioral Health Unit provides funding and technical support for service provision to ensure the 2017-19 investments and legislative mandates are implemented.

Child and Family Behavioral Health is building sustainable intensive community-based service capacity where children, youth and families remain together whenever possible. Robust community-based interventions can safely support youth in their homes and reinforce a foster care network serving those who need substitute care. OHA is working to adopt policies supporting a trauma informed approach to our work as well as for trauma informed care delivery, and to ensure that state agency leadership and employees are all knowledgeable and can apply trauma informed models to their immediate work. This will include access to training and consultation for OHA employees, and an internal infrastructure supporting the approach.

Additionally, we are working toward sustainable capacity that meets the needs of children and youth involved with multiple systems. In sustaining Oregon's commitment to serving families within their communities, we will ensure family support, appropriate services and safe substitute care placements are available to address child, youth and family needs in the right place, at the right time and for the appropriate duration. We are working to enhance the System of Care infrastructure, and to implement improvements within the behavioral health system to work together with all system partners, including families and youth, to ensure the complex needs of children, youth and their families involved with multiple systems are met. We will be working toward state policies and funding that empower the service system to maximize System of Care infrastructure and ensure that high quality community-based intensive services are readily available when needed, and that an array of appropriate services can precede and follow any out of home care needed. The primary goal, whenever possible, is for young people and their families to have an appropriate care and service array within their own community.

This important work emphasizes the participation of families and youth in the planning and oversight of system needs; focuses on community-based services wherever possible, including those delivered in homes and schools; supports safety for all youth and their families and considers developmental science across the age continuum for young people ages 0 to 25.

Program Unit Narrative: Behavioral Health

Addiction Services: Substance use disorder and problem gambling treatment and recovery services help people develop the life-long skills and abilities they need to manage their chronic health conditions. This work has three categories:

- Substance use disorder treatment programs provide evidence-based services to assist people recovering from addiction by helping them improve their ability to function in society and at work, improve their parenting and stop or avoid committing crimes.
- Problem gambling treatment services provide evidence-based services to help those people recover from addictive and pathological gambling.
- Problem gambling prevention programs help prevent gambling addiction, and help Oregonians, especially young people, learn to make healthy choices about gambling.

Effective substance use treatment results in decreased criminal activity and recidivism rates for individuals who complete treatment.

In 2015-17, $6 million was invested in peer-delivered addiction treatment and recovery services. This is an evidence-based practice that uses trained and certified recovery mentors as part of a comprehensive recovery support team. This investment also funds sobering centers, an important component of the safety net system for people struggling with substance use disorders.

Problem gambling

Problem gambling treatment and prevention programs are delivered in all 36 counties through community mental health programs and by for-profit and non-profit providers. The state also has one residential treatment program. They employ evidence-based prevention strategies to decrease the probability that young people will begin gambling at young ages and ensure adults of all ages are aware of the addictive nature of gambling. They also help people make smarter life choices and reduce risk factors associated with gambling. Treatment programs include outpatient individual and group therapies, intensive therapies and statewide access to residential treatment for those who are at risk because of pathological gambling.

	16-17	15-16	14-15	13-14	12-13	11-12	10-11	09-10
PGS Performance Metrics	**2017**	**2016**	**2015**	**2014**	**2013**	**2012**	**2011**	**2010**
Number served (includes gambler and family)	1,070	1,215	1,332	1,265	1,392	1,500	1,354	1,761
Cost per case (includes gambler and family)	$1,677	$1,636	$1,199	$1,343	$1,213	$1,116	$1,674	$1,120
Percent appointment available within 5 business days (gamblers)	87.4	82.8	86.8	87.4	88.5	88.5	89.7	88
Percent of successful completers (gamblers)	37.8	34.5	42.8	49.9	44.3	45.7	46.6	44.9
Percent at six-month follow-up reported abstinence	45.8	47.1	49.1	60.5	65.3	55.9	56.9	49.7

System of Care and Wrap-Around Initiative

The Child and Family Unit contracts with Portland State University and Oregon Family Support Network to provide technical support in coordinating care for children, youth and young adults with emotional and behavioral disorders being served across multiple systems.

Through contracts with Oregon Family Support Network (OFSN) and Youth ERA we are bringing the voice of young adults and families into the System of Care policy and wrap-around service planning process. Both organizations are providing training, technical assistance, and peer voice throughout the System of Care.

Suicide intervention and prevention

In response to SB 4124 in 2014, a Suicide Intervention and Prevention Coordinator was hired to begin developing a plan to reduce risk and protective factors for suicide among individuals 0-24 years. The five-year plan was created with the input of over 100 stakeholders across Oregon and the 65-member Alliance to Prevent Suicide was formed to monitor progress on the plan and develop a public policy agenda. The plan called for suicide intervention and prevention efforts to begin in 2016 and continue until 2020 and must be updated every five years thereafter. Oregon youth and adult suicide rates have been increasing dramatically and

have been over the national suicide average since 2011. Ninety-eight suicide youth deaths were reported in 2016 and 760 deaths across all age groups. Suicide spikes among 15-to-24-year-olds, middle-age individuals and older adults. Groups with the highest risk include LGTBQ individuals, Native Americans, veterans and suicide bereavement survivors. One million dollars were earmarked for youth suicide prevention in 2018; however, no additional state funding has been available to implement the 117 action items in the plan. The Public Health Division has received federal grant funds for its Zero Suicide initiative.

Parent Child Interactive Therapy (PCIT)
The Child and Family Team provides funding for Parent Child Interactive Therapy (PCIT) to help implement this evidence-based practice. A total of 783 parent-child pairs received PCIT in 2015. In Quarter 4 of 2015, families completed an average of 12 sessions, and 79 percent showed improvement. Of those who completed the treatment, 83 percent had behaviors within a normal range at the end of treatment.

Early Assessment Support Alliance (EASA)
This investment expands the EASA program nearly statewide. EASA provides young adults with early identification and treatment for psychotic disorders, which affect 3 percent of the population and typically start between the ages of 12 and 25. Early identification and treatment help young adults with psychosis learn skills they need to successfully live in society while managing their disorder.

Oregon Psychiatric Access Line about Kids (OPAL-K)
OPAL-K makes psychiatric consultation for children up to age 18 available to primary care providers. This consultation service increases the primary care provider's ability to manage complex cases, improves effective use of medications, and facilitates connections with additional mental health treatment when necessary.

OPAL-K also will provide for tele-psychiatry appointments for children who are in the foster care system and have been prescribed complex psychiatric medications. This greatly improves access to timely psychiatric services and oversight for this vulnerable population.

Collaborative Problem Solving (CPS)
Collaborative Problem Solving reduces the use of seclusion and restraint in child programs and improves parent-child communication. Oregon Health & Science University (OHSU) increased its capacity to provide Collaborative Problem-Solving training and expertise to health care and helping professions in diverse regions of the state. The Collaborative Problem-Solving model works in a variety of settings, including families, schools and hospitals. Training is also available for parents (including foster families), hospitals and residential programs. The Collaborative Problem-Solving team at OHSU has provided training and consultation to multiple organizations across the state to increase the use of effective interventions that improve outcomes for children and families.

Commercial Sexual Exploitation of Children (CSEC)
This funding established a residential treatment service for sexually exploited children statewide. The CSEC residential program works with law enforcement, child welfare, Oregon Youth Authority, faith-based organizations, service providers, survivors and advocates to make certain that victims of sex trafficking have their best chance at leaving "the life" for good. This service provides residential services, with an average length of stay of 11 to 14 months, to females and individuals who identify as female between the ages of 11 and 15 years who are victims of commercial sexual exploitation. This CSEC residential treatment program is one service within a continuum of services for this population. It operates under the advisory capacity of the Child Abuse Multidisciplinary Intervention (CAMI) board.

Juvenile Fitness to Proceed
This funding provides restorative services to youth who are charged with a crime but are unable to "aide and assist" in their own defense due to mental illness. The current statute allows a court to order a youth into a "secure" setting to receive restorative

services. The Secure Adolescent Inpatient Program is the designated program when this order is made. When a youth does not meet the criteria for medical necessity for that level of care, OHA pays for the youth's stay out of the General Fund.

School Based Mental Health
Section 128 of House Bill 5201 (2018) granted OHA $950,000 to expand School-Based Mental Health Services to be disbursed in the 2017-2019 biennium. The budget note specifies this funding for in-school services, and encourages OHA to pass these dollars through to school and education service districts or their key partners (in this case, the community mental health programs). OHA will report to the Legislature about the progress of this funding by January 1, 2019.

Emergency Room Diversion
This funding provides rapid response intervention, crisis mitigation, access to prescriber, family partner, and care coordinator to ensure connection to ongoing supports. The goal of this project is that youth and families are served in the communities they live in, crises are resolved, youth don't return to the ED, and families acquire resources and supports.

The Adult Behavioral Health Services Unit
This unit provides funding and technical support for service provision to ensure the 2017-19 investments and legislative mandates are implemented.

Housing Services
These services are provided through grants to develop supported housing and provide rental assistance for individuals diagnosed with mental health issues and substance use disorders. Renovation grants support programs to ensure ongoing safety and health of licensed residential facilities. Health Systems Division is working with Oregon Housing Community Services to increase housing efforts in a difficult housing climate.

Tribal behavioral health services
In the 2013-15 biennium, tribal behavioral health services received increased funding for mental health supports. A further increase in the 2017-19 biennium provided funds with the goal of improving the mental health of individuals and families, using mental health promotion and prevention, crisis services, jail diversion, supportive housing, peer supports and care coordination as identified by the Tribal Behavioral Health Implementation Plans submitted each biennium.

Peer-delivered services
Facilitation centers for serving people with substance use disorders provide technical assistance, training and "tool kits" of best practices for providing peer-delivered services. The initial development includes three regional facilitation centers. The populations selected for research and best practices are medically assisted treatment, people who have been incarcerated, people without homes, rural (poverty), seniors, and young adults in transition. The subcontractors and collaborators include CCOs, peer-run organizations (PROs), substance use disorder (SUD) treatment providers, CMHPs, access to recovery centers, county corrections, local alcohol drug planning committees (LADPCs) and the Addictions Counselor Certification Board of Oregon (ACCBO).

Opioid-related activities
Several initiatives are underway to address opioid use and misuse issues. They are led by OHA Health Systems and Public Health divisions, in coordination with multiple stakeholders and partners around the state. The Oregon Opioid Initiative is an internal workgroup focusing on opioid related topics such as prescribing guidelines, opioids and the Medicaid population, and expanding access to medication-assisted treatment and naloxone. The goal is to help create a more accessible statewide system for patients to access office-based opioid treatment options, especially in underserved, rural and frontier areas. The Naloxone Workgroup is made up of state, county and other public health, treatment, and law enforcement groups. It is addressing naloxone-access issues including payment, expanding use in social services agency settings, and co-prescribing for individuals on high-dosage opioid prescriptions.

Program Unit Narrative: Behavioral Health

Crisis services
This funding supports services for persons with mental illness in crisis, providing a range of interventions including transportation, assessment, de-escalation, referral to treatment, etc. Crisis services help people be served in their community rather than needing to go to a higher level of care. It also can reduce the use of higher-level services by reducing impact of a crisis.

Choice Model program, previously known as the Adult Mental Health Initiative (AMHI)
This program is intended to expedite discharge of adults with severe and persistent mental illness from Oregon State Hospital. Although medical insurance covers many needed services, there are barriers to obtaining housing, employment and community integration that require strategic funding to ensure ongoing stability and prevent re-hospitalization. Services focus on judiciously using residential treatment settings while promoting the most independent and integrated living setting for each client in every community. The Choice Model program closely follows client progress based on a person-directed plan and assures each client receives appropriate services such as peer run / delivered services, assertive community treatment (ACT) and crisis / mobile crisis.

Older Adult Behavioral Health Initiative
The Senior Behavioral Health Investment strengthens services for older adults and people with disabilities in communities across Oregon. It allowed for the creation of 25 positions including a statewide coordinator whose role is to provide oversight of the investment and technical assistance. OHA contracted with counties and regional entities for the remaining 24 positions. The core functions of these positions are multi-system coordination, complex case consultation, and community education and awareness.

Aid and assist and jail diversion
Aid and assist funding targets counties with the greatest number of "aid and assist" referrals to Oregon State Hospital, to provide the evaluations and restoration services in the communities. Jail diversion funding is available throughout Oregon to provide resources to divert people with mental illness from incarceration and into treatment.

Mobile crisis services
This funding supports services for persons diagnosed with mental illness who are in crisis. It provides a range of interventions including transportation, assessment, de-escalation, referral to treatment, etc. Crisis services help people be served in their community rather than needing to go to a higher level of care, or can reduce negative impacts of a crisis to reduce the time a higher-level service is needed.

Health Systems Division distributed funds through a grant for a center of excellence that supports statewide sequential intercept mapping and crisis intervention training for law enforcement.

Adult forensic services
The Health Systems Division, Psychiatric Security Review Board (PSRB), and the State Hospital Review Panel (SHRP) continue to work with OSH treatment teams and community mental health programs to ensure individuals are placed in the appropriate level of care and receive the treatments and services needed to live as independently as possible. Currently 62 percent of the individuals under the PSRB jurisdiction are on conditional release receiving monitoring, security and supervision from community mental health program staff. The remaining 38 percent are receiving treatment and services at OSH while preparing for conditional release.

Community mental health programs
Mental health services improve the daily lives for Oregonians of all ages with severe mental health disorders such as bipolar, major depression, post-traumatic stress and schizophrenia. Persons experiencing a mental health crisis receive brief treatment consisting of medication, counseling and, if necessary, temporary respite housing or local hospitalization. Mental health assessments determine the need for further treatment and whether other supportive services will be provided. These ongoing supports and services improve a person's ability to be successful with their family, education, employment and in their community. This often reduces public safety problems, negative health-related consequences and suicide risk.

Program Unit Narrative: Behavioral Health

Children with mental health issues are served in their local communities and are linked with other systems that serve children and families. Each child can be screened and served within the existing array of child- and family-driven services.

Services and supports include those delivered by peers, such as help establishing personal relationships, obtaining employment or education; independent living skills training such as cooking, recreation and cultural activities, shopping and money management. They also include residential treatment services or adult foster care; and supervision of people who live in the community under PSRB jurisdiction. Services are provided in local mental health clinics, doctor offices and clinics, schools, drop-in centers and homes. The Oregon Health Plan covers mental health services for eligible persons with conditions funded under the Health Evidence Review Commission Prioritized List for all Medicaid and SCHIP clients. The state General Fund pays for services and individuals not covered by OHP.

Rental assistance
The rental assistance program helps individuals with a serious mental illness to secure affordable rental housing so they can live independently. Eligible individuals receive move-in assistance funds and monthly rent subsidies. Each program employs a residential housing specialist and a peer support specialist to assist participants in becoming rent-ready, as well as finding and maintaining a rental unit. These supportive services are available but are not required.

Rental assistance for people with substance use disorders: This rental assistance program supplies housing coordination and rental assistance so individuals in recovery from a substance use disorder can live independently. Housing coordination services include helping individuals locate and access alcohol- and drug-free housing, case management services and referrals to other services. Rental assistance helps individuals cover a portion of their monthly rent for up to two years.

Background information

Prevalence of suicide
Suicide intervention and prevention: In response to SB 4124, a five-year suicide intervention and prevention plan for individuals

ages 10-24 was created with the input of more than 100 diverse stakeholders from across Oregon. This plan began in 2016 and will continue until 2020, when it must be updated for another five years.

Nationally, about 50 percent of completed suicides occur among people with a mental health diagnosis[1]. Oregon's overall suicide rate increased 28.2 percent between 1999 and 2016, according to the Centers for Disease Control and Prevention (CDC). Suicide is the second leading cause of death among youth ages 10-24 in Oregon and among Oregonians ages 15 to 34 years. It was the eighth leading cause of death among all Oregonians in 2012. The number of deaths from suicide annually among youth and young adults in Oregon has steadily increased since 2011. These deaths could largely be prevented with multi-faceted interventions that wrap supports around children and youth in all areas of their lives. This includes school-based resiliency programs, response to suicides to reduce the risk of contagion, and filling gaps in care as individuals move from inpatient or emergency departments to outpatient behavioral health care.

Opioid misuse, abuse and addiction

The need for opiate addiction treatment continues to grow. Diagnosis of opioid use disorder among Oregonians has increased more than 400 percent since 2005. A significant risk of prescription opioid misuse is escalation to heroin. Poorly controlled opioid prescribing is a key driver of opioid deaths and hospitalizations.

Aid and assist

When people who are accused of a crime are unable to assist in their own defense due to a mental disease or defect, the court may issue an order under Oregon Revised Statutes (ORS) 161.370 for restoration services – that is, to restore the individual to a condition in which they can assist in their defense. These are also known as "Aid and Assist" or "370" services. Restoration services can be provided in the community or at OSH depending on several factors: the person's mental health acuity, public safety risk factors, time available for services to be rendered, and availability of services and supports in the community.

[1] https://www.cdc.gov/vitalsigns/suicide/index.html

The number of people sent to OSH for these services has grown significantly over the past several years, putting a significant burden on General Fund dollars. Even as OSH shifts resources to accommodate the growing aid and assist population, these individuals are housed in units not designed to serve them. One way to address this issue is through collaboration among OSH, community partners, and the provider community to implement new systems that would make data available in a timelier manner and allow a better understanding of how to improve the quality of services. Behavioral health mapping is a critical piece of this work.

Children's acute capacity issues
While we are building sustainable, community-based support for families and children, over the past 24 months we have lost capacity for acute psychiatric residential levels of care for youth under 18. OHA is actively engaged with the Department of Human Services to determine how to maintain or expand the short-term capacity while looking for a middle- to long-term solution that incorporates CCOs, counties, stakeholders and partners in alternatives to our current model.

Revenue sources and proposed revenue changes

State General Fund:

- Legislative appropriation for treatment services.

Other Funds:

- Beer and wine taxes – statutorily dedicated by ORS 430.345 to 430.380, requires local maintenance of effort and local expenditure of dedicated taxes for state-approved services
- Intoxicated Driver Prevention Fund (IDPF) and Driving Under the Influence of Intoxicants (DUII) funds – statutorily dedicated by ORS 813.270, does not require any matching or maintenance of effort. IDPF and DUII funds provide funding to counties for intoxicated driver services, as well as contracting with Guardian Interlock to provide breathalyzer machines for IDPF clients.

Program Unit Narrative: Behavioral Health

- Miscellaneous – contract settlements, state match from Multnomah County/DePaul and the Oregon Youth Authority, and sponsored travel reimbursements
- Community Housing Trust Funds – this trust fund was established with the sale of the Dammasch hospital property (ORS 413.101). Interest from the fund is dedicated for new housing and facility maintenance to benefit people with mental illness.
- Tobacco Tax – During the 2013 Special Session the Legislature approved a 13 percent tobacco tax, a portion of which is dedicated to community mental health services.
- Tobacco Master Settlement Agreement – These funds have been used in Oregon over the past several years to cover costs of health care, including those associated with tobacco-related illnesses. In the 2015-2017 budget build, a portion of these funds was also earmarked for non-Medicaid expenditures, in lieu of General Funds. There has been a recent decline in these revenues, which are paying back a Master Settlement Agreement. It is expected that as these funds continue to decline, there will be additional reductions to programs or alternative sources of revenues needed to continue to support programs.
- Marijuana revenues – These funds offset General Fund need in alcohol and drug prevention programs.

Federal Funds:

- Substance Abuse Prevention Treatment grant (SAPT) requirements are: 20 percent of the grant must be spent on prevention (transferred to the Public Health Division) and service levels must be maintained for specified populations such as women and women with children. The one qualifying factor for this grant is that the state must expend a minimum of state and local revenues on SAPT-related services to meet the maintenance-of-effort requirement.
- Temporary Assistance for Needy Families grant (TANF) requires maintenance of effort. Medicaid (Title XIX) has a matching requirement. Center for Mental Health Services block grant (CMHS) – at least 35 percent of each grant's service funding must be expended for mental health services for children. The grant has a maintenance of effort (MOE) requirement. PATH – Projects for Assistance in Transition from Homelessness.

Program Unit Narrative: Behavioral Health

Lottery Funds:

- Oregon Revised Statute (ORS) 461.549, dedicates 1 percent of Lottery revenue for prevention and treatment of problem gambling and does not require any matching or maintenance of effort. Despite this, these funds are frequently reduced in times of economic decline.

Proposed new laws that apply to the program unit

None.

OREGON HEALTH AUTHORITY: HEALTH SYSTEMS DIVISION

Program Unit Narrative: Medicaid

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2017-19	$ 997.5	$ 2,180.8	$ 10,522.9	$ 13,701.3	0	0.00
Agency Request 2019-21	$ 1,036.1	$ 2,470.6	$ 10,162.2	$ 13,668.8	0	0.00
Difference	$ 38.5	$ 289.7	$ (360.7)	$ (32.4)	0	0.00
Percent Change	4%	12%	-4%	0%	0%	0%

Activities, programs and issues in the program unit base budget

The Oregon Health Plan (OHP) Medicaid demonstration is often referred to as the OHP "waiver" because it is an agreement with the federal government to waive specific regulations to allow Oregon to administer a state-designed Medicaid program. The OHP budget is largely driven by the demonstration agreement, which requires the state to hold OHP per-member-per-month health care expenditures to no more than 3.4 percent annual growth during the 2015-2017 biennium. During the five years of Oregon's initial demonstration, the federal government invested $1.9 billion in additional Federal Funds (approximately $380 million in the 2015-2017 biennium) to support Oregon's health care system transformation by allowing the state to receive Medicaid match on expenditures not traditionally allowed for matching funds under a Designated State Health Programs (DSHP) provision.
The state's application to extend the OHP Medicaid demonstration another five years was approved by the Centers for Medicare & Medicaid Services on January 12, 2017.

The OHP budget is based on caseload forecasts and cost estimates projected for the coming two years. Because of the budget's size, even the slightest variance from the original caseload forecast can result in a significant budget shortfall or savings. The caseload forecast used for the 2017-2019 OHP budget is especially risky because of data issues associated with transitioning to a new eligibility system while catching up on redetermining eligibility during the transition. Capitation rates for coordinated care

organizations are also a significant budget driver. The agency does not set the capitation rates. For each calendar year, an independent actuary certifies the capitation rates and the federal government approves for actuarial soundness according to federal managed care regulations.

Background information

The budget for Citizen/Alien Waived Emergency Medical (CAWEM) program is driven by the caseload forecast. As noted above, the caseload forecast used for the 2019-2021 budget was especially risky because of data issues associated with transitioning to a new eligibility system while catching up on redetermining eligibility during the transition. In addition, the implementation of Cover All Kids led to the transition of some CAWEM members into the Cover All Kids Program, which is Non-Medicaid funded, while the remaining CAWEM members maintained Medicaid funding.

Revenue sources and proposed revenue changes

The Health Systems Division Medicaid unit is funded with a mix of General Fund, Federal Funds, and Other Funds revenues. Most General Fund is used to receive matching Federal Funds. Other Funds revenues come from a wide variety of sources including tobacco taxes, hospital assessments, an intergovernmental transfer agreement with the Oregon Health & Science University (OHSU), insurers assessments, grants, third party recoveries, and pharmaceutical rebates.

Federal Funds

The Medicaid budget has two primary Federal Funds revenue sources: Medicaid and the Children's Health Insurance Program (CHIP). The Medicaid match rate used for the 2019-21 biennial budget is approximately 62 percent for most services. For Medicaid staffing and administrative expenditures, the match rate is generally 50 percent, but the agency can claim a 75 percent match rate for administrative activities directly related to eligibility determinations and enrollment.

Program Unit Narrative: Medicaid

Over the past three biennia, the CHIP match rate has changed significantly. The CHIP match rate for the first quarter of the 2015-2017 biennium was approximately 74 percent. Effective October 1, 2015, the Affordable Care Act (ACA) increased the CHIP match rate by 23 percentage points to 97 percent. For the 2017-19 biennium, the CHIP rate remained at about 97 percent. Effective October 1, 2020, the match rate increase will be reduced from 23 percentage points to 11.5 percentage points. The following year, effective October 1, 2021, states will no longer receive an increase. This results in a CHIP match rate of 82 percent for the 2019-21 biennium.

Other Funds

Hospital assessment

The hospital assessment provides a major portion of state funding for the Health Systems Division Medicaid budget. During the 2017 regular session, the Legislature extended the hospital assessment four more years with the passage of House Bill 2391. House Bill 2391 revised the hospital assessment program by: increasing the assessment rate paid by the larger hospitals, including a true tax; establishing an assessment for Type A and Type B rural hospitals; and exempting OHSU from the assessment program. The bill extended the hospital assessment through September 30, 2021. However, the true tax on larger hospitals sunsets June 30, 2019. These changes generate additional Other Funds revenues to support the Oregon Health Plan, which in turn generates additional federal funding.

OHSU intergovernmental transfer

As an alternative to the hospital assessment, OHSU and OHA established a separate intergovernmental transfer funding program, which collapsed several Medicaid payments into the new program. This change also generates additional Other Funds and Federal Funds revenue to support the Oregon Health Plan.

Insurers assessment

House Bill 2391 (2017) imposes a 1.5 percent tax on insurer and managed care premiums. A portion of these revenues help fund a reinsurance program for eligible health benefit plans, while the remaining revenue supports the Oregon Health Plan.

Program Unit Narrative: Medicaid

Tobacco settlement

On November 23, 1998, Oregon and 45 other states, and the four largest domestic tobacco manufacturers (referred to as the Original Participating Manufacturers or OPMs) ended a four-year legal battle over past, present, and future smoking-related claims made by the states by executing the Tobacco Master Settlement Agreement (TMSA). In exchange, the OPMs agreed to make annual payments (due each April) to the settling states in perpetuity beginning with the year 2000. OHA receives a portion of these funds to support both Medicaid and non-Medicaid programs.

TMSA payments have two main components: (1) the main payment, which is based on a state's allocable share percentage as set forth in the MSA; and (2) a strategic contribution payment. Unlike the main MSA payment which runs in perpetuity, the OPMs were required to make the strategic contribution payment only from April 2008 to April 2017.

Tobacco tax

Oregon imposes a per pack cigarette tax, a percent of the wholesale price tax on other tobacco products and cigars, and a per ounce tax on moist snuff, subject to adjustment by the Legislature and collected by the Department of Revenue. A portion of Tobacco Tax funds are used to support the Oregon Health Plan.

Oregon's cigarette tax is one of the lowest in the country at $1.33 per pack. To reduce cigarette consumption among adults and youth and reduce smoking among Oregon health Plan members, the Public Health Division has put forward policy package 406 to increase the price of tobacco products and dedicate 10 percent of the increase to tobacco and chronic disease prevention.

Drug rebates

The Medicaid Drug Rebate Program (MDRP) includes Centers for Medicare & Medicaid Services (CMS), state Medicaid agencies, and participating drug manufacturers. It helps to offset federal and state costs of most outpatient prescription drugs dispensed to Medicaid patients. Approximately 600 drug manufacturers participate in this program. The program requires a drug manufacturer to enter into, and have in effect, a national rebate agreement with the Secretary of the Department of Health

and Human Services in exchange for state Medicaid coverage of most of the manufacturer's drugs. Manufacturers are then responsible for paying a rebate on those drugs. Drug rebate revenues offset General Fund support of the Oregon Health Plan.

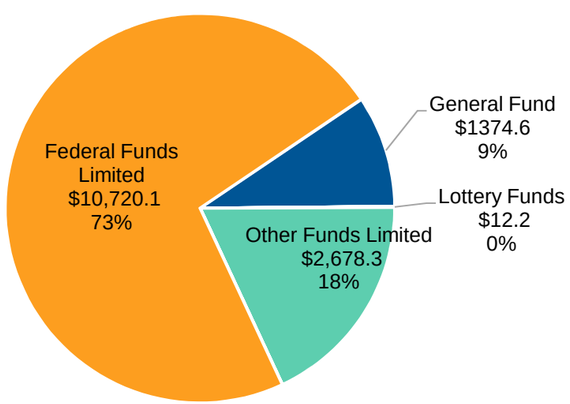
General Fund
General Fund revenue is primarily used to leverage Federal Funds for the Oregon Health Plan. General Fund revenue also supports the Cover All Kids program, which expands Oregon Health Plan coverage to all children and teens under age 19, regardless of immigration status.

Proposed new laws that apply to the program unit

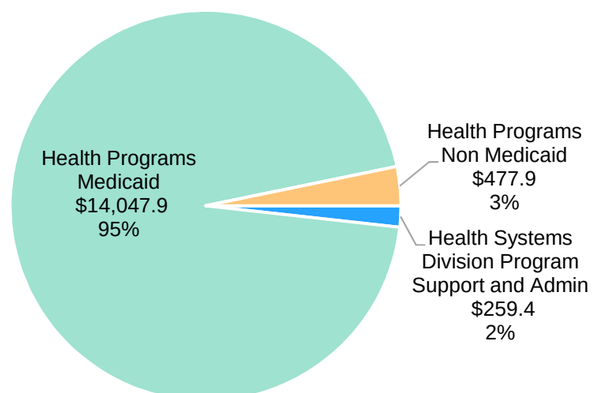
None.

Oregon Health Authority
2017-19 Legislatively Adopted Budget

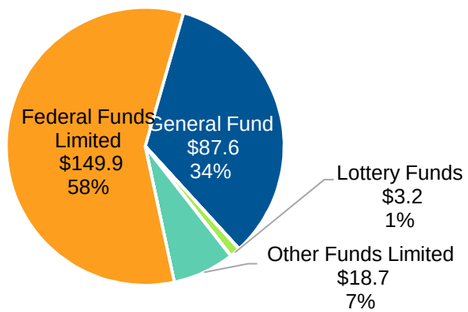
Health Systems Division by Fund Type $14,785.2



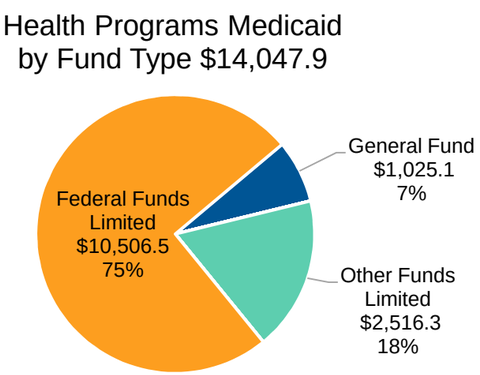
Health Systems Division by Program $14,785.2



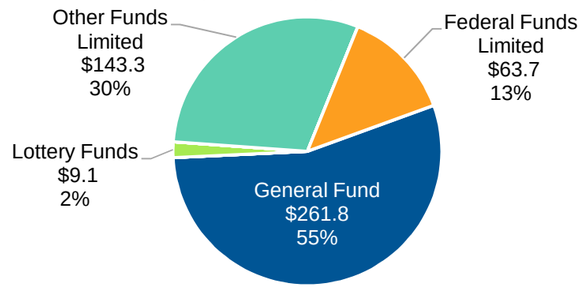
Health Systems Program Support and Admin by Fund Type $259.4



Health Programs Medicaid by Fund Type $14,047.9

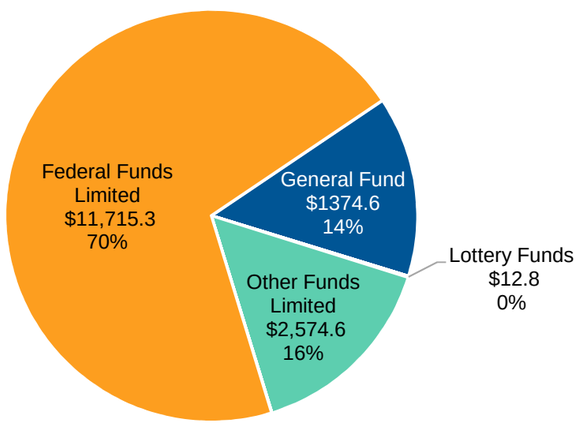


Health Programs Non Medicaid by Fund Type $477.9

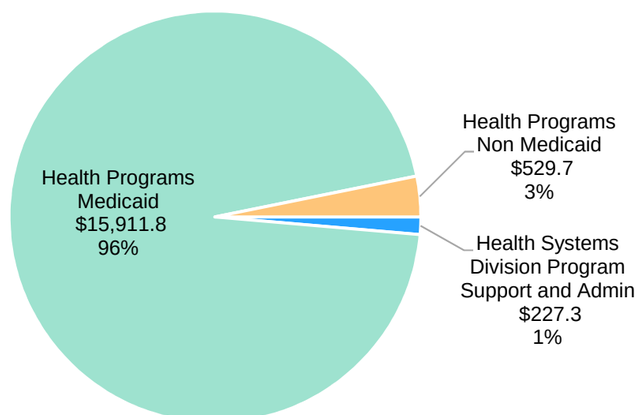


Oregon Health Authority
2019-21 Legislatively Adopted Budget

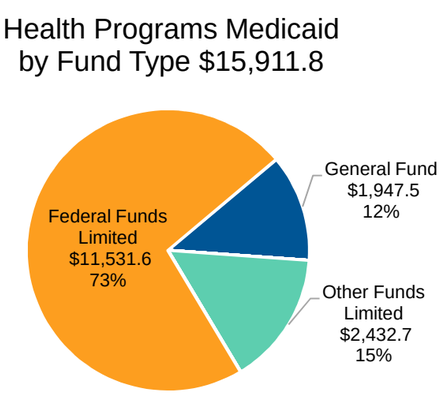
Health Systems Division by Fund Type $16,668.8



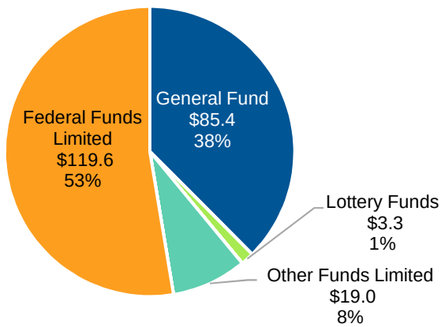
Health Systems Division by Program $16,668.8



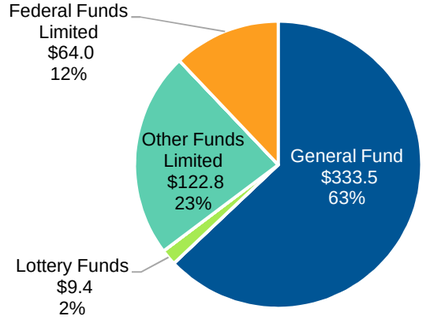
Health Programs Medicaid by Fund Type $15,911.8



Health Systems Program Support and Admin by Fund Type $227.3



Health Programs Non Medicaid by Fund Type $529.7



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,105,013	-	-	-	-	-	1,105,013
Other Revenues	-	-	262,471	-	-	-	262,471
Federal Funds	-	-	-	65,287	-	-	65,287
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	(217)	-	-	-	-	(217)
Total Revenues	**$1,105,013**	**($217)**	**$262,471**	**$65,287**	**-**	**-**	**$1,432,554**
Personal Services							
Temporary Appointments	3,983	146	77	13,794	-	-	18,000
Overtime Payments	2,371	-	-	5,906	-	-	8,277
Shift Differential	30	-	3	196	-	-	229
All Other Differential	10,939	-	633	94,282	-	-	105,854
Public Employees' Retire Cont	2,264	-	108	17,035	-	-	19,407
Pension Obligation Bond	(90,534)	3,307	5,548	(476,665)	-	-	(558,344)
Social Security Taxes	1,325	11	55	8,735	-	-	10,126
Vacancy Savings	1,174,635	(3,681)	256,047	402,004	-	-	1,829,005
Total Personal Services	**$1,105,013**	**($217)**	**$262,471**	**$65,287**	**-**	**-**	**$1,432,554**
Total Expenditures							
Total Expenditures	1,105,013	(217)	262,471	65,287	-	-	1,432,554
Total Expenditures	**$1,105,013**	**($217)**	**$262,471**	**$65,287**	**-**	**-**	**$1,432,554**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,867,718	-	-	-	-	-	4,867,718
Other Selective Taxes	-	-	14,800,000	-	-	-	14,800,000
Other Revenues	-	-	98,992,037	-	-	-	98,992,037
Federal Funds	-	-	-	353,576,973	-	-	353,576,973
Tsfr From Revenue, Dept of	-	-	16,039,652	-	-	-	16,039,652
Total Revenues	**$4,867,718**	**-**	**$129,831,689**	**$353,576,973**	**-**	**-**	**$488,276,380**
Personal Services							
Class/Unclass Sal. and Per Diem	341,868	-	-	-	-	-	341,868
Empl. Rel. Bd. Assessments	244	-	-	-	-	-	244
Public Employees' Retire Cont	58,015	-	-	-	-	-	58,015
Social Security Taxes	26,152	-	-	-	-	-	26,152
Worker's Comp. Assess. (WCD)	232	-	-	-	-	-	232
Flexible Benefits	140,736	-	-	-	-	-	140,736
Total Personal Services	**$567,247**	**-**	**-**	**-**	**-**	**-**	**$567,247**
Services & Supplies							
Instate Travel	12,074	-	-	1,707	-	-	13,781
Employee Training	3,319	-	-	473	-	-	3,792
Office Expenses	22,985	-	-	3,240	-	-	26,225
Telecommunications	6,155	-	-	50	-	-	6,205
Other Care of Residents and Patients	100,464	-	-	-	-	-	100,464
Other Services and Supplies	2,093	-	-	291	-	-	2,384

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	3,217	-	-	497	-	-	3,714
Total Services & Supplies	**$150,307**	**-**	**-**	**$6,258**	**-**	**-**	**$156,565**
Special Payments							
Dist to Counties	1,022,200	-	9,246,127	-	-	-	10,268,327
Dist to Other Gov Unit	968,400	-	303,685	-	-	-	1,272,085
Dist to Individuals	2,159,564	-	114,062,953	353,570,715	-	-	469,793,232
Other Special Payments	-	-	6,218,924	-	-	-	6,218,924
Total Special Payments	**$4,150,164**	**-**	**$129,831,689**	**$353,570,715**	**-**	**-**	**$487,552,568**
Total Expenditures							
Total Expenditures	4,867,718	-	129,831,689	353,576,973	-	-	488,276,380
Total Expenditures	**$4,867,718**	**-**	**$129,831,689**	**$353,576,973**	**-**	**-**	**$488,276,380**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							3.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(3,998,450)	-	-	-	-	-	(3,998,450)
Other Selective Taxes	-	-	(38,896,875)	-	-	-	(38,896,875)
Other Revenues	-	-	(18,216,788)	-	-	-	(18,216,788)
Federal Funds	-	-	-	(203,932,963)	-	-	(203,932,963)
Tsfr From Revenue, Dept of	-	-	(16,039,652)	-	-	-	(16,039,652)
Total Revenues	**($3,998,450)**	**-**	**($73,153,315)**	**($203,932,963)**	**-**	**-**	**($281,084,728)**
Personal Services							
Temporary Appointments	(101,678)	-	(42)	(294,993)	-	-	(396,713)
Overtime Payments	(71,476)	-	-	(157,007)	-	-	(228,483)
Shift Differential	(6,268)	-	-	(8,085)	-	-	(14,353)
All Other Differential	(87,681)	-	(82)	(360,048)	-	-	(447,811)
Public Employees' Retire Cont	(28,072)	-	(14)	(89,116)	-	-	(117,202)
Social Security Taxes	(20,434)	-	(9)	(62,741)	-	-	(83,184)
Total Personal Services	**($315,609)**	**-**	**($147)**	**($971,990)**	**-**	**-**	**($1,287,746)**
Services & Supplies							
Instate Travel	(39,603)	-	(1,069)	(46,661)	-	-	(87,333)
Employee Training	(3,106)	-	(335)	(6,086)	-	-	(9,527)
Office Expenses	(108,751)	-	(2,318)	(115,335)	-	-	(226,404)
Telecommunications	(30,302)	-	(981)	(39,303)	-	-	(70,586)
Publicity and Publications	(756)	-	-	(1,338)	-	-	(2,094)
Professional Services	(682,454)	-	-	(987,868)	-	-	(1,670,322)
IT Professional Services	(5,025,726)	-	-	(19,725,014)	-	-	(24,750,740)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Dues and Subscriptions	(1,694)	-	-	(1,745)	-	-	(3,439)
Facilities Rental and Taxes	(31,082)	-	-	(34,509)	-	-	(65,591)
Fuels and Utilities	(6,416)	-	-	(6,934)	-	-	(13,350)
Facilities Maintenance	(3,239)	-	-	(3,940)	-	-	(7,179)
Medical Services and Supplies	-	-	-	(3)	-	-	(3)
Agency Program Related S and S	(28,519)	-	-	(79,720)	-	-	(108,239)
Other Services and Supplies	(11,972)	-	(210)	(145,393)	-	-	(157,575)
Expendable Prop 250 - 5000	(4,985)	-	(201)	(7,986)	-	-	(13,172)
IT Expendable Property	(15,349)	-	-	(15,417)	-	-	(30,766)
Total Services & Supplies	**($5,993,954)**	**-**	**($5,114)**	**($21,217,252)**	**-**	**-**	**($27,216,320)**
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Dist to Cities	(38,887)	-	-	(38,887)	-	-	(77,774)
Dist to Counties	(150,000)	-	(11,388,153)	(1,771,192)	-	-	(13,309,345)
Dist to Other Gov Unit	-	-	(160,397)	-	-	-	(160,397)
Dist to Individuals	2,500,000	-	(57,749,988)	(179,933,642)	-	-	(235,183,630)
Other Special Payments	-	-	(3,849,516)	-	-	-	(3,849,516)
Total Special Payments	**$2,311,113**	**-**	**($73,148,054)**	**($181,743,721)**	**-**	**-**	**($252,580,662)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(3,998,450)	-	(73,153,315)	(203,932,963)	-	-	(281,084,728)
Total Expenditures	**($3,998,450)**	**-**	**($73,153,315)**	**($203,932,963)**	**-**	**-**	**($281,084,728)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	50,816,612	-	-	-	-	-	50,816,612
Other Selective Taxes	-	-	27,628,660	-	-	-	27,628,660
Other Revenues	-	-	41,341,012	-	-	-	41,341,012
Federal Funds	-	-	-	365,380,553	-	-	365,380,553
Tsfr From Administrative Svcs	-	425,734	5,996,179	-	-	-	6,421,913
Tsfr From Revenue, Dept of	-	-	15,523,558	-	-	-	15,523,558
Total Revenues	**$50,816,612**	**$425,734**	**$90,489,409**	**$365,380,553**	**-**	**-**	**$507,112,308**
Services & Supplies							
Instate Travel	15,186	1,385	3,972	26,211	-	-	46,754
Out of State Travel	1,599	188	2,133	5,392	-	-	9,312
Employee Training	5,542	273	2,447	11,324	-	-	19,586
Office Expenses	176,529	305	21,065	137,071	-	-	334,970
Telecommunications	4,774	144	5,500	13,397	-	-	23,815
Data Processing	9,748	348	759	67,288	-	-	78,143
Publicity and Publications	27,570	2,117	68,372	31,345	-	-	129,404
Professional Services	810,527	75,240	456,884	1,049,422	-	-	2,392,073
IT Professional Services	427,813	-	57,331	1,634,438	-	-	2,119,582
Attorney General	232,744	245	61,004	282,222	-	-	576,215
Employee Recruitment and Develop	222	-	20	234	-	-	476
Dues and Subscriptions	2,159	289	1,071	8,718	-	-	12,237
Facilities Rental and Taxes	5,660	-	794	47,079	-	-	53,533
Fuels and Utilities	2,214	-	-	115	-	-	2,329
Facilities Maintenance	209	-	-	809	-	-	1,018
Agency Program Related S and S	9,572	187	13,113	17,667	-	-	40,539

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Intra-agency Charges	11,866	-	-	32,443	-	-	44,309
Other Services and Supplies	28,403	443	881	30,996	-	-	60,723
Expendable Prop 250 - 5000	2,083	55	811	14,085	-	-	17,034
IT Expendable Property	22,360	91	1,301	89,255	-	-	113,007
Total Services & Supplies	**$1,796,780**	**$81,310**	**$697,458**	**$3,499,511**	**-**	**-**	**$6,075,059**
Special Payments							
Dist to Counties	7,579,838	311,002	2,883,611	983,792	-	-	11,758,243
Dist to Other Gov Unit	230,695	6,683	17,459	45,190	-	-	300,027
Dist to Non-Gov Units	-	-	-	2,349	-	-	2,349
Dist to Individuals	40,601,081	-	86,742,303	360,429,785	-	-	487,773,169
Dist to Contract Svc Providers	68,400	-	-	-	-	-	68,400
Other Special Payments	537,959	26,739	98,329	367,818	-	-	1,030,845
Spc Pmt to Education, Dept of	1,859	-	50,249	52,108	-	-	104,216
Total Special Payments	**$49,019,832**	**$344,424**	**$89,791,951**	**$361,881,042**	**-**	**-**	**$501,037,249**
Total Expenditures							
Total Expenditures	50,816,612	425,734	90,489,409	365,380,553	-	-	507,112,308
Total Expenditures	**$50,816,612**	**$425,734**	**$90,489,409**	**$365,380,553**	**-**	**-**	**$507,112,308**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,607,965	-	-	-	-	-	4,607,965
Other Selective Taxes	-	-	3,148,979	-	-	-	3,148,979
Other Revenues	-	-	4,058,072	-	-	-	4,058,072
Federal Funds	-	-	-	38,054,969	-	-	38,054,969
Tsfr From Administrative Svcs	-	35,689	575,216	-	-	-	610,905
Tsfr From Revenue, Dept of	-	-	1,502,342	-	-	-	1,502,342
Total Revenues	**$4,607,965**	**$35,689**	**$9,284,609**	**$38,054,969**	**-**	**-**	**$51,983,232**
Special Payments							
Dist to Counties	417,266	32,171	274,058	95,378	-	-	818,873
Dist to Other Gov Unit	532	703	1,838	4,757	-	-	7,830
Dist to Non-Gov Units	-	-	-	-	-	-	-
Dist to Individuals	4,170,179	-	8,998,363	37,919,847	-	-	51,088,389
Other Special Payments	19,988	2,815	10,350	34,987	-	-	68,140
Total Special Payments	**$4,607,965**	**$35,689**	**$9,284,609**	**$38,054,969**	**-**	**-**	**$51,983,232**
Total Expenditures							
Total Expenditures	4,607,965	35,689	9,284,609	38,054,969	-	-	51,983,232
Total Expenditures	**$4,607,965**	**$35,689**	**$9,284,609**	**$38,054,969**	**-**	**-**	**$51,983,232**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	27,951,474	-	-	-	-	-	27,951,474
Other Selective Taxes	-	-	21,413,059	-	-	-	21,413,059
Other Revenues	-	-	27,803,846	-	-	-	27,803,846
Federal Funds	-	-	-	257,829,152	-	-	257,829,152
Tsfr From Administrative Svcs	-	-	3,911,469	-	-	-	3,911,469
Tsfr From Revenue, Dept of	-	-	7,894,138	-	-	-	7,894,138
Total Revenues	**$27,951,474**	**-**	**$61,022,512**	**$257,829,152**	**-**	**-**	**$346,803,138**
Special Payments							
Dist to Counties	-	-	81,520	44,581	-	-	126,101
Dist to Other Gov Unit	-	-	5,454	2,983	-	-	8,437
Dist to Individuals	27,951,474	-	60,896,719	257,760,358	-	-	346,608,551
Other Special Payments	-	-	38,819	21,230	-	-	60,049
Total Special Payments	**$27,951,474**	**-**	**$61,022,512**	**$257,829,152**	**-**	**-**	**$346,803,138**
Total Expenditures							
Total Expenditures	27,951,474	-	61,022,512	257,829,152	-	-	346,803,138
Total Expenditures	**$27,951,474**	**-**	**$61,022,512**	**$257,829,152**	**-**	**-**	**$346,803,138**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 040 - Mandated Caseload

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	12,126,462	-	-	-	-	-	12,126,462
Other Selective Taxes	-	-	(12,571,844)	-	-	-	(12,571,844)
Other Revenues	-	-	(5,151,369)	-	-	-	(5,151,369)
Federal Funds	-	-	-	310,171,525	-	-	310,171,525
Tsfr From Administrative Svcs	-	-	(747,853)	-	-	-	(747,853)
Tsfr From Revenue, Dept of	-	-	(1,606,340)	-	-	-	(1,606,340)
Total Revenues	**$12,126,462**	**-**	**($20,077,406)**	**$310,171,525**	**-**	**-**	**$302,220,581**
Special Payments							
Dist to Counties	(2,729,220)	-	-	-	-	-	(2,729,220)
Dist to Individuals	14,855,682	-	(20,077,406)	310,171,525	-	-	304,949,801
Total Special Payments	**$12,126,462**	**-**	**($20,077,406)**	**$310,171,525**	**-**	**-**	**$302,220,581**
Total Expenditures							
Total Expenditures	12,126,462	-	(20,077,406)	310,171,525	-	-	302,220,581
Total Expenditures	**$12,126,462**	**-**	**($20,077,406)**	**$310,171,525**	**-**	**-**	**$302,220,581**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 050 - Fundshifts

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Beginning Balance							
Beginning Balance	-	-	(17,683,441)	-	-	-	(17,683,441)
Total Beginning Balance	**-**	**-**	**($17,683,441)**	**-**	**-**	**-**	**($17,683,441)**
Revenues							
General Fund Appropriation	799,906,394	-	-	-	-	-	799,906,394
Other Selective Taxes	-	-	(98,618,855)	-	-	-	(98,618,855)
Other Revenues	-	-	(111,679,018)	-	-	-	(111,679,018)
Federal Funds	-	-	-	(459,251,131)	-	-	(459,251,131)
Tsfr From Administrative Svcs	-	-	(83,965,689)	-	-	-	(83,965,689)
Tsfr From Revenue, Dept of	-	-	(28,708,260)	-	-	-	(28,708,260)
Total Revenues	**$799,906,394**	**-**	**($322,971,822)**	**($459,251,131)**	**-**	**-**	**$17,683,441**
Special Payments							
Dist to Individuals	799,906,394	-	(340,655,263)	(459,251,131)	-	-	-
Total Special Payments	**$799,906,394**	**-**	**($340,655,263)**	**($459,251,131)**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	799,906,394	-	(340,655,263)	(459,251,131)	-	-	-
Total Expenditures	**$799,906,394**	**-**	**($340,655,263)**	**($459,251,131)**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,194,577	-	-	-	-	-	2,194,577
Federal Funds	-	-	-	(257,933)	-	-	(257,933)
Total Revenues	**$2,194,577**	**-**	**-**	**($257,933)**	**-**	**-**	**$1,936,644**
Services & Supplies							
Office Expenses	(20,414)	-	-	-	-	-	(20,414)
Professional Services	(1,602,739)	-	-	(257,933)	-	-	(1,860,672)
Other Care of Residents and Patients	(100,464)	-	-	-	-	-	(100,464)
Total Services & Supplies	**($1,723,617)**	**-**	**-**	**($257,933)**	**-**	**-**	**($1,981,550)**
Special Payments							
Dist to Individuals	3,918,194	-	-	-	-	-	3,918,194
Total Special Payments	**$3,918,194**	**-**	**-**	**-**	**-**	**-**	**$3,918,194**
Total Expenditures							
Total Expenditures	2,194,577	-	-	(257,933)	-	-	1,936,644
Total Expenditures	**$2,194,577**	**-**	**-**	**($257,933)**	**-**	**-**	**$1,936,644**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	(452,441)	-	-	-	(452,441)
Tsfr From Administrative Svcs	-	-	(2,271,322)	-	-	-	(2,271,322)
Tsfr From Revenue, Dept of	-	-	(6,067,184)	-	-	-	(6,067,184)
Total Revenues	**-**	**-**	**($8,790,947)**	**-**	**-**	**-**	**($8,790,947)**
Services & Supplies							
Instate Travel	-	-	(3,972)	-	-	-	(3,972)
Out of State Travel	-	-	(2,133)	-	-	-	(2,133)
Employee Training	-	-	(2,447)	-	-	-	(2,447)
Office Expenses	-	-	(21,065)	-	-	-	(21,065)
Telecommunications	-	-	(5,500)	-	-	-	(5,500)
Data Processing	-	-	(759)	-	-	-	(759)
Publicity and Publications	-	-	(68,372)	-	-	-	(68,372)
Professional Services	-	-	(456,884)	-	-	-	(456,884)
IT Professional Services	-	-	(57,331)	-	-	-	(57,331)
Attorney General	-	-	(61,004)	-	-	-	(61,004)
Employee Recruitment and Develop	-	-	(20)	-	-	-	(20)
Dues and Subscriptions	-	-	(1,071)	-	-	-	(1,071)
Facilities Rental and Taxes	-	-	(794)	-	-	-	(794)
Agency Program Related S and S	-	-	(13,113)	-	-	-	(13,113)
Other Services and Supplies	-	-	(881)	-	-	-	(881)
Expendable Prop 250 - 5000	-	-	(811)	-	-	-	(811)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	(1,301)	-	-	-	(1,301)
Total Services & Supplies	**-**	**-**	**($697,458)**	**-**	**-**	**-**	**($697,458)**
Special Payments							
Dist to Counties	-	-	(3,337,845)	-	-	-	(3,337,845)
Dist to Other Gov Unit	-	-	(107,572)	-	-	-	(107,572)
Dist to Individuals	-	-	(3,373,732)	-	-	-	(3,373,732)
Other Special Payments	-	-	(1,274,340)	-	-	-	(1,274,340)
Spc Pmt to Education, Dept of	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**($8,093,489)**	**-**	**-**	**-**	**($8,093,489)**
Total Expenditures							
Total Expenditures	-	-	(8,790,947)	-	-	-	(8,790,947)
Total Expenditures	**-**	**-**	**($8,790,947)**	**-**	**-**	**-**	**($8,790,947)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 201 - Integratd Eligibility/Medicaid Eligibility

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	671,490	-	-	-	-	-	671,490
Federal Funds	-	-	-	1,638,121	-	-	1,638,121
Total Revenues	**$671,490**	**-**	**-**	**$1,638,121**	**-**	**-**	**$2,309,611**
Personal Services							
Class/Unclass Sal. and Per Diem	195,032	-	-	477,496	-	-	672,528
All Other Differential	237,012	-	-	580,256	-	-	817,268
Empl. Rel. Bd. Assessments	72	-	-	172	-	-	244
Public Employees' Retire Cont	73,319	-	-	179,498	-	-	252,817
Social Security Taxes	33,028	-	-	80,866	-	-	113,894
Worker's Comp. Assess. (WCD)	68	-	-	164	-	-	232
Flexible Benefits	40,812	-	-	99,924	-	-	140,736
Total Personal Services	**$579,343**	**-**	**-**	**$1,418,376**	**-**	**-**	**$1,997,719**
Services & Supplies							
Instate Travel	6,936	-	-	16,968	-	-	23,904
Employee Training	1,904	-	-	4,672	-	-	6,576
Office Expenses	13,192	-	-	32,289	-	-	45,481
Telecommunications	4,312	-	-	10,560	-	-	14,872
Other Care of Residents and Patients	63,163	-	-	148,808	-	-	211,971
Other Services and Supplies	1,200	-	-	2,936	-	-	4,136
Expendable Prop 250 - 5000	1,440	-	-	3,512	-	-	4,952
Total Services & Supplies	**$92,147**	**-**	**-**	**$219,745**	**-**	**-**	**$311,892**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 201 - Integratd Eligibility/Medicaid Eligibility

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	671,490	-	-	1,638,121	-	-	2,309,611
Total Expenditures	**$671,490**	**-**	**-**	**$1,638,121**	**-**	**-**	**$2,309,611**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							4.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**4.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 202 - Medicaid Modularity

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	763,469	-	-	-	-	-	763,469
Federal Funds	-	-	-	1,893,331	-	-	1,893,331
Total Revenues	**$763,469**	**-**	**-**	**$1,893,331**	**-**	**-**	**$2,656,800**
Personal Services							
Class/Unclass Sal. and Per Diem	348,960	-	-	348,960	-	-	697,920
Empl. Rel. Bd. Assessments	150	-	-	155	-	-	305
Public Employees' Retire Cont	59,218	-	-	59,218	-	-	118,436
Social Security Taxes	26,693	-	-	26,698	-	-	53,391
Worker's Comp. Assess. (WCD)	145	-	-	145	-	-	290
Flexible Benefits	87,960	-	-	87,960	-	-	175,920
Total Personal Services	**$523,126**	**-**	**-**	**$523,136**	**-**	**-**	**$1,046,262**
Services & Supplies							
Instate Travel	7,470	-	-	7,470	-	-	14,940
Employee Training	2,055	-	-	2,055	-	-	4,110
Office Expenses	14,225	-	-	14,210	-	-	28,435
Telecommunications	4,650	-	-	4,645	-	-	9,295
IT Professional Services	141,500	-	-	1,273,500	-	-	1,415,000
Other Care of Residents and Patients	67,598	-	-	65,480	-	-	133,078
Other Services and Supplies	1,295	-	-	1,290	-	-	2,585
Expendable Prop 250 - 5000	1,550	-	-	1,545	-	-	3,095
Total Services & Supplies	**$240,343**	**-**	**-**	**$1,370,195**	**-**	**-**	**$1,610,538**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 202 - Medicaid Modularity

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	763,469	-	-	1,893,331	-	-	2,656,800
Total Expenditures	**$763,469**	**-**	**-**	**$1,893,331**	**-**	**-**	**$2,656,800**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							5
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**5**
Total FTE							
Total FTE							5.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**5.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 402 - Prev'n, Interv'n & Access thru Lifespan

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	13,103,059	-	-	-	-	-	13,103,059
Total Revenues	**$13,103,059**	**-**	**-**	**-**	**-**	**-**	**$13,103,059**
Personal Services							
Class/Unclass Sal. and Per Diem	365,946	-	-	-	-	-	365,946
Empl. Rel. Bd. Assessments	159	-	-	-	-	-	159
Public Employees' Retire Cont	62,102	-	-	-	-	-	62,102
Social Security Taxes	27,996	-	-	-	-	-	27,996
Worker's Comp. Assess. (WCD)	153	-	-	-	-	-	153
Flexible Benefits	92,358	-	-	-	-	-	92,358
Total Personal Services	**$548,714**	**-**	**-**	**-**	**-**	**-**	**$548,714**
Services & Supplies							
Instate Travel	7,845	-	-	-	-	-	7,845
Employee Training	2,157	-	-	-	-	-	2,157
Office Expenses	14,922	-	-	-	-	-	14,922
Telecommunications	4,881	-	-	-	-	-	4,881
IT Professional Services	926,769	-	-	-	-	-	926,769
Other Care of Residents and Patients	74,558	-	-	-	-	-	74,558
Other Services and Supplies	1,356	-	-	-	-	-	1,356
Expendable Prop 250 - 5000	1,857	-	-	-	-	-	1,857
Total Services & Supplies	**$1,034,345**	**-**	**-**	**-**	**-**	**-**	**$1,034,345**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 402 - Prev'n, Interv'n & Access thru Lifespan

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	10,720,000	-	-	-	-	-	10,720,000
Other Special Payments	800,000	-	-	-	-	-	800,000
Total Special Payments	**$11,520,000**	**-**	**-**	**-**	**-**	**-**	**$11,520,000**
Total Expenditures							
Total Expenditures	13,103,059	-	-	-	-	-	13,103,059
Total Expenditures	**$13,103,059**	**-**	**-**	**-**	**-**	**-**	**$13,103,059**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							2.64
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.64**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 403 - Intensive In-Home Behavioral Health Services

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6,575,316	-	-	-	-	-	6,575,316
Federal Funds	-	-	-	13,064,484	-	-	13,064,484
Total Revenues	**$6,575,316**	**-**	**-**	**$13,064,484**	**-**	**-**	**$19,639,800**
Special Payments							
Dist to Individuals	6,575,316	-	-	13,064,484	-	-	19,639,800
Total Special Payments	**$6,575,316**	**-**	**-**	**$13,064,484**	**-**	**-**	**$19,639,800**
Total Expenditures							
Total Expenditures	6,575,316	-	-	13,064,484	-	-	19,639,800
Total Expenditures	**$6,575,316**	**-**	**-**	**$13,064,484**	**-**	**-**	**$19,639,800**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 408 - Continuation of Mental Health Funding

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	16,039,652	-	-	-	-	-	16,039,652
Total Revenues	**$16,039,652**	**-**	**-**	**-**	**-**	**-**	**$16,039,652**
Special Payments							
Dist to Counties	12,350,532	-	-	-	-	-	12,350,532
Dist to Individuals	3,689,120	-	-	-	-	-	3,689,120
Total Special Payments	**$16,039,652**	**-**	**-**	**-**	**-**	**-**	**$16,039,652**
Total Expenditures							
Total Expenditures	16,039,652	-	-	-	-	-	16,039,652
Total Expenditures	**$16,039,652**	**-**	**-**	**-**	**-**	**-**	**$16,039,652**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 410 - Misdemeanor Defenders

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	7,612,914	-	-	-	-	-	7,612,914
Total Revenues	**$7,612,914**	**-**	**-**	**-**	**-**	**-**	**$7,612,914**
Capital Outlay							
Building Structures	7,612,914	-	-	-	-	-	7,612,914
Total Capital Outlay	**$7,612,914**	**-**	**-**	**-**	**-**	**-**	**$7,612,914**
Total Expenditures							
Total Expenditures	7,612,914	-	-	-	-	-	7,612,914
Total Expenditures	**$7,612,914**	**-**	**-**	**-**	**-**	**-**	**$7,612,914**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 413 - Behavioral Health Funding Shortfall

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	9,132,500	-	-	-	-	-	9,132,500
Total Revenues	**$9,132,500**	**-**	**-**	**-**	**-**	**-**	**$9,132,500**
Special Payments							
Dist to Counties	5,205,525	-	-	-	-	-	5,205,525
Dist to Individuals	3,926,975	-	-	-	-	-	3,926,975
Total Special Payments	**$9,132,500**	**-**	**-**	**-**	**-**	**-**	**$9,132,500**
Total Expenditures							
Total Expenditures	9,132,500	-	-	-	-	-	9,132,500
Total Expenditures	**$9,132,500**	**-**	**-**	**-**	**-**	**-**	**$9,132,500**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 414 - MOTS/COMPASS Modernization & Completion

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6,739,793	-	-	-	-	-	6,739,793
Total Revenues	**$6,739,793**	**-**	**-**	**-**	**-**	**-**	**$6,739,793**
Personal Services							
Class/Unclass Sal. and Per Diem	228,564	-	-	-	-	-	228,564
Empl. Rel. Bd. Assessments	106	-	-	-	-	-	106
Public Employees' Retire Cont	38,788	-	-	-	-	-	38,788
Social Security Taxes	17,486	-	-	-	-	-	17,486
Worker's Comp. Assess. (WCD)	102	-	-	-	-	-	102
Flexible Benefits	61,572	-	-	-	-	-	61,572
Total Personal Services	**$346,618**	**-**	**-**	**-**	**-**	**-**	**$346,618**
Services & Supplies							
Instate Travel	5,230	-	-	-	-	-	5,230
Employee Training	1,438	-	-	-	-	-	1,438
Office Expenses	9,948	-	-	-	-	-	9,948
Telecommunications	3,254	-	-	-	-	-	3,254
Professional Services	6,321,475	-	-	-	-	-	6,321,475
Other Care of Residents and Patients	49,688	-	-	-	-	-	49,688
Other Services and Supplies	904	-	-	-	-	-	904
Expendable Prop 250 - 5000	1,238	-	-	-	-	-	1,238
Total Services & Supplies	**$6,393,175**	**-**	**-**	**-**	**-**	**-**	**$6,393,175**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 414 - MOTS/COMPASS Modernization & Completion

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	6,739,793	-	-	-	-	-	6,739,793
Total Expenditures	**$6,739,793**	**-**	**-**	**-**	**-**	**-**	**$6,739,793**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							1.76
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.76**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 415 - Expanding Hepatitis C Coverage

Cross Reference Name: Health Systems Division
Cross Reference Number: 44300-030-01-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	39,000,000	-	-	-	-	-	39,000,000
Other Revenues	-	-	48,000,000	-	-	-	48,000,000
Federal Funds	-	-	-	332,000,000	-	-	332,000,000
Total Revenues	**$39,000,000**	**-**	**$48,000,000**	**$332,000,000**	**-**	**-**	**$419,000,000**
Special Payments							
Dist to Individuals	39,000,000	-	48,000,000	332,000,000	-	-	419,000,000
Total Special Payments	**$39,000,000**	**-**	**$48,000,000**	**$332,000,000**	**-**	**-**	**$419,000,000**
Total Expenditures							
Total Expenditures	39,000,000	-	48,000,000	332,000,000	-	-	419,000,000
Total Expenditures	**$39,000,000**	**-**	**$48,000,000**	**$332,000,000**	**-**	**-**	**$419,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

SUMMARY XREF:030-01-00 Health Systems Division PACKAGE: 021 - Phase - In

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016625	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00	130,608				130,608
								67,458				67,458
1016626	OAH C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	02	2,994.00	71,856				71,856
								52,994				52,994
1016627	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	1	.50	12.00	02	4,727.00	56,724				56,724
								49,268				49,268
1016628	MMN X1488 IP	INFO SYSTEMS SPECIALIST 8	1	.50	12.00	02	6,890.00	82,680				82,680
								55,659				55,659
		TOTAL PICS SALARY						341,868				341,868
		TOTAL PICS OPE						225,379				225,379
		TOTAL PICS PERSONAL SERVICES =	4	3.00	72.00			567,247				567,247

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017073	MMS X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	09	11,696.00	81,404		199,300		280,704
								30,258		74,080		104,338
1017074	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00	37,876		92,732		130,608
								19,563		47,895		67,458
1017075	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00	37,876		92,732		130,608
								19,563		47,895		67,458
1017076	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00	37,876		92,732		130,608
								19,563		47,895		67,458
		TOTAL PICS SALARY						195,032		477,496		672,528
		TOTAL PICS OPE						88,947		217,765		306,712
		TOTAL PICS PERSONAL SERVICES =	4	4.00	96.00			283,979		695,261		979,240

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017077	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,727.00	56,724		56,724		113,448
								31,616		31,618		63,234
1017078	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,727.00	56,724		56,724		113,448
								31,616		31,618		63,234
1017079	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00	78,504		78,504		157,008
								36,978		36,980		73,958
1017080	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00	78,504		78,504		157,008
								36,978		36,980		73,958
1017081	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,542.00	78,504		78,504		157,008
								36,978		36,980		73,958
		TOTAL PICS SALARY						348,960		348,960		697,920
		TOTAL PICS OPE						174,166		174,176		348,342
		TOTAL PICS PERSONAL SERVICES =	5	5.00	120.00			523,126		523,136		1,046,262

REPORT: PACKAGE FISCAL IMPACT REPORT 2019-21 PROD FILE
AGENCY:44300 OREGON HEALTH AUTHORITY PICS SYSTEM: BUDGET PREPARATION
SUMMARY XREF:030-01-00 Health Systems Division PACKAGE: 402 - Prev'n, Interv'n & Access thru

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017082	MMN X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00	137,382				137,382
								64,714				64,714
1017083	OAH C0872	AP OPERATIONS & POLICY ANALYST 3	1	.88	21.00	02	5,442.00	114,282				114,282
								59,027				59,027
1017084	OAH C0872	AP OPERATIONS & POLICY ANALYST 3	1	.88	21.00	02	5,442.00	114,282				114,282
								59,027				59,027
		TOTAL PICS SALARY						365,946				365,946
		TOTAL PICS OPE						182,768				182,768
		TOTAL PICS PERSONAL SERVICES =	3	2.64	63.00			548,714				548,714

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017085	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	.88	21.00	02	5,442.00	114,282				114,282
								59,027				59,027
1017086	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	.88	21.00	02	5,442.00	114,282				114,282
								59,027				59,027
		TOTAL PICS SALARY						228,564				228,564
		TOTAL PICS OPE						118,054				118,054
		TOTAL PICS PERSONAL SERVICES =	2	1.76	42.00			346,618				346,618

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-01-00-00000**

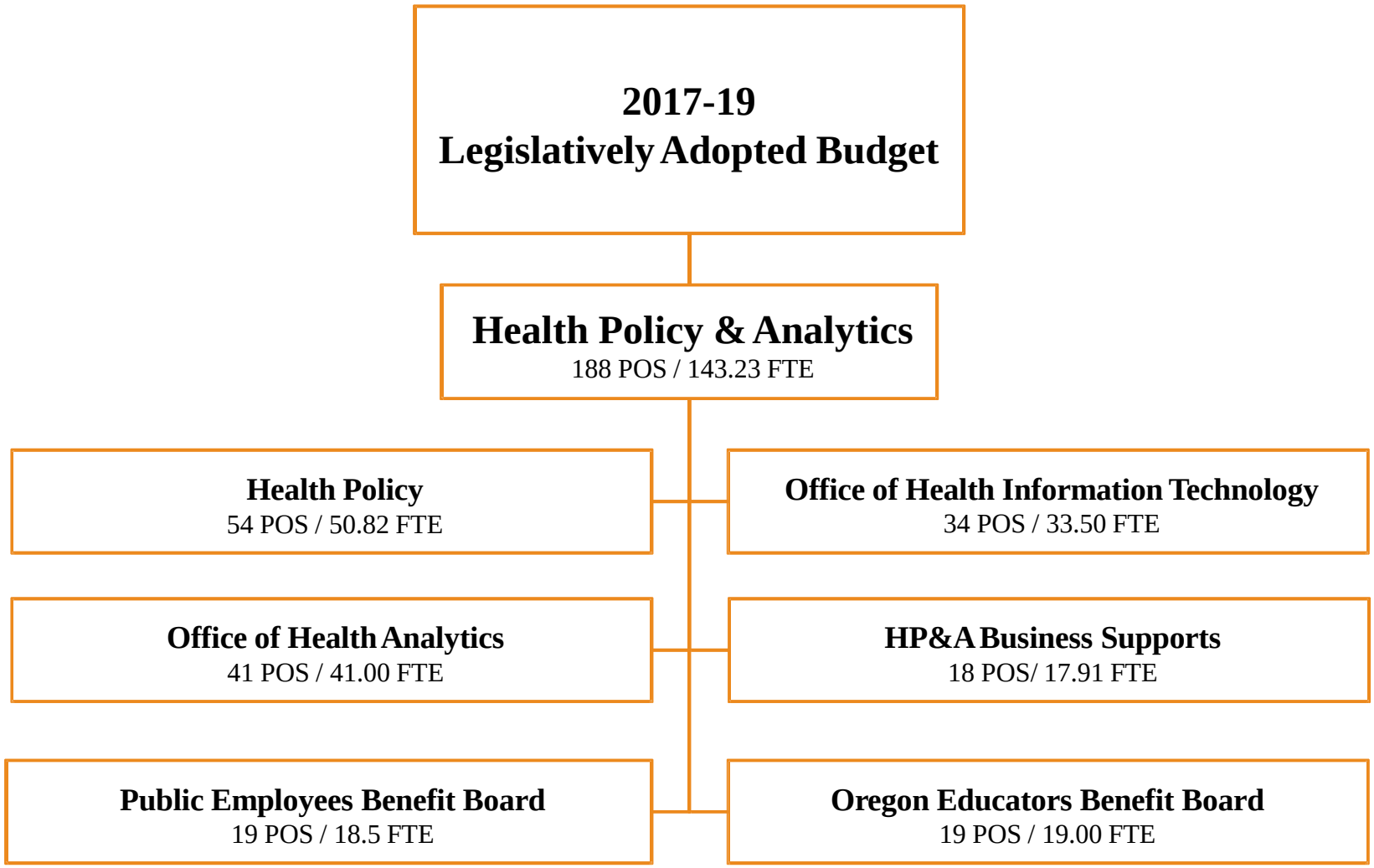
Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Interest Income	25,214	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	41,793	-	-	-
Tsfr From Administrative Svcs	11,348,753	12,225,546	12,243,339	13,826,588	-	-
Total Lottery Funds	**$11,373,967**	**$12,225,546**	**$12,285,132**	**$13,826,588**	**-**	**-**
Other Funds						
Other Selective Taxes	891,331,138	1,211,000,000	1,252,096,875	1,168,999,999	-	-
Business Lic and Fees	31,350	-	-	-	-	-
Charges for Services	250	-	-	-	-	-
Admin and Service Charges	426,297	-	-	-	-	-
Interest Income	2,854,662	15,360	15,360	15,360	-	-
Donations	200	-	-	-	-	-
Other Revenues	222,958,265	811,946,388	816,093,762	899,711,516	-	-
Transfer In - Intrafund	22,946,032	-	-	-	-	-
Transfer In Other	-	11,806,296	11,806,296	26,228,037	-	-
Tsfr From Human Svcs, Dept of	4,870,763	-	-	-	-	-
Tsfr From Administrative Svcs	117,760,000	168,685,900	168,685,900	92,183,900	-	-
Tsfr From Revenue, Dept of	384,013,948	417,509,244	416,761,344	407,725,157	-	-
Tsfr From Or Youth Authority	330,490	240,623	240,623	249,767	-	-
Tsfr From Oregon Health Authority	130,375,802	-	-	-	-	-
Tsfr From Education, Dept of	721,847	1,273,413	1,273,413	1,273,413	-	-
Tsfr From Board of Dentistry	185,707	-	-	-	-	-
Tsfr From Or Liquor Cntrl Comm	17,754,736	18,697,500	18,697,500	20,083,817	-	-
Tsfr From Oregon Medical Board	835,320	-	-	-	-	-
Tsfr From Nursing, Bd of	1,389,002	-	-	-	-	-

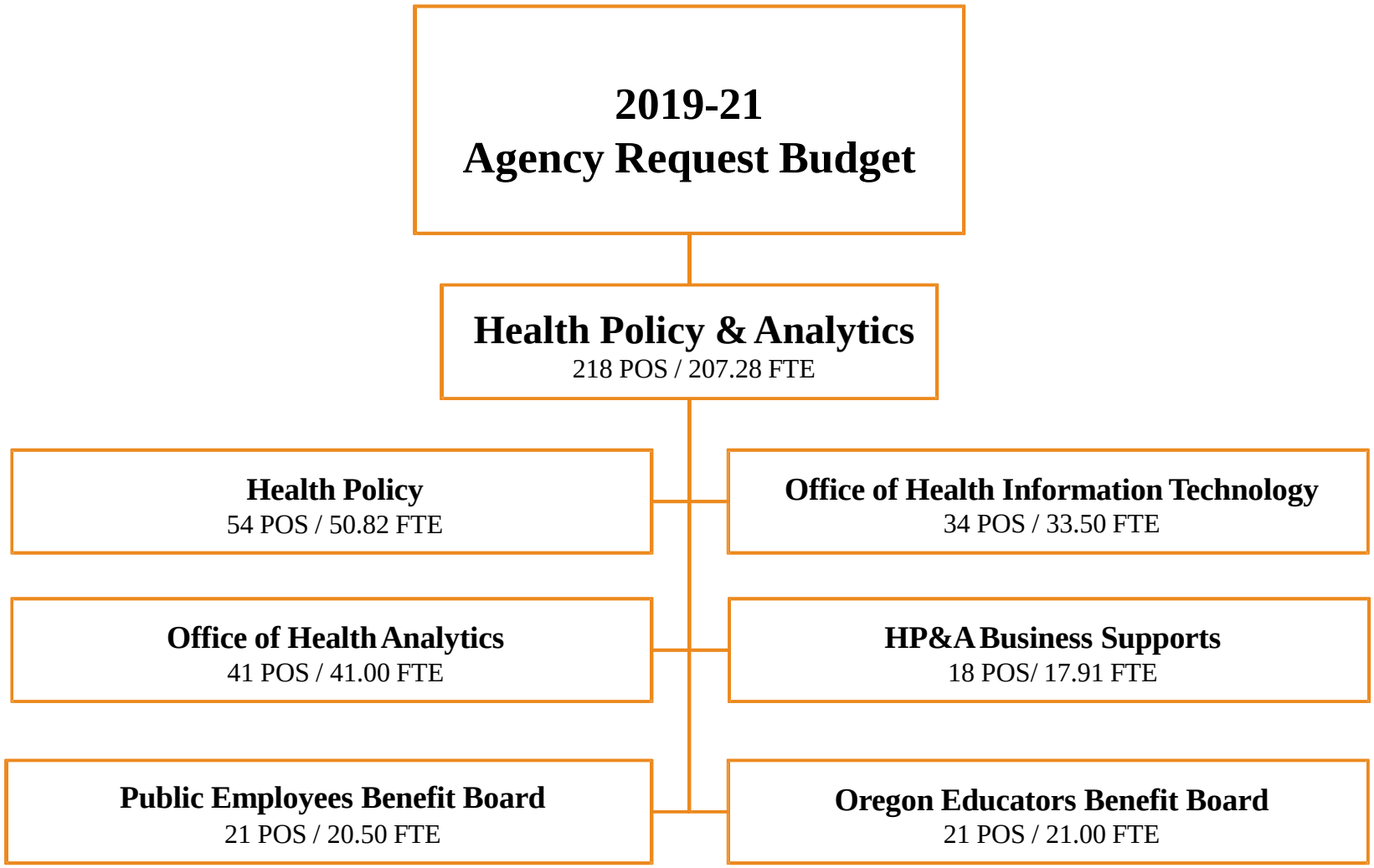
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-01-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Tsfr From Board of Pharmacy	198,532	-	-	-	-	-
Transfer Out - Intrafund	(22,946,032)	-	-	-	-	-
Transfer to Counties	(5,936,626)	(7,478,800)	(7,478,800)	(7,478,800)	-	-
Total Other Funds	**$1,770,101,683**	**$2,633,695,924**	**$2,678,192,273**	**$2,608,992,166**	**-**	**-**
Federal Funds						
Federal Funds	10,783,552,209	10,473,456,412	10,720,082,867	11,715,302,660	-	-
Total Federal Funds	**$10,783,552,209**	**$10,473,456,412**	**$10,720,082,867**	**$11,715,302,660**	**-**	**-**
Nonlimited Other Funds						
Admin and Service Charges	38,422,183	-	-	-	-	-
Interest Income	1,789,733	-	-	-	-	-
Insurance Premiums	1,894	-	-	-	-	-
Other Revenues	17,511,026	-	-	-	-	-
Total Nonlimited Other Funds	**$57,724,836**	**-**	**-**	**-**	**-**	**-**

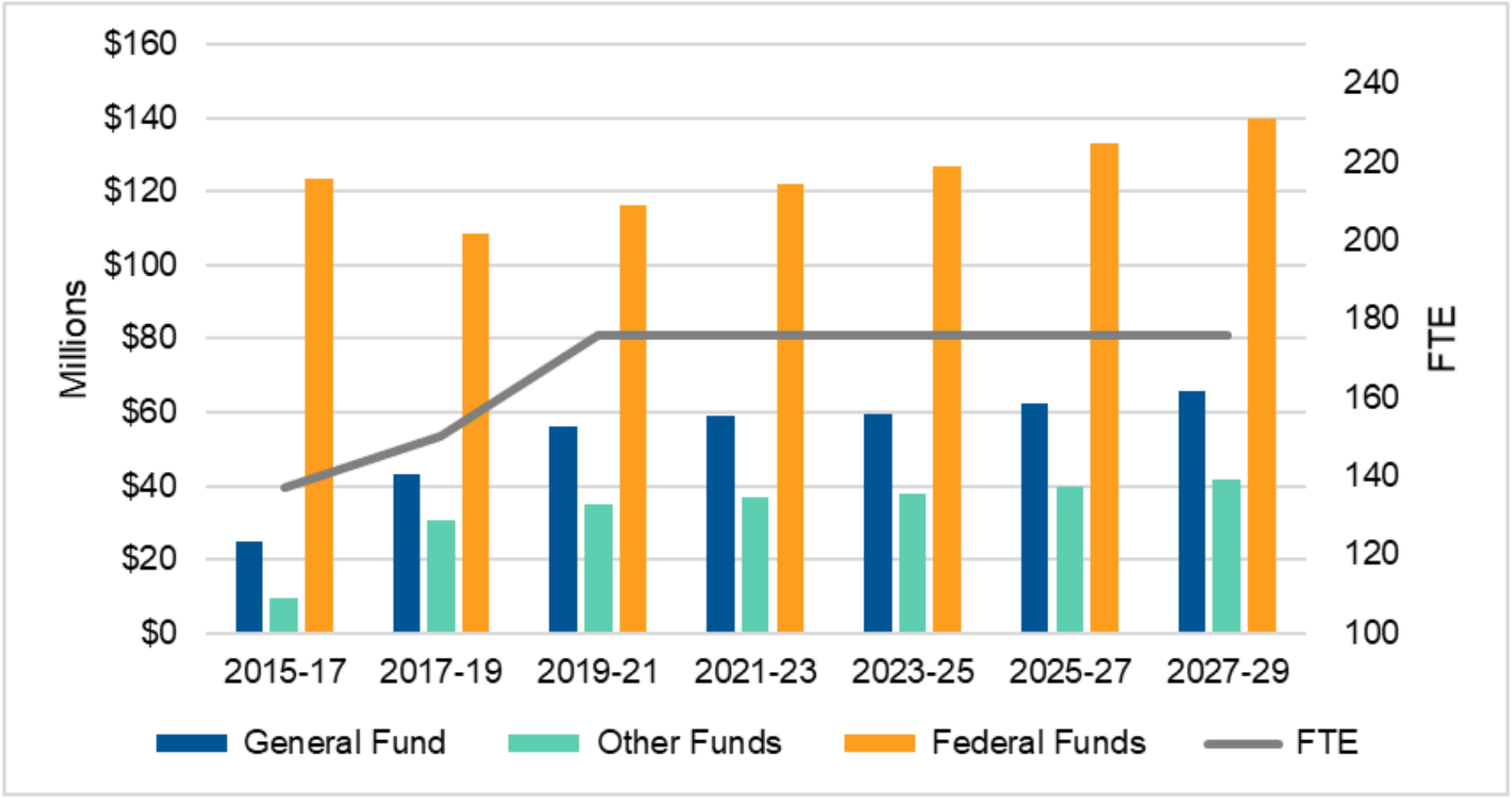

2017-19
Legislatively Adopted Budget
Health Policy & Analytics
188 POS / 143.23 FTE
Health Policy
54 POS / 50.82 FTE
Office of Health Information Technology
34 POS / 33.50 FTE
Office of Health Analytics
41 POS / 41.00 FTE
HP&A Business Supports
18 POS/ 17.91 FTE
Public Employees Benefit Board
19 POS / 18.5 FTE
Oregon Educators Benefit Board
19 POS / 19.00 FTE


2019-21
Agency Request Budget
Health Policy & Analytics
218 POS / 207.28 FTE
Health Policy
54 POS / 50.82 FTE
Office of Health Information Technology
34 POS / 33.50 FTE
Office of Health Analytics
41 POS / 41.00 FTE
HP&A Business Supports
18 POS/ 17.91 FTE
Public Employees Benefit Board
21 POS / 20.50 FTE
Oregon Educators Benefit Board
21 POS / 21.00 FTE

OREGON HEALTH AUTHORITY: HEALTH POLICY & ANALYTICS

Program Unit Executive Summary

Program contact: Jeremy Vandehey, Director of Health Policy & Analytics
503-602-1646



OREGON HEALTH AUTHORITY: HEALTH POLICY & ANALYTICS

Program Unit Executive Summary

The budget for Health Policy and Analytics (HPA) includes:

- Office of Health Policy and Delivery Systems Innovation (which includes the Director of Health Policy and Analytics).
- Office of Health Analytics.
- Office of Health Information Technology.
- Office of Business Operations.

Program overview

The Health Policy and Analytics Division develops and implements innovative approaches to lower health care costs, achieving better health and better health care. This is accomplished through six main functions:

- The Office of Health Policy.
- The Office of Delivery Systems Innovation.
- The Office of Health Analytics.
- The Office of Health Information Technology.
- The Public Employees Benefit Board and the Oregon Educators Benefit Board (each are budgeted separately from HPA).
- The Office of Business Operations.

These offices provide agency-wide policy development; strategic planning; clinical leadership; the development of statewide delivery system technology tools to support care coordination, CCO and delivery transformation support; and health system performance evaluation reports. Together these offices provide services and support focused on achieving the triple aim of better health, better care, and lower costs as well as health equity.

The Health Policy and Analytics Division is accountable for leading the next phase of health system transformation by:

- Supporting and incentivizing payments for value, moving away from paying for volume.
- Supporting the Oregon Health Policy Board's work including implementation of the Action Plan for Health.

OREGON HEALTH AUTHORITY: HEALTH POLICY & ANALYTICS

Program Unit Executive Summary

- Focusing on social determinants of health in addition to medical care.
- Providing the clinical leadership to shape the management of high cost pharmaceuticals.
- Innovating and implementing solutions using health information technology.
- Implementing legislative directives to align metrics.
- Facilitating multi-payer alignment to support primary care sustainability with improved performance.

Program funding request

The Agency Request Budget of $207.8 million Total Funds continues funding for Health Policy and Analytics programs at the current service level for 2019-21 and includes the following five policy option packages (POPs).

1. Create the Office of Child Health in OHA. This POP would support the goals of the Children's Cabinet, created by the Governor to fulfill one of her priorities, improving prenatal and early childhood health. This office and staffing would focus on the health of Oregon children from before birth through age 5.

2. The Governor has declared opioid addictions and other substance use disorders a public health crisis and priority. This POP would address the opioid crisis by expanding training and technical resources for providers pertaining to appropriate opioid prescribing and alternative approaches to pain management. Specifically, this POP would:
   - Enable the Oregon Pain Management Commission to build and maintain four to six pain education modules per biennium (building on their existing, nationally-recognized 2018 pain module). These modules would aim to change the prescribing practices that helped cause the opioid addiction emergency and promote effective alternative approaches for pain management.
   - Enable OHA to add technical resources to further analyze the prevalence, treatment and health impacts of substance use disorders, especially opioid addictions.

3. Improving the behavioral health system is one of the Governor's top priorities for Oregon's Coordinated Care Organization (CCO) 2.0 process. This POP has three objectives that support this priority:
   - Invest in a more connected behavioral health system by providing incentives for investments in foundational technology to advance integration.
     - This package would create the Behavioral Health Electronic Health Record (EHR) Incentive Program to support and encourage behavioral health agencies' investments in EHR. This would help reduce the disparity between behavioral health and physical health in terms of care coordination, health information exchange, electronic reporting, patient care, and value-based payments.
   - Adapt the primary care home model to advance integration within behavioral health settings.
     - This package would enable OHA to conduct reviews and provide technical assistance to recognize behavioral health homes. This would integrate primary care services into behavioral health service settings.
   - Improve access to evidence-based pharmaceutical treatments and practice guidelines to improve health outcomes of individuals experiencing mental illness.
     - This package would continue the Mental Health Clinical Advisory Group's effort to make recommendations to the Pharmacy and Therapeutics committee on treatment of mental illness including medications.

4. OHA has committed to furthering health system transformation both in CCOs and by spreading transformation to PEBB, OEBB, and commercial insurance markets. At the direction of the Governor, OHA is undertaking a significant advancement of the coordinated care model in Medicaid (dubbed CCO 2.0). Additionally, OHA expects it will need to staff and support significant policy development work over the next several years. This will include work on prescription drug costs, long term financing of health care, and strategies for better leveraging the state's purchasing power to advance transformational efforts, maintain access to coverage, and ensure a stable Marketplace. In preparation for a new procurement of CCOs in 2019 and 2020, the Governor has asked the Oregon Health Policy Board to focus on four areas to further transformation within "CCO 2.0": improving the behavioral health system, increasing the use of value-based payments, controlling costs, and addressing CCO members' social determinants of health.

5. The final POP would expand the capacity of the Oregon Prescription Drug Program to adequately analyze and provide oversight of existing programs and adapt to rapid changes in the pharmacy field.

Program description

The division's **Director of Health Policy and Analytics** coordinates with the Governor's office, the Legislature, other state and federal agencies, partners and stakeholders, local governments, advocacy and client groups, and the private sector to achieve the triple aim of better health, better care, and lower costs.

The **Office of Delivery Systems Innovation** (DSI) is designed to align and integrate clinical resources and policies to support implementation of the coordinated care model throughout all provider and payer organizations including OHA. The chief medical officer's focus is to direct and guide implementation of clinical services so they support quality improvement outcomes and integrate delivery of behavioral, physical, and oral health care as well as pharmacy purchasing. This role includes oversight of the Transformation Center, Patient Centered Primary Care Home program, the Health Evidence Review Commission, and the Quality Council.

The **Office of Health Policy** provides policy analysis, development, and evaluation services to support the health system transformation work of the Oregon Health Policy Board, the Medicaid Advisory Committee, OHA programs, and other stakeholder. The office provides technical assistance on topics such as primary care workforce development, resource leveraging, and grant development for health system transformation projects.

The **Office of Health Analytics** collects, stores, integrates and statistically analyzes utilization, quality, and financial data. It does this in order to:

- Evaluate OHA program performance.
- Provide data to support health system and program planning and implementation.
- Analyze trends across all payers and claims data.

OREGON HEALTH AUTHORITY: HEALTH POLICY & ANALYTICS

Program Unit Executive Summary

The **Office of Health Information Technology** is responsible for providing coordination across programs, departments, and agencies in developing policies and procedures that:

- Accelerate state and federal health reform goals through organized support for adoption, implementation and integration of health information technologies.
- Leverage health IT funding opportunities from federal agencies, philanthropic organizations and the private sector to improve Oregon's health IT capacity.
- Increase collaboration and communication among state agencies and across programs for enhanced planning and shared decision making, leveraged IT purchases, and coordination of service delivery.

The **Public Employees' Benefit Board and the Oregon Educators Benefit Board** have made a priority of transforming the health care delivery system, advancing health care transformation with plans that coordinate care, and managing the cost of care. They accomplish this through offering value-added plans that provide high quality care and services, implementing measurable programs that support member health status improvement, encourage members to take responsibility for their own health outcomes, and capping per-member-per-month cost increases at 3.4 percent.

Both boards offer core benefit plans that include medical, dental, vision and life insurance. Additional benefits include short-term and long-term disability, flexible spending accounts, commuter savings accounts and supplemental life insurance.

While operationally situated in HPA, PEBB and OEBB each have their own budgets and are not included in the HPA budget.

The **Office of Business Operations** is responsible for all of the division's operational functions. The office partners closely with various Shared Services offices and acts as a liaison to internal and external stakeholders related to operational functions. These operational functions include:

- Program contracts management.
- Program staffing.

OREGON HEALTH AUTHORITY: HEALTH POLICY & ANALYTICS

Program Unit Executive Summary

- Program grants management.
- Operational and project budget management.
- Facilities management.
- Program policy and rulemaking management.
- Administrative and executive support.
- Program technical support.
- Project management.
- Risk management.

Program justification and link to long-term outcomes

All of the Health Policy programs directly support the long-term outcomes of Healthy People and Health Equity. Together, the offices help to establish the common vision, define the outcomes, measure fiscal accountability, measure the effects of investment in various health care strategies, and inform all aspects of Oregon's health care decision- and policy-making efforts. In essence, these offices recommend the policy direction, measure the results, and suggest strategies for improving all health-related outcomes. Recently, HPA has focused on monitoring and developing strategies around:

- Reducing per capita costs.
- Reducing the number of uninsured Oregonians.
- Improving specific health measures tracked by the CCOs.

Program performance

These offices provide technical and subject matter expertise, analytic capacity, technical assistance, and the ability to secure funding and support of federal and national agency partners. They do not deliver program-specific services.

OREGON HEALTH AUTHORITY: HEALTH POLICY & ANALYTICS

Program Unit Executive Summary

Enabling legislation/program authorization

Program authorization legislation and applicable federal and state mandates are listed by office in the Program Unit narratives.

Funding streams

Health Policy and Analytics is supported primarily by General Funds, matched with Medicaid Administrative Federal Funds. The match rates vary depending on the type of work being performed. The office also receives 100 percent Federal Funds from the Health Resources and Services Administration (HRSA) Primary Care grant, and Health Information Technology Electronic Health Record funds. It receives Other Funds from various grants (National Association of Chronic Disease Directors), fees (workforce, inpatient data, ambulatory surgical data, All Payer All Claim, J1 Visa, Oregon Prescription Drug Program), and Health Care Incentive Fund.

HPA no longer receives Federal Funds from the Office of National Coordinator for HIT (ONC) grant, which ended during the 2017-19 biennium.

Significant proposed program changes from 2017-19

OHA proposes to move the behavioral health director and staff from the Health Policy and Analytics Division to the Health Systems Division; and to move the state Medicaid director and Medicaid policy staff to the Health Systems Division. The policy work of the Health Policy and Analytics Division and the program work of the Health Systems Division are closely tied and will require close collaboration to ensure alignment to the agency goals of better health, better care and lower costs.

OREGON HEALTH AUTHORITY: HEALTH POLICY AND ANALYTICS

Program Unit Narrative: The Office of Business Operations

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2017-19	2.14	0.29	2.00	4.44	18.00	0.00
Agency Request 2019-21	2.30	0.31	2.11	4.72	22.00	21.91
Difference	0.16	0.01	0.11	0.28	4.00	21.91
Percent Change	7%	4%	5%	6%	18%	100%

Activities, program and issues in the program unit base budget

The Office of Business Operations develops and maintains operational processes and procedures on behalf for the Health Policy and Analytics division. It acts as liaison with other parts of OHA, including business operations offices in other divisions, Central Services, the Director's Office, and the Shared Services offices.

HPA's business operations are organized into three program units: Contracts and Project Management; Budget, Grants Management and Technology Management; and Staffing and Administrative Support.

Contracts and Project Management:

- Manages the division's portfolio of contracts.
- Administers the process of contract initiation, amendments and renewal including the use of interagency agreements and memos of understanding.
- Manages the division's operational project portfolio and provides project management assistance to the division's programs.
- Manages the division's risk management function.

OREGON HEALTH AUTHORITY: HEALTH POLICY AND ANALYTICS

Program Unit Narrative: The Office of Business Operations

Budget, Grants Management and Technology Management:

- Leads the initial biennial budget build and projections process for the division and each of its offices.
- Provides rebalance and reshoot budget tracking for the division budget.
- Builds and maintains active operating budgets for each program area in the division.
- Builds, monitors and maintains project budgets for the division's high-level projects.
- Provides all accounts payable and receivable services for the division.
- Supports the division's technology including SharePoint, Web development, deskside support, asset management, etc.
- Provides rule making and policy writing services for the division and tracks legislation during the legislative sessions.
- Provides grant maintenance services including documentation and version control, carry-over process, operational setup and maintenance, and closeout

Staffing and Administrative Support:

- Manages the hiring process for the human resources in the division.
- Manages HR issues related to position management concerns.
- Establishes and maintains a workforce strategy, succession plan and training plan for the division aligning with the agency diversity recruitment policy
- Provides administrative support to the division's programs and executive support for the directors of each office.
- Provides support for all of the division programs' committees.
- Manages and supports all inter-office moves.
- Maintains the division's record keeping and archiving.

OREGON HEALTH AUTHORITY: HEALTH POLICY AND ANALYTICS

Program Unit Narrative: The Office of Business Operations

Background information

The Office of Business Operations has focused on consolidating, identifying, documenting and maintaining the division's operational processes. The office is identifying meaningful metrics for each process, benchmarking the current state of the measures for those processes and setting goals for improvement. The focus will be incremental improvements using a maturity model and homing in on the processes deemed to be of most importance by the collective input of the division.

As the Office of Business Operations provides the foundational operating process structure, the office's workload mirrors the demands of the division's programs. As the workloads of individual programs grow the demands of the operational support structure expand as well.

Revenue sources and proposed revenue changes

Funding streams in support of the Office of Business Operations are allocated through a federally approved cost allocation plan. A grant allocation module aggregates costs monthly, as outlined in the federally approved plan, to its respective state and federal funding sources.

Proposed new laws that apply to the program unit

None.

OREGON HEALTH AUTHORITY: HEALTH POLICY AND ANALYTICS

Program Unit Narrative: Health Policy

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Fund	Pos.	FTE
Leg. Approved 17-19	14.34	4.34	32.90	51.58	71.00	54.44
Leg. Adopted Budget 19-21	35.79	19.02	17.73	72.53	36.00	65.64
Difference	21.45	14.68	-15.18	20.95	-35.00	11.20
Percent Change	60%	77%	-86%	29%	-97%	17%

Activities, program and issues in the program unit base budget

The vision set forth by the Governor, the Oregon Health Policy Board and the Legislature is of one integrated, statewide health system that achieves better health, better care, and lower health care costs for all Oregonians – the triple aim. Moving toward achievement of this vision has resulted in a policy framework that requires the current delivery system to focus on:

- Improving care coordination.
- Integrating behavioral, physical and oral health care.
- Incorporating community-based and public health resources toward improved population health.
- Use of value-based payments to provide incentive for health outcomes.
- Managing within a fixed rate of growth.
- Spreading evidence-based best practices and innovations.

The Health Policy program unit includes the Office of Health Policy and the Office of Delivery System Innovation, which is led by the chief medical officer. Each office coordinates with the Governor's Office, the Legislature, other state and federal

agencies, partners and stakeholders, local governments, advocacy and client groups, and the private sector to achieve the triple aim.

The Office of Health Policy

This office analyzes and develops policy options, facilitates stakeholder discussions, coordinates strategic and implementation planning efforts, and evaluates health services research and policy for the Governor's Office, the Legislature, the Oregon Health Policy Board (OHPB), OHA, and other participants in Oregon's health system transformation. These services help Oregon identify opportunities, articulate program options, implement policy, and assess its progress toward achieving the triple aim. This work includes:

- Providing oversight of Oregon's Medicaid policies in collaboration with the Health Systems Division Medicaid Policy Office. These include the State Plan, which defines all Medicaid eligibility, benefits and reimbursement policies; the 1115 waiver; and home and community-based waivers. The office also serves as the single point of contact for the Centers for Medicare & Medicaid Services.
- Staffing the Medicaid Advisory Committee, and OHPB and its committees and work groups.
- Developing and analyzing policy on health system transformation, rural health care initiatives, health care financing and other topics, as legislatively directed.
- Engaging stakeholders, working with contractors, initiating and administrating grants to implement delivery system transformation policies, primary care workforce development, strategic plans, etc.
- Analyzing emerging health policy issues and regulations, and working with national and other state experts to bring best practices and new ideas to Oregon.

The Office of Delivery System Innovation

In 2015 OHA shifted existing clinical staff, programs and resources into a new unit under the direction of the chief medical officer (CMO). The purpose of this shift was to better align medical management practices and coordinate clinical policies across coordinated care organizations (CCOs), the fee-for-service population, other plans and payers, and all OHA departments.

OREGON HEALTH AUTHORITY: HEALTH POLICY AND ANALYTICS

Program Unit Narrative: Health Policy

The goals of the chief medical officer and the Office of Delivery System Innovation (formerly known as the Office of Clinical Services Improvement) are to:

- Integrate clinical policies and resources to support the coordinated care model.
- Align and coordinate health care delivery strategies and systems throughout OHA.
- Pursue further integration of behavioral, physical and oral health care.
- Support innovation and quality improvement within Oregon's health system transformation efforts.
- Establish and maintain effective working relationships with Oregon's providers and health care delivery system representatives.
- Coordinate quality improvement efforts across OHA, PEBB- and OEBB-contracted plans, CCOs, and other entities involved in quality improvement.

One goal of the CMO is to focus the agency's clinical knowledge and expertise on achieving performance, quality and cost containment goals. It directly supervises several existing positions in OHA that have historically reported through a variety of chains of command. These include the:

- Statewide dental director.
- Transformation Center director.
- Health Evidence Review Commission (HERC) director.
- Quality Improvement director.
- Oregon Prescription Drug Program and pharmacy purchasing director.

This unit also coordinates with the Public Health and Health Systems divisions to align OHA's clinical policies and program strategies. This involves working with the behavioral health director, the Medicaid medical director, and the state health officer and epidemiologist.

Background information

The CMO also oversees the Health Evidence Review Commission (HERC). Among other responsibilities, HERC:

- Conducts research into comparative effectiveness and benefit design to inform public and private sector transformation efforts.
- Performs medical technology reviews.
- Develops clinical and coverage guidelines based on clinical evidence.
- Maintains the Oregon Health Plan's Prioritized List of Health Services.
- Disseminates information on the cost and effectiveness of medical treatments and technologies.

A key strategy for the Office of Delivery System Innovation is applying HERC research to policy development, implementation, and evaluation for OHA, the CCOs, and PEBB/OEBB contracted plans.

The Office of Delivery System Innovation has a key role in developing and staffing OHA's internal, cross-agency Quality Council. The Quality Council brings together OHA leadership to coordinate and lead quality improvement efforts for the agency. It provides the structure for: (1) OHA's leaders in clinical, behavioral, and population health to analyze clinical trends in quality, compliance, and system performance; and, (2) the development of integrated strategies to improve quality. The Office of Delivery System Innovation ensures that the Quality Council's work is integrated and shared with the CCO medical directors, PEBB/OEBB boards and their contracted plans, and other OHA programs.

The Office of Delivery System Innovation also sponsors performance improvement projects and oversees the Transformation Center to coordinate and support quality efforts based on the Quality Council's recommendations. It identifies valuable information such as key health care trends to share with our partner agencies, the Department of Human Services, the Department of Consumer and Business Services Insurance Division, the Governor's Office, and the Legislature.

OREGON HEALTH AUTHORITY: HEALTH POLICY AND ANALYTICS

Program Unit Narrative: Health Policy

The Transformation Center identifies, supports and shares innovation at the system, community and practice levels. It does this by providing technical assistance and through learning collaboratives and other convenings to a variety of health system stakeholders. The center also includes the Patient-centered Primary Care Home Program.

The CMO also oversees the Pharmacy and Therapeutics committee and Oregon Prescription Drug Program. The Office of Delivery System Innovation pharmacy role also includes evaluating and monitoring pharmacy benefits across Medicaid populations, in CCOs and traditional fee-for-service coverage. The office also leads development of strategies for fiscally sustainable administration of pharmacy benefits.

The CMO also oversees the work of the statewide dental director focusing on innovations for improving oral health outcomes, including dental pilots and oral health integration. The dental program is coordinated across the Public Health, Health Systems, and Health Policy and Analytics divisions.

Enabling legislation

The Office of Delivery System Innovation supports the following state mandates:

- Health Evidence Review Commission (HERC) (ORS 414.688-704)
- Pain Management Commission (PMC) (ORS 413.570-599)
- Patient Centered Primary Care Home Program (ORS 442.210, 414.655) and 414.655 adds CCOs under PCPCH program
- Oregon Prescription Drug Program (ORS 414.312, 414.314, 414.318, and 414.320)
- Pharmacy and Therapeutics Committee (ORS 414.351 to 414.414)
- Mental Health Clinical Advisory Committee (ORS 414.337)
- Office of the Statewide Dental Director (ORS 413.083)

Program Unit Narrative: Health Policy

Funding streams

Health Policy leverages Medicaid administrative match for eligible programs and activities including Medicaid-related health system transformation, the Medicaid Advisory Committee, research and evaluation, and staffing.

The office receives Federal Funds from the Health Resources and Services Administration (HRSA) Primary Care grant and Other Fund grant awards to fund efforts that fit within the strategic vision of health care reform in Oregon.

The Other Funds include a fee-supported program for the Conrad J-1 Visa Program (HB 2151; ORS 409.745), a loan repayment program (Primary Care Provider Loan; ORS 413.127) and the Health Care Provider Incentives Fund taking effect January 2018 (HB 3396; ORS 676.450 and HB 3261).

Proposed new laws that apply to the program unit

LC 367 – SB 152 (2015) gave optometrists the ability to prescribe opioid medications. However, they were not added to 413.590, which outlines which professionals are required to complete the Pain Module. It is important to align pain education for all providers who prescribe opioids; therefore it is necessary to add “Optometrists licensed under ORS chapter 683” to the list of professionals who are required to complete Oregon Pain Management Commission’s module.

LC 368 – The Mental Health Clinical Advisory Group (MHCAG) is set to sunset on December 31, 2018. HB 2300 (2017 regular session) requires it to be established in the Oregon Health Authority. Based on the work done by the MHCAG to date, OHA recommends this group continue indefinitely. This will help ensure Oregonians receive the safest, most effective treatment and services at the lowest cost possible for all mental and behavioral disorders addressed in the DSM-5. ORS 414.334 will require amendment.

OREGON HEALTH AUTHORITY: HEALTH POLICY AND ANALYTICS

Program Unit Narrative: Office of Health Information Technology

Expenditures by fund type, positions and full-time equivalents:

	General	Other/Lottery	Federal	Total Fund	Pos.	FTE
Leg. Approved 17-19	5.37	13.81	6.19	25.38	37.00	19.00
Governor's Budget 19-21	8.36	14.40	7.51	30.26	36.00	31.83
Difference	2.99	0.58	1.32	4.89	-1.00	12.83
Percent Change	36%	4%	18%	16%	-3%	40%

Activities, program and issues in the program unit base budget

The Office of Health Information Technology (OHIT) develops and supports effective health information technology (HIT) policies, programs and partnerships that enable improved health for all Oregonians. Health information technology is computerized storage, retrieval and sharing of clinical health information and data. A good example is electronic health records used by hospitals and health care providers. Health information exchange (HIE) is the electronic sharing of health information among health care providers, patients, or other users of HIT systems. This can include finding (query); sharing (send), and exchanging (receive) patient information. Health information exchange also sometimes refers to an organization that provides HIE technology services.

OHIT is working with Oregon’s health care community to improve health by making it possible to securely share patient information within the state and nationally. An electronic health information network connecting providers, health plans and individuals will make care more efficient and effective.

Program Unit Narrative: Office of Health Information Technology

OHIT has significant HIT and HIE programs in place and new projects in development:

- More than half of OHIT's budget is Federal Funds that pay for Oregon's Medicaid Electronic Health Record (EHR) Incentive Program. These funds pay 100 percent of incentives to Oregon providers and hospitals that adopt and use certified electronic health records in a meaningful way. It began in 2011 and will end in 2021.
- OHIT partnered with stakeholders to launch the HIT Commons in January 2018. This is a public/private partnership to govern and jointly fund key statewide HIT efforts. HIT Commons has two main initiatives. The first is operating the Emergency Department Information Exchange (EDIE) and overseeing the adoption and spread of PreManage. These two programs bring real-time hospital event information to providers, CCOs, health plans and emergency departments across the state, making a real difference in getting people to the right care, in the right place, at the right time. The second initiative is the Oregon Prescription Drug Monitoring Program Integration (PDMP) Initiative, which officially launched in summer 2018. It which provides all Oregon prescribers, pharmacists and their delegates electronic access to PDMP data within their workflows, to better inform prescribing of controlled substances including opioids.
- OHIT is launching a new assistance program in 2018 to support providers who serve Medicaid members in onboarding to a community-based HIE.
- OHIT is implementing HIT services for Oregon health care stakeholders such as state agency programs, providers, health plans, CCOs and hospitals. This is the next step in using HIT to transform Oregon's health care system. This effort includes a mandated common credentialing database and program, a state-level provider directory, and a registry of clinical quality metrics data.

Background information

To be effective, Oregon's transformed health care system increasingly relies on access to patient information and the HIT infrastructure to share and analyze data. HIT affects nearly every aspect of coordinated care including care transitions and management; population health management; integration of physical, behavioral, and oral health; accountability, quality improvement and metrics; alternative payment methodologies; and patient engagement. New tools are needed to share information, aggregate data effectively, support telehealth, and provide patients with tools and data.

Since 2011 thousands of Oregon providers have been able to participate in EHR incentive programs (either Medicare or Medicaid), and take advantage of federal incentive payments. As of May 2018 more than $515 million in federal incentive payments have been disbursed to all Oregon hospitals and 8,425 Oregon providers. Included in that total, Oregon's Medicaid EHR Incentive Program has disbursed more than $186 million to eligible hospitals and health care providers.

In the past biennium OHIT made significant progress in supporting Oregon's triple aim of improved health care, lower costs, and better patient outcomes through HIT and HIE efforts.

- In 2015 OHA established the Oregon HIT Program to connect and support community and organizational HIT efforts where they exist, fill gaps where these efforts do not exist, and ensure all providers on a care team have the means to participate in basic sharing of information needed to coordinate care.
- Oregon's HIT Oversight Council (HITOC) updated its Strategic Plan for HIT/HIE, with approval from the Oregon Health Policy Board. The updates include a "network of networks" model to achieve statewide health information sharing, leveraging existing regional, statewide and national HIE networks. HITOC also produced a Behavioral Health HIT Scan report in 2018. It includes results from a statewide survey of licensed behavioral health agencies, providing a baseline on HIT use and challenges.

- OHIT partnered with the Oregon Health Leadership Council to launch a new public/private partnership, the HIT Commons, to provide long-term sustainability for statewide HIT efforts. The HIT Commons governs two initiatives:
    - EDIE, which connects all Oregon hospitals and provides emergency rooms with critical, concise information about patients who are high utilizers of emergency department (ED) services and patients with complex care needs. And PreManage, a companion service to EDIE, brings real-time hospital event notifications from EDIE to participating CCOs, health plans, and providers who subscribe to receive real-time information when their patient or member has a hospital event in any hospital in Oregon or Washington. All of Oregon's eligible hospitals have made their ED and inpatient data available in EDIE, adding Oregon's data to the data from Washington and other states. As of May 2018, 13 of the 15 CCOs have subscribed to PreManage. Twelve of them are extending their license to their key contracted clinics. More than 200 primary care and behavioral health clinic sites in Oregon are live.
    - The Oregon PDMP Integration Initiative, which provides all Oregon prescribers, pharmacists and their eligible delegates electronic access to PDMP data within their workflows, to better inform prescribing of controlled substances including opioids. This program is rolling out across the state beginning in mid-2018. As of May 2018, more than 20 hospitals, including more than 600 prescribing physicians, are live with PDMP data in their EDIE alerts.
- OHIT administers the Flat File Directory, which is Oregon's address book of participating organizations' Direct secure messaging addresses. The directory allows its participants throughout Oregon to find or "discover" Direct addresses outside their own organizations so they can exchange patient health care information across disparate settings. As of May 2018, the Flat File Directory includes more than 15,700 Direct addresses from 24 participating entities that represent more than 660 unique health care organizations (primary care, hospital, behavioral health, dentistry, FQHC, etc.).
- Since 2016 OHIT has offered the Oregon Medicaid Meaningful Use Technical Assistance Program to help providers effectively use their EHR technology and realize the benefits of their investments. It also helps support CCO efforts in care coordination, quality improvement, and metrics and data reporting required for the CCO quality incentive program.

OHA has contracted with OCHIN to provide these technical assistance services. The Technical Assistance program will run through May 2019. It has enrolled about 1,400 providers at over 300 clinics as of May 2018.

- In 2018 OHIT will launch the HIE Onboarding Program to increase Medicaid providers' capability to exchange health information. This program will support the costs to onboard high-priority physical, behavioral, and oral health Medicaid providers, and their major trading partners, to Reliance eHealth Collaborative, a community-based HIE.
- OHIT has three new HIT services in implementation in 2018, to support efficient and effective care coordination, analytics, population management and health care operations. These projects are subject to rigorous oversight by DAS Office of the State CIO, the Legislative Fiscal Office, a third-party quality assurance vendor, and CMS oversight for Provider Directory and the Metrics Registry. The projects include:
    - The Oregon Common Credentialing Program is entering the pilot or "early adoption" stage in 2018. It includes an electronic system to streamline access to information necessary to credential or re-credential all health care practitioners in the state. Once fully operational, this program will be used by about 55,000 practitioners and more than 300 credentialing organizations such as hospitals, health plans, and others.
    - The Oregon Provider Directory is launching with initial capacity in 2018. It is critical to supporting HIE, analytics and population management, accountability efforts, and operational efficiencies.
    - The Clinical Quality Metrics Registry to capture robust clinical quality metrics data from EHRs. It has an initial focus on required CCO quality metric reporting and Medicaid EHR Incentive Program reporting of program year 2018 data. The registry will also offer the option of supporting reporting for Medicare and other payers, including the Comprehensive Primary Care Plus (CPC+) payers and CMS's Merit-based Incentive Payment System (MIPS).

Revenue sources and proposed revenue changes

OHIT is funded by state General Fund along with federal HITECH and Medicaid Management Information System (MMIS) matching dollars. More than half of OHIT's budget is derived from 100 percent federal HITECH Act funding to provide federal incentive payments to Oregon hospitals and providers under Oregon's Medicaid EHR Incentive Program. OHIT's General Fund dollars are used as a match to acquire HITECH and MMIS funds at mostly 90:10 (FF to GF) matching rate. OHIT has additional funding at 75:25 (FF to GF) and 50:50 (FF to GF). The funding percentage depends on factors that include whether the money is spent on planning, implementation or operations. This means that for every state dollar invested, five to nine matching dollars are drawn into the Oregon economy.

The 2017-19 budget includes increases in Other Funds limitation from fees related to the Oregon Common Credentialing Program.

Enabling legislation

In the 2009 regular session, House Bill 2009 established the HIT Oversight Council (HITOC), which coordinates Oregon's public and private statewide efforts in EHR adoption, HIT and HIE. Since its creation, HITOC has created strategic and operational plans for achieving statewide electronic health information exchange and other HIT needed to support Oregon's health care transformation objectives. HITOC also helps Oregon meet the federal requirements for providers to become eligible to receive EHR incentive payments available under the ARRA/HITECH Act.

In the same session, House Bill 3650, defined health care transformation in Oregon. It included significant HIT requirements, including that CCOs use HIT for care coordination. It also requires OHA to ensure the appropriate use of electronic health information by CCOs to improve health and health care.

Program Unit Narrative: Office of Health Information Technology

In the 2013 regular session, Senate Bill 604 required OHA to establish a common credentialing database and program. The program will provide a common credentialing solution that will streamline the process of applying for and maintaining credentialing information for Oregon practitioners. Today practitioners must complete credentialing applications and provide supporting documentation for each credentialing organization. Senate Bill 604 requires OHA to establish fees for the sustainability of the program. Senate Bill 594 (2015) updated that legislation by allowing OHA to establish the program start date by rule.

In 2015 Oregon passed legislation to align HIT efforts with health system transformation goals, formalize and support OHA's HIT efforts, and improve OHA's ability to advance the necessary HIT to support CCOs and the spread of the coordinated care model. House Bill 2294 (2015) updates the original HITOC components of House Bill 2009 (2009) to account for changes since 2009. It has three major components:

- Establishing the Oregon HIT Program within OHA, allowing the agency to offer services beyond Medicaid to the private sector. Participation is voluntary and OHA may charge user fees for such services to cover costs and ensure sustainability. OHA is required to report at least annually to the Legislature on the status of the Oregon HIT Program.
- Providing OHA greater flexibility in working with stakeholders and partners. It allows OHA to enter into partnerships or collaboratives when other entities in Oregon are establishing statewide HIT infrastructure tools.
- Moving HITOC under the Oregon Health Policy Board to ensure statewide HIT efforts align with and support health system transformation.

Proposed new laws that apply to the program unit.

None.

OREGON HEALTH AUTHORITY: HEALTH POLICY AND ANALYTICS

Program Unit Narrative: The Office of Health Analytics

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Fund	Pos.	FTE
Leg. Approved 17-19	7.64	1.33	6.19	15.16	41.00	38.14
Leg. Adopted 19-21	9.81	1.50	7.51	18.81	47.00	46.40
Difference	2.16	0.17	1.32	3.65	6.00	8.26
Percent Change	22%	11%	18%	19%	13%	18%

Activities, program and issues in the program unit base budget

The Office of Health Analytics coordinates and produces financial, quality, and performance data, and analyzes these data for the Oregon Health Authority (OHA) and the Oregon Health Policy Board (OHPB). The office supports OHA's and OHPB's management and budget decisions and evaluates the impact of those decisions.

The office collects and analyzes data on the performance of Oregon's health care system to support and inform sound policy development and decision making. Examples include hospital utilization, quality and costs; health care workforce capacity; insurance coverage, and the All Payer All Claims (APAC) database. The office also collects and analyzes OHA program performance data, including behavioral health services evaluation and coordinated care organization incentive metrics.

The Office of Health Analytics is organized into four program units serving complementary functions:

The Metrics Program facilitates metrics-related committees and publishes reports. These include:

- An annual CCO metrics report on performance.
- Hospital metrics reports for the Hospital Committee and the Hospital Technical Advisory group.

Program Unit Narrative: The Office of Health Analytics

- Health Plan quality metrics driven by Senate Bill 440.
- Reports from the Clinical Quality Metrics Registry.
- Evaluations, including the State Innovation Model grant and the Oregon Health Plan Medicaid demonstration waiver.
- Consumer surveys, including the Consumer Assessment of Health Providers and Systems Survey (CAHPS), and the Patient Experience of Care surveys for adults and children receiving mental health services..

The Research and Data Program supplies data and analytics services to other state government partners, and to external partners. These include:

- Maintaining Oregon's APAC database – collecting, compiling, releasing (to approved users) and reporting claims data.
- Collecting, analyzing and reporting health care workforce data from licensees of 17 health care licensing boards.
- Collecting, analyzing and reporting survey data on health insurance coverage and access to care.
- Collecting, analyzing and reporting hospital inpatient and outpatient data, and hospital financial information, including community benefit data.

The Program Analysis and Measurement Program collects, measures and reports data to other OHA programs. These services include:

- Oregon Health Plan and Medicaid support data reporting, dashboards and analysis.
- Analysis and data support for the Office of Equity and Inclusion.
- Behavioral health data analysis, dashboards, and USDOJ and Block Grant reporting.
- Analysis and data support for the Office of Health Information and Technology.
- Internal program performance metrics.
- Data extractions for external research and evaluations.

Program Unit Narrative: The Office of Health Analytics

The Data Integration Program provides technology, system and infrastructure support for the Office of Health Analytics and its programs. The support includes:

- Data governance, privacy and security.
- Data request tracking and data access requests.
- Cross-agency data strategy, integration and coordination.
- Data systems and infrastructure – data warehousing, server management, data documentation and business intelligence.

Background information

The Office of Health Analytics provides reports and recommendations so that OHA leadership, the Governor, and the Legislature can better understand and improve the performance of OHA programs and the quality of Oregon's health system as a whole. Health Analytics:

- Collects and analyzes data to inform policy development, program implementation, and system evaluation.
- Collaborates with professional researchers to develop a body of knowledge that can be used to help lower and contain costs, improve quality, and increase access to health care in order to improve the lifelong health of Oregonians.
- Provides important information that individuals can use to help inform their care decisions.

Health Analytics' primary roles are:

- To be the single point of accountability for continual improvement of health analytics coordination and data integration across OHA and DHS programs.
- To develop analyses, data strategies, and monitoring tools to assess the performance of OHA programs.
- To support OHA policy development, implementation, and evaluation.

Program Unit Narrative: The Office of Health Analytics

Revenue sources and proposed revenue changes

The Office of Health Analytics leverages Medicaid administrative match for eligible programs and activities, including Medicaid-related health system transformation, research and evaluation, and staffing.

The office receives Other Funds fees for health care workforce data collection and reporting and APAC.

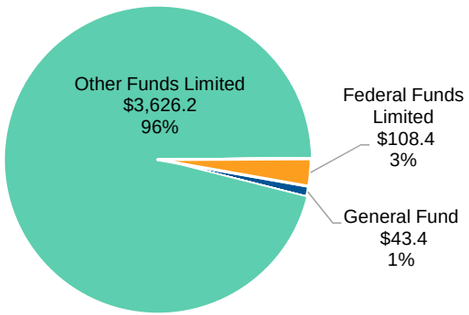
Proposed new laws that apply to the program unit

LC 367 - ORS 413.017. Current language states that the health plan quality metrics committee are appointed by Governor. This is changed to state that members are appointed by the OHA Director. This statute does not permit staff to perform health care workforce-related analyses using other data sources, which would contribute to conversations of the Oregon Health Policy Board's Health Care Workforce Committee and others involved with Oregon health care workforce policy. Small changes to the statute would permit staff to consider other data sources in their work on health care workforce issues.

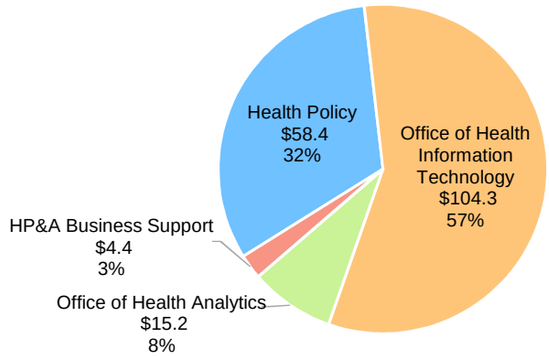
LC 369 - OHA does not have access to sufficient emergency department discharge data to develop or evaluate some important statewide health policy imperatives. This adds emergency discharge data to existing statute; amends the statute to define data requirements by administrative rule; and adds other amendments to simplify and clarify the law.

Oregon Health Authority
2017-19 Legislatively Adopted Budget

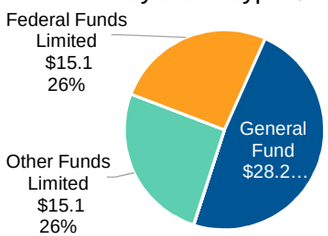
Health Policy & Analytics
Total Funds by Fund Type $3778.0



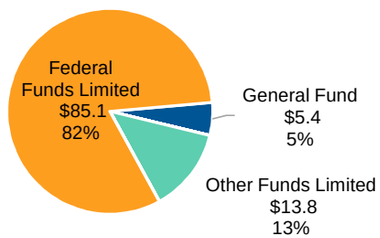
Health Policy & Analytics
Total by Program Area $182.3



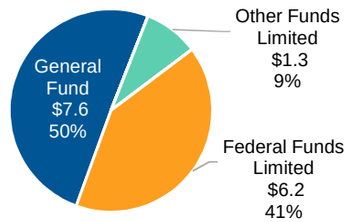
Health Policy
by Fund Type $58.4



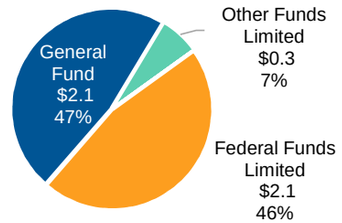
Office of Health Information Technology
by Fund Type $104.3



Office of Health Analytics
by Fund Type $15.2

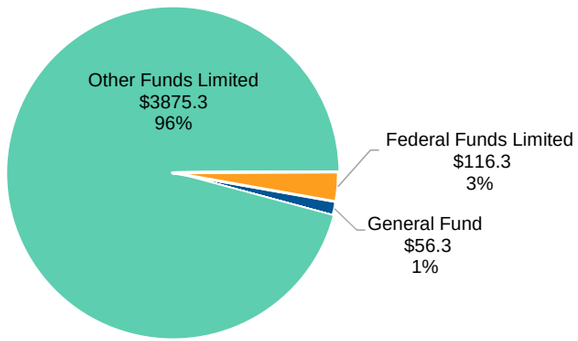


HP & A Business Support
by Fund Type $4.4

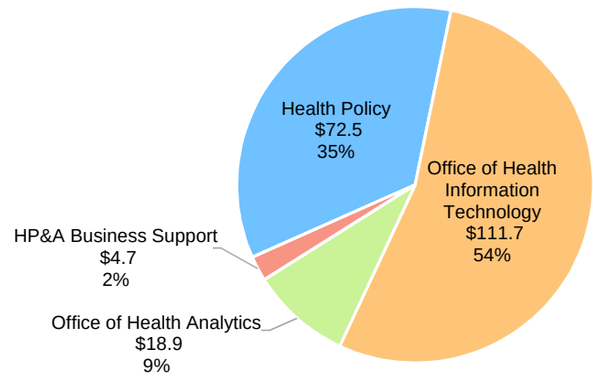


Oregon Health Authority
2019-21 Legislatively Adopted Budget

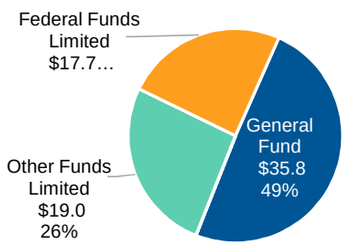
Health Policy & Analytics
Total Funds by Fund Type $4047.9



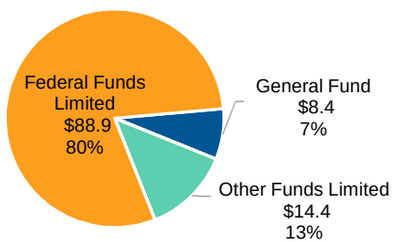
Health Policy & Analytics
Total by Program Area $207.9



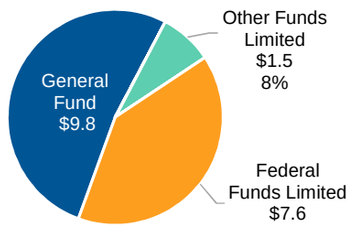
Health Policy
by Fund Type $72.5



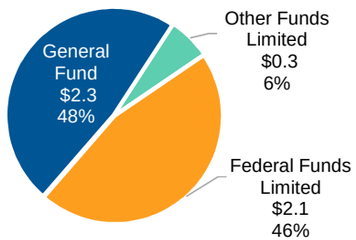
Office of Health Information Technology
by Fund Type $111.7



Office of Health Analytics
by Fund Type $18.9



HP & A Business Support
by Fund Type $4.7



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	733,115	-	-	-	-	-	733,115
Other Revenues	-	-	76,238	-	-	-	76,238
Federal Funds	-	-	-	294,766	-	-	294,766
Total Revenues	**$733,115**	**-**	**$76,238**	**$294,766**	**-**	**-**	**$1,104,119**
Personal Services							
Temporary Appointments	2,073	-	1,682	16,707	-	-	20,462
Overtime Payments	257	-	-	1,515	-	-	1,772
Shift Differential	-	-	-	3,692	-	-	3,692
All Other Differential	10,561	-	1,253	2,436	-	-	14,250
Public Employees' Retire Cont	1,836	-	213	1,297	-	-	3,346
Pension Obligation Bond	50,483	-	16,529	54,002	-	-	121,014
Social Security Taxes	986	-	225	1,862	-	-	3,073
Vacancy Savings	666,919	-	56,336	213,255	-	-	936,510
Total Personal Services	**$733,115**	**-**	**$76,238**	**$294,766**	**-**	**-**	**$1,104,119**
Total Expenditures							
Total Expenditures	733,115	-	76,238	294,766	-	-	1,104,119
Total Expenditures	**$733,115**	**-**	**$76,238**	**$294,766**	**-**	**-**	**$1,104,119**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,651,432	-	-	-	-	-	4,651,432
Other Revenues	-	-	3,367,406	-	-	-	3,367,406
Federal Funds	-	-	-	994,764	-	-	994,764
Total Revenues	**$4,651,432**	**-**	**$3,367,406**	**$994,764**	**-**	**-**	**$9,013,602**
Personal Services							
Class/Unclass Sal. and Per Diem	554,618	-	-	574,426	-	-	1,129,044
Empl. Rel. Bd. Assessments	302	-	-	306	-	-	608
Public Employees' Retire Cont	94,118	-	-	97,482	-	-	191,600
Social Security Taxes	42,425	-	-	43,947	-	-	86,372
Worker's Comp. Assess. (WCD)	287	-	-	291	-	-	578
Flexible Benefits	152,901	-	-	162,289	-	-	315,190
Total Personal Services	**$844,651**	**-**	**-**	**$878,741**	**-**	**-**	**$1,723,392**
Services & Supplies							
Instate Travel	10,992	-	-	7,886	-	-	18,878
Employee Training	3,022	-	-	2,170	-	-	5,192
Office Expenses	40,976	-	-	35,071	-	-	76,047
Telecommunications	6,679	-	-	3,487	-	-	10,166
Professional Services	208,600	-	18,756	-	-	-	227,356
IT Professional Services	80,000	-	-	-	-	-	80,000
Agency Program Related S and S	8,551	-	-	5,325	-	-	13,876
Intra-agency Charges	94,830	-	-	58,992	-	-	153,822
Other Services and Supplies	1,902	-	-	1,362	-	-	3,264

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	2,187	-	-	1,480	-	-	3,667
IT Expendable Property	392	-	-	250	-	-	642
Total Services & Supplies	**$458,131**	**-**	**$18,756**	**$116,023**	**-**	**-**	**$592,910**
Special Payments							
Other Special Payments	3,348,650	-	3,348,650	-	-	-	6,697,300
Total Special Payments	**$3,348,650**	**-**	**$3,348,650**	**-**	**-**	**-**	**$6,697,300**
Total Expenditures							
Total Expenditures	4,651,432	-	3,367,406	994,764	-	-	9,013,602
Total Expenditures	**$4,651,432**	**-**	**$3,367,406**	**$994,764**	**-**	**-**	**$9,013,602**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							14
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**14**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							8.65
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**8.65**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(89,292)	-	-	-	-	-	(89,292)
Total Revenues	**($89,292)**	**-**	**-**	**-**	**-**	**-**	**($89,292)**
Services & Supplies							
Instate Travel	(1,080)	-	-	-	-	-	(1,080)
Employee Training	(1,377)	-	-	-	-	-	(1,377)
Office Expenses	(2,054)	-	-	-	-	-	(2,054)
Telecommunications	(869)	-	-	-	-	-	(869)
Professional Services	(83,487)	-	-	-	-	-	(83,487)
Other Services and Supplies	(187)	-	-	-	-	-	(187)
Expendable Prop 250 - 5000	(238)	-	-	-	-	-	(238)
Total Services & Supplies	**($89,292)**	**-**	**-**	**-**	**-**	**-**	**($89,292)**
Total Expenditures							
Total Expenditures	(89,292)	-	-	-	-	-	(89,292)
Total Expenditures	**($89,292)**	**-**	**-**	**-**	**-**	**-**	**($89,292)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,063,004	-	-	-	-	-	1,063,004
Other Revenues	-	-	1,148,621	-	-	-	1,148,621
Federal Funds	-	-	-	3,590,335	-	-	3,590,335
Tsfr From Administrative Svcs	-	912	-	-	-	-	912
Total Revenues	**$1,063,004**	**$912**	**$1,148,621**	**$3,590,335**	**-**	**-**	**$5,802,872**
Services & Supplies							
Instate Travel	4,720	-	515	11,993	-	-	17,228
Out of State Travel	1,973	-	235	4,384	-	-	6,592
Employee Training	556	-	321	5,526	-	-	6,403
Office Expenses	7,556	-	1,284	18,134	-	-	26,974
Telecommunications	2,548	-	2,521	9,396	-	-	14,465
Data Processing	113	-	49	3,645	-	-	3,807
Publicity and Publications	11	-	-	971	-	-	982
Professional Services	514,848	-	608,865	706,294	-	-	1,830,007
IT Professional Services	-	-	40,862	330,843	-	-	371,705
Attorney General	720	-	11,535	798	-	-	13,053
Dues and Subscriptions	2,308	-	2	558	-	-	2,868
Agency Program Related S and S	20	-	2	4,387	-	-	4,409
Intra-agency Charges	282	-	-	282	-	-	564
Other Services and Supplies	2,204	912	605	3,219	-	-	6,940
Expendable Prop 250 - 5000	206	-	37	6,255	-	-	6,498

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	295	-	2	4,615	-	-	4,912
Total Services & Supplies	**$538,360**	**$912**	**$666,835**	**$1,111,300**	**-**	**-**	**$2,317,407**
Special Payments							
Dist to Non-Gov Units	-	-	481,786	51,225	-	-	533,011
Other Special Payments	524,644	-	-	2,427,810	-	-	2,952,454
Total Special Payments	**$524,644**	**-**	**$481,786**	**$2,479,035**	**-**	**-**	**$3,485,465**
Total Expenditures							
Total Expenditures	1,063,004	912	1,148,621	3,590,335	-	-	5,802,872
Total Expenditures	**$1,063,004**	**$912**	**$1,148,621**	**$3,590,335**	**-**	**-**	**$5,802,872**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,315,455)	-	-	-	-	-	(2,315,455)
Federal Funds	-	-	-	257,933	-	-	257,933
Total Revenues	**($2,315,455)**	**-**	**-**	**$257,933**	**-**	**-**	**($2,057,522)**
Services & Supplies							
Professional Services	(2,315,455)	-	-	257,933	-	-	(2,057,522)
Total Services & Supplies	**($2,315,455)**	**-**	**-**	**$257,933**	**-**	**-**	**($2,057,522)**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	(2,315,455)	-	-	257,933	-	-	(2,057,522)
Total Expenditures	**($2,315,455)**	**-**	**-**	**$257,933**	**-**	**-**	**($2,057,522)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 404 - Office of Child Health

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	803,081	-	-	-	-	-	803,081
Federal Funds	-	-	-	511,735	-	-	511,735
Total Revenues	**$803,081**	**-**	**-**	**$511,735**	**-**	**-**	**$1,314,816**
Personal Services							
Class/Unclass Sal. and Per Diem	448,273	-	-	286,601	-	-	734,874
Empl. Rel. Bd. Assessments	192	-	-	126	-	-	318
Public Employees' Retire Cont	76,074	-	-	48,636	-	-	124,710
Social Security Taxes	34,293	-	-	21,926	-	-	56,219
Worker's Comp. Assess. (WCD)	186	-	-	120	-	-	306
Flexible Benefits	112,674	-	-	72,042	-	-	184,716
Total Personal Services	**$671,692**	**-**	**-**	**$429,451**	**-**	**-**	**$1,101,143**
Services & Supplies							
Instate Travel	9,570	-	-	6,120	-	-	15,690
Employee Training	2,634	-	-	1,680	-	-	4,314
Office Expenses	18,204	-	-	11,640	-	-	29,844
Telecommunications	5,952	-	-	3,810	-	-	9,762
Intra-agency Charges	91,105	-	-	56,532	-	-	147,637
Other Services and Supplies	1,656	-	-	1,056	-	-	2,712
Expendable Prop 250 - 5000	2,268	-	-	1,446	-	-	3,714
Total Services & Supplies	**$131,389**	**-**	**-**	**$82,284**	**-**	**-**	**$213,673**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 404 - Office of Child Health

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	803,081	-	-	511,735	-	-	1,314,816
Total Expenditures	**$803,081**	**-**	**-**	**$511,735**	**-**	**-**	**$1,314,816**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							5.28
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**5.28**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 409 - Opioid Alt Pain Ed Modules/Addictions

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	312,700	-	-	-	-	-	312,700
Federal Funds	-	-	-	71,834	-	-	71,834
Total Revenues	**$312,700**	**-**	**-**	**$71,834**	**-**	**-**	**$384,534**
Personal Services							
Class/Unclass Sal. and Per Diem	57,824	-	-	36,970	-	-	94,794
Empl. Rel. Bd. Assessments	32	-	-	21	-	-	53
Public Employees' Retire Cont	9,813	-	-	6,274	-	-	16,087
Social Security Taxes	4,424	-	-	2,828	-	-	7,252
Worker's Comp. Assess. (WCD)	31	-	-	20	-	-	51
Flexible Benefits	18,779	-	-	12,007	-	-	30,786
Total Personal Services	**$90,903**	**-**	**-**	**$58,120**	**-**	**-**	**$149,023**
Services & Supplies							
Instate Travel	1,595	-	-	1,020	-	-	2,615
Employee Training	439	-	-	280	-	-	719
Office Expenses	3,034	-	-	1,940	-	-	4,974
Telecommunications	992	-	-	635	-	-	1,627
Professional Services	200,000	-	-	-	-	-	200,000
Intra-agency Charges	15,083	-	-	9,422	-	-	24,505
Other Services and Supplies	276	-	-	176	-	-	452
Expendable Prop 250 - 5000	378	-	-	241	-	-	619
Total Services & Supplies	**$221,797**	**-**	**-**	**$13,714**	**-**	**-**	**$235,511**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 409 - Opioid Alt Pain Ed Modules/Addictions

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	312,700	-	-	71,834	-	-	384,534
Total Expenditures	**$312,700**	**-**	**-**	**$71,834**	**-**	**-**	**$384,534**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.88
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.88**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 411 - Behavioral Health

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,530,100	-	-	-	-	-	5,530,100
Federal Funds	-	-	-	407,346	-	-	407,346
Total Revenues	**$5,530,100**	**-**	**-**	**$407,346**	**-**	**-**	**$5,937,446**
Personal Services							
Class/Unclass Sal. and Per Diem	377,934	-	-	168,633	-	-	546,567
Empl. Rel. Bd. Assessments	175	-	-	90	-	-	265
Public Employees' Retire Cont	64,135	-	-	28,617	-	-	92,752
Social Security Taxes	28,912	-	-	12,900	-	-	41,812
Worker's Comp. Assess. (WCD)	169	-	-	86	-	-	255
Flexible Benefits	102,516	-	-	51,414	-	-	153,930
Total Personal Services	**$573,841**	**-**	**-**	**$261,740**	**-**	**-**	**$835,581**
Services & Supplies							
Instate Travel	17,594	-	-	13,252	-	-	30,846
Employee Training	2,396	-	-	1,199	-	-	3,595
Office Expenses	16,566	-	-	8,308	-	-	24,874
Telecommunications	5,417	-	-	2,718	-	-	8,135
Professional Services	328,000	-	-	78,000	-	-	406,000
Intra-agency Charges	82,717	-	-	40,343	-	-	123,060
Other Services and Supplies	1,506	-	-	754	-	-	2,260
Expendable Prop 250 - 5000	2,063	-	-	1,032	-	-	3,095
Total Services & Supplies	**$456,259**	**-**	**-**	**$145,606**	**-**	**-**	**$601,865**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 411 - Behavioral Health

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	4,500,000	-	-	-	-	-	4,500,000
Total Special Payments	**$4,500,000**	**-**	**-**	**-**	**-**	**-**	**$4,500,000**
Total Expenditures							
Total Expenditures	5,530,100	-	-	407,346	-	-	5,937,446
Total Expenditures	**$5,530,100**	**-**	**-**	**$407,346**	**-**	**-**	**$5,937,446**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							5
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**5**
Total FTE							
Total FTE							4.40
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**4.40**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 416 - CCO 2.0

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,066,092	-	-	-	-	-	1,066,092
Federal Funds	-	-	-	836,549	-	-	836,549
Total Revenues	**$1,066,092**	**-**	**-**	**$836,549**	**-**	**-**	**$1,902,641**
Personal Services							
Class/Unclass Sal. and Per Diem	501,967	-	-	370,478	-	-	872,445
Empl. Rel. Bd. Assessments	212	-	-	159	-	-	371
Public Employees' Retire Cont	85,184	-	-	62,870	-	-	148,054
Social Security Taxes	38,401	-	-	28,342	-	-	66,743
Worker's Comp. Assess. (WCD)	205	-	-	152	-	-	357
Flexible Benefits	124,681	-	-	90,821	-	-	215,502
Total Personal Services	**$750,650**	**-**	**-**	**$552,822**	**-**	**-**	**$1,303,472**
Services & Supplies							
Instate Travel	10,591	-	-	7,714	-	-	18,305
Employee Training	2,915	-	-	2,118	-	-	5,033
Office Expenses	20,148	-	-	14,675	-	-	34,823
Telecommunications	6,588	-	-	4,801	-	-	11,389
Professional Services	170,000	-	-	180,000	-	-	350,000
Intra-agency Charges	100,858	-	-	71,264	-	-	172,122
Other Services and Supplies	1,832	-	-	1,332	-	-	3,164
Expendable Prop 250 - 5000	2,510	-	-	1,823	-	-	4,333
Total Services & Supplies	**$315,442**	**-**	**-**	**$283,727**	**-**	**-**	**$599,169**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 416 - CCO 2.0

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	1,066,092	-	-	836,549	-	-	1,902,641
Total Expenditures	**$1,066,092**	**-**	**-**	**$836,549**	**-**	**-**	**$1,902,641**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							7
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**7**
Total FTE							
Total FTE							6.16
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**6.16**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 422 - Statewide Pharmacy Purchasing Implmtn Group

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	418,632	-	-	-	-	-	418,632
Federal Funds	-	-	-	297,498	-	-	297,498
Total Revenues	**$418,632**	**-**	**-**	**$297,498**	**-**	**-**	**$716,130**
Personal Services							
Class/Unclass Sal. and Per Diem	185,724	-	-	185,724	-	-	371,448
Empl. Rel. Bd. Assessments	52	-	-	54	-	-	106
Public Employees' Retire Cont	31,517	-	-	31,518	-	-	63,035
Social Security Taxes	14,208	-	-	14,208	-	-	28,416
Worker's Comp. Assess. (WCD)	50	-	-	52	-	-	102
Flexible Benefits	30,786	-	-	30,786	-	-	61,572
Total Personal Services	**$262,337**	**-**	**-**	**$262,342**	**-**	**-**	**$524,679**
Services & Supplies							
Instate Travel	2,616	-	-	2,614	-	-	5,230
Employee Training	720	-	-	718	-	-	1,438
Office Expenses	4,979	-	-	4,974	-	-	9,953
Telecommunications	1,628	-	-	1,626	-	-	3,254
Professional Services	120,000	-	-	-	-	-	120,000
Intra-agency Charges	25,280	-	-	24,154	-	-	49,434
Other Services and Supplies	452	-	-	452	-	-	904
Expendable Prop 250 - 5000	620	-	-	618	-	-	1,238
Total Services & Supplies	**$156,295**	**-**	**-**	**$35,156**	**-**	**-**	**$191,451**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 422 - Statewide Pharmacy Purchasing Implmtn Group

Cross Reference Name: Health Policy & Analytics
Cross Reference Number: 44300-030-02-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	418,632	-	-	297,498	-	-	716,130
Total Expenditures	**$418,632**	**-**	**-**	**$297,498**	**-**	**-**	**$716,130**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							1.76
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.76**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016629	MENNZ7540 AP	PUBLIC SERVICE PHYSICIAN	1	.20	4.80	02	12,286.00	35,974		22,999		58,973
								8,929		5,710		14,639
1016630	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	.50	12.00	02	6,542.00	47,887		30,617		78,504
								33,324		21,307		54,631
1016631	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,727.00	11,345		102,103		113,448
								6,323		56,911		63,234
1016632	OAH C5247 AP	COMPLIANCE SPECIALIST 2	1	.50	12.00	02	4,295.00	5,154		46,386		51,540
								3,034		27,306		30,340
1016633	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	.29	7.00	02	7,208.00	5,046		45,410		50,456
								2,272		20,447		22,719
1016634	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	.29	7.00	02	5,442.00	3,809		34,285		38,094
								1,967		17,709		19,676
1016635	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	.29	7.00	02	5,442.00	3,809		34,285		38,094
								1,967		17,709		19,676
1016636	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	.29	7.00	02	5,442.00	3,809		34,285		38,094
								1,967		17,709		19,676
1016637	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	1	.29	7.00	02	4,727.00	3,309		29,780		33,089
								1,844		16,599		18,443
1016638	OAH C5248 AP	COMPLIANCE SPECIALIST 3	1	1.00	24.00	02	5,189.00	75,967		48,569		124,536
								40,237		25,727		65,964
1016639	OAH C5248 AP	COMPLIANCE SPECIALIST 3	1	1.00	24.00	02	5,189.00	75,967		48,569		124,536
								40,237		25,727		65,964
1016640	OAH C0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	02	5,189.00	75,967		48,569		124,536
								40,237		25,727		65,964
1016641	OAH C0862 AP	PROGRAM ANALYST 3	1	1.00	24.00	02	5,189.00	75,967		48,569		124,536
								40,237		25,727		65,964

SUMMARY XREF:030-02-00 Health Policy & Analytics PACKAGE: 021 - Phase - In

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016642	OAH C1118 AP	RESEARCH ANALYST 4	1	1.00	24.00	02	5,442.00	130,608				130,608
								67,458				67,458
		TOTAL PICS SALARY						554,618		574,426		1,129,044
		TOTAL PICS OPE						290,033		304,315		594,348
		TOTAL PICS PERSONAL SERVICES =	14	8.65	207.80			844,651		878,741		1,723,392

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017087	MESNZ7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	02	8,332.00	106,733		68,239		174,972
								45,120		28,848		73,968
1017088	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00	83,803		53,579		137,382
								39,475		25,239		64,714
1017089	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00	83,803		53,579		137,382
								39,475		25,239		64,714
1017090	OAH C1118 AP	RESEARCH ANALYST 4	1	.88	21.00	02	5,442.00	69,712		44,570		114,282
								36,005		23,022		59,027
1017091	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	1	.88	21.00	02	4,727.00	60,553		38,714		99,267
								33,750		21,580		55,330
1017092	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	1	.88	21.00	02	3,409.00	43,669		27,920		71,589
								29,594		18,922		48,516
		TOTAL PICS SALARY						448,273		286,601		734,874
		TOTAL PICS OPE						223,419		142,850		366,269
		TOTAL PICS PERSONAL SERVICES =	6	5.28	126.00			671,692		429,451		1,101,143

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017093	OAH C1117 AP	RESEARCH ANALYST 3	1	.88	21.00	02	4,514.00	57,824		36,970		94,794
								33,079		21,150		54,229
		TOTAL PICS SALARY						57,824		36,970		94,794
		TOTAL PICS OPE						33,079		21,150		54,229
		TOTAL PICS PERSONAL SERVICES =	1	.88	21.00			90,903		58,120		149,023

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017094	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00	137,382				137,382
								64,714				64,714
1017095	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	1	.88	21.00	02	3,918.00	41,139		41,139		82,278
								25,572		25,574		51,146
1017096	OAH C0862 AP	PROGRAM ANALYST 3	1	.88	21.00	02	5,189.00	66,471		42,498		108,969
								35,207		22,511		57,718
1017097	OAH C0862 AP	PROGRAM ANALYST 3	1	.88	21.00	02	5,189.00	66,471		42,498		108,969
								35,207		22,511		57,718
1017098	OAH C5248 AP	COMPLIANCE SPECIALIST 3	1	.88	21.00	02	5,189.00	66,471		42,498		108,969
								35,207		22,511		57,718
		TOTAL PICS SALARY						377,934		168,633		546,567
		TOTAL PICS OPE						195,907		93,107		289,014
			---	------	-------			---------	---------	---------	---------	---------
		TOTAL PICS PERSONAL SERVICES =	5	4.40	105.00			573,841		261,740		835,581

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017099	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00	68,691		68,691		137,382
								32,356		32,358		64,714
1017100	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00	68,691		68,691		137,382
								32,356		32,358		64,714
1017101	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00	83,803		53,579		137,382
								39,475		25,239		64,714
1017102	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	1	.88	21.00	02	5,351.00	68,546		43,825		112,371
								35,718		22,837		58,555
1017103	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	.88	21.00	02	7,208.00	92,334		59,034		151,368
								41,575		26,582		68,157
1017104	OAH C1116 AP	RESEARCH ANALYST 2	1	.88	21.00	02	3,918.00	50,190		32,088		82,278
								31,198		19,948		51,146
1017105	OAH C1118 AP	RESEARCH ANALYST 4	1	.88	21.00	02	5,442.00	69,712		44,570		114,282
								36,005		23,022		59,027
		TOTAL PICS SALARY						501,967		370,478		872,445
		TOTAL PICS OPE						248,683		182,344		431,027
			---	------	-------			---------	---------	---------	---------	---------
		TOTAL PICS PERSONAL SERVICES =	7	6.16	147.00			750,650		552,822		1,303,472

REPORT: PACKAGE FISCAL IMPACT REPORT 2019-21 PROD FILE
AGENCY:44300 OREGON HEALTH AUTHORITY PICS SYSTEM: BUDGET PREPARATION
SUMMARY XREF:030-02-00 Health Policy & Analytics PACKAGE: 422 - Statewide Pharmacy Purchasing

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017106	MMS X6265	AP PHARMACY MANAGER 2	1	.88	21.00	02	11,146.00	117,033		117,033		234,066
								44,257		44,260		88,517
1017107	MMN X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	02	6,542.00	68,691		68,691		137,382
								32,356		32,358		64,714
		TOTAL PICS SALARY						185,724		185,724		371,448
		TOTAL PICS OPE						76,613		76,618		153,231
		TOTAL PICS PERSONAL SERVICES =	2	1.76	42.00			262,337		262,342		524,679

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-02-00-00000**

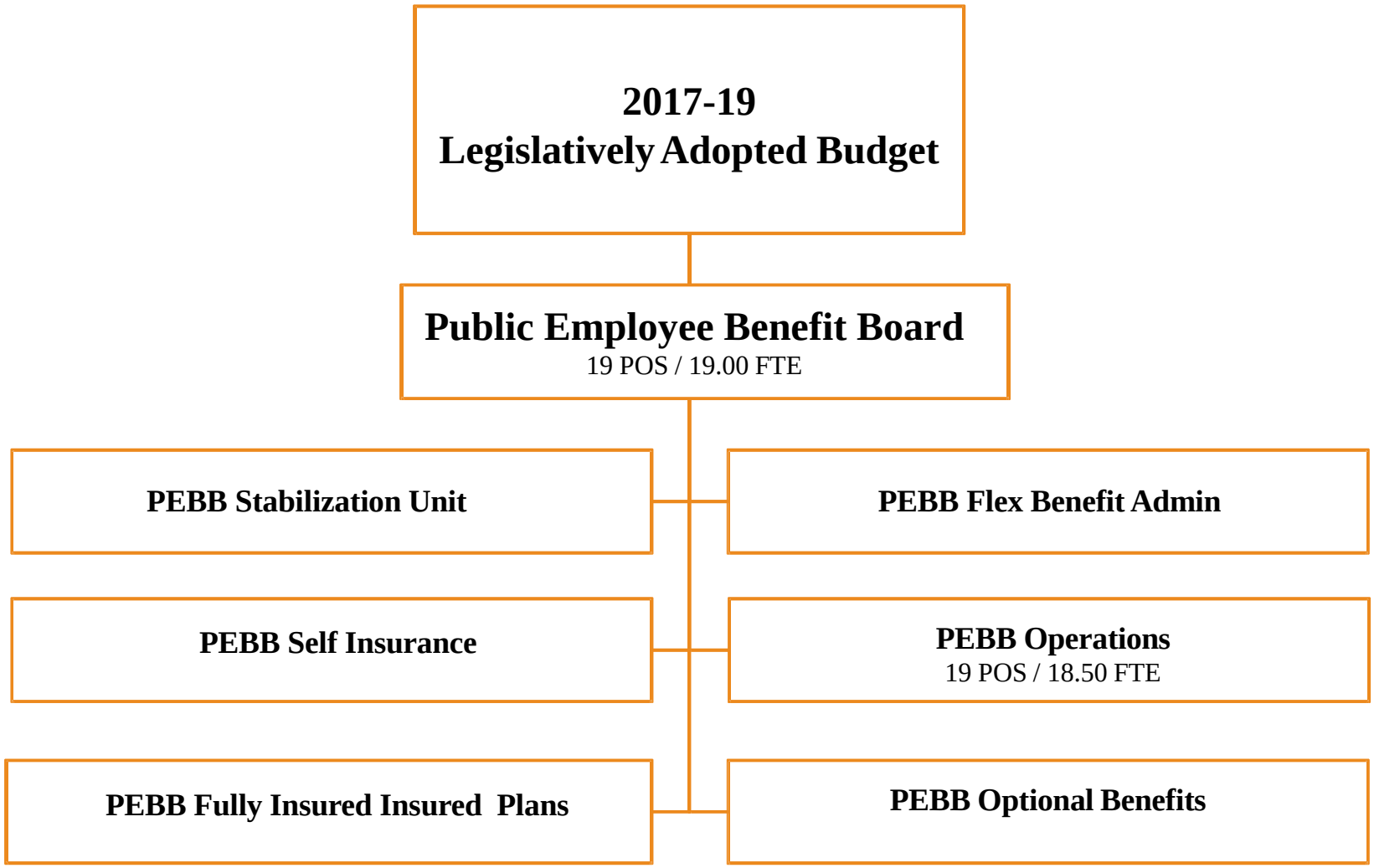
Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Lottery Funds						
Tsfr From Administrative Svcs	-	-	24,000	24,912	-	-
Total Lottery Funds	**-**	**-**	**$24,000**	**$24,912**	**-**	**-**
Other Funds						
Other Selective Taxes	-	93,870	-	-	-	-
Business Lic and Fees	27,893	-	-	-	-	-
Non-business Lic. and Fees	99,733	-	-	-	-	-
Charges for Services	6	-	-	-	-	-
Admin and Service Charges	-	770,090	770,090	770,090	-	-
Interest Income	56,981	-	-	-	-	-
Other Revenues	3,163,680	18,512,218	29,058,337	33,687,518	-	-
Transfer In - Intrafund	1,977	-	-	-	-	-
Tsfr From Mental Health Reg Agy	3,654	22,290	22,290	26,884	-	-
Tsfr From Psych Exam, Bd of	1,948	-	-	-	-	-
Tsfr From Licensed Social Wkrs	3,774	22,000	22,000	22,000	-	-
Tsfr From Oregon Health Authority	2,000,000	-	-	-	-	-
Tsfr From Agriculture, Dept of	1	-	-	-	-	-
Tsfr From Chiropractic Exam, Bd	1,536	11,600	11,600	11,600	-	-
Tsfr From Health Rel Lic Bds	11,188	52,140	52,140	52,140	-	-
Tsfr From Board of Dentistry	32,943	40,000	40,000	40,000	-	-
Tsfr From Oregon Medical Board	100,674	107,046	107,046	107,327	-	-
Tsfr From Nursing, Bd of	229,516	373,433	373,433	410,000	-	-
Tsfr From Board of Pharmacy	70,441	56,610	56,610	59,296	-	-
Transfer Out - Intrafund	(1,977)	-	-	-	-	-
Total Other Funds	**$5,803,968**	**$20,061,297**	**$30,513,546**	**$35,186,855**	**-**	**-**

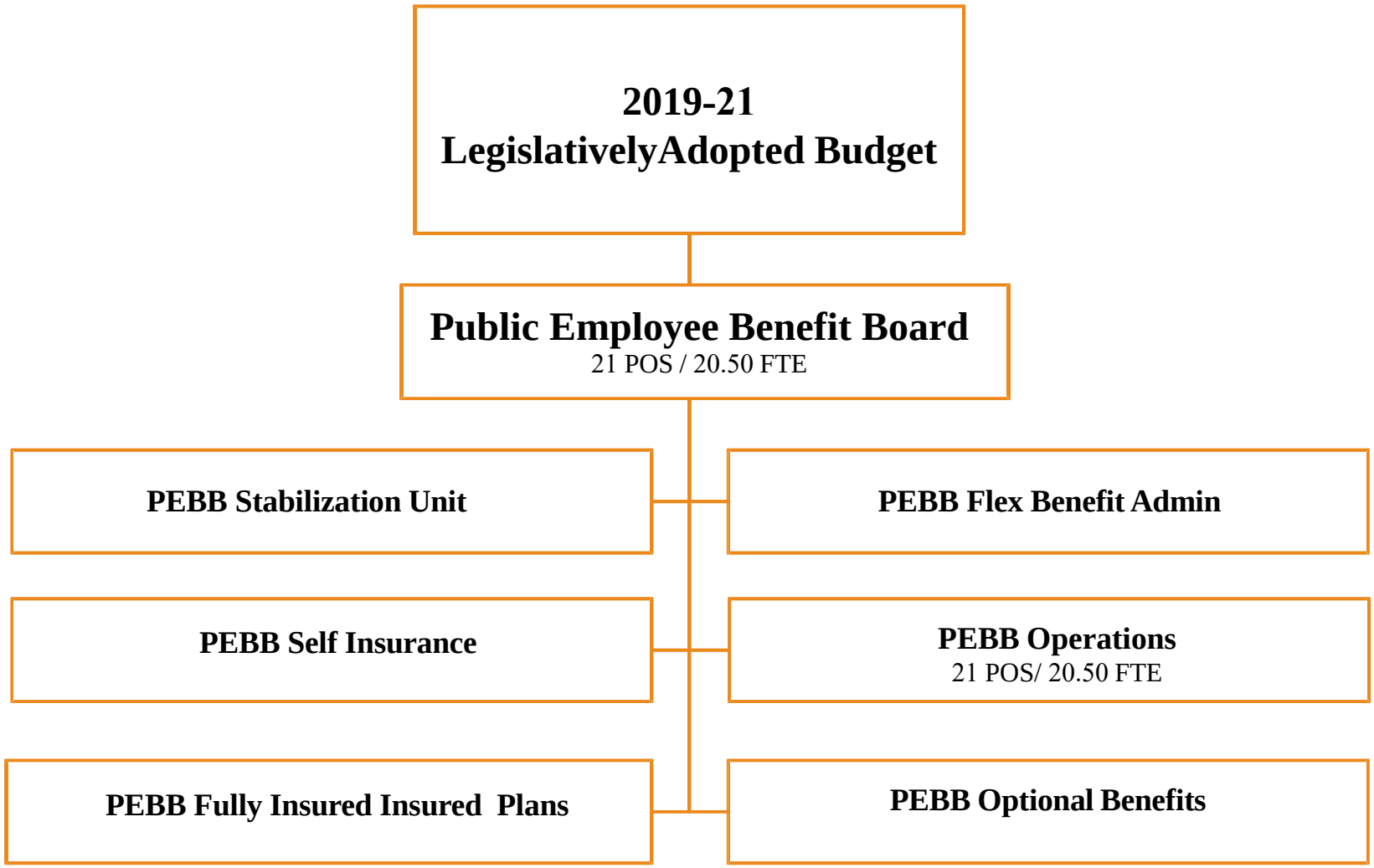
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-02-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Federal Funds						
Federal Funds	85,115,377	107,441,227	108,382,187	116,286,847	-	-
Tsfr To Human Svcs, Dept of	(291,174)	-	-	-	-	-
Tsfr To Oregon Health Authority	(397,921)	-	-	-	-	-
Total Federal Funds	**$84,426,282**	**$107,441,227**	**$108,382,187**	**$116,286,847**	**-**	**-**

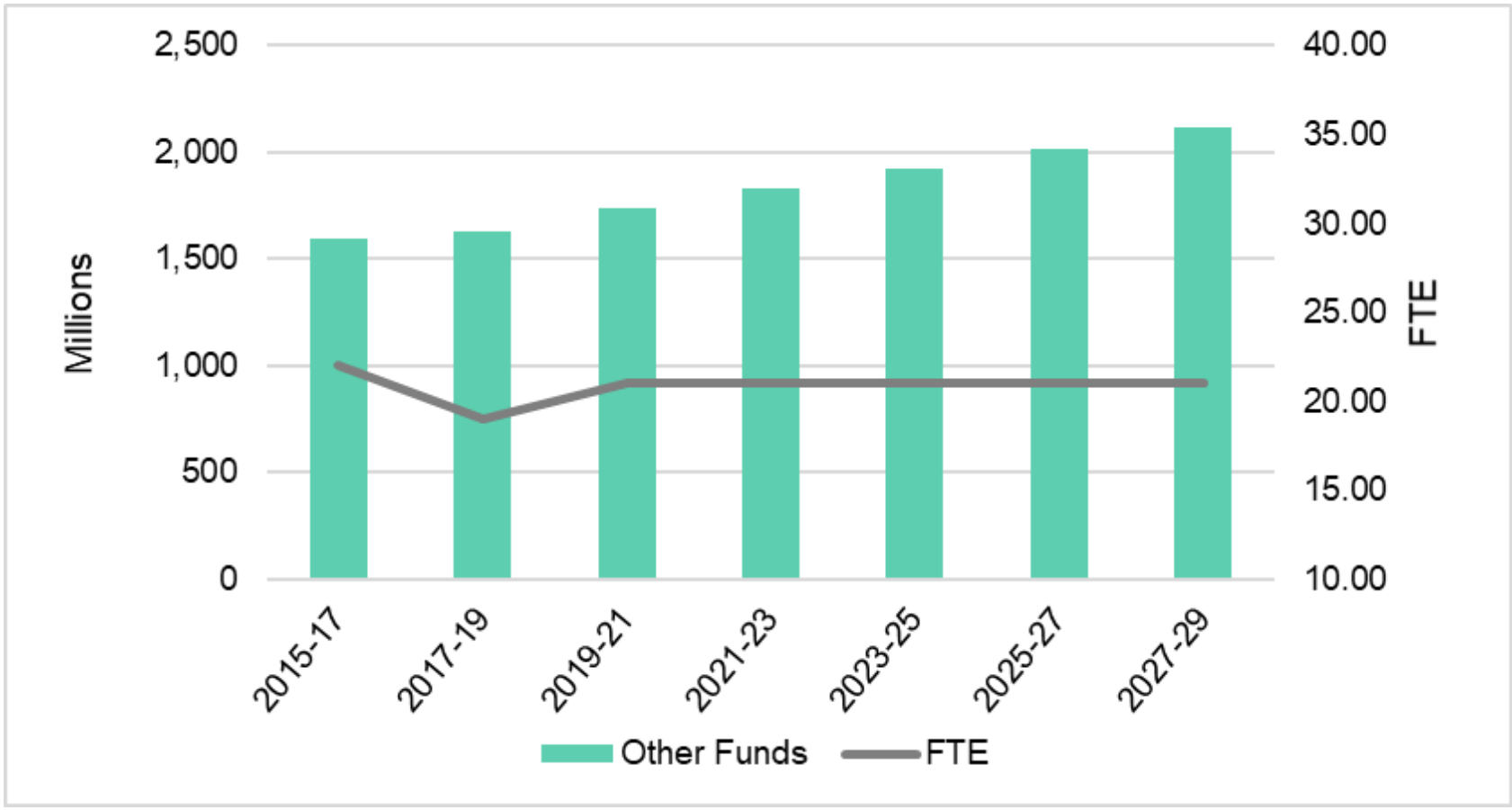

2017-19
Legislatively Adopted Budget
Public Employee Benefit Board
19 POS / 19.00 FTE
PEBB Stabilization Unit
PEBB Flex Benefit Admin
PEBB Self Insurance
PEBB Operations
19 POS / 18.50 FTE
PEBB Fully Insured Insured Plans
PEBB Optional Benefits


2019-21
LegislativelyAdopted Budget
Public Employee Benefit Board
21 POS / 20.50 FTE
PEBB Stabilization Unit
PEBB Flex Benefit Admin
PEBB Self Insurance
PEBB Operations
21 POS/ 20.50 FTE
PEBB Fully Insured Insured Plans
PEBB Optional Benefits

OREGON HEALTH AUTHORITY: PUBLIC EMPLOYEES' BENEFIT BOARD

Program Unit Executive Summary

Program contact: Ali Hassoun, Interim Director
503-378-2798



OREGON HEALTH AUTHORITY: PUBLIC EMPLOYEES' BENEFIT BOARD

Program Unit Executive Summary

Program overview

The Public Employees' Benefit Board (PEBB) is a division of the Oregon Health Authority (OHA). It supports the goals of transforming the health care system in Oregon and fundamentally improving how care is paid for and delivered. PEBB's mission is to provide a high-quality plan of health and other benefits for state employees at a cost that is affordable to both the employees and the state.

Program funding request

The 2019-2021 PEBB Agency Request Budget includes the Stabilization Fund budget for expenditures related to PEBB's self-insured and fully insured plans as well as PEBB's operating budget. All PEBB expenditures are categorized as Other Funds Limited. PEBB's Stabilization Fund budget expenditure growth is capped at 3.4 percent annually by the Legislature on a per employee-per-month (PEPM) basis. The 2019-2021 Agency Request Budget is built on a PEPM basis. The PEBB Board receives quarterly updates on PEBB's budget status.

Program description

PEBB designs, contracts for and administers medical, dental, vision, life, disability, and accidental death and dismemberment plans and flexible spending accounts for PEBB members. More than 139,000 members are enrolled in PEBB coverage. They include active employees, retirees, spouse and domestic partner dependents, child dependents up to age 26, and adult children with disabilities over age 26. They are drawn from state agencies, universities, Lottery and semi-independent agencies, and local governments and special districts.

The PEBB board serves diverse populations and constituencies and provides a critical public service to the taxpayers of Oregon. PEBB members reside in all Oregon counties and out of state. PEBB is a Federal IRS Section 125 Cafeteria Plan benefits program and is required to offer the same benefits to all members.

OREGON HEALTH AUTHORITY: PUBLIC EMPLOYEES' BENEFIT BOARD

Program Unit Executive Summary

PEBB's major cost driver is rising health care costs, which makes controlling premium costs a major challenge. Premium costs are affected by external drivers such as member use of services; uncoordinated care; inflation in health care costs, such as the high prescriptions costs; and sedentary occupations that lead to long-term risks and chronic conditions.

The traditional method of controlling rising health care costs is to increase cost to members through higher deductibles, higher copayment or coinsurance, or increased premium share. PEBB has always sought ways to manage costs through innovative plan designs. Both PEBB and OEBB have incorporated "value-based" benefit attributes into plan design to encourage use of high-value services.

Program justification and link to long-term outcomes

Transforming health care

The PEBB board has made transforming the health care delivery system a priority, advancing this with plans that coordinate care. PEBB has partnered with its "sister program" the Oregon Educators Benefit Board (OEBB) in the shared innovation strategy referred to as "Coordinated Care Model" plans. Both boards are continuing to expand these systems of care throughout the state with a focus on integrated care and reducing health care costs and health disparities.

Value-based benefits

Both OEBB and PEBB have implemented value-based benefit plans, in which services that have been shown to reduce health care costs have a lower copayment or coinsurance. Members pay more for services that have other less-expensive alternatives. Members are encouraged to talk to their medical providers about alternatives to these higher-cost options.

OREGON HEALTH AUTHORITY: PUBLIC EMPLOYEES' BENEFIT BOARD

Program Unit Executive Summary

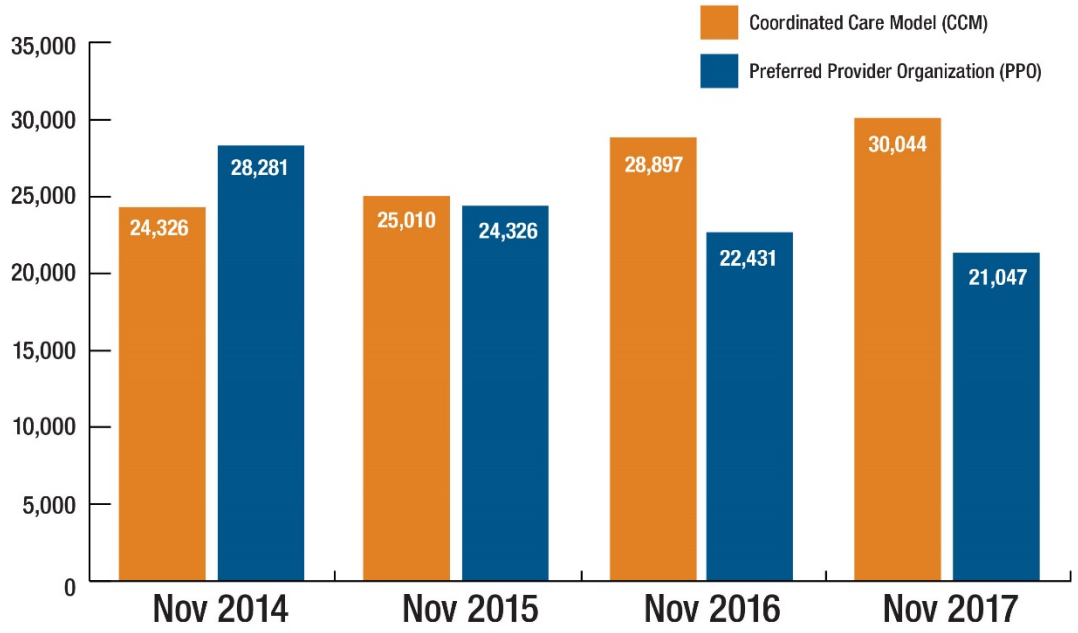
Wellness initiatives and promoting member health

PEBB supports prevention and member wellness by offering members no-cost programs through carrier contracts and direct vendor contracting. Programs help members living with chronic conditions build self-management skills; provide emotional, social and financial health services; support development of healthier behaviors; help members overcome tobacco use; and help members develop healthy eating habits and achieve their weight-loss goals.

PEBB also offers members opportunities to improve their health and contain costs through participation in the Health Engagement Model (HEM) program. The HEM program allows participants the opportunity to learn more about their own personal health risks and take actions to reduce them. Participants earn financial incentives by annually completing a private health assessment on their medical plan's secure website and completing two health-related activities.

Over the past four years increasing numbers of PEBB members have moved from less-coordinated PPO medical coverage to Coordinated Care Model plans.

PEBB member migration from a PPO plan to a CCM plan



Program Unit Executive Summary

PEBB/OEBB quality measures and fees-at-risk

In the 2019-21 biennium PEBB will continue to include quality measures and performance targets in health plan contracts to support movement toward better health, better care, and lower cost. The specific quality measures selected will be based on the Statewide Aligned Quality Measures menu developed by the Health Plan Quality Metrics Committee for CCOs, PEBB and OEBB plans, and the Oregon Health Insurance Marketplace. PEBB and OEBB contracts will include performance improvement targets for each measure and require that health plans put a portion of administrative fees or premiums paid to them at risk, with retention of at-risk dollars contingent on the plan achieving their targets. Performance improvement targets established for each measure will consider the health plan's current performance in comparison to national benchmarks, gold standard performance rates, and organizational priorities to achieve improvement in specific areas of health care quality.

Program performance

PEBB offers members in all 36 Oregon counties choice between the statewide Preferred Provider Organization (PPO) plan and at least one regional Coordinated Care Model plan. Coordinated Care Model plan choices are available at a lower cost to both members and the state. Plans are required to meet and report high-quality measures of care by:

- Prioritizing health and prevention services.
- Managing costs by cutting waste and requiring health plans and providers to be efficient, coordinated and focused on the patient.
- Emphasizing behavioral health in addition to physical health.

PEBB medical benefit design did not change significantly between 2017 and 2018. PEBB still continues to cover:

- The first four visits to primary care, with no deductible.
- The full cost of certain chronic condition and substance abuse visits, with no deductible, copayment or coinsurance.
- Nationally recommended preventive services.

- No-cost outpatient mental health services when provided in network.

PEBB also limits out-of-pocket costs to:

- $600 per person, up to $1,200 per family – Kaiser
- $1,500 per person, up to $4,500 per family – all other plans

PEBB also offers non-traditional and culturally responsive benefits and services, e.g., the use of doulas and other traditional health workers, Christian Science and Native American healers and alternative care such as acupuncture, naturopathic and spinal manipulation services.

To date, PEBB health plan quality measures have been selected to align with the quality measures established for care delivered by coordinated care organizations. PEBB plans' performance levels are compared to national benchmarks for commercial health plans and improvement targets are set to ensure plans make continuous progress toward benchmark rates. For the 2017 plan year (most recent available) PEBB's contracted medical plans generally met their quality targets, as the plans are required to do to retain the fees placed at risk for quality performance. PEBB will continue to use quality metrics that align with OHA's overarching goals of system transformation and health outcomes improvement. PEBB will continue to look to best available regional and national benchmarking data to inform improvement targets.

Addressing health care inflation and implementing cost containment measures

Escalating trends in the cost of care industry-wide affects PEBB premium costs. PEBB's move to self-insurance has alleviated the impact of the rapid rise of market trend and resulted in containing costs by:

- Increasing PEBB membership in patient-centered primary care homes.

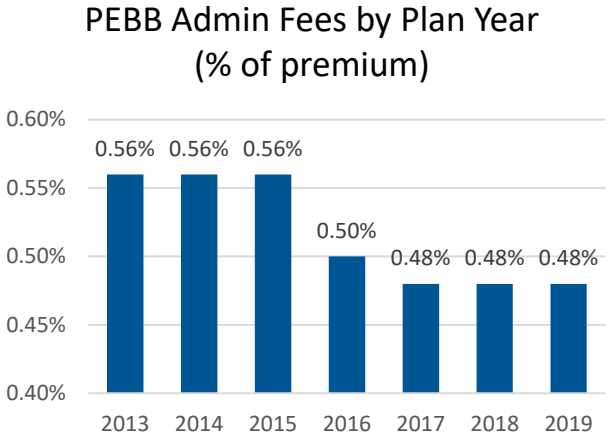
OREGON HEALTH AUTHORITY: PUBLIC EMPLOYEES' BENEFIT BOARD

Program Unit Executive Summary

- Providing incentives for providing the right care at the right time to keep members healthy; such as implementing value-based plan designs that include additional cost tiers for preference-sensitive services and low or no cost prescription drugs.
- Implementing benefit design changes aimed at reducing barriers to care for members with chronic diseases.
- Employing cost-effective, sustainable technologies.
- Achieving better cost and quality controls through direct contracting.
- Maintaining a leadership role in value-based health care as a purchaser of commercial medical plans.

Enabling legislation/program authorization

The Public Employees' Benefit Board authority lies in ORS 243.061 through ORS 243.302. House Bill 2279 (2013) expands participation eligibility to include local governments and special districts.



Funding streams

Other Funds revenue pays for PEBB administration through an administrative assessment added to medical and insurance premiums and premium equivalents. By statute (ORS 243.185), PEBB can collect an amount that equals up to 2 percent of total premiums to meet administrative and operational costs.

PEBB maintains two accounts within its **Revolving Fund**.

- Stabilization Account: PEBB has authority to use this account to control costs, subsidize premiums and self-insure. The primary source of Other Funds revenue is unused employer contributions for employee benefits. This account also holds proceeds generated when PEBB's life insurance carrier changed from a mutual organization to a public corporation.

OREGON HEALTH AUTHORITY: PUBLIC EMPLOYEES' BENEFIT BOARD

Program Unit Executive Summary

- Flexible Spending Account: PEBB operates two flexible-spending-account programs and two commuter programs for employees and maintains an account for their administrative costs. The primary Other Funds revenue source for these programs is forfeitures from participants.

Significant proposed program changes from 2017-19

Senate Bill 1067 (2017 Legislative Session) cost containment bill

The SB 1067 Committee was formed in August 2017, meeting several times to discuss various models for merging the PEBB and OEBB boards. The goals of the committee reflected those as directed in SB 1067: to reduce overall costs, create efficiencies and eliminate duplication in the OEBB and PEBB programs. The SB 1067 Committee grappled with striking a balance between gaining efficiencies, limiting member disruption, ensuring financial sustainability and managing risk.

The bill's following directives are to be implemented by October 1, 2019, for OEBB and January 1, 2020, for PEBB:

- Appointing the PEBB executive director to also serve as the OEBB executive director in a permanent capacity.
- The OEBB/PEBB executive director to combine administrative and operational functions of the boards and report to the Legislature annually on the progress.
- A dependent eligibility audit must be performed by a third-party administrator every year.
- A request for proposals (RFP) for actuarial services must be completed every three years.
- The adoption of policies and procedures that limit annual premium increases and per member per month costs to a 3.4 percent cap.
- Limiting in-network hospital reimbursements to 200 percent of Medicare and out-of-network hospital reimbursements to 185 percent of Medicare (with certain exceptions).
- Prohibits "opt-out" for full cash incentives in lieu of coverage for OEBB or PEBB employees enrolled as a dependent on another OEBB or PEBB plan.

Program Unit Executive Summary

- Prohibits "double-coverage" for OEBB or PEBB employees who enroll as a subscriber on an OEBB or PEBB plan when already enrolled as a dependent on another OEBB or PEBB plan.

Implementation of Senate Bill 1067

The committee unanimously selected a hybrid merger of the OEBB and PEBB boards. The boards would maintain their separate legal structure and governance, and create a combined "innovation" subgroup of the OEBB and PEBB boards and a "shared services" subgroup for administrative efficiencies. The selection for membership in the Innovation Subgroup is slated for summer of 2018, with meetings starting in the fall. Membership will include equal representation from the boards, and non-voting legislative members.

Reducing administrative costs

Senate Bill 1067 directed OEBB and PEBB to merge administrative functions and operations. Staff has started the process of merging units in areas such as financial services, contracts, IT systems, member services, and communications. These steps have allowed PEBB to reduce its legislatively authorized position budget by 14 percent from the previous biennium.

PEBB	2015-17 Leg. Approved Budget	2017-19 Leg. Approved Budget	Staffing Decrease
Positions	22	19	(-14%)
FTE	21.50	18.50	(-14%)

OREGON HEALTH AUTHORITY: PUBLIC EMPLOYEES' BENEFIT BOARD

Program Unit Narrative: Public Employees' Benefit Board

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2017-19	$0.0	$1,966.8	$0.0	$1,966.8	19	18.50
Agency Request Budget 2019-21	$0.0	$2,099.7	$0.0	$2,099.7	21	18.50
Difference	$0.0	$132.9	$0.0	$132.9	2	0.00
Percent Change	0%	6%	0%	6%	10%	0%

Activities, programs and issues in the program unit base budget

The Public Employees' Benefit Board (PEBB) is a division of the Oregon Health Authority (OHA). It supports the goal of transforming the health care system in Oregon and fundamentally improving how care is paid for and delivered. PEBB's mission is to provide a high-quality plan of health and other benefits for state employees at a cost that is affordable to both the employees and the state. Oregon Revised Statutes create an eight-member board whose members are appointed by the Governor and confirmed by the Senate. PEBB serves broadly diverse constituencies including the State of Oregon (as an employer), employees who live and work in every county of the state, the Legislature, taxpayers, labor unions and health policy groups.

PEBB designs, contracts for and administers health plans, group policies and flexible spending accounts for PEBB members. More than 139,473 Oregonians are enrolled as PEBB members. They include active employees, spouse and domestic partner dependents, child dependents up to age 26, and adult children with disabilities over age 26, from state agencies, universities, Lottery and semi-independent agencies, and local governments and special districts.

OREGON HEALTH AUTHORITY: PUBLIC EMPLOYEES' BENEFIT BOARD

Program Unit Narrative: Public Employees' Benefit Board

The PEBB Board serves diverse populations and constituencies and provides a critical public service to the taxpayers of Oregon. The board offers medical, dental, vision, life, disability and accidental death and dismemberment benefit plans. PEBB is a federal IRS Section 125 Cafeteria Plan benefits program that is required to offer the same benefits to all members.

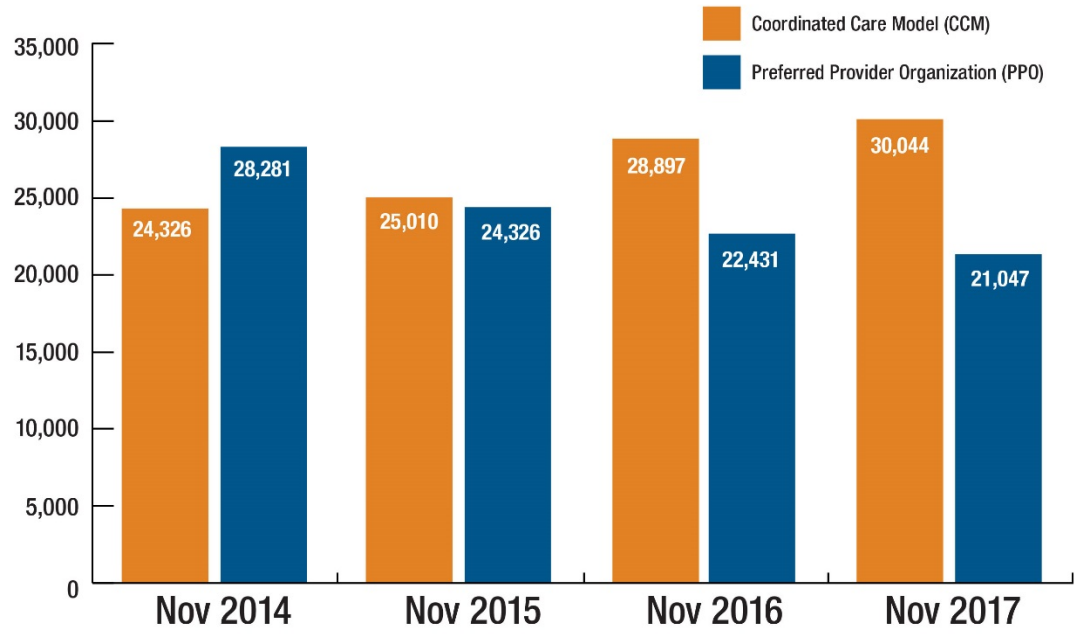
Transforming health care

The PEBB Board has made a priority of transforming the health care delivery system and envisions further advancing health care transformation with plans that coordinate care. PEBB has partnered with its "sister program" the Oregon Educators Benefit Board (OEBB) in the shared innovation strategy referred to as "Coordinated Care Model" plans. OEBB and PEBB believe the coordinated care model (CCM) is essential for achieving success in managing overall costs. PEBB offers coordinated care model health plans that use patient-centered medical homes to improve quality, enhance member experience, and contain costs. Both boards are continuing to add these systems of care throughout the state with a focus on integrated care and reducing health care costs and health disparities. The boards would like to further pursue plans and providers that use creative and innovative evidence-based practices.

In PEBB's implementation of coordinated care model plans the board focused on:

- Promoting alternative payment methodologies such as risk sharing and global payments for obstetrics and joint replacements.
- Integrating behavioral and physical health.
- Supporting the use of medical homes.
- Improving payments for primary care.
- Putting fees at risk for meeting agreed-upon outcome metrics.
- Managing costs to a 3.4 percent annual increase.

PEBB: Member migration from a PPO plan to a CCM plan



Program Unit Narrative: Public Employees' Benefit Board

PEBB cost containment programs

Another shared innovation strategy revolves around the use of alternative payment models (APMs). Controlling premium costs is a major challenge for PEBB. Premium costs are affected by external drivers such as member utilization; lack of care coordination; inflation in health care costs, such as high prescriptions costs; and sedentary occupations that lead to long-term risks and chronic conditions.

The traditional method of controlling premium increases is to increase cost to members through higher deductibles, higher copayment or coinsurance, or increased premium share. PEBB has always sought ways to reduce costs through innovative plan designs. Both PEBB and OEBB have incorporated "value-based" benefit attributes into plan design to encourage use of high-value services including:

- Value prescription drug formularies.
- Waived copayments for office visits related to certain chronic conditions.
- Self-management programs for weight and diabetes prevention available at no out-of-pocket cost to members.
- No-cost tobacco use cessation support.

Value-based benefits

Both OEBB and PEBB have implemented value-based benefit plans. Services that have been shown to reduce health care costs have a lower copayment or coinsurance. Members pay more for services that have less-expensive alternatives. Members are encouraged to talk to their medical providers about alternatives to these higher-cost options. Examples of these benefits include:

- No or lowered costs for visits for diabetes, coronary artery disease, asthma and chronic obstructive pulmonary disease. Regular office visits keep people with these diagnoses out of the emergency room and hospital.

- No or lowered costs for medications that help prevent or manage chronic diseases such as statins for cholesterol, asthma inhalers and depression medications.
- Additional copayment for endoscopies, sleep studies and advanced imaging technologies (CT, MRI, PET scans).
- Additional copayment for shoulder and knee arthroscopic surgery, total knee and total hip joint replacement surgery.

These benefits were highlighted in the November 2010 issue of Health Affairs.

Wellness initiatives and promoting member health

PEBB supports prevention and member wellness by offering members no-cost programs through carrier contracts and direct vendor contracting.

- Better Choices Better Health helps people living with a chronic condition to live healthier lives.
- The Employee Assistance Program (EAP) provides emotional, social and financial health services.
- Healthy Team Healthy U offers members a foundation of knowledge and skills to help members live a healthier lifestyle.
- Quit For Life and other tobacco cessation resources help members overcome tobacco use.
- Weight Watchers is designed to help members achieve their weight loss goals and maintain them.

Providing direct incentives to members outside of plan benefits comes with initial upfront costs to fund and administer. This appears as a direct cost to the program for each year the incentive is provided. Several years of claims data are needed to analyze whether the incentive has a measurable, sustained impact on participant health care claims costs. This type of analysis is possible and may show an impact on costs. However, any potential cost savings would not be realized until future years after the upfront costs of the incentive have been incurred.

PEBB also offers members opportunities to improve their health and contain costs through participation in the Health Engagement Model (HEM) program. The HEM allows program participants to learn more about their own personal health risks and how to

reduce them. Participants earn financial incentives by annually completing a private health assessment on their carrier's secure website and completing two health-related activities.

PEBB/OEBB quality measures and fees-at-risk

In the 2019-21 biennium PEBB will continue to include quality measures and performance targets in health plan contracts to support movement toward better health, better care, and lower cost. The specific quality measures selected will be based on the Statewide Aligned Quality Measures menu developed by the Health Plan Quality Metrics Committee for CCOs, PEBB and OEBB plans, and the Oregon Health Insurance Marketplace. PEBB and OEBB contracts will include performance improvement targets on each measure and will require that health plans put at risk a portion of administrative fees or premiums paid to them, with retention of at-risk dollars contingent on the plan achieving its targets. Performance improvement targets established for each measure will consider the health plan's current performance in comparison to national benchmarks, gold standard performance rates, and organizational priorities to achieve identified rates of improvement in specific areas of health care quality.

Additional budget drivers

- Legislative cap on premium rate increases: The PEBB Board will continue to work with carriers to explore strategies to keep renewal rate increases at or below the Legislature's 3.4 percent increase cap.
- Implementing benefit mandates as required.

Background information

Senate Bill 1067 (2017 Legislative Session) cost containment bill

The SB 1067 Committee was formed in August 2017 and several times to discuss models for merging the two boards. The committee's goals reflected those in SB 1067: to reduce overall costs, create efficiencies and eliminate duplication in the OEBB

and PEBB programs. The SB 1067 Committee grappled with striking a balance between gaining efficiencies, limiting member disruption, ensuring financial sustainability and managing risk.

The bill's following directives are to be implemented by October 1, 2019, for OEBB and January 1, 2020, for PEBB:

- Appointing the PEBB executive director to also serve as the OEBB executive director in a permanent capacity.
- The OEBB/PEBB executive director to combine administrative and operational functions of the boards and report to the Legislature annually on the progress.
- A dependent eligibility audit must be performed by a third-party administrator every year.
- A request for proposals (RFP) for actuarial services must be completed every three years.
- The adoption of policies and procedures that limit annual premium increases and per member per month costs to a 3.4 percent cap.
- Limiting in-network hospital reimbursements to 200 percent of Medicare and out-of-network hospital reimbursements to 185 percent of Medicare (with certain exceptions).
- Prohibits "opt-out" for full cash incentives in lieu of coverage for OEBB or PEBB employees enrolled as a dependent on another OEBB or PEBB plan.
- Prohibits "double-coverage" for OEBB or PEBB employees who enroll as a subscriber on an OEBB or PEBB plan when already enrolled as a dependent on another OEBB or PEBB plan.

Implementation of Senate Bill 1067

The committee unanimously selected a hybrid merger of the OEBB and PEBB boards. The boards will maintain their separate legal structure and governance, and create a combined "innovation" subgroup of the OEBB and PEBB boards and a "shared services" subgroup for administrative efficiencies. The board will select members for the Innovation Subgroup in the summer of 2018, with meetings starting in the fall. Membership will include equal representation from the boards and non-voting legislative members.

OREGON HEALTH AUTHORITY: PUBLIC EMPLOYEES' BENEFIT BOARD

Program Unit Narrative: Public Employees' Benefit Board

The SB1067 Innovative Subgroup is tasked with:

Controlling premium costs

Premium costs are affected by external drivers such as:

- Inflation in health care costs, including large increases in the costs of prescription drugs.
- Aging population.
- Most PEBB members have sedentary occupations.
- PEBB members continue to migrate to coordinated care model plans year over year; however, 41 percent are still enrolled in the statewide preferred provider organization, the plan that offers least amount of coordinated care.
- ACA tax applied to all fully insured plans for 2017.

PEBB will be assessed a 1.5 percent premium tax for plan years 2018 and 2019. This tax will be paid using stabilization funds to reduce costs to employers and employees.

Reducing administrative costs

Senate Bill 1067 directed OEBB and PEBB to merge administrative functions and operations. Staff has started the process of merging units in areas such as financial services, contracts, IT systems, member services, and communications. These steps have allowed PEBB to reduce its legislatively authorized position budget by 14 percent from the previous biennium.

PEBB	2015-17 Leg. Approved Budget	2017-19 Leg. Approved Budget	Staffing Decrease
Positions	22	19	(-14%)
FTE	21.50	18.50	(-14%)

Program Unit Narrative: Public Employees' Benefit Board

Revenue sources and proposed revenue changes

Other Funds revenue pays for PEBB administration through an administrative assessment added to medical and dental insurance premiums and premium equivalents. By statute (ORS 243.185), PEBB can collect an amount that equals up to 2 percent of total premiums to meet administrative and operational costs. In 2011 PEBB reduced the assessment from 0.6 to 0.4 percent and maintained this rate until 2015 when the PEBB Board voted to reduce the administrative fee to 0.37 percent. In 2016 the PEBB Board voted to further reduce its administrative fee from 0.37 percent to 0.35 percent.

PEBB maintains two accounts in its **Revolving Fund**.

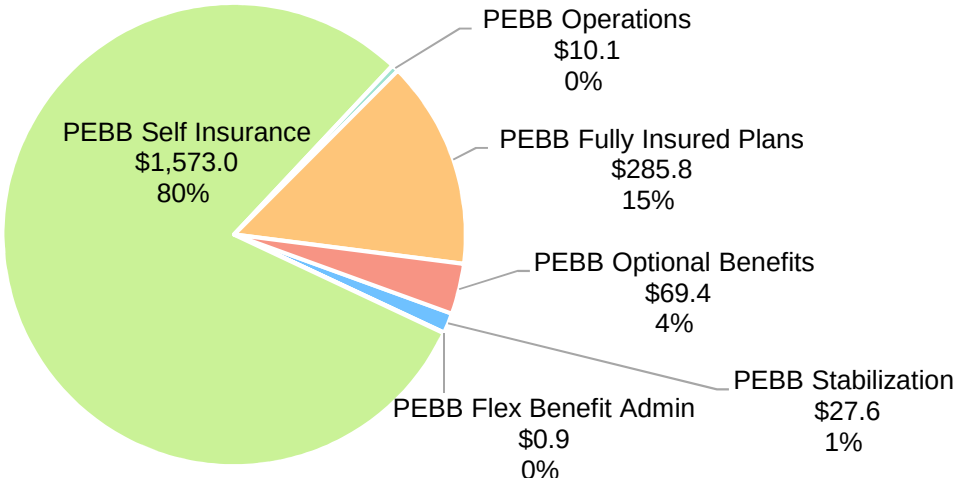
- Stabilization Account: PEBB has authority to use this account to control costs, subsidize premiums and self-insure. The primary source of Other Funds revenue is unused employer contributions for employee benefits. This account also holds proceeds generated when PEBB's life insurance carrier changed from a mutual organization to a public corporation.
- Flexible Spending Account: PEBB operates two flexible-spending-account programs and two commuter programs for employees and maintains an account for their administrative costs. The primary Other Funds revenue source for these programs is forfeitures from participants.

Proposed new laws that apply to the program unit

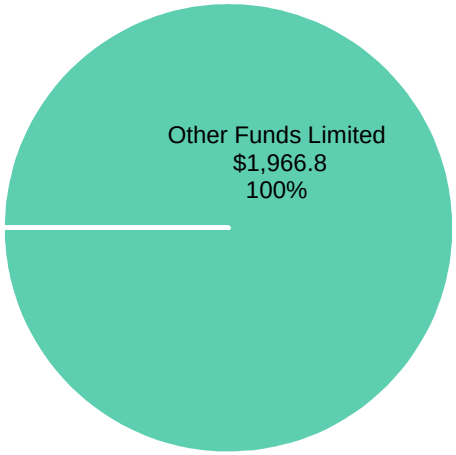
None.

Oregon Health Authority
2017-19 Legislatively Adopted Budget

Public Employees Benefit Board by Program $1,966.7

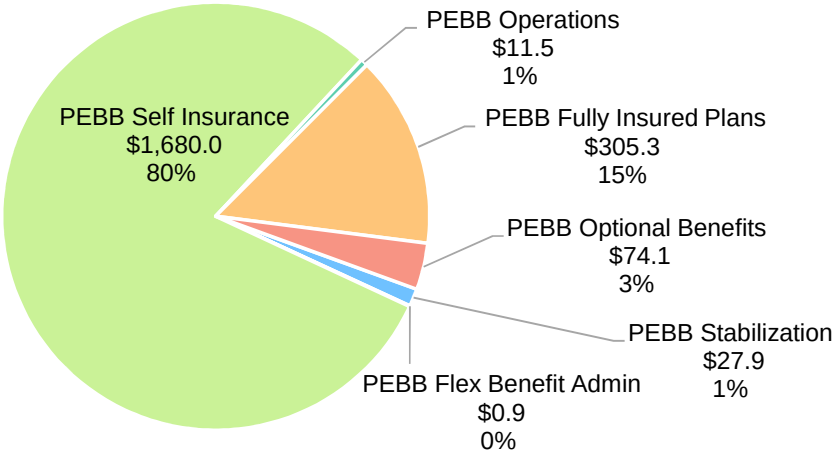


Public Employees Benefit Board by Fund $1,966.7

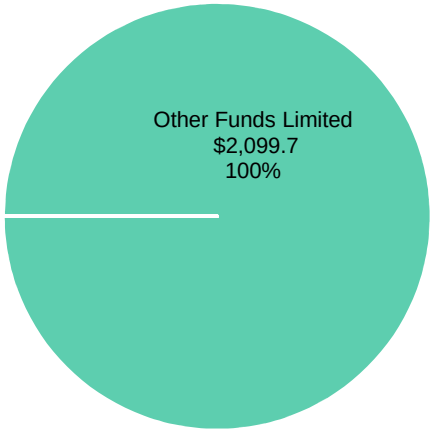


Oregon Health Authority
2019-21 Legislatively Adopted Budget

Public Employees Benefit Board
by Program $2,099.7



Public Employees Benefit Board
by Fund $2,099.7



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	37,255	-	-	-	37,255
Total Revenues	**-**	**-**	**$37,255**	**-**	**-**	**-**	**$37,255**
Personal Services							
Temporary Appointments	-	-	838	-	-	-	838
All Other Differential	-	-	20	-	-	-	20
Public Employees' Retire Cont	-	-	3	-	-	-	3
Pension Obligation Bond	-	-	13,368	-	-	-	13,368
Social Security Taxes	-	-	66	-	-	-	66
Vacancy Savings	-	-	22,960	-	-	-	22,960
Total Personal Services	**-**	**-**	**$37,255**	**-**	**-**	**-**	**$37,255**
Total Expenditures							
Total Expenditures	-	-	37,255	-	-	-	37,255
Total Expenditures	**-**	**-**	**$37,255**	**-**	**-**	**-**	**$37,255**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	73,880,109	-	-	-	73,880,109
Total Revenues	**-**	**-**	**$73,880,109**	**-**	**-**	**-**	**$73,880,109**
Services & Supplies							
Instate Travel	-	-	723	-	-	-	723
Out of State Travel	-	-	178	-	-	-	178
Employee Training	-	-	751	-	-	-	751
Office Expenses	-	-	8,306	-	-	-	8,306
Telecommunications	-	-	3,728	-	-	-	3,728
Publicity and Publications	-	-	21,294	-	-	-	21,294
Professional Services	-	-	127,377	-	-	-	127,377
IT Professional Services	-	-	55,630	-	-	-	55,630
Attorney General	-	-	47,287	-	-	-	47,287
Employee Recruitment and Develop	-	-	153	-	-	-	153
Dues and Subscriptions	-	-	310	-	-	-	310
Agency Program Related S and S	-	-	73,280,112	-	-	-	73,280,112
Other Services and Supplies	-	-	334	-	-	-	334
Expendable Prop 250 - 5000	-	-	1,912	-	-	-	1,912
Total Services & Supplies	**-**	**-**	**$73,548,095**	**-**	**-**	**-**	**$73,548,095**
Special Payments							
Other Special Payments	-	-	332,014	-	-	-	332,014
Total Special Payments	**-**	**-**	**$332,014**	**-**	**-**	**-**	**$332,014**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	73,880,109	-	-	-	73,880,109
Total Expenditures	**-**	**-**	**$73,880,109**	**-**	**-**	**-**	**$73,880,109**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	7,712,879	-	-	-	7,712,879
Total Revenues	**-**	**-**	**$7,712,879**	**-**	**-**	**-**	**$7,712,879**
Services & Supplies							
Agency Program Related S and S	-	-	7,710,187	-	-	-	7,710,187
Total Services & Supplies	**-**	**-**	**$7,710,187**	**-**	**-**	**-**	**$7,710,187**
Special Payments							
Other Special Payments	-	-	2,692	-	-	-	2,692
Total Special Payments	**-**	**-**	**$2,692**	**-**	**-**	**-**	**$2,692**
Total Expenditures							
Total Expenditures	-	-	7,712,879	-	-	-	7,712,879
Total Expenditures	**-**	**-**	**$7,712,879**	**-**	**-**	**-**	**$7,712,879**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	50,133,711	-	-	-	50,133,711
Total Revenues	**-**	**-**	**$50,133,711**	**-**	**-**	**-**	**$50,133,711**
Services & Supplies							
Agency Program Related S and S	-	-	50,116,214	-	-	-	50,116,214
Total Services & Supplies	**-**	**-**	**$50,116,214**	**-**	**-**	**-**	**$50,116,214**
Special Payments							
Other Special Payments	-	-	17,497	-	-	-	17,497
Total Special Payments	**-**	**-**	**$17,497**	**-**	**-**	**-**	**$17,497**
Total Expenditures							
Total Expenditures	-	-	50,133,711	-	-	-	50,133,711
Total Expenditures	**-**	**-**	**$50,133,711**	**-**	**-**	**-**	**$50,133,711**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 421 - OEBB/PEBB Benefit Management Sys Replacement

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	908,395	-	-	-	908,395
Total Revenues	**-**	**-**	**$908,395**	**-**	**-**	**-**	**$908,395**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	307,848	-	-	-	307,848
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	52,242	-	-	-	52,242
Social Security Taxes	-	-	23,550	-	-	-	23,550
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Flexible Benefits	-	-	70,368	-	-	-	70,368
Total Personal Services	**-**	**-**	**$454,246**	**-**	**-**	**-**	**$454,246**
Services & Supplies							
Instate Travel	-	-	2,988	-	-	-	2,988
Employee Training	-	-	822	-	-	-	822
Office Expenses	-	-	5,685	-	-	-	5,685
Telecommunications	-	-	1,859	-	-	-	1,859
IT Professional Services	-	-	375,000	-	-	-	375,000
Agency Program Related S and S	-	-	26,980	-	-	-	26,980
Intra-agency Charges	-	-	39,679	-	-	-	39,679
Other Services and Supplies	-	-	517	-	-	-	517
IT Expendable Property	-	-	619	-	-	-	619
Total Services & Supplies	**-**	**-**	**$454,149**	**-**	**-**	**-**	**$454,149**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 421 - OEBB/PEBB Benefit Management Sys Replacement

Cross Reference Name: Public Employees Benefit Board (PEBB)
Cross Reference Number: 44300-030-03-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	908,395	-	-	-	908,395
Total Expenditures	**-**	**-**	**$908,395**	**-**	**-**	**-**	**$908,395**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

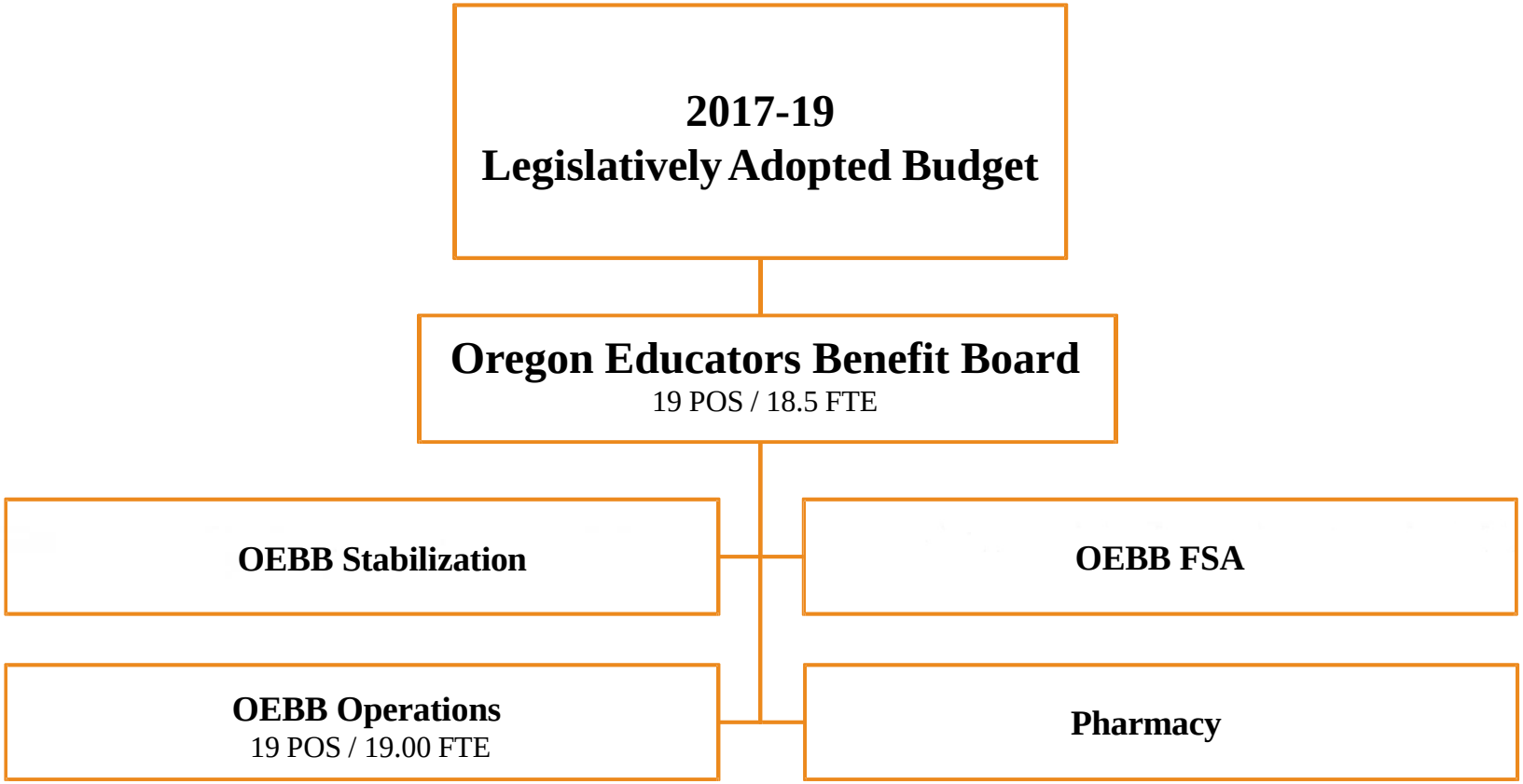
POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017108	MMN X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,937.00		142,488			142,488
									70,383			70,383
1017109	MMN X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	02	6,890.00		165,360			165,360
									76,015			76,015
		TOTAL PICS SALARY							307,848			307,848
		TOTAL PICS OPE							146,398			146,398
		TOTAL PICS PERSONAL SERVICES =	2	2.00	48.00				454,246			454,246

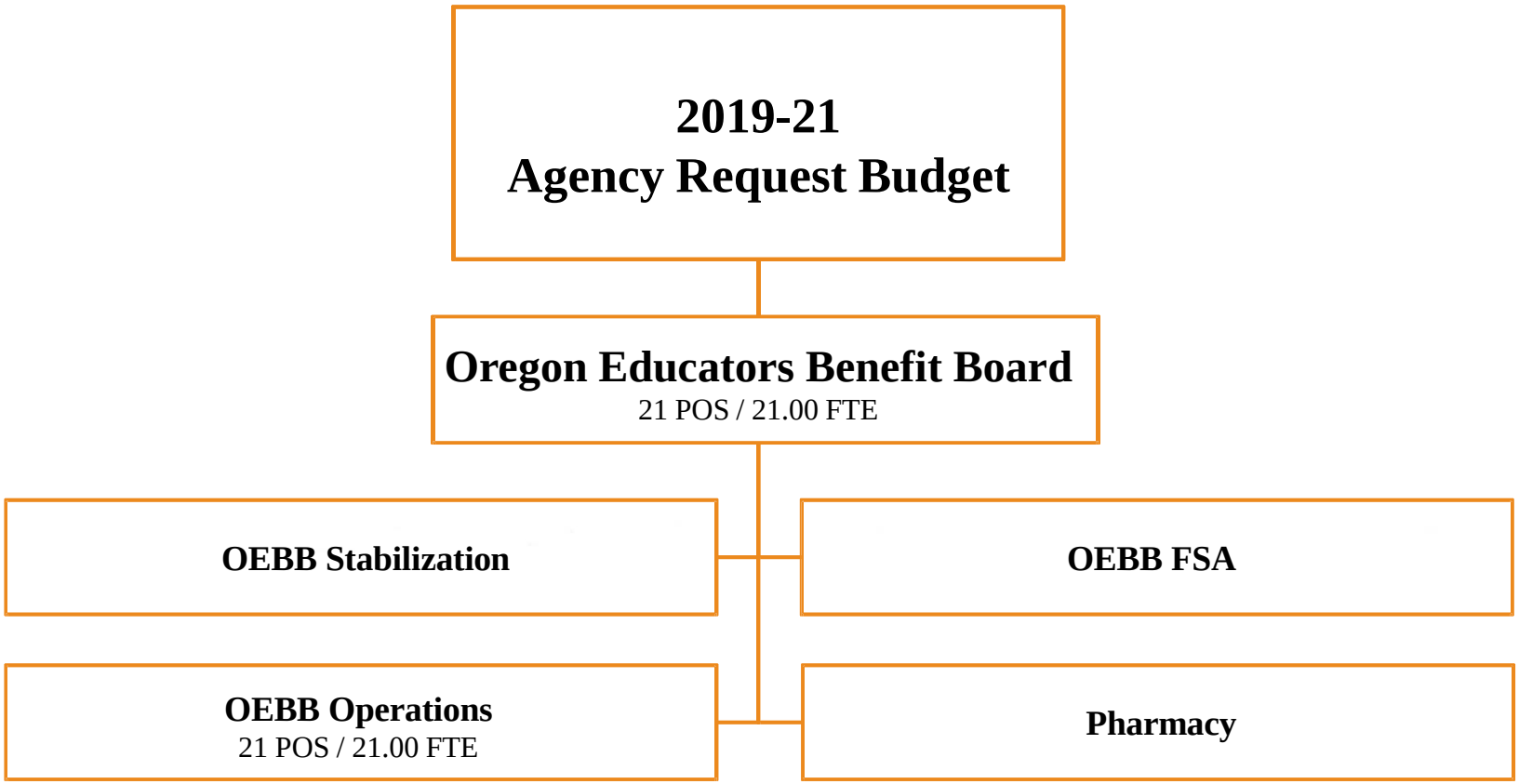
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-03-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Non-business Lic. and Fees	23,182	-	-	-	-	-
Admin and Service Charges	1,851,951,957	1,937,387,879	1,937,472,399	2,070,353,844	-	-
Fines and Forfeitures	960,380	-	-	-	-	-
Interest Income	7,731,386	4,961,244	4,961,244	4,961,244	-	-
Other Revenues	118,202,979	24,364,766	24,364,766	24,364,766	-	-
Total Other Funds	**$1,978,869,884**	**$1,966,713,889**	**$1,966,798,409**	**$2,099,679,854**	**-**	**-**

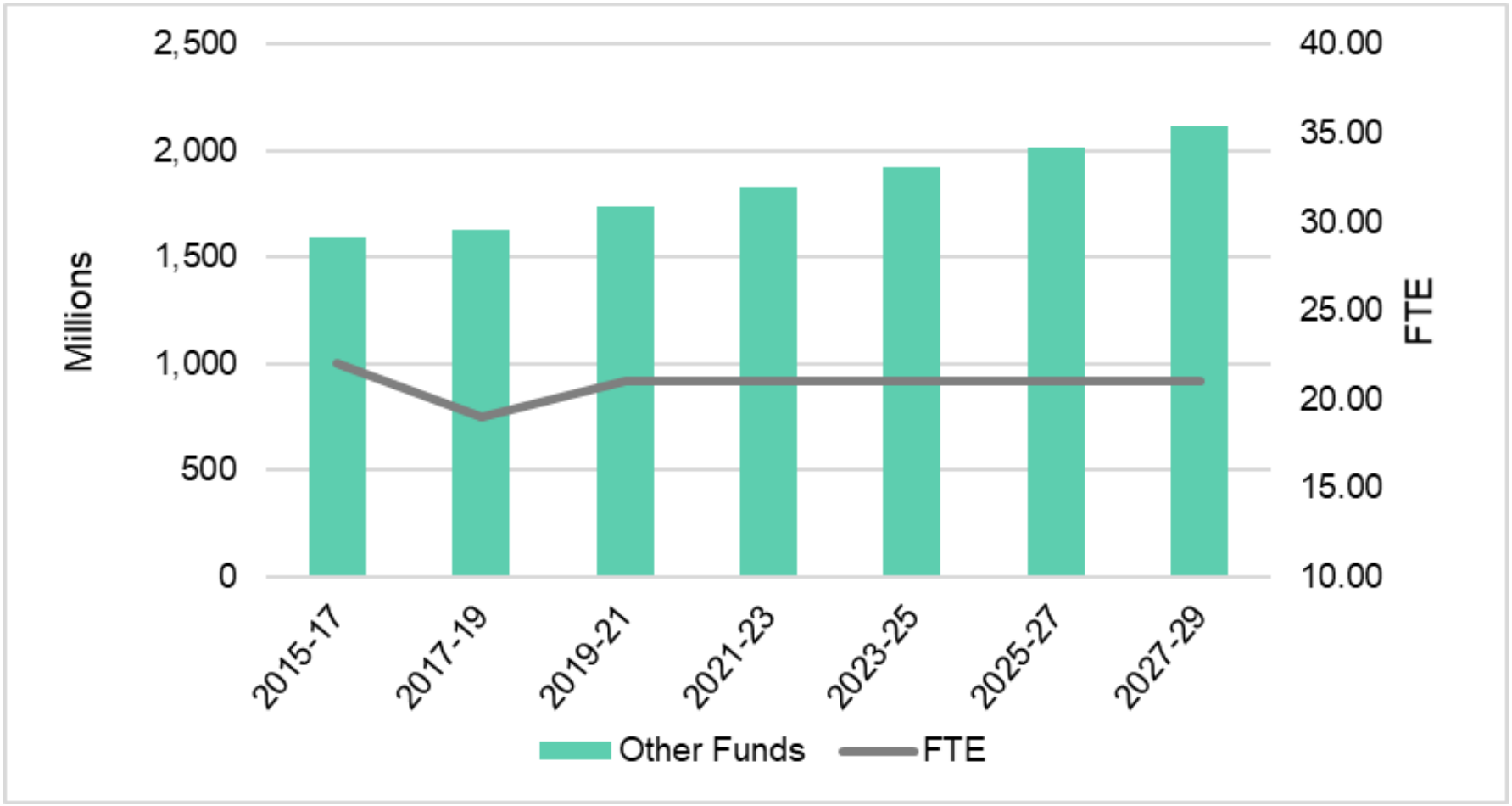

2017-19
Legislatively Adopted Budget
Oregon Educators Benefit Board
19 POS / 18.5 FTE
OEBB Stabilization
OEBB FSA
OEBB Operations
19 POS / 19.00 FTE
Pharmacy


2019-21
Agency Request Budget
Oregon Educators Benefit Board
21 POS / 21.00 FTE
OEBB Stabilization
OEBB FSA
OEBB Operations
21 POS / 21.00 FTE
Pharmacy

OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Executive Summary

Program contact: Ali Hassoun, Interim Director
503-378-2798



OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Executive Summary

Program overview

The Oregon Educators Benefit Board (OEBB) is a division of the Oregon Health Authority (OHA). It provides a comprehensive selection of benefit plan options for most of Oregon's K-12 school districts, education service districts and community colleges, as well as a number of charter schools and local governments. OEBB's plans are designed to be flexible and accommodate the needs of employers and members.

Program funding request

OEBB's proposal requests funding at the 2017-2019 biennium level plus allowed inflation factors. It also requests cost growth for OEBB medical premiums at 3.4 percent for the 2018-2019 plan year and 3.4 percent for the 2019-2020 plan year. This will allow the program to continue to: achieve the goals set forth in the OEBB Board's guiding principles; promote and advance health care transformation in Oregon; provide its members a high level of customer service and access to reliable, high-quality and lower-cost health care from OHA-certified patient centered primary care homes (PCPCHs) and recognized providers under coordinated care model health plans. The requested funding level also will allow OEBB to continue to promote ongoing improvement in the health of its members, making a major contribution to the overall health of Oregonians.

Program description

With a staff of 19, OEBB serves more than 150,000 members (employees and early retirees and their family members) in more than 250 publicly funded entities throughout Oregon. They include nearly all school districts, education service districts and community colleges, numerous charter schools and some counties and special districts. OEBB serves its members and entities year-round. Activity significantly increases during the annual renewal and open enrollment periods. OEBB provides some bilingual and multilingual staff support and uses an interpreter service line for callers speaking other languages not supported by staff.

OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Executive Summary

OEBB designs and maintains a full range of benefit plans for eligible publicly funded entities to offer to their employees and early retirees. Plans include medical, dental, vision, life, disability, accidental death and dismemberment, long term care, an employee assistance program, a health savings account and flexible spending accounts. OEBB also maintains an online benefit enrollment system (MyOEBB), and carries out the wide range of duties required of a program that coordinates insurance coverage and other benefits for a large, statewide pool of public employees.

OEBB works closely with its contracted carrier and vendor partners, the Public Employees' Benefit Board (PEBB), the Oregon Health Authority, Oregon Health Policy Board, the Governor's Office, participating publicly funded entities and its 150,000-plus members.

Rising health care costs are a primary cost driver for OEBB. OEBB has recognized and taken steps to provide incentives for appropriate care and condition management through benefit plan design with the goal of containing costs:

- Members have no copayment, coinsurance, or deductible for office visits associated with management of certain chronic conditions (asthma, diabetes, cardiovascular disease and congestive heart failure).
- Value pharmacy benefit provides medications used to manage common chronic conditions with no copayment.
- Condition management and prevention programs offered at no out-of-pocket cost to members under OEBB and PEBB medical plans, including evidence-based programs for members living with a chronic condition and prevention programs that specifically target members at risk for development of diabetes.
- Additional copays were included to discourage the use of certain procedures and treatments that had less-invasive options that were equally effective.

OEBB has also used alternative payment models to control cost including:

OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Executive Summary

- Reference pricing for joint replacement and gastric bypass services, setting a maximum amount the plan will pay for these services.
- Shared risk payment models for its Summit and Synergy medical plans.

Program justification and link to long-term outcomes

OEBB was established to eliminate the wide-ranging disparities among health plans offered by school districts and to respond to the rapidly rising costs of health care. A statewide pool such as OEBB creates purchasing power and avoids unstable premium swings experienced by school districts that have volatile claims experience. Streamlining administration and eliminating third-party fees and duplication of work were also large cost savers upon the formation of OEBB. School districts benefit from cost predictability and controlling of expenditures year-over-year. Since its inception in 2008, OEBB's average annual cost to members has increased at 2.9 percent annually.

Key components of the OEBB program

- Value-added plans that provide high-quality care and services at an affordable cost to members.
- Collaboration with districts, members, carriers and providers that ensures a focused approach on the design and delivery of benefit plans and services.
- Support of improvement in members' health status through a variety of measurable programs and services.
- Implementing measurable goals and programs that hold carriers and providers accountable for health outcomes.
- Encouraging members to take responsibility for their own health outcomes.
- Top-of-class customer service.

Transforming health care

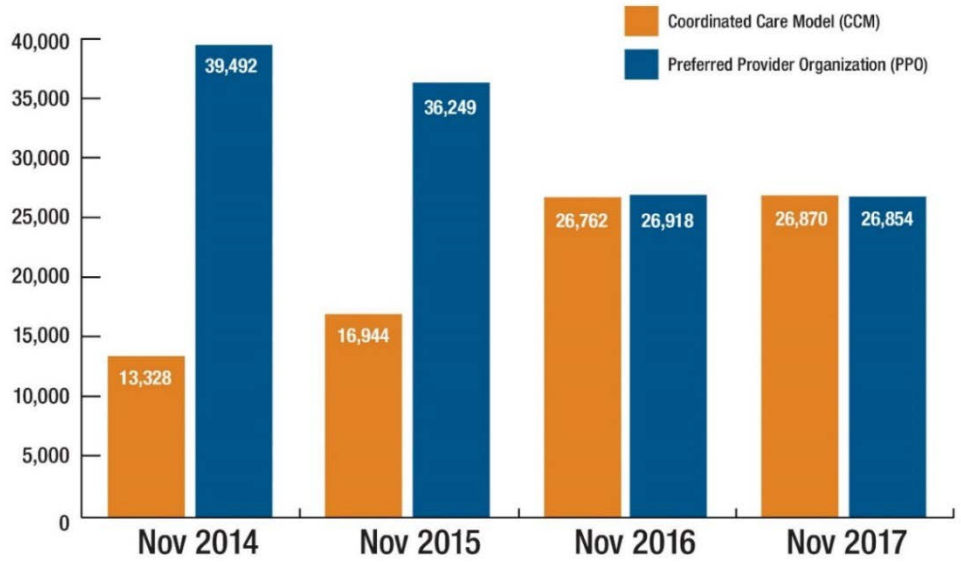
OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Executive Summary

The OEBB board has made a priority of transforming the health care delivery system and envisions further advancing health care transformation with plans that coordinate care. OEBB has partnered with its "sister program" the Public Employees' Benefit Board (PEBB) in the shared innovation strategy referred to as "Coordinated Care Model" plans. Both boards are continuing to add these systems of care throughout the state with a focus on integrated care and reducing health care costs and health disparities.

The following graphic illustrates OEBB members moving from a preferred provider organization (PPO) plan to a coordinated care model (CCM) plan with a lower premium share.

OEBB Member migration from a PPO plan to a CCM



OEBB quality measures and fees at risk

In the 2019-21 biennium OEBB will continue to include quality measures and performance targets in health plan contracts to support movement toward better health, better care, and lower cost. The specific quality measures selected will be based on the Statewide Aligned Quality Measures menu developed by the Health Plan Quality Metrics Committee for CCOs, PEBB and OEBB plans, and the Oregon Health Insurance Marketplace. PEBB and OEBB contracts will include performance improvement targets on each measure. Plans will be required to put a portion of administrative fees or premiums paid to them at risk, with retention of at-risk dollars contingent on the plan achieving its targets. Performance improvement targets established for each measure will consider the health plan's current performance in comparison to national benchmarks, gold standard performance rates, and organizational priorities to achieve identified rates of improvement in specific areas of health care quality.

Wellness initiatives and promoting member health

OEBB supports prevention and member wellness by offering members no-cost programs through carrier contracts and direct vendor contracting. Programs help members in a variety of ways, including helping people with chronic conditions live healthier lives, helping members prevent the onset of diabetes; providing emotional, social and financial health services; helping members overcome tobacco use; and helping members achieve weight loss goals and maintain them.

Program performance

OEBB is incorporating key elements of the coordinated care model into all OEBB medical plans. They are particularly evident in the structure of the Moda Health Synergy and Summit plans, as well as the health care delivery system inherent in the Kaiser Permanente plans. Plans are required to meet and report high quality measures of care by:

OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Executive Summary

- Prioritizing health and prevention services.
- Managing costs by cutting waste and requiring health plans and providers to be efficient, coordinated and focused on the patient.

Strategies for success

The OEBB Board and staff are committed to our mission and guiding principles and have developed strategies to achieve long-term results:

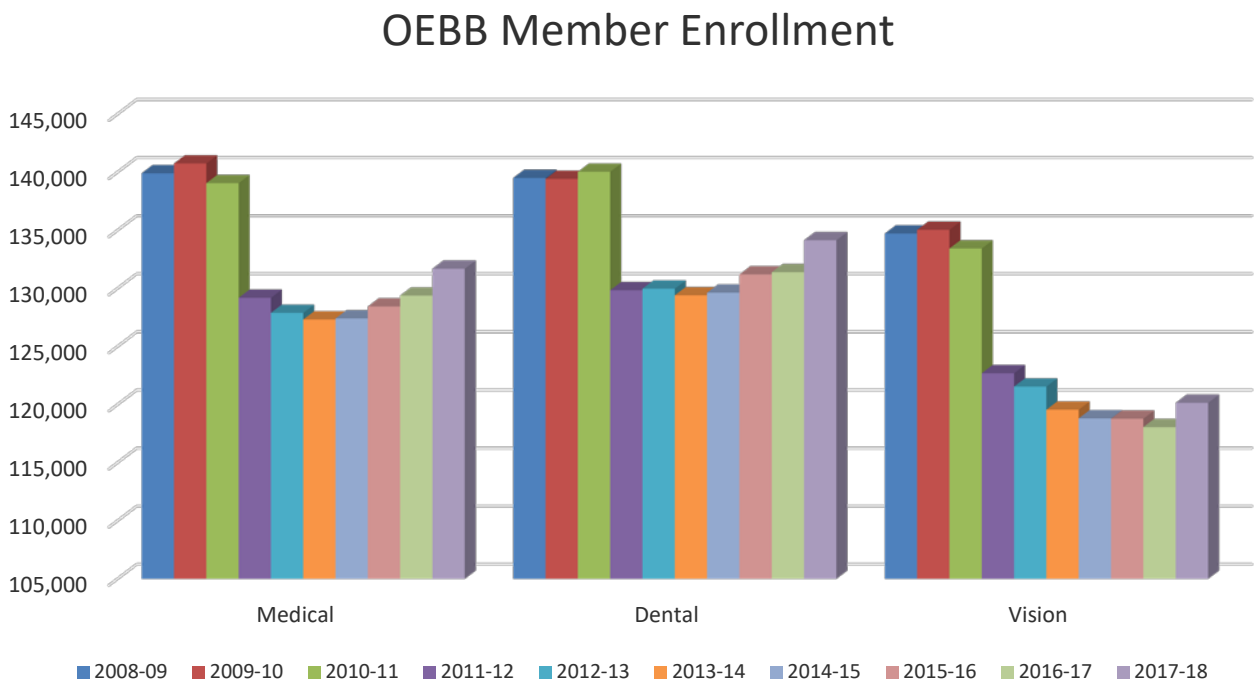
- Offer high-quality, affordable health plans.
- Support member wellness and population health.
- Create streamlined operations and organization effectiveness.
- Provide enhanced member outreach and communications.
- Cultivate a customer service culture.
- Create a financially sustainable organization.

Benefit highlights for the 2018-19 plan year

- Life and disability plan rates have decreased.
- Phone counseling sessions added to the Employee Assistance Program.
- Kaiser Permanente expanding in to Eugene/Springfield area effective October 1, 2018.
- HSA compatible plans will no longer require an HSA contribution

OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Executive Summary



*drop in enrollments in plan year 2011-12 was due to the recession

OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

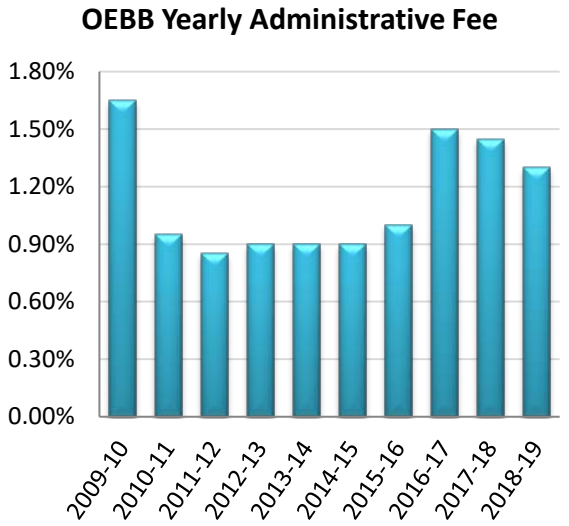
Program Unit Executive Summary

Enabling legislation/program authorization

OEBB was established by Senate Bill 426 (2007). House Bill 2279 (2013) expanded participation eligibility to include local governments and special districts. The OEBB Board functions and responsibilities are authorized by ORS 243.860 to 243.886.

Funding streams

OEBB is funded entirely with Other Funds. ORS 243.880 authorizes the Oregon Educators Benefit Account to cover administration expenses. The account's revenue is generated by an administrative assessment paid by members along with their premiums. The administrative assessment cannot exceed 2 percent of total monthly premiums. As of the 2017-2018 plan year, the administrative fee is 1.45 percent. The OEBB Board voted to decrease the fee to 1.30 percent effective October 1, 2018, for the 2018-2019 plan year. The decrease will maintain funding at an appropriate level. The administrative fee is the sole source of revenue for the OEBB benefits program.



ORS 243.884 authorizes the Oregon Educators Revolving Fund to pay premiums, control expenditures, provide self-insurance and stabilize premiums.

Significant proposed program changes from 2017-19

Senate Bill 1067 (2017 Legislative Session) cost containment bill

The SB 1067 Committee was formed in August 2017, meeting several times to discuss various joint board models for merging the two boards. The goals of the committee reflected those as directed in SB 1067: to reduce overall costs, create efficiencies and eliminate duplication in the OEBB and PEBB programs. The SB 1067 Committee grappled with striking a balance between gaining efficiencies, limiting member disruption, ensuring financial sustainability and managing risk.

OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Executive Summary

The bill's following directives are to be implemented by October 1, 2019, for OEBB and January 1, 2020, for PEBB:

- Appointing the PEBB executive director to also serve as the OEBB executive director in a permanent capacity.
- The OEBB/PEBB executive director to combine administrative and operational functions of the boards and report to the Legislature annually on the progress.
- A dependent eligibility audit must be performed by a third-party administrator every year.
- A request for proposals (RFP) for actuarial services must be completed every three years.
- The adoption of policies and procedures that limit annual premium increases and per member per month costs to a 3.4 percent cap.
- Limiting in-network hospital reimbursements to 200 percent of Medicare and out-of-network hospital reimbursements to 185 percent of Medicare (with certain exceptions).
- Prohibits “opt-out” for full cash incentives in lieu of coverage for OEBB or PEBB employees enrolled as a dependent on another OEBB or PEBB plan.
- Prohibits “double-coverage” for OEBB or PEBB employees who enroll as a subscriber on an OEBB or PEBB plan when already enrolled as a dependent on another OEBB or PEBB plan.

Implementation of Senate Bill 1067

The committee unanimously selected a hybrid merger of the OEBB and PEBB boards. The boards would maintain their separate legal structure and governance, and create a combined “innovation” subgroup of the OEBB and PEBB boards and a “shared services” subgroup for administrative efficiencies. The selection for membership in the Innovation Subgroup is slated for summer of 2018, with meetings starting in the fall. Membership will include equal representation from the boards, and non-voting legislative members.

OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Executive Summary

The SB 1067 Innovative Subgroup is tasked with controlling premium costs. Premium costs are affected by external drivers, such as:

- Inflation in health care costs.
- Chronic conditions.
- Significant percent of population are obese or overweight.
- New state premium tax on all fully insured plans.

Legislative cap on premium rate increases

- Limiting renewal rate increases at or below the 3.4 percent cap established by the Legislature is another challenge for OEBB and something on which the Board will need to focus for the next renewal period.

Reducing administrative costs

SB 1067 directed OEBB and PEBB to merge administrative functions and operations. Staff has started the process of merging units in areas such as financial services, contracts, IT systems, member services, and communications. These steps have allowed OEBB to reduce its legislatively authorized position budget by 14 percent from the previous biennium.

OEBB	2015-17 Leg. Approved Budget	2017-19 Leg. Approved Budget	Staffing Decrease
Positions	22	19	(-14%)
FTE	22.00	19.00	(-14%)

OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Narrative: Oregon Educators Benefit Board

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2017-19	$0.0	$1,628.9	$0.0	$1,628.9	21	21.00
Agency Request Budget 2019-21	$0.0	$1,740.4	$0.0	$1,740.4	21	21.00
Difference	$0.0	$111.5	$0.0	$111.5	0	0.00
Percent Change	0%	6%	0%	6%	0%	0%

Activities, programs and issues in the program unit base budget

The Oregon Educators Benefit Board (OEBB) was established by the 2007 Legislature. OEBB provides a comprehensive selection of benefit plan options for most of Oregon's K-12 school districts, education service districts and community colleges, as well as a number of charter schools and local governments across the state. OEBB provides benefits for 152,585 individuals, including actively employed and retired subscribers and their dependents. OEBB offers a multitude of plans that resemble an "exchange." OEBB started offering medical, dental, and vision coverage in 2008 and has since added a broad range of additional benefits including life, accidental death and dismemberment (AD&D), short-term and long-term disability and long-term care insurance, as well as an employee assistance program (EAP), a health savings account (HSA), flexible spending accounts (FSAs), and commuter savings accounts. Each of the 249 employer entities OEBB serves maintains a unique service area, eligibility requirements, cost sharing, and population. OEBB's plans are designed to be flexible and accommodate the needs of all employers participating in OEBB and the members enrolled in OEBB plans.

The purpose in creating OEBB was to eliminate the wide-ranging disparities among health plans offered by school districts and to respond to the rapidly rising costs of health care. A statewide pool such as OEBB creates purchasing power and avoids

unstable premium swings experienced by school districts that have volatile claims experience. Streamlining administration and eliminating third-party fees and duplication of work were also large cost savers upon the formation of OEBB. School districts benefit from cost predictability and controlling of expenditures year-over-year. Since its inception in 2008, OEBB's average annual cost to members has increased at 2.9 percent annually. OEBB's authority lies in ORS 243.860 through ORS 243.886. House Bill 2279 (2013) expanded participation eligibility to include local governments and special districts.

Key components of the OEBB program

- Value-added plans that provide high-quality care and services at an affordable cost to members.
- Collaboration with districts, members, carriers and providers that ensures a focused approach on the design and delivery of benefit plans and services.
- Support of improvement in members' health status through a variety of measurable programs and services.
- Implementing measurable goals and programs that hold carriers and providers accountable for health outcomes.
- Encouraging members to take responsibility for their own health outcomes.
- Top-of-class customer service.

Transforming health care

The OEBB Board has made a priority of transforming the health care delivery system and envisions further advancing health care transformation with plans that coordinate care. OEBB has partnered with its "sister program" the Public Employees' Benefit Board (PEBB) in the shared innovation strategy referred to as "Coordinated Care Model" plans. OEBB and PEBB believe the coordinated care model (CCM) is essential for achieving success in managing overall costs. OEBB offers coordinated care model health plans that use "organized systems of care" to improve quality, enhance member experience, and contain costs. Both boards are continuing to add these systems of care throughout the state with a focus on integrated care and reducing health care costs and health disparities. The boards would like to further pursue plans and providers that use creative and innovative evidence-based practices.

OEBB introduced new medical plans for the 2016-17 plan year. As the board evaluated plan offerings, it created a focus group to evaluate affordability among employer entity plan offerings. This affordability focus group established criteria to ensure affordable health plan options across the state. Strategies included:

- Engage employers at regular intervals to ensure the affordability definition remains relevant to all participating entities.
- Monitor and audit utilization and plan performance to ensure high quality benefits.
- Incorporate criteria specific to legislative cost requirements (3.4 percent renewal increase cap) into carrier contracts.
- Require proposers to outline their plans and specific steps they will take to promote these criteria in medical offices and care locations around the state.

Organized systems of care

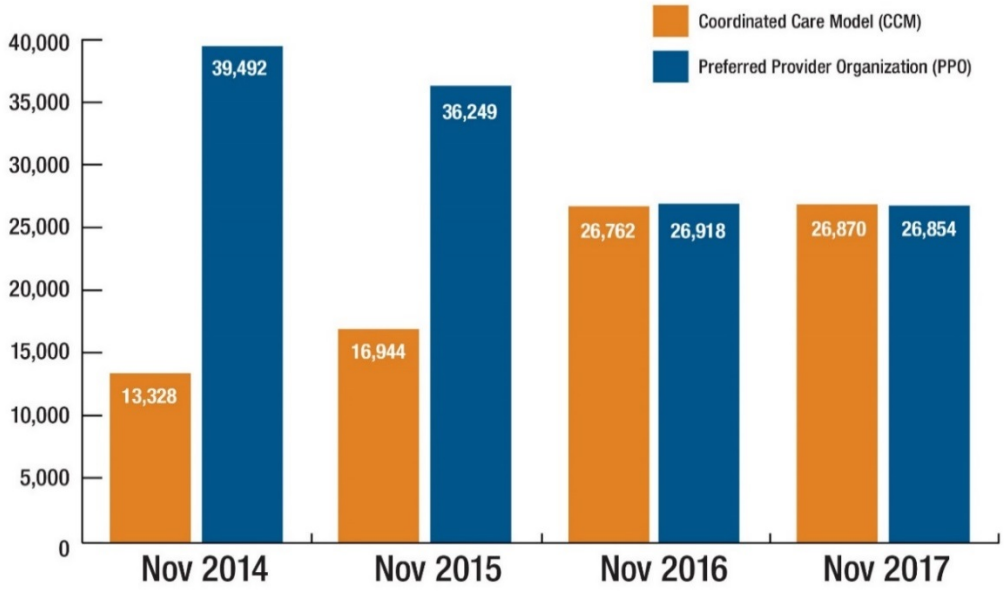
Systems of care are designed to support advanced primary care, coordinate providers across the continuum of care, and engage in risk-sharing arrangements focused on appropriately managing care. OEBB expanded its regional systems of care, which provide members improved, better-integrated care at an affordable cost. Regional systems of care focus on primary care and prevention and encourage members to share responsibility for their own health outcomes.

- Coordinate care and improve access to services.
- Integrate coordinated, patient-centered care – physical, mental and dental.
- Demonstrate better health outcomes.
- Embrace alternative payment models.
- Engage new partnerships and strengthen existing ones, including:
    - Primary Care Payment Reform Collaborative.
    - Health Plan Quality Metrics Committee to support adoption of aligned quality incentives.
    - Pharmacy Cost Collaborative

Program Unit Narrative: Oregon Educators Benefit Board

The following graphic illustrates OEBB members moving from a preferred provider organization (PPO) plan to a coordinated care model (CCM) plan with a lower premium share:

OEBB: Member migration from a PPO plan to a CCM plan



OEBB cost containment programs

OEBB has recognized and taken steps to provide incentives for appropriate care and management of chronic conditions through benefit plan design with the goal of containing costs:

- Members have no copayment, coinsurance, or deductible for office visits associated with management of certain chronic conditions (asthma, diabetes, cardiovascular disease and congestive heart failure).
- Value pharmacy benefit provides medications used to manage common chronic conditions with no copayment.
- Condition management and prevention programs offered at no out-of-pocket cost to members under OEBB and PEBB medical plans, including evidence-based programs for members living with a chronic condition and prevention programs that specifically target members at risk of developing diabetes.

OEBB quality measures and fees at risk

In the 2019-21 biennium OEBB will continue to include quality measures and performance targets in health plan contracts to support movement toward better health, better care, and lower cost. The specific quality measures selected will be based on the Statewide Aligned Quality Measures menu developed by the Health Plan Quality Metrics Committee for CCOs, PEBB and OEBB plans, and the Oregon Health Insurance Marketplace. PEBB and OEBB contracts will include performance improvement targets on each measure and will require that health plans put at risk a portion of administrative fees or premiums paid to them, with retention of at-risk dollars contingent on the plan achieving its targets. Performance improvement targets established for each measure will consider the health plan's current performance in comparison to national benchmarks, gold standard performance rates, and organizational priorities to achieve identified rates of improvement in specific areas of health care quality.

Wellness initiatives and promoting member health

OEBB supports prevention and member wellness by offering members no-cost programs:

- Better Choices Better Health helps people living with a chronic condition to live healthier lives.
- The Employee Assistance Program (EAP) provides emotional, social and financial health services.
- Healthy Team Healthy U offers members a foundation of knowledge and skills to help them live a healthier lifestyle.

Program Unit Narrative: Oregon Educators Benefit Board

- Tobacco cessation resources help members overcome tobacco use.
- Weight Watchers is designed to help members achieve their weight-loss goals and maintain them.

Background information

Senate Bill 1067 (2017 Legislative Session) cost containment bill

The SB 1067 Committee was formed in August 2017 and met several times to discuss models for merging the two boards. The committee's goals as directed by SB 1067 were to reduce overall costs, create efficiencies and eliminate duplication in the OEBB and PEBB programs. The SB 1067 Committee grappled with striking a balance between gaining efficiencies, limiting member disruption, ensuring financial sustainability and managing risk.

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Premium costs are affected by external drivers, such as:

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- New state premium tax on all fully insured plans.

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OREGON HEALTH AUTHORITY: OREGON EDUCATORS BENEFIT BOARD

Program Unit Narrative: Oregon Educators Benefit Board

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Revenue sources and proposed revenue changes

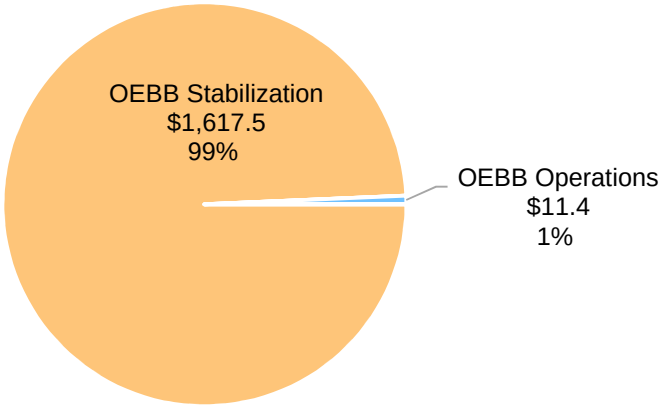
ORS 243.880 established the Oregon Educators Benefit Account to cover administration expenses. The account's revenue is generated through an administrative fee included in premiums for OEBB medical, dental and vision benefits, which is considered Other Funds revenue. By statute, the administrative fee cannot exceed 2 percent of total monthly premiums. ORS 243.882 prohibits the balance in the account from exceeding 5 percent of the monthly total of employer and employee contributions for more than 120 days.
ORS 243.884 established the Oregon Educators Revolving Fund to pay premiums, control expenditures, provide self-insurance and subsidize premiums.

Proposed new laws that apply to the program unit

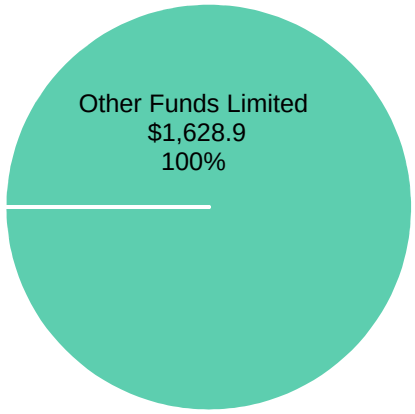
None.

Oregon Health Authority
2017-19 Legislately Adopted Budget

Oregon Educators Benefit Board
by Program $1,628.8

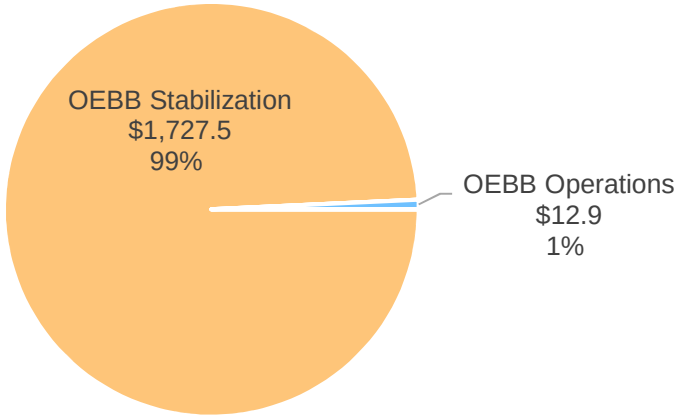


Oregon Educators Benefit Board
by Fund $1,628.8

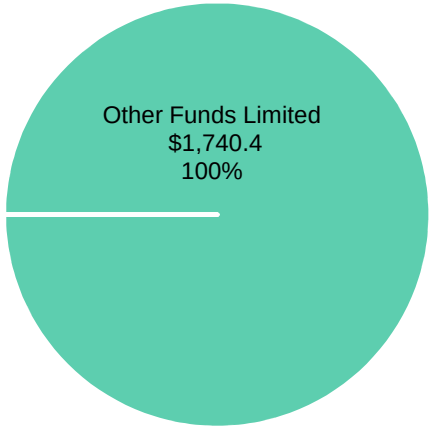


Oregon Health Authority
2019-21 Legislately Adopted Budget

Oregon Educators Benefit Board



Oregon Educators Benefit Board by Fund $1,740.4



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	97,087	-	-	-	97,087
Total Revenues	**-**	**-**	**$97,087**	**-**	**-**	**-**	**$97,087**
Personal Services							
Temporary Appointments	-	-	1,453	-	-	-	1,453
All Other Differential	-	-	3,458	-	-	-	3,458
Public Employees' Retire Cont	-	-	587	-	-	-	587
Pension Obligation Bond	-	-	9,461	-	-	-	9,461
Social Security Taxes	-	-	376	-	-	-	376
Vacancy Savings	-	-	81,752	-	-	-	81,752
Total Personal Services	**-**	**-**	**$97,087**	**-**	**-**	**-**	**$97,087**
Total Expenditures							
Total Expenditures	-	-	97,087	-	-	-	97,087
Total Expenditures	**-**	**-**	**$97,087**	**-**	**-**	**-**	**$97,087**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	61,884,887	-	-	-	61,884,887
Total Revenues	**-**	**-**	**$61,884,887**	**-**	**-**	**-**	**$61,884,887**
Services & Supplies							
Instate Travel	-	-	2,925	-	-	-	2,925
Employee Training	-	-	908	-	-	-	908
Office Expenses	-	-	5,795	-	-	-	5,795
Telecommunications	-	-	4,244	-	-	-	4,244
Publicity and Publications	-	-	17,291	-	-	-	17,291
Professional Services	-	-	118,808	-	-	-	118,808
IT Professional Services	-	-	103,547	-	-	-	103,547
Attorney General	-	-	160,691	-	-	-	160,691
Employee Recruitment and Develop	-	-	360	-	-	-	360
Dues and Subscriptions	-	-	123	-	-	-	123
Agency Program Related S and S	-	-	1,409	-	-	-	1,409
Other Services and Supplies	-	-	873	-	-	-	873
Expendable Prop 250 - 5000	-	-	1,513	-	-	-	1,513
IT Expendable Property	-	-	596	-	-	-	596
Total Services & Supplies	**-**	**-**	**$419,083**	**-**	**-**	**-**	**$419,083**
Special Payments							
Other Special Payments	-	-	61,465,804	-	-	-	61,465,804
Total Special Payments	**-**	**-**	**$61,465,804**	**-**	**-**	**-**	**$61,465,804**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	61,884,887	-	-	-	61,884,887
Total Expenditures	**-**	**-**	**$61,884,887**	**-**	**-**	**-**	**$61,884,887**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	6,470,085	-	-	-	6,470,085
Total Revenues	**-**	**-**	**$6,470,085**	**-**	**-**	**-**	**$6,470,085**
Special Payments							
Other Special Payments	-	-	6,470,085	-	-	-	6,470,085
Total Special Payments	**-**	**-**	**$6,470,085**	**-**	**-**	**-**	**$6,470,085**
Total Expenditures							
Total Expenditures	-	-	6,470,085	-	-	-	6,470,085
Total Expenditures	**-**	**-**	**$6,470,085**	**-**	**-**	**-**	**$6,470,085**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	42,055,550	-	-	-	42,055,550
Total Revenues	**-**	**-**	**$42,055,550**	**-**	**-**	**-**	**$42,055,550**
Special Payments							
Other Special Payments	-	-	42,055,550	-	-	-	42,055,550
Total Special Payments	**-**	**-**	**$42,055,550**	**-**	**-**	**-**	**$42,055,550**
Total Expenditures							
Total Expenditures	-	-	42,055,550	-	-	-	42,055,550
Total Expenditures	**-**	**-**	**$42,055,550**	**-**	**-**	**-**	**$42,055,550**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 421 - OEBB/PEBB Benefit Management Sys Replacement

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	897,707	-	-	-	897,707
Total Revenues	**-**	**-**	**$897,707**	**-**	**-**	**-**	**$897,707**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	299,256	-	-	-	299,256
Empl. Rel. Bd. Assessments	-	-	122	-	-	-	122
Public Employees' Retire Cont	-	-	50,783	-	-	-	50,783
Social Security Taxes	-	-	22,893	-	-	-	22,893
Worker's Comp. Assess. (WCD)	-	-	116	-	-	-	116
Flexible Benefits	-	-	70,368	-	-	-	70,368
Total Personal Services	**-**	**-**	**$443,538**	**-**	**-**	**-**	**$443,538**
Services & Supplies							
Instate Travel	-	-	2,988	-	-	-	2,988
Employee Training	-	-	822	-	-	-	822
Office Expenses	-	-	5,685	-	-	-	5,685
Telecommunications	-	-	1,859	-	-	-	1,859
IT Professional Services	-	-	375,000	-	-	-	375,000
Agency Program Related S and S	-	-	27,139	-	-	-	27,139
Intra-agency Charges	-	-	39,540	-	-	-	39,540
Other Services and Supplies	-	-	517	-	-	-	517
Expendable Prop 250 - 5000	-	-	619	-	-	-	619
Total Services & Supplies	**-**	**-**	**$454,169**	**-**	**-**	**-**	**$454,169**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 421 - OEBB/PEBB Benefit Management Sys Replacement

Cross Reference Name: Oregon Educators Benefit Board (OEBB)
Cross Reference Number: 44300-030-04-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	897,707	-	-	-	897,707
Total Expenditures	**-**	**-**	**$897,707**	**-**	**-**	**-**	**$897,707**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

SUMMARY XREF:030-04-00 Oregon Educators Benefit Board PACKAGE: 421 - OEBB/PEBB Benefit Management S

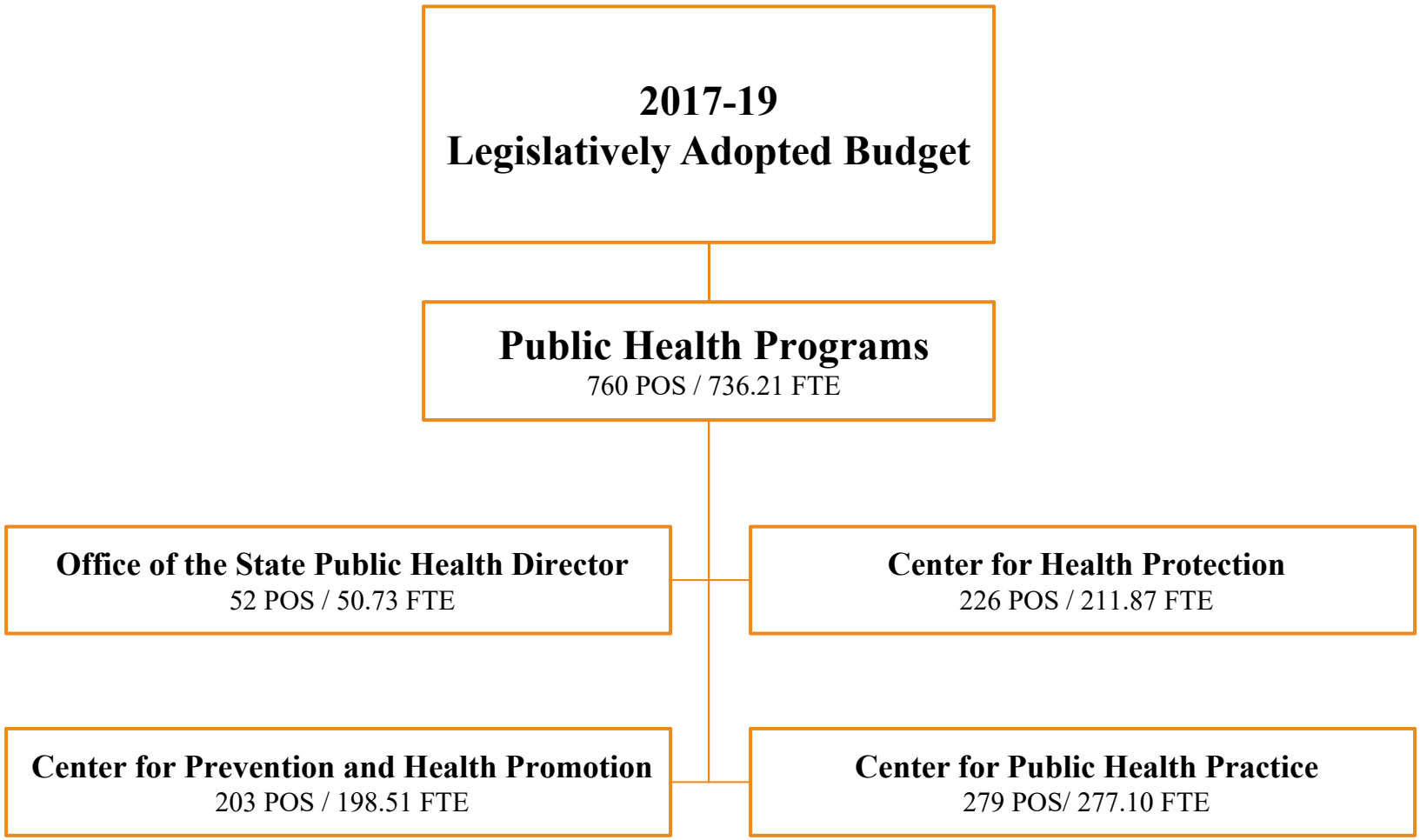
POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017110	OAH C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	02	5,927.00		142,248			142,248
									70,324			70,324
1017111	MMN X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,542.00		157,008			157,008
									73,958			73,958
		TOTAL PICS SALARY							299,256			299,256
		TOTAL PICS OPE							144,282			144,282
		TOTAL PICS PERSONAL SERVICES =	2	2.00	48.00				443,538			443,538

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

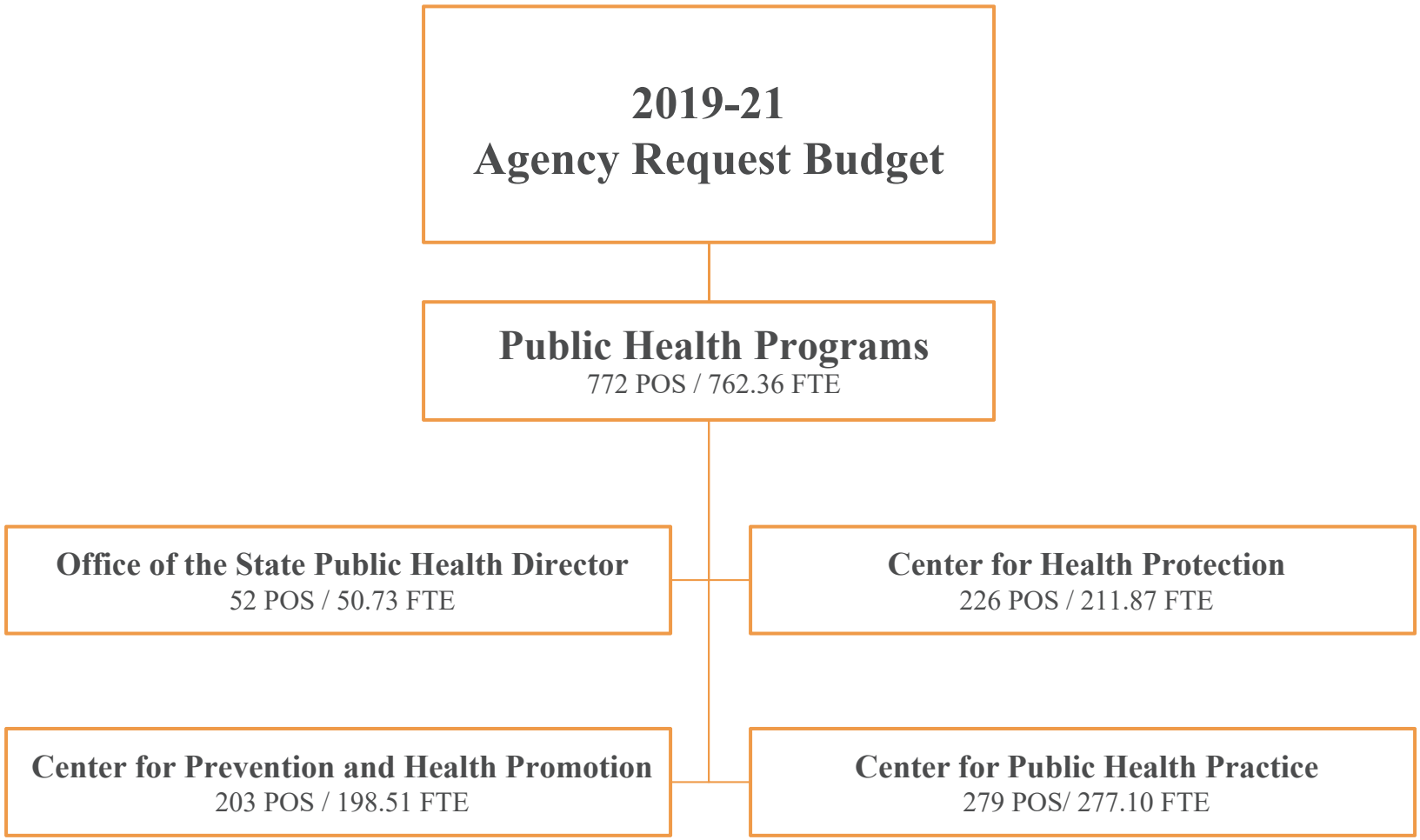
Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-04-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Charges for Services	-	122,921	122,921	122,921	-	-
Admin and Service Charges	12,000,070	1,628,721,768	1,628,759,184	1,740,301,656	-	-
Interest Income	664,701	-	-	-	-	-
Other Revenues	1,414,849,619	-	-	-	-	-
Transfer In - Intrafund	79,227,194	-	-	-	-	-
Transfer Out - Intrafund	(229)	-	-	-	-	-
Total Other Funds	**$1,506,741,355**	**$1,628,844,689**	**$1,628,882,105**	**$1,740,424,577**	**-**	**-**
Nonlimited Other Funds						
Other Revenues	79,226,966	-	-	-	-	-
Transfer Out - Intrafund	(79,226,966)	-	-	-	-	-
Total Nonlimited Other Funds	**-**	**-**	**-**	**-**	**-**	**-**



Oregon Health Authority



Oregon Health Authority

OREGON HEALTH AUTHORITY: PUBLIC HEALTH DIVISION

Program Unit Executive Summary

Program contact: Lillian Shirley, Public Health Director
971-673-1300



OREGON HEALTH AUTHORITY: PUBLIC HEALTH DIVISION

Program Unit Executive Summary

Program overview

Public health is a proven cost-effective means to promote health, improve care and lower or contain health care costs by preventing the leading causes of death, disease and injury in Oregon.

Program funding request

The Agency Request Budget of $807.1 million Total Funds continues funding for Public Health programs at the current service level for 2019-2021 and includes policy option packages aimed at improving the lifelong health of all Oregonians by supporting child and family well-being and preventing leading causes of death, injury and disease.

The Public Health Division's budget for 2019-21 includes $35.3 million in Other Funds limitation for a new indirect costs rate for division-wide expenses. These costs do not represent new expenditures nor a funding increase and are excluded from statewide reporting.

Program description

The Public Health Division's (OHA-PHD) mission is to promote health and prevent the leading causes of death, disease and injury in Oregon. The OHA-PHD vision is lifelong health for all people in Oregon. To achieve this vision, the PHD 2017-2020 Strategic Plan includes two goals: promote and protect safe, healthy and resilient environments to improve quality of life and prevent disease; and strengthen public health capacity to improve health outcomes.

Oregon's State Health Improvement Plan (SHIP) aims to address leading causes of death and disability in Oregon, and includes seven focus areas: preventing and reducing tobacco use; slowing the increase of obesity; improving oral health; reducing harms associated with alcohol and substance use; preventing deaths from suicide; improving immunization rates; and protecting the population from communicable diseases.

OREGON HEALTH AUTHORITY: PUBLIC HEALTH DIVISION

Program Unit Executive Summary

OHA-PHD is a part of a broader governmental public health system, which includes the federal government as well as local and tribal public health authorities. Public health services are delivered either directly by PHD or through contracts with local and tribal public health authorities, clinics and nonprofit organizations. The major cost drivers to Oregon's public health system are the increasing volume of public health threats and a consistent decrease in federal funding over time.

Oregon's public health modernization effort includes rethinking business practices so they align with current public health threats. A modernized public health system will provide core public health functions and maintain the flexibility needed to focus on new health challenges, which include emerging infectious diseases, climate change, threats from human-caused and natural disasters, and an increase in chronic diseases. The Public Health Advisory Board recently adopted public health accountability metrics, which monitor the progress of Oregon's public health system over time. Many of the public health accountability metrics align with coordinated care organization incentive metrics so that the public health and Medicaid system are working together toward common goals.

Program justification and link to long-term outcomes

Public health programs help drive down health care costs and improve outcomes through the prevention of disease. OHA-PHD uses evidence-based and culturally appropriate interventions to perform its work. OHA-PHD collects health data to determine what populations and conditions to prioritize to have the greatest impact and to evaluate programs and improve quality.

Program performance

OHA-PHD has a strong system of performance measurement and quality improvement for its programs, including data related to the return on investment for many of these programs. Specifically, OHA-PHD collects and reports annually on SHIP health outcome measures, which are also reflected in the Oregon Health Authority Key Performance Measures; public health accountability measures; and OHA-PHD Strategic Plan measures.

OREGON HEALTH AUTHORITY: PUBLIC HEALTH DIVISION

Program Unit Executive Summary

Enabling legislation/program authorization

The Oregon Health Authority plays a central role in ensuring the health of all people in Oregon. Chapters 431 and 433 of Oregon Revised Statutes set forth hundreds of code sections enabling a wide range of public health activities carried out by state public health and its county partners. Federally-funded public health programs are implemented according to federal laws.

Funding streams

For the 2019-21 biennium, OHA-PHD's budget comprises 10 percent General Fund, 55 percent Federal Funds and 35 percent Other Funds. Federal revenue sources include Medicaid (with 90-10 match for contraceptive care) as well as more than 90 grants that are each dedicated to different public health programs such as emergency preparedness and hospital preparedness, cancer prevention and control, and safe drinking water.

In addition, OHA-PHD's Other Fund revenue sources include fees for activities in such areas as newborn screening tests (including test services for three other states); licensing of facilities including hospital and special inpatient care facilities; registration, inspection and testing of X-ray equipment; testing and certification of emergency medical technicians; registration of medical marijuana card holders, growers, dispensaries and processors; fees for issuing certified copies of vital records; and statutorily dedicated funds from the Tobacco Use Reduction Account. Typically, fees are entirely dedicated to supporting the program that assesses the fee, except Medical Marijuana program funds, which were legislatively approved to support additional programs.

Significant proposed program changes from 2017-19

In the 2019-21 biennium, the OHA-PHD is proposing to continue advancements in public health modernization by moving into other high-priority areas for the public health system.

OREGON HEALTH AUTHORITY: PUBLIC HEALTH DIVISION

Program Unit Executive Summary

To maintain sufficient funding for services that ensure all public drinking water systems are safe and to implement the last phase of the 2015 Toxic-Free Kids Act, OHA-PHD is proposing fee changes for these programs.

As directed by the Legislature during the 2018 legislative session, OHA-PHD will launch the Maternal Morbidity and Mortality Review Committee and the Advanced Directives Adoption Committee.

OHA-PHD continues to be primarily funded through federal grants. During 2017-19, several federal grants have decreased or remained flat funded. This decline in federal funding is expected to continue during 2019-21 and the programs will need to adjust services accordingly.

OREGON HEALTH AUTHORITY: PUBLIC HEALTH DIVISION

Program Unit Narrative: Office of the State Public Health Director

Expenditures by fund type, positions and full-time equivalents:

	General	Other/Lottery	Federal	Total Fund	Pos.	FTE
Leg. Approved 15-17	$ 6.3	$ 11.2	$ 13.4	$ 30.8	50	49.50
Leg. Adopted 17-19	$ 61.8	$ 14.3	$ 8.5	$ 84.5	56	55.04
Difference	$ 55.5	$ 3.1	$ (4.9)	$ 53.7	6.00	5.54
Percent Change	90%	22%	-58%	64%	11%	10%

The Agency Request Budget of $84.5 million Total Funds continues funding for the Office of the State Public Health Director programs at the current service level for 2019-2021. This budget also includes two policy package requests. The first package requests $5.4 million to backfill State Support to Local Public Health and the second requests $15 million for public health modernization.

Activities, programs and issues in the program unit base budget

The Office of the State Public Health Director (OSPHD) guides the strategy, operations, scientific activities, communication and policies of all public health programs and ensures that Oregon's public health system is effective, efficient and coherent. The office sets state and division-wide public health priorities in collaboration with state and local agencies and organizations. Under the leadership of the OSPHD, the state public health system is organized by three centers: Center for Public Health Practice, Center for Prevention and Health Promotion, and Center for Protection.

OSPHD provides scientific, fiscal, policy and operations leadership to all public health programs and is organized into three units: Fiscal and Business Operations, Science and Epidemiology, and Policy and Partnerships.

The Fiscal and Business Operations Unit manages the Oregon Health Authority Public Health Division (OHA-PHD) budget process, contracts, human resources, building operations, risk and safety, business continuity, volunteer coordination, quality improvement activities and workforce development.

The Science and Epidemiology Unit includes population health data collection and reporting, program evaluation, clinical aspects of state public health service delivery, and ethical review of public health studies involving human subjects through the OHA-PHD Institutional Review Board.

The Policy and Partnerships Unit is responsible for developing and implementing public policy and executing division and statewide plans, including Oregon's State Health Improvement Plan (SHIP) and the OHA-PHD Strategic Plan. The unit develops systems across OHA-PHD to improve health equity; coordinates with the Legislature; and cultivates strategic partnerships with local public health authorities, federally-recognized tribes, community-based organizations, coordinated care organizations and other state agencies.

The Policy and Partnerships Unit manages efforts to further advance health equity across OHA-PHD by facilitating a division-wide health equity workgroup charged with accomplishing three broad goals:

1. Fostering a shared understanding of and will to achieve health equity, cultural responsiveness, and trauma-informed approaches in the Public Health Division;
2. Adopting organizational structures, policies, and systems as described in the Public Health Modernization Manual to advance health equity, diversity, and cultural responsiveness in OHA-PHD; and
3. Adopting policies, systems, and structures to engage non-dominant groups as described in the Public Health Modernization Manual to co-create objectives and metrics for goals set forth in the health equity workgroup work plan.

The work to accomplish these goals includes:

- Revisiting previous health equity assessments and plans to identify gaps.
- Developing and implementing a communication plan to advance health equity.

- Consulting and collaborating with the OHA Office of Equity and Inclusion, regional health equity coalitions, and affected communities and populations regarding comprehensive health equity planning and development.
- Assessing OHA-PHD's ability to detect and locate inequities in communities.
- Finding opportunities to increase the collection of race, ethnicity, language and disability (REAL-D) data, highlighting the most striking inequities, and communicating those to key stakeholders and partners.
- Examining data on the social determinants of health by race, ethnicity and language, gender identity, place, and poverty status.
- Selecting, designing, implementing and evaluating additional health equity strategies for Oregon's SHIP and applying equity impact assessments to all proposed strategies to determine their likelihood of effectively impacting targeted disparities.
- Building PHD organizational structures, policies and supports to promote workforce diversity.

Background information

OSPHD responds to public health issues by providing leadership and oversight to public health programs that:

- Protect health through public health regulations.
- Identify and respond to disease outbreaks.
- Develop public health policies, systems and environmental changes that prevent disease and promote optimal health for every person in Oregon.

OSPHD works to ensure that decisions made and priorities set in Oregon are data-driven and use evidence-based practices. As more Oregonians have access to health care, public health's activities continue to transition away from providing safety-net health care services toward population-wide policy, systems and environmental changes.

This work includes extensive interaction with Oregon's local public health authorities and federally recognized tribes. State public health programs also partner with a range of state and local agencies and organizations, health care providers, insurers, coordinated care organizations, nonprofit organizations, federal agencies and the private sector. Within state

government, the office's staff work closely with and serve as liaisons between public health programs and the state departments of Transportation, Education, Environmental Quality, and other divisions within the Oregon Health Authority.

OSPHD is responsible for maintaining OHA-PHD's status as a nationally accredited health department. This includes development of an annual report and ongoing support for three prerequisites: a state health assessment, a state health improvement plan, and an organizational strategic plan, developed every five years. In 2017-18, OSPHD collected data needed for Oregon's State Health Assessment, which includes a set of quantitative State Population Health Indicators available by race/ethnicity and county. State Population Health Indicators are updated annually and serve as the backbone for OSPHD's reporting of OHA-PHD's key metrics, including key performance measures, Oregon's State Health Improvement Plan (SHIP) measures, and public health accountability measures. OSPHD continues to prioritize implementation of the REAL+D law and support the use of data to identify and meaningfully address health disparities. In the remainder of the 2017-19 biennium, OSPHD will be working with partners to analyze the State Health Assessment and identify priorities for the 2020-2024 SHIP. OSPHD will also work with partners to set measurable objectives and develop statewide strategies for achieving health goals for people in Oregon between 2020 and 2024.

While work on the State Health Assessment and future SHIP continues, OSPHD is also supporting implementation of the current 2015-2019 SHIP. That plan includes seven priority areas organized by health equity interventions, population-wide interventions and health system interventions. OHA-PHD anticipates that the SHIP, when fully implemented, will contribute to substantial improvements in the health of people in Oregon and cost savings to the health care delivery system. The seven priority areas included in Oregon's SHIP are:

- Prevent and reduce tobacco use.
- Slow the increase of obesity.
- Improve oral health.
- Reduce harms associated with alcohol and substance use.
- Prevent deaths from suicide.
- Improve immunization rates.
- Protect the population from communicable diseases.

Progress on SHIP objectives is reported annually on the OHA-PHD website.

To implement the SHIP, OSPHD works closely with OHA-PHD programs to implement evidence-based strategies in partnership with health care, community-based organizations, state agencies and other key partners. OSPHD partners with the OHA Transformation Center to help implement community health improvement plans by local public health authorities, coordinated care organizations and nonprofit hospitals so that these plans can also be used to achieve statewide health outcomes.

Since 2013 OSPHD has provided leadership for Oregon's public health modernization initiative. This effort began with House Bill 2348 (2013), which established the Task Force on the Future of Public Health Services, recommendations from which were used to create House Bill 3100 (2015). Since then, the Office of the State Public Health Director has worked to implement House Bill 3100, which:

- Adopted a series of foundational capabilities and programs for governmental public health, including cultural responsiveness and health equity.
- Changed the composition and role of the Oregon Public Health Advisory Board on January 1, 2016.
- Required an assessment of how foundational capabilities and programs are provided and what resources are needed to achieve full implementation.
- Requires local public health authorities to submit plans for implementing the foundational capabilities and programs no later than December 2023.

Further refinements to the implementation of public health modernization were made with the passage of House Bill 2310 (2017). For the 2017-19 biennium, the Legislature made an initial $5 million General Fund investment in public health modernization. In November 2017 OSPHD awarded $3.9 million of this investment in eight regions of the state, collectively covering 33 of Oregon's 36 counties. At the local level, the public health modernization investment is being used to:

- Work across local public health authorities, in partnership with regional health equity coalitions, tribes, coordinated care organizations, health care providers, hospitals, education and other partners to address the leading communicable disease risks in each region.
- Assess communicable disease-related health disparities and develop a health equity plan to improve health among populations most at risk for communicable diseases within the region.

OSPHD is using the remaining $1.1 million to:

- Provide technical assistance and support to local public health modernization grantees and coordinate statewide communicable disease control efforts.
- Collect and report population health data by race/ethnicity and county and bring public health data systems into compliance with the REAL+D law.
- Evaluate the effectiveness of the public health modernization investment, including annual collection and reporting of public health accountability measures.
- Support statewide interventions to improve immunization delivery.

Per ORS 431.123, the Public Health Advisory Board, a 17-member committee of the Oregon Health Policy Board, supports implementation of public health modernization. The Public Health Advisory Board also oversees Oregon's State Health Assessment, SHIP and the Preventive Health and Health Services Block Grant. The Public Health Advisory Board has two subcommittees:

- The Incentives and Funding Subcommittee is charged with developing a formula for distributing state funds for local public health authorities using the criteria set forward in ORS 431.380.
- The Accountability Metrics Subcommittee manages a series of quality measures for which state and local public health authorities will be financially accountable through the implementation of public health modernization.

The Public Health Advisory Board has adopted a health equity policy and procedure to ensure all board decisions promote equity and do not promote or further health disparities. The local public health authority funding formula includes several variables related to health equity so that future General Fund resources can be targeted to communities experiencing the greatest burden of poor health outcomes.

OSPHD continues to lead OHA-PHD's performance improvement efforts, and has established performance dashboards for each of the division's programs as well as a monthly reporting and review process.

Revenue sources and proposed revenue changes

The 2019-2021 budget for the Office of the State Public Health Director is composed of 41 percent Other Funds, 23 percent Federal Funds (primarily through the agency's federally approved cost allocation plan), and 36 percent General Fund. Of the General Fund, 51 percent is pass-through funding to local health departments to support local communicable disease outbreak surveillance. The remaining General Fund is used to meet state participation requirements under the agency's federally approved cost allocation plan.

The 2019-2021 Agency Request Budget includes a policy package to continue the implementation of the provisions included in HB 3100 (2015), the Modernization of the Public Health system. In 2017-19, the Legislature appropriated $5 million General Fund to help OHA-PHD and local public health authorities address public health system gaps and build a sustainable infrastructure to support public health modernization in the long term. An additional investment $47 million General Fund in 2019-21 would expand on work underway in communicable disease control, health equity, and assessment and epidemiology by adding resources for emergency preparedness and response, environmental health, and performance management. Most of this new package would fund local and tribal public health authorities to carry out public health interventions in communities experiencing the greatest burden of poor health outcomes. The package also includes positions and contracts at the state level that are essential for the delivery of public health protections and coordination across the public health system to ensure services are delivered effectively and efficiently.

The office also receives federal funding from the Centers for Disease Control Preventive Health and Health Services Block Grant to address state-determined public health priorities. During 2017-2019 the office received $7.1 million from the Oregon Medical Marijuana Program (OMMP) in lieu of General Fund to help support communicable disease outbreak surveillance at the local level. These funds are not available during the 2019-21 biennium due to decreasing revenues in the OMMP. A policy package has been created to request General Fund to support local communicable disease services.

Proposed new laws that apply to the program unit

OHA-PHD is proposing a legislative concept to refine existing statutes to allow for better management of the transfer of local public health authority to OHA-PHD.

OREGON HEALTH AUTHORITY: PUBLIC HEALTH DIVISION

Program Unit Narrative: Center for Health Protection

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Fund	Pos.	FTE
Leg. Approved 15-17	$ 3.4	$ 37.2	$ 19.4	$ 60.0	232	223.66
Leg. Adopted 17-19	$ 12.5	$ 37.9	$ 17.9	$ 68.3	222	216.90
Difference	$ 9.11	$ 0.72	$ (1.45)	$ 8.38	-10	-6.76
Percent Change	73%	2%	-8%	12%	-5%	-3%

The Agency Request Budget of $68.3 million Total Funds continues funding for most Center for Health Protection programs at the current service level for 2019-2021. The budget includes fee changes requested as part of policy packages 418, 419, and 420.

Activities, programs and issues in the program unit base budget

The Center for Health Protection (CHP) protects the health of individuals and communities through establishing, applying and ensuring compliance with regulatory and health-based standards. It protects Oregonians from environmental health hazards in areas including drinking water, radiation, recreational waters, and foodborne illness. The center develops and helps set health care policy. It requires patient safety efforts and quality improvement activities by health care providers. The center's six sections partner with local health departments, private practitioners and medical experts.

Radiation Protection Services (RPS) protects workers and the public from unnecessary and unhealthy radiation exposure. This is accomplished through on-site facility inspections, licensing of radioactive materials, and registration of X-Ray and tanning devices, environmental monitoring, and radio analytical laboratory services. This section provides Oregon's sole public

resource for radiation-related incidents, whether accidental or intentional. In addition, the section collaborates with licensing boards to ensure operators and workers are properly trained and credentialed.

Drinking Water Services (DWS) ensures the safety of drinking water provided by all public water systems in Oregon. The program administers and enforces state and federal safe drinking water quality standards; prevents contamination of public drinking water systems by protecting drinking water sources; ensures public water systems meet standards for design, construction and operation; certifies and trains water system operators; inspects public water systems and ensures that identified deficiencies are corrected; and provides technical assistance to public water suppliers to solve operational problems. DWS also provides low-cost financing to communities to construct safe drinking water infrastructure, including funding assistance to underserved and economically disadvantaged communities for these projects.

Environmental Public Health (EPH) identifies, assesses and reports on threats to human health from exposure to environmental hazards. It also advises the people and communities of Oregon about potential risks where they live, work and play. EPH works closely with local, state and federal natural resource management, occupational safety, environmental and other agencies to understand risks to human health posed by changing conditions, policies and practices. EPH recognizes that communities of color and lower-income communities are disproportionately at risk for environmental exposures and prioritizes its work accordingly. EPH's priorities are that all Oregonians benefit from healthy air and water; healthy homes and neighborhoods; communities that are resilient to flood, fire, drought and other changing climate effects; land-use and built-environment policies that support health; and rules that ensure safe food, lodging, and recreational facilities.

Oregon Medical Marijuana Program (OMMP*)* administers the Oregon Medical Marijuana Act (OMMA). The OMMP oversees the medical marijuana cardholder registry for patients and regulates medical marijuana dispensaries, processing sites, growers and grow sites. The program ensures compassionate and responsible access to medical marijuana products. This includes the timely review of cardholder registry applications and maintaining and ensuring patient confidentiality. The program's compliance and enforcement unit ensures compliance with OMMA and administrative rules by medical marijuana

dispensaries, processing sites, growers, and grow sites. To comply with OMMA, the program also administers a database for registering patients, growers and facilities, and for reporting and tracking the production and transfer of medical marijuana products.

Health Care Regulatory and Quality Improvement (HCRQI) regulates an array of health facilities and providers through two programs: the Health Facility Licensing and Certification program and the Emergency Medical Services and Trauma Systems (EMS/TS) program.

The Health Facility Licensing and Certification program licenses and certifies health care facilities, providers and suppliers in acute care and community-based programs. These include hospitals, home health agencies, in-home care agencies, hospice programs, ambulatory surgical centers, rural health clinics, special inpatient care facilities, kidney dialysis facilities, birthing centers, rehabilitation agencies and clinics, comprehensive outpatient rehabilitation facilities, community mental health centers, hemodialysis technicians, and portable x-ray suppliers.

The EMS/TS program ensures the effectiveness and coordination of the state's emergency response system for illness and injury. The program encourages improvements in the emergency care of pediatric patients and regulates systems that provide emergency care to victims of sudden illness or traumatic injury.

Health Licensing Office (HLO) is a central licensing and regulatory office that oversees multiple health and related professions. HLO protects the health, safety and rights of Oregon consumers by ensuring that only qualified applicants are authorized to practice. HLO reviews and approves applicant qualification, conducts examinations, inspects thousands of licensed facilities and independent contractors, responds to and investigates consumer complaints, and disciplines licensees who violate state requirements.

Program Unit Narrative: Center for Health Protection

Programs in the Center for Health Protection are engaged in or working toward the following health equity and inclusion strategies:

- Increasing cultural competency assessment among staff and advisory board members.
- Increasing workforce diversity efforts.
- Providing funding assistance for safe drinking water system construction projects in underserved and economically disadvantaged communities.
- Reviewing regulatory and complaint procedures to address discrimination issues.
- Collecting and reporting data disaggregated by race, ethnicity, language and disability (REAL+D).
- Conducting health equity impact analyses on new and existing efforts.

Background information

Most Center for Health Protection programs are grounded in the principles of population-based public health, providing services and oversight for all Oregonians.

Radiation Protection Services (RPS) licenses or registers 14,000 sources of radiation statewide. It routinely inspects those radiation sources in more than 4,100 facilities including hospitals, dental and medical clinics, radiation oncology clinics, tanning salons, high tech manufacturing firms, academic and research facilities, paper and pulp processing plants, foundries, and mineral extraction facilities. These facilities are located across all 36 counties.

Drinking Water Services (DWS) regulates more than 3,400 public water systems statewide. The section certifies 1,700 public water system operators and 1,500 backflow device testers and specialists. Contracts with county health departments and the Oregon Department of Agriculture help facilitate the inspections of these public water systems. The section provides technical expertise and best management practices related to emerging contaminants that may affect drinking water quality, including Harmful Algal Blooms and Legionella. In addition, section staff have provided expertise to assist the Department of Education

and Early Learning Division develop drinking water sampling requirements for lead in schools and child care facilities. Workload has increased over the past several years as program staffing has been substantially reduced. Current staffing levels are insufficient to fully meet all program mandates, which means the section must prioritize its regulatory work.

Environmental Public Health (EPH) protects Oregon communities from health risks in the environment and is the state's primary point of scientific and technical expertise on health concerns pertaining to built and natural environments. EPH is organized into regulatory, assessment and surveillance units. During 2017-2019, the program worked in partnership with the Oregon Department of Environmental Quality in the Governor's "Cleaner Air Oregon" initiative, which significantly increased the section's workload.

EPH's primary regulatory program is Food, Pool and Lodging Health and Safety, which assists local health departments to ensure safety for more than 20,000 full-service and temporary restaurants, public pools, and tourist accommodations. Other programs regulate clandestine drug lab clean-up (2,100 cleaned up since 1990), and lead-based paint-related activities. This unit also includes the newly developed Toxic-Free Kids program, which regulates hazardous chemical reporting by manufacturers of children's products.

EPH assessment programs evaluate areas of environmental concern to ensure impacts to public health are included in action plans for air quality, contamination from hazardous waste sites, brownfield redevelopment plans, transportation and land use plans, hazards related to climate change, harmful algae blooms, and fish consumption. Assessments and stakeholder engagement activities take into consideration that some communities face greater risks or are more vulnerable to risks and make recommendations to address environmental health inequities.

EPH surveillance programs monitor data on lead poisoning, radon, pesticide exposures, occupational health, domestic well safety, beach safety and other environmental hazards leading to potential related health outcomes. The surveillance programs

inform Oregonians about measures to prevent and respond to exposures to these environmental hazards. EPH uses an equity lens to identify priority populations at disproportionate risk from environmental health hazards.

Oregon Medical Marijuana Program (OMMP) serves medical marijuana patients and their caregivers, and regulates medical growers, grow sites, dispensaries, and processing sites. The program continues to undergo major changes as the Legislature works to define the regulatory scheme for the medical and retail marijuana markets. SB 1057 (2017) required OMMP medical dispensaries, processing sites and specific grow sites to begin using the Oregon Liquor Control Commission's (OLCC) cannabis tracking system (CTS) by July 1, 2018, to track the propagation of marijuana. HB 2198 (2017) established the Oregon Cannabis Commission within OHA. The commission is tasked with advising OHA and OLCC on the administration of medical and recreational cannabis regulations.

Registrations and associated fee revenues have significantly declined since legalization of marijuana in 2015. Many factors have contributed to this decline, including:

- An influx of medical patient, dispensary, and processor applications right before legalization that temporarily inflated the number of registrants in the medical program.
- Few medical processing sites and dispensaries provide marijuana products other than flower to patients.
- New laws for the tracking and reporting of marijuana that reduced the number of growers growing for multiple patients.

Also, the continued transition of registered medical facilities to licensed recreational facilities with OLCC has significantly affected revenue. The number of registered dispensaries has fallen from 423 to 11. Processing sites declined from 178 applications to five registered sites. Additionally, the number of patients paying full price for medical cards has decreased as most applicants now pay a reduced fee. Currently approximately 45,000 patients, 22,000 growers, and 18,000 grow sites are registered with OMMP.

Program Unit Narrative: Center for Health Protection

Health Care Regulatory and Quality Improvement (HCRQI*)* oversees an array of health facilities, providers, the Health Facilities Planning and Safety program, and the Certificate of Need program. The Health Facility Licensing and Certification program oversees approximately 92 ambulatory surgical centers, 15 birthing centers, 72 dialysis facilities, 723 hemodialysis technicians, 74 home health agencies, 60 hospice agencies, 65 hospitals, 160 in-home care agencies, 63 rural health clinics, five special inpatient care facilities and 43 designated trauma hospitals.

The Health Facilities Planning and Safety program works to ensure that newly constructed facilities are safe and effective. This program reviews design and construction plans and issues project approvals for approximately 200 health facility projects annually. The Certificate of Need program evaluates whether a proposed service or facility is needed and works to control the rapidly escalating costs of health care through planning and regulation.

Emergency Medical Services and Trauma Systems (EMS/TS) program licenses approximately 11,735 emergency medical services providers (EMSPs): 1,874 electronic medical records (EMR), 5,030 emergency medical technicians (EMT), 754 EMT-intermediate, 172 advanced EMTs and 3,905 paramedics. The program also licenses 134 ambulance service agencies and 734 ambulances. It also certifies all EMT training courses and its mobile training unit provides training services to over 4,000 individuals in nearly 200 rural and frontier communities.

HCRQI also serves as the pass-through entity for the authorized $1.95 million General Fund to support the Early Discussion & Resolution program at the Oregon Patient Safety Commission.

Health Licensing Office (HLO) works with 16 boards, councils and programs: Athletic Trainers; Cosmetology; Denture Technology; Respiratory Therapy and Polysomography; Environmental Health Specialists; Hearing Aid Specialists; Direct Entry Midwifery; Sex Offender Treatment; Long Term Care Administrators; Licensed Dietitians; Electrologists and Body Art Practitioners; Behavior Analysis, Certified Advanced Estheticians, Lactation Consultant, Art Therapy and Music Therapy. In

Program Unit Narrative: Center for Health Protection

2017 HLO administered 7,951 examinations, issued 7,265 licenses and registrations, renewed 45,589 licenses and registrations, conducted 7,016 inspections, investigated 449 complaints, and monitored 5,327 facilities and 40,330 licensees.

Funding streams

The 2019-2021 Center for Health Protection budget comprises 56% Other Funds, primarily in the form of fees for services, 26% Federal Funds, and 18% General Fund. Funding for each program is described below.

Radiation Protection Services (RPS) receives funding from three fee-based regulatory programs. They are the X-Ray Machine Program, Radioactive Material Licensing Program and the Tanning Device Program. All three collect fees by licensing or registering devices that produce or contain radiation sources. Gross fees total approximately $4.3 million per biennium. Individual or business entities that own these devices pay the fees.

Drinking Water Services (DWS) receives funding from federal grants, fees and the General Fund. DWS receives about $3.8 million per biennium from the General Fund, constituting 22 percent of program revenue. DWS also collects approximately $2 million in revenue per biennium, 12 percent of program revenues, from four fee-based programs: Backflow Tester/Specialist Certification, Water System Operator Certification, Water System Inspections and Water System Plan Review. Revenue from fees and the General Fund contribute to the required state match for federal grants.

DWS receives two federal grants from the Environmental Protection Agency (EPA): the Drinking Water Primacy grant and the Drinking Water State Revolving Fund (DWSRF) capitalization grant. The DWSRF includes support for infrastructure project financing (69 percent) and set-asides for specific program functions (31 percent). Excluding transfers for infrastructure financing projects, federal grants comprise 66 percent of program operating revenue.

Program Unit Narrative: Center for Health Protection

Environmental Health Protection (EPH) receives funding from federal grants, fees, and intergovernmental agreements with state and county partners. The section also receives a small amount of General Fund to help support its assessment and surveillance efforts, and the establishment of the Toxic Free Kids Act (TFKA) program authorized in Senate Bill 478 during the 2015 legislative session. The TFKA included fee authority for some requirements within the Act. The 2019-21 Agency Request Budget (ARB) includes establishing two new fees to support a subsequent phase of program implementation to be adopted through rulemaking in 2019. It also requests authorization to update food, pool, and lodging marker fees last revised in 2003.

EPH receives Other Funds revenues through intergovernmental agreements with county health authorities to support foodborne illness, public pool, and tourist facility health and safety activities. The Pesticide Exposure Safety and Tracking Program is funded through an interagency agreement with Oregon Department of Agriculture, while the Brownfield Program is funded through Business Oregon. Fee-based revenue also supports the Clandestine Drug Lab Program and some lead-based paint activities.

EPH receives Federal Funds revenue from the Centers for Disease Control and Prevention (CDC) grants for Climate and Health, Environmental Public Health Tracking, Domestic Well Safety, and Childhood Lead Poisoning Prevention. It also receives the National Institute for Occupational Safety and Health grant for Occupational Public Health; CDC's Agency for Toxic Substances and Disease Registry (ATSDR) grant for Environmental Health Assessment; and Environmental Protection Agency (EPA) grants for monitoring and public outreach for radon, beach monitoring, and lead-based paint programs.

Oregon Medical Marijuana Program (OMMP) section collects fees for issuing medical marijuana cards to qualifying patients and maintains a registry of those patients. The program also collects fees for the registration of grow sites, dispensaries and processing sites and collects a pass-through fee for entities required to use the OLCC cannabis tracking system. Biennial revenues are approximately $14.7 million in 2019-21. Program revenue has declined due to the legalization of recreational marijuana. In 2017-19, this program transferred $7.1 million to support local public health departments, reducing their General Fund need. Due to revenue declines, this is no longer feasible. Therefore, the 2019-21 Agency Request Budget includes a policy

option package request to restore General Fund to support the local public health departments. OMMP also receives $250,000 General Fund, appropriated in House Bill 2198 (2017), to support the newly established Oregon Cannabis Commission.

Health Care Regulation and Quality Improvement (HCRQI) section receives federal funding from the Centers for Medicare and Medicaid Services to perform health facility surveys and certification. The section also has several regulatory responsibilities supported by fees. The Health Facility Licensing and Certification program funding sources include: certificate of need, health facility and long-term care facility plans review, ambulatory surgery centers, birthing centers, dialysis facilities, hemodialysis technicians, home health agencies, hospice, caregiver registries, in home care agencies.

Emergency Medical Services and Trauma Systems (EMS/TS) program receives federal funding from the Health Resources & Services Administration to administer the Oregon EMS for Children program. In addition to federal funds, EMS/TS has four primary funding sources. Fees support the licensing and oversight of emergency medical services providers and ambulance services. It receives about $3.2 million General Fund per biennium and roughly $331,000 per biennium from the Criminal Fines and Assessment Account, as directed by ORS 137.

EMS/TS also receives $1.95 million General Fund as a pass-through to support the Oregon Patient Safety Commission's Early Discussion and Resolution program.

The Health Licensing Office (HLO) collects fees for applications, examinations, issuance and renewals of licenses and registration, disciplinary actions and other administrative fees. Each board, council and program has its own fees, which are used to cover their administrative costs and HLO. They collect more than $7 million in fees, which continues to increase as new boards, programs or license types are added to HLO.

Program Unit Narrative: Center for Health Protection

Proposed new laws that apply to the program unit

Legislative Concept 386 would revise the fee authority of Drinking Water Services and would enable an increase in fee revenue sufficient to support adequate regulation of all public drinking water systems. Specifically, authority to charge an inspection (sanitary survey) fee would be replaced with authority to charge an annual regulatory fee based on the number of connections served by the water system, ensuring more equitable regulation of state drinking water systems. By broadening fee authority and generating additional revenue, the Drinking Water program would be able to build the capacity to adequately regulate all public water systems equitably, ensure protection of public health and maintain the public's trust in the safety of public drinking water supplies.

Legislative Concept 387 would modify statutory food, pool, and lodging regulatory program fees for the first time since 2003. The concept proposes fee increases to cover OHA's costs of implementing regulatory programs directly or through contractors, addressing a gap by establishing a new fee for processing variances from food sanitation rules, and modifying the fee structure for reviewing new public pool and spa plans. Current statutory fees aren't sufficient to cover costs for OHA to license, inspect, enforce, and carry out other food, pool, and lodging safety rules when a county transfers public health authority to OHA, making OHA responsible for regulations previously delegated to a county. Counties with delegated authority have the ability under statute to increase fees, and have done so over time, but OHA is able to charge only statutory fees.

OREGON HEALTH AUTHORITY: PUBLIC HEALTH DIVISION

Program Unit Narrative: Center for Prevention and Health Promotion

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Fund	Pos.	FTE
Leg. Approved 15-17	$ 19.1	$ 78.6	$ 246.8	$ 344.6	217	208.02
Leg. Adopted 17-19	$ 36.8	$ 152.0	$ 254.5	$ 443.3	213	210.25
Difference	$ 17.7	$ 73.3	$ 7.7	$ 98.7	-4	2.23
Percent Change	48%	48%	3%	22%	-2%	1%

The Agency Request Budget of $443.3 million continues funding for the Center for Prevention and Health Promotion programs at the current service level for 2019-2021. The budget request also includes three policy packages, which would expand home visiting services for Medicaid covered infants (POP 401) and improve population health by reducing the use of tobacco products (POP 406) and consumption of alcohol (POP 407).

Activities, programs and issues in the program unit base budget

The Center for Prevention and Health Promotion's mission is to help Oregon's communities and residents achieve and sustain lifelong health, wellness and safety through partnership, science and policy. The center has five sections that work to achieve its mission through:

- Prevention of risks leading to lifelong and costly chronic diseases, including substance use disorders.
- Provision of adequate nutrition and access to healthy foods.
- Preventing child developmental delays.
- Ensuring adolescent health and well-being.

Program Unit Narrative: Center for Prevention and Health Promotion

- Oral health across the lifespan.
- Prevention of injuries, overdose, suicide, toxic stress, violence and unsafe relationships.
- Access to preventive clinical services.
- Reproductive health.

The center promotes population-based strategies, and policy, environment and system changes to:

- Reduce tobacco, alcohol and other drug use.
- Increase access to healthy food, healthy eating and physical activity for all Oregonians.
- Reduce risky prescribing of opioids.
- Reduce suicide.
- Increase stability and safety in families.
- Increase equitable access to healthy options and preventive health services.
- Decrease the burden of health disparities borne by historically margnalized communities of color and promoting health equity.
- Decrease exposure to and availability of dangerous products.

In collaboration with stakeholders and partners, the center invests resources to prevent and address health problems and inequities statewide. Those partners and stakeholders include:

- Local public health departments and mental health providers.
- Early child care, early learning, primary and secondary education systems.
- Health care systems and providers (including Dental, Mental and Primary Care systems).
- Substance use disorder treatment programs.
- Emergency departments.
- Food systems and anti-hunger organizations.

- Community-based organizations serving populations experiencing health inequities.
- Aging services.
- Land use and transportation agencies.
- Emergency medical service providers.
- Law enforcement.
- Tribes and urban American Indians and Alaska Natives.
- Academic institutions.
- Employers.
- Parents and youth.
- Regional health equity coalitions.

The center is engaged in numerous health equity and inclusion strategies as reflected in Oregon's State Health Improvement Plan (SHIP). These strategies target various health disparities across the numerous SHIP strategic priorities including tobacco use, secondhand smoke, access to healthy foods, physical activity, breastfeeding, the Diabetes Prevention Program, access to recreational opportunities, weight management and chronic disease self-management, alcohol consumption, opioid overdose, oral health, and suicide prevention.

Background information

The Center for Prevention and Health Promotion has the following five sections that work to achieve its mission: Adolescent, Genetics and Reproductive Health, Health Promotion and Chronic Disease Prevention, Injury Prevention and Violence Prevention, Maternal and Child Health, and Nutrition and Health Screening.

Program Unit Narrative: Center for Prevention and Health Promotion

Adolescent, Genetics and Reproductive Health (AGRH) promotes health, well-being and quality of life for all Oregonians through the development and use of evidence-based policies, tools, educational resources, programs and clinical preventive services to support adolescent, sexual and reproductive health across the lifespan. More specifically, the section:

- Monitors the health status of adolescents by race and ethnicity, sex, gender identity, sexual orientation and geography.
- Encourages the adoption of evidence-based programs and practices that support positive youth development.
- Promotes the ability of all individuals to achieve their reproductive life plan goals.
- Reduces breast and cervical cancer disparities by promoting and supporting equitable access to early detection, risk factor screening, linkage to medical treatment and education, and surveillance for the public.
- Engages with community partners to advance health equity, inform policies, clinical services and activities.
- Supports and ensures the provision of culturally and linguistically appropriate practices and services at the state and local levels through funding and establishment and endorsement of standards of care.
- Develops public health systems and public-private partnerships that provide high-quality guidelines-based preventive health services for adolescents, women of reproductive age and individuals at high risk from genetic conditions.
- Provides access to essential preventive health services through a statewide network of school-based health centers (SBHCs), reproductive health clinics, school nurses, and ScreenWise providers regardless of gender identity, sexual orientation, race, sex, disability or immigration status, collectively serving over 125,000 adolescents and adults each year.
- Recognizes the role of trauma and resilience in health behavior and outcomes and creates prevention policy and programming that acknowledges trauma and adverse experiences while building on and enhancing developmental strengths and protective factors.

Health Promotion and Chronic Disease Prevention (HPCDP*)* works to help people eat better, move more, live tobacco-free, and take care of themselves. HPCDP does this by:

- Analyzing and monitoring the occurrence of chronic diseases and their risk factors by demographic characteristics such as gender, race, ethnicity, geography, income, disability, education, age, etc.

Program Unit Narrative: Center for Prevention and Health Promotion

- Developing and administering programs and promoting policies to prevent chronic diseases and associated risk factors.

Chronic diseases include asthma, arthritis, cancer, diabetes, heart disease and stroke. Risk factors for chronic conditions include tobacco use, alcohol and drug misuse, physical inactivity, and poor nutrition. Examples of HPCDP's strategies to prevent and manage chronic disease include:

- Funding for local public health authorities, tribes, regional health equity coalitions and coordinated care organizations to work on evidence-based tobacco cessation and community-based strategies to address the CCO tobacco incentive metric, and implement the new Health Evidence Review Commission's required tobacco cessation benefits.
- Funding for local public health authorities, tribes, and other diverse communities to collaborate on local approaches to reduce tobacco use, alcohol and drug misuse, and increase access to healthy eating and physical activity.

Injury Prevention and Violence Prevention (IVPP) works with people to help prevent injuries and deaths due to violence, suicide, prescription drugs, motor vehicle crashes, child maltreatment, and unintentional injuries. Some of IVPP's strategies include:

- Providing the web-based Prescription Drug Monitoring Program, which serves 17,000 prescribers, pharmacists and their delegates to inform clinical practice.
- Establishing opioid prescribing guidelines and working within health systems and CCOs to use them to improve patient safety, reduce incidence of opioid use disorder, improve pain care, and reduce unintentional prescription opioid overdose.
- Working with health systems to improve pain care to include non-pharmacological pain care options.
- Working with pharmacies and community human services organizations to make naloxone rescue universally available to prevent deaths due to opioid overdose.
- Maintaining a web-based data dashboard that is interactive, queriable, accessible to the public and contains all available data from a variety of sources on the topic of drug overdose, prescribing, and rescue.

Program Unit Narrative: Center for Prevention and Health Promotion

- Working with diverse communities, tribal health clincs, as well as, health care and behavioral health care agencies to establish zero-suicide initiatives to reduce suicide.
- Improving patient care and care coordination regarding opioid prescription.
- Leading the State Child Fatality Review Team to identify systems level changes that can reduce child fatalities.
- Evaluating the implementation of two statewide policies intended to: 1) reduce the burden of sexual violence among youth, and 2) reduce the burden of traumatic brain injury among youth participating in sports.
- Working with partners statewide to develop and maintain the Oregon Emergency Medical Services Information System and the Oregon Trauma Registry that provide data on patient care to inform the statewide trauma system.
- Providing a wide range of educational, training, technical assistance, and consulting services through conferences, summits, telehealth, webinars and conference calls.

Additionally, IVPP manages the Oregon Violent Death Reporting System and provides injury surveillance and epidemioligic study of the leading causes of injury. This work informs policy, prevention practice, academic research, and program and policy evaluation. Data on outcomes and performance are used to track key information on the health status of Oregonians.

Maternal and Child Health (MCH) promotes health across the lifespan of individuals and families by investing in preconception, pregnancy, and early childhood health. Its programs address perinatal health (before, during and after pregnancy), infant and child health, newborn hearing screening, home visiting, oral health, and family violence prevention. Through partnerships with local public health, other state agencies, and health care and early learning providers, MCH serves Oregon's population in general, as well as those most vulnerable to poor health outcomes (safety net). To better understand and identify changing problems and population needs, the program monitors the health of Oregon's pregnant women and families with toddlers through the Pregnancy Risk Assessment and Monitoring System (PRAMS, PRAMS 2); monitors the prevalence of birth anomalies through our Birth Anomalies Surveillance System (BASS) and monitors the state of oral health through the Oregon Oral Health Surveillance System. The program manages data systems for infant hearing screenings, the home visiting

system and its programs, and statewide oral health, disaggregating data by race and ethnicity. For example, the Oral Health Unit has begun implementing the REAL+D standards in its school-based program forms and data collection.

MCH houses Oregon's Title V Maternal and Child Health Services block grant programs that support promoting and improving the health and well-being of mothers, children, and their families. Oregon's Title V programs focus on well-women care, breastfeeding, child physical activity, adolescent wellness visits, medical home, transition into adulthood, oral health, smoking cessation and reduced exposure for children, toxic stress and trauma, food insecurity, and culturally and linguistically responsive services. Title V supports activities such as:

- Assessment and monitoring of MCH health needs and disparities.
- Policy and program development.
- Workforce development.
- Program assurance through technical assistance and oversight.
- Coordination with state agencies and community partners.
- Systems development to better address the needs of Oregon's MCH population, including children and youth with special health needs.
- Statewide health promotion activities.

Nutrition and Health Screening (NHS) provides a foundation of health and prevention for the future of participating children and society at large. The Special Supplemental Nutrition Program for Women, Infants and Children (WIC) safeguards the health of over 138,000 low-income women, infants, and children up to age 5 each year who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating and referrals to health care. Oregon WIC participants use an electronic benefit transfer (EBT) system to purchase healthy foods. In addition, the Oregon Farm Direct Nutrition Program (FDNP) also provides over 25,000 WIC participants and 43,000 low-income seniors with FDNP checks once a year to purchase

fresh, locally-grown fruits, vegetables and cut herbs directly from local farmers. WIC services are delivered through public health, tribal health clinics and non-profit programs. They focus on:

- Maternal and child growth and health.
- Breastfeeding education and support, including peer-to-peer breastfeeding support through the WIC Breastfeeding Peer Counseling Program.
- Nutrition-focused counseling.
- Promotion of a healthy lifestyle and prevention of chronic diseases including obesity.
- Culturally and linguistically appropriate services and materials.

NHS program staff provide a variety of training to local paraprofessional staff who deliver WIC services, including annual civil rights training.

The WIC program also influences the availability of nutritious foods in Oregon's communities by requiring large and small WIC-authorized grocery stores in all areas of the state to carry a minimum stock of healthy foods including low-fat milk, whole grains, low-sugar cereals, and produce. The foods available through WIC offer a variety that is culturally appropriate for the wide range of families served. The Oregon FDNP program collaborates with farmers and farmers markets statewide to provide vouchers for fresh produce for WIC families and low-income seniors.

WIC also provides critical surveillance data on the maternal and child population by race, and ethnicity and other demographics, evaluates programs and carries out competitively funded research studies.

Funding streams

The Center for Prevention and Health Promotion revenues include 9 percent General Fund, 71 percent Federal Funds and 19 percent Other Funds.

General Fund revenue supports the School Based Health Centers program, the Oregon Contraceptive Care program (1115 family planning Medicaid demonstration waiver), and the Oregon Reproductive Health Equity Act as authorized with the passage of HB 3391 (2017) to provide expanded coverage for a full range of reproductive health services, including female sterilization and abortion.

The center receives Federal Funds through the following federal grants and programs:

- The Centers for Disease Control and Prevention grants for Core Injury Prevention, National Violent Death Reporting System, Prevention for States Prescription Drug Overdose Prevention.
- The Substance Abuse and Mental Health Services Administration (SAMHSA) grants for Youth Suicide Prevention and Early Intervention and State Prevention Framework for Preventing Prescription Drugs.
- U.S. Department of Agriculture WIC Nutritional and Health Screening Program.
- Health Resources and Services Administration (HRSA) for Maternal and Child Health Title V and Home Visiting programs.
- The Medicaid Title XIX entitlement supporting the Oregon Contraceptive Care program (1115 family planning Medicaid demonstration waiver), which provides a 9:1 Medicaid match through the Centers for Medicare and Medicaid Services.

Federal grant award amounts continue to remain flat or decline through 2017-2019. This trend is expected to continue during 2019-2021. Since the center is primarily funded through competitive federal grants, the center will need to adjust program service levels accordingly.

The Center’s Other Funds revenues include statutorily dedicated funds under the Tobacco Use Reduction Account (TURA), as well as beer and wine tax revenues for substance abuse prevention.

Proposed laws that apply to the program unit

Increase the price of tobacco products:
Tobacco is the leading cause of preventable death and disease in Oregon. Through increases in the price of tobacco, this legislative concept (LC) would reduce cigarette consumption among adults and youth and would particularly reduce smoking among Oregon Health Plan members. This LC would further OHA and OHA-PHD's mission by improving population health.

This concept aims to increase the price of tobacco products by:

- Adding a $2.00 per pack tax on cigarettes.
- Implementing an excise tax on inhalant delivery systems.
- Defining little cigars as cigarettes to ensure they are not sold singly.
- Creating a minimum pack size for inexpensive cigars.
- Removing the tax cap on cigars.

This LC would dedicate 10 percent of the price increase to tobacco and chronic disease prevention, which would further accelerate reduction in tobacco use among adults, youth and Oregon Health Plan members.

Increase taxes for beer, wine and cider:
This LC aims to reduce harms associated with excessive alcohol use by increasing the retail price of alcohol (beer, cider, and wine) by 10 percent. Increasing the retail price of alcohol by 10 percent would decrease excessive drinking by approximately 5 percent. Reducing the consumption of beer and wine in Oregon by 5 percent is estimated to save nearly $287 million in costs related to lost productivity and absenteeism, premature death, health care, crime, motor vehicle crashes and fetal alcohol syndrome. Specifically, this LC increases the price of alcohol by:

- Increasing excise taxes for beer, cider, and wine.
- Tying future tax rate adjustments to inflation.

To further address the harms associated with excessive alcohol use, this LC would also direct 10 percent of any new revenues to the Oregon Health Authority (OHA) for alcohol and other drug prevention. Increasing the price of alcohol would protect the health of all people in Oregon and reduce the massive cost alcohol imposes on Oregon's health care system and economy.

OREGON HEALTH AUTHORITY: PUBLIC HEALTH DIVISION

Program Unit Narrative: Center for Public Health Practice

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Fund	Pos.	FTE
Leg. Approved 15-17	$ 11.0	$ 96.3	$ 89.3	$ 196.7	290	284.04
Leg. Adopted 17-19	$ 12.3	$ 91.2	$ 72.0	$ 175.6	281	280.17
Difference	$ 1.3	$ (5.1)	$ (17.3)	$ (21.1)	-9	-3.87
Percent Change	10%	-6%	-24%	-12%	-3%	-1%

The 2019-21 Agency Request Budget of $175.6 million continues funding for the Center for Public Health Practice programs at the current service level.

Activities, programs and issues in the program unit base budget

The Center for Public Health Practice protects the health of individuals and communities through the prevention and control of infectious diseases, provision of integrated care and treatment for persons living with HIV, issuing Oregon vital records, monitoring population health, and ensuring emergency public health services in natural and human-caused disasters. The center's programs provide the essential services in the state public health's Continuity of Operations Plan.

The center has six sections:

- Center for Health Statistics, also known as vital records – birth, death and marriage certificates (CHS).
- Acute and Communicable Disease Prevention (ACDP).
- Oregon State Public Health Laboratory (OSPHL).
- HIV, Sexually Transmitted Diseases and Tuberculosis Prevention (HST).

Program Unit Narrative: Center for Public Health Practice

- Immunizations.
- The federally funded programs for Health Security, Preparedness and Response (HSPR).

In collaboration with stakeholders, the center invests resources to reduce the burden of disease and health inequities across the state. The center's programs work with local and tribal governments, a wide range of community partners, health care providers, and affected communities to prevent, investigate and control infectious diseases. The center coordinates interventions to control disease outbreaks; screens all newborn infants for biochemical disorders to prevent disability or death; and collects and analyzes vital record data needed to understand and plan for health trends. As part of public health emergency preparedness, the center conducts testing for biological agents of mass destruction (e.g., anthrax, plague) and emerging public health events and diseases such as wildfires, Zika, and Ebola.

The Center for Public Health Practice delivers core public health services necessary to maintain a healthy population and recover from disasters. Preventable disease vaccine programs ensure children are healthy enough to attend school regularly and learn successfully. Its interventions for influenza and foodborne disease outbreaks (e.g., salmonella, hepatitis, norovirus) allow parents to attend work and sustain a healthy economy. The center's HIV/STD and TB programs work with local partners and the community to prevent and eliminate disease transmission. Its HSPR programs track the surge capacity of hospitals and public health agencies to respond in health emergencies (e.g., floods, wildfires, pandemics and earthquakes). The center's services are delivered every day of every week throughout the year. Duty officers are on call 24/7 to provide technical support at the public health lab, for epidemiology guidance, and for assessing the initial stage of a public health incident and coordinating responders.

Programs in the Center for Public Health Practice are engaged or working toward the following health equity and inclusion strategies:

- Increasing cultural competency of staff.

Program Unit Narrative: Center for Public Health Practice

- Increasing workforce diversity efforts.
- Conducting health equity impact analyses on new and existing efforts.

Additional program-specific strategies are identified in section narratives.

Background information

Center for Public Health Practice program activities are highlighted below.

Center for Health Statistics is responsible for registering, certifying, amending, and issuing Oregon vital records, including:

- Maintaining approximately 6 million vital records for birth, death, marriage, divorce, fetal death.
- Registering 130,000 vital events that occur in Oregon annually.
- Issuing 166,000 certified copies of records and 40,000 amendments annually.

Vital records and statistics are part of the Assessment and Epidemiology foundational capability of a modern Public Health System. Information from vital records is used to assess the health of Oregonians and identify health disparities so that public health programs can develop programs to improve health equity.

Acute and Communicable Disease Prevention (ACDP) works to identify and prevent the spread of communicable diseases that cause significant illness and death, including salmonellosis, *E. coli* O157 infection, meningococcal disease, influenza, hepatitis, antibiotic-resistant bacteria, and vector-borne diseases. ACDP collaborates with a large array of stakeholders to reduce disease transmission through various pathways including food, water, animals, insects, human contact, and in health care. The section works with Oregon's local health departments, tribal health jurisdictions, health care providers, and community members to identify diseases, collect case information, identify risk factors and transmission routes, protect exposed

individuals, and control disease transmission. ACDP is a key resource for all of Oregon to gather and then use important data to implement strategies to prevent the spread of communicable diseases.

Communicable disease control is a foundational program in the modernization of Oregon's public health system and ACDP's work integrates all the foundational capabilities. ACDP is actively working to identify and prevent disparities in groups disproportionately affected by communicable disease. It does this by collecting data and intervening on any diseases identified to disproportionately affect people of color, people with limited English proficiency, people with access and functional needs, and the people in the lesbian, gay, bisexual, transgender and queer communities.

The Oregon State Public Health Laboratory performs 10.4 million tests on 332,000 human specimens annually, including newborn screening of all infants born in Oregon, Alaska, Idaho, New Mexico and Hawaii. The lab's specimens come from 34 local health departments and 68 hospital and clinical labs in Oregon, as well as 3,000 individual medical practitioners in the region. The Laboratory Compliance section oversees certification of clinical laboratories and accredits environmental laboratories. This includes laboratories that monitor the safety of drinking water, cannabis, and the environment in Oregon. The OSPHL is also responsible for emergency laboratory response to emerging pathogens and biological and chemical threats throughout Oregon. The lab supports the OHA mission through the following statewide and multi-state activities:

- Medical laboratory tests for state and local health department communicable disease control programs for purposes of disease diagnosis, prevention, surveillance, and treatment.
- Tests for food, water and other environmental samples for evidence of microbial contamination.
- Providing 10.3 million tests annually on 253,000 newborn babies for genetic disorders of body chemistry that can cause severe mental retardation or death if undetected.
- Providing highly specialized reference tests that are unavailable elsewhere, especially for diseases of public health significance (rabies, anthrax, botulism, tuberculosis, *E. coli* serotyping, Zika and newly identified pathogens).
- Responding to public health emergencies including outbreaks of infectious diseases and bioterrorism.

- Regulation to ensure the quality of testing in 3,100 medical, marijuana, environmental, and drug screening laboratories throughout Oregon.

HIV, Sexually Transmitted Diseases and Tuberculosis Prevention
The HIV, STD and TB section works collaboratively with local health departments, health care providers, community-based organizations and planning entities to prevent the transmission of HIV/STD and TB disease and improve health outcomes. The primary program functions include:

- Prevention and communicable disease control.
- Surveillance and monitoring.

The HIV/STD/TB section specifically monitors the incidence and prevalence of disease, using data to develop public health policy and interventions. The section develops rules, policy, procedure, and standards of care, and provides training, consultation and technical assistance for outreach, testing, disease investigation, outbreak response, linkage to care, and treatment. The section's client population includes individuals at risk for or diagnosed with HIV, STDs or TB. The section specifically targets resources to populations that are disproportionately affected, such as people who inject drugs, men who have sex with men, people of color, immigrants and refugees. Services funded promote the elimination of HIV/STD/TB transmission and improved health outcomes and include locally based outreach and education, testing, condoms, lab costs, medications, case management and adherence support.

The **Immunization** section works with county health departments, immunization providers and local (county) coalitions, which include a diverse range of participants and focus on meeting vaccination needs in vulnerable populations, to reduce the incidence of vaccine-preventable disease in Oregon by:

- Supporting the state's immunization infrastructure.
- Identifying and promoting evidence-based public health practices.

- Collecting immunization data (available by age, gender, and race) from health care providers to achieve complete and timely immunization of all Oregonians.
- Maintaining the federal Vaccines For Children (VFC) entitlement program.

The program maintains: the ALERT Immunization Information System (IIS); provider compliances to the federal VFC program; school immunization law; and vaccine-preventable disease readiness and epidemiology, which includes serving as a CDC IIS Sentinel Site. Immunization promotes the health of all Oregonians by investing in activities that ensure access to vaccines for all. These efforts include the work of the VFC program, which provides vaccine at no cost to 52 percent of Oregon's children, who might not otherwise be vaccinated due to inability to pay. It also includes partnering to ensure vaccine opportunities for underrepresented communities; the use of the ALERT IIS data to identify pockets of need across gender, race or ethnicity; supporting the Immunize Oregon coalition, and an equity workgroup that is developing a diversity-based internship for a bachelor- or master-level student in hopes of broadening our hiring recruitment pools.

The Health Security, Preparedness and Response (HSPR) section develops public health systems to prepare for and respond to threats and emergencies that affect the health of people in Oregon. Public health emergency preparedness is one of the modernization foundational capabilities and is the cornerstone of the HSPR section. HSPR emphasizes cultural responsiveness through community partnerships with tribal governments, hospitals and health care systems, emergency medical services, law enforcement, fire and local public health authorities to build community resiliency through emergency preparedness planning, training, exercises and coalition development. These partnerships include funding for health care and public health programs in local and tribal agencies, as well as support for essential public health functions related to communications, laboratory services and communicable disease control. The program works to ensure equitable inclusion of persons with limited English proficiency and other language and access needs in planning activities. Current planning activities address:

- Cascadia subduction zone earthquakes.
- Emerging infectious diseases.

Program Unit Narrative: Center for Public Health Practice

- Mass casualty response.
- Health equity planning.
- Seasonal hazards such as wildfires, floods, heat waves, and drought.

HSPR also manages:

- The State Emergency Registry of Volunteers in Oregon, with 2,902 registered licensed health professionals providing 3,827 hours of emergency services in the past year and participating in 3,827 hours of training to help all communities during a disaster.
- The AmeriCorps VISTA program, which places new public health professionals in public health and nonprofit agencies for one year of national service to build public health capacity and eliminate poverty. HSPR oversees 60 national service volunteers annually.
- Critical public health information platforms such as the Health Alert Network and Hospital Capacity System, which allow for 24/7/365 mass communication and situational awareness between public health and health care organizations with the option for hearing-impaired communication.

Revenue sources and proposed revenue changes

The 2019-2021 Center for Public Health Practice revenues include 7 percent state General Fund, 41 percent Federal Funds, and 52 percent Other Funds.

While the center has been successful in writing grants, much of its funding is categorical, finite and directed toward federal priorities, which do not always align with state-defined priorities. Given that the center's work to protect Oregonians is funded mostly by CDC and HRSA, our staff focus must be on federally prescribed deliverables. The center's programs have responded

creatively to state-directed work while continuing to meet grant objectives. This is particularly true in the areas of communicable disease prevention and immunization, which require a base level of infrastructure to operate effectively.

Oregon's General Fund accounts for 7 percent of the center's overall budget. It is used to pay for staff, supplies and equipment necessary to coordinate and deliver services to Oregonians. The center pays counties to deliver the Vaccines for Children program, using Medicaid matching funds generated by the use of state General Fund.

In the HIV, STD, and TB prevention (HST) section, federal funding for HIV care and treatment programs has remained flat in recent years. The CAREAssist program has available funding generated because of its pharmacy model. Factors such as restricted use of the funds and staffing limitations have inhibited the program's ability to spend all available resources within the biennium, which is estimated to result in a $45 million restricted Other Funds carryover balance from the 2017-2019 to 2019-2021 biennium. The program introduced a plan to eliminate new HIV transmissions in December 2016 and has currently obligated over $50 million to this five-year initiative.

All other programs in the HST section are seeing funding stabilize after several years of decreases in federal awards, and anticipate relatively flat funding for the remainder of current project periods.

State funding supports three critical areas for the Immunization section: support for local public health as pass-through dollars to the counties; a maintenance and support contract with Hewlett Packard Enterprise for ALERT immunization information system; and general staff and infrastructure support. Due to the overall growth of ALERT, the maintenance and support contract continues to increase and strains program resources. Increasing CDC requirements attached to the Immunizations cooperative agreement also strain the program's ability to meet requirements while maintaining our support for Oregon counties.

Program Unit Narrative: Center for Public Health Practice

The Acute and Communicable Disease Prevention section receives about $20 million per biennium from CDC, primarily through the Emerging Infections Program and the Epidemiology and Laboratory Capacity grants. Along with roughly $1 million General Fund, these grants support communicable disease monitoring, outbreak investigation, interventions and evaluation activities. The program maintains Orpheus, a statewide case reporting and outbreak information system, as well as ESSENCE, a statewide syndromic surveillance system that monitors all emergency department visits (data available by race and ethnicity via a medical record or using CDC-specified designations). As CDC-required activities and the cost of informatics infrastructure continue to expand, program resources are increasingly stretched. The growth of funding and program activities focus largely on reducing health care-associated infections and antimicrobial-resistant disease strains.

The Oregon State Public Health Laboratory's revenues for the 2019-21 Agency Request Budget total approximately $30 million, of which 11 percent is General Fund, 20 percent Federal Funds, and 69 percent Other Fund fee revenue. In the 2017-2019 biennium, the cost of operating OSPHL outpaced revenues, prompting a fee structure evaluation.

A fee increase for the newborn screening program went into effect on April 1, 2018, following the results of a fee structure evaluation conducted in 2016.

Recently, revenue generated from communicable disease testing fees has not kept pace with increasing costs, prompting OSPHL to review those fee structures. Communicable disease testing increases access to health care by providing testing regardless of ability to pay or insurance coverage. Primary submitters are local health departments and community clinics. OSPHL bills for as many tests as possible using the Medicaid fee-for-service fee schedule, but does not recover enough revenue to fund the testing. New laboratory technology is changing the number and types of specimens sent to OSPHL, shifting the workload to OSPHL without corresponding funding to support the testing. OSPHL is also experiencing increased costs associated with maintaining laboratory information systems to support electronic data collection and transmission among local,

state and federal partners. Significant effort is being made to capture the real cost of conducting laboratory tests through Random Moment Sampling (RMS) and other time studies.

Evaluations of additional of fee structures will continue in 2019-21.

The Center for Health Statistics' revenues for the 2019-21 Agency Request Budget include 89 percent Other Funds, primarily in the form of fees for services, and 11 percent Federal Funds, in the form of deliverable-based contracts for timely and accurate birth and death data. Other funding includes payments from state agencies that use vital records information to conduct their business. The second phase of the vital records fee increase went into effect January 1, 2018. Fees from the sale of birth certificates comprise most of the fee revenue. The remaining revenue comes from sales of other types of certificates and extra fees for expedited processing and amendments.

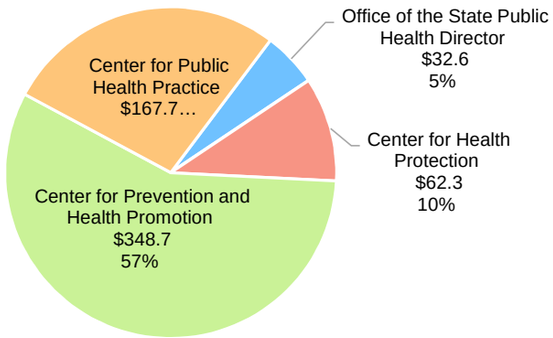
The Health Security, Preparedness and Response section is funded through two federal grants, Public Health Emergency Preparedness and the Healthcare Preparedness Program. The program's biennial budget is about $16 million, which funds state and local health department preparedness staff and activities, regional health care coalitions, and grants to partners for innovative community planning and response.

Proposed new laws that apply to the program unit

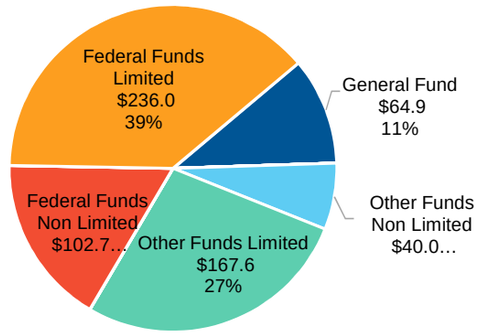
None.

Oregon Health Authority
2017-19 Legislately Adopted Budget

Public Health by Program $611.4



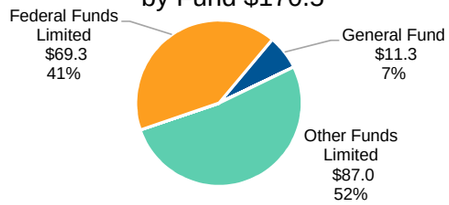
Public Health by Fund $611.4



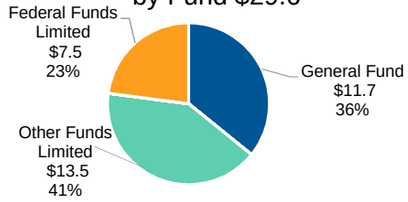
Center for Health Protection by Fund $55.7



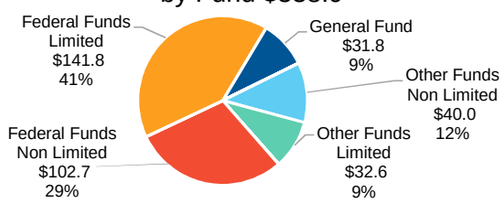
Center for Public Health Practice by Fund $170.5



Office of the State Public Health Director by Fund $29.6

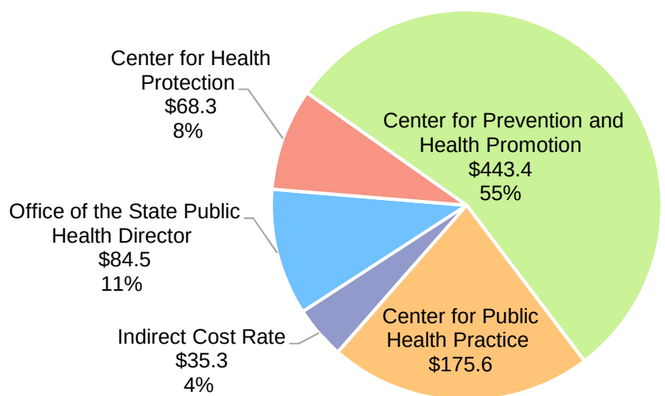


Center for Prevention & Health Promotion by Fund $338.9

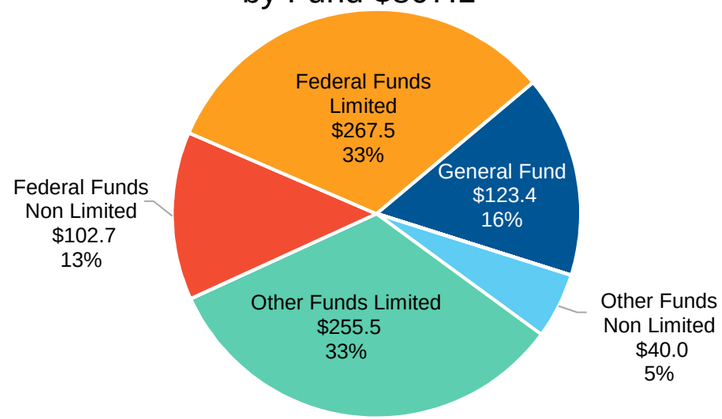


Oregon Health Authority
2019-21 Legislately Adopted Budget

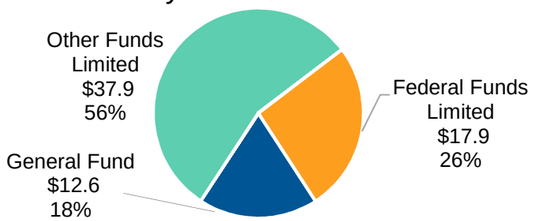
Public Health by Program $807.1



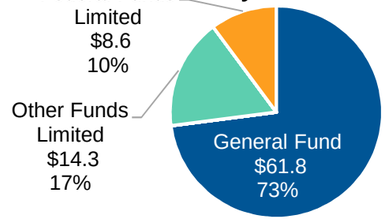
Public Health by Fund $807.1



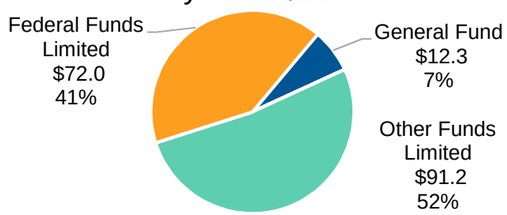
Center for Health Protection by Fund $68.3



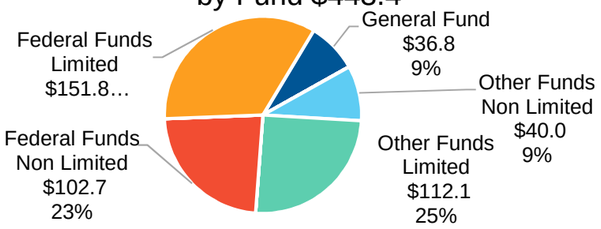
Office of the State Public Health Director by Fund $84.5



Center for Public Health Practice by Fund $175.6



Center for Prevention & Health Promotion by Fund $443.4



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,085,016	-	-	-	-	-	1,085,016
Other Revenues	-	-	420,216	-	-	-	420,216
Federal Funds	-	-	-	218,802	-	-	218,802
Total Revenues	**$1,085,016**	**-**	**$420,216**	**$218,802**	**-**	**-**	**$1,724,034**
Personal Services							
Temporary Appointments	1,708	-	8,172	1,716	-	-	11,596
Overtime Payments	491	-	1,268	1,541	-	-	3,300
Shift Differential	2	-	20	31	-	-	53
All Other Differential	19,501	-	29,333	13,232	-	-	62,066
Public Employees' Retire Cont	3,393	-	5,197	2,513	-	-	11,103
Pension Obligation Bond	50,602	-	217,657	23,932	-	-	292,191
Social Security Taxes	1,660	-	2,968	1,264	-	-	5,892
Vacancy Savings	1,007,659	-	155,601	174,573	-	-	1,337,833
Total Personal Services	**$1,085,016**	**-**	**$420,216**	**$218,802**	**-**	**-**	**$1,724,034**
Total Expenditures							
Total Expenditures	1,085,016	-	420,216	218,802	-	-	1,724,034
Total Expenditures	**$1,085,016**	**-**	**$420,216**	**$218,802**	**-**	**-**	**$1,724,034**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	91,424	-	-	-	-	-	91,424
Business Lic and Fees	-	-	246,985	-	-	-	246,985
Non-business Lic. and Fees	-	-	244,196	-	-	-	244,196
Other Revenues	-	-	18,000,000	-	-	-	18,000,000
Federal Funds	-	-	-	17,546,753	-	-	17,546,753
Total Revenues	**$91,424**	**-**	**$18,491,181**	**$17,546,753**	**-**	**-**	**$36,129,358**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	176,289	130,608	-	-	306,897
Empl. Rel. Bd. Assessments	-	-	101	61	-	-	162
Public Employees' Retire Cont	-	-	29,918	22,164	-	-	52,082
Social Security Taxes	-	-	13,486	9,991	-	-	23,477
Worker's Comp. Assess. (WCD)	-	-	93	58	-	-	151
Flexible Benefits	-	-	57,174	35,184	-	-	92,358
Total Personal Services	**-**	**-**	**$277,061**	**$198,066**	**-**	**-**	**$475,127**
Services & Supplies							
Instate Travel	11,078	-	15,586	2,988	-	-	29,652
Employee Training	1,116	-	4,289	822	-	-	6,227
Office Expenses	7,718	-	29,656	5,685	-	-	43,059
Telecommunications	2,173	-	8,379	1,859	-	-	12,411
Professional Services	44,468	-	-	-	-	-	44,468
Food and Kitchen Supplies	-	-	18,000,000	17,310,000	-	-	35,310,000
Other Services and Supplies	24,585	-	152,210	26,714	-	-	203,509

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	286	-	4,000	619	-	-	4,905
Total Services & Supplies	**$91,424**	**-**	**$18,214,120**	**$17,348,687**	**-**	**-**	**$35,654,231**
Total Expenditures							
Total Expenditures	91,424	-	18,491,181	17,546,753	-	-	36,129,358
Total Expenditures	**$91,424**	**-**	**$18,491,181**	**$17,546,753**	**-**	**-**	**$36,129,358**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							7
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**7**
Total FTE							
Total FTE							2.65
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.65**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,200,000)	-	-	-	-	-	(1,200,000)
Total Revenues	**($1,200,000)**	**-**	**-**	**-**	**-**	**-**	**($1,200,000)**
Services & Supplies							
Office Expenses	(180,000)	-	-	-	-	-	(180,000)
Total Services & Supplies	**($180,000)**	**-**	**-**	**-**	**-**	**-**	**($180,000)**
Special Payments							
Dist to Individuals	(1,020,000)	-	-	-	-	-	(1,020,000)
Total Special Payments	**($1,020,000)**	**-**	**-**	**-**	**-**	**-**	**($1,020,000)**
Total Expenditures							
Total Expenditures	(1,200,000)	-	-	-	-	-	(1,200,000)
Total Expenditures	**($1,200,000)**	**-**	**-**	**-**	**-**	**-**	**($1,200,000)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,748,451	-	-	-	-	-	1,748,451
Other Revenues	-	-	4,613,888	-	-	-	4,613,888
Federal Funds	-	-	-	6,000,824	-	-	6,000,824
Total Revenues	**$1,748,451**	**-**	**$4,613,888**	**$6,000,824**	**-**	**-**	**$12,363,163**
Services & Supplies							
Instate Travel	8,392	-	26,409	52,423	-	-	87,224
Out of State Travel	1,678	-	6,618	21,024	-	-	29,320
Employee Training	5,715	-	8,838	28,874	-	-	43,427
Office Expenses	9,249	-	61,203	45,788	-	-	116,240
Telecommunications	4,111	-	11,443	22,779	-	-	38,333
Data Processing	6,046	-	4,343	14,799	-	-	25,188
Publicity and Publications	9,813	-	13,660	16,558	-	-	40,031
Professional Services	150,652	-	1,316,017	735,993	-	-	2,202,662
IT Professional Services	20,286	-	13,836	85,459	-	-	119,581
Attorney General	31,313	-	255,234	36,077	-	-	322,624
Dispute Resolution Services	-	-	371	-	-	-	371
Employee Recruitment and Develop	355	-	25	349	-	-	729
Dues and Subscriptions	1,936	-	2,077	5,360	-	-	9,373
Facilities Rental and Taxes	425	-	294	372	-	-	1,091
Fuels and Utilities	-	-	3,398	-	-	-	3,398
Facilities Maintenance	1,332	-	1,099	7,379	-	-	9,810
Food and Kitchen Supplies	20,181	-	163,700	297,333	-	-	481,214
Medical Services and Supplies	123,105	-	1,271,457	230,969	-	-	1,625,531
Other Care of Residents and Patients	684	-	114	382	-	-	1,180

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	15,155	-	544,060	263,461	-	-	822,676
Intra-agency Charges	7	-	525	16	-	-	548
Other Services and Supplies	12,851	-	63,359	19,649	-	-	95,859
Expendable Prop 250 - 5000	2,217	-	5,507	10,450	-	-	18,174
IT Expendable Property	4,594	-	11,558	17,030	-	-	33,182
Total Services & Supplies	**$430,097**	**-**	**$3,785,145**	**$1,912,524**	**-**	**-**	**$6,127,766**
Capital Outlay							
Technical Equipment	-	-	7,263	17,860	-	-	25,123
Total Capital Outlay	**-**	**-**	**$7,263**	**$17,860**	**-**	**-**	**$25,123**
Special Payments							
Dist to Counties	804,870	-	591,164	2,866,634	-	-	4,262,668
Dist to Other Gov Unit	84,486	-	4,967	166,067	-	-	255,520
Dist to Non-Gov Units	25,771	-	6,299	147,563	-	-	179,633
Dist to Individuals	332,836	-	191,237	763,656	-	-	1,287,729
Dist to Contract Svc Providers	65,977	-	23,791	43,421	-	-	133,189
Other Special Payments	4,414	-	4,022	82,231	-	-	90,667
Spc Pmt to Agriculture, Dept of	-	-	-	868	-	-	868
Total Special Payments	**$1,318,354**	**-**	**$821,480**	**$4,070,440**	**-**	**-**	**$6,210,274**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	1,748,451	-	4,613,888	6,000,824	-	-	12,363,163
Total Expenditures	**$1,748,451**	**-**	**$4,613,888**	**$6,000,824**	**-**	**-**	**$12,363,163**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 060 - Technical Adjustments

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(23,883)	-	-	-	-	-	(23,883)
Business Lic and Fees	-	-	(52,687)	-	-	-	(52,687)
Non-business Lic. and Fees	-	-	(96,825)	-	-	-	(96,825)
Federal Funds	-	-	-	(26,197)	-	-	(26,197)
Total Revenues	**($23,883)**	**-**	**($149,512)**	**($26,197)**	**-**	**-**	**($199,592)**
Services & Supplies							
Other Services and Supplies	(23,883)	-	(149,512)	(26,197)	-	-	(199,592)
Total Services & Supplies	**($23,883)**	**-**	**($149,512)**	**($26,197)**	**-**	**-**	**($199,592)**
Total Expenditures							
Total Expenditures	(23,883)	-	(149,512)	(26,197)	-	-	(199,592)
Total Expenditures	**($23,883)**	**-**	**($149,512)**	**($26,197)**	**-**	**-**	**($199,592)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 401 - Universal Family Linkages & Home Visiting Sys

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,056,925	-	-	-	-	-	4,056,925
Federal Funds	-	-	-	4,675,590	-	-	4,675,590
Total Revenues	**$4,056,925**	**-**	**-**	**$4,675,590**	**-**	**-**	**$8,732,515**
Personal Services							
Class/Unclass Sal. and Per Diem	189,666	-	-	168,102	-	-	357,768
Empl. Rel. Bd. Assessments	105	-	-	77	-	-	182
Public Employees' Retire Cont	32,186	-	-	28,527	-	-	60,713
Social Security Taxes	14,508	-	-	12,860	-	-	27,368
Worker's Comp. Assess. (WCD)	101	-	-	73	-	-	174
Flexible Benefits	61,572	-	-	43,980	-	-	105,552
Total Personal Services	**$298,138**	**-**	**-**	**$253,619**	**-**	**-**	**$551,757**
Services & Supplies							
Instate Travel	5,229	-	-	3,735	-	-	8,964
Employee Training	1,439	-	-	1,027	-	-	2,466
Office Expenses	9,953	-	-	7,106	-	-	17,059
Telecommunications	3,255	-	-	2,323	-	-	5,578
Other Services and Supplies	1,137,208	-	-	33,390	-	-	1,170,598
Expendable Prop 250 - 5000	1,703	-	-	773	-	-	2,476
Total Services & Supplies	**$1,158,787**	**-**	**-**	**$48,354**	**-**	**-**	**$1,207,141**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 401 - Universal Family Linkages & Home Visiting Sys

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	2,600,000	-	-	4,373,617	-	-	6,973,617
Total Special Payments	**$2,600,000**	**-**	**-**	**$4,373,617**	**-**	**-**	**$6,973,617**
Total Expenditures							
Total Expenditures	4,056,925	-	-	4,675,590	-	-	8,732,515
Total Expenditures	**$4,056,925**	**-**	**-**	**$4,675,590**	**-**	**-**	**$8,732,515**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							3.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 405 - Public Health Modernization

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	47,697,906	-	-	-	-	-	47,697,906
Other Revenues	-	-	802,370	-	-	-	802,370
Federal Funds	-	-	-	58,555	-	-	58,555
Total Revenues	**$47,697,906**	**-**	**$802,370**	**$58,555**	**-**	**-**	**$48,558,831**
Personal Services							
Class/Unclass Sal. and Per Diem	1,549,339	-	176,902	(18,353)	-	-	1,707,888
All Other Differential	409,748	-	236,074	27,455	-	-	673,277
Empl. Rel. Bd. Assessments	615	-	214	25	-	-	854
Public Employees' Retire Cont	332,455	-	70,080	1,546	-	-	404,081
Social Security Taxes	149,868	-	31,594	695	-	-	182,157
Worker's Comp. Assess. (WCD)	585	-	205	22	-	-	812
Flexible Benefits	355,256	-	123,637	13,683	-	-	492,576
Total Personal Services	**$2,797,866**	**-**	**$638,706**	**$25,073**	**-**	**-**	**$3,461,645**
Services & Supplies							
Instate Travel	30,178	-	9,065	2,589	-	-	41,832
Employee Training	8,303	-	2,493	712	-	-	11,508
Office Expenses	57,421	-	17,249	4,920	-	-	79,590
Telecommunications	18,776	-	5,640	1,610	-	-	26,026
Professional Services	2,737,877	-	-	-	-	-	2,737,877
IT Professional Services	1,950,000	-	-	-	-	-	1,950,000
Employee Recruitment and Develop	200,000	-	-	-	-	-	200,000
Agency Program Related S and S	538,500	-	-	(14,805)	-	-	523,695

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 405 - Public Health Modernization

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	352,733	-	127,338	37,921	-	-	517,992
Expendable Prop 250 - 5000	6,252	-	1,879	535	-	-	8,666
Total Services & Supplies	**$5,900,040**	**-**	**$163,664**	**$33,482**	**-**	**-**	**$6,097,186**
Special Payments							
Dist to Counties	35,000,000	-	-	-	-	-	35,000,000
Dist to Non-Gov Units	4,000,000	-	-	-	-	-	4,000,000
Total Special Payments	**$39,000,000**	**-**	**-**	**-**	**-**	**-**	**$39,000,000**
Total Expenditures							
Total Expenditures	47,697,906	-	802,370	58,555	-	-	48,558,831
Total Expenditures	**$47,697,906**	**-**	**$802,370**	**$58,555**	**-**	**-**	**$48,558,831**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							14
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**14**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 405 - Public Health Modernization

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							14.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**14.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 406 - Increase the Price of Tobacco Products

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Other	-	-	29,300,000	-	-	-	29,300,000
Total Revenues	**-**	**-**	**$29,300,000**	**-**	**-**	**-**	**$29,300,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	293,868	-	-	-	293,868
Empl. Rel. Bd. Assessments	-	-	138	-	-	-	138
Public Employees' Retire Cont	-	-	49,869	-	-	-	49,869
Social Security Taxes	-	-	22,482	-	-	-	22,482
Worker's Comp. Assess. (WCD)	-	-	132	-	-	-	132
Flexible Benefits	-	-	79,164	-	-	-	79,164
Total Personal Services	**-**	**-**	**$445,653**	**-**	**-**	**-**	**$445,653**
Services & Supplies							
Instate Travel	-	-	6,723	-	-	-	6,723
Employee Training	-	-	1,851	-	-	-	1,851
Office Expenses	-	-	12,792	-	-	-	12,792
Telecommunications	-	-	4,182	-	-	-	4,182
Publicity and Publications	-	-	100,000	-	-	-	100,000
Professional Services	-	-	9,500,000	-	-	-	9,500,000
Agency Program Related S and S	-	-	7,655,654	-	-	-	7,655,654
Other Services and Supplies	-	-	69,288	-	-	-	69,288
Expendable Prop 250 - 5000	-	-	1,857	-	-	-	1,857
Total Services & Supplies	**-**	**-**	**$17,352,347**	**-**	**-**	**-**	**$17,352,347**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 406 - Increase the Price of Tobacco Products

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	-	-	11,502,000	-	-	-	11,502,000
Total Special Payments	**-**	**-**	**$11,502,000**	**-**	**-**	**-**	**$11,502,000**
Total Expenditures							
Total Expenditures	-	-	29,300,000	-	-	-	29,300,000
Total Expenditures	**-**	**-**	**$29,300,000**	**-**	**-**	**-**	**$29,300,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							2.25
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.25**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 407 - Increase Taxes for Beer, Wine and Cider

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Other	-	-	49,100,000	-	-	-	49,100,000
Total Revenues	**-**	**-**	**$49,100,000**	**-**	**-**	**-**	**$49,100,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	901,224	-	-	-	901,224
Empl. Rel. Bd. Assessments	-	-	427	-	-	-	427
Public Employees' Retire Cont	-	-	152,937	-	-	-	152,937
Social Security Taxes	-	-	68,942	-	-	-	68,942
Worker's Comp. Assess. (WCD)	-	-	406	-	-	-	406
Flexible Benefits	-	-	246,288	-	-	-	246,288
Total Personal Services	**-**	**-**	**$1,370,224**	**-**	**-**	**-**	**$1,370,224**
Services & Supplies							
Instate Travel	-	-	20,916	-	-	-	20,916
Employee Training	-	-	5,754	-	-	-	5,754
Office Expenses	-	-	39,799	-	-	-	39,799
Telecommunications	-	-	13,013	-	-	-	13,013
Agency Program Related S and S	-	-	32,753,559	-	-	-	32,753,559
Other Services and Supplies	-	-	192,402	-	-	-	192,402
Expendable Prop 250 - 5000	-	-	4,333	-	-	-	4,333
Total Services & Supplies	**-**	**-**	**$33,029,776**	**-**	**-**	**-**	**$33,029,776**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 407 - Increase Taxes for Beer, Wine and Cider

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	-	-	14,700,000	-	-	-	14,700,000
Total Special Payments	**-**	**-**	**$14,700,000**	**-**	**-**	**-**	**$14,700,000**
Total Expenditures							
Total Expenditures	-	-	49,100,000	-	-	-	49,100,000
Total Expenditures	**-**	**-**	**$49,100,000**	**-**	**-**	**-**	**$49,100,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							7
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**7**
Total FTE							
Total FTE							7.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**7.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 417 - State Support for Local Public Health

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,575,000	-	-	-	-	-	3,575,000
Total Revenues	**$3,575,000**	**-**	**-**	**-**	**-**	**-**	**$3,575,000**
Special Payments							
Dist to Counties	3,575,000	-	-	-	-	-	3,575,000
Total Special Payments	**$3,575,000**	**-**	**-**	**-**	**-**	**-**	**$3,575,000**
Total Expenditures							
Total Expenditures	3,575,000	-	-	-	-	-	3,575,000
Total Expenditures	**$3,575,000**	**-**	**-**	**-**	**-**	**-**	**$3,575,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 418 - Fee Structure Rev for Drinking Water Svcs

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Business Lic and Fees	-	-	1,853,297	-	-	-	1,853,297
Total Revenues	**-**	**-**	**$1,853,297**	**-**	**-**	**-**	**$1,853,297**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	521,760	-	-	-	521,760
Empl. Rel. Bd. Assessments	-	-	305	-	-	-	305
Public Employees' Retire Cont	-	-	88,543	-	-	-	88,543
Social Security Taxes	-	-	39,916	-	-	-	39,916
Worker's Comp. Assess. (WCD)	-	-	290	-	-	-	290
Flexible Benefits	-	-	175,920	-	-	-	175,920
Total Personal Services	**-**	**-**	**$826,734**	**-**	**-**	**-**	**$826,734**
Services & Supplies							
Instate Travel	-	-	14,940	-	-	-	14,940
Employee Training	-	-	4,110	-	-	-	4,110
Office Expenses	-	-	28,425	-	-	-	28,425
Telecommunications	-	-	9,295	-	-	-	9,295
Other Services and Supplies	-	-	136,698	-	-	-	136,698
Expendable Prop 250 - 5000	-	-	3,095	-	-	-	3,095
Total Services & Supplies	**-**	**-**	**$196,563**	**-**	**-**	**-**	**$196,563**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 418 - Fee Structure Rev for Drinking Water Svcs

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	-	-	830,000	-	-	-	830,000
Total Special Payments	**-**	**-**	**$830,000**	**-**	**-**	**-**	**$830,000**
Total Expenditures							
Total Expenditures	-	-	1,853,297	-	-	-	1,853,297
Total Expenditures	**-**	**-**	**$1,853,297**	**-**	**-**	**-**	**$1,853,297**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							5
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**5**
Total FTE							
Total FTE							5.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**5.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 419 - Fee Chgs for the Food, Pool and Lodging Pgms

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Business Lic and Fees	-	-	64,450	-	-	-	64,450
Total Revenues	**-**	**-**	**$64,450**	**-**	**-**	**-**	**$64,450**
Personal Services							
All Other Differential	-	-	15,588	-	-	-	15,588
Public Employees' Retire Cont	-	-	2,645	-	-	-	2,645
Social Security Taxes	-	-	1,192	-	-	-	1,192
Total Personal Services	**-**	**-**	**$19,425**	**-**	**-**	**-**	**$19,425**
Services & Supplies							
Instate Travel	-	-	14,450	-	-	-	14,450
Professional Services	-	-	30,575	-	-	-	30,575
Total Services & Supplies	**-**	**-**	**$45,025**	**-**	**-**	**-**	**$45,025**
Total Expenditures							
Total Expenditures	-	-	64,450	-	-	-	64,450
Total Expenditures	**-**	**-**	**$64,450**	**-**	**-**	**-**	**$64,450**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 420 - Toxic Free Kids Program

Cross Reference Name: Public Health Programs
Cross Reference Number: 44300-030-05-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Business Lic and Fees	-	-	111,511	-	-	-	111,511
Total Revenues	**-**	**-**	**$111,511**	**-**	**-**	**-**	**$111,511**
Personal Services							
All Other Differential	-	-	25,286	-	-	-	25,286
Public Employees' Retire Cont	-	-	4,291	-	-	-	4,291
Social Security Taxes	-	-	1,934	-	-	-	1,934
Total Personal Services	**-**	**-**	**$31,511**	**-**	**-**	**-**	**$31,511**
Services & Supplies							
Professional Services	-	-	80,000	-	-	-	80,000
Total Services & Supplies	**-**	**-**	**$80,000**	**-**	**-**	**-**	**$80,000**
Total Expenditures							
Total Expenditures	-	-	111,511	-	-	-	111,511
Total Expenditures	**-**	**-**	**$111,511**	**-**	**-**	**-**	**$111,511**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016643	OAH C5248 AP	COMPLIANCE SPECIALIST 3	1	.13	3.00	02	5,189.00		15,567			15,567
									8,246			8,246
1016644	OAH C5248 AP	COMPLIANCE SPECIALIST 3	1	.13	3.00	02	5,189.00		15,567			15,567
									8,246			8,246
1016645	OAH C5246 AP	COMPLIANCE SPECIALIST 1	1	.13	3.00	02	3,565.00		10,695			10,695
									7,046			7,046
1016646	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1	.13	3.00	02	6,542.00		19,626			19,626
									9,245			9,245
1016647	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	1	.13	3.00	02	3,918.00		11,754			11,754
									7,307			7,307
1016648	OAH C5247 AP	COMPLIANCE SPECIALIST 2	1	1.00	24.00	02	4,295.00		103,080			103,080
									60,682			60,682
1016649	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00			130,608		130,608
										67,458		67,458
		TOTAL PICS SALARY							176,289	130,608		306,897
		TOTAL PICS OPE							100,772	67,458		168,230
		TOTAL PICS PERSONAL SERVICES =	7	2.65	63.00				277,061	198,066		475,127

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017112	OAH C6229 AP	PUBLIC HEALTH NURSE 2	1	1.00	24.00	02	5,711.00	34,266		102,798		137,064
								17,261		51,787		69,048
1017113	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00	65,304		65,304		130,608
								33,728		33,730		67,458
1017114	OAH C1117 AP	RESEARCH ANALYST 3	1	.50	12.00	02	4,514.00	54,168				54,168
								30,987				30,987
1017115	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	1	.50	12.00	02	2,994.00	35,928				35,928
								26,496				26,496
		TOTAL PICS SALARY						189,666		168,102		357,768
		TOTAL PICS OPE						108,472		85,517		193,989
		TOTAL PICS PERSONAL SERVICES =	4	3.00	72.00			298,138		253,619		551,757

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0000117	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	1-	1.00-	24.00-	09	8,332.00		65,989-	133,979-		199,968-
									27,897-	56,639-		84,536-
0000117	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	09	8,332.00	149,976		49,992		199,968
								63,401		21,135		84,536
0000309	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1-	1.00-	24.00-	09	10,121.00		110,764-	132,140-		242,904-
									43,368-	51,738-		95,106-
0000309	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	09	10,121.00	121,452		121,452		242,904
								47,552		47,554		95,106
1002416	OAH C8504 BP	NATURAL RESOURCE SPECIALIST 4	1-	1.00-	24.00-	09	7,977.00	86,707-		104,741-		191,448-
								37,336-		45,102-		82,438-
1002416	OAH C8504 BP	NATURAL RESOURCE SPECIALIST 4	1	1.00	24.00	09	7,977.00	172,303		19,145		191,448
								74,194		8,244		82,438
1003659	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	1-	1.00-	24.00-	07	7,977.00		162,731-	28,717-		191,448-
									70,072-	12,366-		82,438-
1003659	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	1	1.00	24.00	07	7,977.00	191,448				191,448
								82,438				82,438
1017116	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,937.00	14,249		128,239		142,488
								7,038		63,345		70,383
1017117	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00	130,608				130,608
								67,458				67,458
1017118	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00	130,608				130,608
								67,458				67,458
1017119	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	02	4,727.00	34,034	17,018	62,396		113,448
								18,969	9,486	34,779		63,234
1017120	OAH C6217 AP	EPIDEMIOLOGIST 2	1	1.00	24.00	02	5,442.00	130,608				130,608
								67,458				67,458

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017121	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00	130,608				130,608
								67,458				67,458
1017122	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,937.00	142,488				142,488
								70,383				70,383
1017123	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	1	1.00	24.00	02	4,950.00		118,800			118,800
									64,551			64,551
1017124	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	02	4,727.00		113,448			113,448
									63,234			63,234
1017125	OAH C0107 AP	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	02	2,994.00		71,856			71,856
									52,994			52,994
1017126	OAH C0108 AP	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	02	3,409.00		81,816			81,816
									55,446			55,446
1017127	OAH C0861 AP	PROGRAM ANALYST 2	1	1.00	24.00	02	4,727.00		113,448			113,448
									63,234			63,234
1017128	OAH C6218 AP	EPIDEMIOLOGIST 3	1	1.00	24.00	02	5,993.00	143,832				143,832
								70,714				70,714
1017129	OAH C6218 AP	EPIDEMIOLOGIST 3	1	1.00	24.00	02	5,993.00	143,832				143,832
								70,714				70,714
		TOTAL PICS SALARY						1,549,339	176,902	18,353-		1,707,888
		TOTAL PICS OPE						737,899	167,608	9,212		914,719
		TOTAL PICS PERSONAL SERVICES =	14	14.00	336.00			2,287,238	344,510	9,141-		2,622,607

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017130	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	.75	18.00	02	5,442.00		97,956			97,956
									50,595			50,595
1017131	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	.75	18.00	02	5,442.00		97,956			97,956
									50,595			50,595
1017132	OAH C1118 AP	RESEARCH ANALYST 4	1	.75	18.00	02	5,442.00		97,956			97,956
									50,595			50,595
		TOTAL PICS SALARY							293,868			293,868
		TOTAL PICS OPE							151,785			151,785
		TOTAL PICS PERSONAL SERVICES =	3	2.25	54.00				445,653			445,653

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017133	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,542.00		157,008			157,008
									73,958			73,958
1017134	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
1017135	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
1017136	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
1017137	OAH C1118 AP	RESEARCH ANALYST 4	1	1.00	24.00	02	5,442.00		130,608			130,608
									67,458			67,458
1017138	OAH C1117 AP	RESEARCH ANALYST 3	1	1.00	24.00	02	4,514.00		108,336			108,336
									61,976			61,976
1017139	OAH C1244 AP	FISCAL ANALYST 2	1	1.00	24.00	02	4,727.00		113,448			113,448
									63,234			63,234
		TOTAL PICS SALARY							901,224			901,224
		TOTAL PICS OPE							469,000			469,000
		TOTAL PICS PERSONAL SERVICES =	7	7.00	168.00				1,370,224			1,370,224

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017140	OAH C8503 AP	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	02	4,727.00		113,448			113,448
									63,234			63,234
1017141	OAH C8503 AP	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	02	4,727.00		113,448			113,448
									63,234			63,234
1017142	OAH C8503 AP	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	02	4,727.00		113,448			113,448
									63,234			63,234
1017143	OAH C5247 AP	COMPLIANCE SPECIALIST 2	1	1.00	24.00	02	4,295.00		103,080			103,080
									60,682			60,682
1017144	OAH C1115 AP	RESEARCH ANALYST 1	1	1.00	24.00	02	3,264.00		78,336			78,336
									54,590			54,590
		TOTAL PICS SALARY							521,760			521,760
		TOTAL PICS OPE							304,974			304,974
		TOTAL PICS PERSONAL SERVICES =	5	5.00	120.00				826,734			826,734

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-05-00-00000**

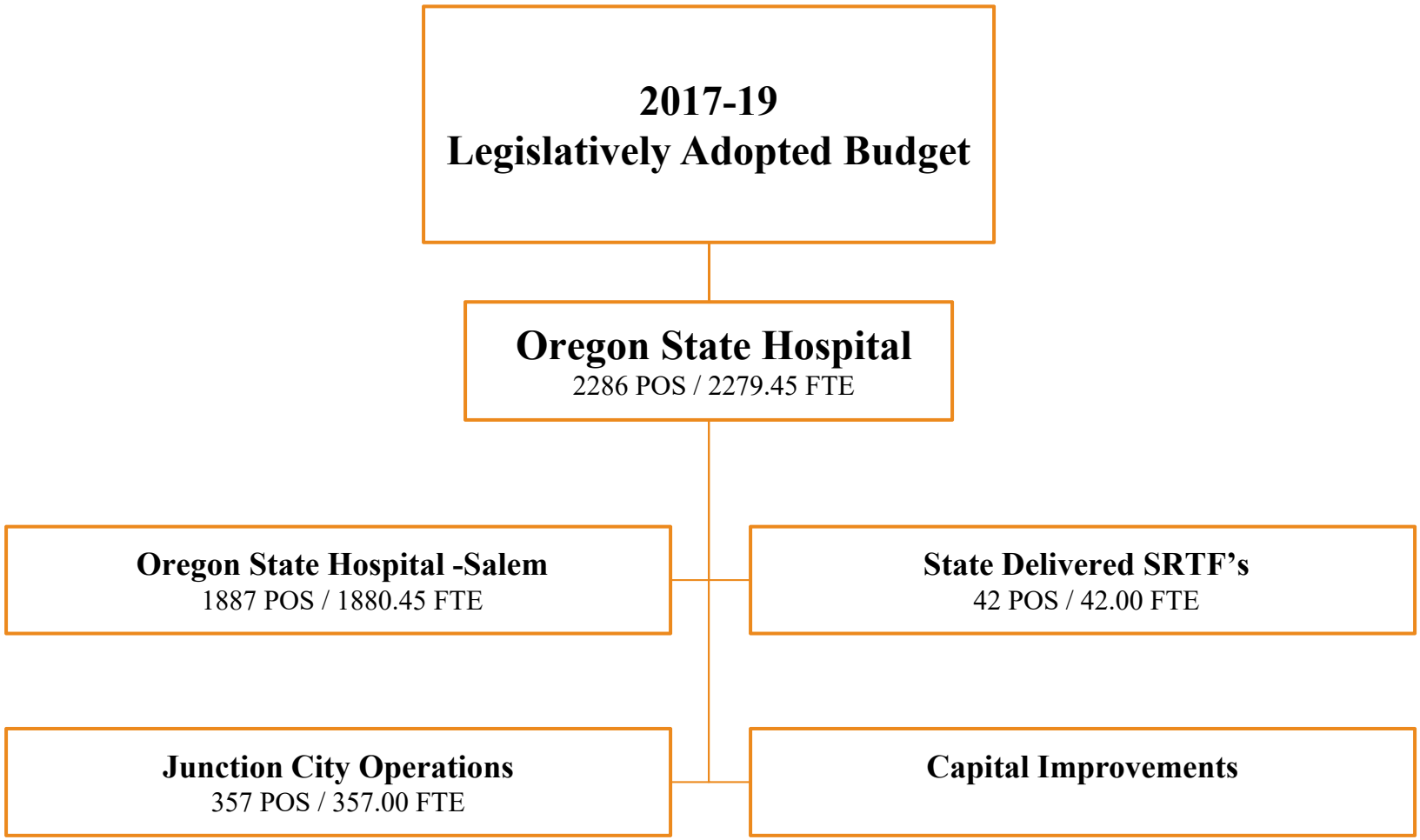
Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Business Lic and Fees	13,002,342	7,895,966	14,139,112	16,362,668	-	-
Non-business Lic. and Fees	23,363,969	9,834,694	14,187,416	14,334,787	-	-
Charges for Services	22,325,895	24,708,709	22,994,778	22,994,778	-	-
Admin and Service Charges	173,679	-	-	-	-	-
Care of State Wards	500	-	-	-	-	-
Fines and Forfeitures	709,901	59,184	1,140,607	1,140,607	-	-
Interest Income	57,309	-	-	-	-	-
Sales Income	7,000,485	5,171,920	7,237,854	7,237,854	-	-
Donations	4,800	-	-	-	-	-
Grants (Non-Fed)	915,386	219,084	-	-	-	-
Other Revenues	78,270,853	82,999,116	85,940,605	109,857,423	-	-
Transfer In - Intrafund	10,181,099	-	-	-	-	-
Transfer In Other	-	354,831	354,831	78,754,831	-	-
Tsfr From Administrative Svcs	3,982,015	-	-	-	-	-
Tsfr From Revenue, Dept of	340,377	17,622,824	18,370,724	18,159,150	-	-
Tsfr From Energy, Dept of	79,983	51,771	51,771	51,771	-	-
Tsfr From Environmental Quality	114,165	-	395,152	395,152	-	-
Tsfr From Education, Dept of	496,321	-	-	-	-	-
Tsfr From Agriculture, Dept of	157,350	253,079	253,079	262,696	-	-
Tsfr From Transportation, Dept	226,411	-	-	-	-	-
Tsfr From Health Rel Lic Bds	36,239	36,450	36,450	36,450	-	-
Tsfr From Board of Dentistry	78,906	186,800	186,800	186,800	-	-
Tsfr From Or Liquor Cntrl Comm	4,256,402	-	-	-	-	-
Tsfr From Oregon Medical Board	821,025	830,506	830,506	915,224	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

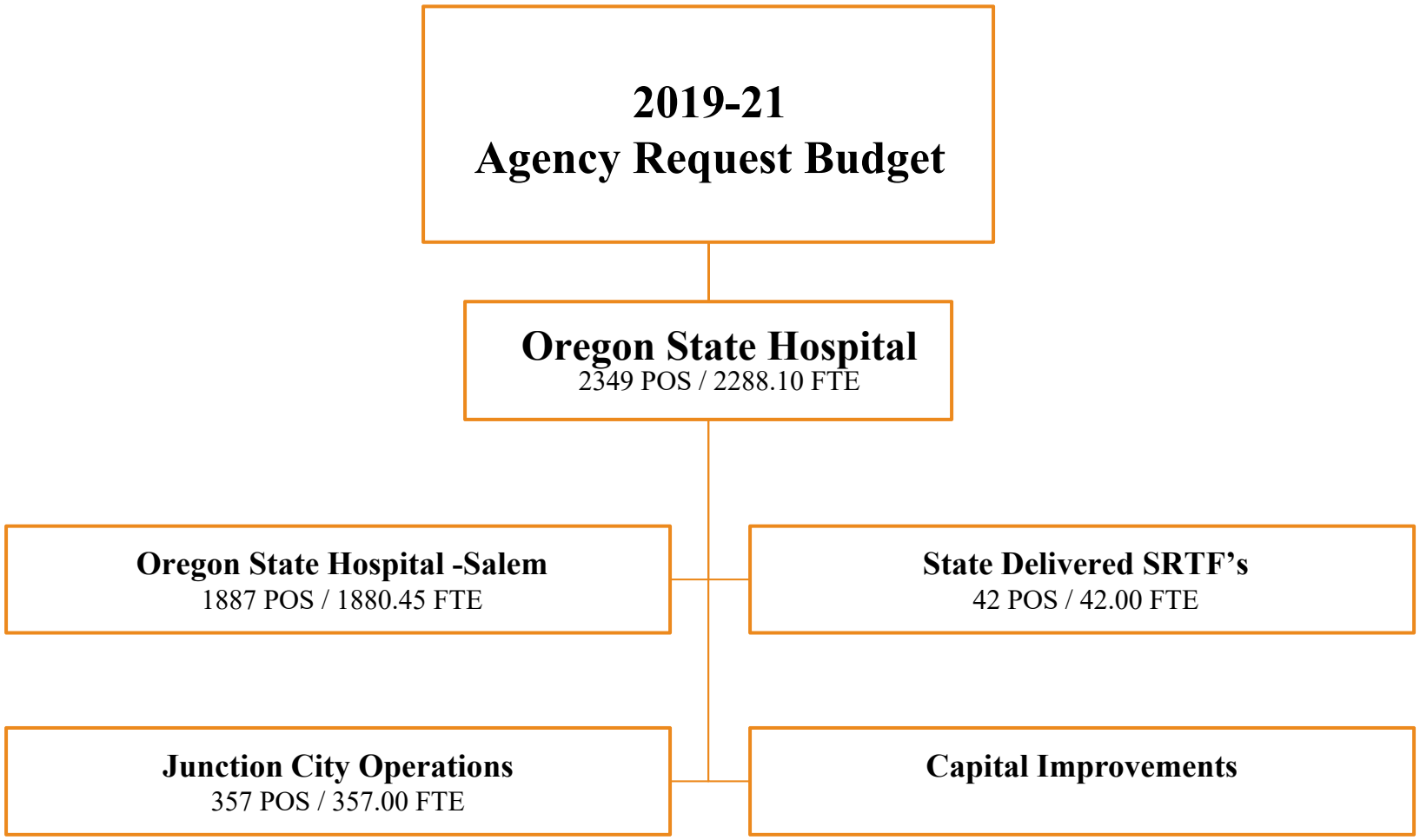
Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-05-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Tsfr From Nursing, Bd of	126,540	163,395	163,395	167,308	-	-
Tsfr From Board of Pharmacy	322,065	352,747	352,747	356,850	-	-
Tsfr From Housing and Com Svcs	111,477	-	-	-	-	-
Transfer Out - Intrafund	(15,885,718)	-	-	-	-	-
Tsfr To Human Svcs, Dept of	(2,775,741)	-	-	-	-	-
Tsfr To Environmental Quality	(1,478)	-	-	-	-	-
Total Other Funds	**$148,492,557**	**$150,741,076**	**$166,635,827**	**$271,214,349**	**-**	**-**
Federal Funds						
Federal Funds	235,194,927	255,541,864	255,037,398	286,839,572	-	-
Tsfr From OR Business Development	375,000	-	-	-	-	-
Tsfr To OR Business Development	(23,044,034)	(17,432,000)	(17,432,000)	(17,432,000)	-	-
Tsfr To Environmental Quality	(1,410,584)	(1,459,319)	(1,459,319)	(1,599,104)	-	-
Total Federal Funds	**$211,115,309**	**$236,650,545**	**$236,146,079**	**$267,808,468**	**-**	**-**
Nonlimited Other Funds						
Other Revenues	25,249,525	40,000,000	40,000,000	40,000,000	-	-
Total Nonlimited Other Funds	**$25,249,525**	**$40,000,000**	**$40,000,000**	**$40,000,000**	**-**	**-**
Nonlimited Federal Funds						
Federal Funds	81,902,469	102,729,051	102,729,051	102,729,051	-	-
Total Nonlimited Federal Funds	**$81,902,469**	**$102,729,051**	**$102,729,051**	**$102,729,051**	**-**	**-**


2017-19
Legislatively Adopted Budget
Oregon State Hospital
2286 POS / 2279.45 FTE
Oregon State Hospital -Salem
1887 POS / 1880.45 FTE
State Delivered SRTF's
42 POS / 42.00 FTE
Junction City Operations
357 POS / 357.00 FTE
Capital Improvements

2019-21
Agency Request Budget

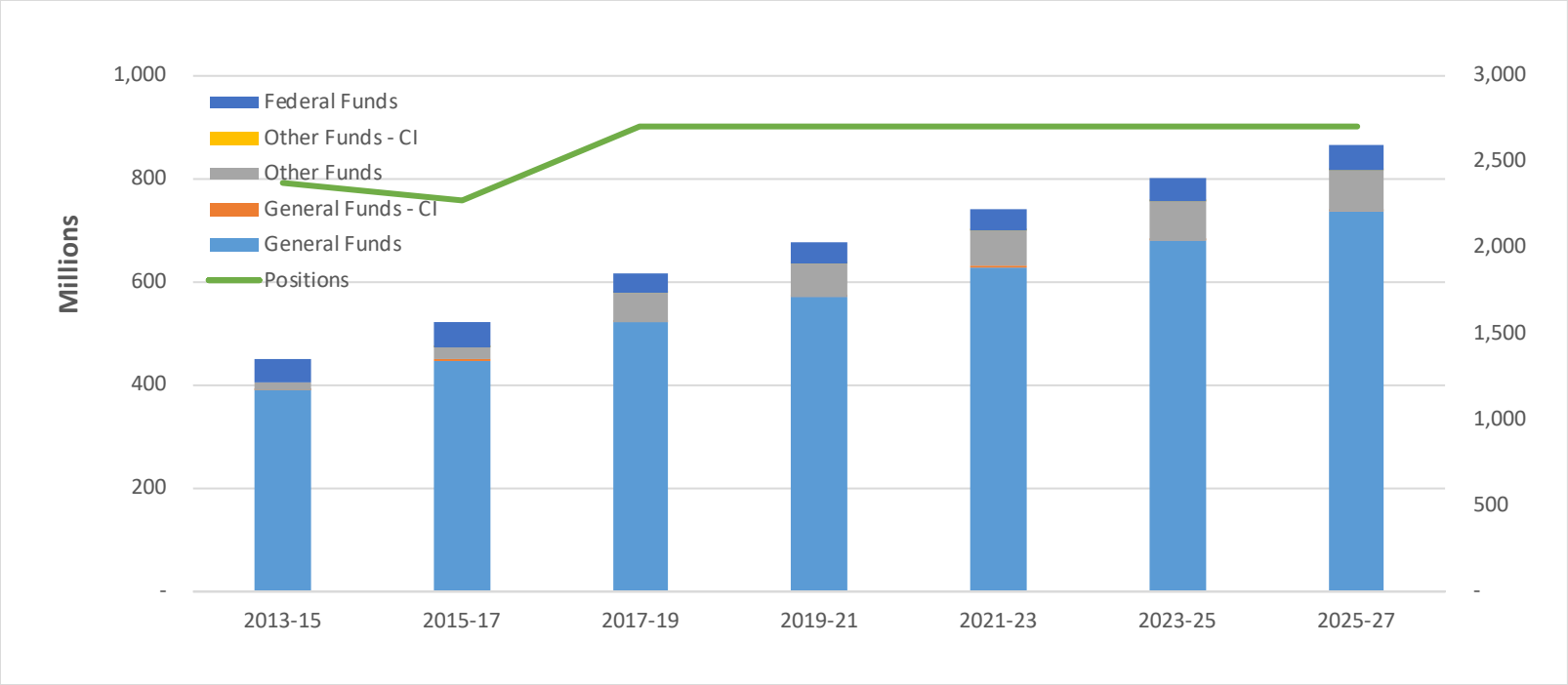


Oregon Health Authority

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Program Unit Executive Summary

Primary contact: Dolores “Dolly” Matteucci, CEO-Superintendent
503-945-2850



** Inflation factors used for 2019-21, 2021-23, 2023-25 and 2025-27 in the graph above were provided by DAS-CFO.*

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Program Unit Executive Summary

Program overview

Oregon State Hospital (OSH) is an essential part of the statewide behavioral health system, providing the highest level of psychiatric care for adults from all 36 counties. The hospital's primary goal is to help people recover from their mental illness and return to life in the community, contributing to healthy and safe communities for all Oregonians. Oregon State Hospital promotes public safety by treating people who are dangerous to themselves or others in a secure, therapeutic setting. The hospital works in partnership with the other divisions of the Oregon Health Authority including the Health Systems Division (HSD), the Psychiatric Security Review Board (PSRB), regional hospitals, community mental health programs, advocacy groups and other community partners to ensure people with mental illness get the right care, at the right time, in the right place.

OSH operates two campuses with the capacity to serve up to 766 Oregonians, with 592 beds in Salem and 174 beds in Junction City. Services are provided 24 hours per day, seven days a week. OSH currently operates 592 beds on the Salem campus and 100 beds in Junction City. Commitment types include:

- **Civil commitment/voluntary by guardian** – People who are dangerous to themselves or others, or who are unable to provide for their basic needs due to their mental illness. A subset of this population includes those who have significant co-occurring medical issues, such as those with dementia, Alzheimer's or traumatic brain injury.
- **Guilty except for insanity** – People who committed a crime related to their mental illness. These individuals are under the jurisdiction of the PSRB.
- **Aid and Assist** – People who have been charged with a crime but are unable to participate in their trial due to their mental illness. The courts refer them to OSH under Oregon Revised Statute (ORS) 161.370 for "competency restoration," which is treatment that will help them understand the criminal charges against them and assist in their own defense.

Oregon State Hospital's role is to provide services and treatment to individuals that will prepare them to return to the community as soon as they are ready. Services include 24-hour on-site nursing, psychiatric and other credentialed professional staff, treatment planning, pharmacy, laboratory, food and nutritional services, and vocational and educational services. The

Program Unit Executive Summary

hospital is accredited by the Joint Commission on the Accreditation of Health Organizations and all 24 hospital-licensed units (21 on the Salem Campus and 3 in Junction City) are certified by the Centers for Medicare & Medicaid Services (CMS). Services are provided by psychiatrists, nurses, and mental health professionals. Upon release, people transition to the community with better skills to understand and manage their symptoms, fully participate and live in their local community in a variety of community-based settings, and when able, hold a job.

Management of the overall behavioral health system has a huge impact on the success of OSH. To ensure only people who need hospital-level care are admitted, a robust array of preventive, treatment and crisis services must be available in the community. In addition, to ensure people can be released from the hospital when they are ready, the community behavioral health system must have sufficient capacity to provide services and supports in a variety of integrated and independent settings to meet each individuals' needs. Any restrictions within the community-hospital continuum can result in a back-up of the behavioral health system which can reach as far as community hospital emergency departments.

Oregon's only state-operated secure residential treatment facility also reports to the superintendent of OSH. The 16-bed facility, called Pendleton Cottage, is located on the grounds of the former Eastern Oregon Training Center in Pendleton. The secure mental health treatment program provides a community treatment setting for people who need a secure level of care as their first step out of the state hospital.

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Program Unit Executive Summary

Program funding request

For the 2017-2019 biennium, OHA requests the following budget for OSH:

	General Fund	General Cap Impr	Other Funds	Other Cap Impr	Federal Funds	Total Fund	Pos.	FTE
2017-19 Leg. Approved	463,489,088	725,501	64,293,978	768,620	32,302,027	561,579,214	2,286	2,279.45
2019-21 Agency Request	494,947,834	9,828,070	69,587,593	753,070	38,792,314	613,908,881	2,349	2,288.10
Difference	31,458,746	9,102,569	5,293,615	(15,550)	6,490,287	52,329,667	63	8.65
Percent Change	7%	1,255%	8%	(2%)	20%	9%	3%	0%

OHA estimates the following cost for OSH programs through the 2025-2027 Biennium:

Biennium	General Fund	General Fund – Cap Impr	Other Funds	Other Funds – Cap Impr	Federal Funds	Total Funds
2019-21	494,947,834	9,828,070	69,587,593	753,070	38,792,314	613,908,881
2021-23	546,286,457	10,231,021	74,667,508	783,946	42,531,777	674,170,709
2023-25	591,869,441	10,660,724	78,955,341	816,872	45,897,698	728,167,076

Program description

Vision – We are a psychiatric hospital that inspires hope, promotes safety and supports recovery for all.

Mission – Our mission is to provide therapeutic, evidence-based, patient-centered treatment focusing on recovery and community reintegration all in a safe environment.

Program Unit Executive Summary

How we deliver services

Interdisciplinary treatment teams

Each patient is assigned an interdisciplinary treatment (IDT) team. Treatment teams consist of one of each of the following disciplines:

- Nursing
- Psychiatry
- Psychology
- Rehabilitation/occupational therapy
- Social work
- Treatment care planning

Patients also are considered members of their own treatment team, as well as designated family members when appropriate. Treatment teams may also include someone from Peer Recovery Services, which comprises staff with lived experience within the behavioral health system, and someone from the patient's community mental health program, which helps provide a continuity of care as patients are admitted to and released from the hospital.

Clinical treatment

Treatment teams collaborate with patients to develop individualized treatment care plans to identify and achieve short- and long-term goals. These goals address potential safety risks, mitigate illness and promote recovery. Treatment care plans indicate which treatments a patient needs such as individual therapy, treatment therapy groups, medications, activities of daily living (cooking, personal finance), community integration and vocational rehabilitation or paid work.

Treatment teams also work with each patient to ensure their individual needs are met. This includes any accommodations for specific cultures, languages, religions, LGBTQ+ status, or disabilities. If the need cannot immediately be met within the hospital's existing resources, the team will find a contractor, such as an interpreter or faith practitioner, to deliver these services for the patient.

Treatment malls

In the same way that a shopping mall offers a variety of retailers in one location, treatment malls offer a variety of group therapy options in one location. Treatment teams determine which groups will help patients meet their treatment goals, needs and interests.

Program Unit Executive Summary

Mimicking the work or school-day routines patients will experience outside the hospital, patients are offered at least four hours of active treatment on the mall every weekday. The malls also offer less-structured social activities in the evenings and on weekends. Treatment mall groups are designed to help patients learn to manage the symptoms of their illness and build the skills they will need to be successful after they are released.

Some examples of treatment mall groups are supported education, art therapy, music therapy, mindfulness (yoga, meditation), peer-delivered services, legal skills, and dual diagnosis (for people who also have a substance use disorder). Many groups focus on community reintegration, such as cooking skills or community volunteering.

Who provides the services

Of the 2,244 positions currently budgeted for both campuses, 71 percent are direct-care staff such as nurses, psychiatrists, psychologists, etc. Salaries, taxes and benefits for staff comprise 85 percent of OSH's 2017-2019 Legislatively Approved Budget. Per ORS 441.154 and ORS 441.155, the staffing plan for OSH is set by the nurse staffing committee, composed of both nurse management and AFSCME-RN union members. The number of staff the hospital needs is based on the level of acuity (the severity of symptoms, how much care patients need) and commitment type (civil, guilty except for insanity, aid and assist). Sufficient staffing is key to OSH's ability to remain compliant with the United States Department of Justice's (USDOJ's) guidelines for the Civil Rights of Institutionalized Persons Act, specifically those areas related to adequate nursing care, adequate protection from harm, ability to provide adequate mental health care, and appropriate use of seclusion and restraint.

Program justification and link to long term outcomes

OSH's key goals are:

- Excelling in recovery-oriented care and treatment
- Ensuring safety in care environments
- Improving processes and performance
- Recruiting and engaging outstanding staff
- Employing information technology effectively

Program Unit Executive Summary

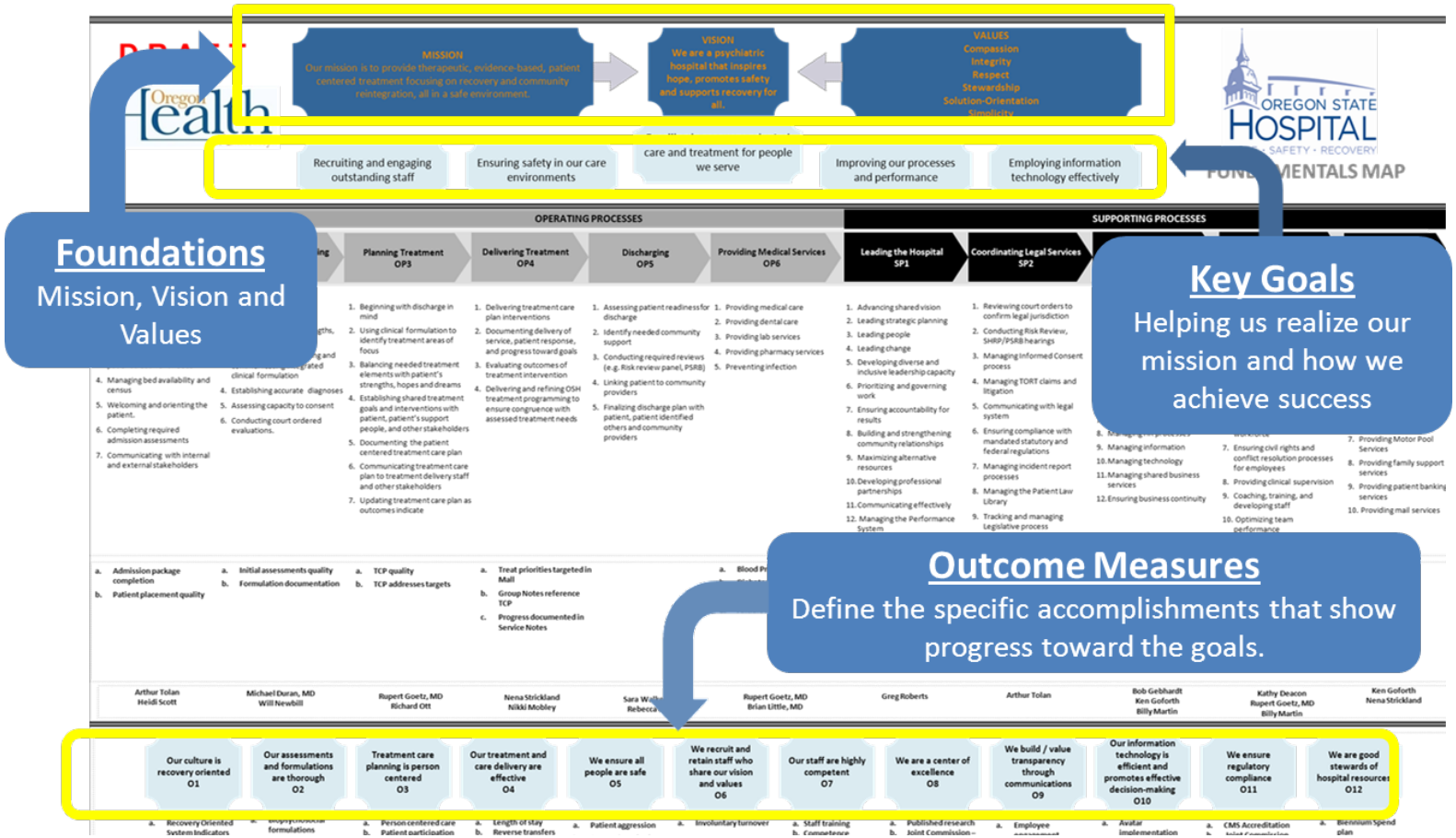
Program performance

OSH uses Lean methodology as our primary foundation for continuous improvement and organizational performance. Through Lean, OSH has a robust system to align and link all the services it provides with organizational goals and desired outcomes. OSH also tracks performance metrics throughout each level of the hospital using the **Lean Daily Management System (LDMS)** and the **OSH Performance System**. This framework provides a clear line of sight to ensure the work is achieving the desired outcomes.

Lean Daily Management System
LDMS is implemented in more than 90 sites throughout the hospital to provide structure for teams to make continuous improvement a part of their everyday work. Work teams track metrics on LDMS boards that are then linked to the OSH Performance System and key organizational goals. LDMS gives each work group a common system for communicating, taking action and evaluating results.

Performance System
The OSH Performance System focuses on the hospital's fundamental work processes and desired outcomes, while enforcing discipline around measurement and metrics. The Performance System helps the hospital generate targeted breakthrough initiatives and use problem-solving techniques to address areas where performance is poor.

The Performance System works by addressing the two major components of running the hospital. The first component is the fundamentals (all the routine work and core processes that drive key goals). Because the fundamentals represent 90-95 percent of all resource use and have the greatest opportunity for improving patient outcomes and reducing costs, OSH started with creation of the Fundamentals Map.



The second component is the breakthroughs, new competencies and major function improvements in existing work processes (all the strategic initiatives).

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Program Unit Executive Summary

The scorecard monitors the hospital's outcome and process measures from the Fundamentals Map, which show progress toward key goals. The scorecard is a way for hospital leadership to manage data, monitor progress and identify achievements. Having this data available enables the hospital to proactively assign resources to continuous improvement teams early enough to make vital improvements that affect patient outcomes, improve safety and reduce costs.

Some examples of metrics tracked on the scorecard are:

- Incidents of aggression
- Patient and staff injuries
- Incidents and duration of seclusion and restraint
- Length of stay
- Wait list times
- Hospital funding – non-General-Fund
- Time between placement on the Ready-to-Transition List and discharge
- Staff turnover

OSH holds quarterly performance reviews (QPRs) every three months to check the pulse of our organizational health using the scorecard. QPRs create the discipline to review the status of the routine work (fundamentals) and initiatives (breakthroughs), and to drive problem solving as needed to achieve the goals of the organization.

Participants at QPRs include executive leadership, mid-level management, measure owners, front-line staff and union representatives. Measure owners present data related to their assigned measure at the QPR. If performance measures are below the desired target, the measure owner is required to develop a detailed Measure Action Plan to improve measure performance.

Program Unit Executive Summary

Enabling legislation/program authorization

ORS 161.295-400 – Determination of fitness to proceed/commitment
ORS 179.321 – Authority to operate, control, manage and supervise OSH campuses and state-delivered residential treatment facilities
ORS 426 – Powers, duties, responsibilities of OHA
ORS 443 – Residential treatment homes and facilities

Funding streams

All OSH programs receive a combination of funds.

State General Fund

Other Funds:

- Medicare
- Third-party insurance
- Private payments
- Local revenue (e.g., wood products, café, coffee shop, safety grant)
- Capital improvement

Federal Funds:

- Medicaid matching funds
- Disproportionate Share Hospital (DSH)

Program Unit Executive Summary

Significant proposed program changes from 2017-2019

Expanding collaborative problem-solving hospital-wide

Improving safety is a key component of CMS certification, and collaborative problem solving (CPS) has been proven to increase safety for both patients and staff. In 2014 OSH selected CPS as its foundational treatment approach and an alternative to historic approaches of coercion and control. The CPS model provides cutting-edge mental health treatment to the patients, and it has been proven to reduce violence, injuries to both staff and patients, and episodes of patient seclusion and restraint. The CPS model focuses on including the patient as an equal partner in their recovery journey. Patients and CPS treatment providers work together to develop and strengthen the skills required to transition back into the community and avoid re-admission.

OSH has been using the CPS model on the four units with the highest acuity for more than a year, and the results are very promising. During the first year of using the CPS model, patient restraints dropped by 41 percent, patient seclusions dropped by 34 percent, staff injuries dropped by 12 percent and patient injuries dropped by 24 percent.

Currently, two-thirds of the hospital units at OSH's Salem and Junction City campuses now have access to CPS resources. The CPS coaches are recognized as value-added resources who are often invited to train all levels of staff in how to better work with patients to address problems and conflicts, offering options, empowerment, and skill building, and reducing coercive means of control. CPS also dovetails with the roll-out of Trauma Informed Care (TIC). CPS uses many of the TIC principles outlined by Substance Abuse and Mental Health Services Administration (SAMHSA), including those of collaboration, safety, trustworthiness and transparency, and empowerment.

Many departments and units that do not have assigned CPS coaches actively request CPS consultation because of their effective work. The CPS coaches have been identified by hospital leadership as highly effective in securing positive outcomes during the success of multiple hospital ventures including the recent patient property initiative in December 2017. CPS coaches are also being included in the creation of new standard work processes aimed at increasing patient care quality while reducing enhanced supervision.

Program Unit Executive Summary

In addition, patient feedback indicates support for CPS, as they feel it empowers them in their treatment while building important life skills. Patients have asked for CPS to be available on all units, commenting on the disruption to care and therapeutic experience when they are transferred from a unit with a CPS coach to a unit without one.

The CPS department (currently funded for 18 coaches and 1 PEM/D) is not sufficiently staffed to provide services to all hospital units. An additional five coaches and one PEM/C (who will participate in administrative duties and oversight of the coaches) are needed to allow the CPS department to provide training and services to all patient units across both Junction City and Salem campuses.

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Program Unit Narrative: Salem Campus

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2017-19	$ 393.3	$ 54.4	$ 28.3	$ 476.0	1,887	1,880.45
Leg. Adopted 2019-21	$ 416.4	$ 58.6	$ 33.6	$ 508.5	1,941	1,890.10
Difference	$ 23.1	$ 4.2	$ 5.2	$ 32.5	54	9.65
Percent Change	6%	7%	16%	6%	3%	1%

Activities, programs and issues in the program unit base budget

Salem Campus detail

- Capacity – 24 units (592 beds)
- Operating – 24 units (592 beds)
- Population served – civil commitment (includes voluntary commitments by guardian), neuropsychiatric (high medical need), guilty except for insanity (GEI), aid and assist
- Census – 499 (Daily average population for 2017)
- Square feet – 1.3 million

Background information

Populations served

Oregon State Hospital serves adults who need intensive psychiatric treatment for severe and persistent mental illness. With 24-hour on-site nursing and psychiatric care, the hospital helps patients gain the skills they need to successfully transition back to the community.

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Program Unit Narrative: Salem Campus

There are four different commitment types:

- **Civil** – People who come to Oregon State Hospital through a civil commitment require 24-hour care that is not available through community programs. They have been found by the court to be a danger to themselves or others, or unable to provide for their own basic needs – such as health and safety – because of a mental disorder.

- **Voluntary by Guardian** – Working through the court system, legal guardians may commit their wards who meet civil commitment criteria: they must pose a danger to themselves or others or they must be unable to provide for their own basic needs due to their mental illness.

- **Guilty Except for Insanity (GEI)** – Oregon State Hospital serves patients who have successfully pleaded Guilty Except for Insanity (GEI) for crimes related to their mental illness. These patients are under the jurisdiction of the Psychiatric Security Review Board.

- **Aid & Assist** – Some patients are ordered to Oregon State Hospital by the courts under Oregon law (ORS 161.370) for treatment that will help them understand the criminal charges against them and to assist in their own defense.

Treatment programs – Oregon State Hospital serves patients in the program that best meets their needs. Each program is designed to treat a specific segment of our patient population.

- **Crossroads** – The Crossroads program provides services for people who have been civilly committed or voluntarily committed by a guardian. Patients each have an individual treatment care plan and attend the treatment mall every weekday. Groups help patients learn how to manage their symptoms and medications, develop coping and recreational skills, budget and manage their money, and plan and prepare meals. Community reintegration is the focus of weekly group trips to community settings. Treatment includes educational support, psychotherapy and help for alcohol and drug abuse.

- **Springs** – The Springs program primarily serves patients who have been civilly committed and voluntarily committed by a guardian. These patients experience co-occurring mental and physical illnesses that often require hospital-level care for dementia or organic brain injuries. Springs uses treatments that feature sensory and behavioral therapy. Through these treatments, patients learn daily living, coping and problem-solving skills via group and individual therapy.

- **Archways** – Archways serves people under Aid and Assist court orders. In this program, we help patients stabilize, gain the ability to cooperate with attorneys, understand the charges against them, and participate in their own defense. All patients are enrolled in a legal skills group where they learn basic legal terminology. Other treatment groups and resources include a law library, legal assistance, symptom management, anger management, mindfulness such as tai chi, physical fitness, medication management and drug and alcohol education. During their stay, patients are periodically evaluated to determine if they are able, never able or not yet able to stand trial.

- **Harbors** – The Harbors program primarily serves patients in the Aid & Assist and GEI populations. Patients each have individual treatment care plans and attend the treatment mall every weekday. Groups help patients prepare to return to the community or move to lower levels of care within the hospital. During their stay, patients learn how to manage their symptoms and medications and they develop coping, recreational and legal skills. Available programs may also provide educational and employment assistance, psychotherapy, spiritual care and help for alcohol and drug abuse.

- **Pathways/Bridges** – Patients in our Pathways/Bridges program belong to the GEI population. Pathways serves patients from the Harbors program who have progressed in their recovery. Bridges serves patients who are preparing to transition back to the community. The goal of the transition program is to help patients achieve their highest level of health, safety and independence as they prepare for discharge or conditional release to a less-restrictive community setting. Individuals work

on living skills through daily treatment mall activities, classes and approved outings. They also participate in discharge planning with their treatment team members.

Background information

Increasing aid and assist population

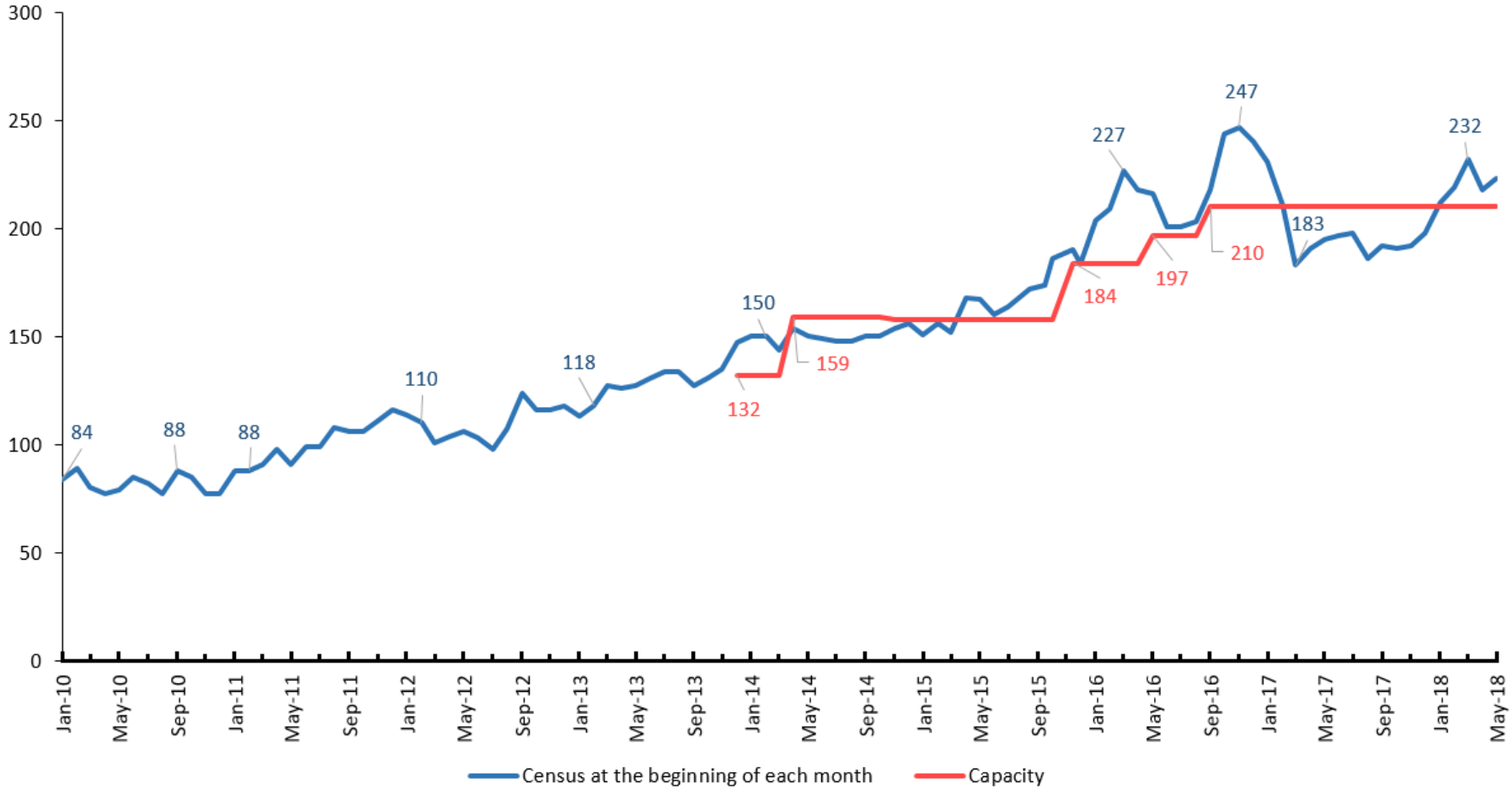
The number of people sent to OSH to be restored to competency so they can assist in their own defense has grown significantly over the past several years. If this trend continues, OSH will not have sufficient capacity to serve this population without cutting back on services to other populations.

In 2015 the Salem campus converted one unit from serving people who have been civilly committed to serving people under Aid and Assist orders. Then in April 2016 the Salem campus closed two cottages and used their staff to open its last vacant unit to meet Aid and Assist population demands. The final two cottages closed in December 2016. Even with these additional beds, the Aid and Assist census has spiked above capacity several times, resulting in some individuals residing on living units that are not designed to serve them.

Key to addressing this issue is developing a robust array of community services, including crisis interventions such as mobile crisis teams and assertive community treatment that enable law enforcement and other community partners to connect people with mental health services rather than arrest them. The OHA Health Systems Division (HSD) and OSH are working with community partners to strengthen and expand these services.

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Program Unit Narrative: Salem Campus



Program Unit Narrative: Salem Campus

Nurse staffing

Adequate nurse staffing is fundamental for patient and staff safety and effective patient treatment at OSH. Per Oregon Revised Statute 441.154 and 441.155 (Senate Bill 469), the staffing plan for OSH is set by the nurse staffing committee, composed of both nurse management and AFSCME-RN union members. On average, about 10.6 percent of the OSH direct care staff (registered nurses, licensed practical nurses, and mental health technicians) are absent each day – this does not include planned absences such as vacation or personal business. To meet the staffing plan's minimum staffing requirements, the hospital asks direct-care staff to volunteer for overtime. If not enough people volunteer, the hospital must mandate staff work overtime. However, even with overtime shifts, the hospital's staffing needs are not always met.

In addition to back-filling unplanned absences, OSH nursing staffing requirements are affected by:

- Acuity – The hospital needs a greater staff-to-patient ratio to maintain a safe, patient-centric and effective treatment environment when the severity of illness in the patient population is greater.
- Precautions – The hospital needs additional staff to carry out physician-ordered patient "precautions," in which one or two staff are assigned to monitor and engage an individual patient who the physician has assessed as having a medical risk or risk of harming themselves or others.

The OSH nurse staffing plan established by the OSH Nurse Staffing Committee in April 2017 is the standard that the Centers for Medicare & Medicaid Services (CMS) expects OSH to maintain as part of its certification requirements.

The prevalence of staff call-outs (unplanned absences) and physician-ordered patient precautions has driven staffing needs well beyond the Nurse Staffing Committee's staffing plan. Historically and currently, OSH has relied on overtime as the primary means to meet staffing needs when direct-care staff are absent and to staff patient acuity/precaution needs. Over the past three biennia OSH has averaged 23,460 hours and $835,753 in monthly overtime to fill planned and unplanned direct-care staff vacancies.

However, the 2015 Secretary of State audit of OSH overtime practices pointed out that *"Excessive overtime creates safety risks because it can lead to fatigue, affecting nursing staffs' ability to deliver good patient care, making good clinical decisions, and communicating effectively. Fatigued nursing staff could make errors, take unnecessary risks, be forgetful, and be in a poor mood."*

Further, in 2016 The Joint Commission visited OSH to follow up on concerns of inadequate staffing levels. The surveyor investigated the following standard: *EP 3 §482.62(d)(2) - (B150) - (2) There must be adequate numbers of registered nurses, licensed practical nurses, and mental health workers to provide the nursing care necessary under each patient's active treatment program.* Because the surveyor observed the high level of unplanned direct-staff absences at OSH, her finding was: *"This Standard is NOT MET as evidenced by: Observed in Record Review at Oregon State Hospital (2600 Center Street, NE, Salem, OR) site for the Psychiatric Hospital deemed service. In 35 of 112 shifts reviewed, staffing was noted not to meet the organization's expected staffing matrix."*

OSH established a nurse staffing float pool composed of limited duration positions and increased its use of agency contract nursing staff. These strategies limited the hospital's reliance on overtime and helped ensure adequate nurse staffing to provide active treatment. The cost for these limited duration (LD) positions and increased nurse agency staffing is not budgeted but have been offset by position vacancy savings throughout the hospital. However, recent increases in the need for patient precautions has increased the risk that the cost of LD float staff and agency staff will exceed vacancy savings.

USDOJ/Olmstead

Per the three-year Oregon Performance Plan (OPP) that was developed by the Oregon Health Authority and approved by the United States Department of Justice, the hospital must meet the following targets:

1. Discharge from OSH for patients who have been civilly committed will occur as soon as an individual is ready to return to the community. The target changes over the plan's first three years.
   a. Year 1 target – **75 percent** within **30** days of placement on the Ready to Transition List by **June 30, 2017**.

Program Unit Narrative: Salem Campus

b. Year 2 target – **85 percent** within **25** days of placement on the Ready to Transition List by **June 30, 2018**.
c. Year 3 target – **90 percent** within **20** days of placement on the Ready to Transition List by **June 30, 2019**.

2. At the end of Year 1, OSH will discharge 90 percent of all patients who have been civilly committed within 120 days of admission. At the end of Year 2, OSH will discharge 90 percent of all patients who have been committed within 120 days of admission, and by the same deadline, OSH will discharge 85 percent of patients within 25 days of placement on the Ready to Transition List.

To meet these targets, OSH has identified best practices from admission to discharge. As such, the hospital considered it necessary to hire more transition assistants (currently six have been hired) with the intent to free up social workers to do more of the clinical work necessary to prepare our patients for discharge. At the same time, OSH created a Person Directed Transition Team by contracting with professionals specialized in working with patients who experience serious barriers to discharge.

Providing community outings and visits to various placement sites is essential to the hospital's ability to discharge patients within the time frames required by OPP. To help improve the ability to consistently meet this need, two security transport positions were transferred to the Social Work unit to assist with the facilitation of these visits.

Revenue sources and proposed revenue changes

- State General Fund
- Other Funds
  - Medicare
  - Third party insurance
  - Private payments
  - Local revenue (e.g., wood products, café, coffee shop, safety grant)
- Federal Funds

Program Unit Narrative: Salem Campus

- Medicaid Matching Funds
- Disproportionate Share Hospital (DSH)

Proposed new laws that apply to the program unit

Oregon State Hospital drafted a legislative concept related to Aid and Assist (.370) patients assigned to OSH by the courts. The legislative concept includes several components:

a) The 2017 Legislature passed House Bill 2308, which gives .370 patients charged with lesser offenses credit for time they spent in jail when they are committed to OSH. But a Multnomah County judge recently interpreted that law change to apply only after OSH has sent a .370 patient back to jail. In other words, the judge found that the defendant could not get credit for time in jail before the defendant entered the hospital. The defendant's attorney has appealed this issue to the Oregon Supreme Court. This section of this LC is a placeholder if the Oregon Supreme Court opinion results in the need to amend the statute to clarify that the credit applies to time spent in jail before the OSH commitment.

b) The community mental health consult requirement is located in ORS 161.365 – not in ORS 161.370. This means that community mental health must provide a consult *before* a finding of incompetency is made and only if a .365 evaluation is ordered. Thus, the consult often does not occur and, if it does, the community mental health employee is sometimes asked to decide whether the person is competent, which the employee is not trained to do and should not do. We propose that ORS 161.365 and ORS 161.370 be amended so that the community mental health consult requirement would occur in *ORS 161.370* – when the incompetency finding is made by the court. This would be the time for the community to answer the question of whether the person may be served in the community.

Program Unit Narrative: Salem Campus

c) Despite changes to ORS 161.370 made by the 2011 Legislature intended to cause courts to look to the community for restoration, courts rarely look to the community. We propose that ORS 161.370 be amended so that it more clearly requires courts to look to the community. If (b) above happens, this section of the concept is not necessary.

d) Many municipal courts send defendants to OSH for aid and assist restoration for municipal violations such as littering. This further increases the number of .370 patients at OSH. We propose that ORS 161.370 be amended so that defendants charged with only municipal violations may not be sent to OSH. Note that municipal courts often do have defendants charged with ORS violations. This proposal would not impact municipal courts sending ORS violators to OSH.

e) More than 40 percent of OSH's .370 patients have been charged with only misdemeanors. ORS 161.370 should be amended so that misdemeanant patients must be evaluated and treated in the community, unless a certified evaluator (i.e., a forensically trained doctor who focuses on risks, etc.) determines that the misdemeanant needs a hospital level of care. The middle ground placement options are something every community is seeking, and would be consistent with the USDOJ's expectations.

f) Some counties use a disproportionate amount of OSH beds. Because the state bears the entire cost of OSH care, counties have an incentive to send patients to OSH. This proposal is to obtain a statutory requirement assigning a specific number of beds (or per capita percentage of beds) to each county, and requiring counties to either pay for additional OSH beds or to "buy" those beds from other counties that are not using all their allotted beds. OHA recognizes that this proposal would be difficult to implement; it is designed as a conversation starter so that stakeholders may discuss how to reduce the incentive counties have to send people to OSH.

g) Oregon State Hospital's Forensic Evaluation Service (FES) conducts forensic evaluations in response to court orders. Courts are using the following language contained in ORS 161.365 and ORS 161.315: "the court may order the defendant committed to a state institution [for] observation and examination [for] a period not to exceed 30 days." However, courts are sending many patients to OSH for hospitalization when it is unnecessary or without the authorization the hospital needs to provide services.

Program Unit Narrative: Salem Campus

We propose to amend 161.315 and 161.365 to make explicit that persons sent to OSH to be evaluated under 315 and 365 are to be receive a one-day evaluation. After this evaluation, *at the hospital's discretion*, they will either be returned to the sending institution (typically jail), or will be hospitalized for up to 30 days. Further, for those kept in the hospital following evaluation, we propose that the statute explicitly authorize treatment.

h) When FES and private evaluators complete their evaluations, the evaluations are filed with the court and given to the attorneys assigned to the case. However, OSH evaluators and other evaluators may not share their evaluations with community mental health. These evaluations frequently contain findings that are highly relevant to community mental health, such as diagnostic information, extensive psychiatric histories, and specific treatment recommendations. In addition, defendants at OSH with dischargeable findings (e.g., able or never-able) under 161.370 typically are quickly discharged from the hospital; community mental health providers would benefit by being notified as early as possible that OSH patients may be discharged imminently to their county. The statutes should explicitly state that any evaluation reports filed with a court must be shared with the applicable county community mental health program director or designee.

OHA is also pursuing a legislative concept to improve efficiency and effectiveness of the OSH Forensic Evaluation Service. This concept has three components:

a) a) Courts do not have a standardized procedure to send orders to OSH, resulting in missed or delayed orders. This results in some defendants not being admitted or evaluated within the expected timeframe. This concept would amend 161.365 and 161.370 statutes to explicitly assign responsibility to send court orders to OSH.

b) Evaluators benefit from access to extensive records to render informed opinions. However, many organizations and people refuse to provide records to FES without a signed release of information (ROI), even when explicitly authorized by a court order. Obtaining ROIs from defendants is time-consuming and many defendants refuse to sign releases. We propose to amend the statutes to explicitly require that records be shared with the court-ordered evaluator.

c) The statutes contain either vague or outdated language regarding how the evaluations may be provided to the court and parties. ORS 161.315 is silent on the issue. ORS 161.365 states that "The report must be filed with the clerk of the court, who shall cause copies to be delivered to the district attorney and to counsel for defendant." And ORS 161.370 states that the evaluations must be "filed with the clerk of the court and delivered to both the district attorney and the counsel for the defendant." OSH and FES have worked out a mutually agreeable process with the Judicial Department that allows FES to file its evaluations in the Judicial Department's E-court system so that courts and parties may access the evaluations quickly and efficiently. From the FES' point of view, this is an efficient, reliable, and standardized process to communicate its reports to the court and any parties (e.g. DA, defense counsel) that have "attached" themselves to the report in the E-court system. However, because of language in the statutes, FES receives many demands from various courts and attorneys to fax, email or mail evaluations, rather than use the E-court system. This creates a workload problem for FES, which conducts over 1,400 evaluations each year. FES must handle these various "exceptions" to the usual process, which slows the filing of reports. We propose to amend the statutes to explicitly permit OSH to file its evaluations in the E-court system.

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Program Unit Narrative: State Delivered Secure Residential Facility

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2017-19	$ 6.5	$ 0.4	$ 1.9	$ 8.8	42	42.00
Leg. Adopted 2019-21	$ 7.1	$ 0.4	$ 2.1	$ 9.6	42	42.00
Difference	$ 0.6	$ 0.0	$ 0.1	$ 0.8	0.00	0.00
Percent Change	8%	11%	6%	8%	0%	0%

Activities, programs and issues in the program unit base budget

Pendleton Cottage is a state-operated secure residential treatment facility in Pendleton, Oregon. With the capacity to serve up to 16 people, Pendleton Cottage provides 24-hour mental health treatment services for adults in a residential setting. In 2017 the facility averaged a 97 percent occupancy rate, with an average daily population of 15.56. The mission of Pendleton Cottage is to help people recover from their mental illness by focusing on positive life experiences, self-confidence and community integration. Pendleton Cottage is often the first step for people who are transitioning from the state hospital to a life in the community.

Background information

People served

Pendleton Cottage serves people who have been civilly committed or who are under the jurisdiction of the Psychiatric Security Review Board. Residents no longer require hospitalization but still need 24-hour care and a higher level of supervision due to the status of their mental illness or the severity of their offense.

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Program Unit Narrative: State Delivered Secure Residential Facility

Treatment philosophy

Pendleton Cottage uses person-centered treatment planning in which residents direct their own treatment. Together, residents and their treatment teams create an integrated service and support plan that incorporates the resident's residential service plan, treatment care plan, and the resident's self-stated dreams, desires and goals.

Residents who are under the jurisdiction of the Psychiatric Security Review Board also must meet the expectations outlined in their conditional release plans. To align with the self-directed treatment approach used at Pendleton Cottage, residents are encouraged to determine how they will meet their conditional release requirements and are offered opportunities for choice.

Pendleton Cottage services

- On-site psychiatric services.
- Individual therapy.
- Vocational services including on-site paid employment opportunities.
- Recreational services, both on- and off-site.
- Religious services provided by a contracted chaplain service for weekly services and scripture studies.
- In-house case management.
- Medication administration, monitoring and teaching.
- Nursing services for individuals who have significant medical needs such as diabetes, chronic obstructive pulmonary disease, or physical disabilities that affect their ability to walk.

Facility

Opened in 2009, Pendleton Cottage consists of two separate houses, allowing for the opportunity to serve both men and women. One house has the capacity to serve up to four women and four men, and the other house serves up to eight men. The property also includes a greenhouse and park for the residents to use.

Program Unit Narrative: State Delivered Secure Residential Facility

In October 2016 Pendleton Cottage opened the Lane Activity Center, a new treatment space where residents participate in leisure and therapeutic group activities. The center enhances the facility's ability to offer active treatment and help patients develop the skills they need to successfully move to a lower level of care.

Staffing

Pendleton Cottage has 42 staff including the administrator to meet the residents' complex behavioral and medical needs. The average staffing ratio is three staff to eight patients, with at least three direct-care staff and one nurse on every shift. Staff provide:

- Resident supervision.
- Therapeutic interventions.
- Medical assistance.
- Clinical work.
- Case management.
- Liaison to Psychiatric Security Review Board, including monthly progress reports.

Revenue sources and proposed revenue changes

Revenue sources for Pendleton Cottage include:

- State General Fund
- Other Funds
    - Veterans Transportation Reimbursement
    - Room and board (private payments)
    - Meal tickets
- Federal Funds
    - Medicaid Matching Funds

Program Unit Narrative: State Delivered Secure Residential Facility

Proposed new laws that apply to the program unit

None.

OREGON HEALTH AUTHORITY: OREGON STATE HOSPITAL

Program Unit Narrative: Junction City Campus

Expenditures by fund type, positions and full-time equivalents

	General	Other/Lottery	Federal	Total Funds	Positions	FTE
Leg. Approved 2017-19	$ 63.7	$ 9.5	$ 2.0	$ 75.2	357	357.00
Leg. Adopted 2019-21	$ 71.5	$ 10.6	$ 3.2	$ 85.2	366	356.00
Difference	$ 7.8	$ 1.1	$ 1.1	$ 10.0	9.00	-1.00
Percent Change	11%	10%	36%	12%	2%	0%

Activities, programs and issues in the program unit base budget

Junction City Campus Detail

- Capacity – 6 units, 3 cottages (174 beds)
- Operating – 4 units, 0 cottages (100 beds)
- Populations served – civil commitment (includes voluntary commitments by guardian), guilty except for insanity (GEI)
- Census – 79 (Daily average population for 2017)
- Square feet – 220,000

Background information

Populations Served

Oregon State Hospital serves adults who need intensive, psychiatric treatment for severe and persistent mental illness. With 24-hour, on-site nursing and psychiatric care, the hospital helps patients gain the skills they need to successfully transition back to the community.

Program Unit Narrative: Junction City Campus

There are for different commitment types at the Junction City campus:

- **Civil** – People who come to Oregon State Hospital through a civil commitment require 24-hour care that is not available through community programs. They have been found by the court to be a danger to themselves or others, or unable to provide for their own basic needs – such as health and safety – because of a mental disorder.

- **Voluntary by Guardian** – Working through the court system, legal guardians may commit their wards who meet civil commitment criteria: they must pose a danger to themselves or others, or they must be unable to provide for their own basic needs due to their mental illness.

- **Guilty Except for Insanity (GEI)** – Oregon State Hospital serves patients who have successfully pleaded Guilty Except for Insanity (GEI) for crimes related to their mental illness. These patients are under the jurisdiction of the Psychiatric Security Review Board.

Treatment program
Because of its small size, the Junction City campus has only one treatment program. The Junction City campus provides varied treatment mall and group therapy offerings. The program's intent is to help patients achieve their highest level of health, safety and independence as they prepare for discharge or conditional release to a less-restrictive community setting. Individuals work on living skills through daily treatment mall activities, classes and approved outings. Patients also participate in discharge planning with their treatment team.

Although the campus admits people from all 36 counties, an emphasis is put on serving seven southern counties—Lane, Curry, Klamath, Douglas, Jackson, Coos, and Lake.

Program Unit Narrative: Junction City Campus

Revenue sources and proposed revenue changes

Revenue sources that support the Junction City Campus include:

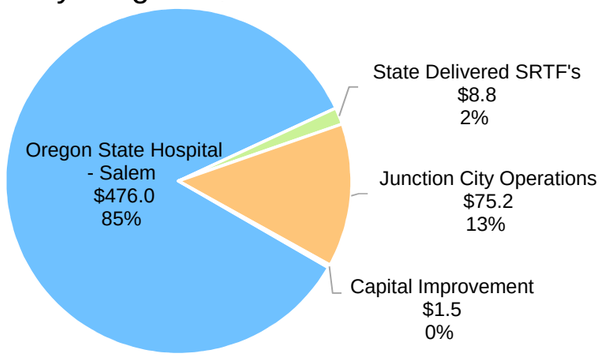
- State General Fund
- Other Funds
  - Medicare
  - Third party insurance
  - Private payments
  - Local revenue (e.g., café, coffee shop)
- Federal Funds
  - Medicaid matching funds

Proposed new laws that apply to the program unit

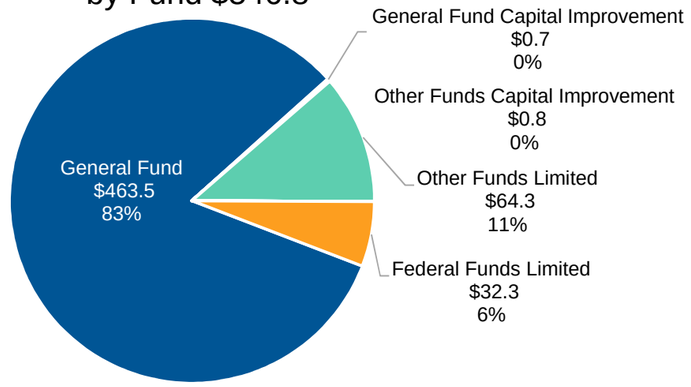
None.

Oregon Health Authority
2017-19 Legislatively Adopted Budget

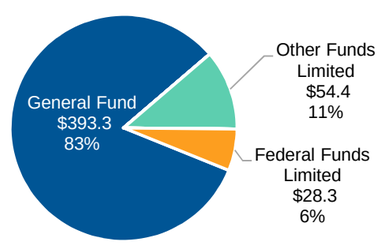
Oregon State Hospital by Program $546.8



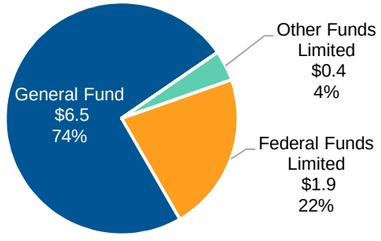
Oregon State Hospital by Fund $546.8



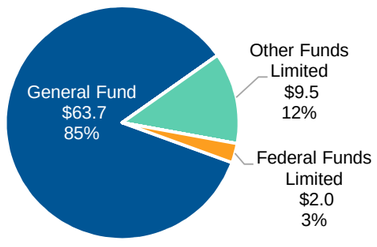
Oregon State Hospital - Salem by Fund $460.6



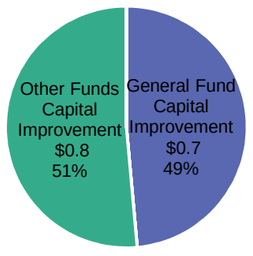
State Delivered SRTF's by Fund $8.8



Junction City Operations by Fund $75.9

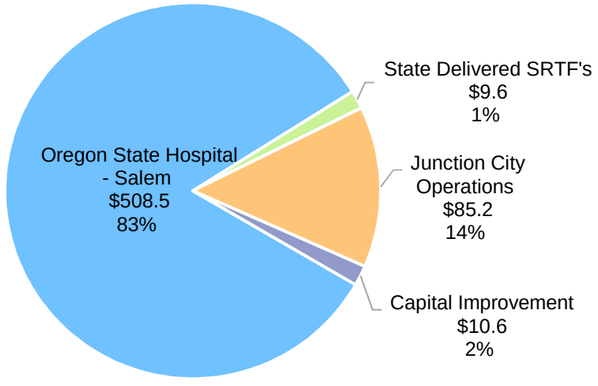


Capital Improvements by Fund $1.5

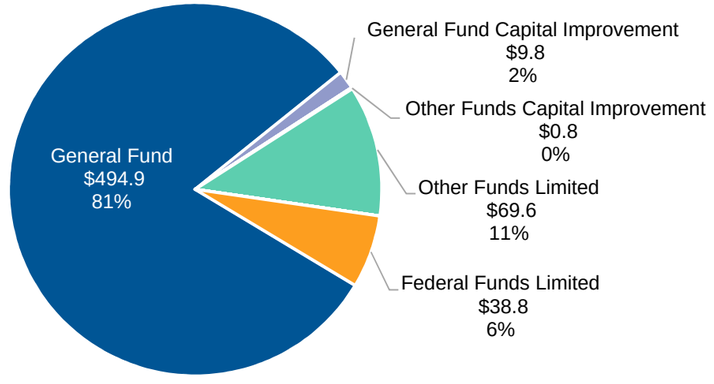


Oregon Health Authority
2019-21 Legislatively Adopted Budget

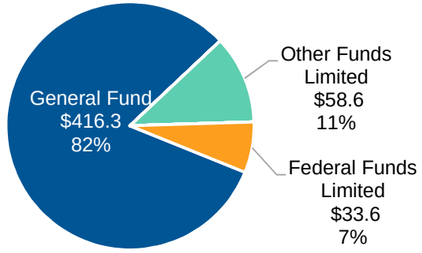
Oregon State Hospital
by Program $613.9



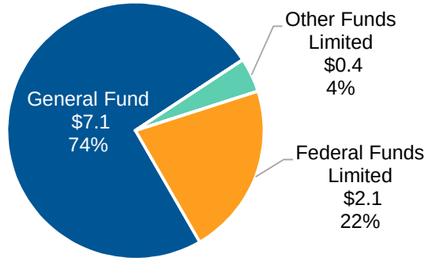
Oregon State Hospital
by Fund $613.9



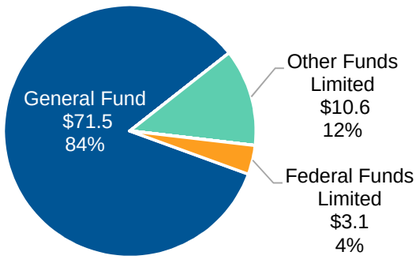
Oregon State Hospital - Salem
by Fund $508.5



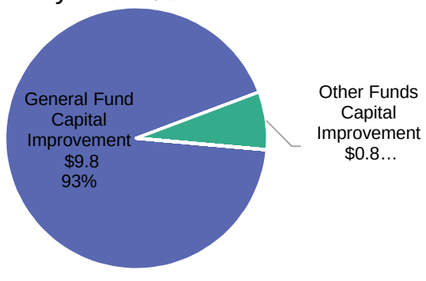
State Delivered SRTF's
by Fund $9.6



Junction City Operations
by Fund $85.1



Capital Improvements
by Fund $10.6



ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,521,740	-	-	-	-	-	4,521,740
Other Revenues	-	-	2,006,419	-	-	-	2,006,419
Federal Funds	-	-	-	4,292,418	-	-	4,292,418
Total Revenues	**$4,521,740**	**-**	**$2,006,419**	**$4,292,418**	**-**	**-**	**$10,820,577**
Personal Services							
Temporary Appointments	45,495	-	4,385	3,108	-	-	52,988
Overtime Payments	964,558	-	70,177	34,869	-	-	1,069,604
Shift Differential	146,037	-	11,413	3,710	-	-	161,160
All Other Differential	804,086	-	13,256	52,397	-	-	869,739
Public Employees' Retire Cont	324,921	-	16,096	15,439	-	-	356,456
Pension Obligation Bond	1,283,243	-	84,779	103,602	-	-	1,471,624
Social Security Taxes	149,954	-	7,591	7,197	-	-	164,742
Vacancy Savings	803,446	-	1,798,722	4,072,096	-	-	6,674,264
Total Personal Services	**$4,521,740**	**-**	**$2,006,419**	**$4,292,418**	**-**	**-**	**$10,820,577**
Total Expenditures							
Total Expenditures	4,521,740	-	2,006,419	4,292,418	-	-	10,820,577
Total Expenditures	**$4,521,740**	**-**	**$2,006,419**	**$4,292,418**	**-**	**-**	**$10,820,577**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	31,858	-	-	-	-	-	31,858
Other Revenues	-	-	148,746	-	-	-	148,746
Total Revenues	**$31,858**	**-**	**$148,746**	**-**	**-**	**-**	**$180,604**
Services & Supplies							
Instate Travel	3,702	-	16,877	-	-	-	20,579
Employee Training	884	-	4,033	-	-	-	4,917
Office Expenses	7,972	-	36,351	-	-	-	44,323
Telecommunications	1,453	-	3,862	-	-	-	5,315
Data Processing	(214)	-	(1,497)	-	-	-	(1,711)
Facilities Rental and Taxes	14,968	-	68,262	-	-	-	83,230
Other Services and Supplies	556	-	2,534	-	-	-	3,090
Expendable Prop 250 - 5000	712	-	4,984	-	-	-	5,696
IT Expendable Property	(116)	-	-	-	-	-	(116)
Total Services & Supplies	**$29,917**	**-**	**$135,406**	**-**	**-**	**-**	**$165,323**
Special Payments							
Dist to Cities	1,941	-	13,340	-	-	-	15,281
Total Special Payments	**$1,941**	**-**	**$13,340**	**-**	**-**	**-**	**$15,281**
Total Expenditures							
Total Expenditures	31,858	-	148,746	-	-	-	180,604
Total Expenditures	**$31,858**	**-**	**$148,746**	**-**	**-**	**-**	**$180,604**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 021 - Phase - In

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(261,589)	-	-	-	-	-	(261,589)
Other Revenues	-	-	(686,000)	-	-	-	(686,000)
Federal Funds	-	-	-	-	-	-	-
Transfer In Other	-	-	(43,119)	-	-	-	(43,119)
Total Revenues	**($261,589)**	**-**	**($729,119)**	**-**	**-**	**-**	**($990,708)**
Services & Supplies							
Instate Travel	(3,314)	-	-	-	-	-	(3,314)
Employee Training	(792)	-	-	-	-	-	(792)
Office Expenses	(5,478)	-	-	-	-	-	(5,478)
Telecommunications	(2,318)	-	-	-	-	-	(2,318)
Professional Services	(27,100)	-	(75,000)	-	-	-	(102,100)
Other Care of Residents and Patients	(206,457)	-	-	-	-	-	(206,457)
Agency Program Related S and S	(15,632)	-	-	-	-	-	(15,632)
Other Services and Supplies	(498)	-	-	-	-	-	(498)
Total Services & Supplies	**($261,589)**	**-**	**($75,000)**	**-**	**-**	**-**	**($336,589)**
Capital Outlay							
Household and Institutional Equip.	-	-	(226,000)	-	-	-	(226,000)
Data Processing Software	-	-	(85,000)	-	-	-	(85,000)
Land Improvements	-	-	(43,119)	-	-	-	(43,119)
Building Structures	-	-	(240,000)	-	-	-	(240,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	(60,000)	-	-	-	(60,000)
Total Capital Outlay	**-**	**-**	**($654,119)**	**-**	**-**	**-**	**($654,119)**
Total Expenditures							
Total Expenditures	(261,589)	-	(729,119)	-	-	-	(990,708)
Total Expenditures	**($261,589)**	**-**	**($729,119)**	**-**	**-**	**-**	**($990,708)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,332,879	-	-	-	-	-	1,332,879
Other Revenues	-	-	1,667,372	-	-	-	1,667,372
Federal Funds	-	-	-	270,054	-	-	270,054
Transfer In - Intrafund	-	-	27,569	-	-	-	27,569
Transfer from General Fund	-	-	27,569	-	-	-	27,569
Total Revenues	**$1,332,879**	**-**	**$1,722,510**	**$270,054**	**-**	**-**	**$3,325,443**
Transfers Out							
Transfer Out - Intrafund	-	-	(27,569)	-	-	-	(27,569)
Total Transfers Out	**-**	**-**	**($27,569)**	**-**	**-**	**-**	**($27,569)**
Services & Supplies							
Instate Travel	7,568	-	15,842	7	-	-	23,417
Out of State Travel	4,591	-	1,818	24	-	-	6,433
Employee Training	12,296	-	28,549	22	-	-	40,867
Office Expenses	33,252	-	28,804	51	-	-	62,107
Telecommunications	21,050	-	17,739	78	-	-	38,867
Data Processing	99,180	-	81,816	-	-	-	180,996
Publicity and Publications	-	-	7,448	-	-	-	7,448
Professional Services	40,787	-	273,556	48,973	-	-	363,316
IT Professional Services	35,652	-	4,295	146	-	-	40,093
Attorney General	127,875	-	46,751	493	-	-	175,119
Employee Recruitment and Develop	12,930	-	9,574	42	-	-	22,546
Dues and Subscriptions	5,446	-	374	8	-	-	5,828

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	2	-	10	4	-	-	16
Fuels and Utilities	70,018	-	57,786	13	-	-	127,817
Facilities Maintenance	58,326	-	64,643	26,149	-	-	149,118
Food and Kitchen Supplies	129,476	-	178,802	10,233	-	-	318,511
Medical Services and Supplies	450,036	-	760,983	146,751	-	-	1,357,770
Other Care of Residents and Patients	18,933	-	24,564	18,197	-	-	61,694
Agency Program Related S and S	47,063	-	42,528	6,072	-	-	95,663
Other Services and Supplies	14,669	-	10,905	4,269	-	-	29,843
Expendable Prop 250 - 5000	5,576	-	1,812	1,491	-	-	8,879
IT Expendable Property	52,892	-	552	6,695	-	-	60,139
Total Services & Supplies	**$1,247,618**	**-**	**$1,659,151**	**$269,718**	**-**	**-**	**$3,176,487**
Capital Outlay							
Household and Institutional Equip.	11,906	-	30	15	-	-	11,951
Industrial and Heavy Equipment	3,179	-	11	5	-	-	3,195
Land Improvements	1,804	-	10,699	3	-	-	12,506
Building Structures	7,459	-	16,889	38	-	-	24,386
Total Capital Outlay	**$24,348**	**-**	**$27,629**	**$61**	**-**	**-**	**$52,038**
Special Payments							
Dist to Cities	25,179	-	-	-	-	-	25,179
Dist to Individuals	7,575	-	7,177	51	-	-	14,803
Intra-Agency Gen Fund Transfer	27,569	-	-	-	-	-	27,569

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Other Special Payments	590	-	984	224	-	-	1,798
Total Special Payments	**$60,913**	**-**	**$8,161**	**$275**	**-**	**-**	**$69,349**
Total Expenditures							
Total Expenditures	1,332,879	-	1,694,941	270,054	-	-	3,297,874
Total Expenditures	**$1,332,879**	**-**	**$1,694,941**	**$270,054**	**-**	**-**	**$3,297,874**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	47,372	-	-	-	-	-	47,372
Other Revenues	-	-	80,103	-	-	-	80,103
Federal Funds	-	-	-	15,448	-	-	15,448
Total Revenues	**$47,372**	**-**	**$80,103**	**$15,448**	**-**	**-**	**$142,923**
Services & Supplies							
Medical Services and Supplies	47,372	-	80,103	15,448	-	-	142,923
Total Services & Supplies	**$47,372**	**-**	**$80,103**	**$15,448**	**-**	**-**	**$142,923**
Total Expenditures							
Total Expenditures	47,372	-	80,103	15,448	-	-	142,923
Total Expenditures	**$47,372**	**-**	**$80,103**	**$15,448**	**-**	**-**	**$142,923**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 302 - Deferred Maintenance

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	9,075,000	-	-	-	-	-	9,075,000
Total Revenues	**$9,075,000**	**-**	**-**	**-**	**-**	**-**	**$9,075,000**
Capital Outlay							
Land Improvements	5,000,000	-	-	-	-	-	5,000,000
Building Structures	2,500,000	-	-	-	-	-	2,500,000
Other Capital Outlay	1,575,000	-	-	-	-	-	1,575,000
Total Capital Outlay	**$9,075,000**	**-**	**-**	**-**	**-**	**-**	**$9,075,000**
Total Expenditures							
Total Expenditures	9,075,000	-	-	-	-	-	9,075,000
Total Expenditures	**$9,075,000**	**-**	**-**	**-**	**-**	**-**	**$9,075,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 412 - Safety, Patient Care & Regulatory Compliance

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,392,453	-	-	-	-	-	1,392,453
Total Revenues	**$1,392,453**	**-**	**-**	**-**	**-**	**-**	**$1,392,453**
Personal Services							
Class/Unclass Sal. and Per Diem	604,002	-	-	-	-	-	604,002
Overtime Payments	15,736	-	-	-	-	-	15,736
All Other Differential	9,722	-	-	-	-	-	9,722
Empl. Rel. Bd. Assessments	318	-	-	-	-	-	318
Public Employees' Retire Cont	106,821	-	-	-	-	-	106,821
Social Security Taxes	48,155	-	-	-	-	-	48,155
Worker's Comp. Assess. (WCD)	306	-	-	-	-	-	306
Flexible Benefits	184,716	-	-	-	-	-	184,716
Total Personal Services	**$969,776**	**-**	**-**	**-**	**-**	**-**	**$969,776**
Services & Supplies							
Instate Travel	15,690	-	-	-	-	-	15,690
Employee Training	212,381	-	-	-	-	-	212,381
Office Expenses	38,897	-	-	-	-	-	38,897
Telecommunications	9,762	-	-	-	-	-	9,762
Data Processing	7,350	-	-	-	-	-	7,350
Facilities Rental and Taxes	73,038	-	-	-	-	-	73,038
Other Services and Supplies	2,712	-	-	-	-	-	2,712
Expendable Prop 250 - 5000	36,450	-	-	-	-	-	36,450

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Oregon Health Authority
Pkg: 412 - Safety, Patient Care & Regulatory Compliance

Cross Reference Name: Oregon State Hospital
Cross Reference Number: 44300-030-06-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	15,354	-	-	-	-	-	15,354
Total Services & Supplies	**$411,634**	**-**	**-**	**-**	**-**	**-**	**$411,634**
Special Payments							
Dist to Cities	11,043	-	-	-	-	-	11,043
Total Special Payments	**$11,043**	**-**	**-**	**-**	**-**	**-**	**$11,043**
Total Expenditures							
Total Expenditures	1,392,453	-	-	-	-	-	1,392,453
Total Expenditures	**$1,392,453**	**-**	**-**	**-**	**-**	**-**	**$1,392,453**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							66
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**66**
Total FTE							
Total FTE							5.28
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**5.28**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016943	OAI C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	.88	21.00	02	4,727.00	99,267 55,330				99,267 55,330
1016944	OAI C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	.88	21.00	02	4,727.00	99,267 55,330				99,267 55,330
1016945	OAI C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	.88	21.00	02	4,727.00	99,267 55,330				99,267 55,330
1016946	OAI C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	.88	21.00	02	4,727.00	99,267 55,330				99,267 55,330
1016947	OAI C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	.88	21.00	02	4,727.00	99,267 55,330				99,267 55,330
1016948	MMS X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	1	.88	21.00	02	5,127.00	107,667 57,398				107,667 57,398
1016949	OXNIC6710	AP MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016950	OXNIC6710	AP MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016951	OXNIC6710	AP MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016952	OXNIC6710	AP MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016953	OXNIC6710	AP MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016954	OXNIC6710	AP MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016955	OXNIC6710	AP MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016956	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016957	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016958	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016959	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016960	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016961	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016962	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016963	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016964	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016965	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016966	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016967	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016968	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016969	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016970	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016971	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016972	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016973	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016974	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016975	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016976	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016977	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016978	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016979	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016980	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016981	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016982	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016983	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016984	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016985	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016986	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016987	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016988	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016989	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016990	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016991	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016992	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016993	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016994	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1016995	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016996	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016997	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016998	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1016999	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1017000	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1017001	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1017002	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1017003	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1017004	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1017005	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1017006	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
1017007	OXNIC6710 AP	MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
1017008	OXNIC6710	AP MENTAL HEALTH THERAPY TECH	1	.00	.00	02	2,993.00					
		TOTAL PICS SALARY						604,002				604,002
		TOTAL PICS OPE						334,048				334,048
		TOTAL PICS PERSONAL SERVICES =	66	5.28	126.00			938,050				938,050

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Oregon Health Authority **Agency Number: 44300**

2019-21 Biennium **Cross Reference Number: 44300-030-06-00-00000**

Source	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Leg Approved Budget	2019-21 Agency Request Audit	2019-21 Governor's Budget	2019-21 Leg. Adopted Audit
Other Funds						
Charges for Services	563	-	-	-	-	-
Admin and Service Charges	3,734	271,517	271,517	271,517	-	-
Care of State Wards	14,688,873	2,369,042	2,369,042	2,369,042	-	-
Fines and Forfeitures	535	-	-	-	-	-
Rents and Royalties	76,445	-	-	-	-	-
Sales Income	1,702,581	2,559,387	2,559,387	2,559,387	-	-
Other Revenues	1,261,729	58,457,525	59,094,032	64,387,647	-	-
Transfer In - Intrafund	-	725,501	725,501	753,070	-	-
Transfer In Other	-	-	43,119	-	-	-
Transfer from General Fund	-	725,501	725,501	753,070	-	-
Transfer Out - Intrafund	-	(725,501)	(725,501)	(753,070)	-	-
Total Other Funds	**$17,734,460**	**$64,382,972**	**$65,062,598**	**$70,340,663**	**-**	**-**
Federal Funds						
Federal Funds	45,372,776	31,392,627	32,302,027	38,792,314	-	-
Total Federal Funds	**$45,372,776**	**$31,392,627**	**$32,302,027**	**$38,792,314**	**-**	**-**

2019-21 Oregon Health Authority Proposals/Policy Option Packages

POP #	Legislative Concept? (list LC #)	Lead Program Area	Policy Option Package Title	Description	General Fund	Other Funds	Federal Funds	Total Funds	POS	FTE	Due to OHA, SOS, Fed audit?
401	No	PHD	**Universal Family Linkages & Home Visiting System**	This policy package proposes to bring together partners to create a preventive system of care for families and deliver a universal, short-term, postnatal nurse home visiting program for all Medicaid covered/eligible infants. We propose a phased-in approach over the next 3 biennia, beginning with communities of readiness.	$ 4,056,925	$ -	$ 4,675,590	$ 8,732,515	4	3.00	No
402	No	HSD-Non-Medicaid, Admin; PHD	**Expand Behavioral Health Services, including Suicide Intervention and Prevention, in Schools for Children and Youth; Develop Adult Suicide Prevention, Intervention and Postvention Plan**	Oregonians of all ages need prevention, earlier intervention, and access to services and supports to stem the rising suicide rate and ensure their behavioral health needs are met. Meeting this need requires prompt responses to crises and access to behavioral health services across the lifespan. This package would fund: the 2016-2020 priorities outlined in the Youth Suicide Intervention and Prevention Plan (YSIPP); mental health consultation and treatment services in schools; and the development of an Adult Behavioral Health Suicide Prevention and Postvention Plan. (Postvention is support for the bereaved after a suicide, because family and friends of a suicide victim may be at increased risk of suicide themselves.) Investing in earlier intervention and access to services for Oregon's elementary, middle school, and high school students would help them stay in school, improve learning outcomes, graduate, and prevent suicidal thoughts and behaviors. The YSIPP and an adult suicide prevention plan would reduce youth and family risk of suicide and improve long-term health and education outcomes.	$ 13,103,059	$ -	$ -	$ 13,103,059	3	2.64	No
403	No	HSD-Medicaid; PHD	**Intensive In-Home Behavioral Health Services**	This policy package seeks to create and expand intensive community-based behavioral health care for Oregon children. Due to a lack of intensive community-based services, many Medicaid-eligible youth are referred to residential care instead of receiving treatment in their home community. Creating and funding new intensive care opportunities in the community would increase diversity of services available to Oregon's Medicaid-eligible youth and provide alternatives to residential services.	$ 6,575,316	$ -	$ 13,064,484	$ 19,639,800	-	-	No
404	No	HPA/HP	**Office of Child Health**	Improving prenatal and early childhood health is a Governor's priority, as exemplified by the Governor's formation of the Children's Cabinet. This policy package would support the goals of the Children's Cabinet by creating the Office of Child Health within OHA. This office and staffing would improve OHA's ability to improve the social determinants of health and equity and long-term health outcomes in Oregon, with a focus on the prenatal through age 5 population.	$ 803,081	$ -	$ 511,735	$ 1,314,816	6	5.28	No
405	LC 390	PHD	**Public Health Modernization**	In 2013, the Legislature set the state on a path to create a public health system for the future with the passage of House Bill 2348. It established the Task Force on the Future of Public Health Services, designed to develop legislative recommendations. The 2015 and 2017 legislative assemblies affirmed their commitment to a modern public health system with House Bill 3100 and House Bill 2310, which adopted a new framework for public health in Oregon. This requires state and local public health authorities to ensure that essential public health protections are in place for every person in the state through robust, outcome-driven and accountable services. This policy package creates a system of key programs in state, local and tribal public health authorities that can address emerging public health issues related to communicable disease, changing climate conditions and emergency preparedness. It also increases accountability for health outcomes. Not funding this POP risks the progress of Oregon's nationally recognized public health modernization effort overall and challenges OHA's ability to meet HB 3100's timelines.	$ 47,697,906	$ 802,370	$ 58,555	$ 48,558,831	14	14.00	No
406	LC 388	PHD	**Reduce Tobacco Use & Improve Population Health by Increasing Prices of Tobacco Products**	Tobacco is the leading cause of preventable death and disease in Oregon. Through increases in the price of tobacco, this policy package (POP) will reduce cigarette consumption among adults and youth and would particularly reduce smoking among Oregon Health Plan members. This POP will further OHA and OHA-PHD's mission by improving population health. This policy package aims to increase the price of tobacco products by: o Adding a $2 per pack tax on cigarettes. o Implementing an excise tax on inhalant delivery systems. o Defining little cigars as cigarettes to ensure they are not sold singly. o Creating a minimum pack size for inexpensive cigars. o Removing the tax cap on cigars. This POP would dedicate 10 percent of the price increase to tobacco and chronic disease prevention, which will further acceletate reduction in tobacco use among adults, youth and Oregon Health Plan members.	$ -	$ 29,300,000	$ -	$ 29,300,000	3	2.25	No
407	LC 389	PHD	**Reduce Alcohol Consumption & Improve Population Health by Increasing Prices of Beer, Wine and Cider**	This policy package (POP) aims to reduce harms associated with excessive alcohol use by increasing the retail price of alcohol (beer, wine and cider) by 10 percent. Increasing the retail price of alcohol by 10 percent would decrease excessive drinking by approximately 5 percent. Reducing the consumption of beer and wine in Oregon by 5 percent is estimated to save nearly $287 million in costs related to lost productivity and absenteeism, premature death, health care, crime, motor vehicle crashes and fetal alcohol syndrome. Specifically, this POP increases the price of alcohol by: • Increasing excise taxes for beer, cider and wine. • Tying future tax rate adjustments to inflation. To further address the harms associated with excessive alcohol use, this POP directs 10 percent of any new revenues to the Oregon Health Authority (OHA) for alcohol and other drug prevention. Increasing the price of alcohol will protect the health of all people in Oregon and reduce the massive cost alcohol imposes on Oregon's health care system and economy.	$ -	$ 49,100,000	$ -	$ 49,100,000	7	7.00	No
408	No	HSD-Non-Medicaid	**Continuation of Mental Health Funding**	In 2017, the Legislature supplanted General Fund with marijuana tax revenues for Community Mental Health (CMH) services. It was later discovered marijuana tax revenue cannot be used on mental health services. The 2018 Legislature passed Senate Bill 1555 to permit marijuana tax revenue expenditures on CMH services which sunsets on June 30, 2019. General Fund is needed to cover basic CMH services (crisis services and indigent mental health services) in the next biennium.	$ 16,039,052	$ -	$ -	$ 16,039,052	-	-	No
409	No	HPA	**Develop Opioid Alternate Pain Education Modules & Expand Resouces for Substance Abuse Disorders Analysis**	Opioid addictions and other substance use disorders have been declared a public health crisis and priority by the Governor. This POP would address the opioid crisis by expanding training for providers pertaining to appropriate opioid prescribing and alternative approaches to pain management as well as additional technical resources. Specifically, this POP would: • Enable the Oregon Pain Management Commission to build and maintain 4-6 pain education modules per biennium (building on their existing, nationally-recognized 2018 pain module). These modules would aim to change the risky prescribing practices causing the opioid addiction emergency and promote effective alternative approaches for pain management. • Enable OHA to add technical resources to perform additional analysis of prevalence, treatment and health impacts of substance use disorders, especially opioid addictions.	$ 312,700	$ -	$ 71,834	$ 384,534	1	0.88	No
410	LC 383	HSD Non-Medicaid OSH	**Aid & Assist Misdemeanor Defendants**	More than 40 percent of Oregon State Hospital (OSH) Aid and Assist (or ".370") patients have been charged with only misdemeanors. This population has a large effect on the OSH census as the .370 population continues to rise increase. Legislative Concept 383 would amend ORS 161.370 so that misdemeanant patients must be evaluated and treated in the community, unless a certified evaluator (i.e., a forensically trained doctor who focuses on risks, etc.) determines that the misdemeanant needs a hospital level of care. To support the implementation of LC 383, this POP requests funds for more intermediate (i.e., middle ground between the hospital and living independently in the community) placement options. The middle ground placement options are sought by communities and would be consistent with the US Department of Justice's expectations.	$ 7,612,914	$ -	$ -	$ 7,612,914	-	-	No
411	LC 364 (BHH); LC 368 (MHCAG)	HPA/OHIT	**Behavioral Health System Investments**	Improving the Behavioral Health system is one of the Governor's top priorities for Oregon's Coordinated Care Organization (CCO) 2.0 process. This policy package would invest in a more connected behavioral health system by providing incentives for investments in foundational technology to advance integration, adapting the primary care home model to advance integration within behavioral health settings, and improving access to evidence-based pharmaceutical treatments and practice guidelines to improve health outcomes of individuals experiencing mental illness. This POP also continues the Mental Health Clinical Advisory Group's effort to make recommendations to the Pharmacy & Therapeutics committee on treatment of mental illness including medications.	$ 5,530,100	$ -	$ 407,346	$ 5,937,446	5	4.40	No

POP #	Legislative Concept? (list LC #)	Lead Program Area	Policy Option Package Title	Description	General Fund	Other Funds	Federal Funds	Total Funds	POS	FTE	Due to OHA, SOS, Fed audit?
412	No	OSH	**Safety, Patient Care, & Regulatory Compliance at Oregon State Hospital**	Oregon State Hospital seeks to improve patient and staff safety, patient care, and regulatory compliance through a stronger, better-trained, supported, equipped, and engaged work force at Oregon State Hospital. Through several strategic investments and acquisition of unfunded position authority, this policy package will: • Improve staff engagement and support • Increase the hospital's ability to consistently, fully meet regulatory compliance requirements for nurse staffing, patient care and active treatment • Increase direct-care staff job skills and experience levels • Improve staff job satisfaction and morale • Improve retention of competent, experienced staff • Complete the full implementation of Collaborative Problem-Solving intervention for patient care	$ 1,392,453	$ -	$ -	$ 1,392,453	66	5.28	No
413	No	HSD Non-Medicaid	**Behavioral Health Funding Shortfall**	Many mental health investments made over the last 4 years have been funded by tobacco taxes and Tobacco Master Settlement Agreement (TMSA) funds. Both revenue sources are forecasted to decrease in the 2019-21 biennium and will not be sufficient to support these services at the current level. To continue community mental health and substance abuse disorder services dependent on tobacco tax revenues and TMSA funds, this policy package requests General Fund to cover the shortfall.	$ 9,132,500	$ -	$ -	$ 9,132,500	-	-	No
414	No	HSD-Admin	**MOTS|COMPASS System Modernization & Completion**	The Oregon Health Authority's behavioral health data currently exists on a variety of outdated systems and platforms that are unreliable and disconnected from other agency data. These systems significantly limit the authority's ability to meet federal and state data reporting requirements, track treatment outcomes, improve service delivery, and forecast caseloads. This policy package would fund the procurement of expert contract services for the analysis, acquisition, and implementation of a standardized reporting system for behavioral health services. Once fully implemented, the reporting system would increase the agency's ability to gather data from providers; allow for the reallocation of agency information technology resources; improve collaboration between agency programs and providers; help staff identify opportunities to improve the health of Oregonians who need mental health and substance use services; bring the agency up-to-date on required state and federal reporting; and improve caseload and need forecasting.	$ 6,739,793	$ -	$ -	$ 6,739,793	2	1.76	No
415	No	HSD	**Expanding Hepatitis C Coverage**	Expand coverage for Medicaid recipients to receive Direct Acting Anti-Viral Medications in the treatment of Hepatitis C and prepare the Oregon Health Authority for innovative approaches to Hepatitis C treatment access that involve manufacturers contributing to the solution.	$ 39,000,000	$ 48,000,000	$ 332,000,000	$ 419,000,000	-	-	No
416	LC 371 (ED data)	HPA/CSI	**CCO 2.0**	The Oregon Health Authority (OHA) is committed to furthering health system transformation both in Coordinated Care Organizations (CCOs) and by spreading transformation to additional markets. At the direction of the Governor, OHA is undertaking a significant advancement of the coordinated care model in Medicaid (dubbed CCO 2.0). In preparation for a new procurement of CCOs in 2019 and 2020, the Governor has asked the Oregon Health Policy Board to focus on four areas to further transformation within CCO 2.0: improving the behavioral health system, increasing the use of value-based payments, controlling costs, and addressing CCO members' social determinants of health. Significant policy development work will take place over the next several years that will need to be staffed and supported by OHA, including work on prescription drug costs, long-term financing of health care, strategies for better leveraging the state's purchasing power to advance transformational efforts, maintaining access to coverage, and ensuring a stable private health insurance marketplace.	$ 1,066,092	$ -	$ 836,549	$ 1,902,641	7	6.16	No
417	No	PHD	**State Support for Local Public Health**	State Support for Public Health (SSPH) is pass-through funding provided to local public health authorities (LPHAs) to help support basic capacity for communicable disease response. The funding for SSPH was converted from General Fund in 2015-17 to fee revenue from the Oregon Medical Marijuana Program (OMMP). Due to the implementation of recreational marijuana in Oregon, OMMP fee revenues have declined significantly and the program is no longer able to fund SSPH in addition to its own program operations. This policy package requests General Fund to maintain the current funding level for SSPH for LPHAs.	$ 3,575,000	$ -	$ -	$ 3,575,000	-	-	No
201	No	DHS / IE	**Integrated Eligibility / Medicaid Eligibility System Project**	This POP requests resources to support the continuation of the ONE Integrated Eligibility & Medicaid Eligibility (ONE IE & ME) Project from Medicaid, Shared Services, and DAS Enterprise Technology Services. The ONE system will be a single eligibility determination system for Non-MAGI Medicaid, Supplemental Nutrition Assistance Program, Temporary Assistance for Needy Families, and Employment Related Day Care programs. These resources would support DHS' business needs and is related to the Legacy System Project DHS is undertaking to ensure functionality not assumed into the Integrated ONE system from legacy systems remains available for DHS business usage. The corresponding DHS POP would further the testing and implementation period for the Integrated ONE System for the purposes of Eligibility Determination work. DHS plans to pilot the system in Summer 2019 to be followed by a six-month implementation roll-out beginning early in 2020 and statewide roll-out by Summer of 2020. This POP would take advantage of enhanced federal funds across two federal agencies. Without this funding, DHS would not be able to continue its project in a timely manner, resulting in increased General Fund cost, federal audits, and modifications to Legacy systems. It also includes funding for Eligibility Transformation work that supports changes to DHS' delivery system.	$ 671,490	$ 9,589,123	$ 1,638,121	$ 11,898,734	45	31.00	No
202	No	Shared Services OIS/HSD	**Medicaid Management Information System (MMIS) Modularity**	The Centers for Medicare and Medicaid Services (CMS) requires all states to plan for and implement modular solutions supporting Medicaid using a competitive process. CMS seeks to support states in shifting away from reliance on a single solution provider and establish renewable, componentized solutions for long-term support of Medicaid. Oregon's current Medicaid Management Information System (MMIS) was implemented in 2008. The contract for the support of the MMIS with the current solution provider ends in February 2022. This policy package requests continuation of state funding to secure 90 percent federal financial participation to define Oregon's Medicaid Service Delivery strategic plan; assess other state's modularization approaches; identify options for modular solutions; understand CMS certification requirements and begin procurement activities to secure modular solution components and services to support implementation. Without this POP, the state may lose the 90 percent federal funding for planning activities in alignment with CMS requirements.	$ 763,469	$ -	$ 1,893,331	$ 2,656,800	5	5.00	No
203	No	Shared Services OPAR	**Overpayment Writing and Recovery Resourcing**	The primary objective of the policy package is to increase recoveries for reinvestment in DHS programs and to improve integrity to DHS programs through increased identification and recovery of overpaid benefits. Additional revenues for DHS will be provided to the Supplemental Nutritional Assistance Program (SNAP), Temporary Assistance to Needy Families (TANF), Employee Related Daycare (ERDC) and Medical Programs. The Overpayment Writing and Overpayment Recovery Units have successfully redesigned and are now rightsized for the incoming work. In the past, they were creating backlogs of work; however, they are now slowly reducing the backlogged work. Similar processes redesign work is anticipated in the Fraud Investigation unit, which should add 50 cases a month to overpayment writing and recovery units' workloads. This policy package requests resources to right-size the overpayment writing and recovery units and avoid potential backlogs anticipated from the fraud investigation unit's (FIU) process improvements. The additional capacity would likely result in an additional $2 million per biennium for the SNAP, TANF, Medicaid and ERDC programs.	$ 100,003	$ -	$ 100,002	$ 200,005	-	-	No
204	No	Shared Services OPAR	**Interstate Benefit Identification Process Resourcing**	DHS – Office of Payment Accuracy and Recovery (OPAR) is requesting 3 Administrative Specialist 1 (AS1) positions to add to the intrastate benefits match team (PARIS). Currently, staff is only able to work 30 percent of the reports provided. The additional staff would allow this team to maximize cost avoidance opportunities, which have returns on investment better than $20 to $1, achieve customer service goals, and comply with new and existing statutory requirements. By not adding staff to this unit we would continue to miss significant cost avoidance opportunities, of approximately $20 million in Medicaid and SNAP program dollars, as well as inhibit full compliance with federal requirements.	$ 82,819	$ -	$ 82,818	$ 165,637	-	-	No

POP #	Legislative Concept? (list LC #)	Lead Program Area	Policy Option Package Title	Description	General Fund	Other Funds	Federal Funds	Total Funds	POS	FTE	Due to OHA, SOS, Fed audit?
418	LC 386	PHD	**Fee Structure Revison for Drinking Water Services**	This policy package corresponds to legislative concept 386, which revises the fee authority of Drinking Water Services and increases fee revenue to support adequate regulation of all public drinking water systems. Specifically, authority to charge an inspection (sanitary survey) fee would be replaced with an annual regulatory fee based on the number of connections served by the water system, ensuring more equitable regulation of drinking water systems. With these changes, the Drinking Water program would build capacity to regulate all public water systems equitably, ensure protection of public health and maintain the public's trust in the safety of public drinking water supplies.	$ -	$ 1,853,297	$ -	$ 1,853,297	5	5.00	No
419	LC 387	PHD	**Fee Changes for Food, Pool and Lodging Programs**	This policy package corresponds to legislative concept 387, which proposes changes to Food, Pool and Lodging inspection and licensing fees. These fees were last revised in 2003 and are not sufficient to cover the Oregon Health Authority's (OHA) costs to carry out the required regulatory work. Most inspections are performed by Local Public Health Authorities; however, OHA conducts inspections when a county transfers public health authority to OHA. Fee changes would cover OHA's costs of implementing regulatory programs directly or through contractors, establish a new fee for processing variances from food sanitation rules, and modify the fee structure for reviewing new pool/spa plans.	$ -	$ 64,450	$ -	$ 64,450	-	-	No
420	No	PHD	**Toxic Free Kids Program**	This policy package fulfills responsibilities described in Senate Bill 478 (2015), which requires manufacturers of children's products containing hazardous chemicals of concern for children's health to report the use of qualifying chemicals to the Oregon Health Authority and eventually remove the chemical from the product, or seek a waiver. To apply for a waiver, the manufacturer must submit an Alternatives Assessment listing a less harmful chemical substitute or an Exposure Assessment, which demonstrates the contaminant is not likely to be bioavailable to the child. This policy package would create a waiver application fee to process applications. Without this fee, the Toxic Free Kids Program will not have designated resources to review applications as required by statute.	$ -	$ 111,511	$ -	$ 111,511	-	-	No
205	No	Shared Services OIS	**Protect, Modernize, Strengthen Information Technology**	Government use of technology in response to citizen needs, has changed dramatically over the past 20 years. The internet has brought opportunities for access and information sharing in transformational ways. But expanded reliance on technology and the accessibility provided by the internet have exponentially increased data protection risk and effort, amplified the need to replace antiquated, inefficient systems and tapped existing technology resource's ability to sustain aging systems essential to OHA and DHS in their daily work supporting Oregonians. Investment in the technology organization supporting OHA and DHS is critical to provide the level of data protection incumbent on the state and these agencies. Replacing antiquated technology systems requires planning and careful execution to support agencies' technical needs without jeopardizing existing services. Skilled technology resources are essential to support these efforts. Capacity must be increased to provide more robust technical support for these systems including: improved testing capabilities, reduced enhancement backlogs, and to support systems transferred to OHA through recent legislative actions with no technical resources to support them.	$ 2,687,259	$ 16,577,596	$ 2,820,489	$ 22,085,344	57	57.00	No
421	No	OEBB/ PEBB	**OEBB/PEBB Benefit Management System Replacement**	The Oregon Educators Benefits Board (OEBB) provides a comprehensive selection of benefit plan options for most of Oregon's K-12 school districts, education service districts, and community college employees. It also administers benefit plan options for a number of charter schools and local government staff across the state. There are approximately 150,000 OEBB members. In 2008, OEBB implemented a Benefit Management System (BMS) to administer benefits to its members called "MyOEBB" based on the Public Employees' Benefit Board (PEBB) system called "pebb.benefits," implemented in 2003. Similarly, PEBB has approximately 133,000 members across the state. PEBB designs, contracts and administers a program of benefits for the state as the employer and state employees. The benefits include medical and dental coverage; life, accident, disability and long-term care insurance; and flexible spending accounts. PEBB also offers healthcare insurance options for retirees not eligible for Medicare and individuals in other participating groups. OEBB and PEBB share the goal of implementing a centralized, standardized, supportable, and scalable solution to replace both MyOEBB and pebb.benefits to provide easier enrollment, better coordination of benefits management, improved access to plan information, and enhanced integration with other tools that improve the overall customer and user experience. Both agencies must begin planning and analysis to implement a new solution by 2021.	$ -	$ 1,806,102	$ -	$ 1,806,102	4	4.00	No
422	No	HPA	**Statewide Pharmacy Purchasing Implementation**	This will enable the Oregon Prescription Drug Program to produce adequate analysis and oversight of existing programs and provide capacity to expand the program and adapt to the dynamic nature of pharmacy space.	$ 418,632	$ -	$ 297,498	$ 716,130	2	1.76	No
206	No	Shared Services OPAR	**OPAR Position Reconciliation and True-up**	This request is important to the Office of Payment Accuracy and Recovery's (OPAR) ability to work with our program and federal partners in ensuring service excellence and accountability in the Supplemental Nutrition Assistance Program, Temporary Assistance to Needy Families, Employment Related Day Care, and Medical programs.	$ 126,054	$ -	$ 126,053	$ 252,107	-	-	No
207	No	Shared Services OIS	**Provider Time Capture**	The Department of Human Services and Oregon Health Authority in-home care programs need a system that will increase program integrity and comply with the federal 21st Century CURES Act for Electronic Visit Verification System and the U.S. Department of Labor Fair Labor Standards Act. This would be done with the implementation of a time, attendance and payment system for the program's Home Care Workers and Personal Support Workers (HCW/PSW). The drivers for this work include a need for: 1. Improved timeliness and accuracy of data 2. Improved compliance with federal, state, and bargaining requirements 3. Increased efficiency and internal controls 4. Decreased duplication of efforts across agencies 5. HCW/PSW to accurately and timely report services provided across programs 6. Decrease dependency on outdated legacy systems This POP requests General Fund to implement ongoing maintenance and enhancements that build upon a base system implemented in the 2017-19 biennium that would result in an integrated solution that meets the 21st Century Cures Act criteria and helps protect vulnerable Oregonians. Not funding this POP would limit Oregon's ability support the system.	$ -	$ 1,276,284	$ -	$ 1,276,284	5	4.75	No
208	No	Shared Services OIS	**Centralized Abuse Management System**	House Bill 4151 requires the state of Oregon and the Department of Human Services as its agent, to standardize processes and technology related to abuse of vulnerable adults. Oregon's current environment for tracking, reporting, analyzing, and investigating incidents of adult abuse relies on accessing information from nine distinct systems or data sources. Additionally, local offices have created their own one-off mechanisms for supporting abuse investigation processes, further complicating and decentralizing information. Existing systems limitations include the inability to search across program populations, inhibiting the ability to track perpetrators and victims over time and between populations. This heightens the risk of not capturing all abuse allegations. This POP requests General Fund to implement ongoing maintenance and additional enhancements to build upon the capabilities of a base system implemented in the 2017-19 biennium, for an integrated solution, which meets House Bill 4151 criteria and helps protect vulnerable Oregonians. Not funding this POP will limit Oregon's ability support the system after Go-Live.	$ -	$ 446,578	$ -	$ 446,578	2	2.00	No

POP #	Legislative Concept? (list LC #)	Lead Program Area	Policy Option Package Title	Description	General Fund	Other Funds	Federal Funds	Total Funds	POS	FTE	Due to OHA, SOS, Fed audit?
209	No	Shared Services OFRA	**Integrated Client Services (ICS) and Geographic Information Systems (GIS) Resourcing**	This POP funds four positions for the Integrated Client Services (ICS) and Geographic Information Systems (GIS) teams in the Office of Forecasting Research and Analysis to sustain operations in the face of increasing demands. It enables these teams to meet current and future demands and provide the capacity to meet the DHS/OHA, Oregon Legislature, and Governor's priorities to share data across agencies and find interagency solutions to complex problems. As Rep. Nathanson stated, "Sharing data will enable cross-agency analysis and metrics-based decision-making to provide much better information for program design and budgeting decisions." Without this POP, the ICS and GIS teams will be unable to fulfill their current responsibilities, meet increasing demands, and ICS will not be able to facilitate increased data sharing between agencies and meet the Governor's and Legislature's goals. The Integrated Client Services is the state's only functioning agency integrated data system and includes data from DHS, OHA, Corrections, Employment, Education and Housing. The ICS was stood up in 2009 as a tool for the Forecasting unit to develop caseloads for DHS and OHA. Since that time, it has incorporated data from other state agencies and become a valuable resource used by internal and external researchers.	$ 89,324	$ 32,249	$ 121,949	$ 243,522	-	-	No
301	No	Shared Services OIS	**Oregon Buys**	The Procurement process in many agencies — from purchase request to vendor payment — is not automated. The result is that agencies rely on inconsistent paper-based processes that are time consuming, error prone, difficult to track and measure. Procurement data is not easily available within state agencies and statewide. Reports are produced manually and are not consistent. In addition, the state cannot fully leverage its buying power to obtain more favorable terms of service and quantity discounts. The proposed end-to-end enterprise e-procurement system would improve administrative processes; incorporate procurement best practices; create uniformity and standardization for users and vendors; capture data and provide improved reporting capability that will be used to increase agencies' buying power and make strategic procurement decisions. These outcomes will support service delivery in all state agencies, by reducing the time and effort required to complete procurements, and increasing information availability to aid management decision making. This specifically supports DAS key performance measures targeting savings and customer service, as the system will provide faster and more accurate information to agencies, often on a self-service basis.	$ 146,498	$ 546,064	$ 58,942	$ 751,504	-	-	No
210	No	Shared Services HR	**Supporting Our Workforce - Essential Health, Safety, & Wellness Resourcing**	Investing in essential staffing to support the Department of Human Services (DHS) and Oregon Health Authority (OHA) workforce is critical to meeting agency goals and objectives. The workforce itself is arguably the most important tangible asset of DHS and OHA. Despite its importance, historically the investment in resources that support our workforce have been minimal. Traditionally, investment in the agencies has been within our direct services. While critical to serving Oregon's most vulnerable populations, equally important is the investment in essential staffing that support the direct service workforce. As the agencies workforce continues to grow and change investment within these areas is critical to ensure the effective delivery of services. This request will provide necessary human resources staff to adequately support the health, safety, training and development of the DHS|OHA workforce.	$ 205,514	$ 21,015	$ 72,921	$ 299,450	-	-	No
302	No	OSH	**Deferred Maintenance**	This package funds repairs and improvements to state-owned buildings and infrastructure that is equivalent to no less than two percent of the current replacement value of state owned buildings and infrastructure on the campuses of the Oregon State Hospital as required by Senate Bill 1067 (2017). These funds would provide improvements to ensure continued compliance with the Joint Commission (JCAHO) accreditation requirements and Center for Medicare & Medicaid Services (CMS) regulations to ensure continued (CMS) funding.	$ 9,075,000	$ -	$ -	$ 9,075,000	-	-	No
					$ 177,002,953	**$ 159,526,639**	**$ 358,838,217**	**$ 695,367,809**	**243**	**163.16**	

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Public Health Division – Center for Prevention & Health Promotion
Program Name: Maternal and Child Health
Policy Package Title: **Universal Home Visiting for Oregon's Medicaid Population**
Policy Package Number: 401
Related Legislation: None

Summary Statement:

This policy package proposes to bring together partners to create a preventive system of care for families and deliver a universal, short-term, postnatal nurse home visiting program for all Medicaid covered/eligible infants. We propose a phased-in approach over the next 3 biennia, beginning with communities of readiness.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$4,056,925**	**$0**	**$4,675,590**	**$8,732,616**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

A safe and healthy environment during childhood forms the foundation for a lifetime of physical and mental well-being and healthy relationships. There is an opportunity to achieve population impact by bringing together community partners to create a preventive system of care and by delivering a universal, short-term, postnatal nurse home visiting program. Population impact is achievable through universal reach, rigorous evaluation, and creating a model for sustaining funding.

Rates of maternal mortality have been on the rise in the United States and there are significant disparities by race/ethnicity. While maternal mortality rates in Oregon are typically not as high as the national average and we do not yet have a formal maternal mortality review process in place, it is likely Oregon experiences similar disparities to those experienced in other states. Washington State's Maternal Mortality Revise Panel recently included a recommendation to expand efforts to provide early and frequent home visits to prevent pregnancy-related deaths and improve maternal health care.

This universal effort would not replace more intensive targeted home visiting programs. It would identify what families need and want from local resources and provide an individualized, non-stigmatizing entry into their community's system of care. Existing home visiting programs play an integral role in preventing adverse childhood experiences (ACEs), which can harm developing brains and increase lifelong risk for many chronic diseases and other serious problems. The existing home visiting programs provide a critical service in creating a preventive system of care for families. However, these programs are long-term, intensive and don't have sufficient funding or dissemination strategies required for population change.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

Local Public Health Authorities (LPHAs), with support from the Oregon Health Authority, would implement the evidence-based Family Connects Universal Home Visiting model for the Medicaid population. In

collaboration with hospitals and birth attendants, LPHAs will connect with every mother and father of a Medicaid-covered/eligible newborn shortly after birth to engage the family in services and schedule a home visit. Participation is voluntary for families. Ideally, this initial contact would be face-to-face and post-delivery. If requested, a brief home visit will be conducted by a Public Health Nurse (PHN) in the first week of life to address time-sensitive family needs such as breastfeeding, weight check, and postpartum health. A comprehensive home visit will be offered at two to three weeks after hospital discharge. The PHN will assess the physical health status of mother and child; assess unique family risks and needs; respond to immediate family needs such as feeding, weight gain, sleep, parenting stress, substance abuse and mental health; and connect the family with local community services and resources they need and want. Service referrals may include: medical and dental care, more intensive home visiting (e.g. Healthy Families Oregon, Babies First!, CaCoon, Early Head Start), WIC, TANF, childcare, parenting support, behavioral health services and housing. Up to two follow-up visits and telephone calls as needed are offered for further assessment, connections to community services, and family support. The family will be called one month after case closure to ensure customer satisfaction, quality assurance, and to confirm connections to community resources. OHA proposes a phased-in approach over the next three biennia, beginning with those communities that are prepared to implement it.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Implementing a universal, short-term, postnatal nurse home visiting program is an "upstream" approach that furthers the agency's goal of improving the lifelong health of Oregonians. Science tells us that early childhood is a time of both great promise and considerable risk. Experiences in the earliest years of life form the foundation of brain architecture. Learning, behavior, and health across the lifespan are all built on that foundation. We know today's best programs and practices can help support child development, but too many children are left behind. By supporting all families in identifying and accessing needed resources and attending to time sensitive family needs in the first month of life, we can promote positive early childhood experiences and lay the foundation for lifelong health. Evaluation of the Family Connects Model has shown that at 6 months families have:

- More connections to community resources.
- More positive parenting behaviors with their infant (e.g., hugging, reading).

- Less clinical anxiety reported by mothers.
- Higher quality home environments (e.g., safety, books, toys, and learning materials).

In addition, this POP aims to further the agency's goals of lowering and containing health care costs. Evaluation of the Family Connects Model has shown reduced emergency medical care (hospital overnights, emergency department and emergency doctor visits) for infants at 6 months, 12 months, and 24 months. The Family Connects Model estimates that for every dollar invested in the program, there is a $3.17 savings, primarily from reduced infant emergency medical care.

Creating a preventive system of care and delivering an evidence-based, universal short-term postnatal nurse home visiting program also offers the Oregon Health Authority the opportunity to further the mission of the Early Learning Division to support all of Oregon's young children and families to learn and thrive.

While this initial investment would focus on the Medicaid population, the vision is for a private-public partnership in which commercial health plans join in this move toward universal post-natal home visiting. Building momentum and demonstrating results in the public sector would encourage the private sector to participate.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

This POP has the potential to affect a number of the metrics for Oregon's coordinated care organizations (CCOs) including: emergency department utilization; childhood immunization status; cigarette smoking prevalence; depression screening and follow-up plan; developmental screening in the first 36 months of life; effective contraceptive use among women at risk of unintended pregnancy; patient-centered primary care home enrollment; and the timeliness of postpartum care. The model's upstream approach to assessing the

needs of families and facilitating linkage to community services will further the agency's goals of supporting behavioral health needs and addressing the social determinants of health.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

A lack of preventive services for families may increase numbers of children and families that need more intensive services. Existing home visiting efforts may not achieve population impact.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Implement a universal short-term, postnatal nurse home visiting program through the CCOs. Legislative changes are necessary to require this new service of CCOs. In addition, for this program to achieve measurable impact on outcomes statewide, it must be implemented to fidelity. That would require rigorous evaluation, which requires statewide oversight and coordination.

Implement a universal short-term, postnatal nurse home visiting program through Oregon's Early Learning Division. LPHAs have experience delivering nurse home visiting programs and the partnerships in place to create the preventive system of care required to support families. The current state plan amendment (SPA) to support the delivery of Targeted Case Management (TCM) by Nurse Home Visiting programs would need expansion and approval by CMS to secure federal support for the delivery of this model.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

Oregon has been working to build a home visiting system and is poised to capitalize on existing evidence-based and evidence-informed home visiting programs. However, the initial connection, coordination, and triage for families are missing.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

Local Public Health Authorities would be asked to implement this program, which would require additional staff and new partnerships.

The home visiting programs of the Early Learning Division would be integrated with the preventive system of care being created for families.

Families would be referred to resources and services of the Department of Human Services including TANF and ERDC.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

Early Learning Division

11. WHAT IS YOUR EQUITY ANALYSIS?

A universal home visiting program would remove stigma and promote health equity, because unaddressed disparities during the earliest years can lead to intensified health problems and widening social, educational, and economic gaps.

12. WHAT IS THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

Statewide implementation of an evidence-based universal, short-term, postnatal nurse home visiting program for Medicaid covered/eligible population.

- 10,000 infants served in 2019-2021 biennium.
- 20,000 infants served in 2021-2023 biennium.
- 32,200 infants served in 2023-2025 biennium.

While this initial investment would focus on the Medicaid population, the vision is for a private-public partnership where commercial health plans support the delivery of this intervention of their members.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATES AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Replication of the Family Connects Model which includes engaging all families post-delivery, one to three PHN visits per family to conduct assessments, screenings and referrals appropriate to family needs and a post-case closure phone call. On average each family will receive two visits. Per model evidence, the cost is about $700 per family.

The target population will be all Medicaid covered/eligible newborns. Half of all births are Medicaid-supported – approximately 46,000 births in Oregon per biennium. Per model evidence, program saturation is

70 percent of the targeted population as this is a voluntary program and not all families will choose to participate. Saturation in Oregon is estimated to be 32,200 infants per biennium.

A phased-in approach, beginning with communities of readiness, with 10,000 infants served during the 2019-21 biennium.

The current Medicaid Targeted Case Management (TCM) State Plan Amendment for Nurse Home Visiting would need to be expanded and approved by CMS to access support Family Connects services. It would leverage state investment to draw down federal support — approximately 37 percent non-federal investment and 63 percent federal investment.

The current TCM reimbursement rate is $355 per visit. We are conducting a cost study for TCM, so this rate may change once the new rate has been established (~Fall 2018). This rate is inclusive of all local level costs associated with the home visit, including the actual home visit and local infrastructure support for the program.

Implementation Date(s): July 1, 2019 (service delivery to families estimated to begin March 2020)

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
Public Health Division would provide technical support, training and evaluation to support the successful implementation of the model.

Health Systems Division would need to submit a revised TCM State Plan Amendment (SPA) and receive CMS approval prior to claiming any federal match. The State Plan manager would begin the process to submit the SPA, which has a minimum timeline of 90 days to incorporate required Tribal consultation. Once the SPA is submitted to CMS they would have 90 days to review, ask additional questions, and deny or approve the SPA.

HSD would then provide staff support for an increase in TCM billing, rule-making, ensuring compliance with Medicaid regulations and other administrative duties such as rate setting.

Office of Information Services will need to provide minimal support to the Tracking Home Visiting Effectiveness in Oregon (THEO) data system.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.

The program needs a common data system to track family contact and referral, to be successful. The Maternal and Child Health Section (MCH) is developing Tracking Home Visiting Effectiveness in Oregon (THEO), a data system that collects model specific information and can be built out to track families consistent with the Family Connects model.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

This universal effort would not replace more intensive targeted home visiting programs, but referrals for more intensive home visiting would be made into eligible programs, including Healthy Families Oregon, Early Head Start, Parents as Teachers, Family Spirit, Babies First! and CaCoon. Families enrolled in home visiting programs prenatally (Nurse Family Partnership, Babies First!, Early Head Start and Healthy Families Oregon) would not receive Family Connects services.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

New permanent staff would be required to provide program support and ensure the model is implemented to fidelity.

1.0 FTE Permanent Nurse Consultant (PHN2)
1.0 FTE Permanent Training and Quality Improvement Specialist (OPA3)
0.5 FTE Permanent Research Analyst 3 (RA3)
0.5 FTE Permanent Administrative Support 1 (AS1)

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

Tracking Home Visiting Effectiveness in Oregon (THEO) development and licenses.
Training nurses and initial audits from model developers.

g. What are the ongoing costs?

- 2021-23 biennium: approximately $6 million General Fund and $9 million Federal Funds to serve 20,000 families.
- 2023-25 biennium: approximately $9.5 million General Fund and $14 million Federal Funds to serve 32,200 families.

h. What are the potential savings?

The Family Connects Model estimated a $3.02 savings by age 6 months for every dollar invested. They estimated a local average of $432 per emergency outpatient visit and $3,722 per hospital night.

2019-21 Biennium potential ROI: $24 million
2021-23 Biennium potential ROI: $45 million
2023-25 Biennium potential ROI: $71 million

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	$298,138	0	$253,619	$551,757	4	3.00
Services & Supplies	$1,158,787	0	$48,354	$1,207,141		
Special Payments	$2,600,000	0	$4,373,617	$6,973,617		
Total	**$4,056,925**	**$0**	**$4,675,590**	**$8,732,515**	**4**	**3.00**

OHA - Fiscal Impact Summary by Program Area:

	MCH	HSD	Total OHA
General Fund	$4,056,925	$0	**$4,056,925**
Other Funds	$0	$0	**$0**
Federal Funds- Ltd	$301,973	$4,373,617	**$4,675,590**
Total Funds	$4,358,898	$4,373,617	**$8,729,472**
Positions	4	0	**4**
FTE	3.00	0.00	**3.00**

i. What are the sources of funding and the funding split for each one?

Federal match revenue is available for some expenditures at various matching rates. Program administration generates a 50 percent match, while direct program costs generate a 75 percent match through Medicaid Title XIX.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Systems Division, Child and Family Behavioral Health
Program Name: School Based Mental Health/Suicide Prevention
Policy Package Title: **Expand Behavioral Health Services for Children & Youth in Schools and for Suicide Intervention & Prevention; Develop Adult Suicide Prevention Plan**
Policy Package Number: 402
Related Legislation: None

Summary Statement:

Oregonians of all ages need prevention, earlier intervention, and access to services and supports to stem the rising suicide rate and ensure their behavioral health needs are met. Meeting this need requires prompt responses to crises and access to behavioral health services across the lifespan. This package would fund: the 2016-2020 priorities outlined in the Youth Suicide Intervention and Prevention Plan (YSIPP); mental health consultation and treatment services in schools; and the development of an Adult Behavioral Health Suicide Prevention and Postvention Plan. (Postvention is support for the bereaved after a suicide, because family and friends of a suicide victim may be at increased risk of suicide themselves.) Investing in earlier intervention and access to services for Oregon's elementary, middle school, and high school students would help them stay in school, improve learning outcomes, graduate, and prevent suicidal thoughts and behaviors. The YSIPP and an adult suicide prevention plan would reduce youth and family risk of suicide and improve long-term health and education outcomes.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$13,103,059**	**$0**	**$0**	**$13,103,059**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

Suicide is one of Oregon's most persistent public health problems. The financial and emotional impacts of suicide on family members and communities are devastating and long-lasting. Meeting Oregonians' behavioral health needs in the form of prevention, earlier intervention, and access to services and supports would stem the rising suicide rate. This requires prompt responses to crises and access to behavioral health services across the lifespan.

The Health Systems Division has identified suicide prevention as an unmet-need and high priority for adults in Oregon who need behavioral health services. Adult behavioral health clients have a higher risk for suicide, and a higher completion rate, than the general population.

The State Health Improvement Plan (SHIP) places a priority on suicide prevention across the lifespan. It focuses on working with the health care system to improve the quality of suicide care for all Oregonians.

Prevention/early intervention

Schools/youth suicide: Nine Oregon counties have no existing state-funded school-based services for mental health, neither through a school-based mental health center a therapist placed by a community mental health program (CMHP). Of 78 total SBHCs with mental health services, 16 are in elementary schools. Fewer than 15 elementary schools are served through the School Based Mental Health program (SBMH), which places therapists from CMHPs in schools.

According to the Oregon Department of Education, Oregon has 1,090 schools across all grades; 660 of these are elementary schools. The overall number of schools (including middle and high schools) with counselors (apart from what is provided above) is less than 30.

Students of all ages with adverse childhood experiences (known as ACEs) are at high risk for mental health disorders, substance use and suicide. Students with ACEs need greater protection in the form of parental resilience, social connections, and concrete support in times of need. They need parents and caregivers with knowledge of parenting and child development, and who have social and emotional competence. Many Oregon students could benefit from counseling or therapy services, which can help them stay in school, improve learning, graduate, and prevent suicidal thoughts and behaviors. However, many schools in Oregon are unable to provide these services.

OHA is implementing the Oregon Youth Suicide Intervention and Prevention Plan. In OHA, the Public Health Division Injury and Violence Prevention Section's efforts to address and prevent suicide in the general population and with health care organizations are funded by the Substance Abuse and Mental health Services Administration (SAMHSA). This funding is available through September 2019. OHA has not secured funding to continue and expand this work.

But OHA does not have a comprehensive plan to address suicide for adults served through our behavioral health system. Data show that this population is at higher risk. OHA Health Systems Division is implementing adult behavioral health programs, but without formal coordination to address the concern about suicide. Barriers include:

- Statewide strategies that assist adults at risk of suicide are inadequate and lack specificity.
- OHA lacks resources to oversee community behavioral health programs that are supposed to address suicide through prevention, intervention and postvention.
- The state needs to address training gaps among behavioral health providers and community partners.

A designated position will ensure that a strategic adult behavioral health suicide prevention plan is developed and implemented. It also will ensure better outcomes through coordination of efforts across the behavioral health system and within OHA and HSD.

Access: This POP targets mental health services and supports and suicide prevention across the lifespan. It also deepens efforts to address gaps in existing outreach to youth and families and expands access to

treatment in schools. OHA anticipates that the POP will reduce youth and adult suicide in Oregon or slow its increase. It also will improve timely access to all levels of needed behavioral health services and supports.

This POP is mandated by House Bill 4124 (ORS 418.704) and the Youth Suicide Intervention and Prevention Plan 2016-2020 priorities. Oregon also critically needs expanded access to mental health services in schools, especially elementary and middle schools, according to reports from all state-funded school-based mental health programs (SBHCs and SBMHs).

This POP will affect the Public Health Division (Adolescent and School Health Programs and Injury and Violence Prevention Section) and Health Systems Division (Adult Behavioral Health and Child and Family Behavioral Health). Externally, it will affect communities throughout Oregon, schools, community behavioral health programs, private contractors supporting the work, local child fatality teams, and members of the public who are working to improve behavioral health outcomes and prevent suicide.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This policy package would streamline existing mental illness prevention and suicide prevention at the local and state levels through coordination and communication. This ensures services reach those most in need of the services, and are not duplicated.

It would expand several existing programs:

- Youth Suicide Intervention and Prevention Plan (identifies high-risk adult populations, in addition to youth).
- School Based Health Centers administered by the Public Health Division.
- Community mental health programs that place therapists in schools an SBHC, administered through the Health Systems Division.

The Health Systems Division has identified suicide prevention as an unmet need and high priority for the adult behavioral health population. Adult behavioral health clients have a higher risk for suicide, and a higher completion rate, than the general population.

The State Health Improvement Plan (SHIP) puts a priority on suicide prevention across the lifespan. The plan's proposed activities focus on working with the health care system on quality improvement related to suicide care for all Oregonians.

Prevention and early intervention: This POP will use safety planning and lethal means counseling to prevent suicide and address suicidal thoughts and behaviors through improved access to mental health services. This POP will support an increase in protective factors while decreasing risk factors (when possible), which has been shown to reduce youth and adult suicide.

Oregon's overall suicide rate increased 28.2 percent between 1999 and 2016, according to the Centers for Disease Control and Prevention (CDC)[1]. Suicide was the *second* leading cause of death among youth ages 10-24 in Oregon, the *second* leading cause of death among Oregonians ages 15 to 34 years, and the eighth leading cause of death among all Oregonians in 2012. The number of deaths from suicide annually among youth and young adults in Oregon has steadily increased since 2011. These deaths are largely preventable. Nationally, about half of completed suicides occur among people with a mental health diagnosis.

This POP seeks to improve outcomes for youth by assisting their caregivers to create a safe and nurturing environment, which is a known protective factor. Helping adults to manage their own mental health and addictions stabilizes the environmental and emotional climate for the youth in their care, also a protective factor.

Additionally, this POP will enable OHA to develop and implement the Statewide Adult Behavioral Health System Suicide Prevention and Postvention Plan. Contracted dollars would be invested to help providers and

[1] https://www.cdc.gov/vitalsigns/suicide/index.html

systems adopt best practices in preventing adult suicide. This could potentially decrease the suicide and suicide attempt rates throughout Oregon.

This plan will enable OHA to build on its efforts to:

- Integrate behavioral health and primary care through transforming healthcare delivery in Oregon.
- Identify and implement evidence-based and culturally appropriate practices that address depression and suicide among adults.
- Apply community, family and individual interventions to support successful self-management and wellness.
- Develop integrated behavioral health and primary care solutions, by expanding training in suicide intervention skills that will potentially impact populations of adults at higher risk.
- Ensure that all behavioral health providers are trained to assess and manage suicidal persons according to best practices.
- Ensure follow-up care for persons presenting with suicidal behaviors in emergency departments and inpatient psychiatric units.

Access: K-12 students in schools have a variety of immediate mental health and related needs that interfere with learning and achievement. These include factors that can heighten suicide risk: undetected or undiagnosed mental illness and substance abuse, previous suicide attempts, interpersonal or family relationship problems, recent legal or criminal problems, physical illness, chronic pain, school problems and exposure to a friend or family member's suicidal behavior. Services available in schools meet young peoples' needs in the moment and prevent crises from becoming suicide attempts or deaths.

Specific activities anticipated as part of this POP include:

Prevention and early intervention:

- Upstream resiliency programs in elementary, middle and high schools.

- Identification of and resiliency support for students with early trauma and higher adverse childhood experience (ACE) scores.
- Expanded mental health services to elementary, middle and high schools.
- School mini-grants to promote development of prevention and postvention protocols and procedures.
- Funding to update the YSIPP as mandated in legislation.
- Development and implementation of the Statewide Adult Behavioral Health System Suicide Prevention and Postvention Plan.
- Annual suicide prevention conferences to share information on access, intervention and postvention.

Access:
- Mental health providers in school settings.
- Development of online resources for youth and leadership training.
- Support for hospitals and health systems to implement system quality improvements related to safe suicide care (such as the Zero Suicide Initiative).
- Support for the Lines for Life youth peer hotline.
- Tribal mini-grants.
- LGBTQ supports.

Infrastructure support:
- Program evaluation for cost effectiveness and to guide future programs.
- Two coordinators at HSD for youth and adult suicide prevention activities (including the creation of an adult suicide prevention plan) conducted through contractually administered programs, and one for coordination and technical assistance to expanded school-based mental health services.
- A statewide system for rapid response to suicide clusters to reduce contagion risk.
- Training for members of multi-disciplinary death review teams and medical examiners.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Prevention/early intervention:
This POP addresses the social determinants of health, incorporates and integrates mental health promotion, prevention, and earlier intervention. It supports the existing legislatively mandated Youth Suicide Intervention and Prevention Plan (YSIPP). The POP also supports the State Health Improvement Plan (SHIP), specifically:

- It is consistent with the SHIP's priority to prevent deaths from suicide.
- Key strategies of this priority include:
    - Ensure communities implement an array of services and programs to promote safe and nurturing environments.
    - Encourage health systems to adopt the organizational goal of implementing system quality improvement related to safe suicide care (such as the Zero Suicide Initiative).
    - Ensure suicide intervention and support training for physical, mental and behavioral health care professionals.

The POP also addresses several health outcomes identified in the recent OHA State Health Assessment (SHA). These areas include:

Trauma, toxic stress, and resiliency:
Early traumatic experiences influence the developing brain, and toxic stress can interrupt normal brain development. These adverse childhood experiences (ACEs) are a root cause of many social, emotional, physical, and cognitive impairments. These impairments lead to higher rates of behavioral health issues including suicide, depression, anxiety and development of mental health diagnoses.

Emotional health:
An estimated one in every five adults and youth in Oregon are coping with a mental health condition. Mental health conditions are increasing among adolescents as well. More eighth and 11th graders report being in a

depressed mood for two weeks out of the past school year[2]. Gay and bisexual youth are at significantly higher risk for several indicators of poor mental health. Transgender youth are at very high risk of suicide.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

This POP is consistent with CCO metrics, specifically:

- Depression screening, risk assessment and treatment at adolescent well visits.
- Reduce hospital re-admissions through safe suicide care.
- Address issues that result in use of ADHD medications.

Prevention/early intervention:
The U.S. Department of Health and Human Services says half of all mental health problems begin by age 14[3]. Upstream prevention programs (e.g., Sources of Strength and Good Behavior Game) in schools have been shown to reduce ADHD-like disruptive behaviors, promote pro-social development, and assist in establishing peer norms. Children with ADHD are at very high risk for depression and anxiety.

These preventive measures can reduce the impact on the health care system through prevention and treatment at school. While not all suicides are related to depression, screening for depression does reach a sizeable portion of individuals before they are suicidal. Depression screening also addresses factors that can persist into adulthood if not addressed earlier in children and youth.

[2] https://www.oregon.gov/oha/PH/BIRTHDEATHCERTIFICATES/SURVEYS/OREGONHEALTHYTEENS/Documents/2017/2017_OHT_State_Report.pdf
[3] U.S. Department of Health and Human Services, Substance Abuse & Mental Health Services Administration. (2017). Key substance use and mental health indicators in the United States: Results from the 2016 National Survey on Drug Use and Health.

OHA will monitor the success of this POP several ways, including:

- Ongoing monitoring of the suicide rates for youth and adults.
- Oversight of access to services in an increased number of schools statewide (particularly in previously unserved areas).
- Through evaluation activities listed in the POP as a targeted action: analysis of suicide prevention, intervention and postvention activities for cost-effectiveness.

Improved school climates, reduction in risk factors and increased protective factors are longer-term outcomes better measured over a greater period of time than the biennium this POP will cover.

4. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Inadequate access:
Continued increase in numbers of attempted and completed suicides (or no decrease); young people not getting access to needed services; disrupted learning or chronic absenteeism for young people due to mental health symptoms. Adult suicides are also increasing in some age groups (young adults, middle-age males and elder males) and there is currently no plan to address this. Adult suicides affect youth and can cause contagion among youth and young adults, who are particularly susceptible. In the past year, at least seven youth suicides in Oregon occurred after the suicide of an adult in their community.

Inadequate prevention/early intervention:
Not funding this POP will result in OHA not implementing the legislatively mandated YSIPP. Students are currently going without needed mental health services in many schools and communities. Impoverished areas in Oregon that are already lacking in adequate mental health services for young people are especially affected. Parents and caregivers are not able to get these young people to services, or may face unreasonable hardship or stigma when they do4. There is no comprehensive plan for adult suicide prevention, the rate of which is rising.

[4] Office of Rural Health, Oregon Health & Science University, *Oregon Areas of Unmet Health Care Need Report*, August 2017 retrieved from: https://www.ohsu.edu/xd/outreach/oregon-rural-health/about/news/2017-auhcn-report.cfm

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

These concepts were initially introduced as separate concepts (suicide prevention and school based mental health services need), but they integrate well, address a complex and disturbing issue across the lifespan, reduce silos between divisions and agencies, and represent alarming critical needs.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

In 2018 the Legislature allocated $950,000 of one-time funding for school-based mental health. These funds were disbursed to six impoverished counties with critical needs, counties that were already providing these services with a small number of mental health providers per 1,000 residents.

In 2017-19, the Legislature allocated $1 million of one-time funding to support the YSIPP.

The Public Health Division Injury and Violence Prevention section has also received federal funding through the SAMHSA Garrett Lee Smith Youth Suicide Prevention grant. Continued support through this grant is uncertain after September 2019. Even with continued federal support, additional funds are needed to launch comprehensive prevention programs to address the many factors that affect suicide rates.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

- The Department of Education would be affected by an increased number of schools with available mental health services. Space and time consideration for confidential services are a challenge for many districts.
- This POP provides pilot funding to schools for classroom programs as well as suicide prevention and postvention policies and procedures.
- This POP would affect schools and communities statewide by creating rapid response intervention services for schools and communities to avert contagion after a suicide. There are no services now that work in an organized or coordinated manner to prevent suicide contagion. The need is particularly acute in rural areas of Oregon.
- Local government would be affected primarily through school districts, Educational Service Districts, and community (county) mental health programs, which will be called upon to work together to coordinate and implement the services.
- This POP will bring best practices, needed services and training that will positively affect community mental health and public health programs through support and technical assistance for prevention and postvention.
- Mini-grants will be given to the tribes in Oregon for suicide prevention, intervention and postvention programs of their choosing. Reducing suicide rates among American Indians/Alaska Natives is a priority of the SHIP.
- It supports the Office of Equity and Inclusion's priority for LGBTQ Oregonians, who are at extremely high-risk of suicide, especially transgender individuals.
- DHS suicide prevention programming would be affected by the availability of technical assistance.
- Hospitals from across Oregon implementing Zero Suicide initiative for suicide-safer care would be affected. This POP will provide financial support for their efforts and improve data collection on Zero Suicide[5].

[5] https://www.oregon.gov/oha/PH/PREVENTIONWELLNESS/SAFELIVING/SUICIDEPREVENTION/Pages/Program-Information.aspx

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

- Oregon School Based Health Alliance (OSBHA)
- Oregon Alliance to Prevent Suicide and its members' organizations
- Oregon School Nursing Association (OSNA)
- Confederation of School Administrators (COSA) Social-Emotional Learning workgroup
- Healthy Kids Learn Better (HKLB)
- Oregon Consumer Advisory Coalition (OCAC)
- Children's System Advisory Council
- Addictions and Mental Health Planning and Advisory Council (AMHPAC)
- Counties responsible for responding to suicides per SB 561
- Basic Rights Oregon

11. WHAT IS YOUR EQUITY ANALYSIS?

This POP prioritizes funding for activities that address populations with the highest risk.

Culturally relevant supports for tribes will address the extremely high suicide risk of tribal youth. Reducing the disparity of suicide among Native Americans is also a SHIP health equity goal. Oregon tribes have lost state funding for suicide prevention, intervention and postvention. They are in acute need of support for such programs. This funding would allow for tribes to select projects that would respond to their high suicide rate. From 2000 to 2010, Native American males aged 15 to 24 years had a suicide death rate of 51.93 per 100,000 vs. 16.9 per 100,000 among all U.S. males in that age group. Among females aged 15 to 24 years, the rate for Native Americans was 16.74 per 100,000 compared with 3.89 for the total female population.

Suicide rates are also extremely high among LGBTQ youth, with transgender youth experiencing the highest rates. *Some report that approximately 40 percent of transgender individuals attempt suicide*. Programs to reduce suicide risk among LGBTQ youth and young adults address the attempt and completion rates in these groups though family acceptance and collaboration with Basic Rights Oregon.

Adults and youth with behavioral health disabilities, are addressed though education of those who serve or treat them. Vulnerable at-risk children and youth whose parents have behavioral health disabilities will be served.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

The desired long-term outcome is an increase in the ability of behavioral health providers to protect at-risk Oregonians from suicide. This will happen because there is more collaboration among the public health, behavioral health and education systems. As a result, communities will have lower risk factors for suicide and better ways to protect people of all ages from suicide.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

The Oregon Youth Suicide Intervention and Prevention Plan (YSIPP) was mandated by HB 4124 (ORS418.704) in 2014, developed by stakeholders in 2015, and adopted in 2016. Progress has been limited to activities that can be done without additional funding. Critical areas of the YSIPP need attention and funding to fully implement the vision for a suicide-safe state. In addition to the YSIPP, the State Health Improvement Plan also calls for attention to Oregon's high suicide rate, which has been increasing since 2011.

At the same time, existing school-based mental health programs lack capacity to meet existing need in the schools they serve. Beyond that, we know there are nine counties with none of these services, and very few elementary schools with any school-based mental health services. The POP is focused on (1) prevention and early intervention and the need to provide services and supports at younger ages for students, and (2) supporting adults who may be involved in the lives of young people, and who have their own behavioral health concerns that can lead to suicide.

Implementation Date(s): January 1, 2019

End Date (if applicable): Ongoing

a. Based on the following answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
Child and Family Behavioral Health
Contract management, Requests for Proposals (RFPs); coordination of the SBMH program; development of suicide prevention contracting activities; technical assistance (two permanent, full-time Operations and Policy Analyst 3 positions)

Contracts
Creating new contracts, drafting amendments and RFPs

Adult Behavioral Health
Additional staff devoted to suicide prevention, intervention and postvention policy and program development, including stakeholder outreach in development of an adult suicide prevention plan (one permanent, full-time Operations and Policy Analyst 4 position)

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
Minor facilities planning for cubicles and equipment for the three proposed positions.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

There will be more access to services. Addition of elementary school therapists to existing group of therapists; all are supervised at CMHP level. The FTEs in OHA will support technical assistance for supervisors of the therapists, and help to troubleshoot programmatic issues in getting the services implemented.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

This request includes three permanent, full-time positions.

- OPA 3 for Child and Family Behavioral Health to augment work of the Suicide Prevention and Intervention Coordinator in HSD.
- OPA 3 for Child and Family Behavioral Health to start up and manage additional sites with school based mental health that are not in school based health centers and oversee the SBMH program at HSD.
- OPA 4 for Adult Behavioral Health to develop and implement the statewide adult behavioral health system suicide prevention and postvention plan.

See g. below for further detail.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

See g. below for further detail.

g. What are the ongoing costs?

The following budget request is outlined by goals and objectives of YSIPP. All align with specific priorities of the Plan.

<u>YSIPP Strategic Direction 1: Healthy and empowered individuals, families and communities</u> ($250,000)

1. **Youth engagement and leadership.** Fund services to meaningfully engage youth with OHA, Oregon Alliance to Prevent Suicide and the Children's System Advisory Committee in suicide prevention, intervention and postvention. Recent experience indicates that a specific entity is needed to coordinate youth

engagement and lead groups of youth stakeholders/experts to provide crucial youth and young adult input on suicide planning and activities.

2. **Develop second mandated five-year Youth Suicide Intervention and Prevention Plan**. Involve the Alliance and broad array of stakeholders and youth in developing the legislatively mandated plan update for 2021-2026**.**

<u>YSIPP Strategic Direction 2: Clinical and community preventive services</u> ($1,180,000)

1. **Support communities in crisis.** Fund immediate post-suicide response in communities experiencing multiple suicides or attempts. This addresses the high rate of contagion among youth. Funds will be distributed to communities that have been stressed beyond their capacity.
2. **Train communities to develop suicide response plans to reduce contagion risk.** SB 561 requires all counties to work with partners to develop and implement post-suicide response plans. This training would be offered to community members to provide knowledge and skills in postvention and increases an Oregon cadre of suicide response experts.
3. **Psychological autopsy certification.** This will allow for collaboration between medical examiners and OHA suicide prevention staff to ensure that psychological autopsies are conducted for suicide deaths. A psychological autopsy allows medical examiners to better ascertain circumstances around the suicide and improve data reporting and surveillance to better monitor the psycho-social circumstances that contributed to the suicide.
4. **Provide technical assistance and training to county Child Fatality Review Teams.** ORS 418.785 requires county multidisciplinary child abuse teams (MDTs) to establish a child fatality review team to conduct child fatality reviews, including suicides. This funding would allow a needs assessment to be conducted with county MDTs and child fatality review teams to determine what technical assistance and training are needed to support child suicide death reviews, including a focus on prevention efforts.

   Once the needs assessment is completed, technical assistance and training support can be developed. This will encourage relationship building between county MDTs/child fatality review teams and state suicide prevention specialists which will provide for more valuable reports following county reviews. This can lead to county prevention successes informing state prevention efforts.

<u>YSIPP Strategic Direction 3: Treatment and support services</u> ($9,540,000)

This work ensures communities can implement an array of services and programs to promote safe and nurturing environments.

1. **Youth-led development of online resources for youth.** This will involve youth and suicide prevention experts working with youth to develop or identify safe online practices on social media platforms. Includes a Youth Summit to develop teams of youth to serve as prevention leaders across the state. This will encourage healthy peer relationships.
2. **Oregon suicide prevention hotline.** This will fully fund Lines for Life and YouthLine crisis response services for Oregon youth and families. The hotline currently is operating at a deficit due to drastic increases in call volume. YouthLine has never been funded by the state. Oregonians rely on this phone, chat and text service as a critical component on the continuum to prevent and intervene to de-escalate crises and guide people to the support they need.
3. **Resilience building in schools.** This will provide funding to:
    a. Implement the best practice Sources of Strength youth-led resiliency program in middle and high schools.
    b. Work with preschools and elementary schools to support pro-social development through the best-practice PAX Good Behavior Game.
    c. Provide mini-grants to pilot schools to identify or develop customized protocols and strategies to prevent suicide and provide best practice post-suicide response.
4. **Expansion of school based mental health services.** Providing funding for increased mental health services will allow for early intervention for mental health issues. Such issues may lead to poorer health and education outcomes. Adequate mental health services can lead to a reduction in suicides.
    - Counties with no existing services ($2 million) to establish school based mental health services through existing CMHP; provide technical assistance using existing mechanisms.
    - For counties with clear unmet need, even with existing SBMH services ($2 million), funding mechanism to be determined, likely grant application offering to those with need as demonstrated by Oregon Healthy Teens, Office of Rural Health and other data.

- Address shortfall from 2017 SBHC Mental Health Expansion Capacity grant requests ($1.1 million) to assist SBHC sites with known unmet needs; fund through existing mechanisms.
- To develop SBMH services availability in pre-K and elementary school settings, targeting trauma and developing resilience in students who've experienced ACEs at earlier ages ($1 million); fund through grant application process.

YSIPP Strategic Direction 4: Surveillance, research and evaluation ($700,000)

1. **Evaluation on progress implementing the YSIPP.** This will continue an intergovernmental agreement between OHA and the University of Oregon to collect, evaluate and analyze data to gauge the success of programs implemented to meet the goals and objectives of YSIPP. This analysis increases the ability to determine cost/benefit of certain interventions and guide future investments.
2. **Data collection from hospitals and health systems.** This will support efforts of Oregon hospitals and medical or behavioral healthcare systems to deliver suicide-safer care. Participants also will be required to collect and submit data about their needs, challenges and program innovations they are implementing under the best practice comprehensive Zero Suicide initiative.

Infrastructure ($856,403)

1. **Support for implementation.** Hire a Child and Family Behavioral Health Specialist at the OPA 3 classification in the OHA Health Systems Division. This position would manage the data collection, grant program and start up process for additional school-based mental health settings, to amend the existing MHS 37 School Based Mental Health service element (County contractual language) and to provide oversight and technical assistance to the schools with therapists, review quarterly reports, and report to the legislature on the success of this expansion.

   Hire an OHA youth suicide prevention and intervention specialist at the OPA 3 classification to coordinate and implement prevention and post-suicide intervention activities called for in the 117 action items in the YSIPP and the widening scope of youth suicide prevention activities in Oregon since 2014. ($656,403)
2. **State Health Improvement Plan: Prevent Deaths from Suicide.** Hire an adult suicide and intervention specialist at the OPA 4 classification who will coordinate efforts to:

- Promote use of the National Suicide Prevention Lifeline.
- Create incentives for private and public health plans and health care providers to prevent deaths from suicide
- Establish universal screening for individuals at risk of suicide
- Ensure training for health professionals is available to address suicide risk
  Hire an adult suicide and intervention specialist. This position will develop a statewide behavioral health system plan, and coordinate and implement activities to prevent and reduce suicides among adults within Oregon's behavioral health system. ($238,085)

3. **Hold a state suicide prevention summit and training annually.** This will encourage collaboration among communities, promote best practices, and share innovative practices from all corners of the state. ($200,000)

<u>Populations at disproportionately high risk of suicide as identified in YSIPP</u> ($600,000)

1. **LGBTQ supports**. This will expand suicide prevention efforts to the extremely high-risk LGBTQ youth in Oregon. ($100,000)
2. **Tribal mini grants.** Oregon tribes have lost state funding for suicide prevention, intervention and postvention. They are in acute need of support for such programs. This funding would allow for tribes to select projects that would respond to their high suicide rate. ($450,000)
3. **Suicide attempt and bereavement survivors.** This would fund online and other easily accessible tools to reduce suicide risk among people who previously attempted suicide and loved ones left behind after a death. ($50,000)

TOTAL: $12,926,403

h. What are the potential savings?

Improved long-term health and educational outcomes from prevention, earlier intervention, and access to behavioral health services would likely avoid costs for a variety of government programs; however, these savings are diffuse and difficult to measure.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	$548,714	0	0	$548,714	3	2.64
Services & Supplies	$1,034,345	0	0	$1,034,345		
Capital Outlay	0	0	0	0		
Special Payments	$11,520,000	0	0	$11,520,000		
Other	0	0	0	0		
Total	**$13,103,059**	**$0**	**$0**	**$13,103,059**	**3**	**2.64**

OHA - Fiscal Impact Summary by Program Area:

	HSD Non-Medicaid	HSD Admin	Total
General Fund	$11,520,000	$1,606,403	**$13,103,059**
Other Fund	$0	$0	**$0**
Federal Funds- Ltd	$0	$0	**$0**
Total Funds	$11,520,000	$1,606,403	**$13,103,059**
Positions	0	3	**3**
FTE	0.00	2.64	**2.64**

i. What are the sources of funding and the funding split for each one?
General Fund.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Systems Division
Program Name: Child and Family Behavioral Health
Policy Package Title: **Intensive In-home Behavioral Health Services**
Policy Package Number: 403
Related Legislation: None.

Summary Statement:

This policy package seeks to create and expand intensive community-based behavioral health care for Oregon children. Due to a lack of intensive community-based services, many Medicaid-eligible youth are referred to residential care instead of receiving treatment in their home community. Creating and funding new intensive care opportunities in the community would increase diversity of services available to Oregon's Medicaid-eligible youth and provide alternatives to residential services.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$6,575,316**	**$0**	**$13,064,484**	**$19,639,800**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

The primary goal for this policy package is to create a level of care in Oregon's behavioral health system that would deliver intensive community-based services to youth. OHA requires that CCOs provide for a very limited array of outpatient behavioral health services. OHA has no requirement that youth with the most intensive needs be served in their own community. While many CCOs do support and fund some form of intensive outpatient services, neither service levels nor delivery models are consistent statewide.

Many Medicaid-eligible youth are referred to residential care instead of receiving treatment in their home community, due to the lack of intensive community-based services. Creating and funding a new level of care would increase diversity of services available to Oregon's Medicaid-eligible youth and provide more alternatives to residential services. This POP would enable OHA to increase the rates paid for community-based services in a way that would encourage providers and CCOs to provide higher intensity services to more youth. Improved access to higher intensity in-home services and supports would make it possible to treat more youth without an out-of-home placement.

Eligibility for these services would be based on clinical need, as determined by the youth's treatment team and a utilization management protocol determined by the CCO.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP would create a community-based level of care to serve youth with intensive needs.

- Each youth receiving these services would be offered a combination of services as determined by the youth's treatment team. Services could include skills training, individual therapy, family therapy, medication management, 24-hour crisis response, peer delivered services, case management and others. These programs would emphasize providing services in the youth's home and other settings that are not office-based.

- Funds would be distributed by OHA to CCOs based on the anticipated number of youth that would receive these services in their coverage area. CCOs would have the option to deliver the services on their own or to contract with a qualified provider.
- OHA would develop Oregon Administrative Rules for programs wishing to deliver these services. OHA would certify providers to provide this level of care.
- OHA staff would provide technical assistance to ensure that providers are prepared to implement these services and to identify target populations.
- These services would be paired with OHA's ongoing work with System of Care and Wraparound to ensure consistency in the behavioral health system.

Operational costs of the program will include:

- Monthly psychiatry for medication management.
- Skills training in the community one or two times per week.
- Individual therapy in the community about one time per week.
- Family therapy in the community about one time per week.
- Peer-delivered services as needed.
- Case management services for the youth and family.
- 24-hour availability for crisis response.

Most providers will already offer these services, but higher frequency and intensity may increase costs.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

This POP furthers the agency's mission by expanding services available to youth in the least restrictive environment. Serving youth in the community, as opposed to residential treatment programs, maintains youths' connections to their existing support system, which provides for stability and better overall outcomes. Further, investments in outpatient services cost less costly than residential services. That means available funds go further.

Access to intensive community-based services would help to reduce strain on residential programs and provide more options for youth and their families. Residential treatment programs in Oregon are operating with very long waitlists, which create delays in needed care. Serving youth in the community would decrease the demand for beds in residential treatment programs and ensure youth admitted to residential programs have the highest level of need.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

This POP is aimed at providing services to youth in the most integrated setting possible by expanding the array of services available to youth in their homes and decreasing reliance on higher levels of care.

OHA would monitor the effect these services have on assisting youth to remain in the community for treatment, and on the average length of stay for youth in residential settings. This can be accomplished by monitoring the demand for residential treatment. OHA would continue to monitor overall usage and the average length of stay in each level of care. OHA would work with CCOs to monitor usage rate of intensive outpatient service to ensure that they are fully implemented.

OHA would also continue to monitor whether fewer youth require emergency room services for behavioral health needs. Because the POP would emphasize 24-hour crisis support, it would give families and caregivers timely and intensive support that could prevent the need for emergent hospital services.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Not funding this POP would maintain the status quo. Community-based services are not adequately funded to provide in-home or community-based services to youth with intensive needs. With the strain on residential beds, we need more intensive and innovative services at the local level. This funding would allow OHA to require CCOs to cover these service, while providing adequate funding to do so.

Residential treatment is more expensive and often less effective than serving youth in community settings. Intensive in-home services would help prevent disruptions and improve communities' ability to maintain youth.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No change to statute.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

- Adding intensive community-based services to the CCO contract.
  - Since OHA is required to comply with actuarial soundness requirements under the Centers for Medicaid & Medicare Services Medicaid managed care rules 42 CFR 438.4, additional funding must be made available to cover these services in their global budgets.
  - There is no existing fee schedule for the proposed level of care. CCOs provide for differing types of intensive outpatient programs by utilizing several applicable encounter codes. This POP would enable OHA to create a daily rate and code.
- Including intensive community-based services in Oregon Administrative Rules.
  - There is no requirement or incentive for CCOs to cover these services. Instituting a new policy without a funding mechanism would be unsustainable for the CCOs.
  - Outpatient rates are not sufficient for providers to deliver services.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

- Technical assistance from OHA staff. This generally involves asking CCOs to go beyond traditional funding sources.

- CCOs funding single-case agreements with providers for youth who have intensive behavioral health needs.
- Most CCOs fund a version of intensive community-based services, though not with the intensity, direction, or funding mechanisms that are necessary. Further, these services have not been consolidated into a single level of care that is certified and monitored for quality by OHA. Allocating increased funding for these services would allow OHA to collaborate with CCOs and providers to develop policy and structure to implement these programs and create more consistency throughout the state.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

No negative impact for other agencies. Potential positive impacts might include:

- DHS:
  - Resources for local communities to divert youth who may otherwise stay in a hotel. The data collected on youth who are temporarily placed in a hotel suggest that most youth enter these situations after a disruption while in a foster home. This POP would provide additional in-home supports for youth in foster care with intensive needs, making it easier for homes to maintain the youth.
  - Increased support for youth in foster care, especially after school hours.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

This concept was presented to the Children and Youth with Specialized Needs workgroup for feedback. The workgroup, which included CCO, provider, and state agency representation, supported the POP. Their recommendations have been included. They will continue to be engaged as this POP progresses.

As development continues, we will engage CCOs and providers to accurately report anticipated costs and benefits of this level of care.

DHS has shown interest in combining a form of this service with Behavior Rehabilitative Services Therapeutic Foster Care to support youth in care.

11. WHAT IS YOUR EQUITY ANALYSIS?

This POP would increase access to community-based services throughout the state. Services in a youth's community can lessen the burden on families, particularly those with very low incomes, to travel to appointments. The new funding mechanisms for community-based services could also encourage providers to develop more culturally appropriate options.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

This POP would contribute to the development of a functioning system of care for youth with very intensive needs. Such a system would ensure services are available in the community, lower demand for residential services, and ensure only youth with the highest level of need are placed in residential programs.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): January 2020

End Date (if applicable): Ongoing

a. Based on the following answers, is there a fiscal impact?

Yes. There will be a fiscal impact. These funds will be distributed to CCOs as a part of their Global Budget along with the expectation that they serve all members who qualify for the service.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

Health Systems Division

Child and Family Behavioral Health Unit: Technical Assistance, rule writing, contracting, and ongoing consultation for sites on implementation.

Licensing and Certification: OHA will need to certify providers for these services and conduct ongoing compliance reviews.

Business Services Unit: OHA will need to make modifications to MMIS to accommodate a new level of care.

Health Policy & Analytics

Actuarial Service Unit: Setting rates for intensive in-home services.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.

None.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

This will be a change for services available to youth statewide. Caseloads may rise, but the biggest change will be in the frequency and intensity of services for youth.

Providers would likely experience increased sessions for skills training and individual therapy. There would be an increase in community-based crisis response, including more responses to the youth's home. These programs would create a more intensive delivery system which will lead to a higher frequency of services beyond what is already provided in most places. Because these services would be delivered in the community, providers could experience increased travel requirements.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
No.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None. During initial implementation, existing staff would provide intensive technical assistance, outreach, and training for service providers, as well as develop a certification process for providers.

g. What are the ongoing costs?
Payments to providers of approximately $2,204 per month, per youth for approximately 1,500 youth ages 0-18, which is approximately $3.3 million per month based on a weighted average of behavioral health procedure codes crossing CY16 and CY17. These costs would be eligible for Medicaid match per the FMAP. OHA would begin including funding for intensive in-home services in CCO rates for the 2020 contract year. Therefore, for 18 months of the 2019-21 biennium, the projected cost is $59.5 million Total Funds, which includes $19.9 million General Fund and $39.6 million Federal Funds.

h. What are the potential savings?
Investing in intensive community-based services will lead to decreased spending on higher levels of care as youth move from residential services to community-based services. Greater availability and access to in-home and community services will prevent youth from needing to access higher levels of care.

Savings would be approximately $7,383 per month, per youth, for approximately 300 youth ages 0-18 who would be diverted from requiring residential treatment. The Total Funds savings is projected to be $2.2 million per month. In 2019-21, the projected savings is $39.9 million Total Funds, $13.3 million General Fund and $26.5 million Federal Funds.

Projected Total Fund 19-21 Cost	FF	GF
$ 59,508,000	$ 39,584,991	$ 19,923,009
Projected Total Fund 19-21 Savings	**FF**	**GF**
$ 39,868,200	$ 26,520,507	$ 13,347,693
NET Projected Total Fund 19-21 Impact	**FF**	**GF**
$ 19,639,800	$ 13,064,484	$ 6,575,316

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	0	0	0	0	0.00
Services & Supplies	0	0	0	0		
Capital Outlay	0	0	0	0		
Special Payments	$6,575,316		$13,064,484	$19,639,800		
Other	0	0	0	0		
Total	**$6,575,316**	**$0**	**$13,064,484**	**$19,639,800**	**0**	**0.00**

OHA - Fiscal Impact Summary by Program Area:

	Behavior Health	Total
General Fund	$6,575,316	**$6,575,316**
Other Fund	$0	**$0**
Federal Funds- Ltd	$13,064,484	**$13,064,484**
Total Funds	$19,639,800	**$19,639,800**
Positions	0	**0**
FTE	0.00	**0.00**

i. What are the sources of funding and the funding split for each one?

The package includes General Fund and Federal Funds through Medicaid match. The funding splits are determined by the Federal Medical Assistance Percentages (FMAP) rate, applicable quarter, and FFY for the 2019-21 biennium. Determining which FMAP rate to apply is achieved by identifying the proportion of the 1,500 youth estimated to be eligible for intensive in-home services in each eligibility group.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Policy & Analytics
Program Name: Improving Prenatal and Child Health
Policy Package Title: **Office of Child Health**
Policy Package Number: 404
Related Legislation: None

Summary Statement:

Improving prenatal and early childhood health is a Governor's priority, as exemplified by the Governor's formation of the Children's Cabinet. This policy package would support the goals of the Children's Cabinet by creating the Office of Child Health within OHA. This office and staffing would improve OHA's ability to improve the social determinants of health and equity and long-term health outcomes in Oregon, with a focus on the prenatal through age 5 population.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$803,081**	**$0**	**$511,735**	**$1,314,816**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

OHA does not have a coordinated team that is focused on prenatal and child health initiatives. This limits the agency's ability to drive expanded policy strategies and improvements in children's health. Prenatal care and children's health activities have increased. They would benefit from unified agency support. OHA does not have a system in place to coordinate or lead these efforts. OHA has tremendous expertise in children's health distributed across the agency. However, OHA lacks sufficient staffing to meet current workload needs or respond to the opportunities to advance children's health. Clearly established leadership, authority, strategic focus and overall agency support and resources would significantly increase the impact of existing staff.

The Office of Child Health would support child health initiatives affecting children under age 18, with a particular focus on the prenatal to age 5 populations. Many of the child health efforts underway across the state are innovative, potentially cost-saving and move the work upstream to address the social determinants of health and equity. Examples include kindergarten readiness metric, childhood disparities data tracking, and partnerships with the Department of Education's Early Learning Division and the Department of Human Services. This work requires dedicated staff who can effectively work as a team with collective goals in order to drive policy, quality improvement and cross sector strategies forward. This team will be able to provide the support and resources needed for OHA to be a state leader in advancing P-5 outcomes and in building cross-sector efforts.

By improving children's health in an upstream manner and creating dedicated capacity to address child health disparities, this initiative has significant potential to reduce health care costs further down the line.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP would establish an Office of Child Health. It would be responsible for setting agency priorities, addressing high-level state challenges, developing policy, and participating in partnership opportunities. This office would capitalize on the current energy and investment in children's health and well-being in Oregon and nationwide by building a team in OHA dedicated to fully supporting the work. This would increase efficiency and replace the inconsistent way staff who work on children's health collaborate and share information within the agency and with external stakeholders and partners.

This POP would be implemented by establishing six new positions comprising the Office of Child Health:

- **Child Health Director** (PEMG): Responsible for leading the OHA Office of Child Health, ensuring compliance with federal and state laws, Oregon Administrative Rules, and standards, and for developing priorities and programs to meet the needs of those seeking assistance from medical insurance programs with a focus on the prenatal through age 5 population in Oregon. Also responsible for leading coordinated child health efforts within OHA (including collaboration with existing Children's Behavioral Health Team and the Maternal and Child Health Section in PHD) and with cross-sector partners.
- **Children's P-5 Health Policy Analyst** (OPA4): Responsible for providing policy analysis and recommendations to the leadership team, researching and assisting with legislative concept development, coordinating and tracking child health activities and recommendations in the Oregon Health Policy Board and OHA committees and collaborating within OHA and other agency partners on policy priorities.
- **Child Systems Program Coordinator** (OPA4): responsible for tracking, monitoring, and supporting child health programs across OHA divisions as needed; responsible for providing support to CCOs and innovator agents on child health activities, metrics, and policies; responsible for bringing together CCOs and Early Learning Hubs and other system partners for learning opportunities and technical assistance.
- **Children's P-5 Data Analyst** (RA4): Responsible for maternal and child health research, data analysis, report generation, and coordination with data analysis positions in other agencies regarding P-5 child and family health priorities.

- **Child Health Equity Coordinator** (OPA2): Responsible for monitoring and tracking data related to childhood disparities; identifying opportunities and strategies to improve disparities, and implementing recommendations related to improving children's health equity in Oregon.
- **Children's P-5 Administrative Support Staff** (AS2): General onsite office support (scheduling meetings, phone calls, etc.) potential for additional support (committee staffing, off-site meetings, project management and tracking) as needed for the Child Health director and Office of Child Health.

The Office of Child Health would be located in OHA's Health Policy and Analytics Division, with a streamlined reporting structure and team approach. Some of the proposed positions would have a clear relationship, i.e., "dotted line," to other offices and units. For instance, the child disparities and equity position would work closely with the Office of Equity and Inclusion to align with the expertise, opportunities and principles of OHA's broader equity work. The data analyst position would be functionally embedded in the Office of Health Analytics to ensure full access to the Health Policy and Analytics data infrastructure and expertise. It would also work closely with data analysis staff from Maternal and Child Health, Child and Family Behavioral Health, and others throughout OHA. The child systems coordinator would be functionally embedded in the OHA Transformation Center to leverage its structures and systems for delivering technical assistance to CCOs and primary care. This team would be structured to ensure maximum collaboration opportunities throughout the agency, ensuring connections across all OHA child-serving programs and divisions.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Establishing an Office of Child Health would enable OHA to develop and advance agency priorities related to the P-5 populations. It would also allow OHA to address high-level state challenges, develop policy, and participate in partnership opportunities in alignment with the Governor's focus on creating a comprehensive, cross sector early childhood system. Establishment of this team will also prioritize data analysis to highlight and better understand child health disparities in Oregon, as well as prioritizing implementation of recommendations and partnerships to address these disparities. This team will be able to provide the support

and resources needed for OHA to be a state leader in advancing children's health and building cross-sector efforts.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

- Initiation and engagement of alcohol and other drug dependence treatment – Medicaid population
- Follow-up after hospitalization for mental illness – Medicaid population
- Mental and physical health assessment for children in DHS custody
- Follow-up care for children prescribed with ADHD medication – Medicaid population
- 30-day substance use (illicit drugs & alcohol) among 6^{th}, 8^{th}, 11^{th} graders – population
- Prenatal care – Population & Medicaid population
- Primary care sensitive hospital admissions/inpatient stays – Medicaid population
- Patient Centered Primary Care Home (PCPCH) enrollment – Medicaid population
- Access to care – Medicaid population
- Member experience of care – Medicaid population
- Member health status – Medicaid population
- Rate of tobacco use – Population & Medicaid population
- Rate of obesity – Population and Medicaid population
- All cause readmissions – Medicaid population
- Effective contraceptive use – Population & Medicaid population
- Flu shots – ages 50-64 – Population & Medicaid population
- Child immunization rates – Population & Medicaid population OHA customer satisfaction

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Without the Office of Child Health proposed by this POP, OHA will not be in an effective position to implement the Governor's vision for a comprehensive cross-sector early childhood system, and will not have the dedicated capacity to address early childhood disparities impacting population health. OHA will not have the capacity to effectively coordinate child health priorities and partnerships within OHA and with state agency and other partners.

Currently, the OHA does not have a coordinated team focused on child health initiatives, which limits the agency's ability to provide statewide leadership, support cross-divisional collaboration and external partnerships (e.g., with other agencies or stakeholders) that can drive expanded improvements in children's health. There has been a significant increase in the number of activities related to children's health that require or would benefit from unified agency support and we don't currently have a system in place to coordinate or lead these efforts.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

The primary alternative is to absorb the work into existing positions/staffing. However, due to insufficient capacity within existing positions and units, this would mean de-prioritizing other critical work or not providing sufficient focus on the P-5 population. Additionally, no alternative reporting and coordination

structure has been identified that could serve to create an efficient agency-wide approach to child health work without taking away from existing positions.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

Existing positions within the agency are currently stretching to accommodate the recent increase in child health work and prioritization and are not able to meet the need. A single, limited duration position exists within the OHA Transformation Center to coordinate this work, but is not able to serve the variety of functions and roles necessary to ensure an agency-wide coordinated approach to child health and cross-system partnerships.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

- Early Learning Division of the Oregon Department of Education
- Oregon Department of Education
- Oregon Department of Human Services
- Oregon's nine federally recognized tribes
- Local public health authorities and tribal health authorities
- Coordinated Care Organizations
- Early Learning Hubs

In particular, the Early Learning Division and Department of Human Services would be affected by the creation of an OHA Office of Child Health. These agencies serve the same priority population as the Office of Child Health and it is anticipated they would benefit from having a unified team at OHA addressing this population and helping coordinate work child health across OHA and its partners. Local partner organizations, including Oregon's Early Learning Hubs, have indicated a need for more distinction and dedication from the OHA for collaboration and partnership on child health. Additionally, increased capacity

at OHA in for providing access to child health data and addressing child health disparities will serve to advance the wellbeing of children throughout Oregon and ensure collective impact of the work of all partners within the Oregon's child serving systems.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

- Maternal and Child Health Section of PHD
- Child and Family Behavioral Health team in HSD
- External partners (e.g., Early Learning Division, CCOs, Early Learning Hubs, etc.) have indicated a need for more distinction and dedication from the OHA for collaboration and partnership.

11. WHAT IS YOUR EQUITY ANALYSIS?

Part of the overall problem is OHA does not have the dedicated staff or resources to better understand what the disparities are within Oregon's child population. We have some indicators that provide glimpses (e.g., developmental screening completion in CCOs, immunization rates in CCOs) but we don't understand and haven't been able to track overall disparities related to children's' race, ethnicity, gender, sexuality, geographic location, or disability. This is a major shortfall considering how vulnerable this population is and how impactful it would be to address disparities as early in life as possible. The additional capacity requested in this POP would address this issue in multiple ways, including 1) Increased capacity for data analysis to understand disparities among Oregon's youngest children, and 2) Dedicated capacity to work with partners and implement recommendations to address these disparities.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

As the Governor's Children's Cabinet works to develop a cross-system multi-biennium early childhood strategy, the OHA Office of Child Health will be a key partner in implementing this strategy. Ultimately,

long-term outcomes would include strong and sustainable cross-sector partnerships with other child-serving sectors; higher quality collaborative service delivery to children due to technical assistance and supports across sectors; and increased focus, momentum and cross-sector strategies for addressing disparities within Oregon's child population.

Long-term desired outcomes include improved child and adult health outcomes, improved experience of care including care coordination and meeting families' needs, and reducing costs to the health system through earlier and more impactful, upstream investments.

13. IS THIS PP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): October 1, 2019

End Date (if applicable): Ongoing

a. Based on the following answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
See response to question #2.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
Yes, six permanent, full-time positions:

- one Child Health Director, PEMG position
- two Operations and Policy Analyst 4 positions
- one Research Analyst 4 position
- one Operations and Policy Analyst 2 position
- one Administrative Specialist 2 position

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None.

g. What are the ongoing costs?
Permanent positions

h. What are the potential savings?

The following impacts would likely result in long-term savings across state and local governments; however, because savings would be diffuse and difficult to quantify they are not included in the pricing of this POP.

- Improved longer-term health outcomes through upstream intervention during the most sensitive periods of development
- Increased care coordination and integration with physical, behavioral and oral health
- Increased data analysis and reporting efficiencies, accuracy and compliance for the P-5 population
- Increased cross-sector coordination, improved strategies to address the social determinants of health and equity, and improved referrals
- Increased potential for maternal and child-focused value-based purchasing arrangements

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	671,692	0	429,451	$1,101,143	6	5.28
Services & Supplies	131,389	0	82,284	$213,673		
Capital Outlay	0	0	0	0		
Special Payments	0	0	0	0		
Other	0	0	0	0		
Total	**$803,081**	**$0**	**$511,735**	**$1,314,816**	**6**	**5.28**

OHA - Fiscal Impact Summary by Program Area:

	Health Policy	**Total**
General Fund	$803,081	**$803,081**
Other Fund	$0	**$0**
Federal Funds- Ltd	$511,735	**$511,735**
Total Funds	$1,314,816	**$1,314,816**
Positions	6	**6**
FTE	5.28	**5.28**

i. What are the sources of funding and the funding split for each one?

The fund split is 61 percent General Fund and 30 percent Federal Funds from Medicaid match for all positions.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Public Health Division
Program Name: Office of the State Public Health Director
Policy Package Title: **Public Health Modernization Implementation**
Policy Package Number: 405
Related Legislation: LC 390; House Bill 2348 (2013); House Bill 3100 (2015); House Bill 2310 (2017)

Summary Statement:

In 2013 the Legislature set the state on a path to create a public health system for the future with the passage of House Bill 2348. It established the Task Force on the Future of Public Health Services, designed to develop legislative recommendations. The 2015 and 2017 legislative assemblies affirmed their commitment to a modern public health system with House Bill 3100 and House Bill 2310, which adopted a new framework for public health in Oregon. This requires state and local public health authorities to ensure that essential public health protections are in place for every person in the state through robust, outcome-driven and accountable services. This policy package creates a system of key programs in state, local and tribal public health authorities that can address emerging public health issues related to communicable disease, changing climate conditions and emergency preparedness. It also increases accountability for health outcomes. Not funding this POP risks the progress of Oregon's nationally recognized public health modernization effort overall and challenges OHA's ability to meet HB 3100's timelines.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$47,697,906**	**$802,370**	**$58,555**	**$48,558,831**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

The way that we live, travel, work and recreate has created a series of new and increasingly complex public health issues. Examples include way increasing international travel escalates opportunities for the spread of disease outbreaks like Zika and West Nile Virus. At the same time changes in Oregon's climate make the state more susceptible to acute and communicable disease threats such as cyanotoxins that were previously not a significant health issue in Oregon. The demands on Oregon's public health system have increased as the rate of public health investment, particularly in environmental health, has decreased or remained flat. This has strained the public health system's ability to respond to disease outbreaks and plan for the changes needed to better manage emerging public health threats as a result of climate change.

While public health threats have changed in type and grown in complexity, Oregon's health system transformation has created a key opportunity for the public health system to refocus on population-wide interventions to protect and improve health, working in tandem with the health care system. Investments in public health have been proven to drive down health care costs. The Legislature in 2013 recognized the need for a robust public health system to support Oregon's health system transformation and achievement of the triple aim. It passed House Bill 3100 which tasks Oregon's public health system with: ensuring that basic public health protections are in place for every person in Oregon; being accountable for improvements in health outcomes; and ensuring that the public health system is as effective and efficient as possible in order to deliver on its mission.

In 2016 all state and local public health authorities completed an assessment of their capacity to implement foundational public health programs. That assessment found significant gaps in the state's ability to measure and mitigate environmental impacts to human health, manage new communicable disease outbreaks, ensure that public health benefits apply equally to subpopulations experiencing health disparities, and collect and report public health data to solve new public health problems. The 2016 public health modernization assessment also found that state and local public health authorities need $210 million more per biennium to fully accomplish statutory responsibilities.

This POP supports implementation of the key public health priorities selected by the Oregon Public Health Advisory Board for the 2019-21 biennium. They include communicable disease control, health equity, assessment and epidemiology, environmental health, emergency preparedness and response, and leadership.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP builds critical capacity across state, local and tribal public health authorities in the areas of communicable disease control, health equity, assessment and epidemiology, environmental health, emergency preparedness and response, and leadership.

This POP invests in state, local and tribal public health authorities to:

- Work with the Department of Environmental Quality, Oregon Department of Agriculture and across sectors to develop a framework for identifying the most critical environmental risks to human health in Oregon and implement a plan for responding to the leading environmental health problems facing Oregonians.
- Increase capacity at local and state levels to expedite public communications about water system advisories and other environmental impacts to human health.
- Improve emergency response systems through greater coordination between state, local and tribal public health authorities and their partners.
- Improve disaster preparedness and resiliency to recover from natural and man-made disasters including earthquakes, tsunamis and wildfires.
- Reduce disease transmission by increasing immunization rates among young children, adolescents and adults.
- Curb the marked increase in sexually transmitted infections and viral hepatitis among Oregon's most vulnerable populations.

- Improve linkages across data sets to identify public health issues more quickly and develop comprehensive solutions to emerging public health problems.
- Ensure General Fund investment has the intended impact and leads directly to improved health outcomes.
- Mitigate health disparities and ensure the entire population benefits from public health services.

This POP would be managed by the Oregon Health Authority Public Health Division (OHA-PHD) and implemented by staff this POP funds. OHA-PHD would convene local and tribal public health authorities, state agencies and representatives from other sectors to develop evidence-based plans to set priorities and implement the work funded by this POP to mitigate the highest-risk impacts to human health across the state.

The specific work included in this POP is:

- OHA-PHD: Manage local and tribal public health authority contracts; provide technical assistance to local and tribal grantees to support the execution of contractually required deliverables; maintain and annually report on public health accountability measures; develop accountability-based payment structures; collect and report population health data for the public health system and its partners; convene partners to develop and implement a framework for using data to identify leading environmental risks to human health and corresponding plans to mitigate risks; implement a statewide plan to manage threats to the environment and human health as a result of changes to Oregon's climate; and coordinate acute and communicable disease outbreak investigations.
- Local public health authorities: Monitor and regulate environmental health risks within communities; convene local stakeholders to develop, exercise and implement emergency preparedness plans; involve communities experiencing health disparities in the development and execution of health-related interventions; train clinic staff in evidence-based quality improvement activities to increase immunization rates; track cases of sexually transmitted infections and other acute and communicable diseases to ensure affected individuals and their partners receive treatment to curb the spread of

disease; and implement performance management systems to ensure the work of the local public health authority is continuously improved to drive towards population health outcomes.

- Tribal public health authorities: Convene local stakeholders to develop, exercise and implement emergency preparedness plans; involve communities in the development and execution of health-related interventions; track cases of sexually transmitted infections and other acute and communicable diseases in order to ensure that affected individuals and their partners receive treatment to curb the spread of disease; convene local stakeholders to develop, exercise and implement emergency preparedness plans; and involve communities in the development and execution of health-related interventions.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

OHA's mission is to help people and communities achieve optimal physical, mental and social well-being through partnerships, prevention, and access to quality, affordable health care. A robust public health system that is equipped to weather new challenges is essential to OHA's mission. Indeed, ensuring the public health system is appropriately equipped to protect human health has been a leading priority for OHA since 2015.

This POP supports Governor Brown's priority for healthy and safe communities. It does so by equipping state, local and tribal public health authorities with capacity to identify and respond to environmental impacts on human health as well as acute and communicable diseases and doing so in a way that promotes equity and fairness for everyone across Oregon; ensuring that children are healthy and ready to learn and remain in school; and providing communities with critical public health infrastructure that keeps residents safe and connected to resources.

The 2017 Oregon Action Plan for Health Refresh calls for a modernized public health system for the entire state. The Action Plan for Health was updated by the Oregon Health Policy Board in 2017, which has oversight for many of the legislatively mandated actions related to public health modernization. A modern public health system sets the foundation for the success of coordinated care organizations (CCOs) in improving health outcomes, reducing costs and improving quality by preventing disease and keeping individuals healthy. An investment in the prevention of disease and disability is proven to yield significant

savings to Medicaid and other payers. Indeed, just a 10 percent increase in per capita public health spending in Oregon would:

- Lower infant mortality rates from 5.0/1,000 to 4.6/1,000.
- Lower diabetes death rates from 24.1/100,000 to 23.8/100,000.
- Lower heart disease death rates from 132.9/100,000 to 128.6/100,000.
- Lower cancer death rates from 167.3/100,000 to 165.4/100,000.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

This POP would support the achievement of OHA-PHD's Key Performance Measures, which are also tied to Oregon's 2015-2019 State Health Improvement Plan:

- Child immunization rates.
- Flu shots.
- Illicit drug use among sixth, eighth, and 11th graders.
- Early initiation of prenatal care.
- Effective contraceptive use.
- Obesity rate.

This POP would also support achievement of public health accountability metrics. OHA-PHD would provide incentive payments to local public health authorities based on their achievement of process measures established within the funded areas, specifically related to immunization quality improvement efforts and contact investigations for sexually transmitted infections.

This POP also includes resources to enable OHA-PHD and local and tribal public health authorities to identify the public health system's successes and where it can improve service delivery for greater efficiency and accountability.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Should this POP not be funded, we can expect Oregon's governmental public health system to struggle to address emerging needs, including protection from environmental health threats, human-caused and natural disasters, and acute and communicable diseases. It is possible that communities could be exposed to life-threatening diseases and conditions without a public health system that can protect them in a timely and comprehensive fashion.

There would not be a framework in place for identifying the highest level of health outcomes related to environmental health risks, and OHA-PHD will likely be in the ongoing position of responding to individual crises rather than being able to work with partners to prevent them.

An even greater disparity in the level of public health service provided across the state could be expected, particularly as local government budgets struggle to keep up with budget shortfalls. This would mean some Oregonians would lack certain public health protections such as communicable disease investigation and response, based on where they live.

Health disparities across population groups would increase, since the public health system would not have the capacity to engage communities to improve equity, nor would communities have the population data they need to know where to focus their resources.

The current focus on gaining efficiencies and improving effectiveness in public health service delivery would subside because there would be little incentive to continue working regionally. Recent transitions in local public health service delivery have shown that without resources, local governments are more likely to cut or privatize public health activities or transfer their authority to OHA-PHD, rather than to work regionally.

Finally, OHA's ability to foster its relationship with federally recognized tribes would be hindered by a lack of investment in tribal public health capacity.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

The work included in this POP is fully authorized in ORS 431.131 and ORS 431.141.

OHA-PHD also has Legislative Concept 390 for any additional changes that need to be made to statute to support this work. OHA-PHD is in the process of managing an unprecedented situation in which an Oregon county for the first time has adopted an ordinance to transfer its public health authority to OHA-PHD. This places responsibility for statutorily required public health functions on OHA-PHD for that county. The legislative concept will allow for minor changes needed to ORS 431.045 and ORS 431.382 to improve on the process of a local public health authority transfer in the future.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

OHA-PHD has explored whether federal funding might be available for this POP. Based on the way Congress appropriates federal public health funds, OHA does not have an immediate option for federal funding for the level of investment needed to implement public health modernization in Oregon. Furthermore, federal investments in the areas funded by this POP have continued to decline or remain flat over time. Outside of this POP request, OHA will continue to align its funding streams to further support public health modernization to the extent possible, given federal funding restrictions.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

In the 2017-19 biennium, OHA-PHD leveraged federal grants and restructured existing positions to the extent possible to augment the programs implemented with the initial $5 million legislative investment in public health modernization. However, this investment's impact is expected to be proportional to its size. The Legislature expects the public health system to fully implement its statutory responsibilities, and the $5 million investment will not support expansion of the work needed in communicable disease control, health equity, assessment and epidemiology, environmental health, emergency preparedness and response, and leadership.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

This POP's investments in local and tribal public health authorities primarily would allow them to carry out their public health responsibilities related to communicable disease control, health equity, assessment and epidemiology, environmental health, emergency preparedness and response, and leadership. Within OHA, PHD will collaborate with the Office of Equity and Inclusion to ensure alignment and mutual benefit of health equity and cultural responsiveness initiatives. OHA-PHD will continue to work with the Health Policy and Analytics Division to align public health accountability metrics with those identified by the Health Plan Quality Metrics Committee and selected for CCO incentive measures by the Metrics and Scoring Committee. OHA-PHD will partner with the Health Policy and Analytics and Health Systems divisions to ensure that the public health system fully supports the implementation of CCO 2.0, and that CCOs strategically partner with local public health authorities on shared population health goals.

In order for OHA-PHD’s work funded in this POP to be successful, OHA-PHD will collaborate with several state agencies and the sectors they support, including the Department of Environmental Quality, Department of Education, Oregon Department of Agriculture, Oregon Department of Transportation, and the Oregon Department of Land Conservation and Development.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

This POP's direction is being guided by the Oregon Health Policy Board and the Public Health Advisory Board. Local public health authorities have been engaged through the Conference of Local Health Officials, and federally recognized tribes will be engaged through the Senate Bill 770 Health Cluster meeting and, if requested, formal tribal consultation.

11. WHAT IS YOUR EQUITY ANALYSIS?

The 2016 statewide public health modernization assessment identified the system's ability to address health equity as the most significant gap across state and local public health authorities. In addition, OHA-PHD analyzes population health indicators by race and ethnicity, and has reported public health accountability measures by race, ethnicity and county. These data find that health outcomes vary across racial and ethnic groups. OHA-PHD and local and tribal public health authorities can use the data to determine where to target interventions to eliminate health disparities.

This POP would provide funding to local and tribal public health authorities through a formula based in part on health disparities and burden of disease. This would direct a greater proportion of resources to communities most affected by poor health outcomes. This POP would also specifically fund state, local and tribal public health authorities to meaningfully engage populations experiencing health disparities in the identification of leading health issues and the development and implementation of culturally specific interventions to address them.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

The desired long-term outcomes are: To ensure basic public health services are in place for every person in Oregon; to improve health outcomes across the population; and to build a public health system that is effective and efficient in order to meet these goals. Specifically, OHA-PHD anticipates the following long-term outcomes for the work completed in this biennium. The public health accountability metrics system, which launched in 2018, will collect and report on these outcomes annually:

- Improved water quality.
- Greater percentage of Oregonians who walk, ride a bike or take public transit.
- Improved immunization rates for young children, adolescents and adults.
- Decreased rates of communicable diseases, including sexually transmitted infections.
- Improved equity in health outcomes among Oregon's most vulnerable populations.

This POP prioritizes a subset of public health programmatic work based on recommendations from the Public Health Advisory Board. The overall goal of OHA-PHD and its partners is to phase in statewide access to all foundational capabilities and programs for governmental public health over the next several biennia, with the expectation being that the public health system eventually meets all statutory requirements included in ORS 431.131 and ORS 431.141. Local public health authorities are required to submit their plans for implementing all foundational capabilities and programs by December 2023.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): N/A

a. Based on the following answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

Public Health Division

OHA-PHD will be responsible for overseeing all contracts included in this POP in addition to implementing the state-level public health functions needed to improve health outcomes related to communicable disease control, health equity, assessment and epidemiology, environmental health, emergency preparedness and response, and leadership.

Health Policy and Analytics

Health Policy and Analytics Division staff will provide consultation to OHA-PHD on opportunities to align public health accountability metrics with CCO incentive metrics. Work to align OHA's accountability metrics toward shared outcomes is already underway with representatives of relevant Oregon Health Policy Board committees.

Office of Information Services

The Office of Information Services will be responsible for implementing public health data system upgrades that are essential for the public health system to collect and report data to local and tribal public health authorities and other partners so that data can be used for program and policy decision-making.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.

This POP includes funding and new positions for the Office of Information Services (OIS). OIS has been consulted throughout the development of this POP.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

Yes, it is anticipated this POP will provide an additional level of public health service to all residents in the state through improvements in state, local and tribal public health authorities.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

This POP includes the following permanent, full time positions for 24 months in 2019-21:

Classification	Positions	Position authority only	Funding only
Principle Executive Manager F	1		
Principle Executive Manager D	1		
Operations and Policy Analyst 3	4		
Operations and Policy Analyst 3 (MMN)	1		
Epidemiologist 3	2		
Epidemiologist 2	1		
Natural Resource Specialist 4	2		
Operations and Policy Analyst 2	1		
Environmental Health Specialist 3	1		
Program Analyst 2	1		
Training and Development Coordinator 2	1		
Administrative Specialist 2	1		
Administrative Specialist 1	1		
Information Systems Specialist 7	1		
Information Systems Specialist 8	1		
Information Systems Specialist 8	1		
Operations and Policy Analyst 3	1		

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

Epidemiologist positions will require statistical analysis software.

g. What are the ongoing costs?
Ongoing costs are associated with personal services and contracts.

h. What are the potential savings?
This POP has the potential to save Medicaid, PEBB, OEBB and other insurers by preventing disease and supporting early access to necessary preventive treatment.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	$2,797,866	$638,706	$25,073	$3,461,645	17	17.00
Services & Supplies	$5,900,040	$163,664	$33,482	$6,097,186		
Special Payments	$39,000,000	$0	$0	$39,000,000		
Total	**$47,697,906**	**$802,370**	**$58,555**	**$48,558,831**	**17**	**17.00**

OHA - Fiscal Impact Summary by Program Area:

	OSPHD	Protection	Practice	OIS	Total
General Fund	$45,575,852	$1,613,864	$508,190	$527,447	**$47,697,906**
Other Fund	$372,319	($342,454)	$784,976	$339,910	**$802,370**
Federal Funds- Ltd	$379,056	($320,501)	$0	$0	**$58,555**
Total Funds	$46,327,227	$950,909	$1,293,166	$867,357	**$48,558,831**
Positions	4	4	6	3	**17**
FTE	4.00	4.00	6.00	3.00	**17.00**

i. What are the sources of funding and the funding split for each one?

Federal Funds and Other Funds revenue in OSPHD program area are a result of cost allocation to programs within the Public Health Division. Positions in OSPHD are cost-allocated as part of the OHA Cost Allocation Plan. The same is true for positions in OIS; they are paid through a Cost Allocation Plan and recover revenue from all OHA/DHS programs to cover expenses.

The Other Funds revenue in Practice comes from two sources: vital records fees and CareAssist program income.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Public Health Division – Center for Prevention and Health Promotion
Program Name: Health Promotion and Chronic Disease Prevention Section
Policy Package Title: **Reduce Tobacco Use & Improve Population Health by Increasing Prices of Tobacco Products**
Policy Package Number: 406
Related Legislation: Legislative Concept 388

Summary Statement:

Tobacco is the leading cause of preventable death and disease in Oregon. Through increases in the price of tobacco, this policy package (POP) will reduce cigarette consumption among adults and youth and would particularly reduce smoking among Oregon Health Plan members. This POP will further OHA and OHA-PHD's mission by improving population health. This policy package aims to increase the price of tobacco products by:

- Adding a $2 per pack tax on cigarettes.
- Implementing an excise tax on inhalant delivery systems.
- Defining little cigars as cigarettes to ensure they are not sold singly.
- Creating a minimum pack size for inexpensive cigars.
- Removing the tax cap on cigars.

This POP would dedicate 10 percent of the price increase to tobacco and chronic disease prevention, which will further acceletate reduction in tobacco use among adults, youth and Oregon Health Plan members.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$0**	**$29,300,000**	**$0**	**$29,300,000**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

Tobacco use is the number one preventable cause of death and disease in Oregon. It claims almost 8,000 lives per year and costs Oregonians over $2.5 billion in medical spending, lost productivity, and early death. Consequences of tobacco use include heart disease, asthma, emphysema, cancers and low-birth weight babies. In Oregon, tobacco use disproportionately affects African-Americans, American Indian/Alaska Natives, members of the LGBTQ community, and people with low incomes, all of whom suffer from tobacco-related diseases at higher rates.

Tobacco products are cheap, sweet, and easy to get in Oregon. Oregon's cigarette tax is one of the lowest in the country at $1.33 per pack. When sales taxes are factored in, Oregon ranks 36th in the amount of total tax paid for a pack of cigarettes. Nationally, the average total state tax for a pack of cigarettes is $2.04. If Oregon increased its tax by $2 per pack, cigarettes would still be cheaper in Oregon than in Washington and California. The total California tax is $3.47 per pack. Washington's total tax per pack is $3.53, both well over twice as much as in Oregon.

The tobacco industry continues to develop and aggressively market products that avoid existing taxes and appeal to youth, African-Americans, American Indian/Alaska Natives, and the LGBTQ community.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

Price increases are the most effective policy tool to reduce tobacco use. Oregon's most significant price increase for cigarettes came in 1996, with a more modest increase in 2003. These price increases have helped lower tobacco use, but they have not kept up with industry innovation. Since 2003 these price increases also have not kept up with inflation, despite occasional minor upward adjustments. Oregon's cigarette tax has effectively declined due to inflation. At $1.33 per pack, the current cigarette tax is effectively 25 percent lower than it was in 2003, despite an incremental 10-cent increase imposed by the

Legislature since 2003. As a result, the price of tobacco in Oregon has remained persistently low. The price is still not high enough to deter youth from starting to use tobacco or provide a strong incentive for smokers to overcome the power of addiction.

This POP proposes a $2 per pack price increase for cigarettes, which is estimated to reduce cigarette consumption among youth (under age 18) by 24 percent, adults by 14 percent, and Oregon Health Plan (OHP) members by 17 percent. The price increase would particularly benefit smokers with low incomes on OHP who are more sensitive to higher prices. The reduction in smoking among OHP members would also result in over $52 million in savings annually in direct OHP health care costs.

This POP also adjusts taxation and packaging for non-cigarette tobacco products to discourage youth and other price-sensitive groups from switching to other products if cigarettes are more expensive. These changes include defining little cigars as cigarettes so they are not sold singly, removing the tax cap on cigars, creating a minimum pack size for inexpensive cigars, and developing a tax on inhalant delivery systems. The resulting price increases on these products would reduce initiation and use of these products, many of which are popular among youth and young adults. Combined with the cigarette tax increase, these changes would lead to meaningful overall decreases in tobacco use and the resulting health, social, and economic burdens in Oregon. All taxation and packaging changes could be implemented within the Oregon Department of Revenue's existing enforcement system and infrastructure.

This POP proposes increases in the amount of funding dedicated to tobacco and chronic disease prevention. According to the Centers for Disease Control and Prevention (CDC), when a portion of tobacco tax revenue is dedicated to science-based tobacco prevention and education, tobacco use is reduced even further. The new tax revenue would increase tobacco program activities for the Oregon Health Authority's Tobacco Prevention and Education Program. Activities would amplify the program's comprehensive approach, as recommended by the CDC for tobacco control. This would increase funding for local grants and statewide support for local efforts.

The remaining revenue generated by this POP would be distributed in accordance with the statute.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Reducing tobacco use is one of the most important strategies to further OHA's mission and goals. This POP would address OHA's mission directly by helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to high-quality, affordable health care. It would move the state closer to achieving OHA's health care system transformation goals by improving the lifelong health of Oregonians and lowering the cost of health care to make it affordable to everyone. This POP reflects the mission of the Public Health Division (OHA-PHD) to prevent disease and promote and protect the health of all Oregonians. This POP reflects a key tobacco reduction strategy in Oregon's State Health Improvement Plan (SHIP), which is reflected in the Oregon Health Policy Board's 2017 Action Plan for Health Refresh.

This POP would also advance OHA-PHD's public health modernization efforts by investing in foundational prevention and health promotion services at the state and local level.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

Rates of tobacco use among all adults and among Medicaid recipients are OHA Key Performance Measures. This POP is directly related to these performance measures, as raising the price of tobacco is the most effective way to reduce the prevalence of smoking.

Tobacco use is also included in multiple performance indicators for OHA-PHD. Declines in tobacco use that result from this POP will help OHA-PHD achieve the Public Health Accountability Metric to reduce adult tobacco use, address tobacco use as a priority area from the SHIP, and improve OHA-PHD's Health Indicators for cigarette smoking prevalence and cigarette packs sold per capita.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

If Oregon does not increase tobacco prices and fund tobacco prevention, Oregonians – both adults and children – will continue to suffer from the health consequences of tobacco and chronic diseases. By not raising the price of tobacco, Oregon also risks continuing the health burdens tobacco use creates for Oregon residents and health systems.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

Yes. New statutes and changes to existing statute include:

- Changing the definition of "cigarette" in ORS 323.010 to include little cigars ("Any roll of tobacco wrapped in leaf tobacco or any substance containing tobacco… and as to which one thousand units weigh not more than three pounds."
- Creating a new cigarette tax statute imposing a tax on the distributions of cigarettes at the rate of 100 mills per cigarette ($2 per pack).
- Creating a new statute directing 10 percent of the revenue from the new cigarette tax to OHA for tobacco and chronic disease prevention, with the remaining new revenue being distributed according to existing allocations.
- Imposing a floor tax equal to the cigarette tax increase on current cigarette inventories in Oregon.
- Adding a definition of "inhalant delivery systems" to ORS 323.500.
- Adding "inhalant delivery systems" to the definition of "tobacco products" in ORS 323.500.
- Removing the $0.50 tax cap on cigars in ORS 323.505
- Revising ORS 323.625 to direct 10 percent of new tobacco product tax revenues to OHA for tobacco and chronic disease prevention.

- Creating a new statute imposing a 65 percent of wholesale floor tax on currently untaxed tobacco products.
- Adding a definition of “dealer” to ORS 323.500 to facilitate the imposition of a floor tax on currently untaxed tobacco products.
- Changing ORS 431A.175 to establish a minimum pack size for inexpensive cigars by making it unlawful “to distribute, sell or allow to be sold cigarettes or cigars in any sealed package containing less than 20 cigarettes or cigars, with the exception of individual cigars or packages of cigars whose wholesale sales price is more than three dollars.”

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

No alternatives were considered, since price increases are the most effective way to reduce tobacco use. Oregon has not significantly increased tobacco prices since 1996. Previous price increases have helped lower tobacco use; however, tobacco prices have not kept up with inflation or tobacco industry strategies to keep tobacco inexpensive. The price of tobacco in Oregon is too low to keep youth from starting to use tobacco. Low prices also make it harder for regular users to quit.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

OHA has built a comprehensive tobacco control program, known as TPEP. TPEP is comprised of the following five program components, as recommended by the CDC:

- State and community interventions.
- Health communications.
- Cessation and health system interventions.
- Surveillance and evaluation.
- Infrastructure, administration and management.

Since TPEP's launch in 1997 tobacco consumption and youth smoking in Oregon have been reduced by more than 50 percent. However, the low price of tobacco in Oregon has not allowed TPEP to continue the reductions in tobacco consumption and youth smoking.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

The Department of Revenue (DOR) would be affected by this POP, as they are the agency responsible for licensing tobacco distributors, administering tobacco tax collection, and performing financial audits of tobacco retailers.

The investment of tobacco tax revenues in tobacco and chronic disease prevention would benefit local public health authorities and federally recognized tribes by providing them with additional resources for prevention.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

OHA-PHD is coordinating with the Department of Justice (DOJ) and DOR on this POP to ensure the POP is written in a way that would be supported by and minimally affect each agency.

DOR is responsible for licensing tobacco distributors, administering tobacco tax collection, and performing financial audits of tobacco retailers. OHA-PHD consulted DOR to ensure the proposed tax changes fit within their existing tax administration structures.

DOJ enforces the Tobacco Master Settlement Agreement, as directed by ORS 323.800. OHA-PHD consulted DOJ to ensure proposed changes to existing statute do not hinder their TMSA enforcement responsibilities.

11. WHAT IS YOUR EQUITY ANALYSIS?

This POP addresses equity by reducing many of the most significant chronic disease disparities in Oregon, particularly those related to tobacco use. African Americans, American Indian/Alaska Natives, people living with mental illness and addictions, and people with low incomes, including people who qualify for the Oregon Health Plan, all smoke cigarettes and use tobacco at higher rates than the rest of Oregon and suffer higher rates of tobacco-related chronic diseases.

- Smoking rates among African-Americans and American Indian/Alaska Natives are 60 percent higher than among whites.
- People with low incomes are more than twice as likely to smoke, and those with less than a high school education are five times as likely to smoke compared to college graduates.
- More than 60 percent of current African-American smokers attempted to quit in the past year, while 50 percent of white smokers did the same.
- Although African-American smokers are more likely than white smokers to have made a quit attempt in the previous year, they are less likely to successfully quit smoking.
- The tobacco industry continues to develop and aggressively market products that avoid existing taxes and appeal to youth and African-Americans, American Indian/Alaska Natives, and the LGBTQ community.
- Those who live with mental illness or addictions disorders smoke at much higher rates than the general population – with some diagnoses reaching upwards of 90 percent.

Tobacco product price increases are one of the most effective strategies for improving health and equity. The U.S. Surgeon General identifies raising the price of tobacco products is one of the most effective strategies for reducing tobacco use, and price increases are particularly effective in reducing smoking among African Americans, youths, males, and persons in low-income households. For example, a 10 percent increase in cigarette prices will reduce overall youth smoking by about 7 percent but will reduce smoking among African-American male teenagers by 16 percent.

The health and equity benefits of tax increases will be amplified by the availability of additional tobacco and chronic disease prevention resources for Oregon's regional health equity coalitions (RHECs) and tribes to

work with community partners to develop and implement culturally specific tobacco prevention and education. Additional resources for RHECs and tribes can support the development of culturally appropriate communications materials and the statewide provision of tailored trainings and technical assistance.

12. WHAT IS THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

This POP proposes a $2 per pack price increase for cigarettes, which will reduce cigarette consumption among:

- Youth (under age 18) by 24 percent.
- Adults by 14 percent.
- Oregon Health Plan (OHP) members by 17 percent.

Increasing funding for the Oregon Health Authority's tobacco and chronic disease prevention with 10 percent of new revenue ($29.3 million) would result in fewer people who smoke and a savings of $170 million in medical costs over their lifetimes. This translates into more than $4 saved for every $1 spent.

The reduction in OHP smokers would save OHP over $52 million per year in direct health care costs.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATES AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No, this POP is not being requested because of an audit.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?
Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
Public Health Division
The 10 percent allocation for tobacco and chronic disease prevention would not create any new responsibilities, but would expand existing programming for tobacco and chronic disease prevention in the Public Health Division. Division staff implement state and community interventions, provide training and technical assistance, resource materials, media and communications interventions, leadership, coordination, and reporting of results and outcomes.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
Standard minimal impacts that would result from hiring new staff.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
Broader availability of evidence-based tobacco and chronic disease prevention resources in communities across Oregon.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

- C0872 - Operations and Policy Analyst 3, 24 months, permanent.
- C0872 - Operations and Policy Analyst 3, 24 months, permanent.
- C1118 - Research Analyst 4, 24 months, permanent.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

N/A

g. What are the ongoing costs?

Ongoing costs for this expansion of the Oregon Health Authority's tobacco and chronic disease prevention programs are estimated at approximately $42.6 million per biennium.

h. What are the potential savings?

Increasing the price of tobacco and funding for the Oregon Health Authority's tobacco and chronic disease prevention with 10 percent of new revenue would result in fewer people who smoke and a savings of $170 million in medical costs over their lifetimes. This translates into more than $4 saved for every $1 spent.

The reduction in OHP smokers would save OHP over $52 million per year in direct health care costs.

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	445,653	0	445,653	3	3.00
Services & Supplies	0	17,352,347	0	17,352,347		
Special Payments	0	11,502,000	0	11,502,000		
Total	**$0**	**$29,300,000**	**$0**	**$29,300,000**	**3**	**3.00**

OHA - Fiscal Impact Summary by Program Area:

	HPCDP	Total
General Fund	$0	**$0**
Other Funds	$29,300,000	**$29,300,000**
Federal Funds- Ltd	$0	**$0**
Total Funds	$29,300,000	**$29,300,000**
Positions	3	**3**
FTE	3.00	**3.00**

i. What are the sources of funding and the funding split for each one?

Tobacco Tax Other Fund revenue.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Public Health Division
Program Name: Center for Health Promotion and Chronic Disease Prevention
Policy Package Title: **Reduce Alcohol Consumption & Improve Population Health by Increasing Prices of Beer, Wine and Cider**
Policy Package Number: 407
Related Legislation: Legislative Concept 389

Summary Statement:

This policy package (POP) aims to reduce harms associated with excessive alcohol use by increasing the retail price of alcohol (beer, wine and cider) by 10 percent. Increasing the retail price of alcohol by 10 percent would decrease excessive drinking by approximately 5 percent. Reducing the consumption of beer and wine in Oregon by 5 percent is estimated to save nearly $287 million in costs related to lost productivity and absenteeism, premature death, health care, crime, motor vehicle crashes and fetal alcohol syndrome. Specifically, this POP increases the price of alcohol by:

- Increasing excise taxes for beer, cider and wine.
- Tying future tax rate adjustments to inflation.

To further address the harms associated with excessive alcohol use, this POP directs 10 percent of any new revenues to the Oregon Health Authority (OHA) for alcohol and other drug prevention. Increasing the price of alcohol will protect the health of all people in Oregon and reduce the massive cost alcohol imposes on Oregon's health care system and economy.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$0**	**$49,100,000**	**$0**	**$49,100,000**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

Alcohol use drives many of our most pressing health challenges. Excessive alcohol use fuels domestic violence, child abuse and neglect, adverse childhood experiences (ACEs), risky sexual behavior, stillbirths, miscarriages, fetal alcohol syndrome disorders and other birth defects, car crashes, serious injuries, lower educational outcomes, heart disease, liver disease, cancer, drug and alcohol addiction, and a host of other health and social problems. There is a strong relationship between experiencing ACEs and early initiation of alcohol use and problem drinking into adulthood.

Alcohol is inexpensive and easy to get in Oregon, and the alcohol industry advertises to youth and low-income communities. As a result, excessive alcohol use and many of the problems it causes are on the rise. In Oregon, alcohol-related deaths have increased 38 percent since 2001, killing nearly 2,000 people in 2016. It is the third leading cause of preventable death in the state.

Excessive alcohol use also costs the Oregon economy over $3.5 billion per year, or roughly $2.08 per drink. This includes lost workplace productivity, health care expenses, criminal justice costs, and motor vehicle crashes related to excessive alcohol use.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

Price increases are the most effective policy tool to reduce excessive alcohol use. Research shows that alcohol prices are inversely related to several outcomes such as alcohol-related illness and death, motor vehicle crashes and fatalities, violence and sexually transmitted diseases, other drug use, and crime. Public health effects are expected to be proportional to the size of the tax increase. Research also shows that increases in alcohol prices improve educational outcomes such as graduation rates and lead to reductions in child abuse, other severe domestic violence, and ACEs.

Oregon's beer and wine taxes are among the lowest in the country. Oregon has not increased the tax on beer since 1977 or the tax on wine since 1983. In real terms, beer and wine taxes fall every year because they do not keep up with inflation. As outlined in this concept, raising the price would be accomplished by increasing excise taxes for beer, wine and cider and tying future tax rate adjustments to inflation.

Increasing the retail price of alcohol by 10 percent would decrease excessive drinking by approximately 5 percent. Reducing the consumption of beer and wine in Oregon by 5 percent is estimated to save nearly $287 million in costs related to lost productivity and absenteeism, premature death, health care, crime, motor vehicle crashes and fetal alcohol syndrome. For the 2019-21 biennium, total new revenues from retail price increases of alcohol are estimated to be $491 million[1], which would generate additional funding for treatment services, cities, counties and Oregon's General Fund.

This POP also proposes that 10 percent of new revenues (estimated at $49.1 million for the 2019-21 biennium) be dedicated to the Oregon Health Authority Public Health Division (OHA-PHD) for alcohol and other drug prevention and education.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

It furthers the mission of OHA – helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality, affordable health care. It also reflects the mission of OHA-PHD to prevent disease and promote and protect the health of all Oregonians. This POP reflects a key alcohol use strategy in Oregon's State Health Improvement Plan (SHIP), which is reflected in the Oregon Health Policy Board's 2017 Action Plan for Health Refresh.

[1] This is a preliminary estimate. OHA and the Oregon Liquor Control Commission are jointly refining the estimate.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

Yes. Rates of 30-day alcohol use among youth (sixth, eighth and 11th graders) is an OHA Key Performance Measure. This POP is directly related to this performance measure, because raising the price of alcohol is one of the most effective ways to reduce the prevalence of excessive drinking, which includes underage drinking. In addition, alcohol use is a performance measure in Oregon's SHIP.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Alcohol use and the health and social problems it causes will continue to rise, while the most effective policy tool we have — increasing the price — remains unused. The direct and indirect burdens that alcohol-related problems place on the public's health and health care systems limit the ability of health transformation in Oregon to succeed.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.
Yes.

Wine and Malt Beverage Privilege Tax ORS 473.030

- Increasing the retail price of beer and wine by 10 percent by adding new taxes per gallon of wine and barrel of 31 gallons of beer.
- Tying new tax rates to inflation. Allocating 10 percent of the revenue gathered from the new tax will provide funding for comprehensive alcohol and other drug prevention and chronic disease prevention.
- Increasing revenue gathered from new taxes toward existing distribution under ORS 471.810 to Oregon's General Fund, Mental Health Services Account, cities and counties.

Cider Privilege Tax ORS 473. 035

- Increasing the retail price of cider by 10 percent by adding new taxes per barrel of 31 gallons of cider.
- Tying new tax rates to inflation.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

No alternatives were considered because price increases are the most effective way to reduce excessive alcohol use and related harms. Oregon has not increased the taxes on beer for over 40 years and wine for over 32 years. In real terms, beer and wine taxes fall every year because they do not keep up with inflation. The price of alcohol in Oregon is too low. Cheap alcohol fuels excessive drinking and related harms.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

Oregon's alcohol and drug primary prevention funding was moved from the former Addictions and Mental Health Division to the Public Health Division (PHD) in 2015. This has expanded the prioritization of public health approaches and broadened support to reduce excessive drinking. OHA-PHD has since created the foundations for a comprehensive program with five components:

- State and community interventions.
- Health communications.
- Health system interventions.
- Surveillance and evaluation.
- Infrastructure, administration and management.

With additional prevention funding, OHA-PHD would accelerate progress toward its strategic goals to reduce excessive drinking, as well as alcohol-related chronic diseases and related harms.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

The following organizations would be affected by this POP:

- Oregon Liquor Control Commission.
- Cities, counties and tribes would receive additional funding through alcohol tax distributions. Increased preventive and social services funded by a tax would greatly increase resources specifically to OHA's Mental Health Services Account, cities, counties and Oregon's General Fund, which would magnify the benefit for these groups.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

OHA-PHD has collaborated with other divisions in OHA and DHS and has consulted with the Oregon Liquor Control Commission (OLCC) on this legislative concept. OHA plans to consult with the Oregon Department of Transportation, Oregon State Police, the Alcohol and Drug Policy Commission, and Governor's Advisory on DUII.

11. WHAT IS YOUR EQUITY ANALYSIS?

While Oregon lacks data on racial and ethnic disparities in excessive alcohol use among adults, the rate of alcohol-related deaths in Oregon is more than double among American Indians and Alaska Natives (84 per 100,000) compared to any other racial or ethnic group (41 per 100,000 among non-Hispanic whites). Among youth, American Indian and Alaska Native youth are more likely to drink alcohol and binge drink compared to other racial and ethnic groups.

The health and equity benefits of tax increases will be amplified by additional resources for Oregon's Regional Health Equity Coalitions and tribes to work with culturally specific community partners to develop and implement culturally specific alcohol and other drug prevention and education. Additional resources can

support the development of culturally appropriate communications materials and the statewide provision of tailored trainings and technical assistance.

Alcohol use contributes to child abuse and other severe domestic violence. Violence and other adverse childhood experiences (ACEs) in turn increase a child's likelihood of developing health problems later in life, including substance misuse. Increased alcohol taxes would have a positive effect on alcohol use across the population and would especially benefit children and adults experiencing violence. Increased preventive and social services funded by such a tax that greatly increases resources to OHA's Mental Health Services Account would magnify the benefit for these groups.

12. WHAT IS THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

- Reduce alcohol consumption by approximately 5 percent. Research shows that price increases have a greater effect among excessive drinkers.
- Reduce a wide range of health harms and consequences among all age groups. Higher alcohol taxes are consistently associated with substantial decreases in motor vehicle crashes (5-17 percent) and fatalities; all-cause mortality; alcohol-impaired driving (7-8 percent among adults; 13-21 percent among youth); crime and violence, including youth suicide; deaths from liver cirrhosis (8-13 percent); alcohol dependence; and sexually transmitted diseases.
- Reduce cancers associated with alcohol consumption, including head and neck cancers (oral, throat, and larynx), esophageal cancer, liver cancer, breast cancer, and colorectal cancer.
- Reduce child abuse, other severe domestic violence and sexual assault.
- Potentially increase academic achievement and educational outcomes by raising the probability of graduation from high school and college.
- Save an estimated $287 million in annual costs related to lost productivity and absenteeism, premature death, health care, crime, motor vehicle crashes and fetal alcohol syndrome due to the projected decline in excessive drinking.
- Generate additional funding for treatment and mental health services, cities, counties and Oregon's General Fund.

- Increase funding for OHA-PHD's alcohol and drug prevention and education program. Designating 10 percent of new revenue for prevention would result in even more reductions in excessive drinking.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATES AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
Public Health Division
The 10 percent allocation for alcohol and other drug prevention would not create any new responsibilities, but would expand existing programming for alcohol and other drug prevention within the Public Health Division. Public Health Division staff implement state and community interventions, provide training and technical assistance, resource materials, media and communications interventions, leadership, coordination, and reporting of results and outcomes.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
Standard minimal impacts that would result from hiring new staff.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
N/A

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

- X7008 - Principal Executive Manager E, 24 months, permanent
- C0872 - Operations and Policy Analyst 3, 24 months, permanent
- C0872 - Operations and Policy Analyst 3, 24 months, permanent
- C0872 - Operations and Policy Analyst 3, 24 months, permanent
- C1118 - Research Analyst 4, 24 months, permanent
- C1117 - Research Analyst 3, 24 months, permanent
- C1244 - Fiscal Analyst 2, 24 months, permanent

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
N/A

g. What are the ongoing costs?
Ongoing costs for this expansion of the Oregon Health Authority's alcohol and other drug prevention programs are estimated at approximately $49 million per biennium.

h. What are the potential savings?
Increasing the price of alcohol and funding for the Oregon Health Authority's alcohol and other drug prevention programs will save an estimated $287 million in annual costs related to lost productivity

and absenteeism, premature death, health care, crime, motor vehicle crashes and fetal alcohol syndrome due to the projected decline in excessive drinking.

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	1,370,228	0	1,370,228	7	7.00
Services & Supplies	0	33,029,772	0	33,029,772		
Special Payments	0	14,700,000	0	14,700,000		
Total	**$0**	**$49,100,000**	**$0**	**$49,100,000**	**7**	**7.00**

OHA - Fiscal Impact Summary by Program Area:

	HPCDP	Total
General Fund	$0	**$0**
Other Funds	$49,100,000	**$49,100,000**
Federal Funds- Ltd	$0	**$0**
Total Funds	$49,100,000	**$49,100,000**
Positions	7	**7**
FTE	7.00	**7.00**

i. What are the sources of funding and the funding split for each one?

Alcohol Tax Other Fund revenue. The revenue estimate is preliminary as OHA and OLCC collaborate to refine and update the estimate.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Systems Division
Program Name: Behavioral Health
Policy Package Title: **Continuation of Mental Health Funding**
Policy Package Number: 408
Related Legislation: Senate Bill 1555 (2018)

Summary Statement:

In 2017 the Legislature supplanted General Fund with marijuana tax revenues for Community Mental Health (CMH) services. It was later discovered marijuana tax revenue cannot be used on mental health services. The 2018 Legislature passed Senate Bill 1555 to permit marijuana tax revenue expenditures on CMH services which sunsets on June 30, 2019. General Fund is needed to cover basic CMH services (crisis services and indigent mental health services) in the next biennium.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$16,039,052**	**$0**	**$0**	**$16,039,052**

PURPOSE

1. **WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?**
   In 2017 the Legislature supplanted General Fund with Marijuana Tax revenue for Community Mental Health (CMH) services. It was discovered later that marijuana tax revenues cannot be used on mental health services. The 2018 Legislature passed Senate Bill 1555 to permit marijuana tax revenues expenditures on CMH services which sunsets on June 30, 2019. General Fund is needed to cover basic CMH services (crisis services and indigent mental health services) in the next biennium.

2. **WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?**
   General Fund would cover the loss of marijuana tax revenue that currently support CMH services allowing vital behavioral health services to continue without a reduction. Contracts would continue but the funding source would change.

3. **HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?**
   Ensures funding for services and supports for individuals with mental illness that allow them to live successfully in the community.

QUANTIFYING RESULTS

4. **IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP**?
   Not specifically. This request will permit vital behavioral health services to enable individuals to get the right service at right place at the right time.

5. **WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?**

OHA would scale back community mental health services dependent on these funds. Individuals without Medicaid or other sponsorship would lose access to these services. Availability of crisis services would be diminished.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.
No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?
Reducing these services. OHA did not pursue this alternative due to the unacceptable negative consequences for individuals who need these services.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?
During the 2018 legislative session, OHA worked with the Legislature regarding the marijuana tax revenue restriction.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?
None.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?
None.

11. WHAT IS YOUR EQUITY ANALYSIS?

These funds would support community mental health services provided to underserved populations, including undocumented individuals in need of behavioral health services.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

Individuals receiving services and supports that enable more people with behavioral health disorders to live successfully in the community.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on the following answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. **Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.**
No. This request would support the continuation of behavioral health services.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
No.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None.

g. What are the ongoing costs?
None.

h. What are the potential savings?
None.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services						
Services & Supplies						
Capital Outlay						
Special Payments	$16,039,052			$16,039,052		
Other						
Total	**$16,039,052**	**$0**	**$0**	**$16,039,052**	**0**	**0.00**

OHA - Fiscal Impact Summary by Program Area:

	HSD Non-Medicaid	Total
General Fund	$16,039,052	**$16,039,052**
Other Fund	$0	**$0**
Federal Funds- Ltd	$0	**$0**
Total Funds	$16,039,052	**$16,039,052**
Positions	0	**0**
FTE	0.00	**0.00**

i. What are the sources of funding and the funding split for each one?
General Fund only.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Policy and Analytics
Program Name: Clinical Systems Improvement/Health Evidence Review Commission
Policy Package Title: **Develop Opioid Alternate Pain Education Modules & Expand Resources for Substance Abuse Disorders Analysis**
Policy Package Number: 409
Related Legislation: Senate Bill 608 (2015), Senate Bill 855 (2001), House Bill 2100 (2011)

Summary Statement:

Opioid addictions and other substance use disorders have been declared a public health crisis and priority by the Governor. This POP would address the opioid crisis by expanding training for providers pertaining to appropriate opioid prescribing and alternative approaches to pain management as well as additional technical resources. Specifically, this POP would:

- Enable the Oregon Pain Management Commission to build and maintain 4-6 pain education modules per biennium (building on their existing, nationally-recognized 2018 pain module). These modules would aim to change the risky prescribing practices causing the opioid addiction emergency and promote effective alternative approaches for pain management.
- Enable OHA to add technical resources to perform additional analysis of prevalence, treatment and health impacts of substance use disorders, especially opioid addictions.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$312,700**		**$71,834**	**$384,534**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

Opioid addictions and other substance use disorders have been declared a public health crisis and priority by the Governor. This POP would address the opioid crisis by expanding training for providers pertaining to appropriate opioid prescribing and alternative approaches to pain management as well as additional technical resources. Specifically, this POP would:

1. Enable the Pain Management Commission to develop and promote additional pain education modules and educational materials to provide high-quality continuing education for healthcare providers. This would promote a consistent, up-to-date understanding of pain science and how to manage pain with less reliance on risky opioid medications. The goal is to improve pain management care, and thereby reduce risky opioid prescribing in Oregon. The Pain Management Commission would create (or update) and promote four to six modules per biennium.
2. Enable Health Analytics to increase capacity to analyze prevalence, treatment and health impacts associated with substance use disorders, especially those focused on opioid addictions.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

With this proposal, Health Policy and Analytics (HPA) would hire a permanent full-time research analyst. Half of this position would allow the Pain Management Coordinator to dedicate time currently spent on Health Evidence Review Commission (HERC) work to the Pain Management Commission's educational efforts. The other half of the position would increase Health Analytics capacity to analyze prevalence, treatment and health impacts associated with substance use disorders, especially those focused on opioid addictions.

In addition, HPA would contract for technical production of the online pain education modules themselves, using up to $200,000 for the 2019-21 biennium, with an ongoing amount in future biennia approaching $100,000 or less as the work transitions from the creation of new modules to updates of existing modules.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

In March 2018, Governor Brown declared addiction and substance abuse as a public health crisis in Oregon. The educational modules created by the Pain Management Commission are designed to encourage safer pain management techniques, including fewer initiations of opioid therapy and encouragement of effective alternative pain management techniques and treatments. Many healthcare professionals practicing in Oregon received their education in a time when liberal opioid prescribing was generally encouraged without sufficient emphasis on the risks of these medications. In addition, researchers have an improved understanding of the biological, psychological and social factors contributing to pain which can be addressed without reliance on risky opioids. Developing and promoting engaging educational materials and packaging them to meet continuing education requirements for various professions will encourage safer, better care for Oregonians experiencing pain.

The increased capacity in Health Analytics would increase the division's capacity to analyze prevalence, treatment and health impacts associated with substance use disorders, especially those focused on opioid addictions.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

This POP ties to the Oregon Statewide Performance Improvement Project on Opioid Safety: Reducing Prescribing of High Morphine Equivalent Doses. These modules and analysis would provide education indirectly supporting the goals of this PIP as well as other statewide efforts around opioids and substance use disorders.

OHA will report on the modules developed and number of providers taking each module to management and the Legislature upon request.

In addition, the added capacity would allow for focused research activities to produce PIP metrics and facilitate deeper dives into successes for sharing, while rooting out continued barriers.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Oregon providers would have less access to high-quality pain education materials and analysis related to substance use disorders.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Another alternative that would allow completion of at least some pain education modules would be to reduce the HERC's work on Evidence-based Reports to allow for the Pain Management Coordinator to devote more time to the Pain Management Commission's creation of additional modules. This option was rejected because of the value of promoting evidence-based coverage policy in Oregon and because it would not solve the need for a contractor to create/maintain these modules.

Without this POP, the Health Analytics will continue to analyze and study issues related to substance use disorders on a part-time basis, as there is not the current ability to dedicate resources.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

The previous pain management coordinator worked many extra hours to complete the first pain module in addition to her other job duties. Management believes this overwork was a major reason she left her position.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

Improvements in pain education that reduces inappropriate prescribing would disproportionally benefit tribal members. Tribal members experience higher-than-average levels of opioid prescribing, dependence and opioid use disorders. Preventing the loss of function as well as the addiction, crime, family and foster care issues would benefit many areas of state and local government including law enforcement, education and corrections.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

None**.**

11. WHAT IS YOUR EQUITY ANALYSIS?

These modules would improve care by education providers who serve patients who have or are at risk for chronic pain and opioid dependence. Many risk factors for these conditions are based on or associated with social determinants of poor health including trauma, stress from discrimination and marginalization.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

Ensuring up-to-date pain education materials (by producing/updating 4 to 6 pain education modules per biennium) would allow patients across the state to benefit from being served by providers with the most current knowledge on pain and pain management.

Reducing unnecessary opioid prescribing for patients who have never received opioids would reduce the epidemic for future generations; providing optimal pain management for patients already on chronic opioids.

Health Policy and Analytics would gain additional resources to support the State Targeted Response to the Opioid Crisis Grant and House Bill 4143 (2018), which among other things established a pilot project to establish immediate access to appropriate evidence-based treatment for persons who suffer opioid and opiate overdoses.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): October 1, 2019 for new staff

End Date (if applicable): Ongoing

a. Based on the following answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

Pain Management Commission

Produce and update 4 to 6 pain education modules per biennium

Health Analytics

- Track metrics associated with opioid PIP
- Produce dashboard to monitor progress
- Coordinate with other analytics staff who focus on health care metrics

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
One new permanent, full-time Research Analyst 3 position, 21 months in 2019-21 and 24 months in 2021-23

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
No.

g. What are the ongoing costs?
Staffing and $100,000 per biennium for a contractor to create, support and update the pain education modules.

h. What are the potential savings?

Long-term savings in health, education and corrections are likely from improved opioid policy but would be difficult to tie to this specific initiative.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	90,903	0	58,120	$149,023	1	0.88
Services & Supplies	221,797	0	13,714	$235,511		
Capital Outlay	0	0	0	0		
Special Payments	0	0	0	0		
Other	0	0	0	0		
Total	**$312,700**	**$0**	**$71,834**	**$384,534**	**1**	**0.88**

OHA - Fiscal Impact Summary by Program Area:

	Health Policy	Total
General Fund	**$312,700**	**$312,700**
Other Fund	**$0**	**$71,834**
Federal Funds- Ltd	**$71,834**	**$0**
Total Funds	**$384,534**	**$384,534**
Positions	**1**	**1**
FTE	**0.88**	**0.88**

i. **What are the sources of funding and the funding split for each one?**

- 61 percent General Fund and 39 percent Federal Funds (Medicaid match) for Permanent Research Analyst 3 for HERC and Health Analytics
- $200,000 General Fund for the 2019-21 biennium to create and update Pain Management modules (reduce to $100,000 in future biennia)

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Systems Division and Oregon State Hospital
Program Name: Community Mental Health
Policy Package Title: **Aid & Assist Misdemeanor Defendants**
Policy Package Number: 410
Related Legislation: Legislative Concept 383

Summary Statement:

More than 40 percent of Oregon State Hospital (OSH) Aid and Assist (or ".370") patients have been charged with only misdemeanors. This population has a large effect on the OSH census as the .370 population continues to rise increase. Legislative Concept 383 would amend ORS 161.370 so that misdemeanant patients must be evaluated and treated in the community, unless a certified evaluator (i.e., a forensically trained doctor who focuses on risks, etc.) determines that the misdemeanant needs a hospital level of care.

To support the implementation of LC 383, this POP requests funds for more intermediate (i.e., middle ground between the hospital and living independently in the community) placement options. The middle ground placement options are sought by communities and would be consistent with the US Department of Justice's expectations.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$7,612,914**	**$0**	**$0**	**$7,612,914**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

The Aid and Assist (or ".370") census continues to increase at the Oregon State Hospital (OSH) at an unsustainable rate. The Oregon Health Authority (OHA) is proposing this POP to assist in having individuals served in the most appropriate level of care and reduce the number of individuals sent to OSH for restoration services.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

OHA is proposing this POP to work in conjunction with Legislative Concept (LC) 383. This POP would fund intermediate placements for individuals who have been deemed unfit to proceed and require a secure residential setting, but not a hospital level of care. This would allow individuals to receive the services that they need in the most appropriate setting, while decreasing the number of misdemeanants at OSH for Aid and Assist services.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Funding this POP would further the agency's mission by increasing the number of individuals served in the most appropriate level of care, reducing costs by providing care in less costly placements, and having individuals provided services in the community that they come from.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

Success will be measured by tracking and analyzing the number of individuals who are being provided services in the intermediate level of care funded through this POP, instead of receiving services at OSH as a default placement.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

If the number of .370 individuals at OSH continues to rise, this will have a negative impact on OSH's ability to admit other population groups to OSH, especially those under civil commitment. This backlog could increase the length of the OSH waitlist and could have negative impacts on Oregon's US Department of Justice agreement.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

This POP is designed to correspond to LC 383, which would modify ORS 161.370 by amending the statute so that misdemeanant patients must be evaluated and treated in the community, unless a certified forensic evaluator (i.e., a forensically trained doctor who focuses on risks, etc.) determines that the misdemeanant needs a hospital level of care.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Several other legislative concepts were considered in association with this legislative concept and POP. Some of those legislative concepts are still moving forward and others have been determined to not continue on to the next legislative session.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

OHA has previously put forward legislative concepts for .370 changes, instituted community consultations in .365, and worked with counties, courts, and other stakeholders to assist in getting individuals who need restoration services served in the most appropriate level of care. However the .370 population at OSH continues to increase.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

Counties and courts would have access to an intermediate level of care for individuals who require restoration services. Having individuals remain in their community would allow increased engagement with local services provides that will assist both the individual and provider when the person is released from custody.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

OHA coordinated with OSH on this POP and associated legislative concept. Counties have requested other options for providing restoration services that are not limited to only OSH or an outpatient level of care.

11. WHAT IS YOUR EQUITY ANALYSIS?

Admissions to OSH for Aid and Assist show that several racial groups are either disproportionately represented or under-represented in Aid and Assist admissions compared to the Oregon population.

2/2008-5/2018

Race			
Race	**Admissions (#)**	**Admissions (%)**	**Oregon (%)***
White / Caucasian	2981	64.6%	87.4%
Black / African American	409	8.9%	2.1%
American Indian / Alaskan Native	69	1.5%	1.8%
Asian	60	1.3%	4.5%
Hawaiian / Pacific Islander	27	0.6%	0.4%
Unknown / Other / Declined	1069	23.2%	N/A
Two or More Races	N/A	N/A	3.8%
Total	**4615**	**100.0%**	**100.0%**
Hispanic / Latino	309	6.7%	12.8%
White/Caucasian (Non-Hispanic/Latino)	3219	69.8%	76.4%
* - www.census.gov			

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

The long-term outcomes for the POP are to fund an intermediate level of care for individuals who require restoration services. The desired outcome of this intermediate level of care is for individuals to be served in the most appropriate level of care and to decrease the amount of people sent to OSH for restoration services associated with fitness to proceed.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Not Applicable

a. Based on the following answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

None at OHA or DHS.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.

No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

If LC 383 becomes law, the Aid and Assist client caseload could be reduced as more misdemeanants are serviced in the community. As this occurs, OSH would see an increase in the number of Civil Commitment clients served at OSH. Both Aid and Assist and Civil Commitment clients are forecasted caseloads and any attained changes would be accounted for in those forecasts.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

No new staff are needed.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

There would not be any startup costs, new systems, or new materials. HSD and OSH would need to provide outreach and training how to provide community restoration services to providers who agree serve this population. Providers also would need to bill for residential services if not medically necessary.

g. What are the ongoing costs?

Costs will include residential service payments, services that are not Medicaid billable, room and board, and personal incidental funds.

h. What are the potential savings?

A potential reduction in Oregon State Hospital census could allow individuals who have been civilly committed, but who are on the waitlist to be placed at OSH, to move from being served in Acute Psychiatric Care Hospitals to OSH.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	0	0	0	0	0.00
Services & Supplies	0	0	0	0		
Capital Outlay	0	0	0	0		
Special Payments	0	0	0	0		
Capital Construction	$7,612,914	0	0	$7,612,914		
Total	**$7,612,914**	**$0**	**$0**	**$7,612,914**	**0**	**0.00**

OHA - Fiscal Impact Summary by Program Area:

	HSD Non-Medicaid CMH	Total
General Fund	**$7,612,914**	**$7,612,914**
Other Fund	**$0**	**$0**
Federal Funds- Ltd	**$0**	**$0**
Total Funds	**$7,612,914**	**$7,612,914**
Positions	**0**	**0**
FTE	**0.00**	**0.00**

i. What are the sources of funding and the funding split for each one?
General Fund only.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Policy & Analytics
Program Name: Health Information Technology, Behavioral Health, and Pharmacy
Policy Package Title: **Advancing Behavioral Health Integration and Improvements**
Policy Package Number: 411
Related Legislation: House Bill 2300 (2017), Legislative Concepts 364 and 368

Summary Statement:

Improving the Behavioral Health system is one of the Governor's top priorities for Oregon's Coordinated Care Organization (CCO) 2.0 process. This policy package would invest in a more connected behavioral health system by providing incentives for investments in foundational technology to advance integration, adapting the primary care home model to advance integration within behavioral health settings, and improving access to evidence-based pharmaceutical treatments and practice guidelines to improve health outcomes of individuals experiencing mental illness. This POP also continues the Mental Health Clinical Advisory Group's effort to make recommendations to the Pharmacy & Therapeutics committee on treatment of mental illness including medications.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$5,530,100**	**$0**	**$407,346**	**$5,937,446**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

Improving the Behavioral Health system is one of the Governor's top priorities for Oregon's Coordinated Care Organization (CCO) 2.0 process. This POP would providing funding for three objectives that support this priority:

1. Invest in a more connected behavioral health system by providing incentives for investments in foundational technology to advance integration.
    - This POP would create the Behavioral Health Electronic Health Record (EHR) Incentive Program to support & incentivize behavioral health (BH) agencies' investments in EHR. This would help reduce the disparity between BH & physical health; care coordination; health information exchange; electronic reporting; patient care; & value-based payments.
2. Adapt the primary care home model to advance integration within behavioral health settings.
    - This POP would enable the Oregon Health Authority (OHA) to conduct reviews & provide technical assistance to recognize Behavioral Health Homes. This would integrate primary care services into BH service settings.
3. Improve access to evidence-based pharmaceutical treatments to improve health outcomes of individuals experiencing mental illness.
    - This POP would continue the Mental Health Clinical Advisory Group's effort to make recommendations to the Pharmacy & Therapeutics committee on treatment of mental illness including medications.

<u>Behavioral Health Electronic Health Record Incentive Program</u>

The OHA's Office of Health Information Technology (HIT) conducted a scan (including an online survey and in-depth interviews) of behavioral health agencies to gain a better understanding of their HIT and health information exchange (HIE) adoption, use, needs, and challenges. Scan results confirmed that Oregon's BH agencies need improved health information technology, specifically EHRs. Benefiting both providers and patients, EHRs are utilized with the goal of improving patient care by providing clinicians with the ability to

retrieve and meaningfully use patient information as well as provide the basis for being able to share this information electronically. BH agencies increasingly need high-functioning EHRs, HIE opportunities, and the ability to effectively meet reporting requirements and analyze data on the clients they serve. However, not all EHRs come with the functionality necessary for achieving these goals. Certified EHR technology adheres to established federal standards and is more likely to offer the necessary technological functionality to enable providers to maintain required health information confidentially, and exchange information with other HIT/HIE systems.

Many BH agencies have non-certified EHRs, while others have partially implemented systems, or no system at all. In some cases, an agency has a certified EHR, but it must be significantly modified to meet reporting needs. In other cases, an agency uses an EHR designed for physical health providers and must modify their use of the system to serve behavioral health workflows.

Without sufficient EHR technology, BH agencies are less able to communicate electronically with each other and with physical and oral health providers, which inhibits their ability to communicate efficiently and provide the highest quality of care. Health information often must travel through less efficient and less secure means, such as fax or mail. With high functioning EHRs, the BH agency would have better access to the patient's health information at the point of care. Although adoption of high-functioning EHRs would not guarantee the interoperable exchange of health information, it would increase the likelihood that the organization had an EHR with standards-based functionality that would support the exchange of information.

Unfortunately, financing has been an obstacle, and historically, BH agencies have been ineligible to participate in the federally-funded EHR incentive programs that many other Oregon providers have benefited from. In the recent OHA survey of BH agencies in Oregon, financial costs and lack of staff resources and/or technical infrastructure were repeatedly cited as a significant barrier to obtaining an EHR. Even among agencies that had adopted an EHR, about half reported having only partially implemented their system (meaning paper records are still being used). Further, agencies interviewed strongly desired the data analytics technology to improve quality, manage client populations, demonstrate return on investment, and

engage in value based payment arrangements – all of which could be supported through an investment in high functioning EHRs.

OHA proposes establishing a 4-year incentive program to support licensed BH agencies' investments in high functioning EHRs and related HIT to shrink the "digital divide" between physical, oral, and behavioral health.

Behavioral Health Homes

The 2015 Legislature passed Senate Bill 832 which directed OHA to establish behavioral health home (BHH) standards and to encourage CCOs to utilize BHHs. In the negotiations around this bill there was a desire to remove any fiscal impact. Therefore, there was a decision to remove any requirement that OHA establish a process to "identify" clinics (as is the case for PCPCHs) that meet BHH standards. OHA worked with the PCPCH Standards Advisory Committee and developed standards for BHH, but there is no provision to identify clinics who meet those standards.

Access to Evidence-Based Medications for BH

In the Mental Health Clinical Advisory Group (MHCAG) significant progress is underway. The group is addressing Schizophrenia presently and will then proceed to address depression . Creating a sustainable path forward for continuing this meaningful work would assist the agency in developing and maintaining effective evidence and eminence based practice algorithms. These algorithms could help OHA move away from the existing mental health drugs carve-out.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

BH EHR Incentive Program

This POP would allow OHA to establish a 4-year BH EHR Incentive Program to encourage and support licensed BH agencies' investments in EHRs and other related HIT. Financial incentives would be available to support BH agencies adopting, upgrading, or configuring/customizing EHRs. This investment provides the basis for BH agencies enabling appropriate consent and connecting to physical/oral providers through

health information exchange efforts, and establishing electronic reporting to state systems. This program is intended to support BH agencies that serve Oregon's vulnerable populations, including Medicaid. Through the BH EHR Incentive Program, participating BH agencies would be able to better capture, track, and monitor patient health information, and more easily facilitate referrals needed to address to complex care issues.

The incentives will either be a one-time payment per organization, or milestone-based payments for each organization. The incentives will help provide an opportunity for participating BH agencies to eliminate a substantial barrier to coordinating and integrating with physical and oral health, and exchanging health information; thus, positively affecting the care of their patients. Recipients of the incentive payments would be able to purchase a new EHR, or upgrade or enhance an existing EHR, or potentially acquire an add-on HIT component such as an analytics or population management, or patient portal application.

The BH EHR Incentive Program would be developed and operated out of the Office of Health Information Technology within the Health Policy & Analytics Division of OHA, which also operates the federally-funded Medicaid EHR Incentive Program. One full time staff member would manage the operations of the program.

More work is underway to assess the availability and investment needed to adequately support BH agencies' EHR adoption or upgrade efforts.

Behavioral Health Homes

This POP would provide the necessary staff and resources to conduct reviews of programs in accordance with BHH standards. Clinics that meet the standards will receive formal recognition as meeting those standards. It would also provide funds to contract with subject matter experts to provide technical assistance. This program will be modeled after the very successful Patient Centered Primary Care Homes program.

Access to Evidence-Based Medications for BH

This option would be a continuation of the Operations and Policy Analyst 1's duties and responsibilities on a permanent basis. As there are always changes to drug pricing, and innovations in practices and treatments, this body of work should truly be an ongoing effort to ensure OHA has the best possible treatment resources positioned to address mental health issues and illness.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

BH EHR Incentive Program

OHA is committed to the triple aim of better health, better care, and lower costs through system transformation. By helping BH agencies catch up to their physical and oral health peers in terms of health information technology and exchange, we will not only provide the building blocks for physical, oral, and behavioral health integration, but also help move our health care systems towards patient-centered care coordination and value-based payments. These goals cannot be met if behavioral health organizations do not have adequate tools and resources.

Similar to the increased rate of EHR adoption among physical and oral health providers that resulted from the Medicaid/Medicare EHR Incentive Program, it is expected that adoption and utilization of EHR technology among BH providers will increase as a result of the BH EHR incentive program. This will contribute to:

- Improved care delivery and efficiency
- Increased patient care and outcomes and reduction of behavioral health disparities
- Increased care coordination and support for integrated physical, behavioral and oral care
- Improved billing processes and greater potential for participation in value-based payment arrangements
- Increased rate of and improved data analytics
- Increased rate of health information exchange, including supporting improved referrals
- Improved privacy and security of protected health information (PHI)
- Increased patient participation with their health information

- Increased reporting efficiencies, accuracy and compliance, including for OHA required reporting to the Measures and Outcomes Tracking System (MOTS)

Behavioral Health Homes
The BHH initiative addresses the goal to integrate physical, behavioral and oral care to meet the Triple Aim.

Access to Evidence-Based Medications for BH
It aligns with the mission of the agency, treating all people suffering from mental illness in a uniform manner according to a minimum standard. Ultimately, it will help people and communities achieve optimum physical, mental and social well-being. It is also important to note that mental illness is often linked to shortened life expectancy, with timely and effective treatment fostered by the implementation and sharing of the MHCAG's algorithms people's lives could be lengthened and improved.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

BH EHR Incentive Program
The proposed BH EHR Incentive Program is not tied to a specific OHA performance measure. OHA will initially measure success of the program by evaluating the number of participating BH agencies adopting/upgrading high functioning EHRs. OHA will then obtain feedback from participating BH agencies on improvements demonstrated in patient participation, health information exchange, data analytics, and patient outcomes.

Behavioral Health Homes
This is not tied to a specific OHA performance measure, OHA will track the number of BHH that receive recognition. After initial work to recognize programs OHA will determine a target number of BHHs.

Access to Evidence-Based Medications for BH

First, success would be measured via number of published algorithms. Growth of list would indicate progress in establishing a community standard of practice/care. Second, outcomes for patients should be monitored to establish reduction on emergency care utilization and adherence to treatment.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

BH EHR Incentive Program

If the proposed program is not developed, BH agencies will continue to experience significant challenges to adopting high-functioning EHRs, and therefore the current "digital divide" between the physical health and behavioral health realms will continue to widen, likely resulting in:

- Continued care coordination challenges
- Limited care integration – continued siloes
- Lack of health information exchange participation and disconnected patient care
- Limited ability to participate in value-based payment arrangements
- Reporting challenges and administrative burden
- Limited patient participation
- Continued risk to patient confidentiality through use of non-secure information exchange methods

Behavioral Health Homes

Oregon would continue to struggle to advance primary care integration into behavioral health settings.

Access to Evidence-Based Medications for BH

Dis continuing this work would have significant negative impacts to people suffering from mental illness. Establishing a community standard would fail and fragmentation of mental health services would continue.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

BH EHR Incentive Program

This program does not require any statute changes.

Behavioral Health Homes

Legislative Concept 364 regarding BHH recognition has been submitted.

Access to Evidence-Based Medications for BH

Legislative Concept 368 includes additional tribal representation for the MHCAG and reduces the overall size of the group to ensure a more efficient and adequately supported process.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

BH EHR Incentive Program

Consideration has been given to have CCOs support behavioral health clinics in adoption and technical assistance of certified EHRs, and at least one CCOs has invested in EHR costs for a BH agency. However, CCOs would potentially bear significant costs for each agency to acquire a high-functioning EHR.

Behavioral Health Homes

OHA considered incorporating the BHH process into the PCPCH program, but the resources were not available without negatively impacting the PCPCH program.

Access to Evidence-Based Medications for BH

Carve-out of mental health drugs has been in place for over a decade. No alternatives are available or considered.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

BH EHR Incentive Program

OHA has been able to support some access to health information exchange tools for BH agencies – but very little support has been available for EHR costs. In the past, OHA hosted an EHR for BH agencies, called "OWITS" – the Oregon instance of WITS (an open source certified EHR). OWITS was not robust enough for many agencies' use and there was little uptake. Several agencies chose to use OWITs rather than rely on paper records, but had such low levels of resources that they had no other EHRs available. The OWITS system required significant funds to maintain current certification, and OHA ultimately stopped supporting OWITS. Federal incentive payments are available to "eligible providers" but these have largely left out BH agencies, since only specific provider types are eligible (e.g., physician, nurse practitioner). Congress has made multiple attempts to introduce legislation for EHR incentives to BH agencies (there is a current proposal being considered as of June 2018), but so far all have failed.

Behavioral Health Homes

OHA has submitted a BHH LC in previous sessions without success.

Access to Evidence-Based Medications for BH

We have implemented MHCAG and seated 15 members to the group. They have begun their work and attendance to these meetings has been very high.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

BH EHR Incentive Program

Tribal Governments and County mental health agencies would be affected in that BH programs they operate could be eligible to apply for the incentives.

Behavioral Health Homes

The BHH portion of this POP would not affect other agencies or governments.

Access to Evidence-Based Medications for BH
Tribal population is impacted but not represented.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

BH EHR Incentive Program
The Office of Health Information Technology within the Health Policy & Analytics Division, is collaborating with Behavioral Health Policy and Pharmacy to align BH concepts.

Behavioral Health Homes
The PCPCH program have collaborated on the BHH proposal.

Access to Evidence-Based Medications for BH
HPA and HSD

11. WHAT IS YOUR EQUITY ANALYSIS?

BH EHR Incentive Program
Individuals who have severe and persistent mental illness face significant disparities in health outcomes as well as challenges in accessing services; this is also true for the Medicaid population. The agencies involved in treating and supporting these individuals are well-suited to identify social determinants of health issues which can help address disparities and improve outcomes.

Through the BH EHR Incentive Program, participating BH agencies would be able to better capture, track, and monitor patient health information, and more easily facilitate needed referrals to address complex care issues. As a program requirement, OHA proposes requiring participants to use EHRs as a behavioral health promotion and prevention tool, with the goal of improving access to BH services for all Oregonians, as well as promoting the coordinated health care system envisioned by Oregon's Behavioral Health Collaborative.

Behavioral Health Homes

The BHH proposal will finalize the standards for BHH and include standards that address health equity. The advancement can provide further access to primary care services for underserved populations. Of course, there will need to be further work in the behavioral health system to address health equity.

Access to Evidence-Based Medications for BH

Bringing this algorithm approach to the mental health treatment space will enhance the system's ability to uphold a holistic and encompassing standard of care for all people suffering from mental health illness, including individuals who have severe and persistent mental illness and face disparities in health outcomes and access to services.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

BH EHR Incentive Program

Promote improved use of patient information by equipping BH agencies with the tools and resources that would allow them to capture patient information electronically. This would provide the basis for participating in health information exchange with other health care providers and support reporting to OHA. These changes would improve care coordination among providers, but it ultimately lead to better care for patients.

Behavioral Health Homes

Studies have shown individuals with a serious mental illness die at on average 25 years younger than the general population. Increasing access to primary care through the BHH proposal will address help ensure adults with serious mental illness will live longer and more fully.

Access to Evidence-Based Medications for BH

Improve access and best practices for consumers seeking and receiving treatment for mental health illness across the state.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): BH EHR Incentive Program: January 1, 2020
Behavioral Health Homes: Effective July 1, 2019 with positions and technical assistance funding effective October 1, 2019

End Date (if applicable): BH EHR Incentive Program: December 31, 2023
Behavioral Health Homes]: Ongoing

a. Based on the following answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

Office of Health Information Technology

Manage the operations of the BH EHR Incentive Program, which includes managing the technical assistance contract, developing outreach materials, and ensuring the appropriate payment of financial incentives to qualifying BH agencies.

Transformation Center PCPCH Program

Support identification of Behavioral Health Homes

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

<u>BH EHR Incentive Program</u>

- One permanent, full-time Operations and Policy Analyst 4 position through December 31, 2023 (21 months in 2019-21 biennium and 24 months in following biennia)

<u>Behavioral Health Homes</u>

- Two permanent, full-time Program Analyst 3 positions (21 months in 2019-21 biennium and 24 months in following biennia);
- One permanent, full-time Compliance Specialist 3 position (21 months in 2019-21 biennium and 24 months in following biennia)

<u>Access to Evidence-Based Medications for BH</u>

- One permanent, full-time Operations and Policy Analyst 1 (21 months in 2019-21 biennium and 24 months in following biennia)

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

None.

g. What are the ongoing costs?

BH EHR Incentive Program costs

- $238,085 wages, benefits and supplies for Operations and Policy Analyst 4 position
- $250,000 for technical assistance contractor for BH EHR Incentive Program
  - Additional $250,000 for the 2021-23 biennium
- $4,500,000 for incentive payments to Behavioral Health organizations
  - At approximately $75,000 in incentive payments per organization, this would support 60 BH organizations.
  - Funding would need to be adjusted in future biennia to disburse $9,000,000 total over four-year program (January 2020 to December 2023) to support a total of 120 BH organizations.
  - To qualify for an incentive, a BH organization would submit a request for proposal or application and OHA would approve funding amount based on the organization's size and need.

Behavioral Health Homes

Staff costs and contract for technical assistance.

Access to Evidence-Based Medications for BH

Staff costs and committee costs for meetings and consultant as needed.

h. What are the potential savings?

BH EHR Incentive Program

Providing financial support for BH agency adoption of CEHRTs will likely result in the following gains:

- Improved patient care and outcomes through more efficient use of patient information and EHRs
- Increased care coordination and integration with physical and oral health
- Increased reporting efficiencies, accuracy and compliance, including for OHA MOTS reporting
- Increased potential for HIE participation, and improved referrals
- Increased potential for BH agency participation in VBP arrangements

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	$573,844	0	$261,741	$835,585	5	4.40
Services & Supplies	$4,956,256	0	$145,605	$5,101,861		
Capital Outlay	0	0	0	0		
Special Payments	0	0	0	0		
Other	0	0	0	0		
Total	**$5,530,100**	**$0**	**$407,346**	**$5,937,446**	**5**	**4.40**

OHA - Fiscal Impact Summary by Program Area:

	Health Policy	Health Information Technology	Total
General Fund	**$542,015**	**$4,988,085**	**$5,530,100**
Other Fund	**$0**	**$0**	**$0**
Federal Funds- Ltd	**$407,346**	**$0**	**$407,346**
Total Funds	**$949,361**	**$4,988,085**	**$5,937,446**
Positions	**4**	**1**	**5**

FTE	**3.52**	**0.88**	**4.40**

i. What are the sources of funding and the funding split for each one?

All Federal Funds are Medicaid match.
One Operations and Policy Analyst 4 (100% GF)
One Operations and Policy Analyst 1 (50% GF/ 50% FF)
Two Program Analyst 3s (61% GF/ 39% FF)
Compliance Specialist 3 (61% GF/ 39% FF)
$60,000 contract with Oregon Health & Sciences University. (50% GF/ 50% FF)
$96,000 contract for Clinical Transformation Consultant. (50% GF/ 50% FF)
$4,500,000 for incentive payments to Behavioral Health organizations. (100% GF)
$250,000 for technical assistance contractor (100% GF)
$17,771 for meeting and travel costs associated with the advisory group (50% GF 50% FF)

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Oregon State Hospital
Program Name: Oregon State Hospital
Policy Package Title: **Safety, Patient Care, & Regulatory Compliance at Oregon State Hospital**
Policy Package Number: 412
Related Legislation: Not Applicable

Summary Statement:

Oregon State Hospital seeks to improve patient and staff safety, patient care, and regulatory compliance through a stronger, better-trained, supported, equipped, and engaged work force at Oregon State Hospital.

Through several strategic investments and acquisition of unfunded position authority, this policy package will:

- Improve staff engagement and support
- Increase the hospital's ability to consistently, fully meet regulatory compliance requirements for nurse staffing, patient care and active treatment
- Increase direct-care staff job skills and experience levels
- Improve staff job satisfaction and morale
- Improve retention of competent, experienced staff
- Complete the full implementation of Collaborative Problem-Solving intervention for patient care

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$1,392,453**	**$0**	**$0**	**$1,392,453**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

Historically and currently, Oregon State Hospital has struggled to maintain nurse staffing levels needed to provide quality patient care and maintain a safe environment for patients and staff. Too often, OSH has to use mandatory overtime to ensure there are enough nursing staff to help achieve staffing numbers that are closer to levels set by the OSH Nurse Staffing Committee. This has put OSH in violation of Senate Bill 469 which first requires hospitals to meet staffing levels set by their nurse staffing committee and second requires hospitals to only use mandated overtime in very limited circumstances.

This policy package is aimed at improving overall patient care and outcomes by increasing OSH staff competence, consistency, engagement, support, and job satisfaction. In turn, this will create continuity in staffing and caregiving, improve patient and staff safety, and increase regulatory compliance. The package also supports reducing "enhanced precautions" where between one and three staff are assigned to just one patient for safety reasons. Reducing enhanced precautions will improve overall use of staff resources, as well as the quality of treatment and milieu management. If the hospital can consistently achieve the nurse staffing levels as set by the Nurse Staffing Committee, it will also be able to significantly reduce or eliminate mandatory overtime.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

- **Convert Limited Duration direct care float positions to full-time permanent positions.**
  The 2017-19 OSH budget contains sufficient direct-care positions to meet "adequate staffing levels" as set by the Oregon State Hospital (OSH) Nurse Staffing Committee through the Nurse Staffing plan established in accordance with Senate Bill 469. At this "adequate level," OSH provides enough staff to meet the active care needs of OSH patients. However, the current budgeted positions and overtime does not provide coverage for direct-care sick leave absences, OFLA/FMLA leave absences, or additional staffing needs for

"enhanced supervision" when an OSH physician prescribes one or two direct-care staff to a specific patient (for patients determined to be a danger to themselves or others).

To provide staffing to cover for staff call-outs and enhanced supervision, the hospital uses a Limited Duration (LD) float pool of staff as well as some nurse (RN/LPN) agency staff. The LD float pool positions are not specifically budgeted and are financed through staffing vacancies hospital wide. This added "posting factor" that has been provided through LD float pool has been needed throughout the history of the hospital.

Over the last three years, the level of additional staffing needed for enhanced supervision has grown from approximately 137 FTE to 176 FTE needed on average each day. Added to that need, the level of additional FTE needed for direct-care staff call-outs (unscheduled absences) over the last 3 years, has ranged between 81 to 86 FTE needed on average each day. Further, over the last year OSH has averaged 53 FTE absent each day due to OFLA-FMLA.

This package will convert a portion of the existing OSH LD float pool to full-time, permanent positions. The LD positions will continue to be financed through staff vacancies and will not increase costs above currently budgeted amounts. Converting some of the LD float pool to full-time, permanent float pool positions will provide a path for our best LD float staff to be retained as full-time staff at the end of the 17-month LD position. After 17 months, OSH has invested significant time, money, and training into these staff, and they have almost a year and a half of direct-care experience. However, if there are no available full-time positions for them to move into at the end of their LD term, the hospital loses all that investment and forces the hospital to hire new, inexperienced LD staff instead. Ultimately, this lowers the quality of care and safety, and it hinders the hospital's ability to provide consistent regulatory compliance regarding patient care and documentation.

- **Complete the Collaborative Problem-Solving intervention methodology at OSH:**
  This package will provide investments to complete the final phase of Collaborative Problem Solving (CPS) implementation at OSH. The final steps of implementation of CPS dovetails with the roll-out of Trauma Informed Care (TIC). CPS operationalizes many of the TIC principles outlined by Substance Abuse and

Mental Health Services Administration (SAMHSA), including those of collaboration, safety, trustworthiness and transparency, and empowerment. Approximately 2/3 of the hospital units at OSH's Salem and Junction City campuses now have access to CPS resources. The CPS coaches are recognized as value-added resources who are often invited to train all levels of staff in how to better work with patients to address problems and conflicts, offering options, empowerment, and skill building, and reducing coercive means of control.

Many departments and units who are not assigned CPS coaches actively request CPS consultation because of their effective work. The CPS coaches have been identified by hospital leadership as highly effective in securing positive outcomes during the success of multiple hospital ventures including the recent patient property initiative in December 2017. CPS coaches are also being included in the creation of new standard work processes aimed at increasing patient care quality while reducing enhanced supervision. However, the CPS department (currently 18 coaches and 1 PEM/D) is not sufficiently staffed to provide services to all hospital units. The additional 5 coaches and 1 PEM/C (who will participate in administrative duties and oversight of the coaches) will allow the CPS department to provide training and services to all patient units across both Junction City and Salem campuses.

It is of paramount importance to complete the expansion and implementation of CPS throughout the hospital to ensure consistent application of CPS philosophy and skills across the hospital, equal access of CPS services for patients and staff; enhanced safety outcomes, and to consolidate the gains that have already been made. If these additional staff cannot be implemented, it is expected that the hospital will have an inconsistent philosophy of care, with some staff being less trained in a TIC model of interacting with patients, which will potentially increase safety issues and result in poorer patient outcomes. If a patient transitions from a CPS unit to a non-CPS unit, this inconsistent approach can be disruptive, demoralizing, and potentially slow progress toward recovery.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

This proposal directly contributes to the achievement of the Agency's mission of "Helping people and communities achieve optimum physical, mental, and social wellbeing …". Further, this proposal is in direct

alignment with OHA key goals of: Engaged and Supported Workforce, Operational Excellence, and Better Health.

Moving to a nursing float pool that is partially full-time, permanent positions and completing the full implementation of Collaborative Problem Solving at OSH will significantly improve patient care (better health), staff safety, support and engagement, and all regulatory compliance required for OSH to operate as a hospital (operations excellence).

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

This policy package is tied to KPM - 33: Percentage of OHA customers rating their satisfaction with the agency's customer service as "good" or "excellent" overall, timeliness, accuracy, helpfulness, expertise, availability of information.

The success of this POP as it relates to patient satisfaction will be measured by patient satisfaction scores, lower occurrences of seclusion and restraint, fewer patient behavioral codes, and fewer staff/patient injuries.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Without this policy package, OSH will continue to use a Limited Duration (LD) based nurse float pool and existing Collaborative Problem Solving (CPS) resources to facilitate this intervention methodology. The adverse effect of using LD positions for float pool nursing staff is the loss of trained, tenured nursing staff who provide excellent patient care when they come to the end of their 17-month limited duration service.

This results in turnover of trained, experienced staff who are then replaced by new, inexperienced staff into the nursing float pool. Ultimately, this results in diminished staff and patient safety and patient care.

OSH can continue to operate CPS intervention methodology with existing resourcing, but will not be able to complete the full implementation of this very successful intervention hospital wide. CPS is considered a "break-through initiative" at OSH as it is a significant departure from the typical and prior "command and control" methodology used in addressing patient behaviors. CPS's aim is to de-escalate potentially volatile patient behaviors verbally and proactively rather than through use of reactive and physical interventions. CPS is a better and safer way (for both patients and staff) to address these issues and has helped to significantly reduce the instances of patient restraint and seclusion. It is simply better patient care. Training on this proven methodology has been provided to all OSH nursing (and most other OSH staff) over the past three years. However, the real catalyst in engraining CPS in the normal protocol for patient care has been the embedding CPS coaches on many OSH units. Combined with on-going training on CPS, our CPS coaches live the CPS methodology each day, modeling it to the unit staff to make the training a reality and to coach all unit staff to help make CPS an instinctive reaction.

Those units that do not currently have a dedicated CPS coach will not move to the level of CPS proficiency and utilization as those units that do have a dedicated coach. As a result, those units will struggle to implement the same standard work processes aimed at increasing patient care quality while simultaneously reducing enhanced supervision that other units have successfully implemented. Again, if patients transfer from a CPS unit to a non-CPS unit, he/she will experience a disruption in service level, philosophy, and cultured that may negatively impact skill utilization and progress toward recovery.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No new statute or change is needed.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Alternatives considered were to continue operating as-is, with the LD staffing of the nursing float pool and with some hospital units without a dedicated CPS Coach. There are no real viable alternatives to a nursing float pool and it would be preferable to continue to use the limited duration positions rather than increasing overtime or contracted (premium cost level) services to provide adequate staffing for physician-ordered enhanced supervision and unplanned absence coverage.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

During the 2015-17 biennium, OHA Leadership put a freeze on Limited Duration hires, including those at OSH. As the hospital's float pool numbers declined through attrition, it began to rely on the use of overtime, including mandatory overtime, to meet the staffing levels needed on the units. This resulted in inadequate staffing levels, because staff were not willing to work the level of overtime needed. We also increased risk related to fatigue of our nursing staff who were willing to work multiple shifts of overtime. In addition, nursing staff performance issues were not promptly dealt with if a termination was warranted because there

was insufficient coverage while the position was vacant. It was apparent that use of overtime as the only means to provide enhanced supervision and call-out coverage was not a feasible, safe, or therapeutic option.

Regarding the CPS expansion, we have attempted to use existing CPS Coaches across units. While this is possible on the less acute units, it had a detrimental effect on the more acute units as it reduced the efficacy of the coach on both units. One coach assigned to more than one unit, especially in the acute programs, made the presence of the coach on the units at each shift very limited to the point that the limited time available did not provide the support and interaction with the unit staff to be effective and was detrimental.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

This policy package will not affect any other state agencies.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

This policy package only relates to OSH, no other OHA program areas or other agencies are involved. There is an opportunity, however, to engage Community Behavioral Health organizations in CPS intervention methodology once it is fully implemented at OSH. As part of the engagement of CPS within OSH, several OSH CPS coaches have either completed or are in the process of completing their training certification which makes them qualified to train external partners in the CPS methodology. OSH CPS staff are expected to begin training staff members from the Stabilization and Crisis Unit in CPS methodology by July 2018. We could make this training available to other Community Behavioral Health partners. This would have a positive effect for OSH patients returning to community settings in terms of continuity and consistency of care.

11. WHAT IS YOUR EQUITY ANALYSIS?

This policy package provides an opportunity to diversify OSH's workforce through the recruitment and hiring of limited duration nursing staff into permanent nursing positions, using outreach marketing to include communities of color and other minority populations.

Additionally, through the provision of CPS training to external partners, OSH has an opportunity to develop and steward relationships with the communities to which OSH is discharging. This includes opportunities to strengthen existing and develop new relationships with communities of color and other minority communities to provide culturally-appropriate placements for patients and connect patients with resources that are specific to their cultural needs.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

This is another step in the effort of continuous improvement of the Oregon State Hospital. This investment will have on-going, long-term positive effects on patient and staff safety, patient care/active treatment, and regulatory compliance for the hospital. Establishing full-time, permanent nurse float staff positions will allow the hospital to hire and retain qualified and experienced nursing staff, trained at OSH to serve where and when needed on our units to fill planned and unplanned vacancies and accommodate physician-ordered patient enhanced supervision. Establishing consistency in our nurse staffing teams will improve team dynamics and effectiveness, morale and engagement, while decreasing burnout. This will strengthen the hospitals' ability to effectively improve patient and staff safety and patient care. Completion of the CPS intervention methodology implementation at OSH will have significant positive impact on patient and staff safety, patient care/active treatment, and regulatory compliance as well.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on the following answers, is there a fiscal impact?
Yes

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
No

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No

e. **Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.**
Yes

Class	Title	Position Count	Position Type	2019-21 # of Months	2021-23 # of Months
X7004	PEM C	1	Permanent	21	24
C1339	TDS2	5	Permanent	21	24
C6710	MHTT	60	Permanent	24	24

f. **What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?**
None

g. **What are the ongoing costs?**
Positions, Position S&S, and Training costs

h. **What are the potential savings?**
None known.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	$969,776	0	0	$969,776	66	5.28
Services & Supplies	$411,634	0	0	$411,634		
Capital Outlay	0	0	0	0		
Special Payments	$11,043	0	0	$11,2043		
Other	0	0	0	0		
Total	**$1,392,453**	**$0**	**$0**	**$1,392,453**	**66**	**5.28**

OHA - Fiscal Impact Summary by Program Area:

	OSH	Total
General Fund	**$1,392,453**	**$1,392,453**
Other Fund	**$0**	**$0**
Federal Funds- Ltd	**$0**	**$0**
Total Funds	**$1,392,453**	**$1,392,453**
Positions	**66**	**66**
FTE	**5.28**	**5.28**

i. What are the sources of funding and the funding split for each one?
General Fund only.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Behavioral Health
Program Name:
Policy Package Title: **Behavioral Health Funding Shortfall**
Policy Package Number: 413
Related Legislation: None

Summary Statement:

Many mental health investments made over the last 4 years have been funded by tobacco taxes and Tobacco Master Settlement Agreement (TMSA) funds. Both revenue sources are forecasted to decrease in the 2019-21 biennium and will not be sufficient to support these services at the current level. To continue community mental health and substance abuse disorder services dependent on tobacco tax revenues and TMSA funds, this policy package requests General Fund to cover the shortfall.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$9,132,500**			**$9,132,500**

PURPOSE

1. **WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?**
   Many mental health investments made over the last 4 years have been funded by tobacco taxes and Tobacco Master Settlement Agreement (TMSA) funds. These services include rental assistance, mobile crisis services and outpatient substance use disorder (SUD) services for unfunded individuals. Tobacco tax revenues and TMSA funds are both forecasted to decrease in the 2019-21 biennium and will not be sufficient to support these services at the current level. To continue community mental health and substance abuse disorder services dependent on tobacco tax revenues and TMSA funds, this policy package requests General Fund to cover the shortfall.

2. **WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?**
   General Fund would be used to cover the shortfall related to tobacco tax revenues and TMSA funds and vital behavioral health services would continue without a reduction.

3. **HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?**
   These services provide services and supports for individuals with mental illness to live successfully in the community.

QUANTIFYING RESULTS

4. **IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP**?
   Not specifically. This request will permit vital behavioral health services to enable individuals to get the right service at right place at the right time.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?
OHA would need to reduce community mental health and substance use disorder services dependent on these funds. Individuals would be at risk of losing housing and having reduced access to SUD services.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.
No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?
Reducing these services. OHA did not pursue this alternative due to the unacceptable negative consequences for individuals who need these services.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?
Attempted to resolve this through other budget building mechanisms.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?
None.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?
None.

11. WHAT IS YOUR EQUITY ANALYSIS?

These funds would support community mental health and SUD services provided to underserved populations, including undocumented individuals in need of behavioral health services.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

Individuals receiving services and supports that enable more people with behavioral health disorders to live successfully in the community

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on the following answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. **Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.**
No. This request would support the continuation of behavioral health services.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
No.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None.

g. What are the ongoing costs?
None.

h. What are the potential savings?
None.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	0	0	0		
Services & Supplies	0	0	0	0		
Capital Outlay	0	0	0	0		
Special Payments	$9,132,500	0	0	$9,132,500		
Other	0	0	0	0		
Total	**$9,132,500**	**$0**	**$0**	**$9,132,500**	**0**	**0.00**

OHA - Fiscal Impact Summary by Program Area:

	HSD Non-Medicaid	Total
General Fund	$9,132,500	**$9,132,500**
Other Fund	$0	**$0**
Federal Funds- Ltd	$0	**$0**
Total Funds	$9,132,500	**$9,132,500**
Positions	0	**0**
FTE	0.00	**0.00**

i. What are the sources of funding and the funding split for each one?
General Fund only.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: COMPASS
Program Name: Health Policy & Analytics, Health Systems Division: Behavioral Health Programs
Policy Package Title: **MOTS|COMPASS System Modernization & Completion**
Policy Package Number: 414
Related Legislation: None

Summary Statement:

The Oregon Health Authority's behavioral health data currently exists on a variety of outdated systems and platforms that are unreliable and disconnected from other agency data. These systems significantly limit the authority's ability to meet federal and state data reporting requirements, track treatment outcomes, improve service delivery, and forecast caseloads. This policy package would fund the procurement of expert contract services for the analysis, acquisition, and implementation of a standardized reporting system for behavioral health services. Once fully implemented, the reporting system would increase the agency's ability to gather data from providers; allow for the reallocation of agency information technology resources; improve collaboration between agency programs and providers; help staff identify opportunities to improve the health of Oregonians who need mental health and substance use services; bring the agency up-to-date on required state and federal reporting; and improve caseload and need forecasting.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$6,739,793**	**$0**	**$0**	**$6,739,793**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

The Oregon Health Authority's (OHA) behavioral health data currently exists on a variety of outdated systems and platforms. The data in those systems is unreliable and no existing technology integrates agency data. Because OHA is using old, disconnected systems, OHA is unable to adequately perform many of the tasks required by state and federal officials, such as meeting data reporting requirements, tracking treatment outcomes, improving service delivery, and forecasting caseloads.

OHA requires complete and accurate data to meet mandatory reporting requirements at the federal and state level. The agency is required to make available information related to:

- Substance Abuse and Mental Health Services Administration (SAMHSA) Block Grant
- Oregon State Police reporting to the National Instant Criminal Background Check System (NICS) database
- Treatment Episode Data Set (TEDS), including National Outcome Measures (NOMs)

OHA has been unable to comply with the monthly data submissions required by SAMHSA since 2014 due to changing funding models and the implementation of data systems that were not designed to meet either the needs of the funding model nor fully assessed to meet the business need for integrated data. Continued noncompliance with this requirement places millions of dollars for mental health and addictions services at risk.

Due to the lack of integrated data and information systems, OHA cannot easily track treatment and outcomes for Oregonians suffering from mental health and substance use issues. Currently, OHA cannot easily track when entities required to report data are failing to report to the agency. This is due in part to a lack of integrated contract data that would allow the agency to practicably hold contractors accountable for required reporting and include reporting as a contract deliverable supporting payment. Because of the complexity of reporting, few non-mandated reporters are willing to provide behavioral health and

substance use data to the agency. This prevents the agency from providing state officials with accurate state-wide data and inhibits accurate assessments of need and financial forecasting.

A comprehensive analysis of the agency's business need is required to create and implement a flexible system that aligns with the enterprise technology vision. By aligning business processes and data, the system would facilitate cooperation and collaboration between stakeholders and improve reporting of, and access to contract and encounter information. It would also ensure information is shared securely and in compliance with the Health Insurance Portability and Accountability Act (HIPAA) and federal regulations. Ultimately, this work would create efficiencies for providers, agency program staff and OIS staff, who will no longer need to maintain the expensive and outdated systems. It would also allow the agency to meet state and federal requirements to maintain funding and improve both service delivery and budget forecasting.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

The project and resulting system will provide a variety of business support functions:

- Compliance with Personally Identifiable Information (PII) Privacy Act;
- Compliance with Health Insurance Portability and Accountability Act (HIPAA);
- Compliance with Health Information Technology for Economic and Clinical Health (HITECH) Act;
- Reduce silos around system maintenance in OHA's OIS team;
- Increase the agency's ability to tie reporting responsibilities to payment;
- Improve the standardization of data in the agency;
- Increase the agency's ability to measure behavioral health outcomes;
- Reduce the administrative burden on contracting providers and staff;
- Create integrated and adjustable reports that meet federal reporting requirements;

- Simplify the ability to meet routine change and upgrade requirements for federal and state legislation, rules, and business needs;
- Migrate data from multiple data collection systems;
- Streamline and update business processes;
- Provide ongoing maintenance and support;
- Support required functionality for 5 – 10 years;
- Align with the agency's long-term IT strategies.

To achieve these goals the agency anticipates contracting with a vendor of business analyst services to manage the identification of business needs, and acquisition (or construction) and implementation of a technology solution for behavioral health and substance use reporting. This would include:

- Meeting with Behavioral Health leadership to understand the future vision for behavioral health services to promote and align systems work with business vision.
- Collaborating with business teams on business process improvement and documentation of processes related to contracting and reporting.
- Collaborating with Behavioral Health teams to define data reporting requirements for evaluating contract fulfillment and agency metrics around successful client outcomes.
- Collaborating with HPA and HSD teams to define reporting requirements for SAMHSA, TEDS and the Oregon Performance Plan.
- Collaborating with teams in HPA and HSD to standardize data field definition for entry into the data warehouse and aligning those with contract specifications.
- Assessing existing "out-of-the-box" systems for suitability for agency use and making recommendations.
- Assisting with the creation of a Request for Proposal (RFP) and scoring model or project plan for procurement of resources if custom build.
- Assisting with procurement of goods or services to complete project.

- Assisting with the development of internal and external training resources for successful launch of the new system and business processes.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

The COMPASS modernization project supports the following missions and strategic technology plan.

- Governor's Executive Order 18-01: Building Oregon's commitment to addiction prevention, treatment, and recovery priorities, and setting deadlines for statutory requirements, and declaring a public health crisis.

- Health and Human Services Agencies Information Resource Management 2017-2019, Governor Brown's Strategic Initiatives for Healthy, Safe Oregonians:
  - Ensure that every Oregonian who needs alcohol and other drug treatment or mental health services can easily get it.
  - Ensure all Oregonians have equitable and appropriate access to affordable, high quality health care.
  - Keep communities safe through mindful law enforcement and using data and analytics to balance accountability, reformation and treatment in order to reduce recidivism and prevent future victimization.

- OHA Mission: Helping people and communities achieve optimum physical, mental, and social well-being through partnerships, prevention and access to quality, affordable health care.

- DHS/OHA Strategic Technology Plan:
  - Provide Trusted Services for accurate health care outcomes data by effectively collecting, maintaining, and organizing information to enable informed decision-making and support internal and external data sharing.

- Enable Business Automation via workflows and business rules, reducing manual, paper-based processes while increasing effectiveness.
- Enable Connectivity Anytime, Anywhere, in Multiple Ways by providing self-service, role-based capabilities with remote access to information meeting the diverse needs of staff and partners.
- Use Dynamic Services Supporting Dynamic Needs by supporting provider modular, common services and capabilities, which promote agility, reuse, and best practices leveraging enterprise capabilities.

QUANTIFYING RESULTS

4. **IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP**?

There are currently no Key Performance Measures (KPMs) tied to behavioral health work outside of Coordinated Care Organization (CCO) metrics. The COMPASS modernization project does support many of the key goals outlined on the OHA Fundamentals Map: An Engaged and Supported Workforce, Effective Partnerships, Operational Excellence, Better Health, Better Care, and Lower Cost.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

OHA could lose federal funding for a wide range of behavioral health programs due to its inability to adequately meet federal reporting requirements. Aside from funding impacts, the inability to track and measure the outcomes of contracting and care could have a devastating impact for one of Oregon's most vulnerable populations, due to:

- Poor care coordination between facilities and providers.
- Delay or failure to provide Oregonians with treatment or services.
- Increased length of hospital commitment.
- Potential civil rights violations.

Additional challenges to the state and its external partners will continue to compound in the following areas:

- Increased administrative burden for behavioral health providers and CCOs.
- Lack of compliance with legal and federal requirements.
- Lack of IT staff resources to support outdated and ineffective data systems.
- Loss of public trust.
- Less effective behavioral health and substance use care
- OHA and the state will be unable to track care outcomes and promote those options that provide better outcomes and cost efficiency.
- Increased cost of care for Oregonians with mental health and substance use.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No. However, statue changes may be required following an analysis of the COMPASS system to ensure appropriate data reporting.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

1. Continue running the current systems until they are unsupportable.
   The applications are aging, running on outdated hardware and software and will ultimately fail. Since these applications were developed separately and are not connected, the data they contain is duplicative, aging and difficult to maintain. Most of the databases' business rules are enforced by external applications, making them hard to understand on their own. As the system becomes increasingly unsustainable there are fewer people available with the skills to maintain it.

Without this policy package, COMPASS applications will continue to consume a disproportionate amount of resources both in the agency's IT services section and from staff required to do time-consuming and costly workarounds. System failure, inefficiency and the inability to hold service providers accountable will compromise the agency's ability to support the triple aim of better health, better care and lower costs. This is not an acceptable alternative for the administration of Oregon Health Authority services.

2. Transition outdated systems to more modern platforms without integrating the systems and the data. The basic work of gathering systems requirements for each system, determining whether to buy or build a system and the transition of work would remain. Costs are likely similar to the current proposal, but without the long-term benefit of business and system integration. This approach runs the risk of leaving existing business and reporting gaps intact.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

The agency has attempted to integrate the current systems on an existing platform and performs on-going maintenance, operations and fixes. The agency is reviewing options for transitioning of one of the oldest data platforms in COMPASS to either a different, existing platform or building a system that could be expanded. The possibility of moving other aging platforms will continue to be reviewed.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

Primary stakeholders include, but are not limited to:

- Federal partners: Substance Abuse and Mental Health Services Administration (SAMHSA) and U.S. Department of Justice (USDOJ)
- Oregon State Police
- Department of Administrative Services/State Financial management Application

- Oregon Department of Corrections
- Oregon Youth Authority
- Oregon county mental health and substance use providers
- Electronic Health Record (EHR) and other software providers
- Providers of behavioral health services, including Oregon Tribes
- Clients receiving behavioral health services, including Oregon Tribal members
- Providers of substance use treatment services, including Oregon Tribes
- Clients receiving substance use treatment services, including Oregon Tribal members

Partners providing data will be impacted by simplified administrative tasks. Partners receiving reporting will be able to better assess their service provision and future needs. DAS will be impacted by OHA's improved ability to perform required transaction reporting. Internal stakeholders will be impacted by improved business processes and reporting and simplified administrative tasks.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

The following internal partners participated in conversations about the future of data, data analytics, data use and information reporting related to behavioral health programs and will be involved in the COMPASS modernization project.

- Behavioral health teams,
- Health Systems Division contracting unit,
- Staff who work with CCOs and on CCO policy,
- MMIS,
- Health Policy and Analytics Division,
- COMPASS team, and
- Office of Information Services.

The agency expects to begin meeting with external stakeholders in coming days. The agency will engage with a wide number of mandated and non-mandated data providers, including Tribes, in the development of the system.

11. WHAT IS YOUR EQUITY ANALYSIS?

This project would allow the agency to assess data collected by mental health and substance use programs, including the feasibility of incorporating REAL-D data collection. Improving the agency's ability to track service delivery across the continuum of care and evaluate outcomes would help the agency address behavioral health outcome disparities.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

OHA envisions a data system for behavioral health service outcomes that can hold millions of individual records, directly interface with a variety of internal and external data systems and electronic health records systems, and provide multi-functional reporting to support state and federal requirements. The new system should support required functionality for 5 – 10 years and will bring the behavioral health information systems into alignment with OHA's long-term IT strategy.

Additionally, the work is expected to support improved treatment outcomes for Oregonians through the exchange, analysis and reporting of data; support improved business practices and reduced administrative burden for OHA through the ability to better analyze and forecast outcomes and need; and support improved customer service and reduce administrative burden to providers.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION?

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): June 30, 2021

a. Based on the following answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
For the COMPASS team, improved data reporting and the demand for more customized data by internal program staff and external providers would result in increased workload.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
Office of Information Services – additional resources to consult on project development, build (if an agency constructed solution is determined to be the best option), test the application, and transition users (system access/service desk); contractor access to systems, services and equipment. If the project becomes an agency build, additional equipment may be required for short term staff. Implementation will require on-going service to new users, for password resets, access etc.

Office of Budget and Forecasting – consultation through the course of development and implementation, training needed

Office of Contracts and Procurement – consultation through the course of development and implementation, training needed

Office of Facilities Services – contractor access to facilities, services and equipment. If the project becomes an agency build, additional facilities space may be required for short term staff.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

Desktop access for appropriate user levels should streamline client care and facilitate the prompt and appropriate transitioning of clients to the least restrictive care environment (USDOJ directive) and maintain client civil rights (Olmstead). Improved provision of services and the ability to more accurately access services are expected to result in increased caseloads for those providing behavioral health services.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

The request includes two permanent, full-time Operations and Policy Analyst 3 (OPA) positions (21 months) to support project development and implementation and the anticipated increased workload after system implementation.

Existing COMPASS staff will provide on-going project support in their areas of expertise. They will also serve as liaisons with existing users for outreach, transition support, and training. Some modification of roles is anticipated; best practice would call for an HR evaluation of changes in position responsibilities and workload when the project is complete.

The COMPASS team's ISS7 and ISS 8 and the OIS technical team supporting COMPASS would contribute to the project while maintaining their current workload. These teams may require additional resources, especially if the new system becomes a custom build. If the new system is developed in-house, additional programming resources would be required. The current team is dedicated to maintenance and operations of existing systems, which cannot be put on hold because many of these systems are fragile. The team would also need to assist with transitioning data to the new system. If the system is not developed in-house, members of the OIS team would need to collaborate closely on the project to ensure that stakeholder needs are met and the project aligns with OHA's long-term IT strategy. An IT project manager will be assigned.

Existing OPA 3 and Business Analyst positions would allocate a significant amount of time to this work, but would continue to support and maintain current systems, improve data integrity in current systems, and alter current systems to streamline the transition of data into the new systems.

Existing program staff would provide expert guidance to help determine new system requirements. Since this work is temporary and intermittent there is no expectation that the agency would hire additional program staff.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

The request includes funds for contracting with a vendor for an individual or team to provide business analyst services and project manage the acquisition (or construction) and implementation of a technology solution for behavioral health reporting. This would include:

- Project management services.
- Meeting with Behavioral Health leadership to understand the future vision for behavioral health services to promote and align systems work with business vision.
- Collaborating with business teams on business process improvement and documentation of processes related to contracting and reporting.

- Collaborating with Behavioral Health teams to define required reporting data for evaluation of contract fulfillment and agency metrics around successful service recipient outcomes.
- Collaborating with HPA, HSD and Central Operations teams to define reporting requirements for SAMHSA and NICS.
- Collaborating with teams in HPA, HSD and Central Operations to standardize data field definition for entry into the data warehouse and aligning those with contract and reporting specifications.
- Technical consulting services.
- Assessing existing "out-of-the-box" systems for suitability for agency use and making recommendations.
- Assisting with the creation of RFP and scoring model or project plan for procurement of resources if custom build.
- Assisting with procurement of goods or services to complete project.
- Test management services.
- Assisting with the development of internal and external training resources for successful launch of the new system and business processes.

g. What are the ongoing costs?

Ongoing costs would need to be evaluated after project completion, however there would be on-going IT costs around systems maintenance and changes, including those routinely required by the Legislature and federal reporting requirements.

h. What are the potential savings?

Savings are anticipated from the decommissioning of existing systems.

- $30,000/month by moving OPRCS data off mainframe
- Eliminating use of AIX servers (data center cost)
- Using existing state vendors
- Streamlining business processes and eliminating time-consuming work-arounds

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Positions	FTE
Personal Services	$346,618	0	0	$346,618	2	1.76
Services & Supplies	$6,393,175	0	0	$6,393,175		
Capital Outlay	0	0	0	0		
Special Payments	0	0	0	0		
Other	0	0	0	0		
Total	**$6,739,793**	**$0**	**$0**	**$6,739,793**	**2**	**1.76**

OHA - Fiscal Impact Summary by Program Area:

	HSD Admin	Total
General Fund	**$6,739,793**	**$6,739,793**
Other Fund	**$0**	**$0**
Federal Funds- Ltd	**$0**	**$0**
Total Funds	**$6,739,793**	**$6,739,793**
Positions	**2**	**2**
FTE	**1.76**	**1.76**

i. What are the sources of funding and the funding split for each one?

State General Fund.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Systems Division
Program Name: Oregon Health Plan Pharmacy & Medical Services Programs
Policy Package Title: **Hepatitis C Treatment Expansion**
Policy Package Number: 415
Related Legislation: Not Applicable

Summary Statement:

Expand coverage for Medicaid recipients to receive Direct Acting Anti-Viral Medications in the treatment of Hepatitis C and prepare the Oregon Health Authority for innovative approaches to Hepatitis C treatment access that involve manufacturers contributing to the solution.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$39,000,000**	**$48,000,000**	**$332,000,000**	**$419,000,000**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

To expand coverage for Medicaid recipients to receive Direct Acting Anti-Viral (DAA) medications in the treatment of Hepatitis C. In addition, it will prepare OHA for innovative approaches to Hepatitis C treatment access that involve manufacturers contributing to the solution. This could mean making screening and case management part of the services a manufacturer provides for a contract period that offers the manufacturer some exclusivity. This could be a way to navigate around best price and expand screening, access and monitoring of DAA delivery and success.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

Funding would be available for Health Systems Division to expand coverage criteria for treatment of people with Hepatitis C. This would be implemented through existing structure or by implementing an innovative solution as described above.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Treating everyone with Hepatitis C infection would help people and communities achieve optimum physical, mental and social well-being. It is also important to note that Hepatitis C relates to the opioid crisis, and failure to treat acutely infected individuals could perpetuate Hepatitis C incidence rates.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

Success would be monitored through ongoing risk corridor and data analysis that would demonstrate an increase in individuals identified and treated. Data analysis and reporting mechanisms are currently in place.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?
Hepatitis C would be allowed to maintain its foothold and the long-term costs could exceed the immediate cost of treating the population affected now.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.
No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?
No alternatives are available. Direct acting anti-viral agents are new and the evidence suggests they are an effective treatment.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?
OHA requested funding during the 2017 legislative session and received funding for half of the projected costs.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?
Tribal members could be favorably impacted, with access to treatment being expanded. There are other opportunities that could be leveraged with other agencies if an innovative strategy were deployed, this could include the Public Health Division, Department of Corrections and Oregon Youth Authority.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

A memorandum of understanding (MOU) has been in place since early 2017 with the Oregon Law Center, who is advocating for the expansion of treatment criteria for Hepatitis C.

11. WHAT IS YOUR EQUITY ANALYSIS?

Expansion of treatment criteria for Hepatitis C will improve eligibility/access to treatment for many vulnerable populations. These include tribal members with Hepatitis C and other populations that actively suffer from substance use disorders and at risk of acquiring or spreading the disease without treatment.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

Hepatitis C Elimination plan is more than a purchasing vehicle that is designed to contain the costs for the medications that are effective in treating this disease.

An elimination plan is a longer term set of strategies:

- that promote screening efforts to better identify magnitude of crisis in Oregon;
- that target the incidence (i.e. - new infection rate) of HCV;
- that preserve and expand access to effective treatment, and
- that leverage synergistic efforts that work towards infected populations achieving optimum physical, mental and social well-being.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Pricing of medications are not stable and recent price decreases have been noticed.

Implementation Date(s): January 1, 2020

End Date (if applicable): Ongoing

a. Based on the following answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
None.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
Yes. An increase in the number of Medicaid recipients eligible to access and receive treatment.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
No.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None.

g. What are the ongoing costs?

The costs of the medications, which could fluctuate over time.

h. What are the potential savings?

The cost avoidance associated with these efforts will generate some immediate and likely more appreciable long-term savings. Potential savings include cost avoidance of very expensive procedures and complications such as cancer treatment, treatment for liver failure, and chronic supportive care for patients with Hepatitis C.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	0	0	0	0	0.00
Services & Supplies	0	0	0	0		
Capital Outlay	0	0	0	0		
Special Payments	$39,000,000	$48,000,000	$332,000,000	$419,000,000		
Other	0	0	0	0		
Total	**$39,000,000**	**$48,000,000**	**$332,000,000**	**$419,000,000**	**0**	**0.00**

OHA - Fiscal Impact Summary by Program Area:

	HSD	Total
General Fund	$39,000,000	**$39,000,0000**
Other Fund	$48,000,000	**$48,000,000**
Federal Funds- Ltd	$332,000,000	**$332,000,000**
Total Funds	$419,000,000	**$419,000,000**
Positions	0	**0**
FTE	0.00	**0.00**

i. What are the sources of funding and the funding split for each one?

There would be federal matching funds for Drug expenditures and there would be rebates available as well. Remember that the expansion population will receive slightly higher match rate than general Medicaid population.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Policy and Analytics Division
Program Name: CCO 2.0
Policy Package Title: **CCO 2.0**
Policy Package Number: 416
Related Legislation: Legislative Concept 371

Summary Statement:

The Oregon Health Authority (OHA) is committed to furthering health system transformation both in Coordinated Care Organizations (CCOs) and by spreading transformation to additional markets. At the direction of the Governor, OHA is undertaking a significant advancement of the coordinated care model in Medicaid (dubbed CCO 2.0). In preparation for a new procurement of CCOs in 2019 and 2020, the Governor has asked the Oregon Health Policy Board to focus on four areas to further transformation within CCO 2.0: improving the behavioral health system, increasing the use of value-based payments, controlling costs, and addressing CCO members' social determinants of health. Significant policy development work will take place over the next several years that will need to be staffed and supported by OHA, including work on prescription drug costs, long-term financing of health care, strategies for better leveraging the state's purchasing power to advance transformational efforts, maintaining access to coverage, and ensuring a stable private health insurance marketplace.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$1,066,092**	**$0**	**$836,549**	**$1,902,641**

PURPOSE

1. **WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?**
   At the direction of the Governor, the Oregon Health Authority (OHA) is undertaking a significant advancement of the coordinated care model in Medicaid (dubbed CCO 2.0). In preparation for a new procurement of Coordinated Care Organizations (CCOs) in 2019 and 2020, the Governor has asked the Oregon Health Policy Board to focus on four areas to further transformation within CCO 2.0:
   1. improving the behavioral health system,
   2. increasing the use of value-based payments,
   3. controlling costs, and
   4. addressing CCO members' social determinants of health.

   Significant policy development work will take place over the next several years that will require staffing and support from OHA, including work on prescription drug costs, long-term financing of health care, strategies for better leveraging the state's purchasing power to advance transformational efforts, maintaining access to coverage, and ensuring a stable private health insurance marketplace.

   This POP would advance health system transformation by increasing capacity in several areas expected to improve transparency and accountability, advance improvements in quality and outcomes and result in lower and more sustainable health care costs.
   - Ensuring adequate business intelligence tools and infrastructure would improve OHA's ability to track health system performance and allow for more thorough tracking and analysis of Oregon's progress on transformation goals, including CCO 2.0 goals. This would result in making more data on health care quality and costs publicly available, which would assist in identifying opportunities for efficiency within the health system and provide better data to inform stakeholders, policymakers and the public about trends within the health system.
   - Advancing payment reform and moving more of the health system toward paying for value of care rather than volume of services to improve quality and lower costs (in CCOs and other markets).
   - Advancing the focus on social determinants of health — issues recognized to have a bigger impact on health outcomes and costs – which will help reduce disparities and ensure a health next generation of Oregonians.

- Ensure adequate resources to develop policy options and understand the economic implications of policy options under consideration by policy makers. Policy topics include strategies to sustain and finance health care coverage and opportunities to better align transformation efforts across markets.

Specifically, OHA requests:

- Two positions within the Transformation Center: A Value-based Payment Transformation Analyst (OPA 4) and Social Determinants of Health Transformation Analyst (OPA 4)
- The infrastructure necessary to weave together various data and health information technology efforts to maximize the use of available and future data sources.
- Four positions within the Office of Health Analytics: BI Portfolio Manager (PEM F), BI Platform Developer (ISS 6), BI Systems Integration (RA 4), BI Project Support (RA 2).
- One position within Health Policy: An economic and policy analyst (OPA 4)

Component 1: Social Determinants of Health: As health systems move further upstream to address the root causes of health conditions and health inequities, there is a growing focus on the social determinants of health (SDOH), which are the factors outside of the medical care system, such as housing and food that impact short- and long-term health outcomes. This focus on addressing the SDOH as a key part of health system transformation has emerged as a priority for OHA, exemplified by the fact that one of Governor Brown's priorities for CCO 2.0 is to enhance CCOs' support for their members' SDOH and health equity needs. The CCO 2.0 contract and corollary requirements related to House Bill 4018 (2018) will put in place new CCO SDOH spending requirements to address SDOH and health disparities in their service areas.

More broadly, OHA is engaging and exploring various cross-agency partnerships to drive health system collaboration with other sectors, such as housing, education, self-sufficiency programs (e.g. food stamps), and transportation. OHA lacks a dedicated staff person to oversee the SDOH body of work related to health system transformation or, specifically, provide support and monitoring necessary to ensure CCOs satisfy the new requirements. Adding an SDOH Transformation Analyst, housed within the Transformation Center, would provide the necessary expertise and capacity within OHA to ensure the agency can adequately coordinate, track, and monitor CCO compliance with SDOH requirements, as well as coordinate, develop and execute an agency-wide SDOH strategy for health systems.

Component 2: Value-based Payment: One of the Oregon's health system transformation goals is to move the health system away from paying providers using volume-based, fee-for-service payments toward the adoption of value-based payment (VBP) models that reward providers for a combination of high-quality care, positive member health outcomes and cost savings. This is a key element of the CCO model and a key area of focus to better leverage the state's purchasing power to lower costs in the Public Employees Benefit Board (PEBB) and Oregon Educators Benefit Board (OEBB), as directed by Senate Bill 1067 (2017). Significant progress in this area was not achieved during CCOs' first five years. Consequently, Oregon's 1115 Waiver, renewed in 2017, requires OHA to develop a "plan describing how the State, CCOs and their network providers will achieve a set target of VBP by June 30, 2022." In addition, Governor Brown identified CCOs' increased use of VBP as one of the four CCO 2.0 focus areas, and specific VBP requirements will be included in CCO 2.0 contracts. Further, OHA leadership has indicated a desire to leverage increased CCO adoption of VBPs to accelerate VBP adoption in the commercial market.

OHA lacks a dedicated staff member to oversee the substantial body of VBP policy work. A VBP Transformation Analyst would be housed within the Transformation Center and direct the Center's VBP Program. They would provide the requisite internal VBP expertise to oversee all strategic planning, oversight, and monitoring necessary to ensure CCOs satisfy their waiver and contractual VBP requirements. The VBP Transformation Analyst would also manage the cross- and intra-agency coordination necessary to align CCOs' VBP expectations with PEBB, OEBB, and the commercial health insurance market. Specifically, this staff member role would ensure payment reform efforts are coordinated, supported, tracked, monitored and evaluated across public health plans and commercial markets.

Component 3: Robust Business Intelligence and Master Data Management to Improve Transparency and Accountability: The work associated with VBP, SDOH, and health system transformation, in general, requires the collection, evaluation, and sharing of data. OHA should be leading the effort to use modern healthcare technology resources to tap into its vast array of data and information. While OHA should be held to the same standards we expect of our providers, the agency currently lacks the ability to efficiently develop insights and track performance of the healthcare system. This is despite efforts to implement changes within the resources currently held by OHA. OHA possesses many of tools necessary to catch

up; however, we need to plan the overall architecture to bring the efforts and resources together effectively to better leverage data to improve transparency and accountability in the health system.

OHA would consolidate efforts across various ongoing data and health information technology infrastructure endeavors in the Office of Health Information Technology and the Office of Health Analytics to maximize the use of available and future data sources. Data sources include the All Payers All Claims (APAC) database, health analytics library (Medicaid and healthcare survey data), Provider Directory, the clinical quality metrics registry, Emergency Department Information Exchange (EDIE), and more. More efficient use of these data sources would allow OHA to track:

- Investments and risks associated with social determinants of health and equity
- Behavioral health integration
- Health-related service use
- True value and cost of services
- Provider data management
- Strategic implementation of policies and interventions impacting the healthcare system

As a result, OHA would be better able to identify opportunities to improve the quality of care and lower costs, as well as foster accountability and transparency by making more data and analysis publicly available.

Component 4: Economic Policy Analyst: To fully realize health system transformation goals, OHA will require an Economic Policy Analyst to provide the economic and fiscal analysis necessary to develop and analyze proposals regarding maintaining access to health care coverage, financing of health care programs, and alignment of transformation efforts across markets. For example, future recommendations from the health care cost legislative task force created by Senate Bill 419 (2017) could require OHA to develop and analyze policies related to creating sustainable health care inflation targets, advancing multi-payer accountable care organization models, moving toward multi-payer provider-level global budgets, and seeking additional federal waivers to advance Oregon's health care goals. The continuing refinement of the CCO model will require ever increasing sophistication of agency analyzes on the intersection of access, quality and cost containment. As OHA moves into the implementation phase of policies developed in CCO 2.0, and continues to examine their effect on healthcare transformation, the agency

will need to monitor the outcomes of these policies and provide robust analysis on internal decisions, as well as emerging options from internal and external sources. This position would also allow the Health Policy and Analytics Division to explore alignment of CCO policies with PEBB and OEBB, collaborate with the Department of Consumer and Business Services and other entities, and anticipate how current policies will be impacted by federal trends.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

The purpose of this POP is to take a more strategic approach to enhancing OHA's capacity to support of CCO 2.0 and health system transformation more broadly. Integrating OHA's approach to supporting health system transformation requires an integrated set of resources.

This POP would allow OHA to properly resource a business intelligence suite to mine the data sources made available through consolidation and make information more accessible to planning, evaluation, and decision-making efforts. This would be achieved by creating:

- Roadmap for data integration and analytics: investing now for the development of a plan that can show incremental investments over time, and can lay the foundation for connecting to MMIS enhanced match. OHA would hire a consultant to assist and advise on developing an MMIS Advanced Planned Document. This would capitalize on the 90 percent federal match available for a planning effort.

- Business Intelligence (BI) suite and unit: providing business rigor to internal leadership and datamart access to data sets and interactive data displays to external stakeholders, freeing up staff time from running ad hoc reports for stakeholders and legislators. Four positions are requested: BI Portfolio Manager (PEM F), BI Platform Developer (ISS 6), BI Systems Integration (RA 4), BI Project Support (RA 2).

- Provider data management: Leverage the Provider Directory to attribute program and characteristics to providers and facilities; i.e., one place to identify Patient-centered Primary Care Home, Certified

Community Behavioral Health Clinics, Health Information Exchange participation, etc. and the ability to analyze how effectively the delivery system is participating and achieving OHA's expectations. The POP would support modifying existing data collection points to enhance data collected. For example, by adding the National Provider Identifier to every data set OHA could match providers and facilities across data sets.

- Master person management and attribution: OHA seeks to leverage Integrated Client Services client matching where possible. Attributing patients to providers would also help align and integrate claims and clinical data and hospital discharge data, for a variety of purposes. For example, OHA could determine whether patients with psychiatric emergency department boarding experiences are connected to primary care and behavioral health services.

The above data infrastructure enhancements would improve OHA's ability understand the impact of SDOH on the health of those served by OHA. To complement this work, OHA proposes adding a Social Determinants of Health Transformation Analyst position (OPA 4) to address a lack of staff expertise and capacity to manage OHA's SDOH work within health system transformation. The SDOH Transformation Analyst, who would serve as the point person for all OHA's SDOH work, would focus on CCO 2.0 policy implementation and the broader agency strategy related to SDOH. With the data infrastructure enhancements described above the individual in this position would be more effective and efficient.

In addition, OHA would add a VBP Transformation Analyst position (OPA 4) to address the current lack of VBP staff capacity and expertise to oversee the comprehensive body of emerging VBP work within the agency. The VBP Transformation Analyst would serve as OHA's VBP lead, with a focus on CCO 2.0 policy implementation and longer-term strategic planning, including VBP alignment with other payers. Again, the effectiveness of the position would be greatly bolstered by having information at their fingertips, as provided by an enhanced approach to data management and reporting.

OHA also requests the addition of an Economic Policy Analyst (OPA 4) to support the broad range of emerging SDOH and VBP policy work as well as the controlling costs and behavioral health areas under CCO 2.0. An Economic Policy Analyst would, among other things, contribute to strategic and planning

discussions around health system transformation, and provide fiscal and economic analysis to allow the agency to better understand the financial impact of its health system transformation strategies.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Component 1: Social Determinants of Health: OHA's vision ("A healthy Oregon") and mission ("Helping people and communities achieve optimum physical, mental and social well-being.…") cannot be fully realized if the SDOH—which contribute to over half of the populations' long-term health outcomes—are not prioritized, through an accountable lead, within the agency's work. VBP analysts would complement this work.

Component 2: Value-based Payment: Since VBP offers incentives for providers to deliver high-quality care, positive member health outcomes and cost savings, VBP is a primary strategy for achieving OHA's mission of "Helping people and communities…access… quality, affordable health care."

Component 3: Master Data Management: Appropriate data management is again the backbone of supporting these activities, as we need to demonstrate responsible use of resources by having the sophistication necessary to utilize all our data resources. Without this infrastructure it is difficult to know if we are truly achieving our goals.

Component 4: Economic Policy Analysis: The mission of OHA is helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to high-quality, affordable health care. An Economic Policy Analyst would provide much-needed staff capacity to conduct fiscal and economic analyses of the agency's health system transformation goals, ensuring the goal of high-quality, affordable health care is achieved.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

Component 1: Social Determinants of Health

The OHA Performance Measures are not relevant to this component. OHA will measure the success of this POP via the following measures:

- A common understanding of SDOH between OHA and partner agencies, and a set of shared priorities and desired outcomes for addressing SDOH through health system/cross-agency collaboration.
- An increase in health care provider capacity to identify and address SDOH needs of patients.
- An increase in CCOs' partnerships with, and financial support of, community-based organizations to address SDOH needs of CCOs' members.
- An increase in the percent of Oregon Health Plan (OHP) members served by CCOs whose SDOH needs are addressed.
- Increased data availability and cross-agency data sharing to understand the SDOH factors experienced by Oregonians.
- Savings to the health care, self-sufficiency, justice, and other state systems as health improves and Oregonians experience increasing economic and social stability.

Component 2: Value-Based Payment

The OHA Performance Measures are not relevant to this component. OHA will measure the success of this POP via the following measures:

- Increased quality of care for CCO members due to the additional flexibility VBPs offer their network providers to meet the needs of their patients.

- Improved health outcomes for CCO members given providers' ability to offer care not strictly reimbursed based on volume of services .
- Improved provider satisfaction within an aligned system not driven by the volume of health care services provided.
- Increased alignment across CCOs and, eventually, PEBB, OEBB, and the commercial market in the targets and metrics they incorporate into their VBP models.
- Savings to OHA's budget due to VBP incentives to deliver cost-effective care.

Component 3: Master Data Management

This component will be incorporated in to all manner of performance measurement at OHA, including the tracking of OHA Performance Measures. In addition, it will provide means to share the results of analyses associated with the performance measures for OHA, CCOs, and the broader health care system.

Component 4: Economic Policy Analysis

The OHA Performance Measures are not relevant to this component, however the Governor's goal of furthering cost containment in the healthcare system is highly relevant. The position will strengthen OHA's ability to run cost models on policy proposals and track the impact of current policies regarding VBP and SDOH.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Component 1: Social Determinants of Health

Without the requested funding and resources, OHA would not fully realize its goal of "a healthy Oregon." The over one million OHP members in Oregon include those disproportionately impacted by SDOH factors. Given that health outcomes are driven by SDOH factors—even more so than by clinical care—it is critical that health system transformation direct and prioritize funding and resources toward these factors. However, without an agency SDOH lead, there would be missed opportunities in building the cross-agency partnerships and statewide strategy necessary for this transformation. Without this position, the agency would lack sufficient staff expertise and capacity to track and facilitate CCO innovation related to addressing

their members' SDOH, which would limit the statewide impact of the work and could adversely affect health inequities.

Over the first five years of the CCOs, there was very limited accountability for CCOs addressing SDOH, and minimal OHA capacity to provide support to CCOs for this work. As a result, while innovations occurred across the state, the degree to which CCOs have engaged in SDOH interventions has varied significantly, and the impact of the work has not been adequately measured. To drive a strategic and effective approach in CCO 2.0, it is critical OHA have the staff capacity to support this work.

Component 2: Value-Based Payment

Without the requested resources, OHA would not be able to fully realize its goal of shifting Medicaid reimbursement strategies away from a system that pays for volume—or fee-for-service—to one that rewards quality and improved health. Without this position, the agency would lack sufficient staff expertise and capacity to support, track and facilitate CCO VBP innovation , which would limit the statewide impact of OHA's VBP work. To drive a strategic and effective approach in CCO 2.0, it is critical OHA have the staff capacity to support this work. In addition, without this position, OHA would not have the capacity to serve as a VBP "change agent" within the larger health care delivery system to support widespread VBP adoption and broad-based health system transformation.

Specifically, not funding this POP would have wide-ranging adverse impacts

- **CCO services and programs**, which would lack adequate support and technical assistance from OHA to implement evidence-based VBP models with their providers and transform operations and strategically address the SDOH needs of their members.
- **OHP members**, whose care would not be delivered by providers who have greater ability to deliver high-quality care supported through VBPs and who may receive fewer SDOH-focused services, and whose access to these services may depend on where they live and the degree to which their CCO prioritizes SDOH
- **OEBB, PEBB and other commercial payers**, who would not have a dedicated OHA VBP point-person with whom to coordinate their VBP work

- **Community-based organizations, equity-focused organizations, and public health agencies**, whose work significantly improves the health of OHP members and others in the community, but who may not be adequately resourced to do this work.
- **OHA and other state agencies, such as** Oregon Housing and Community Services, the Early Learning Division, the Department of Human Services, and others, due to the lack of capacity to establish meaningful collaboration to drive system-to-system partnerships to address SDOH.
- **The health of Oregonians and Oregon's budget**, due to the missed opportunities of cross-agency collaboration to reduce health costs and other system costs (such as those for justice-involved individuals), and the lack of a strategic approach to addressing SDOH through the health system.
- **Providers who see patients covered by Medicaid and, eventually, commercial payers,** whose VBPs from payers across Oregon will not be aligned to the degree they could be

Component 3: Master Data Management

OHA will continue to collect information without realizing its value in any strategic holistic form. This is costly in terms of resources and wasted potential, especially as OHA continues to advance its health system transformation goals.

Without a better approach to data management, OHA is perpetuating the stereotype that government is inefficient. Meanwhile, stakeholders, legislators, and partners are clamoring for information and turning to organizations outside of government. This is not helpful as OHA continues to provide and strive for common goals and messaging. Ensuring that state data is transparently and flexibly available when needed is a core component of proper stewardship of state resources. Without additional rigor in developing a roadmap and modest investments in infrastructure and staff, OHA is at risk for neglecting its stewardship role and creating artificial markets where research organizations compete for information.

Component 4: Economic Policy Analysis

Without adequate resources to efficiently and thoroughly assess the economic impact of so many intersecting and policies related to OHA's health system transformation goals, OHA will be unable to truly understand the financial implications of the transformation it is championing. One of the intrinsic elements of the CCO model is continuing to bend the cost curve and champion cost containment. Without adequate economic policy analysis, this essential goal is difficult to meet.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Components 1 and 2: Social Determinants of Health and Value-based Payment: Repurposing existing staff within the Transformation Center and Office of Health Policy to become the VBP and SDOH Transformation Analysts was considered. However, current staff within these offices are at capacity with ongoing work requirements and would not be able to take on this body of work. In addition, the VBP goals established under CCO 2.0 will require additional staff capacity beyond the time currently dedicated to developing CCO 2.0 VBP policy; there will be significant technical assistance and data tracking necessary to ensure CCOs' VBP adoption and progress meets OHA's expectations.

Component 3: Master Data Analysis: OHA has been working to develop its capacity associated with Business Intelligence for the past several years and has made good progress, however it has been slow. The work has been added to existing activities and activated by existing staff. It has become clear that to move faster and become more sophisticated OHA needs resources focused on these activities.

In addition, OHA has been working to develop a much stronger infrastructure associated with health information technology which has been very successful. Many of these accomplishments greatly benefit the provider system and could have a big impact on OHA's internal data structure. That internal aspect and the data provided by the new HIT structure needs to be appropriately utilized by OHA. The proposed funding to support strategy development is greatly needed otherwise it will be a wasted opportunity.

Component 4: Economic Policy Analysis: Without this position, the work would continue to be absorbed by current staff, though many of the staff do not have the economic analysis training required to sufficiently perform the economic and fiscal analysis necessary for vast amount of emerging CCO 2.0 implementation work.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

A current Transformation Center staff member manages the development of the CCO 2.0 VBP policy, with a substantial amount of assistance from the Transformation Center Director. However, the increased amount of VBP work that will be required to manage the CCO 2.0 VBP implementation will far exceed the capacity of these current staff.

In addition, while the oversight of CCO 2.0 health equity policy implementation is housed within the Office of Equity and Inclusion, OHA currently lacks the corollary staff expertise and resources to oversee the CCO 2.0 SDOH policy options and strategy for the agency over the long term. One staff member from the Office of Health Policy has served as the lead staff for the SDOH work during the CCO 2.0 policy option development period. However, the SDOH work responsibilities required to manage CCO 2.0 SDOH implementation will far exceed those this staff member would be able to manage on a permanent basis.

For data management, OHA has positioned itself to take greater advantage of its data resources by developing and utilizing efficient management of data warehouse resources and training to utilize reporting tools. This work has made it clear OHA needs dedicated resources to avoid falling behind the broader health care field.

For economic policy analysis, OHA has attempted to absorb the work into current analytics and policy staff, however demand for economic policy analysis support already exceeds the capacity of the current Economic Policy Advisor, and the need for economic analysis support will only continue to grow under CCO 2.0.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

Components 1: Social Determinants of Health
Adequately supporting an OHA-led statewide strategy to integrate SDOH and health system transformation will require cross-agency collaboration with partners such as the Department of Human Services, Oregon Housing and Community Services, and the Department of Education. It will also require coordination with Tribal governments to ensure Tribal health clinics are adequately engaged to address SDOH, and Tribal OHP members' unique needs are addressed. This strategy will also require effectively strengthening partnerships between OHA and other state agencies and local governments. The SDOH Transformation Analyst would ensure this coordination occurs and results in a more aligned focus toward support of a healthier Oregon.

Component 2: Value-Based Payment
Adequately supporting an OHA-led statewide strategy to increase the use of VBPs and health system transformation will require close collaboration with the Department of Consumer and Business Services. The strategy will also require coordination with Tribal governments to ensure Tribal health clinics are adequately engaged in the state's VBP activities and Tribal OHP members' unique needs are addressed. The VBP Transformation Analyst would ensure this coordination occurs.

Component 4: Economic Policy Analysis
Adequately supporting an OHA-led statewide strategy to increase cost containment will require close collaboration with the Department of Consumer and Business Services, as well as frequent contact with other agencies, such as Department of Human Services, Oregon Housing and Community Services, and the Governor's Office.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

N/A

11. WHAT IS YOUR EQUITY ANALYSIS?

Component 1: Social Determinants of Health

An OHA SDOH Transformation Analyst would ensure the agency strategy to address SDOH through health system transformation is designed to impact SDOH with a focus on underserved communities. SDOH are not fairly distributed in communities. Instead, factors such as institutional racism, sexism, ableism, and others – also called the social determinants of health equity – predispose certain groups to more SDOH challenges than others. For example, Oregon's legacy of discriminatory laws, such as housing discrimination and laws barring blacks from residing in the state, have resulted in significant racial and ethnic inequities with regard to housing insecurity, and access to critical resources such as healthy food, transportation, credit and banking, and others.

The proposed CCO 2.0 SDOH and health equity policy options are designed with a focus on improving health equity and advancing culturally and linguistically appropriate care, including policies aimed at increasing utilization of Traditional Health Workers and requiring spending on SDOH and health disparities. Implementation of these strategies will require close coordination between an SDOH Transformation Analyst and the Office of Equity and Inclusion, including the capacity to work with the Oregon Health Policy Board's Health Equity Committee and the Traditional Health Worker Commission. Additionally, the SDOH Transformation Analyst would be responsible for coordinating with community-based entities, such as Regional Health Equity Coalitions, to bridge partnerships with CCOs and other health system partners. Finally, the SDOH Transformation Analyst would be responsible for tracking and monitoring how the CCOs' SDOH initiatives are designed to address health disparities, and to further facilitate evaluation of the CCO-level and statewide impact on health equity from these initiatives.

Component 2: Value-Based Payment

A core principle of the CCO VBP Roadmap is to ensure health disparities are considered within CCOs' VBP activities. The flexibility that comes with VBPs could support providers offering the necessary care or supports to address their patients' health disparities, such as traditional health workers. The VBP Transformation Analyst would oversees the CCO VBP reporting process, which would allow OHA to ensure CCOs consider strategies to support health equity in their VBP models. In addition, the VBP Transformation

Analyst would manage the Transformation Center's VBP technical assistance (TA) for CCOs, which will include TA on VBP models that address health equity.

Component 3: Master Data Management

OHA's approach to equity analysis would be greatly strengthened by giving better access to data. Currently, this is often considered "extra" analysis, whereas BI resources would essentially have it built into reporting process.

Component 4: Economic Policy Analysis

This component is requested to support goals suggested above, without economic stability we cannot guarantee sustained resources for the efforts described above.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

Component 1: Social Determinants of Health

Over the long-term, the SDOH Transformation Analyst would support broader statewide strategy to integrate SDOH and health system transformation, ensuring that CCOs are maximizing their potential to address SDOH in collaboration with community partners. Additionally, the SDOH Transformation Analyst would ensure stronger cross-agency partnerships to address SDOH with the long-term goal of statewide, cross-sectoral priorities and formalized agency partnerships. Outcome indicators include:

- An increase in health care provider capacity to identify and address SDOH needs of patients
- An increase in CCOs' partnerships with, and financial support of, community-based organizations to address SDOH needs of CCOs' members
- An increase in the percent of OHP members served by CCOs whose SDOH needs are addressed
- A common understanding of SDOH between OHA and partner agencies, and a set of shared priorities and desired outcomes for addressing SDOH through health system/cross-agency collaboration
- Increased data availability and cross-agency data sharing to understand the SDOH factors experienced by Oregonians
- Savings to the health care, self-sufficiency, justice, and other state systems as health improves and Oregonians experience increasing economic and social stability

Component 2: Value-Based Payments

Over the long-term, the VBP Transformation Analyst will continue to support CCOs' increased adoption of VBPs, providing them with the necessary guidance, technical assistance, and data to ensure they have the capacity to meet their annual VBP growth targets in support of the statewide CCO VBP goal. The VBP Transformation Analyst will also work to increase and align VBP implementation beyond CCOs, focusing on PEBB, OEBB and the commercial insurance market to maximize impact and further transformation of the healthcare delivery system. Outcome indicators include:

- Increased quality of care for CCO members due to the additional flexibility VBPs offer their network providers to meet the needs of their patients
- Improved health outcomes for CCO members given providers' ability to offer care not strictly reimbursed based on volume of services
- Alignment between CCOs, PEBB, OEBB, and the commercial market in their VBP targets and goals
- Improved provider satisfaction within an aligned system not driven exclusively by volume of health care services provided
- Increased alignment across CCOs and, eventually, PEBB, OEBB, and the commercial market in the metrics they incorporate into their VBP models
- Savings to OHA's budget given VBP incentives to deliver cost-effective care through VBP

Component 3: Master Data Management

The long-term goals associated with this process are to become and more data driven and transparent organizations. Moving to tools that greatly increase the access to OHA's vast data resources both internally and externally to various stakeholders will enrich discussion associated with the healthcare system and allow for more informed discussions to occur.

Component 4: Economic Policy Analysis

Greater understanding of the economic impact of OHAs policies will also increase and facilitate the discussion that will continue to occur, as OHA and stakeholders look to continuously improve the health care system and manage costs.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on the following answers, is there a fiscal impact?
Yes (all components).

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
N/A

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No (all components).

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

Component 1: Social Determinants of Health
New staff member (permanent): Operations and Policy Analyst 4 position, 21 months

Component 2: Value-Based Payments
New staff member (permanent): Operations and Policy Analyst 4 position, 21 months

Component 3: Master Data Management
Four new staff members (permanent): PEM F, RA4, RA2, ISS6 – 21 months

Component 4: Economic Policy Analysis
New staff member (permanent) Operations and Policy Analyst 4 position, 21 months

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
N/A

g. What are the ongoing costs?
Permanent Positions and $150,000 to support a contract for hospital emergency department discharge data delivery.

h. What are the potential savings?
OHA may realize long-term savings in OHP expenditures due to more cost-effective, high-quality care being delivered to OHP members, which is the goal of VBP.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	$750,650	0	$552,822	$1,303,472	7	6.16
Services & Supplies	$315,442	0	$283,727	$599,169		
Capital Outlay	0	0	0	0		
Special Payments	0	0	0	0		
Other	0	0	0	0		
Total	**$1,066,092**	**$0**	**$836,549**	**$1,902,641**	**7**	**6.16**

OHA - Fiscal Impact Summary by Program Area:

	Health Policy	Office of Health Analytics	Total
General Fund	$238,098	$827,994	**$1,066,092**
Other Fund	$0	$0	**$0**
Federal Funds- Ltd	$237,254	$599,295	**$836,549**
Total Funds	$475,352	$1,427,289	**$1,902,641**
Positions	2	5	**7**
FTE	1.76	4.40	**6.16**

i. What are the sources of funding and the funding split for each one?

All Federal funding from Medicaid match.
Positions:
2 – Operation and Policy Analyst 4s (50% GF/50% FF)
1 – Operation and Policy Analyst 4 (61% GF/39% FF)
1 – Information System Specialist 6 (61% GF/39% FF)

1 – Principle Executive Manager F (61% GF/39% FF)
1 – Research Analyst 2 (61% GF/39% FF)
1 – Research Analyst 4 (61% GF/39% FF)

$200,000 (10% GF/90% FF) to fund a contracted consultant to assist/advise on developing MMIS Planning APD.
$150,000 (100% GF) to support a contract for hospital emergency department discharge data delivery.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Public Health Division – Office of the State Public Health Director
Program Name: State Support for Local Public Health
Policy Package Title: **State Support for Local Public Health**
Policy Package Number: 417
Related Legislation: None

Summary Statement:

State Support for Public Health (SSPH) is pass-through funding provided to local public health authorities (LPHAs) to help support basic capacity for communicable disease response. The funding for SSPH was converted from General Fund in 2015-17 to fee revenue from the Oregon Medical Marijuana Program (OMMP). Due to the implementation of recreational marijuana in Oregon, OMMP fee revenues have declined significantly and the program is no longer able to fund SSPH in addition to its own program operations. This policy package requests General Fund to maintain the current funding level for SSPH for LPHAs.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$3,575,000**	**$0**	**$0**	**$3,575,000**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

OHA-PHD is making this request because of decreasing OMMP revenues which are no longer sufficient to support public health programs in 2019-21 in addition to OMMP operations. The 2015-17 Legislatively Adopted Budget replaced by OMMP revenues with General Fund, resulting in a reduction to the OHA-PHD General Fund appropriation.

The implementation of recreational marijuana has significantly impacted the OMMP. The revenues generated by the program have decreased by 34 percent since 2016 and are no longer available to support public health services outside of OMPP operations. This package will allow OHA to continue current funding levels to LPHAs for 2019-21.

This funding source is critical to LPHA program operations and there is no other available funding source for this work.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

OHA-PHD provides resources to LPHAs through **a** Financial Assistance Agreement with each LPHA. This package ensures LPHAs receive the current level of funding to operate basic communicable disease control programs in each jurisdiction.

- Report, monitor and control communicable diseases.
- Provide diagnostic and consultative communicable disease services.
- Conduct early detection, education, and prevention activities to reduce the morbidity and mortality of reportable communicable diseases.
- Ensure appropriate immunizations for human and animal target populations to control and reduce the incidence of communicable diseases.
- Collect and analyze of communicable disease and other health hazard data for program planning and management.

OHA-PHD provides technical assistance to LPHAs and coordination of outbreak investigations through staff funded through other sources.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

OHA's mission is to help people and communities achieve optimal physical, mental and social well-being through partnerships, prevention, and access to quality, affordable health care. Control of communicable diseases is a primary statutory responsibility of governmental public health and leads to significant cost savings and reduced burden to the health care delivery system by preventing the spread of disease. Much of the work of LPHAs funded by SSPH involved direct interface with health care providers in the LPHA's jurisdiction.

Communicable diseases affect the health of individuals and communities throughout Oregon. LPHAs are responsible for routine communicable disease investigation and control, as well as urgent responses to communicable disease outbreaks and related investigations. Examples of communicable diseases include tuberculosis, pertussis, hepatitis A, hepatitis B, salmonella, E. Coli, listeriosis, HIV, gonorrhea, chlamydia and syphilis.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

Through interface with local health care providers, this POP supports the achievement of OHA-PHD's Key Performance Measures that are also tied to Oregon's 2015-2019 State Health Improvement Plan:

- Child immunization rates; and
- Flu shots.

The success of this POP will be measured by continued capacity to support existing local communicable disease programs at a base level. During a triennial review, each LPHA currently is measured on the following:

- Proportion of contacts with appropriate treatment for certain communicable diseases to prevent further transmission;
- Proportion of case investigations completed within specified timeframes;
- Timely reporting to OHA of immediately notifiable diseases and outbreaks;
- Timely initiation of outbreak initiations; and
- Proportion of cases in which data collection is complete.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Without this POP, LPHAs would receive only 24 percent of their current SSPH allocations, resulting in a cut in excess of 75 percent. This would put core capacity for local communicable disease response in jeopardy and harm the communicable disease control system throughout Oregon. As a result, LPHAs would be severely limited in their ability to protect individuals in their jurisdiction from communicable diseases.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No changes are required.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

The only alternative to this POP is to reduce the distribution of funds to the LPHAs. This was rejected due to state and local statutory requirements for communicable disease control, which would not be met without continued funding at the current level.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

OHA does not have funding available to continue providing SSPH at the current level, which would be the only way to resolve this issue.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

All LPHAs across Oregon would be affected by the loss of funding. LPHA capacity to perform epidemiological investigations that report, monitor and control communicable diseases would be eliminated, or drastically reduced, leaving communities around the state at risk for infectious disease outbreaks. According to the 2016 public health modernization assessment of LPHA communicable disease control capacity and expertise, one in four people in Oregon, or 1 million people, lives in an area that cannot fully identify, prevent and control a disease outbreak. Without SSPH funding, this gap will widen even further and OHA does not have the capacity to perform communicable disease investigations in lieu of LPHAs.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

LPHAs and the Conference of Local Health Officials have a stake in this POP being funded.

The work supported by this POP benefits local health care providers by providing them with information and support needed to control the spread of communicable diseases.

11. WHAT IS YOUR EQUITY ANALYSIS?

SSPH provides a modest base level funding to address communicable disease control in each LPHA service area across Oregon. There are vast differences in local support for public health across the state. Some LPHAs are able to invest additional County General Fund into communicable disease programs and others do not receive any additional resources to support communicable disease control in their jurisdictions. This creates inequities in access to services in areas where supplemental funding not available. In addition, some communicable diseases, including but not limited to HIV, Viral Hepatitis, and tuberculosis disproportionately impact some populations more than others.

12. WHAT IS THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

The long-term outcome is stable funding for base communicable disease control programs across all service areas in Oregon.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATES AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

Not applicable.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): N/A

a. Based on these answers, is there a fiscal impact?

Yes

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

There are no additional responsibilities associated with this POP.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
There will be no impact to Shared Services.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
There will be no changes to client caseloads or services.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
There are no positions associated with this POP.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None.

g. What are the ongoing costs?
The ongoing cost is the financial support to local programs.

h. What are the potential savings?
This POP has the potential to save Medicaid, PEBB, OEBB and other insurers by preventing disease and supporting early access to necessary preventive treatment.

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	0	0	0	0	0.00
Services & Supplies	0	0	0	0		
Capital Outlay	0	0	0	0		
Special Payments	$3,575,000	0	0	$3,575,000		
Other	0	0	0	0		
Total	**$3,575,000**	**$0**	**$0**	**$3,575,000**	**0**	**0.00**

OHA - Fiscal Impact Summary by Program Area:

	OSPHD	Total OHA
General Fund	$3,575,000	**$3,575,000**
Other Funds	$0	**$0**
Federal Funds- Ltd	$0	**$0**
Total Funds	$3,575,000	**$3,575,000**
Positions	0	**0**
FTE	0.00	**0.00**

i. What are the sources of funding and the funding split for each one?
State General Funds.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Department of Human Services and Oregon Health Authority
Program Area Name: Integrated Eligibility Project Office
Program Name: DHS Central Services
Policy Package Title: **Integrated Eligibility / Medicaid Eligibility System Project**
Policy Package Number: 201
Related Legislation: N/A

Summary Statement:

This POP requests resources to support the continuation of the ONE Integrated Eligibility & Medicaid Eligibility (ONE IE & ME) Project from Medicaid, Shared Services, and DAS Enterprise Technology Services. The ONE system will be a single eligibility determination system for Non-MAGI Medicaid, Supplemental Nutrition Assistance Program, Temporary Assistance for Needy Families, and Employment Related Day Care programs. These resources would support DHS' business needs and is related to the Legacy System Project DHS is undertaking to ensure functionality not assumed into the Integrated ONE system from legacy systems remains available for DHS business usage.

The corresponding DHS POP would further the testing and implementation period for the Integrated ONE System for the purposes of Eligibility Determination work. DHS plans to pilot the system in Summer 2019 to be followed by a six-month implementation roll-out beginning early in 2020 and statewide roll-out by Summer of 2020. This POP would take advantage of enhanced federal funds across two federal agencies. Without this funding, DHS would not be able to continue its project in a timely manner, resulting in increased General Fund cost, federal audits, and modifications to Legacy systems. It also includes funding for Eligibility Transformation work that supports changes to DHS' delivery system.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	**$671,490**	**$9,589,123**	**$1,638,121**	**$11,895,734**
DHS Policy Package Pricing:	**$13,047,490**	**$39,247,676**	**$121,950,731**	**$174,245,897**

PURPOSE

1. WHY DOES DHS PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

Today, when an individual wants to apply for public benefits in Oregon, they must submit multiple applications to multiple agencies and offices, with different options for submitting the information depending on location or programs being applied for. Our Legacy computer systems do not communicate effectively with each other or in many cases, not at all. While the individual processing time for a single program in a Legacy system may be less today than projected during the initial rollout of an integrated solution, the total amount of time multiple workers must interact with multiple systems to process all these programs coupled with the time applicants need to spend with different agencies on the phone or in person is significant and demonstrates an inefficient level of infrastructure. At the center of our work are the individuals we serve and we believe these changes will allow Oregonians to move towards a true "no-wrong-door" system. An integrated system provides an electronic portal for individual applications, unifies Medicaid programs for greater coordination and accuracy of benefits, creates automation opportunities to improve on data and utilizing metrics in our decision making, and provides future avenues for improved service delivery. Ultimately, an integrated system provides the customer-focused direction that the agency has continued to strive towards and that the Legislature has encouraged us to pursue.

Oregon also has one of the larger Legacy system networks among states that have utilized Deloitte to implement an integrated eligibility system. When discussing implementation options with other states, many only need to modify between 4 and 8 Legacy systems to keep ongoing work and support the Data Conversion to a new system. In Oregon, there are over 33 Legacy systems being modified through this integrative project. While many of these systems are currently stable, the ability to recruit and retain knowledgeable staff who can work in these older programming languages while simultaneously maintaining so many Legacy systems is an ongoing risk for Oregon. The historical risk is currently being mitigated by the consistently overtasked Legacy staff resources of the Office of Information Services and bringing on costly contractors to supplement staffing resources.

Oregon is also at a time where our service delivery model needs to be transformed. According to various studies, over half of all US adults bank online and 79 percent of US adults shop online, an increase from just

22 percent in the year 2000. This online shift has been seen with the federal government creating the Federal Exchange for Healthcare and has become commonplace in private industry. However, Oregon's eligibility process has limited system functionality for individuals in Oregon to apply for benefits online. These benefits again are not coordinated, leaving Oregonians to have to work with multiple divisions, multiple systems, and multiple responses. DHS is leading change through an effort called Eligibility Transformation. The goal is to move Oregon along the Human Services Value Curve, a concept that came out of Harvard's Kennedy Center for Public Management, which defines four levels of business models with the most basic being regulative, then collaborative, integrative, and generative. Each looking to increase in efficiency and effectiveness, which has balancing properties. While DHS has parts of our systems that could be close to all those models, as a whole we operate in a regulative model. Eligibility Transformation, hopes to break down barriers and develop models that shift from the regulations and programs and focus on the whole-person and family centric service design. This is a large change for workers and Oregonians moving from a system that processes the person based on one program at a time, to a system that allows Oregonians to apply for benefits in ways that work for them and focuses on their needs.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

The corresponding DHS POP would provide resources, primarily in the form of federal fund limitation, XI Q-Bond financing proceeds, and position authority) to support the continued work of the DHS ONE IE & ME Project and its transition into maintenance and operations.

DHS has engaged with a system integrator, Deloitte Consulting, in a transfer project to expand the functionality of the OregONEligibility system for MAGI Medicaid, known as the ONE system. DHS seeks to bring the human service financial eligibility determination functionality from Kentucky's Benefind system to Oregon, resulting in a single system within which Oregonians can apply for and receive benefits from DHS for Medical Programs, SNAP, including SEBTC, TANF, and ERDC program areas.

DHS has gone through the Stage Gate process, completed a Fit-Gap analysis in 15-17, and by the end of 17-19 biennium will have completed Design and two Design Addendums, Unit Testing, System Integration Testing, as well as entered into and be near completion of the User Acceptance Testing for the upgraded

ONE system. OIS will have completed design, development, and testing of over 33 Legacy systems, with modifications being made to keep functionality for programs and requirements within the system once these programs have been removed. The intent is to be able to sunset 4 Legacy systems at the stable completion of this project. This POP also requests funding for ongoing M&O support for Legacy systems. OIS previously received 21 permanent positions, which have 7 individuals supporting current ONE and 14 focused on IE design and development. The DHS POP requests additional positions to support legacy systems based on the Gartner Assessment, which called out a methodology that identified for every 10,000 hours of modifications to an integrated system the need for 3,000 hours of modifications to legacy systems. To engage with changes and coordinate as well as support ongoing maintenance of these legacy systems, this investment provides the support to allow these activities to continue. The DHS POP is also requesting staff support for JV, a mainframe system that has been modified to include additional functionality that the Office of Financial Services requested to better coordinate financing of programs.

The DHS POP would continue these efforts and provides funding for a 5-month Pilot which slated for the Summer of 2019 in Jackson and Josephine counties. The system would then be rolled out following a waved format, moving geographically across counties per federal requirements. Full implementation would be complete by the Summer of 2020. The DHS and OHA POPs also request funding for ongoing M&O support for business needs. The OHA POP includes additional positions for training of non-eligibility staff to meet legislative and operational needs, staffing for HSD to have oversight and coordination from the Medicaid agency for ongoing builds, and structure for triage and support for the new Virtual Eligibility Center (VEC). The OHA POP also adds funding for implementation support, including Eligibility Transformation work.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

The project would assist Oregonians to achieve well-being and independence by providing timely and efficient eligibility determinations. It would allow a self-service option for Oregonians to apply through the applicant portal at times that are convenient for them, which in turn, would minimize the amount of time needed in DHS field offices to complete the application process. The system would also generate notices in seven languages and five alternate formats, helping to reduce barriers for traditionally underserved populations. Ultimately, this is a project about people. Today, individuals applying for these programs have to provide their information to as many as three different offices. Some interactions can be in person, others

must be over the phone or online, and Oregonians must provide the same or similar documentation multiple times while staff input their information into multiple systems that communicate with each other. In our current state, an Oregonian can turn in their information to one office, assuming that it will apply to all programs and unfortunately today, only the specific offices that work in those programs can update or make decisions on the individual's case. This leads to confusion for Oregonians and potential errors on cases. This project brings the disparate IT systems together, provides previously unavailable opportunities for service delivery improvements and moves the agency closer towards a no-wrong-door approach.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO A DHS PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL DHS MEASURE THE SUCCESS OF THIS POP?

This POP supports clients accessing our services and measurements around outreach and quality of services.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Failure to fund the DHS and OHA POPs would result in the ONE IE & ME project coming to a halt; and increased General Fund cost to bring it to its eventual completion. Oregonians would be negatively affected, efficiencies would be lost, and potential issues with accuracy and capitation would continue placing Oregonians and our Federal Funding at risk. Ultimately, Oregonians would be forced to apply through multiple avenues, coordination of benefits would bring continued risk to Medicaid, and the opportunities for federal funding and additional support would be greatly diminished.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGE(S) TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

No new alternatives were considered as this is an extension of previous investment.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

These policy packages are the continuation of an effort to complete this essential work. Oregon has been engaging with other states, leading national calls on states attempting to do similar work, and partnering with Office of the State Chief Information Officer (OSCIO), DOJ, and Federal Partners to ensure that we understand the decisions we are making and bringing the best opportunity for success through this package.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

DHS is impacted because POP enhances their current systems and Eligibility Transformation work.
DAS is impacted because equipment and services at ETS are required to support POP.
DOJ is impacted because DHS system will need to interface with new Child Support system.
OED is impacted because DHS system will have interface with Employment Department.
ODE is impacted because DHS system will interface with system that makes payments to Early Learning Division Child Care Providers.
DOC is impacted as they apply for benefits for individuals moving towards release from an institutional setting.
Area Agencies on Aging (AAA) who process eligibility will transition to this new system.
Tribal and other partners will use the system in accessing benefits.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

DHS.

11. WHAT IS YOUR EQUITY ANALYSIS?

DHS System will be able to support notice generation in seven languages and five alternate formats. It will gather applicants preferred written and spoken language as well as race and ethnicity to help department providers provide culturally competent care. REAL+D questions will be within the application as allowable by Federal regulations. This will provide additional avenues for communicating with various communities and update our out-of-date and often less than culturally appropriate correspondence. An additional question capturing gender identity have been added to the system as well.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

DHS is committed to a bringing about an integrated electronic system and complementary business practices that allow Oregonians to apply online, over the phone, through the mail, or in-person for multiple programs. We anticipate outcomes which will include greater efficiency after the initial implementation and adjustment period as Oregonians will not have to visit multiple locations and staff will not have to enter information into multiple systems for multiple programs. We believe this project will provide for increased accuracy in our benefit determinations as program information, notification of changes, Federal and State interfaces, automation logic and a rules engine will standardize practices across multiple programs. DHS will to be able to determine eligibility for programs cumulatively rather than spread across multiple systems and based upon information that is dependent on where and how it is reported.

Ultimately, this investment allows DHS to scrutinize and improve our delivery model and determine means for better community interactions. DHS's service delivery can evolve in a more contemporary technological setting while maximizing our ability to have meaningful insight into the data as stewards of State funds. This investment will also move the Department's eligibility from Legacy systems, which while currently stable, have had past issues including losing data and authorization errors when being modified. Many of these Legacy systems are 20-30 years old. Simply finding qualified staff to maintain them and build an enterprise architecture, was not something in the original vision or subsequent planning. Hence, the large number of systems that have interactions with this project. This investment will create a modular platform within which the Department can continue to modernize and improve our systems.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): DDI began in 2016

End Date (if applicable): Implementation of DDI ending July 2020, M&O ongoing after that.

a. Based on these answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for DHS/OHA? Specify which Program Area(s) and describe their new responsibilities.

☒ Aging & People with Disabilities (APD)	☐
☒ Self-Sufficiency Programs (SSP)	☐
☒ OBIS	☐
☒ OIS	☐
☐	☐

APD (including Type B transfer AAAs) and SSP will be responsible for utilizing the new system in determining eligibility for Medical (mainly Medicaid), SNAP, TANF, and ERDC. This is a change from today where APD/AAA will do eligibility for part of Medicaid and SNAP, SSP does SNAP, TANF, and ERDC in local offices, and SSP now does eligibility for part of Medicaid with the branch (5503) that was transferred from OHA.

OBIS is the Office of Business and Information Supports, this unit will have the Business Analysts and support for the ONE system when it is complete. They will coordinate the business requirements for the system and represent DHS in ownership of the system which will be supported by an M&O vendor and OIS.

OIS will retire 4 systems and start to engage in the ONE system infrastructure, with the intent of learning more about the system and how it interacts with other Legacy systems.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
While the system affects the origins of financial and budget information comes from, OIS has the largest shared service impact. Other changes related to facilities and infrastructure are being determined through eligibility transformation. This POP contains any known impacts identified by organizations.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
The number of individuals in each caseload is expected to not be significantly adjusted based on these changes. Programmatic changes identified to align with federal policy or the transfer solution, should have minimal impacts.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
Yes.
There are several distinct position groups for this project. The following is a table of the positions within each of the groups. The positions are marked with DHS, OHA, and OHA/OIS based on where the funding and authority would be directed for the group's associated work. For DHS there are 29 LD positions, 127 funding only positions (to use for rotations or temps), 21 new permanent positions, and 8 reclassed positions. For OHA there are 4 permanent positions for HSD and 4 LD positions for HSD, 21 new permanent positions for OIS, 20 LD positions for OIS, and 33 funding only positions for OIS.

DHS LD or Funding Only			
Qty	Class Title	Role	# of months
15	Training and Development Spec 2	Implementation and Roll-out training	13
2	Principal Executive Manager G	Business Directors for SSP and APD	18
1	Public Affairs Specialist 3	Communications Specialist	18
17	Operations and Policy Analyst 3	Functional and Policy leads	15
1	Office Manager 2	Manage office operations	24
1	Administrative Specialist 1	Project Support	18
1	Administrative Specialist 2	BD Support	24
51	Human Services Specialist 4	Roll out support and change leads	13
6	Operations and Policy Analyst 3	Legacy Business Analysts	12
5	Operations and Policy Analyst 2	Business and People Readiness Staff	13
1	Principal Executive Manager H	IE Project Director	18
1	Principal Executive Manager E	Business Transition Manager	18
4	Operations and Policy Analyst 2	LD Triage Support	24
1	Executive Support Specialist 2	Executive Leadership Support	18

OHA/OIS LD or Funding Only			
Qty	Class Title	Role	# of months
3	Info Systems Specialist 6	Development	12
11	Info Systems Specialist 8	Development	12
1	Info Systems Specialist 4	Development	12
4	Administrative Specialist 2	Project Scheduling and Support	2 x 12 2 x 18
1	Project Manager 1	Project Management Support	12
6	Project Manager 2	Project Management	12
6	Project Manager 3	Senior Project Management	3 x 12 3 x 18

DHS Permanents (existing-funding only or updating classification)			
Qty	Class Title	Role	# of months
1	Principal Executive Manager E	OBIS and ONE Manager	24
6	Operations and Policy Analyst 3	OBIS BAs for ONE	24
1	Operations and Policy Analyst 4	OBIS BA Lead for ONE	24
8	Operations and Policy Analyst 1	UAT and Data Integrity	24
1	Administrative Specialist 1	OBIS and ONE support	24

OHA/OIS Perm (existing-funding only)			
Qty	Class Title	Role	# of months
13	Info Systems Specialist 8	Development	24
2	Info Systems Specialist 7	Development	24
2	Operations and Policy Analyst 4	Contract and Operational Leads	24
2	Principal Executive Manager E	Management	24
1	Information Systems Specialist 2	Development	24

1	Office Specialist 2	ONE support	24
1	Program Analyst 2	UAT Test	24
2	Training and Development Spec 2	ONE Eligibility Training Leads	24
4	Training and Development Spec 1	ONE Eligibility Trainers	24

1	Information Systems Specialist 6	Development	24

DHS Permanents (New)			
Qty	Class Title	Role	# of months
1	Principal Executive Manager D	UAT Manager	24
4	Operations and Policy Analyst 2	ONE Triage	24
2	Training and Development Spec 2	ONE APD Coordination Leads	24
2	Training and Development Spec 1	ONE APD Community Trainers	24
3	Principal Executive Manager C	VEC Queue Managers	24
4	Human Services Specialist 4	LTC Coordinators and Resource Coordinators	24

DHS Eligibility Transformation (Funding Only or LD)			
Qty	Class Title	Role	# of months
10	Operations and Policy Analyst 3	Process Consultants	14
1	Principal Executive Manager E	ET Change Manager	14
2	Project Manager 3	ET Project Managers	14
18	Operations and Policy Analyst 3	Change Guides	14
1	Public Affairs Specialist 3	ET Communications (LD)	14
1	Administrative Specialist 1	ET Support	14

OHA (HSD) Perm and Funding Only			
Qty	Class Title	Role	# of months
1	Principal Executive Manager G	Business Directors of OHA (PERM)	24
3	Operations and Policy Analyst 3	Medicaid Eligibility Policy (PERM)	24
4	Operations and Policy Analyst 3	Medicaid Policy	24

OHA/OIS Perm (New)			
Qty	Class Title	Role	# of months
1	Principal Executive Manager E	M&O Management	24
8	Information Systems Specialist 8	M&O Development	5 x 12 3 x 24
6	Information Systems Specialist 7	M&O Development	3 x 12 3 x 24
3	Information Systems Specialist 6	M&O Development	1 x 12 2 x 24
2	Administrative Specialist 2	M&O Development	1 x 12 1 x 24
1	Project Manager 2	M&O Development	24

This biennium there are two distinct bodies of work from a position ask, with sub-sections of the work within these areas. The first body of work is finishing Design, Development, and Implementation. This project work for 2019-21 has a couple of months of UAT, then Pilot, Statewide Rollout, and close out of the project. Within this work are positions needed for DHS business, OHA business, and OIS. Then there is the ongoing M&O of the ONE system. This work will involve ongoing testing and support, maintenance and operation builds, access, security, enhancements, and day-to-day operations of the system. This POP has funding for Deloitte to continue to support the system as the M&O vendor, a procurement for ongoing M&O services will be done during this timeframe as well. Within this work are positions needed for DHS and OHA business, as well as OIS, to support Deloitte, the system, and infrastructure within the ONE system and connected to it that is necessary to provide Oregonians with the benefits and services that they are eligible for.

For M&O the below diagram (image1) shows the M&O structure and position authority for the business portion of this work. There are five funding areas that provided or are being requested to create this structure. There are Perm. Positions from 17-19, Perm Positions from 17-19 that we are requesting to reclass based on updated knowledge of the work they need to perform, 19-21 Perm Position request, OHP BA Transfer Positions, and Modernization Positions. The following is an overview of the work and requests by section.

OHA-HSD: OHA is the single-State Medicaid Agency, with responsibility to provide oversight and decision over the Medicaid Programs. As the ONE system goes live, the work that has been happening from OHA since 2015 needs to continue. This has been supported with limited duration positions and funding. This POP makes permanent the positions necessary to meet federal funding expectations of oversight and policy interactions between OHA and DHS, and with regards to supporting the ONE system from OHA-HSD. These 4 positions are new asks in 2019-21 based on knowledge of the design at this time.

DHS-APD: APD has historically performed financial eligibility for non-MAGI and SNAP within local APD and AAA offices. After statewide rollout, they will perform eligibility for all programs within the ONE system. The training associated with that work will be done by SSP, based on DHS

internal agreements. However, APD will still need to train county and community partners on areas around financial eligibility and system access for long-term care and Older American Act programs. This is essential training, that doesn't exist today, but is foundational to acceptance and ongoing support for a system and programs that cover the State. The initial scope for the ONE system did not include long-term care (LTC) and asset verification. To avoid additional delays, business processes were put into place to coordinate LTC benefits with county developmental disability programs, county mental health programs, and APD long-term care. There are positions being added to this POP to allow us to comply with federal regulations and meet this need. There are also positions associated with resource coordination and the work to coordinate asset verification for the stand-alone system that APD is having to implement. This standalone system was required since 2008 and must be implemented by the end of 2018. Coordination across the systems require manual intervention until at least 2023 when Oregon may be able to create an interface to integrate the processes. These 8 positions are new asks in 2019-21 based on current knowledge of the design.

DHS-SSP: SSP has historically performed financial eligibility for SNAP, TANF, and ERDC programs within SSP offices. In 2017-19 OHA transferred OHP processing for MAGI eligibility to DHS and within SSP. When Statewide rollout is complete SSP offices will perform financial eligibility for all programs within scope. SSP will lead training, coordinating with policy and operations from OHA and APD, for eligibility workers. Six positions focused on training were funded in the 17-19 POP. DHS will also be standing up a Virtual Eligibility Center (VEC) as part of the implementation of this work. The VEC will connect all the processing centers within SSP and staff working on MAGI eligibility today. This model is creating jobs in rural areas and allows Oregon to position ourselves for a transformation on how we provide eligibility and services to Oregonians. This POP requests 3 positions in 2019-21 to manage the statewide queue and resourcing of the statewide VEC. This is based on industry best practices and work required to ensure that priority work happens and continue to move business towards the same-day, next-day model.

DHS-OBIS: The Office of Business Information Supports (OBIS) is the organizational area that is responsible for the business support of systems that cross multiple divisions. This area also is responsible for utilizing modernization positions for the ongoing support of modernization activities.

The structure in image1 shows each of the funding areas and where the positions for ongoing M&O support as well as modernization funding are going. DHS has 14 modernization positions, 12 positions from the 17-19 POP, 8 positions that we are requesting to reclass from the original classification in the 17-19 POP to align with where the workload need materialized. 4 new positions in the 2019-21 POP based on current analysis and missed items from the 2017-19 POP, and finally, 4 positions that were moved from SSP as it relates to work that came from OHA for the OHP processing center positions.

Beyond this, to better delineate the work, we are including image 2. Image2 shows the same OBIS breakout but separates the work into three bucketed areas. First, there is ONE Testing and Operational Support. This has the staff that are permanently supporting UAT, Data correction, and Triage. This has a permanent lead from Modernization that supports UAT work for shared areas and modernization activities. Next, there is ONE Business Analysts. These are the BAs who will permanently support the ONE system, update business requirements, and work on future enhancements and M&O builds. Finally, there are the modernization positions. There is the Director position, and then there are the modernization BAs. These BAs are assigned to projects where the Department is working to modernize our systems. Currently they are supporting the work of projects such as IE, PTC, AVS, CAM, DD modernization, and other efforts. With MMIS modularization, completing PTC, the need for updating and modernizing our family coaching and case management systems, and updating licensing databases, there is an ongoing need for these positions to support the cross divisional work of ensuring that we have systems that are up-to-date and meeting the ever-changing landscape and requirements associated with IT.

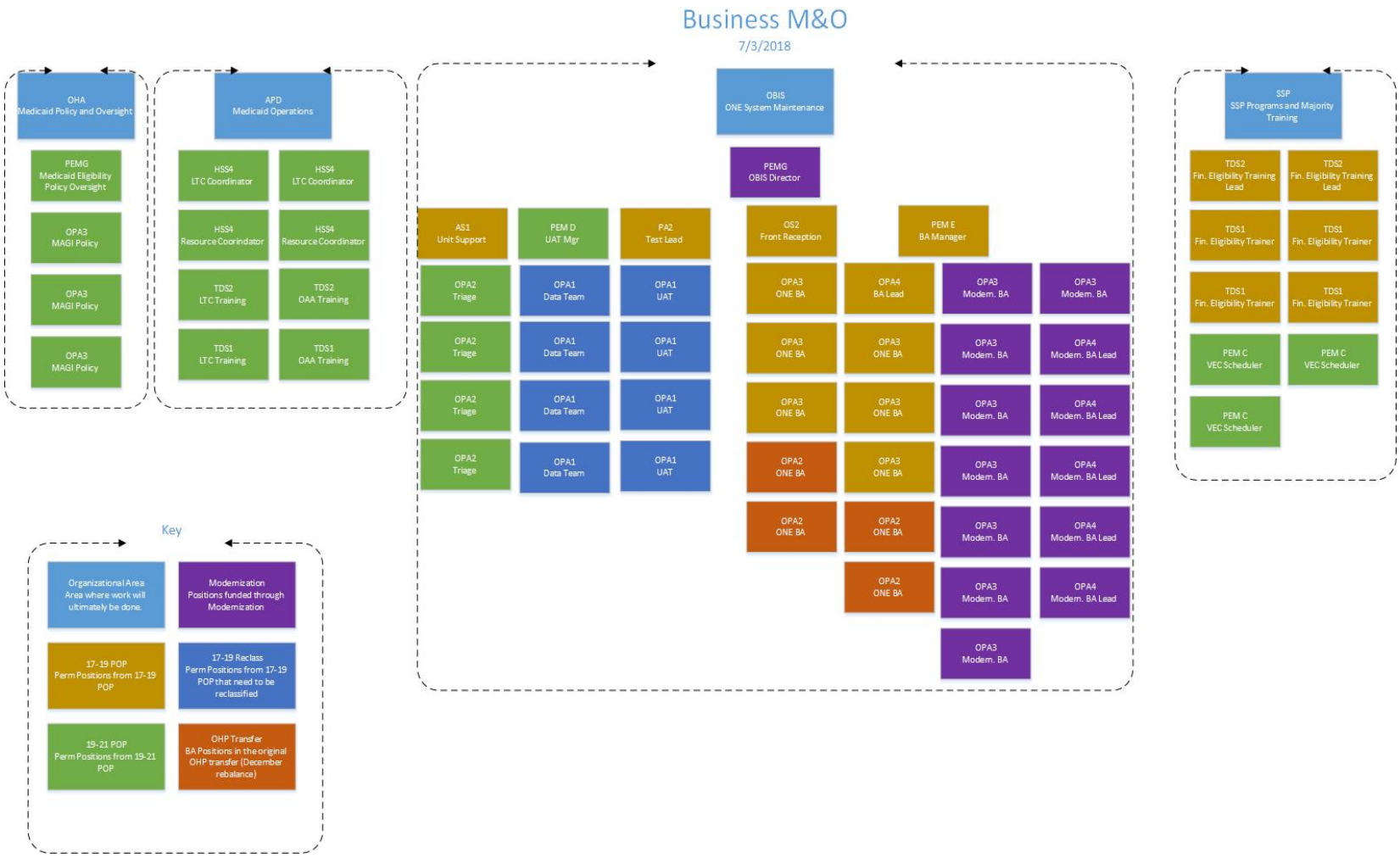

Business M&O
7/3/2018
OHA
Medicaid Policy and Oversight
PEMG
Medicaid Eligibility Policy Oversight
OPA3
MAGI Policy
OPA3
MAGI Policy
OPA3
MAGI Policy
APD
Medicaid Operations
HSS4
LTC Coordinator
HSS4
LTC Coordinator
HSS4
Resource Coorindator
HSS4
Resource Coordinator
TDS2
LTC Training
TDS2
OAA Training
TDS1
LTC Training
TDS1
OAA Training
OBIS
ONE System Maintenance
PEMG
OBIS Director
AS1
Unit Support
PEM D
UAT Mgr
PA2
Test Lead
OS2
Front Reception
PEM E
BA Manager
OPA2
Triage
OPA1
Data Team
OPA1
UAT
OPA3
ONE BA
OPA4
BA Lead
OPA3
Modern. BA
OPA3
Modern. BA
OPA2
Triage
OPA1
Data Team
OPA1
UAT
OPA3
ONE BA
OPA3
ONE BA
OPA3
Modern. BA
OPA4
Modern. BA Lead
OPA2
Triage
OPA1
Data Team
OPA1
UAT
OPA3
ONE BA
OPA3
ONE BA
OPA3
Modern. BA
OPA4
Modern. BA Lead
OPA2
Triage
OPA1
Data Team
OPA1
UAT
OPA2
ONE BA
OPA3
ONE BA
OPA3
Modern. BA
OPA4
Modern. BA Lead
OPA2
ONE BA
OPA2
ONE BA
OPA3
Modern. BA
OPA4
Modern. BA Lead
OPA2
ONE BA
OPA3
Modern. BA
OPA4
Modern. BA Lead
OPA3
Modern. BA
SSP
SSP Programs and Majority Training
TDS2
Fin. Eligibility Training Lead
TDS2
Fin. Eligibility Training Lead
TDS1
Fin. Eligibility Trainer
TDS1
Fin. Eligibility Trainer
TDS1
Fin. Eligibility Trainer
TDS1
Fin. Eligibility Trainer
PEM C
VEC Scheduler
PEM C
VEC Scheduler
PEM C
VEC Scheduler
Key
Organizational Area
Area where work will ultimately be done.
Modernization
Positions funded through Modernization
17-19 POP
Perm Positions from 17-19 POP
17-19 Reclass
Perm Positions from 17-19 POP that need to be reclassified
19-21 POP
Perm Positions from 19-21 POP
OHP Transfer
BA Positions in the original OHP transfer (December rebalance)

Image1

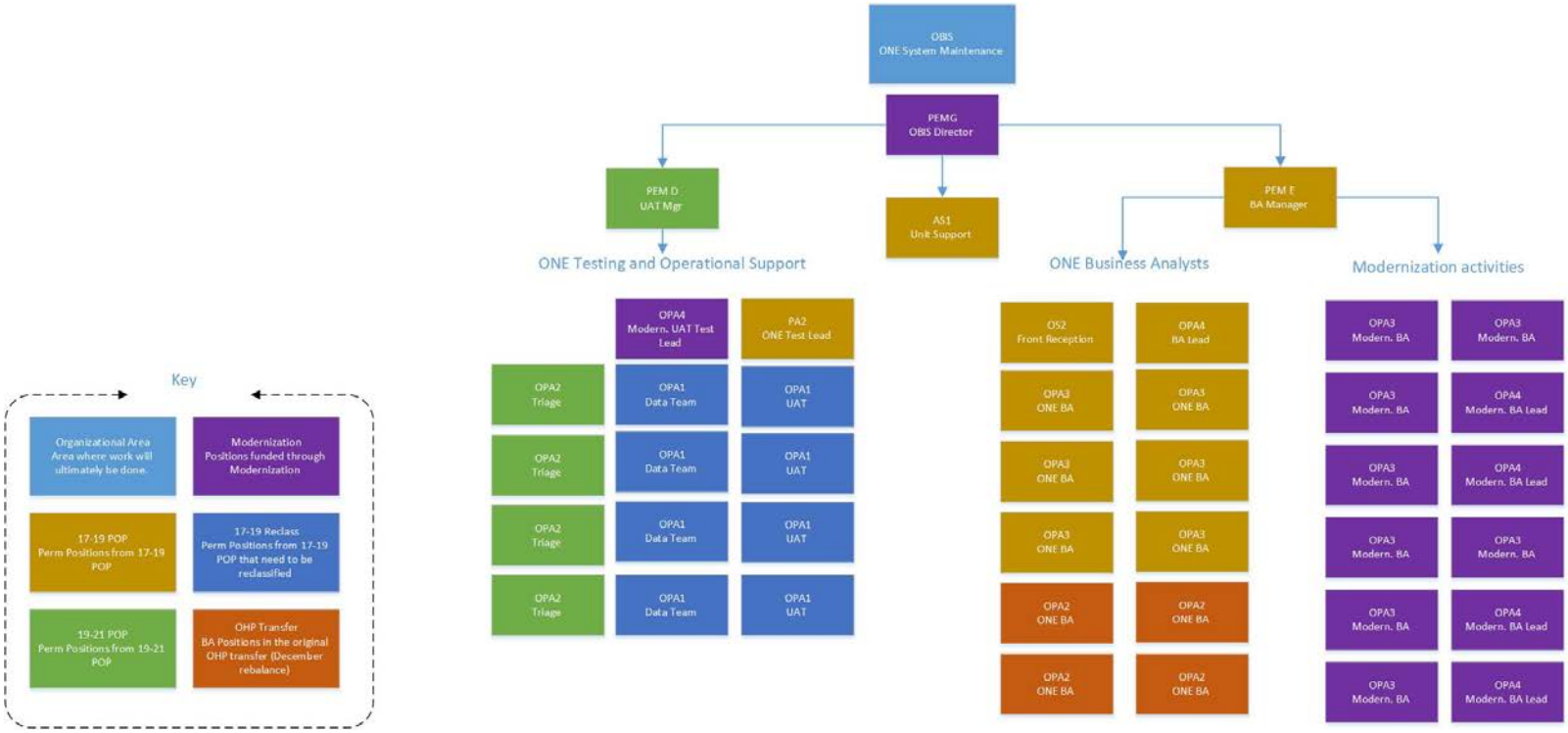


Image2

OHA-OIS: OIS is responsible for supporting the Legacy systems associated with these programs and supporting the technical knowledge for the system integrator. OIS does not plan on taking on the maintenance and operations of the ONE system from a system integrator in the near future. OIS received positions to support the ONE system and is requesting additional support for legacy systems to support future enhancements of ONE and the subsequent effects on legacy systems as well as supporting the JV system, which was built out to meet needs and requests from the Office of Financial Services.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

There are additional infrastructure costs such as building rent and server costs, these are developed and included in the cost projections for this POP.

g. What are the ongoing costs?

There are ongoing costs associated with the maintenance and operations of the system, which are included in the cost projections.

h. What are the potential savings?

None.

TOTAL OHA FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Positions	FTE
Personal Services	579,343	8,040,437	1,418,376	10,038,156	45	31.00
Services & Supplies	92,147	473,861	219,745	785,753		
Special Payments	0	1,074,825	0	1,074,825		
Other	0	0	0	0		
Total	**$671,490**	**$9,589,123**	**$1,638,121**	**$11,898,734**	**45**	**31.00**

Fiscal Impact Summary by Program Area:

	DHS	OHA OIS	OHA HSD	Total IE/ME
General Fund	$13,047,490	$0	$671,490	**$13,718,980**
Other Funds	$39,247,676	$9,589,123	$0	**$48,836,799**
Federal Funds- Ltd	$121,950,731	$0	$1,638,121	**$123,588,852**
Total Funds	$174,245,897	$9,586,123	$2,309,611	**$186,144,631**
Positions	33	41	4	**78**
FTE	25.26	27.00	4.00	**56.26**

i. What are the sources of funding and the funding split for each one?

There are federal funds and state funds. Federal funds come from CMS and FNS. Federal funding makes up 86 percent of funding through December 31, 2018 and then 74 percent of federal funding January 2019 through the end of DDI. These costs are cost allocated and part of the annual submission of advanced planning documentation. During DDI most of state funds are bonds (both taxable and non-taxable), with general funds for non-bondable activities. In M&O state funds become general fund based.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority & Department of Human Services
Program Area Name: DHS|OHA Shared Services - Office of Information Services
Program Name: DHS Central Services
Policy Package Title: **Medicaid Management Information System (MMIS) Modularity**
Policy Package Number: 202
Related Legislation: None

Summary Statement:

The Centers for Medicare and Medicaid Services (CMS) requires all states to plan for and implement modular solutions supporting Medicaid using a competitive process. CMS seeks to support states in shifting away from reliance on a single solution provider and establishing renewable, componentized solutions for long-term support of Medicaid. Oregon's current Medicaid Management Information System (MMIS) was implemented in 2008. The contract for the support of the MMIS with the current solution provider ends in February 2022.

This policy package requests continuation of state funding to secure 90 percent federal financial participation to define Oregon's Medicaid Service Delivery strategic plan; assess other state's modularization approaches; identify options for modular solutions; and begin procurement activities to secure modular solution components and services to comply with CMS certification requirements. Without this POP, the state may risk losing 90 percent federal funding for planning activities to align with CMS requirements.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	**$763,469**	**$0**	**$1,893,331**	**$2,656,800**
DHS Policy Package Pricing:	**$405,909**	**$0**	**$404,469**	**$810,378**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

Current Oregon Medicaid Management Information System (MMIS) is a monolithic system implemented in 2008. The Centers for Medicare and Medicaid Services (CMS) has indicated that eligibility for continued federal funding is dependent on compliance with CMS mandates and evidence that states are committed to a thorough planning effort supporting a modular future state. The goal of the proposed program is to support the Department of Human Services (DHS) and the Oregon Health Authority (OHA) in crucial planning activities to achieve compliance with CMS requirements and improve interoperability and sustainability of the technology solutions supporting Medicaid service delivery. The Office of Information Services (OIS) will support initiation and planning activities and procure a Strategic Advisor (SA) that will be tasked with updating Medicaid Information Technology Architecture (MITA) State Self-Assessment (SS-A), development of the strategic modernization roadmap eventually leading to the creation of an architectural blueprint, Concept of Operations and procurement activities to solicit for and acquire services of IV&V, Quality Assurance (QA) and System Integrator (SI) vendors in the modularization effort.

The role of the Strategic Advisor will involve assistance with the following activities:

- Helping leadership define Oregon's Medicaid Service Delivery Strategy.
- defining functional requirements, capturing operational business needs, defining and refining business processes, and optimizing workflows.
- Sharing industry best practices, other state's approaches and lessons learned with recommendations and guidance to help create the best solution acquisition strategy and approach for the State of Oregon.
- Updating Oregon's MITA plan in accordance with CMS requirements
- Incorporating CMS certification requirements into Medicaid solution alternative requirements to ensure compliance with certification criteria.
- Defining an overall technical architecture that ensures modular components will work together to support Medicaid business operations.

- Creation of an acquisition approach, roadmap and detailed plan recommending the optimal sequence for procuring and implementing components to achieve modularity for Oregon.
- Development of the RFP to solicit modular solutions and RFP to solicit System Integrator services to support implementation of modular components meeting Oregon and CMS requirements.
- Providing Quality Assurance throughout the planning and implementation lifecycle to manage program risk.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP would provide the state funds necessary to secure 90 percent enhanced federal funding from CMS to support the essential strategic planning, creation of the roadmaps and ultimately implementation of system changes supporting Oregon's Medicaid service delivery.

The level of rigor associated with planning is required to ensure Oregon's roadmap meets CMS requirements, supports continued stability of the mission-critical current MMIS solution during the journey to the future state, and supports health care transformation for the State of Oregon. Subsequent implementation efforts will require funding in future biennia to continue Oregon's eligibility for 90 percent enhanced CMS funding.

It is essential that OHA and DHS begin planning efforts now as the current contract with the existing MMIS solution provider will expire by 2022. Oregon needs to have a solid plan for its future Medicaid solution set to sustain CMS enhanced funding support for ongoing maintenance and operations and enhanced funding support for modular component implementation.

Specifically, DHS and OHA would *each* hire three additional positions (one Principle Executive Manager F (PEMF) and two Operations and Policy Analyst 4s (OPA)) for a *combined total of six* to support the modularity modernization effort. The PEMF positions would work with executive leaders and subject matter experts within various business areas and manage analysts. These positions would require a solid understanding of Medicaid, eligibility rules and any other business areas impacted by MMIS. The OPA4

positions would provide critical subject matter expertise required for the analysis of the current processes, business requirement definition and identification of improvement opportunities to enable creation of modular systems to meet future business and systems requirements.

Additional Staffing Need in MMIS Unit

This POP also requests converting two OPA 2 positions from limited duration to permanent to support a variety of efforts.

- Secretary of State (SOS) Audit Compliance – resources are needed for ongoing work related to SOS audit findings. The solution to these findings, especially those surrounding improper payment mitigation, is to have sufficient resources to address theissues that have arisen in the past. Development and monitoring of processes around the testing of claims edits and audits in MMIS will require "hands on" work for additional full time staff. The SOS office expects the MMIS Business Support Unit to have plans and processes in place and dedicated FTE to implement those plans and report to the SOS office.
- Current and Future Change Request and Change Order Inventory – the current MMIS change request and change order work continues to require full time staff to test all changes and change orders in the MMIS. This inventory will not diminish anytime soon and with the implementation of the Integrated Eligibility (IE) and ONE projects, this body of work will continue to grow well into 2022.
- MMIS Modularity & Modernization – Current limited duration FTE will not be sufficient to assist with Modularity efforts in addition to other projects.
- Integrated Eligibility Project – ongoing change requests will require additional FTE to carry this workload.
- ONE Project – a large number of change orders and change requests will require additional full-time staff to handle this work. These changes from ONE to MMIS are crucial for eligibility to properly populate the MMIS.
- Data Analysis –Daily requests from various stakeholders for Medicaid data are beyond the current capacity and converting the limited duration positions to permanent ones would expedite the

turnaround time on data requests. Additionally, with the move toward the OHA Performance System, metrics will be part of the BSU requirement as well as providing data analysis to the HSD Leadership.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Oregon made numerous enhancements to MMIS since its original implementation in 2008. These changes impact 1,800 state users, 17,000 provider users, and over 1 million Oregonians receiving healthcare services. Despite various improvements, large sections of the Medicaid enterprise system are from legacy technologies. To continue supporting its business mission, OHA needs to transform its business operations and modernize its IT ecosystem to align with rapid changes in healthcare delivery system. Based on Federal regulations, OHA completed its first MITA SS-A a few years ago to review existing capabilities and determine future needs. In the early stages of the MITA SS-A, it was determined that even the current MMIS installed in 2008 is unlikely to meet future business needs of OHA and needs to be updated with modular functionality to eliminate redundancy, duplication of effort and waste of IT assets.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

This POP ties to Key Performance Measure (KPM) #31, OHA's triple aim measure.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

- Lost opportunity to develop a modern, sustainable and scalable solution environment supporting Medicaid for Oregon.
- Lost opportunity to leverage CMS enhanced 90 percent funding for future replacement of existing aging Medicaid supporting technology. By the end of the 2019-21 biennium, the current MMIS solution will be

13 years old and will be past end of life. The typical cost to replace MMIS systems is roughly $110 to $150 million. Without enhanced funding the state share of a replacement would be $55 to $75 million, compared to $11 to $15 million with enhanced funding.

- Lost opportunity to negotiate competitive maintenance and operations vendor support because of increased competition. The current contract with HPE for maintenance and operations increases by 2 percent annually.
- Potential significant financial impact due to loss of CMS enhanced funding support for maintenance and operations. The current annual maintenance and operations cost is approximately $20 million per year. CMS enhanced funding increases federal financial participation from 50 percent to 75 percent. Without CMS enhanced funding, Oregon's state funds need for annual maintenance and operations would increase between $5 million and $10 million per year.
- Potential significant financial impact due to loss of CMS enhanced funding support for system change requests and for major enhancement projects. System change requests average $10 million annually. Major enhancement projects range between $5 and $20 million. CMS currently pays 75 percent of the cost of system change requests and 90 percent of the cost of major enhancements. Federal financial participation would fall to 50 percent without enhanced funding and would increase Oregon's typical change request and enhancement projects state funds cost from under $4 million to over $11 million per year.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Oregon could consider two alternatives:

1. Do nothing – continue to extend the existing support contract with DXC.
   - The current MMIS was implemented in 2008 and existing M&O contract will expire in 2022, so Oregon needs to execute a modularization plan by that time.
   - Oregon needs to demonstrate a commitment to plan and execute a renewed Medicaid solution environment in compliance with CMS mandates to avoid significant negative financial consequences for the State, including loss of enhanced federal funding for enhancements of the system & potential doubling of state fund need for current M&O expenditures.
   - Several Medicaid sub-systems in OHA and DHS are not currently integrated with the core MMIS[1]. Maintaining the current state will leave Oregon with siloed Medicaid systems and miss a unique opportunity to update and streamline the Medicaid Enterprise System.

2. Develop and issue a procurement RFP *without* the support and planning efforts outlined above
   Oregon could choose adopting the planning approach of another state, leveraging its planning outcomes and RFPs to procure new modular solutions. While this approach might lead to some inconsequential financial savings, choosing that approach may result in a lack of a cohesive roadmap and executable plan to meet Oregon's unique needs and increase potential program risk. In addition, solutions used by another state either may require substantial customization to address Oregon-specific requirements and may require significant business process and operational workflow reengineering.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

This is a new CMS mandate (not an issue). Under the authority of Section 1903 of the Social Security Act, CMS issued the Modularity Standard as one of the Standards and Conditions for Medicaid IT with which state systems must comply in order to receive enhanced FFP funding.

[1] Includes Customer Employed Provider (CEP), Express Payment and Reporting (eXPRS), Relational Statewide Accounting & Reporting System (RStars) and Oregon Automated Computer Capture Storage System (Oregon Access).

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

This POP would have a positive impact on Coordinated Care Organizations (CCOs) as modular solutions would be better suited to supporting a capitation model versus a fee-for-service model, which the original system was built for. There would be system enhancements for Tribal providers who use the system to submit claims to OHA for payment.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

Stakeholders involved in this effort include OHA, DHS, CCOs, Tribal Providers and the Oregon State Hospital. These entities are current MMIS users and would benefit tremendously from modularization of the Medicaid solution environment. This POP requests position authority for DHS and OHA to have focused subject matter experts and business leadership with the capacity to fully engage in the essential long-term efforts around modernizing systems and services supporting both agencies.

11. WHAT IS YOUR EQUITY ANALYSIS?

OHA and DHS would engage all interested stakeholders in preparing for the modularity planning effort, including the OHA Office of Equity and Inclusion and the DHS Office of Multicultural Services.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

CMS Final rule “Federal Funding for Medicaid Eligibility Determination and Enrollment Activities” provided for a temporary enhancement to the federal financial participation (FFP) rate to support the design, development, and installation (DDI) and maintenance and operations (M&O) of Medicaid Eligibility and Enrollment (E&E) systems that are streamlined and interoperable with other systems and that provide a consumer-friendly experience. The broadened definition was also refined to support an enterprise approach

where individual processes, modules, sub-systems, and systems are interoperable and work together seamlessly to support a unified Medicaid enterprise.

The Medicaid Enterprise includes: (1) An E&E system used to process Medicaid enrollment applications, as well as change in circumstance updates and renewals. The E&E system might be implemented as the core of an integrated eligibility system that also supports eligibility for other human services programs; and (2) An MMIS used to process claims for Medicaid payment from providers of medical care and services furnished to beneficiaries under the medical assistance program, including review of managed care encounter data, and to perform other functions necessary for economic and efficient operations, management, monitoring, and administration of the Medicaid program. To receive enhanced federal matching funding for development, maintenance and operations, the Medicaid E&E systems and the MMIS must meet all applicable standards and conditions, including modularity, along with associated provisions such as the role of independent verification and validation (IV&V).

Oregon is in the process of replacing its E&E system using a modern SOA technology framework. In addition, Oregon made numerous enhancements to its MMIS that was originally implemented in 2008. Despite various improvements, large portions of the Medicaid enterprise system are still based on legacy technologies. To continue supporting its business mission, OHA needs to transform its business operations and modernize its IT ecosystem to align to rapidly evolving changes in the healthcare delivery system. OHA completed its first MITA SS-A a few years ago to review existing capabilities and determine future needs. In the early stages of the MITA SS-A, it was determined that even the current MMIS (installed in 2008) is unlikely to meet future business needs of OHA and must be updated with modular functionality to streamline IT operations and eliminate unnecessary duplication of effort.

13. IS THIS PP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019 (planning phase only), implementation TBD

End Date (if applicable): N/A

a. Based on the following answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
This package includes 5 permanent, full time positions in the Office of Information Services.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
To support the modularity modernization effort, this POP requests 3 permanent full-time positions in OIS.

- 1 Principle Executive Manager F position
- 2 Operations and Policy Analyst 4 positions

In addition, to support this effort, the DHS companion POP requests 3 permanent full-time positions in DHS.

- 1 Principle Executive Manager F position
- 2 Operations and Policy Analyst 4 positions

This POP also requests two full time, limited duration Operations and Policy Analyst 2 positions in OIS be converted to permanent positions to support a variety of Medicaid-related efforts (see response to question 2).

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

There are no anticipated start-up costs in the 2019-21 biennium; previously approved CMS funds are targeted for planning efforts only.

g. What are the ongoing costs?

This project is in the early planning stages and the future ongoing costs cannot be determined yet until the planning effort is completed.

h. What are the potential savings?

Federal government will support funding of modularization planning activities at an enhanced 90/10 match rate. This level of federal support translates into substantial financial savings for Oregon to transform its existing Medicaid system to provide sustainable foundation into the future. Access to enhanced funding will allow Oregon to incrementally implement modular solutions over the next 5 to 7 years while shouldering only 10 percent of the primary costs.

OHA TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	$523,126	0	$523,136	$1,046,262	5	5.00
Services & Supplies	$240,343	0	$1,370,195	$1,610,538		
Capital Outlay	0	0	0	0		
Special Payments	0	0	0	0		
Other	0	0	0	0		
Total	**$763,469**	**$0**	**$1,893,331**	**$2,656,800**	**5**	**5.00**

Fiscal Impact Summary by Agency:

	DHS	OHA HSD	Total
General Fund	$405,909	$763,469	**$1,169,378**
Other Fund	$0	$0	**$0**
Federal Funds- Ltd	$404,469	$1,893,331	**$2,297,800**
Total Funds	$810,378	$2,656,800	**$3,467,178**
Positions	3	5	**8**
FTE	3.00	5.00	**8.00**

i. What are the sources of funding and the funding split for each one?

This POP requests 5 permanent positions for OIS. CMS will fund 90 percent of positions and consulting during planning and implementation and 75 percent for ongoing maintenance.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Department of Human Service & Oregon Health Authority
Program Area Name: Shared Services
Program Name: Office of Payment Accuracy and Recovery (OPAR) Overpayment and Recovery
Policy Package Title: **Overpayment Writing and Recovery Right-sizing**
Policy Package Number: 203
Related Legislation: None

Summary Statement:

The primary objective of the policy package is to increase recoveries for reinvestment in DHS programs and to improve integrity to DHS programs through increased identification and recovery of overpaid benefits. Additional revenues for DHS will be provided to the Supplemental Nutritional Assistance Program (SNAP), Temporary Assistance to Needy Families (TANF), Employee Related Daycare (ERDC) and Medical programs.

The Overpayment Writing and Overpayment Recovery Units have successfully redesigned and are now rightsized for the incoming work. In the past, they were creating backlogs of work; however, they are now slowly reducing the backlogged work. Similar processes redesign work is anticipated in the Fraud Investigation unit, which should add 50 cases a month to overpayment writing and recovery units' workloads. This policy package requests resources to right-size the overpayment writing and recovery units and avoid potential backlogs anticipated from the fraud investigation unit's (FIU) process improvements. The additional capacity would likely result in an additional $2 million per biennium for the SNAP, TANF, Medicaid and ERDC programs.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	$100,003	$0	$100,002	**$200,005**
DHS Policy Package Pricing:	$168,117	$437,867	$141,749	**$747,743**
Total Policy Package Pricing:	**$268,120**	**$437,867**	**$241,761**	**$947,748**

PURPOSE

1. WHY DOES DHS PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

This policy package requests resources to right-size the overpayment writing and recovery units and avoid potential backlogs anticipated from the fraud investigation unit's (FIU) process improvements and resulting increase in the volume of fraud investigations completed. Completing an estimated 50 additional investigations each month will require two additional Compliance Specialist 2 positions for overpayment writing and one Revenue Agent 2 position for recovery work.

This would also result in additional recovery estimated at $2 million per biennium split among the SNAP, TANF, Medicaid, and ERDC programs.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP would right-size the overpayment writing and recovery units for the increased volume anticipated from the FIU's impending process improvement activities. As FIU generates more investigations additional work will be backlogged unless staff resources are increased for these units, who have already completed significant process improvement activities of their own.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Assuring timely processing of fraud investigations, overpayments and associated recovery help to ensure the integrity of the SNAP, TANF, ERDC, and Medicaid programs and reconstitute recoveries into the program.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO A DHS PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL DHS MEASURE THE SUCCESS OF THIS POP?

OPAR has performance measure reported monthly for dollars recovered, overpayments written, and investigations completed.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?
As FIU improves performance, backlogs of work will be created in overpayment writing and recovery.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGE(S) TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.
No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?
None considered.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?
Process improvement activities have been undertaken and a measure of them implemented in these units.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?
None.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?
None.

11. WHAT IS YOUR EQUITY ANALYSIS?
Status quo as this POP would not influence equity.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

New staffing level would be maintained and operational improvements would as well.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for DHS/OHA? Specify which Program Area(s) and describe their new responsibilities.

No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.

None.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

No.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

This policy package requests 3 permanent, full time positions:

- Two Compliance Specialist 2 positions (24 months)
- One Revenue Agent 2 position (24 months)

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

None.

g. What are the ongoing costs?

Standard Personal Services and Service and Supplies expenses associated with new positions.

h. What are the potential savings?

Projected $2 million in additional recovery for the 2019-21 biennium.

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	$1,493	$402,892	0	$404,385	3	2.64
Services & Supplies	$38,104	$34,975	$32,417	$105,496		
Capital Outlay	0	0	0	0		
Special Payments	$228,523	0	$209,344	$437,867		
Other	0	0	0	0		
Total	**$268,120**	**$437,867**	**$241,761**	**$947,748**	**2**	**2.64**

DHS - Fiscal Impact Summary by Program Area:

	DHS Shared Services / OPAR	DHS / SAEC	OHA / SAEC	Total DHS/OHA
General Fund	$0	$168,117	$100,003	**$268,120**
Other Funds	$437,867	$0	$0	**$437,867**
Federal Funds- Ltd	$0	$141,759	$100,002	**$241,761**
Total Funds	$437,867	$309,876	$200,005	**$947,748**
Positions	3	0	0	**3**
FTE	2.64	0.00	0.00	**2.64**

i. What are the sources of funding and the funding split for each one?
Funding for the OHA portion of the POP is cost allocated to Shared Services at a 50 percent state funds, 50 percent Medicaid Federal Funds split.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Department of Human Service / Oregon Health Authority
Program Area Name: Shared Services
Program Name: Office of Payment Accuracy and Recovery (OPAR) Data Match Unit (DMU)
Policy Package Title: **Interstate Benefit Identification Process Resourcing**
Policy Package Number: 204
Related Legislation: Not Applicable

Summary Statement:

DHS – Office of Payment Accuracy and Recovery (OPAR) is requesting 3 Administrative Specialist 1 (AS1) positions to add to the intrastate benefits match team (PARIS). Currently, staff is only able to work 30 percent of the reports provided. The additional staff would allow this team to maximize cost avoidance opportunities, which have returns on investment better than $20 to $1, achieve customer service goals, and comply with new and existing statutory requirements.

By not adding staff to this unit we would continue to miss significant cost avoidance opportunities, of approximately $20 million in Medicaid and SNAP program dollars, as well as inhibit full compliance with federal requirements.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	$82,819	$0	$82,818	**$165,637**
DHS Policy Package Pricing:	$145,714	$362,706	$123,007	**$631,427**
Total Policy Package Pricing:	**$228,553**	**$362,706**	**$205,825**	**$797,064**

PURPOSE

1. WHY DOES DHS PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

As a program integrity function, the Federal government requires that each state review and take action on those benefit holders found to illegitimately hold benefits (SNAP, TANF, Medicaid) in more than one state. To that end the PARIS match process was formed whereby the state provides the client information and the Federal DOD matches states and provides identified matches back to each state. It is incumbent on each state to take action as appropriate.

The activities associated with working each PARIS list (provided quarterly) in many cases leads to reduction of benefits, overpayment recoveries, and to some extent fraud referrals. This process further results in significant cost avoidance as illegitimate benefits are identified and stopped.

This POP would right-size the unit responsible for this match so work can regularly be completed in a timely way and unnecessary program costs can be rightfully avoided. Currently, this operation is maintaining an ROI of $20 to $1 and the additional staff are likely to generate an additional $20 million in program cost avoidance for the biennium.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP would provide 3 additional permanent staff to the OPAR Data Match Unit (DMU) and would right size operations which have been understaffed for a number of biennia. If successful, DMU would hire the staff authorized, train them, and start very quickly to see the benefits associated with the additional helping hands.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

The PARIS match in critical part of the agency program integrity function and is a requirement of the Federal government under the IEVS initiative.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO A DHS PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL DHS MEASURE THE SUCCESS OF THIS POP?

The DMU tracks cost avoidance for the PARIS match and reports out monthly.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

The DMU would operate at status quo and continue to average 30% completion of each PARIS list.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGE(S) TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Process improvements have been implemented to achieve current level of operations. Staffing and right-sizing are the most effective investments at this time.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

Process improvements have been implements and cross-training of staff from other units to assist when they have some slack time.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

None.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

None.

11. WHAT IS YOUR EQUITY ANALYSIS?

This effort would maintain status quo as related to equity.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

The ability to sustain staffing and the cost avoidance associated with their efforts.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for DHS/OHA? Specify which Program Area(s) and describe their new responsibilities.

No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
Yes. Three permanent, full time Administrative Specialist 1 positions (24 months).

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None.

g. What are the ongoing costs?
Standard Personal Services and Service and Supplies expenses associated with new positions.

h. What are the potential savings?
Program cost avoidance of an estimated $20 million for the SNAP (65 percent) TANF (20 percent) Medicaid (15 percent) programs.

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	1,131	327,731	0	328,862	3	2.64
Services & Supplies	38,104	34,975	32,417	105,496		
Capital Outlay	0	0	0	0		
Special Payments	189,298	0	173,408	362,706		
Other	0	0	0	0		
Total	**$228,533**	**$362,706**	**$205,825**	**$797,064**	**3**	**2.64**

Fiscal Impact Summary by Program Area/Agency:

	DHS Shared Services / OPAR	DHS / SAEC	OHA / SAEC	Total DHS/OHA
General Fund	$0	$145,714	$82,819	**$228,533**
Other Funds	$362,706	$0	$0	**$362,706**
Federal Funds- Ltd	$0	$123,007	$82,818	**$205,825**
Total Funds	$362,706	$268,721	$165,637	**$797,064**
Positions	3	0	0	**3**
FTE	2.64	0.00	0.00	**2.64**

i. What are the sources of funding and the funding split for each one?
Shared Services cost allocated Other Funds.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Public Health Division – Center for Health Protection
Program Name: Drinking Water Services
Policy Package Title: **Fee Structure Revision for Drinking Water Services**
Policy Package Number: 418
Related Legislation: Legislative Concept 386

Summary Statement:

This policy package corresponds to legislative concept 386, which revises the fee authority of Drinking Water Services and increases fee revenue to support adequate regulation of all public drinking water systems. Specifically, authority to charge an inspection (sanitary survey) fee would be replaced with an annual regulatory fee based on the number of connections served by the water system, ensuring more equitable regulation of drinking water systems. With these changes, the Drinking Water program would build capacity to regulate all public water systems equitably, ensure protection of public health and maintain the public's trust in the safety of public drinking water supplies.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$0**	**$1,853,297**	**$0**	**$1853,297**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

The mission of the Drinking Water program is to ensure public water systems provide safe drinking water. The program has primacy to implement federal requirements under the Safe Drinking Water Act (SDWA) which includes regulation of approximately 2,500 federally defined public water systems serving at least 25 people or 15 service connections. In addition, the Drinking Water program is mandated by Oregon statutes to regulate public water systems to a lower state-defined threshold that includes systems serving at least 10 people or 4 or more connections. Due to flat federal funding and rising personnel costs, program staffing and capacity has eroded over the past several years jeopardizing the program's ability to fully meet its mission and statutory mandates. Impacts of declining resources include periodic compliance data processing backlogs, limited capacity for technical assistance and emergency preparedness and an inability to adequately regulate approximately 900 very small water systems that fall between the federal and State lower thresholds. Although the total population served by these very small state regulated systems is only 15,000 people, many of these systems serve highly vulnerable populations, including children in schools and daycares and economically disadvantaged renters.

By broadening fee authority and generating additional revenue, the Drinking Water program would be able to build the capacity to regulate all public water systems equitably. Additional technical staff would expand the program's ability to provide technical assistance to small systems and more comprehensive technical review of large systems. Additional compliance and data management staff would eliminate compliance data backlogs, improve the proportion of systems providing timely monitoring data to ensure safe water and enable data analysis to target resources toward the greatest risks and vulnerable populations. Providing additional support to local public health authorities, who perform many of the inspections and respond to local contaminant detections, would help resolve drinking water issues quickly and improve compliance.

The overall purpose is to expand capacity to ensure protection of public health and maintain the public's trust in the safety of public drinking water supplies.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

Legislative Concept 386 would revise statutory fee authority for the Drinking Water program to enable adoption of a fee rate structure in rule that would result in an increase in fee revenue sufficient to support adequate regulation of all public drinking water systems. Additional revenue would enable the program to add needed positions and increase support for local public health agencies who perform drinking water work under contract. The additional program support would ensure all public water systems are adequately regulated to ensure protection of public health.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

The Drinking Water program is a foundational program within the Public Health Division and critical to protection of public health. Developing foundational capacity to implement the program in concert with local public health partners aligns with efforts to modernize public health programs statewide.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

Yes. A fundamental measure used is "The percentage of Community Water Systems that meet all health based standards." This is a performance measure used nationally by States and EPA, reporting on compliance of Community Water Systems, which is a category of system that serves much of the population but a subset of the larger universe of Public Water Systems. In addition, since one program objective is to ensure Public Water Systems comply with water monitoring and reporting requirements, we track "The percentage of Public Water Systems that meet all health based standards and monitoring requirements."

There is no specific OHA performance measure for food, pool, and lodging.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Continued erosion of Drinking Water Services program capacity, which will necessitate prioritization of work and reducing the level of regulatory service provided. Failing to adequately fund local public health agency partners may result in some counties being unwilling to provide local drinking water services. Reduced regulatory service threatens the safety of drinking water systems, particularly very small systems.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

Yes, it requires amendment to ORS 448.150. These changes are proposed in legislative concept 386.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

1. No action and deregulation of very small water systems.
   Taking no action to adjust Drinking Water fees would result in continued erosion of the program and potential threats to public health. If the State changed the definition of Public Water System to not regulate systems below the federal Safe Drinking Water threshold it would result in a health equity issue where residents served by very small water systems are at greater risk because the systems are unregulated and not required to monitor water quality and report results to ensure water is safe.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

The Drinking Water program has prioritized its workload and looked for improvements in program efficiency. In 2017, the program formed a work group with local public health agency partners to identify and implement measures to improve efficiency. Two temporary employees performing data entry have assisted in reducing the data entry and compliance backlog. Although the program lacks capacity to fully

regulate very small water systems, a letter was sent to these systems reminding them of their obligations to monitor water quality and submit results.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

Local public health agencies and the Department of Agriculture receive funding to perform inspections of public water systems and to respond to contaminant detections. This POP would increase the level of support for this work to account for increased costs of providing services.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

Drinking Water Services has convened a ten member Stakeholder Group that includes representatives of cities, special districts, large and small water systems and local health officials. In addition, the proposal has been reviewed with the Drinking Water Advisory Committee, a statutorily created 15 member panel that includes diverse representation from water systems, local government, environmental laboratories, consultants, and environmental groups.

11. WHAT IS YOUR EQUITY ANALYSIS?

A primary intention of this POP is to obtain the resources to adequately regulate small and very small water systems serving vulnerable and disadvantaged communities. Urban areas served by larger public water systems enjoy drinking water that is managed and treated by trained professionals and these systems are highly regulated. Owners of small systems often lack capacity to maintain and safely operate their systems. For many small systems, providing water is not their primary business or purpose. In addition, some owners are unwilling to invest in necessary treatment, maintenance, or monitoring to ensure safe water. Along with technical and financial assistance, adequate regulation of these systems is imperative to protecting public health for everyone.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

Increase the stability and reliability of program funding sources to prevent potential threats to public health created by loss of services. A more balanced portfolio of federal, state and fee revenue would better enable the program to weather economic downturns without the significant staff reductions of the past several years.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATES AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

It is assumed that the level of General Fund support provided to the Drinking Water program will continue at the same level and that federal grant funding will remain flat over time.

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
In general, fee changes will not affect services or population groups. There is no caseload change in Drinking Water Services.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

- C8503, Natural Resource Specialist 3, 24 months, permanent
- C8503, Natural Resource Specialist 3, 24 months, permanent
- C8503, Natural Resource Specialist 3, 24 months, permanent
- C5247, Compliance Specialist 2, 24 months, permanent
- C1115, Research Analyst 1, 24 months, permanent.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
Staff will require computers and desks.

g. What are the ongoing costs?
The ongoing costs are related to staffing and program operations.

h. What are the potential savings?
Adding permanent staff will eliminate the need for temporary positions.

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	$826,734	0	$826,734	5	5.00
Services & Supplies	0	$196,563	0	$196,563		
Special Payments	0	$830,000	0	$830,000		
Total	**$0**	**$1,853,297**	**$0**	**$1,853,297**	**5**	**5.00**

OHA - Fiscal Impact Summary by Program Area:

	Center for Health Protection	Total OHA
General Fund	$0	**$0**
Other Funds	$1,853,297	**$1,853,297**
Federal Funds- Ltd	$0	**$0**
Total Funds	$1,853,297	**$1,853,297**
Positions	5	**5**
FTE	5.00	**5.00**

i. What are the sources of funding and the funding split for each one?
Other Funds fee revenue.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Public Health Division – Center for Health Protection
Program Name: Drinking Water Services
Policy Package Title: **Fee Changes for Food, Pool, and Lodging Programs**
Policy Package Number: 419
Related Legislation: Legislative Concept 387

Summary Statement:

This policy package corresponds to legislative concept 387, which proposes changes to Food, Pool and Lodging inspection and licensing fees. These fees were last revised in 2003 and are not sufficient to cover the Oregon Health Authority's (OHA) costs to carry out the required regulatory work. Most inspections are performed by Local Public Health Authorities; however, OHA conducts inspections when a county transfers public health authority to OHA. Fee changes would cover OHA's costs of implementing regulatory programs directly or through contractors, establish a new fee for processing variances from food sanitation rules, and modify the fee structure for reviewing new pool/spa plans.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$0**	**$64,450**	**$0**	**$64,450**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

Food, Pool and Lodging Inspections

It is imperative to increase the statutorily set fees for the Food, Pool and Lodging Programs to cover the current costs of performing required regulatory work. Licensing fees for food service facilities, public pools/spas, and tourist accommodations are listed in Oregon Revised Statute (ORS). The applicable ORSs also include fees for public pool/spa plan review, variance requests, and a construction permit. These fees were last revised in 2003, and are no longer sufficient to cover the costs for the Oregon Health Authority (OHA) to provide the required inspections and public health oversight of these facilities. Generally, the OHA delegates the authority to license and inspect these facilities to local public health authorities (LPHAs). State law permits LPHAs to raise or lower their fees from the amount listed in statute. All LPHAs have increased their restaurant licensing fees above the amount listed in statute to cover their regulatory costs. Any fee that is 20 percent above or below this amount requires approval from OHA. Increasing fees in statute would realign fees with the current cost of doing business and eliminate the need for LPHA's to develop (and OHA to review) justification requests for increasing fees.

Recent adoption of Oregon Administrative Rules (OAR) define parameters for LPHAs to transfer authority to OHA under certain conditions. Wallowa County recently voted to transfer its public health authority to OHA. As of May 1, 2018, OHA is responsible for regulating health and safety in Wallowa County food, pool and lodging facilities. OHA is required to charge these regulated entities the licensing fees listed in statute, however the current fee structure is not sufficient for OHA to cover the costs associated with licensing and inspecting these facilities.

Food Sanitation Variances

Oregon Administrative Rule (OAR) allows OHA to grant variances from food sanitation rule requirements if specific criteria are met. Currently there is no statutory fee authority to cover the costs of processing variance request, which can be time consuming and involves collaboration with food scientists and specialists. OHA proposes to establish a fee to cover the costs of processing these variance requests.

Swimming Pool Plan Review

Under current statute, OHA collects a $100 plan review fee and a $200 construction permit fee for the review and approval of plans for new public pools and spas. The plan review fee is insufficient to cover the costs of reviewing such plans. The construction permit fee requires OHA to issue a building permit upon approval of a plan review. Issuing construction permits is not in alignment with typical duties performed within the agency. Increasing the plan review fee to cover review costs and eliminating the requirement to issue a construction permit would streamline this process. OHA could then provide written plan review approval, allowing construction to begin.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP would increase state licensing fees, plan review fees, and establish a variance request fee. It would allow OHA and LPHAs to cover the actual costs of doing business. It would decrease the need for LPHAs to submit exception requests to OHA when they raise their fees 20 percent above the fee currently listed in statute. Increasing fees would also reimburse OHA for the costs associated with implementing required regulatory programs when a LPHA transfers their public health authority to the state.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

The Food, Pool and Lodging Programs work to protect the health and safety of Oregonians by ensuring that the food establishments we eat in, pools and spas we soak in and lodging facilities we rest in are operating in a manner that protects the public from disease and infection. Preventing disease is part of OHA's mission.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

There are no specific OHA performance measures for food, pool, and lodging.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

For food, pool and lodging programs, if a LPHA were to return public health duties to the state, OHA would be required to use the licensing fees listed in statute, which are not sufficient to cover the costs of implementing the programs. If plan review and variance request fees remain the same, the programs will not be able to recoup the cost of providing these services from our regulated community. This could result in request for General Fund to cover the shortfall incurred to meet statutory requirements.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

Yes, it requires amendments to ORS 624.490, 624.630, 448.030, 448.035, 448.037, 446.321. These changes are proposed in Legislative Concept 387.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

1. <u>No action.</u>

   If no changes are made to the food, pool and lodging fees, the programs will not collect enough revenue to cover costs to support environmental health services in a county that returns public health authority to the state. Alternate funding sources will need to be located to provide these statutorily required services.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

OHA has analyzed OHA's costs related to food, pool and lodging regulation if an LPHA transfers its public health authority to OHA. These analyses show OHA will need to either raise fees or request General Fund to cover the costs of fulfilling statutory responsibilities.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

LPHAs would be directly affected by any licensing and plan review increase. The vast majority of LPHAs have already increased their licensing fees well above those currently listed in statute. LPHAs have the ability to increase or decrease their fees to cover program costs by submitting a request and justification to OHA. If fees are increased in statute, LPHAs will be required to charge the new fee or request a variance if required by statute.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

Local Public Health Authorities support increasing the state licensing fees to more closely align with today's cost of doing business.

11. WHAT IS YOUR EQUITY ANALYSIS?

This POP would ensure populations in all parts of the state benefit from safe food, tourist accommodations, and recreational pool facilities. The bill adjusts statutory fees and does not include new policies. There is flexibility in rulemaking to address equity concerns, such as better calibrating the level of fees to the complexity of the food service; for example, exempting very small mobile food operations serving a limited menu of low-risk foods. Statutory action is not needed to advance such goals.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

Increase the stability and reliability of program funding sources to prevent potential threats to public health created by loss of services.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATES AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Food, Pool and Lodging, fees have been developed as an average mean of fees currently being collected by LPHAs around the state. This gives a basis of what the average cost is to provide food, pool and lodging health and safety services.

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
In general, fee changes will not affect services or population groups. However, Wallowa County has transferred their public health responsibilities to OHA, which took effect on May 1, 2018. OHA is now providing licensing and inspection services to food, pool and lodging facilities in Wallowa County. There are around 100 licensed facilities in Wallowa County, about 50 food establishments, 50 lodging facilities and two pool facilities. Existing fees are not sufficient to cover the costs of providing these services.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
None.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None.

g. What are the ongoing costs?
The ongoing costs are related to program operations.

h. What are the potential savings?
None known.

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services		$19,425		$19,425	5	5.00
Services & Supplies		$45,025		$45,025		
Special Payments		$0		$0		
Total	**$0**	**$64,450**	**$0**	**$64,450**	**5**	**5.00**

OHA - Fiscal Impact Summary by Program Area:

	Center for Health Protection	Total OHA
General Fund	$0	**$0**
Other Funds	$64,450	**$64,450**
Federal Funds- Ltd	$0	**$0**
Total Funds	$64,450	**$64,450**
Positions	5	**5**
FTE	5.00	**5.00**

i. What are the sources of funding and the funding split for each one?
Other Funds fee revenue.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Public Health Division – Center for Health Protection
Program Name: Environmental Public Health
Policy Package Title: **Toxic Free Kids Program**
Policy Package Number: 420
Related Legislation: Senate Bill 478 (2015)

Summary Statement:

This policy package fulfills responsibilities described in Senate Bill 478 (2015), which requires manufacturers of children's products containing hazardous chemicals of concern for children's health to report the use of qualifying chemicals to the Oregon Health Authority and eventually remove the chemical from the product, or seek a waiver. To apply for a waiver, the manufacturer must submit an Alternatives Assessment listing a less harmful chemical substitute or an Exposure Assessment, which demonstrates the contaminant is not likely to be bioavailable to the child. This policy package would create a waiver application fee to process applications. Without this fee, the Toxic Free Kids program will not have designated resources to review applications as required by statute.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$0**	**$111,511**	**$0**	**$111,511**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

This policy package will create fees for the Toxic Free Kids (TFK) Program, specifically for the review of Waiver Applications. The TFK Program was created by Senate Bill 478 (2015), which requires manufacturers of children's products to notify OHA if any of their products contain certain high priority chemicals of concern for children's health. Manufacturers are then required to remove the chemicals from their products or substitute them with a less hazardous chemical by January 1, 2022. This POP would create an application fee and a $200 hourly consultant fee to process Waiver Applications. The processing fee of $1,500 would be retained by OHA and used to support the cost of processing and reviewing the waiver application. The hourly consultant fee would be paid directly to an outside consultant and OHA would not retain any of this revenue for program use.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP would create an application fee to cover the cost of reviewing and processing waiver applications and create a $200 per hour consultant fee for an independent consultant to provide technical review of Alternative and Exposure Assessments.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

The TFK Program protects one of our most vulnerable populations from exposure to harmful chemicals in commercial products. Preventing children from exposure to these chemicals prevents potential disease and improves the overall health of children in Oregon.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

No. OHA will measure the effectiveness of this POP by tracking the costs of processing waiver applications. This POP would be successful if OHA generates sufficient funds to cover staff time to effectively and efficiently process applications.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

The Legislature gave OHA the authority to collect fees to cover the cost of implementing the TFK program. Receiving and reviewing waiver applications is a program requirement and is necessary to implement the program. If the TFK program is not able to collect fees to cover the cost of processing and reviewing waiver applications, OHA will need to request additional General Fund to comply with the ORS.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

The Department of Environmental Quality may have the expertise to review waiver applications for the TFK Program. However, funding to support DEQ's efforts would not be available without the ability to collect fees.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

N/A.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

N/A.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

N/A.

11. WHAT IS YOUR EQUITY ANALYSIS?

Fees for applications and review of waivers would be paid by manufacturers that gross over $5 million in sales annually. The fees would only apply to manufacturers utilizing high priority chemicals of concern for children's health in children's products and choose not to remove the chemical of concern or substitute it with another less harmful chemical. Manufacturers are not required to apply for a waiver, and have the option to remove the chemical by January 1, 2022. Children are more sensitive than adults to chemical exposure because they are growing rapidly, and put fingers and objects in their mouths, among other reasons. Children in low income families and communities of color experience a disproportionately high burden of exposure to toxics from multiple sources. Reducing toxins in toys can help reduce this disproportionate exposure.

12. WHAT IS THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

Fees generated through this POP will cover the costs of receiving and processing waiver applications.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATES AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

The $1,500 application fee and the $200 consultation fee proposed here are equal to the fees for the TFK Program's Manufacturing Control Program application and consultation fee which is already in Rule. OHA estimates the costs to be the same.

Implementation Date(s): January 1, 2020

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?

Yes. OHA will incur staffing costs for processing the applications as well as contractual costs to secure the required expertise and consultation to determine the appropriateness of the chemical substitution.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.

No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
No.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
N/A.

g. What are the ongoing costs?
The ongoing costs are staff time to process and review waiver applications and consultant fees.

h. What are the potential savings?
N/A.

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	$31,511	0	$31,511	0	0.00
Services & Supplies	0	$80,000	0	$80,000		
Special Payments	0	$0	0	$0		
Total	**$0**	**$111,511**	**$0**	**$111,511**	**0**	**0.00**

OHA - Fiscal Impact Summary by Program Area:

	EPH	Total OHA
General Fund	$0	**$0**
Other Funds	$111,511	**$111,511**
Federal Funds- Ltd	$0	**$0**
Total Funds	$111,511	**$111,511**
Positions	0	**0**
FTE	0.00	**0.00**

i. What are the sources of funding and the funding split for each one?
Other Fund fee revenue.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Fiscal and Operations
Program Name: Office of Information Services
Policy Package Title: **Protect, Modernize, Strengthen Information Technology**
Policy Package Number: 205
Related Legislation: None

Summary Statement:

Government use of technology in response to citizen needs, has changed dramatically over the past 20 years. The internet has brought opportunities for access and information sharing in transformational ways. But expanded reliance on technology and the accessibility provided by the internet have exponentially increased data protection risk and effort, amplified the need to replace antiquated, inefficient systems and tapped existing technology resource's ability to sustain aging systems essential to OHA and DHS in their daily work supporting Oregonians. Investment in the technology organization supporting OHA and DHS is critical to provide the level of data protection incumbent on the state and these agencies. Replacing antiquated technology systems requires planning and careful execution to support agencies' technical needs without jeopardizing existing services. Skilled technology resources are essential to support these efforts. Capacity must be increased to provide more robust technical support for these systems including: improved testing capabilities, reduced enhancement backlogs, and to support systems transferred to OHA through recent legislative actions with no technical resources to support them.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	**$2,687,259**	**$16,577,595**	**$2,820,489**	**$22,085,343**
DHS Policy Package Pricing:	**$6,417,550**	**$248,375**	**$3,499,760**	**$10,165,685**
Total Policy Package Pricing:	**$9,104,809**	**$16,825,970**	**$6,320,249**	**$32,251,028**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

This POP requests permanent position authority and funding to add 58 permanent positions to OIS to achieve the following outcomes on behalf of OHA and DHS:

Protect: Opportunities like cloud computing and storage have transformed storage and data access, but with these benefits comes increased risk and the need to plan and be mindful of protection of highly sensitive information. OIS needs additional positions to support the Unifying of Cybersecurity work outlined in Senate Bill 90 to help manage the risk associated with data protection, and to ensure appropriate application security, risk assessment and security incident coordination. Establishing effective data governance across OHA and DHS is crucial to improve data integrity, data protection, and data availability and sharing, and to support the recent addition of a Chief Data Officer within the Office of the State CIO.

Modernize: OHA|DHS require modernization of technology to meet ever-increasing demands on service delivery. This includes improving access to core data and systems anytime, anywhere and the ability to share information across geographic boundaries. OIS needs additional permanent positions to have the capacity to partner with OHA|DHS in planning, implementing and supporting new business capabilities. These positions include project managers and technical leads. Use of limited duration positions to attempt to fill these key roles leads to churn and loss of knowledge and makes recruitment for positions very difficult.

Strengthen: OHA|DHS are complex organizations reliant on a backbone of mission critical technology systems supported by OIS. OIS is requesting permanent positions and funding to provide more robust support including improved testing capabilities to ensure system changes work and won't negatively impact production systems, increase capacity to address the backlog of continued small and medium enhancements to existing systems, and support for systems transferred to OIS over time with no additional resources to support them.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP will enable OHA to acquire permanent technology resources to address the needs and gaps existing today.

OHA is requesting **10 positions** to **protect and secure** OHA/DHS data and systems supported by the Office of Information Services (OIS), and to coordinate and support the statewide Unifying Cyber Security effort. These positions are essential for data protection:

#	Classification	Position Title	Purpose
1	PEM F	Chief Information Risk Officer	Leadership and oversight of the shared OHA|DHS Information Security and Privacy Office. Provide strategic support to agency leadership and lead the development of risk-based information security and privacy organizational awareness, in coordination and conjunction with the state Enterprise Security Office.
1	ISS6	Desktop Security Analyst	Support intrusion detection and protection, analyze security patches, monitor patch success, research failed patch attempts
1	ISS7	Mobile Support Analyst	Close operational gaps supporting and protecting over 9000 smart devices for OHA|DHS
1	ISS8	Information Security Incident Management Coordinator	Collaborate within OHA|DHS and the Enterprise Security Office to analyze, resolve, track and monitor instances of intrusions and unauthorized access to OHA|DHS systems and networks. (Compliance requirement)
1	ISS8	Information Insider Threat Coordinator	Develop and maintain program to deter unauthorized access to systems and networks by agency staff or other trusted personnel. (Compliance requirement)
1	ISS8	Information Risk Management Advisor	Provide subject matter expert advice regarding information security and risk issues related to applications, solutions, projects and contracts.
1	ISS8	Disaster Recovery Compliance Coordinator	Develop and maintain disaster recovery program in support of the information technology infrastructure. (Compliance requirement)
1	OPA3	OIS Information Exchange Analyst	Additional resource to facilitate agreements to ensure appropriate risk, privacy, and security standards are met between external third-parties who need to access OHA|DHS systems and the OHA|DHS A programs who request the access in order to meet a business requirement.

#	Classification	Position Title	Purpose
1	OPA3	Cloud Workbook Analyst	Document risks associated with various data levels for submission to ESO for security assessment
1	ISS8	Coding Practices Compliance Analyst	Ensure consistent implementation of secure System Development Life Cycle processes resulting in reduced risk of privacy breaches or unauthorized access to state applications or systems

OHA|DHS complied with Executive Order 16-13/Senate Bill 90 which transferred responsibility for information security to the State Enterprise Security Office (ESO) and transitioned four (4) positions from the Information Security and Privacy Office (ISPO) to ESO. While information security advisory services, vulnerability assessments and strategic organizational information security leadership transferred to ESO as part of this change, many functions remain with ISPO including the coordination and implementation of security practices. OIS has worked closely with the State CIO and the ESO to identify separation of roles and responsibilities, to ensure alignment and support of the vision of unified cyber security. ISPO is a unique shared service, supporting both the Oregon Health Authority and the Department of Human Service, both large, geo-separated customer bases with unique privacy and information security needs and challenges. These include regulatory compliance requirements related to the varieties of protected information within the agencies. ISPO is focused on information risk and compliance, in addition to associated information security and privacy.

ESO has acknowledged there are information security areas they are not addressing for agencies which pose information security risks. This is magnified for OHA|DHS, due to the scope of regulated data and associated compliance, risk, information security, and privacy standards. OHA seeks to maintain a robust risk and compliance-oriented program and collaborate with ESO to implement its vision and direction for information security.

OHA is requesting **32 positions** to support activities for OHA|DHS efforts to work directly on innovation efforts and replacement of antiquated systems. Including 1 DHS Accountant 4 position in Office of Financial Services to be matrixed to OIS. This provides essential project resources at a level that enables OIS to support larger scale project efforts without negatively impacting maintenance and operations activities:

#	Classification	Position Title	Purpose
1	PEM E	Project Delivery Manager	Manage support for additional project management staff
4 4	ISS8 ISS8	Project Managers Technical Leads	Effective delivery of major system enhancements and new solution implementations require a team of dedicated resources. These include project managers with strong technical skills and technical leads to guide the complex work necessary to implement solutions aligned to business needs and technical requirements. The Technical Lead positions will work in concert with Project Managers to support project activities ranging from RFI/RFP development, detailed requirements analysis, fit-gap analysis, system design documentation, oversight of implementation activities, post-implementation issue management and resolution, and technical team leadership.
7	ISS7	Business Systems Analyst	Support project activities including requirements documentation and analysis, business case development, State Stage Gate document development, development of Test Plans / Test Cases, coordination of implementation activities, development of communications.
1 1	FA3 Acct. 4	Project Financial Analyst	Support for IT project financials. This includes overall financial management, reporting, audit responses and funding requests for both State and Federal entities.
2	OPA3	Contract Analysts	Support for project contract activities related to request for proposals, drafting statements of work, drafting amendments and acting as a liaison with the Office of Contract and Procurements, DAS Procurement Services, and Department of Justice. These roles will help ensure standard contract practices including deliverable management are established, documented, trained, and utilized across the portfolio of projects.
2 2	ISS8 ISS7	Reporting and Analytics Data Analysts	These positions will form the core of a new Reporting and Analytics team focused on modernizing reporting capabilities for OHA and DHS. The outcome of this investment will shift OHA and DHS business partners away from the current point-in-time batch report request processing to on-demand or real-time reporting capabilities. This team will leverage reporting and visualization technologies from on-premise tools such as Tableau and Microsoft Business Intelligence and cloud solutions such as Microsoft Business Intelligence Cloud. These senior data analyst positions will focus on data design for end-user reporting requirements, work with customers to establish data definitions and data collection needed to cultivate useful, historical data for decision analysis.

#	Classification	Position Title	Purpose
1	PEM E	Reporting and Analytics Technical Manager	This position will establish and lead a team of 11-16 staff responsible for providing centralized and standardized reporting capabilities. This team will enable OIS to more effectively support OHA and DHS data analytics through the use and support of consistent enterprise tools, focus on data design for end-user reporting, and work with customers to establish data definitions and data collection needed to cultivate useful, historical data for decision analysis.
1 1 2	ISS8 ISS7 ISS6	Automation Team	Obtain the coding expertise to implement automated software testing frameworks such as Selenium, TFS, JAWS, or ALM. These testing frameworks require infrastructure resources to implement the tools, establish architectural and design requirements needed to ensure efficient selection of tests to automate and re-use. This team will capture code coverage metrics on automated test scripts to improve the quality of applications thereby enhancing business efficiency and improving deployment capabilities.
1 1 1	ISS8 ISS7 ISS6	Quick Hit Team	Establish an implementation process to support medium and small system enhancements or projects focused on short (6 month or less) implementation cycles. This team will support a queue for small project efforts to move forward efficiently by utilizing more streamlined processes aligned to the lower cost, risk and effort involved in the work. Technologies such as .NET and either on-premise or Cloud solutions will be leveraged. Review of the request backlog through May 2018 identifies over two dozen candidate requests that could be funneled to a team such as this enabling fulfillment of critical internal business partner needs expediently.

OHA is requesting **16 positions** to **strengthen** OIS support for OHA|DHS to improve testing capabilities; standardize and automate development processes; increase capacity to address the backlog of continuous small and medium enhancements to existing systems; improve technical support for all systems supported by OIS including newly implementing systems and systems transferred to OHA with no technical resources to support them (e.g. OEBB/PEBB, Home Care Commission, Health Licensing Organization):

#	Classification	Position Title	Purpose
2 2	ISS8 ISS7	OR-Kids Technical Leads / Sr. Developers	The original team supporting the mission critical OR-Kids Child Welfare system was established to provide operations and maintenance support only. The team does not have the senior level resources essential for architecting and designing additional enhancements essential to enable this system to provide its core function of protecting vulnerable Oregon children. These positions will add senior resources to: support infrastructure/servers; enable automated testing; leverage middleware software such as JBOSS and web servers; create reports to enable migration from (COBOL) batch reports to SQL Server Reporting Services (SSRS); provide a financial lead to support and improve the custom financial model built by the implementation vendor which has been problematic since system launch; improve support for the user interface by providing a senior level developer skilled in User Experience (UX).
1 2 1	ISS8 ISS7 ISS6	Testing Team	Establish and expand expertise with automated testing tools using modern technologies (e.g. .NET and Java). These resources will support System Testing and automate testing activities. Providing this capability will enable more frequent system enhancement releases through use of automated regression testing and the ability to capture and execute automated test scripts.
2 2 1	ISS8 ISS7 ISS6	Senior Developers	Establish additional technical expertise including support for solutions supported by OIS for Home Care Commission, , Health Policy and Analytics, OEBB/PEBB and other currently unsupported applications.. Provide architecture / design reviews for RFPs, SOWs. Provide technical leadership to work with contracted resources for solution implementation and support.
1 2	ISS4 ISS3	Service Desk Analysts	Service Desk call volumes have increased by 19% over the past 2.5 years. This dramatic increase is due to a large increase in network-centric applications and systems. These positions will be used to answer calls for technical support of front line workers. Technical issues may be as simple as a password problem to a full computer failure. These technical issues prevent front line workers from meeting their mission to assist Oregon's most vulnerable populations. Reducing call response timeframes will yield an immediate, positive benefit for helping front-line workers retain access to the mission critical systems they use to support Oregonians.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

OHA and DHS are committed to excellence in service delivery to Oregonians. Performing the functions to provide these services is heavily reliant on stable, reliable access to technology systems which house and make available data. Complex business rules, policies, regulations, calculations and other activities which enable that data to be used as information must be maintained and require continuous changes to meet federal and state regulations, rules and requirements. Absent the investment outlined in this request, OHA and DHS's ability to progress and mature as data-driven organizations will be compromised. Both agencies will benefit from the investment outlined in this POP in the following ways:

- Long term efficiencies from streamlining and consolidating systems
- Long term benefits from reducing system/data risk – improved risk management
- Cost avoidance associated with security breaches which can cost the agencies and the state millions
- Ability to effectively sustain mission critical systems reducing outages and business partner downtime or inability to service Oregonians in need
- Stronger alignment of OHA and DHS service delivery to Oregonians by providing more adaptive, nimble solutions that can be modified readily to keep up with technology shifts

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

OIS uses the Now! Performance Management system to identify core work and an associated Scorecard to track key performance indicators. On a quarterly basis, through a Quarterly Target Review meeting we review indicators of our performance. OIS will utilize the additional resources requested in the POP to support improvements in testing, security, risk and customer satisfaction of service delivery.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

OHA and DHS are responsible to protect and secure the data managed and warehoused by the agencies. Providing this level of security for existing systems and respective modifications and for new systems is compromised by the low level of available security staffing and expertise in the organization. Not approving the requested positions will leave OHA and DHS at ever-increasing risk of security breaches and challenges with responding within required timeframes in the event of security or privacy risks or breaches, and will prevent OIS from being able to continue to support the statewide cybersecurity unification efforts.

OIS is unable to meet the current and projected future demands of OHA and DHS to support innovation efforts. Additional resources will allow OIS to get started on modernization and innovation efforts without impacting support of existing systems and will increase the capacity of OIS to work on large projects simultaneously. If this POP is not approved, OIS will continue to lack the capacity to meet OHA and DHS needs for innovation which currently does not meet timeframes for compliance, regulatory, mandates, legal requirements.

OIS is currently unable to provide technical maintenance and operational support for multiple Divisions and Programs. As new systems have been transferred in to OIS or have been implemented through technology initiatives, additional resources to support these systems have not always been allocated for ongoing Maintenance and Operations. This results in OIS' limited capacity to meet the ongoing needs of our customers. Lack of capacity also lengthens response time for OIS to modify systems to meet small and medium enhancement requests – these requests typically are a result of legislatively or federally mandated changes and delays sometimes carry a high risk of penalties for non-compliance. If this POP is not approved OIS will lack adequate resources to provide effective maintenance and operational support for newly implementing systems and will continue to be unable to support existing divisions. Capacity to mature and expand rigorous testing practices broadly across core systems will not be possible – this will negatively impact solution quality and will lengthen implementation times for system improvements. Not adding Service Desk positions will impact our ability to serve customers in a timely manner.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

OIS is currently challenged with meeting organizational needs in the areas outlined by this POP. Alternatives include:

1. Do Nothing – continue with the existing levels of support and live with the significant gaps and risks represented by non-action.
2. Outsource – determine what functions could be candidates for outsourcing or transition to a vendor supported model.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

OIS has worked in partnership with both agencies to establish effective agency, program and system level governance leading to prioritization of work based on an industry standard prioritization model. Business executives rank projects using a Scorecard that reflects drivers for agency priorities.

OIS has worked closely with the Enterprise Security Office to improve security assessments and reduce vulnerabilities. Through collaboration with the ESO, we have increased the number of risk assessments for existing applications, but we lack the ability to appropriately coordinate and monitor the remediation of findings.

OIS tracks the comprehensive project portfolio for both agencies and implemented an agreement with both agencies to require Technology Council approval before extending project schedules.

OIS has established a formal, scalable System Development Lifecycle Methodology (SDLC) providing a consistent framework for system development activities. This action has increased the maturity of processes used to ensure clear business requirements are established and are traceable to system integration tests and customer user acceptance testing to ensure the production release of software provides the business value requested. Some benefits include:

- Reduced being single-threaded on Subject Matter Experts (SME's) by creation of hand-off documentation on the technical implementation of the business applications to allow future enhancements by different technical resources
- Improved efficiency for testing and customer verification back to business requirements
- Improved reliability of the business application software by ensuring diligence in software development such as code reviews and unit test reviews
- Improved ability to meet audit requirements and reduce technical findings in areas of requirement traceability, separation of duties, software quality reviews.

OIS has focused on improved position and performance management to ensure appropriate alignment of resources and positions to critical needs and to improve the efficacy and productivity of the staff who work in OIS.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

As the largest technology group supporting the two largest state agencies, improvements made by OIS in the areas outlined by this POP can be shared with and leveraged by other entities

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

This POP supports both OHA and DHS and each agency has provided input and collaboration.

11. WHAT IS YOUR EQUITY ANALYSIS?

N/A

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

This investment is expected to enable OIS to more effectively support OHA and DHS by implementing industry best practices for software development and testing, and the modernization and of the existing infrastructure and applications.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongonig

a. Based on the following answers, is there a fiscal impact? Yes

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

None.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
Yes – adding positions will require identification of appropriate space and may necessitate changes to floor plans of existing space. Additional computers and smart devices will be needed for the new staff.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

Quantity	Classification	Duration	Type	Agency	Division/Program
1	Accountant 4	24 mo.	Permanent	DHS	OFS
1	Fiscal Analyst 3	24 mo.	Permanent	OHA	OIS
2	Info Systems Specialist 3	24 mo.	Permanent	OHA	OIS
1	Info Systems Specialist 4	24 mo.	Permanent	OHA	OIS
6	Info Systems Specialist 6	24 mo.	Permanent	OHA	OIS
18	Info Systems Specialist 7	24 mo.	Permanent	OHA	OIS
17	Info Systems Specialist 8	24 mo.	Permanent	OHA	OIS
3	Operations & Policy Analyst 3	24 mo.	Permanent	OHA	OIS
2	Principal Executive/Manager E	24 mo.	Permanent	OHA	OIS
5	Info Systems Specialist 8	24 mo.	Permanent	OHA	ISPO
1	Operations & Policy Analyst 3	24 mo.	Permanent	OHA	ISPO
1	Principal Executive/Manager F	24 mo.	Permanent	OHA	ISPO

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
No.

g. What are the ongoing costs?
None.

h. What are the potential savings?
When fully staffed this will allow OIS to reduce the use of IT professional services in various situations.

TOTAL FOR THIS PACKAGE (DHS + OHA)

Category	GF	OF	FF	TF	Position	FTE
Personal Services	58,636	14,233,944	0	14,292,580	58	58.00
Services & Supplies	577,740	1,418,665	606,649	2,603,054		
Special Payments	7,579,234	1,304,905	6,471,249	15,355,388		
Total	**$8,215,610**	**$16,957,514**	**$7,077,896**	**$32,251,022**	**58**	**58.00**

Fiscal Impact Summary by Agency:	**OHA**	**DHS**	**Total**
General Fund	$2,687,259	$6,417,550	**$8,215,610**
Other Fund	$16,577,595	$248,375	**$1,602,128**
Federal Funds- Ltd	$2,820,489	$3,499,760	**$7,077,897**
Total Funds	$22,085,343	$10,165,685	**$16,895,634**
Positions	57	1	**58**
FTE	57.00	1.00	**58.00**

i. What are the sources of funding and the funding split for each one?
These positions would be funded through DHS|OHA agencies wide cost allocation.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Policy and Analytics
Program Name: Public Employees' Benefit Board / Oregon Educators Benefit Board
Policy Package Title: **OEBB and PEBB Benefit Management System Replacement**
Policy Package Number: 421
Related Legislation: None

Summary Statement:

The Oregon Educators Benefits Board (OEBB) provides a comprehensive selection of benefit plan options for most of Oregon's K-12 school districts, education service districts, and community college employees. It also administers benefit plan options for a number of charter schools and local government staff across the state. There are approximately 150,000 OEBB members. In 2008, OEBB implemented a Benefit Management System (BMS) to administer benefits to its members called "MyOEBB" based on the Public Employees' Benefit Board (PEBB) system called "pebb.benefits," implemented in 2003.

Similarly, PEBB has approximately 133,000 members across the state. PEBB designs, contracts and administers a program of benefits for the state as the employer and state employees. The benefits include medical and dental coverage; life, accident, disability and long-term care insurance; and flexible spending accounts. PEBB also offers healthcare insurance options for retirees not eligible for Medicare and individuals in other participating groups.

OEBB and PEBB share the goal of implementing a centralized, standardized, supportable, and scalable solution to replace both MyOEBB and pebb.benefits to provide easier enrollment, better coordination of benefits management, improved access to plan information, and enhanced integration with other tools that improve the overall customer and user experience. Both agencies must begin planning and analysis to implement a new solution by 2021.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$0**	**$1,806,102**	**$0**	**$1,806,102**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

MyOEBB and pebb.benefits are not meeting all current business needs, which have grown since their original implementations in 2008 and 2003 respectively. The Oregon Educators Benefit Board (OEBB) and the Public Employees' Benefit Board (PEBB), and the OEBB and PEBB Boards seek to have more processes integrated into a new single solution that accommodates the administrative and organizational changes subsequent to Senate Bill 1067, while improving care for and user experiences for all OEBB and PEBB members.

The current OEBB and PEBB benefit management systems were built on antiquated legacy technology that now presents significant risks to properly maintain. The systems are costly and cumbersome to support due to the age and custom nature of the code upon which they were built. High turnover with contractor contracted staff compounds this problem, as it takes new staff much longer to understand the systems well enough to address identified issues.

Although the vendor name has changed several times, OEBB and PEBB have contracted with essentially the same vendor from initial build to current maintenance and operations. This continued contractual relationship results in increased dependence on the contractor due to the age, high degree of customization, and complexity of the systems, while remaining responsible for managing the tendency for accruing technical debt inherent to a custom solution. It is also cumbersome and costly to transition to a new vendor to support its maintenance and operations. High turnover with vendor staff compounds this problem, as it takes new vendor staff much longer to understand the systems well enough to address issues. Special procurement authority for the current contract ends in 2021.

The Oregon Health Authority's (OHA) 2015 Benefit Management System Technical Assessment Report noted both systems are nearing the end of their life cycles and are currently being supported with obsolete technologies. The report recommends implementing system upgrades in the short term, and replacing the entire system within the next several years to allow OEBB and PEBB to meet their statutory responsibilities.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

The policy package for exploring solutions for the replacement of the MyOEBB and pebb.benefits systems requires significant business resources. The estimates provided herein would cover a significant workload in preparation of the expected project to implement the yet to be determined solution. To lay the groundwork for such a project, the Office of Information Services (OIS) has engaged with OEBB and PEBB at this point of the project's concept origination phase and explored further requirements and alternatives. This effort would include the development of a high-level business case, a risk assessment, and overall project plan, all required to obtain both internal and external approval (i.e., the Department of Administrative Services' Office of the State Chief Information Officer).

A new combined system would allow OEBB and PEBB to modernize all its members' and administrators' user experience. Among the top modernization goals:

- Ability to implement and maintain latest security best practices
- Mobile app compatibility
- Compatibility with commonly used browsers, operating systems and devices
- Flexibility to make changes to accommodate business partners and customers
- Expanded automated error checking and data validation
- Availability of on-demand enrollment and training tools for members and administrators
- Self-service tools and features for members and administrators
- Automated dependent eligibility verification among and between OEBB and PEBB member groups

Once this level of approval is achieved, OIS resources would work in partnership with OEBB and PEBB staff to create the detailed business case, project charter, detailed risk assessment, and fully developed project plans communicating how the project's intended scope, schedule, and budget will be managed. Business, functional, technical, security, and other requirements will need to be

documented, that would establish the foundation for a Request for Proposals (RFP) to solicit potential solution providers. Project management resources would also be identified and assigned in this timeframe, as well as other necessary project team members to support initiation.

With these efforts in mind, OIS estimates a duration of 8 to 12 months, and an overall cost of $560K - $705K to adequately cover this initial phase of project preparation prior to vendor/solution identification and implementation. At that point, new estimates would be developed to forecast the time and budget required for project execution, solution implementation, close out, and transitioning to operations & maintenance.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

The goals of PEBB and OEBB are the same – provide a modernized, centralized, standardized, supportable, and scalable solution to replace both OEBB's and PEBB's benefit management systems for public employees, with the ability to accommodate the administrative and organizational changes subsequent to Senate Bill 1067, while implementing and maintaining more rigorous security best practices.

- Alignment with the DHS|OHA Strategic Technology Plan (STP) Initiatives

  - **Business Automation**
    While the current BMS solutions have provided significant efficiency gains, the multitude of options now available provide greater functionality and capability to further automate and streamline essential business processes, including support of dependent eligibility verification.

  - **Dynamic Needs Supported by Seamless Technology Services**
    OEBB and PEBB's existing systems have been continuously enhanced to meet the needs of the member populations served, and the program staff responsible for overseeing benefits administration; replacement solutions will be reviewed and assessed for additional capabilities including modularity, agility, reusability, and incorporation of best practices in benefit administration.

- **Enables Connectivity Anytime, Anywhere, in Multiple Ways**
  The current solutions provide connection capability via multiple interfaces, but alternatives solutions offer expanded capabilities to better meet member, staff, and partner needs through inclusion of mobile devices.

- **Trusted Source for Health & Human Service Data**
  The member information collected in the existing systems is organized in such a way as to allow searching and reporting capabilities, but lacks the capacity to provide predictive analytics, which may be available with modern solutions.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

This POP is tied to Goal 3 of the PEBB business plan approved by PEBB's previous agency – the Department of Administrative Services: Efficient and Effective Government Infrastructure. Provide appropriate oversight and cost containment processes by maintaining and modifying enterprise processes for use by staff, agencies, universities, school districts and other entities and their covered employees.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

The lifecycle of the current systems have expired. Approximately 300,000 covered lives could have their benefits impacted, or worse their personal information compromised.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Status quo was considered. However, the current OEBB and PEBB benefit management systems were built on antiquated legacy technology that now presents significant security risks. The systems are costly and cumbersome to support, due to the age of the code upon which they were built. High turnover with contractor contracted staff compounds this problem, as it takes new staff a much longer period of time to understand the systems well enough to address identified issues.

OEBB and PEBB have contracted with the same vendor from initial build to current maintenance and operations. This continued contractual relationship results in increased dependence on the contractor due to the age, customization and complexity of the systems. It is also cumbersome and costly to transition to a new vendor to support its maintenance and operations.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

PEBB and OEBB have sought advice from technical experts with OIS and within OSCIO. OEBB and PEBB have continued to contract, with little negotiating leverage, for maintenance and operations support to maintain basic system functions. OEBB and PEBB staff must either rule out or be very selective about enhancements to the systems as new functionality adds to the custom-made complexity of each system and could introduce new security risks. PEBB and OEBB recently contracted to have a security scan to identify risks since the last scan was done approximately four years ago. Other recommendations were followed, including implementing hardware and software system upgrades to remedy issues identified in the report, and to allow OEBB and PEBB to continue meeting their statutory responsibilities until the replacement solution would be implemented.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

All the benefit and payroll processes of state agencies, universities, school districts, education service districts and community colleges would be impacted: either by benefiting from a new benefit management

or adversely impacted if the benefit systems are not maintained, maintenance costs increase substantially due to the reliance on a single vendor, or the systems are no longer viable.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

None. OEBB and PEBB are in the planning stages and have received endorsements from the Boards. Other agencies, programs, and stakeholders will be involved with any implementation of a new system.

11. WHAT IS YOUR EQUITY ANALYSIS?

This policy package assumes equity of benefit enrollment and management services across geographic areas and opportunities to ensure those services are provided equitably, including considerations of language differences and alternative formats. Additionally, REaL+D demographic data is provided to carriers during the enrollment process, which grants healthcare providers better information in rendering services to OEBB and PEBB members, as well as their covered dependents. Strategic planning activities commenced by both Boards and their representatives will better allow OEBB and PEBB to include all stakeholders in the planning for the replacement, including the Office of Equity and Inclusion.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

Replace the existing systems with a modernized, centralized, sustainable, and scalable benefits management solution, supporting the unified PEBB and OEBB business practice with features that include, but are not limited to:

- Role-based access for internal OEBB and PEBB access, as well as for external groups including:
  - Plan carriers
  - Members
  - Entity admins
  - Wellness vendors
  - Other state and local government agencies
- Compliance with federal and state security and privacy requirements

- Reporting (e.g. canned, ad hoc, and self-service for carriers, entities, school districts, and other state agencies)
- Contact management (e.g. comments, chat, integration with phone system, member profile, appeals, dependent eligibility verification, tracking of communications, help desk ticketing, etc.)
- Online Help for OEBB and PEBB staff, members, carriers, and other vendors
- Self-service administrative capabilities (e.g. OEBB and PEBB would have the ability to manage history of changes to qualifying events, etc.)
- Expanded automated error checking and data validation
- Compatibility with commonly used browsers, devices, mobile applications, and operating systems
- Ability to import data into and export data from solution, in multiple formats
- Financial management including invoicing to entity-customers, individual subscribers, COBRA benefits administrator, and other third parties
    - Solution allows OEBB and PEBB to reconcile back to carrier payments
- Notifications (e.g. COBRA, reminders for those who haven't enrolled during open enrollment, and other required notices, etc.)
- Dependent eligibility verifications among and between OEBB and PEBB member groups
- Integrated appeals process
- Open enrollment support tools
    - Plan comparison tool integrated into solution for OEBB and PEBB to show premium amounts, plan benefits, and other items required for Open Enrollment
    - Provider searches
    - Medical home searches
    - Health assessments
    - Premium quotes
- Trainings and webinars integrated into solution for OEBB and PEBB
- Integrated reference pricing (information based on plan for services)

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?
Pricing for this POP assumes 4.00 FTE and a Strategic Advisor hired at the beginning of the biennium and continuing their work beyond the initial planning stage.

Implementation Date(s): July 1, 2019

End Date (if applicable): N/A

a. Based on the following answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
Two positions in OIS would be dedicated and funded by OEBB and PEBB funds.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

Phase 1 Planning

- One Operations and Policy Analyst 3 position "Business Analyst", 1.00 FTE
- One Operations and Policy Analyst 4 position "Project Manager", 1.00 FTE
- Additional position resources allocated to OIS for project dedicated services:
  - Information Services Specialist 8 "Technical Project Manager"
  - Information Services Specialist 7 "Business Systems Analyst"

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

Since this POP would fund the planning of a replacement system, there will be no significant modifications to computer systems during the 2019-21 biennium. This request includes $750,000 Other Funds expenditure limitation for a contract IT Strategic Advisor.

g. What are the ongoing costs?

Costs are for positions listed above and a contracted IT Strategic Advisor. Planning will include a recommended replacement system and in addition to state approval, there will also be approvals necessary from the OEBB Board, the PEBB Board, and the legislature. Cost for the 2021-23 biennium will be based on the recommendation put forth by the contracted IT Strategic Advisor.

h. What are the potential savings?

OEBB and PEBB would expect to realize cost efficiencies with lower maintenance and operations costs for a new combined system. Program efficiencies anticipate full integration with finance and budgeting, COBRA administration, wellness program administration, and other business functions that are not currently integrated. A new system would also reduce duplication between programs and the use of "one-off" systems. Soliciting for a new, consolidated system would enable OEBB and PEBB to establish a strong on-going support contract with terms favorable to the State and position the agency to better manage the technical debt associated with a benefits solution.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	$897,784	0	$897,784	4	4.00
Services & Supplies	0	$908,318	0	$908,318		
Capital Outlay	0	0	0	0		
Special Payments	0	0	0	0		
Other	0	0	0	0		
Total	**$0**	**$1,806,102**	**$0**	**$1,806,102**	**4**	**4.00**

OHA - Fiscal Impact Summary by Program Area:

	PEBB	OEBB	Total
General Fund	$0	$0	**$0**
Other Fund	$908,395	$897,707	**$1,806,102**
Federal Funds- Ltd	$0	$0	**$0**
Total Funds	$0	$0	**$0**
Positions	2	2	**4**
FTE	2.00	2.00	**4.00**

i. What are the sources of funding and the funding split for each one?
100% Other Funds. OEBB and PEBB administrative fee revenue.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Health Policy & Analytics Division
Program Name: Oregon Health Plan Pharmacy & Medical Services Programs
Policy Package Title: **Statewide Pharmacy Purchasing Implementation**
Policy Package Number: 422
Related Legislation: Not Applicable

Summary Statement:

This will enable the Oregon Prescription Drug Program to produce adequate analysis and oversight of existing programs and provide capacity to expand the program and adapt to the dynamic nature of pharmacy space.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$418,632**	**$0**	**$297,498**	**$716,130**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

The Oregon Health Authority currently lacks adequate staff capacity to work at the policy level to implement large-scale organization improvement work through the Oregon Prescription Drug Program (OPDP). OHA requires additional staff to adapt to the dynamic pharmacy marketplace and effectively administer all pharmacy-related programs, including but not limited to Medicaid and the Oregon Prescription Drug Program.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This policy package requests two positions: a Pharmacy Manager 2 and an Operations and Policy Analyst 4 to equip OHA with clinical and non-clinical expertise to ensure value and mitigate waste through sound program oversight and marketplace monitoring. With these positions, OHA would be able to adequately respond to program needs, including contractor oversight. Additionally, these staff members would help determine how OPDP works with and impacts other programs within OHA and throughout the state.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

This POP furthers OHA's mission to help people achieve optimum physical, mental, and social well-being through partnership, prevention and access to quality, affordable health care. It would contribute toward lowering and containing costs of medications and increasing access to medications to improve the lifelong health of Oregonians. Equipping the agency with resources as described would allow OHA to effectively administer the ODPD in concert with the NW Prescription Drug Consortium. It would also assist in the alignment of the OHA programs conducting pharmacy purchasing and the policies supporting it.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

Success will be monitored through enrollments of new groups and sustaining and servicing the current groups, measured in lives and savings to the people of the state of Oregon. There are existing data analysis and multiple reporting mechanisms currently in place, which are monitored on a monthly and quarterly basis. Success will also be monitored by the contractor performing and meeting their deliverables. Growing the consortium in terms of state partners is also a metric of success. Successful engagement of state agencies that work with our facility purchasing program will be an additional metric.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

There would be continued limited ability to develop effective programming to control costs and drive savings in a statewide manner, not allowing the program to grow to its full potential. The long-term costs could exceed the immediate cost of adding this position. This would provide clinical, analytic, and program direction to the pharmacy programs and clinical committees overseen by the Pharmacy Purchasing and OPDP Director and provide clinical oversight over contractors. This oversight is paramount in program growth and retention of current participating groups. The key to understanding the need is this: Pharmacy purchasing is not a "one and done solution" purchasers face a complex set of vehicles and strategies designed by various players in the pharmacy supply chain keeping interests of each player protected. Navigating changes in these complex dynamics is critical to ensure Oregon and our partner states retain the best purchasing strategy. This cannot be achieved without adequate staffing.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

No alternatives are available. The program has been operating with two staff: the Pharmacy Purchasing and Oregon Prescription Drug Program Director and an Operations Manager (Operations and Policy Analyst 3) position. The program is below minimum staff level required to sustain and grow the program.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

OHA has previously asked for funding during the 2018 legislative session as part of House Bill 4151, but was not granted the request as the bill failed to move forward.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

There are many opportunities that could be leveraged with other agencies if an innovative strategy were deployed, this could include savings to the Public Health Division, Department of Corrections, and Oregon Youth Authority among other local government entities throughout the state.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

None at this time.

11. WHAT IS YOUR EQUITY ANALYSIS?

Expansion of the program will increase savings to not only within the Oregon Health Authority, but to other government entities throughout the state. This savings translates in preserved and increased access to medicines to all Oregonians.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

To add participating groups to the NW Prescription Drug Consortium, which will increase savings on prescriptions for Oregonians belonging to these groups. These savings would also be recognized by OHA, the OR Department of Corrections, and the Oregon Youth Authority, should they choose to join the OPDP. Cost savings programs that would adapt to changes in the pharmacy marketplace and ensure the best value for the Oregon taxpayer. Concurrent to these efforts OPDP should be in a better position to queue state agencies in conducting a collaborative analysis to determine the best strategy for pharmacy purchasing. OPDP could also offer consultative services around pharmacy programs to ensure waste is mitigated and appropriate oversight is in place to ensure medicines are safely delivered to Oregonians served inside our facilities and programs.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Positions and a surcharge. If the surcharge is implemented, the funding will be supplemented with Other Funds.

Implementation Date(s): October 1, 2019

End Date (if applicable): Ongoing

a. Based on the following answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
The number of groups could grow as more join the OPDP. This would require sound program oversight and marketplace monitoring.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
Yes. This will require two permanent, full time positions: a Pharmacy Manager 2 and an Operations and Policy Analyst 4 position. This policy packaged includes 18 months of funding for 2019-21, but these positions will work 24 months during future biennia.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None.

g. What are the ongoing costs?
The salary and benefits for the position and $120,000 set aside per biennium to ensure any third party consultant needs are available when agencies or participating program desires outside evaluation to verify OHA analytics or OPDP director determines there is a need for additional program audits for oversight an improvement to ensure the best possible pricing is being offered.

If the surcharge is implemented, the funding will be supplemented with Other Funds.

h. What are the potential savings?

To add groups to the NW Prescription Drug Consortium which will increase savings on prescriptions for Oregonians belonging to these groups. These savings would also be recognized by OHA, the OR Department of Corrections, and the Oregon Youth Authority, should they choose to join the OPDP.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	262,342	0	262,342	$524,684	2	1.76
Services & Supplies	156,290	0	35,156	$191,446		
Capital Outlay	0	0	0	0		
Special Payments	0	0	0	0		
Other	0	0	0	0		
Total	**$418,632**	**0**	**$297,498**	**$716,130**	**2**	**1.76**

OHA - Fiscal Impact Summary by Program Area:

	Health Policy	Program Area 2	Program Area 3	Program Area 4	Total
General Fund	**$418,632**	**$0**	**$0**	**$0**	**$418,632**
Other Fund	**$0**	**$0**	**$0**	**$0**	**$0**
Federal Funds- Ltd	**$297,498**	**$0**	**$0**	**$0**	**$297,498**
Total Funds	**$716,130**	**$0**	**$0**	**$0**	**$716,130**
Positions	**2**	**0**	**0**	**0**	**2**
FTE	**1.76**	**0.00**	**0.00**	**0.00**	**1.76**

i. What are the sources of funding and the funding split for each one?

All Federal Funds are Medicaid match
Staffing: 1 – Pharmacy Manager 2 (50/50 GF/FF) and 1 – Operations and Policy Analyst 4 (50/50 GF/FF)

$120,000 (100% GF) third party consultant

Oregon Health Authority
2019-21 Policy Package

Agency Name: Department of Human Services / Oregon Health Authority
Program Area Name: Shared Services
Program Name: Office of Payment Accuracy and Recovery (OPAR) Health Insurance Group (HIG)
Policy Package Title: **OPAR Position Reconciliation and True-up**
Policy Package Number: 206
Related Legislation: None

Summary Statement:

This request is important to the Office of Payment Accuracy and Recovery's (OPAR) ability to work with our program and federal partners in ensuring service excellence and accountability in the Supplemental Nutrition Assistance Program, Temporary Assistance to Needy Families, Employment Related Day Care, and Medical programs.

This POP would reconcile and create the positions and funding necessary to sustain OPAR's budget and operations. Once positions are created and approved OPAR would be in a one position per person situation allowing for easier management and budgeting, as well as providing some certainty regarding OPAR's ability to sustain Service Level Agreements over the long-term.

This would require establishing four Third Party Liability support specialists (Administrative Specialist 1 positions) in the Health Insurance Group.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	**$126,054**	**$0**	**$126,053**	**$252,107**
DHS Policy Package Pricing:	**$218,951**	**$551,967**	**$184,813**	**$955,731**
Total Policy Package Pricing:	**$345,005**	**$551,967**	**$184,813**	**$1,207,838**

PURPOSE

1. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP would reconcile and create the positions and funding necessary to sustain OPAR's budget and operations. Once positions are created and approved OPAR would be in a one position per person situation allowing for easier management and budgeting.

2. WHY DOES DHS PROPOSE THIS POP?

Over a number of years now OPAR had been the beneficiary requests for additional services and has received the staff and budget to do so. However, these requests were not followed with positions and OPAR has been funding these additional permanent fulltime positions in subsequent biennia with a combination of holding unused positions vacant and S&S savings. This approach is unsustainable and correction is needed. In order to sustain the current service level this correction would require the PS funding and the positions.

Contributing to this problem was the 2013 legislatively mandated position sweep where 6 OPAR vacant positions were swept that were funding a number of other OPAR fulltime permanent staff.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS? HOW DOES THIS FURTHER THE PROGRAM FUNDING TEAM OUTCOMES OR STRATEGIES?

OPAR provides a valuable service to DHS and OHA generating over $200 million in cost avoidance and cash recovery during a biennium. Though a reduction in staff would not close OPAR down, with an average ROI of $8 returned for every $1 invested, reducing the agencies investment and commitment to OPAR would appear counter intuitive.

4. IS THIS POP TIED TO A DHS PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL DHS MEASURE THE SUCCESS OF THIS POP?

OPAR utilizes a number of measures to ensure operations and services are delivered as expected. In this instance we would likely be able to continue our commitment to deliver our services in 2019-21 as expected

and in line with our commitment to our program customers in terms of Cost Avoidance, Cash Recovery, and other critical service delivery measures.

5. DOES THIS POP REQUIRE A CHANGE(S) TO AN EXISTING STATUTE OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

6. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Reducing staff to be in line with positions currently assigned to OPAR would require a reduction in personnel. This approach would not be our first choice as our program customers want our services, have committed to and invested in our services over the years, and would likely further invest if the opportunity and resources were available to do so.

7. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

As staffing was reduced a reduction in cost avoidance, cash recovery, and timeliness of other critical client related service delivery services would be unavoidable. We would also see an increase in backlogged work and the risk of non-compliance with the Federal requirements our work is tied to.

8. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

Our Programs – We recover and cost avoid for ERDC, TANF, SNAP, and medical. We also investigate and provide data verification and client record correction services. This POP provides the opportunity to sustain operations and attain our service level commitments in these areas.

Federal Partners – Our units are often involved in program elements that directly relate to federally required activities. This POP provides the opportunity to sustain operations and attain our service level commitments in these areas.

9. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

None.

10. WHAT IS YOUR EQUITY ANALYSIS?

No identified equity issues.

11. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for OHA? Specify which Program Area(s) and describe their new responsibilities.

None.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.

None.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

None.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
The POP directly addresses position management issues. Establish four permanent full-time Administrative Specialist 1 (AS-1) positions (24 months).

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None.

g. What are the ongoing costs?
Standard Personal Services and Service and Supplies expenses associated with permanent, full time positions.

h. What are the potential savings?
None.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Positions	FTE
Personal Services	$1,724	$499,399	0	$501,123	4	4.00
Services & Supplies	$55,209	$52,568	$46,971	$154,748		
Capital Outlay	0	0	0	0		
Special Payments	$288,072	0	$263,895	$551,967		
Other	0	0	0	0		
Total	**$345,005**	**$551,967**	**$310,866**	**$1,207,838**	**4**	**4.00**

DHS/OHA - Fiscal Impact Summary by Program Area:

	DHS Shared Services / OPAR	DHS / SAEC	OHA / SAEC	Total DHS/OHA
General Fund	0	$218,951	$126,054	**$345,005**
Other Fund	$551,967	0	0	**$551,967**
Federal Funds- Ltd	0	$184,813	$126,053	**$310,866**
Total Funds	$551,967	$403,764	$252,107	**$1,207,838**
Positions	4			**4**
FTE	4.00			**4.00**

i. What are the sources of funding and the funding split for each one?

This office is funded mostly by Medicaid at 50 percent state funds and 50 percent Federal Funds.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Department of Human Services and Oregon Health Authority
Program Area Name: DHS Aging & People with Disabilities
Program Name: Information Technology Business Supports
Policy Option Package Title: **Provider Time Capture**
Policy Option Package Number: 207
Related Legislation: N/A

Summary Statement:

The Department of Human Services and Oregon Health Authority in-home care programs need a system that will increase program integrity and comply with the federal 21st Century CURES Act for Electronic Visit Verification System and the U.S. Department of Labor Fair Labor Standards Act. This would be done with the implementation of a time, attendance and payment system for the program's Home Care Workers and Personal Support Workers (HCW/PSW). The drivers for this work include a need for:

1. Improved timeliness and accuracy of data
2. Improved compliance with federal, state, and bargaining requirements
3. Increased efficiency and internal controls
4. Decreased duplication of efforts across agencies
5. HCW/PSW to accurately and timely report services provided across programs
6. Decrease dependency on outdated legacy systems

This POP requests General Fund to implement ongoing maintenance and enhancements that build upon a base system implemented in the 2017-19 biennium that would result in an integrated solution that meets the 21st Century Cures Act criteria and helps protect vulnerable Oregonians. Not funding this POP would limit Oregon's ability support the system.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	**$0**	**$1,276,284**	**$0**	**$1,276,284**
DHS Policy Package Pricing:	**$2,371,520**	**$0**	**$6,110,440**	**$8,481,960**
Total Policy Package Pricing:	**$2,371,520**	**$1,276,284**	**$6,110,440**	**$9,758,244**

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

The Department of Human Services (DHS) and Oregon Health Authority (OHA) programs utilize Home Care Workers (HCWs) and Personal Support Workers (PSWs) to provide in-home care for patients across Oregon and must keep certain records for each HCW or PSW. The requirements apply to HCWs and PSWs who provide personal and home care assistance to older adults and people with disabilities. The Fair Labor Standards Act (FLSA) requires the records include certain identifying information about the HCW or PSW and data on hours worked. The law requires this information be accurate and attested to by both service recipients and providers.

Currently, these records are being captured through manual processes. Paper timesheets are completed by HCWs and PSWs and data is entered manually into state systems by employees at state field offices. These processes are time-intensive, have many manual steps and do not meet federal guidelines for Electronic Visit Verification (EVV) tracking.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP supports multiple DHS programs by funding the operations and maintenance of an integrated solution for tracking, reporting and payroll for in-home services provided by HCWs and PSWs to support individuals receiving services. Program areas include Aging and People with Disabilities (APD) in DHS and the Health Systems Division in OHA.

Funding would support system operations and maintenance, which would realize efficiencies by training to Provider Time Capture (PTC), maintaining a robust change management process, and providing a continuous review and revision of business process and policies.

This POP would fund operations and maintenance costs for the PTC system including all program and support areas (HSD, APD, & OIS) as well as software, platform, and hosting licensing costs for the 2019-2021 biennium.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Department of Human Services (DHS) and the Oregon Health Authority (OHA) programs utilize Home Care Workers (HCW) and Personal Support Workers (PSW) to provide in-home care for patients across Oregon. DHS and OHA must keep certain records for each HCW/PSW. The requirements apply to HCW/PSW's who provide personal and home care assistance to older adults and people with disabilities. The Fair Labor Standards Act (FLSA) requires that the records include certain identifying information about the HCW/PSW and data about the hours worked. The law requires this information to be accurate and attested to by both service recipients and providers. Currently, these records are being captured through manual processes. Paper timesheets are completed by HCW/PSW, and data is entered manually into State systems through employees at State field offices. These processes are time-intensive, have many manual steps, and do not meet Federal guidelines for Electronic Visit Verification (EVV) tracking.

The full implementation of such a system would directly contribute to the DHS Policy Outcome of "Improving our Human Services Systems" by addressing a long-standing gap in data collection and analysis and leading to a more efficient and effective state response to the reported problems with the Consumer Employed Provider program.

The PTC solution would also align with the framework and maturity assessment from Medicaid Information Technology Architecture (MITA), which will assist project decision makers in considering an appropriate path and metrics for success for this IT investment. The PTC project would focus on the maturity of the MITA process: Manage Invoice Payment. The capability maturity measure will move Oregon toward the "To Be" assessment level. The State is currently at Level 1 which is "The process is primarily manual". PTC will strive to move the State to level 2 which specifies "The State uses a mix of manual and automated processes to accomplish tasks".

By implementing a service across both APD and HSD, this solution will create a common time reporting process across State agencies. Implementing a single time capture and payment process among agencies will align these agencies for potential future enhancements.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA or DHS PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL DHS or OHA MEASURE THE SUCCESS OF THIS POP?

Yes, this aligns with the 2015-17 approved Key Performance Measure below:

11 – LTC Recipients Living Outside Nursing Facilities
13 – People with Disabilities Living at Home
14 – Supported Employment

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

- Unstaffed, poor operations and maintenance of the system would curtail the benefits of the system and increase workloads.
- DHS would be out of compliance with the 21st Century Cures Act.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGE(S) TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

All the PTC alternative approaches were evaluated to determine if they have the ability to solve the business problem defined by the product requirements. No effort was put forth to attempt a full "fit-gap" analysis of the requirements against the alternative approach, since we are evaluating an approach rather than a potential

solution. Evaluation of the functionality offered by all approaches assessed indicates that any one of them could be made to meet the functional needs of the PTC project as specified in the requirements.

APD and HSD's program goals for this include criteria of the following:

1. Provide a reduced workload on the field staff.
2. Be easy to use and understand for individuals.
3. Be easy to use and understand for providers.
4. Compliance with State and Federal laws.
5. Limited maintenance for development resources.
6. Reduced reliance on Legacy systems.

Initially Oregon explored 3 alternatives:

1. Maintain the status quo.
   Under this alternative there would be no additional investment in abuse tracking system automation. Improvements to current processes would be limited to those that arise naturally through the Department's continuous improvement program.
   - The department would continue with ineffective, disconnected automated and manual systems that are difficult to oversee and analyze.
   - The requirements and recommendations made by the Secretary of State audit of the Consumer Employed Provider program and the resulting DHS commitment would not be met in the foreseeable future.
   - The Federal participation rate would be impacted based on federal 21st Century Cures legislation.

2. Implement a Custom Build Solution.
   Under this alternative the department would design, develop, test, and deploy a custom solution built from the ground up for PTC needs. This alternative would allow a tailor-made solution that would meet all the functional, technical and organization requirements.

- The costs to develop a custom system are substantially higher than procuring the SaaS selected, with commensurate risks and a timeline that is more than a year longer to implement compared to implementing a Salesforce solution.

3. Implement a Software as a Service (SaaS) solution.
   - This option has the benefit of requiring most of the development and design activities and long-term operations and maintenance of code on the vendor compared to an in-house or COTS solution. Additionally, selecting a vendor who has performed this work in other states increases Oregon's chances of capitalizing on lessons learned and efficiencies of scale based on the work already put into the system. **(This was the selected option – the State has contracted with Public Partnerships Limited - PPL)**

Due to a Project Re-scope and Dependencies on Integrated Eligibility, DHS revisited this question and proposed additional options

4. Expand the project scope to include payroll services.
   - Expanding the scope to include the payroll option would build upon the current scope but provide a more "end-to-end" process that would include processing and distribution of payroll for providers. This would align more closely with the business model PPL has used with other states in the past. This model more closely aligns with the overarching plans of the Agency to move away from reliance on complex dated legacy systems.

5. Providers enter time via existing software systems.
   - This option will utilize the existing technology, within eXPRS, for time entry currently done by Office of Developmental Disability Services (ODDS) Personal Support Workers (PSWs). This option will require modifications to both eXPRS and Mainframe to allow HCW's and PSW's to log into eXPRS and enter time entries via an online web interface. This will allow for a consolidated environment across all applications, client populations, and provider populations. Ongoing maintenance and enhancement work will remain in house. Estimated number of hours required for coding would likely exceed 2,800 actual effort hours and would eliminate many of the gains represented by making

updates to this program. Additionally, this solution would not bring DHS into compliance with the 21st Century Cures Act.

6. Cancellation of the Project.
   - Failure to comply with the federal 21st Century Cures Act, whereby all Medicaid-reimbursed home care providers must be utilizing Electronic Visit Verification by January 1, 2019, would result in penalties. The penalty for non-compliance consists of an incremental reduction on the Federal Medicaid Assistance Percentage (FMAP) on affected programs. The percentage of an individual reduction on FMAP for Consumer-based Care and In-Home Care expenditures begins with a 0.25% on January 1, 2019. Subsequent six-month percentage reductions increase to 0.50% by 2021, 0.75% by 2022 and 1% after 2023
   - Process inefficiencies associated with the current state
   - High cost of manual processes
   - Difficulty to meet all business functional and technical non-functional requirements
   - Inefficient and error-prone processes, introducing a high-degree of risk
   - Probability of fraudulent reporting of services
   - Inability to provide timely and accurate payment to providers in a fraction of the current time
   - Impact to service recipient resulting from loss of provider services
   - Potential legal action from DDI Vendor PPL due to severance of contract
   - Extended period of time prior to implementation of solution, due to the time needed to acquire a new DDI vendor

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

Options were considered for inclusion in current process or expansion of the Legacy systems to capture this information, but it is not considered sustainable nor would it be supported by current staffing levels. Staffing for the project have been sourced from numerous sources including pulling in employees from the Field on

limited duration double fill positions. Given the nature of staffing in the field this creates additional strain and does not account for the long-term operations and maintenance required.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

Other agencies affected by this POP include APD and HSD's Program Partners and those with a business need for payroll or service time worked data, such as:

- Area Agencies on Aging (AAAs)
- County Mental Health Programs
- The Oregon Health Authority / Health Systems Division

These agencies would experience a change in how they receive data and reports from APD/HSD. Access to data would be based on business need and enforced using a role-based security protocol.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

Oregon Home Care Commission, OHA – Office of Information Services, & Health Systems Division.

11. WHAT IS YOUR EQUITY ANALYSIS?

The equity component of this work is tracked and reported on at the program (APD/HSD) level for cases receiving waivered services through DHS/OHA.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

By removing workload from field administrative support of the Consumer Employed Provider program it will allow APD and HSD to shift other work to this body of workers freeing up Case Managers to spend more time on case management and more critical issues for vulnerable Oregonians.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

This is related to both new Federal law (21st Century Cures Act) and indirectly to the 2017 Secretary of State audit of the CEP program. With improved data tracking and reduced administrative burden on the staff it will allow APD and HSD to spend more time on case management and work with SEIU and the HCWs to be sure that consumers are able to manage their care and remain in the home.

STAFFING AND/OR FISCAL IMPACT

12. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): The implementation of this system is reliant on the successful progress on the Integrated Eligibility project. Based on current estimated timelines for IE and PTC we expect to enter Operations and Maintenance late in the 19-21 biennium.

End Date (if applicable): Not applicable.

a. Based on these answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA? Specify which Program Area(s) and describe their new responsibilities.
DHS will add the PTC Operations and Maintenance team to their existing ITBS support organization., including long-term enhancement and troubleshooting support. Additionally, APD will be responsible for the creation and delivery of training for the long-term solution.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
There is expected to be some maintenance, support, and coordination between developers to troubleshoot and make changes to the various interfaces and systems to support long term success. We have coordinated with the Office of Information Services (OIS) to request 2.00 FTE of development resources for this support.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No changes anticipated.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
New staff are being requested to support the operations and maintenance work and authority for the development and implementation phases of the project.

Class Type	Class Title	Position Type (PF,PP,LF,LP)	# of Months
OAH C0872 AP	Operations & Policy Analyst 3	PF	24.00
OAH C0871 AP	Operations & Policy Analyst 2	PF	24.00
OAH C1339 AP	Training & Development Spec 2	PF	9.00
OAH C1338 AP	Training & Development Spec 1	PF	9.00
MMS X7008 AP	Principal Executive/Manager E	PF	16.00
OAH C0872 AP	Operations & Policy Analyst 3	PF	16.00
OAH C0872 AP	Operations & Policy Analyst 3	PF	16.00
OAH C1338 AP	Training & Development Spec 1	PF	9.00
OAH C1338 AP	Training & Development Spec 1	PF	9.00
OAH C1338 AP	Training & Development Spec 1	PF	9.00
OAH C1338 AP	Training & Development Spec 1	PF	9.00
OAH C0871 AP	Operations & Policy Analyst 2	PF	16.00

Class Type	Class Title	Position Type (PF,PP,LF,LP)	# of Months
OAH C0871 AP	Operations & Policy Analyst 2	PF	16.00
OAH C0871 AP	Operations & Policy Analyst 2	PF	16.00
OAH C0324 AP	Public Service Rep 4	PF	12.00
OAH C0324 AP	Public Service Rep 4	PF	12.00
OAH C0324 AP	Public Service Rep 4	PF	12.00
OAH C0324 AP	Public Service Rep 4	PF	12.00
OAH C0324 AP	Public Service Rep 4	PF	12.00
OAH C0324 AP	Public Service Rep 4	PF	12.00
OAH C0107 AP	Administrative Specialist 1	PF	12.00

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?

We are planning 100 in-person trainings for the combined population of DHS staff, AAA staff, providers (HCW/PSW), and the individuals receiving services. We estimate this total population at greater than 40,000.

The projected total cost of training is $275,000, which is funded at a 50 percent state funds and 50 percent Federal Medicaid funds.

g. What are the ongoing costs?

Operations and maintenance costs.

h. What are the potential savings?

The use of a mobile app to track time and, potentially, location using location services, would reduce potential fraud in time reporting. While the current amount of fraud in time reporting is difficult to quantify, data provided by the Office of Payment Accuracy and Recovery (OPAR) report a total

amount of HCW debt related to potential fraud or client error was $1 million of which $676,000 has yet to be recovered over a five-year period. By using a technology-based product the state could track specific time worked and the geolocation of services provided.

Compliance with the standards required by the 21st Century CURES Act would allow the state to continue to receive federal funding match. Failure to comply will result in a reduction of this funding, along with potential penalties. The percentage of an individual reduction on FMAP for Consumer-based Care and In-Home Care expenditures begins with 0.25 percent on January 1, 2019. Subsequent six-month percentage reductions increase to 0.50 percent by 2021, 0.75 percent by 2022 and 1 percent after 2023.

				Amount of Federal Funds Reduction		
	Projected Expenditures (CBC)	Projected Expenditures (In Home)	% FMAP Reduction	CBC Reduction	In Home Reduction	Combined Reduction
1/1/19-6/30/19	$ 218,148,874	$ 280,980,885	0.25%	$ 545,372	$ 702,452	$ 1,247,824
7/1/19-6/30/20	$ 460,052,004	$ 617,955,512	0.25%	$ 1,150,130	$ 1,544,889	$ 2,695,019
7/1/20-12/31/20	$ 230,026,002	$ 308,977,756	0.25%	$ 575,065	$ 772,444	$ 1,347,509
1/1/21-12/31/21	$ 478,799,124	$ 645,083,759	0.50%	$ 2,393,996	$ 3,225,419	$ 5,619,414
1/1/22-6/30/22	$ 248,773,122	$ 336,106,003	0.75%	$ 1,865,798	$ 2,520,795	$ 4,386,593
7/1/22-6/30/23	$ 497,546,244	$ 672,212,006	0.75%	$ 3,731,597	$ 5,041,590	$ 8,773,187

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	$1,072,079	0	$1,072,079	5	4.75
Services & Supplies	0	$76,862	0	$76,862		
Capital Outlay	0	0	0	0		
Special Payments	0	$127,343	0	$127,343		
Other	0	0	0	0		
Total	**0**	**$1,276,284**	**0**	**$1,276,284**	**5**	**4.75**

DHS - Fiscal Impact Summary by Program Area:

	Delivery	OIS	Total DHS
General Fund	**$2,371,520**	**$0**	**$2,371,520**
Other Funds	**$0**	**$1,276,284**	**$1,276,284**
Federal Funds- Ltd	**$6,110,440**	**$0**	**$6,110,440**
Total Funds	**$8,481,960**	**$1,276,284**	**$9,758,244**
Positions	**21**	**5**	**26**
FTE	**11.80**	**4.75**	**16.55**

i. What are the sources of funding and the funding split for each one?

DHS

The Federal Funds are Medicaid and CMS is providing 90/10 split for the project phase of this work and DHS is seeking 75/25 match during Operations and Maintenance. The remainder is paid via General Funds.

OHA

Other Funds via direct charge to DHS.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority and Department of Human Services
Program Area Name: DHS Office of Business Information Services and OHA Office of Information Services
Program Name: DHS Central Services and DHS|OHA Shared Services
Policy Package Title: **Centralized Abuse Management System**
Policy Package Number: 208
Related Legislation: None

Summary Statement:

House Bill 4151 requires the state of Oregon and the Department of Human Services as its agent, to standardize processes and technology related to abuse of vulnerable adults. Oregon's current environment for tracking, reporting, analyzing, and investigating incidents of adult abuse relies on accessing information from nine distinct systems or data sources. Additionally, local offices have created their own one-off mechanisms for supporting abuse investigation processes, further complicating and decentralizing information. Existing systems limitations include the inability to search across program populations, inhibiting the ability to track perpetrators and victims over time and between populations. This heightens the risk of not capturing all abuse allegations. This POP requests General Fund to implement ongoing maintenance and additional enhancements to build upon the capabilities of a base system implemented in the 2017-19 biennium, for an integrated solution, which meets House Bill 4151 criteria and helps protect vulnerable Oregonians. Not funding this POP will limit Oregon's ability support the system after Go-Live.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	**$0**	**$446,578**	**$0**	**$446,578**
DHS Policy Package Pricing:	**$3,512,949**	**$0**	**$0**	**$3,512,949**
Total Policy Package Pricing:	**$3,512,949**	**$446,578**	**$0**	**$3,959,527**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

This POP would provide the funding necessary to complete operations and maintenance to centralized abuse management system post implementation and funds software licensing through the full 2019-21 biennium.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP would support multiple DHS programs by funding the operations and maintenance of an integrated solution for tracking, reporting and supporting investigations of adult abuse. Program areas include Aging and People with Disabilities (APD), Developmental Disabilities (DD), and Mental Health (OHA/MH).

Funding would support the operations and maintenance of the system, which will realize efficiencies by training to CAM, maintaining a robust change management process, and providing a continuous review and revision of business process and policies.

Activities this POP would fund include operations and maintenance costs for the CAM system including all program and support areas (DD, DDI, OHA, APD, OIS, OBIS, OTIS) and software, platform, and hosting licensing costs for the 2019-21 biennium.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

In 2014, almost 750,000 Oregonians belonged to one of the nine Oregon populations supported by the Office of Adult Abuse Prevention and Investigations (OAAPI) and its program partners who receive and process

reports of abuse. During that same year OAAPI and its program partners received more than 38,000[1] allegations of abuse of these individuals, resulting in 18,185[1] investigations.

According to the 2014 OAAPI Annual Report dated July 2015, "In 2014, there was a 10% overall increase in the number of investigations conducted (compared to 2013)." During the next 10 years the number of allegations received and screened by OAAPI and its program partners is expected to increase nearly 60 percent. This assessment increases the projected 50,414 allegations in 2015 to more than 78,500 allegations in 2024, based on current and predicted growth of vulnerable populations. OAAPI is projecting 30,800 investigations by 2024, a nearly 63 percent increase from the 2015 level of 19,000 investigations. This growth in the number of abuse referrals and investigations, typical of previous years, is one of the reasons OAAPI was formed, to ensure a coordinated and consistent response to an increasing number of abuse referrals across all vulnerable populations. Abuse can't be undone. Abuse carries with it lifelong impacts to a person's life regarding health, emotional well-being and a person's ability to benefit from available services.

The need for a stable CAM system becomes ever more critical as Oregon faces an aging population, a significant annual increase in abuse referrals and an increased need for services across all demographics.

An improved system for abuse data collection, from the time of screening through investigation, case closure and referral, is essential to better protect vulnerable Oregonians and to more accurately and efficiently produce meaningful abuse data and outcomes to the Legislature, DHS leadership and the public. This system must be focused on abuse across programs, not simply added on to the various existing, disconnected program databases.

The full implementation of such a system would directly contribute to the DHS Policy Outcome of "Improving our Human Services Systems" by addressing a long-standing gap in data collection and analysis and leading to a more efficient and effective state response to the reported abuse of vulnerable Oregonians.

Additionally, the implementation of a CAM system would be in alignment with the DHS/OHA Strategic Technology Plan (STP) including progress in pursuit of automating business workflows, decision-making, and business rules while reducing manual, paper-based processes. A centralized management system would move the state closer to providing a comprehensive view of a client and makes progress towards the goal of a "360-

[1] OAAPI Annual Report 2014 – Published July 2015.

degree view of a person." The project would provide workers connectivity to a real-time system to perform their work anytime and anywhere. Through the reduction of data duplications and entry into multiple systems, CAM would make advancements in providing a trusted source for abuse and investigation data. The implementation of a SaaS (software as a service) solution will allow responsiveness to quickly evolving business needs.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO A DHS/OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?

Yes, this POP is directly tied to the following process measures and outcome measures outlined on the DHS Fundamentals Map:

"Protection and Intervention" (OP1) Process Measures:

- % of completed investigations coded "unable to determine" or "inconclusive"
- % of calls assigned for field contact that meet policy timelines
- % of investigation reports completed within policy timelines

"Safety" (O1) Outcome Measures:

- Re-abuse rate
- Abuse rate

As of the fourth quarter of 2015, DHS and OHA were not meeting most of the Adult Abuse Quarterly Business Review (QBR) – Key Performance Metrics (KPMs) for Adult Abuse.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

- Unpaid, licensing costs would deprive the state of its investment in CAM.
- Unstaffed, poor operations and maintenance of the system would curtail the benefits of the system and increase workloads.
- DHS would be out of compliance with House Bill 4151.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No, this POP supports House Bill 4151.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Oregon considered three alternatives:

1. Maintain the status quo
   Under this alternative there would be no additional investment in abuse tracking system automation. Improvements to current processes would be limited to those that arise naturally through the Department's continuous improvement program.
   - The department would continue with ineffective, disconnected automated and manual systems that are difficult to oversee and analyze.
   - The requirements and recommendations made by House Bill 4151, Senate Bill 1515, and various reports and audits would not be met in the foreseeable future.

2. Implement a Custom Build Solution
   Under this alternative the department would design, develop, test and deploy a custom solution built from the ground up for Centralized Abuse Management needs. This alternative would allow a tailor-made solution that would meet all the functional, technical and organization requirements.
   - The costs to develop a custom system are substantially higher than procuring the Salesforce CRM, with commensurate risks and an implementation timeline more than a year longer compared to a Salesforce solution.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

This POP is for operations and maintenance of the CAM solution. When DHS requested for resources to 'build' the solution, the full scope of operations and maintenance responsibilities was unknown. DHS considered and researched using contracted staff and determined the agency would use contracted staff for technical solution support and ongoing development. However, DHS also determined hiring staff would be the most cost effective and efficient option for ongoing administrative and analytical support that would ensure the solution continues to meet business needs after implementation.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

Other agencies affected by this POP include OAAPI's program partners and those with a business need for abuse data or investigation reports, such as:

- Background Check Unit (BCU)
- DHS Abuse Case Management (APD & DD)
- Safety, Oversight and Quality (SOQ)
- The Oregon Health Authority / Mental Health

These agencies would experience a change in how they receive abuse data and reports from OAAPI and from community programs. Agencys' access to abuse data would be based on business need and enforced using a role-based security protocol.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

Office of Training and Investigation Services (OTIS, formerly OAAPI), on behalf of DHS Aging and People with Disabilities, Developmental Disabilities, and OHA's Mental Health program and multiple county partners including Multnomah County, champion this POP. These entities are stakeholders in protecting vulnerable Oregonians and would benefit from full implementation of an integrated tracking and reporting solution for adult abuse.

11. WHAT IS YOUR EQUITY ANALYSIS?

Abuse data systems currently in use do not capture the racial and ethnic identifiers needed for an analysis of service equity in the abuse investigation process. As a result, it is currently impossible to analyze the service equity in the provision of abuse response and investigation. The fully-implemented CAM system will incorporate such identifiers and allow for in-depth analysis of service equity in the delivery of abuse investigations and protective services.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

To have long-term and sustainable support for a solution that provides direct benefit and oversight of abuse reporting to keep Oregonians safe. This POP will enable DHS to continue operations and maintenance of the solution supporting our need to proactively work with risk populations on risk management strategies, track alleged perpetrators across the state and accurately and consistently pull data and uncover trends related to abuse.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

This POP is not being requested due to audit findings.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): The implementation for the base system, supporting APD and all support agencies began on July 9, 2018. Additional regional deployments will occur during calendar year 2018. An enhanced version of the system will deploy in early 2019 that supports DD and OHA. The system will enter Operations and Maintenance beginning with the 2019-21 biennium.

End Date (if applicable): Not applicable.

a. Based on the following answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.
DHS will add the CAM Operations and Maintenance team to their existing OBIS support organization. We have allocated 3 new FTE for OBIS.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
The Office of Information Systems (OIS) will supply infrastructure support, service desk support, and Salesforce development support. We have allocated 2 new FTE for OIS.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No changes anticipated.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

New Positions	Months in 19-21 Biennium	Type of Position
OPA-3 (OBIS)	24	Permanent
OPA-3 (OBIS)	24	Permanent
OPA-4 (OBIS)	24	Permanent
ISS6 (OIS)	24	Permanent
ISS3 (OIS)	24	Permanent

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
No additional start-up costs are anticipated.

g. What are the ongoing costs?
Ongoing costs include licensing fees estimated at approximately at $781,538 in 2020 and $828,430 in 2021 and vendor operation and maintenance fees estimated at $400,000 a year.

h. What are the potential savings?

DHS will have the potential to sunset several systems or portions of systems. This will ultimately yield savings and enable utilization of the technical staff who support those systems to be leveraged in support of the new systems.

OHA TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	$354,290	0	$354,290	2	2.00
Services & Supplies	0	$38,529	0	$38,529		
Capital Outlay	0	0	0	0		
Special Payments	0	$53,759	0	$53,759		
Other	0	0	0	0		
Total	**$0**	**$446,578**	**$0**	**$446,578**	**2**	**2.00**

Fiscal Impact Summary by Program Area:

	DHS OBIS	OHA OIS	Total
General Fund	**$3,512,949**	**$0**	**$3,512,949**
Other Fund	**0**	**$446,578**	**$446,578**
Federal Funds- Ltd	**$0**	**$0**	**$0**
Total Funds	**$3,512,949**	**$446,578**	**$3,959,527**
Positions	**3**	**2**	**5**
FTE	**2.64**	**2.00**	**4.64**

i. What are the sources of funding and the funding split for each one?

DHS: General Fund only.

OHA: Other Funds in OIS are received via direct charge from DHS.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Department of Human Services and Oregon Health Authority
Program Area Name: DHS|OHA Shared Service
Program Name: Office of Forecasting Research and Analysis
Policy Package Title: **Integrated Client Services (ICS) and Geographic Information Systems (GIS) Resourcing**
Policy Package Number: 209
Related Legislation: None

Summary Statement:

This POP funds four positions for the Integrated Client Services (ICS) and Geographic Information Systems (GIS) teams in the Office of Forecasting Research and Analysis to sustain operations in the face of increasing demands. It enables these teams to meet current and future demands and provide the capacity to meet the DHS/OHA, Oregon Legislature, and Governor's priorities to share data across agencies and find interagency solutions to complex problems. As Rep. Nathanson stated, "Sharing data will enable cross-agency analysis and metrics-based decision-making to provide much better information for program design and budgeting decisions." Without this POP, the ICS and GIS teams will be unable to fulfill their current responsibilities, meet increasing demands, and ICS will not be able to facilitate increased data sharing between agencies and meet the Governor's and Legislature's goals. The Integrated Client Services is the state's only functioning agency integrated data system and includes data from DHS, OHA, Corrections, Employment, Education and Housing. The ICS was stood up in 2009 as a tool for the Forecasting unit to develop caseloads for DHS and OHA. Since that time, it has incorporated data from other state agencies and become a valuable resource used by internal and external researchers.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	$89,324	$32,249	$121,949	**$243,522**
DHS Policy Package Pricing:	$331,166	$730,100	$256,154	**$1,317,420**
Policy Package Pricing:	**$420,490**	**$762,349**	**$378,103**	**$1,560,942**

PURPOSE

1. WHY DOES DHS PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

This POP funds staffing for the Integrated Client Services (ICS) and Geographic Information Systems (GIS) teams in the Office of Forecasting Research and Analysis to sustain operations with dramatically increasing workloads.

The ICS is the state's only functioning Integrated Data System and includes data from DHS, OHA, Corrections, Employment, Education and Housing. Both the Governor and the Legislature have identified integrated data and cross agency research as critical components in serving Oregonians. In 2014 the Legislature funded POP 121 which authorized the creation of the Oregon Enterprise Data Analytics Unit. This unit's mission is to conduct research across state agencies using integrated data and look for patterns and common solutions beneficial across multiple state agencies. Since 2015 the number of internal and external requests for ICS data and integrated data matching services has increased by more than 300 percent. Multiple state agencies and external research institutions rely on ICS to provide integrated data services for operations, evaluation, and research. Currently ICS has 3.50 FTE dedicated to maintenance and operations; however, two of these staff are financed through House Bill 2134 REaL+D and are not dedicated, permanent ICS staff. If these positions were reassigned it would leave ICS with only 1.50 permanent dedicated FTE.

The GIS team provides GIS support including licensing, installation, support, analytics and now server support to all 12,000 DHS and OHA employees. Through the GIS Portal, the GIS team can provide the tools allowing each employee to conduct geospatial analysis using their own data. Traditionally the use of GIS technology was limited to agencies with an obvious geographical connection like transportation, Forestry, Geology or Parks and Recreation. However, more and more social service agencies are realizing how GIS can be used in their operations and analysis, such as providing accurate and timely information on at-risk individuals during the current Salem water crisis or on individuals affected by air quality alerts connected with glass manufactures in 2015. Both are examples of operational needs for integrated geospatial data and GIS services.

The GIS team has experienced similar growth in demand for services as the ICS. Since 2015 demand for GIS analyses, support, and server services are constantly exceeding resources. Currently the GIS team is staffed by 2.50 permanent FTE and 2 limited duration FTE funded directly by Adult People with Disabilities (APD) and the Oregon Liquor Control Commission (OLCC). It is a challenge to recruit skilled and talented staff into limited duration positions and ask them to reapply for their position every eighteen months.

2. WHAT WOULD THIS POLICY PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This POP would fund 4 permanent FTE to provide a sustainable staffing level through the 2019-21 biennium. In ICS this would provide stable permanent staffing that would allow ICS to sustain current operations and provide capacity to fulfill the increasing demands for integrated data through 2021. In ICS we would move to hire two ISS6 positions to provide technical support with pulling and merging data (operations) as well as back up for maintenance and support. In addition to increasing capacity and providing a stable staffing model, these changes will allow us to offer business intelligence functions (i.e., enterprise wide analytical capabilities) as well as the ability to post program approved public use datasets. These functions are not possible under our current staffing model.

The challenges of recruiting for limited duration positions has resulted in those positions turning over at a significantly higher rate than the two permanent positions and presents challenges in recruiting for these positions. This POP would provide a stable workforce for the GIS team by converting two permanent positions funded by APD and OLCC to permanent positions. These positions would continue to support both APD and OLCC as well as general operations and maintenance of the GIS Portal Server.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

The ICS positions would provide the capability to expand its Integrated Data System by increasing the number of participating agencies and allowing additional data into its system. This would also allow ICS to connect directly with the Oregon Department of Education's Statewide Longitudinal Data System (SLDS),

greatly expand the amount of data available, and increase the types and scope of research possible. This POP reinforces the DHS policy of utilizing cross agency data in an efficient and effective manner that allows for timely research and data driven decisions. This POP aligns with House Bill 3361 and the Legislature's and Governor's goals of cross-agency data sharing. Additionally, these positions would allow ICS to implement business intelligence software for expanded analytical and reporting capabilities and the development of real-time cross-agency dashboards.

Adding the GIS positions would add permanent capacity to the GIS team, allow for stable staffing, the ability to meet an increasing demand, and maintain compliance with state legal requirements for documenting instructional boundaries in relation to retail marijuana locations. The increased capacity would also allow for the anticipated increase in training and support as more DHS and OHA staff take advantage of the new GIS opportunities afforded by the implementation of the GIS Portal, and the ongoing support of the GIS application relating to the new Centralized Child Welfare Call Center.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO A DHS PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL DHS MEASURE THE SUCCESS OF THIS POP?

These positions are not part of a current DHS performance measure; however, there are several measures under development that would allow us to measure our success. First, both ICS and GIS are developing customer satisfaction surveys that will allow us to measure our responsiveness and other customer service elements. ICS currently tracks data and matching requests and the time it takes from time of request to time to completion. GIS has a project tracking system that will allow us to measure the effect of additional resources on the number of projects completed and the time taken on each project.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

Both ICS and GIS provide analytical support to both DHS and OHA which indirectly impacts all our clients. If the ICS positions are not funded, our research request queue will continue to expand resulting in longer delays in responding to both internal and external data requests. Without these positions our ability to connect ICS to more agencies and expand our capabilities directly effecting the support of interagency research and evaluation will be limited. Without these positions, we will delay or limit our ability to implement an ICS business intelligence tool thus hindering the ability to analyze data or produce reports and an ICS interagency dashboard. Lastly, without these positions, ICS is in danger of having resources redirected, in which case ICS may not be able to maintain current operations. This would result in not being able to respond to internal or external data requests, conduct data matching functions, or possibly maintain the current data in ICS which would directly impact the accuracy and quality of the DHS and OHA forecasts, ergo the budget development.

If the GIS positions are not authorized we will continue to encounter difficulty recruiting and retaining staff. We may need to make decisions on which areas of DHS and OHA receive support and training, which will significantly impact the ability of employees to use GIS services. Most importantly, without these positions we may not be able to maintain the geospatial data and provide services in times of emergencies.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGE(S) TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

ICS can continue to operate under the current staffing model. We are keeping up with maintenance and monthly processing of data. We are fulfilling data requests in a timely, although in an increasingly longer, fashion. The alternative would be to continue with the current staffing model which, as previously mentioned, limits our ability to meet DHS, the Legislature, and Governor's goals for increased sharing and utilization of data across agencies. One option to consider would be to allow ICS to charge for services to external institutions and use the proceeds to fund staff. This would have the benefit of allowing staff to scale up or down according to the workload by using contracted employment. Although this is an option, it is not optimal as the learning curve for the ICS system and data matching would make a quick ramp up impractical. Another option would be to redirect resources from another area of OFRA. The only unit that has similar skills are the GIS staff, and that would leave the GIS team with an even bigger problem than previously stated. Both options would leave us risking the reassignment of the REaL+D staff that may render ICS and or GIS unable to meet their minimum obligations.

On the GIS team, our alternative is to continue operations as is and prioritize duties. We will probably emphasize training and support over projects because that will enable DHS and OHA staff to conduct their own analyses. However, this will increase our response time to project requests significantly, right at the time that the enterprise has increased need for the services.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

In both ICS and GIS, we have prioritized the work so the most urgent needs are addressed. In ICS this means data warehouse maintenance and processing of monthly data is at the top, with forecaster and DHS and OHA leadership requests second. Third would be internal and then external data requests, and last would be improving or expanding current technologies. In GIS we take urgent emergency and natural disaster requests, leadership requests and standing up and maintaining the GIS Portal as the top priorities. Second is

our training and support of DHS/OHA Portal users. Next would be our routine projects and processes followed by ad hoc requests.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

This POP could potentially impact most state agencies. Specifically, the following agencies would be directly affected by this POP: DHS, OHA, Department of Corrections, Oregon Youth Authority, Department of Education, Employment Department, and Department of Housing and Community Services. These agencies share their data with ICS and therefore would be negatively affected by any interruptions to ICS, and likewise positively affected by increasing the capabilities of ICS. ICS is currently exploring the possibility of including JJIS and HUD data which would affect State Police and the Federal Department of Housing and Urban Development.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

All our partner agencies are aware of and actively support the requests in this POP. Our partner agencies are supportive of ICS' expansion of data and for adding more agencies. Specifically, the Oregon Health Authority and Department of Education have been directly involved in the discussions on staffing and how we would utilize increased staff to help facilitate administering a connection with the SLDS, and implementing a business intelligence tool into ICS. We provide direct GIS services to the Oregon Liquor Control Commission (OLCC) as part of the regulation of marijuana, and as such are in support of strengthening our ability to provide services to OLCC. DHS and OHA are our major utilizers of GIS services, with Public Health comprising nearly half of our ad hoc requests. As such, they are very supportive of our ability to increase the response time in facilitating ad hoc requests.

11. WHAT IS YOUR EQUITY ANALYSIS?

This POP would increase our ability to address equity issues in the ICS and directly benefit the REaL+D effort by allowing for a broader view of race, ethnicity, language and possibly disability across multiple agencies. Additionally, this POP would support the implementation of a business intelligence tool and provide resources to conduct additional real time REaL+D analysis and the creation of REaL+D ICS dashboards.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

The long term desired outcomes are to integrate as many state agencies as practical and set up a seamless automated transfer of data that will allow for real time data and spacial analysis of cross agency administrative data. This would allow for robust operational analysis to support decision making as well as detailed cross agency research. Identifying connections and patterns across agencies would lead to cross agency and program initiatives that improve efficiencies and, most importantly, the wellbeing of Oregonians. The increased GIS capabilities would allow us to routinely integrate spacial data in all operations, research, and evaluation analyses to improve efficiencies and outcomes for all Oregonians.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for DHS/OHA? Specify which Program Area(s) and describe their new responsibilities.
None.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
We do not anticipate any additional costs beyond the cost of the four-additional staff.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No there will be no impact on client caseloads except to improve the data used to forecast those caseloads and solidify the staffing and tools used for that analysis.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

- Two permanent, full time Information Systems Specialist 6 positions (24 months)
- Two permanent, full time Information Systems Specialist 4 positions (24 months)

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
There are no startup costs.

g. What are the ongoing costs?
Personnel and Service and Supply costs for 2 ISS6 and 2 ISS4 positions.

h. What are the potential savings?
Though savings would be difficult to calculate, this investment would increase program efficiencies and effectiveness through broader sharing and utilization of data and increased use of data and

analytics promoting more informed decisions. This investment would also improve programs' ability to target resources and interventions to clients and improve outcomes and the lives of Oregonians.

OHA TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	0	0	0	0	0.00
Services & Supplies	0	0	0	0		
Capital Outlay	0	0	0	0		
Special Payments	$89,324	$32,249	$121,949	$243,522		
Other	0	0	0	0		
Total	**$89,324**	**$32,249**	**$121,949**	**$243,522**	**0**	**0.00**

Fiscal Impact Summary by Agency/Program Area:

	DHS / OFRA	DHS / SAEC	OHA / SAEC	Total DHS/OHA
General Fund	**$0**	**$331,166**	**$89,324**	**$420,490**
Other Funds	**$730,100**	**$0**	**$32,249**	**$762,349**
Federal Funds- Ltd	**$0**	**$256,154**	**$121,949**	**$378,103**
Total Funds	**$730,100**	**$587,320**	**$243,522**	**$1,560,942**
Positions	**4**	**0**	**0**	**4**
FTE	**3.76**	**0.00**	**0.00**	**3.76**

i. What are the sources of funding and the funding split for each one?

The major funding for this office is Medicaid at the FMAP split of 50 percent state funds and 50 percent Federal Funds. It is also partially funded by other Public Health grants.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Department of Human Services and Oregon Health Authority
Program Area Name: DHS|OHA Shared Services
Program Name: Contracts and Procurement
Policy Package Title: **Oregon Buys – Enterprise eProcurement System Replacement Project**
Policy Package Number: 301
Related Legislation: None

Summary Statement:

The Procurement process in many agencies — from purchase request to vendor payment — is not automated. The result is that agencies rely on inconsistent paper-based processes that are time consuming, error prone, difficult to track and measure. Procurement data is not easily available within state agencies and statewide. Reports are produced manually and are not consistent. In addition, the state cannot fully leverage its buying power to obtain more favorable terms of service and quantity discounts.

The proposed end-to-end enterprise e-procurement system would improve administrative processes; incorporate procurement best practices; create uniformity and standardization for users and vendors; capture data and provide improved reporting capability that will be used to increase agencies' buying power and make strategic procurement decisions.

These outcomes will support service delivery in all state agencies, by reducing the time and effort required to complete procurements, and increasing information availability to aid management decision making. This specifically supports DAS key performance measures targeting savings and customer service, as the system will provide faster and more accurate information to agencies, often on a self-service basis.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	$146,498	$546,064	$58,942	**$751,504**
DHS Policy Package Pricing:	$209,374	$66,817	$140,625	**$416,816**
Total Policy Package Pricing:	**$355,872**	**$612,881**	**$199,567**	**$1,168,320**

PURPOSE

1. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

This package is the estimated cost of implementation and ongoing fees for the SAAS solution provided by Periscope. DHS and OHA plan to implement in July of 2020, half way into the 2019-21 biennium.

2. WHY DOES DHS PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

In November 2015, nine agencies set out to define common requirements for an end-to-end eProcurement solution. Each agency provided resources to the effort, including subject matter experts from procurement, IT and Finance as well as agency leadership. This collaborative effort was undertaken as an alternative to the preferred option of an enterprise-level project, which was unavailable at the time. In January 2016, the State of Oregon issued a Request for Proposal to obtain an end-to-end eProcurement Solution that could be used by all state agencies and Oregon Cooperative Purchasing Program members. As a part of the evaluation process the top three proposers were invited to conduct a hands-on demonstration of their solution. Then the top two proposers were asked to submit contact information for their best implementation which were used to conduct site visits. The price agreement was awarded to Periscope Holdings, Inc. in August 2016.

The State of Oregon signed a price agreement (#6209) with Periscope Holdings, Inc., in May 2017, for their BuySpeed end-to-end eProcurement software solution, known as OregonBuys in Oregon. The Oregon Instance project, scheduled from January to October 2018, will configure the solution for use in Oregon. This project is being led by the ten participating agencies, including DAS, the current plan for this group is then to individually implement in their agencies. The first agency implementation is scheduled to begin planning in April 2018 and be complete before the end of 2018, providing a proof of concept for the functionality of the system. The price agreement contemplates a future enterprise wide implementation of the solution.

The estimated costs to DHS/OHA for implementation and ongoing costs include:

- $100,000 one-time funding for the "implementation" cost as noted in the price agreement.
- $62,764 per biennium as a fixed ongoing SaaS fee for the OregonBuys instance
- $155,495 for one year of SaaS fee for agency implementation (this will rise to $310,990 ongoing in 2021-23 as DHS/OHA move to two years of SaaS fees
- $110,500 one-time funding for contracted project management costs for the DHS/OHA implementation
- $58,101for a DHS/OHA contract subject matter expert (one-time cost to backfill the need in the contracts unit behind the subject matter expert)
- $50,000 for a Quality and Assurance vendor (one-time cost)
- $47,790 for contingency funding at 15 percent of the project cost.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

Innovation and Stewardship are two of the core values of DHS/OHA. This package would allow DHS/OHA to implement a more structured and complete e-procurement system that would reduce contracting risks and increase tools for staff to manage contracts end to end.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO A DHS PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL DHS MEASURE THE SUCCESS OF THIS POP?

No.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

DHS/OHA would continue to use outdated and inadequate tracking systems for contracts continuing some of the risks that are in the current system.

HOW ACHIEVED

6. DOES THIS POP REQUIRE A CHANGE(S) TO AN EXISTING STATUTE OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

None.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

None.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

This POP would not impact other agencies but if the OregonBuys project is adopted statewide it would impact all agencies, boards and commissions that do contracts.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

As mentioned above there are other agencies also moving forward with a proposal to implement the OregonBuys solution. There was a core of 9 agencies including DAS who set out the parameters and went through a collaborative process to agree on the solution needs.

11. WHAT IS YOUR EQUITY ANALYSIS?

This package would increase the tools used for contracting and would encompass contracts with Minority, Women, Veteran or emerging small business owners.

12. WHAT IS THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

To streamline and improve the tools used for contracting by DHS and OHA and other agencies moving forward with this project.

STAFFING AND/OR FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 2020

End Date (if applicable): Ongoing

a. Based on these answers, is there a fiscal impact?

Yes.

b. Will there be new responsibilities for DHS/OHA? Specify which Program Area(s) and describe their new responsibilities.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.

None.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.

N/A.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
None.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
See above.

g. What are the ongoing costs?
See above.

h. What are the potential savings?
Potential savings include possible lower costs of contracting, less risk of contracts not being managed properly and efficiencies in the contracting process.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	$66,817	0	0	0	0.00
Services & Supplies	0	$517,343	0	0		
Capital Outlay	0	0	0	0		
Special Payments	$355,872	$28,721	$199,567	$584,160		
Other	0	0	0	0		
Total	**$355,872**	**$612,881**	**$199,567**	**$1,168,320**	**0**	**0.00**

Fiscal Impact Summary by Program Area:

	OHA / OIS	DHS / OCP	OHA / SSF	DHS / SSF	Total OHA/DHS
General Fund	**$0**	**$0**	**$146,498**	**$209,374**	**$355,872**
Other Fund	**$517,343**	**$66,817**	**$28,721**	**$0**	**$612,881**
Federal Funds- Ltd	**$0**	**$0**	**$58,942**	**$140,625**	**$199,567**
Total Funds	**$517,343**	**$66,817**	**$234,161**	**$349,999**	**$1,168,320**
Positions	**0**	**0**	**0**	**0**	**0**
FTE	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**

i. What are the sources of funding and the funding split for each one?

Funding comes from the Supplemental Nutrition Assistance Program (SNAP food stamps), Medicaid, Title IV-E at a 50 percent state funds and 50 percent Federal Funds. The OSH Indirect Grant, Title XX Social Services Block Grant and Group Home indirect Grant also receive Federal Funds, but are mostly supported by General Fund. Funding from the Basic 110 Grant (vocational rehabilitation) had

a fund split of 40 percent state funds and 60 percent Federal Funds. There are also Other Funds sources that are Public Health grants.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Department of Human Services and Oregon Health Authority
Program Area Name: Human Resources Center – Shared Services
Program Name: Occupational Health, Safety and Emergency Services & Organization and Employee Development
Policy Package Title: **Supporting Our Workforce - Essential Health, Safety & Wellness Resourcing**
Policy Package Number: 210
Related Legislation: None

Summary Statement:

Investing in essential staffing to support the Department of Human Services (DHS) and Oregon Health Authority (OHA) workforce is critical to meeting agency goals and objectives. The workforce itself is arguably the most important tangible asset of DHS and OHA.

Despite its importance, historically the investment in resources that support our workforce have been minimal. Traditionally, investment in the agencies has been within our direct services. While critical to serving Oregon's most vulnerable populations, equally important is the investment in essential staffing that support the direct service workforce.

As the agencies workforce continues to grow and change investment within these areas is critical to ensure the effective delivery of services. This request will provide necessary human resources staff to adequately support the health, safety, training and development of the DHS|OHA workforce.

	General Fund	Other Funds	Federal Funds	Total Funds
OHA Policy Package Pricing:	$205,514	$21,015	$72,921	$299,450
DHS Policy Package Pricing:	$426,423	$857,286	$252,050	$1,535,759
Total Policy Package Pricing:	**$631,937**	**$878,301**	**$324,971**	**$1,835,209**

PURPOSE

1. WHY DOES DHS PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?

As each agency's workforce continues to grow and change investment in the workforce is critical to ensure the effective delivery of services. This request would provide necessary DHS|OHA Shared Services human resources staff to adequately support the health, safety, training and development of the DHS|OHA workforce.

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?

DHS proposes this POP to reconcile and create the positions and funding necessary to adequately support the agencies' workforce.

Occupational Health, Safety and Emergency Services (OHSE) Program

1 FTE – Operations Policy Analyst 3 (MMN) – Health and Safety Coordinator & 1 FTE - SS 2 (MMN) – Safety Specialist 2

The DHS|OHA Occupational Health, Safety & Emergency Services Program (OHSE) serves over 12,000 employees and nearly 200 locations for both DHS and OHA. As DHS|OHA programs have grown, funding for health, safety and wellness programs have remained stagnant leading to a decreased ability to meet the needs of the agency and increasing employee risk to hazards in the workplace.

Current staffing levels allow for 2.00 FTE to cover:

- Safety
- Occupational Health
- Workers Compensation Tracking
- Ergonomics
- Health and Wellness Program

Over the last two years OHSE has performed a basic review of health and safety programs required by law and found these programs are not in place or woefully inadequate. This is primarily due to the lack of

staffing levels necessary to complete and maintain this scope of work. Some of the programs that require improvement or development are:

- OSHA Required
  - Safety Committees
  - Blood Borne Pathogens
  - Record Keeping
  - Hazard Communication
  - Personal Protective Equipment
  - Medical and First Aid
- OSHA Related/Occupational Health necessities
  - Indoor Air Quality
  - Lighting and environmental controls
  - Ergonomic programs

Additionally, the Governor signed Executive Order 17-01, State Agency Employee Wellness which requires state agencies to develop and promote employee wellness programs and initiatives. DHS|OHA is also a member of the Governor's Coordinating Council on health and wellness. OHSE actively participates on behalf of DHS. This work is in addition to other internal DHS|OHA Employee Wellness Programs.

The addition of an Operations and Policy Analyst 3 and a Safety Specialist 2 would allow staffing levels in the Occupational Health, Safety and Emergency Services Program to develop, implement and maintain basic occupational health and safety programs required by law, better protect employees from workplace hazards and reduce employee risk and workers' compensation expense.

Organization and Employee Development
1FTE - TDS 2 (MMN) – Training and Development Specialist 2

The excellence of an organization depends on the quality and dedication of its employees putting their skills and passion to the best possible use and ensuring they get the support and training they need to be satisfied,

engaged, energized, and productive. Ongoing employee training is vital for DHS|OHA to maintain and advance its level of professionalism and skill.

The strategic direction of DHS|OHA is supported in collaboration with agency leadership by our Organization and Employee Development team. The Offices of Human Resources work in collaboration with divisions and programs to achieve agency goals and maintain the standards of the organization and its values serving over 12,000 employees.

These resources play a critical role in transforming the agencies to support and develop our workforce to become and continue to be and do their best in delivering services to Oregon's most vulnerable populations.

Family and Medical Leave Act/Oregon Family Leave Act (FMLA/OFLA)
2 FTE - HRA 1 (MMN) – Human Resource Analyst 1

Both state and federal law require DHS and OHA provide family leave to their employees. Current permanent staffing levels are 5 HRA1 positions that serve over 12,000 employees. Efforts to increase staffing to acceptable levels have utilized limited duration positions and job rotation opportunities. Employees working in the unit are also working on a voluntary overtime schedule. The current staffing practices and lack of position security is not sustainable.

Federal requirements dictate that determinations should be received and assessed within 5 business days. The FMLA/OFLA Determination Unit typically takes between 14 and 30 days to process. Failure to process requests timely detrimentally impacts the leave status, benefits and pay for employees and requires additional time and effort after the fact to make corrections once the paperwork has caught up with an employee's situation.

It is expected that 2 additional HRA1 FMLA/OFLA Coordinators would allow the unit to function as necessary to meet federal and collective bargaining requirements and meet the needs of our employees.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?

DHS|OHA employs approximately 12,000 staff in nearly 200 locations. Any plans to move the organizations forward must start with the workforce. Our agencies' workforce accomplishes the work toward meeting the organization's mission and goals. For this workforce to be effective they must have adequate support and operational services. This POP provides for the necessary human resources staff to adequately support the health, safety, training and development of the DHS|OHA workforce.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO A DHS PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL DHS MEASURE THE SUCCESS OF THIS POP?

This POP is not directly tied to DHS|OHA key performance measures. Arguably, an empowered, healthy, trained, supported workforce impacts the agency's ability to meet all performance measures.

This POP most directly ties to the agencies Quarterly Review measures of Employee Engagement and Workforce Development.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?

The adverse effect of continuing to not invest in supportive services for the workforce is decreased employee engagement and morale and increased turnover. Inadequate human resources will pull back the progress of the transformation that is needed within the agencies and will limit the execution of business strategy.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGE(S) TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.

No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?

Limited duration and temporary staffing alternatives have been considered, however, these are temporary solutions and do not provide the permanent resourcing necessary. Additionally, temporary staffing alternatives are costly with regard to investing in short-term staff when the need is ongoing.

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?

Current permanent staffing levels are not adequate to serve over 12,000 employees. Limited duration, rotations, and temporary staffing alternatives have been used to address the issue, however, an ongoing need and permanent resourcing is necessary to adequately maintain the agencies workforce services and support. The current staffing practices and lack of position permanency are not sustainable.

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?

This POP would not directly impact other agencies.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?

No other agencies, programs, or stakeholders are collaborating on this POP.

11. WHAT IS YOUR EQUITY ANALYSIS?

This POP requests to increase the support to the agencies workforce. These positions will be filled in a manner that conforms to direction from the OHA Office of Equity and Inclusion and the DHS Office of Equity and Multicultural Services.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

- Stabilize currently underfunded and understaffed occupational health and safety operations.

- Provide long term planning for occupational health and safety programs.
- Increase field safety presence which cannot be accomplished under current staffing levels.
- Increase liaison activities with executive leadership and program management.
- Develop occupational health and safety training programs for staff.
- Lead operations related to violence in the workplace.
    - Provide subject matter expertise during Threat Assessments.
    - Develop Threat Management Plans when necessary.
    - Facilitate Threat Management Teams.

STAFFING AND FISCAL IMPACT

13. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?
The pricing is based on current compensation plans and pricing models.

Implementation Date(s): July 1, 2018

End Date (if applicable): N/A

a. Based on these answers, is there a fiscal impact?
Yes.

b. Will there be new responsibilities for DHS/OHA? Specify which Program Area(s) and describe their new responsibilities.
No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
Shared Services impacts will not be sufficient to require additional funding.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
This POP would not impact client caseloads or services provided to clients.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.

Classification & REPR	*# of Positions*	*# of Months*	*Perm, Temp, LD*
OPS & Policy Analyst 3 (0872) MMN - *Health & Safety Coordinator*	1	24	Permanent
Safety Specialist 2 (1346) MMN	1	24	Permanent
Training & Development Specialist 2 (1339) MMN	1	24	Permanent
Human Resource Analyst 1 (1320) MMN – *FMLA/OFLA Coordinator*	2	24	Permanent

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
Minimal.

g. What are the ongoing costs?
Ongoing costs are typical of a full-time, permanent, 24-month positon.

h. What are the potential savings?
Savings are not anticipated with this POP as the primary objective is adequate support of agencies' workforce.

TOTAL FISCAL IMPACT FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	3,102	798,996	0	802,098	5	4.40
Services & Supplies	73,670	58,290	43,865	175,825		
Capital Outlay	0	0	0	0		
Special Payments	0	0	0	0		
Other	555,165	21,015	281,106	875,286		
Total	**$631,937**	**$878,301**	**$324,971**	**$1,835,209**	**5**	**4.40**

DHS - Fiscal Impact Summary by Program Area:

	Shared Services / HRC	DHS / SAEC	OHA / SAEC	Total
General Fund	$0	$426,423	$205,514	**$631,937**
Other Funds	$857,286	$0	$21,015	**$878,301**
Federal Funds- Ltd	$0	$252,050	$72,921	**$324,971**
Total Funds	$857,286	$678,473	$299,450	**$1,835,209**
Positions	5	0	0	**5**
FTE	4.40	0.00	0.00	**4.40**

i. What are the sources of funding and the funding split for each one?

This office is funded mostly by Medicaid at 50 percent state funds and 50 percent Federal Funds. Funding for this POP is also received through the Supplemental Nutrition Assistance Program (SNAP food stamps) and Title IV-E at 50 percent state funds and 50 Federal Funds. The rest of the of funding comes from OSH Indirect Grant, Basic 110 (vocational rehabilitation), Block Grant and TANF.

Oregon Health Authority
2019-21 Policy Package

Agency Name: Oregon Health Authority
Program Area Name: Oregon State Hospital
Program Name: Oregon State Hospital
Policy Package Title: **Deferred Maintenance – Oregon State Hospital**
Policy Package Number: 302
Related Legislation: Senate Bill 1067 (2017)

Summary Statement:

This package funds repairs and improvements to state-owned buildings and infrastructure that is equivalent to no less than two percent of the current replacement value of state owned buildings and infrastructure on the campuses of the Oregon State Hospital as required by Senate Bill 1067 (2017). These funds would provide improvements to ensure continued compliance with the Joint Commission (JCAHO) accreditation requirements and Center for Medicare & Medicaid Services (CMS) regulations to ensure continued (CMS) funding.

	General Fund	Other Funds	Federal Funds	Total Funds
Policy Package Pricing:	**$9,075,000**	**$0**	**$0**	**$9,075,000**

PURPOSE

1. WHY DOES OHA PROPOSE THIS POP (WHAT ISSUE ARE YOU TRYING TO FIX/SOLVE)?
This POP is being requested to comply with the requirements set forth in Senate Bill 1067 (2017).

2. WHAT WOULD THIS POLICY OPTION PACKAGE (POP) DO AND HOW WOULD IT BE IMPLEMENTED?
This would fund deferred maintenance and improvements at the Oregon State Hospital's three campuses: Salem, Junction City, and Pendleton. Projects would be prioritized and vetted through OSH leadership to establish a replacement cycle.

3. HOW DOES THIS FURTHER THE AGENCY'S MISSION OR GOALS?
Additional funding would further our mission and goals by ensuring that the hospital is maintained to the highest standards and regulatory compliance requirements such as the Joint Commission and Centers for Medicare/Medicaid (CMS) are fully met and our clients are provided a safe and secure environment of care. Additional long-term cost savings will be realized by not delaying unfunded maintenance.

QUANTIFYING RESULTS

4. IS THIS POP TIED TO AN OHA PERFORMANCE MEASURE? IF YES, IDENTIFY THE PERFORMANCE MEASURE. IF NO, HOW WILL OHA MEASURE THE SUCCESS OF THIS POP?
The measure of success would be achieved by the elimination of deferred high priority maintenance and improvements.

5. WHAT WOULD BE THE ADVERSE EFFECTS OF NOT FUNDING THIS POP?
Higher maintenance costs in the future.

HOW ACHIEVED

6. DOES THIS POP REQUIRE ANY CHANGES TO EXISTING STATUTE(S) OR REQUIRE A NEW STATUTE? IF YES, IDENTIFY THE STATUTE AND THE LEGISLATIVE CONCEPT.
No.

7. WHAT ALTERNATIVES WERE CONSIDERED AND WHAT WERE THE REASONS FOR REJECTING THEM?
N/A

8. WHAT ACTIONS HAVE OCCURRED TO RESOLVE THE ISSUE PRIOR TO REQUESTING A POLICY PACKAGE?
N/A

9. WHAT OTHER AGENCIES (STATE, TRIBAL AND/OR LOCAL GOVERNMENT) WOULD BE AFFECTED BY THIS POP? HOW WOULD THEY BE AFFECTED?
None.

10. WHAT OTHER AGENCIES, PROGRAMS or STAKEHOLDERS ARE COLLABORATING ON THIS POP?
All agencies in the State of Oregon with state-owned buildings and infrastructure will request funding to bring their total deferred maintenance and capital improvements budget to a level of two percent of the current replacement value through individual agency POPs.

11. WHAT IS YOUR EQUITY ANALYSIS?
None.

12. WHAT ARE THE LONG-TERM DESIRED OUTCOMES (LONGER THAN THE UPCOMING BIENNIUM)?

A well-maintained facility that meets or exceeds regulatory requirements and provides a level of excellence in our environment of care.

13. IS THIS POP BEING REQUESTED BECAUSE OF AN INTERNAL DHS/OHA AUDIT, OREGON SECRETARY OF STATE AUDIT, OR FEDERAL AUDIT? IF SO, PLEASE PROVIDE FURTHER INFORMATION.

No.

STAFFING AND/OR FISCAL IMPACT

14. WHAT ASSUMPTIONS AFFECT THE PRICING OF THIS POP?

Implementation Date(s): July 1, 2019

End Date (if applicable): N/A

a. Based on the following answers, is there a fiscal impact?

Yes: $9,075,000 General Fund.

b. Will there be new responsibilities for OHA/DHS? Specify which Program Area(s) and describe their new responsibilities.

No.

c. Will there be new Shared Services impacts sufficient to require additional funding? Specify which office(s) (i.e., facilities, computer services, etc.) and describe how it will be affected.
No.

d. Will there be changes to client caseloads or services provided to population groups? Specify how many in each relevant program.
No.

e. Will it take new staff or will existing positions be modified? For each classification, list the number of positions and the number of months the positions will work in each biennium. Specify if the positions are permanent, limited duration or temporary.
It is unknown what personnel requirements might be related to supporting any deferred maintenance and capital improvement projects.

f. What are the start-up costs, such as new or significant modifications to computer systems, new materials, outreach and training?
None.

g. What are the ongoing costs?
N/A

h. What are the potential savings?
Investing in deferred maintenance would result in substantial savings over time by not allowing buildings and infrastructure to deteriorate to a point that would require costly major repairs or replacement.

TOTAL FOR THIS PACKAGE

Category	GF	OF	FF	TF	Position	FTE
Personal Services	0	0	0	0	0	0.00
Services & Supplies	0	0	0	0		
Capital Outlay	$9,075,000	0	0	$9,075,000		
Special Payments	0	0	0	0		
Other	0	0	0	0		
Total	**$9,075,000**	**$0**	**$0**	**$9,075,000**	**0**	**0.00**

OHA - Fiscal Impact Summary by Program Area:

	OSH	Program Area 2	Program Area 3	Program Area 4	Total
General Fund	**$9,075,000**	**$0**	**$0**	**$0**	**$9,075,000**
Other Fund	**$0**	**$0**	**$0**	**$0**	**$0**
Federal Funds- Ltd	**$0**	**$0**	**$0**	**$0**	**$0**
Total Funds	**$9,075,000**	**$0**	**$0**	**$0**	**$9,075,000**
Positions	**0**	**0**	**0**	**0**	**0**
FTE	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**

i. What are the sources of funding and the funding split for each one?

The funding source for this request would be General Fund Capital Improvement funding.

Oregon Health Authority
AUDIT RESPONSE REPORT

1. DHS and OHA: Statewide Single Audit Including Selected Financial Accounts and Federal Awards for the Year Ended June 30, 2015, audit #2016-09 (dated April 2016)

- Recommend department management ensure that adequate documentation is retained to demonstrate controls are operating as intended to ensure that expenditures are paid at proper rates.

  The Office of Financial Services has developed a "System Update Tracking Sheet" as documentation when federal funding split codes rate changes are updated or modified in systems. The tracking sheet was implemented with the federal rate changes effective October 1, 2015.

- Recommend department management consider the financial statement impact resulting from adjustments or entries made in underlying coding to ensure amounts are properly reported.

  To ensure the agency receives the accrual transaction information timely, the Statewide Financial Reporting unit has updated its accrual procedure to include instructions to request the accrual information before July 1 with the year-end task list, and then to check back for this information no later than August 1. To ensure the accrual review will include an analysis of the financial impact, a section has been added to accrual procedures to include review at the comptroller and rollup GAAP object level.

- Recommend department and authority management strengthen controls to ensure sufficient documentation is maintained to demonstrate compliance with federal requirements and the client liability is calculated accurately.

  Aging and People with Disabilities (APD) has obtained missing applications from all clients except those that were determined to be deceased. For those individuals, APD followed up with the Estate Recovery Unit to ensure that they were aware of the clients' passing and were filing an estate claim if appropriate. APD has continued to

remind managers and staff of the importance of maintaining complete files through meetings and "In the Loop" newsletter articles. For the clients who experienced eligibility-coding errors, the state has returned the federal funds. All corrective actions are complete.

- We recommend management develop a security plan that addresses all federally required components, develop and implement a formalized risk analysis program, and ensure system security reviews are conducted timely for all applicable systems involved in the administration of the Medicaid program.

  The Information Security & Privacy Office (ISPO) has embarked on a multi-tiered process that will result in an information security plan for the Department of Human Services (DHS) and the Oregon Health Authority (OHA). In alignment with the state's Enterprise Security Office, ISPO is using the Center for Internet Security's (CIS) Top 20 Critical Security Controls as our roadmap to identify and mitigate risks and compliance findings.

  We are using Tenable Nessus to perform vulnerability assessments of our enterprise to identify vulnerabilities and develop an asset inventory. The vulnerability management process, including regularly scheduled scanning and patching, has been implemented. The asset inventory will inform the information security plan.

  We have developed our information security risk assessment policy and process and have initiated an aggressive risk assessment schedule. Seven risk assessments have been accomplished in 2017 and more are scheduled. Like the vulnerability assessments, the risks (vulnerabilities and threats) and gaps identified from these assessments will inform the information security plan.

  The aforementioned are the CIS Critical Security Controls prerequisites for accomplishing an information security plan. ISPO recruited a Senior Information Security Advisor in May 2017 and have assigned the information security plan to him to complete no later than December 2017.

  The Information Security and Privacy Office (ISPO) is continuing to develop a plan to implement a framework for conducting the required security assessments on the Automatic Data Processing (ADP) systems which support the Medicaid program in Oregon. Vulnerability assessment scans of the MMIS system software are now performed monthly or whenever major changes are made to the system.

A Vulnerability Management policy has been developed, approved and was published in September 2017. In support of this policy, ISPO already began scanning in excess of 15,000 devices utilizing the states vulnerability assessment solution, Tenable Security Center (TSC). ISPO is concurrently working with OSCIO to determine how TSC will access and scans the remaining Medicaid systems residing on the mainframe.

The Information Security & Privacy Office (ISPO) is in the process of developing a risk analysis process that will establish the roles and responsibilities of the different parties for contracting all required types of independent assessments, as required by Federal Regulations.

Revisions to parent policy DHS|OHA 090-006 Risk Assessment to be submitted for review to Office of Information Services (OIS) Policy, Standards and Processes (PSP) Committee by September 1, 2017. Revisions to widen the scope to encompass all security assessments required by 45 CFR 95.621 (iii) Periodic risk analyses and (3) ADP System Security Reviews. Policy revisions and process will be based on CMS Risk Management Handbook (RMH) Chapter 12: Security and Privacy Planning, Version 1.0, January 31, 2017; Appendix E. ARS Standards – Planning (PL); Control PL-01.

The ISPO Risk Assessment Analyst is a member of a chartered advisory group within the Enterprise Security Office which acts in an advisory capacity to the ESO Risk Program Committee. In the course of that work, tools are under development to ensure that risk mitigation plans are established with state agencies. These tools will be leveraged to develop the "Risk Triage" process, to establish and implement a plan of action "Develop a Plan of Action (POA)"; see Attachment A. The Risk Triage process will be a sub-process of the DRAFT ISPO Independent Security Risk Assessment (ISRA) Process and will be submitted to the PSP Committee by September 1, 2017 with the policy revisions and parent process. The ISPO Risk Assessment Analyst meets on a monthly basis with OIS ISPO Audit Coordinator to coordinate risk mitigation efforts throughout DHS|OHA.

The OR-Kids system underwent an independent security risk assessment from March 2017 to May 2017. Tests included:

- *Information Security Web Application Penetration Test*
- *Application and Server Infrastructure Penetration Test*

- *Internal Technical Test (workstations)*
- *NIST Cybersecurity Framework Assessment*
- *OWASP Secure Coding Practices Assessment*

The final report was received at the end of June. Agreement was reached between ISPO and the Director of Development Disability Services to commence with an independent security risk assessment of the eXPRS system in third quarter of 2017.

- Recommend management strengthen controls to ensure only allowable costs are paid for at appropriate federal funding participation rates.

  The Office of Financial Services has a process to cross check the documentation provided by program staff to ensure the appropriate transfer has been completed. The agency also has a process in place to automate this transfer within the MMIS system.

  A coding matrix was developed to allow users to select the correct coding for the allowable expenditures.

  For noted transaction errors corrective action was developed and is in operation at this time. A new agreement has been negotiated. Adjustments were made to ensure correct federal funding.

- Recommend management ensure staff are documenting that all databases were verified for new and revalidated providers.

  The authority is currently testing Change Request #20606 which will create additional labels for the Provider Verification panel. This will enable enrollment staff to properly label the reason for the database checks. In addition, the authority conducted specific database check training for enrollment staff between December 2017 and February 2018. The state will provide additional database check training beginning July 2018 as part of a new enrollment quality improvement plan.

- Organization management should ensure compliance site visits are performed timely for all enrolled and active providers.

  The Centers for Disease Control and Prevention (CDC) has added new requirements to the Vaccines for Children (VFC) program over the past three years that create additional work related to provider site visits. These additional requirements, in addition to Oregon vaccine stewardship laws, have increased the length of time spent preparing for, completing, and following up on VFC site visits. Health Educators are now spending approximately 2.5 hours on site per visit, per clinic site, rather than 1.5 hours seen previously, and follow-up time has increased proportionately. At times, the new follow-up requirements require staff to complete additional overnight trips to ensure that clinics retain appropriate eligibility screening documentation. In addition, significant resources dedicated to completing site visits in the audit time period were unavailable due to vacancies in key positions and a hiring freeze which limited the program's ability to fill these vacancies.

  To address this audit finding in 2015, the Oregon Immunization Program took a variety of steps aimed at impacting the program's ability to meet their federally determined site visit goal. These actions included:

  - *Reviewing, and when needed, reprioritizing work in order to allow for timely site visits, while still complying with other grant-required activities.*
  - *The use of technology to make the site visits more efficient for staff, namely tablets, has been implemented to streamline site visits and cut down on double data entry.*
  - *Removal of appropriate tasks from staff who complete site visits and assignment of these tasks to lower-level staff.*
  - *Development and use of new templates to increase the efficiency of provider follow-up.*
  - *The use of process improvement activities to create additional efficiencies.*

  In addition to continuing the steps described above, the Oregon Immunization Program has set in motion the following steps in order to impact the program's ability to meet their federally determined site visit goal in 2016.

- *Two positions on the Provider Services Team (which conducts the site visits) have been re-classified from a Health Educator 2 to a Compliance Specialist 2. This change in position classification will have significant impact on our program's ability to complete our site visit requirements by creating two positions whose sole purpose is to complete site visits and site visit follow-up, complete the bulk of our required site visits, and be freed from the other duties previously assigned to Health Educators, thus allowing more focused attention on meeting this audit requirement.*

- *We have developed a VFC provider waitlist which will provide additional control over the number of providers requiring site visits. This will help slow the continued growth in the program, especially considering our staffing and resource limitations which have not kept pace with our addition of provider sites.*

Continued data analysis is planned to evaluate the number of staff needed to complete the new and upcoming CDC requirements for site visits. This will help us plan for the number of sites we are able to maintain in the program, develop justification for potential addition of resources, and support planned growth targeting areas where access to vaccination is of concern, such as rural or frontier areas of our state.

In addition to the two Compliance Specialists positions referenced above, the program has transitioned a third position into a Compliance Specialist. These three positions are wholly focused on completing site visits and addressing this target area. At the mid-year point, the program is well positioned to meet this federal and state target. All federal and state targets were met in 2016.

- Recommend management ensure staff receive training regarding the proper coding for expenditures and allowability of expenditures. Additionally, management should ensure documentation is maintained to support expenditures paid. Further, for the specific items identified, management should correct the coding errors and ensure the expenditures are billed to the appropriate program and/or source of funds.

  Agency management understands the importance of ensuring staff are trained on proper account coding, documentation, and allowable cost principles. Management worked with the Office of Financial Services to

develop tools to assist staff in choosing the proper codes and develop additional quality assurance processes to review for unallowable costs. The identified transactions have been corrected as of August, 2016.

- Recommend management update the cost allocation plans for the department and authority to reflect current practices and ensure future changes are communicated timely.

  The agency has continued to submit annual cost allocation plan updates and interim updates when there are major changes to allocation methodologies. The agency will continue to work with the federal Division of Cost Allocation (DCA) on the Oregon Health Authority major plan updates. Due to changes in the organizational structure of OHA, our update of the OHA PACAP was delayed until July 2016. The current biennium cost allocation plan was submitted for review in July 2016 and is awaiting a response from DCA.

  Currently, the agency submits the cost allocation plan on an annual basis to the federal DHHS Cost Allocation Services (CAS), formerly DCA. A formal change log was created in March of 2017 to ensure all updates are included in each subsequent submission. The most recent cost allocation plan was submitted on June 30, 2017.

2. OHA: Safe Drinking Water Revolving Loan Fund –Applying Agreed-Upon Procedures for Fiscal Year Ended June 30, 2015, audit #2016-13 (dated June 2016)

- Recommend the agency continue to refine their financial reporting process by having a person with experience and knowledge of financial reporting conduct a review of the adjustments prepared for financial reporting purposes.

  The Oregon Health Authority agrees with the recommendation. Our review process includes having a person with experience and knowledge of financial reporting review adjustments. We will continue refining our process to ensure that these adjustments are not overlooked in the future.

  State Financial Reporting (SFR) has also made several changes to our review process that should further reduce errors in the report. In 2016, our experienced reviewer took a new job immediately prior to completion of the report. We have since hired a person who has experience in financial reporting, and she conducted a formal, detailed review of this year's report prepared by our lead accountant. This included a check of the formulas in the

spreadsheet and of the queries used to produce the data. This formal review is now incorporated into our standard operating manual. In addition, the grant accountants more closely review to determine if there are adjustments that did not have cash draws associated with them, or any other activity that may affect the financial statements. The process concludes with a final review by the unit manager.

3. DHS and OHA: Statewide Single Audit Including Selected Financial Accounts and Federal Awards for the Year Ended June 30, 2016, audit #2017-08 (dated March 2017)

- Recommend management review the coding that points transactions to rebates and recoveries and other revenues to ensure proper classification of these transactions.

  The agency has updated its year-end close procedure to ensure the Rebate & Recovery revenue is appropriately coded for proper classification. The close procedure now includes a review of Other Revenue account transactions.

- Recommend authority management strengthen its methodology to ensure a more accurate estimate of the collectability of drug rebates for the current period.

  The Office of Financial Services is using a new set of reports that we believe will provide more accurate information than the ones used in prior years. Our procedures have been updated for these new reports.

- Recommend department management ensure the proper application of established accrual methodologies and that accrual efforts are not resulting in duplicate expenditures or revenues.

  The agency updated its close procedures to include additional reviews in an effort to avoid duplication of estimated accrual amounts.

- Recommend management strengthen controls to verify applications exist upon client eligibility redeterminations, perform eligibility redeterminations timely, identify any other clients that may have been impacted due to the override of system controls, and reimburse the program for unallowable costs.

On March 21, 2017, federal funds in the amount of $1,329 that the department was unable to locate to support the costs charged to Medicaid, was returned. The department's Aging and People with Disabilities Office discussed with managers and staff the policies, appropriate documentation, and retention of applications needed to determine eligibility for our program. These reminders were included in the March 2017 "In the Loop" newsletter article and will be included as agenda items in future quarterly meetings. The department has returned the federal funds for the client whose determination was not completed timely. In addition, beginning in January 2016 and concluding August 31, 2017, OHA has worked to process redeterminations for the entire MAGI population and for those individuals who were part of an ACA–related deferred renewal population.

- Recommend management strengthen controls to ensure database searches are documented and enrollment agreements are maintained. For the specific items noted above, we recommend the authority obtain updated provider agreement forms and document that database checks were completed.

  The state obtained current provider enrollment agreements from the providers noted in the findings. The state conducted specific database check training for enrollment staff between December 2017 and February 2018. The state will provide additional database check training beginning July 2018 as part of a new enrollment quality improvement plan. Additionally, the state will be requiring new provider enrollment agreements during our annual revalidation efforts for payable providers. This will begin in Spring 2019.

- Recommend management finalize its plan for other Medicaid systems and then perform risk analyses and security reviews of those system in accordance with the plan.

  The Information Security & Privacy Office (ISPO) has embarked on a multi-tiered process that will result in an information security plan for the Department of Human Services (DHS) and the Oregon Health Authority (OHA). In alignment with the state's Enterprise Security Office, ISPO is using the Center for Internet Security's (CIS) Top 20 Critical Security Controls as our roadmap to identify and mitigate risks and compliance findings.

  We are using Tenable Nessus to perform vulnerability assessments of our enterprise to identify vulnerabilities and develop an asset inventory. The vulnerability management process, including regularly scheduled scanning and patching, has been implemented. The asset inventory will inform the information security plan.

We have developed our information security risk assessment policy and process and have initiated an aggressive risk assessment schedule. Seven risk assessments have been accomplished in 2017 and more are scheduled. Like the vulnerability assessments, the risks (vulnerabilities and threats) and gaps identified from these assessments will inform the information security plan.

The aforementioned are the CIS Critical Security Controls prerequisites for accomplishing an information security plan. ISPO recruited a Senior Information Security Advisor in May 2017 and have assigned the information security plan to him to complete no later than December 2017.

The Information Security and Privacy Office (ISPO) is continuing to develop a plan to implement a framework for conducting the required security assessments on the Automatic Data Processing (ADP) systems which support the Medicaid program in Oregon. Vulnerability assessment scans of the MMIS system software are now performed monthly or whenever major changes are made to the system.

A Vulnerability Management policy has been developed, approved and was published in September 2017. In support of this policy, ISPO already began scanning in excess of 15,000 devices utilizing the state's vulnerability assessment solution, Tenable Security Center (TSC). ISPO is concurrently working with OSCIO to determine how TSC will access and scans the remaining Medicaid systems residing on the mainframe.
The Information Security & Privacy Office (ISPO) is in the process of developing a risk analysis process that will establish the roles and responsibilities of the different parties for contracting all required types of independent assessments, as required by Federal Regulations.

Revisions to parent policy DHS/OHA 090-006 Risk Assessment to be submitted for review to Office of Information Services (OIS) Policy, Standards and Processes (PSP) Committee by September 1, 2017. Revisions to widen the scope to encompass all security assessments required by 45 CFR 95.621 (iii) Periodic risk analyses and (3) ADP System Security Reviews. Policy revisions and process will be based on CMS Risk Management Handbook (RMH) Chapter 12: Security and Privacy Planning, Version 1.0, January 31, 2017; Appendix E. ARS Standards – Planning (PL); Control PL-01.

The ISPO Risk Assessment Analyst is a member of a chartered advisory group within the Enterprise Security Office which acts in an advisory capacity to the ESO Risk Program Committee. In the course of that work, tools are under development to ensure that risk mitigation plans are established with state agencies. These tools will be leveraged to develop the "Risk Triage" process to establish and implement a plan of action, "Develop a Plan of Action (POA)" (see Attachment A). The Risk Triage process will be a sub-process of the DRAFT ISPO Independent Security Risk Assessment (ISRA) Process and will be submitted to the PSP Committee by September 1, 2017 with the policy revisions and parent process. The ISPO Risk Assessment Analyst meets on a monthly basis with OIS ISPO Audit Coordinator to coordinate risk mitigation efforts throughout DHS/OHA.

The OR-Kids system underwent an independent security risk assessment from March 2017 to May 2017. Tests included:

- *Information Security Web Application Penetration Test*
- *Application and Server Infrastructure Penetration Test*
- *Internal Technical Test (workstations)*
- *NIST Cybersecurity Framework Assessment*
- *OWASP Secure Coding Practices Assessment*

The final report was received at the end of June 2017. Agreement has been reached between ISPO and the Director of Development Disability Services to commence with an independent security risk assessment of the eXPRS system in the third quarter of 2017.

- Recommend department management strengthen its controls over the reviews of monthly employee cell phone invoices.

  In March of 2017, The Office of Information Services (OIS) Collaborative Communications generated a communication to all coordinators to remind them of their responsibility to review/acknowledge the monthly billing data and that their acknowledgement is recorded and audited.

Further, OIS Collaborative Communications has developed a process and automated email notification system to alert the coordinator(s) and the manager if the monthly review is not completed timely. The first distribution of this message was sent out automatically beginning on June 28, 2017 to all MCD Coordinators that have un-acknowledged billing records. This notice will continue monthly.

- Recommend department management strengthen its controls over the reviews of monthly employee timesheets and cell phone invoices.

  Corrective action for the above findings has been broken down into four steps:

  - *Ensuring proper training of current staff members in the use of work charge codes.*
  - *Ensuring the work charge code training is a part of our onboarding process to ensure that all new employees are trained going forward.*
  - *Establish a process for signing and archiving timesheets that were not approved in the ePayroll system.*
  - *Return of unallowable funds to federal partners related to misuse of work charge codes.*

Training for the use of work charge codes was provided on two separate occasions to staff members in the Health Policy and Analytics division. Those trainings occurred in January of 2017. The participants included all staff members and managers whose positions and workload require the use of work charge codes. Training for the use of work charge codes by future employees and managers will be ensured by the onboarding process. This is now a documented step in the permanent process used for all employees.

The Payroll department now sends an automated reminder to all managers who have not approved timesheets for their employees. In addition, it has now been written into the duties of the staffing manager in HPA to review monthly the timesheets for approval. Any that have not been approved will be delivered to the owning manager for physical written signature. These signed timesheets will be archived on site in a locked filing cabinet.

Adjustments to federal expenditures of $12,530 were made to address the questioned costs.

- Recommend management review expenditures to ensure sub-awards were used for authorized purposes.

In April 2018, the division initiated desk reviews of ACA expenditures within the three counties that received these funds. These reviews aimed to achieve the following objectives:

  - *Ensure the subrecipient obligated, expended, and used grant funds in accordance with the rules and terms of the agreement.*
  - *Verify that grant expenditures were properly authorized and supported by the subrecipient's source documentation and that costs were allowable and allocable to the grant program.*
  - *Validate the subrecipient's reporting of periodic income and expenses matched with their general ledger.*

These desk reviews were conducted by the Office of Financial Services between May and June. Two of the reports were finalized in July 2018, the third will be finalized by August 10, 2018.

- Recommend department management strengthen controls to ensure verification of suspension and debarment is performed for all contracts, evidence is retained, and contracts are complete.

  The Office of Contracts & Procurement has implemented internal contract processing standards beginning November 1, 2016. These new standards require a two-pronged approach to verify whether or not vendors are able to receive federal funding. Beginning with support staff searching the System for Award Management (SAM) for each vendor to verify that the vendor is neither suspended nor debarred from receiving funds and then saving the findings in the central electronic contract folder. Further, contract staff, once they have taken assignment of the contract action, are required to verify that the reports are correct and proper and if not, run a new report and address concerns if evident.

- Recommend management develop a formal tracking mechanism to ensure all changes to the plans are tracked for the inclusion in future updates communicated to the federal oversight agency. We also recommend management strengthen controls to ensure the cost allocation process follows the plans submitted for approval and interim changes, and all costs entering the cost pools are reviewed for allowability.

The agency currently submits the cost allocation plans on an annual basis to the federal DHHS Cost Allocation Services (CAS), formerly DCA. A formal change log was created in March of 2017 to ensure all updates are included in each subsequent submission. The most recent cost allocation plan was submitted on June 30, 2017.

4. OHA: Medicaid Management Information System (MMIS) /Oregon Eligibility System (ONE) Information Technology (IT) Review, audit #2017-09 (dated May 2017)

- Recommend management continue to develop strategies to evaluate and improve caseworker input accuracy. In particular, we recommend management consider implementing a review process for portions of input identified as having higher error rates and that negatively affect eligibility determination.

  In early 2016, OHA took initial steps to develop a quality control (QC) process for data entry, which included a statistical sampling plan, data entry standards, auditing methods, quality metrics and data reporting. In mid-2017, DHS assumed the operational responsibility for the Oregon Health Plan eligibility processing and for the continuing development and deployment of the QC process.

  DHS will expand this process beyond the main processing center and include SSP field offices. Because of this change of the scope, DHS/OHA will need to reassess the implementation progress in December 2018.

  To address other factors that negatively affect eligibility determination, OHA generates a monthly MMIS validation report for all individuals who have crossed an age threshold without redetermination of eligibility in a defined period. DHS Operations meet on a bi-monthly basis with DHS and OHA subject matter experts to review accuracy and decide what corrective actions will be necessary.

- Recommend management develop procedures to monitor overrides to ensure they are performed only for approved reasons and that needed subsequent actions on these cases are timely.

  DHS Operations recognizes the risk of error when using overrides in the system. To mitigate this risk, DHS Operations has:

- *Assigned key managers to monitor the override tasks to ensure appropriate use of the override and timely correction when appropriate.*

- *Documented override procedures and trained staff on appropriate use of the override feature.*

DHS is also in the process of developing and implementing data collection and reporting for the override process.

- Recommend management ensure system documentation is available to facilitate a granular review of permissions granted for each role.

  In July 2017, OHA began review of all current MMIS roles and successfully completed an assessment of OHP eligibility processing staff. OHA will continue a broad assessment throughout OHA and DHS in 2018 and 2019. OHA will also coordinate with DHS to update the names of current MMIS roles to better reflect their represented programs. This change will help managers better determine appropriate roles for the programs they administer and is expected to be completed April 2019.

  In addition, OHA is developing a process for the annual review of MMIS roles, and a web-based directory tool that contains the definitions of current roles and access levels. The current access request forms will contain a link to this tool.

- Recommend management perform effective periodic reviews of access granted to their personnel.

  In 2017, OHA worked with the DHS|OHA Information Security and Privacy Office (ISPO) to change the MMIS security access process ensuring logical access is reviewed and can be audited. OHA is coordinating with its partners on a new tool that will allow OHA to make on-demand, real-time queries about changes to MMIS access (created, modified, expired, or removed access). OHA expects this reporting tool to be available by July 2018.

5. OHA: Improve Efforts to Detect and Prevent Improper Medicaid Payments, audit #2017-25 (dated November 2017)

- Develop a comprehensive inventory of MMIS system controls and proactively test the effectiveness and completeness of those controls.

  A team of OHA staff from the Office of Payment Accuracy and Recovery (OPAR), the Office of Program Integrity (OPI), the Provider Services Unit, and the MMIS BSU will be formed to review processes, identify opportunities for improvement, and propose prioritization of resources to address identified areas for improvement. These may include recommendations for process changes or enhancements or documentation of existing procedures.

  We acknowledge that the documentation for existing procedures should be improved, but it is important to note existing, effective procedures. Many FFS claims are auto-adjudicated through the MMIS system, with some claims requiring manual intervention to finalize payment. The PAU within OPI monitors for spikes in the usage of certain edits and requests validation of the edit from the Claims Unit, when appropriate. The Claims Unit coordinates with the MMIS BSU to review the correctness of the edit.

  The audit team identified a specific gap in our procedures to review and verify that system edits are working as intended. As a result, OHA has identified a small percentage of questionable payments that will require adjustments. OHA's Health Systems Division (HSD) has developed a preliminary approach to address this noted deficiency. This approach will include:

  - *Development of testing processes for the top 20% of MMIS edits with the most significant financial impact.*
  - *Monitoring of remaining edits to confirm accurate functionality, using daily MMIS reports that detail denied or partially-denied claims and the edit that stopped payment. A monthly report will be created to flag edits not shown on the daily reports for testing.*

It is estimated that one full-time staff could effectively test and validate 10 edits per week, or approximately 500 edits per year, and monitor all remaining edits. We will need to evaluate existing resources and constraints related to ongoing technology projects, but we expect to implement these activities by January 2019.

- Adopt leading practices highlighted in the report, such as setting clear standards for acceptable program integrity efforts, and including clear expectations in CCO contracts about when a sanction will occur and the automatic penalty that will be imposed for non-compliance.

  OPI has hired an Operations and Policy Analyst 4 (OPA4) to work with HSD and with CCOs to strengthen the program integrity and accountability constructs over the next two contract cycles. As the 2018 CCO contract is in the final stages of review, we expect to complete implementation with the 2019 CCO contract.

- Increase oversight of CCO program integrity efforts, such as approving CCO's fraud, waste, and abuse policies and reviewing how CCO's prevent, detect, and recover improper payments.

  OPI has hired an OPA4 to work with HSD and with CCOs to strengthen the program integrity and accountability constructs over the next two contract cycles. OPI is also in the process of hiring seven Government Auditor 2 (GA2) positions to audit the medical claims of network providers. In addition, OPI supports systematic training of CCO Compliance Officers, as coordinated by the External Quality Review Organization (EQRO), Health Insights. OHA has contracted with new EQRO and will be coordinating the program integrity aspects with the new contractor. As the 2018 CCO contract is in the final stages of review, we expect to complete implementation with the 2019 CCO contract.

- Develop robust efforts to validate the accuracy and completeness of encounter data, which may include hiring an External Quality Reviewer or developing internal monitoring efforts by the Office of Program Integrity.

  While several teams throughout OHA validate encounter data on a regular basis to ensure accurate metrics reporting, rate development, and contract compliance, encounter data is not currently audited against medical chart notes. OPI is in the process of hiring seven GA2 positions to audit medical claims of network providers. The target date to complete implementation activities also aligns with the implementation of the 2019 CCO contract.

- Review and clarify Oregon Administrative Rules so Medicaid providers can be held accountable for improper payments.

  We agree with this recommendation and had begun taking steps to address it prior to this audit. The Office of Program Integrity has hired an OPA4 to work with HSD and with CCOs to strengthen the program integrity and accountability constructs over the next two contract cycles. This position will also review Medicaid administrative rules and work with stakeholders to update them for clarity and to enhance program integrity.

- Work with U.S. Treasury Do Not Pay center on utilizing free, sophisticated data mining techniques and explore other internal opportunities for data matching.

  The Office of Program Integrity and the Office of Payment Accuracy and Recovery have completed the review of the "Do Not Pay" center information. The Office of Program Integrity has engaged in additional discussions with the U.S. Treasury, and are considering the opportunities to utilize the program. In January 2018, the U.S. Treasury received permission to work with Washington, Oregon and Tennessee.

- Work with CMS to explore pilot incentive programs to increase efforts to prevent, detect, and recover improper payments.

  The Office of Program Integrity (OPI) will engage with CMS and other state program integrity offices, through the Medicaid Integrity Institute and the National Association for Medicaid Program Integrity (NAMPI), to explore potential pilot incentive programs. The target date to complete implementation is aligned with the scheduled date for the next NAMPI national conference.

- Ensure there is an annual reconciliation process for all individuals in the agency's various computer systems to verify their eligibility is appropriately re-determined.

  Annual redeterminations are being performed through the transfer of the Member Services Center operations to DHS. Initial monitoring reports have been developed and are reviewed monthly. Ongoing collaboration between OHA and DHS to establish regular process for reviewing reports and resolving issues is being developed.

6. DHS and OHA: Statewide Single Audit Including Selected Financial Accounts and Federal Awards for the Year Ended June 30, 2017, audit #2018-11 (dated April 2018)

- Recommend management ensure the transaction review process includes examination of proper coding and accounting periods.

  The agency has updated their transaction review procedures with additional process steps to ensure that coding is correct and that transactions are posted to the correct fiscal year. These additional processes include reviewing the account balances after entries are posted to ensure the transaction had the correct effect, ensuring pass-through accounts are zero at the object level and not just at the fund level, and specifically noting when payroll transactions occur in two different fiscal years. This was completed in February 2018.

- Recommend department management review OR-Kids transaction processing and make system modifications as appropriate to ensure proper financial reporting of program expenditures. We also recommend department management review prior year and current year transactions and reimburse the federal agency for grant expenditures claimed inappropriately.

  A report has been developed to identify adjustments that impact a state grant rather than the federal grant, and is in the final validation stage. Once the report is validated, the report will be used going forward to accurately report federal expenditures. The report will first be used for the reporting period ending September 30, 2018.

  Adjustments for previous quarters reported incorrectly will be reported on the federal report for the period ending December 31, 2018.

  Questioned costs in this finding are estimates only. Actual amounts needing correction and repayment will be calculated based on the report for the period.

  A change request for a system fix has been written. However, the date for the system fix is not yet determined.

- Recommend management strengthen controls to verify applications exist during client eligibility redeterminations, perform timely eligibility redeterminations and verification of client resources, close benefits for clients no longer eligible, and ensure eligible clients are enrolled in both Medicare and Medicaid. We also recommend management correct all identified issues and reimburse the federal agency for unallowable costs.

  In response to the individual who was enrolled in a correctional facility, the agency has reviewed the identified issue and has taken partial action. Eligibility and related payments have been reversed from the MMIS system. Procedures and system updates are still being reviewed and implemented and the return of unallowable costs is being confirmed. The anticipated completion date is December 31, 2019.

- Recommend management strengthen controls to ensure documentation supporting a provider's eligibility determination is retained. For current providers with missing documentation, we recommend the department verify they are eligible to provide services and obtain the necessary documentation.

  The Office of Developmental Disability Services (ODDS) has begun the process of amending the contract with PPL, the Fiscal Intermediary, to validate the I9's prior to paying providers. We anticipate the completion of this amendment by September 1, 2018. In addition, ODDS has refinanced the three claims in question to reimburse the federal portion; in the amount of $5,570.62.

  The management of the Oregon Health Authority (OHA) Provider Support Services conducted specific database check training for enrollment staff between December 2017 and February 2018. The state will provide additional database check training beginning July 2018 as part of a second enrollment quality improvement plan and continues to pull quarterly, a missing database check report, to ensure all missing database checks are completed.

  For the one provider that was the responsibility of the Aging and People with Disabilities program (APD), the Department obtained a current completed I-9 form and confirmed the provider's eligibility; therefore, there are no questionable costs remaining for the APD program.

- Recommend management resolve the inconsistencies between the planned funding sources communicated to the Contracts and Procurement Unit and the actual funding sources used to make contract payments.

The Department contract had the correct funding source when it was submitted to the Office of Contracts and Procurement (OC&P) on the original request form. Subsequently, there was an invoice miscoded by Adult and People with Disabilities (APD) program staff. APD will emphasize to their staff the need to verify that coding matches the correct funding stream prior to submitting an invoice for payment.

The Authority contract was originally requested utilizing General Funds. Six months after the request, OHA Public Health Division (PHD) found a federal funding source to apply toward the contract. Upon changing funding sources, PHD should have submitted a request to OC&P to amend the contract to include the new funding source. In the future when programs need to change funding sources, a contract amendment request to identify the new funding source is required, to allow OC&P to add pertinent information such as CFDA numbers and appropriate terms and conditions to the contract. OC&P has contacted the PHD Contract Administrator to alert them to this requirement for future requests. In addition, OC&P included language in the June contract administration update under the "Did You Know" section to remind all contract administrators if the funding changes, an amendment will need to be requested.

Federal Audits
Current Status of OHA Audits
6/30/18

Ongoing Audits	Scope
PERM FFY 2017	Cycle activities began in August 2016. The Data Processing Reviewers are reviewing the entire sample of 1700 claims for both FFS and MC. Receiving possible expectations for review and possible appeal. Anticipate report to be received by November 2018.
OIG Oregon's Section 1115(a) Medicaid Demonstration - OHP	This engagement was previously a survey to better understand the Oregon Health Plan waiver and now has become an audit, focused on CCO client access and quality of services. The entrance conference was held April 20, 2018. Visiting CCOs in May - July 2018. Plan to meet with OHA in early August for a wrap up of this audit.
GAO Study of Medicaid HCBS 2018	Five state GAO study regarding access to Medicaid Home and Community Based Care (HCBC). Will focus on how states design their Medicaid HCBS benefits. Will involve both DHS-APD and DD, and OHA. Initial interview held 1/31/2018. Additional information provided 2/15/2018.
CMS Oregon Asset Verification Program (AVP) State Plan Amendment	CMS is requesting information to ensure Oregon is in compliance with requirements of Section 1940 for the Social Security Act, related to implementation of an Asset Verification Program (AVP). DHS and OHA provided initial response in November 2017 and submitted an updated plan to CMS by February 9, 2018. Oregon has committed to implementing an asset verification system by December 31, 2018.

Ongoing Audits	Scope
CMS Medicaid Program Integrity 2018	This is a review of OHA and DHS Medicaid Program Integrity efforts, focusing on Managed Care. CMS conducted its on-site review from May 22-24, 2018 and OHA and the CMS review team are ensuring all documents requested during the on-site are submitted. The exit conference is currently being scheduled. A draft report is expected in late September or early October 2018. Once the draft report is issued, OHA will have 30 days to respond to the report. Final report is expected by February 2019.
CMS School Based Services Financial Management Review	Site visit held 9/18/2017. Exit conference held March 5, 2018. Working out final repayment details with CMS.
CMS HCBS ICF/IDD Support Services Waiver Review (375.R03)	Determine that Oregon meets the assurances for the Home and Community-Based ICF/IDD Support Services Waiver. The Waiver is effective from July 1, 2014 through June 30, 2019 and serves over 7,000 beneficiaries. Evidence regarding the assurances provided to CMS on 9/29/2017. Received response back from CMS mid January 2018. Provided responses to CMS' draft report April 11, 2018. No final report has been issued.
GAO Interview on CMS Fraud Management	GAO conducted interview on March 7, 2017 with OHA management. They are also talking to three other states. OHA validated information on 9/27/2017. We are currently awaiting a final report.

Planned Audits	Scope
FNS-Oregon WIC Management Evaluation 2018	FNS has scheduled a Management Evaluation (ME) for Fiscal Year 2018 that covers the Special Supplemental Nutrition Program for Women, Infants and Children (WIC). The purpose of the review is to assess the State agency's compliance with Federal Regulations, Instructions, and policies pertaining to WIC; provide technical assistance; and promote a collaborative partnership with the State agency WIC Program. Review scheduled for August 6, 2018.
CMS Medical Loss Ratio Review (OHA)	CMS is planning a review of how MLR is calculated and appears on the CMS 64 report. This review is scheduled for August 13 - August 16, 2018.

Secretary of State Audits
Current Status of OHA Audits
6/30/18

Ongoing Audits	Scope
SOS Single Statewide Audit - Financial	Audit of the State of Oregon's financial statements and related note disclosures included in the Comprehensive Annual Financial Report (CAFR) including report on internal control over financial reporting and compliance with laws, regulations and provisions of contract or grant agreements. Entrance conference was held on May 24, 2018.
SOS Audit of Statewide IT Procurement	Review of the statewide IT procurement processes, including DAS oversight. DAS is lead. Planning phase has been completed and fieldwork has started. Objectives include review of DAS oversight, strategic scoring efforts, and value of independent quality assurance vs/ internal quality assurance over projects. Scope is all contracts over $150k since July 1, 2015, with DAS oversight. May add more contracts if sample size is insufficient to reach conclusions. Detailed questionnaire sent to agencies in May 2018 and returned to SOS on June 6, 2018. Target date for report is December of 2018.
SOS Audit of Statewide Internal Audit Functions	Review of the statewide internal audit function, including DAS oversight. DAS is lead. Findings meeting held May 3, 2018. Target release date for report is August 31, 2018.
SOS Prescription Drug Monitoring Performance	The Audits Division is beginning a performance audit of prescription drug monitoring, which involves the Oregon Prescription Drug Monitoring Program administered by the Oregon Health Authority. Entrance conference held December 15, 2017. Objectives, scope, and methodology was finalized and discussed at update meeting on May 31, 2018. Report release date is targeted for mid December.
SOS Marijuana Regulatory Framework	The scoping phase was completed in May and entrance conference is scheduled for June 19, 2018. The audit objectives are risks related to diversion of marijuana to other states and the black market, and oversight of marijuana testing labs. The main auditee is OLCC, however, we are tracking the progress of this review.

Planned Audits	Scope
OR-Kids System Integrity	This audit will assess the integrity, reliability, security and utility of the OR-Kids information technology system. Audit objectives will attempt to identify root causes for system weaknesses including issues identified by several SOS performance audits in recent years with the intent of permanently correcting chronic system risks and weaknesses with this critical state system. Audit not yet started.
Integrated Eligibility (IE) Performance and Integrity	This “Real Time” audit is the one of a series of planned audits validating the performance of the Department’s integrated eligibility program. Audit objectivities may include a review of legal requirements, agency guidance, governance and compliance, data integrity, security, systems performance, performance outcomes and customer satisfaction. Audit not yet started.

2017-2019 MANDATORY SPECIAL REPORT ON COMMUNITY MENTAL HEALTH

Treasury Account Report

July 2017 to June 2019

Per ORS 426.506 Community Mental Housing Fund; Community Housing Trust Account

Restricted Funds- Permanent Fund Principle		$5,726,586
Unrestricted 15-17 Balance Forward		1,047,119
Prepayment of Funds		114,560
Interest:	Actual July 2017 through March 2018	82,631
	Projected April 2018 through June 2019 (15 months @ $11,000)	165,000
	Total Revenue	**$7,135,896.00**

Restricted Funds - Permanent Fund Principle		$5,726,586
Awarded Amounts Funded July 2017 through June 2019		0
Amount Reserved for Awarded Housing Development		0
Amount Reserved for Awarded Institutional Housing		0
Available to be Awarded		1,047,119
Prepayment of Funds		114,560
Interest:	Actual July 2017 through March 2018	82,631
	Projected April 2018 through June 2019 (15 months @ $11,000)	165,000
	Total Expenditures	**$7,135,896.00**

As of the printing of the Oregon Health Authority Agency Request Budget document, there are no major Facilities Projects planned. However as the agency moves through the budget and legislative process, projects may arise within this area. At that time a project report will be filed.

Oregon Health Authority
Gender Equity Report

The Oregon Health Authority (OHA) Gender Equity Report provides progress and plans in achieving equal access to appropriate services for males and females under the age of 18.

OHA's efforts are more program specific than agency wide, due to the nature of our work as it relates to the requirements of the statute. This report focuses predominantly on the OHA Health Systems Division (HSD), the Public Health Division (PHD) and the Office of Contracts and Procurement (OC&P). This report covers July 1, 2016 through June 30, 2017 (FY 2017).

This report is required by ORS 417.270 (HB 3576 Equal Access to Appropriate Services for Girls and Boys).

OHA Health Systems Division

In 2015 OHA's Addictions and Mental Health merged with Medical Assistance Programs and additional smaller programs to form the OHA Health Systems Division (HSD). The Health Systems Division supports equal access to appropriate services and treatment for females and males under 18 years of age. HSD developed updated administrative rules which describe and require minimum standards for the services and supports provided by addictions and mental health providers. These rules promote recovery, resiliency, wellness, independence and safety for individuals receiving services and support. They specify standards for the services and supports that are person-directed, youth-guided, family-driven, culturally competent, trauma and wellness-informed. They also promote developmentally appropriate functional and rehabilitative outcomes for individuals. Contracts with Mental

Health Organizations, Fully Capitated Health Plans and Coordinated Care Organizations require the provision of these services.

The modified outpatient services rules which were developed in FY 2015 (effective July 1, 2016) include definitions important to the development of the individualized plan for each person. Child and family engagement in the development of services allows individual choice in developing the most appropriate array of services and supports, and tailoring of those services to effectively address the child's specific clinical issues. The Individualized Service Plan (ISP) describes specific services and supports to be provided, arranged, or coordinated that will assist the individual and associated family members, if applicable, to achieve intended outcomes. This includes services specific to gender, culture, literacy, disability or language and steps necessary to overcome existing barriers.

OHA has provided funding for school based mental health services in nine counties, staffed by therapists in local schools that do not have a School Based Health Center. With easy access to mental health care in a school setting, barriers such as cost, transportation, and concerns surrounding confidentiality that often keep children and youth from seeking mental health services. Therapists work with students with a variety of concerns from truancy to anxiety to suicidality; they develop safety plans, avert crises in the school setting, and assist students in remaining in school when possible. They also consult with teachers and other school staff to provide information and mental health awareness for student issues.

Women's Treatment Services are programs approved and designated to provide alcohol and other drug treatment services for women, which meet specific standards. These standards address assessment, provision or coordination of services specific to women, and referral to other services. Entry of individuals whose services are funded by the Substance Abuse Prevention and Treatment (SAPT) Block Grant are prioritized in the following order:

(A) Women who are pregnant and using substances intravenously;
(B) Women who are pregnant;
(C) Individuals who are using substances intravenously; and

(D) Women with dependent children.

In addition, adolescent providers deliver services that support gender-related developmental issues such as Boys' and Girls' Empowerment and Girls Empowerment and Diversity groups. These adolescent-serving providers maintain relationships and work with agencies that provide culturally specific services in order to ensure diversity awareness within the organization, as well as provide clients with a range of culturally specific options for pre-social support. Many programs implement "Seeking Safety" as a gender-specific program for individuals with trauma and substance use disorders.

The following definitions are included in the Outpatient Services Rule:

- "Child and Family Team" includes people responsible for creating, implementing, reviewing and revising the service coordination section of the Individual Service and Support Plan in Intensive Community-based Treatment Supports and Services of the family, care coordinator, and child. The team also includes any involved child-serving providers and agencies and any other natural, formal, and informal supports as identified by the family.
- "Cultural Competence" means the process by which people and systems respond respectfully and effectively to people of all cultures, languages, classes, races, ethnic backgrounds, disabilities, religions, genders, sexual orientations and other diversity factors in a manner that recognizes, affirms, and values the worth of individuals, families and communities and protects and preserves the dignity of each.
- "Gender Identity" means a person's self-identification of gender, without regard to legal or biological identification, including, but not limited to persons identifying themselves as male, female, transgender and transsexual.
- "Gender Presentation" means the external characteristics and behaviors that are socially defined as either masculine or feminine, such as dress, mannerisms, speech patterns and social interactions. "Peer" means any person supporting an individual, or a family member of an individual, who has similar life experience, either as a current or former recipient of addictions or mental health services, or as a family member of an individual who is a current or former recipient of addictions or mental health services.

- “Peer Delivered Services” means an array of agency or community-based services and supports provided by peers, and peer support specialists, to individuals or family members with similar lived experience, that are designed to support the needs of individuals and families as applicable.
- "Peer Support Specialist" means a person providing peer delivered services to an individual or family member with similar life experience, under the supervision of a qualified Clinical Supervisor. A Peer Support Specialist must complete an OHA approved training program and be:
    - A self-identified person currently or formerly receiving mental health services; or “person-directed” means the individual, and others involved in supporting the treatment and recovery of the individual, are actively involved in assessment, planning and revising services and supports and intended outcomes. Individuals are empowered through this process to regain their health, safety and independence to the greatest extent possible and in a manner that is holistic and specific to the individual, including culturally, developmentally, age and gender appropriate.
    - A self-identified person in recovery from a substance use disorder, who meets the abstinence requirements for recovering staff in alcohol and other drug treatment programs; or
    - A family member of an individual who is a current or former recipient of addictions or mental health services.
- "Service Plan" means a comprehensive plan for services and supports provided to or coordinated for an individual and their family, as applicable, that is reflective of the assessment and the intended outcomes of service.

OHA Public Health Division

The OHA Public Health Division (PHD) has several initiatives addressing youth services.

PHD - Center for Prevention and Health Promotion

Adolescent, Reproductive and Health. In FY 2017, the Adolescent, Reproductive and Genetic Health (ARGH) Section expended an estimated than $8.2 million providing services to males and females under the age of 18.

- The Reproductive Health Program works with 150 clinics throughout the state to offer free or low-cost reproductive health services and birth control for women, men and teens who need them. The program seeks to reduce unintended pregnancy by providing access to the information, services and resources necessary to ensure that all pregnancies are healthy, well-timed and intended. Limited contraceptive methods for males mean that fewer services are available for male clients. During FY 2017, the Reproductive Health Program's total clients who were male and under the age of 18 was 0.5%, while the proportion of females under the age of 18 was 10.5%. National standards for preventive services include more reproductive health screenings for females than for males.
- In addition, as of April 2018, the Reproductive Health Program implemented a new client enrollment form that asks for both gender identity and sex at birth.
- The School-Based Health Center (SBHC) Program certifies and supports SBHCs throughout Oregon. SBHCs are a unique health care model for comprehensive physical, mental and preventive health services provided to youth and adolescents either within a school or on school property. With easy access to health care in a school setting, SBHCs reduce barriers such as cost, transportation, and concerns surrounding confidentiality that often keep children and youth from seeking the health services they need. SBHCs provide a full range of physical, mental, reproductive and preventative health services to students regardless of their ability to pay. Each SBHC is staffed by a primary care professional who may be a doctor, nurse practitioner or physician's assistant, other medical or mental health professionals and support staff, such as a receptionist. During FY 2017, SBHCs in 25

counties served 28,276 youth ages 0 to 18 representing 80% of all SBHC clients. Of those clients ages 0 to18, 53% were female, 47% were male and fewer than 1% were transgender.

- The Youth Sexual Health Program works to achieve gender equity through:
    - Supporting comprehensive sexuality education programming in four counties: Deschutes, Jackson, Klamath, Malheur and Washington (served by Adelante Mujeres), using the curricula Family Life and Sexual Health (FLASH), Rights, Respect and Responsibility (3Rs) and ¡*Cuídate!*. Between 2016 and 2017, 55% of participants reported being female and 45% reported being male. Additionally, 18% of participants reported they were lesbian, gay, bisexual, transgender or questioning.
    - Partnering with state and local organizations to improve and expand comprehensive sexuality education implementation in Oregon schools which now includes a focus on domestic and sexual violence prevention K-12 due to policy shifts at the state level. This also includes partnering with PHD's Injury and Violence Prevention Program on a mapping project connecting local-level data regarding youth sexual health and comprehensive sexuality education policy implementation in local school districts.
    - Providing training, technical assistance, and guidance to local public health authorities, non-profits, CCO's, school districts, and youth-serving agencies related to the five goals of the Oregon Youth Sexual Health Plan.
- The Adolescent and School Health Program analyzes Oregon Healthy Teens (OHT) survey data on positive youth development, a framework for measuring students' resilience and social connectedness. This analysis looks at OHT data to identify trends and disparities in positive youth development (PYD) by gender identity, race/ethnicity, and sexual orientation. The PYD benchmark is comprised of six questions that address components of PYD theory. To meet the PYD benchmark, youth must answer five out of the six items positively (excellent, very good or good, or very much true, pretty much true). Based on 2017 OHT survey data, among 11th graders:
    - Significantly more males met the PYD Benchmark compared to females (63% vs. 55%). Even fewer transgender and gender diverse students (33%) met the benchmark compared to their cisgender peers.
    - There are significant differences on achieving the PYD Benchmark by sexual orientation. 63% of 11th graders who identify as straight achieved the benchmark, compared to 41% of youth who identify as gay or lesbian and 34% of youth who identify as bisexual.

- By race/ethnicity:

Race	% who met PYD Benchmark
White-non Hispanic	60%
Native American-non Hispanic	50%*
Asian- non Hispanic	58%
Black- non Hispanic	54%
Native Hawaiian/Pacific Islander-non Hispanic	50%
Multiple Races-non-Hispanic	57%
Hispanic	52%*

*statistically significant difference (p<.05)

Modifications to the 2017 OHT survey enhanced our ability to illuminate issues facing young people in our state. Demographic questions now align with REAL-D (race, ethnicity, language, disability demographic data) standards.

Maternal and Child Health. The Maternal and Child Health (MCH) Section works to address health issues across the lifespan of individuals and families. We believe preconception, pregnancy and early childhood experiences create and influence a path for lifelong wellness. The MCH Section represents many public health disciplines and has multiple funding streams. Funds are distributed through partnerships with local health departments, Tribes, and public and private agencies for a wide variety of clinical and supportive community-based health services. The MCH Section:

- Implements promising practices to promote healthy relationships with on-going funds from the Centers for Disease Control and Prevention (CDC) for Rape Prevention and Education (RPE). While rape affects both genders, most often women are the victims of the abuse and it is commonly used to exert power and control

over women. Funds support the work of the Sexual Assault Task Force and four local sites to change social norms among youth and support healthy relationships using proven prevention strategies.

- Collects data on gender-based violence including Intimate Partner Violence (IPV), harassment, and rape using the Behavioral Risk Factor Surveillance System (BRFSS), Oregon Healthy Teens (OHT), and Pregnancy Risk Assessment Monitoring System (PRAMS) surveys to track prevalence and identify risk and factors. Public Health also maintains the violent death reporting system.
- Provides training and technical assistance on the public health approach to addressing primary prevention of domestic violence to the Oregon Department of Justice for their local Safer Futures Funding (SFF) sites. The SFF grant places Domestic Violence (DV) advocates in the Oregon Department of Human Services (DHS) and local public health offices to assist with screening, referrals, and case coordination for pregnant and parenting teens who have been victims of DV including sexual violence. The training assists DHS offices on integrating healthy relationship and violence screening and referral services into their work with local public health.
- Implements the Futures without Violence Project Connect model in four community college sites. This model provides intensive screening for Intimate Partner Violence and sexual coercion, referral and follow-up in at four Oregon Community Colleges and is funded by the Support to Expectant and Parenting Students Grant (STEPS). While the intervention is for all female clients of reproductive age, there is an intentional focus on reaching out to students who are pregnant or parenting. The STEPS grant has been using the Futures without Violence "Hanging Out or Hooking Up" curriculum which is designed for staff in a variety of settings who what to better serve female adolescents who are sexually active.
- Improve access to women's health information and provide a forum for the public and professionals to network and discuss timely and emerging women's health topics. For over 20 years the Oregon Health Authority has sponsored the Oregon Women's Health Network (OWHN). The OWHN is a volunteer-run network, that puts on free quarterly lectures on a variety of women's health topics. Its purpose is to improve women's health through access to health information, and providing a forum for the public and professionals to network and discuss timely and emerging women's health topics. In 2017 OHA decided it could no longer support the OWHN. While OHA still participates, OHSU became the sponsor and very recently the sponsorship has been picked up by a private female entrepreneur.

PHD – Center for Public Health Practice

HIV/STD and TB Section. Chlamydia is the most common reportable disease in Oregon with 17% of cases in the reporting period occurring in those 18 and under. Gonorrhea is the third most common reportable disease with 5.5% of cases occurring in those 18 and under during the same period. Left undiagnosed and untreated both infections can cause serious short and long-term health consequences including pelvic inflammatory disease, infertility, ectopic pregnancy, and an increased risk for acquisition of HIV infection. The Oregon STD Prevention Program subsidizes gonorrhea and chlamydia screening for adolescents and young adults at safety net clinics (e.g. local county health departments, juvenile detention facilities, school-based health centers, Planned Parenthood, etc.). Individuals who are uninsured or underinsured are eligible to receive subsidized screening. During this reporting period, 32% of the 7,723 safety net tests were for individuals 18 and under. Of these 70% were women and 30% were men.

Both the HIV and STD Prevention Programs also distribute large quantities of condoms and lubricants to each local county health department for dissemination within their communities. In several counties, these condoms are distributed to clinics and organizations serving youth including school-based health centers, youth services programs, and community health clinics.

Immunizations. Immunization Services include population-based services including public education, enforcement of school immunization requirements, and technical assistance for healthcare providers who provide vaccines to their client populations; as well as vaccine administration to vulnerable populations with an emphasis on ensuring access and equity in service delivery. The Immunization Program provides vaccines to all School-Based Health Centers, Community Health Centers, Local Public Health Authorities and Rural Health Clinics in Oregon, as well as Vaccines for Children vaccine to many private practitioners across the state.

The Immunization Program measures immunization rates among children, including measuring adolescent HPV rates by gender, facilitating interventions at the local or clinic level. The AFIX (Assessment, Feedback, Incentive

and eXchange) program offers providers assessment of immunization rates for two-year-olds and helps strategize simple interventions to increase their rates.

Office of Contracts and Procurement

The Office of Contracts and Procurement (OC&P) is a shared service between OHA and the Department of Human Services (DHS). The office addresses gender equity within OHA Contracts, including OHA requests for proposals (RFPs) through the following processes and mechanisms:

- Program staff can request contracts or RFPs to include services to clients, with specific guidance surrounding gender specific expectations.

RFP template language includes:

- "Contractor shall provide equal access to covered services for both males and females under 18 years of age, including access to appropriate facilities, services and treatment, to achieve the policy in ORS 417.270."
- In the special conditions paragraph: Contractors must provide services to clients without regard to race, religion, national origin, sex, age, marital status, sexual orientation or disability (as defined under the Americans with Disabilities Act). Contracted services must reasonably accommodate the cultural, language and other special needs of clients.
- Contractor certifies that Contractor has a written policy and practice that meets the requirements described in House Bill 3060 (2017 Oregon Laws, chapter 212) for preventing sexual harassment, sexual assault, and discrimination against employees who are members of a protected class. Contractor agrees, as a material term of this Contract, to maintain such policy and practice in force during the entire Contract term
- The directions for the 118-Series Contracting Forms, includes a check box for gender specific services under Other Considerations. This provides program staff the reminder that this is an issue that should be considered when requesting contract documents.

- Training to new and existing OC&P staff is provided regarding contracts and solicitations. Information regarding Gender Specific Services provisions has been incorporated. Gender-Specific Services policy is also discussed at staff meetings.

Limitations Regarding Data

Current mechanisms used do not always track data to capture specific percentages of funds allocated to, and expended for the two separate groups, males under 18 and females under 18. Additionally a transformative restructuring of the Oregon Health Authority in 2015 has shifted some divisional staffing. The Office of Equity and Inclusion will continue to work with OHA programs serving said populations in an effort to refine data collection and tracking to identify and report potential disparities in the allocation of services and funds.

Oregon Health Authority IT Related Projects/Initiatives

Program Area	Agency	Project Name	Project Description	Estimated Start Date	Estimated End Date	Project cost to date	Estimated 19-21 Costs	All biennia total project cost	Base or POP	Project Phase: I=Initiation P=Planning E=Execution C=Close-out	If Continuing project - has it been rebaselined for either cost, scope or schedule? Y/N - If Y, how many times	Purpose L=Lifecycle Replacement; U=Upgrade existing system; N=New System	What Program or line of business does the project support	Comments
Public Health	OHA	HIVE (HIV-Electronic)	This project is to replace the existing CAREAssist and HIVCAT applications with application(s) that address current system reliability system issues, missing critical functionalities, replaces antiquated technology, poor usability, and inadequate system audit functions. The current HIV Electronics (HIV-E), a.k.a. HIVCaT Program, uses case management and tracking applications known as the CAREAssist and HIVCaT. The systems are used by program staff to administer, track and monitor the eligibility of clients and their use of program benefits.	4-Feb-15	10-Jul-19	$ 325,278	$ 3,969,232	$ 4,417,000	Base	P	Y,3	L	PHD - HIV	
Public Health	OHA	TWIST to Web	Replace the existing, outdated Women, Infants, and Children (WIC) Management Information System (MIS) called TWIST. The new MIS system will utilize advanced web-based technology and comply with the United States Department of Agriculture, Food and Nutrition Service (USDA-FNS) standards and guidelines.	3-Jan-17	13-Mar-20	$ 472,588	$ 7,677,749	$ 9,529,144	Base	P	N	L	Woman, Infants and Children (WIC)	
Public Health	OHA	SMILER (School Module Integrating Law and Electronic Reporting)	Oregon Immunization Program (OIP) seeks a technology that will standardize collection and assessment of student immunization records, produce appropriate exclusion orders, and generate timely reports. The solution will also interface with internal and external stakeholder systems, eliminating the need for repeated, manual data entry across the various systems.	TBD	1-Jun-20	$ -	$ 950,000	$ 950,000	Base	I	N	N	Immunization	
Public Health	OHA	Tracking Home visiting Effectiveness in Oregon (THEO) Phase II	Provide enhancements to the maternal and child health home visiting data collection, case management and reporting system. Enhancements to THEO (Phase II) will complete the development and implementation work focusing on Health Information Exchange (HIE), referral integration planning and development, mobile interface development for home visiting staff referrals, Medicaid claim submission to Health Services Division (HSD), and reporting of Meaningful Use utilization.	TBD	TBD	$ 1,000,000	$ 1,000,000	TBD	Base	I	N	U	Maternal and Child Health	
OEBB/PEBB	OHA	OEBB/PEBB - Benefit Management System (BMS) Replacement Planning	OEBB and PEBB share the goal of implementing a centralized, standardized, supportable, and scalable solution to replace both MyOEBB and pebb.benefits, which will provide easier enrollment, better coordination of benefits management, improved access to plan information, and enhanced integration with other tools that improve the overall experience for all customers and users.	1-Jul-18	30-Jun-21	$ -	$ 1,993,396	$ 1,993,396	POP	I	N	N	OEBB/PEBB	
Health Policy and Analytics	OHA	APAC Data Vendor Transition	Replace current All Payers All Claims (APAC) solution with one that provides the agency with better value. The Oregon State Legislature established APAC in 2009 and authorized the formation of a health care data reporting program to measure the quality, quantity, and value of health care in Oregon. To support the APAC's ability to evolve alongside Oregon's Health system and expand its data collection capabilities, Health Analytics intends to evaluate the current pool of qualified APCD data vendors and execute a new contract that ensures the best overall return on investment.	1-Sep-17	31-Dec-20	$ 16,705	$ 868,036	$ 928,400	TBD	I	N	N	Health Policy and Analytics	
Health Systems Division	OHA	COMPASS Modernization	OHA envisions a data management and processing system for behavioral health service outcomes that can hold millions of individual records, directly interface with a variety of internal and external data systems, and electronic health records systems, and provide multi-functional reporting to support state and federal requirements. Additionally, the work is expected to support improved treatment outcomes for Oregonians through the exchange, analysis and reporting of data; support improved business practices and reduced administrative burden for OHA through the ability to better analyze and forecast outcomes and need; and support improved customer service and reduced administrative burden to providers.	1-Aug-18	6/30/2021	$ -	$ 6,800,000	$ 6,800,000	POP	I	N	L/N	Behavioral Health	
Health Systems Division	OHA	Capacity Management System	HB 3440 and the Federal Substance Use Block Grant requires the Health Policy and Analytics (HPA) division and the Health Systems Division (HSD) to establish and maintain a capacity management and referral tracking system for Oregon opioids and substance use disorder treatment providers. OHA will leverage a Request for Proposal (RFP) process to streamline the referral method for adults who need residential services, improving geographic access and tracking treatment options, referrals, and provider types to treat individuals suffering from opioids or opiate abuse or dependency. .	1-Sep-18	TBD	$ -	TBD	TBD	TBD	I	N	N	HSD	Grant requires progress to be made by Sept 2018, not implemented.
Oregon State Hospital	OHA	HASP 2.0	The purpose of the existing HASP system is to provide a highly-available Health Information System (HIS) environment based on the Avatar Application from Netsmart, to ensure that OSH is able to continue operating in a secure and safe manner in the event of a significant systems or other failure that renders the primary data systems at the SDC inoperative or unavailable. As OSH has gained more experience the Avatar systems in production, and with use of the HASP 1.0 capabilities, we have a clearer understanding of the areas that need to be expanded, many of which were identified in the original HASP Gap Analysis.	TBD	18 months - 36 months	$ -	TBD	TBD	Base	I	N	U	OSH	

Oregon Health Authority IT Related Projects/Initiatives

Program Area	Agency	Project Name	Project Description	Estimated Start Date	Estimated End Date	Project cost to date	Estimated 19-21 Costs	All biennia total project cost	Base or POP	Project Phase: I=Initiation P=Planning E=Execution C=Close-out	If Continuing project - has it been rebaselined for either cost, scope or schedule? Y/N - If Y, how many times	Purpose L=Lifecycle Replacement; U=Upgrade existing system; N=New System	What Program or line of business does the project support	Comments
Health Systems Division	Enterprise	MMIS Medicaid Modularity Planning	This POP requests state funds to secure 90% federal financial participation funds to: align to CMS mandates for states to modularize their Medicaid portfolio. These funds will be used to define Oregon's Medicaid Service Delivery strategic plan, assess other states modularization approaches, identify options for modular solutions, define certification requirements as required by CMS, and begin procurement activities to secure modular solution components.	1-Jan-17	TBD	$ 42,152	$ 2,696,906	TBD	POP	P	N	L	HSD	This is for planning - will be updated once planning is complete to include full scope of the project.
Shared	Enterprise	Oregon Buys	The Procurement process in many agencies - from purchase request to vendor payment - is not automated. The result is that agencies rely on inconsistent paper-based processese that are time consuming, error prone, difficult to track and measure. Procurement data is not easily available within state agencies and statewide. Reports are produced manually and are not consistent. In addition, the state connot fully leverage its buying power to obtain more favorable terms of service and quantity discounts. The proposed end-to-end enterprise e-procuremnt system would improve administrative processes; incorporate procurement best practices; create uniformity and standardization for suers and vendors; capture data and provide improved reporting capability which can be used to increase agencies' buying power and make strategic procurement decisions. These outcomes will support service delivery in all state agencies, by reducing the time and effort required to complete procurements, and increasing information availability to aid management decision making. This specifically supports DAS key performance measures targeting savings and customer services, as the system will provide faster and more accurate information to agencies, often on a self-service basis.	1-Jan-20	1-Jul-20	$ -	$ 1,168,320	$ 1,168,320	POP	I	N	L	OFS	Combined with DHS
Office of Information Services	Enterprise	Host Explorer	Current enterprise PC desktop emulation software enabling connection to the mainframe is Open Text's Host Explorer 6.0 software. This software allows access to the mainframe and supports Transport Layer Security (TLS) 1.0 level encryption. Before the close of 2017, ETS will be upgrading the mainframe to TLS 1.2 level encryption. OHA/DHS need emulation software that can support this upgrade.	TBD	TBD	$ -	TBD	TBD	TBD	I	N	L	TBD	
Self Sufficiency, Medicaid	Enterprise	ONE Integrated Eligibility & Medicaid Eligibility	Quick, correct and efficient eligibility determinations for Medicaid (MAGI and Non-MAGI), SNAP, TANF, and Child Care. Extend the OregoNEligibility (ONE) to include eligibility determination for the Non-Modified Adjusted Gross Income (Non-MAGI) Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment Related Day Care (ERDC) programs. The system will include an on-line portal for applicants, better support for eligibility workers, and it will integrate with other Department of Human Services (DHS), Oregon Health Authority (OHA), and external systems.	1-Jul-15	29-Jan-21	$ 78,647,527	$ 133,769,137	$ 335,000,000	POP	E	Y,3	N	SS/HSD	

Legislatively Approved 2017 - 2019 Key Performance Measures

Published: 6/13/2017 8:23:02 AM

Agency:

Oregon Health Authority

Mission Statement:

Helping people and communities achieve optimum physical, mental and social well-being through partnerships, prevention and access to quality, affordable health care.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
1. INITIATION OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis.		Approved	37.50%	40.20%	TBD
2. ENGAGEMENT OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received two or more services within 30 days of initiation visit.		Approved	18.40%	11%	TBD
3. FOLLOW-UP AFTER HOSPITALIZATION FOR MENTAL ILLNESS - Percentage of enrollees 6 years of age and older who were hospitalized for treatment of mental health disorders and who were seen on an outpatient basis or were in intermediate treatment within seven days of discharge.		Approved	75.30%	72%	TBD

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
5. FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (INITIATION) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed		Approved	61.10%	54%	TBD
6. FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (CONTINUATION AND MAINTENANCE) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed		Approved	68.90%	65%	TBD
7. 30 DAY ILLICIT DRUG USE AMONG 6TH GRADERS - Percentage of 6th graders who have used illicit drugs in the past 30 days.		Approved	1.70%	1.30%	1.30%
8. 30 DAY ALCOHOL USE AMONG 6TH GRADERS - Percentage of 6th graders who have used alcohol in the past 30 days.		Approved	4%	3.50%	3%
9. 30 DAY ILLICIT DRUG USE AMONG 8TH GRADERS - Percentage of 8th graders who have used illicit drugs in the past 30 days.		Approved	7.90%	7%	6%
10. 30 DAY ALCOHOL USE AMONG 8TH GRADERS - Percentage of 8th graders who have used alcohol in the past 30 days.		Approved	15.40%	14%	13%
11. 30 DAY ILLICIT DRUG USE AMONG 11TH GRADERS - Percentage of 11th graders who have used illicit drugs in the past 30 days.		Approved	19.60%	18%	16.50%
12. 30 DAY ALCOHOL USE AMONG 11TH GRADERS - Percentage of 11th graders who have used alcohol in the past		Approved	29.80%	28%	26%

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
30 days.					
13. PRENATAL CARE (POPULATION) - Percentage of women who initiated prenatal care in the first 3 months of pregnancy.		Approved	79%	91%	TBD
14. PRENATAL CARE (MEDICAID) - Percentage of women who initiated prenatal care within 42 days of enrollment.		Approved	84.70%	91%	TBD
15. PATIENT CENTERED PRIMARY CARE HOME (PCPCH) ENROLLMENT - Number of members enrolled in patient-centered primary care homes by tier.		Approved	87.50%	100%	TBD
19. ACCESS TO CARE - Percentage of members who responded "always" or "usually" too getting care quickly (composite for adult and child).		Approved	83.80%	87.50%	TBD
20. MEMBER EXPERIENCE OF CARE - Composite measurement: how well doctors communicate; health plan information and customer service (Medicaid population).		Approved	85.40%	90%	TBD
22. RATE OF TOBACCO USE (POPULATION) - Rate of tobacco use among adults.		Approved	20.60%	16%	15%
23. RATE OF TOBACCO USE (MEDICAID) - Percentage of CCO enrollees who currently smoke cigarettes or use tobacco every day or some days.		Approved	30.10%	25%	TBD
24. RATE OF OBESITY (POPULATION) - Percentage of adults who are obese among Oregonians.		Approved	29.20%	28%	27%
25. EFFECTIVE CONTRACEPTIVE USE (POPULATION) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.		Approved	68.40%	69%	70%
26. EFFECTIVE CONTRACEPTIVE USE (MEDICAID) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of		Approved	68%	58.20%	TBD

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
contraception.					
27. FLU SHOTS (POPULATION) - Percentage of adults ages 50-64 who receive a flu vaccine.		Approved	36.10%	57%	70%
28. CHILD IMMUNIZATION RATES (POPULATION) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).		Approved	70%	80%	80%
29. CHILD IMMUNIZATION RATES (MEDICAID) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).		Approved	70.70%	82%	TBD
30. PLAN ALL CAUSE READMISSIONS - Percentage of acute inpatient stays that were followed by an acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission for members 18 years and older.		Approved	8.60%	10.50%	TBD
33. CUSTOMER SERVICE - Percentage of OHA customers rating their satisfaction with the agency's customer service as "good" or "excellent" overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Overall	Approved	No Data	95%	95%
	Accuracy		No Data	95%	95%
	Availability of Information		No Data	95%	95%
	Expertise		No Data	95%	95%
	Helpfulness		No Data	95%	95%
	Timeliness		No Data	95%	95%
4. MENTAL, PHYSICAL, AND DENTAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY - Percentage of children in DHS custody who receive a mental, physical, and dental health assessment within 60 days of the state notifying CCOs that the children were placed into custody		Approved	No Data	TBD	TBD

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
with DHS (foster care).					
16. PQI 01: Diabetes Short-Term Complication Admission Rate		Approved	No Data	139	138
17. PQI 05: COPD or Asthma in Older Adults Admission Rate		Approved	No Data	408	404
18. PQI 08: Congestive Heart Failure Admission Rate		Approved	No Data	232	230
19. PQI 15: Asthma in Younger Adults Admission Rate		Approved	No Data	48	47.50
21. MEMBER HEALTH STATUS - Percentage of CAHPS survey respondents with a positive self-reported rating of overall health (excellent, very good, or good).		Approved	No Data	TBD	TBD
31. ELIGIBILITY PROCESSING TIME - Median number of days processing time from date of request to eligibility determination.		Approved	No Data	35	31
32. OHP MEMBERS IN CCOs - Percent of Oregon Health Plan members enrolled in Coordinated Care Organizations.		Approved	No Data	85%	88%
4. MENTAL AND PHYSICAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY - Percentage of children in DHS custody who receive a mental and physical health assessment within 60 days of initial custody.		Legislatively Deleted	58.40%	90%	TBD
15. PRIMARY CARE SENSITIVE HOSPITAL ADMISSIONS/INPATIENT STAYS - Rate per 100,000 client years of admissions (for 12 diagnoses) that are more appropriately treated in an outpatient setting.		Legislatively Deleted	1,031.80	TBD	TBD
19. MEMBER HEALTH STATUS - Percentage of CAHPS survey respondents with a positive self-reported rating of overall health (excellent, very good).		Legislatively Deleted	35.20%	33%	TBD
25. RATE OF OBESITY (MEDICAID) - Percentage of Medicaid population who are obese.		Legislatively Deleted	38.20%	41%	TBD
29. FLU SHOTS (MEDICAID) - Percentage of adults ages 50-64 who receive a flu vaccine.		Legislatively Deleted	37%	57%	TBD

LFO Recommendation:

Approve the KPMs as proposed. Approve targets for 2018 and 2019 as shown.

The agency is proposing to change the way they measure KPM 26 (Contraceptive - Medicaid) and KPM 29 (Immunization - Medicaid) to use a claims-based measure developed for use as a CCO incentive measure. The data and targets should be updated and reported to LFO when available.

The Metrics and Scoring Committee sets the official targets for a number of these measures. The 2019 targets, as well as targets for new measures, should be reported to LFO when available.

KPM 31 Eligibility Processing Time and KPM 32 OHP Members in CCOs may need minor adjustments as the agency finalizes data and methodology for measurement. Any changes should be reported to LFO.

SubCommittee Action:

Approved the LFO recommendation.

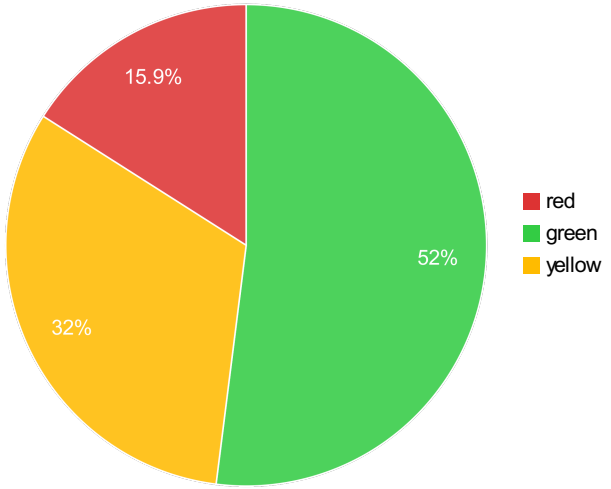
Oregon Health Authority

Annual Performance Progress Report

Reporting Year 2017

Published: 11/16/2017 4:59:45 PM

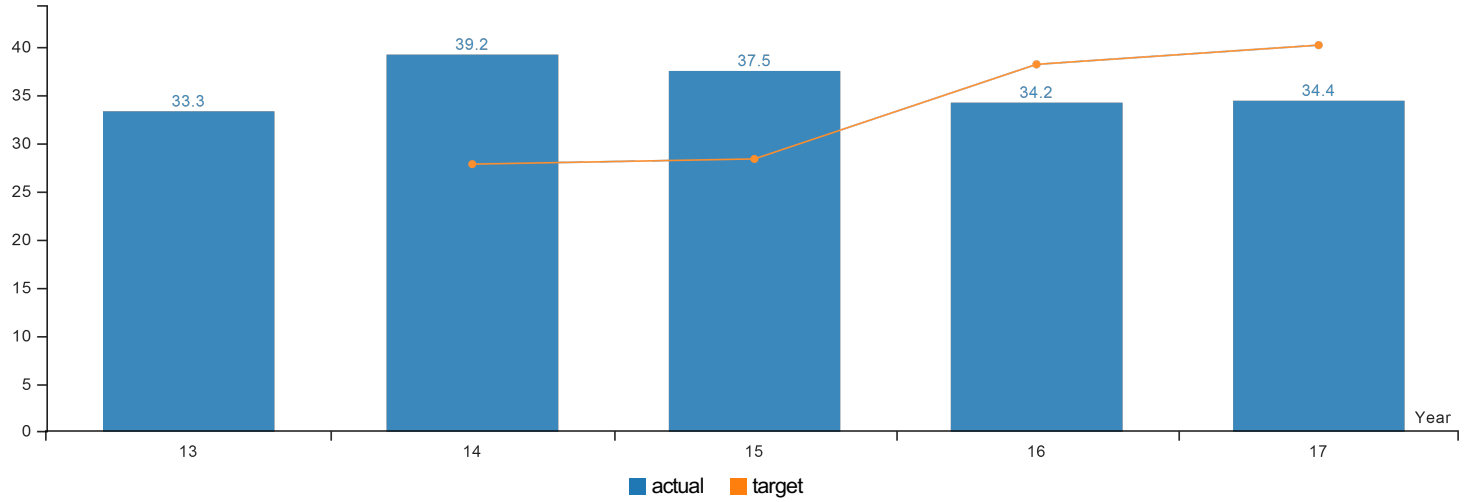
KPM #	Approved Key Performance Measures (KPMs)
1	INITIATION OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis.
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5	FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (INITIATION) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed
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17	PQI 05: COPD or Asthma in Older Adults Admission Rate -
18	PQI 08: Congestive Heart Failure Admission Rate -
19	ACCESS TO CARE - Percentage of members who responded "always" or "usually" too getting care quickly (composite for adult and child).
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27	FLU SHOTS (POPULATION) - Percentage of adults ages 50-64 who receive a flu vaccine.
28	CHILD IMMUNIZATION RATES (POPULATION) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).
29	CHILD IMMUNIZATION RATES (MEDICAID) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).
30	PLAN ALL CAUSE READMISSIONS - Percentage of acute inpatient stays that were followed by an acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission for members 18 years and older.
31	ELIGIBILITY PROCESSING TIME - Median number of days processing time from date of request to eligibility determination.
32	OHP MEMBERS IN CCOs - Percent of Oregon Health Plan members enrolled in Coordinated Care Organizations.
33	CUSTOMER SERVICE - Percentage of OHA customers rating their satisfaction with the agency's customer service as "good" or "excellent" overall, timeliness, accuracy, helpfulness, expertise, availability of information.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	52%	32%	16%

KPM #1	INITIATION OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received initiation of AOD treatment within 14 days of diagnosis.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Initiation of alcohol and other drug dependence treatment					
Actual	33.30%	39.20%	37.50%	34.20%	34.40%
Target	TBD	27.81%	28.35%	38.20%	40.20%

How Are We Doing

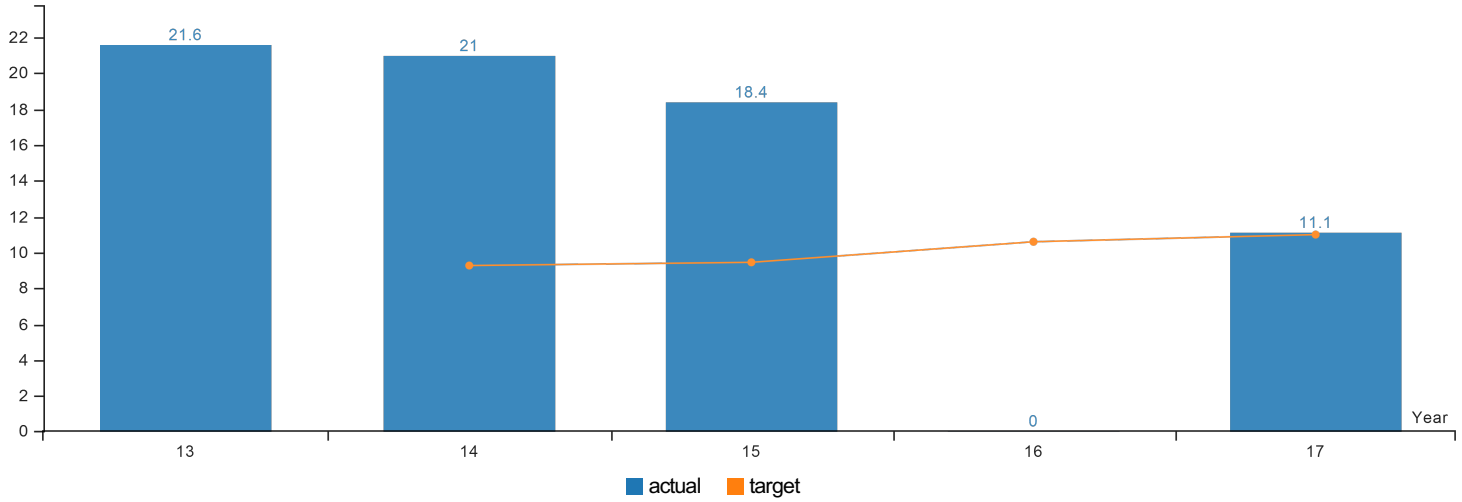
After an 18 percent increase between 2013-2014, the percentage of Medicaid members age 13+ who were newly diagnosed with alcohol or other drug dependence and who began treatment within 14 days of initial diagnosis has been slowly decreasing back to 2013 levels. In 2016, performance was 4 percentage points below the KPM target of 38.2%.

Factors Affecting Results

It is possible that the increased statewide emphasis on alcohol and drug use screening (SBIRT) due to the CCO incentive measure resulted in an increase in initiation of alcohol and drug treatment, as more individuals with risky or problematic substance use are identified and referred to treatment services.

KPM #2	ENGAGEMENT OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT - Percentage of members with a new episode of alcohol or other drug dependence who received two or more services within 30 days of initiation visit.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Engagement of alcohol and other drug dependence treatment					
Actual	21.60%	21%	18.40%	No Data	11.10%
Target	TBD	9.27%	9.45%	10.60%	11%

How Are We Doing

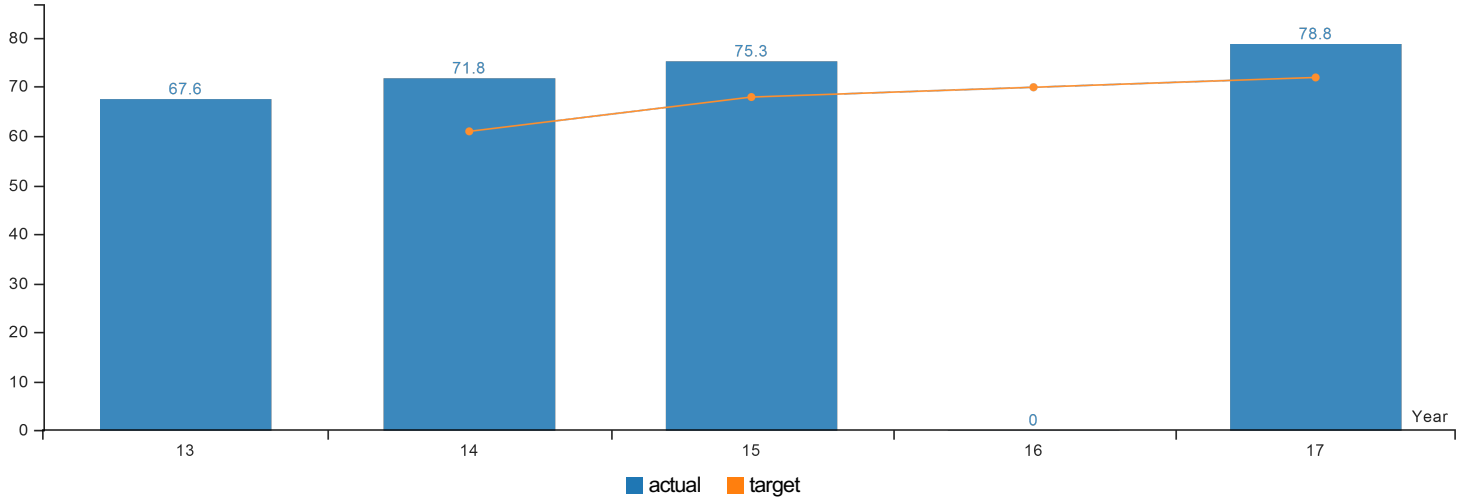
The percentage of CCO members who continued their treatment (had two or more visits within 30 days of their initial treatment) was nearly twice the national average in 2013 (21.6%). Since 2013, this percentage has been steadily declining, and in 2016 only 11.1% of CCO members continued their treatment. While this is a considerable decline since 2013, performance remains slightly above the KPM target.

Factors Affecting Results

Nationally, performance on this measure is low, with a 2013 national Medicaid median of only 10.6%.

KPM #3	FOLLOW-UP AFTER HOSPITALIZATION FOR MENTAL ILLNESS - Percentage of enrollees 6 years of age and older who were hospitalized for treatment of mental health disorders and who were seen on an outpatient basis or were in intermediate treatment within seven days of discharge.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Follow-up after hospitalization for mental illness					
Actual	67.60%	71.80%	75.30%	No Data	78.80%
Target	TBD	61%	68%	70%	72%

How Are We Doing

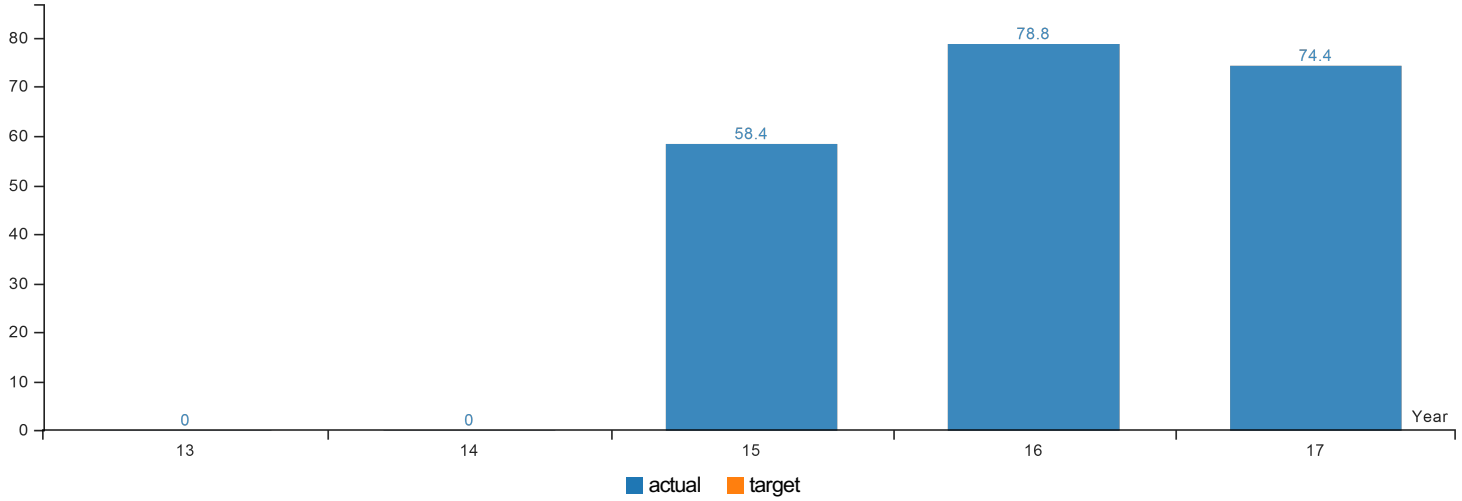
In 2016, 78.8% of CCO members (ages 6 and older) who were admitted to the hospital for mental illness received follow-up with a health care provider within seven days of discharge. Oregon is conistently surpassing the KPM target and in 2015 surpassed the 2014 national Medicaid 90th percentile. Beginning in 2015, follow-up visits on the same day of discharge were included in the measure. 2014 performance re-calculated using these updated measure specifications is 71.8%.

Factors Affecting Results

Oregon is using a modified version of the measure which includes follow up care provided in community health settings, resulting in our higher rate. This is also a CCO incentive measure and hospital incentive measure, so CCOs and hospitals across the state are making concerted efforts to improve performance.

KPM #4	MENTAL, PHYSICAL, AND DENTAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY - Percentage of children in DHS custody who receive a mental, physical, and dental health assessment within 60 days of the state notifying CCOs that the children were placed into custody with DHS (foster care).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
MENTAL, PHYSICAL, AND DENTAL HEALTH ASSESSMENTS FOR CHILDREN IN DHS CUSTODY					
Actual	No Data	No Data	58.40%	78.80%	74.40%
Target	TBD	TBD	TBD	TBD	TBD

How Are We Doing

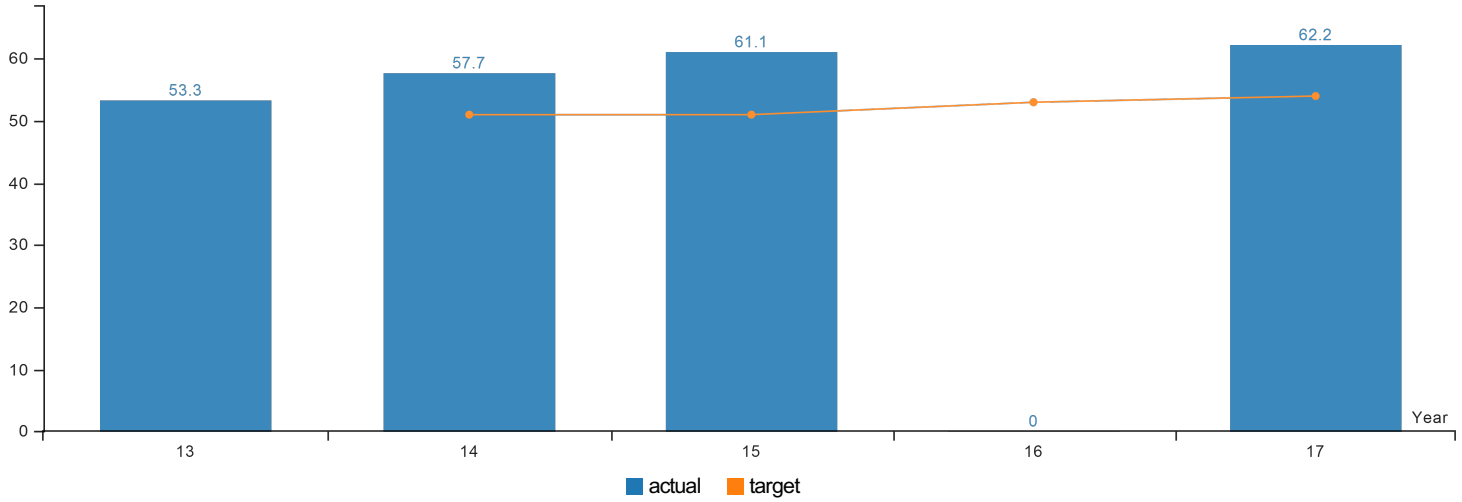
In 2015, dental health assessments were added to this CCO incentive measure, resulting in a notable decrease from earlier years when only mental and physical health assessments were included in the measure calculations (63.5% and 70.0% in 2013 and 2014, respectively). However when 2014 data are recalculated using these updated specifications, we find that only 27.9% of members received all three components of care. Thus, while there is still continued room for improvement, CCOs improved tremendously in both 2015 (58.4%) and 2016 (78.8%).

Factors Affecting Results

Because this is a CCO incentive measure, CCOs across the state are making concerted efforts to improve performance. One factor driving improvement has been increased coordination between CCOs and local DHS branch offices.

KPM #5	FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (INITIATION) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Follow-up care for children prescribed with ADHD medication (initiation)					
Actual	53.30%	57.70%	61.10%	No Data	62.20%
Target	TBD	51%	51%	53%	54%

How Are We Doing

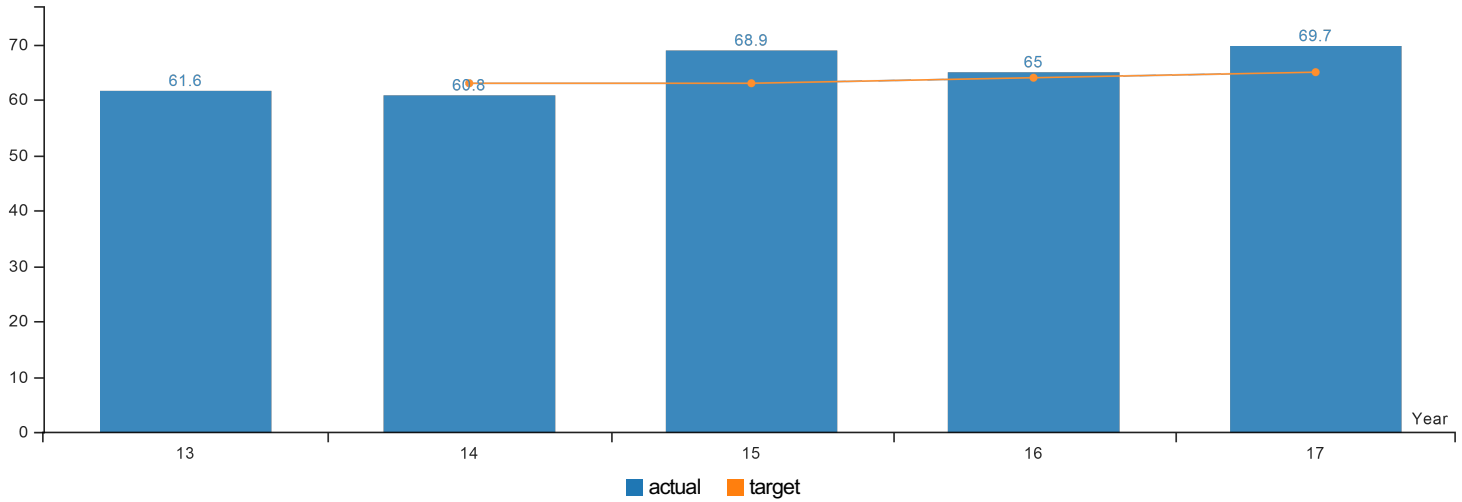
In 2011, 52.3% of children ages 6-12 had at least one follow up visit with a health care provider during the 30 days after receiving a new prescription for Attention Deficit Hyperactivity Disorder (ADHD) medication. In 2013, the rate had increased just slightly to 53.3%, above the KPM target, and above the 90th percentile nationally. The rate has continued to improve since then, with 62.2% of patients newly prescribed ADHD medication receiving follow up in 2016. Due in part to these successes, this measure had been retired as a CCO incentive measure beginning in 2015. Oregon is above the national 90th percentile for both Medicaid and Commercial.

Factors Affecting Results

We have heard from providers that limiting the follow up visit to within the first 30 days is not well aligned with some of the current ADHD medications, which may require a 45 day initial prescription. Children with these longer initial prescriptions would fall outside of the 30 day window for this measure.

KPM #6	FOLLOW-UP CARE FOR CHILDREN PRESCRIBED WITH ADHD MEDICATION (CONTINUATION AND MAINTENANCE) - Percentage of children newly prescribed attention-deficit/hyperactivity disorder (ADHD) medication who had at least three follow-up care visits within a 10-month period, one of which was within 30 days of when the first ADHD medication was dispensed
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Follow-up care for children prescribed with ADHD medication (continuation and maintenance)					
Actual	61.60%	60.80%	68.90%	65%	69.70%
Target	TBD	63%	63%	64%	65%

How Are We Doing

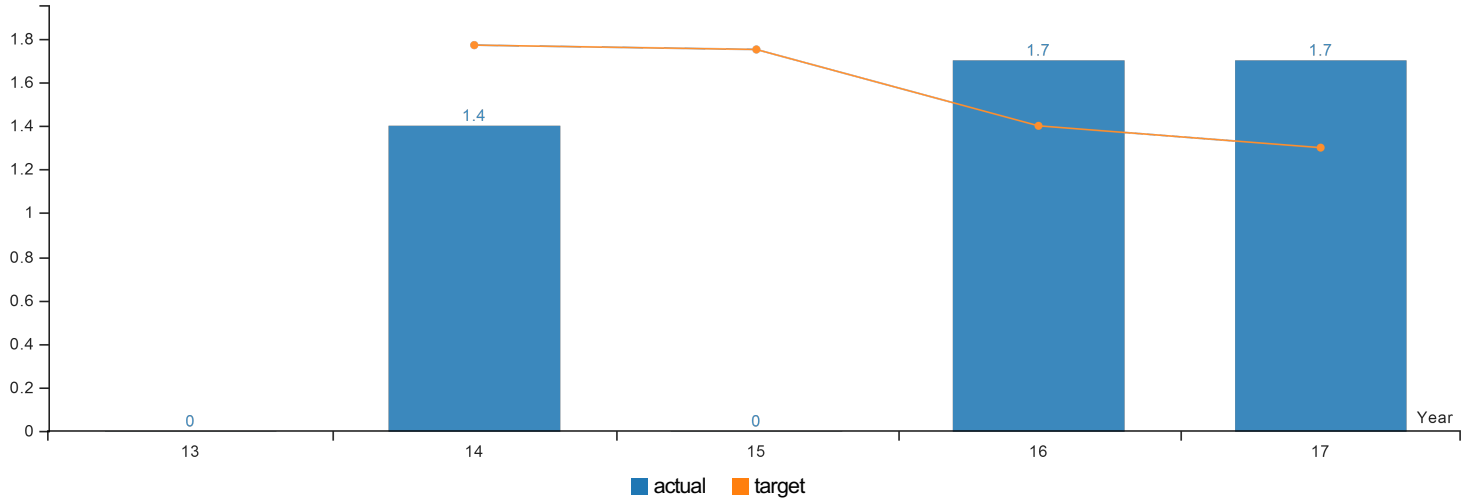
Calendar year 2011 is the baseline for this measure. In 2011, 61.0% of children who remained on ADHD medication for 210 days after receiving a new prescription also had at least two follow up visits with a provider. This rate remained fairly steady in 2013 and 2014, and increased notably in 2015, with 68.9% of children receiving continued follow-up with a provider. In 2016, the rate was 65.0%, slightly above the KPM target of 64%.

Factors Affecting Results

A number of other CCO incentive measures as well as initiatives including the patient-centered primary care home model put greater emphasis on preventive care and well child visits. These efforts may result in children being more likely to engage with their primary care providers, leading to greater follow-up care for children prescribed medications for their ADHD. This measure is also notable for small denominators across the CCOs (with some having fewer than 30 children that meet these criteria); data shifts are more likely given these small numbers.

KPM #7	30 DAY ILLICIT DRUG USE AMONG 6TH GRADERS - Percentage of 6th graders who have used illicit drugs in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2013	2014	2015	2016	2017
30 day illicit drug use among 6th graders					
Actual	No Data	1.40%	No Data	1.70%	1.70%
Target	TBD	1.77%	1.75%	1.40%	1.30%

How Are We Doing

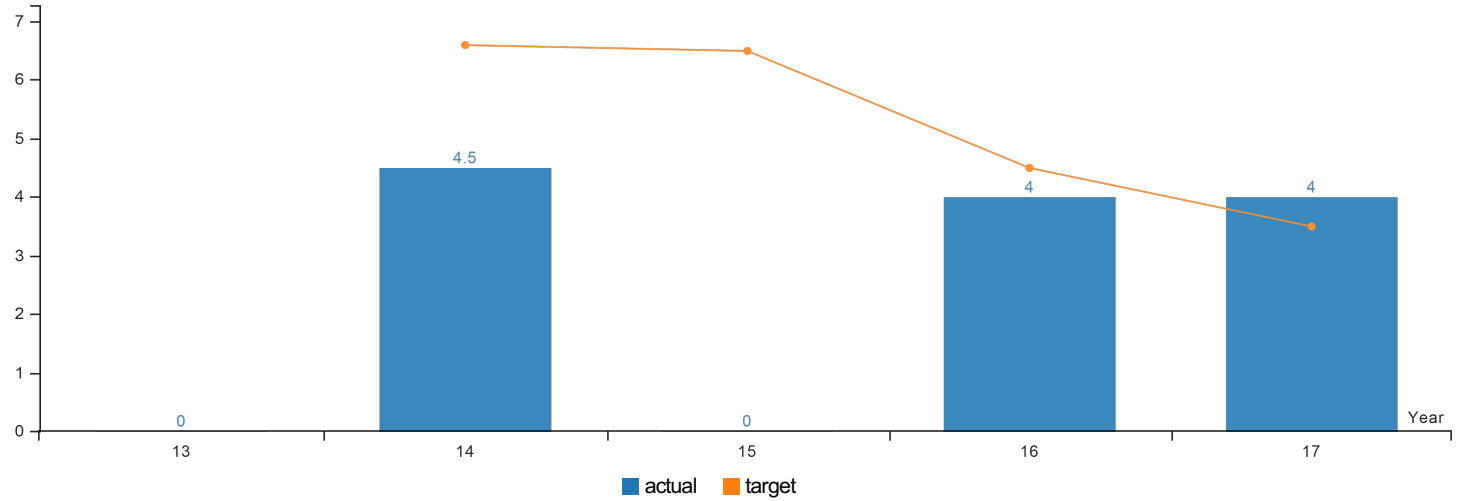
In 2012, the percentage of 6th graders who used any illicit drug in the past 30 days was 1.8%; in 2014 this decreased slightly to 1.4%; and in 2016 this increased again 1.7%.

Factors Affecting Results

Favorable attitudes on the part of youth about using alcohol and other drugs can be a major predictor of their use. Parental attitudes toward drugs use have a tremendous effect on youth use. Youth whose parents feel that drug use is a “rite of passage” or that “kids will be kids” have much higher rates of illicit drug use than those whose parents are clear that youth should not do drugs.

KPM #8	30 DAY ALCOHOL USE AMONG 6TH GRADERS - Percentage of 6th graders who have used alcohol in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



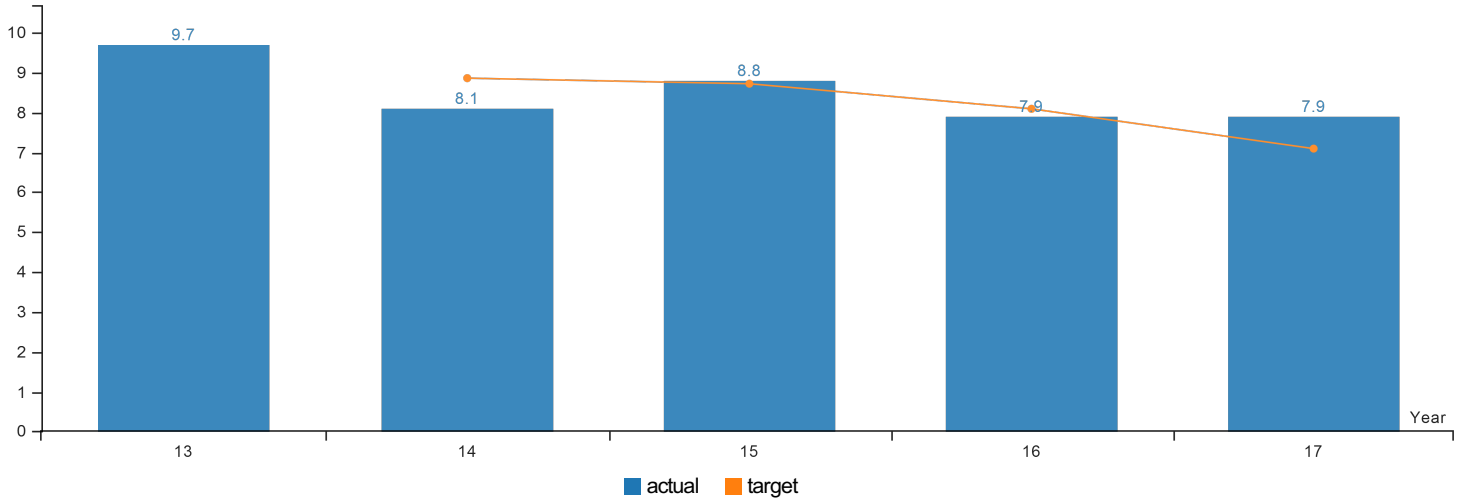
Report Year	2013	2014	2015	2016	2017
30 day alcohol use among 6th graders					
Actual	No Data	4.50%	No Data	4%	4%
Target	TBD	6.60%	6.50%	4.50%	3.50%

How Are We Doing

Factors Affecting Results

KPM #9	30 DAY ILLICIT DRUG USE AMONG 8TH GRADERS - Percentage of 8th graders who have used illicit drugs in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



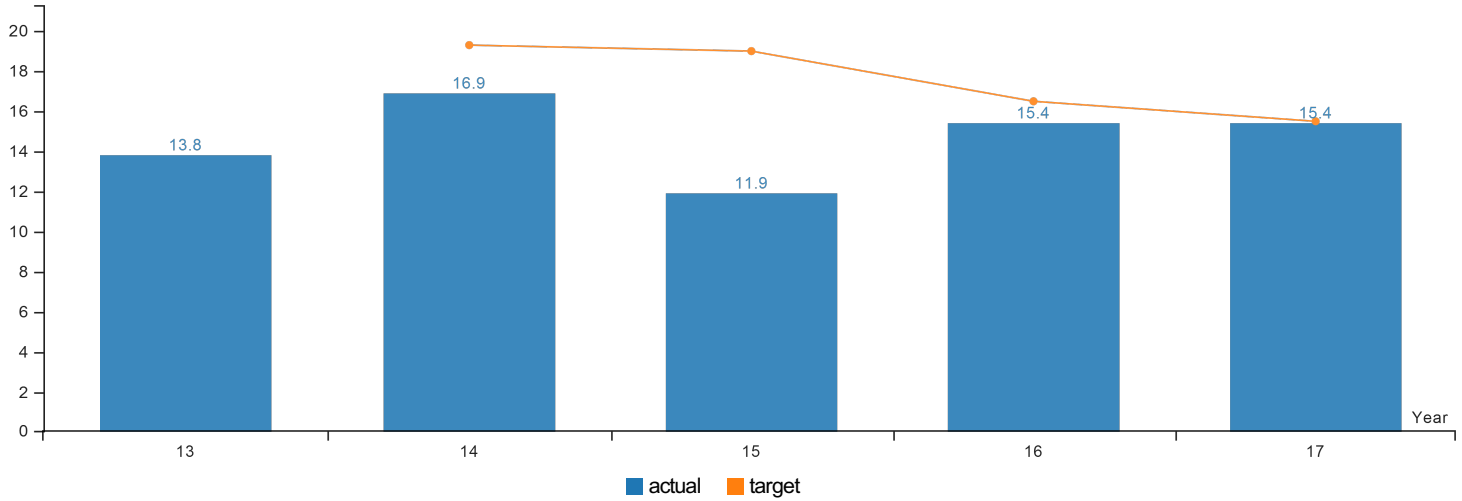
Report Year	2013	2014	2015	2016	2017
30 day illicit drug use among 8th graders					
Actual	9.70%	8.10%	8.80%	7.90%	7.90%
Target	TBD	8.87%	8.73%	8.10%	7.10%

How Are We Doing

Factors Affecting Results

KPM #10	30 DAY ALCOHOL USE AMONG 8TH GRADERS - Percentage of 8th graders who have used alcohol in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



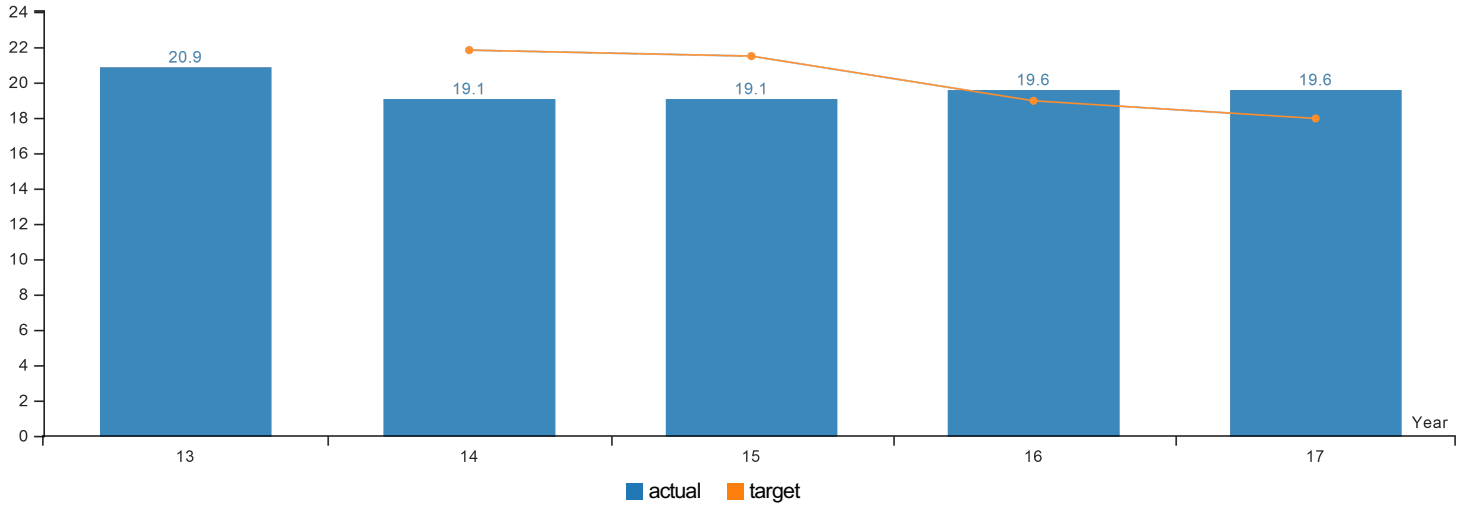
Report Year	2013	2014	2015	2016	2017
30 day alcohol use among 8th graders					
Actual	13.80%	16.90%	11.90%	15.40%	15.40%
Target	TBD	19.31%	19.01%	16.50%	15.50%

How Are We Doing

Factors Affecting Results

KPM #11	30 DAY ILLICIT DRUG USE AMONG 11TH GRADERS - Percentage of 11th graders who have used illicit drugs in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



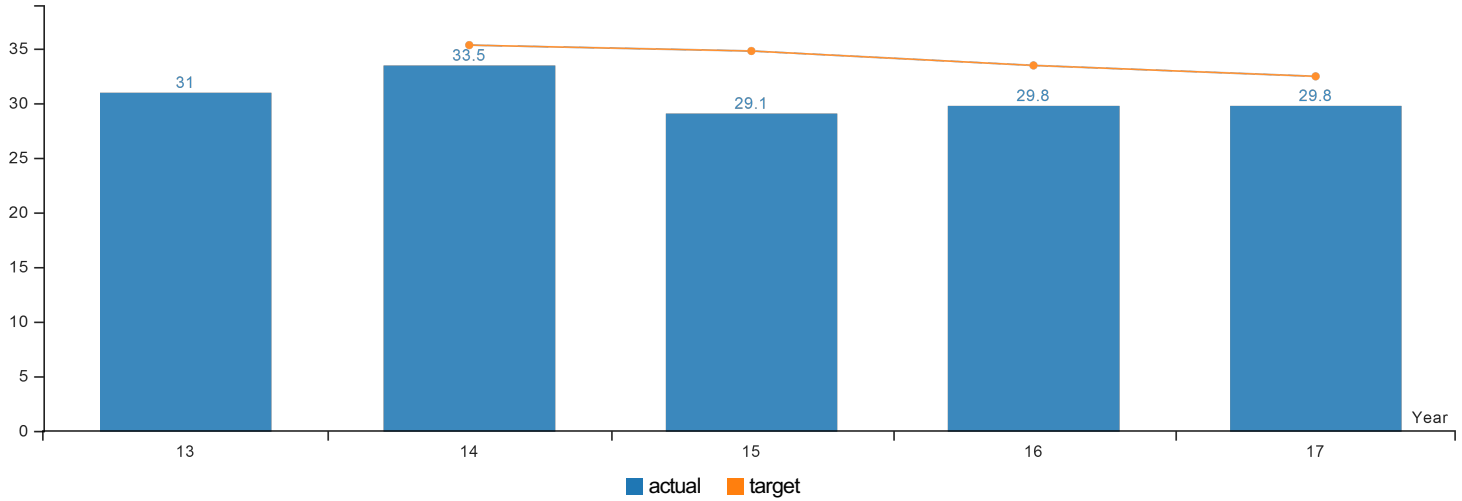
Report Year	2013	2014	2015	2016	2017
30 day illicit drug use among 11th graders					
Actual	20.90%	19.10%	19.10%	19.60%	19.60%
Target	TBD	21.87%	21.53%	19%	18%

How Are We Doing

Factors Affecting Results

KPM #12	30 DAY ALCOHOL USE AMONG 11TH GRADERS - Percentage of 11th graders who have used alcohol in the past 30 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



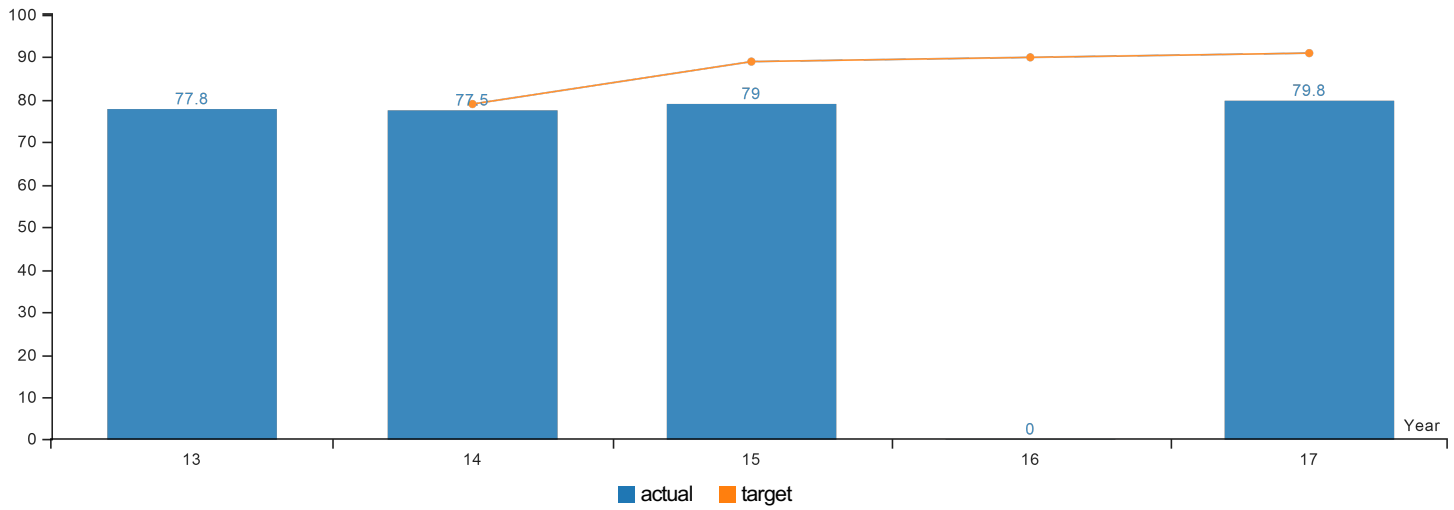
Report Year	2013	2014	2015	2016	2017
30 day alcohol use among 11th graders					
Actual	31%	33.50%	29.10%	29.80%	29.80%
Target	TBD	35.36%	34.82%	33.50%	32.50%

How Are We Doing

Factors Affecting Results

KPM #13	PRENATAL CARE (POPULATION) - Percentage of women who initiated prenatal care in the first 3 months of pregnancy.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



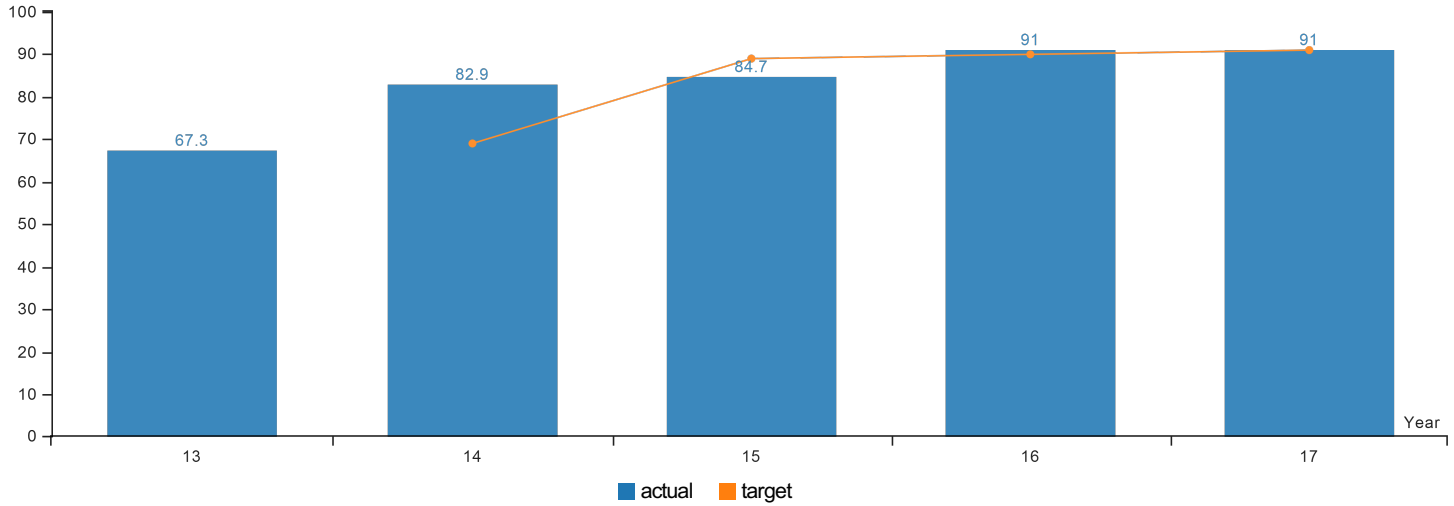
Report Year	2013	2014	2015	2016	2017
Prenatal care - population					
Actual	77.80%	77.50%	79%	No Data	79.80%
Target	TBD	79%	89%	90%	91%

How Are We Doing

Factors Affecting Results

KPM #14	PRENATAL CARE (MEDICAID) - Percentage of women who initiated prenatal care within 42 days of enrollment.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Prenatal care - Medicaid					
Actual	67.30%	82.90%	84.70%	91%	91%
Target	TBD	69%	89%	90%	91%

How Are We Doing

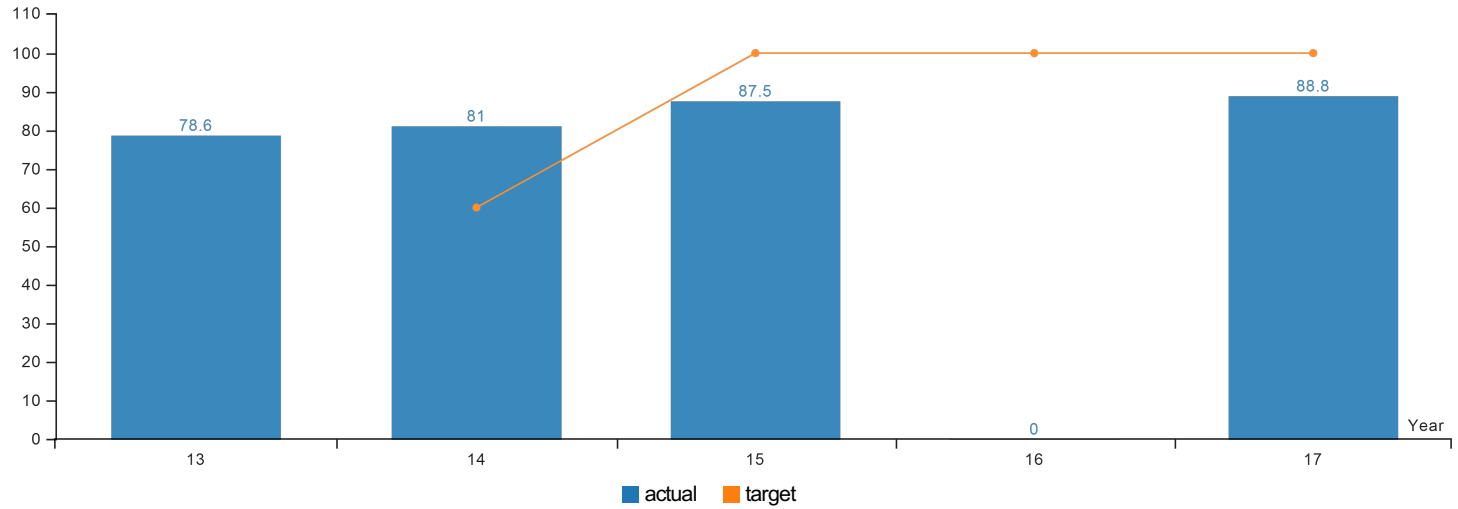
The rate of first trimester prenatal care for Medicaid increased slightly from 65.3% in 2011 to 67.3% in 2013 (administrative data only). In 2014, the percentage of women who received timely prenatal care was 75.0%* (measured using administrative data and medical record review). Much of the increase in the rate is due to the incorporation of information from the medical record review. The rate continued to increase in 2015 (84.7%) and 2016 (91.0%).

Factors Affecting Results

Women give a variety of reasons for not accessing early prenatal care. Women may not feel that early care is important, may not know they are pregnant, or may be experiencing barriers such as lack of insurance coverage, inability to get an appointment or unreliable transportation. Because this is a CCO incentive measure, CCOs across the state are making concerted efforts to improve performance.

KPM #15	PATIENT CENTERED PRIMARY CARE HOME (PCPCH) ENROLLMENT - Number of members enrolled in patient-centered primary care homes by tier.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Patient centered primary care home (PCPCH) enrollment					
Actual	78.60%	81%	87.50%	No Data	88.80%
Target	TBD	60%	100%	100%	100%

How Are We Doing

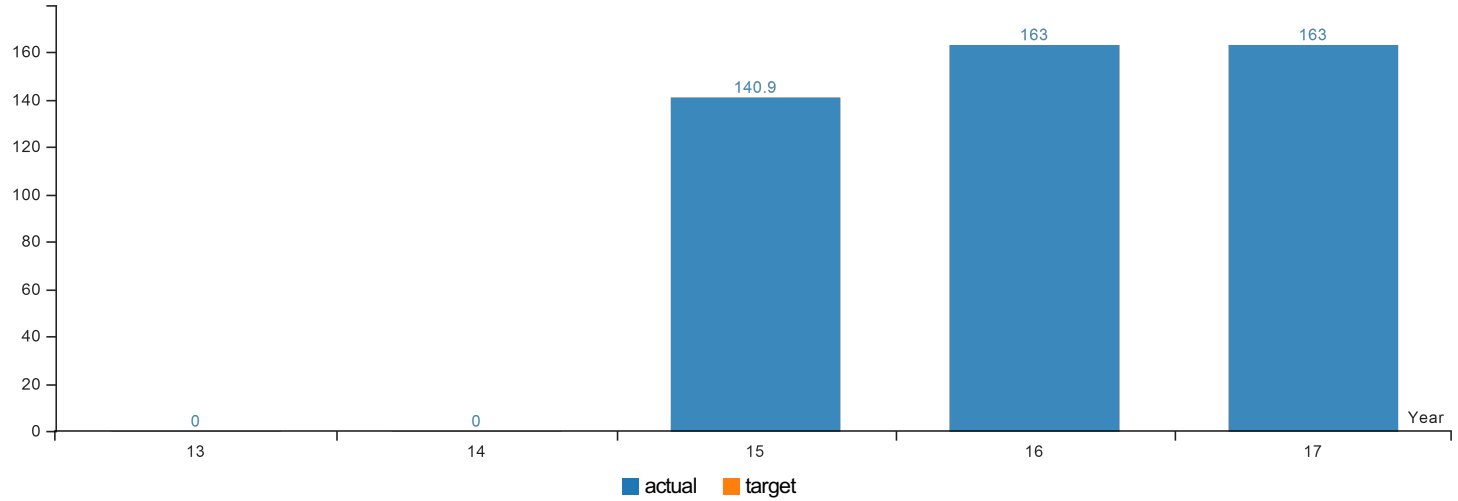
Calendar year 2012 is the baseline for this measure. In 2012, 51.8 percent of Medicaid members were enrolled in a certified patient centered primary care home. This increased to 78.6 percent by the end of 2013, well above the 2014 target of 60 percent. All but one CCO saw increased PCPCH enrollment between 2011 and 2013. The percentage of members enrolled in a patient-centered primary care home has continued to increase, to 88.8% in 2016. This improvement is impressive considering that CCO enrollment increased more than 60 percent in 2014 due to the ACA Medicaid expansion.

Factors Affecting Results

Coordinated care organizations are driving improvement on this measure through two main efforts: (1) working with contracted providers to go through the PCPCH recognition process, and (2) preferentially assigning members to certified PCPCHs. PCPCH enrollment is also a CCO incentive measure.

KPM #16	PQI 01: Diabetes Short-Term Complication Admission Rate -
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
PQI 01: Diabetes Short-Term Complication Admission Rate					
Actual	No Data	No Data	140.90	163	163
Target	TBD	TBD	TBD	TBD	TBD

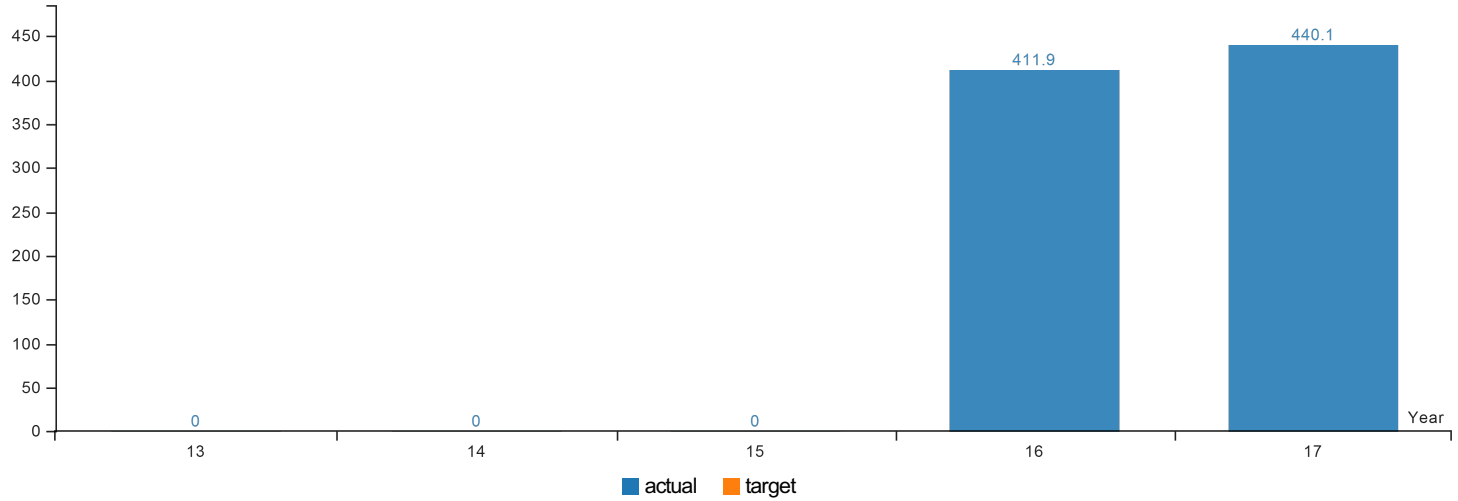
How Are We Doing

In 2011, there were 198 admissions per 100,000 member years for diabetes short-term complications. This rate increased slightly in 2014 (219 per 100,000 MY) before declining more than 50 perent in 2014, with only 144 admissions per 100,000 member years. In 2015 and 2016, the rate inreased slightly with 163/100,000 MY in 2016.

Factors Affecting Results

KPM #17	PQI 05: COPD or Asthma in Older Adults Admission Rate -
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
PQI 05: COPD or Asthma in Older Adults Admission Rate					
Actual	No Data	No Data	No Data	411.90	440.10
Target	TBD	TBD	TBD	TBD	TBD

How Are We Doing

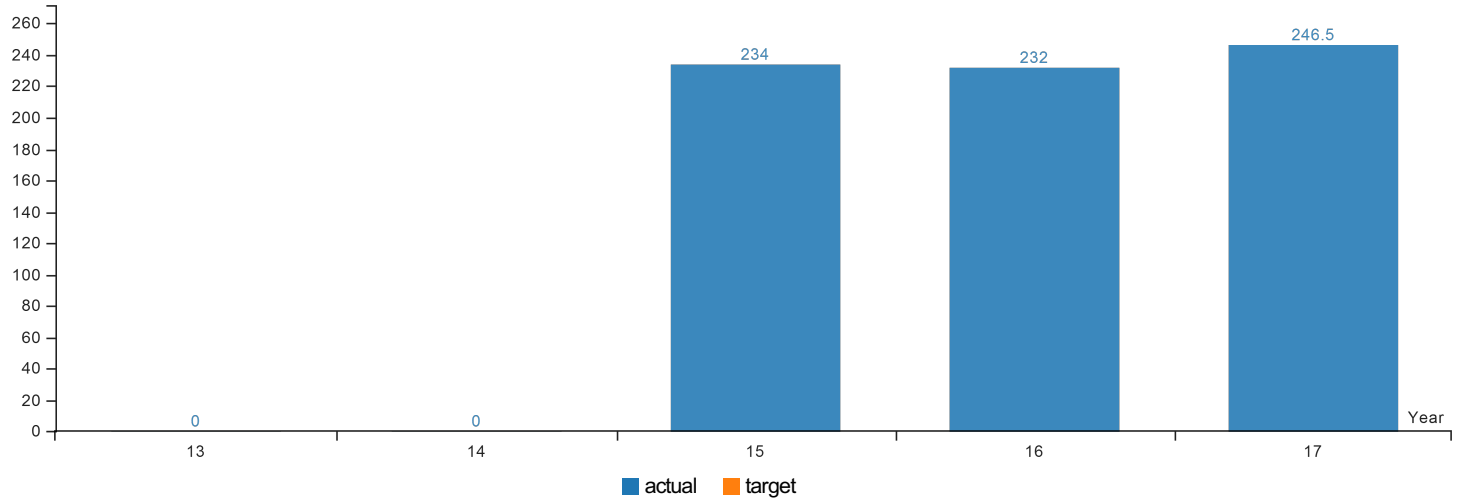
In 2011, there were 1,102 hospital admissions for COPD or asthma in older adults. This rate declined in 2013 to 801/100,000 MY; and since 2014 the rate has remained steady around 440 /100,000 MY. In 2016, performance on this metric was below the KPM benchmark (lower is better).

Factors Affecting Results

Good disease management with a health care provider can help people with chronic diseases avoid complications that could lead to a hospital stay. As the coordinated care model helps ensure that members receive the appropriate care at the appropriate time in the appropriate place, chronic and acute conditions are more likely to be addressed outside of hospital settings, resulting in improvements in this metric. Moreover, as enrollment in patient-centered primary care homes continues to increase (see KPM #15), CCOs and providers continue to emphasize the importance of preventive care.

KPM #18	PQI 08: Congestive Heart Failure Admission Rate -
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
PQI 08: Congestive Heart Failure Admission Rate					
Actual	No Data	No Data	234	232	246.50
Target	TBD	TBD	TBD	TBD	TBD

How Are We Doing

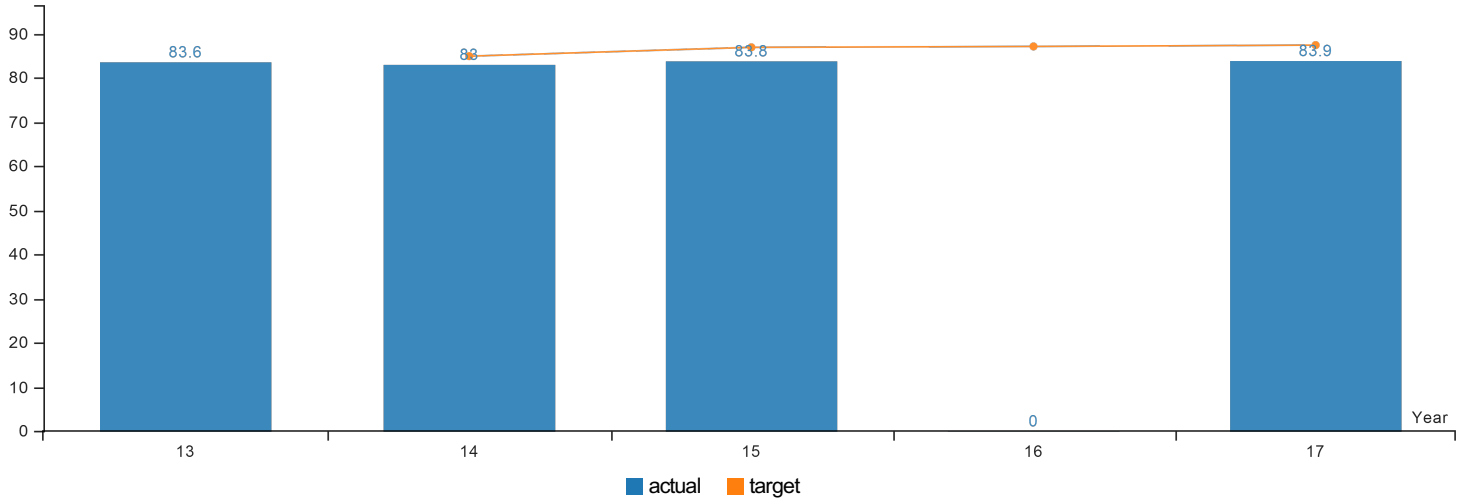
In 2011, there were 345 hospital admissions for congestive heart failure per 100,000 member years. This rate declined in 2013 and 2014, with just 205/100,000 MY in 2014. In 2016, the rate of hospital admissions for congestive heart failure was above the KPM target (246.5 vs 232). Lower is better on this metric.

Factors Affecting Results

Good disease management with a health care provider can help people with chronic diseases avoid complications that could lead to a hospital stay. As the coordinated care model helps ensure that members receive the appropriate care at the appropriate time in the appropriate place, chronic and acute conditions are more likely to be addressed outside of hospital settings, resulting in improvements in this metric. Moreover, as enrollment in patient-centered primary care homes continues to increase (see KPM #15), CCOs and providers continue to emphasize the importance of preventive care.

KPM #19	ACCESS TO CARE - Percentage of members who responded "always" or "usually" too getting care quickly (composite for adult and child).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Access to care					
Actual	83.60%	83%	83.80%	No Data	83.90%
Target	TBD	85%	87%	87.20%	87.50%

How Are We Doing

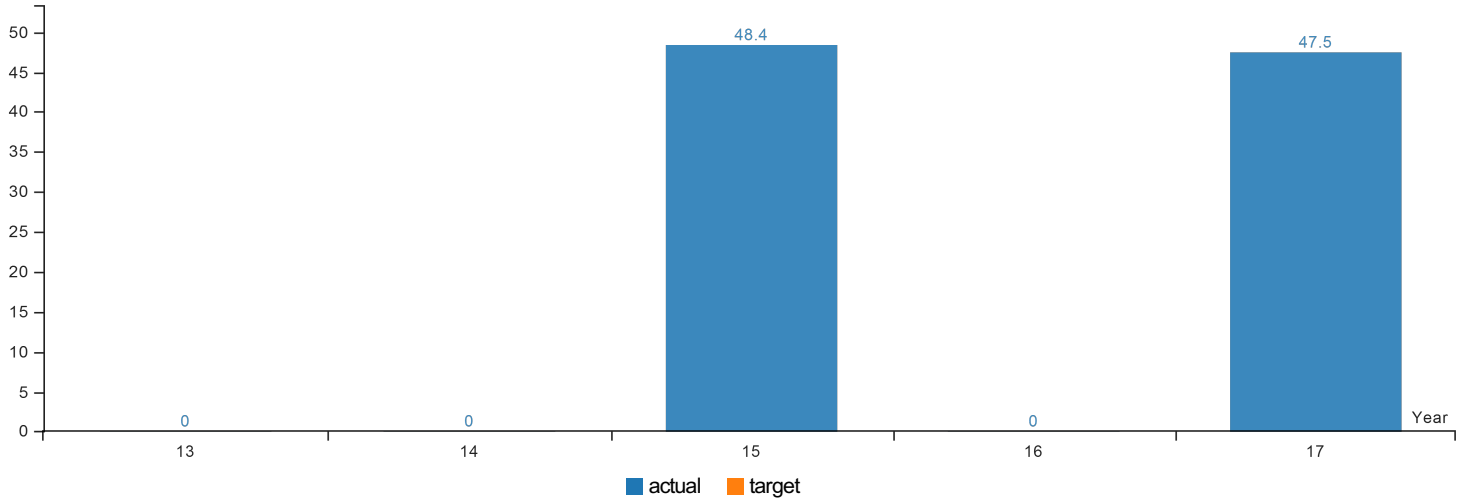
The percent of Medicaid members reporting they were able to receive appointments and care when they needed them has remained steady since 2011, with the percentage of members reporting that they "always or usually" received appointments and care when they needed them hovering near 83%.

Factors Affecting Results

The number of Oregonians enrolled in Medicaid increased by more than 60 percent in 2014, predictably increasing demand for care. Access also declined slightly at the national level from 2013 to 2014 (the 75 percentile declined from 88.0% in 2013 to 87.2%). Inclusion in the CCO incentive program helps ensure that CCOs focus on improving member satisfaction and experiences with their health plan.

KPM #19	PQI 15: Asthma in Younger Adults Admission Rate -
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
PQI 15: Asthma in Younger Adults Admission Rate					
Actual	No Data	No Data	48.40	No Data	47.50
Target	TBD	TBD	TBD	TBD	TBD

How Are We Doing

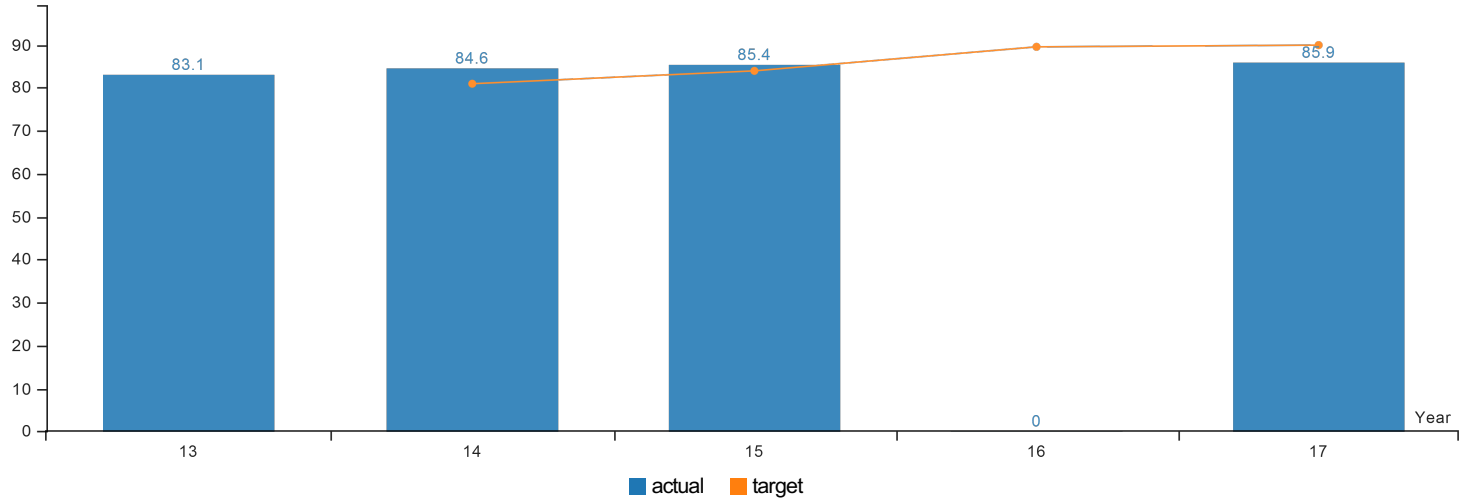
In 2011, there were 96 hospital admissions for asthma in younger adults. This rate declined in 2013 to 79/100,000 MY; and since 2014 the rate has remained steady at around 50 /100,000 MY. In 2016, performance on this metric was below the KPM benchmark (lower is better).

Factors Affecting Results

Good disease management with a health care provider can help people with chronic diseases avoid complications that could lead to a hospital stay. As the coordinated care model helps ensure that members receive the appropriate care at the appropriate time in the appropriate place, chronic and acute conditions are more likely to be addressed outside of hospital settings, resulting in improvements in this metric. Moreover, as enrollment in patient-centered primary care homes continues to increase (see KPM #15), CCOs and providers continue to emphasize the importance of preventive care.

KPM #20	MEMBER EXPERIENCE OF CARE - Composite measurement: how well doctors communicate; health plan information and customer service (Medicaid population).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Member experience of care					
Actual	83.10%	84.60%	85.40%	No Data	85.90%
Target	TBD	81%	84%	89.60%	90%

How Are We Doing

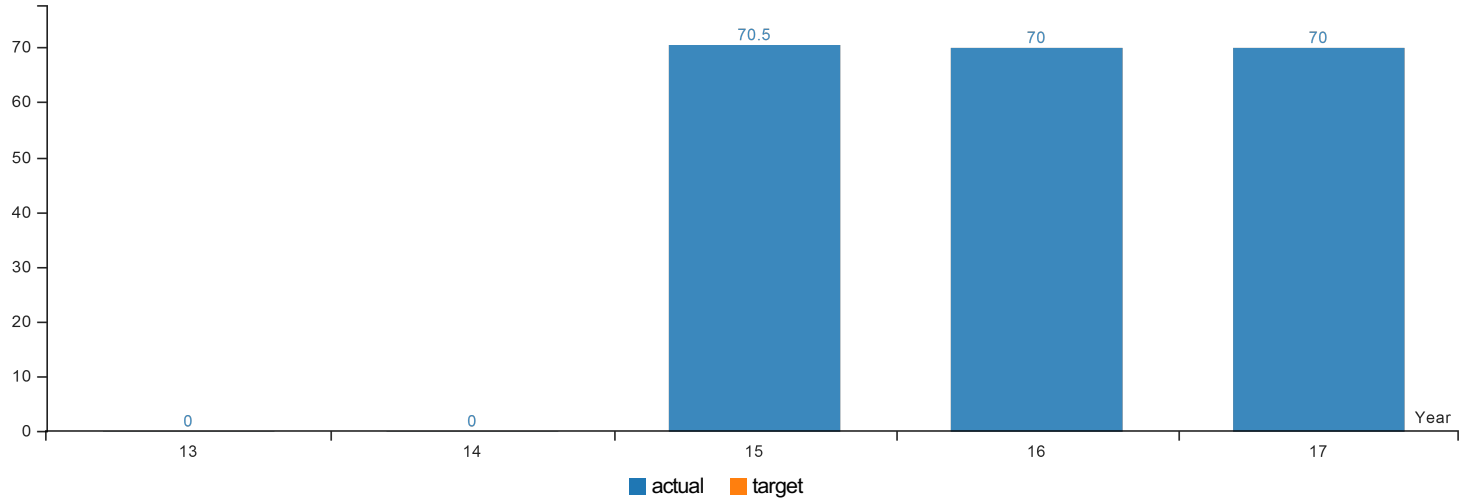
Calendar year 2011 is the baseline for this measure. In 2011, 78 percent of adults and children reported they received needed information or help and thought they were treated with courtesy and respect by their health plan's customer service staff. In 2013, the rate increased to 83.1 percent, just shy of the benchmark of 84.0 percent, but still notable considering this increase occurred as CCOs were newly established. Since 2014, the rate has remained steady at around 85%.

Factors Affecting Results

Inclusion in the CCO incentive program helps ensure that CCOs focus on improving member satisfaction and experiences with their health plan. It is important that Oregon continue to monitor and report on this measure.

KPM #21	MEMBER HEALTH STATUS - Percentage of CAHPS survey respondents with a positive self-reported rating of overall health (excellent, very good, or good).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
MEMBER HEALTH STATUS					
Actual	No Data	No Data	70.50%	70%	70%
Target	TBD	TBD	TBD	TBD	TBD

How Are We Doing

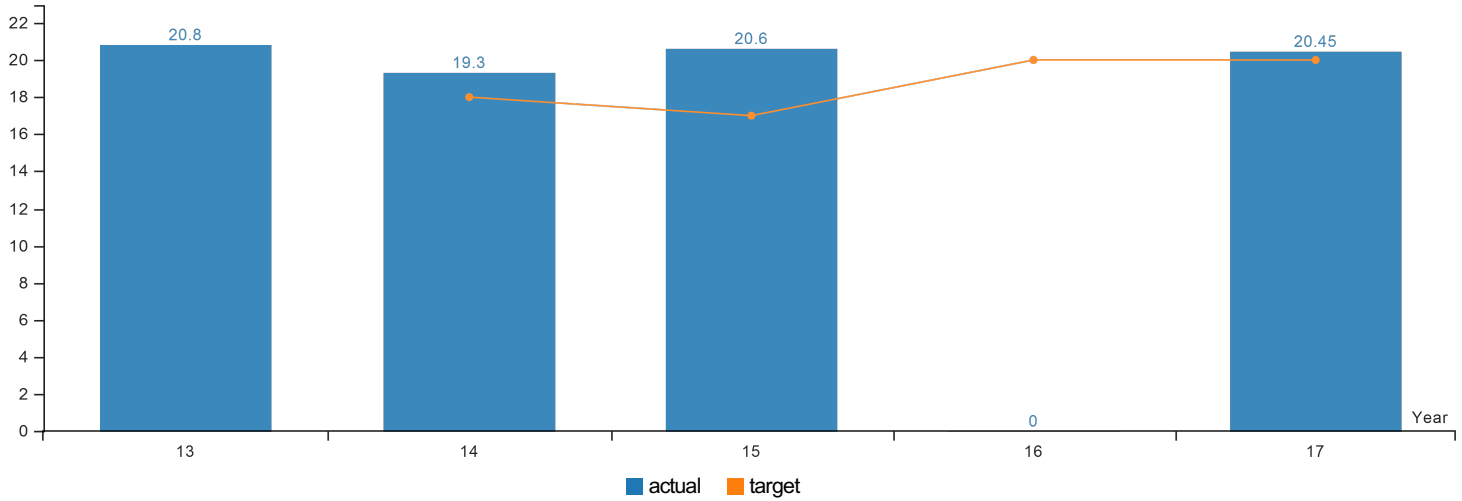
This KPM was adjusted beginning this year to include members who reported their overall health status as excellent, very good, or good. With this change, the rate in 2016 was 70%. This has increased steadily each year since 2011, when 56% of members reported their health status as excellent, very good, or good.

Factors Affecting Results

This improvement may be due in part to the influx of new Medicaid members after the ACA expansion took effect in 2014. Prior to 2014, a higher percentage of adult members were eligible for Medicaid due to disability. With the influx of new, previously ineligible members in 2014, the proportion of members who feel healthier may have increased.

KPM #22	RATE OF TOBACCO USE (POPULATION) - Rate of tobacco use among adults.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2013	2014	2015	2016	2017
Rate of tobacco use - adult population					
Actual	20.80%	19.30%	20.60%	No Data	20.45%
Target	TBD	18%	17%	20%	20%

How Are We Doing

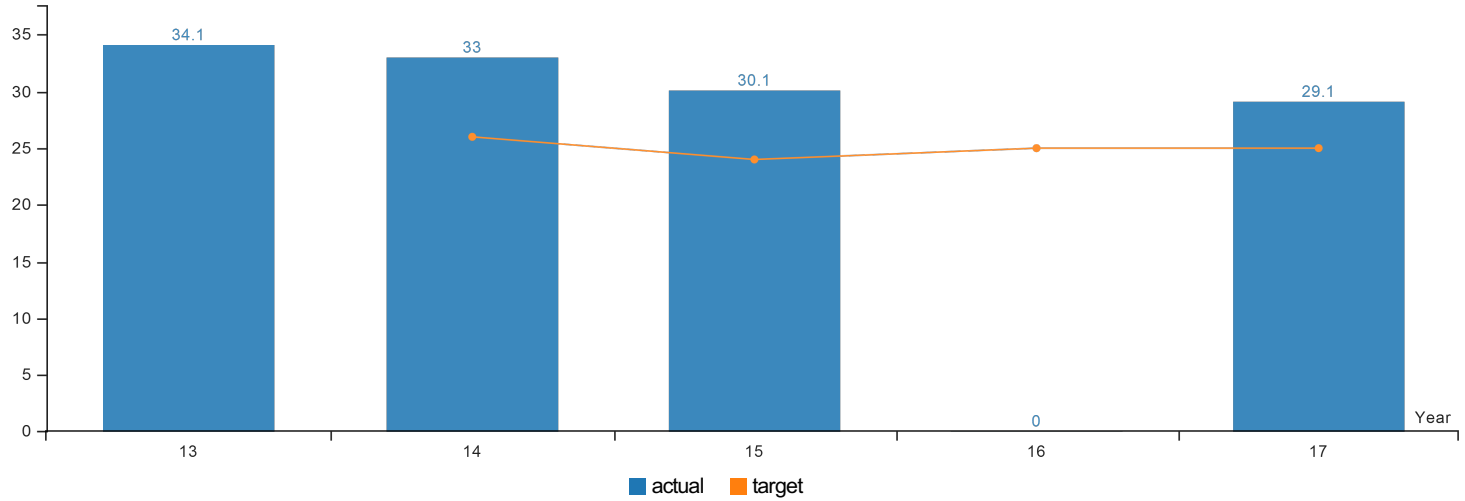
Note 20% goal all smoking/16% cigarettes only

Factors Affecting Results

Includes only cigarettes and tobacco chew, does not include e-cigs

KPM #23	RATE OF TOBACCO USE (MEDICAID) - Percentage of CCO enrollees who currently smoke cigarettes or use tobacco every day or some days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2013	2014	2015	2016	2017
Rate of tobacco use - Medicaid population					
Actual	34.10%	33%	30.10%	No Data	29.10%
Target	TBD	26%	24%	25%	25%

How Are We Doing

The percent of Medicaid members who use tobacco has decreased each year since 2013, the baseline for this measure. Compared to the non-Medicaid adult population (see KPM #19), adults on Medicaid are fifty percent more likely than the general population to use tobacco.

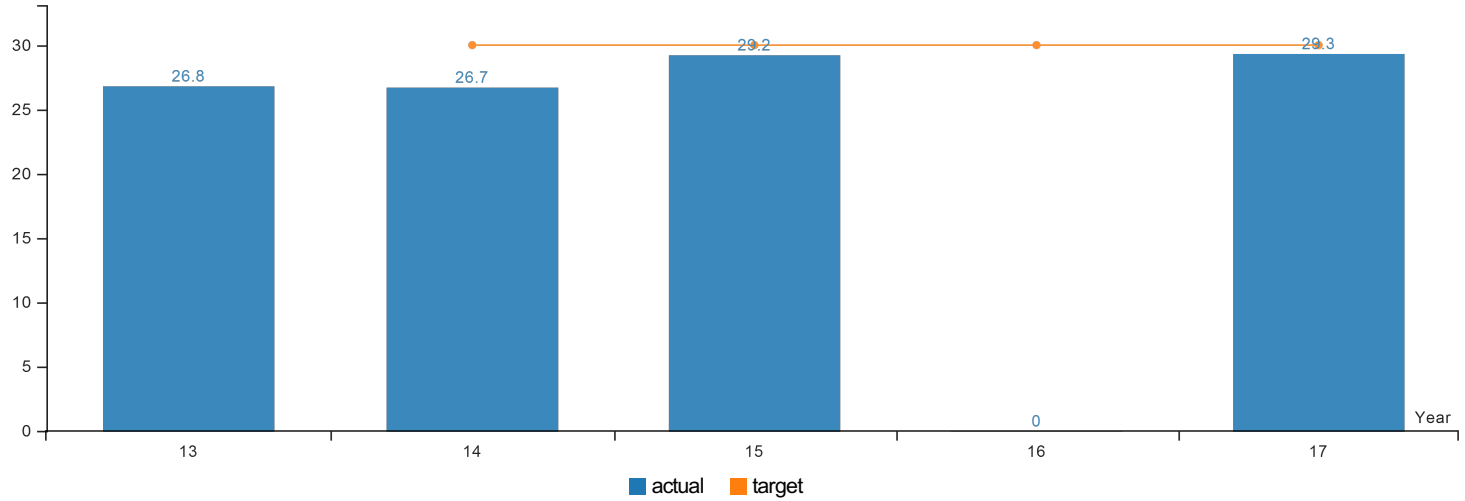
Factors Affecting Results

The Centers for Disease Control and Prevention Office of Smoking and Health has developed an evidence based funding model for countering the health and economic destruction of tobacco use. The recommended model funds programs to prevent initiation of tobacco use among young people, to promote quitting among adults and young people, to eliminate exposure to secondhand smoke, and to identify and eliminate tobacco related disparities. For Oregon, the recommended funding is $10.09 per capita, which equates to $39.3 million annually. This recommendation represents just a fraction of the cost of tobacco use, with more than $2.5 billion lost to medical care and lost productivity annually in Oregon.

Beginning in 2016, cigarette smoking prevalence is a CCO incentive measure. During the 2015 - 2017 biennium Oregon received about $2.77 per capita for tobacco prevention from all funding sources, which is 27% of CDC's recommended funding for tobacco prevention. This is comparable with what was allotted to Oregon tobacco prevention a dozen years ago; however, funding levels have been much lower in the years in between. TPEP received approximately
$2.87 per capita during the 2001 2003 biennium, but was temporarily shuttered when the Legislature directed the allocated revenues elsewhere. After this interruption, smoking among pregnant women and adolescents stopped decreasing, and per capita consumption of cigarettes increased for the first time since the program was first implemented. Since funding was reinstated to TPEP, per capita cigarette consumption has steadily declined.

KPM #24	RATE OF OBESITY (POPULATION) - Percentage of adults who are obese among Oregonians.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



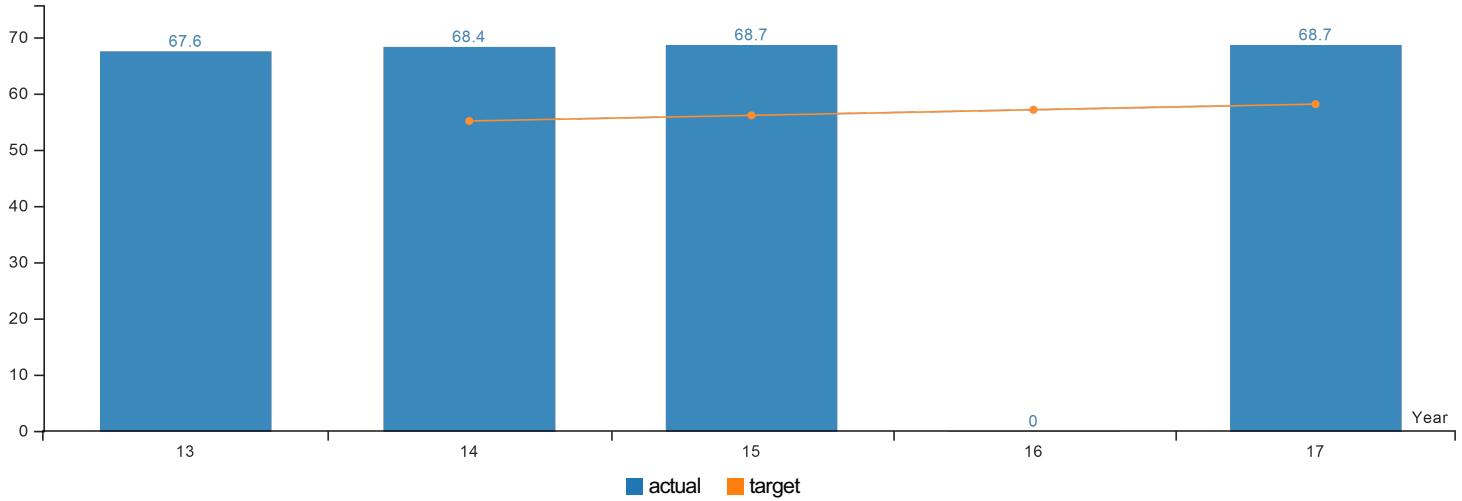
Report Year	2013	2014	2015	2016	2017
Rate of obesity - adult population					
Actual	26.80%	26.70%	29.20%	No Data	29.30%
Target	TBD	30%	30%	30%	30%

How Are We Doing

Factors Affecting Results

KPM #25	EFFECTIVE CONTRACEPTIVE USE (POPULATION) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



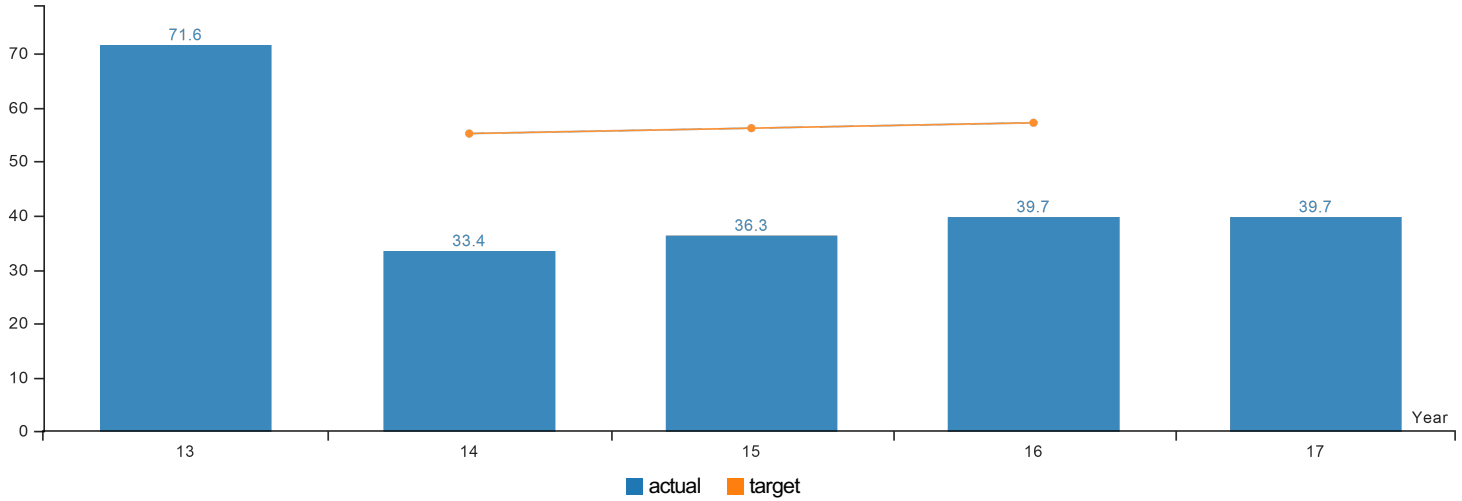
Report Year	2013	2014	2015	2016	2017
Effective contraceptive use - population					
Actual	67.60%	68.40%	68.70%	No Data	68.70%
Target	TBD	55.20%	56.20%	57.20%	58.20%

How Are We Doing

Factors Affecting Results

KPM #26	EFFECTIVE CONTRACEPTIVE USE (MEDICAID) - Percentage of reproductive age women who are at risk of unintended pregnancy using an effective method of contraception.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Effective contraceptive use - Medicaid population					
Actual	71.60%	33.40%	36.30%	39.70%	39.70%
Target	TBD	55.20%	56.20%	57.20%	TBD

How Are We Doing

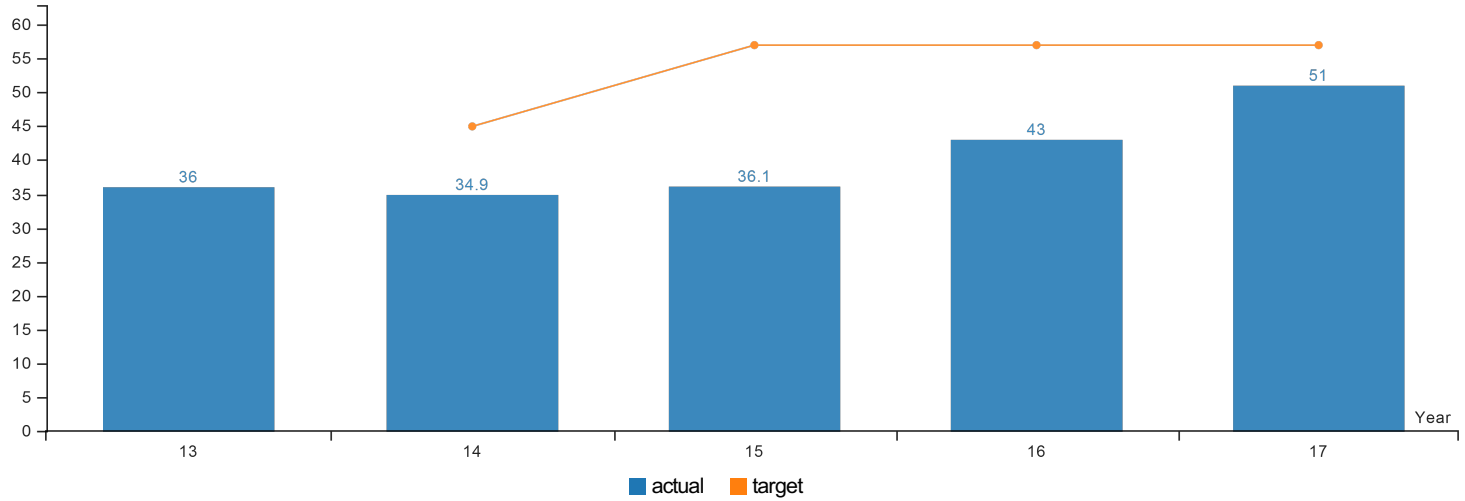
The data source for this KPM has changed this year to use administrative (billing) claims in order to align with the CCO incentive measure. The baseline for the revised measure is 2014, when 33.4% of women age 18-50 had evidence of the most or moderately effective contraceptive method. Performance increased in both 2015 (36.3%) and 2016 (39.7%).

Factors Affecting Results

Beause this is a CCO incentive measure, CCOs across the state are making a concerted effort to impove performance. *Note: because the denominator for this measure is all women 18-50, it includes women who are actively trying to become pregnant or cannot become pregnant. Thus, we wouldn't expect performance to ever reach 100%. The CCO incenive benchmark selected by the Metrics and Scoring Committee is 50 percent.

KPM #27	FLU SHOTS (POPULATION) - Percentage of adults ages 50-64 who receive a flu vaccine.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



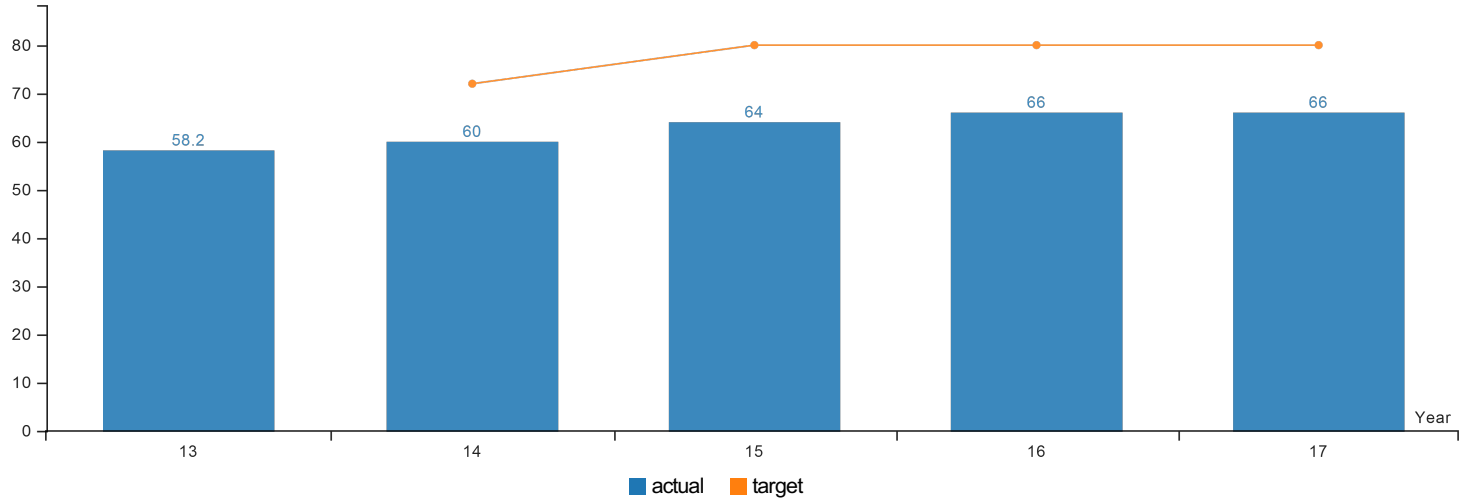
Report Year	2013	2014	2015	2016	2017
Flu shots - population					
Actual	36%	34.90%	36.10%	43%	51%
Target	TBD	45%	57%	57%	57%

How Are We Doing

Factors Affecting Results

KPM #28	CHILD IMMUNIZATION RATES (POPULATION) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Child immunization rates - population					
Actual	58.20%	60%	64%	66%	66%
Target	TBD	72%	80%	80%	80%

How Are We Doing

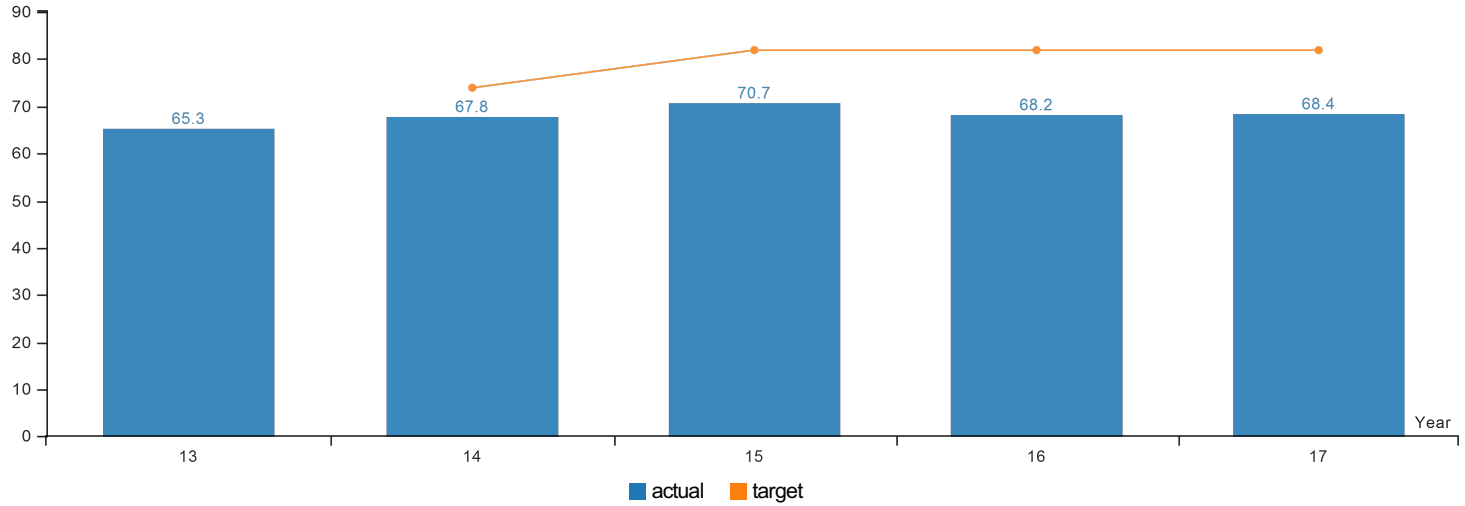
Factors Affecting Results

Our data process has changed, it will look like we had a significant drop in rates which is inaccurate

- 2014 60%
- 2015 64%
- 2016 66%

KPM #29	CHILD IMMUNIZATION RATES (MEDICAID) - Percentage of children who are adequately immunized (immunization series 4:3:1:3:3:1:4).
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
Child immunization rates - Medicaid population					
Actual	65.30%	67.80%	70.70%	68.20%	68.40%
Target	TBD	74%	82%	82%	82%

How Are We Doing

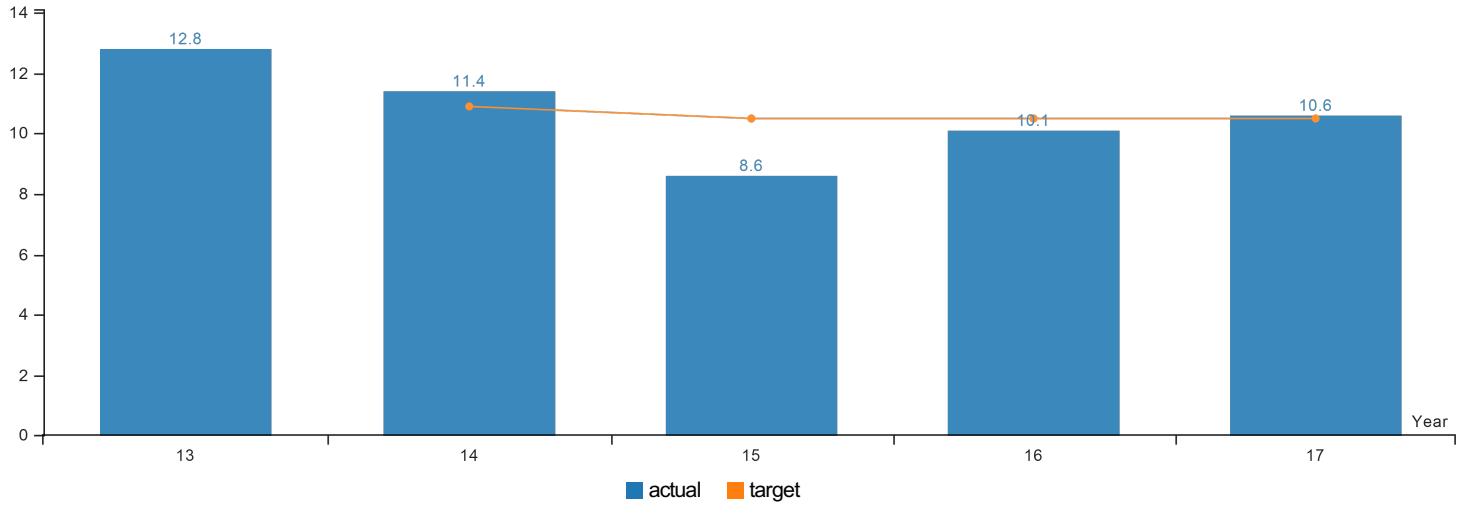
In 2016, 68.4% of CCO members received recommended vaccines before their second birthday. Due to errors in the orignal data, 2015 performance should be revised to 68.2%.

Factors Affecting Results

The Immunization Program oversees the Vaccines for Children (VFC) program, a federally funded entitlement that provides vaccines at no cost to children who might not otherwise be vaccinated because of inability to pay. The success of VFC is based upon partnership between the Oregon Immunization Program and public and private providers. Ninety five percent of Oregon's childhood immunizations are captured in the ALERT IIS, which is used to estimate immunization rates, while also providing a clinical record for providers to accurately assess the vaccine needs of individual children. Other influences include parent and provider knowledge, attitudes, and practices. Beginning 2016, childhood immunization status is a CCO incentive metric which will likely drive improved outreach and workflows. This measure is also available online here: http://www.oregon.gov/oha/Metrics/Pages/HST-Reports.aspx. Data are available statewide and stratified by race/ethnicity and by CCO. Results are published twice per year (January and June).

KPM #30	PLAN ALL CAUSE READMISSIONS - Percentage of acute inpatient stays that were followed by an acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission for members 18 years and older.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = negative result*



Report Year	2013	2014	2015	2016	2017
Plan all cause readmissions					
Actual	12.80%	11.40%	8.60%	10.10%	10.60%
Target	TBD	10.90%	10.50%	10.50%	10.50%

How Are We Doing

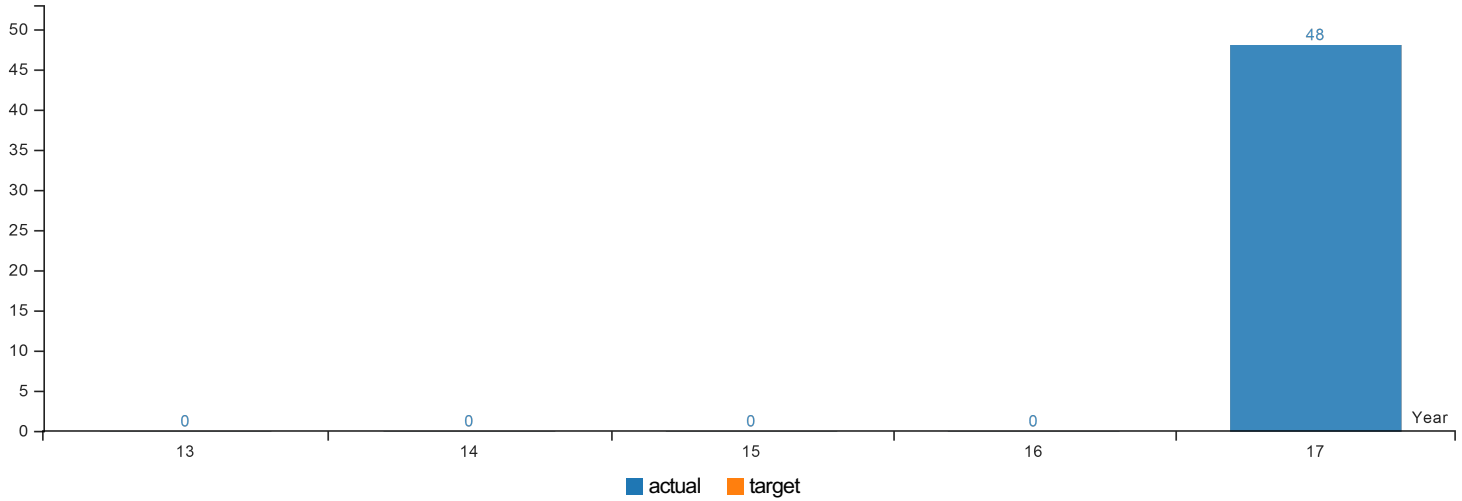
Hospital readmissions continue to decline in Oregon (lower is better) and in 2016 achieved the KPM target.

Factors Affecting Results

As CCOs continue to focus on ensuring their members receive the appropriate care at the appropriate time in the appropriate place, many performance indicators are affected. As enrollment in patient-centered primary care homes continues to increase (see KPM #15), and CCOs and providers continue to emphasize the importance of coordinated, preventive care, post-discharge care is likely to be more appropriately addrsesed, resulting in a reduction in this readmission rate.

KPM #31	ELIGIBILITY PROCESSING TIME - Median number of days processing time from date of request to eligibility determination.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
ELIGIBILITY PROCESSING TIME					
Actual	No Data	No Data	No Data	No Data	48
Target	TBD	TBD	TBD	TBD	TBD

How Are We Doing

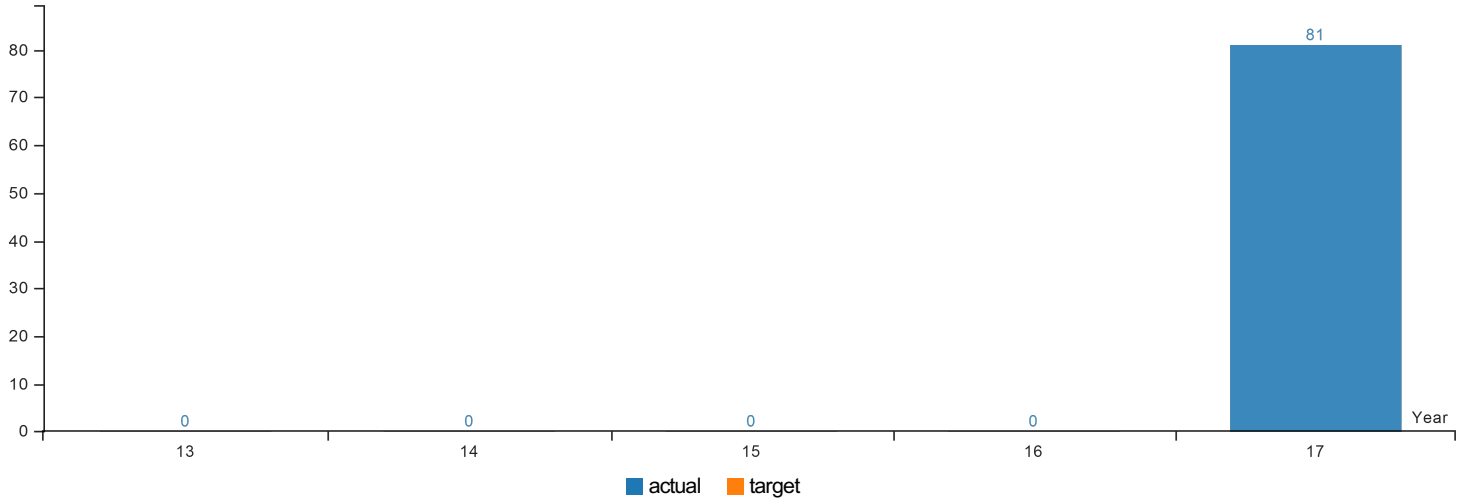
This number is high due to the application backlog in 2016 that occurred after the ONE system implementation.

Factors Affecting Results

This measure includes direct applications to the state, and transfer applications from the FFM.

KPM #32	OHP MEMBERS IN CCOs - Percent of Oregon Health Plan members enrolled in Coordinated Care Organizations.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2013	2014	2015	2016	2017
OHP MEMBERS IN CCOs					
Actual	No Data	No Data	No Data	No Data	81%
Target	TBD	TBD	TBD	TBD	TBD

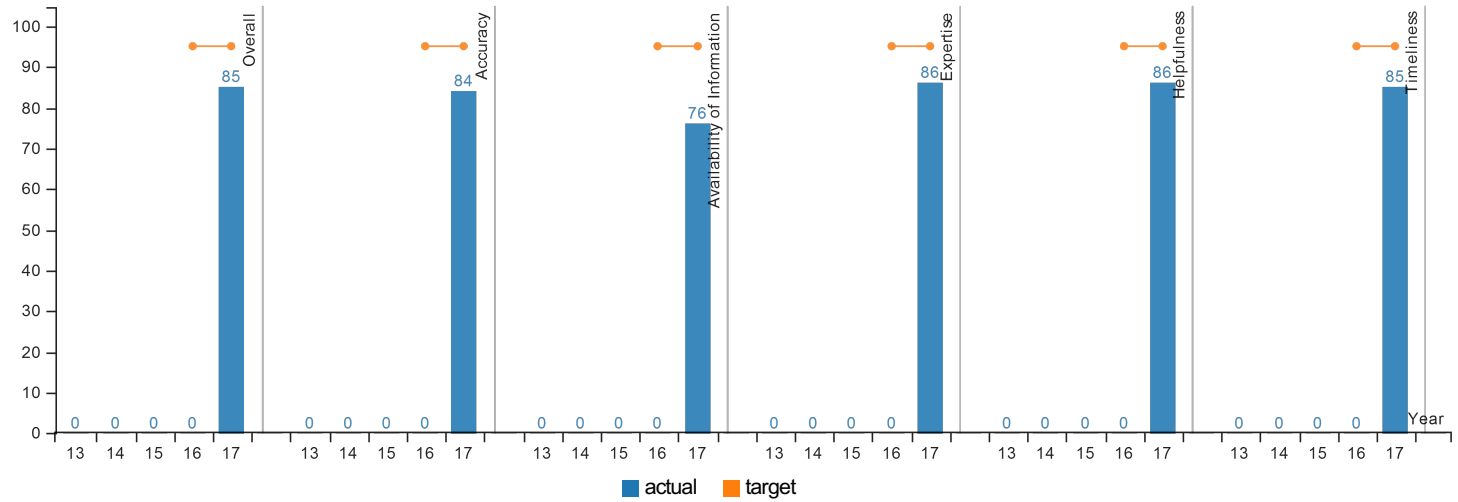
How Are We Doing

This marks the baseline measurement for this particular Key Performance Measure. By the end of 2017, OHA expects this percentage to have increased to 85 percent as we move towards a goal of 90 percent. As of July 2017 we are at 84%.

Factors Affecting Results

Improvements are expected as a result of a more efficient eligibility renewal and redetermination process under the ONE System. In addition, OHA is implementing several program changes that will increase the number of Medicaid eligibles enrolled in CCOs, for example starting in 2018 individuals with major third party resources will be enrolled into CCOs and there will be increased efforts to enroll individuals with Medicare and Medicaid coverage in CCOs.

KPM #33	CUSTOMER SERVICE - Percentage of OHA customers rating their satisfaction with the agency's customer service as "good" or "excellent" overall, timeliness, accuracy, helpfulness, expertise, availability of information.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2013	2014	2015	2016	2017
Overall					
Actual	No Data	No Data	No Data	No Data	85%
Target	TBD	TBD	TBD	95%	95%
Accuracy					
Actual	No Data	No Data	No Data	No Data	84%
Target	TBD	TBD	TBD	95%	95%
Availability of Information					
Actual	No Data	No Data	No Data	No Data	76%
Target	TBD	TBD	TBD	95%	95%
Expertise					
Actual	No Data	No Data	No Data	No Data	86%
Target	TBD	TBD	TBD	95%	95%
Helpfulness					
Actual	No Data	No Data	No Data	No Data	86%
Target	TBD	TBD	TBD	95%	95%
Timeliness					
Actual	No Data	No Data	No Data	No Data	85%
Target	TBD	TBD	TBD	95%	95%

How Are We Doing

PEBB surveys members each year following open enrollment for the new plan year. This year's results show improvement of at least 1-2% in all customer service categories over 2015. Significant improvement was realized in the Availability of Information category – 11% over 2015 and the Overall Service category – also 11% over 2015. We expect these results to show continued improvement.

Factors Affecting Results

PEBB continues to refine business processes, train staff, and focus on information sharing. Web pages and communication materials have been updated to provide information clarity. Benefit offerings have remained stable and the Health Engagement Model (HEM) has been in place for several years.

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
010-40-00-00000	OHA Central Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-40-00-00000	OHA Central Services	021	0	Phase - In	Essential Packages
010-40-00-00000	OHA Central Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-40-00-00000	OHA Central Services	031	0	Standard Inflation	Essential Packages
010-40-00-00000	OHA Central Services	032	0	Above Standard Inflation	Essential Packages
010-40-00-00000	OHA Central Services	033	0	Exceptional Inflation	Essential Packages
010-40-00-00000	OHA Central Services	040	0	Mandated Caseload	Essential Packages
010-40-00-00000	OHA Central Services	050	0	Fundshifts	Essential Packages
010-40-00-00000	OHA Central Services	060	0	Technical Adjustments	Essential Packages
010-45-00-00000	OHA Shared Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-45-00-00000	OHA Shared Services	021	0	Phase - In	Essential Packages
010-45-00-00000	OHA Shared Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-45-00-00000	OHA Shared Services	031	0	Standard Inflation	Essential Packages
010-45-00-00000	OHA Shared Services	032	0	Above Standard Inflation	Essential Packages
010-45-00-00000	OHA Shared Services	033	0	Exceptional Inflation	Essential Packages
010-45-00-00000	OHA Shared Services	040	0	Mandated Caseload	Essential Packages
010-45-00-00000	OHA Shared Services	060	0	Technical Adjustments	Essential Packages
010-45-00-00000	OHA Shared Services	201	0	Integratd Eligibility/Medicaid Eligibility	Policy Packages
010-45-00-00000	OHA Shared Services	205	0	Protect, Modernize, Strengthen	Policy Packages
010-45-00-00000	OHA Shared Services	207	0	Provider Time Capture	Policy Packages
010-45-00-00000	OHA Shared Services	208	0	M & O of Centralized Abuse Management	Policy Packages
010-45-00-00000	OHA Shared Services	301	0	Oregon Buys	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
010-50-00-00000	State Assessments and Enterprise-wide Costs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	021	0	Phase - In	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	031	0	Standard Inflation	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	032	0	Above Standard Inflation	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	033	0	Exceptional Inflation	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	040	0	Mandated Caseload	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	050	0	Fundshifts	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	060	0	Technical Adjustments	Essential Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	070	0	Revenue Shortfalls	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	203	0	Overpmt Writing & Recovery Proc Right-Sizing	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	204	0	Interstate Benefit ID (PARIS) Proc Resourcing	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	205	0	Protect, Modernize, Strengthen	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	206	0	OPAR Position Reconciliation and True-up	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	209	0	Bldg Cap & Tools for Intagy Data & GIS Dvit	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	210	0	Health, Safety & Wellness	Policy Packages
010-50-00-00000	State Assessments and Enterprise-wide Costs	301	0	Oregon Buys	Policy Packages
020-01-00-00000	Medical Assistance Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-01-00-00000	Medical Assistance Programs	021	0	Phase - In	Essential Packages
020-01-00-00000	Medical Assistance Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-01-00-00000	Medical Assistance Programs	031	0	Standard Inflation	Essential Packages
020-01-00-00000	Medical Assistance Programs	032	0	Above Standard Inflation	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
020-01-00-00000	Medical Assistance Programs	033	0	Exceptional Inflation	Essential Packages
020-01-00-00000	Medical Assistance Programs	040	0	Mandated Caseload	Essential Packages
020-01-00-00000	Medical Assistance Programs	060	0	Technical Adjustments	Essential Packages
020-02-00-00000	Public Employees Benefit Board (PEBB)	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-02-00-00000	Public Employees Benefit Board (PEBB)	021	0	Phase - In	Essential Packages
020-02-00-00000	Public Employees Benefit Board (PEBB)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-02-00-00000	Public Employees Benefit Board (PEBB)	031	0	Standard Inflation	Essential Packages
020-02-00-00000	Public Employees Benefit Board (PEBB)	032	0	Above Standard Inflation	Essential Packages
020-02-00-00000	Public Employees Benefit Board (PEBB)	033	0	Exceptional Inflation	Essential Packages
020-02-00-00000	Public Employees Benefit Board (PEBB)	040	0	Mandated Caseload	Essential Packages
020-02-00-00000	Public Employees Benefit Board (PEBB)	060	0	Technical Adjustments	Essential Packages
020-03-00-00000	Oregon Educators Benefit Board (OEBB)	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-03-00-00000	Oregon Educators Benefit Board (OEBB)	021	0	Phase - In	Essential Packages
020-03-00-00000	Oregon Educators Benefit Board (OEBB)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-03-00-00000	Oregon Educators Benefit Board (OEBB)	031	0	Standard Inflation	Essential Packages
020-03-00-00000	Oregon Educators Benefit Board (OEBB)	032	0	Above Standard Inflation	Essential Packages
020-03-00-00000	Oregon Educators Benefit Board (OEBB)	033	0	Exceptional Inflation	Essential Packages
020-03-00-00000	Oregon Educators Benefit Board (OEBB)	040	0	Mandated Caseload	Essential Packages
020-03-00-00000	Oregon Educators Benefit Board (OEBB)	060	0	Technical Adjustments	Essential Packages
020-04-00-00000	Private Health Partnerships	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-04-00-00000	Private Health Partnerships	021	0	Phase - In	Essential Packages
020-04-00-00000	Private Health Partnerships	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
020-04-00-00000	Private Health Partnerships	031	0	Standard Inflation	Essential Packages
020-04-00-00000	Private Health Partnerships	032	0	Above Standard Inflation	Essential Packages
020-04-00-00000	Private Health Partnerships	033	0	Exceptional Inflation	Essential Packages
020-04-00-00000	Private Health Partnerships	040	0	Mandated Caseload	Essential Packages
020-04-00-00000	Private Health Partnerships	060	0	Technical Adjustments	Essential Packages
020-05-00-00000	Addictions and Mental Health Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-05-00-00000	Addictions and Mental Health Program	021	0	Phase - In	Essential Packages
020-05-00-00000	Addictions and Mental Health Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-05-00-00000	Addictions and Mental Health Program	031	0	Standard Inflation	Essential Packages
020-05-00-00000	Addictions and Mental Health Program	032	0	Above Standard Inflation	Essential Packages
020-05-00-00000	Addictions and Mental Health Program	033	0	Exceptional Inflation	Essential Packages
020-05-00-00000	Addictions and Mental Health Program	040	0	Mandated Caseload	Essential Packages
020-05-00-00000	Addictions and Mental Health Program	060	0	Technical Adjustments	Essential Packages
020-06-00-00000	Public Health Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-06-00-00000	Public Health Program	021	0	Phase - In	Essential Packages
020-06-00-00000	Public Health Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-06-00-00000	Public Health Program	031	0	Standard Inflation	Essential Packages
020-06-00-00000	Public Health Program	032	0	Above Standard Inflation	Essential Packages
020-06-00-00000	Public Health Program	033	0	Exceptional Inflation	Essential Packages
020-06-00-00000	Public Health Program	040	0	Mandated Caseload	Essential Packages
020-06-00-00000	Public Health Program	060	0	Technical Adjustments	Essential Packages
020-07-00-00000	Health Licensing Office	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
020-07-00-00000	Health Licensing Office	021	0	Phase - In	Essential Packages
020-07-00-00000	Health Licensing Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-07-00-00000	Health Licensing Office	031	0	Standard Inflation	Essential Packages
020-07-00-00000	Health Licensing Office	032	0	Above Standard Inflation	Essential Packages
020-07-00-00000	Health Licensing Office	033	0	Exceptional Inflation	Essential Packages
020-07-00-00000	Health Licensing Office	040	0	Mandated Caseload	Essential Packages
020-07-00-00000	Health Licensing Office	060	0	Technical Adjustments	Essential Packages
020-08-00-00000	Health Policy Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-08-00-00000	Health Policy Programs	021	0	Phase - In	Essential Packages
020-08-00-00000	Health Policy Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-08-00-00000	Health Policy Programs	031	0	Standard Inflation	Essential Packages
020-08-00-00000	Health Policy Programs	032	0	Above Standard Inflation	Essential Packages
020-08-00-00000	Health Policy Programs	033	0	Exceptional Inflation	Essential Packages
020-08-00-00000	Health Policy Programs	040	0	Mandated Caseload	Essential Packages
020-08-00-00000	Health Policy Programs	060	0	Technical Adjustments	Essential Packages
020-40-00-00000	Health Programs - Pgm Support & Admin	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-40-00-00000	Health Programs - Pgm Support & Admin	021	0	Phase - In	Essential Packages
020-40-00-00000	Health Programs - Pgm Support & Admin	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-40-00-00000	Health Programs - Pgm Support & Admin	031	0	Standard Inflation	Essential Packages
020-40-00-00000	Health Programs - Pgm Support & Admin	032	0	Above Standard Inflation	Essential Packages
020-40-00-00000	Health Programs - Pgm Support & Admin	033	0	Exceptional Inflation	Essential Packages
020-40-00-00000	Health Programs - Pgm Support & Admin	040	0	Mandated Caseload	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
020-40-00-00000	Health Programs - Pgm Support & Admin	060	0	Technical Adjustments	Essential Packages
020-42-00-00000	AMH Program Support & Administration	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-42-00-00000	AMH Program Support & Administration	021	0	Phase - In	Essential Packages
020-42-00-00000	AMH Program Support & Administration	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-42-00-00000	AMH Program Support & Administration	031	0	Standard Inflation	Essential Packages
020-42-00-00000	AMH Program Support & Administration	032	0	Above Standard Inflation	Essential Packages
020-42-00-00000	AMH Program Support & Administration	033	0	Exceptional Inflation	Essential Packages
020-42-00-00000	AMH Program Support & Administration	040	0	Mandated Caseload	Essential Packages
020-42-00-00000	AMH Program Support & Administration	060	0	Technical Adjustments	Essential Packages
020-43-00-00000	Public Health Program Support & Admin	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-43-00-00000	Public Health Program Support & Admin	021	0	Phase - In	Essential Packages
020-43-00-00000	Public Health Program Support & Admin	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-43-00-00000	Public Health Program Support & Admin	031	0	Standard Inflation	Essential Packages
020-43-00-00000	Public Health Program Support & Admin	032	0	Above Standard Inflation	Essential Packages
020-43-00-00000	Public Health Program Support & Admin	033	0	Exceptional Inflation	Essential Packages
020-43-00-00000	Public Health Program Support & Admin	040	0	Mandated Caseload	Essential Packages
020-43-00-00000	Public Health Program Support & Admin	060	0	Technical Adjustments	Essential Packages
020-44-00-00000	Direct Charges and Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-44-00-00000	Direct Charges and Services	021	0	Phase - In	Essential Packages
020-44-00-00000	Direct Charges and Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-44-00-00000	Direct Charges and Services	031	0	Standard Inflation	Essential Packages
020-44-00-00000	Direct Charges and Services	032	0	Above Standard Inflation	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
020-44-00-00000	Direct Charges and Services	033	0	Exceptional Inflation	Essential Packages
020-44-00-00000	Direct Charges and Services	040	0	Mandated Caseload	Essential Packages
020-44-00-00000	Direct Charges and Services	060	0	Technical Adjustments	Essential Packages
030-01-00-00000	Health Systems Division	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-01-00-00000	Health Systems Division	021	0	Phase - In	Essential Packages
030-01-00-00000	Health Systems Division	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-01-00-00000	Health Systems Division	031	0	Standard Inflation	Essential Packages
030-01-00-00000	Health Systems Division	032	0	Above Standard Inflation	Essential Packages
030-01-00-00000	Health Systems Division	033	0	Exceptional Inflation	Essential Packages
030-01-00-00000	Health Systems Division	040	0	Mandated Caseload	Essential Packages
030-01-00-00000	Health Systems Division	050	0	Fundshifts	Essential Packages
030-01-00-00000	Health Systems Division	060	0	Technical Adjustments	Essential Packages
030-01-00-00000	Health Systems Division	070	0	Revenue Shortfalls	Policy Packages
030-01-00-00000	Health Systems Division	201	0	Integratd Eligibility/Medicaid Eligibility	Policy Packages
030-01-00-00000	Health Systems Division	202	0	Medicaid Modularity	Policy Packages
030-01-00-00000	Health Systems Division	402	0	Prev'n, Interv'n & Access thru Lifespan	Policy Packages
030-01-00-00000	Health Systems Division	403	0	Intensive In-Home Behavioral Health Services	Policy Packages
030-01-00-00000	Health Systems Division	408	0	Continuation of Mental Health Funding	Policy Packages
030-01-00-00000	Health Systems Division	410	0	Misdemeanor Defenders	Policy Packages
030-01-00-00000	Health Systems Division	413	0	Behavioral Health Funding Shortfall	Policy Packages
030-01-00-00000	Health Systems Division	414	0	MOTS/COMPASS Modernization & Completion	Policy Packages
030-01-00-00000	Health Systems Division	415	0	Expanding Hepatitis C Coverage	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-02-00-00000	Health Policy & Analytics	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-02-00-00000	Health Policy & Analytics	021	0	Phase - In	Essential Packages
030-02-00-00000	Health Policy & Analytics	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-02-00-00000	Health Policy & Analytics	031	0	Standard Inflation	Essential Packages
030-02-00-00000	Health Policy & Analytics	032	0	Above Standard Inflation	Essential Packages
030-02-00-00000	Health Policy & Analytics	033	0	Exceptional Inflation	Essential Packages
030-02-00-00000	Health Policy & Analytics	040	0	Mandated Caseload	Essential Packages
030-02-00-00000	Health Policy & Analytics	060	0	Technical Adjustments	Essential Packages
030-02-00-00000	Health Policy & Analytics	404	0	Office of Child Health	Policy Packages
030-02-00-00000	Health Policy & Analytics	409	0	Opioid Alt Pain Ed Modules/Addictions	Policy Packages
030-02-00-00000	Health Policy & Analytics	411	0	Behavioral Health	Policy Packages
030-02-00-00000	Health Policy & Analytics	416	0	CCO 2.0	Policy Packages
030-02-00-00000	Health Policy & Analytics	422	0	Statewide Pharmacy Purchasing Implmtn Group	Policy Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	021	0	Phase - In	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	031	0	Standard Inflation	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	032	0	Above Standard Inflation	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	033	0	Exceptional Inflation	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	040	0	Mandated Caseload	Essential Packages
030-03-00-00000	Public Employees Benefit Board (PEBB)	421	0	OEBB/PEBB Benefit Management Sys Replacement	Policy Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	021	0	Phase - In	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	031	0	Standard Inflation	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	032	0	Above Standard Inflation	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	033	0	Exceptional Inflation	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	040	0	Mandated Caseload	Essential Packages
030-04-00-00000	Oregon Educators Benefit Board (OEBB)	421	0	OEBB/PEBB Benefit Management Sys Replacement	Policy Packages
030-05-00-00000	Public Health Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-05-00-00000	Public Health Programs	021	0	Phase - In	Essential Packages
030-05-00-00000	Public Health Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-05-00-00000	Public Health Programs	031	0	Standard Inflation	Essential Packages
030-05-00-00000	Public Health Programs	032	0	Above Standard Inflation	Essential Packages
030-05-00-00000	Public Health Programs	033	0	Exceptional Inflation	Essential Packages
030-05-00-00000	Public Health Programs	040	0	Mandated Caseload	Essential Packages
030-05-00-00000	Public Health Programs	060	0	Technical Adjustments	Essential Packages
030-05-00-00000	Public Health Programs	401	0	Universal Family Linkages & Home Visiting Sys	Policy Packages
030-05-00-00000	Public Health Programs	403	0	Intensive In-Home Behavioral Health Services	Policy Packages
030-05-00-00000	Public Health Programs	405	0	Public Health Modernization	Policy Packages
030-05-00-00000	Public Health Programs	406	0	Increase the Price of Tobacco Products	Policy Packages
030-05-00-00000	Public Health Programs	407	0	Increase Taxes for Beer, Wine and Cider	Policy Packages
030-05-00-00000	Public Health Programs	417	0	State Support for Local Public Health	Policy Packages
030-05-00-00000	Public Health Programs	418	0	Fee Structure Rev for Drinking Water Svcs	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-05-00-00000	Public Health Programs	419	0	Fee Chgs for the Food, Pool and Lodging Pgms	Policy Packages
030-05-00-00000	Public Health Programs	420	0	Toxic Free Kids Program	Policy Packages
030-06-00-00000	Oregon State Hospital	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-06-00-00000	Oregon State Hospital	021	0	Phase - In	Essential Packages
030-06-00-00000	Oregon State Hospital	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-06-00-00000	Oregon State Hospital	031	0	Standard Inflation	Essential Packages
030-06-00-00000	Oregon State Hospital	032	0	Above Standard Inflation	Essential Packages
030-06-00-00000	Oregon State Hospital	033	0	Exceptional Inflation	Essential Packages
030-06-00-00000	Oregon State Hospital	040	0	Mandated Caseload	Essential Packages
030-06-00-00000	Oregon State Hospital	302	0	Deferred Maintenance	Policy Packages
030-06-00-00000	Oregon State Hospital	412	0	Safety, Patient Care & Regulatory Compliance	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase - In	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	040	0	Mandated Caseload	Essential Packages
088-00-00-00000	Capital Improvements	060	0	Technical Adjustments	Essential Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	040	0	Mandated Caseload	Essential Packages
089-00-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages

Oregon Health Authority

Policy Package List by Priority
2019-21 Biennium

Agency Number: 44300
BAM Analyst: MacDonald, Thomas
Budget Coordinator: Singer, Sara - (503)945-5629

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	010-50-00-00000	State Assessments and Enterprise-wide Costs
			030-01-00-00000	Health Systems Division
	201	Integratd Eligibility/Medicaid Eligibility	010-45-00-00000	OHA Shared Services
			030-01-00-00000	Health Systems Division
	202	Medicaid Modularity	030-01-00-00000	Health Systems Division
	203	Overpmt Writing & Recovery Proc Right-Sizing	010-50-00-00000	State Assessments and Enterprise-wide Costs
	204	Interstate Benefit ID (PARIS) Proc Resourcing	010-50-00-00000	State Assessments and Enterprise-wide Costs
	205	Protect, Modernize, Strengthen	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	206	OPAR Position Reconciliation and True-up	010-50-00-00000	State Assessments and Enterprise-wide Costs
	207	Provider Time Capture	010-45-00-00000	OHA Shared Services
	208	M & O of Centralized Abuse Management	010-45-00-00000	OHA Shared Services
	209	Bldg Cap & Tools for Intagy Data & GIS Dvit	010-50-00-00000	State Assessments and Enterprise-wide Costs
	210	Health, Safety & Wellness	010-50-00-00000	State Assessments and Enterprise-wide Costs
	301	Oregon Buys	010-45-00-00000	OHA Shared Services
			010-50-00-00000	State Assessments and Enterprise-wide Costs
	302	Deferred Maintenance	030-06-00-00000	Oregon State Hospital
	401	Universal Family Linkages & Home Visiting Sy	030-05-00-00000	Public Health Programs
	402	Prev'n, Interv'n & Access thru Lifespan	030-01-00-00000	Health Systems Division
	403	Intensive In-Home Behavioral Health Services	030-01-00-00000	Health Systems Division
			030-05-00-00000	Public Health Programs
	404	Office of Child Health	030-02-00-00000	Health Policy & Analytics
	405	Public Health Modernization	030-05-00-00000	Public Health Programs

Policy Package List by Priority

2019-21 Biennium

Agency Number: 44300

BAM Analyst: MacDonald, Thomas

Budget Coordinator: Singer, Sara - (503)945-5629

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	406	Increase the Price of Tobacco Products	030-05-00-00000	Public Health Programs
	407	Increase Taxes for Beer, Wine and Cider	030-05-00-00000	Public Health Programs
	408	Continuation of Mental Health Funding	030-01-00-00000	Health Systems Division
	409	Opioid Alt Pain Ed Modules/Addictions	030-02-00-00000	Health Policy & Analytics
	410	Misdemeanor Defenders	030-01-00-00000	Health Systems Division
	411	Behavioral Health	030-02-00-00000	Health Policy & Analytics
	412	Safety, Patient Care & Regulatory Compliance	030-06-00-00000	Oregon State Hospital
	413	Behavioral Health Funding Shortfall	030-01-00-00000	Health Systems Division
	414	MOTS/COMPASS Modernization & Completio	030-01-00-00000	Health Systems Division
	415	Expanding Hepatitis C Coverage	030-01-00-00000	Health Systems Division
	416	CCO 2.0	030-02-00-00000	Health Policy & Analytics
	417	State Support for Local Public Health	030-05-00-00000	Public Health Programs
	418	Fee Structure Rev for Drinking Water Svcs	030-05-00-00000	Public Health Programs
	419	Fee Chgs for the Food, Pool and Lodging Pgm	030-05-00-00000	Public Health Programs
	420	Toxic Free Kids Program	030-05-00-00000	Public Health Programs
	421	OEBB/PEBB Benefit Management Sys Replac	030-03-00-00000	Public Employees Benefit Board (PEBB)
			030-04-00-00000	Oregon Educators Benefit Board (OEBB)
	422	Statewide Pharmacy Purchasing Implmtn Grou	030-02-00-00000	Health Policy & Analytics

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	344,356	-	-	-	-	-
3010 Other Funds Cap Improve	-	100,000	-	100,000	100,000	100,000
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	429,804,196	2,192,130,821	-	2,192,130,821	2,209,814,262	2,192,130,821
6400 Federal Funds Ltd	30,000	-	-	-	-	-
All Funds	435,978,552	2,192,230,821	-	2,192,230,821	2,209,914,262	2,192,230,821
0030 Beginning Balance Adjustment						
3010 Other Funds Cap Improve	-	-	-	-	(100,000)	(100,000)
3400 Other Funds Ltd	-	17,683,441	-	17,683,441	(1,847,943,010)	(1,847,943,010)
All Funds	-	17,683,441	-	17,683,441	(1,848,043,010)	(1,848,043,010)
TOTAL BEGINNING BALANCE						
4400 Lottery Funds Ltd	344,356	-	-	-	-	-
3010 Other Funds Cap Improve	-	100,000	-	100,000	-	-
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	429,804,196	2,209,814,262	-	2,209,814,262	361,871,252	344,187,811
6400 Federal Funds Ltd	30,000	-	-	-	-	-
TOTAL BEGINNING BALANCE	**$435,978,552**	**$2,209,914,262**	**-**	**$2,209,914,262**	**$361,871,252**	**$344,187,811**
REVENUE CATEGORIES						

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	2,093,403,601	2,117,496,007	(20,876,835)	2,096,619,172	2,116,486,442	3,055,819,067
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
8030 General Fund Debt Svc	64,266,611	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
All Funds	2,158,369,827	2,185,935,679	(22,247,320)	2,163,688,359	2,181,150,573	3,120,510,767
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	891,331,138	1,211,093,870	41,003,005	1,252,096,875	1,252,096,875	1,168,999,999
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	17,247,591	7,895,966	6,243,146	14,139,112	14,139,112	14,333,410
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	27,927,768	9,834,694	4,352,722	14,187,416	14,187,416	14,334,787
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	45,175,359	17,730,660	10,595,868	28,326,528	28,326,528	28,668,197
TOTAL LICENSES AND FEES	**$45,175,359**	**$17,730,660**	**$10,595,868**	**$28,326,528**	**$28,326,528**	**$28,668,197**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	25,307,691	24,831,630	(1,713,931)	23,117,699	23,117,699	23,117,699

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	38,422,183	-	-	-	-	-
3400 Other Funds Ltd	1,995,889,755	3,567,151,254	121,936	3,567,273,190	3,567,619,442	3,809,891,005
All Funds	2,034,311,938	3,567,151,254	121,936	3,567,273,190	3,567,619,442	3,809,891,005
0420 Care of State Wards						
3400 Other Funds Ltd	14,689,373	2,369,042	-	2,369,042	2,369,042	2,369,042
TOTAL CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	38,422,183	-	-	-	-	-
3400 Other Funds Ltd	2,035,886,819	3,594,351,926	(1,591,995)	3,592,759,931	3,593,106,183	3,835,377,746
TOTAL CHARGES FOR SERVICES	**$2,074,309,002**	**$3,594,351,926**	**($1,591,995)**	**$3,592,759,931**	**$3,593,106,183**	**$3,835,377,746**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	1,671,375	59,184	1,081,423	1,140,607	1,140,607	1,140,607
0510 Rents and Royalties						
3400 Other Funds Ltd	76,445	-	-	-	-	-
TOTAL FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	1,747,820	59,184	1,081,423	1,140,607	1,140,607	1,140,607
TOTAL FINES, RENTS AND ROYALTIES	**$1,747,820**	**$59,184**	**$1,081,423**	**$1,140,607**	**$1,140,607**	**$1,140,607**
BOND SALES						
0575 Refunding Bonds						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
All Funds	129,500,902	-	-	-	-	-
0580 Cert of Participation						
3430 Other Funds Debt Svc Ltd	-	-	1,371,293	1,371,293	-	-
TOTAL BOND SALES						
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	1,371,293	1,371,293	-	-
TOTAL BOND SALES	**$129,500,902**	**-**	**$1,371,293**	**$1,371,293**	**-**	**-**
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	25,214	-	-	-	-	-
3200 Other Funds Non-Ltd	1,789,733	-	-	-	-	-
3400 Other Funds Ltd	11,568,408	4,976,604	-	4,976,604	4,976,604	4,976,604
All Funds	13,383,355	4,976,604	-	4,976,604	4,976,604	4,976,604
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	8,705,272	7,731,307	2,065,934	9,797,241	9,797,241	9,797,241
DONATIONS AND CONTRIBUTIONS						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
0905 Donations						
3400 Other Funds Ltd	5,000	-	-	-	-	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	5,773,240	219,084	(219,084)	-	-	-
TOTAL DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	5,778,240	219,084	(219,084)	-	-	-
TOTAL DONATIONS AND CONTRIBUTIONS	**$5,778,240**	**$219,084**	**($219,084)**	**-**	**-**	**-**
INSURANCE PREMIUM						
0965 Insurance Premiums						
3200 Other Funds Non-Ltd	1,894	-	-	-	-	-
OTHER						
0975 Other Revenues						
3010 Other Funds Cap Improve	656,497	-	-	-	-	-
3200 Other Funds Non-Ltd	121,987,517	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	1,843,707,554	1,186,195,913	21,507,974	1,207,703,887	1,207,279,340	1,281,263,858
3430 Other Funds Debt Svc Ltd	290,268	-	-	-	-	-
All Funds	1,966,641,836	1,226,195,913	21,507,974	1,247,703,887	1,247,279,340	1,321,263,858
0980 Loan Proceeds						
3400 Other Funds Ltd	4,000,000	-	-	-	-	-
TOTAL OTHER						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3010 Other Funds Cap Improve	656,497	-	-	-	-	-
3200 Other Funds Non-Ltd	121,987,517	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	1,847,707,554	1,186,195,913	21,507,974	1,207,703,887	1,207,279,340	1,281,263,858
3430 Other Funds Debt Svc Ltd	290,268	-	-	-	-	-
TOTAL OTHER	**$1,970,641,836**	**$1,226,195,913**	**$21,507,974**	**$1,247,703,887**	**$1,247,279,340**	**$1,321,263,858**
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6230 Federal Funds Debt Svc NL	3,938,798	3,719,310	-	3,719,310	3,467,210	3,467,210
6400 Federal Funds Ltd	11,213,864,618	10,932,374,940	243,686,072	11,176,061,012	11,167,095,989	11,856,100,619
All Funds	11,299,705,885	11,038,823,301	243,686,072	11,282,509,373	11,273,292,250	11,962,296,880
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	-	725,501	-	725,501	725,501	753,070
3400 Other Funds Ltd	114,371,418	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	3,689,504	-	-	-	-	-
6230 Federal Funds Debt Svc NL	115,374	-	-	-	-	-
All Funds	118,176,296	725,501	-	725,501	725,501	753,070
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	-	-	41,793	41,793	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
1050 Transfer In Other						
3010 Other Funds Cap Improve	-	-	43,119	43,119	43,119	-
3400 Other Funds Ltd	-	12,161,127	-	12,161,127	26,582,868	26,582,868
All Funds	-	12,161,127	43,119	12,204,246	26,625,987	26,582,868
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	725,501	-	725,501	725,501	753,070
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	4,870,763	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	11,348,753	12,457,116	41,793	12,498,909	13,620,952	14,099,809
3400 Other Funds Ltd	121,880,000	168,685,900	-	168,685,900	168,685,900	94,455,222
3430 Other Funds Debt Svc Ltd	2,090,007	-	-	-	-	-
All Funds	135,318,760	181,143,016	41,793	181,184,809	182,306,852	108,555,031
1108 Tsfr From Mental Health Reg Agy						
3400 Other Funds Ltd	3,654	22,290	-	22,290	26,884	26,884
1122 Tsfr From Psych Exam, Bd of						
3400 Other Funds Ltd	1,948	-	-	-	-	-
1123 Tsfr From OR Business Development						
6400 Federal Funds Ltd	375,000	-	-	-	-	-
1124 Tsfr From Licensed Social Wkrs						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	3,774	22,000	-	22,000	22,000	22,000
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	384,372,574	435,132,068	-	435,132,068	437,346,053	431,951,491
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	85,346	51,771	-	51,771	51,771	51,771
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	150,000	-	395,152	395,152	395,152	395,152
1415 Tsfr From Or Youth Authority						
3400 Other Funds Ltd	330,490	240,623	-	240,623	249,767	249,767
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	132,375,802	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	1,302,214	1,273,413	-	1,273,413	1,273,413	1,273,413
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	216,891	253,079	-	253,079	262,696	262,696
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	242,065	-	-	-	-	-
1811 Tsfr From Chiropractic Exam, Bd						
3400 Other Funds Ltd	1,536	11,600	-	11,600	11,600	11,600
1833 Tsfr From Health Rel Lic Bds						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	47,427	88,590	-	88,590	88,590	88,590
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	364,896	226,800	-	226,800	226,800	226,800
1845 Tsfr From Or Liquor Cntrl Comm						
3400 Other Funds Ltd	22,219,688	18,697,500	51,122	18,748,622	20,253,141	20,253,141
1847 Tsfr From Oregon Medical Board						
3400 Other Funds Ltd	1,757,019	937,552	-	937,552	1,022,551	1,022,551
1851 Tsfr From Nursing, Bd of						
3400 Other Funds Ltd	1,745,058	536,828	-	536,828	577,308	577,308
1855 Tsfr From Board of Pharmacy						
3400 Other Funds Ltd	591,038	409,357	-	409,357	416,146	416,146
1914 Tsfr From Housing and Com Svcs						
3400 Other Funds Ltd	111,477	-	-	-	-	-
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	11,348,753	12,457,116	83,586	12,540,702	13,620,952	14,099,809
3010 Other Funds Cap Improve	-	725,501	43,119	768,620	768,620	753,070
3400 Other Funds Ltd	787,045,078	639,475,999	446,274	639,922,273	658,218,141	578,620,470
3430 Other Funds Debt Svc Ltd	5,779,511	-	-	-	-	-
6230 Federal Funds Debt Svc NL	115,374	-	-	-	-	-
6400 Federal Funds Ltd	375,000	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
TOTAL TRANSFERS IN	**$804,663,716**	**$652,658,616**	**$572,979**	**$653,231,595**	**$672,607,713**	**$593,473,349**
REVENUES						
8000 General Fund	2,093,403,601	2,117,496,007	(20,876,835)	2,096,619,172	2,116,486,442	3,055,819,067
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
8030 General Fund Debt Svc	64,266,611	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
4400 Lottery Funds Ltd	11,373,967	12,457,116	83,586	12,540,702	13,620,952	14,099,809
3010 Other Funds Cap Improve	656,497	725,501	43,119	768,620	768,620	753,070
3200 Other Funds Non-Ltd	162,644,547	40,000,000	-	40,000,000	40,000,000	40,000,000
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3400 Other Funds Ltd	5,634,945,688	6,661,834,547	74,889,399	6,736,723,946	6,754,941,519	6,908,844,722
3430 Other Funds Debt Svc Ltd	6,069,779	-	1,371,293	1,371,293	-	-
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
6400 Federal Funds Ltd	11,214,239,618	10,932,374,940	243,686,072	11,176,061,012	11,167,095,989	11,856,100,619
TOTAL REVENUES	**$19,403,314,246**	**$19,939,776,144**	**$297,826,149**	**$20,237,602,293**	**$20,263,773,914**	**$22,046,505,248**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(79,226,966)	-	-	-	-	-
3400 Other Funds Ltd	(38,949,330)	(725,501)	-	(725,501)	(725,501)	(753,070)
All Funds	(118,176,296)	(725,501)	-	(725,501)	(725,501)	(753,070)

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
2080 Transfer to Counties						
3400 Other Funds Ltd	(5,936,626)	(7,478,800)	-	(7,478,800)	(7,478,800)	(7,478,800)
2100 Tsfr To Human Svcs, Dept of						
3400 Other Funds Ltd	(2,775,741)	-	-	-	-	-
6400 Federal Funds Ltd	(291,174)	-	-	-	-	-
All Funds	(3,066,915)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(87,995)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(2,002,012)	-	-	-	-	-
All Funds	(2,090,007)	-	-	-	-	-
2123 Tsfr To OR Business Development						
6400 Federal Funds Ltd	(23,044,034)	(17,432,000)	-	(17,432,000)	(17,432,000)	(17,432,000)
2340 Tsfr To Environmental Quality						
3400 Other Funds Ltd	(1,478)	-	-	-	-	-
6400 Federal Funds Ltd	(1,410,584)	(1,459,319)	-	(1,459,319)	(1,599,104)	(1,599,104)
All Funds	(1,412,062)	(1,459,319)	-	(1,459,319)	(1,599,104)	(1,599,104)
2443 Tsfr To Oregon Health Authority						
6400 Federal Funds Ltd	(397,921)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3200 Other Funds Non-Ltd	(79,226,966)	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	(47,751,170)	(8,204,301)	-	(8,204,301)	(8,204,301)	(8,231,870)
3430 Other Funds Debt Svc Ltd	(2,002,012)	-	-	-	-	-
6400 Federal Funds Ltd	(25,143,713)	(18,891,319)	-	(18,891,319)	(19,031,104)	(19,031,104)
TOTAL TRANSFERS OUT	**($154,123,861)**	**($27,095,620)**	**-**	**($27,095,620)**	**($27,235,405)**	**($27,262,974)**
AVAILABLE REVENUES						
8000 General Fund	2,093,403,601	2,117,496,007	(20,876,835)	2,096,619,172	2,116,486,442	3,055,819,067
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
8030 General Fund Debt Svc	64,266,611	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
4400 Lottery Funds Ltd	11,718,323	12,457,116	83,586	12,540,702	13,620,952	14,099,809
3010 Other Funds Cap Improve	656,497	825,501	43,119	868,620	768,620	753,070
3200 Other Funds Non-Ltd	89,217,581	40,000,000	-	40,000,000	40,000,000	40,000,000
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3400 Other Funds Ltd	6,016,998,714	8,863,444,508	74,889,399	8,938,333,907	7,108,608,470	7,244,800,663
3430 Other Funds Debt Svc Ltd	4,067,767	-	1,371,293	1,371,293	-	-
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
6400 Federal Funds Ltd	11,189,125,905	10,913,483,621	243,686,072	11,157,169,693	11,148,064,885	11,837,069,515
TOTAL AVAILABLE REVENUES	**$19,685,168,937**	**$22,122,594,786**	**$297,826,149**	**$22,420,420,935**	**$20,598,409,761**	**$22,363,430,085**
EXPENDITURES						
PERSONAL SERVICES						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	54,127,261	320,628,059	1,449,513	322,077,572	331,287,349	333,929,036
4400 Lottery Funds Ltd	346,712	774,850	33,540	808,390	839,739	839,739
3200 Other Funds Non-Ltd	1,258	-	-	-	-	-
3400 Other Funds Ltd	122,397,609	139,882,597	6,859,434	146,742,031	145,817,195	145,728,168
6400 Federal Funds Ltd	108,463,530	126,160,296	(11,673,573)	114,486,723	108,465,301	107,690,450
All Funds	285,336,370	587,445,802	(3,331,086)	584,114,716	586,409,584	588,187,393
3160 Temporary Appointments						
8000 General Fund	436,426	1,746,890	69,564	1,816,454	1,816,454	1,986,042
4400 Lottery Funds Ltd	-	3,848	-	3,848	3,848	3,994
3400 Other Funds Ltd	492,035	1,424,239	21,575	1,445,814	1,445,814	1,507,869
6400 Federal Funds Ltd	1,168,817	2,564,624	(1,051,389)	1,513,235	1,513,235	1,051,270
All Funds	2,097,278	5,739,601	(960,250)	4,779,351	4,779,351	4,549,175
3170 Overtime Payments						
8000 General Fund	674,623	12,208,328	(141,917)	12,066,411	12,066,411	12,966,167
3400 Other Funds Ltd	565,176	1,026,707	(37,848)	988,859	988,859	1,064,386
6400 Federal Funds Ltd	1,735,109	1,181,278	(352,726)	828,552	828,552	711,504
All Funds	2,974,908	14,416,313	(532,491)	13,883,822	13,883,822	14,742,057
3180 Shift Differential						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	9,327	3,860,692	(10,510)	3,850,182	3,850,182	4,051,002
3400 Other Funds Ltd	1,762	509,702	(5,056)	504,646	504,646	529,161
6400 Federal Funds Ltd	22,712	296,672	(14,349)	282,323	282,323	218,301
All Funds	33,801	4,667,066	(29,915)	4,637,151	4,637,151	4,798,464
3190 All Other Differential						
8000 General Fund	811,739	12,089,114	(891,220)	11,197,894	11,197,894	12,018,649
3400 Other Funds Ltd	2,249,234	1,713,330	513,494	2,226,824	2,226,824	2,041,429
6400 Federal Funds Ltd	1,819,766	7,902,853	(3,929,443)	3,973,410	3,973,410	3,729,855
All Funds	4,880,739	21,705,297	(4,307,169)	17,398,128	17,398,128	17,789,933
TOTAL SALARIES & WAGES						
8000 General Fund	56,059,376	350,533,083	475,430	351,008,513	360,218,290	364,950,896
4400 Lottery Funds Ltd	346,712	778,698	33,540	812,238	843,587	843,733
3200 Other Funds Non-Ltd	1,258	-	-	-	-	-
3400 Other Funds Ltd	125,705,816	144,556,575	7,351,599	151,908,174	150,983,338	150,871,013
6400 Federal Funds Ltd	113,209,934	138,105,723	(17,021,480)	121,084,243	115,062,821	113,401,380
TOTAL SALARIES & WAGES	**$295,323,096**	**$633,974,079**	**($9,160,911)**	**$624,813,168**	**$627,108,036**	**$630,067,022**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	20,529	149,805	(7,259)	142,546	147,048	148,157
4400 Lottery Funds Ltd	92	342	-	342	366	366

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	40,992	55,247	1,302	56,549	58,676	58,643
6400 Federal Funds Ltd	59,015	57,165	(10,408)	46,757	43,705	43,643
All Funds	120,628	262,559	(16,365)	246,194	249,795	250,809
3220 Public Employees' Retire Cont						
8000 General Fund	7,334,342	54,692,842	(64,226)	54,628,616	60,819,141	61,593,507
4400 Lottery Funds Ltd	66,855	122,616	6,637	129,253	142,503	142,503
3400 Other Funds Ltd	15,322,002	20,900,374	1,261,582	22,161,956	25,371,882	25,342,279
6400 Federal Funds Ltd	14,688,923	20,622,476	(1,561,878)	19,060,598	19,269,462	19,065,908
All Funds	37,412,122	96,338,308	(357,885)	95,980,423	105,602,988	106,144,197
3221 Pension Obligation Bond						
8000 General Fund	3,211,735	19,504,165	(663,438)	18,840,727	18,840,727	20,198,522
4400 Lottery Funds Ltd	21,189	44,970	(950)	44,020	44,020	47,327
3400 Other Funds Ltd	6,527,958	7,935,296	196,206	8,131,502	8,131,502	8,427,853
6400 Federal Funds Ltd	6,501,273	7,535,567	(860,996)	6,674,571	6,674,571	6,399,539
All Funds	16,262,155	35,019,998	(1,329,178)	33,690,820	33,690,820	35,073,241
3230 Social Security Taxes						
8000 General Fund	4,181,523	26,317,923	59,238	26,377,161	26,917,699	27,277,379
4400 Lottery Funds Ltd	26,049	59,568	2,566	62,134	64,532	64,543
3400 Other Funds Ltd	8,335,626	11,019,044	533,239	11,552,283	11,500,818	11,492,235
6400 Federal Funds Ltd	8,516,676	10,495,486	(1,144,139)	9,351,347	8,711,954	8,587,211

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	21,059,874	47,892,021	(549,096)	47,342,925	47,195,003	47,421,368
3240 Unemployment Assessments						
8000 General Fund	1,388,520	498,862	10,418	509,280	509,280	2,058,472
3200 Other Funds Non-Ltd	169	-	-	-	-	-
3400 Other Funds Ltd	156,954	84,301	(10,418)	73,883	73,883	210,552
6400 Federal Funds Ltd	381,196	118,150	-	118,150	118,150	371,239
All Funds	1,926,839	701,313	-	701,313	701,313	2,640,263
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	27,555	181,429	(8,839)	172,590	140,401	141,511
4400 Lottery Funds Ltd	137	414	-	414	348	348
3400 Other Funds Ltd	46,131	66,849	1,554	68,403	55,636	55,597
6400 Federal Funds Ltd	55,213	69,135	(12,534)	56,601	41,183	41,073
All Funds	129,036	317,827	(19,819)	298,008	237,568	238,529
3260 Mass Transit Tax						
8000 General Fund	2,412,546	2,000,579	66,182	2,066,761	2,066,761	2,171,875
4400 Lottery Funds Ltd	-	-	-	-	-	5,062
3400 Other Funds Ltd	-	900,696	(114,559)	786,137	786,137	905,747
All Funds	2,412,546	2,901,275	(48,377)	2,852,898	2,852,898	3,082,684
3270 Flexible Benefits						
8000 General Fund	13,886,425	87,698,393	(6,621,133)	81,077,260	85,079,289	85,701,600

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4400 Lottery Funds Ltd	64,342	200,016	-	200,016	211,104	211,104
3400 Other Funds Ltd	24,446,501	32,287,364	760,518	33,047,882	33,775,687	33,779,009
6400 Federal Funds Ltd	29,141,137	33,352,898	(5,573,989)	27,778,909	25,012,400	24,935,051
All Funds	67,538,405	153,538,671	(11,434,604)	142,104,067	144,078,480	144,626,764
3280 Other OPE						
8000 General Fund	147,012	-	-	-	-	-
3400 Other Funds Ltd	162,716	19,570,000	-	19,570,000	19,570,000	19,570,000
6400 Federal Funds Ltd	124,863	-	-	-	-	-
All Funds	434,591	19,570,000	-	19,570,000	19,570,000	19,570,000
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	32,610,187	191,043,998	(7,229,057)	183,814,941	194,520,346	199,291,023
4400 Lottery Funds Ltd	178,664	427,926	8,253	436,179	462,873	471,253
3200 Other Funds Non-Ltd	169	-	-	-	-	-
3400 Other Funds Ltd	55,038,880	92,819,171	2,629,424	95,448,595	99,324,221	99,841,915
6400 Federal Funds Ltd	59,468,296	72,250,877	(9,163,944)	63,086,933	59,871,425	59,443,664
TOTAL OTHER PAYROLL EXPENSES	**$147,296,196**	**$356,541,972**	**($13,755,324)**	**$342,786,648**	**$354,178,865**	**$359,047,855**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(6,860,980)	1,202,266	(5,658,714)	(5,658,714)	(1,366,407)
4400 Lottery Funds Ltd	-	(14,772)	-	(14,772)	(14,772)	(18,453)

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	-	(6,906,998)	-	(6,906,998)	(6,906,998)	(2,677,367)
6400 Federal Funds Ltd	-	(7,330,192)	502,221	(6,827,971)	(6,827,971)	(1,672,517)
All Funds	-	(21,112,942)	1,704,487	(19,408,455)	(19,408,455)	(5,734,744)
3465 Reconciliation Adjustment						
8000 General Fund	-	47,912	-	47,912	-	-
3400 Other Funds Ltd	-	351,435	-	351,435	-	-
6400 Federal Funds Ltd	-	158,574	-	158,574	-	-
All Funds	-	557,921	-	557,921	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(6,813,068)	1,202,266	(5,610,802)	(5,658,714)	(1,366,407)
4400 Lottery Funds Ltd	-	(14,772)	-	(14,772)	(14,772)	(18,453)
3400 Other Funds Ltd	-	(6,555,563)	-	(6,555,563)	(6,906,998)	(2,677,367)
6400 Federal Funds Ltd	-	(7,171,618)	502,221	(6,669,397)	(6,827,971)	(1,672,517)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($20,555,021)**	**$1,704,487**	**($18,850,534)**	**($19,408,455)**	**($5,734,744)**
TOTAL PERSONAL SERVICES						
8000 General Fund	88,669,563	534,764,013	(5,551,361)	529,212,652	549,079,922	562,875,512
4400 Lottery Funds Ltd	525,376	1,191,852	41,793	1,233,645	1,291,688	1,296,533
3200 Other Funds Non-Ltd	1,427	-	-	-	-	-
3400 Other Funds Ltd	180,744,696	230,820,183	9,981,023	240,801,206	243,400,561	248,035,561
6400 Federal Funds Ltd	172,678,230	203,184,982	(25,683,203)	177,501,779	168,106,275	171,172,527

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
TOTAL PERSONAL SERVICES	**$442,619,292**	**$969,961,030**	**($21,211,748)**	**$948,749,282**	**$961,878,446**	**$983,380,133**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	754,023	4,114,894	(3,062,168)	1,052,726	1,052,726	1,088,358
4400 Lottery Funds Ltd	29,176	36,435	-	36,435	36,435	37,820
3400 Other Funds Ltd	1,409,567	3,527,197	(1,131,212)	2,395,985	2,395,985	2,436,053
6400 Federal Funds Ltd	1,814,949	4,720,215	(2,269,453)	2,450,762	2,450,762	2,507,255
All Funds	4,007,715	12,398,741	(6,462,833)	5,935,908	5,935,908	6,069,486
4125 Out of State Travel						
8000 General Fund	113,049	262,196	(1,887)	260,309	260,309	270,400
4400 Lottery Funds Ltd	3,233	4,949	-	4,949	4,949	5,137
3400 Other Funds Ltd	326,102	347,567	39,622	387,189	387,189	401,882
6400 Federal Funds Ltd	548,944	842,043	(30,406)	811,637	811,637	842,298
All Funds	991,328	1,456,755	7,329	1,464,084	1,464,084	1,519,717
4150 Employee Training						
8000 General Fund	239,617	1,093,522	(429,859)	663,663	663,663	695,878
4400 Lottery Funds Ltd	5,152	27,186	(20,000)	7,186	7,186	7,459
3400 Other Funds Ltd	741,897	2,620,341	(725,629)	1,894,712	1,894,712	1,778,562
6400 Federal Funds Ltd	996,912	1,079,768	137,700	1,217,468	1,217,468	1,257,728
All Funds	1,983,578	4,820,817	(1,037,788)	3,783,029	3,783,029	3,739,627

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4175 Office Expenses						
8000 General Fund	4,204,023	6,662,682	(80,455)	6,582,227	6,582,227	6,614,551
4400 Lottery Funds Ltd	6	52,019	(44,000)	8,019	8,019	8,324
3400 Other Funds Ltd	3,071,560	5,200,946	(867,186)	4,333,760	4,333,760	4,371,795
6400 Federal Funds Ltd	4,810,388	6,855,716	(1,218,112)	5,637,604	5,637,604	5,766,220
All Funds	12,085,977	18,771,363	(2,209,753)	16,561,610	16,561,610	16,760,890
4200 Telecommunications						
8000 General Fund	3,306,797	7,765,703	(1,803,541)	5,962,162	5,962,162	5,254,746
4400 Lottery Funds Ltd	2,444	43,358	(8,000)	35,358	35,358	36,701
3200 Other Funds Non-Ltd	205	-	-	-	-	-
3400 Other Funds Ltd	1,416,563	3,993,369	(828,102)	3,165,267	3,165,267	2,660,147
6400 Federal Funds Ltd	3,046,329	7,048,006	(1,749,708)	5,298,298	5,298,298	2,690,936
All Funds	7,772,338	18,850,436	(4,389,351)	14,461,085	14,461,085	10,642,530
4225 State Gov. Service Charges						
8000 General Fund	44,861,436	26,254,156	101,742	26,355,898	26,355,898	40,903,791
3200 Other Funds Non-Ltd	595	-	-	-	-	-
3400 Other Funds Ltd	5,489,745	1,240,371	(101,742)	1,138,629	1,138,629	4,968,293
6400 Federal Funds Ltd	17,387,342	8,837,951	-	8,837,951	8,837,951	9,147,063
All Funds	67,739,118	36,332,478	-	36,332,478	36,332,478	55,019,147
4250 Data Processing						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	3,195,045	19,080,274	(58,042)	19,022,232	19,022,232	13,633,056
4400 Lottery Funds Ltd	8,000	4,148	5,000	9,148	9,148	9,496
3400 Other Funds Ltd	14,491,747	13,606,220	8,038,067	21,644,287	21,644,287	25,689,041
6400 Federal Funds Ltd	10,370,697	7,191,308	(2,521,423)	4,669,885	4,669,885	6,711,860
All Funds	28,065,489	39,881,950	5,463,602	45,345,552	45,345,552	46,043,453
4275 Publicity and Publications						
8000 General Fund	1,992,559	1,602,470	(610,516)	991,954	991,954	1,030,043
4400 Lottery Funds Ltd	17,829	49,718	6,000	55,718	55,718	57,835
3400 Other Funds Ltd	1,007,282	1,256,448	2,125,045	3,381,493	3,381,493	3,509,890
6400 Federal Funds Ltd	2,490,717	1,468,165	(178,317)	1,289,848	1,289,848	1,336,394
All Funds	5,508,387	4,376,801	1,342,212	5,719,013	5,719,013	5,934,162
4300 Professional Services						
8000 General Fund	42,098,246	39,413,480	1,157,806	40,571,286	40,571,286	38,601,346
4400 Lottery Funds Ltd	1,495,684	1,000,418	791,000	1,791,418	1,791,418	1,866,658
3400 Other Funds Ltd	39,462,173	51,336,971	19,979,032	71,316,003	71,316,003	74,131,896
6400 Federal Funds Ltd	62,574,492	66,981,052	(4,212,289)	62,768,763	62,768,763	63,684,543
All Funds	145,630,595	158,731,921	17,715,549	176,447,470	176,447,470	178,284,443
4315 IT Professional Services						
8000 General Fund	23,839,105	24,025,725	(7,482,139)	16,543,586	16,543,586	12,081,611
4400 Lottery Funds Ltd	-	10	-	10	10	10

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	6,967,703	18,244,202	(4,980,798)	13,263,404	13,263,404	13,820,468
6400 Federal Funds Ltd	91,850,525	130,907,296	(62,199,186)	68,708,110	68,708,110	51,033,982
All Funds	122,657,333	173,177,233	(74,662,123)	98,515,110	98,515,110	76,936,071
4325 Attorney General						
8000 General Fund	3,244,848	2,370,041	82,987	2,453,028	2,453,028	3,029,716
4400 Lottery Funds Ltd	-	217	1,000	1,217	1,217	1,462
3400 Other Funds Ltd	1,597,963	3,165,716	(203,644)	2,962,072	2,962,072	3,549,672
6400 Federal Funds Ltd	681,069	550,838	1,191,200	1,742,038	1,742,038	2,019,198
All Funds	5,523,880	6,086,812	1,071,543	7,158,355	7,158,355	8,600,048
4350 Dispute Resolution Services						
3400 Other Funds Ltd	-	9,752	-	9,752	9,752	10,123
4375 Employee Recruitment and Develop						
8000 General Fund	335,852	1,245,044	(481,811)	763,233	763,233	852,761
3400 Other Funds Ltd	90,611	681,346	(368,068)	313,278	313,278	319,123
6400 Federal Funds Ltd	115,197	141,476	3,155	144,631	144,631	95,663
All Funds	541,660	2,067,866	(846,724)	1,221,142	1,221,142	1,267,547
4400 Dues and Subscriptions						
8000 General Fund	259,692	163,346	176,562	339,908	339,908	355,088
4400 Lottery Funds Ltd	5,000	2,593	5,000	7,593	7,593	7,882
3400 Other Funds Ltd	1,507,087	203,080	1,128,493	1,331,573	1,331,573	1,381,765

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	391,719	177,805	217,616	395,421	395,421	405,025
All Funds	2,163,498	546,824	1,527,671	2,074,495	2,074,495	2,149,760
4425 Facilities Rental and Taxes						
8000 General Fund	11,084,102	10,135,260	(584,213)	9,551,047	9,551,047	13,038,665
4400 Lottery Funds Ltd	-	4	-	4	4	4
3200 Other Funds Non-Ltd	54	-	-	-	-	-
3400 Other Funds Ltd	4,071,216	7,629,971	479,168	8,109,139	8,109,139	4,560,892
6400 Federal Funds Ltd	8,822,190	9,525,825	(725,167)	8,800,658	8,800,658	8,596,214
All Funds	23,977,562	27,291,060	(830,212)	26,460,848	26,460,848	26,195,775
4450 Fuels and Utilities						
8000 General Fund	271,804	2,085,832	35,358	2,121,190	2,121,190	2,163,578
3400 Other Funds Ltd	184,063	1,557,341	114,093	1,671,434	1,671,434	1,734,629
6400 Federal Funds Ltd	192,178	195,800	(81,315)	114,485	114,485	67,037
All Funds	648,045	3,838,973	68,136	3,907,109	3,907,109	3,965,244
4475 Facilities Maintenance						
8000 General Fund	206,183	1,725,407	94,359	1,819,766	1,819,766	1,842,729
3010 Other Funds Cap Improve	78,520	-	-	-	-	-
3400 Other Funds Ltd	177,664	1,698,922	133,093	1,832,015	1,832,015	1,901,197
6400 Federal Funds Ltd	297,938	1,029,951	(13,659)	1,016,292	1,016,292	990,291
All Funds	760,305	4,454,280	213,793	4,668,073	4,668,073	4,734,217

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4500 Food and Kitchen Supplies						
8000 General Fund	672	3,386,217	552,413	3,938,630	3,938,630	4,088,336
3400 Other Funds Ltd	85	4,693,845	4,319,376	9,013,221	9,013,221	27,355,720
6400 Federal Funds Ltd	471	272,192	7,821,737	8,093,929	8,093,929	25,711,463
All Funds	1,228	8,352,254	12,693,526	21,045,780	21,045,780	57,155,519
4525 Medical Services and Supplies						
8000 General Fund	2,218,502	12,694,155	2,388,591	15,082,746	15,082,746	15,703,278
3400 Other Funds Ltd	12,472,227	81,774,485	(28,289,228)	53,485,257	53,485,257	55,597,799
6400 Federal Funds Ltd	3,697,906	15,328,448	(5,388,370)	9,940,078	9,940,078	10,333,230
All Funds	18,388,635	109,797,088	(31,289,007)	78,508,081	78,508,081	81,634,307
4550 Other Care of Residents and Patients						
8000 General Fund	28,151	1,306,984	(584,299)	722,685	722,685	535,845
3400 Other Funds Ltd	128,511	990,984	(341,571)	649,413	649,413	674,091
6400 Federal Funds Ltd	9,328	1,106,117	(617,213)	488,904	488,904	507,483
All Funds	165,990	3,404,085	(1,543,083)	1,861,002	1,861,002	1,717,419
4575 Agency Program Related S and S						
8000 General Fund	6,678,644	11,526,545	(9,579,021)	1,947,524	1,947,524	1,986,495
4400 Lottery Funds Ltd	2,525	84,913	(80,000)	4,913	4,913	5,100
3400 Other Funds Ltd	1,846,502,354	1,930,467,763	13,916,681	1,944,384,444	1,944,384,444	2,076,097,198
6200 Federal Funds Non-Ltd	145,349	800,000	-	800,000	800,000	800,000

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	6,699,575	3,876,560	3,881,038	7,757,598	7,757,598	7,972,972
All Funds	1,860,028,447	1,946,755,781	8,138,698	1,954,894,479	1,954,894,479	2,086,861,765
4600 Intra-agency Charges						
8000 General Fund	57,810,044	192,265	129,011	321,276	321,276	428,314
3200 Other Funds Non-Ltd	186	-	-	-	-	-
3400 Other Funds Ltd	11,543,239	20,480	(6,670)	13,810	13,810	14,335
6400 Federal Funds Ltd	29,069,253	219,579	759,663	979,242	979,242	1,075,444
All Funds	98,422,722	432,324	882,004	1,314,328	1,314,328	1,518,093
4650 Other Services and Supplies						
8000 General Fund	2,154,189	1,948,870	352,717	2,301,587	2,301,587	3,599,376
4400 Lottery Funds Ltd	-	11,657	24,000	35,657	35,657	37,012
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3400 Other Funds Ltd	5,014,692	3,401,158	(1,085,841)	2,315,317	2,315,317	2,562,872
6400 Federal Funds Ltd	1,434,026	2,876,817	(892,396)	1,984,421	1,984,421	2,386,648
All Funds	9,046,127	8,238,502	(1,601,520)	6,636,982	6,636,982	8,585,908
4700 Expendable Prop 250 - 5000						
8000 General Fund	765,732	2,466,446	(938,977)	1,527,469	1,527,469	1,617,800
4400 Lottery Funds Ltd	297	1,459	-	1,459	1,459	1,514
3010 Other Funds Cap Improve	124,357	-	-	-	-	-
3400 Other Funds Ltd	386,648	1,417,375	(225,362)	1,192,013	1,192,013	1,057,228

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	388,078	2,351,612	(585,372)	1,766,240	1,766,240	1,809,043
All Funds	1,665,112	6,236,892	(1,749,711)	4,487,181	4,487,181	4,485,585
4715 IT Expendable Property						
8000 General Fund	2,384,012	1,694,705	630,323	2,325,028	2,325,028	2,421,268
4400 Lottery Funds Ltd	-	2,405	-	2,405	2,405	2,496
3200 Other Funds Non-Ltd	2	-	-	-	-	-
3400 Other Funds Ltd	6,289,485	7,209,361	(965,396)	6,243,965	6,243,965	6,388,906
6400 Federal Funds Ltd	4,084,858	4,935,297	(1,336,973)	3,598,324	3,598,324	3,701,045
All Funds	12,758,357	13,841,768	(1,672,046)	12,169,722	12,169,722	12,513,715
TOTAL SERVICES & SUPPLIES						
8000 General Fund	212,046,327	183,216,219	(19,995,059)	163,221,160	163,221,160	171,837,029
4400 Lottery Funds Ltd	1,569,346	1,321,489	680,000	2,001,489	2,001,489	2,084,910
3010 Other Funds Cap Improve	202,877	-	-	-	-	-
3200 Other Funds Non-Ltd	444,262	-	-	-	-	-
3400 Other Funds Ltd	1,964,350,184	2,146,295,211	10,152,221	2,156,447,432	2,156,447,432	2,316,973,577
6200 Federal Funds Non-Ltd	145,349	800,000	-	800,000	800,000	800,000
6400 Federal Funds Ltd	251,775,081	278,519,837	(70,007,250)	208,512,587	208,512,587	210,649,035
TOTAL SERVICES & SUPPLIES	**$2,430,533,426**	**$2,610,152,756**	**($79,170,088)**	**$2,530,982,668**	**$2,530,982,668**	**$2,702,344,551**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	169,667	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	92,960	-	-	-	-	-
3400 Other Funds Ltd	188,912	227,784	(36,642)	191,142	191,142	198,405
6400 Federal Funds Ltd	490,244	250,000	220,000	470,000	470,000	487,860
All Funds	772,116	477,784	183,358	661,142	661,142	686,265
5250 Household and Institutional Equip.						
8000 General Fund	-	313,321	-	313,321	313,321	325,227
3400 Other Funds Ltd	-	226,793	-	226,793	226,793	823
6400 Federal Funds Ltd	-	396	-	396	396	411
All Funds	-	540,510	-	540,510	540,510	326,461
5350 Industrial and Heavy Equipment						
8000 General Fund	-	83,664	-	83,664	83,664	86,843
3400 Other Funds Ltd	-	277	-	277	277	288
6400 Federal Funds Ltd	-	133	-	133	133	138
All Funds	-	84,074	-	84,074	84,074	87,269
5550 Data Processing Software						
8000 General Fund	-	518,500	(518,500)	-	-	-
3400 Other Funds Ltd	-	93,064	(8,064)	85,000	85,000	-
6400 Federal Funds Ltd	-	1,555,500	(1,555,500)	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	-	2,167,064	(2,082,064)	85,000	85,000	-
5600 Data Processing Hardware						
8000 General Fund	25,423	-	-	-	-	-
3400 Other Funds Ltd	23,297	-	-	-	-	-
All Funds	48,720	-	-	-	-	-
5650 Land Improvements						
8000 General Fund	-	47,483	-	47,483	47,483	49,287
3010 Other Funds Cap Improve	-	281,389	43,119	324,508	324,508	292,082
3400 Other Funds Ltd	-	158	-	158	158	164
6400 Federal Funds Ltd	-	76	-	76	76	79
All Funds	-	329,106	43,119	372,225	372,225	341,612
5700 Building Structures						
8000 General Fund	58,251	196,291	-	196,291	196,291	203,750
8010 General Fund Cap Improve	699,615	-	-	-	-	-
3010 Other Funds Cap Improve	453,620	444,112	-	444,112	444,112	460,988
3400 Other Funds Ltd	-	240,339	-	240,339	240,339	352
6400 Federal Funds Ltd	-	988	-	988	988	1,026
All Funds	1,211,486	881,730	-	881,730	881,730	666,116
5900 Other Capital Outlay						
3400 Other Funds Ltd	106,621	60,000	-	60,000	60,000	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
TOTAL CAPITAL OUTLAY						
8000 General Fund	346,301	1,159,259	(518,500)	640,759	640,759	665,107
8010 General Fund Cap Improve	699,615	-	-	-	-	-
3010 Other Funds Cap Improve	453,620	725,501	43,119	768,620	768,620	753,070
3400 Other Funds Ltd	318,830	848,415	(44,706)	803,709	803,709	200,032
6400 Federal Funds Ltd	490,244	1,807,093	(1,335,500)	471,593	471,593	489,514
TOTAL CAPITAL OUTLAY	**$2,308,610**	**$4,540,268**	**($1,855,587)**	**$2,684,681**	**$2,684,681**	**$2,107,723**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	798,852	(97,359)	701,493	701,493	689,726
3400 Other Funds Ltd	-	-	-	-	-	13,340
6400 Federal Funds Ltd	-	103,700	(64,813)	38,887	38,887	-
All Funds	-	902,552	(162,172)	740,380	740,380	703,066
6020 Dist to Counties						
8000 General Fund	210,893,204	219,425,659	1,374,562	220,800,221	220,800,221	227,745,175
4400 Lottery Funds Ltd	6,821,268	8,864,264	(680,000)	8,184,264	8,184,264	8,527,437
3200 Other Funds Non-Ltd	-	9,759,665	-	9,759,665	9,759,665	9,759,665
3400 Other Funds Ltd	31,832,020	102,479,537	350,092	102,829,629	102,829,629	104,517,956
6400 Federal Funds Ltd	97,843,877	121,265,530	(18,167,309)	103,098,221	103,098,221	105,317,414
All Funds	347,390,369	461,794,655	(17,122,655)	444,672,000	444,672,000	455,867,647

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6025 Dist to Other Gov Unit						
8000 General Fund	3,754,744	7,302,445	991,774	8,294,219	8,294,219	9,578,332
4400 Lottery Funds Ltd	-	175,859	-	175,859	175,859	183,245
3400 Other Funds Ltd	1,875,112	749,549	1,000	750,549	750,549	923,555
6400 Federal Funds Ltd	4,584,946	6,503,324	(943,930)	5,559,394	5,559,394	5,778,391
All Funds	10,214,802	14,731,177	48,844	14,780,021	14,780,021	16,463,523
6030 Dist to Non-Gov Units						
8000 General Fund	923,817	258,346	524,845	783,191	783,191	823,962
3200 Other Funds Non-Ltd	57,722,367	-	-	-	-	-
3400 Other Funds Ltd	5,474,902	3,060,339	9,795,986	12,856,325	12,856,325	13,342,910
6400 Federal Funds Ltd	17,735,867	6,408,640	(1,082,568)	5,326,072	5,326,072	5,513,709
All Funds	81,856,953	9,727,325	9,238,263	18,965,588	18,965,588	19,680,581
6035 Dist to Individuals						
8000 General Fund	881,180,286	1,086,416,478	(10,488,779)	1,075,927,699	1,075,927,699	1,971,310,678
3200 Other Funds Non-Ltd	25,249,525	30,240,335	-	30,240,335	30,240,335	30,240,335
3400 Other Funds Ltd	1,828,560,498	2,522,665,507	47,743,570	2,570,409,077	2,570,409,077	2,422,825,172
6200 Federal Funds Non-Ltd	81,757,120	101,929,051	-	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	10,218,809,681	10,176,889,896	362,120,782	10,539,010,678	10,539,010,678	11,220,441,842
All Funds	13,035,557,110	13,918,141,267	399,375,573	14,317,516,840	14,317,516,840	15,746,747,078
6040 Dist to Local School Districts						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	12,233,469	-	-	-	-	-
6400 Federal Funds Ltd	12,233,469	-	-	-	-	-
All Funds	24,466,938	-	-	-	-	-
6048 Spc Pmt to Public Universities						
8000 General Fund	11,000	-	-	-	-	-
3400 Other Funds Ltd	13,707	-	-	-	-	-
6400 Federal Funds Ltd	377,582	-	-	-	-	-
All Funds	402,289	-	-	-	-	-
6055 Dist to Contract Svc Providers						
8000 General Fund	-	-	3,536,257	3,536,257	3,536,257	3,670,634
3400 Other Funds Ltd	-	-	626,079	626,079	626,079	649,870
6400 Federal Funds Ltd	-	-	1,142,672	1,142,672	1,142,672	1,186,093
All Funds	-	-	5,305,008	5,305,008	5,305,008	5,506,597
6060 Intra-Agency Gen Fund Transfer						
8010 General Fund Cap Improve	-	725,501	-	725,501	725,501	753,070
6085 Other Special Payments						
8000 General Fund	569,104,390	84,105,809	9,346,785	93,452,594	93,452,594	106,572,126
4400 Lottery Funds Ltd	2,197,265	903,652	-	903,652	903,652	943,684
3400 Other Funds Ltd	1,640,125,310	1,644,721,727	(2,042,018)	1,642,679,709	1,642,679,709	1,759,463,041
6400 Federal Funds Ltd	410,931,263	117,010,706	(2,292,809)	114,717,897	114,717,897	114,387,405

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	2,622,358,228	1,846,741,894	5,011,958	1,851,753,852	1,851,753,852	1,981,366,256
6100 Spc Pmt to Human Svcs, Dept of						
6400 Federal Funds Ltd	397,921	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
8000 General Fund	337,000	-	-	-	-	-
6291 Spc Pmt to Corrections, Dept of						
8000 General Fund	94,705	-	-	-	-	-
6400 Federal Funds Ltd	105,295	-	-	-	-	-
All Funds	200,000	-	-	-	-	-
6340 Spc Pmt to Environmental Quality						
6400 Federal Funds Ltd	-	395,797	-	395,797	395,797	395,797
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	119,880,934	-	-	-	-	-
3400 Other Funds Ltd	12,096,947	-	-	-	-	-
All Funds	131,977,881	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
8000 General Fund	-	48,927	-	48,927	48,927	50,786
3400 Other Funds Ltd	836,742	1,322,340	-	1,322,340	1,322,340	1,372,589
6400 Federal Funds Ltd	1,093,246	1,371,267	-	1,371,267	1,371,267	1,423,375
All Funds	1,929,988	2,742,534	-	2,742,534	2,742,534	2,846,750

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6603 Spc Pmt to Agriculture, Dept of						
3400 Other Funds Ltd	64,781	-	-	-	-	-
6400 Federal Funds Ltd	69,203	22,849	-	22,849	22,849	23,717
All Funds	133,984	22,849	-	22,849	22,849	23,717
6914 Spc Pmt to Housing and Com Svcs						
8000 General Fund	150,000	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	1,786,330,080	1,398,356,516	5,188,085	1,403,544,601	1,403,544,601	2,320,441,419
8010 General Fund Cap Improve	-	725,501	-	725,501	725,501	753,070
4400 Lottery Funds Ltd	9,018,533	9,943,775	(680,000)	9,263,775	9,263,775	9,654,366
3200 Other Funds Non-Ltd	82,971,892	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	3,533,113,488	4,274,998,999	56,474,709	4,331,473,708	4,331,473,708	4,303,108,433
6200 Federal Funds Non-Ltd	81,757,120	101,929,051	-	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	10,764,182,350	10,429,971,709	340,712,025	10,770,683,734	10,770,683,734	11,454,467,743
TOTAL SPECIAL PAYMENTS	**$16,257,373,463**	**$16,255,925,551**	**$401,694,819**	**$16,657,620,370**	**$16,657,620,370**	**$18,230,354,082**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	11,015,000	15,473,000	-	15,473,000	19,080,190	19,080,190

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3430 Other Funds Debt Svc Ltd	2,380,000	-	-	-	-	-
All Funds	13,395,000	15,473,000	-	15,473,000	19,080,190	19,080,190
7150 Interest - Bonds						
8030 General Fund Debt Svc	20,463,302	23,632,621	(1,370,485)	22,262,136	22,188,420	22,188,420
3430 Other Funds Debt Svc Ltd	1,620,175	-	1,371,293	1,371,293	-	-
All Funds	22,083,477	23,632,621	808	23,633,429	22,188,420	22,188,420
7200 Principal - COP						
8030 General Fund Debt Svc	17,916,073	17,594,251	-	17,594,251	12,746,000	12,746,000
7250 Interest - COP						
8030 General Fund Debt Svc	14,871,670	11,014,299	-	11,014,299	9,924,020	9,924,020
3430 Other Funds Debt Svc Ltd	67,592	-	-	-	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
All Funds	18,993,434	14,733,609	-	14,733,609	13,391,230	13,391,230
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	64,266,045	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	4,067,767	-	1,371,293	1,371,293	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
TOTAL DEBT SERVICE	**$201,445,666**	**$71,433,481**	**$808**	**$71,434,289**	**$67,405,840**	**$67,405,840**

EXPENDITURES

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	2,087,392,271	2,117,496,007	(20,876,835)	2,096,619,172	2,116,486,442	3,055,819,067
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
8030 General Fund Debt Svc	64,266,045	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
4400 Lottery Funds Ltd	11,113,255	12,457,116	41,793	12,498,909	12,556,952	13,035,809
3010 Other Funds Cap Improve	656,497	725,501	43,119	768,620	768,620	753,070
3200 Other Funds Non-Ltd	83,417,581	40,000,000	-	40,000,000	40,000,000	40,000,000
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3400 Other Funds Ltd	5,678,527,198	6,652,962,808	76,563,247	6,729,526,055	6,732,125,410	6,868,317,603
3430 Other Funds Debt Svc Ltd	4,067,767	-	1,371,293	1,371,293	-	-
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
6400 Federal Funds Ltd	11,189,125,905	10,913,483,621	243,686,072	11,157,169,693	11,147,774,189	11,836,778,819
TOTAL EXPENDITURES	**$19,334,280,457**	**$19,912,013,086**	**$299,458,204**	**$20,211,471,290**	**$20,220,572,005**	**$21,985,592,329**
REVERSIONS						
9900 Reversions						
8000 General Fund	(6,011,330)	-	-	-	-	-
8030 General Fund Debt Svc	(566)	-	-	-	-	-
All Funds	(6,011,896)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8010 General Fund Cap Improve	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
4400 Lottery Funds Ltd	605,068	-	41,793	41,793	1,064,000	1,064,000
3010 Other Funds Cap Improve	-	100,000	-	100,000	-	-
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	338,471,516	2,210,481,700	(1,673,848)	2,208,807,852	376,483,060	376,483,060
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
6200 Federal Funds Non-Ltd	-	-	-	-	-	-
6230 Federal Funds Debt Svc NL	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	290,696	290,696
TOTAL ENDING BALANCE	**$344,876,584**	**$2,210,581,700**	**($1,632,055)**	**$2,208,949,645**	**$377,837,756**	**$377,837,756**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4,450	4,642	(465)	4,177	4,096	4,121
8180 Position Reconciliation	-	4	-	4	-	-
TOTAL AUTHORIZED POSITIONS	**4,450**	**4,646**	**(465)**	**4,181**	**4,096**	**4,121**
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	4,394.40	4,587.43	(314.99)	4,272.44	4,082.17	4,096.47
8280 FTE Reconciliation	-	3.60	-	3.60	-	-
TOTAL AUTHORIZED FTE	**4,394.40**	**4,591.03**	**(314.99)**	**4,276.04**	**4,082.17**	**4,096.47**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	148,718,606	148,295,917	1,871,942	150,167,859	151,088,587	179,454,944
8030 General Fund Debt Svc	64,266,611	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
All Funds	212,985,217	216,010,088	501,457	216,511,545	215,027,217	243,393,574
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	4,186,006	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	4,440,884	-	-	-	-	-
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	8,626,890	-	-	-	-	-
TOTAL LICENSES AND FEES	**$8,626,890**	**-**	**-**	**-**	**-**	**-**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	2,980,977	-	-	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	131,334,018	-	-	-	-	-
TOTAL CHARGES FOR SERVICES						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	134,314,995	-	-	-	-	-
TOTAL CHARGES FOR SERVICES	**$134,314,995**	**-**	**-**	**-**	**-**	**-**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	559	-	-	-	-	-
BOND SALES						
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
All Funds	129,500,902	-	-	-	-	-
0580 Cert of Participation						
3430 Other Funds Debt Svc Ltd	-	-	1,371,293	1,371,293	-	-
TOTAL BOND SALES						
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	1,371,293	1,371,293	-	-
TOTAL BOND SALES	**$129,500,902**	**-**	**$1,371,293**	**$1,371,293**	**-**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	203,369	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	2,206	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	4,857,854	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	5,656,926	189,915,900	3,236,485	193,152,385	191,873,671	197,604,917
3430 Other Funds Debt Svc Ltd	290,268	-	-	-	-	-
All Funds	5,947,194	189,915,900	3,236,485	193,152,385	191,873,671	197,604,917
0980 Loan Proceeds						
3400 Other Funds Ltd	4,000,000	-	-	-	-	-
TOTAL OTHER						
3400 Other Funds Ltd	9,656,926	189,915,900	3,236,485	193,152,385	191,873,671	197,604,917
3430 Other Funds Debt Svc Ltd	290,268	-	-	-	-	-
TOTAL OTHER	**$9,947,194**	**$189,915,900**	**$3,236,485**	**$193,152,385**	**$191,873,671**	**$197,604,917**
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc NL	3,938,798	3,719,310	-	3,719,310	3,467,210	3,467,210

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	64,629,329	64,542,810	(4,286,277)	60,256,533	60,421,971	54,334,269
All Funds	68,568,127	68,262,120	(4,286,277)	63,975,843	63,889,181	57,801,479
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	2,015,116	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	3,689,504	-	-	-	-	-
6230 Federal Funds Debt Svc NL	115,374	-	-	-	-	-
All Funds	5,819,994	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	231,570	-	231,570	231,570	248,309
3400 Other Funds Ltd	137,985	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	2,090,007	-	-	-	-	-
All Funds	2,227,992	231,570	-	231,570	231,570	248,309
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	18,249	-	-	-	-	-
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	5,363	-	-	-	-	-
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	35,835	-	-	-	-	-
1581 Tsfr From Education, Dept of						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	84,046	-	-	-	-	-
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	59,540	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	15,654	-	-	-	-	-
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	67,340	-	-	-	-	-
1845 Tsfr From Or Liquor Cntrl Comm						
3400 Other Funds Ltd	208,550	-	51,122	51,122	169,324	169,324
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	-	231,570	-	231,570	231,570	248,309
3400 Other Funds Ltd	2,647,678	-	51,122	51,122	169,324	169,324
3430 Other Funds Debt Svc Ltd	5,779,511	-	-	-	-	-
6230 Federal Funds Debt Svc NL	115,374	-	-	-	-	-
TOTAL TRANSFERS IN	**$8,542,563**	**$231,570**	**$51,122**	**$282,692**	**$400,894**	**$417,633**
REVENUES						
8000 General Fund	148,718,606	148,295,917	1,871,942	150,167,859	151,088,587	179,454,944
8030 General Fund Debt Svc	64,266,611	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
4400 Lottery Funds Ltd	-	231,570	-	231,570	231,570	248,309
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3400 Other Funds Ltd	160,310,477	189,915,900	3,287,607	193,203,507	192,042,995	197,774,241
3430 Other Funds Debt Svc Ltd	6,069,779	-	1,371,293	1,371,293	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
6400 Federal Funds Ltd	64,629,329	64,542,810	(4,286,277)	60,256,533	60,421,971	54,334,269
TOTAL REVENUES	**$577,549,876**	**$474,419,678**	**$874,080**	**$475,293,758**	**$471,190,963**	**$499,217,603**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(115,374)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(87,995)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(2,002,012)	-	-	-	-	-
All Funds	(2,090,007)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(203,369)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(2,002,012)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($2,205,381)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
8000 General Fund	148,718,606	148,295,917	1,871,942	150,167,859	151,088,587	179,454,944
8030 General Fund Debt Svc	64,266,611	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4400 Lottery Funds Ltd	-	231,570	-	231,570	231,570	248,309
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3400 Other Funds Ltd	160,107,108	189,915,900	3,287,607	193,203,507	192,042,995	197,774,241
3430 Other Funds Debt Svc Ltd	4,067,767	-	1,371,293	1,371,293	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
6400 Federal Funds Ltd	64,629,329	64,542,810	(4,286,277)	60,256,533	60,421,971	54,334,269
TOTAL AVAILABLE REVENUES	**$575,344,495**	**$474,419,678**	**$874,080**	**$475,293,758**	**$471,190,963**	**$499,217,603**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	10,031,733	11,570,183	400,120	11,970,303	12,799,286	14,544,487
3400 Other Funds Ltd	69,431,972	86,852,534	2,558,978	89,411,512	86,654,827	86,389,511
6400 Federal Funds Ltd	3,532,000	4,330,050	220,935	4,550,985	4,722,513	3,242,628
All Funds	82,995,705	102,752,767	3,180,033	105,932,800	104,176,626	104,176,626
3160 Temporary Appointments						
8000 General Fund	70,191	17,977	295,235	313,212	313,212	531,219
3400 Other Funds Ltd	218,123	976,617	32,110	1,008,727	1,008,727	1,054,217
6400 Federal Funds Ltd	23,807	615,965	(327,345)	288,620	288,620	86,323

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	312,121	1,610,559	-	1,610,559	1,610,559	1,671,759
3170 Overtime Payments						
8000 General Fund	5,605	4,737	-	4,737	4,737	8,292
3400 Other Funds Ltd	385,745	89,116	-	89,116	89,116	93,198
6400 Federal Funds Ltd	2,893	5,219	-	5,219	5,219	1,347
All Funds	394,243	99,072	-	99,072	99,072	102,837
3180 Shift Differential						
8000 General Fund	-	4	-	4	4	61,023
3400 Other Funds Ltd	125	203,676	-	203,676	203,676	216,755
6400 Federal Funds Ltd	-	73,482	-	73,482	73,482	9,916
All Funds	125	277,162	-	277,162	277,162	287,694
3190 All Other Differential						
8000 General Fund	59,161	104,272	-	104,272	104,272	167,621
3400 Other Funds Ltd	1,845,564	1,149,991	-	1,149,991	1,149,991	916,725
6400 Federal Funds Ltd	20,249	73,092	-	73,092	73,092	27,238
All Funds	1,924,974	1,327,355	-	1,327,355	1,327,355	1,111,584
TOTAL SALARIES & WAGES						
8000 General Fund	10,166,690	11,697,173	695,355	12,392,528	13,221,511	15,312,642
3400 Other Funds Ltd	71,881,529	89,271,934	2,591,088	91,863,022	89,106,337	88,670,406
6400 Federal Funds Ltd	3,578,949	5,097,808	(106,410)	4,991,398	5,162,926	3,367,452

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
TOTAL SALARIES & WAGES	**$85,627,168**	**$106,066,915**	**$3,180,033**	**$109,246,948**	**$107,490,774**	**$107,350,500**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,498	3,975	58	4,033	4,419	4,982
3400 Other Funds Ltd	21,085	30,574	22	30,596	31,055	30,921
6400 Federal Funds Ltd	851	1,520	27	1,547	1,614	1,185
All Funds	24,434	36,069	107	36,176	37,088	37,088
3220 Public Employees' Retire Cont						
8000 General Fund	1,363,479	2,087,881	74,252	2,162,133	2,190,512	2,508,403
3400 Other Funds Ltd	9,935,435	12,539,960	525,095	13,065,055	14,950,132	14,868,421
6400 Federal Funds Ltd	487,778	771,103	39,695	810,798	827,177	556,809
All Funds	11,786,692	15,398,944	639,042	16,037,986	17,967,821	17,933,633
3221 Pension Obligation Bond						
8000 General Fund	572,654	582,162	81,346	663,508	663,508	727,509
3400 Other Funds Ltd	4,280,820	4,615,285	400,867	5,016,152	5,016,152	4,965,161
6400 Federal Funds Ltd	205,844	458,969	(204,351)	254,618	254,618	274,715
All Funds	5,059,318	5,656,416	277,862	5,934,278	5,934,278	5,967,385
3230 Social Security Taxes						
8000 General Fund	742,075	879,380	30,609	909,989	998,633	1,156,245
3400 Other Funds Ltd	5,425,351	6,812,636	204,873	7,017,509	6,799,944	6,766,603

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	265,773	384,373	16,902	401,275	390,149	255,151
All Funds	6,433,199	8,076,389	252,384	8,328,773	8,188,726	8,177,999
3240 Unemployment Assessments						
8000 General Fund	1,388,520	498,862	10,418	509,280	509,280	2,058,472
3400 Other Funds Ltd	156,954	84,301	(10,418)	73,883	73,883	210,552
6400 Federal Funds Ltd	381,158	118,150	-	118,150	118,150	371,239
All Funds	1,926,632	701,313	-	701,313	701,313	2,640,263
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	4,066	4,905	69	4,974	4,180	4,771
3400 Other Funds Ltd	26,884	36,991	28	37,019	29,554	29,422
6400 Federal Funds Ltd	1,347	1,815	32	1,847	1,588	1,129
All Funds	32,297	43,711	129	43,840	35,322	35,322
3260 Mass Transit Tax						
8000 General Fund	2,412,546	1,926,844	139,917	2,066,761	2,066,761	2,171,875
4400 Lottery Funds Ltd	-	-	-	-	-	5,062
3400 Other Funds Ltd	-	900,696	(114,559)	786,137	786,137	905,747
All Funds	2,412,546	2,827,540	25,358	2,852,898	2,852,898	3,082,684
3270 Flexible Benefits						
8000 General Fund	1,859,195	2,384,021	122,494	2,506,515	2,569,783	2,898,457
3400 Other Funds Ltd	14,748,010	17,856,272	21,861	17,878,133	17,909,665	17,855,813

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	678,468	882,230	48,345	930,575	947,608	672,786
All Funds	17,285,673	21,122,523	192,700	21,315,223	21,427,056	21,427,056
3280 Other OPE						
8000 General Fund	32,789	-	-	-	-	-
3400 Other Funds Ltd	128,977	-	-	-	-	-
6400 Federal Funds Ltd	8,471	-	-	-	-	-
All Funds	170,237	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	8,377,822	8,368,030	459,163	8,827,193	9,007,076	11,530,714
4400 Lottery Funds Ltd	-	-	-	-	-	5,062
3400 Other Funds Ltd	34,723,516	42,876,715	1,027,769	43,904,484	45,596,522	45,632,640
6400 Federal Funds Ltd	2,029,690	2,618,160	(99,350)	2,518,810	2,540,904	2,133,014
TOTAL OTHER PAYROLL EXPENSES	**$45,131,028**	**$53,862,905**	**$1,387,582**	**$55,250,487**	**$57,144,502**	**$59,301,430**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(1,094,837)	-	(1,094,837)	(1,094,837)	(455,189)
3400 Other Funds Ltd	-	(3,612,769)	-	(3,612,769)	(3,612,769)	(1,754,556)
6400 Federal Funds Ltd	-	(453,617)	-	(453,617)	(453,617)	(160,091)
All Funds	-	(5,161,223)	-	(5,161,223)	(5,161,223)	(2,369,836)
3465 Reconciliation Adjustment						

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
8000 General Fund	-	88,138	-	88,138	-	-
3400 Other Funds Ltd	-	95,865	-	95,865	-	-
6400 Federal Funds Ltd	-	28,184	-	28,184	-	-
All Funds	-	212,187	-	212,187	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(1,006,699)	-	(1,006,699)	(1,094,837)	(455,189)
3400 Other Funds Ltd	-	(3,516,904)	-	(3,516,904)	(3,612,769)	(1,754,556)
6400 Federal Funds Ltd	-	(425,433)	-	(425,433)	(453,617)	(160,091)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($4,949,036)**	**-**	**($4,949,036)**	**($5,161,223)**	**($2,369,836)**
TOTAL PERSONAL SERVICES						
8000 General Fund	18,544,512	19,058,504	1,154,518	20,213,022	21,133,750	26,388,167
4400 Lottery Funds Ltd	-	-	-	-	-	5,062
3400 Other Funds Ltd	106,605,045	128,631,745	3,618,857	132,250,602	131,090,090	132,548,490
6400 Federal Funds Ltd	5,608,639	7,290,535	(205,760)	7,084,775	7,250,213	5,340,375
TOTAL PERSONAL SERVICES	**$130,758,196**	**$154,980,784**	**$4,567,615**	**$159,548,399**	**$159,474,053**	**$164,282,094**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	78,186	61,707	3,120	64,827	64,827	70,744
3400 Other Funds Ltd	436,652	1,069,108	(151)	1,068,957	1,068,957	1,027,245
6400 Federal Funds Ltd	43,920	17,670	1,350	19,020	19,020	18,959

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	558,758	1,148,485	4,319	1,152,804	1,152,804	1,116,948
4125 Out of State Travel						
8000 General Fund	20,992	1,338	-	1,338	1,338	1,588
3400 Other Funds Ltd	50,787	98,207	-	98,207	98,207	101,918
6400 Federal Funds Ltd	6,802	420	-	420	420	257
All Funds	78,581	99,965	-	99,965	99,965	103,763
4150 Employee Training						
8000 General Fund	26,251	23,119	810	23,929	23,929	28,969
3400 Other Funds Ltd	448,492	767,529	26,487	794,016	794,016	628,065
6400 Federal Funds Ltd	20,290	7,201	372	7,573	7,573	4,708
All Funds	495,033	797,849	27,669	825,518	825,518	661,742
4175 Office Expenses						
8000 General Fund	265,682	305,443	17,761	323,204	323,204	365,988
3400 Other Funds Ltd	878,549	1,622,138	(618,542)	1,003,596	1,003,596	851,485
6400 Federal Funds Ltd	186,659	207,180	24,439	231,619	231,619	230,530
All Funds	1,330,890	2,134,761	(576,342)	1,558,419	1,558,419	1,448,003
4200 Telecommunications						
8000 General Fund	2,788,871	5,490,316	(416,490)	5,073,826	5,073,826	4,350,956
4400 Lottery Funds Ltd	-	31,570	-	31,570	31,570	32,769
3400 Other Funds Ltd	1,152,303	2,039,829	(64,382)	1,975,447	1,975,447	1,413,892

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	2,189,367	4,737,867	(680,255)	4,057,612	4,057,612	1,438,507
All Funds	6,130,541	12,299,582	(1,161,127)	11,138,455	11,138,455	7,236,124
4225 State Gov. Service Charges						
8000 General Fund	44,859,867	26,254,156	101,742	26,355,898	26,355,898	40,903,791
3400 Other Funds Ltd	5,444,701	1,240,371	(101,742)	1,138,629	1,138,629	4,968,293
6400 Federal Funds Ltd	17,382,905	8,837,951	-	8,837,951	8,837,951	9,147,063
All Funds	67,687,473	36,332,478	-	36,332,478	36,332,478	55,019,147
4250 Data Processing						
8000 General Fund	9,614	17,270,735	(1,277,123)	15,993,612	15,993,612	10,489,563
3400 Other Funds Ltd	14,292,590	12,770,874	6,584,787	19,355,661	19,355,661	23,314,945
6400 Federal Funds Ltd	2,911	6,002,629	(3,588,807)	2,413,822	2,413,822	4,370,065
All Funds	14,305,115	36,044,238	1,718,857	37,763,095	37,763,095	38,174,573
4275 Publicity and Publications						
8000 General Fund	10,894	7,160	-	7,160	7,160	8,611
3400 Other Funds Ltd	4,700	11,344	-	11,344	11,344	11,676
6400 Federal Funds Ltd	3,480	2,388	-	2,388	2,388	1,398
All Funds	19,074	20,892	-	20,892	20,892	21,685
4300 Professional Services						
8000 General Fund	1,712,083	3,549,702	113,966	3,663,668	3,663,668	4,635,081
3400 Other Funds Ltd	971,097	1,571,443	586,034	2,157,477	2,157,477	2,128,107

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	511,257	1,440,970	-	1,440,970	1,440,970	803,936
All Funds	3,194,437	6,562,115	700,000	7,262,115	7,262,115	7,567,124
4315 IT Professional Services						
3400 Other Funds Ltd	2,380,910	12,803,871	(6,100,000)	6,703,871	6,703,871	6,985,434
4325 Attorney General						
8000 General Fund	445,214	503,392	21	503,413	503,413	687,449
3400 Other Funds Ltd	67,636	69,827	(21)	69,806	69,806	74,904
6400 Federal Funds Ltd	128,780	155,202	-	155,202	155,202	112,772
All Funds	641,630	728,421	-	728,421	728,421	875,125
4375 Employee Recruitment and Develop						
8000 General Fund	321,467	407,814	-	407,814	407,814	483,835
3400 Other Funds Ltd	48,727	46,623	-	46,623	46,623	42,336
6400 Federal Funds Ltd	93,813	128,216	-	128,216	128,216	78,623
All Funds	464,007	582,653	-	582,653	582,653	604,794
4400 Dues and Subscriptions						
8000 General Fund	30,204	26,348	-	26,348	26,348	31,373
3400 Other Funds Ltd	1,374,589	127,514	1,100,000	1,227,514	1,227,514	1,273,749
6400 Federal Funds Ltd	8,067	8,393	-	8,393	8,393	5,098
All Funds	1,412,860	162,255	1,100,000	1,262,255	1,262,255	1,310,220
4425 Facilities Rental and Taxes						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	10,301,178	9,714,700	(354,904)	9,359,796	9,359,796	12,857,441
3400 Other Funds Ltd	4,016,555	7,596,057	484,168	8,080,225	8,080,225	4,462,618
6400 Federal Funds Ltd	7,283,177	8,212,911	(695,572)	7,517,339	7,517,339	7,299,949
All Funds	21,600,910	25,523,668	(566,308)	24,957,360	24,957,360	24,620,008
4450 Fuels and Utilities						
8000 General Fund	194,238	261,167	(47,232)	213,935	213,935	190,507
3400 Other Funds Ltd	24,210	65,292	(3,951)	61,341	61,341	63,352
6400 Federal Funds Ltd	67,603	175,786	(71,613)	104,173	104,173	63,531
All Funds	286,051	502,245	(122,796)	379,449	379,449	317,390
4475 Facilities Maintenance						
8000 General Fund	119,672	305,942	(64,832)	241,110	241,110	207,445
3400 Other Funds Ltd	35,847	106,567	(4,628)	101,939	101,939	105,379
6400 Federal Funds Ltd	48,828	205,922	(97,192)	108,730	108,730	52,332
All Funds	204,347	618,431	(166,652)	451,779	451,779	365,156
4500 Food and Kitchen Supplies						
8000 General Fund	112	269	-	269	269	318
3400 Other Funds Ltd	13	31	-	31	31	28
6400 Federal Funds Ltd	33	84	-	84	84	52
All Funds	158	384	-	384	384	398
4525 Medical Services and Supplies						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	155	107	-	107	107	126
3400 Other Funds Ltd	25	12	-	12	12	11
6400 Federal Funds Ltd	51	33	-	33	33	20
All Funds	231	152	-	152	152	157
4575 Agency Program Related S and S						
8000 General Fund	1,840,611	13,591	-	13,591	13,591	16,352
3400 Other Funds Ltd	78,463	141,727	-	141,727	141,727	146,856
6400 Federal Funds Ltd	1,258,144	4,475	-	4,475	4,475	2,657
All Funds	3,177,218	159,793	-	159,793	159,793	165,865
4600 Intra-agency Charges						
8000 General Fund	57,410,946	-	1,402	1,402	1,402	1,455
3400 Other Funds Ltd	11,493,269	-	-	-	-	-
6400 Federal Funds Ltd	28,109,679	117,594	-	117,594	117,594	122,063
All Funds	97,013,894	117,594	1,402	118,996	118,996	123,518
4650 Other Services and Supplies						
8000 General Fund	1,557,395	753,056	6,256	759,312	759,312	2,006,378
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3400 Other Funds Ltd	4,269,298	257,810	32,122	289,932	289,932	455,508
6400 Federal Funds Ltd	424,013	287,757	21,445	309,202	309,202	796,519
All Funds	6,693,926	1,298,623	59,823	1,358,446	1,358,446	3,258,405

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4700 Expendable Prop 250 - 5000						
8000 General Fund	694,204	1,180,179	76,716	1,256,895	1,256,895	1,335,965
3400 Other Funds Ltd	176,463	630,798	255,954	886,752	886,752	731,592
6400 Federal Funds Ltd	218,976	800,360	108,384	908,744	908,744	924,656
All Funds	1,089,643	2,611,337	441,054	3,052,391	3,052,391	2,992,213
4715 IT Expendable Property						
8000 General Fund	1,391,140	168,348	32,384	200,732	200,732	231,904
3400 Other Funds Ltd	5,856,063	6,841,449	(966,135)	5,875,314	5,875,314	6,006,246
6400 Federal Funds Ltd	1,031,935	434,039	54,267	488,306	488,306	488,599
All Funds	8,279,138	7,443,836	(879,484)	6,564,352	6,564,352	6,726,749
TOTAL SERVICES & SUPPLIES						
8000 General Fund	124,078,976	66,298,589	(1,806,403)	64,492,186	64,492,186	78,905,839
4400 Lottery Funds Ltd	-	31,570	-	31,570	31,570	32,769
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3400 Other Funds Ltd	53,501,939	49,878,421	1,210,000	51,088,421	51,088,421	54,793,639
6400 Federal Funds Ltd	59,020,690	31,785,048	(4,923,182)	26,861,866	26,861,866	25,962,294
TOTAL SERVICES & SUPPLIES	**$237,044,825**	**$147,993,628**	**($5,519,585)**	**$142,474,043**	**$142,474,043**	**$159,694,541**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
8000 General Fund	66,907	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
5600 Data Processing Hardware						
8000 General Fund	6,880	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	73,787	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$73,787**	**-**	**-**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	150,000	105,000	-	105,000	105,000	120,000
3400 Other Funds Ltd	-	12,000	-	12,000	12,000	10,500
6400 Federal Funds Ltd	-	33,000	-	33,000	33,000	19,500
All Funds	150,000	150,000	-	150,000	150,000	150,000
6035 Dist to Individuals						
3400 Other Funds Ltd	124	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	1	62,833,824	2,523,827	65,357,651	65,357,651	74,040,938
4400 Lottery Funds Ltd	-	200,000	-	200,000	200,000	210,478
3400 Other Funds Ltd	-	11,393,734	(1,541,250)	9,852,484	9,852,484	10,421,612
6400 Federal Funds Ltd	-	25,434,227	842,665	26,276,892	26,276,892	23,012,100
All Funds	1	99,861,785	1,825,242	101,687,027	101,687,027	107,685,128
TOTAL SPECIAL PAYMENTS						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	150,001	62,938,824	2,523,827	65,462,651	65,462,651	74,160,938
4400 Lottery Funds Ltd	-	200,000	-	200,000	200,000	210,478
3400 Other Funds Ltd	124	11,405,734	(1,541,250)	9,864,484	9,864,484	10,432,112
6400 Federal Funds Ltd	-	25,467,227	842,665	26,309,892	26,309,892	23,031,600
TOTAL SPECIAL PAYMENTS	**$150,125**	**$100,011,785**	**$1,825,242**	**$101,837,027**	**$101,837,027**	**$107,835,128**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	11,015,000	15,473,000	-	15,473,000	19,080,190	19,080,190
3430 Other Funds Debt Svc Ltd	2,380,000	-	-	-	-	-
All Funds	13,395,000	15,473,000	-	15,473,000	19,080,190	19,080,190
7150 Interest - Bonds						
8030 General Fund Debt Svc	20,463,302	23,632,621	(1,370,485)	22,262,136	22,188,420	22,188,420
3430 Other Funds Debt Svc Ltd	1,620,175	-	1,371,293	1,371,293	-	-
All Funds	22,083,477	23,632,621	808	23,633,429	22,188,420	22,188,420
7200 Principal - COP						
8030 General Fund Debt Svc	17,916,073	17,594,251	-	17,594,251	12,746,000	12,746,000
7250 Interest - COP						
8030 General Fund Debt Svc	14,871,670	11,014,299	-	11,014,299	9,924,020	9,924,020

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3430 Other Funds Debt Svc Ltd	67,592	-	-	-	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
All Funds	18,993,434	14,733,609	-	14,733,609	13,391,230	13,391,230
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	64,266,045	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	4,067,767	-	1,371,293	1,371,293	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
TOTAL DEBT SERVICE	**$201,445,666**	**$71,433,481**	**$808**	**$71,434,289**	**$67,405,840**	**$67,405,840**
EXPENDITURES						
8000 General Fund	142,847,276	148,295,917	1,871,942	150,167,859	151,088,587	179,454,944
8030 General Fund Debt Svc	64,266,045	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
4400 Lottery Funds Ltd	-	231,570	-	231,570	231,570	248,309
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3400 Other Funds Ltd	160,107,108	189,915,900	3,287,607	193,203,507	192,042,995	197,774,241
3430 Other Funds Debt Svc Ltd	4,067,767	-	1,371,293	1,371,293	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
6400 Federal Funds Ltd	64,629,329	64,542,810	(4,286,277)	60,256,533	60,421,971	54,334,269
TOTAL EXPENDITURES	**$569,472,599**	**$474,419,678**	**$874,080**	**$475,293,758**	**$471,190,963**	**$499,217,603**

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
REVERSIONS						
9900 Reversions						
8000 General Fund	(5,871,330)	-	-	-	-	-
8030 General Fund Debt Svc	(566)	-	-	-	-	-
All Funds	(5,871,896)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
6230 Federal Funds Debt Svc NL	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	596	644	2	646	609	609
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	584.48	632.74	1.50	634.24	608.11	608.11

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
8280 FTE Reconciliation	-	(0.29)	-	(0.29)	-	-
TOTAL AUTHORIZED FTE	**584.48**	**632.45**	**1.50**	**633.95**	**608.11**	**608.11**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	23,662,045	23,526,866	1,129,938	24,656,804	25,577,532	28,476,390
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	309,403	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	193,765	-	-	-	-	-
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	503,168	-	-	-	-	-
TOTAL LICENSES AND FEES	**$503,168**	**-**	**-**	**-**	**-**	**-**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	219,240	-	-	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	319	-	-	-	-	-
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	219,559	-	-	-	-	-
TOTAL CHARGES FOR SERVICES	**$219,559**	**-**	**-**	**-**	**-**	**-**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	19	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	1,299	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	394,256	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	836,143	2,557,616	(25,422)	2,532,194	2,970,557	2,340,214
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	7,324,597	9,642,560	(199,926)	9,442,634	9,608,072	6,001,227
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	31,570	-	31,570	31,570	32,769
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	438	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	110	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	9,283	-	-	-	-	-
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	5,351	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	457	-	-	-	-	-
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	1,981	-	-	-	-	-
1845 Tsfr From Or Liquor Cntrl Comm						
3400 Other Funds Ltd	1,719	-	-	-	-	-
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	-	31,570	-	31,570	31,570	32,769
3400 Other Funds Ltd	19,339	-	-	-	-	-
TOTAL TRANSFERS IN	**$19,339**	**$31,570**	**-**	**$31,570**	**$31,570**	**$32,769**
REVENUES						
8000 General Fund	23,662,045	23,526,866	1,129,938	24,656,804	25,577,532	28,476,390
4400 Lottery Funds Ltd	-	31,570	-	31,570	31,570	32,769
3400 Other Funds Ltd	1,973,783	2,557,616	(25,422)	2,532,194	2,970,557	2,340,214

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	7,324,597	9,642,560	(199,926)	9,442,634	9,608,072	6,001,227
TOTAL REVENUES	**$32,960,425**	**$35,758,612**	**$904,590**	**$36,663,202**	**$38,187,731**	**$36,850,600**
AVAILABLE REVENUES						
8000 General Fund	23,662,045	23,526,866	1,129,938	24,656,804	25,577,532	28,476,390
4400 Lottery Funds Ltd	-	31,570	-	31,570	31,570	32,769
3400 Other Funds Ltd	1,973,783	2,557,616	(25,422)	2,532,194	2,970,557	2,340,214
6400 Federal Funds Ltd	7,324,597	9,642,560	(199,926)	9,442,634	9,608,072	6,001,227
TOTAL AVAILABLE REVENUES	**$32,960,425**	**$35,758,612**	**$904,590**	**$36,663,202**	**$38,187,731**	**$36,850,600**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	9,985,775	11,570,183	400,120	11,970,303	12,799,286	14,544,487
3400 Other Funds Ltd	1,032,961	1,136,621	57,504	1,194,125	1,428,499	1,163,183
6400 Federal Funds Ltd	3,532,000	4,330,050	220,935	4,550,985	4,722,513	3,242,628
All Funds	14,550,736	17,036,854	678,559	17,715,413	18,950,298	18,950,298
3160 Temporary Appointments						
8000 General Fund	70,178	17,977	295,235	313,212	313,212	531,219
3400 Other Funds Ltd	7,555	5,773	32,110	37,883	37,883	46,481
6400 Federal Funds Ltd	23,807	615,965	(327,345)	288,620	288,620	86,323

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	101,540	639,715	-	639,715	639,715	664,023
3170 Overtime Payments						
8000 General Fund	5,589	4,737	-	4,737	4,737	8,292
3400 Other Funds Ltd	436	29	-	29	29	726
6400 Federal Funds Ltd	2,893	5,219	-	5,219	5,219	1,347
All Funds	8,918	9,985	-	9,985	9,985	10,365
3180 Shift Differential						
8000 General Fund	-	4	-	4	4	61,023
3400 Other Funds Ltd	-	-	-	-	-	5,339
6400 Federal Funds Ltd	-	73,482	-	73,482	73,482	9,916
All Funds	-	73,486	-	73,486	73,486	76,278
3190 All Other Differential						
8000 General Fund	58,497	104,272	-	104,272	104,272	167,621
3400 Other Funds Ltd	6,160	24,492	-	24,492	24,492	14,667
6400 Federal Funds Ltd	20,249	73,092	-	73,092	73,092	27,238
All Funds	84,906	201,856	-	201,856	201,856	209,526
TOTAL SALARIES & WAGES						
8000 General Fund	10,120,039	11,697,173	695,355	12,392,528	13,221,511	15,312,642
3400 Other Funds Ltd	1,047,112	1,166,915	89,614	1,256,529	1,490,903	1,230,396
6400 Federal Funds Ltd	3,578,949	5,097,808	(106,410)	4,991,398	5,162,926	3,367,452

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
TOTAL SALARIES & WAGES	**$14,746,100**	**$17,961,896**	**$678,559**	**$18,640,455**	**$19,875,340**	**$19,910,490**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,487	3,975	58	4,033	4,419	4,982
3400 Other Funds Ltd	222	433	-	433	494	360
6400 Federal Funds Ltd	851	1,520	27	1,547	1,614	1,185
All Funds	3,560	5,928	85	6,013	6,527	6,527
3220 Public Employees' Retire Cont						
8000 General Fund	1,355,802	2,087,881	74,252	2,162,133	2,190,512	2,508,403
3400 Other Funds Ltd	136,877	212,143	11,312	223,455	246,595	200,914
6400 Federal Funds Ltd	487,778	771,103	39,695	810,798	827,177	556,809
All Funds	1,980,457	3,071,127	125,259	3,196,386	3,264,284	3,266,126
3221 Pension Obligation Bond						
8000 General Fund	569,378	582,162	81,346	663,508	663,508	727,509
3400 Other Funds Ltd	56,917	92,967	(27,001)	65,966	65,966	81,892
6400 Federal Funds Ltd	205,844	458,969	(204,351)	254,618	254,618	274,715
All Funds	832,139	1,134,098	(150,006)	984,092	984,092	1,084,116
3230 Social Security Taxes						
8000 General Fund	738,420	879,380	30,609	909,989	998,633	1,156,245
3400 Other Funds Ltd	75,370	87,647	4,399	92,046	112,733	92,811

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	265,773	384,373	16,902	401,275	390,149	255,151
All Funds	1,079,563	1,351,400	51,910	1,403,310	1,501,515	1,504,207
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	4,048	4,905	69	4,974	4,180	4,771
3400 Other Funds Ltd	371	525	1	526	496	364
6400 Federal Funds Ltd	1,347	1,815	32	1,847	1,588	1,129
All Funds	5,766	7,245	102	7,347	6,264	6,264
3270 Flexible Benefits						
8000 General Fund	1,849,069	2,384,021	122,494	2,506,515	2,569,783	2,898,457
3400 Other Funds Ltd	190,670	234,029	8,944	242,973	282,481	228,629
6400 Federal Funds Ltd	678,468	882,230	48,345	930,575	947,608	672,786
All Funds	2,718,207	3,500,280	179,783	3,680,063	3,799,872	3,799,872
3280 Other OPE						
8000 General Fund	32,789	-	-	-	-	-
3400 Other Funds Ltd	3,245	-	-	-	-	-
6400 Federal Funds Ltd	8,471	-	-	-	-	-
All Funds	44,505	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	4,551,993	5,942,324	308,828	6,251,152	6,431,035	7,300,367
3400 Other Funds Ltd	463,672	627,744	(2,345)	625,399	708,765	604,970

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	1,648,532	2,500,010	(99,350)	2,400,660	2,422,754	1,761,775
TOTAL OTHER PAYROLL EXPENSES	**$6,664,197**	**$9,070,078**	**$207,133**	**$9,277,211**	**$9,562,554**	**$9,667,112**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(1,094,837)	-	(1,094,837)	(1,094,837)	(455,189)
3400 Other Funds Ltd	-	(107,448)	-	(107,448)	(107,448)	(50,892)
6400 Federal Funds Ltd	-	(453,617)	-	(453,617)	(453,617)	(160,091)
All Funds	-	(1,655,902)	-	(1,655,902)	(1,655,902)	(666,172)
3465 Reconciliation Adjustment						
8000 General Fund	-	88,138	-	88,138	-	-
3400 Other Funds Ltd	-	(120,623)	-	(120,623)	-	-
6400 Federal Funds Ltd	-	28,184	-	28,184	-	-
All Funds	-	(4,301)	-	(4,301)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(1,006,699)	-	(1,006,699)	(1,094,837)	(455,189)
3400 Other Funds Ltd	-	(228,071)	-	(228,071)	(107,448)	(50,892)
6400 Federal Funds Ltd	-	(425,433)	-	(425,433)	(453,617)	(160,091)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,660,203)**	**-**	**($1,660,203)**	**($1,655,902)**	**($666,172)**
TOTAL PERSONAL SERVICES						
8000 General Fund	14,672,032	16,632,798	1,004,183	17,636,981	18,557,709	22,157,820

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	1,510,784	1,566,588	87,269	1,653,857	2,092,220	1,784,474
6400 Federal Funds Ltd	5,227,481	7,172,385	(205,760)	6,966,625	7,132,063	4,969,136
TOTAL PERSONAL SERVICES	**$21,410,297**	**$25,371,771**	**$885,692**	**$26,257,463**	**$27,781,992**	**$28,911,430**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	61,522	51,382	2,946	54,328	54,328	59,846
3400 Other Funds Ltd	25,715	6,153	23	6,176	6,176	5,237
6400 Federal Funds Ltd	28,520	8,774	1,350	10,124	10,124	9,725
All Funds	115,757	66,309	4,319	70,628	70,628	74,808
4125 Out of State Travel						
8000 General Fund	20,974	1,338	-	1,338	1,338	1,588
3400 Other Funds Ltd	2,528	153	-	153	153	138
6400 Federal Funds Ltd	6,802	420	-	420	420	257
All Funds	30,304	1,911	-	1,911	1,911	1,983
4150 Employee Training						
8000 General Fund	26,155	23,119	810	23,929	23,929	28,969
3400 Other Funds Ltd	4,647	2,983	6	2,989	2,989	2,535
6400 Federal Funds Ltd	20,290	7,201	372	7,573	7,573	4,708
All Funds	51,092	33,303	1,188	34,491	34,491	36,212
4175 Office Expenses						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	83,130	63,458	5,603	69,061	69,061	82,835
3400 Other Funds Ltd	19,126	8,174	44	8,218	8,218	7,248
6400 Federal Funds Ltd	23,447	17,165	2,569	19,734	19,734	13,460
All Funds	125,703	88,797	8,216	97,013	97,013	103,543
4200 Telecommunications						
8000 General Fund	154,517	66,030	2,371	68,401	68,401	77,475
4400 Lottery Funds Ltd	-	31,570	-	31,570	31,570	32,769
3400 Other Funds Ltd	18,561	11,549	19	11,568	11,568	9,646
6400 Federal Funds Ltd	46,722	18,978	1,086	20,064	20,064	17,915
All Funds	219,800	128,127	3,476	131,603	131,603	137,805
4225 State Gov. Service Charges						
8000 General Fund	675	-	-	-	-	-
3400 Other Funds Ltd	20	-	-	-	-	-
6400 Federal Funds Ltd	52	-	-	-	-	-
All Funds	747	-	-	-	-	-
4250 Data Processing						
8000 General Fund	9,033	-	-	-	-	-
3400 Other Funds Ltd	4,162	-	-	-	-	-
6400 Federal Funds Ltd	2,536	-	-	-	-	-
All Funds	15,731	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4275 Publicity and Publications						
8000 General Fund	10,587	7,160	-	7,160	7,160	8,611
3400 Other Funds Ltd	1,672	821	-	821	821	753
6400 Federal Funds Ltd	2,908	2,388	-	2,388	2,388	1,398
All Funds	15,167	10,369	-	10,369	10,369	10,762
4300 Professional Services						
8000 General Fund	1,599,381	3,479,789	112,791	3,592,580	3,592,580	4,561,007
3400 Other Funds Ltd	189,734	610,940	(112,791)	498,149	498,149	399,087
6400 Federal Funds Ltd	432,314	1,380,728	-	1,380,728	1,380,728	741,164
All Funds	2,221,429	5,471,457	-	5,471,457	5,471,457	5,701,258
4325 Attorney General						
8000 General Fund	443,262	502,123	-	502,123	502,123	685,899
3400 Other Funds Ltd	52,160	57,414	-	57,414	57,414	60,016
6400 Federal Funds Ltd	128,171	154,108	-	154,108	154,108	111,458
All Funds	623,593	713,645	-	713,645	713,645	857,373
4375 Employee Recruitment and Develop						
8000 General Fund	321,005	407,814	-	407,814	407,814	483,835
3400 Other Funds Ltd	38,005	46,623	-	46,623	46,623	42,336
6400 Federal Funds Ltd	93,813	128,216	-	128,216	128,216	78,623
All Funds	452,823	582,653	-	582,653	582,653	604,794

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4400 Dues and Subscriptions						
8000 General Fund	29,372	26,348	-	26,348	26,348	31,373
3400 Other Funds Ltd	3,306	3,040	-	3,040	3,040	2,745
6400 Federal Funds Ltd	7,972	8,393	-	8,393	8,393	5,098
All Funds	40,650	37,781	-	37,781	37,781	39,216
4425 Facilities Rental and Taxes						
8000 General Fund	882	1,602	-	1,602	1,602	1,902
3400 Other Funds Ltd	106	183	-	183	183	166
6400 Federal Funds Ltd	260	505	-	505	505	309
All Funds	1,248	2,290	-	2,290	2,290	2,377
4475 Facilities Maintenance						
8000 General Fund	219	-	-	-	-	-
3400 Other Funds Ltd	24	-	-	-	-	-
6400 Federal Funds Ltd	60	-	-	-	-	-
All Funds	303	-	-	-	-	-
4500 Food and Kitchen Supplies						
8000 General Fund	112	269	-	269	269	318
3400 Other Funds Ltd	13	31	-	31	31	28
6400 Federal Funds Ltd	33	84	-	84	84	52
All Funds	158	384	-	384	384	398

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4525 Medical Services and Supplies						
8000 General Fund	155	107	-	107	107	126
3400 Other Funds Ltd	25	12	-	12	12	11
6400 Federal Funds Ltd	51	33	-	33	33	20
All Funds	231	152	-	152	152	157
4575 Agency Program Related S and S						
8000 General Fund	1,834,933	13,591	-	13,591	13,591	16,352
3400 Other Funds Ltd	77,743	1,626	-	1,626	1,626	1,431
6400 Federal Funds Ltd	1,256,666	4,475	-	4,475	4,475	2,657
All Funds	3,169,342	19,692	-	19,692	19,692	20,440
4650 Other Services and Supplies						
8000 General Fund	323,921	61,113	509	61,622	61,622	73,716
3400 Other Funds Ltd	14,202	7,158	4	7,162	7,162	6,450
6400 Federal Funds Ltd	24,265	19,505	234	19,739	19,739	11,979
All Funds	362,388	87,776	747	88,523	88,523	92,145
4700 Expendable Prop 250 - 5000						
8000 General Fund	9,708	5,263	725	5,988	5,988	7,828
3400 Other Funds Ltd	1,055	727	4	731	731	685
6400 Federal Funds Ltd	2,625	2,010	223	2,233	2,233	1,273
All Funds	13,388	8,000	952	8,952	8,952	9,786

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4715 IT Expendable Property						
8000 General Fund	67,787	64,460	-	64,460	64,460	76,890
3400 Other Funds Ltd	10,071	7,448	-	7,448	7,448	6,728
6400 Federal Funds Ltd	19,609	20,687	-	20,687	20,687	12,495
All Funds	97,467	92,595	-	92,595	92,595	96,113
TOTAL SERVICES & SUPPLIES						
8000 General Fund	4,997,330	4,774,966	125,755	4,900,721	4,900,721	6,198,570
4400 Lottery Funds Ltd	-	31,570	-	31,570	31,570	32,769
3400 Other Funds Ltd	462,875	765,035	(112,691)	652,344	652,344	545,240
6400 Federal Funds Ltd	2,097,116	1,773,670	5,834	1,779,504	1,779,504	1,012,591
TOTAL SERVICES & SUPPLIES	**$7,557,321**	**$7,345,241**	**$18,898**	**$7,364,139**	**$7,364,139**	**$7,789,170**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	150,000	105,000	-	105,000	105,000	120,000
3400 Other Funds Ltd	-	12,000	-	12,000	12,000	10,500
6400 Federal Funds Ltd	-	33,000	-	33,000	33,000	19,500
All Funds	150,000	150,000	-	150,000	150,000	150,000
6035 Dist to Individuals						
3400 Other Funds Ltd	124	-	-	-	-	-
6085 Other Special Payments						

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
8000 General Fund	-	2,014,102	-	2,014,102	2,014,102	-
3400 Other Funds Ltd	-	213,993	-	213,993	213,993	-
6400 Federal Funds Ltd	-	663,505	-	663,505	663,505	-
All Funds	-	2,891,600	-	2,891,600	2,891,600	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	150,000	2,119,102	-	2,119,102	2,119,102	120,000
3400 Other Funds Ltd	124	225,993	-	225,993	225,993	10,500
6400 Federal Funds Ltd	-	696,505	-	696,505	696,505	19,500
TOTAL SPECIAL PAYMENTS	**$150,124**	**$3,041,600**	**-**	**$3,041,600**	**$3,041,600**	**$150,000**
EXPENDITURES						
8000 General Fund	19,819,362	23,526,866	1,129,938	24,656,804	25,577,532	28,476,390
4400 Lottery Funds Ltd	-	31,570	-	31,570	31,570	32,769
3400 Other Funds Ltd	1,973,783	2,557,616	(25,422)	2,532,194	2,970,557	2,340,214
6400 Federal Funds Ltd	7,324,597	9,642,560	(199,926)	9,442,634	9,608,072	6,001,227
TOTAL EXPENDITURES	**$29,117,742**	**$35,758,612**	**$904,590**	**$36,663,202**	**$38,187,731**	**$36,850,600**
REVERSIONS						
9900 Reversions						
8000 General Fund	(3,842,683)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	109	105	2	107	108	108
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	107.61	104.11	1.50	105.61	107.11	107.11

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	131,330,187	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	350,760	162,731,801	3,775,678	166,507,479	164,908,604	166,549,551
REVENUES						
3400 Other Funds Ltd	131,680,947	162,731,801	3,775,678	166,507,479	164,908,604	166,549,551
AVAILABLE REVENUES						
3400 Other Funds Ltd	131,680,947	162,731,801	3,775,678	166,507,479	164,908,604	166,549,551
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	68,390,460	85,715,913	2,501,474	88,217,387	85,226,328	85,226,328
3160 Temporary Appointments						
3400 Other Funds Ltd	210,563	970,844	-	970,844	970,844	1,007,736
3170 Overtime Payments						
3400 Other Funds Ltd	385,308	89,087	-	89,087	89,087	92,472

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3180 Shift Differential						
3400 Other Funds Ltd	125	203,676	-	203,676	203,676	211,416
3190 All Other Differential						
3400 Other Funds Ltd	1,839,201	1,125,499	-	1,125,499	1,125,499	902,058
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	70,825,657	88,105,019	2,501,474	90,606,493	87,615,434	87,440,010
TOTAL SALARIES & WAGES	**$70,825,657**	**$88,105,019**	**$2,501,474**	**$90,606,493**	**$87,615,434**	**$87,440,010**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	20,861	30,141	22	30,163	30,561	30,561
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	9,797,242	12,327,817	513,783	12,841,600	14,703,537	14,667,507
3221 Pension Obligation Bond						
3400 Other Funds Ltd	4,223,338	4,522,318	427,868	4,950,186	4,950,186	4,883,269
3230 Social Security Taxes						
3400 Other Funds Ltd	5,349,326	6,724,989	200,474	6,925,463	6,687,211	6,673,792
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	26,510	36,466	27	36,493	29,058	29,058
3270 Flexible Benefits						
3400 Other Funds Ltd	14,555,757	17,622,243	12,917	17,635,160	17,627,184	17,627,184

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
3280 Other OPE						
3400 Other Funds Ltd	125,732	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	34,098,766	41,263,974	1,155,091	42,419,065	44,027,737	43,911,371
TOTAL OTHER PAYROLL EXPENSES	**$34,098,766**	**$41,263,974**	**$1,155,091**	**$42,419,065**	**$44,027,737**	**$43,911,371**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(3,505,321)	-	(3,505,321)	(3,505,321)	(1,703,664)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	216,488	-	216,488	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(3,288,833)	-	(3,288,833)	(3,505,321)	(1,703,664)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($3,288,833)**	**-**	**($3,288,833)**	**($3,505,321)**	**($1,703,664)**
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	104,924,423	126,080,160	3,656,565	129,736,725	128,137,850	129,647,717
TOTAL PERSONAL SERVICES	**$104,924,423**	**$126,080,160**	**$3,656,565**	**$129,736,725**	**$128,137,850**	**$129,647,717**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	406,833	1,060,116	-	1,060,116	1,060,116	1,019,242
4125 Out of State Travel						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	48,259	98,054	-	98,054	98,054	101,780
4150 Employee Training						
3400 Other Funds Ltd	443,845	764,546	26,481	791,027	791,027	625,530
4175 Office Expenses						
3400 Other Funds Ltd	809,099	1,500,633	(619,393)	881,240	881,240	713,506
4200 Telecommunications						
3400 Other Funds Ltd	710,885	846,176	1,989	848,165	848,165	815,427
4250 Data Processing						
3400 Other Funds Ltd	14,268,419	9,881,627	6,283,521	16,165,148	16,165,148	16,726,464
4275 Publicity and Publications						
3400 Other Funds Ltd	2,607	10,523	-	10,523	10,523	10,923
4300 Professional Services						
3400 Other Funds Ltd	756,343	941,284	700,000	1,641,284	1,641,284	1,710,218
4315 IT Professional Services						
3400 Other Funds Ltd	2,380,910	12,803,871	(6,100,000)	6,703,871	6,703,871	6,985,434
4325 Attorney General						
3400 Other Funds Ltd	15,123	12,064	-	12,064	12,064	14,494
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	10,722	-	-	-	-	-
4400 Dues and Subscriptions						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	1,371,193	124,474	1,100,000	1,224,474	1,224,474	1,271,004
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	-	9,689	650,046	659,735	659,735	307,039
4450 Fuels and Utilities						
3400 Other Funds Ltd	1,185	-	-	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	14,734	30,081	-	30,081	30,081	31,224
4575 Agency Program Related S and S						
3400 Other Funds Ltd	-	140,101	-	140,101	140,101	145,425
4600 Intra-agency Charges						
3400 Other Funds Ltd	377	-	-	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	80,514	164,293	19,402	183,695	183,695	178,153
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	76,909	219,598	254,916	474,514	474,514	278,919
4715 IT Expendable Property						
3400 Other Funds Ltd	5,358,567	6,819,592	(972,930)	5,846,662	5,846,662	5,967,052
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	26,756,524	35,426,722	1,344,032	36,770,754	36,770,754	36,901,834
TOTAL SERVICES & SUPPLIES	**$26,756,524**	**$35,426,722**	**$1,344,032**	**$36,770,754**	**$36,770,754**	**$36,901,834**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
SPECIAL PAYMENTS						
6085 Other Special Payments						
3400 Other Funds Ltd	-	1,224,919	(1,224,919)	-	-	-
EXPENDITURES						
3400 Other Funds Ltd	131,680,947	162,731,801	3,775,678	166,507,479	164,908,604	166,549,551
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	487	539	-	539	501	501
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	476.87	528.63	-	528.63	501.00	501.00
8280 FTE Reconciliation	-	(0.29)	-	(0.29)	-	-
TOTAL AUTHORIZED FTE	**476.87**	**528.34**	**-**	**528.34**	**501.00**	**501.00**

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	125,056,561	124,769,051	742,004	125,511,055	125,511,055	150,978,554
8030 General Fund Debt Svc	64,266,611	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
All Funds	189,323,172	192,483,222	(628,481)	191,854,741	189,449,685	214,917,184
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	3,876,603	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	4,247,119	-	-	-	-	-
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	8,123,722	-	-	-	-	-
TOTAL LICENSES AND FEES	**$8,123,722**	**-**	**-**	**-**	**-**	**-**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	2,761,737	-	-	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	3,512	-	-	-	-	-
TOTAL CHARGES FOR SERVICES						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	2,765,249	-	-	-	-	-
TOTAL CHARGES FOR SERVICES	**$2,765,249**	**-**	**-**	**-**	**-**	**-**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	540	-	-	-	-	-
BOND SALES						
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
All Funds	129,500,902	-	-	-	-	-
0580 Cert of Participation						
3430 Other Funds Debt Svc Ltd	-	-	1,371,293	1,371,293	-	-
TOTAL BOND SALES						
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	1,371,293	1,371,293	-	-
TOTAL BOND SALES	**$129,500,902**	**-**	**$1,371,293**	**$1,371,293**	**-**	**-**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	203,369	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	907	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	4,463,598	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	4,470,023	24,626,483	(513,771)	24,112,712	23,994,510	28,715,152
3430 Other Funds Debt Svc Ltd	290,268	-	-	-	-	-
All Funds	4,760,291	24,626,483	(513,771)	24,112,712	23,994,510	28,715,152
0980 Loan Proceeds						
3400 Other Funds Ltd	4,000,000	-	-	-	-	-
TOTAL OTHER						
3400 Other Funds Ltd	8,470,023	24,626,483	(513,771)	24,112,712	23,994,510	28,715,152
3430 Other Funds Debt Svc Ltd	290,268	-	-	-	-	-
TOTAL OTHER	**$8,760,291**	**$24,626,483**	**($513,771)**	**$24,112,712**	**$23,994,510**	**$28,715,152**
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6230 Federal Funds Debt Svc NL	3,938,798	3,719,310	-	3,719,310	3,467,210	3,467,210

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	57,304,732	54,900,250	(4,086,351)	50,813,899	50,813,899	48,333,042
All Funds	61,243,530	58,619,560	(4,086,351)	54,533,209	54,281,109	51,800,252
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	2,015,116	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	3,689,504	-	-	-	-	-
6230 Federal Funds Debt Svc NL	115,374	-	-	-	-	-
All Funds	5,819,994	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	200,000	-	200,000	200,000	215,540
3400 Other Funds Ltd	137,985	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	2,090,007	-	-	-	-	-
All Funds	2,227,992	200,000	-	200,000	200,000	215,540
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	18,249	-	-	-	-	-
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	4,925	-	-	-	-	-
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	35,725	-	-	-	-	-
1581 Tsfr From Education, Dept of						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	74,763	-	-	-	-	-
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	54,189	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	15,197	-	-	-	-	-
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	65,359	-	-	-	-	-
1845 Tsfr From Or Liquor Cntrl Comm						
3400 Other Funds Ltd	206,831	-	51,122	51,122	169,324	169,324
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	-	200,000	-	200,000	200,000	215,540
3400 Other Funds Ltd	2,628,339	-	51,122	51,122	169,324	169,324
3430 Other Funds Debt Svc Ltd	5,779,511	-	-	-	-	-
6230 Federal Funds Debt Svc NL	115,374	-	-	-	-	-
TOTAL TRANSFERS IN	**$8,523,224**	**$200,000**	**$51,122**	**$251,122**	**$369,324**	**$384,864**
REVENUES						
8000 General Fund	125,056,561	124,769,051	742,004	125,511,055	125,511,055	150,978,554
8030 General Fund Debt Svc	64,266,611	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
4400 Lottery Funds Ltd	-	200,000	-	200,000	200,000	215,540
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3400 Other Funds Ltd	26,655,747	24,626,483	(462,649)	24,163,834	24,163,834	28,884,476
3430 Other Funds Debt Svc Ltd	6,069,779	-	1,371,293	1,371,293	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
6400 Federal Funds Ltd	57,304,732	54,900,250	(4,086,351)	50,813,899	50,813,899	48,333,042
TOTAL REVENUES	**$412,908,504**	**$275,929,265**	**($3,806,188)**	**$272,123,077**	**$268,094,628**	**$295,817,452**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(115,374)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(87,995)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(2,002,012)	-	-	-	-	-
All Funds	(2,090,007)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(203,369)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(2,002,012)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($2,205,381)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
8000 General Fund	125,056,561	124,769,051	742,004	125,511,055	125,511,055	150,978,554
8030 General Fund Debt Svc	64,266,611	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4400 Lottery Funds Ltd	-	200,000	-	200,000	200,000	215,540
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3400 Other Funds Ltd	26,452,378	24,626,483	(462,649)	24,163,834	24,163,834	28,884,476
3430 Other Funds Debt Svc Ltd	4,067,767	-	1,371,293	1,371,293	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
6400 Federal Funds Ltd	57,304,732	54,900,250	(4,086,351)	50,813,899	50,813,899	48,333,042
TOTAL AVAILABLE REVENUES	**$410,703,123**	**$275,929,265**	**($3,806,188)**	**$272,123,077**	**$268,094,628**	**$295,817,452**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	45,958	-	-	-	-	-
3400 Other Funds Ltd	8,551	-	-	-	-	-
All Funds	54,509	-	-	-	-	-
3160 Temporary Appointments						
8000 General Fund	13	-	-	-	-	-
3400 Other Funds Ltd	5	-	-	-	-	-
All Funds	18	-	-	-	-	-
3170 Overtime Payments						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	16	-	-	-	-	-
3400 Other Funds Ltd	1	-	-	-	-	-
All Funds	17	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	664	-	-	-	-	-
3400 Other Funds Ltd	203	-	-	-	-	-
All Funds	867	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	46,651	-	-	-	-	-
3400 Other Funds Ltd	8,760	-	-	-	-	-
TOTAL SALARIES & WAGES	**$55,411**	**-**	**-**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	11	-	-	-	-	-
3400 Other Funds Ltd	2	-	-	-	-	-
All Funds	13	-	-	-	-	-
3220 Public Employees' Retire Cont						
8000 General Fund	7,677	-	-	-	-	-
3400 Other Funds Ltd	1,316	-	-	-	-	-
All Funds	8,993	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3221 Pension Obligation Bond						
8000 General Fund	3,276	-	-	-	-	-
3400 Other Funds Ltd	565	-	-	-	-	-
All Funds	3,841	-	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	3,655	-	-	-	-	-
3400 Other Funds Ltd	655	-	-	-	-	-
All Funds	4,310	-	-	-	-	-
3240 Unemployment Assessments						
8000 General Fund	1,388,520	498,862	10,418	509,280	509,280	2,058,472
3400 Other Funds Ltd	156,954	84,301	(10,418)	73,883	73,883	210,552
6400 Federal Funds Ltd	381,158	118,150	-	118,150	118,150	371,239
All Funds	1,926,632	701,313	-	701,313	701,313	2,640,263
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	18	-	-	-	-	-
3400 Other Funds Ltd	3	-	-	-	-	-
All Funds	21	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	2,412,546	1,926,844	139,917	2,066,761	2,066,761	2,171,875
4400 Lottery Funds Ltd	-	-	-	-	-	5,062

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
3400 Other Funds Ltd	-	900,696	(114,559)	786,137	786,137	905,747
All Funds	2,412,546	2,827,540	25,358	2,852,898	2,852,898	3,082,684
3270 Flexible Benefits						
8000 General Fund	10,126	-	-	-	-	-
3400 Other Funds Ltd	1,583	-	-	-	-	-
All Funds	11,709	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	3,825,829	2,425,706	150,335	2,576,041	2,576,041	4,230,347
4400 Lottery Funds Ltd	-	-	-	-	-	5,062
3400 Other Funds Ltd	161,078	984,997	(124,977)	860,020	860,020	1,116,299
6400 Federal Funds Ltd	381,158	118,150	-	118,150	118,150	371,239
TOTAL OTHER PAYROLL EXPENSES	**$4,368,065**	**$3,528,853**	**$25,358**	**$3,554,211**	**$3,554,211**	**$5,722,947**
TOTAL PERSONAL SERVICES						
8000 General Fund	3,872,480	2,425,706	150,335	2,576,041	2,576,041	4,230,347
4400 Lottery Funds Ltd	-	-	-	-	-	5,062
3400 Other Funds Ltd	169,838	984,997	(124,977)	860,020	860,020	1,116,299
6400 Federal Funds Ltd	381,158	118,150	-	118,150	118,150	371,239
TOTAL PERSONAL SERVICES	**$4,423,476**	**$3,528,853**	**$25,358**	**$3,554,211**	**$3,554,211**	**$5,722,947**
SERVICES & SUPPLIES						
4100 Instate Travel						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	16,664	10,325	174	10,499	10,499	10,898
3400 Other Funds Ltd	4,104	2,839	(174)	2,665	2,665	2,766
6400 Federal Funds Ltd	15,400	8,896	-	8,896	8,896	9,234
All Funds	36,168	22,060	-	22,060	22,060	22,898
4125 Out of State Travel						
8000 General Fund	18	-	-	-	-	-
4150 Employee Training						
8000 General Fund	96	-	-	-	-	-
4175 Office Expenses						
8000 General Fund	182,552	241,985	12,158	254,143	254,143	283,153
3400 Other Funds Ltd	50,324	113,331	807	114,138	114,138	130,731
6400 Federal Funds Ltd	163,212	190,015	21,870	211,885	211,885	217,070
All Funds	396,088	545,331	34,835	580,166	580,166	630,954
4200 Telecommunications						
8000 General Fund	2,634,354	5,424,286	(418,861)	5,005,425	5,005,425	4,273,481
3400 Other Funds Ltd	422,857	1,182,104	(66,390)	1,115,714	1,115,714	588,819
6400 Federal Funds Ltd	2,142,645	4,718,889	(681,341)	4,037,548	4,037,548	1,420,592
All Funds	5,199,856	11,325,279	(1,166,592)	10,158,687	10,158,687	6,282,892
4225 State Gov. Service Charges						
8000 General Fund	44,859,192	26,254,156	101,742	26,355,898	26,355,898	40,903,791

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	5,444,681	1,240,371	(101,742)	1,138,629	1,138,629	4,968,293
6400 Federal Funds Ltd	17,382,853	8,837,951	-	8,837,951	8,837,951	9,147,063
All Funds	67,686,726	36,332,478	-	36,332,478	36,332,478	55,019,147
4250 Data Processing						
8000 General Fund	581	17,270,735	(1,277,123)	15,993,612	15,993,612	10,489,563
3400 Other Funds Ltd	20,009	2,889,247	301,266	3,190,513	3,190,513	6,588,481
6400 Federal Funds Ltd	375	6,002,629	(3,588,807)	2,413,822	2,413,822	4,370,065
All Funds	20,965	26,162,611	(4,564,664)	21,597,947	21,597,947	21,448,109
4275 Publicity and Publications						
8000 General Fund	307	-	-	-	-	-
3400 Other Funds Ltd	421	-	-	-	-	-
6400 Federal Funds Ltd	572	-	-	-	-	-
All Funds	1,300	-	-	-	-	-
4300 Professional Services						
8000 General Fund	112,702	69,913	1,175	71,088	71,088	74,074
3400 Other Funds Ltd	25,020	19,219	(1,175)	18,044	18,044	18,802
6400 Federal Funds Ltd	78,943	60,242	-	60,242	60,242	62,772
All Funds	216,665	149,374	-	149,374	149,374	155,648
4325 Attorney General						
8000 General Fund	1,952	1,269	21	1,290	1,290	1,550

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	353	349	(21)	328	328	394
6400 Federal Funds Ltd	609	1,094	-	1,094	1,094	1,314
All Funds	2,914	2,712	-	2,712	2,712	3,258
4375 Employee Recruitment and Develop						
8000 General Fund	462	-	-	-	-	-
4400 Dues and Subscriptions						
8000 General Fund	832	-	-	-	-	-
3400 Other Funds Ltd	90	-	-	-	-	-
6400 Federal Funds Ltd	95	-	-	-	-	-
All Funds	1,017	-	-	-	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	10,300,296	9,713,098	(354,904)	9,358,194	9,358,194	12,855,539
3400 Other Funds Ltd	4,016,449	7,586,185	(165,878)	7,420,307	7,420,307	4,155,413
6400 Federal Funds Ltd	7,282,917	8,212,406	(695,572)	7,516,834	7,516,834	7,299,640
All Funds	21,599,662	25,511,689	(1,216,354)	24,295,335	24,295,335	24,310,592
4450 Fuels and Utilities						
8000 General Fund	194,238	261,167	(47,232)	213,935	213,935	190,507
3400 Other Funds Ltd	23,025	65,292	(3,951)	61,341	61,341	63,352
6400 Federal Funds Ltd	67,603	175,786	(71,613)	104,173	104,173	63,531
All Funds	284,866	502,245	(122,796)	379,449	379,449	317,390

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4475 Facilities Maintenance						
8000 General Fund	119,453	305,942	(64,832)	241,110	241,110	207,445
3400 Other Funds Ltd	21,089	76,486	(4,628)	71,858	71,858	74,155
6400 Federal Funds Ltd	48,768	205,922	(97,192)	108,730	108,730	52,332
All Funds	189,310	588,350	(166,652)	421,698	421,698	333,932
4575 Agency Program Related S and S						
8000 General Fund	5,678	-	-	-	-	-
3400 Other Funds Ltd	720	-	-	-	-	-
6400 Federal Funds Ltd	1,478	-	-	-	-	-
All Funds	7,876	-	-	-	-	-
4600 Intra-agency Charges						
8000 General Fund	57,410,946	-	1,402	1,402	1,402	1,455
3400 Other Funds Ltd	11,492,892	-	-	-	-	-
6400 Federal Funds Ltd	28,109,679	117,594	-	117,594	117,594	122,063
All Funds	97,013,517	117,594	1,402	118,996	118,996	123,518
4650 Other Services and Supplies						
8000 General Fund	1,233,474	691,943	5,747	697,690	697,690	1,932,662
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3400 Other Funds Ltd	4,174,582	86,359	12,716	99,075	99,075	270,905
6400 Federal Funds Ltd	399,748	268,252	21,211	289,463	289,463	784,540

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
All Funds	6,251,024	1,046,554	39,674	1,086,228	1,086,228	2,988,107
4700 Expendable Prop 250 - 5000						
8000 General Fund	684,496	1,174,916	75,991	1,250,907	1,250,907	1,328,137
3400 Other Funds Ltd	98,499	410,473	1,034	411,507	411,507	451,988
6400 Federal Funds Ltd	216,351	798,350	108,161	906,511	906,511	923,383
All Funds	999,346	2,383,739	185,186	2,568,925	2,568,925	2,703,508
4715 IT Expendable Property						
8000 General Fund	1,323,353	103,888	32,384	136,272	136,272	155,014
3400 Other Funds Ltd	487,425	14,409	6,795	21,204	21,204	32,466
6400 Federal Funds Ltd	1,012,326	413,352	54,267	467,619	467,619	476,104
All Funds	2,823,104	531,649	93,446	625,095	625,095	663,584
TOTAL SERVICES & SUPPLIES						
8000 General Fund	119,081,646	61,523,623	(1,932,158)	59,591,465	59,591,465	72,707,269
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3400 Other Funds Ltd	26,282,540	13,686,664	(21,341)	13,665,323	13,665,323	17,346,565
6400 Federal Funds Ltd	56,923,574	30,011,378	(4,929,016)	25,082,362	25,082,362	24,949,703
TOTAL SERVICES & SUPPLIES	**$202,730,980**	**$105,221,665**	**($6,882,515)**	**$98,339,150**	**$98,339,150**	**$115,003,537**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
8000 General Fund	66,907	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
5600 Data Processing Hardware						
8000 General Fund	6,880	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	73,787	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$73,787**	**-**	**-**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	1	60,819,722	2,523,827	63,343,549	63,343,549	74,040,938
4400 Lottery Funds Ltd	-	200,000	-	200,000	200,000	210,478
3400 Other Funds Ltd	-	9,954,822	(316,331)	9,638,491	9,638,491	10,421,612
6400 Federal Funds Ltd	-	24,770,722	842,665	25,613,387	25,613,387	23,012,100
All Funds	1	95,745,266	3,050,161	98,795,427	98,795,427	107,685,128
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	11,015,000	15,473,000	-	15,473,000	19,080,190	19,080,190
3430 Other Funds Debt Svc Ltd	2,380,000	-	-	-	-	-
All Funds	13,395,000	15,473,000	-	15,473,000	19,080,190	19,080,190
7150 Interest - Bonds						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8030 General Fund Debt Svc	20,463,302	23,632,621	(1,370,485)	22,262,136	22,188,420	22,188,420
3430 Other Funds Debt Svc Ltd	1,620,175	-	1,371,293	1,371,293	-	-
All Funds	22,083,477	23,632,621	808	23,633,429	22,188,420	22,188,420
7200 Principal - COP						
8030 General Fund Debt Svc	17,916,073	17,594,251	-	17,594,251	12,746,000	12,746,000
7250 Interest - COP						
8030 General Fund Debt Svc	14,871,670	11,014,299	-	11,014,299	9,924,020	9,924,020
3430 Other Funds Debt Svc Ltd	67,592	-	-	-	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
All Funds	18,993,434	14,733,609	-	14,733,609	13,391,230	13,391,230
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	64,266,045	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	4,067,767	-	1,371,293	1,371,293	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
TOTAL DEBT SERVICE	**$201,445,666**	**$71,433,481**	**$808**	**$71,434,289**	**$67,405,840**	**$67,405,840**
EXPENDITURES						
8000 General Fund	123,027,914	124,769,051	742,004	125,511,055	125,511,055	150,978,554
8030 General Fund Debt Svc	64,266,045	67,714,171	(1,370,485)	66,343,686	63,938,630	63,938,630
4400 Lottery Funds Ltd	-	200,000	-	200,000	200,000	215,540

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3200 Other Funds Non-Ltd	443,220	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	129,057,682	-	-	-	-	-
3400 Other Funds Ltd	26,452,378	24,626,483	(462,649)	24,163,834	24,163,834	28,884,476
3430 Other Funds Debt Svc Ltd	4,067,767	-	1,371,293	1,371,293	-	-
6230 Federal Funds Debt Svc NL	4,054,172	3,719,310	-	3,719,310	3,467,210	3,467,210
6400 Federal Funds Ltd	57,304,732	54,900,250	(4,086,351)	50,813,899	50,813,899	48,333,042
TOTAL EXPENDITURES	**$408,673,910**	**$275,929,265**	**($3,806,188)**	**$272,123,077**	**$268,094,628**	**$295,817,452**
REVERSIONS						
9900 Reversions						
8000 General Fund	(2,028,647)	-	-	-	-	-
8030 General Fund Debt Svc	(566)	-	-	-	-	-
All Funds	(2,029,213)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
6230 Federal Funds Debt Svc NL	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	344,356	-	-	-	-	-
3010 Other Funds Cap Improve	-	100,000	-	100,000	100,000	100,000
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	429,804,196	2,192,130,821	-	2,192,130,821	2,209,814,262	2,192,130,821
6400 Federal Funds Ltd	30,000	-	-	-	-	-
All Funds	435,978,552	2,192,230,821	-	2,192,230,821	2,209,914,262	2,192,230,821
0030 Beginning Balance Adjustment						
3010 Other Funds Cap Improve	-	-	-	-	(100,000)	(100,000)
3400 Other Funds Ltd	-	17,683,441	-	17,683,441	(1,847,943,010)	(1,847,943,010)
All Funds	-	17,683,441	-	17,683,441	(1,848,043,010)	(1,848,043,010)
TOTAL BEGINNING BALANCE						
4400 Lottery Funds Ltd	344,356	-	-	-	-	-
3010 Other Funds Cap Improve	-	100,000	-	100,000	-	-
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	429,804,196	2,209,814,262	-	2,209,814,262	361,871,252	344,187,811
6400 Federal Funds Ltd	30,000	-	-	-	-	-
TOTAL BEGINNING BALANCE	**$435,978,552**	**$2,209,914,262**	**-**	**$2,209,914,262**	**$361,871,252**	**$344,187,811**
REVENUE CATEGORIES						

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,944,684,995	1,969,200,090	(22,748,777)	1,946,451,313	1,965,397,855	2,876,364,123
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
All Funds	1,945,384,610	1,969,925,591	(22,748,777)	1,947,176,814	1,966,123,356	2,877,117,193
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	891,331,138	1,211,093,870	41,003,005	1,252,096,875	1,252,096,875	1,168,999,999
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	13,061,585	7,895,966	6,243,146	14,139,112	14,139,112	14,333,410
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	23,486,884	9,834,694	4,352,722	14,187,416	14,187,416	14,334,787
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	36,548,469	17,730,660	10,595,868	28,326,528	28,326,528	28,668,197
TOTAL LICENSES AND FEES	**$36,548,469**	**$17,730,660**	**$10,595,868**	**$28,326,528**	**$28,326,528**	**$28,668,197**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	22,326,714	24,831,630	(1,713,931)	23,117,699	23,117,699	23,117,699
0415 Admin and Service Charges						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3200 Other Funds Non-Ltd	38,422,183	-	-	-	-	-
3400 Other Funds Ltd	1,864,555,737	3,567,151,254	121,936	3,567,273,190	3,567,619,442	3,809,891,005
All Funds	1,902,977,920	3,567,151,254	121,936	3,567,273,190	3,567,619,442	3,809,891,005
0420 Care of State Wards						
3400 Other Funds Ltd	14,689,373	2,369,042	-	2,369,042	2,369,042	2,369,042
TOTAL CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	38,422,183	-	-	-	-	-
3400 Other Funds Ltd	1,901,571,824	3,594,351,926	(1,591,995)	3,592,759,931	3,593,106,183	3,835,377,746
TOTAL CHARGES FOR SERVICES	**$1,939,994,007**	**$3,594,351,926**	**($1,591,995)**	**$3,592,759,931**	**$3,593,106,183**	**$3,835,377,746**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	1,670,816	59,184	1,081,423	1,140,607	1,140,607	1,140,607
0510 Rents and Royalties						
3400 Other Funds Ltd	76,445	-	-	-	-	-
TOTAL FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	1,747,261	59,184	1,081,423	1,140,607	1,140,607	1,140,607
TOTAL FINES, RENTS AND ROYALTIES	**$1,747,261**	**$59,184**	**$1,081,423**	**$1,140,607**	**$1,140,607**	**$1,140,607**
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	25,214	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3200 Other Funds Non-Ltd	1,789,733	-	-	-	-	-
3400 Other Funds Ltd	11,365,039	4,976,604	-	4,976,604	4,976,604	4,976,604
All Funds	13,179,986	4,976,604	-	4,976,604	4,976,604	4,976,604
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	8,703,066	7,731,307	2,065,934	9,797,241	9,797,241	9,797,241
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	5,000	-	-	-	-	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	915,386	219,084	(219,084)	-	-	-
TOTAL DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	920,386	219,084	(219,084)	-	-	-
TOTAL DONATIONS AND CONTRIBUTIONS	**$920,386**	**$219,084**	**($219,084)**	**-**	**-**	**-**
INSURANCE PREMIUM						
0965 Insurance Premiums						
3200 Other Funds Non-Ltd	1,894	-	-	-	-	-
OTHER						
0975 Other Revenues						
3010 Other Funds Cap Improve	656,497	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3200 Other Funds Non-Ltd	121,987,517	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	1,838,050,628	996,280,013	18,271,489	1,014,551,502	1,015,405,669	1,083,658,941
All Funds	1,960,694,642	1,036,280,013	18,271,489	1,054,551,502	1,055,405,669	1,123,658,941
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	11,149,235,289	10,867,832,130	247,972,349	11,115,804,479	11,106,674,018	11,801,766,350
All Funds	11,231,137,758	10,970,561,181	247,972,349	11,218,533,530	11,209,403,069	11,904,495,401
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	-	725,501	-	725,501	725,501	753,070
3400 Other Funds Ltd	112,356,302	-	-	-	-	-
All Funds	112,356,302	725,501	-	725,501	725,501	753,070
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	-	-	41,793	41,793	-	-
1050 Transfer In Other						
3010 Other Funds Cap Improve	-	-	43,119	43,119	43,119	-
3400 Other Funds Ltd	-	12,161,127	-	12,161,127	26,582,868	26,582,868
All Funds	-	12,161,127	43,119	12,204,246	26,625,987	26,582,868
1060 Transfer from General Fund						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	-	725,501	-	725,501	725,501	753,070
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	4,870,763	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	11,348,753	12,225,546	41,793	12,267,339	13,389,382	13,851,500
3400 Other Funds Ltd	121,742,015	168,685,900	-	168,685,900	168,685,900	94,455,222
All Funds	133,090,768	180,911,446	41,793	180,953,239	182,075,282	108,306,722
1108 Tsfr From Mental Health Reg Agy						
3400 Other Funds Ltd	3,654	22,290	-	22,290	26,884	26,884
1122 Tsfr From Psych Exam, Bd of						
3400 Other Funds Ltd	1,948	-	-	-	-	-
1123 Tsfr From OR Business Development						
6400 Federal Funds Ltd	375,000	-	-	-	-	-
1124 Tsfr From Licensed Social Wkrs						
3400 Other Funds Ltd	3,774	22,000	-	22,000	22,000	22,000
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	384,354,325	435,132,068	-	435,132,068	437,346,053	431,951,491
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	79,983	51,771	-	51,771	51,771	51,771
1340 Tsfr From Environmental Quality						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	114,165	-	395,152	395,152	395,152	395,152
1415 Tsfr From Or Youth Authority						
3400 Other Funds Ltd	330,490	240,623	-	240,623	249,767	249,767
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	132,375,802	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	1,218,168	1,273,413	-	1,273,413	1,273,413	1,273,413
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	157,351	253,079	-	253,079	262,696	262,696
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	226,411	-	-	-	-	-
1811 Tsfr From Chiropractic Exam, Bd						
3400 Other Funds Ltd	1,536	11,600	-	11,600	11,600	11,600
1833 Tsfr From Health Rel Lic Bds						
3400 Other Funds Ltd	47,427	88,590	-	88,590	88,590	88,590
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	297,556	226,800	-	226,800	226,800	226,800
1845 Tsfr From Or Liquor Cntrl Comm						
3400 Other Funds Ltd	22,011,138	18,697,500	-	18,697,500	20,083,817	20,083,817
1847 Tsfr From Oregon Medical Board						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	1,757,019	937,552	-	937,552	1,022,551	1,022,551
1851 Tsfr From Nursing, Bd of						
3400 Other Funds Ltd	1,745,058	536,828	-	536,828	577,308	577,308
1855 Tsfr From Board of Pharmacy						
3400 Other Funds Ltd	591,038	409,357	-	409,357	416,146	416,146
1914 Tsfr From Housing and Com Svcs						
3400 Other Funds Ltd	111,477	-	-	-	-	-
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	11,348,753	12,225,546	83,586	12,309,132	13,389,382	13,851,500
3010 Other Funds Cap Improve	-	725,501	43,119	768,620	768,620	753,070
3400 Other Funds Ltd	784,397,400	639,475,999	395,152	639,871,151	658,048,817	578,451,146
6400 Federal Funds Ltd	375,000	-	-	-	-	-
TOTAL TRANSFERS IN	**$796,121,153**	**$652,427,046**	**$521,857**	**$652,948,903**	**$672,206,819**	**$593,055,716**
REVENUES						
8000 General Fund	1,944,684,995	1,969,200,090	(22,748,777)	1,946,451,313	1,965,397,855	2,876,364,123
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
4400 Lottery Funds Ltd	11,373,967	12,225,546	83,586	12,309,132	13,389,382	13,851,500
3010 Other Funds Cap Improve	656,497	725,501	43,119	768,620	768,620	753,070
3200 Other Funds Non-Ltd	162,201,327	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	5,474,635,211	6,471,918,647	71,601,792	6,543,520,439	6,562,898,524	6,711,070,481

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	11,149,610,289	10,867,832,130	247,972,349	11,115,804,479	11,106,674,018	11,801,766,350
TOTAL REVENUES	**$18,825,764,370**	**$19,465,356,466**	**$296,952,069**	**$19,762,308,535**	**$19,792,582,951**	**$21,547,287,645**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(79,226,966)	-	-	-	-	-
3400 Other Funds Ltd	(38,833,956)	(725,501)	-	(725,501)	(725,501)	(753,070)
All Funds	(118,060,922)	(725,501)	-	(725,501)	(725,501)	(753,070)
2080 Transfer to Counties						
3400 Other Funds Ltd	(5,936,626)	(7,478,800)	-	(7,478,800)	(7,478,800)	(7,478,800)
2100 Tsfr To Human Svcs, Dept of						
3400 Other Funds Ltd	(2,775,741)	-	-	-	-	-
6400 Federal Funds Ltd	(291,174)	-	-	-	-	-
All Funds	(3,066,915)	-	-	-	-	-
2123 Tsfr To OR Business Development						
6400 Federal Funds Ltd	(23,044,034)	(17,432,000)	-	(17,432,000)	(17,432,000)	(17,432,000)
2340 Tsfr To Environmental Quality						
3400 Other Funds Ltd	(1,478)	-	-	-	-	-
6400 Federal Funds Ltd	(1,410,584)	(1,459,319)	-	(1,459,319)	(1,599,104)	(1,599,104)
All Funds	(1,412,062)	(1,459,319)	-	(1,459,319)	(1,599,104)	(1,599,104)

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
2443 Tsfr To Oregon Health Authority						
6400 Federal Funds Ltd	(397,921)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3200 Other Funds Non-Ltd	(79,226,966)	-	-	-	-	-
3400 Other Funds Ltd	(47,547,801)	(8,204,301)	-	(8,204,301)	(8,204,301)	(8,231,870)
6400 Federal Funds Ltd	(25,143,713)	(18,891,319)	-	(18,891,319)	(19,031,104)	(19,031,104)
TOTAL TRANSFERS OUT	**($151,918,480)**	**($27,095,620)**	**-**	**($27,095,620)**	**($27,235,405)**	**($27,262,974)**
AVAILABLE REVENUES						
8000 General Fund	1,944,684,995	1,969,200,090	(22,748,777)	1,946,451,313	1,965,397,855	2,876,364,123
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
4400 Lottery Funds Ltd	11,718,323	12,225,546	83,586	12,309,132	13,389,382	13,851,500
3010 Other Funds Cap Improve	656,497	825,501	43,119	868,620	768,620	753,070
3200 Other Funds Non-Ltd	88,774,361	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	5,856,891,606	8,673,528,608	71,601,792	8,745,130,400	6,916,565,475	7,047,026,422
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	11,124,496,576	10,848,940,811	247,972,349	11,096,913,160	11,087,642,914	11,782,735,246
TOTAL AVAILABLE REVENUES	**$19,109,824,442**	**$21,648,175,108**	**$296,952,069**	**$21,945,127,177**	**$20,127,218,798**	**$21,864,212,482**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	44,095,528	309,057,876	1,049,393	310,107,269	318,488,063	319,384,549
4400 Lottery Funds Ltd	346,712	774,850	33,540	808,390	839,739	839,739
3200 Other Funds Non-Ltd	1,258	-	-	-	-	-
3400 Other Funds Ltd	52,965,637	53,030,063	4,300,456	57,330,519	59,162,368	59,338,657
6400 Federal Funds Ltd	104,931,530	121,830,246	(11,894,508)	109,935,738	103,742,788	104,447,822
All Funds	202,340,665	484,693,035	(6,511,119)	478,181,916	482,232,958	484,010,767
3160 Temporary Appointments						
8000 General Fund	366,235	1,728,913	(225,671)	1,503,242	1,503,242	1,454,823
4400 Lottery Funds Ltd	-	3,848	-	3,848	3,848	3,994
3400 Other Funds Ltd	273,912	447,622	(10,535)	437,087	437,087	453,652
6400 Federal Funds Ltd	1,145,010	1,948,659	(724,044)	1,224,615	1,224,615	964,947
All Funds	1,785,157	4,129,042	(960,250)	3,168,792	3,168,792	2,877,416
3170 Overtime Payments						
8000 General Fund	669,018	12,203,591	(141,917)	12,061,674	12,061,674	12,957,875
3400 Other Funds Ltd	179,431	937,591	(37,848)	899,743	899,743	971,188
6400 Federal Funds Ltd	1,732,216	1,176,059	(352,726)	823,333	823,333	710,157
All Funds	2,580,665	14,317,241	(532,491)	13,784,750	13,784,750	14,639,220
3180 Shift Differential						
8000 General Fund	9,327	3,860,688	(10,510)	3,850,178	3,850,178	3,989,979

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	1,637	306,026	(5,056)	300,970	300,970	312,406
6400 Federal Funds Ltd	22,712	223,190	(14,349)	208,841	208,841	208,385
All Funds	33,676	4,389,904	(29,915)	4,359,989	4,359,989	4,510,770
3190 All Other Differential						
8000 General Fund	752,578	11,984,842	(891,220)	11,093,622	11,093,622	11,851,028
3400 Other Funds Ltd	403,670	563,339	513,494	1,076,833	1,076,833	1,124,704
6400 Federal Funds Ltd	1,799,517	7,829,761	(3,929,443)	3,900,318	3,900,318	3,702,617
All Funds	2,955,765	20,377,942	(4,307,169)	16,070,773	16,070,773	16,678,349
TOTAL SALARIES & WAGES						
8000 General Fund	45,892,686	338,835,910	(219,925)	338,615,985	346,996,779	349,638,254
4400 Lottery Funds Ltd	346,712	778,698	33,540	812,238	843,587	843,733
3200 Other Funds Non-Ltd	1,258	-	-	-	-	-
3400 Other Funds Ltd	53,824,287	55,284,641	4,760,511	60,045,152	61,877,001	62,200,607
6400 Federal Funds Ltd	109,630,985	133,007,915	(16,915,070)	116,092,845	109,899,895	110,033,928
TOTAL SALARIES & WAGES	**$209,695,928**	**$527,907,164**	**($12,340,944)**	**$515,566,220**	**$519,617,262**	**$522,716,522**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	18,031	145,830	(7,317)	138,513	142,629	143,175
4400 Lottery Funds Ltd	92	342	-	342	366	366
3400 Other Funds Ltd	19,907	24,673	1,280	25,953	27,621	27,722

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	58,164	55,645	(10,435)	45,210	42,091	42,458
All Funds	96,194	226,490	(16,472)	210,018	212,707	213,721
3220 Public Employees' Retire Cont						
8000 General Fund	5,970,863	52,604,961	(138,478)	52,466,483	58,628,629	59,085,104
4400 Lottery Funds Ltd	66,855	122,616	6,637	129,253	142,503	142,503
3400 Other Funds Ltd	5,386,567	8,360,414	736,487	9,096,901	10,421,750	10,473,858
6400 Federal Funds Ltd	14,201,145	19,851,373	(1,601,573)	18,249,800	18,442,285	18,509,099
All Funds	25,625,430	80,939,364	(996,927)	79,942,437	87,635,167	88,210,564
3221 Pension Obligation Bond						
8000 General Fund	2,639,081	18,922,003	(744,784)	18,177,219	18,177,219	19,471,013
4400 Lottery Funds Ltd	21,189	44,970	(950)	44,020	44,020	47,327
3400 Other Funds Ltd	2,247,138	3,320,011	(204,661)	3,115,350	3,115,350	3,462,692
6400 Federal Funds Ltd	6,295,429	7,076,598	(656,645)	6,419,953	6,419,953	6,124,824
All Funds	11,202,837	29,363,582	(1,607,040)	27,756,542	27,756,542	29,105,856
3230 Social Security Taxes						
8000 General Fund	3,439,448	25,438,543	28,629	25,467,172	25,919,066	26,121,134
4400 Lottery Funds Ltd	26,049	59,568	2,566	62,134	64,532	64,543
3400 Other Funds Ltd	2,910,275	4,206,408	328,366	4,534,774	4,700,874	4,725,632
6400 Federal Funds Ltd	8,250,903	10,111,113	(1,161,041)	8,950,072	8,321,805	8,332,060
All Funds	14,626,675	39,815,632	(801,480)	39,014,152	39,006,277	39,243,369

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3240 Unemployment Assessments						
3200 Other Funds Non-Ltd	169	-	-	-	-	-
6400 Federal Funds Ltd	38	-	-	-	-	-
All Funds	207	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	23,489	176,524	(8,908)	167,616	136,221	136,740
4400 Lottery Funds Ltd	137	414	-	414	348	348
3400 Other Funds Ltd	19,247	29,858	1,526	31,384	26,082	26,175
6400 Federal Funds Ltd	53,866	67,320	(12,566)	54,754	39,595	39,944
All Funds	96,739	274,116	(19,948)	254,168	202,246	203,207
3260 Mass Transit Tax						
8000 General Fund	-	73,735	(73,735)	-	-	-
3270 Flexible Benefits						
8000 General Fund	12,027,230	85,314,372	(6,743,627)	78,570,745	82,509,506	82,803,143
4400 Lottery Funds Ltd	64,342	200,016	-	200,016	211,104	211,104
3400 Other Funds Ltd	9,698,491	14,431,092	738,657	15,169,749	15,866,022	15,923,196
6400 Federal Funds Ltd	28,462,669	32,470,668	(5,622,334)	26,848,334	24,064,792	24,262,265
All Funds	50,252,732	132,416,148	(11,627,304)	120,788,844	122,651,424	123,199,708
3280 Other OPE						
8000 General Fund	114,223	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	33,739	19,570,000	-	19,570,000	19,570,000	19,570,000
6400 Federal Funds Ltd	116,392	-	-	-	-	-
All Funds	264,354	19,570,000	-	19,570,000	19,570,000	19,570,000
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	24,232,365	182,675,968	(7,688,220)	174,987,748	185,513,270	187,760,309
4400 Lottery Funds Ltd	178,664	427,926	8,253	436,179	462,873	466,191
3200 Other Funds Non-Ltd	169	-	-	-	-	-
3400 Other Funds Ltd	20,315,364	49,942,456	1,601,655	51,544,111	53,727,699	54,209,275
6400 Federal Funds Ltd	57,438,606	69,632,717	(9,064,594)	60,568,123	57,330,521	57,310,650
TOTAL OTHER PAYROLL EXPENSES	**$102,165,168**	**$302,679,067**	**($15,142,906)**	**$287,536,161**	**$297,034,363**	**$299,746,425**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(5,766,143)	1,202,266	(4,563,877)	(4,563,877)	(911,218)
4400 Lottery Funds Ltd	-	(14,772)	-	(14,772)	(14,772)	(18,453)
3400 Other Funds Ltd	-	(3,294,229)	-	(3,294,229)	(3,294,229)	(922,811)
6400 Federal Funds Ltd	-	(6,876,575)	502,221	(6,374,354)	(6,374,354)	(1,512,426)
All Funds	-	(15,951,719)	1,704,487	(14,247,232)	(14,247,232)	(3,364,908)
3465 Reconciliation Adjustment						
8000 General Fund	-	(40,226)	-	(40,226)	-	-
3400 Other Funds Ltd	-	255,570	-	255,570	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	-	130,390	-	130,390	-	-
All Funds	-	345,734	-	345,734	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(5,806,369)	1,202,266	(4,604,103)	(4,563,877)	(911,218)
4400 Lottery Funds Ltd	-	(14,772)	-	(14,772)	(14,772)	(18,453)
3400 Other Funds Ltd	-	(3,038,659)	-	(3,038,659)	(3,294,229)	(922,811)
6400 Federal Funds Ltd	-	(6,746,185)	502,221	(6,243,964)	(6,374,354)	(1,512,426)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($15,605,985)**	**$1,704,487**	**($13,901,498)**	**($14,247,232)**	**($3,364,908)**
TOTAL PERSONAL SERVICES						
8000 General Fund	70,125,051	515,705,509	(6,705,879)	508,999,630	527,946,172	536,487,345
4400 Lottery Funds Ltd	525,376	1,191,852	41,793	1,233,645	1,291,688	1,291,471
3200 Other Funds Non-Ltd	1,427	-	-	-	-	-
3400 Other Funds Ltd	74,139,651	102,188,438	6,362,166	108,550,604	112,310,471	115,487,071
6400 Federal Funds Ltd	167,069,591	195,894,447	(25,477,443)	170,417,004	160,856,062	165,832,152
TOTAL PERSONAL SERVICES	**$311,861,096**	**$814,980,246**	**($25,779,363)**	**$789,200,883**	**$802,404,393**	**$819,098,039**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	675,837	4,053,187	(3,065,288)	987,899	987,899	1,017,614
4400 Lottery Funds Ltd	29,176	36,435	-	36,435	36,435	37,820
3400 Other Funds Ltd	972,915	2,458,089	(1,131,061)	1,327,028	1,327,028	1,408,808

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	1,771,029	4,702,545	(2,270,803)	2,431,742	2,431,742	2,488,296
All Funds	3,448,957	11,250,256	(6,467,152)	4,783,104	4,783,104	4,952,538
4125 Out of State Travel						
8000 General Fund	92,057	260,858	(1,887)	258,971	258,971	268,812
4400 Lottery Funds Ltd	3,233	4,949	-	4,949	4,949	5,137
3400 Other Funds Ltd	275,315	249,360	39,622	288,982	288,982	299,964
6400 Federal Funds Ltd	542,142	841,623	(30,406)	811,217	811,217	842,041
All Funds	912,747	1,356,790	7,329	1,364,119	1,364,119	1,415,954
4150 Employee Training						
8000 General Fund	213,366	1,070,403	(430,669)	639,734	639,734	666,909
4400 Lottery Funds Ltd	5,152	27,186	(20,000)	7,186	7,186	7,459
3400 Other Funds Ltd	293,405	1,852,812	(752,116)	1,100,696	1,100,696	1,150,497
6400 Federal Funds Ltd	976,622	1,072,567	137,328	1,209,895	1,209,895	1,253,020
All Funds	1,488,545	4,022,968	(1,065,457)	2,957,511	2,957,511	3,077,885
4175 Office Expenses						
8000 General Fund	3,938,341	6,357,239	(98,216)	6,259,023	6,259,023	6,248,563
4400 Lottery Funds Ltd	6	52,019	(44,000)	8,019	8,019	8,324
3400 Other Funds Ltd	2,193,011	3,578,808	(248,644)	3,330,164	3,330,164	3,520,310
6400 Federal Funds Ltd	4,623,729	6,648,536	(1,242,551)	5,405,985	5,405,985	5,535,690
All Funds	10,755,087	16,636,602	(1,633,411)	15,003,191	15,003,191	15,312,887

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4200 Telecommunications						
8000 General Fund	517,926	2,275,387	(1,387,051)	888,336	888,336	903,790
4400 Lottery Funds Ltd	2,444	11,788	(8,000)	3,788	3,788	3,932
3200 Other Funds Non-Ltd	205	-	-	-	-	-
3400 Other Funds Ltd	264,260	1,953,540	(763,720)	1,189,820	1,189,820	1,246,255
6400 Federal Funds Ltd	856,962	2,310,139	(1,069,453)	1,240,686	1,240,686	1,252,429
All Funds	1,641,797	6,550,854	(3,228,224)	3,322,630	3,322,630	3,406,406
4225 State Gov. Service Charges						
8000 General Fund	1,569	-	-	-	-	-
3200 Other Funds Non-Ltd	595	-	-	-	-	-
3400 Other Funds Ltd	45,044	-	-	-	-	-
6400 Federal Funds Ltd	4,437	-	-	-	-	-
All Funds	51,645	-	-	-	-	-
4250 Data Processing						
8000 General Fund	3,185,431	1,809,539	1,219,081	3,028,620	3,028,620	3,143,493
4400 Lottery Funds Ltd	8,000	4,148	5,000	9,148	9,148	9,496
3400 Other Funds Ltd	199,157	835,346	1,453,280	2,288,626	2,288,626	2,374,096
6400 Federal Funds Ltd	10,367,786	1,188,679	1,067,384	2,256,063	2,256,063	2,341,795
All Funds	13,760,374	3,837,712	3,744,745	7,582,457	7,582,457	7,868,880
4275 Publicity and Publications						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	1,981,665	1,595,310	(610,516)	984,794	984,794	1,021,432
4400 Lottery Funds Ltd	17,829	49,718	6,000	55,718	55,718	57,835
3400 Other Funds Ltd	1,002,582	1,245,104	2,125,045	3,370,149	3,370,149	3,498,214
6400 Federal Funds Ltd	2,487,237	1,465,777	(178,317)	1,287,460	1,287,460	1,334,996
All Funds	5,489,313	4,355,909	1,342,212	5,698,121	5,698,121	5,912,477
4300 Professional Services						
8000 General Fund	40,386,163	35,863,778	1,043,840	36,907,618	36,907,618	33,966,265
4400 Lottery Funds Ltd	1,495,684	1,000,418	791,000	1,791,418	1,791,418	1,866,658
3400 Other Funds Ltd	38,491,076	49,765,528	19,392,998	69,158,526	69,158,526	72,003,789
6400 Federal Funds Ltd	62,063,235	65,540,082	(4,212,289)	61,327,793	61,327,793	62,880,607
All Funds	142,436,158	152,169,806	17,015,549	169,185,355	169,185,355	170,717,319
4315 IT Professional Services						
8000 General Fund	23,839,105	24,025,725	(7,482,139)	16,543,586	16,543,586	12,081,611
4400 Lottery Funds Ltd	-	10	-	10	10	10
3400 Other Funds Ltd	4,586,793	5,440,331	1,119,202	6,559,533	6,559,533	6,835,034
6400 Federal Funds Ltd	91,850,525	130,907,296	(62,199,186)	68,708,110	68,708,110	51,033,982
All Funds	120,276,423	160,373,362	(68,562,123)	91,811,239	91,811,239	69,950,637
4325 Attorney General						
8000 General Fund	2,799,634	1,866,649	82,966	1,949,615	1,949,615	2,342,267
4400 Lottery Funds Ltd	-	217	1,000	1,217	1,217	1,462

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	1,530,327	3,095,889	(203,623)	2,892,266	2,892,266	3,474,768
6400 Federal Funds Ltd	552,289	395,636	1,191,200	1,586,836	1,586,836	1,906,426
All Funds	4,882,250	5,358,391	1,071,543	6,429,934	6,429,934	7,724,923
4350 Dispute Resolution Services						
3400 Other Funds Ltd	-	9,752	-	9,752	9,752	10,123
4375 Employee Recruitment and Develop						
8000 General Fund	14,385	837,230	(481,811)	355,419	355,419	368,926
3400 Other Funds Ltd	41,884	634,723	(368,068)	266,655	266,655	276,787
6400 Federal Funds Ltd	21,384	13,260	3,155	16,415	16,415	17,040
All Funds	77,653	1,485,213	(846,724)	638,489	638,489	662,753
4400 Dues and Subscriptions						
8000 General Fund	229,488	136,998	176,562	313,560	313,560	323,715
4400 Lottery Funds Ltd	5,000	2,593	5,000	7,593	7,593	7,882
3400 Other Funds Ltd	132,498	75,566	28,493	104,059	104,059	108,016
6400 Federal Funds Ltd	383,652	169,412	217,616	387,028	387,028	399,927
All Funds	750,638	384,569	427,671	812,240	812,240	839,540
4425 Facilities Rental and Taxes						
8000 General Fund	782,924	420,560	(229,309)	191,251	191,251	181,224
4400 Lottery Funds Ltd	-	4	-	4	4	4
3200 Other Funds Non-Ltd	54	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	54,661	33,914	(5,000)	28,914	28,914	98,274
6400 Federal Funds Ltd	1,539,013	1,312,914	(29,595)	1,283,319	1,283,319	1,296,265
All Funds	2,376,652	1,767,392	(263,904)	1,503,488	1,503,488	1,575,767
4450 Fuels and Utilities						
8000 General Fund	77,566	1,824,665	82,590	1,907,255	1,907,255	1,973,071
3400 Other Funds Ltd	159,853	1,492,049	118,044	1,610,093	1,610,093	1,671,277
6400 Federal Funds Ltd	124,575	20,014	(9,702)	10,312	10,312	3,506
All Funds	361,994	3,336,728	190,932	3,527,660	3,527,660	3,647,854
4475 Facilities Maintenance						
8000 General Fund	86,511	1,419,465	159,191	1,578,656	1,578,656	1,635,284
3010 Other Funds Cap Improve	78,520	-	-	-	-	-
3400 Other Funds Ltd	141,817	1,592,355	137,721	1,730,076	1,730,076	1,795,818
6400 Federal Funds Ltd	249,110	824,029	83,533	907,562	907,562	937,959
All Funds	555,958	3,835,849	380,445	4,216,294	4,216,294	4,369,061
4500 Food and Kitchen Supplies						
8000 General Fund	560	3,385,948	552,413	3,938,361	3,938,361	4,088,018
3400 Other Funds Ltd	72	4,693,814	4,319,376	9,013,190	9,013,190	27,355,692
6400 Federal Funds Ltd	438	272,108	7,821,737	8,093,845	8,093,845	25,711,411
All Funds	1,070	8,351,870	12,693,526	21,045,396	21,045,396	57,155,121
4525 Medical Services and Supplies						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	2,218,347	12,694,048	2,388,591	15,082,639	15,082,639	15,703,152
3400 Other Funds Ltd	12,472,202	81,774,473	(28,289,228)	53,485,245	53,485,245	55,597,788
6400 Federal Funds Ltd	3,697,855	15,328,415	(5,388,370)	9,940,045	9,940,045	10,333,210
All Funds	18,388,404	109,796,936	(31,289,007)	78,507,929	78,507,929	81,634,150
4550 Other Care of Residents and Patients						
8000 General Fund	28,151	1,306,984	(584,299)	722,685	722,685	535,845
3400 Other Funds Ltd	128,511	990,984	(341,571)	649,413	649,413	674,091
6400 Federal Funds Ltd	9,328	1,106,117	(617,213)	488,904	488,904	507,483
All Funds	165,990	3,404,085	(1,543,083)	1,861,002	1,861,002	1,717,419
4575 Agency Program Related S and S						
8000 General Fund	4,838,033	11,512,954	(9,579,021)	1,933,933	1,933,933	1,970,143
4400 Lottery Funds Ltd	2,525	84,913	(80,000)	4,913	4,913	5,100
3400 Other Funds Ltd	1,846,423,891	1,930,326,036	13,916,681	1,944,242,717	1,944,242,717	2,075,950,342
6200 Federal Funds Non-Ltd	145,349	800,000	-	800,000	800,000	800,000
6400 Federal Funds Ltd	5,441,431	3,872,085	3,881,038	7,753,123	7,753,123	7,970,315
All Funds	1,856,851,229	1,946,595,988	8,138,698	1,954,734,686	1,954,734,686	2,086,695,900
4600 Intra-agency Charges						
8000 General Fund	399,098	192,265	127,609	319,874	319,874	426,859
3200 Other Funds Non-Ltd	186	-	-	-	-	-
3400 Other Funds Ltd	49,970	20,480	(6,670)	13,810	13,810	14,335

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	959,574	101,985	759,663	861,648	861,648	953,381
All Funds	1,408,828	314,730	880,602	1,195,332	1,195,332	1,394,575
4650 Other Services and Supplies						
8000 General Fund	596,794	1,195,814	346,461	1,542,275	1,542,275	1,592,998
4400 Lottery Funds Ltd	-	11,657	24,000	35,657	35,657	37,012
3400 Other Funds Ltd	745,394	3,143,348	(1,117,963)	2,025,385	2,025,385	2,107,364
6400 Federal Funds Ltd	1,010,013	2,589,060	(913,841)	1,675,219	1,675,219	1,590,129
All Funds	2,352,201	6,939,879	(1,661,343)	5,278,536	5,278,536	5,327,503
4700 Expendable Prop 250 - 5000						
8000 General Fund	71,528	1,286,267	(1,015,693)	270,574	270,574	281,835
4400 Lottery Funds Ltd	297	1,459	-	1,459	1,459	1,514
3010 Other Funds Cap Improve	124,357	-	-	-	-	-
3400 Other Funds Ltd	210,185	786,577	(481,316)	305,261	305,261	325,636
6400 Federal Funds Ltd	169,102	1,551,252	(693,756)	857,496	857,496	884,387
All Funds	575,469	3,625,555	(2,190,765)	1,434,790	1,434,790	1,493,372
4715 IT Expendable Property						
8000 General Fund	992,872	1,526,357	597,939	2,124,296	2,124,296	2,189,364
4400 Lottery Funds Ltd	-	2,405	-	2,405	2,405	2,496
3200 Other Funds Non-Ltd	2	-	-	-	-	-
3400 Other Funds Ltd	433,422	367,912	739	368,651	368,651	382,660

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	3,052,923	4,501,258	(1,391,240)	3,110,018	3,110,018	3,212,446
All Funds	4,479,219	6,397,932	(792,562)	5,605,370	5,605,370	5,786,966
TOTAL SERVICES & SUPPLIES						
8000 General Fund	87,967,351	116,917,630	(18,188,656)	98,728,974	98,728,974	92,931,190
4400 Lottery Funds Ltd	1,569,346	1,289,919	680,000	1,969,919	1,969,919	2,052,141
3010 Other Funds Cap Improve	202,877	-	-	-	-	-
3200 Other Funds Non-Ltd	1,042	-	-	-	-	-
3400 Other Funds Ltd	1,910,848,245	2,096,416,790	8,942,221	2,105,359,011	2,105,359,011	2,262,179,938
6200 Federal Funds Non-Ltd	145,349	800,000	-	800,000	800,000	800,000
6400 Federal Funds Ltd	192,754,391	246,734,789	(65,084,068)	181,650,721	181,650,721	184,686,741
TOTAL SERVICES & SUPPLIES	**$2,193,488,601**	**$2,462,159,128**	**($73,650,503)**	**$2,388,508,625**	**$2,388,508,625**	**$2,542,650,010**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
8000 General Fund	102,760	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	92,960	-	-	-	-	-
3400 Other Funds Ltd	188,912	227,784	(36,642)	191,142	191,142	198,405
6400 Federal Funds Ltd	490,244	250,000	220,000	470,000	470,000	487,860
All Funds	772,116	477,784	183,358	661,142	661,142	686,265
5250 Household and Institutional Equip.						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	-	313,321	-	313,321	313,321	325,227
3400 Other Funds Ltd	-	226,793	-	226,793	226,793	823
6400 Federal Funds Ltd	-	396	-	396	396	411
All Funds	-	540,510	-	540,510	540,510	326,461
5350 Industrial and Heavy Equipment						
8000 General Fund	-	83,664	-	83,664	83,664	86,843
3400 Other Funds Ltd	-	277	-	277	277	288
6400 Federal Funds Ltd	-	133	-	133	133	138
All Funds	-	84,074	-	84,074	84,074	87,269
5550 Data Processing Software						
8000 General Fund	-	518,500	(518,500)	-	-	-
3400 Other Funds Ltd	-	93,064	(8,064)	85,000	85,000	-
6400 Federal Funds Ltd	-	1,555,500	(1,555,500)	-	-	-
All Funds	-	2,167,064	(2,082,064)	85,000	85,000	-
5600 Data Processing Hardware						
8000 General Fund	18,543	-	-	-	-	-
3400 Other Funds Ltd	23,297	-	-	-	-	-
All Funds	41,840	-	-	-	-	-
5650 Land Improvements						
8000 General Fund	-	47,483	-	47,483	47,483	49,287

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3010 Other Funds Cap Improve	-	281,389	43,119	324,508	324,508	292,082
3400 Other Funds Ltd	-	158	-	158	158	164
6400 Federal Funds Ltd	-	76	-	76	76	79
All Funds	-	329,106	43,119	372,225	372,225	341,612
5700 Building Structures						
8000 General Fund	58,251	196,291	-	196,291	196,291	203,750
8010 General Fund Cap Improve	699,615	-	-	-	-	-
3010 Other Funds Cap Improve	453,620	444,112	-	444,112	444,112	460,988
3400 Other Funds Ltd	-	240,339	-	240,339	240,339	352
6400 Federal Funds Ltd	-	988	-	988	988	1,026
All Funds	1,211,486	881,730	-	881,730	881,730	666,116
5900 Other Capital Outlay						
3400 Other Funds Ltd	106,621	60,000	-	60,000	60,000	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	272,514	1,159,259	(518,500)	640,759	640,759	665,107
8010 General Fund Cap Improve	699,615	-	-	-	-	-
3010 Other Funds Cap Improve	453,620	725,501	43,119	768,620	768,620	753,070
3400 Other Funds Ltd	318,830	848,415	(44,706)	803,709	803,709	200,032
6400 Federal Funds Ltd	490,244	1,807,093	(1,335,500)	471,593	471,593	489,514
TOTAL CAPITAL OUTLAY	**$2,234,823**	**$4,540,268**	**($1,855,587)**	**$2,684,681**	**$2,684,681**	**$2,107,723**

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	798,852	(97,359)	701,493	701,493	689,726
3400 Other Funds Ltd	-	-	-	-	-	13,340
6400 Federal Funds Ltd	-	103,700	(64,813)	38,887	38,887	-
All Funds	-	902,552	(162,172)	740,380	740,380	703,066
6020 Dist to Counties						
8000 General Fund	210,893,204	219,425,659	1,374,562	220,800,221	220,800,221	227,745,175
4400 Lottery Funds Ltd	6,821,268	8,864,264	(680,000)	8,184,264	8,184,264	8,527,437
3200 Other Funds Non-Ltd	-	9,759,665	-	9,759,665	9,759,665	9,759,665
3400 Other Funds Ltd	31,832,020	102,479,537	350,092	102,829,629	102,829,629	104,517,956
6400 Federal Funds Ltd	97,843,877	121,265,530	(18,167,309)	103,098,221	103,098,221	105,317,414
All Funds	347,390,369	461,794,655	(17,122,655)	444,672,000	444,672,000	455,867,647
6025 Dist to Other Gov Unit						
8000 General Fund	3,754,744	7,302,445	991,774	8,294,219	8,294,219	9,578,332
4400 Lottery Funds Ltd	-	175,859	-	175,859	175,859	183,245
3400 Other Funds Ltd	1,875,112	749,549	1,000	750,549	750,549	923,555
6400 Federal Funds Ltd	4,584,946	6,503,324	(943,930)	5,559,394	5,559,394	5,778,391
All Funds	10,214,802	14,731,177	48,844	14,780,021	14,780,021	16,463,523
6030 Dist to Non-Gov Units						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	773,817	153,346	524,845	678,191	678,191	703,962
3200 Other Funds Non-Ltd	57,722,367	-	-	-	-	-
3400 Other Funds Ltd	5,474,902	3,048,339	9,795,986	12,844,325	12,844,325	13,332,410
6400 Federal Funds Ltd	17,735,867	6,375,640	(1,082,568)	5,293,072	5,293,072	5,494,209
All Funds	81,706,953	9,577,325	9,238,263	18,815,588	18,815,588	19,530,581
6035 Dist to Individuals						
8000 General Fund	881,180,286	1,086,416,478	(10,488,779)	1,075,927,699	1,075,927,699	1,971,310,678
3200 Other Funds Non-Ltd	25,249,525	30,240,335	-	30,240,335	30,240,335	30,240,335
3400 Other Funds Ltd	1,828,560,374	2,522,665,507	47,743,570	2,570,409,077	2,570,409,077	2,422,825,172
6200 Federal Funds Non-Ltd	81,757,120	101,929,051	-	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	10,218,809,681	10,176,889,896	362,120,782	10,539,010,678	10,539,010,678	11,220,441,842
All Funds	13,035,556,986	13,918,141,267	399,375,573	14,317,516,840	14,317,516,840	15,746,747,078
6040 Dist to Local School Districts						
3400 Other Funds Ltd	12,233,469	-	-	-	-	-
6400 Federal Funds Ltd	12,233,469	-	-	-	-	-
All Funds	24,466,938	-	-	-	-	-
6048 Spc Pmt to Public Universities						
8000 General Fund	11,000	-	-	-	-	-
3400 Other Funds Ltd	13,707	-	-	-	-	-
6400 Federal Funds Ltd	377,582	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	402,289	-	-	-	-	-
6055 Dist to Contract Svc Providers						
8000 General Fund	-	-	3,536,257	3,536,257	3,536,257	3,670,634
3400 Other Funds Ltd	-	-	626,079	626,079	626,079	649,870
6400 Federal Funds Ltd	-	-	1,142,672	1,142,672	1,142,672	1,186,093
All Funds	-	-	5,305,008	5,305,008	5,305,008	5,506,597
6060 Intra-Agency Gen Fund Transfer						
8010 General Fund Cap Improve	-	725,501	-	725,501	725,501	753,070
6085 Other Special Payments						
8000 General Fund	569,104,389	21,271,985	6,822,958	28,094,943	28,094,943	32,531,188
4400 Lottery Funds Ltd	2,197,265	703,652	-	703,652	703,652	733,206
3400 Other Funds Ltd	1,640,125,310	1,633,327,993	(500,768)	1,632,827,225	1,632,827,225	1,749,041,429
6400 Federal Funds Ltd	410,931,263	91,576,479	(3,135,474)	88,441,005	88,441,005	91,375,305
All Funds	2,622,358,227	1,746,880,109	3,186,716	1,750,066,825	1,750,066,825	1,873,681,128
6100 Spc Pmt to Human Svcs, Dept of						
6400 Federal Funds Ltd	397,921	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
8000 General Fund	337,000	-	-	-	-	-
6291 Spc Pmt to Corrections, Dept of						
8000 General Fund	94,705	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	105,295	-	-	-	-	-
All Funds	200,000	-	-	-	-	-
6340 Spc Pmt to Environmental Quality						
6400 Federal Funds Ltd	-	395,797	-	395,797	395,797	395,797
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	119,880,934	-	-	-	-	-
3400 Other Funds Ltd	12,096,947	-	-	-	-	-
All Funds	131,977,881	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
8000 General Fund	-	48,927	-	48,927	48,927	50,786
3400 Other Funds Ltd	836,742	1,322,340	-	1,322,340	1,322,340	1,372,589
6400 Federal Funds Ltd	1,093,246	1,371,267	-	1,371,267	1,371,267	1,423,375
All Funds	1,929,988	2,742,534	-	2,742,534	2,742,534	2,846,750
6603 Spc Pmt to Agriculture, Dept of						
3400 Other Funds Ltd	64,781	-	-	-	-	-
6400 Federal Funds Ltd	69,203	22,849	-	22,849	22,849	23,717
All Funds	133,984	22,849	-	22,849	22,849	23,717
6914 Spc Pmt to Housing and Com Svcs						
8000 General Fund	150,000	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	1,786,180,079	1,335,417,692	2,664,258	1,338,081,950	1,338,081,950	2,246,280,481
8010 General Fund Cap Improve	-	725,501	-	725,501	725,501	753,070
4400 Lottery Funds Ltd	9,018,533	9,743,775	(680,000)	9,063,775	9,063,775	9,443,888
3200 Other Funds Non-Ltd	82,971,892	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	3,533,113,364	4,263,593,265	58,015,959	4,321,609,224	4,321,609,224	4,292,676,321
6200 Federal Funds Non-Ltd	81,757,120	101,929,051	-	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	10,764,182,350	10,404,504,482	339,869,360	10,744,373,842	10,744,373,842	11,431,436,143
TOTAL SPECIAL PAYMENTS	**$16,257,223,338**	**$16,155,913,766**	**$399,869,577**	**$16,555,783,343**	**$16,555,783,343**	**$18,122,518,954**
EXPENDITURES						
8000 General Fund	1,944,544,995	1,969,200,090	(22,748,777)	1,946,451,313	1,965,397,855	2,876,364,123
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
4400 Lottery Funds Ltd	11,113,255	12,225,546	41,793	12,267,339	12,325,382	12,787,500
3010 Other Funds Cap Improve	656,497	725,501	43,119	768,620	768,620	753,070
3200 Other Funds Non-Ltd	82,974,361	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	5,518,420,090	6,463,046,908	73,275,640	6,536,322,548	6,540,082,415	6,670,543,362
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	11,124,496,576	10,848,940,811	247,972,349	11,096,913,160	11,087,352,218	11,782,444,550
TOTAL EXPENDITURES	**$18,764,807,858**	**$19,437,593,408**	**$298,584,124**	**$19,736,177,532**	**$19,749,381,042**	**$21,486,374,726**
REVERSIONS						
9900 Reversions						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	(140,000)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8010 General Fund Cap Improve	-	-	-	-	-	-
4400 Lottery Funds Ltd	605,068	-	41,793	41,793	1,064,000	1,064,000
3010 Other Funds Cap Improve	-	100,000	-	100,000	-	-
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	338,471,516	2,210,481,700	(1,673,848)	2,208,807,852	376,483,060	376,483,060
6200 Federal Funds Non-Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	290,696	290,696
TOTAL ENDING BALANCE	**$344,876,584**	**$2,210,581,700**	**($1,632,055)**	**$2,208,949,645**	**$377,837,756**	**$377,837,756**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	3,854	3,998	(467)	3,531	3,487	3,512
8180 Position Reconciliation	-	4	-	4	-	-
TOTAL AUTHORIZED POSITIONS	**3,854**	**4,002**	**(467)**	**3,535**	**3,487**	**3,512**
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	3,809.92	3,954.69	(316.49)	3,638.20	3,474.06	3,488.36
8280 FTE Reconciliation	-	3.89	-	3.89	-	-
TOTAL AUTHORIZED FTE	**3,809.92**	**3,958.58**	**(316.49)**	**3,642.09**	**3,474.06**	**3,488.36**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	344,356	-	-	-	-	-
3400 Other Funds Ltd	217,436,957	-	-	-	17,683,441	-
6400 Federal Funds Ltd	30,000	-	-	-	-	-
All Funds	217,811,313	-	-	-	17,683,441	-
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	17,683,441	-	17,683,441	-	-
TOTAL BEGINNING BALANCE						
4400 Lottery Funds Ltd	344,356	-	-	-	-	-
3400 Other Funds Ltd	217,436,957	17,683,441	-	17,683,441	17,683,441	-
6400 Federal Funds Ltd	30,000	-	-	-	-	-
TOTAL BEGINNING BALANCE	**$217,811,313**	**$17,683,441**	**-**	**$17,683,441**	**$17,683,441**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,428,770,413	1,422,175,819	(47,509,081)	1,374,666,738	1,367,035,795	2,266,613,560
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	891,331,138	1,211,000,000	41,096,875	1,252,096,875	1,252,096,875	1,168,999,999

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	31,350	-	-	-	-	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	250	-	-	-	-	-
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	38,422,183	-	-	-	-	-
3400 Other Funds Ltd	426,297	-	-	-	-	-
All Funds	38,848,480	-	-	-	-	-
TOTAL CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	38,422,183	-	-	-	-	-
3400 Other Funds Ltd	426,547	-	-	-	-	-
TOTAL CHARGES FOR SERVICES	**$38,848,730**	**-**	**-**	**-**	**-**	**-**
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	25,214	-	-	-	-	-
3200 Other Funds Non-Ltd	1,789,733	-	-	-	-	-
3400 Other Funds Ltd	2,854,662	15,360	-	15,360	15,360	15,360
All Funds	4,669,609	15,360	-	15,360	15,360	15,360

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	200	-	-	-	-	-
INSURANCE PREMIUM						
0965 Insurance Premiums						
3200 Other Funds Non-Ltd	1,894	-	-	-	-	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	17,511,026	-	-	-	-	-
3400 Other Funds Ltd	222,958,265	811,946,388	4,147,374	816,093,762	814,753,694	852,163,957
All Funds	240,469,291	811,946,388	4,147,374	816,093,762	814,753,694	852,163,957
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	10,783,552,209	10,473,456,412	246,626,455	10,720,082,867	10,705,070,292	11,366,706,724
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	22,946,032	-	-	-	-	-
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	-	-	41,793	41,793	-	-
1050 Transfer In Other						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	-	11,806,296	-	11,806,296	26,228,037	26,228,037
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	4,870,763	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	11,348,753	12,225,546	17,793	12,243,339	13,365,382	13,826,588
3400 Other Funds Ltd	117,760,000	168,685,900	-	168,685,900	168,685,900	94,455,222
All Funds	129,108,753	180,911,446	17,793	180,929,239	182,051,282	108,281,810
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	384,013,948	417,509,244	(747,900)	416,761,344	419,186,903	413,792,341
1415 Tsfr From Or Youth Authority						
3400 Other Funds Ltd	330,490	240,623	-	240,623	249,767	249,767
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	130,375,802	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	721,847	1,273,413	-	1,273,413	1,273,413	1,273,413
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	185,707	-	-	-	-	-
1845 Tsfr From Or Liquor Cntrl Comm						
3400 Other Funds Ltd	17,754,736	18,697,500	-	18,697,500	20,083,817	20,083,817
1847 Tsfr From Oregon Medical Board						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	835,320	-	-	-	-	-
1851 Tsfr From Nursing, Bd of						
3400 Other Funds Ltd	1,389,002	-	-	-	-	-
1855 Tsfr From Board of Pharmacy						
3400 Other Funds Ltd	198,532	-	-	-	-	-
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	11,348,753	12,225,546	59,586	12,285,132	13,365,382	13,826,588
3400 Other Funds Ltd	681,382,179	618,212,976	(747,900)	617,465,076	635,707,837	556,082,597
TOTAL TRANSFERS IN	**$692,730,932**	**$630,438,522**	**($688,314)**	**$629,750,208**	**$649,073,219**	**$569,909,185**
REVENUES						
8000 General Fund	1,428,770,413	1,422,175,819	(47,509,081)	1,374,666,738	1,367,035,795	2,266,613,560
4400 Lottery Funds Ltd	11,373,967	12,225,546	59,586	12,285,132	13,365,382	13,826,588
3200 Other Funds Non-Ltd	57,724,836	-	-	-	-	-
3400 Other Funds Ltd	1,798,984,341	2,641,174,724	44,496,349	2,685,671,073	2,702,573,766	2,577,261,913
6400 Federal Funds Ltd	10,783,552,209	10,473,456,412	246,626,455	10,720,082,867	10,705,070,292	11,366,706,724
TOTAL REVENUES	**$14,080,405,766**	**$14,549,032,501**	**$243,673,309**	**$14,792,705,810**	**$14,788,045,235**	**$16,224,408,785**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(22,946,032)	-	-	-	-	-
2080 Transfer to Counties						

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
3400 Other Funds Ltd	(5,936,626)	(7,478,800)	-	(7,478,800)	(7,478,800)	(7,478,800)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(28,882,658)	(7,478,800)	-	(7,478,800)	(7,478,800)	(7,478,800)
TOTAL TRANSFERS OUT	**($28,882,658)**	**($7,478,800)**	**-**	**($7,478,800)**	**($7,478,800)**	**($7,478,800)**
AVAILABLE REVENUES						
8000 General Fund	1,428,770,413	1,422,175,819	(47,509,081)	1,374,666,738	1,367,035,795	2,266,613,560
4400 Lottery Funds Ltd	11,718,323	12,225,546	59,586	12,285,132	13,365,382	13,826,588
3200 Other Funds Non-Ltd	57,724,836	-	-	-	-	-
3400 Other Funds Ltd	1,987,538,640	2,651,379,365	44,496,349	2,695,875,714	2,712,778,407	2,569,783,113
6400 Federal Funds Ltd	10,783,582,209	10,473,456,412	246,626,455	10,720,082,867	10,705,070,292	11,366,706,724
TOTAL AVAILABLE REVENUES	**$14,269,334,421**	**$14,559,237,142**	**$243,673,309**	**$14,802,910,451**	**$14,798,249,876**	**$16,216,929,985**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	29,699,819	40,299,196	(10,537,011)	29,762,185	22,602,132	22,944,000
4400 Lottery Funds Ltd	346,712	774,850	33,540	808,390	839,739	839,739
3200 Other Funds Non-Ltd	1,258	-	-	-	-	-
3400 Other Funds Ltd	819,933	1,055,247	144,245	1,199,492	1,238,680	1,238,680
6400 Federal Funds Ltd	46,815,352	40,309,353	(12,928,829)	27,380,524	18,373,836	18,373,836

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	77,683,074	82,438,646	(23,288,055)	59,150,591	43,054,387	43,396,255
3160 Temporary Appointments						
8000 General Fund	194,168	435,943	(229,452)	206,491	206,491	108,796
4400 Lottery Funds Ltd	-	3,848	-	3,848	3,848	3,994
3400 Other Funds Ltd	-	2,076	-	2,076	2,076	2,111
6400 Federal Funds Ltd	540,141	1,413,387	(755,406)	657,981	657,981	376,782
All Funds	734,309	1,855,254	(984,858)	870,396	870,396	491,683
3170 Overtime Payments						
8000 General Fund	636,841	268,610	(134,752)	133,858	133,858	64,753
3400 Other Funds Ltd	723	-	-	-	-	-
6400 Federal Funds Ltd	1,647,547	667,868	(355,432)	312,436	312,436	161,335
All Funds	2,285,111	936,478	(490,184)	446,294	446,294	226,088
3180 Shift Differential						
8000 General Fund	9,292	17,556	(10,495)	7,061	7,061	823
3400 Other Funds Ltd	-	66	-	66	66	69
6400 Federal Funds Ltd	22,664	27,473	(14,228)	13,245	13,245	5,356
All Funds	31,956	45,095	(24,723)	20,372	20,372	6,248
3190 All Other Differential						
8000 General Fund	532,520	1,091,129	(715,569)	375,560	375,560	298,818
3400 Other Funds Ltd	992	92,540	(75,800)	16,740	16,740	17,291

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	992,598	6,809,153	(3,967,996)	2,841,157	2,841,157	2,575,391
All Funds	1,526,110	7,992,822	(4,759,365)	3,233,457	3,233,457	2,891,500
TOTAL SALARIES & WAGES						
8000 General Fund	31,072,640	42,112,434	(11,627,279)	30,485,155	23,325,102	23,417,190
4400 Lottery Funds Ltd	346,712	778,698	33,540	812,238	843,587	843,733
3200 Other Funds Non-Ltd	1,258	-	-	-	-	-
3400 Other Funds Ltd	821,648	1,149,929	68,445	1,218,374	1,257,562	1,258,151
6400 Federal Funds Ltd	50,018,302	49,227,234	(18,021,891)	31,205,343	22,198,655	21,492,700
TOTAL SALARIES & WAGES	**$82,260,560**	**$93,268,295**	**($29,547,185)**	**$63,721,110**	**$47,624,906**	**$47,011,774**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	13,761	20,560	(7,365)	13,195	9,227	9,471
4400 Lottery Funds Ltd	92	342	-	342	366	366
3400 Other Funds Ltd	257	440	38	478	502	502
6400 Federal Funds Ltd	24,343	22,699	(9,450)	13,249	7,778	7,778
All Funds	38,453	44,041	(16,777)	27,264	17,873	18,117
3220 Public Employees' Retire Cont						
8000 General Fund	4,021,018	6,149,043	(2,397,430)	3,751,613	3,923,166	3,955,373
4400 Lottery Funds Ltd	66,855	122,616	6,637	129,253	142,503	142,503
3400 Other Funds Ltd	105,102	178,096	27,936	206,032	213,070	213,164

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	6,192,604	7,137,343	(1,922,421)	5,214,922	3,655,508	3,583,427
All Funds	10,385,579	13,587,098	(4,285,278)	9,301,820	7,934,247	7,894,467
3221 Pension Obligation Bond						
8000 General Fund	1,789,901	2,100,786	(707,292)	1,393,494	1,393,494	1,302,960
4400 Lottery Funds Ltd	21,189	44,970	(950)	44,020	44,020	47,327
3400 Other Funds Ltd	40,705	64,623	588	65,211	65,211	70,759
6400 Federal Funds Ltd	2,821,487	2,226,129	(535,437)	1,690,692	1,690,692	1,214,027
All Funds	4,673,282	4,436,508	(1,243,091)	3,193,417	3,193,417	2,635,073
3230 Social Security Taxes						
8000 General Fund	2,340,498	3,217,369	(858,428)	2,358,941	1,780,163	1,787,206
4400 Lottery Funds Ltd	26,049	59,568	2,566	62,134	64,532	64,543
3400 Other Funds Ltd	58,204	87,854	11,036	98,890	96,109	96,155
6400 Federal Funds Ltd	3,772,718	3,761,981	(1,246,801)	2,515,180	1,694,082	1,640,076
All Funds	6,197,469	7,126,772	(2,091,627)	5,035,145	3,634,886	3,587,980
3240 Unemployment Assessments						
3200 Other Funds Non-Ltd	169	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	17,662	24,973	(8,951)	16,022	8,802	9,034
4400 Lottery Funds Ltd	137	414	-	414	348	348
3400 Other Funds Ltd	334	529	45	574	477	477

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	31,468	27,389	(11,402)	15,987	7,367	7,367
All Funds	49,601	53,305	(20,308)	32,997	16,994	17,226
3270 Flexible Benefits						
8000 General Fund	9,035,880	12,174,277	(6,763,491)	5,410,786	5,359,102	5,499,838
4400 Lottery Funds Ltd	64,342	200,016	-	200,016	211,104	211,104
3400 Other Funds Ltd	162,201	254,038	21,957	275,995	288,316	288,316
6400 Federal Funds Ltd	15,747,781	13,127,896	(5,057,033)	8,070,863	4,450,390	4,450,390
All Funds	25,010,204	25,756,227	(11,798,567)	13,957,660	10,308,912	10,449,648
3280 Other OPE						
8000 General Fund	77,958	-	-	-	-	-
3400 Other Funds Ltd	493	-	-	-	-	-
6400 Federal Funds Ltd	60,586	-	-	-	-	-
All Funds	139,037	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	17,296,678	23,687,008	(10,742,957)	12,944,051	12,473,954	12,563,882
4400 Lottery Funds Ltd	178,664	427,926	8,253	436,179	462,873	466,191
3200 Other Funds Non-Ltd	169	-	-	-	-	-
3400 Other Funds Ltd	367,296	585,580	61,600	647,180	663,685	669,373
6400 Federal Funds Ltd	28,650,987	26,303,437	(8,782,544)	17,520,893	11,505,817	10,903,065
TOTAL OTHER PAYROLL EXPENSES	**$46,493,794**	**$51,003,951**	**($19,455,648)**	**$31,548,303**	**$25,106,329**	**$24,602,511**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(2,854,724)	1,202,266	(1,652,458)	(1,652,458)	(477,823)
4400 Lottery Funds Ltd	-	(14,772)	-	(14,772)	(14,772)	(18,453)
3400 Other Funds Ltd	-	(281,269)	-	(281,269)	(281,269)	(25,222)
6400 Federal Funds Ltd	-	(1,309,999)	502,221	(807,778)	(807,778)	(405,774)
All Funds	-	(4,460,764)	1,704,487	(2,756,277)	(2,756,277)	(927,272)
3465 Reconciliation Adjustment						
8000 General Fund	-	793	-	793	-	-
3400 Other Funds Ltd	-	300	-	300	-	-
6400 Federal Funds Ltd	-	(9,189)	-	(9,189)	-	-
All Funds	-	(8,096)	-	(8,096)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(2,853,931)	1,202,266	(1,651,665)	(1,652,458)	(477,823)
4400 Lottery Funds Ltd	-	(14,772)	-	(14,772)	(14,772)	(18,453)
3400 Other Funds Ltd	-	(280,969)	-	(280,969)	(281,269)	(25,222)
6400 Federal Funds Ltd	-	(1,319,188)	502,221	(816,967)	(807,778)	(405,774)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($4,468,860)**	**$1,704,487**	**($2,764,373)**	**($2,756,277)**	**($927,272)**
TOTAL PERSONAL SERVICES						
8000 General Fund	48,369,318	62,945,511	(21,167,970)	41,777,541	34,146,598	35,503,249

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4400 Lottery Funds Ltd	525,376	1,191,852	41,793	1,233,645	1,291,688	1,291,471
3200 Other Funds Non-Ltd	1,427	-	-	-	-	-
3400 Other Funds Ltd	1,188,944	1,454,540	130,045	1,584,585	1,639,978	1,902,302
6400 Federal Funds Ltd	78,669,289	74,211,483	(26,302,214)	47,909,269	32,896,694	31,989,991
TOTAL PERSONAL SERVICES	**$128,754,354**	**$139,803,386**	**($47,298,346)**	**$92,505,040**	**$69,974,958**	**$70,687,013**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	455,566	1,589,841	(1,150,590)	439,251	439,251	426,908
4400 Lottery Funds Ltd	29,176	36,435	-	36,435	36,435	37,820
3400 Other Funds Ltd	2,890	197,093	(91,513)	105,580	105,580	108,483
6400 Federal Funds Ltd	465,789	2,419,178	(1,682,744)	736,434	736,434	717,691
All Funds	953,421	4,242,547	(2,924,847)	1,317,700	1,317,700	1,290,902
4125 Out of State Travel						
8000 General Fund	24,488	175,158	(133,065)	42,093	42,093	43,692
4400 Lottery Funds Ltd	3,233	4,949	-	4,949	4,949	5,137
3400 Other Funds Ltd	2,451	55,341	800	56,141	56,141	58,274
6400 Federal Funds Ltd	32,795	122,139	19,763	141,902	141,902	147,294
All Funds	62,967	357,587	(112,502)	245,085	245,085	254,397
4150 Employee Training						
8000 General Fund	96,105	334,161	(185,210)	148,951	148,951	154,706

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4400 Lottery Funds Ltd	5,152	27,186	(20,000)	7,186	7,186	7,459
3400 Other Funds Ltd	5,419	62,269	2,446	64,715	64,715	66,827
6400 Federal Funds Ltd	94,292	389,489	(85,453)	304,036	304,036	309,747
All Funds	200,968	813,105	(288,217)	524,888	524,888	538,739
4175 Office Expenses						
8000 General Fund	3,627,285	3,445,284	1,308,877	4,754,161	4,754,161	4,824,510
4400 Lottery Funds Ltd	6	52,019	(44,000)	8,019	8,019	8,324
3400 Other Funds Ltd	15,986	389,063	167,608	556,671	556,671	575,418
6400 Federal Funds Ltd	3,863,355	4,674,291	(951,798)	3,722,493	3,722,493	3,747,469
All Funds	7,506,632	8,560,657	480,687	9,041,344	9,041,344	9,155,721
4200 Telecommunications						
8000 General Fund	409,052	673,248	(517,297)	155,951	155,951	136,578
4400 Lottery Funds Ltd	2,444	11,788	(8,000)	3,788	3,788	3,932
3200 Other Funds Non-Ltd	205	-	-	-	-	-
3400 Other Funds Ltd	2,800	144,210	1,526	145,736	145,736	150,255
6400 Federal Funds Ltd	409,857	866,885	(474,981)	391,904	391,904	366,048
All Funds	824,358	1,696,131	(998,752)	697,379	697,379	656,813
4225 State Gov. Service Charges						
8000 General Fund	884	-	-	-	-	-
3200 Other Funds Non-Ltd	595	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	70	-	-	-	-	-
6400 Federal Funds Ltd	884	-	-	-	-	-
All Funds	2,433	-	-	-	-	-
4250 Data Processing						
8000 General Fund	3,152,378	1,184,466	(927,931)	256,535	256,535	266,283
4400 Lottery Funds Ltd	8,000	4,148	5,000	9,148	9,148	9,496
3400 Other Funds Ltd	120	323,995	(304,000)	19,995	19,995	20,754
6400 Federal Funds Ltd	9,978,103	1,082,071	688,637	1,770,708	1,770,708	1,837,996
All Funds	13,138,601	2,594,680	(538,294)	2,056,386	2,056,386	2,134,529
4275 Publicity and Publications						
8000 General Fund	1,763,125	979,055	(252,802)	726,253	726,253	753,067
4400 Lottery Funds Ltd	17,829	49,718	6,000	55,718	55,718	57,835
3400 Other Funds Ltd	3,443	267	1,799,000	1,799,267	1,799,267	1,867,639
6400 Federal Funds Ltd	1,907,165	1,136,457	(310,293)	826,164	826,164	856,171
All Funds	3,691,562	2,165,497	1,241,905	3,407,402	3,407,402	3,534,712
4300 Professional Services						
8000 General Fund	30,595,460	18,468,217	1,512,482	19,980,699	19,980,699	18,506,033
4400 Lottery Funds Ltd	1,495,684	1,000,418	791,000	1,791,418	1,791,418	1,866,658
3400 Other Funds Ltd	8,797,988	10,143,588	734,600	10,878,188	10,878,188	11,335,072
6400 Federal Funds Ltd	25,402,223	23,446,241	2,375,338	25,821,579	25,821,579	25,625,200

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	66,291,355	53,058,464	5,413,420	58,471,884	58,471,884	57,332,963
4315 IT Professional Services						
8000 General Fund	21,763,363	23,969,448	(8,757,697)	15,211,751	15,211,751	10,613,838
4400 Lottery Funds Ltd	-	10	-	10	10	10
3400 Other Funds Ltd	172,931	205,020	1,160,000	1,365,020	1,365,020	1,422,351
6400 Federal Funds Ltd	83,833,467	122,945,259	(64,152,556)	58,792,703	58,792,703	40,702,127
All Funds	105,769,761	147,119,737	(71,750,253)	75,369,484	75,369,484	52,738,326
4325 Attorney General						
8000 General Fund	1,413,732	704,628	451,000	1,155,628	1,155,628	1,388,372
4400 Lottery Funds Ltd	-	217	1,000	1,217	1,217	1,462
3400 Other Funds Ltd	3,817	302,902	-	302,902	302,902	363,906
6400 Federal Funds Ltd	354,744	252,145	1,149,152	1,401,297	1,401,297	1,683,519
All Funds	1,772,293	1,259,892	1,601,152	2,861,044	2,861,044	3,437,259
4375 Employee Recruitment and Develop						
8000 General Fund	11,306	22,799	(16,998)	5,801	5,801	6,023
3400 Other Funds Ltd	39	462	76	538	538	558
6400 Federal Funds Ltd	10,522	11,658	(5,518)	6,140	6,140	6,374
All Funds	21,867	34,919	(22,440)	12,479	12,479	12,955
4400 Dues and Subscriptions						
8000 General Fund	99,822	104,176	(45,652)	58,524	58,524	58,989

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4400 Lottery Funds Ltd	5,000	2,593	5,000	7,593	7,593	7,882
3400 Other Funds Ltd	49	28,170	-	28,170	28,170	29,241
6400 Federal Funds Ltd	21,466	46,156	184,941	231,097	231,097	238,070
All Funds	126,337	181,095	144,289	325,384	325,384	334,182
4425 Facilities Rental and Taxes						
8000 General Fund	749,810	420,516	(240,504)	180,012	180,012	154,590
4400 Lottery Funds Ltd	-	4	-	4	4	4
3200 Other Funds Non-Ltd	54	-	-	-	-	-
3400 Other Funds Ltd	-	20,890	-	20,890	20,890	21,684
6400 Federal Funds Ltd	1,347,852	1,242,094	31,335	1,273,429	1,273,429	1,285,999
All Funds	2,097,716	1,683,504	(209,169)	1,474,335	1,474,335	1,462,277
4450 Fuels and Utilities						
8000 General Fund	76,482	18,358	46,321	64,679	64,679	60,477
6400 Federal Funds Ltd	56,682	19,787	(9,821)	9,966	9,966	3,147
All Funds	133,164	38,145	36,500	74,645	74,645	63,624
4475 Facilities Maintenance						
8000 General Fund	38,771	29,538	(20,799)	8,739	8,739	5,709
6400 Federal Funds Ltd	37,510	29,335	(4,095)	25,240	25,240	22,109
All Funds	76,281	58,873	(24,894)	33,979	33,979	27,818
4500 Food and Kitchen Supplies						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	274	-	-	-	-	-
4525 Medical Services and Supplies						
8000 General Fund	1,741	-	-	-	-	-
6400 Federal Funds Ltd	-	7	(4)	3	3	-
All Funds	1,741	7	(4)	3	3	-
4550 Other Care of Residents and Patients						
8000 General Fund	-	179,319	(179,319)	-	-	-
3400 Other Funds Ltd	-	206	(206)	-	-	-
6400 Federal Funds Ltd	-	166,598	(166,598)	-	-	-
All Funds	-	346,123	(346,123)	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	4,617,593	9,203,441	(8,922,974)	280,467	280,467	261,520
4400 Lottery Funds Ltd	2,525	84,913	(80,000)	4,913	4,913	5,100
3400 Other Funds Ltd	414,331	320,197	24,902	345,099	345,099	358,212
6400 Federal Funds Ltd	1,170,521	880,849	(336,187)	544,662	544,662	482,609
All Funds	6,204,970	10,489,400	(9,314,259)	1,175,141	1,175,141	1,107,441
4600 Intra-agency Charges						
8000 General Fund	309,695	192,265	120,000	312,265	312,265	324,131
3200 Other Funds Non-Ltd	186	-	-	-	-	-
3400 Other Funds Ltd	452	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	841,817	78,776	775,000	853,776	853,776	886,219
All Funds	1,152,150	271,041	895,000	1,166,041	1,166,041	1,210,350
4650 Other Services and Supplies						
8000 General Fund	556,700	371,432	387,951	759,383	759,383	777,907
4400 Lottery Funds Ltd	-	11,657	-	11,657	11,657	12,100
3400 Other Funds Ltd	225	1,815,236	(1,791,864)	23,372	23,372	24,043
6400 Federal Funds Ltd	530,937	2,153,763	(1,192,719)	961,044	961,044	846,938
All Funds	1,087,862	4,352,088	(2,596,632)	1,755,456	1,755,456	1,660,988
4700 Expendable Prop 250 - 5000						
8000 General Fund	30,537	216,298	(156,466)	59,832	59,832	60,147
4400 Lottery Funds Ltd	297	1,459	-	1,459	1,459	1,514
3400 Other Funds Ltd	97	21,071	472	21,543	21,543	22,153
6400 Federal Funds Ltd	42,377	465,887	(87,240)	378,647	378,647	385,243
All Funds	73,308	704,715	(243,234)	461,481	461,481	469,057
4715 IT Expendable Property						
8000 General Fund	719,844	1,379,885	(776,134)	603,751	603,751	610,762
4400 Lottery Funds Ltd	-	2,405	-	2,405	2,405	2,496
3200 Other Funds Non-Ltd	2	-	-	-	-	-
3400 Other Funds Ltd	128	34,248	-	34,248	34,248	35,549
6400 Federal Funds Ltd	2,134,721	4,232,776	(1,868,552)	2,364,224	2,364,224	2,438,062

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
All Funds	2,854,695	5,649,314	(2,644,686)	3,004,628	3,004,628	3,086,869
TOTAL SERVICES & SUPPLIES						
8000 General Fund	70,514,013	63,661,533	(18,456,807)	45,204,726	45,204,726	39,434,242
4400 Lottery Funds Ltd	1,569,346	1,289,919	656,000	1,945,919	1,945,919	2,027,229
3200 Other Funds Non-Ltd	1,042	-	-	-	-	-
3400 Other Funds Ltd	9,423,236	14,064,228	1,703,847	15,768,075	15,768,075	16,460,419
6400 Federal Funds Ltd	132,537,079	166,661,841	(66,104,393)	100,557,448	100,557,448	82,588,032
TOTAL SERVICES & SUPPLIES	**$214,044,716**	**$245,677,521**	**($82,201,353)**	**$163,476,168**	**$163,476,168**	**$140,509,922**
CAPITAL OUTLAY						
5200 Technical Equipment						
8000 General Fund	48,668	-	-	-	-	-
5550 Data Processing Software						
8000 General Fund	-	518,500	(518,500)	-	-	-
6400 Federal Funds Ltd	-	1,555,500	(1,555,500)	-	-	-
All Funds	-	2,074,000	(2,074,000)	-	-	-
5600 Data Processing Hardware						
8000 General Fund	3,376	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	52,044	518,500	(518,500)	-	-	-
6400 Federal Funds Ltd	-	1,555,500	(1,555,500)	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
TOTAL CAPITAL OUTLAY	**$52,044**	**$2,074,000**	**($2,074,000)**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	103,700	(64,813)	38,887	38,887	-
6400 Federal Funds Ltd	-	103,700	(64,813)	38,887	38,887	-
All Funds	-	207,400	(129,626)	77,774	77,774	-
6020 Dist to Counties						
8000 General Fund	195,612,475	199,621,417	(2,000)	199,619,417	199,619,417	205,759,501
4400 Lottery Funds Ltd	6,821,268	8,864,264	(680,000)	8,184,264	8,184,264	8,527,437
3400 Other Funds Ltd	15,976,050	89,260,904	(1,988,245)	87,272,659	87,272,659	88,369,822
6400 Federal Funds Ltd	34,317,878	27,660,453	-	27,660,453	27,660,453	27,013,012
All Funds	252,727,671	325,407,038	(2,670,245)	322,736,793	322,736,793	329,669,772
6025 Dist to Other Gov Unit						
8000 General Fund	1,471,690	5,170,928	900,000	6,070,928	6,070,928	7,270,555
4400 Lottery Funds Ltd	-	175,859	-	175,859	175,859	183,245
3400 Other Funds Ltd	442,710	619,832	-	619,832	619,832	787,871
6400 Federal Funds Ltd	954,533	1,189,217	-	1,189,217	1,189,217	1,242,147
All Funds	2,868,933	7,155,836	900,000	8,055,836	8,055,836	9,483,818
6030 Dist to Non-Gov Units						
8000 General Fund	84,079	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3200 Other Funds Non-Ltd	57,722,367	-	-	-	-	-
6400 Federal Funds Ltd	724,766	61,816	-	61,816	61,816	64,165
All Funds	58,531,212	61,816	-	61,816	61,816	64,165
6035 Dist to Individuals						
8000 General Fund	872,254,989	1,075,783,314	(9,833,816)	1,065,949,498	1,065,949,498	1,962,012,066
3400 Other Funds Ltd	1,823,064,747	2,520,536,955	44,650,702	2,565,187,657	2,565,187,657	2,417,405,338
6400 Federal Funds Ltd	10,155,197,914	10,174,661,738	344,251,374	10,518,913,112	10,518,913,112	11,199,580,569
All Funds	12,850,517,650	13,770,982,007	379,068,260	14,150,050,267	14,150,050,267	15,578,997,973
6040 Dist to Local School Districts						
3400 Other Funds Ltd	12,233,469	-	-	-	-	-
6400 Federal Funds Ltd	12,233,469	-	-	-	-	-
All Funds	24,466,938	-	-	-	-	-
6048 Spc Pmt to Public Universities						
8000 General Fund	11,000	-	-	-	-	-
6055 Dist to Contract Svc Providers						
8000 General Fund	-	-	1,800,000	1,800,000	1,800,000	1,868,400
6085 Other Special Payments						
8000 General Fund	134,914,852	14,321,989	(165,175)	14,156,814	14,156,814	14,714,761
4400 Lottery Funds Ltd	2,197,265	703,652	-	703,652	703,652	733,206
3400 Other Funds Ltd	112,275,795	6,437,125	-	6,437,125	6,437,125	8,954,031

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	368,005,244	25,979,397	(3,597,999)	22,381,398	22,381,398	22,805,433
All Funds	617,393,156	47,442,163	(3,763,174)	43,678,989	43,678,989	47,207,431
6259 Spc Pmt to Pub Safety Stds/Trng						
8000 General Fund	337,000	-	-	-	-	-
6291 Spc Pmt to Corrections, Dept of						
8000 General Fund	94,705	-	-	-	-	-
6400 Federal Funds Ltd	105,295	-	-	-	-	-
All Funds	200,000	-	-	-	-	-
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	105,629,750	-	-	-	-	-
3400 Other Funds Ltd	12,096,947	-	-	-	-	-
All Funds	117,726,697	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
8000 General Fund	-	48,927	-	48,927	48,927	50,786
3400 Other Funds Ltd	836,742	1,322,340	-	1,322,340	1,322,340	1,372,589
6400 Federal Funds Ltd	836,742	1,371,267	-	1,371,267	1,371,267	1,423,375
All Funds	1,673,484	2,742,534	-	2,742,534	2,742,534	2,846,750
6914 Spc Pmt to Housing and Com Svcs						
8000 General Fund	150,000	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	1,310,560,540	1,295,050,275	(7,365,804)	1,287,684,471	1,287,684,471	2,191,676,069
4400 Lottery Funds Ltd	9,018,533	9,743,775	(680,000)	9,063,775	9,063,775	9,443,888
3200 Other Funds Non-Ltd	57,722,367	-	-	-	-	-
3400 Other Funds Ltd	1,976,926,460	2,618,177,156	42,662,457	2,660,839,613	2,660,839,613	2,516,889,651
6400 Federal Funds Ltd	10,572,375,841	10,231,027,588	340,588,562	10,571,616,150	10,571,616,150	11,252,128,701
TOTAL SPECIAL PAYMENTS	**$13,926,603,741**	**$14,153,998,794**	**$375,205,215**	**$14,529,204,009**	**$14,529,204,009**	**$15,970,138,309**
EXPENDITURES						
8000 General Fund	1,429,495,915	1,422,175,819	(47,509,081)	1,374,666,738	1,367,035,795	2,266,613,560
4400 Lottery Funds Ltd	11,113,255	12,225,546	17,793	12,243,339	12,301,382	12,762,588
3200 Other Funds Non-Ltd	57,724,836	-	-	-	-	-
3400 Other Funds Ltd	1,987,538,640	2,633,695,924	44,496,349	2,678,192,273	2,678,247,666	2,535,252,372
6400 Federal Funds Ltd	10,783,582,209	10,473,456,412	246,626,455	10,720,082,867	10,705,070,292	11,366,706,724
TOTAL EXPENDITURES	**$14,269,454,855**	**$14,541,553,701**	**$243,631,516**	**$14,785,185,217**	**$14,762,655,135**	**$16,181,335,244**
REVERSIONS						
9900 Reversions						
8000 General Fund	725,502	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	605,068	-	41,793	41,793	1,064,000	1,064,000
3200 Other Funds Non-Ltd	-	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	-	17,683,441	-	17,683,441	34,530,741	34,530,741
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$605,068**	**$17,683,441**	**$41,793**	**$17,725,234**	**$35,594,741**	**$35,594,741**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	623	776	(475)	301	293	297
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	609.97	764.26	(320.86)	443.40	286.63	289.63
8280 FTE Reconciliation	-	0.30	-	0.30	-	-
TOTAL AUTHORIZED FTE	**609.97**	**764.56**	**(320.86)**	**443.70**	**286.63**	**289.63**

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	24,738,944	31,512,233	11,870,611	43,382,844	44,084,431	48,127,235
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	-	93,870	(93,870)	-	-	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	27,893	-	-	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	99,733	-	-	-	-	-
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	127,626	-	-	-	-	-
TOTAL LICENSES AND FEES	**$127,626**	**-**	**-**	**-**	**-**	**-**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	6	-	-	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	-	770,090	-	770,090	770,090	770,090

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	6	770,090	-	770,090	770,090	770,090
TOTAL CHARGES FOR SERVICES	**$6**	**$770,090**	**-**	**$770,090**	**$770,090**	**$770,090**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	56,981	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	3,163,680	18,512,218	10,546,119	29,058,337	29,095,253	33,687,518
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	85,115,377	107,441,227	940,960	108,382,187	109,024,087	114,161,885
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	1,977	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	-	-	24,000	24,000	24,000	24,912
1108 Tsfr From Mental Health Reg Agy						
3400 Other Funds Ltd	3,654	22,290	-	22,290	26,884	26,884
1122 Tsfr From Psych Exam, Bd of						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	1,948	-	-	-	-	-
1124 Tsfr From Licensed Social Wkrs						
3400 Other Funds Ltd	3,774	22,000	-	22,000	22,000	22,000
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	2,000,000	-	-	-	-	-
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	1	-	-	-	-	-
1811 Tsfr From Chiropractic Exam, Bd						
3400 Other Funds Ltd	1,536	11,600	-	11,600	11,600	11,600
1833 Tsfr From Health Rel Lic Bds						
3400 Other Funds Ltd	11,188	52,140	-	52,140	52,140	52,140
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	32,943	40,000	-	40,000	40,000	40,000
1847 Tsfr From Oregon Medical Board						
3400 Other Funds Ltd	100,674	107,046	-	107,046	107,327	107,327
1851 Tsfr From Nursing, Bd of						
3400 Other Funds Ltd	229,516	373,433	-	373,433	410,000	410,000
1855 Tsfr From Board of Pharmacy						
3400 Other Funds Ltd	70,441	56,610	-	56,610	59,296	59,296
TOTAL TRANSFERS IN						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4400 Lottery Funds Ltd	-	-	24,000	24,000	24,000	24,912
3400 Other Funds Ltd	2,457,652	685,119	-	685,119	729,247	729,247
TOTAL TRANSFERS IN	**$2,457,652**	**$685,119**	**$24,000**	**$709,119**	**$753,247**	**$754,159**
REVENUES						
8000 General Fund	24,738,944	31,512,233	11,870,611	43,382,844	44,084,431	48,127,235
4400 Lottery Funds Ltd	-	-	24,000	24,000	24,000	24,912
3400 Other Funds Ltd	5,805,945	20,061,297	10,452,249	30,513,546	30,594,590	35,186,855
6400 Federal Funds Ltd	85,115,377	107,441,227	940,960	108,382,187	109,024,087	114,161,885
TOTAL REVENUES	**$115,660,266**	**$159,014,757**	**$23,287,820**	**$182,302,577**	**$183,727,108**	**$197,500,887**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,977)	-	-	-	-	-
2100 Tsfr To Human Svcs, Dept of						
6400 Federal Funds Ltd	(291,174)	-	-	-	-	-
2443 Tsfr To Oregon Health Authority						
6400 Federal Funds Ltd	(397,921)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(1,977)	-	-	-	-	-
6400 Federal Funds Ltd	(689,095)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($691,072)**	**-**	**-**	**-**	**-**	**-**

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
AVAILABLE REVENUES						
8000 General Fund	24,738,944	31,512,233	11,870,611	43,382,844	44,084,431	48,127,235
4400 Lottery Funds Ltd	-	-	24,000	24,000	24,000	24,912
3400 Other Funds Ltd	5,803,968	20,061,297	10,452,249	30,513,546	30,594,590	35,186,855
6400 Federal Funds Ltd	84,426,282	107,441,227	940,960	108,382,187	109,024,087	114,161,885
TOTAL AVAILABLE REVENUES	**$114,969,194**	**$159,014,757**	**$23,287,820**	**$182,302,577**	**$183,727,108**	**$197,500,887**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	7,313,808	10,886,147	491,367	11,377,514	11,871,320	12,425,938
3400 Other Funds Ltd	521,772	1,210,831	245,955	1,456,786	1,514,070	1,514,070
6400 Federal Funds Ltd	13,107,580	10,205,390	569,067	10,774,457	11,246,890	11,821,316
All Funds	20,943,160	22,302,368	1,306,389	23,608,757	24,632,280	25,761,324
3160 Temporary Appointments						
8000 General Fund	49,949	54,560	-	54,560	54,560	56,633
3400 Other Funds Ltd	3,849	44,272	-	44,272	44,272	45,954
6400 Federal Funds Ltd	75,618	439,660	-	439,660	439,660	456,367
All Funds	129,416	538,492	-	538,492	538,492	558,954
3170 Overtime Payments						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	19,032	6,763	-	6,763	6,763	7,020
3400 Other Funds Ltd	510	-	-	-	-	-
6400 Federal Funds Ltd	16,444	39,868	-	39,868	39,868	41,383
All Funds	35,986	46,631	-	46,631	46,631	48,403
3180 Shift Differential						
6400 Federal Funds Ltd	-	97,151	-	97,151	97,151	100,843
3190 All Other Differential						
8000 General Fund	117,689	277,904	-	277,904	277,904	288,465
3400 Other Funds Ltd	4,235	32,980	-	32,980	32,980	34,233
6400 Federal Funds Ltd	145,880	64,105	-	64,105	64,105	66,541
All Funds	267,804	374,989	-	374,989	374,989	389,239
TOTAL SALARIES & WAGES						
8000 General Fund	7,500,478	11,225,374	491,367	11,716,741	12,210,547	12,778,056
3400 Other Funds Ltd	530,366	1,288,083	245,955	1,534,038	1,591,322	1,594,257
6400 Federal Funds Ltd	13,345,522	10,846,174	569,067	11,415,241	11,887,674	12,486,450
TOTAL SALARIES & WAGES	**$21,376,366**	**$23,359,631**	**$1,306,389**	**$24,666,020**	**$25,689,543**	**$26,858,763**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,928	3,890	60	3,950	4,126	4,428
3400 Other Funds Ltd	201	415	114	529	570	570

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	3,751	3,750	96	3,846	3,905	4,211
All Funds	5,880	8,055	270	8,325	8,601	9,209
3220 Public Employees' Retire Cont						
8000 General Fund	1,020,189	1,921,618	87,947	2,009,565	2,062,854	2,158,808
3400 Other Funds Ltd	71,275	219,935	34,929	254,864	262,536	262,749
6400 Federal Funds Ltd	1,785,075	1,801,255	96,155	1,897,410	1,942,736	2,041,515
All Funds	2,876,539	3,942,808	219,031	4,161,839	4,268,126	4,463,072
3221 Pension Obligation Bond						
8000 General Fund	430,962	571,583	63,043	634,626	634,626	685,109
3400 Other Funds Ltd	29,644	58,656	12,006	70,662	70,662	87,191
6400 Federal Funds Ltd	785,867	575,885	15,320	591,205	591,205	645,207
All Funds	1,246,473	1,206,124	90,369	1,296,493	1,296,493	1,417,507
3230 Social Security Taxes						
8000 General Fund	551,659	846,916	37,589	884,505	925,014	968,425
3400 Other Funds Ltd	40,393	97,524	18,815	116,339	118,072	118,297
6400 Federal Funds Ltd	994,432	821,896	43,534	865,430	900,933	946,742
All Funds	1,586,484	1,766,336	99,938	1,866,274	1,944,019	2,033,464
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	2,845	4,699	72	4,771	3,954	4,241
3400 Other Funds Ltd	227	505	138	643	540	540

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	5,407	4,536	116	4,652	3,684	3,975
All Funds	8,479	9,740	326	10,066	8,178	8,756
3270 Flexible Benefits						
8000 General Fund	1,398,381	2,287,162	35,141	2,322,303	2,400,741	2,553,642
3400 Other Funds Ltd	114,496	209,823	66,672	276,495	291,825	291,825
6400 Federal Funds Ltd	2,560,401	2,178,389	55,560	2,233,949	2,233,194	2,395,483
All Funds	4,073,278	4,675,374	157,373	4,832,747	4,925,760	5,240,950
3280 Other OPE						
8000 General Fund	20,235	-	-	-	-	-
3400 Other Funds Ltd	293	-	-	-	-	-
6400 Federal Funds Ltd	8,849	-	-	-	-	-
All Funds	29,377	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	3,426,199	5,635,868	223,852	5,859,720	6,031,315	6,374,653
3400 Other Funds Ltd	256,529	586,858	132,674	719,532	744,205	761,172
6400 Federal Funds Ltd	6,143,782	5,385,711	210,781	5,596,492	5,675,657	6,037,133
TOTAL OTHER PAYROLL EXPENSES	**$9,826,510**	**$11,608,437**	**$567,307**	**$12,175,744**	**$12,451,177**	**$13,172,958**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(914,828)	-	(914,828)	(914,828)	(247,909)

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	-	(93,104)	-	(93,104)	(93,104)	(36,768)
6400 Federal Funds Ltd	-	(405,430)	-	(405,430)	(405,430)	(192,175)
All Funds	-	(1,413,362)	-	(1,413,362)	(1,413,362)	(476,852)
3465 Reconciliation Adjustment						
8000 General Fund	-	(36,186)	-	(36,186)	-	-
3400 Other Funds Ltd	-	913	-	913	-	-
6400 Federal Funds Ltd	-	(90,302)	-	(90,302)	-	-
All Funds	-	(125,575)	-	(125,575)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(951,014)	-	(951,014)	(914,828)	(247,909)
3400 Other Funds Ltd	-	(92,191)	-	(92,191)	(93,104)	(36,768)
6400 Federal Funds Ltd	-	(495,732)	-	(495,732)	(405,430)	(192,175)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($1,538,937)**	**-**	**($1,538,937)**	**($1,413,362)**	**($476,852)**
TOTAL PERSONAL SERVICES						
8000 General Fund	10,926,677	15,910,228	715,219	16,625,447	17,327,034	18,904,800
3400 Other Funds Ltd	786,895	1,782,750	378,629	2,161,379	2,242,423	2,318,661
6400 Federal Funds Ltd	19,489,304	15,736,153	779,848	16,516,001	17,157,901	18,331,408
TOTAL PERSONAL SERVICES	**$31,202,876**	**$33,429,131**	**$1,873,696**	**$35,302,827**	**$36,727,358**	**$39,554,869**
SERVICES & SUPPLIES						
4100 Instate Travel						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	74,504	108,369	16,920	125,289	125,289	139,921
3400 Other Funds Ltd	3,722	13,545	-	13,545	13,545	14,060
6400 Federal Funds Ltd	196,902	310,792	4,798	315,590	315,590	335,469
All Funds	275,128	432,706	21,718	454,424	454,424	489,450
4125 Out of State Travel						
8000 General Fund	36,758	51,931	-	51,931	51,931	53,904
3400 Other Funds Ltd	17,765	6,188	-	6,188	6,188	6,423
6400 Federal Funds Ltd	104,490	115,378	-	115,378	115,378	119,762
All Funds	159,013	173,497	-	173,497	173,497	180,089
4150 Employee Training						
8000 General Fund	40,723	15,492	528	16,020	16,020	18,221
3400 Other Funds Ltd	13,303	8,464	-	8,464	8,464	8,785
6400 Federal Funds Ltd	142,240	144,106	1,320	145,426	145,426	153,122
All Funds	196,266	168,062	1,848	169,910	169,910	180,128
4175 Office Expenses						
8000 General Fund	68,752	197,252	3,652	200,904	200,904	247,382
3400 Other Funds Ltd	3,505	33,801	-	33,801	33,801	35,085
6400 Federal Funds Ltd	97,830	468,088	9,128	477,216	477,216	530,421
All Funds	170,087	699,141	12,780	711,921	711,921	812,888
4200 Telecommunications						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	54,420	66,368	1,545	67,913	67,913	76,271
3400 Other Funds Ltd	6,257	66,346	-	66,346	66,346	68,867
6400 Federal Funds Ltd	88,456	243,418	3,861	247,279	247,279	260,162
All Funds	149,133	376,132	5,406	381,538	381,538	405,300
4225 State Gov. Service Charges						
8000 General Fund	335	-	-	-	-	-
3400 Other Funds Ltd	1,650	-	-	-	-	-
6400 Federal Funds Ltd	3,015	-	-	-	-	-
All Funds	5,000	-	-	-	-	-
4250 Data Processing						
8000 General Fund	4,127	2,976	-	2,976	2,976	3,089
3400 Other Funds Ltd	2	1,290	-	1,290	1,290	1,339
6400 Federal Funds Ltd	6,200	95,912	-	95,912	95,912	99,557
All Funds	10,329	100,178	-	100,178	100,178	103,985
4275 Publicity and Publications						
8000 General Fund	2,726	301	-	301	301	312
3400 Other Funds Ltd	36	10	-	10	10	10
6400 Federal Funds Ltd	13,777	25,553	-	25,553	25,553	26,524
All Funds	16,539	25,864	-	25,864	25,864	26,846
4300 Professional Services						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	7,236,044	9,770,856	2,570,899	12,341,755	12,341,755	10,666,261
3400 Other Funds Ltd	1,396,295	14,108,535	388,245	14,496,780	14,496,780	15,124,401
6400 Federal Funds Ltd	16,867,392	16,683,274	133,265	16,816,539	16,816,539	17,780,766
All Funds	25,499,731	40,562,665	3,092,409	43,655,074	43,655,074	43,571,428
4315 IT Professional Services						
8000 General Fund	1,318,077	-	-	-	-	80,000
3400 Other Funds Ltd	649,637	964,833	8,064	972,897	972,897	1,013,759
6400 Federal Funds Ltd	6,016,241	7,877,210	-	7,877,210	7,877,210	8,208,053
All Funds	7,983,955	8,842,043	8,064	8,850,107	8,850,107	9,301,812
4325 Attorney General						
8000 General Fund	1,252,537	3,576	-	3,576	3,576	4,296
3400 Other Funds Ltd	22,512	57,275	-	57,275	57,275	68,810
6400 Federal Funds Ltd	50,505	3,962	-	3,962	3,962	4,760
All Funds	1,325,554	64,813	-	64,813	64,813	77,866
4375 Employee Recruitment and Develop						
8000 General Fund	484	-	-	-	-	-
3400 Other Funds Ltd	12	-	-	-	-	-
6400 Federal Funds Ltd	885	-	-	-	-	-
All Funds	1,381	-	-	-	-	-
4400 Dues and Subscriptions						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	31,933	740	60,000	60,740	60,740	63,048
3400 Other Funds Ltd	787	37	-	37	37	39
6400 Federal Funds Ltd	47,081	14,669	-	14,669	14,669	15,227
All Funds	79,801	15,446	60,000	75,446	75,446	78,314
4425 Facilities Rental and Taxes						
8000 General Fund	21,542	-	-	-	-	-
3400 Other Funds Ltd	9	-	-	-	-	-
6400 Federal Funds Ltd	179,965	-	-	-	-	-
All Funds	201,516	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	5	-	-	-	-	-
3400 Other Funds Ltd	24	-	-	-	-	-
6400 Federal Funds Ltd	11	-	-	-	-	-
All Funds	40	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	1,429	-	-	-	-	-
3400 Other Funds Ltd	92	-	-	-	-	-
6400 Federal Funds Ltd	1,036	-	-	-	-	-
All Funds	2,557	-	-	-	-	-
4500 Food and Kitchen Supplies						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	286	-	-	-	-	-
6400 Federal Funds Ltd	318	-	-	-	-	-
All Funds	604	-	-	-	-	-
4525 Medical Services and Supplies						
8000 General Fund	129	-	-	-	-	-
6400 Federal Funds Ltd	47	-	-	-	-	-
All Funds	176	-	-	-	-	-
4550 Other Care of Residents and Patients						
8000 General Fund	103	-	-	-	-	-
6400 Federal Funds Ltd	103	-	-	-	-	-
All Funds	206	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	50,721	522	-	522	522	9,093
3400 Other Funds Ltd	1,125	36	-	36	36	38
6400 Federal Funds Ltd	57,755	115,455	-	115,455	115,455	125,167
All Funds	109,601	116,013	-	116,013	116,013	134,298
4600 Intra-agency Charges						
8000 General Fund	33,713	-	7,434	7,434	7,434	102,546
6400 Federal Funds Ltd	117,690	-	7,434	7,434	7,434	66,708
All Funds	151,403	-	14,868	14,868	14,868	169,254

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4650 Other Services and Supplies						
8000 General Fund	5,028	70,609	(12,414)	58,195	58,195	62,114
4400 Lottery Funds Ltd	-	-	24,000	24,000	24,000	24,912
3400 Other Funds Ltd	1,721	15,913	-	15,913	15,913	16,518
6400 Federal Funds Ltd	10,373	83,897	830	84,727	84,727	89,308
All Funds	17,122	170,419	12,416	182,835	182,835	192,852
4700 Expendable Prop 250 - 5000						
8000 General Fund	3,271	5,204	476	5,680	5,680	7,835
3400 Other Funds Ltd	9,306	976	-	976	976	1,013
6400 Federal Funds Ltd	5,373	164,152	476	164,628	164,628	172,363
All Funds	17,950	170,332	952	171,284	171,284	181,211
4715 IT Expendable Property						
8000 General Fund	28,408	7,749	-	7,749	7,749	8,436
3400 Other Funds Ltd	11,112	38	-	38	38	40
6400 Federal Funds Ltd	404,197	121,440	-	121,440	121,440	126,305
All Funds	443,717	129,227	-	129,227	129,227	134,781
TOTAL SERVICES & SUPPLIES						
8000 General Fund	10,266,055	10,301,945	2,649,040	12,950,985	12,950,985	11,542,729
4400 Lottery Funds Ltd	-	-	24,000	24,000	24,000	24,912
3400 Other Funds Ltd	2,138,872	15,277,287	396,309	15,673,596	15,673,596	16,359,187

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	24,411,882	26,467,306	161,112	26,628,418	26,628,418	28,113,674
TOTAL SERVICES & SUPPLIES	**$36,816,809**	**$52,046,538**	**$3,230,461**	**$55,276,999**	**$55,276,999**	**$56,040,502**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
8000 General Fund	23,432	-	-	-	-	-
5550 Data Processing Software						
3400 Other Funds Ltd	-	8,064	(8,064)	-	-	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	23,432	-	-	-	-	-
3400 Other Funds Ltd	-	8,064	(8,064)	-	-	-
TOTAL CAPITAL OUTLAY	**$23,432**	**$8,064**	**($8,064)**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	1,750	-	-	-	-	-
3400 Other Funds Ltd	175,650	-	-	-	-	-
6400 Federal Funds Ltd	448,190	-	-	-	-	-
All Funds	625,590	-	-	-	-	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	2,584,726	2,992,585	9,685,986	12,678,571	12,678,571	13,160,357
6400 Federal Funds Ltd	834,848	1,348,032	-	1,348,032	1,348,032	1,399,257

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	3,419,574	4,340,617	9,685,986	14,026,603	14,026,603	14,559,614
6035 Dist to Individuals						
6400 Federal Funds Ltd	229	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	-	5,300,060	8,506,352	13,806,412	13,806,412	17,679,706
3400 Other Funds Ltd	117,825	611	(611)	-	-	3,348,650
6400 Federal Funds Ltd	38,843,908	63,889,736	-	63,889,736	63,889,736	66,317,546
All Funds	38,961,733	69,190,407	8,505,741	77,696,148	77,696,148	87,345,902
6100 Spc Pmt to Human Svcs, Dept of						
6400 Federal Funds Ltd	397,921	-	-	-	-	-
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	988,016	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	989,766	5,300,060	8,506,352	13,806,412	13,806,412	17,679,706
3400 Other Funds Ltd	2,878,201	2,993,196	9,685,375	12,678,571	12,678,571	16,509,007
6400 Federal Funds Ltd	40,525,096	65,237,768	-	65,237,768	65,237,768	67,716,803
TOTAL SPECIAL PAYMENTS	**$44,393,063**	**$73,531,024**	**$18,191,727**	**$91,722,751**	**$91,722,751**	**$101,905,516**
EXPENDITURES						
8000 General Fund	22,205,930	31,512,233	11,870,611	43,382,844	44,084,431	48,127,235
4400 Lottery Funds Ltd	-	-	24,000	24,000	24,000	24,912

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	5,803,968	20,061,297	10,452,249	30,513,546	30,594,590	35,186,855
6400 Federal Funds Ltd	84,426,282	107,441,227	940,960	108,382,187	109,024,087	114,161,885
TOTAL EXPENDITURES	**$112,436,180**	**$159,014,757**	**$23,287,820**	**$182,302,577**	**$183,727,108**	**$197,500,887**
REVERSIONS						
9900 Reversions						
8000 General Fund	(2,533,014)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	137	145	5	150	141	155
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	130.04	138.90	4.33	143.23	138.65	147.30

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	197,137,306	2,135,435,978	-	2,135,435,978	2,135,435,978	2,135,435,978
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	-	(1,862,317,167)	(1,862,317,167)
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	197,137,306	2,135,435,978	-	2,135,435,978	273,118,811	273,118,811
TOTAL BEGINNING BALANCE	**$197,137,306**	**$2,135,435,978**	**-**	**$2,135,435,978**	**$273,118,811**	**$273,118,811**
REVENUE CATEGORIES						
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	23,182	-	-	-	-	-
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,851,951,957	1,937,387,879	84,520	1,937,472,399	1,937,681,495	2,069,445,449
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	960,380	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	7,731,386	4,961,244	-	4,961,244	4,961,244	4,961,244
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	118,202,979	24,364,766	-	24,364,766	24,364,766	24,364,766
REVENUES						
3400 Other Funds Ltd	1,978,869,884	1,966,713,889	84,520	1,966,798,409	1,967,007,505	2,098,771,459
AVAILABLE REVENUES						
3400 Other Funds Ltd	2,176,007,190	4,102,149,867	84,520	4,102,234,387	2,240,126,316	2,371,890,270
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	17,798,811	2,863,416	73,126	2,936,542	3,123,540	3,123,540
3160 Temporary Appointments						
3400 Other Funds Ltd	-	22,061	-	22,061	22,061	22,899
3170 Overtime Payments						
3400 Other Funds Ltd	1,117	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	19,841	532	-	532	532	552
TOTAL SALARIES & WAGES						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	17,819,769	2,886,009	73,126	2,959,135	3,146,133	3,146,991
TOTAL SALARIES & WAGES	**$17,819,769**	**$2,886,009**	**$73,126**	**$2,959,135**	**$3,146,133**	**$3,146,991**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	880	1,083	-	1,083	1,159	1,159
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	491,463	540,347	14,472	554,819	530,154	530,157
3221 Pension Obligation Bond						
3400 Other Funds Ltd	166,422	171,376	(8,672)	162,704	162,704	176,072
3230 Social Security Taxes						
3400 Other Funds Ltd	207,258	220,649	5,594	226,243	238,330	238,396
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	1,124	1,311	-	1,311	1,102	1,102
3270 Flexible Benefits						
3400 Other Funds Ltd	605,286	633,384	-	633,384	668,496	668,496
3280 Other OPE						
3400 Other Funds Ltd	-	19,570,000	-	19,570,000	19,570,000	19,570,000
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,472,433	21,138,150	11,394	21,149,544	21,171,945	21,185,382
TOTAL OTHER PAYROLL EXPENSES	**$1,472,433**	**$21,138,150**	**$11,394**	**$21,149,544**	**$21,171,945**	**$21,185,382**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(55,688)	-	(55,688)	(55,688)	(32,728)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	303	-	303	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(55,385)	-	(55,385)	(55,688)	(32,728)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($55,385)**	**-**	**($55,385)**	**($55,688)**	**($32,728)**
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	19,292,202	23,968,774	84,520	24,053,294	24,262,390	24,299,645
TOTAL PERSONAL SERVICES	**$19,292,202**	**$23,968,774**	**$84,520**	**$24,053,294**	**$24,262,390**	**$24,299,645**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	1,581	19,038	-	19,038	19,038	19,761
4125 Out of State Travel						
3400 Other Funds Ltd	297	4,673	-	4,673	4,673	4,851
4150 Employee Training						
3400 Other Funds Ltd	3,475	19,770	-	19,770	19,770	20,521
4175 Office Expenses						
3400 Other Funds Ltd	390,131	218,576	-	218,576	218,576	226,882

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4200 Telecommunications						
3400 Other Funds Ltd	5,799	98,101	-	98,101	98,101	101,829
4250 Data Processing						
3400 Other Funds Ltd	672	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	92,662	560,367	-	560,367	560,367	581,661
4300 Professional Services						
3400 Other Funds Ltd	2,543,574	3,032,792	-	3,032,792	3,032,792	3,160,169
4315 IT Professional Services						
3400 Other Funds Ltd	1,341,690	1,324,527	-	1,324,527	1,324,527	1,380,157
4325 Attorney General						
3400 Other Funds Ltd	68,158	234,789	-	234,789	234,789	282,076
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	4,015	-	4,015	4,015	4,168
4400 Dues and Subscriptions						
3400 Other Funds Ltd	19,598	8,158	-	8,158	8,158	8,468
4475 Facilities Maintenance						
3400 Other Funds Ltd	1,053	-	-	-	-	-
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	72	-	-	-	-	-

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1,809,800,723	1,928,423,998	-	1,928,423,998	1,928,423,998	2,059,530,511
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,225	8,790	-	8,790	8,790	9,124
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	13,291	50,316	-	50,316	50,316	52,228
4715 IT Expendable Property						
3400 Other Funds Ltd	12,856	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,814,296,857	1,934,007,910	-	1,934,007,910	1,934,007,910	2,065,382,406
TOTAL SERVICES & SUPPLIES	**$1,814,296,857**	**$1,934,007,910**	**-**	**$1,934,007,910**	**$1,934,007,910**	**$2,065,382,406**
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	260,175	-	-	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	12,343,200	8,737,205	-	8,737,205	8,737,205	9,089,408
TOTAL SPECIAL PAYMENTS						
3400 Other Funds Ltd	12,603,375	8,737,205	-	8,737,205	8,737,205	9,089,408
TOTAL SPECIAL PAYMENTS	**$12,603,375**	**$8,737,205**	**-**	**$8,737,205**	**$8,737,205**	**$9,089,408**
EXPENDITURES						

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
3400 Other Funds Ltd	1,846,192,434	1,966,713,889	84,520	1,966,798,409	1,967,007,505	2,098,771,459
ENDING BALANCE						
3400 Other Funds Ltd	329,814,756	2,135,435,978	-	2,135,435,978	273,118,811	273,118,811
TOTAL ENDING BALANCE	**$329,814,756**	**$2,135,435,978**	**-**	**$2,135,435,978**	**$273,118,811**	**$273,118,811**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	19	19	-	19	19	19
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	18.50	18.50	-	18.50	18.50	18.50

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	525,000	550,000	-	550,000	550,000	550,000
All Funds	6,325,000	550,000	-	550,000	550,000	550,000
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	-	9,150,000	9,150,000
TOTAL BEGINNING BALANCE						
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	525,000	550,000	-	550,000	9,700,000	9,700,000
TOTAL BEGINNING BALANCE	**$6,325,000**	**$550,000**	**-**	**$550,000**	**$9,700,000**	**$9,700,000**
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	122,921	-	122,921	122,921	122,921
0415 Admin and Service Charges						
3400 Other Funds Ltd	12,000,070	1,628,721,768	37,416	1,628,759,184	1,628,896,340	1,739,403,949
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	12,000,070	1,628,844,689	37,416	1,628,882,105	1,629,019,261	1,739,526,870
TOTAL CHARGES FOR SERVICES	**$12,000,070**	**$1,628,844,689**	**$37,416**	**$1,628,882,105**	**$1,629,019,261**	**$1,739,526,870**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	664,701	-	-	-	-	-
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	79,226,966	-	-	-	-	-
3400 Other Funds Ltd	1,414,849,619	-	-	-	-	-
All Funds	1,494,076,585	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	79,227,194	-	-	-	-	-
REVENUES						
3200 Other Funds Non-Ltd	79,226,966	-	-	-	-	-
3400 Other Funds Ltd	1,506,741,584	1,628,844,689	37,416	1,628,882,105	1,629,019,261	1,739,526,870
TOTAL REVENUES	**$1,585,968,550**	**$1,628,844,689**	**$37,416**	**$1,628,882,105**	**$1,629,019,261**	**$1,739,526,870**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(79,226,966)	-	-	-	-	-
3400 Other Funds Ltd	(229)	-	-	-	-	-
All Funds	(79,227,195)	-	-	-	-	-

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	1,507,266,355	1,629,394,689	37,416	1,629,432,105	1,638,719,261	1,749,226,870
TOTAL AVAILABLE REVENUES	**$1,513,066,355**	**$1,629,394,689**	**$37,416**	**$1,629,432,105**	**$1,638,719,261**	**$1,749,226,870**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	2,833,209	2,688,384	59,653	2,748,037	2,878,512	2,878,512
3160 Temporary Appointments						
3400 Other Funds Ltd	6,553	38,229	-	38,229	38,229	39,682
3170 Overtime Payments						
3400 Other Funds Ltd	32,797	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	46,073	90,990	-	90,990	90,990	94,448
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	2,918,632	2,817,603	59,653	2,877,256	3,007,731	3,012,642
TOTAL SALARIES & WAGES	**$2,918,632**	**$2,817,603**	**$59,653**	**$2,877,256**	**$3,007,731**	**$3,012,642**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	808	1,083	-	1,083	1,159	1,159
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	467,695	528,934	11,805	540,739	502,459	503,046
3221 Pension Obligation Bond						
3400 Other Funds Ltd	172,292	196,504	(38,605)	157,899	157,899	167,360
3230 Social Security Taxes						
3400 Other Funds Ltd	218,416	215,545	4,563	220,108	230,090	230,466
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	1,173	1,311	-	1,311	1,102	1,102
3270 Flexible Benefits						
3400 Other Funds Ltd	592,685	633,384	-	633,384	668,496	668,496
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,453,069	1,576,761	(22,237)	1,554,524	1,561,205	1,571,629
TOTAL OTHER PAYROLL EXPENSES	**$1,453,069**	**$1,576,761**	**($22,237)**	**$1,554,524**	**$1,561,205**	**$1,571,629**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(111,248)	-	(111,248)	(111,248)	(29,496)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	4,371,701	4,283,116	37,416	4,320,532	4,457,688	4,554,775
TOTAL PERSONAL SERVICES	**$4,371,701**	**$4,283,116**	**$37,416**	**$4,320,532**	**$4,457,688**	**$4,554,775**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	33,748	76,971	-	76,971	76,971	79,896
4125 Out of State Travel						
3400 Other Funds Ltd	7,128	-	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	17,642	23,889	-	23,889	23,889	24,797
4175 Office Expenses						
3400 Other Funds Ltd	106,748	152,510	-	152,510	152,510	158,305
4200 Telecommunications						
3400 Other Funds Ltd	10,868	111,696	-	111,696	111,696	115,940
4250 Data Processing						
3400 Other Funds Ltd	302	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	407,082	455,039	-	455,039	455,039	472,330
4300 Professional Services						
3400 Other Funds Ltd	3,202,284	2,828,769	-	2,828,769	2,828,769	2,947,577
4315 IT Professional Services						
3400 Other Funds Ltd	1,709,750	2,465,400	-	2,465,400	2,465,400	2,568,947
4325 Attorney General						

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
3400 Other Funds Ltd	186,296	797,869	-	797,869	797,869	958,560
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	6,854	9,485	-	9,485	9,485	9,845
4400 Dues and Subscriptions						
3400 Other Funds Ltd	3,061	3,225	-	3,225	3,225	3,348
4475 Facilities Maintenance						
3400 Other Funds Ltd	2,117	-	-	-	-	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	4,288	37,082	-	37,082	37,082	38,491
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,049	22,983	-	22,983	22,983	23,856
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	13,427	39,810	-	39,810	39,810	41,323
4715 IT Expendable Property						
3400 Other Funds Ltd	6,478	15,686	-	15,686	15,686	16,282
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	5,719,122	7,040,414	-	7,040,414	7,040,414	7,459,497
TOTAL SERVICES & SUPPLIES	**$5,719,122**	**$7,040,414**	**-**	**$7,040,414**	**$7,040,414**	**$7,459,497**
SPECIAL PAYMENTS						
6035 Dist to Individuals						

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
3400 Other Funds Ltd	181,264	-	-	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	1,496,994,268	1,617,521,159	-	1,617,521,159	1,617,521,159	1,727,512,598
TOTAL SPECIAL PAYMENTS						
3400 Other Funds Ltd	1,497,175,532	1,617,521,159	-	1,617,521,159	1,617,521,159	1,727,512,598
TOTAL SPECIAL PAYMENTS	**$1,497,175,532**	**$1,617,521,159**	**-**	**$1,617,521,159**	**$1,617,521,159**	**$1,727,512,598**
EXPENDITURES						
3400 Other Funds Ltd	1,507,266,355	1,628,844,689	37,416	1,628,882,105	1,629,019,261	1,739,526,870
ENDING BALANCE						
3200 Other Funds Non-Ltd	5,800,000	-	-	-	-	-
3400 Other Funds Ltd	-	550,000	-	550,000	9,700,000	9,700,000
TOTAL ENDING BALANCE	**$5,800,000**	**$550,000**	**-**	**$550,000**	**$9,700,000**	**$9,700,000**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	22	19	-	19	19	19
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	22.00	19.00	-	19.00	19.00	19.00

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	14,704,933	56,144,843	-	56,144,843	56,144,843	56,144,843
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	-	-	-	5,224,157	5,224,157
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	14,704,933	56,144,843	-	56,144,843	61,369,000	61,369,000
TOTAL BEGINNING BALANCE	**$14,704,933**	**$56,144,843**	**-**	**$56,144,843**	**$61,369,000**	**$61,369,000**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	39,861,581	65,196,109	(283,466)	64,912,643	66,362,036	68,063,044
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	13,002,342	7,895,966	6,243,146	14,139,112	14,139,112	14,333,410
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	23,363,969	9,834,694	4,352,722	14,187,416	14,187,416	14,334,787
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	36,366,311	17,730,660	10,595,868	28,326,528	28,326,528	28,668,197
TOTAL LICENSES AND FEES	**$36,366,311**	**$17,730,660**	**$10,595,868**	**$28,326,528**	**$28,326,528**	**$28,668,197**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	22,325,895	24,708,709	(1,713,931)	22,994,778	22,994,778	22,994,778
0415 Admin and Service Charges						
3400 Other Funds Ltd	173,679	-	-	-	-	-
0420 Care of State Wards						
3400 Other Funds Ltd	500	-	-	-	-	-
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	22,500,074	24,708,709	(1,713,931)	22,994,778	22,994,778	22,994,778
TOTAL CHARGES FOR SERVICES	**$22,500,074**	**$24,708,709**	**($1,713,931)**	**$22,994,778**	**$22,994,778**	**$22,994,778**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	709,901	59,184	1,081,423	1,140,607	1,140,607	1,140,607
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	57,309	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	7,000,485	5,171,920	2,065,934	7,237,854	7,237,854	7,237,854
DONATIONS AND CONTRIBUTIONS						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
0905 Donations						
3400 Other Funds Ltd	4,800	-	-	-	-	-
0910 Grants (Non-Fed)						
3400 Other Funds Ltd	915,386	219,084	(219,084)	-	-	-
TOTAL DONATIONS AND CONTRIBUTIONS						
3400 Other Funds Ltd	920,186	219,084	(219,084)	-	-	-
TOTAL DONATIONS AND CONTRIBUTIONS	**$920,186**	**$219,084**	**($219,084)**	**-**	**-**	**-**
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	25,249,525	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	78,270,853	82,999,116	2,941,489	85,940,605	86,020,949	109,055,053
All Funds	103,520,378	122,999,116	2,941,489	125,940,605	126,020,949	149,055,053
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	235,194,927	255,541,864	(504,466)	255,037,398	258,365,245	282,105,427
All Funds	317,097,396	358,270,915	(504,466)	357,766,449	361,094,296	384,834,478
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	10,181,099	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
1050 Transfer In Other						
3400 Other Funds Ltd	-	354,831	-	354,831	354,831	354,831
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	3,982,015	-	-	-	-	-
1123 Tsfr From OR Business Development						
6400 Federal Funds Ltd	375,000	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	340,377	17,622,824	747,900	18,370,724	18,159,150	18,159,150
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	79,983	51,771	-	51,771	51,771	51,771
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	114,165	-	395,152	395,152	395,152	395,152
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	496,321	-	-	-	-	-
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	157,350	253,079	-	253,079	262,696	262,696
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	226,411	-	-	-	-	-
1833 Tsfr From Health Rel Lic Bds						
3400 Other Funds Ltd	36,239	36,450	-	36,450	36,450	36,450

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
1834 Tsfr From Board of Dentistry						
3400 Other Funds Ltd	78,906	186,800	-	186,800	186,800	186,800
1845 Tsfr From Or Liquor Cntrl Comm						
3400 Other Funds Ltd	4,256,402	-	-	-	-	-
1847 Tsfr From Oregon Medical Board						
3400 Other Funds Ltd	821,025	830,506	-	830,506	915,224	915,224
1851 Tsfr From Nursing, Bd of						
3400 Other Funds Ltd	126,540	163,395	-	163,395	167,308	167,308
1855 Tsfr From Board of Pharmacy						
3400 Other Funds Ltd	322,065	352,747	-	352,747	356,850	356,850
1914 Tsfr From Housing and Com Svcs						
3400 Other Funds Ltd	111,477	-	-	-	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	21,330,375	19,852,403	1,143,052	20,995,455	20,886,232	20,886,232
6400 Federal Funds Ltd	375,000	-	-	-	-	-
TOTAL TRANSFERS IN	**$21,705,375**	**$19,852,403**	**$1,143,052**	**$20,995,455**	**$20,886,232**	**$20,886,232**
REVENUES						
8000 General Fund	39,861,581	65,196,109	(283,466)	64,912,643	66,362,036	68,063,044
3200 Other Funds Non-Ltd	25,249,525	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	167,155,494	150,741,076	15,894,751	166,635,827	166,606,948	189,982,721

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	235,569,927	255,541,864	(504,466)	255,037,398	258,365,245	282,105,427
TOTAL REVENUES	**$549,738,996**	**$614,208,100**	**$15,106,819**	**$629,314,919**	**$634,063,280**	**$682,880,243**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(15,885,718)	-	-	-	-	-
2100 Tsfr To Human Svcs, Dept of						
3400 Other Funds Ltd	(2,775,741)	-	-	-	-	-
2123 Tsfr To OR Business Development						
6400 Federal Funds Ltd	(23,044,034)	(17,432,000)	-	(17,432,000)	(17,432,000)	(17,432,000)
2340 Tsfr To Environmental Quality						
3400 Other Funds Ltd	(1,478)	-	-	-	-	-
6400 Federal Funds Ltd	(1,410,584)	(1,459,319)	-	(1,459,319)	(1,599,104)	(1,599,104)
All Funds	(1,412,062)	(1,459,319)	-	(1,459,319)	(1,599,104)	(1,599,104)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(18,662,937)	-	-	-	-	-
6400 Federal Funds Ltd	(24,454,618)	(18,891,319)	-	(18,891,319)	(19,031,104)	(19,031,104)
TOTAL TRANSFERS OUT	**($43,117,555)**	**($18,891,319)**	**-**	**($18,891,319)**	**($19,031,104)**	**($19,031,104)**
AVAILABLE REVENUES						
8000 General Fund	39,861,581	65,196,109	(283,466)	64,912,643	66,362,036	68,063,044

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3200 Other Funds Non-Ltd	25,249,525	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	163,197,490	206,885,919	15,894,751	222,780,670	227,975,948	251,351,721
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	211,115,309	236,650,545	(504,466)	236,146,079	239,334,141	263,074,323
TOTAL AVAILABLE REVENUES	**$521,326,374**	**$651,461,624**	**$15,106,819**	**$666,568,443**	**$676,401,176**	**$725,218,139**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	7,081,901	12,461,140	284,836	12,745,976	13,647,276	13,647,276
3400 Other Funds Ltd	30,991,912	31,831,555	3,438,530	35,270,085	35,404,050	35,580,339
6400 Federal Funds Ltd	45,008,598	53,894,323	(277,263)	53,617,060	54,712,175	54,842,783
All Funds	83,082,411	98,187,018	3,446,103	101,633,121	103,763,501	104,070,398
3160 Temporary Appointments						
8000 General Fund	122,118	41,167	3,781	44,948	44,948	46,656
3400 Other Funds Ltd	263,510	225,582	(10,535)	215,047	215,047	223,219
6400 Federal Funds Ltd	529,251	13,811	31,362	45,173	45,173	46,889
All Funds	914,879	280,560	24,608	305,168	305,168	316,764
3170 Overtime Payments						
8000 General Fund	13,145	20,096	(7,165)	12,931	12,931	13,422

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
3400 Other Funds Ltd	144,284	71,213	(37,848)	33,365	33,365	34,633
6400 Federal Funds Ltd	68,225	37,833	2,706	40,539	40,539	42,080
All Funds	225,654	129,142	(42,307)	86,835	86,835	90,135
3180 Shift Differential						
8000 General Fund	35	58	(15)	43	43	45
3400 Other Funds Ltd	1,637	5,611	(5,056)	555	555	575
6400 Federal Funds Ltd	48	937	(121)	816	816	847
All Funds	1,720	6,606	(5,192)	1,414	1,414	1,467
3190 All Other Differential						
8000 General Fund	102,369	688,827	(175,651)	513,176	513,176	532,677
3400 Other Funds Ltd	332,529	182,640	589,294	771,934	771,934	801,267
6400 Federal Funds Ltd	661,039	309,627	38,553	348,180	348,180	361,412
All Funds	1,095,937	1,181,094	452,196	1,633,290	1,633,290	1,695,356
TOTAL SALARIES & WAGES						
8000 General Fund	7,319,568	13,211,288	105,786	13,317,074	14,218,374	14,240,076
3400 Other Funds Ltd	31,733,872	32,316,601	3,974,385	36,290,986	36,424,951	36,640,033
6400 Federal Funds Ltd	46,267,161	54,256,531	(204,763)	54,051,768	55,146,883	55,294,011
TOTAL SALARIES & WAGES	**$85,320,601**	**$99,784,420**	**$3,875,408**	**$103,659,828**	**$105,790,208**	**$106,174,120**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	2,342	4,843	17	4,860	5,150	5,150
3400 Other Funds Ltd	17,761	15,336	1,242	16,578	17,270	17,371
6400 Federal Funds Ltd	30,070	21,961	(1,081)	20,880	22,232	22,293
All Funds	50,173	42,140	178	42,318	44,652	44,814
3220 Public Employees' Retire Cont						
8000 General Fund	929,656	2,010,377	31,226	2,041,603	2,404,173	2,407,566
3400 Other Funds Ltd	4,251,032	4,575,549	571,192	5,146,741	6,141,541	6,176,656
6400 Federal Funds Ltd	6,223,466	7,918,852	77,749	7,996,601	9,350,766	9,375,443
All Funds	11,404,154	14,504,778	680,167	15,184,945	17,896,480	17,959,665
3221 Pension Obligation Bond						
8000 General Fund	418,218	490,514	257,695	748,209	748,209	798,811
3400 Other Funds Ltd	1,838,075	2,163,329	(340,204)	1,823,125	1,823,125	2,040,782
6400 Federal Funds Ltd	2,688,075	3,181,251	(99,664)	3,081,587	3,081,587	3,105,519
All Funds	4,944,368	5,835,094	(182,173)	5,652,921	5,652,921	5,945,112
3230 Social Security Taxes						
8000 General Fund	547,291	998,683	22,487	1,021,170	1,078,401	1,080,061
3400 Other Funds Ltd	2,386,004	2,469,649	262,428	2,732,077	2,784,254	2,800,708
6400 Federal Funds Ltd	3,483,753	4,138,151	(14,577)	4,123,574	4,206,200	4,217,455
All Funds	6,417,048	7,606,483	270,338	7,876,821	8,068,855	8,098,224
3240 Unemployment Assessments						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	38	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	2,982	5,864	5	5,869	4,890	4,890
3400 Other Funds Ltd	16,389	18,541	1,481	20,022	16,422	16,515
6400 Federal Funds Ltd	16,991	26,588	(1,280)	25,308	21,144	21,202
All Funds	36,362	50,993	206	51,199	42,456	42,607
3270 Flexible Benefits						
8000 General Fund	1,592,969	2,836,975	1,391	2,838,366	2,981,031	2,981,031
3400 Other Funds Ltd	8,223,823	8,960,464	716,700	9,677,164	9,953,281	10,010,455
6400 Federal Funds Ltd	10,154,487	12,843,421	(620,861)	12,222,560	12,820,376	12,855,560
All Funds	19,971,279	24,640,860	97,230	24,738,090	25,754,688	25,847,046
3280 Other OPE						
8000 General Fund	16,030	-	-	-	-	-
3400 Other Funds Ltd	32,953	-	-	-	-	-
6400 Federal Funds Ltd	46,957	-	-	-	-	-
All Funds	95,940	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	3,509,488	6,347,256	312,821	6,660,077	7,221,854	7,277,509
3400 Other Funds Ltd	16,766,037	18,202,868	1,212,839	19,415,707	20,735,893	21,062,487
6400 Federal Funds Ltd	22,643,837	28,130,224	(659,714)	27,470,510	29,502,305	29,597,472

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
TOTAL OTHER PAYROLL EXPENSES	**$42,919,362**	**$52,680,348**	**$865,946**	**$53,546,294**	**$57,460,052**	**$57,937,468**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(1,193,145)	-	(1,193,145)	(1,193,145)	(185,486)
3400 Other Funds Ltd	-	(954,198)	-	(954,198)	(954,198)	(798,597)
6400 Federal Funds Ltd	-	(1,089,050)	-	(1,089,050)	(1,089,050)	(914,477)
All Funds	-	(3,236,393)	-	(3,236,393)	(3,236,393)	(1,898,560)
3465 Reconciliation Adjustment						
8000 General Fund	-	13,684	-	13,684	-	-
3400 Other Funds Ltd	-	253,948	-	253,948	-	-
6400 Federal Funds Ltd	-	229,544	-	229,544	-	-
All Funds	-	497,176	-	497,176	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(1,179,461)	-	(1,179,461)	(1,193,145)	(185,486)
3400 Other Funds Ltd	-	(700,250)	-	(700,250)	(954,198)	(798,597)
6400 Federal Funds Ltd	-	(859,506)	-	(859,506)	(1,089,050)	(914,477)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($2,739,217)**	**-**	**($2,739,217)**	**($3,236,393)**	**($1,898,560)**
TOTAL PERSONAL SERVICES						
8000 General Fund	10,829,056	18,379,083	418,607	18,797,690	20,247,083	21,332,099
3400 Other Funds Ltd	48,499,909	49,819,219	5,187,224	55,006,443	56,206,646	56,903,923

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	68,910,998	81,527,249	(864,477)	80,662,772	83,560,138	83,977,006
TOTAL PERSONAL SERVICES	**$128,239,963**	**$149,725,551**	**$4,741,354**	**$154,466,905**	**$160,013,867**	**$162,213,028**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	145,767	508,700	(287,810)	220,890	220,890	240,360
3400 Other Funds Ltd	930,974	672,369	22,624	694,993	694,993	736,988
6400 Federal Funds Ltd	1,108,338	1,971,183	(591,639)	1,379,544	1,379,544	1,434,955
All Funds	2,185,079	3,152,252	(856,825)	2,295,427	2,295,427	2,412,303
4125 Out of State Travel						
8000 General Fund	30,811	27,263	16,893	44,156	44,156	45,834
3400 Other Funds Ltd	247,674	178,073	(3,936)	174,137	174,137	180,755
6400 Federal Funds Ltd	404,857	603,921	(50,626)	553,295	553,295	574,319
All Funds	683,342	809,257	(37,669)	771,588	771,588	800,908
4150 Employee Training						
8000 General Fund	76,538	85,641	64,767	150,408	150,408	157,239
3400 Other Funds Ltd	253,566	145,954	86,629	232,583	232,583	245,710
6400 Federal Funds Ltd	740,090	538,337	221,496	759,833	759,833	789,529
All Funds	1,070,194	769,932	372,892	1,142,824	1,142,824	1,192,478
4175 Office Expenses						
8000 General Fund	242,304	625,303	(201,888)	423,415	423,415	260,382

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	1,676,641	976,662	633,934	1,610,596	1,610,596	1,701,455
6400 Federal Funds Ltd	662,544	1,502,663	(297,731)	1,204,932	1,204,932	1,256,405
All Funds	2,581,489	3,104,628	134,315	3,238,943	3,238,943	3,218,242
4200 Telecommunications						
8000 General Fund	54,454	209,758	(101,576)	108,182	108,182	114,466
3400 Other Funds Ltd	238,536	406,482	(105,351)	301,131	301,131	320,953
6400 Federal Funds Ltd	358,649	1,196,614	(597,158)	599,456	599,456	624,094
All Funds	651,639	1,812,854	(804,085)	1,008,769	1,008,769	1,059,513
4225 State Gov. Service Charges						
8000 General Fund	350	-	-	-	-	-
3400 Other Funds Ltd	43,324	-	-	-	-	-
6400 Federal Funds Ltd	538	-	-	-	-	-
All Funds	44,212	-	-	-	-	-
4250 Data Processing						
8000 General Fund	28,926	120,000	39,099	159,099	159,099	165,145
3400 Other Funds Ltd	198,061	99,111	15,193	114,304	114,304	118,647
6400 Federal Funds Ltd	383,483	10,696	378,747	389,443	389,443	404,242
All Funds	610,470	229,807	433,039	662,846	662,846	688,034
4275 Publicity and Publications						
8000 General Fund	215,814	615,954	(357,714)	258,240	258,240	268,053

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	499,359	183,427	176,045	359,472	359,472	373,132
6400 Federal Funds Ltd	566,295	303,767	131,976	435,743	435,743	452,301
All Funds	1,281,468	1,103,148	(49,693)	1,053,455	1,053,455	1,093,486
4300 Professional Services						
8000 General Fund	2,554,659	7,176,167	(3,589,235)	3,586,932	3,586,932	3,782,052
3400 Other Funds Ltd	22,550,935	16,088,209	15,245,547	31,333,756	31,333,756	32,649,773
6400 Federal Funds Ltd	19,793,620	24,765,242	(7,241,592)	17,523,650	17,523,650	18,259,643
All Funds	44,899,214	48,029,618	4,414,720	52,444,338	52,444,338	54,691,468
4315 IT Professional Services						
8000 General Fund	757,665	51,716	431,284	483,000	483,000	503,286
3400 Other Funds Ltd	712,785	480,551	(151,118)	329,433	329,433	343,269
6400 Federal Funds Ltd	2,000,817	84,827	1,949,900	2,034,727	2,034,727	2,120,186
All Funds	3,471,267	617,094	2,230,066	2,847,160	2,847,160	2,966,741
4325 Attorney General						
8000 General Fund	133,365	81,334	74,145	155,479	155,479	186,792
3400 Other Funds Ltd	1,249,544	1,313,104	(45,802)	1,267,302	1,267,302	1,522,536
6400 Federal Funds Ltd	147,040	137,083	42,048	179,131	179,131	215,208
All Funds	1,529,949	1,531,521	70,391	1,601,912	1,601,912	1,924,536
4350 Dispute Resolution Services						
3400 Other Funds Ltd	-	9,752	-	9,752	9,752	10,123

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4375 Employee Recruitment and Develop						
8000 General Fund	2,595	-	9,344	9,344	9,344	9,699
3400 Other Funds Ltd	34,979	18,026	(17,376)	650	650	675
6400 Federal Funds Ltd	9,977	410	8,748	9,158	9,158	9,507
All Funds	47,551	18,436	716	19,152	19,152	19,881
4400 Dues and Subscriptions						
8000 General Fund	97,733	13,744	37,214	50,958	50,958	52,894
3400 Other Funds Ltd	109,003	26,130	28,493	54,623	54,623	56,700
6400 Federal Funds Ltd	315,105	108,364	32,675	141,039	141,039	146,399
All Funds	521,841	148,238	98,382	246,620	246,620	255,993
4425 Facilities Rental and Taxes						
8000 General Fund	11,572	-	11,195	11,195	11,195	11,620
3400 Other Funds Ltd	54,652	12,760	(5,000)	7,760	7,760	8,054
6400 Federal Funds Ltd	11,196	70,720	(60,930)	9,790	9,790	10,162
All Funds	77,420	83,480	(54,735)	28,745	28,745	29,836
4450 Fuels and Utilities						
8000 General Fund	1,079	-	-	-	-	-
3400 Other Funds Ltd	159,829	-	89,432	89,432	89,432	92,830
6400 Federal Funds Ltd	67,882	-	-	-	-	-
All Funds	228,790	-	89,432	89,432	89,432	92,830

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4475 Facilities Maintenance						
8000 General Fund	46,311	-	35,040	35,040	35,040	36,372
3400 Other Funds Ltd	138,555	2,698	26,222	28,920	28,920	30,019
6400 Federal Funds Ltd	210,564	5,135	189,077	194,212	194,212	201,591
All Funds	395,430	7,833	250,339	258,172	258,172	267,982
4500 Food and Kitchen Supplies						
8000 General Fund	-	-	531,075	531,075	531,075	551,256
3400 Other Funds Ltd	-	-	4,307,896	4,307,896	4,307,896	22,471,596
6400 Federal Funds Ltd	120	-	7,824,555	7,824,555	7,824,555	25,431,888
All Funds	120	-	12,663,526	12,663,526	12,663,526	48,454,740
4525 Medical Services and Supplies						
8000 General Fund	2,216,477	1,748,210	1,491,400	3,239,610	3,239,610	3,362,715
3400 Other Funds Ltd	12,472,202	61,632,301	(28,172,928)	33,459,373	33,459,373	34,730,830
6400 Federal Funds Ltd	3,697,808	11,460,623	(5,382,475)	6,078,148	6,078,148	6,309,117
All Funds	18,386,487	74,841,134	(32,064,003)	42,777,131	42,777,131	44,402,662
4550 Other Care of Residents and Patients						
8000 General Fund	28,048	-	18,000	18,000	18,000	18,684
3400 Other Funds Ltd	128,511	3,000	-	3,000	3,000	3,114
6400 Federal Funds Ltd	9,225	-	10,040	10,040	10,040	10,422
All Funds	165,784	3,000	28,040	31,040	31,040	32,220

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4575 Agency Program Related S and S						
8000 General Fund	169,719	1,103,544	(704,738)	398,806	398,806	413,961
3400 Other Funds Ltd	36,203,424	469,843	13,847,511	14,317,354	14,317,354	14,861,414
6200 Federal Funds Non-Ltd	145,349	800,000	-	800,000	800,000	800,000
6400 Federal Funds Ltd	4,213,155	2,723,018	4,210,184	6,933,202	6,933,202	7,196,663
All Funds	40,731,647	5,096,405	17,352,957	22,449,362	22,449,362	23,272,038
4600 Intra-agency Charges						
8000 General Fund	7,184	-	175	175	175	182
3400 Other Funds Ltd	49,518	20,480	(6,670)	13,810	13,810	14,335
6400 Federal Funds Ltd	67	23,209	(22,771)	438	438	454
All Funds	56,769	43,689	(29,266)	14,423	14,423	14,971
4650 Other Services and Supplies						
8000 General Fund	35,051	244,995	93,156	338,151	338,151	351,704
3400 Other Funds Ltd	741,174	880,048	787,303	1,667,351	1,667,351	1,733,408
6400 Federal Funds Ltd	468,703	238,461	278,659	517,120	517,120	537,286
All Funds	1,244,928	1,363,504	1,159,118	2,522,622	2,522,622	2,622,398
4700 Expendable Prop 250 - 5000						
8000 General Fund	37,720	47,382	10,958	58,340	58,340	60,843
3400 Other Funds Ltd	174,064	140,945	3,984	144,929	144,929	154,436
6400 Federal Funds Ltd	121,352	767,947	(492,949)	274,998	274,998	286,067

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
All Funds	333,136	956,274	(478,007)	478,267	478,267	501,346
4715 IT Expendable Property						
8000 General Fund	244,573	-	120,887	120,887	120,887	125,481
3400 Other Funds Ltd	402,848	316,913	(12,742)	304,171	304,171	315,729
6400 Federal Funds Ltd	514,005	129,179	318,979	448,158	448,158	465,188
All Funds	1,161,426	446,092	427,124	873,216	873,216	906,398
TOTAL SERVICES & SUPPLIES						
8000 General Fund	7,138,715	12,659,711	(2,258,329)	10,401,382	10,401,382	10,719,020
3400 Other Funds Ltd	79,270,158	84,076,838	6,749,890	90,826,728	90,826,728	112,676,481
6200 Federal Funds Non-Ltd	145,349	800,000	-	800,000	800,000	800,000
6400 Federal Funds Ltd	35,805,430	46,641,399	859,213	47,500,612	47,500,612	66,735,626
TOTAL SERVICES & SUPPLIES	**$122,359,652**	**$144,177,948**	**$5,350,774**	**$149,528,722**	**$149,528,722**	**$190,931,127**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
8000 General Fund	79,328	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	44,292	-	-	-	-	-
3400 Other Funds Ltd	188,912	227,784	(36,642)	191,142	191,142	198,405
6400 Federal Funds Ltd	490,244	250,000	220,000	470,000	470,000	487,860
All Funds	723,448	477,784	183,358	661,142	661,142	686,265

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
5600 Data Processing Hardware						
8000 General Fund	15,167	-	-	-	-	-
3400 Other Funds Ltd	23,297	-	-	-	-	-
All Funds	38,464	-	-	-	-	-
5700 Building Structures						
8000 General Fund	58,251	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	106,621	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	197,038	-	-	-	-	-
3400 Other Funds Ltd	318,830	227,784	(36,642)	191,142	191,142	198,405
6400 Federal Funds Ltd	490,244	250,000	220,000	470,000	470,000	487,860
TOTAL CAPITAL OUTLAY	**$1,006,112**	**$477,784**	**$183,358**	**$661,142**	**$661,142**	**$686,265**
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	15,278,979	19,804,242	1,376,562	21,180,804	21,180,804	21,985,674
3200 Other Funds Non-Ltd	-	9,759,665	-	9,759,665	9,759,665	9,759,665
3400 Other Funds Ltd	15,680,320	13,218,633	2,338,337	15,556,970	15,556,970	16,148,134
6400 Federal Funds Ltd	63,077,809	93,605,077	(18,167,309)	75,437,768	75,437,768	78,304,402
All Funds	94,037,108	136,387,617	(14,452,410)	121,935,207	121,935,207	126,197,875

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6025 Dist to Other Gov Unit						
8000 General Fund	2,283,054	2,131,517	91,774	2,223,291	2,223,291	2,307,777
3400 Other Funds Ltd	1,432,402	129,717	1,000	130,717	130,717	135,684
6400 Federal Funds Ltd	3,630,413	5,314,107	(943,930)	4,370,177	4,370,177	4,536,244
All Funds	7,345,869	7,575,341	(851,156)	6,724,185	6,724,185	6,979,705
6030 Dist to Non-Gov Units						
8000 General Fund	689,738	153,346	524,845	678,191	678,191	703,962
3400 Other Funds Ltd	2,890,176	55,754	110,000	165,754	165,754	172,053
6400 Federal Funds Ltd	16,176,253	4,965,792	(1,082,568)	3,883,224	3,883,224	4,030,787
All Funds	19,756,167	5,174,892	(447,723)	4,727,169	4,727,169	4,906,802
6035 Dist to Individuals						
8000 General Fund	3,302,255	10,433,811	(654,963)	9,778,848	9,778,848	9,091,684
3200 Other Funds Non-Ltd	25,249,525	30,240,335	-	30,240,335	30,240,335	30,240,335
3400 Other Funds Ltd	5,054,188	1,939,685	3,092,868	5,032,553	5,032,553	5,223,790
6200 Federal Funds Non-Ltd	81,757,120	101,929,051	-	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	18,238,762	2,226,813	17,869,408	20,096,221	20,096,221	20,859,877
All Funds	133,601,850	146,769,695	20,307,313	167,077,008	167,077,008	167,344,737
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	13,707	-	-	-	-	-
6400 Federal Funds Ltd	377,582	-	-	-	-	-

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	391,289	-	-	-	-	-
6055 Dist to Contract Svc Providers						
8000 General Fund	-	-	1,736,257	1,736,257	1,736,257	1,802,234
3400 Other Funds Ltd	-	-	626,079	626,079	626,079	649,870
6400 Federal Funds Ltd	-	-	1,142,672	1,142,672	1,142,672	1,186,093
All Funds	-	-	3,505,008	3,505,008	3,505,008	3,638,197
6085 Other Special Payments						
8000 General Fund	87,046	1,634,399	(1,518,219)	116,180	116,180	120,594
3400 Other Funds Ltd	1,316,259	606,008	(500,157)	105,851	105,851	109,873
6400 Federal Funds Ltd	4,082,111	1,701,462	462,525	2,163,987	2,163,987	2,246,218
All Funds	5,485,416	3,941,869	(1,555,851)	2,386,018	2,386,018	2,476,685
6340 Spc Pmt to Environmental Quality						
6400 Federal Funds Ltd	-	395,797	-	395,797	395,797	395,797
6581 Spc Pmt to Education, Dept of						
6400 Federal Funds Ltd	256,504	-	-	-	-	-
6603 Spc Pmt to Agriculture, Dept of						
3400 Other Funds Ltd	64,781	-	-	-	-	-
6400 Federal Funds Ltd	69,203	22,849	-	22,849	22,849	23,717
All Funds	133,984	22,849	-	22,849	22,849	23,717
TOTAL SPECIAL PAYMENTS						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	21,641,072	34,157,315	1,556,256	35,713,571	35,713,571	36,011,925
3200 Other Funds Non-Ltd	25,249,525	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	26,451,833	15,949,797	5,668,127	21,617,924	21,617,924	22,439,404
6200 Federal Funds Non-Ltd	81,757,120	101,929,051	-	101,929,051	101,929,051	101,929,051
6400 Federal Funds Ltd	105,908,637	108,231,897	(719,202)	107,512,695	107,512,695	111,583,135
TOTAL SPECIAL PAYMENTS	**$261,008,187**	**$300,268,060**	**$6,505,181**	**$306,773,241**	**$306,773,241**	**$311,963,515**
EXPENDITURES						
8000 General Fund	39,805,881	65,196,109	(283,466)	64,912,643	66,362,036	68,063,044
3200 Other Funds Non-Ltd	25,249,525	40,000,000	-	40,000,000	40,000,000	40,000,000
3400 Other Funds Ltd	154,540,730	150,073,638	17,568,599	167,642,237	168,842,440	192,218,213
6200 Federal Funds Non-Ltd	81,902,469	102,729,051	-	102,729,051	102,729,051	102,729,051
6400 Federal Funds Ltd	211,115,309	236,650,545	(504,466)	236,146,079	239,043,445	262,783,627
TOTAL EXPENDITURES	**$512,613,914**	**$594,649,343**	**$16,780,667**	**$611,430,010**	**$616,976,972**	**$665,793,935**
REVERSIONS						
9900 Reversions						
8000 General Fund	(55,700)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	8,656,760	56,812,281	(1,673,848)	55,138,433	59,133,508	59,133,508

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6200 Federal Funds Non-Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	290,696	290,696
TOTAL ENDING BALANCE	**$8,656,760**	**$56,812,281**	**($1,673,848)**	**$55,138,433**	**$59,424,204**	**$59,424,204**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	784	750	6	756	732	739
8180 Position Reconciliation	-	4	-	4	-	-
TOTAL AUTHORIZED POSITIONS	**784**	**754**	**6**	**760**	**732**	**739**
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	760.59	732.08	2.54	734.62	728.46	731.11
8280 FTE Reconciliation	-	3.59	-	3.59	-	-
TOTAL AUTHORIZED FTE	**760.59**	**735.67**	**2.54**	**738.21**	**728.46**	**731.11**

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3010 Other Funds Cap Improve	-	100,000	-	100,000	100,000	100,000
0030 Beginning Balance Adjustment						
3010 Other Funds Cap Improve	-	-	-	-	(100,000)	(100,000)
TOTAL BEGINNING BALANCE						
3010 Other Funds Cap Improve	-	100,000	-	100,000	-	-
TOTAL BEGINNING BALANCE	**-**	**$100,000**	**-**	**$100,000**	**-**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	451,314,057	450,315,929	13,173,159	463,489,088	487,915,593	493,560,284
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
All Funds	452,013,672	451,041,430	13,173,159	464,214,589	488,641,094	494,313,354
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	563	-	-	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	3,734	271,517	-	271,517	271,517	271,517
0420 Care of State Wards						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	14,688,873	2,369,042	-	2,369,042	2,369,042	2,369,042
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	14,693,170	2,640,559	-	2,640,559	2,640,559	2,640,559
TOTAL CHARGES FOR SERVICES	**$14,693,170**	**$2,640,559**	**-**	**$2,640,559**	**$2,640,559**	**$2,640,559**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	535	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	76,445	-	-	-	-	-
TOTAL FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	76,980	-	-	-	-	-
TOTAL FINES, RENTS AND ROYALTIES	**$76,980**	**-**	**-**	**-**	**-**	**-**
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	1,702,581	2,559,387	-	2,559,387	2,559,387	2,559,387
OTHER						
0975 Other Revenues						
3010 Other Funds Cap Improve	656,497	-	-	-	-	-
3400 Other Funds Ltd	605,232	58,457,525	636,507	59,094,032	61,171,007	64,387,647
All Funds	1,261,729	58,457,525	636,507	59,094,032	61,171,007	64,387,647

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	45,372,776	31,392,627	909,400	32,302,027	34,214,394	38,792,314
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	-	725,501	-	725,501	725,501	753,070
1050 Transfer In Other						
3010 Other Funds Cap Improve	-	-	43,119	43,119	43,119	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	725,501	-	725,501	725,501	753,070
TOTAL TRANSFERS IN						
3010 Other Funds Cap Improve	-	725,501	43,119	768,620	768,620	753,070
3400 Other Funds Ltd	-	725,501	-	725,501	725,501	753,070
TOTAL TRANSFERS IN	**-**	**$1,451,002**	**$43,119**	**$1,494,121**	**$1,494,121**	**$1,506,140**
REVENUES						
8000 General Fund	451,314,057	450,315,929	13,173,159	463,489,088	487,915,593	493,560,284
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
3010 Other Funds Cap Improve	656,497	725,501	43,119	768,620	768,620	753,070
3400 Other Funds Ltd	17,077,963	64,382,972	636,507	65,019,479	67,096,454	70,340,663
6400 Federal Funds Ltd	45,372,776	31,392,627	909,400	32,302,027	34,214,394	38,792,314

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
TOTAL REVENUES	**$515,120,908**	**$547,542,530**	**$14,762,185**	**$562,304,715**	**$590,720,562**	**$604,199,401**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(725,501)	-	(725,501)	(725,501)	(753,070)
AVAILABLE REVENUES						
8000 General Fund	451,314,057	450,315,929	13,173,159	463,489,088	487,915,593	493,560,284
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
3010 Other Funds Cap Improve	656,497	825,501	43,119	868,620	768,620	753,070
3400 Other Funds Ltd	17,077,963	63,657,471	636,507	64,293,978	66,370,953	69,587,593
6400 Federal Funds Ltd	45,372,776	31,392,627	909,400	32,302,027	34,214,394	38,792,314
TOTAL AVAILABLE REVENUES	**$515,120,908**	**$546,917,029**	**$14,762,185**	**$561,679,214**	**$589,995,061**	**$603,446,331**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	245,411,393	10,810,201	256,221,594	270,367,335	270,367,335
3400 Other Funds Ltd	-	13,380,630	338,947	13,719,577	15,003,516	15,003,516
6400 Federal Funds Ltd	-	17,421,180	742,517	18,163,697	19,409,887	19,409,887
All Funds	-	276,213,203	11,891,665	288,104,868	304,780,738	304,780,738
3160 Temporary Appointments						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	-	1,197,243	-	1,197,243	1,197,243	1,242,738
3400 Other Funds Ltd	-	115,402	-	115,402	115,402	119,787
6400 Federal Funds Ltd	-	81,801	-	81,801	81,801	84,909
All Funds	-	1,394,446	-	1,394,446	1,394,446	1,447,434
3170 Overtime Payments						
8000 General Fund	-	11,908,122	-	11,908,122	11,908,122	12,872,680
3400 Other Funds Ltd	-	866,378	-	866,378	866,378	936,555
6400 Federal Funds Ltd	-	430,490	-	430,490	430,490	465,359
All Funds	-	13,204,990	-	13,204,990	13,204,990	14,274,594
3180 Shift Differential						
8000 General Fund	-	3,843,074	-	3,843,074	3,843,074	3,989,111
3400 Other Funds Ltd	-	300,349	-	300,349	300,349	311,762
6400 Federal Funds Ltd	-	97,629	-	97,629	97,629	101,339
All Funds	-	4,241,052	-	4,241,052	4,241,052	4,402,212
3190 All Other Differential						
8000 General Fund	-	9,926,982	-	9,926,982	9,926,982	10,731,068
3400 Other Funds Ltd	-	163,657	-	163,657	163,657	176,913
6400 Federal Funds Ltd	-	646,876	-	646,876	646,876	699,273
All Funds	-	10,737,515	-	10,737,515	10,737,515	11,607,254
TOTAL SALARIES & WAGES						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	-	272,286,814	10,810,201	283,097,015	297,242,756	299,202,932
3400 Other Funds Ltd	-	14,826,416	338,947	15,165,363	16,449,302	16,548,533
6400 Federal Funds Ltd	-	18,677,976	742,517	19,420,493	20,666,683	20,760,767
TOTAL SALARIES & WAGES	**-**	**$305,791,206**	**$11,891,665**	**$317,682,871**	**$334,358,741**	**$336,512,232**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	116,537	(29)	116,508	124,126	124,126
3400 Other Funds Ltd	-	6,316	(114)	6,202	6,961	6,961
6400 Federal Funds Ltd	-	7,235	-	7,235	8,176	8,176
All Funds	-	130,088	(143)	129,945	139,263	139,263
3220 Public Employees' Retire Cont						
8000 General Fund	-	42,523,923	2,139,779	44,663,702	50,238,436	50,563,357
3400 Other Funds Ltd	-	2,317,553	76,153	2,393,706	2,771,990	2,788,086
6400 Federal Funds Ltd	-	2,993,923	146,944	3,140,867	3,493,275	3,508,714
All Funds	-	47,835,399	2,362,876	50,198,275	56,503,701	56,860,157
3221 Pension Obligation Bond						
8000 General Fund	-	15,759,120	(358,230)	15,400,890	15,400,890	16,684,133
3400 Other Funds Ltd	-	665,523	170,226	835,749	835,749	920,528
6400 Federal Funds Ltd	-	1,093,333	(36,864)	1,056,469	1,056,469	1,160,071
All Funds	-	17,517,976	(224,868)	17,293,108	17,293,108	18,764,732

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3230 Social Security Taxes						
8000 General Fund	-	20,375,575	826,981	21,202,556	22,135,488	22,285,442
3400 Other Funds Ltd	-	1,115,187	25,930	1,141,117	1,234,019	1,241,610
6400 Federal Funds Ltd	-	1,389,085	56,803	1,445,888	1,520,590	1,527,787
All Funds	-	22,879,847	909,714	23,789,561	24,890,097	25,054,839
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	140,988	(34)	140,954	118,575	118,575
3400 Other Funds Ltd	-	7,661	(138)	7,523	6,439	6,439
6400 Federal Funds Ltd	-	8,807	-	8,807	7,400	7,400
All Funds	-	157,456	(172)	157,284	132,414	132,414
3260 Mass Transit Tax						
8000 General Fund	-	73,735	(73,735)	-	-	-
3270 Flexible Benefits						
8000 General Fund	-	68,015,958	(16,668)	67,999,290	71,768,632	71,768,632
3400 Other Funds Ltd	-	3,739,999	(66,672)	3,673,327	3,995,608	3,995,608
6400 Federal Funds Ltd	-	4,320,962	-	4,320,962	4,560,832	4,560,832
All Funds	-	76,076,919	(83,340)	75,993,579	80,325,072	80,325,072
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	-	147,005,836	2,518,064	149,523,900	159,786,147	161,544,265
3400 Other Funds Ltd	-	7,852,239	205,385	8,057,624	8,850,766	8,959,232

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
6400 Federal Funds Ltd	-	9,813,345	166,883	9,980,228	10,646,742	10,772,980
TOTAL OTHER PAYROLL EXPENSES	**-**	**$164,671,420**	**$2,890,332**	**$167,561,752**	**$179,283,655**	**$181,276,477**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(803,446)	-	(803,446)	(803,446)	-
3400 Other Funds Ltd	-	(1,798,722)	-	(1,798,722)	(1,798,722)	-
6400 Federal Funds Ltd	-	(4,072,096)	-	(4,072,096)	(4,072,096)	-
All Funds	-	(6,674,264)	-	(6,674,264)	(6,674,264)	-
3465 Reconciliation Adjustment						
8000 General Fund	-	(18,517)	-	(18,517)	-	-
3400 Other Funds Ltd	-	106	-	106	-	-
6400 Federal Funds Ltd	-	337	-	337	-	-
All Funds	-	(18,074)	-	(18,074)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(821,963)	-	(821,963)	(803,446)	-
3400 Other Funds Ltd	-	(1,798,616)	-	(1,798,616)	(1,798,722)	-
6400 Federal Funds Ltd	-	(4,071,759)	-	(4,071,759)	(4,072,096)	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($6,692,338)**	**-**	**($6,692,338)**	**($6,674,264)**	**-**
TOTAL PERSONAL SERVICES						
8000 General Fund	-	418,470,687	13,328,265	431,798,952	456,225,457	460,747,197

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	-	20,880,039	544,332	21,424,371	23,501,346	25,507,765
6400 Federal Funds Ltd	-	24,419,562	909,400	25,328,962	27,241,329	31,533,747
TOTAL PERSONAL SERVICES	**-**	**$463,770,288**	**$14,781,997**	**$478,552,285**	**$506,968,132**	**$517,788,709**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	1,846,277	(1,643,808)	202,469	202,469	210,425
3400 Other Funds Ltd	-	1,479,073	(1,062,172)	416,901	416,901	449,620
6400 Federal Funds Ltd	-	1,392	(1,218)	174	174	181
All Funds	-	3,326,742	(2,707,198)	619,544	619,544	660,226
4125 Out of State Travel						
8000 General Fund	-	6,506	114,285	120,791	120,791	125,382
3400 Other Funds Ltd	-	5,085	42,758	47,843	47,843	49,661
6400 Federal Funds Ltd	-	185	457	642	642	666
All Funds	-	11,776	157,500	169,276	169,276	175,709
4150 Employee Training						
8000 General Fund	-	635,109	(310,754)	324,355	324,355	336,743
3400 Other Funds Ltd	-	1,592,466	(841,191)	751,275	751,275	783,857
6400 Federal Funds Ltd	-	635	(35)	600	600	622
All Funds	-	2,228,210	(1,151,980)	1,076,230	1,076,230	1,121,222
4175 Office Expenses						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	-	2,089,400	(1,208,857)	880,543	880,543	916,289
3400 Other Funds Ltd	-	1,808,196	(1,050,186)	758,010	758,010	823,165
6400 Federal Funds Ltd	-	3,494	(2,150)	1,344	1,344	1,395
All Funds	-	3,901,090	(2,261,193)	1,639,897	1,639,897	1,740,849
4200 Telecommunications						
8000 General Fund	-	1,326,013	(769,723)	556,290	556,290	576,475
3400 Other Funds Ltd	-	1,126,705	(659,895)	466,810	466,810	488,411
6400 Federal Funds Ltd	-	3,222	(1,175)	2,047	2,047	2,125
All Funds	-	2,455,940	(1,430,793)	1,025,147	1,025,147	1,067,011
4250 Data Processing						
8000 General Fund	-	502,097	2,107,913	2,610,010	2,610,010	2,708,976
3400 Other Funds Ltd	-	410,950	1,742,087	2,153,037	2,153,037	2,233,356
All Funds	-	913,047	3,850,000	4,763,047	4,763,047	4,942,332
4275 Publicity and Publications						
3400 Other Funds Ltd	-	45,994	150,000	195,994	195,994	203,442
4300 Professional Services						
8000 General Fund	-	448,538	549,694	998,232	998,232	1,011,919
3400 Other Funds Ltd	-	3,563,635	3,024,606	6,588,241	6,588,241	6,786,797
6400 Federal Funds Ltd	-	645,325	520,700	1,166,025	1,166,025	1,214,998
All Funds	-	4,657,498	4,095,000	8,752,498	8,752,498	9,013,714

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4315 IT Professional Services						
8000 General Fund	-	4,561	844,274	848,835	848,835	884,487
3400 Other Funds Ltd	-	-	102,256	102,256	102,256	106,551
6400 Federal Funds Ltd	-	-	3,470	3,470	3,470	3,616
All Funds	-	4,561	950,000	954,561	954,561	994,654
4325 Attorney General						
8000 General Fund	-	1,077,111	(442,179)	634,932	634,932	762,807
3400 Other Funds Ltd	-	389,950	(157,821)	232,129	232,129	278,880
6400 Federal Funds Ltd	-	2,446	-	2,446	2,446	2,939
All Funds	-	1,469,507	(600,000)	869,507	869,507	1,044,626
4375 Employee Recruitment and Develop						
8000 General Fund	-	814,431	(474,157)	340,274	340,274	353,204
3400 Other Funds Ltd	-	602,735	(350,768)	251,967	251,967	261,541
6400 Federal Funds Ltd	-	1,192	(75)	1,117	1,117	1,159
All Funds	-	1,418,358	(825,000)	593,358	593,358	615,904
4400 Dues and Subscriptions						
8000 General Fund	-	18,338	125,000	143,338	143,338	148,784
3400 Other Funds Ltd	-	9,846	-	9,846	9,846	10,220
6400 Federal Funds Ltd	-	223	-	223	223	231
All Funds	-	28,407	125,000	153,407	153,407	159,235

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
4425 Facilities Rental and Taxes						
8000 General Fund	-	44	-	44	44	15,014
3400 Other Funds Ltd	-	264	-	264	264	68,536
6400 Federal Funds Ltd	-	100	-	100	100	104
All Funds	-	408	-	408	408	83,654
4450 Fuels and Utilities						
8000 General Fund	-	1,806,307	36,269	1,842,576	1,842,576	1,912,594
3400 Other Funds Ltd	-	1,492,049	28,612	1,520,661	1,520,661	1,578,447
6400 Federal Funds Ltd	-	227	119	346	346	359
All Funds	-	3,298,583	65,000	3,363,583	3,363,583	3,491,400
4475 Facilities Maintenance						
8000 General Fund	-	1,389,927	144,950	1,534,877	1,534,877	1,593,203
3010 Other Funds Cap Improve	78,520	-	-	-	-	-
3400 Other Funds Ltd	-	1,589,657	111,499	1,701,156	1,701,156	1,765,799
6400 Federal Funds Ltd	-	789,559	(101,449)	688,110	688,110	714,259
All Funds	78,520	3,769,143	155,000	3,924,143	3,924,143	4,073,261
4500 Food and Kitchen Supplies						
8000 General Fund	-	3,385,948	21,338	3,407,286	3,407,286	3,536,762
3400 Other Funds Ltd	-	4,693,814	11,480	4,705,294	4,705,294	4,884,096
6400 Federal Funds Ltd	-	272,108	(2,818)	269,290	269,290	279,523

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
All Funds	-	8,351,870	30,000	8,381,870	8,381,870	8,700,381
4525 Medical Services and Supplies						
8000 General Fund	-	10,945,838	897,191	11,843,029	11,843,029	12,340,437
3400 Other Funds Ltd	-	20,142,172	(116,300)	20,025,872	20,025,872	20,866,958
6400 Federal Funds Ltd	-	3,867,785	(5,891)	3,861,894	3,861,894	4,024,093
All Funds	-	34,955,795	775,000	35,730,795	35,730,795	37,231,488
4550 Other Care of Residents and Patients						
8000 General Fund	-	1,127,665	(422,980)	704,685	704,685	517,161
3400 Other Funds Ltd	-	987,778	(341,365)	646,413	646,413	670,977
6400 Federal Funds Ltd	-	939,519	(460,655)	478,864	478,864	497,061
All Funds	-	3,054,962	(1,225,000)	1,829,962	1,829,962	1,685,199
4575 Agency Program Related S and S						
8000 General Fund	-	1,205,447	48,691	1,254,138	1,254,138	1,285,569
3400 Other Funds Ltd	-	1,074,880	44,268	1,119,148	1,119,148	1,161,676
6400 Federal Funds Ltd	-	152,763	7,041	159,804	159,804	165,876
All Funds	-	2,433,090	100,000	2,533,090	2,533,090	2,613,121
4600 Intra-agency Charges						
8000 General Fund	48,506	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	15	508,778	(122,232)	386,546	386,546	401,273

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
3400 Other Funds Ltd	-	400,378	(113,402)	286,976	286,976	300,415
6400 Federal Funds Ltd	-	112,939	(611)	112,328	112,328	116,597
All Funds	15	1,022,095	(236,245)	785,850	785,850	818,285
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	1,017,383	(870,661)	146,722	146,722	153,010
3010 Other Funds Cap Improve	124,357	-	-	-	-	-
3400 Other Funds Ltd	-	533,459	(485,772)	47,687	47,687	54,483
6400 Federal Funds Ltd	-	153,266	(114,043)	39,223	39,223	40,714
All Funds	124,357	1,704,108	(1,470,476)	233,632	233,632	248,207
4715 IT Expendable Property						
8000 General Fund	47	138,723	1,253,186	1,391,909	1,391,909	1,444,685
3400 Other Funds Ltd	-	1,027	13,481	14,508	14,508	15,060
6400 Federal Funds Ltd	-	17,863	158,333	176,196	176,196	182,891
All Funds	47	157,613	1,425,000	1,582,613	1,582,613	1,642,636
TOTAL SERVICES & SUPPLIES						
8000 General Fund	48,568	30,294,441	(122,560)	30,171,881	30,171,881	31,235,199
3010 Other Funds Cap Improve	202,877	-	-	-	-	-
3400 Other Funds Ltd	-	41,950,113	92,175	42,042,288	42,042,288	43,841,948
6400 Federal Funds Ltd	-	6,964,243	-	6,964,243	6,964,243	7,249,409
TOTAL SERVICES & SUPPLIES	**$251,445**	**$79,208,797**	**($30,385)**	**$79,178,412**	**$79,178,412**	**$82,326,556**

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
CAPITAL OUTLAY						
5250 Household and Institutional Equip.						
8000 General Fund	-	313,321	-	313,321	313,321	325,227
3400 Other Funds Ltd	-	226,793	-	226,793	226,793	823
6400 Federal Funds Ltd	-	396	-	396	396	411
All Funds	-	540,510	-	540,510	540,510	326,461
5350 Industrial and Heavy Equipment						
8000 General Fund	-	83,664	-	83,664	83,664	86,843
3400 Other Funds Ltd	-	277	-	277	277	288
6400 Federal Funds Ltd	-	133	-	133	133	138
All Funds	-	84,074	-	84,074	84,074	87,269
5550 Data Processing Software						
3400 Other Funds Ltd	-	85,000	-	85,000	85,000	-
5650 Land Improvements						
8000 General Fund	-	47,483	-	47,483	47,483	49,287
3010 Other Funds Cap Improve	-	281,389	43,119	324,508	324,508	292,082
3400 Other Funds Ltd	-	158	-	158	158	164
6400 Federal Funds Ltd	-	76	-	76	76	79
All Funds	-	329,106	43,119	372,225	372,225	341,612
5700 Building Structures						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8000 General Fund	-	196,291	-	196,291	196,291	203,750
8010 General Fund Cap Improve	699,615	-	-	-	-	-
3010 Other Funds Cap Improve	453,620	444,112	-	444,112	444,112	460,988
3400 Other Funds Ltd	-	240,339	-	240,339	240,339	352
6400 Federal Funds Ltd	-	988	-	988	988	1,026
All Funds	1,153,235	881,730	-	881,730	881,730	666,116
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	60,000	-	60,000	60,000	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	-	640,759	-	640,759	640,759	665,107
8010 General Fund Cap Improve	699,615	-	-	-	-	-
3010 Other Funds Cap Improve	453,620	725,501	43,119	768,620	768,620	753,070
3400 Other Funds Ltd	-	612,567	-	612,567	612,567	1,627
6400 Federal Funds Ltd	-	1,593	-	1,593	1,593	1,654
TOTAL CAPITAL OUTLAY	**$1,153,235**	**$1,980,420**	**$43,119**	**$2,023,539**	**$2,023,539**	**$1,421,458**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	695,152	(32,546)	662,606	662,606	689,726
3400 Other Funds Ltd	-	-	-	-	-	13,340
All Funds	-	695,152	(32,546)	662,606	662,606	703,066

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
6035 Dist to Individuals						
8000 General Fund	5,623,042	199,353	-	199,353	199,353	206,928
3400 Other Funds Ltd	-	188,867	-	188,867	188,867	196,044
6400 Federal Funds Ltd	45,372,776	1,345	-	1,345	1,345	1,396
All Funds	50,995,818	389,565	-	389,565	389,565	404,368
6060 Intra-Agency Gen Fund Transfer						
8010 General Fund Cap Improve	-	725,501	-	725,501	725,501	753,070
6085 Other Special Payments						
8000 General Fund	434,102,491	15,537	-	15,537	15,537	16,127
3400 Other Funds Ltd	17,077,963	25,885	-	25,885	25,885	26,869
6400 Federal Funds Ltd	-	5,884	-	5,884	5,884	6,108
All Funds	451,180,454	47,306	-	47,306	47,306	49,104
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	13,263,168	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	452,988,701	910,042	(32,546)	877,496	877,496	912,781
8010 General Fund Cap Improve	-	725,501	-	725,501	725,501	753,070
3400 Other Funds Ltd	17,077,963	214,752	-	214,752	214,752	236,253
6400 Federal Funds Ltd	45,372,776	7,229	-	7,229	7,229	7,504
TOTAL SPECIAL PAYMENTS	**$515,439,440**	**$1,857,524**	**($32,546)**	**$1,824,978**	**$1,824,978**	**$1,909,608**

Agency Worksheet - Revenues & Expenditures **Version: V - 01 - Agency Request Budget**
2019-21 Biennium **Cross Reference Number: 44300-030-06-00-00000**
Oregon State Hospital

DESCRIPTION	*2015-17 Actuals*	*2017-19 Leg Adopted Budget*	*2017-19 Emergency Boards*	*2017-19 Leg Approved Budget*	*2019-21 Base Budget*	*2019-21 Current Service Level*
EXPENDITURES						
8000 General Fund	453,037,269	450,315,929	13,173,159	463,489,088	487,915,593	493,560,284
8010 General Fund Cap Improve	699,615	725,501	-	725,501	725,501	753,070
3010 Other Funds Cap Improve	656,497	725,501	43,119	768,620	768,620	753,070
3400 Other Funds Ltd	17,077,963	63,657,471	636,507	64,293,978	66,370,953	69,587,593
6400 Federal Funds Ltd	45,372,776	31,392,627	909,400	32,302,027	34,214,394	38,792,314
TOTAL EXPENDITURES	**$516,844,120**	**$546,817,029**	**$14,762,185**	**$561,579,214**	**$589,995,061**	**$603,446,331**
REVERSIONS						
9900 Reversions						
8000 General Fund	1,723,212	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8010 General Fund Cap Improve	-	-	-	-	-	-
3010 Other Funds Cap Improve	-	100,000	-	100,000	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**$100,000**	**-**	**$100,000**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2,269	2,289	(3)	2,286	2,283	2,283
AUTHORIZED FTE POSITIONS						

DESCRIPTION	2015-17 Actuals	2017-19 Leg Adopted Budget	2017-19 Emergency Boards	2017-19 Leg Approved Budget	2019-21 Base Budget	2019-21 Current Service Level
8250 Class/Unclass FTE Positions	2,268.82	2,281.95	(2.50)	2,279.45	2,282.82	2,282.82

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
BEGINNING BALANCE					
0025 Beginning Balance					
3010 Other Funds Cap Improve	100,000	-	100,000	-	100,000
3400 Other Funds Ltd	2,209,814,262	(17,683,441)	2,192,130,821	-	2,192,130,821
All Funds	2,209,914,262	(17,683,441)	2,192,230,821	-	2,192,230,821
0030 Beginning Balance Adjustment					
3010 Other Funds Cap Improve	(100,000)	-	(100,000)	-	(100,000)
3400 Other Funds Ltd	(1,847,943,010)	-	(1,847,943,010)	-	(1,847,943,010)
All Funds	(1,848,043,010)	-	(1,848,043,010)	-	(1,848,043,010)
TOTAL BEGINNING BALANCE					
3010 Other Funds Cap Improve	-	-	-	-	-
3400 Other Funds Ltd	361,871,252	(17,683,441)	344,187,811	-	344,187,811
TOTAL BEGINNING BALANCE	**$361,871,252**	**($17,683,441)**	**$344,187,811**	**-**	**$344,187,811**
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	2,116,486,442	939,332,625	3,055,819,067	167,928,553	3,223,747,620
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
All Funds	2,181,150,573	939,360,194	3,120,510,767	177,003,553	3,297,514,320
TAXES					
0190 Other Selective Taxes					
3400 Other Funds Ltd	1,252,096,875	(83,096,876)	1,168,999,999	-	1,168,999,999

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	14,139,112	194,298	14,333,410	2,029,258	16,362,668
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	14,187,416	147,371	14,334,787	-	14,334,787
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	28,326,528	341,669	28,668,197	2,029,258	30,697,455
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	23,117,699	-	23,117,699	-	23,117,699
0415 Admin and Service Charges					
3400 Other Funds Ltd	3,567,619,442	242,271,563	3,809,891,005	1,806,102	3,811,697,107
0420 Care of State Wards					
3400 Other Funds Ltd	2,369,042	-	2,369,042	-	2,369,042
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	3,593,106,183	242,271,563	3,835,377,746	1,806,102	3,837,183,848
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	1,140,607	-	1,140,607	-	1,140,607
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	4,976,604	-	4,976,604	-	4,976,604
SALES INCOME					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
0705 Sales Income					
3400 Other Funds Ltd	9,797,241	-	9,797,241	-	9,797,241
OTHER					
0975 Other Revenues					
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	1,207,279,340	73,984,518	1,281,263,858	74,187,603	1,355,451,461
All Funds	1,247,279,340	73,984,518	1,321,263,858	74,187,603	1,395,451,461
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	11,167,095,989	689,004,630	11,856,100,619	356,404,034	12,212,504,653
All Funds	11,273,292,250	689,004,630	11,962,296,880	356,404,034	12,318,700,914
TRANSFERS IN					
1010 Transfer In - Intrafund					
3010 Other Funds Cap Improve	725,501	27,569	753,070	-	753,070
1050 Transfer In Other					
3010 Other Funds Cap Improve	43,119	(43,119)	-	-	-
3400 Other Funds Ltd	26,582,868	-	26,582,868	78,400,000	104,982,868
All Funds	26,625,987	(43,119)	26,582,868	78,400,000	104,982,868
1060 Transfer from General Fund					
3400 Other Funds Ltd	725,501	27,569	753,070	-	753,070
1107 Tsfr From Administrative Svcs					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4400 Lottery Funds Ltd	13,620,952	478,857	14,099,809	-	14,099,809
3400 Other Funds Ltd	168,685,900	(74,230,678)	94,455,222	(2,271,322)	92,183,900
All Funds	182,306,852	(73,751,821)	108,555,031	(2,271,322)	106,283,709
1108 Tsfr From Mental Health Reg Agy					
3400 Other Funds Ltd	26,884	-	26,884	-	26,884
1124 Tsfr From Licensed Social Wkrs					
3400 Other Funds Ltd	22,000	-	22,000	-	22,000
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	437,346,053	(5,394,562)	431,951,491	(6,067,184)	425,884,307
1330 Tsfr From Energy, Dept of					
3400 Other Funds Ltd	51,771	-	51,771	-	51,771
1340 Tsfr From Environmental Quality					
3400 Other Funds Ltd	395,152	-	395,152	-	395,152
1415 Tsfr From Or Youth Authority					
3400 Other Funds Ltd	249,767	-	249,767	-	249,767
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	1,273,413	-	1,273,413	-	1,273,413
1603 Tsfr From Agriculture, Dept of					
3400 Other Funds Ltd	262,696	-	262,696	-	262,696
1811 Tsfr From Chiropractic Exam, Bd					
3400 Other Funds Ltd	11,600	-	11,600	-	11,600
1833 Tsfr From Health Rel Lic Bds					
3400 Other Funds Ltd	88,590	-	88,590	-	88,590

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
1834 Tsfr From Board of Dentistry					
3400 Other Funds Ltd	226,800	-	226,800	-	226,800
1845 Tsfr From Or Liquor Cntrl Comm					
3400 Other Funds Ltd	20,253,141	-	20,253,141	-	20,253,141
1847 Tsfr From Oregon Medical Board					
3400 Other Funds Ltd	1,022,551	-	1,022,551	-	1,022,551
1851 Tsfr From Nursing, Bd of					
3400 Other Funds Ltd	577,308	-	577,308	-	577,308
1855 Tsfr From Board of Pharmacy					
3400 Other Funds Ltd	416,146	-	416,146	-	416,146
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	13,620,952	478,857	14,099,809	-	14,099,809
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3400 Other Funds Ltd	658,218,141	(79,597,671)	578,620,470	70,061,494	648,681,964
TOTAL TRANSFERS IN	**$672,607,713**	**($79,134,364)**	**$593,473,349**	**$70,061,494**	**$663,534,843**
TOTAL REVENUES					
8000 General Fund	2,116,486,442	939,332,625	3,055,819,067	167,928,553	3,223,747,620
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
4400 Lottery Funds Ltd	13,620,952	478,857	14,099,809	-	14,099,809
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	6,754,941,519	153,903,203	6,908,844,722	148,084,457	7,056,929,179

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	11,167,095,989	689,004,630	11,856,100,619	356,404,034	12,212,504,653
TOTAL REVENUES	**$20,263,773,914**	**$1,782,731,334**	**$22,046,505,248**	**$681,492,044**	**$22,727,997,292**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(725,501)	(27,569)	(753,070)	-	(753,070)
2080 Transfer to Counties					
3400 Other Funds Ltd	(7,478,800)	-	(7,478,800)	-	(7,478,800)
2123 Tsfr To OR Business Development					
6400 Federal Funds Ltd	(17,432,000)	-	(17,432,000)	-	(17,432,000)
2340 Tsfr To Environmental Quality					
6400 Federal Funds Ltd	(1,599,104)	-	(1,599,104)	-	(1,599,104)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(8,204,301)	(27,569)	(8,231,870)	-	(8,231,870)
6400 Federal Funds Ltd	(19,031,104)	-	(19,031,104)	-	(19,031,104)
TOTAL TRANSFERS OUT	**($27,235,405)**	**($27,569)**	**($27,262,974)**	**-**	**($27,262,974)**
AVAILABLE REVENUES					
8000 General Fund	2,116,486,442	939,332,625	3,055,819,067	167,928,553	3,223,747,620
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
4400 Lottery Funds Ltd	13,620,952	478,857	14,099,809	-	14,099,809
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	7,108,608,470	136,192,193	7,244,800,663	148,084,457	7,392,885,120
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	11,148,064,885	689,004,630	11,837,069,515	356,404,034	12,193,473,549
TOTAL AVAILABLE REVENUES	**$20,598,409,761**	**$1,765,020,324**	**$22,363,430,085**	**$681,492,044**	**$23,044,922,129**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	331,287,349	2,641,687	333,929,036	5,053,231	338,982,267
4400 Lottery Funds Ltd	839,739	-	839,739	-	839,739
3400 Other Funds Ltd	145,817,195	(89,027)	145,728,168	17,638,822	163,366,990
6400 Federal Funds Ltd	108,465,301	(774,851)	107,690,450	2,024,611	109,715,061
All Funds	586,409,584	1,777,809	588,187,393	24,716,664	612,904,057
3160 Temporary Appointments					
8000 General Fund	1,816,454	169,588	1,986,042	-	1,986,042
4400 Lottery Funds Ltd	3,848	146	3,994	-	3,994
3400 Other Funds Ltd	1,445,814	62,055	1,507,869	-	1,507,869
6400 Federal Funds Ltd	1,513,235	(461,965)	1,051,270	-	1,051,270
All Funds	4,779,351	(230,176)	4,549,175	-	4,549,175
3170 Overtime Payments					
8000 General Fund	12,066,411	899,756	12,966,167	15,736	12,981,903

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	988,859	75,527	1,064,386	-	1,064,386
6400 Federal Funds Ltd	828,552	(117,048)	711,504	-	711,504
All Funds	13,883,822	858,235	14,742,057	15,736	14,757,793
3180 Shift Differential					
8000 General Fund	3,850,182	200,820	4,051,002	-	4,051,002
3400 Other Funds Ltd	504,646	24,515	529,161	-	529,161
6400 Federal Funds Ltd	282,323	(64,022)	218,301	-	218,301
All Funds	4,637,151	161,313	4,798,464	-	4,798,464
3190 All Other Differential					
8000 General Fund	11,197,894	820,755	12,018,649	656,482	12,675,131
3400 Other Funds Ltd	2,226,824	(185,395)	2,041,429	1,427,662	3,469,091
6400 Federal Funds Ltd	3,973,410	(243,555)	3,729,855	607,711	4,337,566
All Funds	17,398,128	391,805	17,789,933	2,691,855	20,481,788
TOTAL SALARIES & WAGES					
8000 General Fund	360,218,290	4,732,606	364,950,896	5,725,449	370,676,345
4400 Lottery Funds Ltd	843,587	146	843,733	-	843,733
3400 Other Funds Ltd	150,983,338	(112,325)	150,871,013	19,066,484	169,937,497
6400 Federal Funds Ltd	115,062,821	(1,661,441)	113,401,380	2,632,322	116,033,702
TOTAL SALARIES & WAGES	**$627,108,036**	**$2,958,986**	**$630,067,022**	**$27,424,255**	**$657,491,277**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	147,048	1,109	148,157	2,188	150,345
4400 Lottery Funds Ltd	366	-	366	-	366

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	58,676	(33)	58,643	6,852	65,495
6400 Federal Funds Ltd	43,705	(62)	43,643	879	44,522
All Funds	249,795	1,014	250,809	9,919	260,728
3220 Public Employees' Retire Cont					
8000 General Fund	60,819,141	774,366	61,593,507	971,612	62,565,119
4400 Lottery Funds Ltd	142,503	-	142,503	-	142,503
3400 Other Funds Ltd	25,371,882	(29,603)	25,342,279	3,235,561	28,577,840
6400 Federal Funds Ltd	19,269,462	(203,554)	19,065,908	446,704	19,512,612
All Funds	105,602,988	541,209	106,144,197	4,653,877	110,798,074
3221 Pension Obligation Bond					
8000 General Fund	18,840,727	1,357,795	20,198,522	-	20,198,522
4400 Lottery Funds Ltd	44,020	3,307	47,327	-	47,327
3400 Other Funds Ltd	8,131,502	296,351	8,427,853	-	8,427,853
6400 Federal Funds Ltd	6,674,571	(275,032)	6,399,539	-	6,399,539
All Funds	33,690,820	1,382,421	35,073,241	-	35,073,241
3230 Social Security Taxes					
8000 General Fund	26,917,699	359,680	27,277,379	437,972	27,715,351
4400 Lottery Funds Ltd	64,532	11	64,543	-	64,543
3400 Other Funds Ltd	11,500,818	(8,583)	11,492,235	1,458,566	12,950,801
6400 Federal Funds Ltd	8,711,954	(124,743)	8,587,211	201,323	8,788,534
All Funds	47,195,003	226,365	47,421,368	2,097,861	49,519,229
3240 Unemployment Assessments					
8000 General Fund	509,280	1,549,192	2,058,472	-	2,058,472

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	73,883	136,669	210,552	-	210,552
6400 Federal Funds Ltd	118,150	253,089	371,239	-	371,239
All Funds	701,313	1,938,950	2,640,263	-	2,640,263
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	140,401	1,110	141,511	2,101	143,612
4400 Lottery Funds Ltd	348	-	348	-	348
3400 Other Funds Ltd	55,636	(39)	55,597	6,531	62,128
6400 Federal Funds Ltd	41,183	(110)	41,073	834	41,907
All Funds	237,568	961	238,529	9,466	247,995
3260 Mass Transit Tax					
8000 General Fund	2,066,761	105,114	2,171,875	57,853	2,229,728
4400 Lottery Funds Ltd	-	5,062	5,062	-	5,062
3400 Other Funds Ltd	786,137	119,610	905,747	-	905,747
All Funds	2,852,898	229,786	3,082,684	57,853	3,140,537
3270 Flexible Benefits					
8000 General Fund	85,079,289	622,311	85,701,600	1,273,682	86,975,282
4400 Lottery Funds Ltd	211,104	-	211,104	-	211,104
3400 Other Funds Ltd	33,775,687	3,322	33,779,009	3,958,693	37,737,702
6400 Federal Funds Ltd	25,012,400	(77,349)	24,935,051	502,617	25,437,668
All Funds	144,078,480	548,284	144,626,764	5,734,992	150,361,756
3280 Other OPE					
3400 Other Funds Ltd	19,570,000	-	19,570,000	-	19,570,000
TOTAL OTHER PAYROLL EXPENSES					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	194,520,346	4,770,677	199,291,023	2,745,408	202,036,431
4400 Lottery Funds Ltd	462,873	8,380	471,253	-	471,253
3400 Other Funds Ltd	99,324,221	517,694	99,841,915	8,666,203	108,508,118
6400 Federal Funds Ltd	59,871,425	(427,761)	59,443,664	1,152,357	60,596,021
TOTAL OTHER PAYROLL EXPENSES	**$354,178,865**	**$4,868,990**	**$359,047,855**	**$12,563,968**	**$371,611,823**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(5,658,714)	4,292,307	(1,366,407)	-	(1,366,407)
4400 Lottery Funds Ltd	(14,772)	(3,681)	(18,453)	-	(18,453)
3400 Other Funds Ltd	(6,906,998)	4,229,631	(2,677,367)	-	(2,677,367)
6400 Federal Funds Ltd	(6,827,971)	5,155,454	(1,672,517)	-	(1,672,517)
All Funds	(19,408,455)	13,673,711	(5,734,744)	-	(5,734,744)
TOTAL PERSONAL SERVICES					
8000 General Fund	549,079,922	13,795,590	562,875,512	8,470,857	571,346,369
4400 Lottery Funds Ltd	1,291,688	4,845	1,296,533	-	1,296,533
3400 Other Funds Ltd	243,400,561	4,635,000	248,035,561	27,732,687	275,768,248
6400 Federal Funds Ltd	168,106,275	3,066,252	171,172,527	3,784,679	174,957,206
TOTAL PERSONAL SERVICES	**$961,878,446**	**$21,501,687**	**$983,380,133**	**$39,988,223**	**$1,023,368,356**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	1,052,726	35,632	1,088,358	120,544	1,208,902
4400 Lottery Funds Ltd	36,435	1,385	37,820	-	37,820
3400 Other Funds Ltd	2,395,985	40,068	2,436,053	357,934	2,793,987

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	2,450,762	56,493	2,507,255	61,482	2,568,737
All Funds	5,935,908	133,578	6,069,486	539,960	6,609,446
4125 Out of State Travel					
8000 General Fund	260,309	10,091	270,400	-	270,400
4400 Lottery Funds Ltd	4,949	188	5,137	-	5,137
3400 Other Funds Ltd	387,189	14,693	401,882	(2,133)	399,749
6400 Federal Funds Ltd	811,637	30,661	842,298	-	842,298
All Funds	1,464,084	55,633	1,519,717	(2,133)	1,517,584
4150 Employee Training					
8000 General Fund	663,663	32,215	695,878	238,781	934,659
4400 Lottery Funds Ltd	7,186	273	7,459	-	7,459
3400 Other Funds Ltd	1,894,712	(116,150)	1,778,562	529,558	2,308,120
6400 Federal Funds Ltd	1,217,468	40,260	1,257,728	14,461	1,272,189
All Funds	3,783,029	(43,402)	3,739,627	782,800	4,522,427
4175 Office Expenses					
8000 General Fund	6,582,227	32,324	6,614,551	259,295	6,873,846
4400 Lottery Funds Ltd	8,019	305	8,324	-	8,324
3400 Other Funds Ltd	4,333,760	38,035	4,371,795	660,865	5,032,660
6400 Federal Funds Ltd	5,637,604	128,616	5,766,220	139,788	5,906,008
All Funds	16,561,610	199,280	16,760,890	1,059,948	17,820,838
4200 Telecommunications					
8000 General Fund	5,962,162	(707,416)	5,254,746	84,108	5,338,854
4400 Lottery Funds Ltd	35,358	1,343	36,701	-	36,701

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	3,165,267	(505,120)	2,660,147	218,739	2,878,886
6400 Federal Funds Ltd	5,298,298	(2,607,362)	2,690,936	48,112	2,739,048
All Funds	14,461,085	(3,818,555)	10,642,530	350,959	10,993,489
4225 State Gov. Service Charges					
8000 General Fund	26,355,898	14,547,893	40,903,791	-	40,903,791
3400 Other Funds Ltd	1,138,629	3,829,664	4,968,293	-	4,968,293
6400 Federal Funds Ltd	8,837,951	309,112	9,147,063	-	9,147,063
All Funds	36,332,478	18,686,669	55,019,147	-	55,019,147
4250 Data Processing					
8000 General Fund	19,022,232	(5,389,176)	13,633,056	34,199	13,667,255
4400 Lottery Funds Ltd	9,148	348	9,496	-	9,496
3400 Other Funds Ltd	21,644,287	4,044,754	25,689,041	(2,637,229)	23,051,812
6400 Federal Funds Ltd	4,669,885	2,041,975	6,711,860	(2,283,905)	4,427,955
All Funds	45,345,552	697,901	46,043,453	(4,886,935)	41,156,518
4275 Publicity and Publications					
8000 General Fund	991,954	38,089	1,030,043	-	1,030,043
4400 Lottery Funds Ltd	55,718	2,117	57,835	-	57,835
3400 Other Funds Ltd	3,381,493	128,397	3,509,890	31,628	3,541,518
6400 Federal Funds Ltd	1,289,848	46,546	1,336,394	-	1,336,394
All Funds	5,719,013	215,149	5,934,162	31,628	5,965,790
4300 Professional Services					
8000 General Fund	40,571,286	(1,969,940)	38,601,346	9,877,352	48,478,698
4400 Lottery Funds Ltd	1,791,418	75,240	1,866,658	-	1,866,658

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	71,316,003	2,815,893	74,131,896	9,153,691	83,285,587
6400 Federal Funds Ltd	62,768,763	915,780	63,684,543	258,000	63,942,543
All Funds	176,447,470	1,836,973	178,284,443	19,289,043	197,573,486
4315 IT Professional Services					
8000 General Fund	16,543,586	(4,461,975)	12,081,611	3,018,269	15,099,880
4400 Lottery Funds Ltd	10	-	10	-	10
3400 Other Funds Ltd	13,263,404	557,064	13,820,468	992,243	14,812,711
6400 Federal Funds Ltd	68,708,110	(17,674,128)	51,033,982	1,273,500	52,307,482
All Funds	98,515,110	(21,579,039)	76,936,071	5,284,012	82,220,083
4325 Attorney General					
8000 General Fund	2,453,028	576,688	3,029,716	-	3,029,716
4400 Lottery Funds Ltd	1,217	245	1,462	-	1,462
3400 Other Funds Ltd	2,962,072	587,600	3,549,672	(61,004)	3,488,668
6400 Federal Funds Ltd	1,742,038	277,160	2,019,198	-	2,019,198
All Funds	7,158,355	1,441,693	8,600,048	(61,004)	8,539,044
4350 Dispute Resolution Services					
3400 Other Funds Ltd	9,752	371	10,123	-	10,123
4375 Employee Recruitment and Develop					
8000 General Fund	763,233	89,528	852,761	200,000	1,052,761
3400 Other Funds Ltd	313,278	5,845	319,123	(20)	319,103
6400 Federal Funds Ltd	144,631	(48,968)	95,663	-	95,663
All Funds	1,221,142	46,405	1,267,547	199,980	1,467,527
4400 Dues and Subscriptions					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	339,908	15,180	355,088	-	355,088
4400 Lottery Funds Ltd	7,593	289	7,882	-	7,882
3400 Other Funds Ltd	1,331,573	50,192	1,381,765	(1,071)	1,380,694
6400 Federal Funds Ltd	395,421	9,604	405,025	-	405,025
All Funds	2,074,495	75,265	2,149,760	(1,071)	2,148,689
4425 Facilities Rental and Taxes					
8000 General Fund	9,551,047	3,487,618	13,038,665	377,954	13,416,619
4400 Lottery Funds Ltd	4	-	4	-	4
3400 Other Funds Ltd	8,109,139	(3,548,247)	4,560,892	166,886	4,727,778
6400 Federal Funds Ltd	8,800,658	(204,444)	8,596,214	320,388	8,916,602
All Funds	26,460,848	(265,073)	26,195,775	865,228	27,061,003
4450 Fuels and Utilities					
8000 General Fund	2,121,190	42,388	2,163,578	-	2,163,578
3400 Other Funds Ltd	1,671,434	63,195	1,734,629	-	1,734,629
6400 Federal Funds Ltd	114,485	(47,448)	67,037	-	67,037
All Funds	3,907,109	58,135	3,965,244	-	3,965,244
4475 Facilities Maintenance					
8000 General Fund	1,819,766	22,963	1,842,729	-	1,842,729
3400 Other Funds Ltd	1,832,015	69,182	1,901,197	-	1,901,197
6400 Federal Funds Ltd	1,016,292	(26,001)	990,291	-	990,291
All Funds	4,668,073	66,144	4,734,217	-	4,734,217
4500 Food and Kitchen Supplies					
8000 General Fund	3,938,630	149,706	4,088,336	-	4,088,336

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	9,013,221	18,342,499	27,355,720	-	27,355,720
6400 Federal Funds Ltd	8,093,929	17,617,534	25,711,463	-	25,711,463
All Funds	21,045,780	36,109,739	57,155,519	-	57,155,519
4525 Medical Services and Supplies					
8000 General Fund	15,082,746	620,532	15,703,278	-	15,703,278
3400 Other Funds Ltd	53,485,257	2,112,542	55,597,799	-	55,597,799
6400 Federal Funds Ltd	9,940,078	393,152	10,333,230	-	10,333,230
All Funds	78,508,081	3,126,226	81,634,307	-	81,634,307
4550 Other Care of Residents and Patients					
8000 General Fund	722,685	(186,840)	535,845	255,007	790,852
3400 Other Funds Ltd	649,413	24,678	674,091	-	674,091
6400 Federal Funds Ltd	488,904	18,579	507,483	214,288	721,771
All Funds	1,861,002	(143,583)	1,717,419	469,295	2,186,714
4575 Agency Program Related S and S					
8000 General Fund	1,947,524	38,971	1,986,495	538,500	2,524,995
4400 Lottery Funds Ltd	4,913	187	5,100	-	5,100
3400 Other Funds Ltd	1,944,384,444	131,712,754	2,076,097,198	40,450,219	2,116,547,417
6200 Federal Funds Non-Ltd	800,000	-	800,000	-	800,000
6400 Federal Funds Ltd	7,757,598	215,374	7,972,972	(14,805)	7,958,167
All Funds	1,954,894,479	131,967,286	2,086,861,765	40,973,914	2,127,835,679
4600 Intra-agency Charges					
8000 General Fund	321,276	107,038	428,314	315,043	743,357
3400 Other Funds Ltd	13,810	525	14,335	79,219	93,554

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	979,242	96,202	1,075,444	79,652	1,155,096
All Funds	1,314,328	203,765	1,518,093	473,914	1,992,007
4650 Other Services and Supplies					
8000 General Fund	2,301,587	1,297,789	3,599,376	1,503,130	5,102,506
4400 Lottery Funds Ltd	35,657	1,355	37,012	-	37,012
3400 Other Funds Ltd	2,315,317	247,555	2,562,872	793,817	3,356,689
6400 Federal Funds Ltd	1,984,421	402,227	2,386,648	79,307	2,465,955
All Funds	6,636,982	1,948,926	8,585,908	2,376,254	10,962,162
4700 Expendable Prop 250 - 5000					
8000 General Fund	1,527,469	90,331	1,617,800	177,911	1,795,711
4400 Lottery Funds Ltd	1,459	55	1,514	-	1,514
3400 Other Funds Ltd	1,192,013	(134,785)	1,057,228	149,156	1,206,384
6400 Federal Funds Ltd	1,766,240	42,803	1,809,043	137,175	1,946,218
All Funds	4,487,181	(1,596)	4,485,585	464,242	4,949,827
4715 IT Expendable Property					
8000 General Fund	2,325,028	96,240	2,421,268	71,443	2,492,711
4400 Lottery Funds Ltd	2,405	91	2,496	-	2,496
3400 Other Funds Ltd	6,243,965	144,941	6,388,906	30,160	6,419,066
6400 Federal Funds Ltd	3,598,324	102,721	3,701,045	58,929	3,759,974
All Funds	12,169,722	343,993	12,513,715	160,532	12,674,247
TOTAL SERVICES & SUPPLIES					
8000 General Fund	163,221,160	8,615,869	171,837,029	17,071,536	188,908,565
4400 Lottery Funds Ltd	2,001,489	83,421	2,084,910	-	2,084,910

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	2,156,447,432	160,526,145	2,316,973,577	50,912,658	2,367,886,235
6200 Federal Funds Non-Ltd	800,000	-	800,000	-	800,000
6400 Federal Funds Ltd	208,512,587	2,136,448	210,649,035	386,372	211,035,407
TOTAL SERVICES & SUPPLIES	**$2,530,982,668**	**$171,361,883**	**$2,702,344,551**	**$68,370,566**	**$2,770,715,117**
CAPITAL OUTLAY					
5200 Technical Equipment					
3400 Other Funds Ltd	191,142	7,263	198,405	-	198,405
6400 Federal Funds Ltd	470,000	17,860	487,860	-	487,860
All Funds	661,142	25,123	686,265	-	686,265
5250 Household and Institutional Equip.					
8000 General Fund	313,321	11,906	325,227	-	325,227
3400 Other Funds Ltd	226,793	(225,970)	823	-	823
6400 Federal Funds Ltd	396	15	411	-	411
All Funds	540,510	(214,049)	326,461	-	326,461
5350 Industrial and Heavy Equipment					
8000 General Fund	83,664	3,179	86,843	-	86,843
3400 Other Funds Ltd	277	11	288	-	288
6400 Federal Funds Ltd	133	5	138	-	138
All Funds	84,074	3,195	87,269	-	87,269
5550 Data Processing Software					
3400 Other Funds Ltd	85,000	(85,000)	-	-	-
5650 Land Improvements					
8000 General Fund	47,483	1,804	49,287	-	49,287

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8010 General Fund Cap Improve	-	-	-	5,000,000	5,000,000
3010 Other Funds Cap Improve	324,508	(32,426)	292,082	-	292,082
3400 Other Funds Ltd	158	6	164	-	164
6400 Federal Funds Ltd	76	3	79	-	79
All Funds	372,225	(30,613)	341,612	5,000,000	5,341,612
5700 Building Structures					
8000 General Fund	196,291	7,459	203,750	7,612,914	7,816,664
8010 General Fund Cap Improve	-	-	-	2,500,000	2,500,000
3010 Other Funds Cap Improve	444,112	16,876	460,988	-	460,988
3400 Other Funds Ltd	240,339	(239,987)	352	-	352
6400 Federal Funds Ltd	988	38	1,026	-	1,026
All Funds	881,730	(215,614)	666,116	10,112,914	10,779,030
5900 Other Capital Outlay					
8010 General Fund Cap Improve	-	-	-	1,575,000	1,575,000
3400 Other Funds Ltd	60,000	(60,000)	-	-	-
All Funds	60,000	(60,000)	-	1,575,000	1,575,000
TOTAL CAPITAL OUTLAY					
8000 General Fund	640,759	24,348	665,107	7,612,914	8,278,021
8010 General Fund Cap Improve	-	-	-	9,075,000	9,075,000
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3400 Other Funds Ltd	803,709	(603,677)	200,032	-	200,032
6400 Federal Funds Ltd	471,593	17,921	489,514	-	489,514
TOTAL CAPITAL OUTLAY	**$2,684,681**	**($576,958)**	**$2,107,723**	**$16,687,914**	**$18,795,637**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
SPECIAL PAYMENTS					
6015 Dist to Cities					
8000 General Fund	701,493	(11,767)	689,726	11,043	700,769
3400 Other Funds Ltd	-	13,340	13,340	-	13,340
6400 Federal Funds Ltd	38,887	(38,887)	-	-	-
All Funds	740,380	(37,314)	703,066	11,043	714,109
6020 Dist to Counties					
8000 General Fund	220,800,221	6,944,954	227,745,175	69,451,057	297,196,232
4400 Lottery Funds Ltd	8,184,264	343,173	8,527,437	-	8,527,437
3200 Other Funds Non-Ltd	9,759,665	-	9,759,665	-	9,759,665
3400 Other Funds Ltd	102,829,629	1,688,327	104,517,956	23,694,155	128,212,111
6400 Federal Funds Ltd	103,098,221	2,219,193	105,317,414	4,373,617	109,691,031
All Funds	444,672,000	11,195,647	455,867,647	97,518,829	553,386,476
6025 Dist to Other Gov Unit					
8000 General Fund	8,294,219	1,284,113	9,578,332	-	9,578,332
4400 Lottery Funds Ltd	175,859	7,386	183,245	-	183,245
3400 Other Funds Ltd	750,549	173,006	923,555	(107,572)	815,983
6400 Federal Funds Ltd	5,559,394	218,997	5,778,391	-	5,778,391
All Funds	14,780,021	1,683,502	16,463,523	(107,572)	16,355,951
6030 Dist to Non-Gov Units					
8000 General Fund	783,191	40,771	823,962	4,000,000	4,823,962
3400 Other Funds Ltd	12,856,325	486,585	13,342,910	-	13,342,910
6400 Federal Funds Ltd	5,326,072	187,637	5,513,709	-	5,513,709

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	18,965,588	714,993	19,680,581	4,000,000	23,680,581
6035 Dist to Individuals					
8000 General Fund	1,075,927,699	895,382,979	1,971,310,678	53,191,411	2,024,502,089
3200 Other Funds Non-Ltd	30,240,335	-	30,240,335	-	30,240,335
3400 Other Funds Ltd	2,570,409,077	(147,583,905)	2,422,825,172	44,626,268	2,467,451,440
6200 Federal Funds Non-Ltd	101,929,051	-	101,929,051	-	101,929,051
6400 Federal Funds Ltd	10,539,010,678	681,431,164	11,220,441,842	345,064,484	11,565,506,326
All Funds	14,317,516,840	1,429,230,238	15,746,747,078	442,882,163	16,189,629,241
6055 Dist to Contract Svc Providers					
8000 General Fund	3,536,257	134,377	3,670,634	-	3,670,634
3400 Other Funds Ltd	626,079	23,791	649,870	-	649,870
6400 Federal Funds Ltd	1,142,672	43,421	1,186,093	-	1,186,093
All Funds	5,305,008	201,589	5,506,597	-	5,506,597
6060 Intra-Agency Gen Fund Transfer					
8010 General Fund Cap Improve	725,501	27,569	753,070	-	753,070
6085 Other Special Payments					
8000 General Fund	93,452,594	13,119,532	106,572,126	8,119,735	114,691,861
4400 Lottery Funds Ltd	903,652	40,032	943,684	-	943,684
3400 Other Funds Ltd	1,642,679,709	116,783,332	1,759,463,041	1,226,261	1,760,689,302
6400 Federal Funds Ltd	114,717,897	(330,492)	114,387,405	2,794,882	117,182,287
All Funds	1,851,753,852	129,612,404	1,981,366,256	12,140,878	1,993,507,134
6340 Spc Pmt to Environmental Quality					
6400 Federal Funds Ltd	395,797	-	395,797	-	395,797

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6581 Spc Pmt to Education, Dept of					
8000 General Fund	48,927	1,859	50,786	-	50,786
3400 Other Funds Ltd	1,322,340	50,249	1,372,589	-	1,372,589
6400 Federal Funds Ltd	1,371,267	52,108	1,423,375	-	1,423,375
All Funds	2,742,534	104,216	2,846,750	-	2,846,750
6603 Spc Pmt to Agriculture, Dept of					
6400 Federal Funds Ltd	22,849	868	23,717	-	23,717
TOTAL SPECIAL PAYMENTS					
8000 General Fund	1,403,544,601	916,896,818	2,320,441,419	134,773,246	2,455,214,665
8010 General Fund Cap Improve	725,501	27,569	753,070	-	753,070
4400 Lottery Funds Ltd	9,263,775	390,591	9,654,366	-	9,654,366
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	4,331,473,708	(28,365,275)	4,303,108,433	69,439,112	4,372,547,545
6200 Federal Funds Non-Ltd	101,929,051	-	101,929,051	-	101,929,051
6400 Federal Funds Ltd	10,770,683,734	683,784,009	11,454,467,743	352,232,983	11,806,700,726
TOTAL SPECIAL PAYMENTS	**$16,657,620,370**	**$1,572,733,712**	**$18,230,354,082**	**$556,445,341**	**$18,786,799,423**
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	19,080,190	-	19,080,190	-	19,080,190
7150 Interest - Bonds					
8030 General Fund Debt Svc	22,188,420	-	22,188,420	-	22,188,420
7200 Principal - COP					
8030 General Fund Debt Svc	12,746,000	-	12,746,000	-	12,746,000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
7250 Interest - COP					
8030 General Fund Debt Svc	9,924,020	-	9,924,020	-	9,924,020
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
All Funds	13,391,230	-	13,391,230	-	13,391,230
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
TOTAL DEBT SERVICE	**$67,405,840**	**-**	**$67,405,840**	**-**	**$67,405,840**
TOTAL EXPENDITURES					
8000 General Fund	2,116,486,442	939,332,625	3,055,819,067	167,928,553	3,223,747,620
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
4400 Lottery Funds Ltd	12,556,952	478,857	13,035,809	-	13,035,809
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	6,732,125,410	136,192,193	6,868,317,603	148,084,457	7,016,402,060
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	11,147,774,189	689,004,630	11,836,778,819	356,404,034	12,193,182,853
TOTAL EXPENDITURES	**$20,220,572,005**	**$1,765,020,324**	**$21,985,592,329**	**$681,492,044**	**$22,667,084,373**
ENDING BALANCE					
4400 Lottery Funds Ltd	1,064,000	-	1,064,000	-	1,064,000
3400 Other Funds Ltd	376,483,060	-	376,483,060	-	376,483,060

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	290,696	-	290,696	-	290,696
TOTAL ENDING BALANCE	**$377,837,756**	**-**	**$377,837,756**	**-**	**$377,837,756**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	4,096	25	4,121	243	4,364
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	4,082.17	14.30	4,096.47	163.16	4,259.63

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	151,088,587	28,366,357	179,454,944	3,437,471	182,892,415
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
All Funds	215,027,217	28,366,357	243,393,574	3,437,471	246,831,045
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	191,873,671	5,731,246	197,604,917	25,837,674	223,442,591
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	60,421,971	(6,087,702)	54,334,269	948,991	55,283,260
All Funds	63,889,181	(6,087,702)	57,801,479	948,991	58,750,470
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	231,570	16,739	248,309	-	248,309
1845 Tsfr From Or Liquor Cntrl Comm					
3400 Other Funds Ltd	169,324	-	169,324	-	169,324
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	231,570	16,739	248,309	-	248,309
3400 Other Funds Ltd	169,324	-	169,324	-	169,324
TOTAL TRANSFERS IN	**$400,894**	**$16,739**	**$417,633**	**-**	**$417,633**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
TOTAL REVENUES					
8000 General Fund	151,088,587	28,366,357	179,454,944	3,437,471	182,892,415
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
4400 Lottery Funds Ltd	231,570	16,739	248,309	-	248,309
3400 Other Funds Ltd	192,042,995	5,731,246	197,774,241	25,837,674	223,611,915
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	60,421,971	(6,087,702)	54,334,269	948,991	55,283,260
TOTAL REVENUES	**$471,190,963**	**$28,026,640**	**$499,217,603**	**$30,224,136**	**$529,441,739**
AVAILABLE REVENUES					
8000 General Fund	151,088,587	28,366,357	179,454,944	3,437,471	182,892,415
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
4400 Lottery Funds Ltd	231,570	16,739	248,309	-	248,309
3400 Other Funds Ltd	192,042,995	5,731,246	197,774,241	25,837,674	223,611,915
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	60,421,971	(6,087,702)	54,334,269	948,991	55,283,260
TOTAL AVAILABLE REVENUES	**$471,190,963**	**$28,026,640**	**$499,217,603**	**$30,224,136**	**$529,441,739**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	12,799,286	1,745,201	14,544,487	-	14,544,487
3400 Other Funds Ltd	86,654,827	(265,316)	86,389,511	15,137,964	101,527,475
6400 Federal Funds Ltd	4,722,513	(1,479,885)	3,242,628	-	3,242,628

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	104,176,626	-	104,176,626	15,137,964	119,314,590
3160 Temporary Appointments					
8000 General Fund	313,212	218,007	531,219	-	531,219
3400 Other Funds Ltd	1,008,727	45,490	1,054,217	-	1,054,217
6400 Federal Funds Ltd	288,620	(202,297)	86,323	-	86,323
All Funds	1,610,559	61,200	1,671,759	-	1,671,759
3170 Overtime Payments					
8000 General Fund	4,737	3,555	8,292	-	8,292
3400 Other Funds Ltd	89,116	4,082	93,198	-	93,198
6400 Federal Funds Ltd	5,219	(3,872)	1,347	-	1,347
All Funds	99,072	3,765	102,837	-	102,837
3180 Shift Differential					
8000 General Fund	4	61,019	61,023	-	61,023
3400 Other Funds Ltd	203,676	13,079	216,755	-	216,755
6400 Federal Funds Ltd	73,482	(63,566)	9,916	-	9,916
All Funds	277,162	10,532	287,694	-	287,694
3190 All Other Differential					
8000 General Fund	104,272	63,349	167,621	-	167,621
3400 Other Funds Ltd	1,149,991	(233,266)	916,725	1,150,714	2,067,439
6400 Federal Funds Ltd	73,092	(45,854)	27,238	-	27,238
All Funds	1,327,355	(215,771)	1,111,584	1,150,714	2,262,298
TOTAL SALARIES & WAGES					
8000 General Fund	13,221,511	2,091,131	15,312,642	-	15,312,642

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	89,106,337	(435,931)	88,670,406	16,288,678	104,959,084
6400 Federal Funds Ltd	5,162,926	(1,795,474)	3,367,452	-	3,367,452
TOTAL SALARIES & WAGES	**$107,490,774**	**($140,274)**	**$107,350,500**	**$16,288,678**	**$123,639,178**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	4,419	563	4,982	-	4,982
3400 Other Funds Ltd	31,055	(134)	30,921	5,524	36,445
6400 Federal Funds Ltd	1,614	(429)	1,185	-	1,185
All Funds	37,088	-	37,088	5,524	42,612
3220 Public Employees' Retire Cont					
8000 General Fund	2,190,512	317,891	2,508,403	-	2,508,403
3400 Other Funds Ltd	14,950,132	(81,711)	14,868,421	2,764,171	17,632,592
6400 Federal Funds Ltd	827,177	(270,368)	556,809	-	556,809
All Funds	17,967,821	(34,188)	17,933,633	2,764,171	20,697,804
3221 Pension Obligation Bond					
8000 General Fund	663,508	64,001	727,509	-	727,509
3400 Other Funds Ltd	5,016,152	(50,991)	4,965,161	-	4,965,161
6400 Federal Funds Ltd	254,618	20,097	274,715	-	274,715
All Funds	5,934,278	33,107	5,967,385	-	5,967,385
3230 Social Security Taxes					
8000 General Fund	998,633	157,612	1,156,245	-	1,156,245
3400 Other Funds Ltd	6,799,944	(33,341)	6,766,603	1,246,063	8,012,666
6400 Federal Funds Ltd	390,149	(134,998)	255,151	-	255,151

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	8,188,726	(10,727)	8,177,999	1,246,063	9,424,062
3240 Unemployment Assessments					
8000 General Fund	509,280	1,549,192	2,058,472	-	2,058,472
3400 Other Funds Ltd	73,883	136,669	210,552	-	210,552
6400 Federal Funds Ltd	118,150	253,089	371,239	-	371,239
All Funds	701,313	1,938,950	2,640,263	-	2,640,263
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	4,180	591	4,771	-	4,771
3400 Other Funds Ltd	29,554	(132)	29,422	5,266	34,688
6400 Federal Funds Ltd	1,588	(459)	1,129	-	1,129
All Funds	35,322	-	35,322	5,266	40,588
3260 Mass Transit Tax					
8000 General Fund	2,066,761	105,114	2,171,875	57,853	2,229,728
4400 Lottery Funds Ltd	-	5,062	5,062	-	5,062
3400 Other Funds Ltd	786,137	119,610	905,747	-	905,747
All Funds	2,852,898	229,786	3,082,684	57,853	3,140,537
3270 Flexible Benefits					
8000 General Fund	2,569,783	328,674	2,898,457	-	2,898,457
3400 Other Funds Ltd	17,909,665	(53,852)	17,855,813	3,192,948	21,048,761
6400 Federal Funds Ltd	947,608	(274,822)	672,786	-	672,786
All Funds	21,427,056	-	21,427,056	3,192,948	24,620,004
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	9,007,076	2,523,638	11,530,714	57,853	11,588,567

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4400 Lottery Funds Ltd	-	5,062	5,062	-	5,062
3400 Other Funds Ltd	45,596,522	36,118	45,632,640	7,213,972	52,846,612
6400 Federal Funds Ltd	2,540,904	(407,890)	2,133,014	-	2,133,014
TOTAL OTHER PAYROLL EXPENSES	**$57,144,502**	**$2,156,928**	**$59,301,430**	**$7,271,825**	**$66,573,255**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(1,094,837)	639,648	(455,189)	-	(455,189)
3400 Other Funds Ltd	(3,612,769)	1,858,213	(1,754,556)	-	(1,754,556)
6400 Federal Funds Ltd	(453,617)	293,526	(160,091)	-	(160,091)
All Funds	(5,161,223)	2,791,387	(2,369,836)	-	(2,369,836)
TOTAL PERSONAL SERVICES					
8000 General Fund	21,133,750	5,254,417	26,388,167	57,853	26,446,020
4400 Lottery Funds Ltd	-	5,062	5,062	-	5,062
3400 Other Funds Ltd	131,090,090	1,458,400	132,548,490	23,502,650	156,051,140
6400 Federal Funds Ltd	7,250,213	(1,909,838)	5,340,375	-	5,340,375
TOTAL PERSONAL SERVICES	**$159,474,053**	**$4,808,041**	**$164,282,094**	**$23,560,503**	**$187,842,597**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	64,827	5,917	70,744	-	70,744
3400 Other Funds Ltd	1,068,957	(41,712)	1,027,245	289,836	1,317,081
6400 Federal Funds Ltd	19,020	(61)	18,959	-	18,959
All Funds	1,152,804	(35,856)	1,116,948	289,836	1,406,784
4125 Out of State Travel					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	1,338	250	1,588	-	1,588
3400 Other Funds Ltd	98,207	3,711	101,918	-	101,918
6400 Federal Funds Ltd	420	(163)	257	-	257
All Funds	99,965	3,798	103,763	-	103,763
4150 Employee Training					
8000 General Fund	23,929	5,040	28,969	-	28,969
3400 Other Funds Ltd	794,016	(165,951)	628,065	516,153	1,144,218
6400 Federal Funds Ltd	7,573	(2,865)	4,708	-	4,708
All Funds	825,518	(163,776)	661,742	516,153	1,177,895
4175 Office Expenses					
8000 General Fund	323,204	42,784	365,988	37,806	403,794
3400 Other Funds Ltd	1,003,596	(152,111)	851,485	572,295	1,423,780
6400 Federal Funds Ltd	231,619	(1,089)	230,530	39,726	270,256
All Funds	1,558,419	(110,416)	1,448,003	649,827	2,097,830
4200 Telecommunications					
8000 General Fund	5,073,826	(722,870)	4,350,956	14,641	4,365,597
4400 Lottery Funds Ltd	31,570	1,199	32,769	-	32,769
3400 Other Funds Ltd	1,975,447	(561,555)	1,413,892	188,391	1,602,283
6400 Federal Funds Ltd	4,057,612	(2,619,105)	1,438,507	15,384	1,453,891
All Funds	11,138,455	(3,902,331)	7,236,124	218,416	7,454,540
4225 State Gov. Service Charges					
8000 General Fund	26,355,898	14,547,893	40,903,791	-	40,903,791
3400 Other Funds Ltd	1,138,629	3,829,664	4,968,293	-	4,968,293

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	8,837,951	309,112	9,147,063	-	9,147,063
All Funds	36,332,478	18,686,669	55,019,147	-	55,019,147
4250 Data Processing					
8000 General Fund	15,993,612	(5,504,049)	10,489,563	26,849	10,516,412
3400 Other Funds Ltd	19,355,661	3,959,284	23,314,945	(2,636,470)	20,678,475
6400 Federal Funds Ltd	2,413,822	1,956,243	4,370,065	(2,283,905)	2,086,160
All Funds	37,763,095	411,478	38,174,573	(4,893,526)	33,281,047
4275 Publicity and Publications					
8000 General Fund	7,160	1,451	8,611	-	8,611
3400 Other Funds Ltd	11,344	332	11,676	-	11,676
6400 Federal Funds Ltd	2,388	(990)	1,398	-	1,398
All Funds	20,892	793	21,685	-	21,685
4300 Professional Services					
8000 General Fund	3,663,668	971,413	4,635,081	-	4,635,081
3400 Other Funds Ltd	2,157,477	(29,370)	2,128,107	-	2,128,107
6400 Federal Funds Ltd	1,440,970	(637,034)	803,936	-	803,936
All Funds	7,262,115	305,009	7,567,124	-	7,567,124
4315 IT Professional Services					
3400 Other Funds Ltd	6,703,871	281,563	6,985,434	299,574	7,285,008
4325 Attorney General					
8000 General Fund	503,413	184,036	687,449	-	687,449
3400 Other Funds Ltd	69,806	5,098	74,904	-	74,904
6400 Federal Funds Ltd	155,202	(42,430)	112,772	-	112,772

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	728,421	146,704	875,125	-	875,125
4375 Employee Recruitment and Develop					
8000 General Fund	407,814	76,021	483,835	-	483,835
3400 Other Funds Ltd	46,623	(4,287)	42,336	-	42,336
6400 Federal Funds Ltd	128,216	(49,593)	78,623	-	78,623
All Funds	582,653	22,141	604,794	-	604,794
4400 Dues and Subscriptions					
8000 General Fund	26,348	5,025	31,373	-	31,373
3400 Other Funds Ltd	1,227,514	46,235	1,273,749	-	1,273,749
6400 Federal Funds Ltd	8,393	(3,295)	5,098	-	5,098
All Funds	1,262,255	47,965	1,310,220	-	1,310,220
4425 Facilities Rental and Taxes					
8000 General Fund	9,359,796	3,497,645	12,857,441	304,916	13,162,357
3400 Other Funds Ltd	8,080,225	(3,617,607)	4,462,618	167,680	4,630,298
6400 Federal Funds Ltd	7,517,339	(217,390)	7,299,949	320,388	7,620,337
All Funds	24,957,360	(337,352)	24,620,008	792,984	25,412,992
4450 Fuels and Utilities					
8000 General Fund	213,935	(23,428)	190,507	-	190,507
3400 Other Funds Ltd	61,341	2,011	63,352	-	63,352
6400 Federal Funds Ltd	104,173	(40,642)	63,531	-	63,531
All Funds	379,449	(62,059)	317,390	-	317,390
4475 Facilities Maintenance					
8000 General Fund	241,110	(33,665)	207,445	-	207,445

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	101,939	3,440	105,379	-	105,379
6400 Federal Funds Ltd	108,730	(56,398)	52,332	-	52,332
All Funds	451,779	(86,623)	365,156	-	365,156
4500 Food and Kitchen Supplies					
8000 General Fund	269	49	318	-	318
3400 Other Funds Ltd	31	(3)	28	-	28
6400 Federal Funds Ltd	84	(32)	52	-	52
All Funds	384	14	398	-	398
4525 Medical Services and Supplies					
8000 General Fund	107	19	126	-	126
3400 Other Funds Ltd	12	(1)	11	-	11
6400 Federal Funds Ltd	33	(13)	20	-	20
All Funds	152	5	157	-	157
4575 Agency Program Related S and S					
8000 General Fund	13,591	2,761	16,352	-	16,352
3400 Other Funds Ltd	141,727	5,129	146,856	-	146,856
6400 Federal Funds Ltd	4,475	(1,818)	2,657	-	2,657
All Funds	159,793	6,072	165,865	-	165,865
4600 Intra-agency Charges					
8000 General Fund	1,402	53	1,455	-	1,455
6400 Federal Funds Ltd	117,594	4,469	122,063	(122,063)	-
All Funds	118,996	4,522	123,518	(122,063)	1,455
4650 Other Services and Supplies					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	759,312	1,247,066	2,006,378	-	2,006,378
3400 Other Funds Ltd	289,932	165,576	455,508	267,938	723,446
6400 Federal Funds Ltd	309,202	487,317	796,519	-	796,519
All Funds	1,358,446	1,899,959	3,258,405	267,938	3,526,343
4700 Expendable Prop 250 - 5000					
8000 General Fund	1,256,895	79,070	1,335,965	119,582	1,455,547
3400 Other Funds Ltd	886,752	(155,160)	731,592	138,184	869,776
6400 Federal Funds Ltd	908,744	15,912	924,656	125,650	1,050,306
All Funds	3,052,391	(60,178)	2,992,213	383,416	3,375,629
4715 IT Expendable Property					
8000 General Fund	200,732	31,172	231,904	56,089	287,993
3400 Other Funds Ltd	5,875,314	130,932	6,006,246	30,842	6,037,088
6400 Federal Funds Ltd	488,306	293	488,599	58,929	547,528
All Funds	6,564,352	162,397	6,726,749	145,860	6,872,609
TOTAL SERVICES & SUPPLIES					
8000 General Fund	64,492,186	14,413,653	78,905,839	559,883	79,465,722
4400 Lottery Funds Ltd	31,570	1,199	32,769	-	32,769
3400 Other Funds Ltd	51,088,421	3,705,218	54,793,639	(165,577)	54,628,062
6400 Federal Funds Ltd	26,861,866	(899,572)	25,962,294	(1,845,891)	24,116,403
TOTAL SERVICES & SUPPLIES	**$142,474,043**	**$17,220,498**	**$159,694,541**	**($1,451,585)**	**$158,242,956**
SPECIAL PAYMENTS					
6030 Dist to Non-Gov Units					
8000 General Fund	105,000	15,000	120,000	-	120,000

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	12,000	(1,500)	10,500	-	10,500
6400 Federal Funds Ltd	33,000	(13,500)	19,500	-	19,500
All Funds	150,000	-	150,000	-	150,000
6085 Other Special Payments					
8000 General Fund	65,357,651	8,683,287	74,040,938	2,819,735	76,860,673
4400 Lottery Funds Ltd	200,000	10,478	210,478	-	210,478
3400 Other Funds Ltd	9,852,484	569,128	10,421,612	2,500,601	12,922,213
6400 Federal Funds Ltd	26,276,892	(3,264,792)	23,012,100	2,794,882	25,806,982
All Funds	101,687,027	5,998,101	107,685,128	8,115,218	115,800,346
TOTAL SPECIAL PAYMENTS					
8000 General Fund	65,462,651	8,698,287	74,160,938	2,819,735	76,980,673
4400 Lottery Funds Ltd	200,000	10,478	210,478	-	210,478
3400 Other Funds Ltd	9,864,484	567,628	10,432,112	2,500,601	12,932,713
6400 Federal Funds Ltd	26,309,892	(3,278,292)	23,031,600	2,794,882	25,826,482
TOTAL SPECIAL PAYMENTS	**$101,837,027**	**$5,998,101**	**$107,835,128**	**$8,115,218**	**$115,950,346**
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	19,080,190	-	19,080,190	-	19,080,190
7150 Interest - Bonds					
8030 General Fund Debt Svc	22,188,420	-	22,188,420	-	22,188,420
7200 Principal - COP					
8030 General Fund Debt Svc	12,746,000	-	12,746,000	-	12,746,000
7250 Interest - COP					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8030 General Fund Debt Svc	9,924,020	-	9,924,020	-	9,924,020
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
All Funds	13,391,230	-	13,391,230	-	13,391,230
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
TOTAL DEBT SERVICE	**$67,405,840**	**-**	**$67,405,840**	**-**	**$67,405,840**
TOTAL EXPENDITURES					
8000 General Fund	151,088,587	28,366,357	179,454,944	3,437,471	182,892,415
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
4400 Lottery Funds Ltd	231,570	16,739	248,309	-	248,309
3400 Other Funds Ltd	192,042,995	5,731,246	197,774,241	25,837,674	223,611,915
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	60,421,971	(6,087,702)	54,334,269	948,991	55,283,260
TOTAL EXPENDITURES	**$471,190,963**	**$28,026,640**	**$499,217,603**	**$30,224,136**	**$529,441,739**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	609	-	609	105	714
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	608.11	-	608.11	90.75	698.86

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	25,577,532	2,898,858	28,476,390	-	28,476,390
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	2,970,557	(630,343)	2,340,214	-	2,340,214
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	9,608,072	(3,606,845)	6,001,227	-	6,001,227
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	31,570	1,199	32,769	-	32,769
TOTAL REVENUES					
8000 General Fund	25,577,532	2,898,858	28,476,390	-	28,476,390
4400 Lottery Funds Ltd	31,570	1,199	32,769	-	32,769
3400 Other Funds Ltd	2,970,557	(630,343)	2,340,214	-	2,340,214
6400 Federal Funds Ltd	9,608,072	(3,606,845)	6,001,227	-	6,001,227
TOTAL REVENUES	**$38,187,731**	**($1,337,131)**	**$36,850,600**	**-**	**$36,850,600**
AVAILABLE REVENUES					
8000 General Fund	25,577,532	2,898,858	28,476,390	-	28,476,390
4400 Lottery Funds Ltd	31,570	1,199	32,769	-	32,769
3400 Other Funds Ltd	2,970,557	(630,343)	2,340,214	-	2,340,214

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	9,608,072	(3,606,845)	6,001,227	-	6,001,227
TOTAL AVAILABLE REVENUES	**$38,187,731**	**($1,337,131)**	**$36,850,600**	**-**	**$36,850,600**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	12,799,286	1,745,201	14,544,487	-	14,544,487
3400 Other Funds Ltd	1,428,499	(265,316)	1,163,183	-	1,163,183
6400 Federal Funds Ltd	4,722,513	(1,479,885)	3,242,628	-	3,242,628
All Funds	18,950,298	-	18,950,298	-	18,950,298
3160 Temporary Appointments					
8000 General Fund	313,212	218,007	531,219	-	531,219
3400 Other Funds Ltd	37,883	8,598	46,481	-	46,481
6400 Federal Funds Ltd	288,620	(202,297)	86,323	-	86,323
All Funds	639,715	24,308	664,023	-	664,023
3170 Overtime Payments					
8000 General Fund	4,737	3,555	8,292	-	8,292
3400 Other Funds Ltd	29	697	726	-	726
6400 Federal Funds Ltd	5,219	(3,872)	1,347	-	1,347
All Funds	9,985	380	10,365	-	10,365
3180 Shift Differential					
8000 General Fund	4	61,019	61,023	-	61,023
3400 Other Funds Ltd	-	5,339	5,339	-	5,339

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	73,482	(63,566)	9,916	-	9,916
All Funds	73,486	2,792	76,278	-	76,278
3190 All Other Differential					
8000 General Fund	104,272	63,349	167,621	-	167,621
3400 Other Funds Ltd	24,492	(9,825)	14,667	-	14,667
6400 Federal Funds Ltd	73,092	(45,854)	27,238	-	27,238
All Funds	201,856	7,670	209,526	-	209,526
TOTAL SALARIES & WAGES					
8000 General Fund	13,221,511	2,091,131	15,312,642	-	15,312,642
3400 Other Funds Ltd	1,490,903	(260,507)	1,230,396	-	1,230,396
6400 Federal Funds Ltd	5,162,926	(1,795,474)	3,367,452	-	3,367,452
TOTAL SALARIES & WAGES	**$19,875,340**	**$35,150**	**$19,910,490**	**-**	**$19,910,490**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	4,419	563	4,982	-	4,982
3400 Other Funds Ltd	494	(134)	360	-	360
6400 Federal Funds Ltd	1,614	(429)	1,185	-	1,185
All Funds	6,527	-	6,527	-	6,527
3220 Public Employees' Retire Cont					
8000 General Fund	2,190,512	317,891	2,508,403	-	2,508,403
3400 Other Funds Ltd	246,595	(45,681)	200,914	-	200,914
6400 Federal Funds Ltd	827,177	(270,368)	556,809	-	556,809
All Funds	3,264,284	1,842	3,266,126	-	3,266,126

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3221 Pension Obligation Bond					
8000 General Fund	663,508	64,001	727,509	-	727,509
3400 Other Funds Ltd	65,966	15,926	81,892	-	81,892
6400 Federal Funds Ltd	254,618	20,097	274,715	-	274,715
All Funds	984,092	100,024	1,084,116	-	1,084,116
3230 Social Security Taxes					
8000 General Fund	998,633	157,612	1,156,245	-	1,156,245
3400 Other Funds Ltd	112,733	(19,922)	92,811	-	92,811
6400 Federal Funds Ltd	390,149	(134,998)	255,151	-	255,151
All Funds	1,501,515	2,692	1,504,207	-	1,504,207
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	4,180	591	4,771	-	4,771
3400 Other Funds Ltd	496	(132)	364	-	364
6400 Federal Funds Ltd	1,588	(459)	1,129	-	1,129
All Funds	6,264	-	6,264	-	6,264
3270 Flexible Benefits					
8000 General Fund	2,569,783	328,674	2,898,457	-	2,898,457
3400 Other Funds Ltd	282,481	(53,852)	228,629	-	228,629
6400 Federal Funds Ltd	947,608	(274,822)	672,786	-	672,786
All Funds	3,799,872	-	3,799,872	-	3,799,872
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	6,431,035	869,332	7,300,367	-	7,300,367
3400 Other Funds Ltd	708,765	(103,795)	604,970	-	604,970

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	2,422,754	(660,979)	1,761,775	-	1,761,775
TOTAL OTHER PAYROLL EXPENSES	**$9,562,554**	**$104,558**	**$9,667,112**	**-**	**$9,667,112**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(1,094,837)	639,648	(455,189)	-	(455,189)
3400 Other Funds Ltd	(107,448)	56,556	(50,892)	-	(50,892)
6400 Federal Funds Ltd	(453,617)	293,526	(160,091)	-	(160,091)
All Funds	(1,655,902)	989,730	(666,172)	-	(666,172)
TOTAL PERSONAL SERVICES					
8000 General Fund	18,557,709	3,600,111	22,157,820	-	22,157,820
3400 Other Funds Ltd	2,092,220	(307,746)	1,784,474	-	1,784,474
6400 Federal Funds Ltd	7,132,063	(2,162,927)	4,969,136	-	4,969,136
TOTAL PERSONAL SERVICES	**$27,781,992**	**$1,129,438**	**$28,911,430**	**-**	**$28,911,430**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	54,328	5,518	59,846	-	59,846
3400 Other Funds Ltd	6,176	(939)	5,237	-	5,237
6400 Federal Funds Ltd	10,124	(399)	9,725	-	9,725
All Funds	70,628	4,180	74,808	-	74,808
4125 Out of State Travel					
8000 General Fund	1,338	250	1,588	-	1,588
3400 Other Funds Ltd	153	(15)	138	-	138
6400 Federal Funds Ltd	420	(163)	257	-	257

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	1,911	72	1,983	-	1,983
4150 Employee Training					
8000 General Fund	23,929	5,040	28,969	-	28,969
3400 Other Funds Ltd	2,989	(454)	2,535	-	2,535
6400 Federal Funds Ltd	7,573	(2,865)	4,708	-	4,708
All Funds	34,491	1,721	36,212	-	36,212
4175 Office Expenses					
8000 General Fund	69,061	13,774	82,835	-	82,835
3400 Other Funds Ltd	8,218	(970)	7,248	-	7,248
6400 Federal Funds Ltd	19,734	(6,274)	13,460	-	13,460
All Funds	97,013	6,530	103,543	-	103,543
4200 Telecommunications					
8000 General Fund	68,401	9,074	77,475	-	77,475
4400 Lottery Funds Ltd	31,570	1,199	32,769	-	32,769
3400 Other Funds Ltd	11,568	(1,922)	9,646	-	9,646
6400 Federal Funds Ltd	20,064	(2,149)	17,915	-	17,915
All Funds	131,603	6,202	137,805	-	137,805
4275 Publicity and Publications					
8000 General Fund	7,160	1,451	8,611	-	8,611
3400 Other Funds Ltd	821	(68)	753	-	753
6400 Federal Funds Ltd	2,388	(990)	1,398	-	1,398
All Funds	10,369	393	10,762	-	10,762
4300 Professional Services					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	3,592,580	968,427	4,561,007	-	4,561,007
3400 Other Funds Ltd	498,149	(99,062)	399,087	-	399,087
6400 Federal Funds Ltd	1,380,728	(639,564)	741,164	-	741,164
All Funds	5,471,457	229,801	5,701,258	-	5,701,258
4325 Attorney General					
8000 General Fund	502,123	183,776	685,899	-	685,899
3400 Other Funds Ltd	57,414	2,602	60,016	-	60,016
6400 Federal Funds Ltd	154,108	(42,650)	111,458	-	111,458
All Funds	713,645	143,728	857,373	-	857,373
4375 Employee Recruitment and Develop					
8000 General Fund	407,814	76,021	483,835	-	483,835
3400 Other Funds Ltd	46,623	(4,287)	42,336	-	42,336
6400 Federal Funds Ltd	128,216	(49,593)	78,623	-	78,623
All Funds	582,653	22,141	604,794	-	604,794
4400 Dues and Subscriptions					
8000 General Fund	26,348	5,025	31,373	-	31,373
3400 Other Funds Ltd	3,040	(295)	2,745	-	2,745
6400 Federal Funds Ltd	8,393	(3,295)	5,098	-	5,098
All Funds	37,781	1,435	39,216	-	39,216
4425 Facilities Rental and Taxes					
8000 General Fund	1,602	300	1,902	-	1,902
3400 Other Funds Ltd	183	(17)	166	-	166
6400 Federal Funds Ltd	505	(196)	309	-	309

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	2,290	87	2,377	-	2,377
4500 Food and Kitchen Supplies					
8000 General Fund	269	49	318	-	318
3400 Other Funds Ltd	31	(3)	28	-	28
6400 Federal Funds Ltd	84	(32)	52	-	52
All Funds	384	14	398	-	398
4525 Medical Services and Supplies					
8000 General Fund	107	19	126	-	126
3400 Other Funds Ltd	12	(1)	11	-	11
6400 Federal Funds Ltd	33	(13)	20	-	20
All Funds	152	5	157	-	157
4575 Agency Program Related S and S					
8000 General Fund	13,591	2,761	16,352	-	16,352
3400 Other Funds Ltd	1,626	(195)	1,431	-	1,431
6400 Federal Funds Ltd	4,475	(1,818)	2,657	-	2,657
All Funds	19,692	748	20,440	-	20,440
4650 Other Services and Supplies					
8000 General Fund	61,622	12,094	73,716	-	73,716
3400 Other Funds Ltd	7,162	(712)	6,450	-	6,450
6400 Federal Funds Ltd	19,739	(7,760)	11,979	-	11,979
All Funds	88,523	3,622	92,145	-	92,145
4700 Expendable Prop 250 - 5000					
8000 General Fund	5,988	1,840	7,828	-	7,828

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	731	(46)	685	-	685
6400 Federal Funds Ltd	2,233	(960)	1,273	-	1,273
All Funds	8,952	834	9,786	-	9,786
4715 IT Expendable Property					
8000 General Fund	64,460	12,430	76,890	-	76,890
3400 Other Funds Ltd	7,448	(720)	6,728	-	6,728
6400 Federal Funds Ltd	20,687	(8,192)	12,495	-	12,495
All Funds	92,595	3,518	96,113	-	96,113
TOTAL SERVICES & SUPPLIES					
8000 General Fund	4,900,721	1,297,849	6,198,570	-	6,198,570
4400 Lottery Funds Ltd	31,570	1,199	32,769	-	32,769
3400 Other Funds Ltd	652,344	(107,104)	545,240	-	545,240
6400 Federal Funds Ltd	1,779,504	(766,913)	1,012,591	-	1,012,591
TOTAL SERVICES & SUPPLIES	**$7,364,139**	**$425,031**	**$7,789,170**	**-**	**$7,789,170**
SPECIAL PAYMENTS					
6030 Dist to Non-Gov Units					
8000 General Fund	105,000	15,000	120,000	-	120,000
3400 Other Funds Ltd	12,000	(1,500)	10,500	-	10,500
6400 Federal Funds Ltd	33,000	(13,500)	19,500	-	19,500
All Funds	150,000	-	150,000	-	150,000
6085 Other Special Payments					
8000 General Fund	2,014,102	(2,014,102)	-	-	-
3400 Other Funds Ltd	213,993	(213,993)	-	-	-

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	663,505	(663,505)	-	-	-
All Funds	2,891,600	(2,891,600)	-	-	-
TOTAL SPECIAL PAYMENTS					
8000 General Fund	2,119,102	(1,999,102)	120,000	-	120,000
3400 Other Funds Ltd	225,993	(215,493)	10,500	-	10,500
6400 Federal Funds Ltd	696,505	(677,005)	19,500	-	19,500
TOTAL SPECIAL PAYMENTS	**$3,041,600**	**($2,891,600)**	**$150,000**	**-**	**$150,000**
TOTAL EXPENDITURES					
8000 General Fund	25,577,532	2,898,858	28,476,390	-	28,476,390
4400 Lottery Funds Ltd	31,570	1,199	32,769	-	32,769
3400 Other Funds Ltd	2,970,557	(630,343)	2,340,214	-	2,340,214
6400 Federal Funds Ltd	9,608,072	(3,606,845)	6,001,227	-	6,001,227
TOTAL EXPENDITURES	**$38,187,731**	**($1,337,131)**	**$36,850,600**	**-**	**$36,850,600**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	108	-	108	-	108
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	107.11	-	107.11	-	107.11

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
REVENUE CATEGORIES					
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	164,908,604	1,640,947	166,549,551	26,936,343	193,485,894
AVAILABLE REVENUES					
3400 Other Funds Ltd	164,908,604	1,640,947	166,549,551	26,936,343	193,485,894
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	85,226,328	-	85,226,328	15,137,964	100,364,292
3160 Temporary Appointments					
3400 Other Funds Ltd	970,844	36,892	1,007,736	-	1,007,736
3170 Overtime Payments					
3400 Other Funds Ltd	89,087	3,385	92,472	-	92,472
3180 Shift Differential					
3400 Other Funds Ltd	203,676	7,740	211,416	-	211,416
3190 All Other Differential					
3400 Other Funds Ltd	1,125,499	(223,441)	902,058	1,150,714	2,052,772
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	87,615,434	(175,424)	87,440,010	16,288,678	103,728,688
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	30,561	-	30,561	5,524	36,085
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	14,703,537	(36,030)	14,667,507	2,764,171	17,431,678
3221 Pension Obligation Bond					
3400 Other Funds Ltd	4,950,186	(66,917)	4,883,269	-	4,883,269
3230 Social Security Taxes					
3400 Other Funds Ltd	6,687,211	(13,419)	6,673,792	1,246,063	7,919,855
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	29,058	-	29,058	5,266	34,324
3270 Flexible Benefits					
3400 Other Funds Ltd	17,627,184	-	17,627,184	3,192,948	20,820,132
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	44,027,737	(116,366)	43,911,371	7,213,972	51,125,343
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(3,505,321)	1,801,657	(1,703,664)	-	(1,703,664)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	128,137,850	1,509,867	129,647,717	23,502,650	153,150,367
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	1,060,116	(40,874)	1,019,242	289,836	1,309,078
4125 Out of State Travel					
3400 Other Funds Ltd	98,054	3,726	101,780	-	101,780

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4150 Employee Training					
3400 Other Funds Ltd	791,027	(165,497)	625,530	516,153	1,141,683
4175 Office Expenses					
3400 Other Funds Ltd	881,240	(167,734)	713,506	551,502	1,265,008
4200 Telecommunications					
3400 Other Funds Ltd	848,165	(32,738)	815,427	180,340	995,767
4250 Data Processing					
3400 Other Funds Ltd	16,165,148	561,316	16,726,464	-	16,726,464
4275 Publicity and Publications					
3400 Other Funds Ltd	10,523	400	10,923	-	10,923
4300 Professional Services					
3400 Other Funds Ltd	1,641,284	68,934	1,710,218	-	1,710,218
4315 IT Professional Services					
3400 Other Funds Ltd	6,703,871	281,563	6,985,434	299,574	7,285,008
4325 Attorney General					
3400 Other Funds Ltd	12,064	2,430	14,494	-	14,494
4400 Dues and Subscriptions					
3400 Other Funds Ltd	1,224,474	46,530	1,271,004	-	1,271,004
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	659,735	(352,696)	307,039	-	307,039
4475 Facilities Maintenance					
3400 Other Funds Ltd	30,081	1,143	31,224	-	31,224
4575 Agency Program Related S and S					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	140,101	5,324	145,425	-	145,425
4650 Other Services and Supplies					
3400 Other Funds Ltd	183,695	(5,542)	178,153	267,938	446,091
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	474,514	(195,595)	278,919	72,423	351,342
4715 IT Expendable Property					
3400 Other Funds Ltd	5,846,662	120,390	5,967,052	-	5,967,052
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	36,770,754	131,080	36,901,834	2,177,766	39,079,600
SPECIAL PAYMENTS					
6085 Other Special Payments					
3400 Other Funds Ltd	-	-	-	1,255,927	1,255,927
TOTAL EXPENDITURES					
3400 Other Funds Ltd	164,908,604	1,640,947	166,549,551	26,936,343	193,485,894
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	501	-	501	105	606
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	501.00	-	501.00	90.75	591.75

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	125,511,055	25,467,499	150,978,554	3,437,471	154,416,025
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
All Funds	189,449,685	25,467,499	214,917,184	3,437,471	218,354,655
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	23,994,510	4,720,642	28,715,152	(1,098,669)	27,616,483
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	50,813,899	(2,480,857)	48,333,042	948,991	49,282,033
All Funds	54,281,109	(2,480,857)	51,800,252	948,991	52,749,243
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	200,000	15,540	215,540	-	215,540
1845 Tsfr From Or Liquor Cntrl Comm					
3400 Other Funds Ltd	169,324	-	169,324	-	169,324
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	200,000	15,540	215,540	-	215,540
3400 Other Funds Ltd	169,324	-	169,324	-	169,324
TOTAL TRANSFERS IN	**$369,324**	**$15,540**	**$384,864**	**-**	**$384,864**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
TOTAL REVENUES					
8000 General Fund	125,511,055	25,467,499	150,978,554	3,437,471	154,416,025
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
4400 Lottery Funds Ltd	200,000	15,540	215,540	-	215,540
3400 Other Funds Ltd	24,163,834	4,720,642	28,884,476	(1,098,669)	27,785,807
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	50,813,899	(2,480,857)	48,333,042	948,991	49,282,033
TOTAL REVENUES	**$268,094,628**	**$27,722,824**	**$295,817,452**	**$3,287,793**	**$299,105,245**
AVAILABLE REVENUES					
8000 General Fund	125,511,055	25,467,499	150,978,554	3,437,471	154,416,025
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
4400 Lottery Funds Ltd	200,000	15,540	215,540	-	215,540
3400 Other Funds Ltd	24,163,834	4,720,642	28,884,476	(1,098,669)	27,785,807
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
6400 Federal Funds Ltd	50,813,899	(2,480,857)	48,333,042	948,991	49,282,033
TOTAL AVAILABLE REVENUES	**$268,094,628**	**$27,722,824**	**$295,817,452**	**$3,287,793**	**$299,105,245**
EXPENDITURES					
PERSONAL SERVICES					
OTHER PAYROLL EXPENSES					
3240 Unemployment Assessments					
8000 General Fund	509,280	1,549,192	2,058,472	-	2,058,472
3400 Other Funds Ltd	73,883	136,669	210,552	-	210,552
6400 Federal Funds Ltd	118,150	253,089	371,239	-	371,239

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	701,313	1,938,950	2,640,263	-	2,640,263
3260 Mass Transit Tax					
8000 General Fund	2,066,761	105,114	2,171,875	57,853	2,229,728
4400 Lottery Funds Ltd	-	5,062	5,062	-	5,062
3400 Other Funds Ltd	786,137	119,610	905,747	-	905,747
All Funds	2,852,898	229,786	3,082,684	57,853	3,140,537
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	2,576,041	1,654,306	4,230,347	57,853	4,288,200
4400 Lottery Funds Ltd	-	5,062	5,062	-	5,062
3400 Other Funds Ltd	860,020	256,279	1,116,299	-	1,116,299
6400 Federal Funds Ltd	118,150	253,089	371,239	-	371,239
TOTAL OTHER PAYROLL EXPENSES	**$3,554,211**	**$2,168,736**	**$5,722,947**	**$57,853**	**$5,780,800**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	10,499	399	10,898	-	10,898
3400 Other Funds Ltd	2,665	101	2,766	-	2,766
6400 Federal Funds Ltd	8,896	338	9,234	-	9,234
All Funds	22,060	838	22,898	-	22,898
4175 Office Expenses					
8000 General Fund	254,143	29,010	283,153	37,806	320,959
3400 Other Funds Ltd	114,138	16,593	130,731	20,793	151,524
6400 Federal Funds Ltd	211,885	5,185	217,070	39,726	256,796
All Funds	580,166	50,788	630,954	98,325	729,279

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4200 Telecommunications					
8000 General Fund	5,005,425	(731,944)	4,273,481	14,641	4,288,122
3400 Other Funds Ltd	1,115,714	(526,895)	588,819	8,051	596,870
6400 Federal Funds Ltd	4,037,548	(2,616,956)	1,420,592	15,384	1,435,976
All Funds	10,158,687	(3,875,795)	6,282,892	38,076	6,320,968
4225 State Gov. Service Charges					
8000 General Fund	26,355,898	14,547,893	40,903,791	-	40,903,791
3400 Other Funds Ltd	1,138,629	3,829,664	4,968,293	-	4,968,293
6400 Federal Funds Ltd	8,837,951	309,112	9,147,063	-	9,147,063
All Funds	36,332,478	18,686,669	55,019,147	-	55,019,147
4250 Data Processing					
8000 General Fund	15,993,612	(5,504,049)	10,489,563	26,849	10,516,412
3400 Other Funds Ltd	3,190,513	3,397,968	6,588,481	(2,636,470)	3,952,011
6400 Federal Funds Ltd	2,413,822	1,956,243	4,370,065	(2,283,905)	2,086,160
All Funds	21,597,947	(149,838)	21,448,109	(4,893,526)	16,554,583
4300 Professional Services					
8000 General Fund	71,088	2,986	74,074	-	74,074
3400 Other Funds Ltd	18,044	758	18,802	-	18,802
6400 Federal Funds Ltd	60,242	2,530	62,772	-	62,772
All Funds	149,374	6,274	155,648	-	155,648
4325 Attorney General					
8000 General Fund	1,290	260	1,550	-	1,550
3400 Other Funds Ltd	328	66	394	-	394

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	1,094	220	1,314	-	1,314
All Funds	2,712	546	3,258	-	3,258
4425 Facilities Rental and Taxes					
8000 General Fund	9,358,194	3,497,345	12,855,539	304,916	13,160,455
3400 Other Funds Ltd	7,420,307	(3,264,894)	4,155,413	167,680	4,323,093
6400 Federal Funds Ltd	7,516,834	(217,194)	7,299,640	320,388	7,620,028
All Funds	24,295,335	15,257	24,310,592	792,984	25,103,576
4450 Fuels and Utilities					
8000 General Fund	213,935	(23,428)	190,507	-	190,507
3400 Other Funds Ltd	61,341	2,011	63,352	-	63,352
6400 Federal Funds Ltd	104,173	(40,642)	63,531	-	63,531
All Funds	379,449	(62,059)	317,390	-	317,390
4475 Facilities Maintenance					
8000 General Fund	241,110	(33,665)	207,445	-	207,445
3400 Other Funds Ltd	71,858	2,297	74,155	-	74,155
6400 Federal Funds Ltd	108,730	(56,398)	52,332	-	52,332
All Funds	421,698	(87,766)	333,932	-	333,932
4600 Intra-agency Charges					
8000 General Fund	1,402	53	1,455	-	1,455
6400 Federal Funds Ltd	117,594	4,469	122,063	(122,063)	-
All Funds	118,996	4,522	123,518	(122,063)	1,455
4650 Other Services and Supplies					
8000 General Fund	697,690	1,234,972	1,932,662	-	1,932,662

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	99,075	171,830	270,905	-	270,905
6400 Federal Funds Ltd	289,463	495,077	784,540	-	784,540
All Funds	1,086,228	1,901,879	2,988,107	-	2,988,107
4700 Expendable Prop 250 - 5000					
8000 General Fund	1,250,907	77,230	1,328,137	119,582	1,447,719
3400 Other Funds Ltd	411,507	40,481	451,988	65,761	517,749
6400 Federal Funds Ltd	906,511	16,872	923,383	125,650	1,049,033
All Funds	2,568,925	134,583	2,703,508	310,993	3,014,501
4715 IT Expendable Property					
8000 General Fund	136,272	18,742	155,014	56,089	211,103
3400 Other Funds Ltd	21,204	11,262	32,466	30,842	63,308
6400 Federal Funds Ltd	467,619	8,485	476,104	58,929	535,033
All Funds	625,095	38,489	663,584	145,860	809,444
TOTAL SERVICES & SUPPLIES					
8000 General Fund	59,591,465	13,115,804	72,707,269	559,883	73,267,152
3400 Other Funds Ltd	13,665,323	3,681,242	17,346,565	(2,343,343)	15,003,222
6400 Federal Funds Ltd	25,082,362	(132,659)	24,949,703	(1,845,891)	23,103,812
TOTAL SERVICES & SUPPLIES	**$98,339,150**	**$16,664,387**	**$115,003,537**	**($3,629,351)**	**$111,374,186**
SPECIAL PAYMENTS					
6085 Other Special Payments					
8000 General Fund	63,343,549	10,697,389	74,040,938	2,819,735	76,860,673
4400 Lottery Funds Ltd	200,000	10,478	210,478	-	210,478
3400 Other Funds Ltd	9,638,491	783,121	10,421,612	1,244,674	11,666,286

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	25,613,387	(2,601,287)	23,012,100	2,794,882	25,806,982
All Funds	98,795,427	8,889,701	107,685,128	6,859,291	114,544,419
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	19,080,190	-	19,080,190	-	19,080,190
7150 Interest - Bonds					
8030 General Fund Debt Svc	22,188,420	-	22,188,420	-	22,188,420
7200 Principal - COP					
8030 General Fund Debt Svc	12,746,000	-	12,746,000	-	12,746,000
7250 Interest - COP					
8030 General Fund Debt Svc	9,924,020	-	9,924,020	-	9,924,020
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
All Funds	13,391,230	-	13,391,230	-	13,391,230
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210
TOTAL DEBT SERVICE	**$67,405,840**	**-**	**$67,405,840**	**-**	**$67,405,840**
TOTAL EXPENDITURES					
8000 General Fund	125,511,055	25,467,499	150,978,554	3,437,471	154,416,025
8030 General Fund Debt Svc	63,938,630	-	63,938,630	-	63,938,630
4400 Lottery Funds Ltd	200,000	15,540	215,540	-	215,540
3400 Other Funds Ltd	24,163,834	4,720,642	28,884,476	(1,098,669)	27,785,807
6230 Federal Funds Debt Svc NL	3,467,210	-	3,467,210	-	3,467,210

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	50,813,899	(2,480,857)	48,333,042	948,991	49,282,033
TOTAL EXPENDITURES	**$268,094,628**	**$27,722,824**	**$295,817,452**	**$3,287,793**	**$299,105,245**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
BEGINNING BALANCE					
0025 Beginning Balance					
3010 Other Funds Cap Improve	100,000	-	100,000	-	100,000
3400 Other Funds Ltd	2,209,814,262	(17,683,441)	2,192,130,821	-	2,192,130,821
All Funds	2,209,914,262	(17,683,441)	2,192,230,821	-	2,192,230,821
0030 Beginning Balance Adjustment					
3010 Other Funds Cap Improve	(100,000)	-	(100,000)	-	(100,000)
3400 Other Funds Ltd	(1,847,943,010)	-	(1,847,943,010)	-	(1,847,943,010)
All Funds	(1,848,043,010)	-	(1,848,043,010)	-	(1,848,043,010)
TOTAL BEGINNING BALANCE					
3010 Other Funds Cap Improve	-	-	-	-	-
3400 Other Funds Ltd	361,871,252	(17,683,441)	344,187,811	-	344,187,811
TOTAL BEGINNING BALANCE	**$361,871,252**	**($17,683,441)**	**$344,187,811**	**-**	**$344,187,811**
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	1,965,397,855	910,966,268	2,876,364,123	164,491,082	3,040,855,205
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
All Funds	1,966,123,356	910,993,837	2,877,117,193	173,566,082	3,050,683,275
TAXES					
0190 Other Selective Taxes					
3400 Other Funds Ltd	1,252,096,875	(83,096,876)	1,168,999,999	-	1,168,999,999
LICENSES AND FEES					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
0205 Business Lic and Fees					
3400 Other Funds Ltd	14,139,112	194,298	14,333,410	2,029,258	16,362,668
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	14,187,416	147,371	14,334,787	-	14,334,787
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	28,326,528	341,669	28,668,197	2,029,258	30,697,455
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	23,117,699	-	23,117,699	-	23,117,699
0415 Admin and Service Charges					
3400 Other Funds Ltd	3,567,619,442	242,271,563	3,809,891,005	1,806,102	3,811,697,107
0420 Care of State Wards					
3400 Other Funds Ltd	2,369,042	-	2,369,042	-	2,369,042
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	3,593,106,183	242,271,563	3,835,377,746	1,806,102	3,837,183,848
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	1,140,607	-	1,140,607	-	1,140,607
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	4,976,604	-	4,976,604	-	4,976,604
SALES INCOME					
0705 Sales Income					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	9,797,241	-	9,797,241	-	9,797,241
OTHER					
0975 Other Revenues					
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	1,015,405,669	68,253,272	1,083,658,941	48,349,929	1,132,008,870
All Funds	1,055,405,669	68,253,272	1,123,658,941	48,349,929	1,172,008,870
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6400 Federal Funds Ltd	11,106,674,018	695,092,332	11,801,766,350	355,455,043	12,157,221,393
All Funds	11,209,403,069	695,092,332	11,904,495,401	355,455,043	12,259,950,444
TRANSFERS IN					
1010 Transfer In - Intrafund					
3010 Other Funds Cap Improve	725,501	27,569	753,070	-	753,070
1050 Transfer In Other					
3010 Other Funds Cap Improve	43,119	(43,119)	-	-	-
3400 Other Funds Ltd	26,582,868	-	26,582,868	78,400,000	104,982,868
All Funds	26,625,987	(43,119)	26,582,868	78,400,000	104,982,868
1060 Transfer from General Fund					
3400 Other Funds Ltd	725,501	27,569	753,070	-	753,070
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	13,389,382	462,118	13,851,500	-	13,851,500
3400 Other Funds Ltd	168,685,900	(74,230,678)	94,455,222	(2,271,322)	92,183,900

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	182,075,282	(73,768,560)	108,306,722	(2,271,322)	106,035,400
1108 Tsfr From Mental Health Reg Agy					
3400 Other Funds Ltd	26,884	-	26,884	-	26,884
1124 Tsfr From Licensed Social Wkrs					
3400 Other Funds Ltd	22,000	-	22,000	-	22,000
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	437,346,053	(5,394,562)	431,951,491	(6,067,184)	425,884,307
1330 Tsfr From Energy, Dept of					
3400 Other Funds Ltd	51,771	-	51,771	-	51,771
1340 Tsfr From Environmental Quality					
3400 Other Funds Ltd	395,152	-	395,152	-	395,152
1415 Tsfr From Or Youth Authority					
3400 Other Funds Ltd	249,767	-	249,767	-	249,767
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	1,273,413	-	1,273,413	-	1,273,413
1603 Tsfr From Agriculture, Dept of					
3400 Other Funds Ltd	262,696	-	262,696	-	262,696
1811 Tsfr From Chiropractic Exam, Bd					
3400 Other Funds Ltd	11,600	-	11,600	-	11,600
1833 Tsfr From Health Rel Lic Bds					
3400 Other Funds Ltd	88,590	-	88,590	-	88,590
1834 Tsfr From Board of Dentistry					
3400 Other Funds Ltd	226,800	-	226,800	-	226,800

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
1845 Tsfr From Or Liquor Cntrl Comm					
3400 Other Funds Ltd	20,083,817	-	20,083,817	-	20,083,817
1847 Tsfr From Oregon Medical Board					
3400 Other Funds Ltd	1,022,551	-	1,022,551	-	1,022,551
1851 Tsfr From Nursing, Bd of					
3400 Other Funds Ltd	577,308	-	577,308	-	577,308
1855 Tsfr From Board of Pharmacy					
3400 Other Funds Ltd	416,146	-	416,146	-	416,146
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	13,389,382	462,118	13,851,500	-	13,851,500
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3400 Other Funds Ltd	658,048,817	(79,597,671)	578,451,146	70,061,494	648,512,640
TOTAL TRANSFERS IN	**$672,206,819**	**($79,151,103)**	**$593,055,716**	**$70,061,494**	**$663,117,210**
TOTAL REVENUES					
8000 General Fund	1,965,397,855	910,966,268	2,876,364,123	164,491,082	3,040,855,205
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
4400 Lottery Funds Ltd	13,389,382	462,118	13,851,500	-	13,851,500
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	6,562,898,524	148,171,957	6,711,070,481	122,246,783	6,833,317,264
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6400 Federal Funds Ltd	11,106,674,018	695,092,332	11,801,766,350	355,455,043	12,157,221,393
TOTAL REVENUES	**$19,792,582,951**	**$1,754,704,694**	**$21,547,287,645**	**$651,267,908**	**$22,198,555,553**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(725,501)	(27,569)	(753,070)	-	(753,070)
2080 Transfer to Counties					
3400 Other Funds Ltd	(7,478,800)	-	(7,478,800)	-	(7,478,800)
2123 Tsfr To OR Business Development					
6400 Federal Funds Ltd	(17,432,000)	-	(17,432,000)	-	(17,432,000)
2340 Tsfr To Environmental Quality					
6400 Federal Funds Ltd	(1,599,104)	-	(1,599,104)	-	(1,599,104)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(8,204,301)	(27,569)	(8,231,870)	-	(8,231,870)
6400 Federal Funds Ltd	(19,031,104)	-	(19,031,104)	-	(19,031,104)
TOTAL TRANSFERS OUT	**($27,235,405)**	**($27,569)**	**($27,262,974)**	**-**	**($27,262,974)**
AVAILABLE REVENUES					
8000 General Fund	1,965,397,855	910,966,268	2,876,364,123	164,491,082	3,040,855,205
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
4400 Lottery Funds Ltd	13,389,382	462,118	13,851,500	-	13,851,500
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	6,916,565,475	130,460,947	7,047,026,422	122,246,783	7,169,273,205
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6400 Federal Funds Ltd	11,087,642,914	695,092,332	11,782,735,246	355,455,043	12,138,190,289
TOTAL AVAILABLE REVENUES	**$20,127,218,798**	**$1,736,993,684**	**$21,864,212,482**	**$651,267,908**	**$22,515,480,390**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	318,488,063	896,486	319,384,549	5,053,231	324,437,780
4400 Lottery Funds Ltd	839,739	-	839,739	-	839,739
3400 Other Funds Ltd	59,162,368	176,289	59,338,657	2,500,858	61,839,515
6400 Federal Funds Ltd	103,742,788	705,034	104,447,822	2,024,611	106,472,433
All Funds	482,232,958	1,777,809	484,010,767	9,578,700	493,589,467
3160 Temporary Appointments					
8000 General Fund	1,503,242	(48,419)	1,454,823	-	1,454,823
4400 Lottery Funds Ltd	3,848	146	3,994	-	3,994
3400 Other Funds Ltd	437,087	16,565	453,652	-	453,652
6400 Federal Funds Ltd	1,224,615	(259,668)	964,947	-	964,947
All Funds	3,168,792	(291,376)	2,877,416	-	2,877,416
3170 Overtime Payments					
8000 General Fund	12,061,674	896,201	12,957,875	15,736	12,973,611
3400 Other Funds Ltd	899,743	71,445	971,188	-	971,188
6400 Federal Funds Ltd	823,333	(113,176)	710,157	-	710,157
All Funds	13,784,750	854,470	14,639,220	15,736	14,654,956
3180 Shift Differential					
8000 General Fund	3,850,178	139,801	3,989,979	-	3,989,979
3400 Other Funds Ltd	300,970	11,436	312,406	-	312,406

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	208,841	(456)	208,385	-	208,385
All Funds	4,359,989	150,781	4,510,770	-	4,510,770
3190 All Other Differential					
8000 General Fund	11,093,622	757,406	11,851,028	656,482	12,507,510
3400 Other Funds Ltd	1,076,833	47,871	1,124,704	276,948	1,401,652
6400 Federal Funds Ltd	3,900,318	(197,701)	3,702,617	607,711	4,310,328
All Funds	16,070,773	607,576	16,678,349	1,541,141	18,219,490
TOTAL SALARIES & WAGES					
8000 General Fund	346,996,779	2,641,475	349,638,254	5,725,449	355,363,703
4400 Lottery Funds Ltd	843,587	146	843,733	-	843,733
3400 Other Funds Ltd	61,877,001	323,606	62,200,607	2,777,806	64,978,413
6400 Federal Funds Ltd	109,899,895	134,033	110,033,928	2,632,322	112,666,250
TOTAL SALARIES & WAGES	**$519,617,262**	**$3,099,260**	**$522,716,522**	**$11,135,577**	**$533,852,099**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	142,629	546	143,175	2,188	145,363
4400 Lottery Funds Ltd	366	-	366	-	366
3400 Other Funds Ltd	27,621	101	27,722	1,328	29,050
6400 Federal Funds Ltd	42,091	367	42,458	879	43,337
All Funds	212,707	1,014	213,721	4,395	218,116
3220 Public Employees' Retire Cont					
8000 General Fund	58,628,629	456,475	59,085,104	971,612	60,056,716
4400 Lottery Funds Ltd	142,503	-	142,503	-	142,503

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	10,421,750	52,108	10,473,858	471,390	10,945,248
6400 Federal Funds Ltd	18,442,285	66,814	18,509,099	446,704	18,955,803
All Funds	87,635,167	575,397	88,210,564	1,889,706	90,100,270
3221 Pension Obligation Bond					
8000 General Fund	18,177,219	1,293,794	19,471,013	-	19,471,013
4400 Lottery Funds Ltd	44,020	3,307	47,327	-	47,327
3400 Other Funds Ltd	3,115,350	347,342	3,462,692	-	3,462,692
6400 Federal Funds Ltd	6,419,953	(295,129)	6,124,824	-	6,124,824
All Funds	27,756,542	1,349,314	29,105,856	-	29,105,856
3230 Social Security Taxes					
8000 General Fund	25,919,066	202,068	26,121,134	437,972	26,559,106
4400 Lottery Funds Ltd	64,532	11	64,543	-	64,543
3400 Other Funds Ltd	4,700,874	24,758	4,725,632	212,503	4,938,135
6400 Federal Funds Ltd	8,321,805	10,255	8,332,060	201,323	8,533,383
All Funds	39,006,277	237,092	39,243,369	851,798	40,095,167
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	136,221	519	136,740	2,101	138,841
4400 Lottery Funds Ltd	348	-	348	-	348
3400 Other Funds Ltd	26,082	93	26,175	1,265	27,440
6400 Federal Funds Ltd	39,595	349	39,944	834	40,778
All Funds	202,246	961	203,207	4,200	207,407
3270 Flexible Benefits					
8000 General Fund	82,509,506	293,637	82,803,143	1,273,682	84,076,825

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4400 Lottery Funds Ltd	211,104	-	211,104	-	211,104
3400 Other Funds Ltd	15,866,022	57,174	15,923,196	765,745	16,688,941
6400 Federal Funds Ltd	24,064,792	197,473	24,262,265	502,617	24,764,882
All Funds	122,651,424	548,284	123,199,708	2,542,044	125,741,752
3280 Other OPE					
3400 Other Funds Ltd	19,570,000	-	19,570,000	-	19,570,000
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	185,513,270	2,247,039	187,760,309	2,687,555	190,447,864
4400 Lottery Funds Ltd	462,873	3,318	466,191	-	466,191
3400 Other Funds Ltd	53,727,699	481,576	54,209,275	1,452,231	55,661,506
6400 Federal Funds Ltd	57,330,521	(19,871)	57,310,650	1,152,357	58,463,007
TOTAL OTHER PAYROLL EXPENSES	**$297,034,363**	**$2,712,062**	**$299,746,425**	**$5,292,143**	**$305,038,568**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(4,563,877)	3,652,659	(911,218)	-	(911,218)
4400 Lottery Funds Ltd	(14,772)	(3,681)	(18,453)	-	(18,453)
3400 Other Funds Ltd	(3,294,229)	2,371,418	(922,811)	-	(922,811)
6400 Federal Funds Ltd	(6,374,354)	4,861,928	(1,512,426)	-	(1,512,426)
All Funds	(14,247,232)	10,882,324	(3,364,908)	-	(3,364,908)
TOTAL PERSONAL SERVICES					
8000 General Fund	527,946,172	8,541,173	536,487,345	8,413,004	544,900,349
4400 Lottery Funds Ltd	1,291,688	(217)	1,291,471	-	1,291,471
3400 Other Funds Ltd	112,310,471	3,176,600	115,487,071	4,230,037	119,717,108

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	160,856,062	4,976,090	165,832,152	3,784,679	169,616,831
TOTAL PERSONAL SERVICES	**$802,404,393**	**$16,693,646**	**$819,098,039**	**$16,427,720**	**$835,525,759**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	987,899	29,715	1,017,614	120,544	1,138,158
4400 Lottery Funds Ltd	36,435	1,385	37,820	-	37,820
3400 Other Funds Ltd	1,327,028	81,780	1,408,808	68,098	1,476,906
6400 Federal Funds Ltd	2,431,742	56,554	2,488,296	61,482	2,549,778
All Funds	4,783,104	169,434	4,952,538	250,124	5,202,662
4125 Out of State Travel					
8000 General Fund	258,971	9,841	268,812	-	268,812
4400 Lottery Funds Ltd	4,949	188	5,137	-	5,137
3400 Other Funds Ltd	288,982	10,982	299,964	(2,133)	297,831
6400 Federal Funds Ltd	811,217	30,824	842,041	-	842,041
All Funds	1,364,119	51,835	1,415,954	(2,133)	1,413,821
4150 Employee Training					
8000 General Fund	639,734	27,175	666,909	238,781	905,690
4400 Lottery Funds Ltd	7,186	273	7,459	-	7,459
3400 Other Funds Ltd	1,100,696	49,801	1,150,497	13,405	1,163,902
6400 Federal Funds Ltd	1,209,895	43,125	1,253,020	14,461	1,267,481
All Funds	2,957,511	120,374	3,077,885	266,647	3,344,532
4175 Office Expenses					
8000 General Fund	6,259,023	(10,460)	6,248,563	221,489	6,470,052

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4400 Lottery Funds Ltd	8,019	305	8,324	-	8,324
3400 Other Funds Ltd	3,330,164	190,146	3,520,310	88,570	3,608,880
6400 Federal Funds Ltd	5,405,985	129,705	5,535,690	100,062	5,635,752
All Funds	15,003,191	309,696	15,312,887	410,121	15,723,008
4200 Telecommunications					
8000 General Fund	888,336	15,454	903,790	69,467	973,257
4400 Lottery Funds Ltd	3,788	144	3,932	-	3,932
3400 Other Funds Ltd	1,189,820	56,435	1,246,255	30,348	1,276,603
6400 Federal Funds Ltd	1,240,686	11,743	1,252,429	32,728	1,285,157
All Funds	3,322,630	83,776	3,406,406	132,543	3,538,949
4250 Data Processing					
8000 General Fund	3,028,620	114,873	3,143,493	7,350	3,150,843
4400 Lottery Funds Ltd	9,148	348	9,496	-	9,496
3400 Other Funds Ltd	2,288,626	85,470	2,374,096	(759)	2,373,337
6400 Federal Funds Ltd	2,256,063	85,732	2,341,795	-	2,341,795
All Funds	7,582,457	286,423	7,868,880	6,591	7,875,471
4275 Publicity and Publications					
8000 General Fund	984,794	36,638	1,021,432	-	1,021,432
4400 Lottery Funds Ltd	55,718	2,117	57,835	-	57,835
3400 Other Funds Ltd	3,370,149	128,065	3,498,214	31,628	3,529,842
6400 Federal Funds Ltd	1,287,460	47,536	1,334,996	-	1,334,996
All Funds	5,698,121	214,356	5,912,477	31,628	5,944,105
4300 Professional Services					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	36,907,618	(2,941,353)	33,966,265	9,877,352	43,843,617
4400 Lottery Funds Ltd	1,791,418	75,240	1,866,658	-	1,866,658
3400 Other Funds Ltd	69,158,526	2,845,263	72,003,789	9,153,691	81,157,480
6400 Federal Funds Ltd	61,327,793	1,552,814	62,880,607	258,000	63,138,607
All Funds	169,185,355	1,531,964	170,717,319	19,289,043	190,006,362
4315 IT Professional Services					
8000 General Fund	16,543,586	(4,461,975)	12,081,611	3,018,269	15,099,880
4400 Lottery Funds Ltd	10	-	10	-	10
3400 Other Funds Ltd	6,559,533	275,501	6,835,034	692,669	7,527,703
6400 Federal Funds Ltd	68,708,110	(17,674,128)	51,033,982	1,273,500	52,307,482
All Funds	91,811,239	(21,860,602)	69,950,637	4,984,438	74,935,075
4325 Attorney General					
8000 General Fund	1,949,615	392,652	2,342,267	-	2,342,267
4400 Lottery Funds Ltd	1,217	245	1,462	-	1,462
3400 Other Funds Ltd	2,892,266	582,502	3,474,768	(61,004)	3,413,764
6400 Federal Funds Ltd	1,586,836	319,590	1,906,426	-	1,906,426
All Funds	6,429,934	1,294,989	7,724,923	(61,004)	7,663,919
4350 Dispute Resolution Services					
3400 Other Funds Ltd	9,752	371	10,123	-	10,123
4375 Employee Recruitment and Develop					
8000 General Fund	355,419	13,507	368,926	200,000	568,926
3400 Other Funds Ltd	266,655	10,132	276,787	(20)	276,767
6400 Federal Funds Ltd	16,415	625	17,040	-	17,040

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	638,489	24,264	662,753	199,980	862,733
4400 Dues and Subscriptions					
8000 General Fund	313,560	10,155	323,715	-	323,715
4400 Lottery Funds Ltd	7,593	289	7,882	-	7,882
3400 Other Funds Ltd	104,059	3,957	108,016	(1,071)	106,945
6400 Federal Funds Ltd	387,028	12,899	399,927	-	399,927
All Funds	812,240	27,300	839,540	(1,071)	838,469
4425 Facilities Rental and Taxes					
8000 General Fund	191,251	(10,027)	181,224	73,038	254,262
4400 Lottery Funds Ltd	4	-	4	-	4
3400 Other Funds Ltd	28,914	69,360	98,274	(794)	97,480
6400 Federal Funds Ltd	1,283,319	12,946	1,296,265	-	1,296,265
All Funds	1,503,488	72,279	1,575,767	72,244	1,648,011
4450 Fuels and Utilities					
8000 General Fund	1,907,255	65,816	1,973,071	-	1,973,071
3400 Other Funds Ltd	1,610,093	61,184	1,671,277	-	1,671,277
6400 Federal Funds Ltd	10,312	(6,806)	3,506	-	3,506
All Funds	3,527,660	120,194	3,647,854	-	3,647,854
4475 Facilities Maintenance					
8000 General Fund	1,578,656	56,628	1,635,284	-	1,635,284
3400 Other Funds Ltd	1,730,076	65,742	1,795,818	-	1,795,818
6400 Federal Funds Ltd	907,562	30,397	937,959	-	937,959
All Funds	4,216,294	152,767	4,369,061	-	4,369,061

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4500 Food and Kitchen Supplies					
8000 General Fund	3,938,361	149,657	4,088,018	-	4,088,018
3400 Other Funds Ltd	9,013,190	18,342,502	27,355,692	-	27,355,692
6400 Federal Funds Ltd	8,093,845	17,617,566	25,711,411	-	25,711,411
All Funds	21,045,396	36,109,725	57,155,121	-	57,155,121
4525 Medical Services and Supplies					
8000 General Fund	15,082,639	620,513	15,703,152	-	15,703,152
3400 Other Funds Ltd	53,485,245	2,112,543	55,597,788	-	55,597,788
6400 Federal Funds Ltd	9,940,045	393,165	10,333,210	-	10,333,210
All Funds	78,507,929	3,126,221	81,634,150	-	81,634,150
4550 Other Care of Residents and Patients					
8000 General Fund	722,685	(186,840)	535,845	255,007	790,852
3400 Other Funds Ltd	649,413	24,678	674,091	-	674,091
6400 Federal Funds Ltd	488,904	18,579	507,483	214,288	721,771
All Funds	1,861,002	(143,583)	1,717,419	469,295	2,186,714
4575 Agency Program Related S and S					
8000 General Fund	1,933,933	36,210	1,970,143	538,500	2,508,643
4400 Lottery Funds Ltd	4,913	187	5,100	-	5,100
3400 Other Funds Ltd	1,944,242,717	131,707,625	2,075,950,342	40,450,219	2,116,400,561
6200 Federal Funds Non-Ltd	800,000	-	800,000	-	800,000
6400 Federal Funds Ltd	7,753,123	217,192	7,970,315	(14,805)	7,955,510
All Funds	1,954,734,686	131,961,214	2,086,695,900	40,973,914	2,127,669,814
4600 Intra-agency Charges					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	319,874	106,985	426,859	315,043	741,902
3400 Other Funds Ltd	13,810	525	14,335	79,219	93,554
6400 Federal Funds Ltd	861,648	91,733	953,381	201,715	1,155,096
All Funds	1,195,332	199,243	1,394,575	595,977	1,990,552
4650 Other Services and Supplies					
8000 General Fund	1,542,275	50,723	1,592,998	1,503,130	3,096,128
4400 Lottery Funds Ltd	35,657	1,355	37,012	-	37,012
3400 Other Funds Ltd	2,025,385	81,979	2,107,364	525,879	2,633,243
6400 Federal Funds Ltd	1,675,219	(85,090)	1,590,129	79,307	1,669,436
All Funds	5,278,536	48,967	5,327,503	2,108,316	7,435,819
4700 Expendable Prop 250 - 5000					
8000 General Fund	270,574	11,261	281,835	58,329	340,164
4400 Lottery Funds Ltd	1,459	55	1,514	-	1,514
3400 Other Funds Ltd	305,261	20,375	325,636	10,972	336,608
6400 Federal Funds Ltd	857,496	26,891	884,387	11,525	895,912
All Funds	1,434,790	58,582	1,493,372	80,826	1,574,198
4715 IT Expendable Property					
8000 General Fund	2,124,296	65,068	2,189,364	15,354	2,204,718
4400 Lottery Funds Ltd	2,405	91	2,496	-	2,496
3400 Other Funds Ltd	368,651	14,009	382,660	(682)	381,978
6400 Federal Funds Ltd	3,110,018	102,428	3,212,446	-	3,212,446
All Funds	5,605,370	181,596	5,786,966	14,672	5,801,638
TOTAL SERVICES & SUPPLIES					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	98,728,974	(5,797,784)	92,931,190	16,511,653	109,442,843
4400 Lottery Funds Ltd	1,969,919	82,222	2,052,141	-	2,052,141
3400 Other Funds Ltd	2,105,359,011	156,820,927	2,262,179,938	51,078,235	2,313,258,173
6200 Federal Funds Non-Ltd	800,000	-	800,000	-	800,000
6400 Federal Funds Ltd	181,650,721	3,036,020	184,686,741	2,232,263	186,919,004
TOTAL SERVICES & SUPPLIES	**$2,388,508,625**	**$154,141,385**	**$2,542,650,010**	**$69,822,151**	**$2,612,472,161**
CAPITAL OUTLAY					
5200 Technical Equipment					
3400 Other Funds Ltd	191,142	7,263	198,405	-	198,405
6400 Federal Funds Ltd	470,000	17,860	487,860	-	487,860
All Funds	661,142	25,123	686,265	-	686,265
5250 Household and Institutional Equip.					
8000 General Fund	313,321	11,906	325,227	-	325,227
3400 Other Funds Ltd	226,793	(225,970)	823	-	823
6400 Federal Funds Ltd	396	15	411	-	411
All Funds	540,510	(214,049)	326,461	-	326,461
5350 Industrial and Heavy Equipment					
8000 General Fund	83,664	3,179	86,843	-	86,843
3400 Other Funds Ltd	277	11	288	-	288
6400 Federal Funds Ltd	133	5	138	-	138
All Funds	84,074	3,195	87,269	-	87,269
5550 Data Processing Software					
3400 Other Funds Ltd	85,000	(85,000)	-	-	-

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
5650 Land Improvements					
8000 General Fund	47,483	1,804	49,287	-	49,287
8010 General Fund Cap Improve	-	-	-	5,000,000	5,000,000
3010 Other Funds Cap Improve	324,508	(32,426)	292,082	-	292,082
3400 Other Funds Ltd	158	6	164	-	164
6400 Federal Funds Ltd	76	3	79	-	79
All Funds	372,225	(30,613)	341,612	5,000,000	5,341,612
5700 Building Structures					
8000 General Fund	196,291	7,459	203,750	7,612,914	7,816,664
8010 General Fund Cap Improve	-	-	-	2,500,000	2,500,000
3010 Other Funds Cap Improve	444,112	16,876	460,988	-	460,988
3400 Other Funds Ltd	240,339	(239,987)	352	-	352
6400 Federal Funds Ltd	988	38	1,026	-	1,026
All Funds	881,730	(215,614)	666,116	10,112,914	10,779,030
5900 Other Capital Outlay					
8010 General Fund Cap Improve	-	-	-	1,575,000	1,575,000
3400 Other Funds Ltd	60,000	(60,000)	-	-	-
All Funds	60,000	(60,000)	-	1,575,000	1,575,000
TOTAL CAPITAL OUTLAY					
8000 General Fund	640,759	24,348	665,107	7,612,914	8,278,021
8010 General Fund Cap Improve	-	-	-	9,075,000	9,075,000
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3400 Other Funds Ltd	803,709	(603,677)	200,032	-	200,032

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	471,593	17,921	489,514	-	489,514
TOTAL CAPITAL OUTLAY	**$2,684,681**	**($576,958)**	**$2,107,723**	**$16,687,914**	**$18,795,637**
SPECIAL PAYMENTS					
6015 Dist to Cities					
8000 General Fund	701,493	(11,767)	689,726	11,043	700,769
3400 Other Funds Ltd	-	13,340	13,340	-	13,340
6400 Federal Funds Ltd	38,887	(38,887)	-	-	-
All Funds	740,380	(37,314)	703,066	11,043	714,109
6020 Dist to Counties					
8000 General Fund	220,800,221	6,944,954	227,745,175	69,451,057	297,196,232
4400 Lottery Funds Ltd	8,184,264	343,173	8,527,437	-	8,527,437
3200 Other Funds Non-Ltd	9,759,665	-	9,759,665	-	9,759,665
3400 Other Funds Ltd	102,829,629	1,688,327	104,517,956	23,694,155	128,212,111
6400 Federal Funds Ltd	103,098,221	2,219,193	105,317,414	4,373,617	109,691,031
All Funds	444,672,000	11,195,647	455,867,647	97,518,829	553,386,476
6025 Dist to Other Gov Unit					
8000 General Fund	8,294,219	1,284,113	9,578,332	-	9,578,332
4400 Lottery Funds Ltd	175,859	7,386	183,245	-	183,245
3400 Other Funds Ltd	750,549	173,006	923,555	(107,572)	815,983
6400 Federal Funds Ltd	5,559,394	218,997	5,778,391	-	5,778,391
All Funds	14,780,021	1,683,502	16,463,523	(107,572)	16,355,951
6030 Dist to Non-Gov Units					
8000 General Fund	678,191	25,771	703,962	4,000,000	4,703,962

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	12,844,325	488,085	13,332,410	-	13,332,410
6400 Federal Funds Ltd	5,293,072	201,137	5,494,209	-	5,494,209
All Funds	18,815,588	714,993	19,530,581	4,000,000	23,530,581
6035 Dist to Individuals					
8000 General Fund	1,075,927,699	895,382,979	1,971,310,678	53,191,411	2,024,502,089
3200 Other Funds Non-Ltd	30,240,335	-	30,240,335	-	30,240,335
3400 Other Funds Ltd	2,570,409,077	(147,583,905)	2,422,825,172	44,626,268	2,467,451,440
6200 Federal Funds Non-Ltd	101,929,051	-	101,929,051	-	101,929,051
6400 Federal Funds Ltd	10,539,010,678	681,431,164	11,220,441,842	345,064,484	11,565,506,326
All Funds	14,317,516,840	1,429,230,238	15,746,747,078	442,882,163	16,189,629,241
6055 Dist to Contract Svc Providers					
8000 General Fund	3,536,257	134,377	3,670,634	-	3,670,634
3400 Other Funds Ltd	626,079	23,791	649,870	-	649,870
6400 Federal Funds Ltd	1,142,672	43,421	1,186,093	-	1,186,093
All Funds	5,305,008	201,589	5,506,597	-	5,506,597
6060 Intra-Agency Gen Fund Transfer					
8010 General Fund Cap Improve	725,501	27,569	753,070	-	753,070
6085 Other Special Payments					
8000 General Fund	28,094,943	4,436,245	32,531,188	5,300,000	37,831,188
4400 Lottery Funds Ltd	703,652	29,554	733,206	-	733,206
3400 Other Funds Ltd	1,632,827,225	116,214,204	1,749,041,429	(1,274,340)	1,747,767,089
6400 Federal Funds Ltd	88,441,005	2,934,300	91,375,305	-	91,375,305
All Funds	1,750,066,825	123,614,303	1,873,681,128	4,025,660	1,877,706,788

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6340 Spc Pmt to Environmental Quality					
6400 Federal Funds Ltd	395,797	-	395,797	-	395,797
6581 Spc Pmt to Education, Dept of					
8000 General Fund	48,927	1,859	50,786	-	50,786
3400 Other Funds Ltd	1,322,340	50,249	1,372,589	-	1,372,589
6400 Federal Funds Ltd	1,371,267	52,108	1,423,375	-	1,423,375
All Funds	2,742,534	104,216	2,846,750	-	2,846,750
6603 Spc Pmt to Agriculture, Dept of					
6400 Federal Funds Ltd	22,849	868	23,717	-	23,717
TOTAL SPECIAL PAYMENTS					
8000 General Fund	1,338,081,950	908,198,531	2,246,280,481	131,953,511	2,378,233,992
8010 General Fund Cap Improve	725,501	27,569	753,070	-	753,070
4400 Lottery Funds Ltd	9,063,775	380,113	9,443,888	-	9,443,888
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	4,321,609,224	(28,932,903)	4,292,676,321	66,938,511	4,359,614,832
6200 Federal Funds Non-Ltd	101,929,051	-	101,929,051	-	101,929,051
6400 Federal Funds Ltd	10,744,373,842	687,062,301	11,431,436,143	349,438,101	11,780,874,244
TOTAL SPECIAL PAYMENTS	**$16,555,783,343**	**$1,566,735,611**	**$18,122,518,954**	**$548,330,123**	**$18,670,849,077**
TOTAL EXPENDITURES					
8000 General Fund	1,965,397,855	910,966,268	2,876,364,123	164,491,082	3,040,855,205
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
4400 Lottery Funds Ltd	12,325,382	462,118	12,787,500	-	12,787,500
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	6,540,082,415	130,460,947	6,670,543,362	122,246,783	6,792,790,145
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6400 Federal Funds Ltd	11,087,352,218	695,092,332	11,782,444,550	355,455,043	12,137,899,593
TOTAL EXPENDITURES	**$19,749,381,042**	**$1,736,993,684**	**$21,486,374,726**	**$651,267,908**	**$22,137,642,634**
ENDING BALANCE					
4400 Lottery Funds Ltd	1,064,000	-	1,064,000	-	1,064,000
3400 Other Funds Ltd	376,483,060	-	376,483,060	-	376,483,060
6400 Federal Funds Ltd	290,696	-	290,696	-	290,696
TOTAL ENDING BALANCE	**$377,837,756**	**-**	**$377,837,756**	**-**	**$377,837,756**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	3,487	25	3,512	138	3,650
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	3,474.06	14.30	3,488.36	72.41	3,560.77

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	17,683,441	(17,683,441)	-	-	-
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	1,367,035,795	899,577,765	2,266,613,560	99,638,193	2,366,251,753
TAXES					
0190 Other Selective Taxes					
3400 Other Funds Ltd	1,252,096,875	(83,096,876)	1,168,999,999	-	1,168,999,999
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	15,360	-	15,360	-	15,360
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	814,753,694	37,410,263	852,163,957	47,547,559	899,711,516
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	10,705,070,292	661,636,432	11,366,706,724	348,595,936	11,715,302,660
TRANSFERS IN					
1050 Transfer In Other					
3400 Other Funds Ltd	26,228,037	-	26,228,037	-	26,228,037
1107 Tsfr From Administrative Svcs					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4400 Lottery Funds Ltd	13,365,382	461,206	13,826,588	-	13,826,588
3400 Other Funds Ltd	168,685,900	(74,230,678)	94,455,222	(2,271,322)	92,183,900
All Funds	182,051,282	(73,769,472)	108,281,810	(2,271,322)	106,010,488
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	419,186,903	(5,394,562)	413,792,341	(6,067,184)	407,725,157
1415 Tsfr From Or Youth Authority					
3400 Other Funds Ltd	249,767	-	249,767	-	249,767
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	1,273,413	-	1,273,413	-	1,273,413
1845 Tsfr From Or Liquor Cntrl Comm					
3400 Other Funds Ltd	20,083,817	-	20,083,817	-	20,083,817
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	13,365,382	461,206	13,826,588	-	13,826,588
3400 Other Funds Ltd	635,707,837	(79,625,240)	556,082,597	(8,338,506)	547,744,091
TOTAL TRANSFERS IN	**$649,073,219**	**($79,164,034)**	**$569,909,185**	**($8,338,506)**	**$561,570,679**
TOTAL REVENUES					
8000 General Fund	1,367,035,795	899,577,765	2,266,613,560	99,638,193	2,366,251,753
4400 Lottery Funds Ltd	13,365,382	461,206	13,826,588	-	13,826,588
3400 Other Funds Ltd	2,702,573,766	(125,311,853)	2,577,261,913	39,209,053	2,616,470,966
6400 Federal Funds Ltd	10,705,070,292	661,636,432	11,366,706,724	348,595,936	11,715,302,660
TOTAL REVENUES	**$14,788,045,235**	**$1,436,363,550**	**$16,224,408,785**	**$487,443,182**	**$16,711,851,967**
TRANSFERS OUT					
2080 Transfer to Counties					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	(7,478,800)	-	(7,478,800)	-	(7,478,800)
AVAILABLE REVENUES					
8000 General Fund	1,367,035,795	899,577,765	2,266,613,560	99,638,193	2,366,251,753
4400 Lottery Funds Ltd	13,365,382	461,206	13,826,588	-	13,826,588
3400 Other Funds Ltd	2,712,778,407	(142,995,294)	2,569,783,113	39,209,053	2,608,992,166
6400 Federal Funds Ltd	10,705,070,292	661,636,432	11,366,706,724	348,595,936	11,715,302,660
TOTAL AVAILABLE REVENUES	**$14,798,249,876**	**$1,418,680,109**	**$16,216,929,985**	**$487,443,182**	**$16,704,373,167**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	22,602,132	341,868	22,944,000	1,138,502	24,082,502
4400 Lottery Funds Ltd	839,739	-	839,739	-	839,739
3400 Other Funds Ltd	1,238,680	-	1,238,680	-	1,238,680
6400 Federal Funds Ltd	18,373,836	-	18,373,836	826,456	19,200,292
All Funds	43,054,387	341,868	43,396,255	1,964,958	45,361,213
3160 Temporary Appointments					
8000 General Fund	206,491	(97,695)	108,796	-	108,796
4400 Lottery Funds Ltd	3,848	146	3,994	-	3,994
3400 Other Funds Ltd	2,076	35	2,111	-	2,111
6400 Federal Funds Ltd	657,981	(281,199)	376,782	-	376,782
All Funds	870,396	(378,713)	491,683	-	491,683
3170 Overtime Payments					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	133,858	(69,105)	64,753	-	64,753
6400 Federal Funds Ltd	312,436	(151,101)	161,335	-	161,335
All Funds	446,294	(220,206)	226,088	-	226,088
3180 Shift Differential					
8000 General Fund	7,061	(6,238)	823	-	823
3400 Other Funds Ltd	66	3	69	-	69
6400 Federal Funds Ltd	13,245	(7,889)	5,356	-	5,356
All Funds	20,372	(14,124)	6,248	-	6,248
3190 All Other Differential					
8000 General Fund	375,560	(76,742)	298,818	237,012	535,830
3400 Other Funds Ltd	16,740	551	17,291	-	17,291
6400 Federal Funds Ltd	2,841,157	(265,766)	2,575,391	580,256	3,155,647
All Funds	3,233,457	(341,957)	2,891,500	817,268	3,708,768
TOTAL SALARIES & WAGES					
8000 General Fund	23,325,102	92,088	23,417,190	1,375,514	24,792,704
4400 Lottery Funds Ltd	843,587	146	843,733	-	843,733
3400 Other Funds Ltd	1,257,562	589	1,258,151	-	1,258,151
6400 Federal Funds Ltd	22,198,655	(705,955)	21,492,700	1,406,712	22,899,412
TOTAL SALARIES & WAGES	**$47,624,906**	**($613,132)**	**$47,011,774**	**$2,782,226**	**$49,794,000**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	9,227	244	9,471	487	9,958
4400 Lottery Funds Ltd	366	-	366	-	366

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	502	-	502	-	502
6400 Federal Funds Ltd	7,778	-	7,778	327	8,105
All Funds	17,873	244	18,117	814	18,931
3220 Public Employees' Retire Cont					
8000 General Fund	3,923,166	32,207	3,955,373	233,427	4,188,800
4400 Lottery Funds Ltd	142,503	-	142,503	-	142,503
3400 Other Funds Ltd	213,070	94	213,164	-	213,164
6400 Federal Funds Ltd	3,655,508	(72,081)	3,583,427	238,716	3,822,143
All Funds	7,934,247	(39,780)	7,894,467	472,143	8,366,610
3221 Pension Obligation Bond					
8000 General Fund	1,393,494	(90,534)	1,302,960	-	1,302,960
4400 Lottery Funds Ltd	44,020	3,307	47,327	-	47,327
3400 Other Funds Ltd	65,211	5,548	70,759	-	70,759
6400 Federal Funds Ltd	1,690,692	(476,665)	1,214,027	-	1,214,027
All Funds	3,193,417	(558,344)	2,635,073	-	2,635,073
3230 Social Security Taxes					
8000 General Fund	1,780,163	7,043	1,787,206	105,203	1,892,409
4400 Lottery Funds Ltd	64,532	11	64,543	-	64,543
3400 Other Funds Ltd	96,109	46	96,155	-	96,155
6400 Federal Funds Ltd	1,694,082	(54,006)	1,640,076	107,564	1,747,640
All Funds	3,634,886	(46,906)	3,587,980	212,767	3,800,747
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	8,802	232	9,034	468	9,502

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4400 Lottery Funds Ltd	348	-	348	-	348
3400 Other Funds Ltd	477	-	477	-	477
6400 Federal Funds Ltd	7,367	-	7,367	309	7,676
All Funds	16,994	232	17,226	777	18,003
3270 Flexible Benefits					
8000 General Fund	5,359,102	140,736	5,499,838	282,702	5,782,540
4400 Lottery Funds Ltd	211,104	-	211,104	-	211,104
3400 Other Funds Ltd	288,316	-	288,316	-	288,316
6400 Federal Funds Ltd	4,450,390	-	4,450,390	187,884	4,638,274
All Funds	10,308,912	140,736	10,449,648	470,586	10,920,234
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	12,473,954	89,928	12,563,882	622,287	13,186,169
4400 Lottery Funds Ltd	462,873	3,318	466,191	-	466,191
3400 Other Funds Ltd	663,685	5,688	669,373	-	669,373
6400 Federal Funds Ltd	11,505,817	(602,752)	10,903,065	534,800	11,437,865
TOTAL OTHER PAYROLL EXPENSES	**$25,106,329**	**($503,818)**	**$24,602,511**	**$1,157,087**	**$25,759,598**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(1,652,458)	1,174,635	(477,823)	-	(477,823)
4400 Lottery Funds Ltd	(14,772)	(3,681)	(18,453)	-	(18,453)
3400 Other Funds Ltd	(281,269)	256,047	(25,222)	-	(25,222)
6400 Federal Funds Ltd	(807,778)	402,004	(405,774)	-	(405,774)
All Funds	(2,756,277)	1,829,005	(927,272)	-	(927,272)

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
TOTAL PERSONAL SERVICES					
8000 General Fund	34,146,598	1,356,651	35,503,249	1,997,801	37,501,050
4400 Lottery Funds Ltd	1,291,688	(217)	1,291,471	-	1,291,471
3400 Other Funds Ltd	1,639,978	262,324	1,902,302	-	1,902,302
6400 Federal Funds Ltd	32,896,694	(906,703)	31,989,991	1,941,512	33,931,503
TOTAL PERSONAL SERVICES	**$69,974,958**	**$712,055**	**$70,687,013**	**$3,939,313**	**$74,626,326**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	439,251	(12,343)	426,908	27,481	454,389
4400 Lottery Funds Ltd	36,435	1,385	37,820	-	37,820
3400 Other Funds Ltd	105,580	2,903	108,483	(3,972)	104,511
6400 Federal Funds Ltd	736,434	(18,743)	717,691	24,438	742,129
All Funds	1,317,700	(26,798)	1,290,902	47,947	1,338,849
4125 Out of State Travel					
8000 General Fund	42,093	1,599	43,692	-	43,692
4400 Lottery Funds Ltd	4,949	188	5,137	-	5,137
3400 Other Funds Ltd	56,141	2,133	58,274	(2,133)	56,141
6400 Federal Funds Ltd	141,902	5,392	147,294	-	147,294
All Funds	245,085	9,312	254,397	(2,133)	252,264
4150 Employee Training					
8000 General Fund	148,951	5,755	154,706	7,554	162,260
4400 Lottery Funds Ltd	7,186	273	7,459	-	7,459
3400 Other Funds Ltd	64,715	2,112	66,827	(2,447)	64,380

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	304,036	5,711	309,747	6,727	316,474
All Funds	524,888	13,851	538,739	11,834	550,573
4175 Office Expenses					
8000 General Fund	4,754,161	70,349	4,824,510	52,287	4,876,797
4400 Lottery Funds Ltd	8,019	305	8,324	-	8,324
3400 Other Funds Ltd	556,671	18,747	575,418	(21,065)	554,353
6400 Federal Funds Ltd	3,722,493	24,976	3,747,469	46,499	3,793,968
All Funds	9,041,344	114,377	9,155,721	77,721	9,233,442
4200 Telecommunications					
8000 General Fund	155,951	(19,373)	136,578	17,097	153,675
4400 Lottery Funds Ltd	3,788	144	3,932	-	3,932
3400 Other Funds Ltd	145,736	4,519	150,255	(5,500)	144,755
6400 Federal Funds Ltd	391,904	(25,856)	366,048	15,205	381,253
All Funds	697,379	(40,566)	656,813	26,802	683,615
4250 Data Processing					
8000 General Fund	256,535	9,748	266,283	-	266,283
4400 Lottery Funds Ltd	9,148	348	9,496	-	9,496
3400 Other Funds Ltd	19,995	759	20,754	(759)	19,995
6400 Federal Funds Ltd	1,770,708	67,288	1,837,996	-	1,837,996
All Funds	2,056,386	78,143	2,134,529	(759)	2,133,770
4275 Publicity and Publications					
8000 General Fund	726,253	26,814	753,067	-	753,067
4400 Lottery Funds Ltd	55,718	2,117	57,835	-	57,835

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	1,799,267	68,372	1,867,639	(68,372)	1,799,267
6400 Federal Funds Ltd	826,164	30,007	856,171	-	856,171
All Funds	3,407,402	127,310	3,534,712	(68,372)	3,466,340
4300 Professional Services					
8000 General Fund	19,980,699	(1,474,666)	18,506,033	6,321,475	24,827,508
4400 Lottery Funds Ltd	1,791,418	75,240	1,866,658	-	1,866,658
3400 Other Funds Ltd	10,878,188	456,884	11,335,072	(456,884)	10,878,188
6400 Federal Funds Ltd	25,821,579	(196,379)	25,625,200	-	25,625,200
All Funds	58,471,884	(1,138,921)	57,332,963	5,864,591	63,197,554
4315 IT Professional Services					
8000 General Fund	15,211,751	(4,597,913)	10,613,838	1,068,269	11,682,107
4400 Lottery Funds Ltd	10	-	10	-	10
3400 Other Funds Ltd	1,365,020	57,331	1,422,351	(57,331)	1,365,020
6400 Federal Funds Ltd	58,792,703	(18,090,576)	40,702,127	1,273,500	41,975,627
All Funds	75,369,484	(22,631,158)	52,738,326	2,284,438	55,022,764
4325 Attorney General					
8000 General Fund	1,155,628	232,744	1,388,372	-	1,388,372
4400 Lottery Funds Ltd	1,217	245	1,462	-	1,462
3400 Other Funds Ltd	302,902	61,004	363,906	(61,004)	302,902
6400 Federal Funds Ltd	1,401,297	282,222	1,683,519	-	1,683,519
All Funds	2,861,044	576,215	3,437,259	(61,004)	3,376,255
4375 Employee Recruitment and Develop					
8000 General Fund	5,801	222	6,023	-	6,023

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	538	20	558	(20)	538
6400 Federal Funds Ltd	6,140	234	6,374	-	6,374
All Funds	12,479	476	12,955	(20)	12,935
4400 Dues and Subscriptions					
8000 General Fund	58,524	465	58,989	-	58,989
4400 Lottery Funds Ltd	7,593	289	7,882	-	7,882
3400 Other Funds Ltd	28,170	1,071	29,241	(1,071)	28,170
6400 Federal Funds Ltd	231,097	6,973	238,070	-	238,070
All Funds	325,384	8,798	334,182	(1,071)	333,111
4425 Facilities Rental and Taxes					
8000 General Fund	180,012	(25,422)	154,590	-	154,590
4400 Lottery Funds Ltd	4	-	4	-	4
3400 Other Funds Ltd	20,890	794	21,684	(794)	20,890
6400 Federal Funds Ltd	1,273,429	12,570	1,285,999	-	1,285,999
All Funds	1,474,335	(12,058)	1,462,277	(794)	1,461,483
4450 Fuels and Utilities					
8000 General Fund	64,679	(4,202)	60,477	-	60,477
6400 Federal Funds Ltd	9,966	(6,819)	3,147	-	3,147
All Funds	74,645	(11,021)	63,624	-	63,624
4475 Facilities Maintenance					
8000 General Fund	8,739	(3,030)	5,709	-	5,709
6400 Federal Funds Ltd	25,240	(3,131)	22,109	-	22,109
All Funds	33,979	(6,161)	27,818	-	27,818

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4525 Medical Services and Supplies					
6400 Federal Funds Ltd	3	(3)	-	-	-
4550 Other Care of Residents and Patients					
8000 General Fund	-	-	-	255,007	255,007
6400 Federal Funds Ltd	-	-	-	214,288	214,288
All Funds	-	-	-	469,295	469,295
4575 Agency Program Related S and S					
8000 General Fund	280,467	(18,947)	261,520	-	261,520
4400 Lottery Funds Ltd	4,913	187	5,100	-	5,100
3400 Other Funds Ltd	345,099	13,113	358,212	(13,113)	345,099
6400 Federal Funds Ltd	544,662	(62,053)	482,609	-	482,609
All Funds	1,175,141	(67,700)	1,107,441	(13,113)	1,094,328
4600 Intra-agency Charges					
8000 General Fund	312,265	11,866	324,131	-	324,131
6400 Federal Funds Ltd	853,776	32,443	886,219	-	886,219
All Funds	1,166,041	44,309	1,210,350	-	1,210,350
4650 Other Services and Supplies					
8000 General Fund	759,383	18,524	777,907	4,755	782,662
4400 Lottery Funds Ltd	11,657	443	12,100	-	12,100
3400 Other Funds Ltd	23,372	671	24,043	(881)	23,162
6400 Federal Funds Ltd	961,044	(114,106)	846,938	4,226	851,164
All Funds	1,755,456	(94,468)	1,660,988	8,100	1,669,088
4700 Expendable Prop 250 - 5000					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	59,832	315	60,147	6,085	66,232
4400 Lottery Funds Ltd	1,459	55	1,514	-	1,514
3400 Other Funds Ltd	21,543	610	22,153	(811)	21,342
6400 Federal Funds Ltd	378,647	6,596	385,243	5,057	390,300
All Funds	461,481	7,576	469,057	10,331	479,388
4715 IT Expendable Property					
8000 General Fund	603,751	7,011	610,762	-	610,762
4400 Lottery Funds Ltd	2,405	91	2,496	-	2,496
3400 Other Funds Ltd	34,248	1,301	35,549	(1,301)	34,248
6400 Federal Funds Ltd	2,364,224	73,838	2,438,062	-	2,438,062
All Funds	3,004,628	82,241	3,086,869	(1,301)	3,085,568
TOTAL SERVICES & SUPPLIES					
8000 General Fund	45,204,726	(5,770,484)	39,434,242	7,760,010	47,194,252
4400 Lottery Funds Ltd	1,945,919	81,310	2,027,229	-	2,027,229
3400 Other Funds Ltd	15,768,075	692,344	16,460,419	(697,458)	15,762,961
6400 Federal Funds Ltd	100,557,448	(17,969,416)	82,588,032	1,589,940	84,177,972
TOTAL SERVICES & SUPPLIES	**$163,476,168**	**($22,966,246)**	**$140,509,922**	**$8,652,492**	**$149,162,414**
CAPITAL OUTLAY					
5700 Building Structures					
8000 General Fund	-	-	-	7,612,914	7,612,914
SPECIAL PAYMENTS					
6015 Dist to Cities					
8000 General Fund	38,887	(38,887)	-	-	-

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	38,887	(38,887)	-	-	-
All Funds	77,774	(77,774)	-	-	-
6020 Dist to Counties					
8000 General Fund	199,619,417	6,140,084	205,759,501	28,276,057	234,035,558
4400 Lottery Funds Ltd	8,184,264	343,173	8,527,437	-	8,527,437
3400 Other Funds Ltd	87,272,659	1,097,163	88,369,822	(3,337,845)	85,031,977
6400 Federal Funds Ltd	27,660,453	(647,441)	27,013,012	-	27,013,012
All Funds	322,736,793	6,932,979	329,669,772	24,938,212	354,607,984
6025 Dist to Other Gov Unit					
8000 General Fund	6,070,928	1,199,627	7,270,555	-	7,270,555
4400 Lottery Funds Ltd	175,859	7,386	183,245	-	183,245
3400 Other Funds Ltd	619,832	168,039	787,871	(107,572)	680,299
6400 Federal Funds Ltd	1,189,217	52,930	1,242,147	-	1,242,147
All Funds	8,055,836	1,427,982	9,483,818	(107,572)	9,376,246
6030 Dist to Non-Gov Units					
6400 Federal Funds Ltd	61,816	2,349	64,165	-	64,165
6035 Dist to Individuals					
8000 General Fund	1,065,949,498	896,062,568	1,962,012,066	53,191,411	2,015,203,477
3400 Other Funds Ltd	2,565,187,657	(147,782,319)	2,417,405,338	44,626,268	2,462,031,606
6400 Federal Funds Ltd	10,518,913,112	680,667,457	11,199,580,569	345,064,484	11,544,645,053
All Funds	14,150,050,267	1,428,947,706	15,578,997,973	442,882,163	16,021,880,136
6055 Dist to Contract Svc Providers					
8000 General Fund	1,800,000	68,400	1,868,400	-	1,868,400

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6085 Other Special Payments					
8000 General Fund	14,156,814	557,947	14,714,761	800,000	15,514,761
4400 Lottery Funds Ltd	703,652	29,554	733,206	-	733,206
3400 Other Funds Ltd	6,437,125	2,516,906	8,954,031	(1,274,340)	7,679,691
6400 Federal Funds Ltd	22,381,398	424,035	22,805,433	-	22,805,433
All Funds	43,678,989	3,528,442	47,207,431	(474,340)	46,733,091
6581 Spc Pmt to Education, Dept of					
8000 General Fund	48,927	1,859	50,786	-	50,786
3400 Other Funds Ltd	1,322,340	50,249	1,372,589	-	1,372,589
6400 Federal Funds Ltd	1,371,267	52,108	1,423,375	-	1,423,375
All Funds	2,742,534	104,216	2,846,750	-	2,846,750
TOTAL SPECIAL PAYMENTS					
8000 General Fund	1,287,684,471	903,991,598	2,191,676,069	82,267,468	2,273,943,537
4400 Lottery Funds Ltd	9,063,775	380,113	9,443,888	-	9,443,888
3400 Other Funds Ltd	2,660,839,613	(143,949,962)	2,516,889,651	39,906,511	2,556,796,162
6400 Federal Funds Ltd	10,571,616,150	680,512,551	11,252,128,701	345,064,484	11,597,193,185
TOTAL SPECIAL PAYMENTS	**$14,529,204,009**	**$1,440,934,300**	**$15,970,138,309**	**$467,238,463**	**$16,437,376,772**
TOTAL EXPENDITURES					
8000 General Fund	1,367,035,795	899,577,765	2,266,613,560	99,638,193	2,366,251,753
4400 Lottery Funds Ltd	12,301,382	461,206	12,762,588	-	12,762,588
3400 Other Funds Ltd	2,678,247,666	(142,995,294)	2,535,252,372	39,209,053	2,574,461,425
6400 Federal Funds Ltd	10,705,070,292	661,636,432	11,366,706,724	348,595,936	11,715,302,660
TOTAL EXPENDITURES	**$14,762,655,135**	**$1,418,680,109**	**$16,181,335,244**	**$487,443,182**	**$16,668,778,426**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
ENDING BALANCE					
4400 Lottery Funds Ltd	1,064,000	-	1,064,000	-	1,064,000
3400 Other Funds Ltd	34,530,741	-	34,530,741	-	34,530,741
TOTAL ENDING BALANCE	**$35,594,741**	**-**	**$35,594,741**	**-**	**$35,594,741**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	293	4	297	14	311
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	286.63	3.00	289.63	13.40	303.03

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	44,084,431	4,042,804	48,127,235	8,130,605	56,257,840
CHARGES FOR SERVICES					
0415 Admin and Service Charges					
3400 Other Funds Ltd	770,090	-	770,090	-	770,090
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	29,095,253	4,592,265	33,687,518	-	33,687,518
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	109,024,087	5,137,798	114,161,885	2,124,962	116,286,847
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	24,000	912	24,912	-	24,912
1108 Tsfr From Mental Health Reg Agy					
3400 Other Funds Ltd	26,884	-	26,884	-	26,884
1124 Tsfr From Licensed Social Wkrs					
3400 Other Funds Ltd	22,000	-	22,000	-	22,000
1811 Tsfr From Chiropractic Exam, Bd					
3400 Other Funds Ltd	11,600	-	11,600	-	11,600
1833 Tsfr From Health Rel Lic Bds					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	52,140	-	52,140	-	52,140
1834 Tsfr From Board of Dentistry					
3400 Other Funds Ltd	40,000	-	40,000	-	40,000
1847 Tsfr From Oregon Medical Board					
3400 Other Funds Ltd	107,327	-	107,327	-	107,327
1851 Tsfr From Nursing, Bd of					
3400 Other Funds Ltd	410,000	-	410,000	-	410,000
1855 Tsfr From Board of Pharmacy					
3400 Other Funds Ltd	59,296	-	59,296	-	59,296
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	24,000	912	24,912	-	24,912
3400 Other Funds Ltd	729,247	-	729,247	-	729,247
TOTAL TRANSFERS IN	**$753,247**	**$912**	**$754,159**	**-**	**$754,159**
TOTAL REVENUES					
8000 General Fund	44,084,431	4,042,804	48,127,235	8,130,605	56,257,840
4400 Lottery Funds Ltd	24,000	912	24,912	-	24,912
3400 Other Funds Ltd	30,594,590	4,592,265	35,186,855	-	35,186,855
6400 Federal Funds Ltd	109,024,087	5,137,798	114,161,885	2,124,962	116,286,847
TOTAL REVENUES	**$183,727,108**	**$13,773,779**	**$197,500,887**	**$10,255,567**	**$207,756,454**
AVAILABLE REVENUES					
8000 General Fund	44,084,431	4,042,804	48,127,235	8,130,605	56,257,840
4400 Lottery Funds Ltd	24,000	912	24,912	-	24,912
3400 Other Funds Ltd	30,594,590	4,592,265	35,186,855	-	35,186,855

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	109,024,087	5,137,798	114,161,885	2,124,962	116,286,847
TOTAL AVAILABLE REVENUES	**$183,727,108**	**$13,773,779**	**$197,500,887**	**$10,255,567**	**$207,756,454**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	11,871,320	554,618	12,425,938	1,571,722	13,997,660
3400 Other Funds Ltd	1,514,070	-	1,514,070	-	1,514,070
6400 Federal Funds Ltd	11,246,890	574,426	11,821,316	1,048,406	12,869,722
All Funds	24,632,280	1,129,044	25,761,324	2,620,128	28,381,452
3160 Temporary Appointments					
8000 General Fund	54,560	2,073	56,633	-	56,633
3400 Other Funds Ltd	44,272	1,682	45,954	-	45,954
6400 Federal Funds Ltd	439,660	16,707	456,367	-	456,367
All Funds	538,492	20,462	558,954	-	558,954
3170 Overtime Payments					
8000 General Fund	6,763	257	7,020	-	7,020
6400 Federal Funds Ltd	39,868	1,515	41,383	-	41,383
All Funds	46,631	1,772	48,403	-	48,403
3180 Shift Differential					
6400 Federal Funds Ltd	97,151	3,692	100,843	-	100,843
3190 All Other Differential					
8000 General Fund	277,904	10,561	288,465	-	288,465

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	32,980	1,253	34,233	-	34,233
6400 Federal Funds Ltd	64,105	2,436	66,541	-	66,541
All Funds	374,989	14,250	389,239	-	389,239
TOTAL SALARIES & WAGES					
8000 General Fund	12,210,547	567,509	12,778,056	1,571,722	14,349,778
3400 Other Funds Ltd	1,591,322	2,935	1,594,257	-	1,594,257
6400 Federal Funds Ltd	11,887,674	598,776	12,486,450	1,048,406	13,534,856
TOTAL SALARIES & WAGES	**$25,689,543**	**$1,169,220**	**$26,858,763**	**$2,620,128**	**$29,478,891**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	4,126	302	4,428	663	5,091
3400 Other Funds Ltd	570	-	570	-	570
6400 Federal Funds Ltd	3,905	306	4,211	450	4,661
All Funds	8,601	608	9,209	1,113	10,322
3220 Public Employees' Retire Cont					
8000 General Fund	2,062,854	95,954	2,158,808	266,723	2,425,531
3400 Other Funds Ltd	262,536	213	262,749	-	262,749
6400 Federal Funds Ltd	1,942,736	98,779	2,041,515	177,915	2,219,430
All Funds	4,268,126	194,946	4,463,072	444,638	4,907,710
3221 Pension Obligation Bond					
8000 General Fund	634,626	50,483	685,109	-	685,109
3400 Other Funds Ltd	70,662	16,529	87,191	-	87,191
6400 Federal Funds Ltd	591,205	54,002	645,207	-	645,207

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	1,296,493	121,014	1,417,507	-	1,417,507
3230 Social Security Taxes					
8000 General Fund	925,014	43,411	968,425	120,238	1,088,663
3400 Other Funds Ltd	118,072	225	118,297	-	118,297
6400 Federal Funds Ltd	900,933	45,809	946,742	80,204	1,026,946
All Funds	1,944,019	89,445	2,033,464	200,442	2,233,906
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	3,954	287	4,241	641	4,882
3400 Other Funds Ltd	540	-	540	-	540
6400 Federal Funds Ltd	3,684	291	3,975	430	4,405
All Funds	8,178	578	8,756	1,071	9,827
3270 Flexible Benefits					
8000 General Fund	2,400,741	152,901	2,553,642	389,436	2,943,078
3400 Other Funds Ltd	291,825	-	291,825	-	291,825
6400 Federal Funds Ltd	2,233,194	162,289	2,395,483	257,070	2,652,553
All Funds	4,925,760	315,190	5,240,950	646,506	5,887,456
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	6,031,315	343,338	6,374,653	777,701	7,152,354
3400 Other Funds Ltd	744,205	16,967	761,172	-	761,172
6400 Federal Funds Ltd	5,675,657	361,476	6,037,133	516,069	6,553,202
TOTAL OTHER PAYROLL EXPENSES	**$12,451,177**	**$721,781**	**$13,172,958**	**$1,293,770**	**$14,466,728**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	(914,828)	666,919	(247,909)	-	(247,909)
3400 Other Funds Ltd	(93,104)	56,336	(36,768)	-	(36,768)
6400 Federal Funds Ltd	(405,430)	213,255	(192,175)	-	(192,175)
All Funds	(1,413,362)	936,510	(476,852)	-	(476,852)
TOTAL PERSONAL SERVICES					
8000 General Fund	17,327,034	1,577,766	18,904,800	2,349,423	21,254,223
3400 Other Funds Ltd	2,242,423	76,238	2,318,661	-	2,318,661
6400 Federal Funds Ltd	17,157,901	1,173,507	18,331,408	1,564,475	19,895,883
TOTAL PERSONAL SERVICES	**$36,727,358**	**$2,827,511**	**$39,554,869**	**$3,913,898**	**$43,468,767**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	125,289	14,632	139,921	41,966	181,887
3400 Other Funds Ltd	13,545	515	14,060	-	14,060
6400 Federal Funds Ltd	315,590	19,879	335,469	30,720	366,189
All Funds	454,424	35,026	489,450	72,686	562,136
4125 Out of State Travel					
8000 General Fund	51,931	1,973	53,904	-	53,904
3400 Other Funds Ltd	6,188	235	6,423	-	6,423
6400 Federal Funds Ltd	115,378	4,384	119,762	-	119,762
All Funds	173,497	6,592	180,089	-	180,089
4150 Employee Training					
8000 General Fund	16,020	2,201	18,221	9,104	27,325
3400 Other Funds Ltd	8,464	321	8,785	-	8,785

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	145,426	7,696	153,122	5,995	159,117
All Funds	169,910	10,218	180,128	15,099	195,227
4175 Office Expenses					
8000 General Fund	200,904	46,478	247,382	62,931	310,313
3400 Other Funds Ltd	33,801	1,284	35,085	-	35,085
6400 Federal Funds Ltd	477,216	53,205	530,421	41,537	571,958
All Funds	711,921	100,967	812,888	104,468	917,356
4200 Telecommunications					
8000 General Fund	67,913	8,358	76,271	20,577	96,848
3400 Other Funds Ltd	66,346	2,521	68,867	-	68,867
6400 Federal Funds Ltd	247,279	12,883	260,162	13,590	273,752
All Funds	381,538	23,762	405,300	34,167	439,467
4250 Data Processing					
8000 General Fund	2,976	113	3,089	-	3,089
3400 Other Funds Ltd	1,290	49	1,339	-	1,339
6400 Federal Funds Ltd	95,912	3,645	99,557	-	99,557
All Funds	100,178	3,807	103,985	-	103,985
4275 Publicity and Publications					
8000 General Fund	301	11	312	-	312
3400 Other Funds Ltd	10	-	10	-	10
6400 Federal Funds Ltd	25,553	971	26,524	-	26,524
All Funds	25,864	982	26,846	-	26,846
4300 Professional Services					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	12,341,755	(1,675,494)	10,666,261	818,000	11,484,261
3400 Other Funds Ltd	14,496,780	627,621	15,124,401	-	15,124,401
6400 Federal Funds Ltd	16,816,539	964,227	17,780,766	258,000	18,038,766
All Funds	43,655,074	(83,646)	43,571,428	1,076,000	44,647,428
4315 IT Professional Services					
8000 General Fund	-	80,000	80,000	-	80,000
3400 Other Funds Ltd	972,897	40,862	1,013,759	-	1,013,759
6400 Federal Funds Ltd	7,877,210	330,843	8,208,053	-	8,208,053
All Funds	8,850,107	451,705	9,301,812	-	9,301,812
4325 Attorney General					
8000 General Fund	3,576	720	4,296	-	4,296
3400 Other Funds Ltd	57,275	11,535	68,810	-	68,810
6400 Federal Funds Ltd	3,962	798	4,760	-	4,760
All Funds	64,813	13,053	77,866	-	77,866
4400 Dues and Subscriptions					
8000 General Fund	60,740	2,308	63,048	-	63,048
3400 Other Funds Ltd	37	2	39	-	39
6400 Federal Funds Ltd	14,669	558	15,227	-	15,227
All Funds	75,446	2,868	78,314	-	78,314
4575 Agency Program Related S and S					
8000 General Fund	522	8,571	9,093	-	9,093
3400 Other Funds Ltd	36	2	38	-	38
6400 Federal Funds Ltd	115,455	9,712	125,167	-	125,167

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	116,013	18,285	134,298	-	134,298
4600 Intra-agency Charges					
8000 General Fund	7,434	95,112	102,546	315,043	417,589
6400 Federal Funds Ltd	7,434	59,274	66,708	201,715	268,423
All Funds	14,868	154,386	169,254	516,758	686,012
4650 Other Services and Supplies					
8000 General Fund	58,195	3,919	62,114	5,722	67,836
4400 Lottery Funds Ltd	24,000	912	24,912	-	24,912
3400 Other Funds Ltd	15,913	605	16,518	-	16,518
6400 Federal Funds Ltd	84,727	4,581	89,308	3,770	93,078
All Funds	182,835	10,017	192,852	9,492	202,344
4700 Expendable Prop 250 - 5000					
8000 General Fund	5,680	2,155	7,835	7,839	15,674
3400 Other Funds Ltd	976	37	1,013	-	1,013
6400 Federal Funds Ltd	164,628	7,735	172,363	5,160	177,523
All Funds	171,284	9,927	181,211	12,999	194,210
4715 IT Expendable Property					
8000 General Fund	7,749	687	8,436	-	8,436
3400 Other Funds Ltd	38	2	40	-	40
6400 Federal Funds Ltd	121,440	4,865	126,305	-	126,305
All Funds	129,227	5,554	134,781	-	134,781
TOTAL SERVICES & SUPPLIES					
8000 General Fund	12,950,985	(1,408,256)	11,542,729	1,281,182	12,823,911

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4400 Lottery Funds Ltd	24,000	912	24,912	-	24,912
3400 Other Funds Ltd	15,673,596	685,591	16,359,187	-	16,359,187
6400 Federal Funds Ltd	26,628,418	1,485,256	28,113,674	560,487	28,674,161
TOTAL SERVICES & SUPPLIES	**$55,276,999**	**$763,503**	**$56,040,502**	**$1,841,669**	**$57,882,171**
SPECIAL PAYMENTS					
6030 Dist to Non-Gov Units					
3400 Other Funds Ltd	12,678,571	481,786	13,160,357	-	13,160,357
6400 Federal Funds Ltd	1,348,032	51,225	1,399,257	-	1,399,257
All Funds	14,026,603	533,011	14,559,614	-	14,559,614
6085 Other Special Payments					
8000 General Fund	13,806,412	3,873,294	17,679,706	4,500,000	22,179,706
3400 Other Funds Ltd	-	3,348,650	3,348,650	-	3,348,650
6400 Federal Funds Ltd	63,889,736	2,427,810	66,317,546	-	66,317,546
All Funds	77,696,148	9,649,754	87,345,902	4,500,000	91,845,902
TOTAL SPECIAL PAYMENTS					
8000 General Fund	13,806,412	3,873,294	17,679,706	4,500,000	22,179,706
3400 Other Funds Ltd	12,678,571	3,830,436	16,509,007	-	16,509,007
6400 Federal Funds Ltd	65,237,768	2,479,035	67,716,803	-	67,716,803
TOTAL SPECIAL PAYMENTS	**$91,722,751**	**$10,182,765**	**$101,905,516**	**$4,500,000**	**$106,405,516**
TOTAL EXPENDITURES					
8000 General Fund	44,084,431	4,042,804	48,127,235	8,130,605	56,257,840
4400 Lottery Funds Ltd	24,000	912	24,912	-	24,912
3400 Other Funds Ltd	30,594,590	4,592,265	35,186,855	-	35,186,855

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	109,024,087	5,137,798	114,161,885	2,124,962	116,286,847
TOTAL EXPENDITURES	**$183,727,108**	**$13,773,779**	**$197,500,887**	**$10,255,567**	**$207,756,454**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	141	14	155	21	176
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	138.65	8.65	147.30	18.48	165.78

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	2,135,435,978	-	2,135,435,978	-	2,135,435,978
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	(1,862,317,167)	-	(1,862,317,167)	-	(1,862,317,167)
TOTAL BEGINNING BALANCE					
3400 Other Funds Ltd	273,118,811	-	273,118,811	-	273,118,811
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0415 Admin and Service Charges					
3400 Other Funds Ltd	1,937,681,495	131,763,954	2,069,445,449	908,395	2,070,353,844
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	4,961,244	-	4,961,244	-	4,961,244
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	24,364,766	-	24,364,766	-	24,364,766
TOTAL REVENUES					
3400 Other Funds Ltd	1,967,007,505	131,763,954	2,098,771,459	908,395	2,099,679,854
AVAILABLE REVENUES					
3400 Other Funds Ltd	2,240,126,316	131,763,954	2,371,890,270	908,395	2,372,798,665
EXPENDITURES					
PERSONAL SERVICES					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	3,123,540	-	3,123,540	307,848	3,431,388
3160 Temporary Appointments					
3400 Other Funds Ltd	22,061	838	22,899	-	22,899
3190 All Other Differential					
3400 Other Funds Ltd	532	20	552	-	552
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	3,146,133	858	3,146,991	307,848	3,454,839
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	1,159	-	1,159	122	1,281
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	530,154	3	530,157	52,242	582,399
3221 Pension Obligation Bond					
3400 Other Funds Ltd	162,704	13,368	176,072	-	176,072
3230 Social Security Taxes					
3400 Other Funds Ltd	238,330	66	238,396	23,550	261,946
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	1,102	-	1,102	116	1,218
3270 Flexible Benefits					
3400 Other Funds Ltd	668,496	-	668,496	70,368	738,864
3280 Other OPE					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	19,570,000	-	19,570,000	-	19,570,000
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	21,171,945	13,437	21,185,382	146,398	21,331,780
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(55,688)	22,960	(32,728)	-	(32,728)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	24,262,390	37,255	24,299,645	454,246	24,753,891
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	19,038	723	19,761	2,988	22,749
4125 Out of State Travel					
3400 Other Funds Ltd	4,673	178	4,851	-	4,851
4150 Employee Training					
3400 Other Funds Ltd	19,770	751	20,521	822	21,343
4175 Office Expenses					
3400 Other Funds Ltd	218,576	8,306	226,882	5,685	232,567
4200 Telecommunications					
3400 Other Funds Ltd	98,101	3,728	101,829	1,859	103,688
4275 Publicity and Publications					
3400 Other Funds Ltd	560,367	21,294	581,661	-	581,661
4300 Professional Services					
3400 Other Funds Ltd	3,032,792	127,377	3,160,169	-	3,160,169

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4315 IT Professional Services					
3400 Other Funds Ltd	1,324,527	55,630	1,380,157	375,000	1,755,157
4325 Attorney General					
3400 Other Funds Ltd	234,789	47,287	282,076	-	282,076
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	4,015	153	4,168	-	4,168
4400 Dues and Subscriptions					
3400 Other Funds Ltd	8,158	310	8,468	-	8,468
4575 Agency Program Related S and S					
3400 Other Funds Ltd	1,928,423,998	131,106,513	2,059,530,511	26,980	2,059,557,491
4600 Intra-agency Charges					
3400 Other Funds Ltd	-	-	-	39,679	39,679
4650 Other Services and Supplies					
3400 Other Funds Ltd	8,790	334	9,124	517	9,641
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	50,316	1,912	52,228	-	52,228
4715 IT Expendable Property					
3400 Other Funds Ltd	-	-	-	619	619
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	1,934,007,910	131,374,496	2,065,382,406	454,149	2,065,836,555
SPECIAL PAYMENTS					
6085 Other Special Payments					
3400 Other Funds Ltd	8,737,205	352,203	9,089,408	-	9,089,408

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
TOTAL EXPENDITURES					
3400 Other Funds Ltd	1,967,007,505	131,763,954	2,098,771,459	908,395	2,099,679,854
ENDING BALANCE					
3400 Other Funds Ltd	273,118,811	-	273,118,811	-	273,118,811
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	19	-	19	2	21
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	18.50	-	18.50	2.00	20.50

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	550,000	-	550,000	-	550,000
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	9,150,000	-	9,150,000	-	9,150,000
TOTAL BEGINNING BALANCE					
3400 Other Funds Ltd	9,700,000	-	9,700,000	-	9,700,000
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	122,921	-	122,921	-	122,921
0415 Admin and Service Charges					
3400 Other Funds Ltd	1,628,896,340	110,507,609	1,739,403,949	897,707	1,740,301,656
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	1,629,019,261	110,507,609	1,739,526,870	897,707	1,740,424,577
AVAILABLE REVENUES					
3400 Other Funds Ltd	1,638,719,261	110,507,609	1,749,226,870	897,707	1,750,124,577
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	2,878,512	-	2,878,512	299,256	3,177,768
3160 Temporary Appointments					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	38,229	1,453	39,682	-	39,682
3190 All Other Differential					
3400 Other Funds Ltd	90,990	3,458	94,448	-	94,448
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	3,007,731	4,911	3,012,642	299,256	3,311,898
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	1,159	-	1,159	122	1,281
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	502,459	587	503,046	50,783	553,829
3221 Pension Obligation Bond					
3400 Other Funds Ltd	157,899	9,461	167,360	-	167,360
3230 Social Security Taxes					
3400 Other Funds Ltd	230,090	376	230,466	22,893	253,359
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	1,102	-	1,102	116	1,218
3270 Flexible Benefits					
3400 Other Funds Ltd	668,496	-	668,496	70,368	738,864
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	1,561,205	10,424	1,571,629	144,282	1,715,911
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(111,248)	81,752	(29,496)	-	(29,496)

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	4,457,688	97,087	4,554,775	443,538	4,998,313
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	76,971	2,925	79,896	2,988	82,884
4150 Employee Training					
3400 Other Funds Ltd	23,889	908	24,797	822	25,619
4175 Office Expenses					
3400 Other Funds Ltd	152,510	5,795	158,305	5,685	163,990
4200 Telecommunications					
3400 Other Funds Ltd	111,696	4,244	115,940	1,859	117,799
4275 Publicity and Publications					
3400 Other Funds Ltd	455,039	17,291	472,330	-	472,330
4300 Professional Services					
3400 Other Funds Ltd	2,828,769	118,808	2,947,577	-	2,947,577
4315 IT Professional Services					
3400 Other Funds Ltd	2,465,400	103,547	2,568,947	375,000	2,943,947
4325 Attorney General					
3400 Other Funds Ltd	797,869	160,691	958,560	-	958,560
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	9,485	360	9,845	-	9,845
4400 Dues and Subscriptions					
3400 Other Funds Ltd	3,225	123	3,348	-	3,348

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4575 Agency Program Related S and S					
3400 Other Funds Ltd	37,082	1,409	38,491	27,139	65,630
4600 Intra-agency Charges					
3400 Other Funds Ltd	-	-	-	39,540	39,540
4650 Other Services and Supplies					
3400 Other Funds Ltd	22,983	873	23,856	517	24,373
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	39,810	1,513	41,323	619	41,942
4715 IT Expendable Property					
3400 Other Funds Ltd	15,686	596	16,282	-	16,282
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	7,040,414	419,083	7,459,497	454,169	7,913,666
SPECIAL PAYMENTS					
6085 Other Special Payments					
3400 Other Funds Ltd	1,617,521,159	109,991,439	1,727,512,598	-	1,727,512,598
TOTAL EXPENDITURES					
3400 Other Funds Ltd	1,629,019,261	110,507,609	1,739,526,870	897,707	1,740,424,577
ENDING BALANCE					
3400 Other Funds Ltd	9,700,000	-	9,700,000	-	9,700,000
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	19	-	19	2	21
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	19.00	-	19.00	2.00	21.00

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	56,144,843	-	56,144,843	-	56,144,843
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	5,224,157	-	5,224,157	-	5,224,157
TOTAL BEGINNING BALANCE					
3400 Other Funds Ltd	61,369,000	-	61,369,000	-	61,369,000
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	66,362,036	1,701,008	68,063,044	55,329,831	123,392,875
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	14,139,112	194,298	14,333,410	2,029,258	16,362,668
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	14,187,416	147,371	14,334,787	-	14,334,787
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	28,326,528	341,669	28,668,197	2,029,258	30,697,455
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	22,994,778	-	22,994,778	-	22,994,778
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	1,140,607	-	1,140,607	-	1,140,607
SALES INCOME					
0705 Sales Income					
3400 Other Funds Ltd	7,237,854	-	7,237,854	-	7,237,854
OTHER					
0975 Other Revenues					
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	86,020,949	23,034,104	109,055,053	802,370	109,857,423
All Funds	126,020,949	23,034,104	149,055,053	802,370	149,857,423
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6400 Federal Funds Ltd	258,365,245	23,740,182	282,105,427	4,734,145	286,839,572
All Funds	361,094,296	23,740,182	384,834,478	4,734,145	389,568,623
TRANSFERS IN					
1050 Transfer In Other					
3400 Other Funds Ltd	354,831	-	354,831	78,400,000	78,754,831
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	18,159,150	-	18,159,150	-	18,159,150
1330 Tsfr From Energy, Dept of					
3400 Other Funds Ltd	51,771	-	51,771	-	51,771
1340 Tsfr From Environmental Quality					
3400 Other Funds Ltd	395,152	-	395,152	-	395,152

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
1603 Tsfr From Agriculture, Dept of					
3400 Other Funds Ltd	262,696	-	262,696	-	262,696
1833 Tsfr From Health Rel Lic Bds					
3400 Other Funds Ltd	36,450	-	36,450	-	36,450
1834 Tsfr From Board of Dentistry					
3400 Other Funds Ltd	186,800	-	186,800	-	186,800
1847 Tsfr From Oregon Medical Board					
3400 Other Funds Ltd	915,224	-	915,224	-	915,224
1851 Tsfr From Nursing, Bd of					
3400 Other Funds Ltd	167,308	-	167,308	-	167,308
1855 Tsfr From Board of Pharmacy					
3400 Other Funds Ltd	356,850	-	356,850	-	356,850
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	20,886,232	-	20,886,232	78,400,000	99,286,232
TOTAL REVENUES					
8000 General Fund	66,362,036	1,701,008	68,063,044	55,329,831	123,392,875
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	166,606,948	23,375,773	189,982,721	81,231,628	271,214,349
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6400 Federal Funds Ltd	258,365,245	23,740,182	282,105,427	4,734,145	286,839,572
TOTAL REVENUES	**$634,063,280**	**$48,816,963**	**$682,880,243**	**$141,295,604**	**$824,175,847**
TRANSFERS OUT					
2123 Tsfr To OR Business Development					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	(17,432,000)	-	(17,432,000)	-	(17,432,000)
2340 Tsfr To Environmental Quality					
6400 Federal Funds Ltd	(1,599,104)	-	(1,599,104)	-	(1,599,104)
TOTAL TRANSFERS OUT					
6400 Federal Funds Ltd	(19,031,104)	-	(19,031,104)	-	(19,031,104)
AVAILABLE REVENUES					
8000 General Fund	66,362,036	1,701,008	68,063,044	55,329,831	123,392,875
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	227,975,948	23,375,773	251,351,721	81,231,628	332,583,349
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6400 Federal Funds Ltd	239,334,141	23,740,182	263,074,323	4,734,145	267,808,468
TOTAL AVAILABLE REVENUES	**$676,401,176**	**$48,816,963**	**$725,218,139**	**$141,295,604**	**$866,513,743**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	13,647,276	-	13,647,276	1,739,005	15,386,281
3400 Other Funds Ltd	35,404,050	176,289	35,580,339	1,893,754	37,474,093
6400 Federal Funds Ltd	54,712,175	130,608	54,842,783	149,749	54,992,532
All Funds	103,763,501	306,897	104,070,398	3,782,508	107,852,906
3160 Temporary Appointments					
8000 General Fund	44,948	1,708	46,656	-	46,656
3400 Other Funds Ltd	215,047	8,172	223,219	-	223,219

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	45,173	1,716	46,889	-	46,889
All Funds	305,168	11,596	316,764	-	316,764
3170 Overtime Payments					
8000 General Fund	12,931	491	13,422	-	13,422
3400 Other Funds Ltd	33,365	1,268	34,633	-	34,633
6400 Federal Funds Ltd	40,539	1,541	42,080	-	42,080
All Funds	86,835	3,300	90,135	-	90,135
3180 Shift Differential					
8000 General Fund	43	2	45	-	45
3400 Other Funds Ltd	555	20	575	-	575
6400 Federal Funds Ltd	816	31	847	-	847
All Funds	1,414	53	1,467	-	1,467
3190 All Other Differential					
8000 General Fund	513,176	19,501	532,677	409,748	942,425
3400 Other Funds Ltd	771,934	29,333	801,267	276,948	1,078,215
6400 Federal Funds Ltd	348,180	13,232	361,412	27,455	388,867
All Funds	1,633,290	62,066	1,695,356	714,151	2,409,507
TOTAL SALARIES & WAGES					
8000 General Fund	14,218,374	21,702	14,240,076	2,148,753	16,388,829
3400 Other Funds Ltd	36,424,951	215,082	36,640,033	2,170,702	38,810,735
6400 Federal Funds Ltd	55,146,883	147,128	55,294,011	177,204	55,471,215
TOTAL SALARIES & WAGES	**$105,790,208**	**$383,912**	**$106,174,120**	**$4,496,659**	**$110,670,779**
OTHER PAYROLL EXPENSES					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	5,150	-	5,150	720	5,870
3400 Other Funds Ltd	17,270	101	17,371	1,084	18,455
6400 Federal Funds Ltd	22,232	61	22,293	102	22,395
All Funds	44,652	162	44,814	1,906	46,720
3220 Public Employees' Retire Cont					
8000 General Fund	2,404,173	3,393	2,407,566	364,641	2,772,207
3400 Other Funds Ltd	6,141,541	35,115	6,176,656	368,365	6,545,021
6400 Federal Funds Ltd	9,350,766	24,677	9,375,443	30,073	9,405,516
All Funds	17,896,480	63,185	17,959,665	763,079	18,722,744
3221 Pension Obligation Bond					
8000 General Fund	748,209	50,602	798,811	-	798,811
3400 Other Funds Ltd	1,823,125	217,657	2,040,782	-	2,040,782
6400 Federal Funds Ltd	3,081,587	23,932	3,105,519	-	3,105,519
All Funds	5,652,921	292,191	5,945,112	-	5,945,112
3230 Social Security Taxes					
8000 General Fund	1,078,401	1,660	1,080,061	164,376	1,244,437
3400 Other Funds Ltd	2,784,254	16,454	2,800,708	166,060	2,966,768
6400 Federal Funds Ltd	4,206,200	11,255	4,217,455	13,555	4,231,010
All Funds	8,068,855	29,369	8,098,224	343,991	8,442,215
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	4,890	-	4,890	686	5,576
3400 Other Funds Ltd	16,422	93	16,515	1,033	17,548

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	21,144	58	21,202	95	21,297
All Funds	42,456	151	42,607	1,814	44,421
3270 Flexible Benefits					
8000 General Fund	2,981,031	-	2,981,031	416,828	3,397,859
3400 Other Funds Ltd	9,953,281	57,174	10,010,455	625,009	10,635,464
6400 Federal Funds Ltd	12,820,376	35,184	12,855,560	57,663	12,913,223
All Funds	25,754,688	92,358	25,847,046	1,099,500	26,946,546
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	7,221,854	55,655	7,277,509	947,251	8,224,760
3400 Other Funds Ltd	20,735,893	326,594	21,062,487	1,161,551	22,224,038
6400 Federal Funds Ltd	29,502,305	95,167	29,597,472	101,488	29,698,960
TOTAL OTHER PAYROLL EXPENSES	**$57,460,052**	**$477,416**	**$57,937,468**	**$2,210,290**	**$60,147,758**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(1,193,145)	1,007,659	(185,486)	-	(185,486)
3400 Other Funds Ltd	(954,198)	155,601	(798,597)	-	(798,597)
6400 Federal Funds Ltd	(1,089,050)	174,573	(914,477)	-	(914,477)
All Funds	(3,236,393)	1,337,833	(1,898,560)	-	(1,898,560)
TOTAL PERSONAL SERVICES					
8000 General Fund	20,247,083	1,085,016	21,332,099	3,096,004	24,428,103
3400 Other Funds Ltd	56,206,646	697,277	56,903,923	3,332,253	60,236,176
6400 Federal Funds Ltd	83,560,138	416,868	83,977,006	278,692	84,255,698
TOTAL PERSONAL SERVICES	**$160,013,867**	**$2,199,161**	**$162,213,028**	**$6,706,949**	**$168,919,977**

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	220,890	19,470	240,360	35,407	275,767
3400 Other Funds Ltd	694,993	41,995	736,988	66,094	803,082
6400 Federal Funds Ltd	1,379,544	55,411	1,434,955	6,324	1,441,279
All Funds	2,295,427	116,876	2,412,303	107,825	2,520,128
4125 Out of State Travel					
8000 General Fund	44,156	1,678	45,834	-	45,834
3400 Other Funds Ltd	174,137	6,618	180,755	-	180,755
6400 Federal Funds Ltd	553,295	21,024	574,319	-	574,319
All Funds	771,588	29,320	800,908	-	800,908
4150 Employee Training					
8000 General Fund	150,408	6,831	157,239	9,742	166,981
3400 Other Funds Ltd	232,583	13,127	245,710	14,208	259,918
6400 Federal Funds Ltd	759,833	29,696	789,529	1,739	791,268
All Funds	1,142,824	49,654	1,192,478	25,689	1,218,167
4175 Office Expenses					
8000 General Fund	423,415	(163,033)	260,382	67,374	327,756
3400 Other Funds Ltd	1,610,596	90,859	1,701,455	98,265	1,799,720
6400 Federal Funds Ltd	1,204,932	51,473	1,256,405	12,026	1,268,431
All Funds	3,238,943	(20,701)	3,218,242	177,665	3,395,907
4200 Telecommunications					
8000 General Fund	108,182	6,284	114,466	22,031	136,497

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	301,131	19,822	320,953	32,130	353,083
6400 Federal Funds Ltd	599,456	24,638	624,094	3,933	628,027
All Funds	1,008,769	50,744	1,059,513	58,094	1,117,607
4250 Data Processing					
8000 General Fund	159,099	6,046	165,145	-	165,145
3400 Other Funds Ltd	114,304	4,343	118,647	-	118,647
6400 Federal Funds Ltd	389,443	14,799	404,242	-	404,242
All Funds	662,846	25,188	688,034	-	688,034
4275 Publicity and Publications					
8000 General Fund	258,240	9,813	268,053	-	268,053
3400 Other Funds Ltd	359,472	13,660	373,132	100,000	473,132
6400 Federal Funds Ltd	435,743	16,558	452,301	-	452,301
All Funds	1,053,455	40,031	1,093,486	100,000	1,193,486
4300 Professional Services					
8000 General Fund	3,586,932	195,120	3,782,052	2,737,877	6,519,929
3400 Other Funds Ltd	31,333,756	1,316,017	32,649,773	9,610,575	42,260,348
6400 Federal Funds Ltd	17,523,650	735,993	18,259,643	-	18,259,643
All Funds	52,444,338	2,247,130	54,691,468	12,348,452	67,039,920
4315 IT Professional Services					
8000 General Fund	483,000	20,286	503,286	1,950,000	2,453,286
3400 Other Funds Ltd	329,433	13,836	343,269	-	343,269
6400 Federal Funds Ltd	2,034,727	85,459	2,120,186	-	2,120,186
All Funds	2,847,160	119,581	2,966,741	1,950,000	4,916,741

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4325 Attorney General					
8000 General Fund	155,479	31,313	186,792	-	186,792
3400 Other Funds Ltd	1,267,302	255,234	1,522,536	-	1,522,536
6400 Federal Funds Ltd	179,131	36,077	215,208	-	215,208
All Funds	1,601,912	322,624	1,924,536	-	1,924,536
4350 Dispute Resolution Services					
3400 Other Funds Ltd	9,752	371	10,123	-	10,123
4375 Employee Recruitment and Develop					
8000 General Fund	9,344	355	9,699	200,000	209,699
3400 Other Funds Ltd	650	25	675	-	675
6400 Federal Funds Ltd	9,158	349	9,507	-	9,507
All Funds	19,152	729	19,881	200,000	219,881
4400 Dues and Subscriptions					
8000 General Fund	50,958	1,936	52,894	-	52,894
3400 Other Funds Ltd	54,623	2,077	56,700	-	56,700
6400 Federal Funds Ltd	141,039	5,360	146,399	-	146,399
All Funds	246,620	9,373	255,993	-	255,993
4425 Facilities Rental and Taxes					
8000 General Fund	11,195	425	11,620	-	11,620
3400 Other Funds Ltd	7,760	294	8,054	-	8,054
6400 Federal Funds Ltd	9,790	372	10,162	-	10,162
All Funds	28,745	1,091	29,836	-	29,836
4450 Fuels and Utilities					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	89,432	3,398	92,830	-	92,830
4475 Facilities Maintenance					
8000 General Fund	35,040	1,332	36,372	-	36,372
3400 Other Funds Ltd	28,920	1,099	30,019	-	30,019
6400 Federal Funds Ltd	194,212	7,379	201,591	-	201,591
All Funds	258,172	9,810	267,982	-	267,982
4500 Food and Kitchen Supplies					
8000 General Fund	531,075	20,181	551,256	-	551,256
3400 Other Funds Ltd	4,307,896	18,163,700	22,471,596	-	22,471,596
6400 Federal Funds Ltd	7,824,555	17,607,333	25,431,888	-	25,431,888
All Funds	12,663,526	35,791,214	48,454,740	-	48,454,740
4525 Medical Services and Supplies					
8000 General Fund	3,239,610	123,105	3,362,715	-	3,362,715
3400 Other Funds Ltd	33,459,373	1,271,457	34,730,830	-	34,730,830
6400 Federal Funds Ltd	6,078,148	230,969	6,309,117	-	6,309,117
All Funds	42,777,131	1,625,531	44,402,662	-	44,402,662
4550 Other Care of Residents and Patients					
8000 General Fund	18,000	684	18,684	-	18,684
3400 Other Funds Ltd	3,000	114	3,114	-	3,114
6400 Federal Funds Ltd	10,040	382	10,422	-	10,422
All Funds	31,040	1,180	32,220	-	32,220
4575 Agency Program Related S and S					
8000 General Fund	398,806	15,155	413,961	538,500	952,461

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
3400 Other Funds Ltd	14,317,354	544,060	14,861,414	40,409,213	55,270,627
6200 Federal Funds Non-Ltd	800,000	-	800,000	-	800,000
6400 Federal Funds Ltd	6,933,202	263,461	7,196,663	(14,805)	7,181,858
All Funds	22,449,362	822,676	23,272,038	40,932,908	64,204,946
4600 Intra-agency Charges					
8000 General Fund	175	7	182	-	182
3400 Other Funds Ltd	13,810	525	14,335	-	14,335
6400 Federal Funds Ltd	438	16	454	-	454
All Funds	14,423	548	14,971	-	14,971
4650 Other Services and Supplies					
8000 General Fund	338,151	13,553	351,704	1,489,941	1,841,645
3400 Other Funds Ltd	1,667,351	66,057	1,733,408	525,726	2,259,134
6400 Federal Funds Ltd	517,120	20,166	537,286	71,311	608,597
All Funds	2,522,622	99,776	2,622,398	2,086,978	4,709,376
4700 Expendable Prop 250 - 5000					
8000 General Fund	58,340	2,503	60,843	7,955	68,798
3400 Other Funds Ltd	144,929	9,507	154,436	11,164	165,600
6400 Federal Funds Ltd	274,998	11,069	286,067	1,308	287,375
All Funds	478,267	23,079	501,346	20,427	521,773
4715 IT Expendable Property					
8000 General Fund	120,887	4,594	125,481	-	125,481
3400 Other Funds Ltd	304,171	11,558	315,729	-	315,729
6400 Federal Funds Ltd	448,158	17,030	465,188	-	465,188

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	873,216	33,182	906,398	-	906,398
TOTAL SERVICES & SUPPLIES					
8000 General Fund	10,401,382	317,638	10,719,020	7,058,827	17,777,847
3400 Other Funds Ltd	90,826,728	21,849,753	112,676,481	50,867,375	163,543,856
6200 Federal Funds Non-Ltd	800,000	-	800,000	-	800,000
6400 Federal Funds Ltd	47,500,612	19,235,014	66,735,626	81,836	66,817,462
TOTAL SERVICES & SUPPLIES	**$149,528,722**	**$41,402,405**	**$190,931,127**	**$58,008,038**	**$248,939,165**
CAPITAL OUTLAY					
5200 Technical Equipment					
3400 Other Funds Ltd	191,142	7,263	198,405	-	198,405
6400 Federal Funds Ltd	470,000	17,860	487,860	-	487,860
All Funds	661,142	25,123	686,265	-	686,265
SPECIAL PAYMENTS					
6020 Dist to Counties					
8000 General Fund	21,180,804	804,870	21,985,674	41,175,000	63,160,674
3200 Other Funds Non-Ltd	9,759,665	-	9,759,665	-	9,759,665
3400 Other Funds Ltd	15,556,970	591,164	16,148,134	27,032,000	43,180,134
6400 Federal Funds Ltd	75,437,768	2,866,634	78,304,402	4,373,617	82,678,019
All Funds	121,935,207	4,262,668	126,197,875	72,580,617	198,778,492
6025 Dist to Other Gov Unit					
8000 General Fund	2,223,291	84,486	2,307,777	-	2,307,777
3400 Other Funds Ltd	130,717	4,967	135,684	-	135,684
6400 Federal Funds Ltd	4,370,177	166,067	4,536,244	-	4,536,244

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	6,724,185	255,520	6,979,705	-	6,979,705
6030 Dist to Non-Gov Units					
8000 General Fund	678,191	25,771	703,962	4,000,000	4,703,962
3400 Other Funds Ltd	165,754	6,299	172,053	-	172,053
6400 Federal Funds Ltd	3,883,224	147,563	4,030,787	-	4,030,787
All Funds	4,727,169	179,633	4,906,802	4,000,000	8,906,802
6035 Dist to Individuals					
8000 General Fund	9,778,848	(687,164)	9,091,684	-	9,091,684
3200 Other Funds Non-Ltd	30,240,335	-	30,240,335	-	30,240,335
3400 Other Funds Ltd	5,032,553	191,237	5,223,790	-	5,223,790
6200 Federal Funds Non-Ltd	101,929,051	-	101,929,051	-	101,929,051
6400 Federal Funds Ltd	20,096,221	763,656	20,859,877	-	20,859,877
All Funds	167,077,008	267,729	167,344,737	-	167,344,737
6055 Dist to Contract Svc Providers					
8000 General Fund	1,736,257	65,977	1,802,234	-	1,802,234
3400 Other Funds Ltd	626,079	23,791	649,870	-	649,870
6400 Federal Funds Ltd	1,142,672	43,421	1,186,093	-	1,186,093
All Funds	3,505,008	133,189	3,638,197	-	3,638,197
6085 Other Special Payments					
8000 General Fund	116,180	4,414	120,594	-	120,594
3400 Other Funds Ltd	105,851	4,022	109,873	-	109,873
6400 Federal Funds Ltd	2,163,987	82,231	2,246,218	-	2,246,218
All Funds	2,386,018	90,667	2,476,685	-	2,476,685

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6340 Spc Pmt to Environmental Quality					
6400 Federal Funds Ltd	395,797	-	395,797	-	395,797
6603 Spc Pmt to Agriculture, Dept of					
6400 Federal Funds Ltd	22,849	868	23,717	-	23,717
TOTAL SPECIAL PAYMENTS					
8000 General Fund	35,713,571	298,354	36,011,925	45,175,000	81,186,925
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	21,617,924	821,480	22,439,404	27,032,000	49,471,404
6200 Federal Funds Non-Ltd	101,929,051	-	101,929,051	-	101,929,051
6400 Federal Funds Ltd	107,512,695	4,070,440	111,583,135	4,373,617	115,956,752
TOTAL SPECIAL PAYMENTS	**$306,773,241**	**$5,190,274**	**$311,963,515**	**$76,580,617**	**$388,544,132**
TOTAL EXPENDITURES					
8000 General Fund	66,362,036	1,701,008	68,063,044	55,329,831	123,392,875
3200 Other Funds Non-Ltd	40,000,000	-	40,000,000	-	40,000,000
3400 Other Funds Ltd	168,842,440	23,375,773	192,218,213	81,231,628	273,449,841
6200 Federal Funds Non-Ltd	102,729,051	-	102,729,051	-	102,729,051
6400 Federal Funds Ltd	239,043,445	23,740,182	262,783,627	4,734,145	267,517,772
TOTAL EXPENDITURES	**$616,976,972**	**$48,816,963**	**$665,793,935**	**$141,295,604**	**$807,089,539**
ENDING BALANCE					
3400 Other Funds Ltd	59,133,508	-	59,133,508	-	59,133,508
6400 Federal Funds Ltd	290,696	-	290,696	-	290,696
TOTAL ENDING BALANCE	**$59,424,204**	**-**	**$59,424,204**	**-**	**$59,424,204**
AUTHORIZED POSITIONS					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8150 Class/Unclass Positions	732	7	739	33	772
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	728.46	2.65	731.11	31.25	762.36

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
BEGINNING BALANCE					
0025 Beginning Balance					
3010 Other Funds Cap Improve	100,000	-	100,000	-	100,000
0030 Beginning Balance Adjustment					
3010 Other Funds Cap Improve	(100,000)	-	(100,000)	-	(100,000)
TOTAL BEGINNING BALANCE					
3010 Other Funds Cap Improve	-	-	-	-	-
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	487,915,593	5,644,691	493,560,284	1,392,453	494,952,737
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
All Funds	488,641,094	5,672,260	494,313,354	10,467,453	504,780,807
CHARGES FOR SERVICES					
0415 Admin and Service Charges					
3400 Other Funds Ltd	271,517	-	271,517	-	271,517
0420 Care of State Wards					
3400 Other Funds Ltd	2,369,042	-	2,369,042	-	2,369,042
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	2,640,559	-	2,640,559	-	2,640,559
SALES INCOME					
0705 Sales Income					
3400 Other Funds Ltd	2,559,387	-	2,559,387	-	2,559,387

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	61,171,007	3,216,640	64,387,647	-	64,387,647
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	34,214,394	4,577,920	38,792,314	-	38,792,314
TRANSFERS IN					
1010 Transfer In - Intrafund					
3010 Other Funds Cap Improve	725,501	27,569	753,070	-	753,070
1050 Transfer In Other					
3010 Other Funds Cap Improve	43,119	(43,119)	-	-	-
1060 Transfer from General Fund					
3400 Other Funds Ltd	725,501	27,569	753,070	-	753,070
TOTAL TRANSFERS IN					
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3400 Other Funds Ltd	725,501	27,569	753,070	-	753,070
TOTAL TRANSFERS IN	**$1,494,121**	**$12,019**	**$1,506,140**	**-**	**$1,506,140**
TOTAL REVENUES					
8000 General Fund	487,915,593	5,644,691	493,560,284	1,392,453	494,952,737
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3400 Other Funds Ltd	67,096,454	3,244,209	70,340,663	-	70,340,663
6400 Federal Funds Ltd	34,214,394	4,577,920	38,792,314	-	38,792,314

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
TOTAL REVENUES	**$590,720,562**	**$13,478,839**	**$604,199,401**	**$10,467,453**	**$614,666,854**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(725,501)	(27,569)	(753,070)	-	(753,070)
AVAILABLE REVENUES					
8000 General Fund	487,915,593	5,644,691	493,560,284	1,392,453	494,952,737
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3400 Other Funds Ltd	66,370,953	3,216,640	69,587,593	-	69,587,593
6400 Federal Funds Ltd	34,214,394	4,577,920	38,792,314	-	38,792,314
TOTAL AVAILABLE REVENUES	**$589,995,061**	**$13,451,270**	**$603,446,331**	**$10,467,453**	**$613,913,784**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	270,367,335	-	270,367,335	604,002	270,971,337
3400 Other Funds Ltd	15,003,516	-	15,003,516	-	15,003,516
6400 Federal Funds Ltd	19,409,887	-	19,409,887	-	19,409,887
All Funds	304,780,738	-	304,780,738	604,002	305,384,740
3160 Temporary Appointments					
8000 General Fund	1,197,243	45,495	1,242,738	-	1,242,738
3400 Other Funds Ltd	115,402	4,385	119,787	-	119,787
6400 Federal Funds Ltd	81,801	3,108	84,909	-	84,909

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	1,394,446	52,988	1,447,434	-	1,447,434
3170 Overtime Payments					
8000 General Fund	11,908,122	964,558	12,872,680	15,736	12,888,416
3400 Other Funds Ltd	866,378	70,177	936,555	-	936,555
6400 Federal Funds Ltd	430,490	34,869	465,359	-	465,359
All Funds	13,204,990	1,069,604	14,274,594	15,736	14,290,330
3180 Shift Differential					
8000 General Fund	3,843,074	146,037	3,989,111	-	3,989,111
3400 Other Funds Ltd	300,349	11,413	311,762	-	311,762
6400 Federal Funds Ltd	97,629	3,710	101,339	-	101,339
All Funds	4,241,052	161,160	4,402,212	-	4,402,212
3190 All Other Differential					
8000 General Fund	9,926,982	804,086	10,731,068	9,722	10,740,790
3400 Other Funds Ltd	163,657	13,256	176,913	-	176,913
6400 Federal Funds Ltd	646,876	52,397	699,273	-	699,273
All Funds	10,737,515	869,739	11,607,254	9,722	11,616,976
TOTAL SALARIES & WAGES					
8000 General Fund	297,242,756	1,960,176	299,202,932	629,460	299,832,392
3400 Other Funds Ltd	16,449,302	99,231	16,548,533	-	16,548,533
6400 Federal Funds Ltd	20,666,683	94,084	20,760,767	-	20,760,767
TOTAL SALARIES & WAGES	**$334,358,741**	**$2,153,491**	**$336,512,232**	**$629,460**	**$337,141,692**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	124,126	-	124,126	318	124,444
3400 Other Funds Ltd	6,961	-	6,961	-	6,961
6400 Federal Funds Ltd	8,176	-	8,176	-	8,176
All Funds	139,263	-	139,263	318	139,581
3220 Public Employees' Retire Cont					
8000 General Fund	50,238,436	324,921	50,563,357	106,821	50,670,178
3400 Other Funds Ltd	2,771,990	16,096	2,788,086	-	2,788,086
6400 Federal Funds Ltd	3,493,275	15,439	3,508,714	-	3,508,714
All Funds	56,503,701	356,456	56,860,157	106,821	56,966,978
3221 Pension Obligation Bond					
8000 General Fund	15,400,890	1,283,243	16,684,133	-	16,684,133
3400 Other Funds Ltd	835,749	84,779	920,528	-	920,528
6400 Federal Funds Ltd	1,056,469	103,602	1,160,071	-	1,160,071
All Funds	17,293,108	1,471,624	18,764,732	-	18,764,732
3230 Social Security Taxes					
8000 General Fund	22,135,488	149,954	22,285,442	48,155	22,333,597
3400 Other Funds Ltd	1,234,019	7,591	1,241,610	-	1,241,610
6400 Federal Funds Ltd	1,520,590	7,197	1,527,787	-	1,527,787
All Funds	24,890,097	164,742	25,054,839	48,155	25,102,994
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	118,575	-	118,575	306	118,881
3400 Other Funds Ltd	6,439	-	6,439	-	6,439
6400 Federal Funds Ltd	7,400	-	7,400	-	7,400

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
All Funds	132,414	-	132,414	306	132,720
3270 Flexible Benefits					
8000 General Fund	71,768,632	-	71,768,632	184,716	71,953,348
3400 Other Funds Ltd	3,995,608	-	3,995,608	-	3,995,608
6400 Federal Funds Ltd	4,560,832	-	4,560,832	-	4,560,832
All Funds	80,325,072	-	80,325,072	184,716	80,509,788
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	159,786,147	1,758,118	161,544,265	340,316	161,884,581
3400 Other Funds Ltd	8,850,766	108,466	8,959,232	-	8,959,232
6400 Federal Funds Ltd	10,646,742	126,238	10,772,980	-	10,772,980
TOTAL OTHER PAYROLL EXPENSES	**$179,283,655**	**$1,992,822**	**$181,276,477**	**$340,316**	**$181,616,793**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(803,446)	803,446	-	-	-
3400 Other Funds Ltd	(1,798,722)	1,798,722	-	-	-
6400 Federal Funds Ltd	(4,072,096)	4,072,096	-	-	-
All Funds	(6,674,264)	6,674,264	-	-	-
TOTAL PERSONAL SERVICES					
8000 General Fund	456,225,457	4,521,740	460,747,197	969,776	461,716,973
3400 Other Funds Ltd	23,501,346	2,006,419	25,507,765	-	25,507,765
6400 Federal Funds Ltd	27,241,329	4,292,418	31,533,747	-	31,533,747
TOTAL PERSONAL SERVICES	**$506,968,132**	**$10,820,577**	**$517,788,709**	**$969,776**	**$518,758,485**
SERVICES & SUPPLIES					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4100 Instate Travel					
8000 General Fund	202,469	7,956	210,425	15,690	226,115
3400 Other Funds Ltd	416,901	32,719	449,620	-	449,620
6400 Federal Funds Ltd	174	7	181	-	181
All Funds	619,544	40,682	660,226	15,690	675,916
4125 Out of State Travel					
8000 General Fund	120,791	4,591	125,382	-	125,382
3400 Other Funds Ltd	47,843	1,818	49,661	-	49,661
6400 Federal Funds Ltd	642	24	666	-	666
All Funds	169,276	6,433	175,709	-	175,709
4150 Employee Training					
8000 General Fund	324,355	12,388	336,743	212,381	549,124
3400 Other Funds Ltd	751,275	32,582	783,857	-	783,857
6400 Federal Funds Ltd	600	22	622	-	622
All Funds	1,076,230	44,992	1,121,222	212,381	1,333,603
4175 Office Expenses					
8000 General Fund	880,543	35,746	916,289	38,897	955,186
3400 Other Funds Ltd	758,010	65,155	823,165	-	823,165
6400 Federal Funds Ltd	1,344	51	1,395	-	1,395
All Funds	1,639,897	100,952	1,740,849	38,897	1,779,746
4200 Telecommunications					
8000 General Fund	556,290	20,185	576,475	9,762	586,237
3400 Other Funds Ltd	466,810	21,601	488,411	-	488,411

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	2,047	78	2,125	-	2,125
All Funds	1,025,147	41,864	1,067,011	9,762	1,076,773
4250 Data Processing					
8000 General Fund	2,610,010	98,966	2,708,976	7,350	2,716,326
3400 Other Funds Ltd	2,153,037	80,319	2,233,356	-	2,233,356
All Funds	4,763,047	179,285	4,942,332	7,350	4,949,682
4275 Publicity and Publications					
3400 Other Funds Ltd	195,994	7,448	203,442	-	203,442
4300 Professional Services					
8000 General Fund	998,232	13,687	1,011,919	-	1,011,919
3400 Other Funds Ltd	6,588,241	198,556	6,786,797	-	6,786,797
6400 Federal Funds Ltd	1,166,025	48,973	1,214,998	-	1,214,998
All Funds	8,752,498	261,216	9,013,714	-	9,013,714
4315 IT Professional Services					
8000 General Fund	848,835	35,652	884,487	-	884,487
3400 Other Funds Ltd	102,256	4,295	106,551	-	106,551
6400 Federal Funds Ltd	3,470	146	3,616	-	3,616
All Funds	954,561	40,093	994,654	-	994,654
4325 Attorney General					
8000 General Fund	634,932	127,875	762,807	-	762,807
3400 Other Funds Ltd	232,129	46,751	278,880	-	278,880
6400 Federal Funds Ltd	2,446	493	2,939	-	2,939
All Funds	869,507	175,119	1,044,626	-	1,044,626

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
4375 Employee Recruitment and Develop					
8000 General Fund	340,274	12,930	353,204	-	353,204
3400 Other Funds Ltd	251,967	9,574	261,541	-	261,541
6400 Federal Funds Ltd	1,117	42	1,159	-	1,159
All Funds	593,358	22,546	615,904	-	615,904
4400 Dues and Subscriptions					
8000 General Fund	143,338	5,446	148,784	-	148,784
3400 Other Funds Ltd	9,846	374	10,220	-	10,220
6400 Federal Funds Ltd	223	8	231	-	231
All Funds	153,407	5,828	159,235	-	159,235
4425 Facilities Rental and Taxes					
8000 General Fund	44	14,970	15,014	73,038	88,052
3400 Other Funds Ltd	264	68,272	68,536	-	68,536
6400 Federal Funds Ltd	100	4	104	-	104
All Funds	408	83,246	83,654	73,038	156,692
4450 Fuels and Utilities					
8000 General Fund	1,842,576	70,018	1,912,594	-	1,912,594
3400 Other Funds Ltd	1,520,661	57,786	1,578,447	-	1,578,447
6400 Federal Funds Ltd	346	13	359	-	359
All Funds	3,363,583	127,817	3,491,400	-	3,491,400
4475 Facilities Maintenance					
8000 General Fund	1,534,877	58,326	1,593,203	-	1,593,203
3400 Other Funds Ltd	1,701,156	64,643	1,765,799	-	1,765,799

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	688,110	26,149	714,259	-	714,259
All Funds	3,924,143	149,118	4,073,261	-	4,073,261
4500 Food and Kitchen Supplies					
8000 General Fund	3,407,286	129,476	3,536,762	-	3,536,762
3400 Other Funds Ltd	4,705,294	178,802	4,884,096	-	4,884,096
6400 Federal Funds Ltd	269,290	10,233	279,523	-	279,523
All Funds	8,381,870	318,511	8,700,381	-	8,700,381
4525 Medical Services and Supplies					
8000 General Fund	11,843,029	497,408	12,340,437	-	12,340,437
3400 Other Funds Ltd	20,025,872	841,086	20,866,958	-	20,866,958
6400 Federal Funds Ltd	3,861,894	162,199	4,024,093	-	4,024,093
All Funds	35,730,795	1,500,693	37,231,488	-	37,231,488
4550 Other Care of Residents and Patients					
8000 General Fund	704,685	(187,524)	517,161	-	517,161
3400 Other Funds Ltd	646,413	24,564	670,977	-	670,977
6400 Federal Funds Ltd	478,864	18,197	497,061	-	497,061
All Funds	1,829,962	(144,763)	1,685,199	-	1,685,199
4575 Agency Program Related S and S					
8000 General Fund	1,254,138	31,431	1,285,569	-	1,285,569
3400 Other Funds Ltd	1,119,148	42,528	1,161,676	-	1,161,676
6400 Federal Funds Ltd	159,804	6,072	165,876	-	165,876
All Funds	2,533,090	80,031	2,613,121	-	2,613,121
4650 Other Services and Supplies					

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
8000 General Fund	386,546	14,727	401,273	2,712	403,985
3400 Other Funds Ltd	286,976	13,439	300,415	-	300,415
6400 Federal Funds Ltd	112,328	4,269	116,597	-	116,597
All Funds	785,850	32,435	818,285	2,712	820,997
4700 Expendable Prop 250 - 5000					
8000 General Fund	146,722	6,288	153,010	36,450	189,460
3400 Other Funds Ltd	47,687	6,796	54,483	-	54,483
6400 Federal Funds Ltd	39,223	1,491	40,714	-	40,714
All Funds	233,632	14,575	248,207	36,450	284,657
4715 IT Expendable Property					
8000 General Fund	1,391,909	52,776	1,444,685	15,354	1,460,039
3400 Other Funds Ltd	14,508	552	15,060	-	15,060
6400 Federal Funds Ltd	176,196	6,695	182,891	-	182,891
All Funds	1,582,613	60,023	1,642,636	15,354	1,657,990
TOTAL SERVICES & SUPPLIES					
8000 General Fund	30,171,881	1,063,318	31,235,199	411,634	31,646,833
3400 Other Funds Ltd	42,042,288	1,799,660	43,841,948	-	43,841,948
6400 Federal Funds Ltd	6,964,243	285,166	7,249,409	-	7,249,409
TOTAL SERVICES & SUPPLIES	**$79,178,412**	**$3,148,144**	**$82,326,556**	**$411,634**	**$82,738,190**
CAPITAL OUTLAY					
5250 Household and Institutional Equip.					
8000 General Fund	313,321	11,906	325,227	-	325,227
3400 Other Funds Ltd	226,793	(225,970)	823	-	823

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6400 Federal Funds Ltd	396	15	411	-	411
All Funds	540,510	(214,049)	326,461	-	326,461
5350 Industrial and Heavy Equipment					
8000 General Fund	83,664	3,179	86,843	-	86,843
3400 Other Funds Ltd	277	11	288	-	288
6400 Federal Funds Ltd	133	5	138	-	138
All Funds	84,074	3,195	87,269	-	87,269
5550 Data Processing Software					
3400 Other Funds Ltd	85,000	(85,000)	-	-	-
5650 Land Improvements					
8000 General Fund	47,483	1,804	49,287	-	49,287
8010 General Fund Cap Improve	-	-	-	5,000,000	5,000,000
3010 Other Funds Cap Improve	324,508	(32,426)	292,082	-	292,082
3400 Other Funds Ltd	158	6	164	-	164
6400 Federal Funds Ltd	76	3	79	-	79
All Funds	372,225	(30,613)	341,612	5,000,000	5,341,612
5700 Building Structures					
8000 General Fund	196,291	7,459	203,750	-	203,750
8010 General Fund Cap Improve	-	-	-	2,500,000	2,500,000
3010 Other Funds Cap Improve	444,112	16,876	460,988	-	460,988
3400 Other Funds Ltd	240,339	(239,987)	352	-	352
6400 Federal Funds Ltd	988	38	1,026	-	1,026
All Funds	881,730	(215,614)	666,116	2,500,000	3,166,116

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
5900 Other Capital Outlay					
8010 General Fund Cap Improve	-	-	-	1,575,000	1,575,000
3400 Other Funds Ltd	60,000	(60,000)	-	-	-
All Funds	60,000	(60,000)	-	1,575,000	1,575,000
TOTAL CAPITAL OUTLAY					
8000 General Fund	640,759	24,348	665,107	-	665,107
8010 General Fund Cap Improve	-	-	-	9,075,000	9,075,000
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3400 Other Funds Ltd	612,567	(610,940)	1,627	-	1,627
6400 Federal Funds Ltd	1,593	61	1,654	-	1,654
TOTAL CAPITAL OUTLAY	**$2,023,539**	**($602,081)**	**$1,421,458**	**$9,075,000**	**$10,496,458**
SPECIAL PAYMENTS					
6015 Dist to Cities					
8000 General Fund	662,606	27,120	689,726	11,043	700,769
3400 Other Funds Ltd	-	13,340	13,340	-	13,340
All Funds	662,606	40,460	703,066	11,043	714,109
6035 Dist to Individuals					
8000 General Fund	199,353	7,575	206,928	-	206,928
3400 Other Funds Ltd	188,867	7,177	196,044	-	196,044
6400 Federal Funds Ltd	1,345	51	1,396	-	1,396
All Funds	389,565	14,803	404,368	-	404,368
6060 Intra-Agency Gen Fund Transfer					
8010 General Fund Cap Improve	725,501	27,569	753,070	-	753,070

Description	2019-21 Base Budget	Essential Packages	2019-21 Current Service Level	Policy Packages	2019-21 Agency Request Audit
6085 Other Special Payments					
8000 General Fund	15,537	590	16,127	-	16,127
3400 Other Funds Ltd	25,885	984	26,869	-	26,869
6400 Federal Funds Ltd	5,884	224	6,108	-	6,108
All Funds	47,306	1,798	49,104	-	49,104
TOTAL SPECIAL PAYMENTS					
8000 General Fund	877,496	35,285	912,781	11,043	923,824
8010 General Fund Cap Improve	725,501	27,569	753,070	-	753,070
3400 Other Funds Ltd	214,752	21,501	236,253	-	236,253
6400 Federal Funds Ltd	7,229	275	7,504	-	7,504
TOTAL SPECIAL PAYMENTS	**$1,824,978**	**$84,630**	**$1,909,608**	**$11,043**	**$1,920,651**
TOTAL EXPENDITURES					
8000 General Fund	487,915,593	5,644,691	493,560,284	1,392,453	494,952,737
8010 General Fund Cap Improve	725,501	27,569	753,070	9,075,000	9,828,070
3010 Other Funds Cap Improve	768,620	(15,550)	753,070	-	753,070
3400 Other Funds Ltd	66,370,953	3,216,640	69,587,593	-	69,587,593
6400 Federal Funds Ltd	34,214,394	4,577,920	38,792,314	-	38,792,314
TOTAL EXPENDITURES	**$589,995,061**	**$13,451,270**	**$603,446,331**	**$10,467,453**	**$613,913,784**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	2,283	-	2,283	66	2,349
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	2,282.82	-	2,282.82	5.28	2,288.10

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	(17,683,441)	-	-	-	-	-
TOTAL BEGINNING BALANCE	**($17,683,441)**	**-**	**-**	**-**	**-**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	939,332,625	8,324,570	11,205,156	(7,562,980)	71,775,035	6,660,982
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
All Funds	939,360,194	8,324,570	11,205,156	(7,562,980)	71,802,604	6,660,982
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	(83,096,876)	-	14,800,000	(38,896,875)	27,628,660	3,148,979
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	194,298	-	246,985	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	147,371	-	244,196	-	-	-
LICENSES AND FEES						
3400 Other Funds Ltd	341,669	-	491,181	-	-	-
TOTAL LICENSES AND FEES	**$341,669**	**-**	**$491,181**	**-**	**-**	**-**
CHARGES FOR SERVICES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
0415 Admin and Service Charges						
3400 Other Funds Ltd	242,271,563	134,342	-	-	135,764,996	14,182,964
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	73,984,518	4,792,511	120,965,805	(20,826,128)	51,749,526	4,403,145
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	689,004,630	5,208,381	372,409,296	(208,647,139)	381,856,397	38,733,200
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	27,569	-	-	-	27,569	-
1050 Transfer In Other						
3010 Other Funds Cap Improve	(43,119)	-	-	(43,119)	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	27,569	-	-	-	27,569	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	478,857	4,845	-	-	435,445	35,689
3400 Other Funds Ltd	(74,230,678)	-	-	-	5,996,179	575,216
All Funds	(73,751,821)	4,845	-	-	6,431,624	610,905
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	(5,394,562)	-	16,039,652	(16,039,652)	15,523,558	1,502,342
TRANSFERS IN						
4400 Lottery Funds Ltd	478,857	4,845	-	-	435,445	35,689

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	(79,597,671)	-	16,039,652	(16,039,652)	21,547,306	2,077,558
TOTAL TRANSFERS IN	**($79,134,364)**	**$4,845**	**$16,039,652**	**($16,082,771)**	**$22,010,320**	**$2,113,247**
REVENUE CATEGORIES						
8000 General Fund	939,332,625	8,324,570	11,205,156	(7,562,980)	71,775,035	6,660,982
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
4400 Lottery Funds Ltd	478,857	4,845	-	-	435,445	35,689
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	153,903,203	4,926,853	152,296,638	(75,762,655)	236,690,488	23,812,646
6400 Federal Funds Ltd	689,004,630	5,208,381	372,409,296	(208,647,139)	381,856,397	38,733,200
TOTAL REVENUE CATEGORIES	**$1,782,731,334**	**$18,464,649**	**$535,911,090**	**($292,015,893)**	**$690,812,503**	**$69,242,517**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(27,569)	-	-	-	(27,569)	-
AVAILABLE REVENUES						
8000 General Fund	939,332,625	8,324,570	11,205,156	(7,562,980)	71,775,035	6,660,982
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
4400 Lottery Funds Ltd	478,857	4,845	-	-	435,445	35,689
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	136,192,193	4,926,853	152,296,638	(75,762,655)	236,662,919	23,812,646
6400 Federal Funds Ltd	689,004,630	5,208,381	372,409,296	(208,647,139)	381,856,397	38,733,200
TOTAL AVAILABLE REVENUES	**$1,765,020,324**	**$18,464,649**	**$535,911,090**	**($292,015,893)**	**$690,784,934**	**$69,242,517**

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	2,641,687	-	896,486	-	-	-
3400 Other Funds Ltd	(89,027)	-	176,289	-	-	-
6400 Federal Funds Ltd	(774,851)	-	705,034	-	-	-
All Funds	1,777,809	-	1,777,809	-	-	-
3160 Temporary Appointments						
8000 General Fund	169,588	65,161	-	(101,678)	-	-
4400 Lottery Funds Ltd	146	146	-	-	-	-
3400 Other Funds Ltd	62,055	54,938	-	(42)	-	-
6400 Federal Funds Ltd	(461,965)	46,292	-	(294,993)	-	-
All Funds	(230,176)	166,537	-	(396,713)	-	-
3170 Overtime Payments						
8000 General Fund	899,756	967,857	-	(71,476)	-	-
3400 Other Funds Ltd	75,527	74,831	-	-	-	-
6400 Federal Funds Ltd	(117,048)	44,030	-	(157,007)	-	-
All Funds	858,235	1,086,718	-	(228,483)	-	-
3180 Shift Differential						
8000 General Fund	200,820	146,069	-	(6,268)	-	-
3400 Other Funds Ltd	24,515	19,176	-	-	-	-
6400 Federal Funds Ltd	(64,022)	10,421	-	(8,085)	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	161,313	175,666	-	(14,353)	-	-
3190 All Other Differential						
8000 General Fund	820,755	849,049	-	(87,681)	-	-
3400 Other Funds Ltd	(185,395)	81,907	-	(256,546)	-	-
6400 Federal Funds Ltd	(243,555)	165,124	-	(360,048)	-	-
All Funds	391,805	1,096,080	-	(704,275)	-	-
SALARIES & WAGES						
8000 General Fund	4,732,606	2,028,136	896,486	(267,103)	-	-
4400 Lottery Funds Ltd	146	146	-	-	-	-
3400 Other Funds Ltd	(112,325)	230,852	176,289	(256,588)	-	-
6400 Federal Funds Ltd	(1,661,441)	265,867	705,034	(820,133)	-	-
TOTAL SALARIES & WAGES	**$2,958,986**	**$2,525,001**	**$1,777,809**	**($1,343,824)**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,109	-	546	-	-	-
3400 Other Funds Ltd	(33)	-	101	-	-	-
6400 Federal Funds Ltd	(62)	-	367	-	-	-
All Funds	1,014	-	1,014	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	774,366	333,118	152,133	(28,072)	-	-
3400 Other Funds Ltd	(29,603)	29,854	29,918	(43,536)	-	-
6400 Federal Funds Ltd	(203,554)	37,263	119,646	(89,116)	-	-
All Funds	541,209	400,235	301,697	(160,724)	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3221 Pension Obligation Bond						
8000 General Fund	1,357,795	1,357,795	-	-	-	-
4400 Lottery Funds Ltd	3,307	3,307	-	-	-	-
3400 Other Funds Ltd	296,351	296,351	-	-	-	-
6400 Federal Funds Ltd	(275,032)	(275,032)	-	-	-	-
All Funds	1,382,421	1,382,421	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	359,680	155,153	68,577	(20,434)	-	-
4400 Lottery Funds Ltd	11	11	-	-	-	-
3400 Other Funds Ltd	(8,583)	17,663	13,486	(19,628)	-	-
6400 Federal Funds Ltd	(124,743)	20,339	53,938	(62,741)	-	-
All Funds	226,365	193,166	136,001	(102,803)	-	-
3240 Unemployment Assessments						
8000 General Fund	1,549,192	19,353	1,529,839	-	-	-
3400 Other Funds Ltd	136,669	2,808	133,861	-	-	-
6400 Federal Funds Ltd	253,089	4,490	248,599	-	-	-
All Funds	1,938,950	26,651	1,912,299	-	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	1,110	-	519	-	-	-
3400 Other Funds Ltd	(39)	-	93	-	-	-
6400 Federal Funds Ltd	(110)	-	349	-	-	-
All Funds	961	-	961	-	-	-
3260 Mass Transit Tax						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	105,114	138,708	-	(33,594)	-	-
4400 Lottery Funds Ltd	5,062	5,062	-	-	-	-
3400 Other Funds Ltd	119,610	119,694	-	(84)	-	-
All Funds	229,786	263,464	-	(33,678)	-	-
3270 Flexible Benefits						
8000 General Fund	622,311	-	293,637	-	-	-
3400 Other Funds Ltd	3,322	-	57,174	-	-	-
6400 Federal Funds Ltd	(77,349)	-	197,473	-	-	-
All Funds	548,284	-	548,284	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	4,770,677	2,004,127	2,045,251	(82,100)	-	-
4400 Lottery Funds Ltd	8,380	8,380	-	-	-	-
3400 Other Funds Ltd	517,694	466,370	234,633	(63,248)	-	-
6400 Federal Funds Ltd	(427,761)	(212,940)	620,372	(151,857)	-	-
TOTAL OTHER PAYROLL EXPENSES	**$4,868,990**	**$2,265,937**	**$2,900,256**	**($297,205)**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	4,292,307	4,292,307	-	-	-	-
4400 Lottery Funds Ltd	(3,681)	(3,681)	-	-	-	-
3400 Other Funds Ltd	4,229,631	4,229,631	-	-	-	-
6400 Federal Funds Ltd	5,155,454	5,155,454	-	-	-	-
All Funds	13,673,711	13,673,711	-	-	-	-
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	13,795,590	8,324,570	2,941,737	(349,203)	-	-
4400 Lottery Funds Ltd	4,845	4,845	-	-	-	-
3400 Other Funds Ltd	4,635,000	4,926,853	410,922	(319,836)	-	-
6400 Federal Funds Ltd	3,066,252	5,208,381	1,325,406	(971,990)	-	-
TOTAL PERSONAL SERVICES	**$21,501,687**	**$18,464,649**	**$4,678,065**	**($1,641,029)**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	35,632	-	39,341	(43,997)	38,330	-
4400 Lottery Funds Ltd	1,385	-	-	-	1,385	-
3400 Other Funds Ltd	40,068	-	61,875	(107,592)	86,959	-
6400 Federal Funds Ltd	56,493	-	12,581	(46,661)	91,357	-
All Funds	133,578	-	113,797	(198,250)	218,031	-
4125 Out of State Travel						
8000 General Fund	10,091	-	-	-	9,891	-
4400 Lottery Funds Ltd	188	-	-	-	188	-
3400 Other Funds Ltd	14,693	-	-	-	14,714	-
6400 Federal Funds Ltd	30,661	-	-	-	30,840	-
All Funds	55,633	-	-	-	55,633	-
4150 Employee Training						
8000 General Fund	32,215	-	8,752	(5,275)	25,018	-
4400 Lottery Funds Ltd	273	-	-	-	273	-
3400 Other Funds Ltd	(116,150)	-	39,442	(218,713)	63,688	-
6400 Federal Funds Ltd	40,260	-	3,465	(6,086)	46,034	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	(43,402)	-	51,659	(230,074)	135,013	-
4175 Office Expenses						
8000 General Fund	32,324	-	84,105	(301,638)	238,664	13,860
4400 Lottery Funds Ltd	305	-	-	-	305	-
3400 Other Funds Ltd	38,035	-	139,398	(268,163)	154,492	4,592
6400 Federal Funds Ltd	128,616	-	46,555	(130,340)	209,276	8,424
All Funds	199,280	-	270,058	(700,141)	602,737	26,876
4200 Telecommunications						
8000 General Fund	(707,416)	-	17,867	(323,098)	214,283	-
4400 Lottery Funds Ltd	1,343	-	-	-	1,343	-
3400 Other Funds Ltd	(505,120)	-	38,217	(91,202)	116,813	-
6400 Federal Funds Ltd	(2,607,362)	-	5,520	(1,663,795)	138,108	-
All Funds	(3,818,555)	-	61,604	(2,078,095)	470,547	-
4225 State Gov. Service Charges						
8000 General Fund	14,547,893	-	-	-	12,887,221	-
3400 Other Funds Ltd	3,829,664	-	-	-	720,233	-
6400 Federal Funds Ltd	309,112	-	-	-	5,079,215	-
All Funds	18,686,669	-	-	-	18,686,669	-
4250 Data Processing						
8000 General Fund	(5,389,176)	-	1,313	(1,171,098)	678,342	269,252
4400 Lottery Funds Ltd	348	-	-	-	348	-
3400 Other Funds Ltd	4,044,754	-	(2,995)	(52,889)	820,472	37,390
6400 Federal Funds Ltd	2,041,975	-	2,603	(2,272,261)	91,111	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	697,901	-	921	(3,496,248)	1,590,273	306,642
4275 Publicity and Publications						
8000 General Fund	38,089	-	-	(756)	37,665	-
4400 Lottery Funds Ltd	2,117	-	-	-	2,117	-
3400 Other Funds Ltd	128,397	-	-	-	128,496	-
6400 Federal Funds Ltd	46,546	-	-	(1,338)	48,965	-
All Funds	215,149	-	-	(2,094)	217,243	-
4300 Professional Services						
8000 General Fund	(1,969,940)	-	253,068	(793,041)	1,670,689	-
4400 Lottery Funds Ltd	75,240	-	-	-	75,240	-
3400 Other Funds Ltd	2,815,893	-	18,756	(75,000)	2,992,122	-
6400 Federal Funds Ltd	915,780	-	-	(987,868)	2,601,203	-
All Funds	1,836,973	-	271,824	(1,855,909)	7,339,254	-
4315 IT Professional Services						
8000 General Fund	(4,461,975)	-	80,000	(5,025,726)	483,751	-
3400 Other Funds Ltd	557,064	-	-	-	557,064	-
6400 Federal Funds Ltd	(17,674,128)	-	-	(19,725,014)	2,050,886	-
All Funds	(21,579,039)	-	80,000	(24,750,740)	3,091,701	-
4325 Attorney General						
8000 General Fund	576,688	-	-	-	494,040	-
4400 Lottery Funds Ltd	245	-	-	-	245	-
3400 Other Funds Ltd	587,600	-	-	-	596,561	-
6400 Federal Funds Ltd	277,160	-	-	-	350,847	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	1,441,693	-	-	-	1,441,693	-
4350 Dispute Resolution Services						
3400 Other Funds Ltd	371	-	-	-	371	-
4375 Employee Recruitment and Develop						
8000 General Fund	89,528	-	-	-	29,004	-
3400 Other Funds Ltd	5,845	-	-	-	11,904	-
6400 Federal Funds Ltd	(48,968)	-	-	-	5,497	-
All Funds	46,405	-	-	-	46,405	-
4400 Dues and Subscriptions						
8000 General Fund	15,180	-	-	(1,694)	12,850	-
4400 Lottery Funds Ltd	289	-	-	-	289	-
3400 Other Funds Ltd	50,192	-	-	-	50,602	-
6400 Federal Funds Ltd	9,604	-	-	(1,745)	14,963	-
All Funds	75,265	-	-	(3,439)	78,704	-
4425 Facilities Rental and Taxes						
8000 General Fund	3,487,618	-	28,228	(444,431)	346,052	-
3400 Other Funds Ltd	(3,548,247)	-	208,804	(513,388)	288,638	-
6400 Federal Funds Ltd	(204,444)	-	21,074	(678,665)	308,636	-
All Funds	(265,073)	-	258,106	(1,636,484)	943,326	-
4450 Fuels and Utilities						
8000 General Fund	42,388	-	-	(36,818)	79,206	-
3400 Other Funds Ltd	63,195	-	-	(308)	63,503	-
6400 Federal Funds Ltd	(47,448)	-	-	(49,902)	2,454	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	58,135	-	-	(87,028)	145,163	-
4475 Facilities Maintenance						
8000 General Fund	22,963	-	-	(44,498)	67,461	-
3400 Other Funds Ltd	69,182	-	-	(418)	69,600	-
6400 Federal Funds Ltd	(26,001)	-	-	(62,254)	36,253	-
All Funds	66,144	-	-	(107,170)	173,314	-
4500 Food and Kitchen Supplies						
8000 General Fund	149,706	-	-	-	149,667	-
3400 Other Funds Ltd	18,342,499	-	18,000,000	-	342,503	-
6400 Federal Funds Ltd	17,617,534	-	17,310,000	-	307,569	-
All Funds	36,109,739	-	35,310,000	-	799,739	-
4525 Medical Services and Supplies						
8000 General Fund	620,532	-	-	-	573,145	47,372
3400 Other Funds Ltd	2,112,542	-	-	-	2,032,440	80,103
6400 Federal Funds Ltd	393,152	-	-	(3)	377,721	15,448
All Funds	3,126,226	-	-	(3)	2,983,306	142,923
4550 Other Care of Residents and Patients						
8000 General Fund	(186,840)	-	100,464	(206,457)	19,617	-
3400 Other Funds Ltd	24,678	-	-	-	24,678	-
6400 Federal Funds Ltd	18,579	-	-	-	18,579	-
All Funds	(143,583)	-	100,464	(206,457)	62,874	-
4575 Agency Program Related S and S						
8000 General Fund	38,971	-	8,551	(44,151)	72,326	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4400 Lottery Funds Ltd	187	-	-	-	187	-
3400 Other Funds Ltd	131,712,754	-	-	-	73,886,610	7,710,187
6400 Federal Funds Ltd	215,374	-	5,325	(79,720)	291,757	-
All Funds	131,967,286	-	13,876	(123,871)	74,250,880	7,710,187
4600 Intra-agency Charges						
8000 General Fund	107,038	-	94,830	-	12,208	-
3400 Other Funds Ltd	525	-	-	-	525	-
6400 Federal Funds Ltd	96,202	-	58,992	-	37,210	-
All Funds	203,765	-	153,822	-	49,943	-
4650 Other Services and Supplies						
8000 General Fund	1,297,789	-	29,394	(34,482)	86,152	1,231,114
4400 Lottery Funds Ltd	1,355	-	-	-	1,355	-
3400 Other Funds Ltd	247,555	-	171,448	(30,977)	86,804	170,776
6400 Federal Funds Ltd	402,227	-	28,367	(153,479)	69,575	492,471
All Funds	1,948,926	-	229,209	(218,938)	243,886	1,894,361
4700 Expendable Prop 250 - 5000						
8000 General Fund	90,331	-	12,939	(9,901)	57,665	-
4400 Lottery Funds Ltd	55	-	-	-	55	-
3400 Other Funds Ltd	(134,785)	-	17,320	(222,797)	36,831	-
6400 Federal Funds Ltd	42,803	-	12,898	(40,100)	65,593	-
All Funds	(1,596)	-	43,157	(272,798)	160,144	-
4715 IT Expendable Property						
8000 General Fund	96,240	-	3,287	(17,767)	87,677	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4400 Lottery Funds Ltd	91	-	-	-	91	-
3400 Other Funds Ltd	144,941	-	(252)	(102,180)	233,388	-
6400 Federal Funds Ltd	102,721	-	5,386	(31,775)	135,529	-
All Funds	343,993	-	8,421	(151,722)	456,685	-
SERVICES & SUPPLIES						
8000 General Fund	8,615,869	-	762,139	(8,504,828)	18,370,924	1,561,598
4400 Lottery Funds Ltd	83,421	-	-	-	83,421	-
3400 Other Funds Ltd	160,526,145	-	18,692,013	(1,683,627)	83,380,011	8,003,048
6400 Federal Funds Ltd	2,136,448	-	17,512,766	(25,931,006)	12,409,178	516,343
TOTAL SERVICES & SUPPLIES	**$171,361,883**	**-**	**$36,966,918**	**($36,119,461)**	**$114,243,534**	**$10,080,989**
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	7,263	-	-	-	7,263	-
6400 Federal Funds Ltd	17,860	-	-	-	17,860	-
All Funds	25,123	-	-	-	25,123	-
5250 Household and Institutional Equip.						
8000 General Fund	11,906	-	-	-	11,906	-
3400 Other Funds Ltd	(225,970)	-	-	(226,000)	30	-
6400 Federal Funds Ltd	15	-	-	-	15	-
All Funds	(214,049)	-	-	(226,000)	11,951	-
5350 Industrial and Heavy Equipment						
8000 General Fund	3,179	-	-	-	3,179	-
3400 Other Funds Ltd	11	-	-	-	11	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	5	-	-	-	5	-
All Funds	3,195	-	-	-	3,195	-
5550 Data Processing Software						
3400 Other Funds Ltd	(85,000)	-	-	(85,000)	-	-
5650 Land Improvements						
8000 General Fund	1,804	-	-	-	1,804	-
3010 Other Funds Cap Improve	(32,426)	-	-	(43,119)	10,693	-
3400 Other Funds Ltd	6	-	-	-	6	-
6400 Federal Funds Ltd	3	-	-	-	3	-
All Funds	(30,613)	-	-	(43,119)	12,506	-
5700 Building Structures						
8000 General Fund	7,459	-	-	-	7,459	-
3010 Other Funds Cap Improve	16,876	-	-	-	16,876	-
3400 Other Funds Ltd	(239,987)	-	-	(240,000)	13	-
6400 Federal Funds Ltd	38	-	-	-	38	-
All Funds	(215,614)	-	-	(240,000)	24,386	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	(60,000)	-	-	(60,000)	-	-
CAPITAL OUTLAY						
8000 General Fund	24,348	-	-	-	24,348	-
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	(603,677)	-	-	(611,000)	7,323	-
6400 Federal Funds Ltd	17,921	-	-	-	17,921	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
TOTAL CAPITAL OUTLAY	**($576,958)**	**-**	**-**	**($654,119)**	**$77,161**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	(11,767)	-	1,941	(38,887)	25,179	-
3400 Other Funds Ltd	13,340	-	13,340	-	-	-
6400 Federal Funds Ltd	(38,887)	-	-	(38,887)	-	-
All Funds	(37,314)	-	15,281	(77,774)	25,179	-
6020 Dist to Counties						
8000 General Fund	6,944,954	-	1,022,200	(150,000)	8,384,708	417,266
4400 Lottery Funds Ltd	343,173	-	-	-	311,002	32,171
3400 Other Funds Ltd	1,688,327	-	9,246,127	(11,388,153)	3,474,775	274,058
6400 Federal Funds Ltd	2,219,193	-	-	(1,771,192)	3,850,426	95,378
All Funds	11,195,647	-	10,268,327	(13,309,345)	16,020,911	818,873
6025 Dist to Other Gov Unit						
8000 General Fund	1,284,113	-	968,400	-	315,181	532
4400 Lottery Funds Ltd	7,386	-	-	-	6,683	703
3400 Other Funds Ltd	173,006	-	303,685	(160,397)	22,426	1,838
6400 Federal Funds Ltd	218,997	-	-	-	211,257	4,757
All Funds	1,683,502	-	1,272,085	(160,397)	555,547	7,830
6030 Dist to Non-Gov Units						
8000 General Fund	40,771	-	-	-	25,771	-
3400 Other Funds Ltd	486,585	-	-	-	488,085	-
6400 Federal Funds Ltd	187,637	-	-	-	201,137	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	714,993	-	-	-	714,993	-
6035 Dist to Individuals						
8000 General Fund	895,382,979	-	2,159,564	1,480,000	40,941,492	4,170,179
3400 Other Funds Ltd	(147,583,905)	-	114,062,953	(57,749,988)	86,940,717	8,998,363
6400 Federal Funds Ltd	681,431,164	-	353,570,715	(179,933,642)	361,193,492	37,919,847
All Funds	1,429,230,238	-	469,793,232	(236,203,630)	489,075,701	51,088,389
6055 Dist to Contract Svc Providers						
8000 General Fund	134,377	-	-	-	134,377	-
3400 Other Funds Ltd	23,791	-	-	-	23,791	-
6400 Federal Funds Ltd	43,421	-	-	-	43,421	-
All Funds	201,589	-	-	-	201,589	-
6060 Intra-Agency Gen Fund Transfer						
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
6085 Other Special Payments						
8000 General Fund	13,119,532	-	3,349,175	(62)	3,551,196	511,407
4400 Lottery Funds Ltd	40,032	-	-	-	34,339	2,815
3400 Other Funds Ltd	116,783,332	-	9,567,598	(3,849,654)	62,275,542	6,535,339
6400 Federal Funds Ltd	(330,492)	-	409	(422)	3,876,589	196,875
All Funds	129,612,404	-	12,917,182	(3,850,138)	69,737,666	7,246,436
6581 Spc Pmt to Education, Dept of						
8000 General Fund	1,859	-	-	-	1,859	-
3400 Other Funds Ltd	50,249	-	-	-	50,249	-
6400 Federal Funds Ltd	52,108	-	-	-	52,108	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	104,216	-	-	-	104,216	-
6603 Spc Pmt to Agriculture, Dept of						
6400 Federal Funds Ltd	868	-	-	-	868	-
SPECIAL PAYMENTS						
8000 General Fund	916,896,818	-	7,501,280	1,291,051	53,379,763	5,099,384
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
4400 Lottery Funds Ltd	390,591	-	-	-	352,024	35,689
3400 Other Funds Ltd	(28,365,275)	-	133,193,703	(73,148,192)	153,275,585	15,809,598
6400 Federal Funds Ltd	683,784,009	-	353,571,124	(181,744,143)	369,429,298	38,216,857
TOTAL SPECIAL PAYMENTS	**$1,572,733,712**	**-**	**$494,266,107**	**($253,601,284)**	**$576,464,239**	**$59,161,528**
EXPENDITURES						
8000 General Fund	939,332,625	8,324,570	11,205,156	(7,562,980)	71,775,035	6,660,982
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
4400 Lottery Funds Ltd	478,857	4,845	-	-	435,445	35,689
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	136,192,193	4,926,853	152,296,638	(75,762,655)	236,662,919	23,812,646
6400 Federal Funds Ltd	689,004,630	5,208,381	372,409,296	(208,647,139)	381,856,397	38,733,200
TOTAL EXPENDITURES	**$1,765,020,324**	**$18,464,649**	**$535,911,090**	**($292,015,893)**	**$690,784,934**	**$69,242,517**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8010 General Fund Cap Improve	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3010 Other Funds Cap Improve	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	25	-	25	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	14.30	-	14.30	-	-	-

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	-	(17,683,441)	-		
TOTAL BEGINNING BALANCE	**-**	**-**	**($17,683,441)**	**-**		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	28,871,425	12,126,462	807,931,975	-		
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	21,413,059	(12,571,844)	(98,618,855)	-		
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	-	-	-	(52,687)		
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	-	-	(96,825)		
LICENSES AND FEES						
3400 Other Funds Ltd	-	-	-	(149,512)		
TOTAL LICENSES AND FEES	**-**	**-**	**-**	**($149,512)**		
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	92,189,261	-	-	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	27,942,431	(5,151,369)	(110,040,915)	149,512		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	258,187,785	310,171,525	(468,914,815)	-		
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	2,878	-	-	-		
3400 Other Funds Ltd	3,911,469	(747,853)	(83,965,689)	-		
All Funds	3,914,347	(747,853)	(83,965,689)	-		
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	7,894,138	(1,606,340)	(28,708,260)	-		
TRANSFERS IN						
4400 Lottery Funds Ltd	2,878	-	-	-		
3400 Other Funds Ltd	11,805,607	(2,354,193)	(112,673,949)	-		
TOTAL TRANSFERS IN	**$11,808,485**	**($2,354,193)**	**($112,673,949)**	**-**		
REVENUE CATEGORIES						
8000 General Fund	28,871,425	12,126,462	807,931,975	-		
4400 Lottery Funds Ltd	2,878	-	-	-		
3400 Other Funds Ltd	153,350,358	(20,077,406)	(321,333,719)	-		
6400 Federal Funds Ltd	258,187,785	310,171,525	(468,914,815)	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
TOTAL REVENUE CATEGORIES	**$440,412,446**	**$302,220,581**	**$17,683,441**	**-**		
AVAILABLE REVENUES						
8000 General Fund	28,871,425	12,126,462	807,931,975	-		
4400 Lottery Funds Ltd	2,878	-	-	-		
3400 Other Funds Ltd	153,350,358	(20,077,406)	(339,017,160)	-		
6400 Federal Funds Ltd	258,187,785	310,171,525	(468,914,815)	-		
TOTAL AVAILABLE REVENUES	**$440,412,446**	**$302,220,581**	**-**	**-**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	1,745,201	-		
3400 Other Funds Ltd	-	-	(265,316)	-		
6400 Federal Funds Ltd	-	-	(1,479,885)	-		
All Funds	-	-	-	-		
3160 Temporary Appointments						
8000 General Fund	-	-	206,105	-		
3400 Other Funds Ltd	-	-	7,159	-		
6400 Federal Funds Ltd	-	-	(213,264)	-		
All Funds	-	-	-	-		
3170 Overtime Payments						
8000 General Fund	-	-	3,375	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
3400 Other Funds Ltd	-	-	696	-		
6400 Federal Funds Ltd	-	-	(4,071)	-		
All Funds	-	-	-	-		
3180 Shift Differential						
8000 General Fund	-	-	61,019	-		
3400 Other Funds Ltd	-	-	5,339	-		
6400 Federal Funds Ltd	-	-	(66,358)	-		
All Funds	-	-	-	-		
3190 All Other Differential						
8000 General Fund	-	-	59,387	-		
3400 Other Funds Ltd	-	-	(10,756)	-		
6400 Federal Funds Ltd	-	-	(48,631)	-		
All Funds	-	-	-	-		
SALARIES & WAGES						
8000 General Fund	-	-	2,075,087	-		
3400 Other Funds Ltd	-	-	(262,878)	-		
6400 Federal Funds Ltd	-	-	(1,812,209)	-		
TOTAL SALARIES & WAGES	**-**	**-**	**-**	**-**		
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	563	-		
3400 Other Funds Ltd	-	-	(134)	-		
6400 Federal Funds Ltd	-	-	(429)	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
All Funds	-	-	-	-		
3220 Public Employees Retire Cont						
8000 General Fund	-	-	317,187	-		
3400 Other Funds Ltd	-	-	(45,839)	-		
6400 Federal Funds Ltd	-	-	(271,347)	-		
All Funds	-	-	1	-		
3230 Social Security Taxes						
8000 General Fund	-	-	156,384	-		
3400 Other Funds Ltd	-	-	(20,104)	-		
6400 Federal Funds Ltd	-	-	(136,279)	-		
All Funds	-	-	1	-		
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	-	591	-		
3400 Other Funds Ltd	-	-	(132)	-		
6400 Federal Funds Ltd	-	-	(459)	-		
All Funds	-	-	-	-		
3270 Flexible Benefits						
8000 General Fund	-	-	328,674	-		
3400 Other Funds Ltd	-	-	(53,852)	-		
6400 Federal Funds Ltd	-	-	(274,822)	-		
All Funds	-	-	-	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	803,399	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
3400 Other Funds Ltd	-	-	(120,061)	-		
6400 Federal Funds Ltd	-	-	(683,336)	-		
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**$2**	**-**		
PERSONAL SERVICES						
8000 General Fund	-	-	2,878,486	-		
3400 Other Funds Ltd	-	-	(382,939)	-		
6400 Federal Funds Ltd	-	-	(2,495,545)	-		
TOTAL PERSONAL SERVICES	**-**	**-**	**$2**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	1,958	-		
3400 Other Funds Ltd	-	-	(1,174)	-		
6400 Federal Funds Ltd	-	-	(784)	-		
All Funds	-	-	-	-		
4125 Out of State Travel						
8000 General Fund	-	-	200	-		
3400 Other Funds Ltd	-	-	(21)	-		
6400 Federal Funds Ltd	-	-	(179)	-		
All Funds	-	-	-	-		
4150 Employee Training						
8000 General Fund	-	-	3,720	-		
3400 Other Funds Ltd	-	-	(567)	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
6400 Federal Funds Ltd	-	-	(3,153)	-		
All Funds	-	-	-	-		
4175 Office Expenses						
8000 General Fund	-	-	8,307	(10,974)		
3400 Other Funds Ltd	-	-	(1,283)	8,999		
6400 Federal Funds Ltd	-	-	(7,024)	1,725		
All Funds	-	-	-	(250)		
4200 Telecommunications						
8000 General Fund	-	-	5,272	(621,740)		
3400 Other Funds Ltd	-	-	(2,361)	(566,587)		
6400 Federal Funds Ltd	-	-	(2,911)	(1,084,284)		
All Funds	-	-	-	(2,272,611)		
4225 State Gov. Service Charges						
8000 General Fund	-	-	-	1,660,672		
3400 Other Funds Ltd	-	-	2,165,810	943,621		
6400 Federal Funds Ltd	-	-	(2,165,810)	(2,604,293)		
All Funds	-	-	-	-		
4250 Data Processing						
8000 General Fund	-	-	-	(5,166,985)		
3400 Other Funds Ltd	-	-	-	3,242,776		
6400 Federal Funds Ltd	-	-	-	4,220,522		
All Funds	-	-	-	2,296,313		
4275 Publicity and Publications						

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
8000 General Fund	-	-	1,180	-		
3400 Other Funds Ltd	-	-	(99)	-		
6400 Federal Funds Ltd	-	-	(1,081)	-		
All Funds	-	-	-	-		
4300 Professional Services						
8000 General Fund	-	-	817,538	(3,918,194)		
3400 Other Funds Ltd	-	-	(119,985)	-		
6400 Federal Funds Ltd	-	-	(697,555)	-		
All Funds	-	-	(2)	(3,918,194)		
4325 Attorney General						
8000 General Fund	-	-	82,648	-		
3400 Other Funds Ltd	-	-	(8,961)	-		
6400 Federal Funds Ltd	-	-	(73,687)	-		
All Funds	-	-	-	-		
4375 Employee Recruitment and Develop						
8000 General Fund	-	-	60,524	-		
3400 Other Funds Ltd	-	-	(6,059)	-		
6400 Federal Funds Ltd	-	-	(54,465)	-		
All Funds	-	-	-	-		
4400 Dues and Subscriptions						
8000 General Fund	-	-	4,024	-		
3400 Other Funds Ltd	-	-	(410)	-		
6400 Federal Funds Ltd	-	-	(3,614)	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
All Funds	-	-	-	-		
4425 Facilities Rental and Taxes						
8000 General Fund	-	-	239	3,557,530		
3400 Other Funds Ltd	-	-	(24)	(3,532,277)		
6400 Federal Funds Ltd	-	-	(215)	144,726		
All Funds	-	-	-	169,979		
4500 Food and Kitchen Supplies						
8000 General Fund	-	-	39	-		
3400 Other Funds Ltd	-	-	(4)	-		
6400 Federal Funds Ltd	-	-	(35)	-		
All Funds	-	-	-	-		
4525 Medical Services and Supplies						
8000 General Fund	-	-	15	-		
3400 Other Funds Ltd	-	-	(1)	-		
6400 Federal Funds Ltd	-	-	(14)	-		
All Funds	-	-	-	-		
4550 Other Care of Residents and Patients						
8000 General Fund	-	-	-	(100,464)		
4575 Agency Program Related S and S						
8000 General Fund	-	-	2,245	-		
3400 Other Funds Ltd	50,116,214	-	(257)	-		
6400 Federal Funds Ltd	-	-	(1,988)	-		
All Funds	50,116,214	-	-	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
4650 Other Services and Supplies						
8000 General Fund	-	-	9,494	(23,883)		
3400 Other Funds Ltd	-	-	(984)	(149,512)		
6400 Federal Funds Ltd	-	-	(8,510)	(26,197)		
All Funds	-	-	-	(199,592)		
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	1,119	28,509		
3400 Other Funds Ltd	-	-	(75)	33,936		
6400 Federal Funds Ltd	-	-	(1,044)	5,456		
All Funds	-	-	-	67,901		
4715 IT Expendable Property						
8000 General Fund	-	-	9,981	13,062		
3400 Other Funds Ltd	-	-	(1,003)	14,988		
6400 Federal Funds Ltd	-	-	(8,978)	2,559		
All Funds	-	-	-	30,609		
SERVICES & SUPPLIES						
8000 General Fund	-	-	1,008,503	(4,582,467)		
3400 Other Funds Ltd	50,116,214	-	2,022,542	(4,056)		
6400 Federal Funds Ltd	-	-	(3,031,047)	660,214		
TOTAL SERVICES & SUPPLIES	**$50,116,214**	**-**	**($2)**	**($3,926,309)**		
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	-	(2,729,220)	-	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
3400 Other Funds Ltd	81,520	-	-	-		
6400 Federal Funds Ltd	44,581	-	-	-		
All Funds	126,101	(2,729,220)	-	-		
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	5,454	-	-	-		
6400 Federal Funds Ltd	2,983	-	-	-		
All Funds	8,437	-	-	-		
6030 Dist to Non-Gov Units						
8000 General Fund	-	-	15,000	-		
3400 Other Funds Ltd	-	-	(1,500)	-		
6400 Federal Funds Ltd	-	-	(13,500)	-		
All Funds	-	-	-	-		
6035 Dist to Individuals						
8000 General Fund	27,951,474	14,855,682	799,906,394	3,918,194		
3400 Other Funds Ltd	60,896,719	(20,077,406)	(340,655,263)	-		
6400 Federal Funds Ltd	257,760,358	310,171,525	(459,251,131)	-		
All Funds	346,608,551	304,949,801	-	3,918,194		
6085 Other Special Payments						
8000 General Fund	919,951	-	4,123,592	664,273		
4400 Lottery Funds Ltd	2,878	-	-	-		
3400 Other Funds Ltd	42,250,451	-	-	4,056		
6400 Federal Funds Ltd	379,863	-	(4,123,592)	(660,214)		
All Funds	43,553,143	-	-	8,115		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
SPECIAL PAYMENTS						
8000 General Fund	28,871,425	12,126,462	804,044,986	4,582,467		
4400 Lottery Funds Ltd	2,878	-	-	-		
3400 Other Funds Ltd	103,234,144	(20,077,406)	(340,656,763)	4,056		
6400 Federal Funds Ltd	258,187,785	310,171,525	(463,388,223)	(660,214)		
TOTAL SPECIAL PAYMENTS	**$390,296,232**	**$302,220,581**	**-**	**$3,926,309**		
EXPENDITURES						
8000 General Fund	28,871,425	12,126,462	807,931,975	-		
4400 Lottery Funds Ltd	2,878	-	-	-		
3400 Other Funds Ltd	153,350,358	(20,077,406)	(339,017,160)	-		
6400 Federal Funds Ltd	258,187,785	310,171,525	(468,914,815)	-		
TOTAL EXPENDITURES	**$440,412,446**	**$302,220,581**	**-**	**-**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
4400 Lottery Funds Ltd	-	-	-	-		
3400 Other Funds Ltd	-	-	-	-		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	28,366,357	879,686	1,562,724	(2,013,649)	16,841,658	2,005,645
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	5,731,246	2,027,167	457,616	(1,923,340)	2,978,633	264,970
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(6,087,702)	337,108	290,806	(4,714,176)	6,614,631	662,783
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	16,739	5,062	-	-	8,799	-
REVENUE CATEGORIES						
8000 General Fund	28,366,357	879,686	1,562,724	(2,013,649)	16,841,658	2,005,645
4400 Lottery Funds Ltd	16,739	5,062	-	-	8,799	-
3400 Other Funds Ltd	5,731,246	2,027,167	457,616	(1,923,340)	2,978,633	264,970
6400 Federal Funds Ltd	(6,087,702)	337,108	290,806	(4,714,176)	6,614,631	662,783
TOTAL REVENUE CATEGORIES	**$28,026,640**	**$3,249,023**	**$2,311,146**	**($8,651,165)**	**$26,443,721**	**$2,933,398**
AVAILABLE REVENUES						
8000 General Fund	28,366,357	879,686	1,562,724	(2,013,649)	16,841,658	2,005,645
4400 Lottery Funds Ltd	16,739	5,062	-	-	8,799	-
3400 Other Funds Ltd	5,731,246	2,027,167	457,616	(1,923,340)	2,978,633	264,970

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	(6,087,702)	337,108	290,806	(4,714,176)	6,614,631	662,783
TOTAL AVAILABLE REVENUES	**$28,026,640**	**$3,249,023**	**$2,311,146**	**($8,651,165)**	**$26,443,721**	**$2,933,398**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,745,201	-	-	-	-	-
3400 Other Funds Ltd	(265,316)	-	-	-	-	-
6400 Federal Funds Ltd	(1,479,885)	-	-	-	-	-
All Funds	-	-	-	-	-	-
3160 Temporary Appointments						
8000 General Fund	218,007	11,902	-	-	-	-
3400 Other Funds Ltd	45,490	38,331	-	-	-	-
6400 Federal Funds Ltd	(202,297)	10,967	-	-	-	-
All Funds	61,200	61,200	-	-	-	-
3170 Overtime Payments						
8000 General Fund	3,555	180	-	-	-	-
3400 Other Funds Ltd	4,082	3,386	-	-	-	-
6400 Federal Funds Ltd	(3,872)	199	-	-	-	-
All Funds	3,765	3,765	-	-	-	-
3180 Shift Differential						
8000 General Fund	61,019	-	-	-	-	-
3400 Other Funds Ltd	13,079	7,740	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	(63,566)	2,792	-	-	-	-
All Funds	10,532	10,532	-	-	-	-
3190 All Other Differential						
8000 General Fund	63,349	3,962	-	-	-	-
3400 Other Funds Ltd	(233,266)	33,954	-	(256,464)	-	-
6400 Federal Funds Ltd	(45,854)	2,777	-	-	-	-
All Funds	(215,771)	40,693	-	(256,464)	-	-
SALARIES & WAGES						
8000 General Fund	2,091,131	16,044	-	-	-	-
3400 Other Funds Ltd	(435,931)	83,411	-	(256,464)	-	-
6400 Federal Funds Ltd	(1,795,474)	16,735	-	-	-	-
TOTAL SALARIES & WAGES	**($140,274)**	**$116,190**	**-**	**($256,464)**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	563	-	-	-	-	-
3400 Other Funds Ltd	(134)	-	-	-	-	-
6400 Federal Funds Ltd	(429)	-	-	-	-	-
All Funds	-	-	-	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	317,891	704	-	-	-	-
3400 Other Funds Ltd	(81,711)	7,650	-	(43,522)	-	-
6400 Federal Funds Ltd	(270,368)	979	-	-	-	-
All Funds	(34,188)	9,333	-	(43,522)	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3221 Pension Obligation Bond						
8000 General Fund	64,001	64,001	-	-	-	-
3400 Other Funds Ltd	(50,991)	(50,991)	-	-	-	-
6400 Federal Funds Ltd	20,097	20,097	-	-	-	-
All Funds	33,107	33,107	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	157,612	1,228	-	-	-	-
3400 Other Funds Ltd	(33,341)	6,382	-	(19,619)	-	-
6400 Federal Funds Ltd	(134,998)	1,281	-	-	-	-
All Funds	(10,727)	8,891	-	(19,619)	-	-
3240 Unemployment Assessments						
8000 General Fund	1,549,192	19,353	1,529,839	-	-	-
3400 Other Funds Ltd	136,669	2,808	133,861	-	-	-
6400 Federal Funds Ltd	253,089	4,490	248,599	-	-	-
All Funds	1,938,950	26,651	1,912,299	-	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	591	-	-	-	-	-
3400 Other Funds Ltd	(132)	-	-	-	-	-
6400 Federal Funds Ltd	(459)	-	-	-	-	-
All Funds	-	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	105,114	138,708	-	(33,594)	-	-
4400 Lottery Funds Ltd	5,062	5,062	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	119,610	119,694	-	(84)	-	-
All Funds	229,786	263,464	-	(33,678)	-	-
3270 Flexible Benefits						
8000 General Fund	328,674	-	-	-	-	-
3400 Other Funds Ltd	(53,852)	-	-	-	-	-
6400 Federal Funds Ltd	(274,822)	-	-	-	-	-
All Funds	-	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	2,523,638	223,994	1,529,839	(33,594)	-	-
4400 Lottery Funds Ltd	5,062	5,062	-	-	-	-
3400 Other Funds Ltd	36,118	85,543	133,861	(63,225)	-	-
6400 Federal Funds Ltd	(407,890)	26,847	248,599	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$2,156,928**	**$341,446**	**$1,912,299**	**($96,819)**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	639,648	639,648	-	-	-	-
3400 Other Funds Ltd	1,858,213	1,858,213	-	-	-	-
6400 Federal Funds Ltd	293,526	293,526	-	-	-	-
All Funds	2,791,387	2,791,387	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	5,254,417	879,686	1,529,839	(33,594)	-	-
4400 Lottery Funds Ltd	5,062	5,062	-	-	-	-
3400 Other Funds Ltd	1,458,400	2,027,167	133,861	(319,689)	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	(1,909,838)	337,108	248,599	-	-	-
TOTAL PERSONAL SERVICES	**$4,808,041**	**$3,249,023**	**$1,912,299**	**($353,283)**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	5,917	-	1,495	-	2,464	-
3400 Other Funds Ltd	(41,712)	-	29,412	(106,523)	36,573	-
6400 Federal Funds Ltd	(61)	-	-	-	723	-
All Funds	(35,856)	-	30,907	(106,523)	39,760	-
4125 Out of State Travel						
8000 General Fund	250	-	-	-	50	-
3400 Other Funds Ltd	3,711	-	-	-	3,732	-
6400 Federal Funds Ltd	(163)	-	-	-	16	-
All Funds	3,798	-	-	-	3,798	-
4150 Employee Training						
8000 General Fund	5,040	-	411	-	909	-
3400 Other Funds Ltd	(165,951)	-	31,120	(218,378)	21,874	-
6400 Federal Funds Ltd	(2,865)	-	-	-	288	-
All Funds	(163,776)	-	31,531	(218,378)	23,071	-
4175 Office Expenses						
8000 General Fund	42,784	-	4,454	(5,355)	12,078	13,860
3400 Other Funds Ltd	(152,111)	-	73,391	(265,845)	28,035	4,592
6400 Federal Funds Ltd	(1,089)	-	2,559	(15,005)	8,232	8,424
All Funds	(110,416)	-	80,404	(286,205)	48,345	26,876

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4200 Telecommunications						
8000 General Fund	(722,870)	-	1,407	(289,609)	181,800	-
4400 Lottery Funds Ltd	1,199	-	-	-	1,199	-
3400 Other Funds Ltd	(561,555)	-	25,976	(90,221)	71,638	-
6400 Federal Funds Ltd	(2,619,105)	-	124	(1,624,492)	92,458	-
All Funds	(3,902,331)	-	27,507	(2,004,322)	347,095	-
4225 State Gov. Service Charges						
8000 General Fund	14,547,893	-	-	-	12,887,221	-
3400 Other Funds Ltd	3,829,664	-	-	-	720,233	-
6400 Federal Funds Ltd	309,112	-	-	-	5,079,215	-
All Funds	18,686,669	-	-	-	18,686,669	-
4250 Data Processing						
8000 General Fund	(5,504,049)	-	1,527	(1,171,098)	563,255	269,252
3400 Other Funds Ltd	3,959,284	-	(1,498)	(52,889)	733,505	37,390
6400 Federal Funds Ltd	1,956,243	-	2,603	(2,272,261)	5,379	-
All Funds	411,478	-	2,632	(3,496,248)	1,302,139	306,642
4275 Publicity and Publications						
8000 General Fund	1,451	-	-	-	271	-
3400 Other Funds Ltd	332	-	-	-	431	-
6400 Federal Funds Ltd	(990)	-	-	-	91	-
All Funds	793	-	-	-	793	-
4300 Professional Services						
8000 General Fund	971,413	-	-	-	153,875	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	(29,370)	-	-	-	90,615	-
6400 Federal Funds Ltd	(637,034)	-	-	-	60,521	-
All Funds	305,009	-	-	-	305,011	-
4315 IT Professional Services						
3400 Other Funds Ltd	281,563	-	-	-	281,563	-
4325 Attorney General						
8000 General Fund	184,036	-	-	-	101,388	-
3400 Other Funds Ltd	5,098	-	-	-	14,059	-
6400 Federal Funds Ltd	(42,430)	-	-	-	31,257	-
All Funds	146,704	-	-	-	146,704	-
4375 Employee Recruitment and Develop						
8000 General Fund	76,021	-	-	-	15,497	-
3400 Other Funds Ltd	(4,287)	-	-	-	1,772	-
6400 Federal Funds Ltd	(49,593)	-	-	-	4,872	-
All Funds	22,141	-	-	-	22,141	-
4400 Dues and Subscriptions						
8000 General Fund	5,025	-	-	-	1,001	-
3400 Other Funds Ltd	46,235	-	-	-	46,645	-
6400 Federal Funds Ltd	(3,295)	-	-	-	319	-
All Funds	47,965	-	-	-	47,965	-
4425 Facilities Rental and Taxes						
8000 General Fund	3,497,645	-	13,260	(413,349)	339,965	-
3400 Other Funds Ltd	(3,617,607)	-	140,542	(513,388)	287,540	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	(217,390)	-	21,074	(644,156)	261,181	-
All Funds	(337,352)	-	174,876	(1,570,893)	888,686	-
4450 Fuels and Utilities						
8000 General Fund	(23,428)	-	-	(30,402)	6,974	-
3400 Other Funds Ltd	2,011	-	-	(308)	2,319	-
6400 Federal Funds Ltd	(40,642)	-	-	(42,968)	2,326	-
All Funds	(62,059)	-	-	(73,678)	11,619	-
4475 Facilities Maintenance						
8000 General Fund	(33,665)	-	-	(41,259)	7,594	-
3400 Other Funds Ltd	3,440	-	-	(418)	3,858	-
6400 Federal Funds Ltd	(56,398)	-	-	(58,314)	1,916	-
All Funds	(86,623)	-	-	(99,991)	13,368	-
4500 Food and Kitchen Supplies						
8000 General Fund	49	-	-	-	10	-
3400 Other Funds Ltd	(3)	-	-	-	1	-
6400 Federal Funds Ltd	(32)	-	-	-	3	-
All Funds	14	-	-	-	14	-
4525 Medical Services and Supplies						
8000 General Fund	19	-	-	-	4	-
3400 Other Funds Ltd	(1)	-	-	-	-	-
6400 Federal Funds Ltd	(13)	-	-	-	1	-
All Funds	5	-	-	-	5	-
4575 Agency Program Related S and S						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	2,761	-	-	-	516	-
3400 Other Funds Ltd	5,129	-	-	-	5,386	-
6400 Federal Funds Ltd	(1,818)	-	-	-	170	-
All Funds	6,072	-	-	-	6,072	-
4600 Intra-agency Charges						
8000 General Fund	53	-	-	-	53	-
6400 Federal Funds Ltd	4,469	-	-	-	4,469	-
All Funds	4,522	-	-	-	4,522	-
4650 Other Services and Supplies						
8000 General Fund	1,247,066	-	258	(21,825)	28,025	1,231,114
3400 Other Funds Ltd	165,576	-	16,704	(30,767)	9,847	170,776
6400 Federal Funds Ltd	487,317	-	-	(8,086)	11,442	492,471
All Funds	1,899,959	-	16,962	(60,678)	49,314	1,894,361
4700 Expendable Prop 250 - 5000						
8000 General Fund	79,070	-	6,537	(4,678)	47,583	-
3400 Other Funds Ltd	(155,160)	-	8,336	(222,596)	25,239	-
6400 Federal Funds Ltd	15,912	-	10,302	(32,114)	33,312	-
All Funds	(60,178)	-	25,175	(259,388)	106,134	-
4715 IT Expendable Property						
8000 General Fund	31,172	-	3,011	(2,418)	7,536	-
3400 Other Funds Ltd	130,932	-	(252)	(102,180)	219,379	-
6400 Federal Funds Ltd	293	-	5,136	(16,358)	17,934	-
All Funds	162,397	-	7,895	(120,956)	244,849	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
SERVICES & SUPPLIES						
8000 General Fund	14,413,653	-	32,360	(1,979,993)	14,358,069	1,514,226
4400 Lottery Funds Ltd	1,199	-	-	-	1,199	-
3400 Other Funds Ltd	3,705,218	-	323,731	(1,603,513)	2,604,244	212,758
6400 Federal Funds Ltd	(899,572)	-	41,798	(4,713,754)	5,616,125	500,895
TOTAL SERVICES & SUPPLIES	**$17,220,498**	**-**	**$397,889**	**($8,297,260)**	**$22,579,637**	**$2,227,879**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	15,000	-	-	-	-	-
3400 Other Funds Ltd	(1,500)	-	-	-	-	-
6400 Federal Funds Ltd	(13,500)	-	-	-	-	-
All Funds	-	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	8,683,287	-	525	(62)	2,483,589	491,419
4400 Lottery Funds Ltd	10,478	-	-	-	7,600	-
3400 Other Funds Ltd	569,128	-	24	(138)	374,389	52,212
6400 Federal Funds Ltd	(3,264,792)	-	409	(422)	998,506	161,888
All Funds	5,998,101	-	958	(622)	3,864,084	705,519
SPECIAL PAYMENTS						
8000 General Fund	8,698,287	-	525	(62)	2,483,589	491,419
4400 Lottery Funds Ltd	10,478	-	-	-	7,600	-
3400 Other Funds Ltd	567,628	-	24	(138)	374,389	52,212
6400 Federal Funds Ltd	(3,278,292)	-	409	(422)	998,506	161,888

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
TOTAL SPECIAL PAYMENTS	**$5,998,101**	**-**	**$958**	**($622)**	**$3,864,084**	**$705,519**
EXPENDITURES						
8000 General Fund	28,366,357	879,686	1,562,724	(2,013,649)	16,841,658	2,005,645
4400 Lottery Funds Ltd	16,739	5,062	-	-	8,799	-
3400 Other Funds Ltd	5,731,246	2,027,167	457,616	(1,923,340)	2,978,633	264,970
6400 Federal Funds Ltd	(6,087,702)	337,108	290,806	(4,714,176)	6,614,631	662,783
TOTAL EXPENDITURES	**$28,026,640**	**$3,249,023**	**$2,311,146**	**($8,651,165)**	**$26,443,721**	**$2,933,398**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	919,951	8,025,581	144,761			
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	138,585	1,638,103	149,512			
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	358,633	(9,663,684)	26,197			
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	2,878	-	-			
REVENUE CATEGORIES						
8000 General Fund	919,951	8,025,581	144,761			
4400 Lottery Funds Ltd	2,878	-	-			
3400 Other Funds Ltd	138,585	1,638,103	149,512			
6400 Federal Funds Ltd	358,633	(9,663,684)	26,197			
TOTAL REVENUE CATEGORIES	**$1,420,047**	**-**	**$320,470**			
AVAILABLE REVENUES						
8000 General Fund	919,951	8,025,581	144,761			
4400 Lottery Funds Ltd	2,878	-	-			
3400 Other Funds Ltd	138,585	1,638,103	149,512			

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
6400 Federal Funds Ltd	358,633	(9,663,684)	26,197			
TOTAL AVAILABLE REVENUES	**$1,420,047**	**-**	**$320,470**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	1,745,201	-			
3400 Other Funds Ltd	-	(265,316)	-			
6400 Federal Funds Ltd	-	(1,479,885)	-			
All Funds	-	-	-			
3160 Temporary Appointments						
8000 General Fund	-	206,105	-			
3400 Other Funds Ltd	-	7,159	-			
6400 Federal Funds Ltd	-	(213,264)	-			
All Funds	-	-	-			
3170 Overtime Payments						
8000 General Fund	-	3,375	-			
3400 Other Funds Ltd	-	696	-			
6400 Federal Funds Ltd	-	(4,071)	-			
All Funds	-	-	-			
3180 Shift Differential						
8000 General Fund	-	61,019	-			
3400 Other Funds Ltd	-	5,339	-			

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
6400 Federal Funds Ltd	-	(66,358)	-			
All Funds	-	-	-			
3190 All Other Differential						
8000 General Fund	-	59,387	-			
3400 Other Funds Ltd	-	(10,756)	-			
6400 Federal Funds Ltd	-	(48,631)	-			
All Funds	-	-	-			
SALARIES & WAGES						
8000 General Fund	-	2,075,087	-			
3400 Other Funds Ltd	-	(262,878)	-			
6400 Federal Funds Ltd	-	(1,812,209)	-			
TOTAL SALARIES & WAGES	**-**	**-**	**-**			
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	563	-			
3400 Other Funds Ltd	-	(134)	-			
6400 Federal Funds Ltd	-	(429)	-			
All Funds	-	-	-			
3220 Public Employees Retire Cont						
8000 General Fund	-	317,187	-			
3400 Other Funds Ltd	-	(45,839)	-			
6400 Federal Funds Ltd	-	(271,347)	-			
All Funds	-	1	-			

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
3230 Social Security Taxes						
8000 General Fund	-	156,384	-			
3400 Other Funds Ltd	-	(20,104)	-			
6400 Federal Funds Ltd	-	(136,279)	-			
All Funds	-	1	-			
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	591	-			
3400 Other Funds Ltd	-	(132)	-			
6400 Federal Funds Ltd	-	(459)	-			
All Funds	-	-	-			
3270 Flexible Benefits						
8000 General Fund	-	328,674	-			
3400 Other Funds Ltd	-	(53,852)	-			
6400 Federal Funds Ltd	-	(274,822)	-			
All Funds	-	-	-			
OTHER PAYROLL EXPENSES						
8000 General Fund	-	803,399	-			
3400 Other Funds Ltd	-	(120,061)	-			
6400 Federal Funds Ltd	-	(683,336)	-			
TOTAL OTHER PAYROLL EXPENSES	**-**	**$2**	**-**			
PERSONAL SERVICES						
8000 General Fund	-	2,878,486	-			
3400 Other Funds Ltd	-	(382,939)	-			

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
6400 Federal Funds Ltd	-	(2,495,545)	-			
TOTAL PERSONAL SERVICES	**-**	**$2**	**-**			
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	1,958	-			
3400 Other Funds Ltd	-	(1,174)	-			
6400 Federal Funds Ltd	-	(784)	-			
All Funds	-	-	-			
4125 Out of State Travel						
8000 General Fund	-	200	-			
3400 Other Funds Ltd	-	(21)	-			
6400 Federal Funds Ltd	-	(179)	-			
All Funds	-	-	-			
4150 Employee Training						
8000 General Fund	-	3,720	-			
3400 Other Funds Ltd	-	(567)	-			
6400 Federal Funds Ltd	-	(3,153)	-			
All Funds	-	-	-			
4175 Office Expenses						
8000 General Fund	-	8,307	9,440			
3400 Other Funds Ltd	-	(1,283)	8,999			
6400 Federal Funds Ltd	-	(7,024)	1,725			
All Funds	-	-	20,164			

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
4200 Telecommunications						
8000 General Fund	-	5,272	(621,740)			
3400 Other Funds Ltd	-	(2,361)	(566,587)			
6400 Federal Funds Ltd	-	(2,911)	(1,084,284)			
All Funds	-	-	(2,272,611)			
4225 State Gov. Service Charges						
8000 General Fund	-	-	1,660,672			
3400 Other Funds Ltd	-	2,165,810	943,621			
6400 Federal Funds Ltd	-	(2,165,810)	(2,604,293)			
All Funds	-	-	-			
4250 Data Processing						
8000 General Fund	-	-	(5,166,985)			
3400 Other Funds Ltd	-	-	3,242,776			
6400 Federal Funds Ltd	-	-	4,220,522			
All Funds	-	-	2,296,313			
4275 Publicity and Publications						
8000 General Fund	-	1,180	-			
3400 Other Funds Ltd	-	(99)	-			
6400 Federal Funds Ltd	-	(1,081)	-			
All Funds	-	-	-			
4300 Professional Services						
8000 General Fund	-	817,538	-			
3400 Other Funds Ltd	-	(119,985)	-			

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
6400 Federal Funds Ltd	-	(697,555)	-			
All Funds	-	(2)	-			
4325 Attorney General						
8000 General Fund	-	82,648	-			
3400 Other Funds Ltd	-	(8,961)	-			
6400 Federal Funds Ltd	-	(73,687)	-			
All Funds	-	-	-			
4375 Employee Recruitment and Develop						
8000 General Fund	-	60,524	-			
3400 Other Funds Ltd	-	(6,059)	-			
6400 Federal Funds Ltd	-	(54,465)	-			
All Funds	-	-	-			
4400 Dues and Subscriptions						
8000 General Fund	-	4,024	-			
3400 Other Funds Ltd	-	(410)	-			
6400 Federal Funds Ltd	-	(3,614)	-			
All Funds	-	-	-			
4425 Facilities Rental and Taxes						
8000 General Fund	-	239	3,557,530			
3400 Other Funds Ltd	-	(24)	(3,532,277)			
6400 Federal Funds Ltd	-	(215)	144,726			
All Funds	-	-	169,979			
4500 Food and Kitchen Supplies						

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
8000 General Fund	-	39	-			
3400 Other Funds Ltd	-	(4)	-			
6400 Federal Funds Ltd	-	(35)	-			
All Funds	-	-	-			
4525 Medical Services and Supplies						
8000 General Fund	-	15	-			
3400 Other Funds Ltd	-	(1)	-			
6400 Federal Funds Ltd	-	(14)	-			
All Funds	-	-	-			
4575 Agency Program Related S and S						
8000 General Fund	-	2,245	-			
3400 Other Funds Ltd	-	(257)	-			
6400 Federal Funds Ltd	-	(1,988)	-			
All Funds	-	-	-			
4650 Other Services and Supplies						
8000 General Fund	-	9,494	-			
3400 Other Funds Ltd	-	(984)	-			
6400 Federal Funds Ltd	-	(8,510)	-			
All Funds	-	-	-			
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	1,119	28,509			
3400 Other Funds Ltd	-	(75)	33,936			
6400 Federal Funds Ltd	-	(1,044)	5,456			

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
All Funds	-	-	67,901			
4715 IT Expendable Property						
8000 General Fund	-	9,981	13,062			
3400 Other Funds Ltd	-	(1,003)	14,988			
6400 Federal Funds Ltd	-	(8,978)	2,559			
All Funds	-	-	30,609			
SERVICES & SUPPLIES						
8000 General Fund	-	1,008,503	(519,512)			
3400 Other Funds Ltd	-	2,022,542	145,456			
6400 Federal Funds Ltd	-	(3,031,047)	686,411			
TOTAL SERVICES & SUPPLIES	**-**	**($2)**	**$312,355**			
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	-	15,000	-			
3400 Other Funds Ltd	-	(1,500)	-			
6400 Federal Funds Ltd	-	(13,500)	-			
All Funds	-	-	-			
6085 Other Special Payments						
8000 General Fund	919,951	4,123,592	664,273			
4400 Lottery Funds Ltd	2,878	-	-			
3400 Other Funds Ltd	138,585	-	4,056			
6400 Federal Funds Ltd	358,633	(4,123,592)	(660,214)			
All Funds	1,420,047	-	8,115			

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
SPECIAL PAYMENTS						
8000 General Fund	919,951	4,138,592	664,273			
4400 Lottery Funds Ltd	2,878	-	-			
3400 Other Funds Ltd	138,585	(1,500)	4,056			
6400 Federal Funds Ltd	358,633	(4,137,092)	(660,214)			
TOTAL SPECIAL PAYMENTS	**$1,420,047**	**-**	**$8,115**			
EXPENDITURES						
8000 General Fund	919,951	8,025,581	144,761			
4400 Lottery Funds Ltd	2,878	-	-			
3400 Other Funds Ltd	138,585	1,638,103	149,512			
6400 Federal Funds Ltd	358,633	(9,663,684)	26,197			
TOTAL EXPENDITURES	**$1,420,047**	**-**	**$320,470**			
ENDING BALANCE						
8000 General Fund	-	-	-			
4400 Lottery Funds Ltd	-	-	-			
3400 Other Funds Ltd	-	-	-			
6400 Federal Funds Ltd	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	2,898,858	721,625	6,704	359,178	491,419	3,901,989
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(630,343)	75,193	-	44,296	52,212	(527,707)
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(3,606,845)	332,618	-	123,537	161,888	(3,374,282)
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	1,199	-	-	1,199	-	-
REVENUE CATEGORIES						
8000 General Fund	2,898,858	721,625	6,704	359,178	491,419	3,901,989
4400 Lottery Funds Ltd	1,199	-	-	1,199	-	-
3400 Other Funds Ltd	(630,343)	75,193	-	44,296	52,212	(527,707)
6400 Federal Funds Ltd	(3,606,845)	332,618	-	123,537	161,888	(3,374,282)
TOTAL REVENUE CATEGORIES	**($1,337,131)**	**$1,129,436**	**$6,704**	**$528,210**	**$705,519**	**-**
AVAILABLE REVENUES						
8000 General Fund	2,898,858	721,625	6,704	359,178	491,419	3,901,989
4400 Lottery Funds Ltd	1,199	-	-	1,199	-	-
3400 Other Funds Ltd	(630,343)	75,193	-	44,296	52,212	(527,707)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00
6400 Federal Funds Ltd	(3,606,845)	332,618	-	123,537	161,888	(3,374,282)
TOTAL AVAILABLE REVENUES	**($1,337,131)**	**$1,129,436**	**$6,704**	**$528,210**	**$705,519**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,745,201	-	-	-	-	1,745,201
3400 Other Funds Ltd	(265,316)	-	-	-	-	(265,316)
6400 Federal Funds Ltd	(1,479,885)	-	-	-	-	(1,479,885)
All Funds	-	-	-	-	-	-
3160 Temporary Appointments						
8000 General Fund	218,007	11,902	-	-	-	206,105
3400 Other Funds Ltd	8,598	1,439	-	-	-	7,159
6400 Federal Funds Ltd	(202,297)	10,967	-	-	-	(213,264)
All Funds	24,308	24,308	-	-	-	-
3170 Overtime Payments						
8000 General Fund	3,555	180	-	-	-	3,375
3400 Other Funds Ltd	697	1	-	-	-	696
6400 Federal Funds Ltd	(3,872)	199	-	-	-	(4,071)
All Funds	380	380	-	-	-	-
3180 Shift Differential						
8000 General Fund	61,019	-	-	-	-	61,019
3400 Other Funds Ltd	5,339	-	-	-	-	5,339

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00
6400 Federal Funds Ltd	(63,566)	2,792	-	-	-	(66,358)
All Funds	2,792	2,792	-	-	-	-
3190 All Other Differential						
8000 General Fund	63,349	3,962	-	-	-	59,387
3400 Other Funds Ltd	(9,825)	931	-	-	-	(10,756)
6400 Federal Funds Ltd	(45,854)	2,777	-	-	-	(48,631)
All Funds	7,670	7,670	-	-	-	-
SALARIES & WAGES						
8000 General Fund	2,091,131	16,044	-	-	-	2,075,087
3400 Other Funds Ltd	(260,507)	2,371	-	-	-	(262,878)
6400 Federal Funds Ltd	(1,795,474)	16,735	-	-	-	(1,812,209)
TOTAL SALARIES & WAGES	**$35,150**	**$35,150**	**-**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	563	-	-	-	-	563
3400 Other Funds Ltd	(134)	-	-	-	-	(134)
6400 Federal Funds Ltd	(429)	-	-	-	-	(429)
All Funds	-	-	-	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	317,891	704	-	-	-	317,187
3400 Other Funds Ltd	(45,681)	158	-	-	-	(45,839)
6400 Federal Funds Ltd	(270,368)	979	-	-	-	(271,347)
All Funds	1,842	1,841	-	-	-	1

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00
3221 Pension Obligation Bond						
8000 General Fund	64,001	64,001	-	-	-	-
3400 Other Funds Ltd	15,926	15,926	-	-	-	-
6400 Federal Funds Ltd	20,097	20,097	-	-	-	-
All Funds	100,024	100,024	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	157,612	1,228	-	-	-	156,384
3400 Other Funds Ltd	(19,922)	182	-	-	-	(20,104)
6400 Federal Funds Ltd	(134,998)	1,281	-	-	-	(136,279)
All Funds	2,692	2,691	-	-	-	1
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	591	-	-	-	-	591
3400 Other Funds Ltd	(132)	-	-	-	-	(132)
6400 Federal Funds Ltd	(459)	-	-	-	-	(459)
All Funds	-	-	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	328,674	-	-	-	-	328,674
3400 Other Funds Ltd	(53,852)	-	-	-	-	(53,852)
6400 Federal Funds Ltd	(274,822)	-	-	-	-	(274,822)
All Funds	-	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	869,332	65,933	-	-	-	803,399
3400 Other Funds Ltd	(103,795)	16,266	-	-	-	(120,061)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00
6400 Federal Funds Ltd	(660,979)	22,357	-	-	-	(683,336)
TOTAL OTHER PAYROLL EXPENSES	**$104,558**	**$104,556**	**-**	**-**	**-**	**$2**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	639,648	639,648	-	-	-	-
3400 Other Funds Ltd	56,556	56,556	-	-	-	-
6400 Federal Funds Ltd	293,526	293,526	-	-	-	-
All Funds	989,730	989,730	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	3,600,111	721,625	-	-	-	2,878,486
3400 Other Funds Ltd	(307,746)	75,193	-	-	-	(382,939)
6400 Federal Funds Ltd	(2,162,927)	332,618	-	-	-	(2,495,545)
TOTAL PERSONAL SERVICES	**$1,129,438**	**$1,129,436**	**-**	**-**	**-**	**$2**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	5,518	-	1,495	2,065	-	1,958
3400 Other Funds Ltd	(939)	-	-	235	-	(1,174)
6400 Federal Funds Ltd	(399)	-	-	385	-	(784)
All Funds	4,180	-	1,495	2,685	-	-
4125 Out of State Travel						
8000 General Fund	250	-	-	50	-	200
3400 Other Funds Ltd	(15)	-	-	6	-	(21)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00
6400 Federal Funds Ltd	(163)	-	-	16	-	(179)
All Funds	72	-	-	72	-	-
4150 Employee Training						
8000 General Fund	5,040	-	411	909	-	3,720
3400 Other Funds Ltd	(454)	-	-	113	-	(567)
6400 Federal Funds Ltd	(2,865)	-	-	288	-	(3,153)
All Funds	1,721	-	411	1,310	-	-
4175 Office Expenses						
8000 General Fund	13,774	-	2,843	2,624	-	8,307
3400 Other Funds Ltd	(970)	-	-	313	-	(1,283)
6400 Federal Funds Ltd	(6,274)	-	-	750	-	(7,024)
All Funds	6,530	-	2,843	3,687	-	-
4200 Telecommunications						
8000 General Fund	9,074	-	1,203	2,599	-	5,272
4400 Lottery Funds Ltd	1,199	-	-	1,199	-	-
3400 Other Funds Ltd	(1,922)	-	-	439	-	(2,361)
6400 Federal Funds Ltd	(2,149)	-	-	762	-	(2,911)
All Funds	6,202	-	1,203	4,999	-	-
4275 Publicity and Publications						
8000 General Fund	1,451	-	-	271	-	1,180
3400 Other Funds Ltd	(68)	-	-	31	-	(99)
6400 Federal Funds Ltd	(990)	-	-	91	-	(1,081)
All Funds	393	-	-	393	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00
4300 Professional Services						
8000 General Fund	968,427	-	-	150,889	-	817,538
3400 Other Funds Ltd	(99,062)	-	-	20,923	-	(119,985)
6400 Federal Funds Ltd	(639,564)	-	-	57,991	-	(697,555)
All Funds	229,801	-	-	229,803	-	(2)
4325 Attorney General						
8000 General Fund	183,776	-	-	101,128	-	82,648
3400 Other Funds Ltd	2,602	-	-	11,563	-	(8,961)
6400 Federal Funds Ltd	(42,650)	-	-	31,037	-	(73,687)
All Funds	143,728	-	-	143,728	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	76,021	-	-	15,497	-	60,524
3400 Other Funds Ltd	(4,287)	-	-	1,772	-	(6,059)
6400 Federal Funds Ltd	(49,593)	-	-	4,872	-	(54,465)
All Funds	22,141	-	-	22,141	-	-
4400 Dues and Subscriptions						
8000 General Fund	5,025	-	-	1,001	-	4,024
3400 Other Funds Ltd	(295)	-	-	115	-	(410)
6400 Federal Funds Ltd	(3,295)	-	-	319	-	(3,614)
All Funds	1,435	-	-	1,435	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	300	-	-	61	-	239
3400 Other Funds Ltd	(17)	-	-	7	-	(24)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00
6400 Federal Funds Ltd	(196)	-	-	19	-	(215)
All Funds	87	-	-	87	-	-
4500 Food and Kitchen Supplies						
8000 General Fund	49	-	-	10	-	39
3400 Other Funds Ltd	(3)	-	-	1	-	(4)
6400 Federal Funds Ltd	(32)	-	-	3	-	(35)
All Funds	14	-	-	14	-	-
4525 Medical Services and Supplies						
8000 General Fund	19	-	-	4	-	15
3400 Other Funds Ltd	(1)	-	-	-	-	(1)
6400 Federal Funds Ltd	(13)	-	-	1	-	(14)
All Funds	5	-	-	5	-	-
4575 Agency Program Related S and S						
8000 General Fund	2,761	-	-	516	-	2,245
3400 Other Funds Ltd	(195)	-	-	62	-	(257)
6400 Federal Funds Ltd	(1,818)	-	-	170	-	(1,988)
All Funds	748	-	-	748	-	-
4650 Other Services and Supplies						
8000 General Fund	12,094	-	258	2,342	-	9,494
3400 Other Funds Ltd	(712)	-	-	272	-	(984)
6400 Federal Funds Ltd	(7,760)	-	-	750	-	(8,510)
All Funds	3,622	-	258	3,364	-	-
4700 Expendable Prop 250 - 5000						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00
8000 General Fund	1,840	-	494	227	-	1,119
3400 Other Funds Ltd	(46)	-	-	29	-	(75)
6400 Federal Funds Ltd	(960)	-	-	84	-	(1,044)
All Funds	834	-	494	340	-	-
4715 IT Expendable Property						
8000 General Fund	12,430	-	-	2,449	-	9,981
3400 Other Funds Ltd	(720)	-	-	283	-	(1,003)
6400 Federal Funds Ltd	(8,192)	-	-	786	-	(8,978)
All Funds	3,518	-	-	3,518	-	-
SERVICES & SUPPLIES						
8000 General Fund	1,297,849	-	6,704	282,642	-	1,008,503
4400 Lottery Funds Ltd	1,199	-	-	1,199	-	-
3400 Other Funds Ltd	(107,104)	-	-	36,164	-	(143,268)
6400 Federal Funds Ltd	(766,913)	-	-	98,324	-	(865,237)
TOTAL SERVICES & SUPPLIES	**$425,031**	**-**	**$6,704**	**$418,329**	**-**	**($2)**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	15,000	-	-	-	-	15,000
3400 Other Funds Ltd	(1,500)	-	-	-	-	(1,500)
6400 Federal Funds Ltd	(13,500)	-	-	-	-	(13,500)
All Funds	-	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	(2,014,102)	-	-	76,536	491,419	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00
3400 Other Funds Ltd	(213,993)	-	-	8,132	52,212	-
6400 Federal Funds Ltd	(663,505)	-	-	25,213	161,888	-
All Funds	(2,891,600)	-	-	109,881	705,519	-
SPECIAL PAYMENTS						
8000 General Fund	(1,999,102)	-	-	76,536	491,419	15,000
3400 Other Funds Ltd	(215,493)	-	-	8,132	52,212	(1,500)
6400 Federal Funds Ltd	(677,005)	-	-	25,213	161,888	(13,500)
TOTAL SPECIAL PAYMENTS	**($2,891,600)**	**-**	**-**	**$109,881**	**$705,519**	**-**
EXPENDITURES						
8000 General Fund	2,898,858	721,625	6,704	359,178	491,419	3,901,989
4400 Lottery Funds Ltd	1,199	-	-	1,199	-	-
3400 Other Funds Ltd	(630,343)	75,193	-	44,296	52,212	(527,707)
6400 Federal Funds Ltd	(3,606,845)	332,618	-	123,537	161,888	(3,374,282)
TOTAL EXPENDITURES	**($1,337,131)**	**$1,129,436**	**$6,704**	**$528,210**	**$705,519**	**-**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

Description	Pkg: 060 Technical Adjustments Priority: 00					
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(2,582,057)					
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(274,337)					
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(850,606)					
REVENUE CATEGORIES						
8000 General Fund	(2,582,057)					
3400 Other Funds Ltd	(274,337)					
6400 Federal Funds Ltd	(850,606)					
TOTAL REVENUE CATEGORIES	**($3,707,000)**					
AVAILABLE REVENUES						
8000 General Fund	(2,582,057)					
3400 Other Funds Ltd	(274,337)					
6400 Federal Funds Ltd	(850,606)					
TOTAL AVAILABLE REVENUES	**($3,707,000)**					
EXPENDITURES						
SPECIAL PAYMENTS						

Description	Pkg: 060 Technical Adjustments Priority: 00					
6085 Other Special Payments						
8000 General Fund	(2,582,057)					
3400 Other Funds Ltd	(274,337)					
6400 Federal Funds Ltd	(850,606)					
All Funds	(3,707,000)					
ENDING BALANCE						
8000 General Fund	-					
3400 Other Funds Ltd	-					
6400 Federal Funds Ltd	-					
TOTAL ENDING BALANCE	**-**					

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	
REVENUE CATEGORIES						
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,640,947	1,829,472	316,180	(1,878,122)	1,373,417	
AVAILABLE REVENUES						
3400 Other Funds Ltd	1,640,947	1,829,472	316,180	(1,878,122)	1,373,417	
TOTAL AVAILABLE REVENUES	**$1,640,947**	**$1,829,472**	**$316,180**	**($1,878,122)**	**$1,373,417**	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
3400 Other Funds Ltd	36,892	36,892	-	-	-	
3170 Overtime Payments						
3400 Other Funds Ltd	3,385	3,385	-	-	-	
3180 Shift Differential						
3400 Other Funds Ltd	7,740	7,740	-	-	-	
3190 All Other Differential						
3400 Other Funds Ltd	(223,441)	33,023	-	(256,464)	-	
SALARIES & WAGES						
3400 Other Funds Ltd	(175,424)	81,040	-	(256,464)	-	
TOTAL SALARIES & WAGES	**($175,424)**	**$81,040**	**-**	**($256,464)**	**-**	
OTHER PAYROLL EXPENSES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	(36,030)	7,492	-	(43,522)	-	
3221 Pension Obligation Bond						
3400 Other Funds Ltd	(66,917)	(66,917)	-	-	-	
3230 Social Security Taxes						
3400 Other Funds Ltd	(13,419)	6,200	-	(19,619)	-	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(116,366)	(53,225)	-	(63,141)	-	
TOTAL OTHER PAYROLL EXPENSES	**($116,366)**	**($53,225)**	**-**	**($63,141)**	**-**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	1,801,657	1,801,657	-	-	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	1,509,867	1,829,472	-	(319,605)	-	
TOTAL PERSONAL SERVICES	**$1,509,867**	**$1,829,472**	**-**	**($319,605)**	**-**	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	(40,874)	-	29,412	(106,523)	36,237	
4125 Out of State Travel						
3400 Other Funds Ltd	3,726	-	-	-	3,726	
4150 Employee Training						
3400 Other Funds Ltd	(165,497)	-	31,120	(218,378)	21,761	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	
4175 Office Expenses						
3400 Other Funds Ltd	(167,734)	-	72,960	(264,143)	23,449	
4200 Telecommunications						
3400 Other Funds Ltd	(32,738)	-	25,593	(87,246)	28,915	
4250 Data Processing						
3400 Other Funds Ltd	561,316	-	(1,957)	(49,136)	612,409	
4275 Publicity and Publications						
3400 Other Funds Ltd	400	-	-	-	400	
4300 Professional Services						
3400 Other Funds Ltd	68,934	-	-	-	68,934	
4315 IT Professional Services						
3400 Other Funds Ltd	281,563	-	-	-	281,563	
4325 Attorney General						
3400 Other Funds Ltd	2,430	-	-	-	2,430	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	46,530	-	-	-	46,530	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	(352,696)	-	136,990	(495,911)	6,225	
4475 Facilities Maintenance						
3400 Other Funds Ltd	1,143	-	-	-	1,143	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	5,324	-	-	-	5,324	
4650 Other Services and Supplies						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	
3400 Other Funds Ltd	(5,542)	-	16,704	(28,156)	5,910	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	(195,595)	-	6,517	(212,084)	9,972	
4715 IT Expendable Property						
3400 Other Funds Ltd	120,390	-	(1,159)	(96,940)	218,489	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	131,080	-	316,180	(1,558,517)	1,373,417	
TOTAL SERVICES & SUPPLIES	**$131,080**	**-**	**$316,180**	**($1,558,517)**	**$1,373,417**	
EXPENDITURES						
3400 Other Funds Ltd	1,640,947	1,829,472	316,180	(1,878,122)	1,373,417	
TOTAL EXPENDITURES	**$1,640,947**	**$1,829,472**	**$316,180**	**($1,878,122)**	**$1,373,417**	
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	-	
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	25,467,499	158,061	1,556,020	(2,013,649)	16,482,480	1,514,226
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	4,720,642	122,502	141,436	(45,218)	1,560,920	212,758
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(2,480,857)	4,490	290,806	(4,714,176)	6,491,094	500,895
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	15,540	5,062	-	-	7,600	-
REVENUE CATEGORIES						
8000 General Fund	25,467,499	158,061	1,556,020	(2,013,649)	16,482,480	1,514,226
4400 Lottery Funds Ltd	15,540	5,062	-	-	7,600	-
3400 Other Funds Ltd	4,720,642	122,502	141,436	(45,218)	1,560,920	212,758
6400 Federal Funds Ltd	(2,480,857)	4,490	290,806	(4,714,176)	6,491,094	500,895
TOTAL REVENUE CATEGORIES	**$27,722,824**	**$290,115**	**$1,988,262**	**($6,773,043)**	**$24,542,094**	**$2,227,879**
AVAILABLE REVENUES						
8000 General Fund	25,467,499	158,061	1,556,020	(2,013,649)	16,482,480	1,514,226
4400 Lottery Funds Ltd	15,540	5,062	-	-	7,600	-
3400 Other Funds Ltd	4,720,642	122,502	141,436	(45,218)	1,560,920	212,758

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	(2,480,857)	4,490	290,806	(4,714,176)	6,491,094	500,895
TOTAL AVAILABLE REVENUES	**$27,722,824**	**$290,115**	**$1,988,262**	**($6,773,043)**	**$24,542,094**	**$2,227,879**
EXPENDITURES						
PERSONAL SERVICES						
OTHER PAYROLL EXPENSES						
3240 Unemployment Assessments						
8000 General Fund	1,549,192	19,353	1,529,839	-	-	-
3400 Other Funds Ltd	136,669	2,808	133,861	-	-	-
6400 Federal Funds Ltd	253,089	4,490	248,599	-	-	-
All Funds	1,938,950	26,651	1,912,299	-	-	-
3260 Mass Transit Tax						
8000 General Fund	105,114	138,708	-	(33,594)	-	-
4400 Lottery Funds Ltd	5,062	5,062	-	-	-	-
3400 Other Funds Ltd	119,610	119,694	-	(84)	-	-
All Funds	229,786	263,464	-	(33,678)	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	1,654,306	158,061	1,529,839	(33,594)	-	-
4400 Lottery Funds Ltd	5,062	5,062	-	-	-	-
3400 Other Funds Ltd	256,279	122,502	133,861	(84)	-	-
6400 Federal Funds Ltd	253,089	4,490	248,599	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$2,168,736**	**$290,115**	**$1,912,299**	**($33,678)**	**-**	**-**
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4100 Instate Travel						
8000 General Fund	399	-	-	-	399	-
3400 Other Funds Ltd	101	-	-	-	101	-
6400 Federal Funds Ltd	338	-	-	-	338	-
All Funds	838	-	-	-	838	-
4175 Office Expenses						
8000 General Fund	29,010	-	1,611	(5,355)	9,454	13,860
3400 Other Funds Ltd	16,593	-	431	(1,702)	4,273	4,592
6400 Federal Funds Ltd	5,185	-	2,559	(15,005)	7,482	8,424
All Funds	50,788	-	4,601	(22,062)	21,209	26,876
4200 Telecommunications						
8000 General Fund	(731,944)	-	204	(289,609)	179,201	-
3400 Other Funds Ltd	(526,895)	-	383	(2,975)	42,284	-
6400 Federal Funds Ltd	(2,616,956)	-	124	(1,624,492)	91,696	-
All Funds	(3,875,795)	-	711	(1,917,076)	313,181	-
4225 State Gov. Service Charges						
8000 General Fund	14,547,893	-	-	-	12,887,221	-
3400 Other Funds Ltd	3,829,664	-	-	-	720,233	-
6400 Federal Funds Ltd	309,112	-	-	-	5,079,215	-
All Funds	18,686,669	-	-	-	18,686,669	-
4250 Data Processing						
8000 General Fund	(5,504,049)	-	1,527	(1,171,098)	563,255	269,252
3400 Other Funds Ltd	3,397,968	-	459	(3,753)	121,096	37,390

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	1,956,243	-	2,603	(2,272,261)	5,379	-
All Funds	(149,838)	-	4,589	(3,447,112)	689,730	306,642
4300 Professional Services						
8000 General Fund	2,986	-	-	-	2,986	-
3400 Other Funds Ltd	758	-	-	-	758	-
6400 Federal Funds Ltd	2,530	-	-	-	2,530	-
All Funds	6,274	-	-	-	6,274	-
4325 Attorney General						
8000 General Fund	260	-	-	-	260	-
3400 Other Funds Ltd	66	-	-	-	66	-
6400 Federal Funds Ltd	220	-	-	-	220	-
All Funds	546	-	-	-	546	-
4425 Facilities Rental and Taxes						
8000 General Fund	3,497,345	-	13,260	(413,349)	339,904	-
3400 Other Funds Ltd	(3,264,894)	-	3,552	(17,477)	281,308	-
6400 Federal Funds Ltd	(217,194)	-	21,074	(644,156)	261,162	-
All Funds	15,257	-	37,886	(1,074,982)	882,374	-
4450 Fuels and Utilities						
8000 General Fund	(23,428)	-	-	(30,402)	6,974	-
3400 Other Funds Ltd	2,011	-	-	(308)	2,319	-
6400 Federal Funds Ltd	(40,642)	-	-	(42,968)	2,326	-
All Funds	(62,059)	-	-	(73,678)	11,619	-
4475 Facilities Maintenance						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	(33,665)	-	-	(41,259)	7,594	-
3400 Other Funds Ltd	2,297	-	-	(418)	2,715	-
6400 Federal Funds Ltd	(56,398)	-	-	(58,314)	1,916	-
All Funds	(87,766)	-	-	(99,991)	12,225	-
4600 Intra-agency Charges						
8000 General Fund	53	-	-	-	53	-
6400 Federal Funds Ltd	4,469	-	-	-	4,469	-
All Funds	4,522	-	-	-	4,522	-
4650 Other Services and Supplies						
8000 General Fund	1,234,972	-	-	(21,825)	25,683	1,231,114
3400 Other Funds Ltd	171,830	-	-	(2,611)	3,665	170,776
6400 Federal Funds Ltd	495,077	-	-	(8,086)	10,692	492,471
All Funds	1,901,879	-	-	(32,522)	40,040	1,894,361
4700 Expendable Prop 250 - 5000						
8000 General Fund	77,230	-	6,043	(4,678)	47,356	-
3400 Other Funds Ltd	40,481	-	1,819	(10,512)	15,238	-
6400 Federal Funds Ltd	16,872	-	10,302	(32,114)	33,228	-
All Funds	134,583	-	18,164	(47,304)	95,822	-
4715 IT Expendable Property						
8000 General Fund	18,742	-	3,011	(2,418)	5,087	-
3400 Other Funds Ltd	11,262	-	907	(5,240)	607	-
6400 Federal Funds Ltd	8,485	-	5,136	(16,358)	17,148	-
All Funds	38,489	-	9,054	(24,016)	22,842	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
SERVICES & SUPPLIES						
8000 General Fund	13,115,804	-	25,656	(1,979,993)	14,075,427	1,514,226
3400 Other Funds Ltd	3,681,242	-	7,551	(44,996)	1,194,663	212,758
6400 Federal Funds Ltd	(132,659)	-	41,798	(4,713,754)	5,517,801	500,895
TOTAL SERVICES & SUPPLIES	**$16,664,387**	**-**	**$75,005**	**($6,738,743)**	**$20,787,891**	**$2,227,879**
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	10,697,389	-	525	(62)	2,407,053	-
4400 Lottery Funds Ltd	10,478	-	-	-	7,600	-
3400 Other Funds Ltd	783,121	-	24	(138)	366,257	-
6400 Federal Funds Ltd	(2,601,287)	-	409	(422)	973,293	-
All Funds	8,889,701	-	958	(622)	3,754,203	-
EXPENDITURES						
8000 General Fund	25,467,499	158,061	1,556,020	(2,013,649)	16,482,480	1,514,226
4400 Lottery Funds Ltd	15,540	5,062	-	-	7,600	-
3400 Other Funds Ltd	4,720,642	122,502	141,436	(45,218)	1,560,920	212,758
6400 Federal Funds Ltd	(2,480,857)	4,490	290,806	(4,714,176)	6,491,094	500,895
TOTAL EXPENDITURES	**$27,722,824**	**$290,115**	**$1,988,262**	**($6,773,043)**	**$24,542,094**	**$2,227,879**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	919,951	4,123,592	2,726,818			
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	138,585	2,165,810	423,849			
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	358,633	(6,289,402)	876,803			
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	2,878	-	-			
REVENUE CATEGORIES						
8000 General Fund	919,951	4,123,592	2,726,818			
4400 Lottery Funds Ltd	2,878	-	-			
3400 Other Funds Ltd	138,585	2,165,810	423,849			
6400 Federal Funds Ltd	358,633	(6,289,402)	876,803			
TOTAL REVENUE CATEGORIES	**$1,420,047**	**-**	**$4,027,470**			
AVAILABLE REVENUES						
8000 General Fund	919,951	4,123,592	2,726,818			
4400 Lottery Funds Ltd	2,878	-	-			
3400 Other Funds Ltd	138,585	2,165,810	423,849			

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
6400 Federal Funds Ltd	358,633	(6,289,402)	876,803			
TOTAL AVAILABLE REVENUES	**$1,420,047**	**-**	**$4,027,470**			
EXPENDITURES						
SERVICES & SUPPLIES						
4175 Office Expenses						
8000 General Fund	-	-	9,440			
3400 Other Funds Ltd	-	-	8,999			
6400 Federal Funds Ltd	-	-	1,725			
All Funds	-	-	20,164			
4200 Telecommunications						
8000 General Fund	-	-	(621,740)			
3400 Other Funds Ltd	-	-	(566,587)			
6400 Federal Funds Ltd	-	-	(1,084,284)			
All Funds	-	-	(2,272,611)			
4225 State Gov. Service Charges						
8000 General Fund	-	-	1,660,672			
3400 Other Funds Ltd	-	2,165,810	943,621			
6400 Federal Funds Ltd	-	(2,165,810)	(2,604,293)			
All Funds	-	-	-			
4250 Data Processing						
8000 General Fund	-	-	(5,166,985)			
3400 Other Funds Ltd	-	-	3,242,776			
6400 Federal Funds Ltd	-	-	4,220,522			

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
All Funds	-	-	2,296,313			
4425 Facilities Rental and Taxes						
8000 General Fund	-	-	3,557,530			
3400 Other Funds Ltd	-	-	(3,532,277)			
6400 Federal Funds Ltd	-	-	144,726			
All Funds	-	-	169,979			
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	28,509			
3400 Other Funds Ltd	-	-	33,936			
6400 Federal Funds Ltd	-	-	5,456			
All Funds	-	-	67,901			
4715 IT Expendable Property						
8000 General Fund	-	-	13,062			
3400 Other Funds Ltd	-	-	14,988			
6400 Federal Funds Ltd	-	-	2,559			
All Funds	-	-	30,609			
SERVICES & SUPPLIES						
8000 General Fund	-	-	(519,512)			
3400 Other Funds Ltd	-	2,165,810	145,456			
6400 Federal Funds Ltd	-	(2,165,810)	686,411			
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$312,355**			
SPECIAL PAYMENTS						
6085 Other Special Payments						

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00			
8000 General Fund	919,951	4,123,592	3,246,330			
4400 Lottery Funds Ltd	2,878	-	-			
3400 Other Funds Ltd	138,585	-	278,393			
6400 Federal Funds Ltd	358,633	(4,123,592)	190,392			
All Funds	1,420,047	-	3,715,115			
EXPENDITURES						
8000 General Fund	919,951	4,123,592	2,726,818			
4400 Lottery Funds Ltd	2,878	-	-			
3400 Other Funds Ltd	138,585	2,165,810	423,849			
6400 Federal Funds Ltd	358,633	(6,289,402)	876,803			
TOTAL EXPENDITURES	**$1,420,047**	**-**	**$4,027,470**			
ENDING BALANCE						
8000 General Fund	-	-	-			
4400 Lottery Funds Ltd	-	-	-			
3400 Other Funds Ltd	-	-	-			
6400 Federal Funds Ltd	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	(17,683,441)	-	-	-	-	-
TOTAL BEGINNING BALANCE	**($17,683,441)**	**-**	**-**	**-**	**-**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	910,966,268	7,444,884	9,642,432	(5,549,331)	54,933,377	4,655,337
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
All Funds	910,993,837	7,444,884	9,642,432	(5,549,331)	54,960,946	4,655,337
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	(83,096,876)	-	14,800,000	(38,896,875)	27,628,660	3,148,979
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	194,298	-	246,985	-	-	-
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	147,371	-	244,196	-	-	-
LICENSES AND FEES						
3400 Other Funds Ltd	341,669	-	491,181	-	-	-
TOTAL LICENSES AND FEES	**$341,669**	**-**	**$491,181**	**-**	**-**	**-**
CHARGES FOR SERVICES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
0415 Admin and Service Charges						
3400 Other Funds Ltd	242,271,563	134,342	-	-	135,764,996	14,182,964
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	68,253,272	2,765,344	120,508,189	(18,902,788)	48,770,893	4,138,175
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	695,092,332	4,871,273	372,118,490	(203,932,963)	375,241,766	38,070,417
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	27,569	-	-	-	27,569	-
1050 Transfer In Other						
3010 Other Funds Cap Improve	(43,119)	-	-	(43,119)	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	27,569	-	-	-	27,569	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	462,118	(217)	-	-	426,646	35,689
3400 Other Funds Ltd	(74,230,678)	-	-	-	5,996,179	575,216
All Funds	(73,768,560)	(217)	-	-	6,422,825	610,905
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	(5,394,562)	-	16,039,652	(16,039,652)	15,523,558	1,502,342
TRANSFERS IN						
4400 Lottery Funds Ltd	462,118	(217)	-	-	426,646	35,689

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	(79,597,671)	-	16,039,652	(16,039,652)	21,547,306	2,077,558
TOTAL TRANSFERS IN	**($79,151,103)**	**($217)**	**$16,039,652**	**($16,082,771)**	**$22,001,521**	**$2,113,247**
REVENUE CATEGORIES						
8000 General Fund	910,966,268	7,444,884	9,642,432	(5,549,331)	54,933,377	4,655,337
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
4400 Lottery Funds Ltd	462,118	(217)	-	-	426,646	35,689
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	148,171,957	2,899,686	151,839,022	(73,839,315)	233,711,855	23,547,676
6400 Federal Funds Ltd	695,092,332	4,871,273	372,118,490	(203,932,963)	375,241,766	38,070,417
TOTAL REVENUE CATEGORIES	**$1,754,704,694**	**$15,215,626**	**$533,599,944**	**($283,364,728)**	**$664,368,782**	**$66,309,119**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(27,569)	-	-	-	(27,569)	-
AVAILABLE REVENUES						
8000 General Fund	910,966,268	7,444,884	9,642,432	(5,549,331)	54,933,377	4,655,337
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
4400 Lottery Funds Ltd	462,118	(217)	-	-	426,646	35,689
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	130,460,947	2,899,686	151,839,022	(73,839,315)	233,684,286	23,547,676
6400 Federal Funds Ltd	695,092,332	4,871,273	372,118,490	(203,932,963)	375,241,766	38,070,417
TOTAL AVAILABLE REVENUES	**$1,736,993,684**	**$15,215,626**	**$533,599,944**	**($283,364,728)**	**$664,341,213**	**$66,309,119**

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	896,486	-	896,486	-	-	-
3400 Other Funds Ltd	176,289	-	176,289	-	-	-
6400 Federal Funds Ltd	705,034	-	705,034	-	-	-
All Funds	1,777,809	-	1,777,809	-	-	-
3160 Temporary Appointments						
8000 General Fund	(48,419)	53,259	-	(101,678)	-	-
4400 Lottery Funds Ltd	146	146	-	-	-	-
3400 Other Funds Ltd	16,565	16,607	-	(42)	-	-
6400 Federal Funds Ltd	(259,668)	35,325	-	(294,993)	-	-
All Funds	(291,376)	105,337	-	(396,713)	-	-
3170 Overtime Payments						
8000 General Fund	896,201	967,677	-	(71,476)	-	-
3400 Other Funds Ltd	71,445	71,445	-	-	-	-
6400 Federal Funds Ltd	(113,176)	43,831	-	(157,007)	-	-
All Funds	854,470	1,082,953	-	(228,483)	-	-
3180 Shift Differential						
8000 General Fund	139,801	146,069	-	(6,268)	-	-
3400 Other Funds Ltd	11,436	11,436	-	-	-	-
6400 Federal Funds Ltd	(456)	7,629	-	(8,085)	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	150,781	165,134	-	(14,353)	-	-
3190 All Other Differential						
8000 General Fund	757,406	845,087	-	(87,681)	-	-
3400 Other Funds Ltd	47,871	47,953	-	(82)	-	-
6400 Federal Funds Ltd	(197,701)	162,347	-	(360,048)	-	-
All Funds	607,576	1,055,387	-	(447,811)	-	-
SALARIES & WAGES						
8000 General Fund	2,641,475	2,012,092	896,486	(267,103)	-	-
4400 Lottery Funds Ltd	146	146	-	-	-	-
3400 Other Funds Ltd	323,606	147,441	176,289	(124)	-	-
6400 Federal Funds Ltd	134,033	249,132	705,034	(820,133)	-	-
TOTAL SALARIES & WAGES	**$3,099,260**	**$2,408,811**	**$1,777,809**	**($1,087,360)**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	546	-	546	-	-	-
3400 Other Funds Ltd	101	-	101	-	-	-
6400 Federal Funds Ltd	367	-	367	-	-	-
All Funds	1,014	-	1,014	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	456,475	332,414	152,133	(28,072)	-	-
3400 Other Funds Ltd	52,108	22,204	29,918	(14)	-	-
6400 Federal Funds Ltd	66,814	36,284	119,646	(89,116)	-	-
All Funds	575,397	390,902	301,697	(117,202)	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3221 Pension Obligation Bond						
8000 General Fund	1,293,794	1,293,794	-	-	-	-
4400 Lottery Funds Ltd	3,307	3,307	-	-	-	-
3400 Other Funds Ltd	347,342	347,342	-	-	-	-
6400 Federal Funds Ltd	(295,129)	(295,129)	-	-	-	-
All Funds	1,349,314	1,349,314	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	202,068	153,925	68,577	(20,434)	-	-
4400 Lottery Funds Ltd	11	11	-	-	-	-
3400 Other Funds Ltd	24,758	11,281	13,486	(9)	-	-
6400 Federal Funds Ltd	10,255	19,058	53,938	(62,741)	-	-
All Funds	237,092	184,275	136,001	(83,184)	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	519	-	519	-	-	-
3400 Other Funds Ltd	93	-	93	-	-	-
6400 Federal Funds Ltd	349	-	349	-	-	-
All Funds	961	-	961	-	-	-
3270 Flexible Benefits						
8000 General Fund	293,637	-	293,637	-	-	-
3400 Other Funds Ltd	57,174	-	57,174	-	-	-
6400 Federal Funds Ltd	197,473	-	197,473	-	-	-
All Funds	548,284	-	548,284	-	-	-
OTHER PAYROLL EXPENSES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	2,247,039	1,780,133	515,412	(48,506)	-	-
4400 Lottery Funds Ltd	3,318	3,318	-	-	-	-
3400 Other Funds Ltd	481,576	380,827	100,772	(23)	-	-
6400 Federal Funds Ltd	(19,871)	(239,787)	371,773	(151,857)	-	-
TOTAL OTHER PAYROLL EXPENSES	**$2,712,062**	**$1,924,491**	**$987,957**	**($200,386)**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	3,652,659	3,652,659	-	-	-	-
4400 Lottery Funds Ltd	(3,681)	(3,681)	-	-	-	-
3400 Other Funds Ltd	2,371,418	2,371,418	-	-	-	-
6400 Federal Funds Ltd	4,861,928	4,861,928	-	-	-	-
All Funds	10,882,324	10,882,324	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	8,541,173	7,444,884	1,411,898	(315,609)	-	-
4400 Lottery Funds Ltd	(217)	(217)	-	-	-	-
3400 Other Funds Ltd	3,176,600	2,899,686	277,061	(147)	-	-
6400 Federal Funds Ltd	4,976,090	4,871,273	1,076,807	(971,990)	-	-
TOTAL PERSONAL SERVICES	**$16,693,646**	**$15,215,626**	**$2,765,766**	**($1,287,746)**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	29,715	-	37,846	(43,997)	35,866	-
4400 Lottery Funds Ltd	1,385	-	-	-	1,385	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	81,780	-	32,463	(1,069)	50,386	-
6400 Federal Funds Ltd	56,554	-	12,581	(46,661)	90,634	-
All Funds	169,434	-	82,890	(91,727)	178,271	-
4125 Out of State Travel						
8000 General Fund	9,841	-	-	-	9,841	-
4400 Lottery Funds Ltd	188	-	-	-	188	-
3400 Other Funds Ltd	10,982	-	-	-	10,982	-
6400 Federal Funds Ltd	30,824	-	-	-	30,824	-
All Funds	51,835	-	-	-	51,835	-
4150 Employee Training						
8000 General Fund	27,175	-	8,341	(5,275)	24,109	-
4400 Lottery Funds Ltd	273	-	-	-	273	-
3400 Other Funds Ltd	49,801	-	8,322	(335)	41,814	-
6400 Federal Funds Ltd	43,125	-	3,465	(6,086)	45,746	-
All Funds	120,374	-	20,128	(11,696)	111,942	-
4175 Office Expenses						
8000 General Fund	(10,460)	-	79,651	(296,283)	226,586	-
4400 Lottery Funds Ltd	305	-	-	-	305	-
3400 Other Funds Ltd	190,146	-	66,007	(2,318)	126,457	-
6400 Federal Funds Ltd	129,705	-	43,996	(115,335)	201,044	-
All Funds	309,696	-	189,654	(413,936)	554,392	-
4200 Telecommunications						
8000 General Fund	15,454	-	16,460	(33,489)	32,483	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4400 Lottery Funds Ltd	144	-	-	-	144	-
3400 Other Funds Ltd	56,435	-	12,241	(981)	45,175	-
6400 Federal Funds Ltd	11,743	-	5,396	(39,303)	45,650	-
All Funds	83,776	-	34,097	(73,773)	123,452	-
4250 Data Processing						
8000 General Fund	114,873	-	(214)	-	115,087	-
4400 Lottery Funds Ltd	348	-	-	-	348	-
3400 Other Funds Ltd	85,470	-	(1,497)	-	86,967	-
6400 Federal Funds Ltd	85,732	-	-	-	85,732	-
All Funds	286,423	-	(1,711)	-	288,134	-
4275 Publicity and Publications						
8000 General Fund	36,638	-	-	(756)	37,394	-
4400 Lottery Funds Ltd	2,117	-	-	-	2,117	-
3400 Other Funds Ltd	128,065	-	-	-	128,065	-
6400 Federal Funds Ltd	47,536	-	-	(1,338)	48,874	-
All Funds	214,356	-	-	(2,094)	216,450	-
4300 Professional Services						
8000 General Fund	(2,941,353)	-	253,068	(793,041)	1,516,814	-
4400 Lottery Funds Ltd	75,240	-	-	-	75,240	-
3400 Other Funds Ltd	2,845,263	-	18,756	(75,000)	2,901,507	-
6400 Federal Funds Ltd	1,552,814	-	-	(987,868)	2,540,682	-
All Funds	1,531,964	-	271,824	(1,855,909)	7,034,243	-
4315 IT Professional Services						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	(4,461,975)	-	80,000	(5,025,726)	483,751	-
3400 Other Funds Ltd	275,501	-	-	-	275,501	-
6400 Federal Funds Ltd	(17,674,128)	-	-	(19,725,014)	2,050,886	-
All Funds	(21,860,602)	-	80,000	(24,750,740)	2,810,138	-
4325 Attorney General						
8000 General Fund	392,652	-	-	-	392,652	-
4400 Lottery Funds Ltd	245	-	-	-	245	-
3400 Other Funds Ltd	582,502	-	-	-	582,502	-
6400 Federal Funds Ltd	319,590	-	-	-	319,590	-
All Funds	1,294,989	-	-	-	1,294,989	-
4350 Dispute Resolution Services						
3400 Other Funds Ltd	371	-	-	-	371	-
4375 Employee Recruitment and Develop						
8000 General Fund	13,507	-	-	-	13,507	-
3400 Other Funds Ltd	10,132	-	-	-	10,132	-
6400 Federal Funds Ltd	625	-	-	-	625	-
All Funds	24,264	-	-	-	24,264	-
4400 Dues and Subscriptions						
8000 General Fund	10,155	-	-	(1,694)	11,849	-
4400 Lottery Funds Ltd	289	-	-	-	289	-
3400 Other Funds Ltd	3,957	-	-	-	3,957	-
6400 Federal Funds Ltd	12,899	-	-	(1,745)	14,644	-
All Funds	27,300	-	-	(3,439)	30,739	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4425 Facilities Rental and Taxes						
8000 General Fund	(10,027)	-	14,968	(31,082)	6,087	-
3400 Other Funds Ltd	69,360	-	68,262	-	1,098	-
6400 Federal Funds Ltd	12,946	-	-	(34,509)	47,455	-
All Funds	72,279	-	83,230	(65,591)	54,640	-
4450 Fuels and Utilities						
8000 General Fund	65,816	-	-	(6,416)	72,232	-
3400 Other Funds Ltd	61,184	-	-	-	61,184	-
6400 Federal Funds Ltd	(6,806)	-	-	(6,934)	128	-
All Funds	120,194	-	-	(13,350)	133,544	-
4475 Facilities Maintenance						
8000 General Fund	56,628	-	-	(3,239)	59,867	-
3400 Other Funds Ltd	65,742	-	-	-	65,742	-
6400 Federal Funds Ltd	30,397	-	-	(3,940)	34,337	-
All Funds	152,767	-	-	(7,179)	159,946	-
4500 Food and Kitchen Supplies						
8000 General Fund	149,657	-	-	-	149,657	-
3400 Other Funds Ltd	18,342,502	-	18,000,000	-	342,502	-
6400 Federal Funds Ltd	17,617,566	-	17,310,000	-	307,566	-
All Funds	36,109,725	-	35,310,000	-	799,725	-
4525 Medical Services and Supplies						
8000 General Fund	620,513	-	-	-	573,141	47,372
3400 Other Funds Ltd	2,112,543	-	-	-	2,032,440	80,103

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	393,165	-	-	(3)	377,720	15,448
All Funds	3,126,221	-	-	(3)	2,983,301	142,923
4550 Other Care of Residents and Patients						
8000 General Fund	(186,840)	-	100,464	(206,457)	19,617	-
3400 Other Funds Ltd	24,678	-	-	-	24,678	-
6400 Federal Funds Ltd	18,579	-	-	-	18,579	-
All Funds	(143,583)	-	100,464	(206,457)	62,874	-
4575 Agency Program Related S and S						
8000 General Fund	36,210	-	8,551	(44,151)	71,810	-
4400 Lottery Funds Ltd	187	-	-	-	187	-
3400 Other Funds Ltd	131,707,625	-	-	-	73,881,224	7,710,187
6400 Federal Funds Ltd	217,192	-	5,325	(79,720)	291,587	-
All Funds	131,961,214	-	13,876	(123,871)	74,244,808	7,710,187
4600 Intra-agency Charges						
8000 General Fund	106,985	-	94,830	-	12,155	-
3400 Other Funds Ltd	525	-	-	-	525	-
6400 Federal Funds Ltd	91,733	-	58,992	-	32,741	-
All Funds	199,243	-	153,822	-	45,421	-
4650 Other Services and Supplies						
8000 General Fund	50,723	-	29,136	(12,657)	58,127	-
4400 Lottery Funds Ltd	1,355	-	-	-	1,355	-
3400 Other Funds Ltd	81,979	-	154,744	(210)	76,957	-
6400 Federal Funds Ltd	(85,090)	-	28,367	(145,393)	58,133	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	48,967	-	212,247	(158,260)	194,572	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	11,261	-	6,402	(5,223)	10,082	-
4400 Lottery Funds Ltd	55	-	-	-	55	-
3400 Other Funds Ltd	20,375	-	8,984	(201)	11,592	-
6400 Federal Funds Ltd	26,891	-	2,596	(7,986)	32,281	-
All Funds	58,582	-	17,982	(13,410)	54,010	-
4715 IT Expendable Property						
8000 General Fund	65,068	-	276	(15,349)	80,141	-
4400 Lottery Funds Ltd	91	-	-	-	91	-
3400 Other Funds Ltd	14,009	-	-	-	14,009	-
6400 Federal Funds Ltd	102,428	-	250	(15,417)	117,595	-
All Funds	181,596	-	526	(30,766)	211,836	-
SERVICES & SUPPLIES						
8000 General Fund	(5,797,784)	-	729,779	(6,524,835)	4,012,855	47,372
4400 Lottery Funds Ltd	82,222	-	-	-	82,222	-
3400 Other Funds Ltd	156,820,927	-	18,368,282	(80,114)	80,775,767	7,790,290
6400 Federal Funds Ltd	3,036,020	-	17,470,968	(21,217,252)	6,793,053	15,448
TOTAL SERVICES & SUPPLIES	**$154,141,385**	**-**	**$36,569,029**	**($27,822,201)**	**$91,663,897**	**$7,853,110**
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	7,263	-	-	-	7,263	-
6400 Federal Funds Ltd	17,860	-	-	-	17,860	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	25,123	-	-	-	25,123	-
5250 Household and Institutional Equip.						
8000 General Fund	11,906	-	-	-	11,906	-
3400 Other Funds Ltd	(225,970)	-	-	(226,000)	30	-
6400 Federal Funds Ltd	15	-	-	-	15	-
All Funds	(214,049)	-	-	(226,000)	11,951	-
5350 Industrial and Heavy Equipment						
8000 General Fund	3,179	-	-	-	3,179	-
3400 Other Funds Ltd	11	-	-	-	11	-
6400 Federal Funds Ltd	5	-	-	-	5	-
All Funds	3,195	-	-	-	3,195	-
5550 Data Processing Software						
3400 Other Funds Ltd	(85,000)	-	-	(85,000)	-	-
5650 Land Improvements						
8000 General Fund	1,804	-	-	-	1,804	-
3010 Other Funds Cap Improve	(32,426)	-	-	(43,119)	10,693	-
3400 Other Funds Ltd	6	-	-	-	6	-
6400 Federal Funds Ltd	3	-	-	-	3	-
All Funds	(30,613)	-	-	(43,119)	12,506	-
5700 Building Structures						
8000 General Fund	7,459	-	-	-	7,459	-
3010 Other Funds Cap Improve	16,876	-	-	-	16,876	-
3400 Other Funds Ltd	(239,987)	-	-	(240,000)	13	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	38	-	-	-	38	-
All Funds	(215,614)	-	-	(240,000)	24,386	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	(60,000)	-	-	(60,000)	-	-
CAPITAL OUTLAY						
8000 General Fund	24,348	-	-	-	24,348	-
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	(603,677)	-	-	(611,000)	7,323	-
6400 Federal Funds Ltd	17,921	-	-	-	17,921	-
TOTAL CAPITAL OUTLAY	**($576,958)**	**-**	**-**	**($654,119)**	**$77,161**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	(11,767)	-	1,941	(38,887)	25,179	-
3400 Other Funds Ltd	13,340	-	13,340	-	-	-
6400 Federal Funds Ltd	(38,887)	-	-	(38,887)	-	-
All Funds	(37,314)	-	15,281	(77,774)	25,179	-
6020 Dist to Counties						
8000 General Fund	6,944,954	-	1,022,200	(150,000)	8,384,708	417,266
4400 Lottery Funds Ltd	343,173	-	-	-	311,002	32,171
3400 Other Funds Ltd	1,688,327	-	9,246,127	(11,388,153)	3,474,775	274,058
6400 Federal Funds Ltd	2,219,193	-	-	(1,771,192)	3,850,426	95,378
All Funds	11,195,647	-	10,268,327	(13,309,345)	16,020,911	818,873
6025 Dist to Other Gov Unit						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	1,284,113	-	968,400	-	315,181	532
4400 Lottery Funds Ltd	7,386	-	-	-	6,683	703
3400 Other Funds Ltd	173,006	-	303,685	(160,397)	22,426	1,838
6400 Federal Funds Ltd	218,997	-	-	-	211,257	4,757
All Funds	1,683,502	-	1,272,085	(160,397)	555,547	7,830
6030 Dist to Non-Gov Units						
8000 General Fund	25,771	-	-	-	25,771	-
3400 Other Funds Ltd	488,085	-	-	-	488,085	-
6400 Federal Funds Ltd	201,137	-	-	-	201,137	-
All Funds	714,993	-	-	-	714,993	-
6035 Dist to Individuals						
8000 General Fund	895,382,979	-	2,159,564	1,480,000	40,941,492	4,170,179
3400 Other Funds Ltd	(147,583,905)	-	114,062,953	(57,749,988)	86,940,717	8,998,363
6400 Federal Funds Ltd	681,431,164	-	353,570,715	(179,933,642)	361,193,492	37,919,847
All Funds	1,429,230,238	-	469,793,232	(236,203,630)	489,075,701	51,088,389
6055 Dist to Contract Svc Providers						
8000 General Fund	134,377	-	-	-	134,377	-
3400 Other Funds Ltd	23,791	-	-	-	23,791	-
6400 Federal Funds Ltd	43,421	-	-	-	43,421	-
All Funds	201,589	-	-	-	201,589	-
6060 Intra-Agency Gen Fund Transfer						
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
6085 Other Special Payments						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	4,436,245	-	3,348,650	-	1,067,607	19,988
4400 Lottery Funds Ltd	29,554	-	-	-	26,739	2,815
3400 Other Funds Ltd	116,214,204	-	9,567,574	(3,849,516)	61,901,153	6,483,127
6400 Federal Funds Ltd	2,934,300	-	-	-	2,878,083	34,987
All Funds	123,614,303	-	12,916,224	(3,849,516)	65,873,582	6,540,917
6581 Spc Pmt to Education, Dept of						
8000 General Fund	1,859	-	-	-	1,859	-
3400 Other Funds Ltd	50,249	-	-	-	50,249	-
6400 Federal Funds Ltd	52,108	-	-	-	52,108	-
All Funds	104,216	-	-	-	104,216	-
6603 Spc Pmt to Agriculture, Dept of						
6400 Federal Funds Ltd	868	-	-	-	868	-
SPECIAL PAYMENTS						
8000 General Fund	908,198,531	-	7,500,755	1,291,113	50,896,174	4,607,965
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
4400 Lottery Funds Ltd	380,113	-	-	-	344,424	35,689
3400 Other Funds Ltd	(28,932,903)	-	133,193,679	(73,148,054)	152,901,196	15,757,386
6400 Federal Funds Ltd	687,062,301	-	353,570,715	(181,743,721)	368,430,792	38,054,969
TOTAL SPECIAL PAYMENTS	**$1,566,735,611**	**-**	**$494,265,149**	**($253,600,662)**	**$572,600,155**	**$58,456,009**
EXPENDITURES						
8000 General Fund	910,966,268	7,444,884	9,642,432	(5,549,331)	54,933,377	4,655,337
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
4400 Lottery Funds Ltd	462,118	(217)	-	-	426,646	35,689

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	130,460,947	2,899,686	151,839,022	(73,839,315)	233,684,286	23,547,676
6400 Federal Funds Ltd	695,092,332	4,871,273	372,118,490	(203,932,963)	375,241,766	38,070,417
TOTAL EXPENDITURES	**$1,736,993,684**	**$15,215,626**	**$533,599,944**	**($283,364,728)**	**$664,341,213**	**$66,309,119**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8010 General Fund Cap Improve	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3010 Other Funds Cap Improve	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	25	-	25	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	14.30	-	14.30	-	-	-

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	-	(17,683,441)	-		
TOTAL BEGINNING BALANCE	**-**	**-**	**($17,683,441)**	**-**		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	27,951,474	12,126,462	799,906,394	(144,761)		
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	21,413,059	(12,571,844)	(98,618,855)	-		
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	-	-	-	(52,687)		
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	-	-	-	(96,825)		
LICENSES AND FEES						
3400 Other Funds Ltd	-	-	-	(149,512)		
TOTAL LICENSES AND FEES	**-**	**-**	**-**	**($149,512)**		
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	92,189,261	-	-	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	27,803,846	(5,151,369)	(111,679,018)	-		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	257,829,152	310,171,525	(459,251,131)	(26,197)		
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	3,911,469	(747,853)	(83,965,689)	-		
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	7,894,138	(1,606,340)	(28,708,260)	-		
TRANSFERS IN						
3400 Other Funds Ltd	11,805,607	(2,354,193)	(112,673,949)	-		
TOTAL TRANSFERS IN	**$11,805,607**	**($2,354,193)**	**($112,673,949)**	**-**		
REVENUE CATEGORIES						
8000 General Fund	27,951,474	12,126,462	799,906,394	(144,761)		
3400 Other Funds Ltd	153,211,773	(20,077,406)	(322,971,822)	(149,512)		
6400 Federal Funds Ltd	257,829,152	310,171,525	(459,251,131)	(26,197)		
TOTAL REVENUE CATEGORIES	**$438,992,399**	**$302,220,581**	**$17,683,441**	**($320,470)**		
AVAILABLE REVENUES						
8000 General Fund	27,951,474	12,126,462	799,906,394	(144,761)		
3400 Other Funds Ltd	153,211,773	(20,077,406)	(340,655,263)	(149,512)		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
6400 Federal Funds Ltd	257,829,152	310,171,525	(459,251,131)	(26,197)		
TOTAL AVAILABLE REVENUES	**$438,992,399**	**$302,220,581**	**-**	**($320,470)**		
EXPENDITURES						
SERVICES & SUPPLIES						
4175 Office Expenses						
8000 General Fund	-	-	-	(20,414)		
4300 Professional Services						
8000 General Fund	-	-	-	(3,918,194)		
4550 Other Care of Residents and Patients						
8000 General Fund	-	-	-	(100,464)		
4575 Agency Program Related S and S						
3400 Other Funds Ltd	50,116,214	-	-	-		
4650 Other Services and Supplies						
8000 General Fund	-	-	-	(23,883)		
3400 Other Funds Ltd	-	-	-	(149,512)		
6400 Federal Funds Ltd	-	-	-	(26,197)		
All Funds	-	-	-	(199,592)		
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	(4,062,955)		
3400 Other Funds Ltd	50,116,214	-	-	(149,512)		
6400 Federal Funds Ltd	-	-	-	(26,197)		
TOTAL SERVICES & SUPPLIES	**$50,116,214**	**-**	**-**	**($4,238,664)**		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	-	(2,729,220)	-	-		
3400 Other Funds Ltd	81,520	-	-	-		
6400 Federal Funds Ltd	44,581	-	-	-		
All Funds	126,101	(2,729,220)	-	-		
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	5,454	-	-	-		
6400 Federal Funds Ltd	2,983	-	-	-		
All Funds	8,437	-	-	-		
6035 Dist to Individuals						
8000 General Fund	27,951,474	14,855,682	799,906,394	3,918,194		
3400 Other Funds Ltd	60,896,719	(20,077,406)	(340,655,263)	-		
6400 Federal Funds Ltd	257,760,358	310,171,525	(459,251,131)	-		
All Funds	346,608,551	304,949,801	-	3,918,194		
6085 Other Special Payments						
3400 Other Funds Ltd	42,111,866	-	-	-		
6400 Federal Funds Ltd	21,230	-	-	-		
All Funds	42,133,096	-	-	-		
SPECIAL PAYMENTS						
8000 General Fund	27,951,474	12,126,462	799,906,394	3,918,194		
3400 Other Funds Ltd	103,095,559	(20,077,406)	(340,655,263)	-		
6400 Federal Funds Ltd	257,829,152	310,171,525	(459,251,131)	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
TOTAL SPECIAL PAYMENTS	**$388,876,185**	**$302,220,581**	**-**	**$3,918,194**		
EXPENDITURES						
8000 General Fund	27,951,474	12,126,462	799,906,394	(144,761)		
3400 Other Funds Ltd	153,211,773	(20,077,406)	(340,655,263)	(149,512)		
6400 Federal Funds Ltd	257,829,152	310,171,525	(459,251,131)	(26,197)		
TOTAL EXPENDITURES	**$438,992,399**	**$302,220,581**	**-**	**($320,470)**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	-	-	-	-		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	(17,683,441)	-	-	-	-	-
TOTAL BEGINNING BALANCE	**($17,683,441)**	**-**	**-**	**-**	**-**	**-**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	899,577,765	1,105,013	4,867,718	(3,998,450)	50,816,612	4,607,965
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	(83,096,876)	-	14,800,000	(38,896,875)	27,628,660	3,148,979
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	37,410,263	262,471	98,992,037	(18,216,788)	41,341,012	4,058,072
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	661,636,432	65,287	353,576,973	(203,932,963)	365,380,553	38,054,969
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	461,206	(217)	-	-	425,734	35,689
3400 Other Funds Ltd	(74,230,678)	-	-	-	5,996,179	575,216
All Funds	(73,769,472)	(217)	-	-	6,421,913	610,905
1150 Tsfr From Revenue, Dept of						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	(5,394,562)	-	16,039,652	(16,039,652)	15,523,558	1,502,342
TRANSFERS IN						
4400 Lottery Funds Ltd	461,206	(217)	-	-	425,734	35,689
3400 Other Funds Ltd	(79,625,240)	-	16,039,652	(16,039,652)	21,519,737	2,077,558
TOTAL TRANSFERS IN	**($79,164,034)**	**($217)**	**$16,039,652**	**($16,039,652)**	**$21,945,471**	**$2,113,247**
REVENUE CATEGORIES						
8000 General Fund	899,577,765	1,105,013	4,867,718	(3,998,450)	50,816,612	4,607,965
4400 Lottery Funds Ltd	461,206	(217)	-	-	425,734	35,689
3400 Other Funds Ltd	(125,311,853)	262,471	129,831,689	(73,153,315)	90,489,409	9,284,609
6400 Federal Funds Ltd	661,636,432	65,287	353,576,973	(203,932,963)	365,380,553	38,054,969
TOTAL REVENUE CATEGORIES	**$1,436,363,550**	**$1,432,554**	**$488,276,380**	**($281,084,728)**	**$507,112,308**	**$51,983,232**
AVAILABLE REVENUES						
8000 General Fund	899,577,765	1,105,013	4,867,718	(3,998,450)	50,816,612	4,607,965
4400 Lottery Funds Ltd	461,206	(217)	-	-	425,734	35,689
3400 Other Funds Ltd	(142,995,294)	262,471	129,831,689	(73,153,315)	90,489,409	9,284,609
6400 Federal Funds Ltd	661,636,432	65,287	353,576,973	(203,932,963)	365,380,553	38,054,969
TOTAL AVAILABLE REVENUES	**$1,418,680,109**	**$1,432,554**	**$488,276,380**	**($281,084,728)**	**$507,112,308**	**$51,983,232**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	341,868	-	341,868	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3160 Temporary Appointments						
8000 General Fund	(97,695)	3,983	-	(101,678)	-	-
4400 Lottery Funds Ltd	146	146	-	-	-	-
3400 Other Funds Ltd	35	77	-	(42)	-	-
6400 Federal Funds Ltd	(281,199)	13,794	-	(294,993)	-	-
All Funds	(378,713)	18,000	-	(396,713)	-	-
3170 Overtime Payments						
8000 General Fund	(69,105)	2,371	-	(71,476)	-	-
6400 Federal Funds Ltd	(151,101)	5,906	-	(157,007)	-	-
All Funds	(220,206)	8,277	-	(228,483)	-	-
3180 Shift Differential						
8000 General Fund	(6,238)	30	-	(6,268)	-	-
3400 Other Funds Ltd	3	3	-	-	-	-
6400 Federal Funds Ltd	(7,889)	196	-	(8,085)	-	-
All Funds	(14,124)	229	-	(14,353)	-	-
3190 All Other Differential						
8000 General Fund	(76,742)	10,939	-	(87,681)	-	-
3400 Other Funds Ltd	551	633	-	(82)	-	-
6400 Federal Funds Ltd	(265,766)	94,282	-	(360,048)	-	-
All Funds	(341,957)	105,854	-	(447,811)	-	-
SALARIES & WAGES						
8000 General Fund	92,088	17,323	341,868	(267,103)	-	-
4400 Lottery Funds Ltd	146	146	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	589	713	-	(124)	-	-
6400 Federal Funds Ltd	(705,955)	114,178	-	(820,133)	-	-
TOTAL SALARIES & WAGES	**($613,132)**	**$132,360**	**$341,868**	**($1,087,360)**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	244	-	244	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	32,207	2,264	58,015	(28,072)	-	-
3400 Other Funds Ltd	94	108	-	(14)	-	-
6400 Federal Funds Ltd	(72,081)	17,035	-	(89,116)	-	-
All Funds	(39,780)	19,407	58,015	(117,202)	-	-
3221 Pension Obligation Bond						
8000 General Fund	(90,534)	(90,534)	-	-	-	-
4400 Lottery Funds Ltd	3,307	3,307	-	-	-	-
3400 Other Funds Ltd	5,548	5,548	-	-	-	-
6400 Federal Funds Ltd	(476,665)	(476,665)	-	-	-	-
All Funds	(558,344)	(558,344)	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	7,043	1,325	26,152	(20,434)	-	-
4400 Lottery Funds Ltd	11	11	-	-	-	-
3400 Other Funds Ltd	46	55	-	(9)	-	-
6400 Federal Funds Ltd	(54,006)	8,735	-	(62,741)	-	-
All Funds	(46,906)	10,126	26,152	(83,184)	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	232	-	232	-	-	-
3270 Flexible Benefits						
8000 General Fund	140,736	-	140,736	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	89,928	(86,945)	225,379	(48,506)	-	-
4400 Lottery Funds Ltd	3,318	3,318	-	-	-	-
3400 Other Funds Ltd	5,688	5,711	-	(23)	-	-
6400 Federal Funds Ltd	(602,752)	(450,895)	-	(151,857)	-	-
TOTAL OTHER PAYROLL EXPENSES	**($503,818)**	**($528,811)**	**$225,379**	**($200,386)**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	1,174,635	1,174,635	-	-	-	-
4400 Lottery Funds Ltd	(3,681)	(3,681)	-	-	-	-
3400 Other Funds Ltd	256,047	256,047	-	-	-	-
6400 Federal Funds Ltd	402,004	402,004	-	-	-	-
All Funds	1,829,005	1,829,005	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	1,356,651	1,105,013	567,247	(315,609)	-	-
4400 Lottery Funds Ltd	(217)	(217)	-	-	-	-
3400 Other Funds Ltd	262,324	262,471	-	(147)	-	-
6400 Federal Funds Ltd	(906,703)	65,287	-	(971,990)	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
TOTAL PERSONAL SERVICES	**$712,055**	**$1,432,554**	**$567,247**	**($1,287,746)**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(12,343)	-	12,074	(39,603)	15,186	-
4400 Lottery Funds Ltd	1,385	-	-	-	1,385	-
3400 Other Funds Ltd	2,903	-	-	(1,069)	3,972	-
6400 Federal Funds Ltd	(18,743)	-	1,707	(46,661)	26,211	-
All Funds	(26,798)	-	13,781	(87,333)	46,754	-
4125 Out of State Travel						
8000 General Fund	1,599	-	-	-	1,599	-
4400 Lottery Funds Ltd	188	-	-	-	188	-
3400 Other Funds Ltd	2,133	-	-	-	2,133	-
6400 Federal Funds Ltd	5,392	-	-	-	5,392	-
All Funds	9,312	-	-	-	9,312	-
4150 Employee Training						
8000 General Fund	5,755	-	3,319	(3,106)	5,542	-
4400 Lottery Funds Ltd	273	-	-	-	273	-
3400 Other Funds Ltd	2,112	-	-	(335)	2,447	-
6400 Federal Funds Ltd	5,711	-	473	(6,086)	11,324	-
All Funds	13,851	-	3,792	(9,527)	19,586	-
4175 Office Expenses						
8000 General Fund	70,349	-	22,985	(108,751)	176,529	-
4400 Lottery Funds Ltd	305	-	-	-	305	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	18,747	-	-	(2,318)	21,065	-
6400 Federal Funds Ltd	24,976	-	3,240	(115,335)	137,071	-
All Funds	114,377	-	26,225	(226,404)	334,970	-
4200 Telecommunications						
8000 General Fund	(19,373)	-	6,155	(30,302)	4,774	-
4400 Lottery Funds Ltd	144	-	-	-	144	-
3400 Other Funds Ltd	4,519	-	-	(981)	5,500	-
6400 Federal Funds Ltd	(25,856)	-	50	(39,303)	13,397	-
All Funds	(40,566)	-	6,205	(70,586)	23,815	-
4250 Data Processing						
8000 General Fund	9,748	-	-	-	9,748	-
4400 Lottery Funds Ltd	348	-	-	-	348	-
3400 Other Funds Ltd	759	-	-	-	759	-
6400 Federal Funds Ltd	67,288	-	-	-	67,288	-
All Funds	78,143	-	-	-	78,143	-
4275 Publicity and Publications						
8000 General Fund	26,814	-	-	(756)	27,570	-
4400 Lottery Funds Ltd	2,117	-	-	-	2,117	-
3400 Other Funds Ltd	68,372	-	-	-	68,372	-
6400 Federal Funds Ltd	30,007	-	-	(1,338)	31,345	-
All Funds	127,310	-	-	(2,094)	129,404	-
4300 Professional Services						
8000 General Fund	(1,474,666)	-	-	(682,454)	810,527	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4400 Lottery Funds Ltd	75,240	-	-	-	75,240	-
3400 Other Funds Ltd	456,884	-	-	-	456,884	-
6400 Federal Funds Ltd	(196,379)	-	-	(987,868)	1,049,422	-
All Funds	(1,138,921)	-	-	(1,670,322)	2,392,073	-
4315 IT Professional Services						
8000 General Fund	(4,597,913)	-	-	(5,025,726)	427,813	-
3400 Other Funds Ltd	57,331	-	-	-	57,331	-
6400 Federal Funds Ltd	(18,090,576)	-	-	(19,725,014)	1,634,438	-
All Funds	(22,631,158)	-	-	(24,750,740)	2,119,582	-
4325 Attorney General						
8000 General Fund	232,744	-	-	-	232,744	-
4400 Lottery Funds Ltd	245	-	-	-	245	-
3400 Other Funds Ltd	61,004	-	-	-	61,004	-
6400 Federal Funds Ltd	282,222	-	-	-	282,222	-
All Funds	576,215	-	-	-	576,215	-
4375 Employee Recruitment and Develop						
8000 General Fund	222	-	-	-	222	-
3400 Other Funds Ltd	20	-	-	-	20	-
6400 Federal Funds Ltd	234	-	-	-	234	-
All Funds	476	-	-	-	476	-
4400 Dues and Subscriptions						
8000 General Fund	465	-	-	(1,694)	2,159	-
4400 Lottery Funds Ltd	289	-	-	-	289	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	1,071	-	-	-	1,071	-
6400 Federal Funds Ltd	6,973	-	-	(1,745)	8,718	-
All Funds	8,798	-	-	(3,439)	12,237	-
4425 Facilities Rental and Taxes						
8000 General Fund	(25,422)	-	-	(31,082)	5,660	-
3400 Other Funds Ltd	794	-	-	-	794	-
6400 Federal Funds Ltd	12,570	-	-	(34,509)	47,079	-
All Funds	(12,058)	-	-	(65,591)	53,533	-
4450 Fuels and Utilities						
8000 General Fund	(4,202)	-	-	(6,416)	2,214	-
6400 Federal Funds Ltd	(6,819)	-	-	(6,934)	115	-
All Funds	(11,021)	-	-	(13,350)	2,329	-
4475 Facilities Maintenance						
8000 General Fund	(3,030)	-	-	(3,239)	209	-
6400 Federal Funds Ltd	(3,131)	-	-	(3,940)	809	-
All Funds	(6,161)	-	-	(7,179)	1,018	-
4525 Medical Services and Supplies						
6400 Federal Funds Ltd	(3)	-	-	(3)	-	-
4550 Other Care of Residents and Patients						
8000 General Fund	-	-	100,464	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	(18,947)	-	-	(28,519)	9,572	-
4400 Lottery Funds Ltd	187	-	-	-	187	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	13,113	-	-	-	13,113	-
6400 Federal Funds Ltd	(62,053)	-	-	(79,720)	17,667	-
All Funds	(67,700)	-	-	(108,239)	40,539	-
4600 Intra-agency Charges						
8000 General Fund	11,866	-	-	-	11,866	-
6400 Federal Funds Ltd	32,443	-	-	-	32,443	-
All Funds	44,309	-	-	-	44,309	-
4650 Other Services and Supplies						
8000 General Fund	18,524	-	2,093	(11,972)	28,403	-
4400 Lottery Funds Ltd	443	-	-	-	443	-
3400 Other Funds Ltd	671	-	-	(210)	881	-
6400 Federal Funds Ltd	(114,106)	-	291	(145,393)	30,996	-
All Funds	(94,468)	-	2,384	(157,575)	60,723	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	315	-	3,217	(4,985)	2,083	-
4400 Lottery Funds Ltd	55	-	-	-	55	-
3400 Other Funds Ltd	610	-	-	(201)	811	-
6400 Federal Funds Ltd	6,596	-	497	(7,986)	14,085	-
All Funds	7,576	-	3,714	(13,172)	17,034	-
4715 IT Expendable Property						
8000 General Fund	7,011	-	-	(15,349)	22,360	-
4400 Lottery Funds Ltd	91	-	-	-	91	-
3400 Other Funds Ltd	1,301	-	-	-	1,301	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	73,838	-	-	(15,417)	89,255	-
All Funds	82,241	-	-	(30,766)	113,007	-
SERVICES & SUPPLIES						
8000 General Fund	(5,770,484)	-	150,307	(5,993,954)	1,796,780	-
4400 Lottery Funds Ltd	81,310	-	-	-	81,310	-
3400 Other Funds Ltd	692,344	-	-	(5,114)	697,458	-
6400 Federal Funds Ltd	(17,969,416)	-	6,258	(21,217,252)	3,499,511	-
TOTAL SERVICES & SUPPLIES	**($22,966,246)**	**-**	**$156,565**	**($27,216,320)**	**$6,075,059**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	(38,887)	-	-	(38,887)	-	-
6400 Federal Funds Ltd	(38,887)	-	-	(38,887)	-	-
All Funds	(77,774)	-	-	(77,774)	-	-
6020 Dist to Counties						
8000 General Fund	6,140,084	-	1,022,200	(150,000)	7,579,838	417,266
4400 Lottery Funds Ltd	343,173	-	-	-	311,002	32,171
3400 Other Funds Ltd	1,097,163	-	9,246,127	(11,388,153)	2,883,611	274,058
6400 Federal Funds Ltd	(647,441)	-	-	(1,771,192)	983,792	95,378
All Funds	6,932,979	-	10,268,327	(13,309,345)	11,758,243	818,873
6025 Dist to Other Gov Unit						
8000 General Fund	1,199,627	-	968,400	-	230,695	532
4400 Lottery Funds Ltd	7,386	-	-	-	6,683	703
3400 Other Funds Ltd	168,039	-	303,685	(160,397)	17,459	1,838

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	52,930	-	-	-	45,190	4,757
All Funds	1,427,982	-	1,272,085	(160,397)	300,027	7,830
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	2,349	-	-	-	2,349	-
6035 Dist to Individuals						
8000 General Fund	896,062,568	-	2,159,564	2,500,000	40,601,081	4,170,179
3400 Other Funds Ltd	(147,782,319)	-	114,062,953	(57,749,988)	86,742,303	8,998,363
6400 Federal Funds Ltd	680,667,457	-	353,570,715	(179,933,642)	360,429,785	37,919,847
All Funds	1,428,947,706	-	469,793,232	(235,183,630)	487,773,169	51,088,389
6055 Dist to Contract Svc Providers						
8000 General Fund	68,400	-	-	-	68,400	-
6085 Other Special Payments						
8000 General Fund	557,947	-	-	-	537,959	19,988
4400 Lottery Funds Ltd	29,554	-	-	-	26,739	2,815
3400 Other Funds Ltd	2,516,906	-	6,218,924	(3,849,516)	98,329	10,350
6400 Federal Funds Ltd	424,035	-	-	-	367,818	34,987
All Funds	3,528,442	-	6,218,924	(3,849,516)	1,030,845	68,140
6581 Spc Pmt to Education, Dept of						
8000 General Fund	1,859	-	-	-	1,859	-
3400 Other Funds Ltd	50,249	-	-	-	50,249	-
6400 Federal Funds Ltd	52,108	-	-	-	52,108	-
All Funds	104,216	-	-	-	104,216	-
SPECIAL PAYMENTS						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	903,991,598	-	4,150,164	2,311,113	49,019,832	4,607,965
4400 Lottery Funds Ltd	380,113	-	-	-	344,424	35,689
3400 Other Funds Ltd	(143,949,962)	-	129,831,689	(73,148,054)	89,791,951	9,284,609
6400 Federal Funds Ltd	680,512,551	-	353,570,715	(181,743,721)	361,881,042	38,054,969
TOTAL SPECIAL PAYMENTS	**$1,440,934,300**	**-**	**$487,552,568**	**($252,580,662)**	**$501,037,249**	**$51,983,232**
EXPENDITURES						
8000 General Fund	899,577,765	1,105,013	4,867,718	(3,998,450)	50,816,612	4,607,965
4400 Lottery Funds Ltd	461,206	(217)	-	-	425,734	35,689
3400 Other Funds Ltd	(142,995,294)	262,471	129,831,689	(73,153,315)	90,489,409	9,284,609
6400 Federal Funds Ltd	661,636,432	65,287	353,576,973	(203,932,963)	365,380,553	38,054,969
TOTAL EXPENDITURES	**$1,418,680,109**	**$1,432,554**	**$488,276,380**	**($281,084,728)**	**$507,112,308**	**$51,983,232**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4	-	4	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	3.00	-	3.00	-	-	-

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	-	(17,683,441)	-		
TOTAL BEGINNING BALANCE	**-**	**-**	**($17,683,441)**	**-**		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	27,951,474	12,126,462	799,906,394	2,194,577		
TAXES						
0190 Other Selective Taxes						
3400 Other Funds Ltd	21,413,059	(12,571,844)	(98,618,855)	-		
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	27,803,846	(5,151,369)	(111,679,018)	-		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	257,829,152	310,171,525	(459,251,131)	(257,933)		
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	3,911,469	(747,853)	(83,965,689)	-		
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	7,894,138	(1,606,340)	(28,708,260)	-		
TRANSFERS IN						

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
3400 Other Funds Ltd	11,805,607	(2,354,193)	(112,673,949)	-		
TOTAL TRANSFERS IN	**$11,805,607**	**($2,354,193)**	**($112,673,949)**	**-**		
REVENUE CATEGORIES						
8000 General Fund	27,951,474	12,126,462	799,906,394	2,194,577		
3400 Other Funds Ltd	61,022,512	(20,077,406)	(322,971,822)	-		
6400 Federal Funds Ltd	257,829,152	310,171,525	(459,251,131)	(257,933)		
TOTAL REVENUE CATEGORIES	**$346,803,138**	**$302,220,581**	**$17,683,441**	**$1,936,644**		
AVAILABLE REVENUES						
8000 General Fund	27,951,474	12,126,462	799,906,394	2,194,577		
3400 Other Funds Ltd	61,022,512	(20,077,406)	(340,655,263)	-		
6400 Federal Funds Ltd	257,829,152	310,171,525	(459,251,131)	(257,933)		
TOTAL AVAILABLE REVENUES	**$346,803,138**	**$302,220,581**	**-**	**$1,936,644**		
EXPENDITURES						
SERVICES & SUPPLIES						
4175 Office Expenses						
8000 General Fund	-	-	-	(20,414)		
4300 Professional Services						
8000 General Fund	-	-	-	(1,602,739)		
6400 Federal Funds Ltd	-	-	-	(257,933)		
All Funds	-	-	-	(1,860,672)		
4550 Other Care of Residents and Patients						
8000 General Fund	-	-	-	(100,464)		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	(1,723,617)		
6400 Federal Funds Ltd	-	-	-	(257,933)		
TOTAL SERVICES & SUPPLIES	**-**	**-**	**-**	**($1,981,550)**		
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	-	(2,729,220)	-	-		
3400 Other Funds Ltd	81,520	-	-	-		
6400 Federal Funds Ltd	44,581	-	-	-		
All Funds	126,101	(2,729,220)	-	-		
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	5,454	-	-	-		
6400 Federal Funds Ltd	2,983	-	-	-		
All Funds	8,437	-	-	-		
6035 Dist to Individuals						
8000 General Fund	27,951,474	14,855,682	799,906,394	3,918,194		
3400 Other Funds Ltd	60,896,719	(20,077,406)	(340,655,263)	-		
6400 Federal Funds Ltd	257,760,358	310,171,525	(459,251,131)	-		
All Funds	346,608,551	304,949,801	-	3,918,194		
6085 Other Special Payments						
3400 Other Funds Ltd	38,819	-	-	-		
6400 Federal Funds Ltd	21,230	-	-	-		
All Funds	60,049	-	-	-		

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 040 Mandated Caseload Priority: 00	Pkg: 050 Fundshifts Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
SPECIAL PAYMENTS						
8000 General Fund	27,951,474	12,126,462	799,906,394	3,918,194		
3400 Other Funds Ltd	61,022,512	(20,077,406)	(340,655,263)	-		
6400 Federal Funds Ltd	257,829,152	310,171,525	(459,251,131)	-		
TOTAL SPECIAL PAYMENTS	**$346,803,138**	**$302,220,581**	**-**	**$3,918,194**		
EXPENDITURES						
8000 General Fund	27,951,474	12,126,462	799,906,394	2,194,577		
3400 Other Funds Ltd	61,022,512	(20,077,406)	(340,655,263)	-		
6400 Federal Funds Ltd	257,829,152	310,171,525	(459,251,131)	(257,933)		
TOTAL EXPENDITURES	**$346,803,138**	**$302,220,581**	**-**	**$1,936,644**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	-	-	-	-		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	4,042,804	733,115	4,651,432	(89,292)	1,063,004	(2,315,455)
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	4,592,265	76,238	3,367,406	-	1,148,621	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	5,137,798	294,766	994,764	-	3,590,335	257,933
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	912	-	-	-	912	-
REVENUE CATEGORIES						
8000 General Fund	4,042,804	733,115	4,651,432	(89,292)	1,063,004	(2,315,455)
4400 Lottery Funds Ltd	912	-	-	-	912	-
3400 Other Funds Ltd	4,592,265	76,238	3,367,406	-	1,148,621	-
6400 Federal Funds Ltd	5,137,798	294,766	994,764	-	3,590,335	257,933
TOTAL REVENUE CATEGORIES	**$13,773,779**	**$1,104,119**	**$9,013,602**	**($89,292)**	**$5,802,872**	**($2,057,522)**
AVAILABLE REVENUES						
8000 General Fund	4,042,804	733,115	4,651,432	(89,292)	1,063,004	(2,315,455)
4400 Lottery Funds Ltd	912	-	-	-	912	-
3400 Other Funds Ltd	4,592,265	76,238	3,367,406	-	1,148,621	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
6400 Federal Funds Ltd	5,137,798	294,766	994,764	-	3,590,335	257,933
TOTAL AVAILABLE REVENUES	**$13,773,779**	**$1,104,119**	**$9,013,602**	**($89,292)**	**$5,802,872**	**($2,057,522)**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	554,618	-	554,618	-	-	-
6400 Federal Funds Ltd	574,426	-	574,426	-	-	-
All Funds	1,129,044	-	1,129,044	-	-	-
3160 Temporary Appointments						
8000 General Fund	2,073	2,073	-	-	-	-
3400 Other Funds Ltd	1,682	1,682	-	-	-	-
6400 Federal Funds Ltd	16,707	16,707	-	-	-	-
All Funds	20,462	20,462	-	-	-	-
3170 Overtime Payments						
8000 General Fund	257	257	-	-	-	-
6400 Federal Funds Ltd	1,515	1,515	-	-	-	-
All Funds	1,772	1,772	-	-	-	-
3180 Shift Differential						
6400 Federal Funds Ltd	3,692	3,692	-	-	-	-
3190 All Other Differential						
8000 General Fund	10,561	10,561	-	-	-	-
3400 Other Funds Ltd	1,253	1,253	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
6400 Federal Funds Ltd	2,436	2,436	-	-	-	-
All Funds	14,250	14,250	-	-	-	-
SALARIES & WAGES						
8000 General Fund	567,509	12,891	554,618	-	-	-
3400 Other Funds Ltd	2,935	2,935	-	-	-	-
6400 Federal Funds Ltd	598,776	24,350	574,426	-	-	-
TOTAL SALARIES & WAGES	**$1,169,220**	**$40,176**	**$1,129,044**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	302	-	302	-	-	-
6400 Federal Funds Ltd	306	-	306	-	-	-
All Funds	608	-	608	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	95,954	1,836	94,118	-	-	-
3400 Other Funds Ltd	213	213	-	-	-	-
6400 Federal Funds Ltd	98,779	1,297	97,482	-	-	-
All Funds	194,946	3,346	191,600	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	50,483	50,483	-	-	-	-
3400 Other Funds Ltd	16,529	16,529	-	-	-	-
6400 Federal Funds Ltd	54,002	54,002	-	-	-	-
All Funds	121,014	121,014	-	-	-	-
3230 Social Security Taxes						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
8000 General Fund	43,411	986	42,425	-	-	-
3400 Other Funds Ltd	225	225	-	-	-	-
6400 Federal Funds Ltd	45,809	1,862	43,947	-	-	-
All Funds	89,445	3,073	86,372	-	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	287	-	287	-	-	-
6400 Federal Funds Ltd	291	-	291	-	-	-
All Funds	578	-	578	-	-	-
3270 Flexible Benefits						
8000 General Fund	152,901	-	152,901	-	-	-
6400 Federal Funds Ltd	162,289	-	162,289	-	-	-
All Funds	315,190	-	315,190	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	343,338	53,305	290,033	-	-	-
3400 Other Funds Ltd	16,967	16,967	-	-	-	-
6400 Federal Funds Ltd	361,476	57,161	304,315	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$721,781**	**$127,433**	**$594,348**	**-**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	666,919	666,919	-	-	-	-
3400 Other Funds Ltd	56,336	56,336	-	-	-	-
6400 Federal Funds Ltd	213,255	213,255	-	-	-	-
All Funds	936,510	936,510	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
PERSONAL SERVICES						
8000 General Fund	1,577,766	733,115	844,651	-	-	-
3400 Other Funds Ltd	76,238	76,238	-	-	-	-
6400 Federal Funds Ltd	1,173,507	294,766	878,741	-	-	-
TOTAL PERSONAL SERVICES	**$2,827,511**	**$1,104,119**	**$1,723,392**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	14,632	-	10,992	(1,080)	4,720	-
3400 Other Funds Ltd	515	-	-	-	515	-
6400 Federal Funds Ltd	19,879	-	7,886	-	11,993	-
All Funds	35,026	-	18,878	(1,080)	17,228	-
4125 Out of State Travel						
8000 General Fund	1,973	-	-	-	1,973	-
3400 Other Funds Ltd	235	-	-	-	235	-
6400 Federal Funds Ltd	4,384	-	-	-	4,384	-
All Funds	6,592	-	-	-	6,592	-
4150 Employee Training						
8000 General Fund	2,201	-	3,022	(1,377)	556	-
3400 Other Funds Ltd	321	-	-	-	321	-
6400 Federal Funds Ltd	7,696	-	2,170	-	5,526	-
All Funds	10,218	-	5,192	(1,377)	6,403	-
4175 Office Expenses						
8000 General Fund	46,478	-	40,976	(2,054)	7,556	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	1,284	-	-	-	1,284	-
6400 Federal Funds Ltd	53,205	-	35,071	-	18,134	-
All Funds	100,967	-	76,047	(2,054)	26,974	-
4200 Telecommunications						
8000 General Fund	8,358	-	6,679	(869)	2,548	-
3400 Other Funds Ltd	2,521	-	-	-	2,521	-
6400 Federal Funds Ltd	12,883	-	3,487	-	9,396	-
All Funds	23,762	-	10,166	(869)	14,465	-
4250 Data Processing						
8000 General Fund	113	-	-	-	113	-
3400 Other Funds Ltd	49	-	-	-	49	-
6400 Federal Funds Ltd	3,645	-	-	-	3,645	-
All Funds	3,807	-	-	-	3,807	-
4275 Publicity and Publications						
8000 General Fund	11	-	-	-	11	-
6400 Federal Funds Ltd	971	-	-	-	971	-
All Funds	982	-	-	-	982	-
4300 Professional Services						
8000 General Fund	(1,675,494)	-	208,600	(83,487)	514,848	(2,315,455)
3400 Other Funds Ltd	627,621	-	18,756	-	608,865	-
6400 Federal Funds Ltd	964,227	-	-	-	706,294	257,933
All Funds	(83,646)	-	227,356	(83,487)	1,830,007	(2,057,522)
4315 IT Professional Services						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
8000 General Fund	80,000	-	80,000	-	-	-
3400 Other Funds Ltd	40,862	-	-	-	40,862	-
6400 Federal Funds Ltd	330,843	-	-	-	330,843	-
All Funds	451,705	-	80,000	-	371,705	-
4325 Attorney General						
8000 General Fund	720	-	-	-	720	-
3400 Other Funds Ltd	11,535	-	-	-	11,535	-
6400 Federal Funds Ltd	798	-	-	-	798	-
All Funds	13,053	-	-	-	13,053	-
4400 Dues and Subscriptions						
8000 General Fund	2,308	-	-	-	2,308	-
3400 Other Funds Ltd	2	-	-	-	2	-
6400 Federal Funds Ltd	558	-	-	-	558	-
All Funds	2,868	-	-	-	2,868	-
4575 Agency Program Related S and S						
8000 General Fund	8,571	-	8,551	-	20	-
3400 Other Funds Ltd	2	-	-	-	2	-
6400 Federal Funds Ltd	9,712	-	5,325	-	4,387	-
All Funds	18,285	-	13,876	-	4,409	-
4600 Intra-agency Charges						
8000 General Fund	95,112	-	94,830	-	282	-
6400 Federal Funds Ltd	59,274	-	58,992	-	282	-
All Funds	154,386	-	153,822	-	564	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4650 Other Services and Supplies						
8000 General Fund	3,919	-	1,902	(187)	2,204	-
4400 Lottery Funds Ltd	912	-	-	-	912	-
3400 Other Funds Ltd	605	-	-	-	605	-
6400 Federal Funds Ltd	4,581	-	1,362	-	3,219	-
All Funds	10,017	-	3,264	(187)	6,940	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	2,155	-	2,187	(238)	206	-
3400 Other Funds Ltd	37	-	-	-	37	-
6400 Federal Funds Ltd	7,735	-	1,480	-	6,255	-
All Funds	9,927	-	3,667	(238)	6,498	-
4715 IT Expendable Property						
8000 General Fund	687	-	392	-	295	-
3400 Other Funds Ltd	2	-	-	-	2	-
6400 Federal Funds Ltd	4,865	-	250	-	4,615	-
All Funds	5,554	-	642	-	4,912	-
SERVICES & SUPPLIES						
8000 General Fund	(1,408,256)	-	458,131	(89,292)	538,360	(2,315,455)
4400 Lottery Funds Ltd	912	-	-	-	912	-
3400 Other Funds Ltd	685,591	-	18,756	-	666,835	-
6400 Federal Funds Ltd	1,485,256	-	116,023	-	1,111,300	257,933
TOTAL SERVICES & SUPPLIES	**$763,503**	**-**	**$592,910**	**($89,292)**	**$2,317,407**	**($2,057,522)**
SPECIAL PAYMENTS						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	481,786	-	-	-	481,786	-
6400 Federal Funds Ltd	51,225	-	-	-	51,225	-
All Funds	533,011	-	-	-	533,011	-
6085 Other Special Payments						
8000 General Fund	3,873,294	-	3,348,650	-	524,644	-
3400 Other Funds Ltd	3,348,650	-	3,348,650	-	-	-
6400 Federal Funds Ltd	2,427,810	-	-	-	2,427,810	-
All Funds	9,649,754	-	6,697,300	-	2,952,454	-
SPECIAL PAYMENTS						
8000 General Fund	3,873,294	-	3,348,650	-	524,644	-
3400 Other Funds Ltd	3,830,436	-	3,348,650	-	481,786	-
6400 Federal Funds Ltd	2,479,035	-	-	-	2,479,035	-
TOTAL SPECIAL PAYMENTS	**$10,182,765**	**-**	**$6,697,300**	**-**	**$3,485,465**	**-**
EXPENDITURES						
8000 General Fund	4,042,804	733,115	4,651,432	(89,292)	1,063,004	(2,315,455)
4400 Lottery Funds Ltd	912	-	-	-	912	-
3400 Other Funds Ltd	4,592,265	76,238	3,367,406	-	1,148,621	-
6400 Federal Funds Ltd	5,137,798	294,766	994,764	-	3,590,335	257,933
TOTAL EXPENDITURES	**$13,773,779**	**$1,104,119**	**$9,013,602**	**($89,292)**	**$5,802,872**	**($2,057,522)**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	14	-	14	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	8.65	-	8.65	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	131,763,954	37,255	73,880,109	7,712,879	50,133,711	
AVAILABLE REVENUES						
3400 Other Funds Ltd	131,763,954	37,255	73,880,109	7,712,879	50,133,711	
TOTAL AVAILABLE REVENUES	**$131,763,954**	**$37,255**	**$73,880,109**	**$7,712,879**	**$50,133,711**	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
3400 Other Funds Ltd	838	838	-	-	-	
3190 All Other Differential						
3400 Other Funds Ltd	20	20	-	-	-	
SALARIES & WAGES						
3400 Other Funds Ltd	858	858	-	-	-	
TOTAL SALARIES & WAGES	**$858**	**$858**	**-**	**-**	**-**	
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	3	3	-	-	-	
3221 Pension Obligation Bond						
3400 Other Funds Ltd	13,368	13,368	-	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
3230 Social Security Taxes						
3400 Other Funds Ltd	66	66	-	-	-	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	13,437	13,437	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	**$13,437**	**$13,437**	**-**	**-**	**-**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	22,960	22,960	-	-	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	37,255	37,255	-	-	-	
TOTAL PERSONAL SERVICES	**$37,255**	**$37,255**	**-**	**-**	**-**	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	723	-	723	-	-	
4125 Out of State Travel						
3400 Other Funds Ltd	178	-	178	-	-	
4150 Employee Training						
3400 Other Funds Ltd	751	-	751	-	-	
4175 Office Expenses						
3400 Other Funds Ltd	8,306	-	8,306	-	-	
4200 Telecommunications						
3400 Other Funds Ltd	3,728	-	3,728	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
4275 Publicity and Publications						
3400 Other Funds Ltd	21,294	-	21,294	-	-	
4300 Professional Services						
3400 Other Funds Ltd	127,377	-	127,377	-	-	
4315 IT Professional Services						
3400 Other Funds Ltd	55,630	-	55,630	-	-	
4325 Attorney General						
3400 Other Funds Ltd	47,287	-	47,287	-	-	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	153	-	153	-	-	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	310	-	310	-	-	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	131,106,513	-	73,280,112	7,710,187	50,116,214	
4650 Other Services and Supplies						
3400 Other Funds Ltd	334	-	334	-	-	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	1,912	-	1,912	-	-	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	131,374,496	-	73,548,095	7,710,187	50,116,214	
TOTAL SERVICES & SUPPLIES	**$131,374,496**	**-**	**$73,548,095**	**$7,710,187**	**$50,116,214**	
SPECIAL PAYMENTS						
6085 Other Special Payments						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
3400 Other Funds Ltd	352,203	-	332,014	2,692	17,497	
EXPENDITURES						
3400 Other Funds Ltd	131,763,954	37,255	73,880,109	7,712,879	50,133,711	
TOTAL EXPENDITURES	**$131,763,954**	**$37,255**	**$73,880,109**	**$7,712,879**	**$50,133,711**	
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	-	
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	110,507,609	97,087	61,884,887	6,470,085	42,055,550	
AVAILABLE REVENUES						
3400 Other Funds Ltd	110,507,609	97,087	61,884,887	6,470,085	42,055,550	
TOTAL AVAILABLE REVENUES	**$110,507,609**	**$97,087**	**$61,884,887**	**$6,470,085**	**$42,055,550**	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
3400 Other Funds Ltd	1,453	1,453	-	-	-	
3190 All Other Differential						
3400 Other Funds Ltd	3,458	3,458	-	-	-	
SALARIES & WAGES						
3400 Other Funds Ltd	4,911	4,911	-	-	-	
TOTAL SALARIES & WAGES	**$4,911**	**$4,911**	**-**	**-**	**-**	
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	587	587	-	-	-	
3221 Pension Obligation Bond						
3400 Other Funds Ltd	9,461	9,461	-	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
3230 Social Security Taxes						
3400 Other Funds Ltd	376	376	-	-	-	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	10,424	10,424	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	**$10,424**	**$10,424**	**-**	**-**	**-**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	81,752	81,752	-	-	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	97,087	97,087	-	-	-	
TOTAL PERSONAL SERVICES	**$97,087**	**$97,087**	**-**	**-**	**-**	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	2,925	-	2,925	-	-	
4150 Employee Training						
3400 Other Funds Ltd	908	-	908	-	-	
4175 Office Expenses						
3400 Other Funds Ltd	5,795	-	5,795	-	-	
4200 Telecommunications						
3400 Other Funds Ltd	4,244	-	4,244	-	-	
4275 Publicity and Publications						
3400 Other Funds Ltd	17,291	-	17,291	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
4300 Professional Services						
3400 Other Funds Ltd	118,808	-	118,808	-	-	
4315 IT Professional Services						
3400 Other Funds Ltd	103,547	-	103,547	-	-	
4325 Attorney General						
3400 Other Funds Ltd	160,691	-	160,691	-	-	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	360	-	360	-	-	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	123	-	123	-	-	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1,409	-	1,409	-	-	
4650 Other Services and Supplies						
3400 Other Funds Ltd	873	-	873	-	-	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	1,513	-	1,513	-	-	
4715 IT Expendable Property						
3400 Other Funds Ltd	596	-	596	-	-	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	419,083	-	419,083	-	-	
TOTAL SERVICES & SUPPLIES	**$419,083**	**-**	**$419,083**	**-**	**-**	
SPECIAL PAYMENTS						
6085 Other Special Payments						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
3400 Other Funds Ltd	109,991,439	-	61,465,804	6,470,085	42,055,550	
EXPENDITURES						
3400 Other Funds Ltd	110,507,609	97,087	61,884,887	6,470,085	42,055,550	
TOTAL EXPENDITURES	**$110,507,609**	**$97,087**	**$61,884,887**	**$6,470,085**	**$42,055,550**	
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	-	
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,701,008	1,085,016	91,424	(1,200,000)	1,748,451	(23,883)
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	194,298	-	246,985	-	-	(52,687)
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	147,371	-	244,196	-	-	(96,825)
LICENSES AND FEES						
3400 Other Funds Ltd	341,669	-	491,181	-	-	(149,512)
TOTAL LICENSES AND FEES	**$341,669**	**-**	**$491,181**	**-**	**-**	**($149,512)**
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	23,034,104	420,216	18,000,000	-	4,613,888	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	23,740,182	218,802	17,546,753	-	6,000,824	(26,197)
REVENUE CATEGORIES						
8000 General Fund	1,701,008	1,085,016	91,424	(1,200,000)	1,748,451	(23,883)
3400 Other Funds Ltd	23,375,773	420,216	18,491,181	-	4,613,888	(149,512)
6400 Federal Funds Ltd	23,740,182	218,802	17,546,753	-	6,000,824	(26,197)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
TOTAL REVENUE CATEGORIES	**$48,816,963**	**$1,724,034**	**$36,129,358**	**($1,200,000)**	**$12,363,163**	**($199,592)**
AVAILABLE REVENUES						
8000 General Fund	1,701,008	1,085,016	91,424	(1,200,000)	1,748,451	(23,883)
3400 Other Funds Ltd	23,375,773	420,216	18,491,181	-	4,613,888	(149,512)
6400 Federal Funds Ltd	23,740,182	218,802	17,546,753	-	6,000,824	(26,197)
TOTAL AVAILABLE REVENUES	**$48,816,963**	**$1,724,034**	**$36,129,358**	**($1,200,000)**	**$12,363,163**	**($199,592)**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	176,289	-	176,289	-	-	-
6400 Federal Funds Ltd	130,608	-	130,608	-	-	-
All Funds	306,897	-	306,897	-	-	-
3160 Temporary Appointments						
8000 General Fund	1,708	1,708	-	-	-	-
3400 Other Funds Ltd	8,172	8,172	-	-	-	-
6400 Federal Funds Ltd	1,716	1,716	-	-	-	-
All Funds	11,596	11,596	-	-	-	-
3170 Overtime Payments						
8000 General Fund	491	491	-	-	-	-
3400 Other Funds Ltd	1,268	1,268	-	-	-	-
6400 Federal Funds Ltd	1,541	1,541	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
All Funds	3,300	3,300	-	-	-	-
3180 Shift Differential						
8000 General Fund	2	2	-	-	-	-
3400 Other Funds Ltd	20	20	-	-	-	-
6400 Federal Funds Ltd	31	31	-	-	-	-
All Funds	53	53	-	-	-	-
3190 All Other Differential						
8000 General Fund	19,501	19,501	-	-	-	-
3400 Other Funds Ltd	29,333	29,333	-	-	-	-
6400 Federal Funds Ltd	13,232	13,232	-	-	-	-
All Funds	62,066	62,066	-	-	-	-
SALARIES & WAGES						
8000 General Fund	21,702	21,702	-	-	-	-
3400 Other Funds Ltd	215,082	38,793	176,289	-	-	-
6400 Federal Funds Ltd	147,128	16,520	130,608	-	-	-
TOTAL SALARIES & WAGES	**$383,912**	**$77,015**	**$306,897**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	101	-	101	-	-	-
6400 Federal Funds Ltd	61	-	61	-	-	-
All Funds	162	-	162	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	3,393	3,393	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	35,115	5,197	29,918	-	-	-
6400 Federal Funds Ltd	24,677	2,513	22,164	-	-	-
All Funds	63,185	11,103	52,082	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	50,602	50,602	-	-	-	-
3400 Other Funds Ltd	217,657	217,657	-	-	-	-
6400 Federal Funds Ltd	23,932	23,932	-	-	-	-
All Funds	292,191	292,191	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	1,660	1,660	-	-	-	-
3400 Other Funds Ltd	16,454	2,968	13,486	-	-	-
6400 Federal Funds Ltd	11,255	1,264	9,991	-	-	-
All Funds	29,369	5,892	23,477	-	-	-
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	93	-	93	-	-	-
6400 Federal Funds Ltd	58	-	58	-	-	-
All Funds	151	-	151	-	-	-
3270 Flexible Benefits						
3400 Other Funds Ltd	57,174	-	57,174	-	-	-
6400 Federal Funds Ltd	35,184	-	35,184	-	-	-
All Funds	92,358	-	92,358	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	55,655	55,655	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	326,594	225,822	100,772	-	-	-
6400 Federal Funds Ltd	95,167	27,709	67,458	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$477,416**	**$309,186**	**$168,230**	**-**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	1,007,659	1,007,659	-	-	-	-
3400 Other Funds Ltd	155,601	155,601	-	-	-	-
6400 Federal Funds Ltd	174,573	174,573	-	-	-	-
All Funds	1,337,833	1,337,833	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	1,085,016	1,085,016	-	-	-	-
3400 Other Funds Ltd	697,277	420,216	277,061	-	-	-
6400 Federal Funds Ltd	416,868	218,802	198,066	-	-	-
TOTAL PERSONAL SERVICES	**$2,199,161**	**$1,724,034**	**$475,127**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	19,470	-	11,078	-	8,392	-
3400 Other Funds Ltd	41,995	-	15,586	-	26,409	-
6400 Federal Funds Ltd	55,411	-	2,988	-	52,423	-
All Funds	116,876	-	29,652	-	87,224	-
4125 Out of State Travel						
8000 General Fund	1,678	-	-	-	1,678	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	6,618	-	-	-	6,618	-
6400 Federal Funds Ltd	21,024	-	-	-	21,024	-
All Funds	29,320	-	-	-	29,320	-
4150 Employee Training						
8000 General Fund	6,831	-	1,116	-	5,715	-
3400 Other Funds Ltd	13,127	-	4,289	-	8,838	-
6400 Federal Funds Ltd	29,696	-	822	-	28,874	-
All Funds	49,654	-	6,227	-	43,427	-
4175 Office Expenses						
8000 General Fund	(163,033)	-	7,718	(180,000)	9,249	-
3400 Other Funds Ltd	90,859	-	29,656	-	61,203	-
6400 Federal Funds Ltd	51,473	-	5,685	-	45,788	-
All Funds	(20,701)	-	43,059	(180,000)	116,240	-
4200 Telecommunications						
8000 General Fund	6,284	-	2,173	-	4,111	-
3400 Other Funds Ltd	19,822	-	8,379	-	11,443	-
6400 Federal Funds Ltd	24,638	-	1,859	-	22,779	-
All Funds	50,744	-	12,411	-	38,333	-
4250 Data Processing						
8000 General Fund	6,046	-	-	-	6,046	-
3400 Other Funds Ltd	4,343	-	-	-	4,343	-
6400 Federal Funds Ltd	14,799	-	-	-	14,799	-
All Funds	25,188	-	-	-	25,188	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4275 Publicity and Publications						
8000 General Fund	9,813	-	-	-	9,813	-
3400 Other Funds Ltd	13,660	-	-	-	13,660	-
6400 Federal Funds Ltd	16,558	-	-	-	16,558	-
All Funds	40,031	-	-	-	40,031	-
4300 Professional Services						
8000 General Fund	195,120	-	44,468	-	150,652	-
3400 Other Funds Ltd	1,316,017	-	-	-	1,316,017	-
6400 Federal Funds Ltd	735,993	-	-	-	735,993	-
All Funds	2,247,130	-	44,468	-	2,202,662	-
4315 IT Professional Services						
8000 General Fund	20,286	-	-	-	20,286	-
3400 Other Funds Ltd	13,836	-	-	-	13,836	-
6400 Federal Funds Ltd	85,459	-	-	-	85,459	-
All Funds	119,581	-	-	-	119,581	-
4325 Attorney General						
8000 General Fund	31,313	-	-	-	31,313	-
3400 Other Funds Ltd	255,234	-	-	-	255,234	-
6400 Federal Funds Ltd	36,077	-	-	-	36,077	-
All Funds	322,624	-	-	-	322,624	-
4350 Dispute Resolution Services						
3400 Other Funds Ltd	371	-	-	-	371	-
4375 Employee Recruitment and Develop						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
8000 General Fund	355	-	-	-	355	-
3400 Other Funds Ltd	25	-	-	-	25	-
6400 Federal Funds Ltd	349	-	-	-	349	-
All Funds	729	-	-	-	729	-
4400 Dues and Subscriptions						
8000 General Fund	1,936	-	-	-	1,936	-
3400 Other Funds Ltd	2,077	-	-	-	2,077	-
6400 Federal Funds Ltd	5,360	-	-	-	5,360	-
All Funds	9,373	-	-	-	9,373	-
4425 Facilities Rental and Taxes						
8000 General Fund	425	-	-	-	425	-
3400 Other Funds Ltd	294	-	-	-	294	-
6400 Federal Funds Ltd	372	-	-	-	372	-
All Funds	1,091	-	-	-	1,091	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	3,398	-	-	-	3,398	-
4475 Facilities Maintenance						
8000 General Fund	1,332	-	-	-	1,332	-
3400 Other Funds Ltd	1,099	-	-	-	1,099	-
6400 Federal Funds Ltd	7,379	-	-	-	7,379	-
All Funds	9,810	-	-	-	9,810	-
4500 Food and Kitchen Supplies						
8000 General Fund	20,181	-	-	-	20,181	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	18,163,700	-	18,000,000	-	163,700	-
6400 Federal Funds Ltd	17,607,333	-	17,310,000	-	297,333	-
All Funds	35,791,214	-	35,310,000	-	481,214	-
4525 Medical Services and Supplies						
8000 General Fund	123,105	-	-	-	123,105	-
3400 Other Funds Ltd	1,271,457	-	-	-	1,271,457	-
6400 Federal Funds Ltd	230,969	-	-	-	230,969	-
All Funds	1,625,531	-	-	-	1,625,531	-
4550 Other Care of Residents and Patients						
8000 General Fund	684	-	-	-	684	-
3400 Other Funds Ltd	114	-	-	-	114	-
6400 Federal Funds Ltd	382	-	-	-	382	-
All Funds	1,180	-	-	-	1,180	-
4575 Agency Program Related S and S						
8000 General Fund	15,155	-	-	-	15,155	-
3400 Other Funds Ltd	544,060	-	-	-	544,060	-
6400 Federal Funds Ltd	263,461	-	-	-	263,461	-
All Funds	822,676	-	-	-	822,676	-
4600 Intra-agency Charges						
8000 General Fund	7	-	-	-	7	-
3400 Other Funds Ltd	525	-	-	-	525	-
6400 Federal Funds Ltd	16	-	-	-	16	-
All Funds	548	-	-	-	548	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4650 Other Services and Supplies						
8000 General Fund	13,553	-	24,585	-	12,851	(23,883)
3400 Other Funds Ltd	66,057	-	152,210	-	63,359	(149,512)
6400 Federal Funds Ltd	20,166	-	26,714	-	19,649	(26,197)
All Funds	99,776	-	203,509	-	95,859	(199,592)
4700 Expendable Prop 250 - 5000						
8000 General Fund	2,503	-	286	-	2,217	-
3400 Other Funds Ltd	9,507	-	4,000	-	5,507	-
6400 Federal Funds Ltd	11,069	-	619	-	10,450	-
All Funds	23,079	-	4,905	-	18,174	-
4715 IT Expendable Property						
8000 General Fund	4,594	-	-	-	4,594	-
3400 Other Funds Ltd	11,558	-	-	-	11,558	-
6400 Federal Funds Ltd	17,030	-	-	-	17,030	-
All Funds	33,182	-	-	-	33,182	-
SERVICES & SUPPLIES						
8000 General Fund	317,638	-	91,424	(180,000)	430,097	(23,883)
3400 Other Funds Ltd	21,849,753	-	18,214,120	-	3,785,145	(149,512)
6400 Federal Funds Ltd	19,235,014	-	17,348,687	-	1,912,524	(26,197)
TOTAL SERVICES & SUPPLIES	**$41,402,405**	**-**	**$35,654,231**	**($180,000)**	**$6,127,766**	**($199,592)**
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	7,263	-	-	-	7,263	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
6400 Federal Funds Ltd	17,860	-	-	-	17,860	-
All Funds	25,123	-	-	-	25,123	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	804,870	-	-	-	804,870	-
3400 Other Funds Ltd	591,164	-	-	-	591,164	-
6400 Federal Funds Ltd	2,866,634	-	-	-	2,866,634	-
All Funds	4,262,668	-	-	-	4,262,668	-
6025 Dist to Other Gov Unit						
8000 General Fund	84,486	-	-	-	84,486	-
3400 Other Funds Ltd	4,967	-	-	-	4,967	-
6400 Federal Funds Ltd	166,067	-	-	-	166,067	-
All Funds	255,520	-	-	-	255,520	-
6030 Dist to Non-Gov Units						
8000 General Fund	25,771	-	-	-	25,771	-
3400 Other Funds Ltd	6,299	-	-	-	6,299	-
6400 Federal Funds Ltd	147,563	-	-	-	147,563	-
All Funds	179,633	-	-	-	179,633	-
6035 Dist to Individuals						
8000 General Fund	(687,164)	-	-	(1,020,000)	332,836	-
3400 Other Funds Ltd	191,237	-	-	-	191,237	-
6400 Federal Funds Ltd	763,656	-	-	-	763,656	-
All Funds	267,729	-	-	(1,020,000)	1,287,729	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
6055 Dist to Contract Svc Providers						
8000 General Fund	65,977	-	-	-	65,977	-
3400 Other Funds Ltd	23,791	-	-	-	23,791	-
6400 Federal Funds Ltd	43,421	-	-	-	43,421	-
All Funds	133,189	-	-	-	133,189	-
6085 Other Special Payments						
8000 General Fund	4,414	-	-	-	4,414	-
3400 Other Funds Ltd	4,022	-	-	-	4,022	-
6400 Federal Funds Ltd	82,231	-	-	-	82,231	-
All Funds	90,667	-	-	-	90,667	-
6603 Spc Pmt to Agriculture, Dept of						
6400 Federal Funds Ltd	868	-	-	-	868	-
SPECIAL PAYMENTS						
8000 General Fund	298,354	-	-	(1,020,000)	1,318,354	-
3400 Other Funds Ltd	821,480	-	-	-	821,480	-
6400 Federal Funds Ltd	4,070,440	-	-	-	4,070,440	-
TOTAL SPECIAL PAYMENTS	**$5,190,274**	**-**	**-**	**($1,020,000)**	**$6,210,274**	**-**
EXPENDITURES						
8000 General Fund	1,701,008	1,085,016	91,424	(1,200,000)	1,748,451	(23,883)
3400 Other Funds Ltd	23,375,773	420,216	18,491,181	-	4,613,888	(149,512)
6400 Federal Funds Ltd	23,740,182	218,802	17,546,753	-	6,000,824	(26,197)
TOTAL EXPENDITURES	**$48,816,963**	**$1,724,034**	**$36,129,358**	**($1,200,000)**	**$12,363,163**	**($199,592)**

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	7	-	7	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	2.65	-	2.65	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	5,644,691	4,521,740	31,858	(261,589)	1,305,310	47,372
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
All Funds	5,672,260	4,521,740	31,858	(261,589)	1,332,879	47,372
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	3,216,640	2,006,419	148,746	(686,000)	1,667,372	80,103
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	4,577,920	4,292,418	-	-	270,054	15,448
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	27,569	-	-	-	27,569	-
1050 Transfer In Other						
3010 Other Funds Cap Improve	(43,119)	-	-	(43,119)	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	27,569	-	-	-	27,569	-
TRANSFERS IN						
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	27,569	-	-	-	27,569	-
TOTAL TRANSFERS IN	**$12,019**	**-**	**-**	**($43,119)**	**$55,138**	**-**

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
REVENUE CATEGORIES						
8000 General Fund	5,644,691	4,521,740	31,858	(261,589)	1,305,310	47,372
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	3,244,209	2,006,419	148,746	(686,000)	1,694,941	80,103
6400 Federal Funds Ltd	4,577,920	4,292,418	-	-	270,054	15,448
TOTAL REVENUE CATEGORIES	**$13,478,839**	**$10,820,577**	**$180,604**	**($990,708)**	**$3,325,443**	**$142,923**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(27,569)	-	-	-	(27,569)	-
AVAILABLE REVENUES						
8000 General Fund	5,644,691	4,521,740	31,858	(261,589)	1,305,310	47,372
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	3,216,640	2,006,419	148,746	(686,000)	1,667,372	80,103
6400 Federal Funds Ltd	4,577,920	4,292,418	-	-	270,054	15,448
TOTAL AVAILABLE REVENUES	**$13,451,270**	**$10,820,577**	**$180,604**	**($990,708)**	**$3,297,874**	**$142,923**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
8000 General Fund	45,495	45,495	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	4,385	4,385	-	-	-	-
6400 Federal Funds Ltd	3,108	3,108	-	-	-	-
All Funds	52,988	52,988	-	-	-	-
3170 Overtime Payments						
8000 General Fund	964,558	964,558	-	-	-	-
3400 Other Funds Ltd	70,177	70,177	-	-	-	-
6400 Federal Funds Ltd	34,869	34,869	-	-	-	-
All Funds	1,069,604	1,069,604	-	-	-	-
3180 Shift Differential						
8000 General Fund	146,037	146,037	-	-	-	-
3400 Other Funds Ltd	11,413	11,413	-	-	-	-
6400 Federal Funds Ltd	3,710	3,710	-	-	-	-
All Funds	161,160	161,160	-	-	-	-
3190 All Other Differential						
8000 General Fund	804,086	804,086	-	-	-	-
3400 Other Funds Ltd	13,256	13,256	-	-	-	-
6400 Federal Funds Ltd	52,397	52,397	-	-	-	-
All Funds	869,739	869,739	-	-	-	-
SALARIES & WAGES						
8000 General Fund	1,960,176	1,960,176	-	-	-	-
3400 Other Funds Ltd	99,231	99,231	-	-	-	-
6400 Federal Funds Ltd	94,084	94,084	-	-	-	-
TOTAL SALARIES & WAGES	**$2,153,491**	**$2,153,491**	**-**	**-**	**-**	**-**

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	324,921	324,921	-	-	-	-
3400 Other Funds Ltd	16,096	16,096	-	-	-	-
6400 Federal Funds Ltd	15,439	15,439	-	-	-	-
All Funds	356,456	356,456	-	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	1,283,243	1,283,243	-	-	-	-
3400 Other Funds Ltd	84,779	84,779	-	-	-	-
6400 Federal Funds Ltd	103,602	103,602	-	-	-	-
All Funds	1,471,624	1,471,624	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	149,954	149,954	-	-	-	-
3400 Other Funds Ltd	7,591	7,591	-	-	-	-
6400 Federal Funds Ltd	7,197	7,197	-	-	-	-
All Funds	164,742	164,742	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	1,758,118	1,758,118	-	-	-	-
3400 Other Funds Ltd	108,466	108,466	-	-	-	-
6400 Federal Funds Ltd	126,238	126,238	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$1,992,822**	**$1,992,822**	**-**	**-**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	803,446	803,446	-	-	-	-
3400 Other Funds Ltd	1,798,722	1,798,722	-	-	-	-
6400 Federal Funds Ltd	4,072,096	4,072,096	-	-	-	-
All Funds	6,674,264	6,674,264	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	4,521,740	4,521,740	-	-	-	-
3400 Other Funds Ltd	2,006,419	2,006,419	-	-	-	-
6400 Federal Funds Ltd	4,292,418	4,292,418	-	-	-	-
TOTAL PERSONAL SERVICES	**$10,820,577**	**$10,820,577**	**-**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	7,956	-	3,702	(3,314)	7,568	-
3400 Other Funds Ltd	32,719	-	16,877	-	15,842	-
6400 Federal Funds Ltd	7	-	-	-	7	-
All Funds	40,682	-	20,579	(3,314)	23,417	-
4125 Out of State Travel						
8000 General Fund	4,591	-	-	-	4,591	-
3400 Other Funds Ltd	1,818	-	-	-	1,818	-
6400 Federal Funds Ltd	24	-	-	-	24	-
All Funds	6,433	-	-	-	6,433	-
4150 Employee Training						
8000 General Fund	12,388	-	884	(792)	12,296	-
3400 Other Funds Ltd	32,582	-	4,033	-	28,549	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	22	-	-	-	22	-
All Funds	44,992	-	4,917	(792)	40,867	-
4175 Office Expenses						
8000 General Fund	35,746	-	7,972	(5,478)	33,252	-
3400 Other Funds Ltd	65,155	-	36,351	-	28,804	-
6400 Federal Funds Ltd	51	-	-	-	51	-
All Funds	100,952	-	44,323	(5,478)	62,107	-
4200 Telecommunications						
8000 General Fund	20,185	-	1,453	(2,318)	21,050	-
3400 Other Funds Ltd	21,601	-	3,862	-	17,739	-
6400 Federal Funds Ltd	78	-	-	-	78	-
All Funds	41,864	-	5,315	(2,318)	38,867	-
4250 Data Processing						
8000 General Fund	98,966	-	(214)	-	99,180	-
3400 Other Funds Ltd	80,319	-	(1,497)	-	81,816	-
All Funds	179,285	-	(1,711)	-	180,996	-
4275 Publicity and Publications						
3400 Other Funds Ltd	7,448	-	-	-	7,448	-
4300 Professional Services						
8000 General Fund	13,687	-	-	(27,100)	40,787	-
3400 Other Funds Ltd	198,556	-	-	(75,000)	273,556	-
6400 Federal Funds Ltd	48,973	-	-	-	48,973	-
All Funds	261,216	-	-	(102,100)	363,316	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4315 IT Professional Services						
8000 General Fund	35,652	-	-	-	35,652	-
3400 Other Funds Ltd	4,295	-	-	-	4,295	-
6400 Federal Funds Ltd	146	-	-	-	146	-
All Funds	40,093	-	-	-	40,093	-
4325 Attorney General						
8000 General Fund	127,875	-	-	-	127,875	-
3400 Other Funds Ltd	46,751	-	-	-	46,751	-
6400 Federal Funds Ltd	493	-	-	-	493	-
All Funds	175,119	-	-	-	175,119	-
4375 Employee Recruitment and Develop						
8000 General Fund	12,930	-	-	-	12,930	-
3400 Other Funds Ltd	9,574	-	-	-	9,574	-
6400 Federal Funds Ltd	42	-	-	-	42	-
All Funds	22,546	-	-	-	22,546	-
4400 Dues and Subscriptions						
8000 General Fund	5,446	-	-	-	5,446	-
3400 Other Funds Ltd	374	-	-	-	374	-
6400 Federal Funds Ltd	8	-	-	-	8	-
All Funds	5,828	-	-	-	5,828	-
4425 Facilities Rental and Taxes						
8000 General Fund	14,970	-	14,968	-	2	-
3400 Other Funds Ltd	68,272	-	68,262	-	10	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	4	-	-	-	4	-
All Funds	83,246	-	83,230	-	16	-
4450 Fuels and Utilities						
8000 General Fund	70,018	-	-	-	70,018	-
3400 Other Funds Ltd	57,786	-	-	-	57,786	-
6400 Federal Funds Ltd	13	-	-	-	13	-
All Funds	127,817	-	-	-	127,817	-
4475 Facilities Maintenance						
8000 General Fund	58,326	-	-	-	58,326	-
3400 Other Funds Ltd	64,643	-	-	-	64,643	-
6400 Federal Funds Ltd	26,149	-	-	-	26,149	-
All Funds	149,118	-	-	-	149,118	-
4500 Food and Kitchen Supplies						
8000 General Fund	129,476	-	-	-	129,476	-
3400 Other Funds Ltd	178,802	-	-	-	178,802	-
6400 Federal Funds Ltd	10,233	-	-	-	10,233	-
All Funds	318,511	-	-	-	318,511	-
4525 Medical Services and Supplies						
8000 General Fund	497,408	-	-	-	450,036	47,372
3400 Other Funds Ltd	841,086	-	-	-	760,983	80,103
6400 Federal Funds Ltd	162,199	-	-	-	146,751	15,448
All Funds	1,500,693	-	-	-	1,357,770	142,923
4550 Other Care of Residents and Patients						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	(187,524)	-	-	(206,457)	18,933	-
3400 Other Funds Ltd	24,564	-	-	-	24,564	-
6400 Federal Funds Ltd	18,197	-	-	-	18,197	-
All Funds	(144,763)	-	-	(206,457)	61,694	-
4575 Agency Program Related S and S						
8000 General Fund	31,431	-	-	(15,632)	47,063	-
3400 Other Funds Ltd	42,528	-	-	-	42,528	-
6400 Federal Funds Ltd	6,072	-	-	-	6,072	-
All Funds	80,031	-	-	(15,632)	95,663	-
4650 Other Services and Supplies						
8000 General Fund	14,727	-	556	(498)	14,669	-
3400 Other Funds Ltd	13,439	-	2,534	-	10,905	-
6400 Federal Funds Ltd	4,269	-	-	-	4,269	-
All Funds	32,435	-	3,090	(498)	29,843	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	6,288	-	712	-	5,576	-
3400 Other Funds Ltd	6,796	-	4,984	-	1,812	-
6400 Federal Funds Ltd	1,491	-	-	-	1,491	-
All Funds	14,575	-	5,696	-	8,879	-
4715 IT Expendable Property						
8000 General Fund	52,776	-	(116)	-	52,892	-
3400 Other Funds Ltd	552	-	-	-	552	-
6400 Federal Funds Ltd	6,695	-	-	-	6,695	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	60,023	-	(116)	-	60,139	-
SERVICES & SUPPLIES						
8000 General Fund	1,063,318	-	29,917	(261,589)	1,247,618	47,372
3400 Other Funds Ltd	1,799,660	-	135,406	(75,000)	1,659,151	80,103
6400 Federal Funds Ltd	285,166	-	-	-	269,718	15,448
TOTAL SERVICES & SUPPLIES	**$3,148,144**	**-**	**$165,323**	**($336,589)**	**$3,176,487**	**$142,923**
CAPITAL OUTLAY						
5250 Household and Institutional Equip.						
8000 General Fund	11,906	-	-	-	11,906	-
3400 Other Funds Ltd	(225,970)	-	-	(226,000)	30	-
6400 Federal Funds Ltd	15	-	-	-	15	-
All Funds	(214,049)	-	-	(226,000)	11,951	-
5350 Industrial and Heavy Equipment						
8000 General Fund	3,179	-	-	-	3,179	-
3400 Other Funds Ltd	11	-	-	-	11	-
6400 Federal Funds Ltd	5	-	-	-	5	-
All Funds	3,195	-	-	-	3,195	-
5550 Data Processing Software						
3400 Other Funds Ltd	(85,000)	-	-	(85,000)	-	-
5650 Land Improvements						
8000 General Fund	1,804	-	-	-	1,804	-
3010 Other Funds Cap Improve	(32,426)	-	-	(43,119)	10,693	-
3400 Other Funds Ltd	6	-	-	-	6	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	3	-	-	-	3	-
All Funds	(30,613)	-	-	(43,119)	12,506	-
5700 Building Structures						
8000 General Fund	7,459	-	-	-	7,459	-
3010 Other Funds Cap Improve	16,876	-	-	-	16,876	-
3400 Other Funds Ltd	(239,987)	-	-	(240,000)	13	-
6400 Federal Funds Ltd	38	-	-	-	38	-
All Funds	(215,614)	-	-	(240,000)	24,386	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	(60,000)	-	-	(60,000)	-	-
CAPITAL OUTLAY						
8000 General Fund	24,348	-	-	-	24,348	-
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	(610,940)	-	-	(611,000)	60	-
6400 Federal Funds Ltd	61	-	-	-	61	-
TOTAL CAPITAL OUTLAY	**($602,081)**	**-**	**-**	**($654,119)**	**$52,038**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	27,120	-	1,941	-	25,179	-
3400 Other Funds Ltd	13,340	-	13,340	-	-	-
All Funds	40,460	-	15,281	-	25,179	-
6035 Dist to Individuals						
8000 General Fund	7,575	-	-	-	7,575	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	7,177	-	-	-	7,177	-
6400 Federal Funds Ltd	51	-	-	-	51	-
All Funds	14,803	-	-	-	14,803	-
6060 Intra-Agency Gen Fund Transfer						
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
6085 Other Special Payments						
8000 General Fund	590	-	-	-	590	-
3400 Other Funds Ltd	984	-	-	-	984	-
6400 Federal Funds Ltd	224	-	-	-	224	-
All Funds	1,798	-	-	-	1,798	-
SPECIAL PAYMENTS						
8000 General Fund	35,285	-	1,941	-	33,344	-
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
3400 Other Funds Ltd	21,501	-	13,340	-	8,161	-
6400 Federal Funds Ltd	275	-	-	-	275	-
TOTAL SPECIAL PAYMENTS	**$84,630**	**-**	**$15,281**	**-**	**$69,349**	**-**
EXPENDITURES						
8000 General Fund	5,644,691	4,521,740	31,858	(261,589)	1,305,310	47,372
8010 General Fund Cap Improve	27,569	-	-	-	27,569	-
3010 Other Funds Cap Improve	(15,550)	-	-	(43,119)	27,569	-
3400 Other Funds Ltd	3,216,640	2,006,419	148,746	(686,000)	1,667,372	80,103
6400 Federal Funds Ltd	4,577,920	4,292,418	-	-	270,054	15,448

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase - In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
TOTAL EXPENDITURES	**$13,451,270**	**$10,820,577**	**$180,604**	**($990,708)**	**$3,297,874**	**$142,923**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8010 General Fund Cap Improve	-	-	-	-	-	-
3010 Other Funds Cap Improve	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	167,928,553	671,490	763,469	100,003	82,819	2,687,259
8010 General Fund Cap Improve	9,075,000	-	-	-	-	-
All Funds	177,003,553	671,490	763,469	100,003	82,819	2,687,259
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	2,029,258	-	-	-	-	-
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,806,102	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	74,187,603	9,589,123	-	-	-	16,577,596
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	356,404,034	1,638,121	1,893,331	100,002	82,818	2,820,489
TRANSFERS IN						
1050 Transfer In Other						
3400 Other Funds Ltd	78,400,000	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	(2,271,322)	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	(6,067,184)	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	70,061,494	-	-	-	-	-
TOTAL TRANSFERS IN	**$70,061,494**	**-**	**-**	**-**	**-**	**-**
REVENUE CATEGORIES						
8000 General Fund	167,928,553	671,490	763,469	100,003	82,819	2,687,259
8010 General Fund Cap Improve	9,075,000	-	-	-	-	-
3400 Other Funds Ltd	148,084,457	9,589,123	-	-	-	16,577,596
6400 Federal Funds Ltd	356,404,034	1,638,121	1,893,331	100,002	82,818	2,820,489
TOTAL REVENUE CATEGORIES	**$681,492,044**	**$11,898,734**	**$2,656,800**	**$200,005**	**$165,637**	**$22,085,344**
AVAILABLE REVENUES						
8000 General Fund	167,928,553	671,490	763,469	100,003	82,819	2,687,259
8010 General Fund Cap Improve	9,075,000	-	-	-	-	-
3400 Other Funds Ltd	148,084,457	9,589,123	-	-	-	16,577,596
6400 Federal Funds Ltd	356,404,034	1,638,121	1,893,331	100,002	82,818	2,820,489
TOTAL AVAILABLE REVENUES	**$681,492,044**	**$11,898,734**	**$2,656,800**	**$200,005**	**$165,637**	**$22,085,344**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	5,053,231	195,032	348,960	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
3400 Other Funds Ltd	17,638,822	4,536,390	-	-	-	9,648,216
6400 Federal Funds Ltd	2,024,611	477,496	348,960	-	-	-
All Funds	24,716,664	5,208,918	697,920	-	-	9,648,216
3170 Overtime Payments						
8000 General Fund	15,736	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	656,482	237,012	-	-	-	-
3400 Other Funds Ltd	1,427,662	1,150,714	-	-	-	-
6400 Federal Funds Ltd	607,711	580,256	-	-	-	-
All Funds	2,691,855	1,967,982	-	-	-	-
SALARIES & WAGES						
8000 General Fund	5,725,449	432,044	348,960	-	-	-
3400 Other Funds Ltd	19,066,484	5,687,104	-	-	-	9,648,216
6400 Federal Funds Ltd	2,632,322	1,057,752	348,960	-	-	-
TOTAL SALARIES & WAGES	**$27,424,255**	**$7,176,900**	**$697,920**	**-**	**-**	**$9,648,216**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,188	72	150	-	-	-
3400 Other Funds Ltd	6,852	1,635	-	-	-	3,477
6400 Federal Funds Ltd	879	172	155	-	-	-
All Funds	9,919	1,879	305	-	-	3,477
3220 Public Employees Retire Cont						
8000 General Fund	971,612	73,319	59,218	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
3400 Other Funds Ltd	3,235,561	965,102	-	-	-	1,637,285
6400 Federal Funds Ltd	446,704	179,498	59,218	-	-	-
All Funds	4,653,877	1,217,919	118,436	-	-	1,637,285
3230 Social Security Taxes						
8000 General Fund	437,972	33,028	26,693	-	-	-
3400 Other Funds Ltd	1,458,566	435,060	-	-	-	738,072
6400 Federal Funds Ltd	201,323	80,866	26,698	-	-	-
All Funds	2,097,861	548,954	53,391	-	-	738,072
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	2,101	68	145	-	-	-
3400 Other Funds Ltd	6,531	1,568	-	-	-	3,306
6400 Federal Funds Ltd	834	164	145	-	-	-
All Funds	9,466	1,800	290	-	-	3,306
3260 Mass Transit Tax						
8000 General Fund	57,853	-	-	-	-	57,853
3270 Flexible Benefits						
8000 General Fund	1,273,682	40,812	87,960	-	-	-
3400 Other Funds Ltd	3,958,693	949,968	-	-	-	2,005,488
6400 Federal Funds Ltd	502,617	99,924	87,960	-	-	-
All Funds	5,734,992	1,090,704	175,920	-	-	2,005,488
OTHER PAYROLL EXPENSES						
8000 General Fund	2,745,408	147,299	174,166	-	-	57,853
3400 Other Funds Ltd	8,666,203	2,353,333	-	-	-	4,387,628

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
6400 Federal Funds Ltd	1,152,357	360,624	174,176	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$12,563,968**	**$2,861,256**	**$348,342**	**-**	**-**	**$4,445,481**
PERSONAL SERVICES						
8000 General Fund	8,470,857	579,343	523,126	-	-	57,853
3400 Other Funds Ltd	27,732,687	8,040,437	-	-	-	14,035,844
6400 Federal Funds Ltd	3,784,679	1,418,376	523,136	-	-	-
TOTAL PERSONAL SERVICES	**$39,988,223**	**$10,038,156**	**$1,046,262**	**-**	**-**	**$14,093,697**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	120,544	6,936	7,470	-	-	-
3400 Other Funds Ltd	357,934	99,351	-	-	-	170,316
6400 Federal Funds Ltd	61,482	16,968	7,470	-	-	-
All Funds	539,960	123,255	14,940	-	-	170,316
4125 Out of State Travel						
3400 Other Funds Ltd	(2,133)	-	-	-	-	-
4150 Employee Training						
8000 General Fund	238,781	1,904	2,055	-	-	-
3400 Other Funds Ltd	529,558	73,618	-	-	-	406,062
6400 Federal Funds Ltd	14,461	4,672	2,055	-	-	-
All Funds	782,800	80,194	4,110	-	-	406,062
4175 Office Expenses						
8000 General Fund	259,295	13,192	14,225	-	-	37,806

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
3400 Other Funds Ltd	660,865	189,046	-	-	-	344,871
6400 Federal Funds Ltd	139,788	32,289	14,210	-	-	39,726
All Funds	1,059,948	234,527	28,435	-	-	422,403
4200 Telecommunications						
8000 General Fund	84,108	4,312	4,650	-	-	14,641
3400 Other Funds Ltd	218,739	61,829	-	-	-	114,014
6400 Federal Funds Ltd	48,112	10,560	4,645	-	-	15,384
All Funds	350,959	76,701	9,295	-	-	144,039
4250 Data Processing						
8000 General Fund	34,199	-	-	-	-	26,849
3400 Other Funds Ltd	(2,637,229)	-	-	-	-	14,765
6400 Federal Funds Ltd	(2,283,905)	-	-	-	-	28,215
All Funds	(4,886,935)	-	-	-	-	69,829
4275 Publicity and Publications						
3400 Other Funds Ltd	31,628	-	-	-	-	-
4300 Professional Services						
8000 General Fund	9,877,352	-	-	-	-	-
3400 Other Funds Ltd	9,153,691	-	-	-	-	-
6400 Federal Funds Ltd	258,000	-	-	-	-	-
All Funds	19,289,043	-	-	-	-	-
4315 IT Professional Services						
8000 General Fund	3,018,269	-	141,500	-	-	-
3400 Other Funds Ltd	992,243	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
6400 Federal Funds Ltd	1,273,500	-	1,273,500	-	-	-
All Funds	5,284,012	-	1,415,000	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	(61,004)	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	200,000	-	-	-	-	-
3400 Other Funds Ltd	(20)	-	-	-	-	-
All Funds	199,980	-	-	-	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	(1,071)	-	-	-	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	377,954	-	-	-	-	304,916
3400 Other Funds Ltd	166,886	-	-	-	-	167,680
6400 Federal Funds Ltd	320,388	-	-	-	-	320,388
All Funds	865,228	-	-	-	-	792,984
4550 Other Care of Residents and Patients						
8000 General Fund	255,007	63,163	67,598	-	-	-
6400 Federal Funds Ltd	214,288	148,808	65,480	-	-	-
All Funds	469,295	211,971	133,078	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	538,500	-	-	-	-	-
3400 Other Funds Ltd	40,450,219	-	-	-	-	-
6400 Federal Funds Ltd	(14,805)	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
All Funds	40,973,914	-	-	-	-	-
4600 Intra-agency Charges						
8000 General Fund	315,043	-	-	-	-	-
3400 Other Funds Ltd	79,219	-	-	-	-	-
6400 Federal Funds Ltd	79,652	-	-	-	-	-
All Funds	473,914	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	1,503,130	1,200	1,295	-	-	-
3400 Other Funds Ltd	793,817	17,210	-	-	-	29,469
6400 Federal Funds Ltd	79,307	2,936	1,290	-	-	-
All Funds	2,376,254	21,346	2,585	-	-	29,469
4700 Expendable Prop 250 - 5000						
8000 General Fund	177,911	1,440	1,550	-	-	119,582
3400 Other Funds Ltd	149,156	32,807	-	-	-	101,044
6400 Federal Funds Ltd	137,175	3,512	1,545	-	-	125,650
All Funds	464,242	37,759	3,095	-	-	346,276
4715 IT Expendable Property						
8000 General Fund	71,443	-	-	-	-	56,089
3400 Other Funds Ltd	30,160	-	-	-	-	30,842
6400 Federal Funds Ltd	58,929	-	-	-	-	58,929
All Funds	160,532	-	-	-	-	145,860
SERVICES & SUPPLIES						
8000 General Fund	17,071,536	92,147	240,343	-	-	559,883

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
3400 Other Funds Ltd	50,912,658	473,861	-	-	-	1,379,063
6400 Federal Funds Ltd	386,372	219,745	1,370,195	-	-	588,292
TOTAL SERVICES & SUPPLIES	**$68,370,566**	**$785,753**	**$1,610,538**	**-**	**-**	**$2,527,238**
CAPITAL OUTLAY						
5650 Land Improvements						
8010 General Fund Cap Improve	5,000,000	-	-	-	-	-
5700 Building Structures						
8000 General Fund	7,612,914	-	-	-	-	-
8010 General Fund Cap Improve	2,500,000	-	-	-	-	-
All Funds	10,112,914	-	-	-	-	-
5900 Other Capital Outlay						
8010 General Fund Cap Improve	1,575,000	-	-	-	-	-
CAPITAL OUTLAY						
8000 General Fund	7,612,914	-	-	-	-	-
8010 General Fund Cap Improve	9,075,000	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$16,687,914**	**-**	**-**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	11,043	-	-	-	-	-
6020 Dist to Counties						
8000 General Fund	69,451,057	-	-	-	-	-
3400 Other Funds Ltd	23,694,155	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
6400 Federal Funds Ltd	4,373,617	-	-	-	-	-
All Funds	97,518,829	-	-	-	-	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	(107,572)	-	-	-	-	-
6030 Dist to Non-Gov Units						
8000 General Fund	4,000,000	-	-	-	-	-
6035 Dist to Individuals						
8000 General Fund	53,191,411	-	-	-	-	-
3400 Other Funds Ltd	44,626,268	-	-	-	-	-
6400 Federal Funds Ltd	345,064,484	-	-	-	-	-
All Funds	442,882,163	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	8,119,735	-	-	100,003	82,819	2,069,523
3400 Other Funds Ltd	1,226,261	1,074,825	-	-	-	1,162,689
6400 Federal Funds Ltd	2,794,882	-	-	100,002	82,818	2,232,197
All Funds	12,140,878	1,074,825	-	200,005	165,637	5,464,409
SPECIAL PAYMENTS						
8000 General Fund	134,773,246	-	-	100,003	82,819	2,069,523
3400 Other Funds Ltd	69,439,112	1,074,825	-	-	-	1,162,689
6400 Federal Funds Ltd	352,232,983	-	-	100,002	82,818	2,232,197
TOTAL SPECIAL PAYMENTS	**$556,445,341**	**$1,074,825**	**-**	**$200,005**	**$165,637**	**$5,464,409**
EXPENDITURES						
8000 General Fund	167,928,553	671,490	763,469	100,003	82,819	2,687,259

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00
8010 General Fund Cap Improve	9,075,000	-	-	-	-	-
3400 Other Funds Ltd	148,084,457	9,589,123	-	-	-	16,577,596
6400 Federal Funds Ltd	356,404,034	1,638,121	1,893,331	100,002	82,818	2,820,489
TOTAL EXPENDITURES	**$681,492,044**	**$11,898,734**	**$2,656,800**	**$200,005**	**$165,637**	**$22,085,344**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8010 General Fund Cap Improve	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	243	45	5	-	-	57
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	163.16	31.00	5.00	-	-	57.00

Description	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	126,054	-	-	89,324	205,514	146,498
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	1,276,284	446,578	32,249	21,015	546,064
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	126,053	-	-	121,949	72,921	58,942
REVENUE CATEGORIES						
8000 General Fund	126,054	-	-	89,324	205,514	146,498
3400 Other Funds Ltd	-	1,276,284	446,578	32,249	21,015	546,064
6400 Federal Funds Ltd	126,053	-	-	121,949	72,921	58,942
TOTAL REVENUE CATEGORIES	**$252,107**	**$1,276,284**	**$446,578**	**$243,522**	**$299,450**	**$751,504**
AVAILABLE REVENUES						
8000 General Fund	126,054	-	-	89,324	205,514	146,498
3400 Other Funds Ltd	-	1,276,284	446,578	32,249	21,015	546,064
6400 Federal Funds Ltd	126,053	-	-	121,949	72,921	58,942
TOTAL AVAILABLE REVENUES	**$252,107**	**$1,276,284**	**$446,578**	**$243,522**	**$299,450**	**$751,504**
EXPENDITURES						
PERSONAL SERVICES						

Description	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	-	725,718	227,640	-	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	-	290	122	-	-	-
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	-	123,154	38,630	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	-	55,517	17,414	-	-	-
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	-	276	116	-	-	-
3270 Flexible Benefits						
3400 Other Funds Ltd	-	167,124	70,368	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	-	346,361	126,650	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**-**	**$346,361**	**$126,650**	**-**	**-**	**-**
PERSONAL SERVICES						
3400 Other Funds Ltd	-	1,072,079	354,290	-	-	-
TOTAL PERSONAL SERVICES	**-**	**$1,072,079**	**$354,290**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						

Description	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00
3400 Other Funds Ltd	-	14,193	5,976	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	-	21,281	15,192	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	-	27,007	11,371	-	-	-
4200 Telecommunications						
3400 Other Funds Ltd	-	8,830	3,718	-	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	-	-	-	-	-	299,574
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	2,456	1,034	-	-	217,769
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	3,095	1,238	-	-	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	-	76,862	38,529	-	-	517,343
TOTAL SERVICES & SUPPLIES	**-**	**$76,862**	**$38,529**	**-**	**-**	**$517,343**
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	126,054	-	-	89,324	205,514	146,498
3400 Other Funds Ltd	-	127,343	53,759	32,249	21,015	28,721
6400 Federal Funds Ltd	126,053	-	-	121,949	72,921	58,942
All Funds	252,107	127,343	53,759	243,522	299,450	234,161
EXPENDITURES						

Description	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00
8000 General Fund	126,054	-	-	89,324	205,514	146,498
3400 Other Funds Ltd	-	1,276,284	446,578	32,249	21,015	546,064
6400 Federal Funds Ltd	126,053	-	-	121,949	72,921	58,942
TOTAL EXPENDITURES	**$252,107**	**$1,276,284**	**$446,578**	**$243,522**	**$299,450**	**$751,504**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	5	2	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	4.75	2.00	-	-	-

Description	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	4,056,925	13,103,059	6,575,316	803,081	47,697,906
8010 General Fund Cap Improve	9,075,000	-	-	-	-	-
All Funds	9,075,000	4,056,925	13,103,059	6,575,316	803,081	47,697,906
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	-	-	-	-	802,370
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	4,675,590	-	13,064,484	511,735	58,555
REVENUE CATEGORIES						
8000 General Fund	-	4,056,925	13,103,059	6,575,316	803,081	47,697,906
8010 General Fund Cap Improve	9,075,000	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	802,370
6400 Federal Funds Ltd	-	4,675,590	-	13,064,484	511,735	58,555
TOTAL REVENUE CATEGORIES	**$9,075,000**	**$8,732,515**	**$13,103,059**	**$19,639,800**	**$1,314,816**	**$48,558,831**
AVAILABLE REVENUES						
8000 General Fund	-	4,056,925	13,103,059	6,575,316	803,081	47,697,906
8010 General Fund Cap Improve	9,075,000	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	802,370
6400 Federal Funds Ltd	-	4,675,590	-	13,064,484	511,735	58,555

Description	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00
TOTAL AVAILABLE REVENUES	**$9,075,000**	**$8,732,515**	**$13,103,059**	**$19,639,800**	**$1,314,816**	**$48,558,831**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	189,666	365,946	-	448,273	1,549,339
3400 Other Funds Ltd	-	-	-	-	-	176,902
6400 Federal Funds Ltd	-	168,102	-	-	286,601	(18,353)
All Funds	-	357,768	365,946	-	734,874	1,707,888
3190 All Other Differential						
8000 General Fund	-	-	-	-	-	409,748
3400 Other Funds Ltd	-	-	-	-	-	236,074
6400 Federal Funds Ltd	-	-	-	-	-	27,455
All Funds	-	-	-	-	-	673,277
SALARIES & WAGES						
8000 General Fund	-	189,666	365,946	-	448,273	1,959,087
3400 Other Funds Ltd	-	-	-	-	-	412,976
6400 Federal Funds Ltd	-	168,102	-	-	286,601	9,102
TOTAL SALARIES & WAGES	**-**	**$357,768**	**$365,946**	**-**	**$734,874**	**$2,381,165**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	105	159	-	192	615

Description	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00
3400 Other Funds Ltd	-	-	-	-	-	214
6400 Federal Funds Ltd	-	77	-	-	126	25
All Funds	-	182	159	-	318	854
3220 Public Employees Retire Cont						
8000 General Fund	-	32,186	62,102	-	76,074	332,455
3400 Other Funds Ltd	-	-	-	-	-	70,080
6400 Federal Funds Ltd	-	28,527	-	-	48,636	1,546
All Funds	-	60,713	62,102	-	124,710	404,081
3230 Social Security Taxes						
8000 General Fund	-	14,508	27,996	-	34,293	149,868
3400 Other Funds Ltd	-	-	-	-	-	31,594
6400 Federal Funds Ltd	-	12,860	-	-	21,926	695
All Funds	-	27,368	27,996	-	56,219	182,157
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	101	153	-	186	585
3400 Other Funds Ltd	-	-	-	-	-	205
6400 Federal Funds Ltd	-	73	-	-	120	22
All Funds	-	174	153	-	306	812
3270 Flexible Benefits						
8000 General Fund	-	61,572	92,358	-	112,674	355,256
3400 Other Funds Ltd	-	-	-	-	-	123,637
6400 Federal Funds Ltd	-	43,980	-	-	72,042	13,683
All Funds	-	105,552	92,358	-	184,716	492,576

Description	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00
OTHER PAYROLL EXPENSES						
8000 General Fund	-	108,472	182,768	-	223,419	838,779
3400 Other Funds Ltd	-	-	-	-	-	225,730
6400 Federal Funds Ltd	-	85,517	-	-	142,850	15,971
TOTAL OTHER PAYROLL EXPENSES	**-**	**$193,989**	**$182,768**	**-**	**$366,269**	**$1,080,480**
PERSONAL SERVICES						
8000 General Fund	-	298,138	548,714	-	671,692	2,797,866
3400 Other Funds Ltd	-	-	-	-	-	638,706
6400 Federal Funds Ltd	-	253,619	-	-	429,451	25,073
TOTAL PERSONAL SERVICES	**-**	**$551,757**	**$548,714**	**-**	**$1,101,143**	**$3,461,645**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	5,229	7,845	-	9,570	30,178
3400 Other Funds Ltd	-	-	-	-	-	9,065
6400 Federal Funds Ltd	-	3,735	-	-	6,120	2,589
All Funds	-	8,964	7,845	-	15,690	41,832
4150 Employee Training						
8000 General Fund	-	1,439	2,157	-	2,634	8,303
3400 Other Funds Ltd	-	-	-	-	-	2,493
6400 Federal Funds Ltd	-	1,027	-	-	1,680	712
All Funds	-	2,466	2,157	-	4,314	11,508
4175 Office Expenses						

Description	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00
8000 General Fund	-	9,953	14,922	-	18,204	57,421
3400 Other Funds Ltd	-	-	-	-	-	17,249
6400 Federal Funds Ltd	-	7,106	-	-	11,640	4,920
All Funds	-	17,059	14,922	-	29,844	79,590
4200 Telecommunications						
8000 General Fund	-	3,255	4,881	-	5,952	18,776
3400 Other Funds Ltd	-	-	-	-	-	5,640
6400 Federal Funds Ltd	-	2,323	-	-	3,810	1,610
All Funds	-	5,578	4,881	-	9,762	26,026
4300 Professional Services						
8000 General Fund	-	-	-	-	-	2,737,877
4315 IT Professional Services						
8000 General Fund	-	-	926,769	-	-	1,950,000
4375 Employee Recruitment and Develop						
8000 General Fund	-	-	-	-	-	200,000
4550 Other Care of Residents and Patients						
8000 General Fund	-	-	74,558	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	-	-	-	-	-	538,500
6400 Federal Funds Ltd	-	-	-	-	-	(14,805)
All Funds	-	-	-	-	-	523,695
4600 Intra-agency Charges						
8000 General Fund	-	-	-	-	91,105	-

Description	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00
6400 Federal Funds Ltd	-	-	-	-	56,532	-
All Funds	-	-	-	-	147,637	-
4650 Other Services and Supplies						
8000 General Fund	-	1,137,208	1,356	-	1,656	352,733
3400 Other Funds Ltd	-	-	-	-	-	127,338
6400 Federal Funds Ltd	-	33,390	-	-	1,056	37,921
All Funds	-	1,170,598	1,356	-	2,712	517,992
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	1,703	1,857	-	2,268	6,252
3400 Other Funds Ltd	-	-	-	-	-	1,879
6400 Federal Funds Ltd	-	773	-	-	1,446	535
All Funds	-	2,476	1,857	-	3,714	8,666
SERVICES & SUPPLIES						
8000 General Fund	-	1,158,787	1,034,345	-	131,389	5,900,040
3400 Other Funds Ltd	-	-	-	-	-	163,664
6400 Federal Funds Ltd	-	48,354	-	-	82,284	33,482
TOTAL SERVICES & SUPPLIES	**-**	**$1,207,141**	**$1,034,345**	**-**	**$213,673**	**$6,097,186**
CAPITAL OUTLAY						
5650 Land Improvements						
8010 General Fund Cap Improve	5,000,000	-	-	-	-	-
5700 Building Structures						
8010 General Fund Cap Improve	2,500,000	-	-	-	-	-
5900 Other Capital Outlay						

Description	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00
8010 General Fund Cap Improve	1,575,000	-	-	-	-	-
CAPITAL OUTLAY						
8010 General Fund Cap Improve	9,075,000	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$9,075,000**	**-**	**-**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	-	2,600,000	10,720,000	-	-	35,000,000
6400 Federal Funds Ltd	-	4,373,617	-	-	-	-
All Funds	-	6,973,617	10,720,000	-	-	35,000,000
6030 Dist to Non-Gov Units						
8000 General Fund	-	-	-	-	-	4,000,000
6035 Dist to Individuals						
8000 General Fund	-	-	-	6,575,316	-	-
6400 Federal Funds Ltd	-	-	-	13,064,484	-	-
All Funds	-	-	-	19,639,800	-	-
6085 Other Special Payments						
8000 General Fund	-	-	800,000	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	-	2,600,000	11,520,000	6,575,316	-	39,000,000
6400 Federal Funds Ltd	-	4,373,617	-	13,064,484	-	-
TOTAL SPECIAL PAYMENTS	**-**	**$6,973,617**	**$11,520,000**	**$19,639,800**	**-**	**$39,000,000**
EXPENDITURES						

Description	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00
8000 General Fund	-	4,056,925	13,103,059	6,575,316	803,081	47,697,906
8010 General Fund Cap Improve	9,075,000	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	802,370
6400 Federal Funds Ltd	-	4,675,590	-	13,064,484	511,735	58,555
TOTAL EXPENDITURES	**$9,075,000**	**$8,732,515**	**$13,103,059**	**$19,639,800**	**$1,314,816**	**$48,558,831**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8010 General Fund Cap Improve	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	4	3	-	6	14
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	3.00	2.64	-	5.28	14.00

Description	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	16,039,652	312,700	7,612,914	5,530,100
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	71,834	-	407,346
TRANSFERS IN						
1050 Transfer In Other						
3400 Other Funds Ltd	29,300,000	49,100,000	-	-	-	-
REVENUE CATEGORIES						
8000 General Fund	-	-	16,039,652	312,700	7,612,914	5,530,100
3400 Other Funds Ltd	29,300,000	49,100,000	-	-	-	-
6400 Federal Funds Ltd	-	-	-	71,834	-	407,346
TOTAL REVENUE CATEGORIES	**$29,300,000**	**$49,100,000**	**$16,039,652**	**$384,534**	**$7,612,914**	**$5,937,446**
AVAILABLE REVENUES						
8000 General Fund	-	-	16,039,652	312,700	7,612,914	5,530,100
3400 Other Funds Ltd	29,300,000	49,100,000	-	-	-	-
6400 Federal Funds Ltd	-	-	-	71,834	-	407,346
TOTAL AVAILABLE REVENUES	**$29,300,000**	**$49,100,000**	**$16,039,652**	**$384,534**	**$7,612,914**	**$5,937,446**
EXPENDITURES						
PERSONAL SERVICES						

Description	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	-	57,824	-	377,934
3400 Other Funds Ltd	293,868	901,224	-	-	-	-
6400 Federal Funds Ltd	-	-	-	36,970	-	168,633
All Funds	293,868	901,224	-	94,794	-	546,567
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	-	32	-	175
3400 Other Funds Ltd	138	427	-	-	-	-
6400 Federal Funds Ltd	-	-	-	21	-	90
All Funds	138	427	-	53	-	265
3220 Public Employees Retire Cont						
8000 General Fund	-	-	-	9,813	-	64,135
3400 Other Funds Ltd	49,869	152,937	-	-	-	-
6400 Federal Funds Ltd	-	-	-	6,274	-	28,617
All Funds	49,869	152,937	-	16,087	-	92,752
3230 Social Security Taxes						
8000 General Fund	-	-	-	4,424	-	28,912
3400 Other Funds Ltd	22,482	68,942	-	-	-	-
6400 Federal Funds Ltd	-	-	-	2,828	-	12,900
All Funds	22,482	68,942	-	7,252	-	41,812
3250 Workers Comp. Assess. (WCD)						

Description	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00
8000 General Fund	-	-	-	31	-	169
3400 Other Funds Ltd	132	406	-	-	-	-
6400 Federal Funds Ltd	-	-	-	20	-	86
All Funds	132	406	-	51	-	255
3270 Flexible Benefits						
8000 General Fund	-	-	-	18,779	-	102,516
3400 Other Funds Ltd	79,164	246,288	-	-	-	-
6400 Federal Funds Ltd	-	-	-	12,007	-	51,414
All Funds	79,164	246,288	-	30,786	-	153,930
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	-	33,079	-	195,907
3400 Other Funds Ltd	151,785	469,000	-	-	-	-
6400 Federal Funds Ltd	-	-	-	21,150	-	93,107
TOTAL OTHER PAYROLL EXPENSES	**$151,785**	**$469,000**	**-**	**$54,229**	**-**	**$289,014**
PERSONAL SERVICES						
8000 General Fund	-	-	-	90,903	-	573,841
3400 Other Funds Ltd	445,653	1,370,224	-	-	-	-
6400 Federal Funds Ltd	-	-	-	58,120	-	261,740
TOTAL PERSONAL SERVICES	**$445,653**	**$1,370,224**	**-**	**$149,023**	**-**	**$835,581**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	-	1,595	-	17,594

Description	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00
3400 Other Funds Ltd	6,723	20,916	-	-	-	-
6400 Federal Funds Ltd	-	-	-	1,020	-	13,252
All Funds	6,723	20,916	-	2,615	-	30,846
4150 Employee Training						
8000 General Fund	-	-	-	439	-	2,396
3400 Other Funds Ltd	1,851	5,754	-	-	-	-
6400 Federal Funds Ltd	-	-	-	280	-	1,199
All Funds	1,851	5,754	-	719	-	3,595
4175 Office Expenses						
8000 General Fund	-	-	-	3,034	-	16,566
3400 Other Funds Ltd	12,792	39,799	-	-	-	-
6400 Federal Funds Ltd	-	-	-	1,940	-	8,308
All Funds	12,792	39,799	-	4,974	-	24,874
4200 Telecommunications						
8000 General Fund	-	-	-	992	-	5,417
3400 Other Funds Ltd	4,182	13,013	-	-	-	-
6400 Federal Funds Ltd	-	-	-	635	-	2,718
All Funds	4,182	13,013	-	1,627	-	8,135
4275 Publicity and Publications						
3400 Other Funds Ltd	100,000	-	-	-	-	-
4300 Professional Services						
8000 General Fund	-	-	-	200,000	-	328,000
3400 Other Funds Ltd	9,500,000	-	-	-	-	-

Description	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00
6400 Federal Funds Ltd	-	-	-	-	-	78,000
All Funds	9,500,000	-	-	200,000	-	406,000
4575 Agency Program Related S and S						
3400 Other Funds Ltd	7,655,654	32,753,559	-	-	-	-
4600 Intra-agency Charges						
8000 General Fund	-	-	-	15,083	-	82,717
6400 Federal Funds Ltd	-	-	-	9,422	-	40,343
All Funds	-	-	-	24,505	-	123,060
4650 Other Services and Supplies						
8000 General Fund	-	-	-	276	-	1,506
3400 Other Funds Ltd	69,288	192,402	-	-	-	-
6400 Federal Funds Ltd	-	-	-	176	-	754
All Funds	69,288	192,402	-	452	-	2,260
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	-	378	-	2,063
3400 Other Funds Ltd	1,857	4,333	-	-	-	-
6400 Federal Funds Ltd	-	-	-	241	-	1,032
All Funds	1,857	4,333	-	619	-	3,095
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	221,797	-	456,259
3400 Other Funds Ltd	17,352,347	33,029,776	-	-	-	-
6400 Federal Funds Ltd	-	-	-	13,714	-	145,606
TOTAL SERVICES & SUPPLIES	**$17,352,347**	**$33,029,776**	**-**	**$235,511**	**-**	**$601,865**

Description	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00
CAPITAL OUTLAY						
5700 Building Structures						
8000 General Fund	-	-	-	-	7,612,914	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	-	-	12,350,532	-	-	-
3400 Other Funds Ltd	11,502,000	14,700,000	-	-	-	-
All Funds	11,502,000	14,700,000	12,350,532	-	-	-
6035 Dist to Individuals						
8000 General Fund	-	-	3,689,120	-	-	-
6085 Other Special Payments						
8000 General Fund	-	-	-	-	-	4,500,000
SPECIAL PAYMENTS						
8000 General Fund	-	-	16,039,652	-	-	4,500,000
3400 Other Funds Ltd	11,502,000	14,700,000	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$11,502,000**	**$14,700,000**	**$16,039,652**	**-**	**-**	**$4,500,000**
EXPENDITURES						
8000 General Fund	-	-	16,039,652	312,700	7,612,914	5,530,100
3400 Other Funds Ltd	29,300,000	49,100,000	-	-	-	-
6400 Federal Funds Ltd	-	-	-	71,834	-	407,346
TOTAL EXPENDITURES	**$29,300,000**	**$49,100,000**	**$16,039,652**	**$384,534**	**$7,612,914**	**$5,937,446**
ENDING BALANCE						

Description	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	3	7	-	1	-	5
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	2.25	7.00	-	0.88	-	4.40

Description	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,392,453	9,132,500	6,739,793	39,000,000	1,066,092	3,575,000
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	-	-	48,000,000	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	332,000,000	836,549	-
REVENUE CATEGORIES						
8000 General Fund	1,392,453	9,132,500	6,739,793	39,000,000	1,066,092	3,575,000
3400 Other Funds Ltd	-	-	-	48,000,000	-	-
6400 Federal Funds Ltd	-	-	-	332,000,000	836,549	-
TOTAL REVENUE CATEGORIES	**$1,392,453**	**$9,132,500**	**$6,739,793**	**$419,000,000**	**$1,902,641**	**$3,575,000**
AVAILABLE REVENUES						
8000 General Fund	1,392,453	9,132,500	6,739,793	39,000,000	1,066,092	3,575,000
3400 Other Funds Ltd	-	-	-	48,000,000	-	-
6400 Federal Funds Ltd	-	-	-	332,000,000	836,549	-
TOTAL AVAILABLE REVENUES	**$1,392,453**	**$9,132,500**	**$6,739,793**	**$419,000,000**	**$1,902,641**	**$3,575,000**
EXPENDITURES						
PERSONAL SERVICES						

Description	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	604,002	-	228,564	-	501,967	-
6400 Federal Funds Ltd	-	-	-	-	370,478	-
All Funds	604,002	-	228,564	-	872,445	-
3170 Overtime Payments						
8000 General Fund	15,736	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	9,722	-	-	-	-	-
SALARIES & WAGES						
8000 General Fund	629,460	-	228,564	-	501,967	-
6400 Federal Funds Ltd	-	-	-	-	370,478	-
TOTAL SALARIES & WAGES	**$629,460**	**-**	**$228,564**	**-**	**$872,445**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	318	-	106	-	212	-
6400 Federal Funds Ltd	-	-	-	-	159	-
All Funds	318	-	106	-	371	-
3220 Public Employees Retire Cont						
8000 General Fund	106,821	-	38,788	-	85,184	-
6400 Federal Funds Ltd	-	-	-	-	62,870	-
All Funds	106,821	-	38,788	-	148,054	-
3230 Social Security Taxes						

Description	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
8000 General Fund	48,155	-	17,486	-	38,401	-
6400 Federal Funds Ltd	-	-	-	-	28,342	-
All Funds	48,155	-	17,486	-	66,743	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	306	-	102	-	205	-
6400 Federal Funds Ltd	-	-	-	-	152	-
All Funds	306	-	102	-	357	-
3270 Flexible Benefits						
8000 General Fund	184,716	-	61,572	-	124,681	-
6400 Federal Funds Ltd	-	-	-	-	90,821	-
All Funds	184,716	-	61,572	-	215,502	-
OTHER PAYROLL EXPENSES						
8000 General Fund	340,316	-	118,054	-	248,683	-
6400 Federal Funds Ltd	-	-	-	-	182,344	-
TOTAL OTHER PAYROLL EXPENSES	**$340,316**	**-**	**$118,054**	**-**	**$431,027**	**-**
PERSONAL SERVICES						
8000 General Fund	969,776	-	346,618	-	750,650	-
6400 Federal Funds Ltd	-	-	-	-	552,822	-
TOTAL PERSONAL SERVICES	**$969,776**	**-**	**$346,618**	**-**	**$1,303,472**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	15,690	-	5,230	-	10,591	-

Description	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
6400 Federal Funds Ltd	-	-	-	-	7,714	-
All Funds	15,690	-	5,230	-	18,305	-
4150 Employee Training						
8000 General Fund	212,381	-	1,438	-	2,915	-
6400 Federal Funds Ltd	-	-	-	-	2,118	-
All Funds	212,381	-	1,438	-	5,033	-
4175 Office Expenses						
8000 General Fund	38,897	-	9,948	-	20,148	-
6400 Federal Funds Ltd	-	-	-	-	14,675	-
All Funds	38,897	-	9,948	-	34,823	-
4200 Telecommunications						
8000 General Fund	9,762	-	3,254	-	6,588	-
6400 Federal Funds Ltd	-	-	-	-	4,801	-
All Funds	9,762	-	3,254	-	11,389	-
4250 Data Processing						
8000 General Fund	7,350	-	-	-	-	-
4300 Professional Services						
8000 General Fund	-	-	6,321,475	-	170,000	-
6400 Federal Funds Ltd	-	-	-	-	180,000	-
All Funds	-	-	6,321,475	-	350,000	-
4425 Facilities Rental and Taxes						
8000 General Fund	73,038	-	-	-	-	-
4550 Other Care of Residents and Patients						

Description	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
8000 General Fund	-	-	49,688	-	-	-
4600 Intra-agency Charges						
8000 General Fund	-	-	-	-	100,858	-
6400 Federal Funds Ltd	-	-	-	-	71,264	-
All Funds	-	-	-	-	172,122	-
4650 Other Services and Supplies						
8000 General Fund	2,712	-	904	-	1,832	-
6400 Federal Funds Ltd	-	-	-	-	1,332	-
All Funds	2,712	-	904	-	3,164	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	36,450	-	1,238	-	2,510	-
6400 Federal Funds Ltd	-	-	-	-	1,823	-
All Funds	36,450	-	1,238	-	4,333	-
4715 IT Expendable Property						
8000 General Fund	15,354	-	-	-	-	-
SERVICES & SUPPLIES						
8000 General Fund	411,634	-	6,393,175	-	315,442	-
6400 Federal Funds Ltd	-	-	-	-	283,727	-
TOTAL SERVICES & SUPPLIES	**$411,634**	**-**	**$6,393,175**	**-**	**$599,169**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	11,043	-	-	-	-	-
6020 Dist to Counties						

Description	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
8000 General Fund	-	5,205,525	-	-	-	3,575,000
6035 Dist to Individuals						
8000 General Fund	-	3,926,975	-	39,000,000	-	-
3400 Other Funds Ltd	-	-	-	48,000,000	-	-
6400 Federal Funds Ltd	-	-	-	332,000,000	-	-
All Funds	-	3,926,975	-	419,000,000	-	-
SPECIAL PAYMENTS						
8000 General Fund	11,043	9,132,500	-	39,000,000	-	3,575,000
3400 Other Funds Ltd	-	-	-	48,000,000	-	-
6400 Federal Funds Ltd	-	-	-	332,000,000	-	-
TOTAL SPECIAL PAYMENTS	**$11,043**	**$9,132,500**	**-**	**$419,000,000**	**-**	**$3,575,000**
EXPENDITURES						
8000 General Fund	1,392,453	9,132,500	6,739,793	39,000,000	1,066,092	3,575,000
3400 Other Funds Ltd	-	-	-	48,000,000	-	-
6400 Federal Funds Ltd	-	-	-	332,000,000	836,549	-
TOTAL EXPENDITURES	**$1,392,453**	**$9,132,500**	**$6,739,793**	**$419,000,000**	**$1,902,641**	**$3,575,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						

Description	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
8150 Class/Unclass Positions	66	-	2	-	7	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	5.28	-	1.76	-	6.16	-

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	-	-	418,632	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	1,853,297	64,450	111,511	-	-	-
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	-	-	-	1,806,102	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	-	-	-	-	(3,103,676)
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	-	297,498	(2,434,183)
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	-	(2,271,322)
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	-	-	-	-	-	(6,067,184)
TRANSFERS IN						
3400 Other Funds Ltd	-	-	-	-	-	(8,338,506)

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
TOTAL TRANSFERS IN	**-**	**-**	**-**	**-**	**-**	**($8,338,506)**
REVENUE CATEGORIES						
8000 General Fund	-	-	-	-	418,632	-
3400 Other Funds Ltd	1,853,297	64,450	111,511	1,806,102	-	(11,442,182)
6400 Federal Funds Ltd	-	-	-	-	297,498	(2,434,183)
TOTAL REVENUE CATEGORIES	**$1,853,297**	**$64,450**	**$111,511**	**$1,806,102**	**$716,130**	**($13,876,365)**
AVAILABLE REVENUES						
8000 General Fund	-	-	-	-	418,632	-
3400 Other Funds Ltd	1,853,297	64,450	111,511	1,806,102	-	(11,442,182)
6400 Federal Funds Ltd	-	-	-	-	297,498	(2,434,183)
TOTAL AVAILABLE REVENUES	**$1,853,297**	**$64,450**	**$111,511**	**$1,806,102**	**$716,130**	**($13,876,365)**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	-	-	185,724	-
3400 Other Funds Ltd	521,760	-	-	607,104	-	-
6400 Federal Funds Ltd	-	-	-	-	185,724	-
All Funds	521,760	-	-	607,104	371,448	-
3190 All Other Differential						
3400 Other Funds Ltd	-	15,588	25,286	-	-	-
SALARIES & WAGES						

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
8000 General Fund	-	-	-	-	185,724	-
3400 Other Funds Ltd	521,760	15,588	25,286	607,104	-	-
6400 Federal Funds Ltd	-	-	-	-	185,724	-
TOTAL SALARIES & WAGES	**$521,760**	**$15,588**	**$25,286**	**$607,104**	**$371,448**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	-	-	52	-
3400 Other Funds Ltd	305	-	-	244	-	-
6400 Federal Funds Ltd	-	-	-	-	54	-
All Funds	305	-	-	244	106	-
3220 Public Employees Retire Cont						
8000 General Fund	-	-	-	-	31,517	-
3400 Other Funds Ltd	88,543	2,645	4,291	103,025	-	-
6400 Federal Funds Ltd	-	-	-	-	31,518	-
All Funds	88,543	2,645	4,291	103,025	63,035	-
3230 Social Security Taxes						
8000 General Fund	-	-	-	-	14,208	-
3400 Other Funds Ltd	39,916	1,192	1,934	46,443	-	-
6400 Federal Funds Ltd	-	-	-	-	14,208	-
All Funds	39,916	1,192	1,934	46,443	28,416	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	-	-	-	50	-
3400 Other Funds Ltd	290	-	-	232	-	-

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
6400 Federal Funds Ltd	-	-	-	-	52	-
All Funds	290	-	-	232	102	-
3270 Flexible Benefits						
8000 General Fund	-	-	-	-	30,786	-
3400 Other Funds Ltd	175,920	-	-	140,736	-	-
6400 Federal Funds Ltd	-	-	-	-	30,786	-
All Funds	175,920	-	-	140,736	61,572	-
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	-	-	76,613	-
3400 Other Funds Ltd	304,974	3,837	6,225	290,680	-	-
6400 Federal Funds Ltd	-	-	-	-	76,618	-
TOTAL OTHER PAYROLL EXPENSES	**$304,974**	**$3,837**	**$6,225**	**$290,680**	**$153,231**	**-**
PERSONAL SERVICES						
8000 General Fund	-	-	-	-	262,337	-
3400 Other Funds Ltd	826,734	19,425	31,511	897,784	-	-
6400 Federal Funds Ltd	-	-	-	-	262,342	-
TOTAL PERSONAL SERVICES	**$826,734**	**$19,425**	**$31,511**	**$897,784**	**$524,679**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	-	-	2,616	-
3400 Other Funds Ltd	14,940	14,450	-	5,976	-	(3,972)
6400 Federal Funds Ltd	-	-	-	-	2,614	-

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
All Funds	14,940	14,450	-	5,976	5,230	(3,972)
4125 Out of State Travel						
3400 Other Funds Ltd	-	-	-	-	-	(2,133)
4150 Employee Training						
8000 General Fund	-	-	-	-	720	-
3400 Other Funds Ltd	4,110	-	-	1,644	-	(2,447)
6400 Federal Funds Ltd	-	-	-	-	718	-
All Funds	4,110	-	-	1,644	1,438	(2,447)
4175 Office Expenses						
8000 General Fund	-	-	-	-	4,979	-
3400 Other Funds Ltd	28,425	-	-	11,370	-	(21,065)
6400 Federal Funds Ltd	-	-	-	-	4,974	-
All Funds	28,425	-	-	11,370	9,953	(21,065)
4200 Telecommunications						
8000 General Fund	-	-	-	-	1,628	-
3400 Other Funds Ltd	9,295	-	-	3,718	-	(5,500)
6400 Federal Funds Ltd	-	-	-	-	1,626	-
All Funds	9,295	-	-	3,718	3,254	(5,500)
4250 Data Processing						
3400 Other Funds Ltd	-	-	-	-	-	(2,651,994)
6400 Federal Funds Ltd	-	-	-	-	-	(2,312,120)
All Funds	-	-	-	-	-	(4,964,114)
4275 Publicity and Publications						

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
3400 Other Funds Ltd	-	-	-	-	-	(68,372)
4300 Professional Services						
8000 General Fund	-	-	-	-	120,000	-
3400 Other Funds Ltd	-	30,575	80,000	-	-	(456,884)
All Funds	-	30,575	80,000	-	120,000	(456,884)
4315 IT Professional Services						
3400 Other Funds Ltd	-	-	-	750,000	-	(57,331)
4325 Attorney General						
3400 Other Funds Ltd	-	-	-	-	-	(61,004)
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	-	-	-	-	(20)
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	-	-	-	-	(1,071)
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	-	-	-	-	-	(794)
4575 Agency Program Related S and S						
3400 Other Funds Ltd	-	-	-	54,119	-	(13,113)
4600 Intra-agency Charges						
8000 General Fund	-	-	-	-	25,280	-
3400 Other Funds Ltd	-	-	-	79,219	-	-
6400 Federal Funds Ltd	-	-	-	-	24,154	(122,063)
All Funds	-	-	-	79,219	49,434	(122,063)
4650 Other Services and Supplies						

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
8000 General Fund	-	-	-	-	452	-
3400 Other Funds Ltd	136,698	-	-	1,034	-	(881)
6400 Federal Funds Ltd	-	-	-	-	452	-
All Funds	136,698	-	-	1,034	904	(881)
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	-	-	620	-
3400 Other Funds Ltd	3,095	-	-	619	-	(811)
6400 Federal Funds Ltd	-	-	-	-	618	-
All Funds	3,095	-	-	619	1,238	(811)
4715 IT Expendable Property						
3400 Other Funds Ltd	-	-	-	619	-	(1,301)
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	-	156,295	-
3400 Other Funds Ltd	196,563	45,025	80,000	908,318	-	(3,348,693)
6400 Federal Funds Ltd	-	-	-	-	35,156	(2,434,183)
TOTAL SERVICES & SUPPLIES	**$196,563**	**$45,025**	**$80,000**	**$908,318**	**$191,451**	**($5,782,876)**
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	830,000	-	-	-	-	(3,337,845)
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	-	-	-	-	(107,572)
6035 Dist to Individuals						
3400 Other Funds Ltd	-	-	-	-	-	(3,373,732)

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
6085 Other Special Payments						
3400 Other Funds Ltd	-	-	-	-	-	(1,274,340)
SPECIAL PAYMENTS						
3400 Other Funds Ltd	830,000	-	-	-	-	(8,093,489)
TOTAL SPECIAL PAYMENTS	**$830,000**	**-**	**-**	**-**	**-**	**($8,093,489)**
EXPENDITURES						
8000 General Fund	-	-	-	-	418,632	-
3400 Other Funds Ltd	1,853,297	64,450	111,511	1,806,102	-	(11,442,182)
6400 Federal Funds Ltd	-	-	-	-	297,498	(2,434,183)
TOTAL EXPENDITURES	**$1,853,297**	**$64,450**	**$111,511**	**$1,806,102**	**$716,130**	**($13,876,365)**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	5	-	-	4	2	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	5.00	-	-	4.00	1.76	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	3,437,471	-	100,003	82,819	2,687,259	126,054
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	25,837,674	9,589,123	-	-	16,577,596	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	948,991	-	100,002	82,818	2,820,489	126,053
REVENUE CATEGORIES						
8000 General Fund	3,437,471	-	100,003	82,819	2,687,259	126,054
3400 Other Funds Ltd	25,837,674	9,589,123	-	-	16,577,596	-
6400 Federal Funds Ltd	948,991	-	100,002	82,818	2,820,489	126,053
TOTAL REVENUE CATEGORIES	**$30,224,136**	**$9,589,123**	**$200,005**	**$165,637**	**$22,085,344**	**$252,107**
AVAILABLE REVENUES						
8000 General Fund	3,437,471	-	100,003	82,819	2,687,259	126,054
3400 Other Funds Ltd	25,837,674	9,589,123	-	-	16,577,596	-
6400 Federal Funds Ltd	948,991	-	100,002	82,818	2,820,489	126,053
TOTAL AVAILABLE REVENUES	**$30,224,136**	**$9,589,123**	**$200,005**	**$165,637**	**$22,085,344**	**$252,107**
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	15,137,964	4,536,390	-	-	9,648,216	-
3190 All Other Differential						
3400 Other Funds Ltd	1,150,714	1,150,714	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	16,288,678	5,687,104	-	-	9,648,216	-
TOTAL SALARIES & WAGES	**$16,288,678**	**$5,687,104**	**-**	**-**	**$9,648,216**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	5,524	1,635	-	-	3,477	-
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	2,764,171	965,102	-	-	1,637,285	-
3230 Social Security Taxes						
3400 Other Funds Ltd	1,246,063	435,060	-	-	738,072	-
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	5,266	1,568	-	-	3,306	-
3260 Mass Transit Tax						
8000 General Fund	57,853	-	-	-	57,853	-
3270 Flexible Benefits						
3400 Other Funds Ltd	3,192,948	949,968	-	-	2,005,488	-
OTHER PAYROLL EXPENSES						
8000 General Fund	57,853	-	-	-	57,853	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00
3400 Other Funds Ltd	7,213,972	2,353,333	-	-	4,387,628	-
TOTAL OTHER PAYROLL EXPENSES	**$7,271,825**	**$2,353,333**	**-**	**-**	**$4,445,481**	**-**
PERSONAL SERVICES						
8000 General Fund	57,853	-	-	-	57,853	-
3400 Other Funds Ltd	23,502,650	8,040,437	-	-	14,035,844	-
TOTAL PERSONAL SERVICES	**$23,560,503**	**$8,040,437**	**-**	**-**	**$14,093,697**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	289,836	99,351	-	-	170,316	-
4150 Employee Training						
3400 Other Funds Ltd	516,153	73,618	-	-	406,062	-
4175 Office Expenses						
8000 General Fund	37,806	-	-	-	37,806	-
3400 Other Funds Ltd	572,295	189,046	-	-	344,871	-
6400 Federal Funds Ltd	39,726	-	-	-	39,726	-
All Funds	649,827	189,046	-	-	422,403	-
4200 Telecommunications						
8000 General Fund	14,641	-	-	-	14,641	-
3400 Other Funds Ltd	188,391	61,829	-	-	114,014	-
6400 Federal Funds Ltd	15,384	-	-	-	15,384	-
All Funds	218,416	61,829	-	-	144,039	-
4250 Data Processing						

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00
8000 General Fund	26,849	-	-	-	26,849	-
3400 Other Funds Ltd	(2,636,470)	-	-	-	14,765	-
6400 Federal Funds Ltd	(2,283,905)	-	-	-	28,215	-
All Funds	(4,893,526)	-	-	-	69,829	-
4315 IT Professional Services						
3400 Other Funds Ltd	299,574	-	-	-	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	304,916	-	-	-	304,916	-
3400 Other Funds Ltd	167,680	-	-	-	167,680	-
6400 Federal Funds Ltd	320,388	-	-	-	320,388	-
All Funds	792,984	-	-	-	792,984	-
4600 Intra-agency Charges						
6400 Federal Funds Ltd	(122,063)	-	-	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	267,938	17,210	-	-	29,469	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	119,582	-	-	-	119,582	-
3400 Other Funds Ltd	138,184	32,807	-	-	101,044	-
6400 Federal Funds Ltd	125,650	-	-	-	125,650	-
All Funds	383,416	32,807	-	-	346,276	-
4715 IT Expendable Property						
8000 General Fund	56,089	-	-	-	56,089	-
3400 Other Funds Ltd	30,842	-	-	-	30,842	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00
6400 Federal Funds Ltd	58,929	-	-	-	58,929	-
All Funds	145,860	-	-	-	145,860	-
SERVICES & SUPPLIES						
8000 General Fund	559,883	-	-	-	559,883	-
3400 Other Funds Ltd	(165,577)	473,861	-	-	1,379,063	-
6400 Federal Funds Ltd	(1,845,891)	-	-	-	588,292	-
TOTAL SERVICES & SUPPLIES	**($1,451,585)**	**$473,861**	**-**	**-**	**$2,527,238**	**-**
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	2,819,735	-	100,003	82,819	2,069,523	126,054
3400 Other Funds Ltd	2,500,601	1,074,825	-	-	1,162,689	-
6400 Federal Funds Ltd	2,794,882	-	100,002	82,818	2,232,197	126,053
All Funds	8,115,218	1,074,825	200,005	165,637	5,464,409	252,107
EXPENDITURES						
8000 General Fund	3,437,471	-	100,003	82,819	2,687,259	126,054
3400 Other Funds Ltd	25,837,674	9,589,123	-	-	16,577,596	-
6400 Federal Funds Ltd	948,991	-	100,002	82,818	2,820,489	126,053
TOTAL EXPENDITURES	**$30,224,136**	**$9,589,123**	**$200,005**	**$165,637**	**$22,085,344**	**$252,107**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	105	41	-	-	57	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	90.75	27.00	-	-	57.00	-

Description	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	89,324	205,514	146,498	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,276,284	446,578	32,249	21,015	546,064	(2,651,235)
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	121,949	72,921	58,942	(2,434,183)
REVENUE CATEGORIES						
8000 General Fund	-	-	89,324	205,514	146,498	-
3400 Other Funds Ltd	1,276,284	446,578	32,249	21,015	546,064	(2,651,235)
6400 Federal Funds Ltd	-	-	121,949	72,921	58,942	(2,434,183)
TOTAL REVENUE CATEGORIES	**$1,276,284**	**$446,578**	**$243,522**	**$299,450**	**$751,504**	**($5,085,418)**
AVAILABLE REVENUES						
8000 General Fund	-	-	89,324	205,514	146,498	-
3400 Other Funds Ltd	1,276,284	446,578	32,249	21,015	546,064	(2,651,235)
6400 Federal Funds Ltd	-	-	121,949	72,921	58,942	(2,434,183)
TOTAL AVAILABLE REVENUES	**$1,276,284**	**$446,578**	**$243,522**	**$299,450**	**$751,504**	**($5,085,418)**
EXPENDITURES						
PERSONAL SERVICES						

Description	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	725,718	227,640	-	-	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	290	122	-	-	-	-
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	123,154	38,630	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	55,517	17,414	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	276	116	-	-	-	-
3270 Flexible Benefits						
3400 Other Funds Ltd	167,124	70,368	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	346,361	126,650	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$346,361**	**$126,650**	**-**	**-**	**-**	**-**
PERSONAL SERVICES						
3400 Other Funds Ltd	1,072,079	354,290	-	-	-	-
TOTAL PERSONAL SERVICES	**$1,072,079**	**$354,290**	**-**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						

Description	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
3400 Other Funds Ltd	14,193	5,976	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	21,281	15,192	-	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	27,007	11,371	-	-	-	-
4200 Telecommunications						
3400 Other Funds Ltd	8,830	3,718	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	-	-	-	-	-	(2,651,235)
6400 Federal Funds Ltd	-	-	-	-	-	(2,312,120)
All Funds	-	-	-	-	-	(4,963,355)
4315 IT Professional Services						
3400 Other Funds Ltd	-	-	-	-	299,574	-
4600 Intra-agency Charges						
6400 Federal Funds Ltd	-	-	-	-	-	(122,063)
4650 Other Services and Supplies						
3400 Other Funds Ltd	2,456	1,034	-	-	217,769	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	3,095	1,238	-	-	-	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	76,862	38,529	-	-	517,343	(2,651,235)
6400 Federal Funds Ltd	-	-	-	-	-	(2,434,183)
TOTAL SERVICES & SUPPLIES	**$76,862**	**$38,529**	**-**	**-**	**$517,343**	**($5,085,418)**

Description	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	-	-	89,324	205,514	146,498	-
3400 Other Funds Ltd	127,343	53,759	32,249	21,015	28,721	-
6400 Federal Funds Ltd	-	-	121,949	72,921	58,942	-
All Funds	127,343	53,759	243,522	299,450	234,161	-
EXPENDITURES						
8000 General Fund	-	-	89,324	205,514	146,498	-
3400 Other Funds Ltd	1,276,284	446,578	32,249	21,015	546,064	(2,651,235)
6400 Federal Funds Ltd	-	-	121,949	72,921	58,942	(2,434,183)
TOTAL EXPENDITURES	**$1,276,284**	**$446,578**	**$243,522**	**$299,450**	**$751,504**	**($5,085,418)**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	5	2	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	4.75	2.00	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 301 Oregon Buys Priority: 00
REVENUE CATEGORIES						
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	26,936,343	9,589,123	15,107,015	1,276,284	446,578	517,343
AVAILABLE REVENUES						
3400 Other Funds Ltd	26,936,343	9,589,123	15,107,015	1,276,284	446,578	517,343
TOTAL AVAILABLE REVENUES	**$26,936,343**	**$9,589,123**	**$15,107,015**	**$1,276,284**	**$446,578**	**$517,343**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	15,137,964	4,536,390	9,648,216	725,718	227,640	-
3190 All Other Differential						
3400 Other Funds Ltd	1,150,714	1,150,714	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	16,288,678	5,687,104	9,648,216	725,718	227,640	-
TOTAL SALARIES & WAGES	**$16,288,678**	**$5,687,104**	**$9,648,216**	**$725,718**	**$227,640**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	5,524	1,635	3,477	290	122	-
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	2,764,171	965,102	1,637,285	123,154	38,630	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 301 Oregon Buys Priority: 00
3230 Social Security Taxes						
3400 Other Funds Ltd	1,246,063	435,060	738,072	55,517	17,414	-
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	5,266	1,568	3,306	276	116	-
3270 Flexible Benefits						
3400 Other Funds Ltd	3,192,948	949,968	2,005,488	167,124	70,368	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	7,213,972	2,353,333	4,387,628	346,361	126,650	-
TOTAL OTHER PAYROLL EXPENSES	**$7,213,972**	**$2,353,333**	**$4,387,628**	**$346,361**	**$126,650**	**-**
PERSONAL SERVICES						
3400 Other Funds Ltd	23,502,650	8,040,437	14,035,844	1,072,079	354,290	-
TOTAL PERSONAL SERVICES	**$23,502,650**	**$8,040,437**	**$14,035,844**	**$1,072,079**	**$354,290**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	289,836	99,351	170,316	14,193	5,976	-
4150 Employee Training						
3400 Other Funds Ltd	516,153	73,618	406,062	21,281	15,192	-
4175 Office Expenses						
3400 Other Funds Ltd	551,502	189,046	324,078	27,007	11,371	-
4200 Telecommunications						
3400 Other Funds Ltd	180,340	61,829	105,963	8,830	3,718	-
4315 IT Professional Services						

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 207 Provider Time Capture Priority: 00	Pkg: 208 M & O of Centralized Abuse Management Priority: 00	Pkg: 301 Oregon Buys Priority: 00
3400 Other Funds Ltd	299,574	-	-	-	-	299,574
4650 Other Services and Supplies						
3400 Other Funds Ltd	267,938	17,210	29,469	2,456	1,034	217,769
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	72,423	32,807	35,283	3,095	1,238	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	2,177,766	473,861	1,071,171	76,862	38,529	517,343
TOTAL SERVICES & SUPPLIES	**$2,177,766**	**$473,861**	**$1,071,171**	**$76,862**	**$38,529**	**$517,343**
SPECIAL PAYMENTS						
6085 Other Special Payments						
3400 Other Funds Ltd	1,255,927	1,074,825	-	127,343	53,759	-
EXPENDITURES						
3400 Other Funds Ltd	26,936,343	9,589,123	15,107,015	1,276,284	446,578	517,343
TOTAL EXPENDITURES	**$26,936,343**	**$9,589,123**	**$15,107,015**	**$1,276,284**	**$446,578**	**$517,343**
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	105	41	57	5	2	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	90.75	27.00	57.00	4.75	2.00	-

Description	Total Policy Packages	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	3,437,471	100,003	82,819	2,687,259	126,054	89,324
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(1,098,669)	-	-	1,470,581	-	32,249
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	948,991	100,002	82,818	2,820,489	126,053	121,949
REVENUE CATEGORIES						
8000 General Fund	3,437,471	100,003	82,819	2,687,259	126,054	89,324
3400 Other Funds Ltd	(1,098,669)	-	-	1,470,581	-	32,249
6400 Federal Funds Ltd	948,991	100,002	82,818	2,820,489	126,053	121,949
TOTAL REVENUE CATEGORIES	**$3,287,793**	**$200,005**	**$165,637**	**$6,978,329**	**$252,107**	**$243,522**
AVAILABLE REVENUES						
8000 General Fund	3,437,471	100,003	82,819	2,687,259	126,054	89,324
3400 Other Funds Ltd	(1,098,669)	-	-	1,470,581	-	32,249
6400 Federal Funds Ltd	948,991	100,002	82,818	2,820,489	126,053	121,949
TOTAL AVAILABLE REVENUES	**$3,287,793**	**$200,005**	**$165,637**	**$6,978,329**	**$252,107**	**$243,522**
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Policy Packages	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00
OTHER PAYROLL EXPENSES						
3260 Mass Transit Tax						
8000 General Fund	57,853	-	-	57,853	-	-
SERVICES & SUPPLIES						
4175 Office Expenses						
8000 General Fund	37,806	-	-	37,806	-	-
3400 Other Funds Ltd	20,793	-	-	20,793	-	-
6400 Federal Funds Ltd	39,726	-	-	39,726	-	-
All Funds	98,325	-	-	98,325	-	-
4200 Telecommunications						
8000 General Fund	14,641	-	-	14,641	-	-
3400 Other Funds Ltd	8,051	-	-	8,051	-	-
6400 Federal Funds Ltd	15,384	-	-	15,384	-	-
All Funds	38,076	-	-	38,076	-	-
4250 Data Processing						
8000 General Fund	26,849	-	-	26,849	-	-
3400 Other Funds Ltd	(2,636,470)	-	-	14,765	-	-
6400 Federal Funds Ltd	(2,283,905)	-	-	28,215	-	-
All Funds	(4,893,526)	-	-	69,829	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	304,916	-	-	304,916	-	-
3400 Other Funds Ltd	167,680	-	-	167,680	-	-
6400 Federal Funds Ltd	320,388	-	-	320,388	-	-

Description	Total Policy Packages	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00
All Funds	792,984	-	-	792,984	-	-
4600 Intra-agency Charges						
6400 Federal Funds Ltd	(122,063)	-	-	-	-	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	119,582	-	-	119,582	-	-
3400 Other Funds Ltd	65,761	-	-	65,761	-	-
6400 Federal Funds Ltd	125,650	-	-	125,650	-	-
All Funds	310,993	-	-	310,993	-	-
4715 IT Expendable Property						
8000 General Fund	56,089	-	-	56,089	-	-
3400 Other Funds Ltd	30,842	-	-	30,842	-	-
6400 Federal Funds Ltd	58,929	-	-	58,929	-	-
All Funds	145,860	-	-	145,860	-	-
SERVICES & SUPPLIES						
8000 General Fund	559,883	-	-	559,883	-	-
3400 Other Funds Ltd	(2,343,343)	-	-	307,892	-	-
6400 Federal Funds Ltd	(1,845,891)	-	-	588,292	-	-
TOTAL SERVICES & SUPPLIES	**($3,629,351)**	**-**	**-**	**$1,456,067**	**-**	**-**
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	2,819,735	100,003	82,819	2,069,523	126,054	89,324
3400 Other Funds Ltd	1,244,674	-	-	1,162,689	-	32,249
6400 Federal Funds Ltd	2,794,882	100,002	82,818	2,232,197	126,053	121,949

State Assessments and Enterprise-wide Costs

Description	Total Policy Packages	Pkg: 203 Overpmt Writing & Recovery Proc Right-Sizing Priority: 00	Pkg: 204 Interstate Benefit ID (PARIS) Proc Resourcing Priority: 00	Pkg: 205 Protect, Modernize, Strengthen Priority: 00	Pkg: 206 OPAR Position Reconciliation and True-up Priority: 00	Pkg: 209 Bldg Cap & Tools for Intagy Data & GIS Dvit Priority: 00
All Funds	6,859,291	200,005	165,637	5,464,409	252,107	243,522
EXPENDITURES						
8000 General Fund	3,437,471	100,003	82,819	2,687,259	126,054	89,324
3400 Other Funds Ltd	(1,098,669)	-	-	1,470,581	-	32,249
6400 Federal Funds Ltd	948,991	100,002	82,818	2,820,489	126,053	121,949
TOTAL EXPENDITURES	**$3,287,793**	**$200,005**	**$165,637**	**$6,978,329**	**$252,107**	**$243,522**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

Description	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	205,514	146,498	-			
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	21,015	28,721	(2,651,235)			
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	72,921	58,942	(2,434,183)			
REVENUE CATEGORIES						
8000 General Fund	205,514	146,498	-			
3400 Other Funds Ltd	21,015	28,721	(2,651,235)			
6400 Federal Funds Ltd	72,921	58,942	(2,434,183)			
TOTAL REVENUE CATEGORIES	**$299,450**	**$234,161**	**($5,085,418)**			
AVAILABLE REVENUES						
8000 General Fund	205,514	146,498	-			
3400 Other Funds Ltd	21,015	28,721	(2,651,235)			
6400 Federal Funds Ltd	72,921	58,942	(2,434,183)			
TOTAL AVAILABLE REVENUES	**$299,450**	**$234,161**	**($5,085,418)**			
EXPENDITURES						
SERVICES & SUPPLIES						

Description	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
4250 Data Processing						
3400 Other Funds Ltd	-	-	(2,651,235)			
6400 Federal Funds Ltd	-	-	(2,312,120)			
All Funds	-	-	(4,963,355)			
4600 Intra-agency Charges						
6400 Federal Funds Ltd	-	-	(122,063)			
SERVICES & SUPPLIES						
3400 Other Funds Ltd	-	-	(2,651,235)			
6400 Federal Funds Ltd	-	-	(2,434,183)			
TOTAL SERVICES & SUPPLIES	**-**	**-**	**($5,085,418)**			
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	205,514	146,498	-			
3400 Other Funds Ltd	21,015	28,721	-			
6400 Federal Funds Ltd	72,921	58,942	-			
All Funds	299,450	234,161	-			
EXPENDITURES						
8000 General Fund	205,514	146,498	-			
3400 Other Funds Ltd	21,015	28,721	(2,651,235)			
6400 Federal Funds Ltd	72,921	58,942	(2,434,183)			
TOTAL EXPENDITURES	**$299,450**	**$234,161**	**($5,085,418)**			
ENDING BALANCE						

Description	Pkg: 210 Health, Safety & Wellness Priority: 00	Pkg: 301 Oregon Buys Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
8000 General Fund	-	-	-			
3400 Other Funds Ltd	-	-	-			
6400 Federal Funds Ltd	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	164,491,082	671,490	763,469	-	4,056,925	13,103,059
8010 General Fund Cap Improve	9,075,000	-	-	9,075,000	-	-
All Funds	173,566,082	671,490	763,469	9,075,000	4,056,925	13,103,059
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	2,029,258	-	-	-	-	-
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,806,102	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	48,349,929	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	355,455,043	1,638,121	1,893,331	-	4,675,590	-
TRANSFERS IN						
1050 Transfer In Other						
3400 Other Funds Ltd	78,400,000	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	(2,271,322)	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	(6,067,184)	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	70,061,494	-	-	-	-	-
TOTAL TRANSFERS IN	**$70,061,494**	**-**	**-**	**-**	**-**	**-**
REVENUE CATEGORIES						
8000 General Fund	164,491,082	671,490	763,469	-	4,056,925	13,103,059
8010 General Fund Cap Improve	9,075,000	-	-	9,075,000	-	-
3400 Other Funds Ltd	122,246,783	-	-	-	-	-
6400 Federal Funds Ltd	355,455,043	1,638,121	1,893,331	-	4,675,590	-
TOTAL REVENUE CATEGORIES	**$651,267,908**	**$2,309,611**	**$2,656,800**	**$9,075,000**	**$8,732,515**	**$13,103,059**
AVAILABLE REVENUES						
8000 General Fund	164,491,082	671,490	763,469	-	4,056,925	13,103,059
8010 General Fund Cap Improve	9,075,000	-	-	9,075,000	-	-
3400 Other Funds Ltd	122,246,783	-	-	-	-	-
6400 Federal Funds Ltd	355,455,043	1,638,121	1,893,331	-	4,675,590	-
TOTAL AVAILABLE REVENUES	**$651,267,908**	**$2,309,611**	**$2,656,800**	**$9,075,000**	**$8,732,515**	**$13,103,059**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	5,053,231	195,032	348,960	-	189,666	365,946

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
3400 Other Funds Ltd	2,500,858	-	-	-	-	-
6400 Federal Funds Ltd	2,024,611	477,496	348,960	-	168,102	-
All Funds	9,578,700	672,528	697,920	-	357,768	365,946
3170 Overtime Payments						
8000 General Fund	15,736	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	656,482	237,012	-	-	-	-
3400 Other Funds Ltd	276,948	-	-	-	-	-
6400 Federal Funds Ltd	607,711	580,256	-	-	-	-
All Funds	1,541,141	817,268	-	-	-	-
SALARIES & WAGES						
8000 General Fund	5,725,449	432,044	348,960	-	189,666	365,946
3400 Other Funds Ltd	2,777,806	-	-	-	-	-
6400 Federal Funds Ltd	2,632,322	1,057,752	348,960	-	168,102	-
TOTAL SALARIES & WAGES	**$11,135,577**	**$1,489,796**	**$697,920**	**-**	**$357,768**	**$365,946**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2,188	72	150	-	105	159
3400 Other Funds Ltd	1,328	-	-	-	-	-
6400 Federal Funds Ltd	879	172	155	-	77	-
All Funds	4,395	244	305	-	182	159
3220 Public Employees Retire Cont						
8000 General Fund	971,612	73,319	59,218	-	32,186	62,102

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
3400 Other Funds Ltd	471,390	-	-	-	-	-
6400 Federal Funds Ltd	446,704	179,498	59,218	-	28,527	-
All Funds	1,889,706	252,817	118,436	-	60,713	62,102
3230 Social Security Taxes						
8000 General Fund	437,972	33,028	26,693	-	14,508	27,996
3400 Other Funds Ltd	212,503	-	-	-	-	-
6400 Federal Funds Ltd	201,323	80,866	26,698	-	12,860	-
All Funds	851,798	113,894	53,391	-	27,368	27,996
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	2,101	68	145	-	101	153
3400 Other Funds Ltd	1,265	-	-	-	-	-
6400 Federal Funds Ltd	834	164	145	-	73	-
All Funds	4,200	232	290	-	174	153
3270 Flexible Benefits						
8000 General Fund	1,273,682	40,812	87,960	-	61,572	92,358
3400 Other Funds Ltd	765,745	-	-	-	-	-
6400 Federal Funds Ltd	502,617	99,924	87,960	-	43,980	-
All Funds	2,542,044	140,736	175,920	-	105,552	92,358
OTHER PAYROLL EXPENSES						
8000 General Fund	2,687,555	147,299	174,166	-	108,472	182,768
3400 Other Funds Ltd	1,452,231	-	-	-	-	-
6400 Federal Funds Ltd	1,152,357	360,624	174,176	-	85,517	-
TOTAL OTHER PAYROLL EXPENSES	**$5,292,143**	**$507,923**	**$348,342**	**-**	**$193,989**	**$182,768**

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
PERSONAL SERVICES						
8000 General Fund	8,413,004	579,343	523,126	-	298,138	548,714
3400 Other Funds Ltd	4,230,037	-	-	-	-	-
6400 Federal Funds Ltd	3,784,679	1,418,376	523,136	-	253,619	-
TOTAL PERSONAL SERVICES	**$16,427,720**	**$1,997,719**	**$1,046,262**	**-**	**$551,757**	**$548,714**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	120,544	6,936	7,470	-	5,229	7,845
3400 Other Funds Ltd	68,098	-	-	-	-	-
6400 Federal Funds Ltd	61,482	16,968	7,470	-	3,735	-
All Funds	250,124	23,904	14,940	-	8,964	7,845
4125 Out of State Travel						
3400 Other Funds Ltd	(2,133)	-	-	-	-	-
4150 Employee Training						
8000 General Fund	238,781	1,904	2,055	-	1,439	2,157
3400 Other Funds Ltd	13,405	-	-	-	-	-
6400 Federal Funds Ltd	14,461	4,672	2,055	-	1,027	-
All Funds	266,647	6,576	4,110	-	2,466	2,157
4175 Office Expenses						
8000 General Fund	221,489	13,192	14,225	-	9,953	14,922
3400 Other Funds Ltd	88,570	-	-	-	-	-
6400 Federal Funds Ltd	100,062	32,289	14,210	-	7,106	-
All Funds	410,121	45,481	28,435	-	17,059	14,922

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
4200 Telecommunications						
8000 General Fund	69,467	4,312	4,650	-	3,255	4,881
3400 Other Funds Ltd	30,348	-	-	-	-	-
6400 Federal Funds Ltd	32,728	10,560	4,645	-	2,323	-
All Funds	132,543	14,872	9,295	-	5,578	4,881
4250 Data Processing						
8000 General Fund	7,350	-	-	-	-	-
3400 Other Funds Ltd	(759)	-	-	-	-	-
All Funds	6,591	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	31,628	-	-	-	-	-
4300 Professional Services						
8000 General Fund	9,877,352	-	-	-	-	-
3400 Other Funds Ltd	9,153,691	-	-	-	-	-
6400 Federal Funds Ltd	258,000	-	-	-	-	-
All Funds	19,289,043	-	-	-	-	-
4315 IT Professional Services						
8000 General Fund	3,018,269	-	141,500	-	-	926,769
3400 Other Funds Ltd	692,669	-	-	-	-	-
6400 Federal Funds Ltd	1,273,500	-	1,273,500	-	-	-
All Funds	4,984,438	-	1,415,000	-	-	926,769
4325 Attorney General						
3400 Other Funds Ltd	(61,004)	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
4375 Employee Recruitment and Develop						
8000 General Fund	200,000	-	-	-	-	-
3400 Other Funds Ltd	(20)	-	-	-	-	-
All Funds	199,980	-	-	-	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	(1,071)	-	-	-	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	73,038	-	-	-	-	-
3400 Other Funds Ltd	(794)	-	-	-	-	-
All Funds	72,244	-	-	-	-	-
4550 Other Care of Residents and Patients						
8000 General Fund	255,007	63,163	67,598	-	-	74,558
6400 Federal Funds Ltd	214,288	148,808	65,480	-	-	-
All Funds	469,295	211,971	133,078	-	-	74,558
4575 Agency Program Related S and S						
8000 General Fund	538,500	-	-	-	-	-
3400 Other Funds Ltd	40,450,219	-	-	-	-	-
6400 Federal Funds Ltd	(14,805)	-	-	-	-	-
All Funds	40,973,914	-	-	-	-	-
4600 Intra-agency Charges						
8000 General Fund	315,043	-	-	-	-	-
3400 Other Funds Ltd	79,219	-	-	-	-	-
6400 Federal Funds Ltd	201,715	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
All Funds	595,977	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	1,503,130	1,200	1,295	-	1,137,208	1,356
3400 Other Funds Ltd	525,879	-	-	-	-	-
6400 Federal Funds Ltd	79,307	2,936	1,290	-	33,390	-
All Funds	2,108,316	4,136	2,585	-	1,170,598	1,356
4700 Expendable Prop 250 - 5000						
8000 General Fund	58,329	1,440	1,550	-	1,703	1,857
3400 Other Funds Ltd	10,972	-	-	-	-	-
6400 Federal Funds Ltd	11,525	3,512	1,545	-	773	-
All Funds	80,826	4,952	3,095	-	2,476	1,857
4715 IT Expendable Property						
8000 General Fund	15,354	-	-	-	-	-
3400 Other Funds Ltd	(682)	-	-	-	-	-
All Funds	14,672	-	-	-	-	-
SERVICES & SUPPLIES						
8000 General Fund	16,511,653	92,147	240,343	-	1,158,787	1,034,345
3400 Other Funds Ltd	51,078,235	-	-	-	-	-
6400 Federal Funds Ltd	2,232,263	219,745	1,370,195	-	48,354	-
TOTAL SERVICES & SUPPLIES	**$69,822,151**	**$311,892**	**$1,610,538**	**-**	**$1,207,141**	**$1,034,345**
CAPITAL OUTLAY						
5650 Land Improvements						
8010 General Fund Cap Improve	5,000,000	-	-	5,000,000	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
5700 Building Structures						
8000 General Fund	7,612,914	-	-	-	-	-
8010 General Fund Cap Improve	2,500,000	-	-	2,500,000	-	-
All Funds	10,112,914	-	-	2,500,000	-	-
5900 Other Capital Outlay						
8010 General Fund Cap Improve	1,575,000	-	-	1,575,000	-	-
CAPITAL OUTLAY						
8000 General Fund	7,612,914	-	-	-	-	-
8010 General Fund Cap Improve	9,075,000	-	-	9,075,000	-	-
TOTAL CAPITAL OUTLAY	**$16,687,914**	**-**	**-**	**$9,075,000**	**-**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	11,043	-	-	-	-	-
6020 Dist to Counties						
8000 General Fund	69,451,057	-	-	-	2,600,000	10,720,000
3400 Other Funds Ltd	23,694,155	-	-	-	-	-
6400 Federal Funds Ltd	4,373,617	-	-	-	4,373,617	-
All Funds	97,518,829	-	-	-	6,973,617	10,720,000
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	(107,572)	-	-	-	-	-
6030 Dist to Non-Gov Units						
8000 General Fund	4,000,000	-	-	-	-	-
6035 Dist to Individuals						

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
8000 General Fund	53,191,411	-	-	-	-	-
3400 Other Funds Ltd	44,626,268	-	-	-	-	-
6400 Federal Funds Ltd	345,064,484	-	-	-	-	-
All Funds	442,882,163	-	-	-	-	-
6085 Other Special Payments						
8000 General Fund	5,300,000	-	-	-	-	800,000
3400 Other Funds Ltd	(1,274,340)	-	-	-	-	-
All Funds	4,025,660	-	-	-	-	800,000
SPECIAL PAYMENTS						
8000 General Fund	131,953,511	-	-	-	2,600,000	11,520,000
3400 Other Funds Ltd	66,938,511	-	-	-	-	-
6400 Federal Funds Ltd	349,438,101	-	-	-	4,373,617	-
TOTAL SPECIAL PAYMENTS	**$548,330,123**	**-**	**-**	**-**	**$6,973,617**	**$11,520,000**
EXPENDITURES						
8000 General Fund	164,491,082	671,490	763,469	-	4,056,925	13,103,059
8010 General Fund Cap Improve	9,075,000	-	-	9,075,000	-	-
3400 Other Funds Ltd	122,246,783	-	-	-	-	-
6400 Federal Funds Ltd	355,455,043	1,638,121	1,893,331	-	4,675,590	-
TOTAL EXPENDITURES	**$651,267,908**	**$2,309,611**	**$2,656,800**	**$9,075,000**	**$8,732,515**	**$13,103,059**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8010 General Fund Cap Improve	-	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	138	4	5	-	4	3
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	72.41	4.00	5.00	-	3.00	2.64

Description	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	6,575,316	803,081	47,697,906	-	-	16,039,652
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	-	802,370	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	13,064,484	511,735	58,555	-	-	-
TRANSFERS IN						
1050 Transfer In Other						
3400 Other Funds Ltd	-	-	-	29,300,000	49,100,000	-
REVENUE CATEGORIES						
8000 General Fund	6,575,316	803,081	47,697,906	-	-	16,039,652
3400 Other Funds Ltd	-	-	802,370	29,300,000	49,100,000	-
6400 Federal Funds Ltd	13,064,484	511,735	58,555	-	-	-
TOTAL REVENUE CATEGORIES	**$19,639,800**	**$1,314,816**	**$48,558,831**	**$29,300,000**	**$49,100,000**	**$16,039,652**
AVAILABLE REVENUES						
8000 General Fund	6,575,316	803,081	47,697,906	-	-	16,039,652
3400 Other Funds Ltd	-	-	802,370	29,300,000	49,100,000	-
6400 Federal Funds Ltd	13,064,484	511,735	58,555	-	-	-

Description	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
TOTAL AVAILABLE REVENUES	**$19,639,800**	**$1,314,816**	**$48,558,831**	**$29,300,000**	**$49,100,000**	**$16,039,652**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	448,273	1,549,339	-	-	-
3400 Other Funds Ltd	-	-	176,902	293,868	901,224	-
6400 Federal Funds Ltd	-	286,601	(18,353)	-	-	-
All Funds	-	734,874	1,707,888	293,868	901,224	-
3190 All Other Differential						
8000 General Fund	-	-	409,748	-	-	-
3400 Other Funds Ltd	-	-	236,074	-	-	-
6400 Federal Funds Ltd	-	-	27,455	-	-	-
All Funds	-	-	673,277	-	-	-
SALARIES & WAGES						
8000 General Fund	-	448,273	1,959,087	-	-	-
3400 Other Funds Ltd	-	-	412,976	293,868	901,224	-
6400 Federal Funds Ltd	-	286,601	9,102	-	-	-
TOTAL SALARIES & WAGES	**-**	**$734,874**	**$2,381,165**	**$293,868**	**$901,224**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	192	615	-	-	-

Description	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
3400 Other Funds Ltd	-	-	214	138	427	-
6400 Federal Funds Ltd	-	126	25	-	-	-
All Funds	-	318	854	138	427	-
3220 Public Employees Retire Cont						
8000 General Fund	-	76,074	332,455	-	-	-
3400 Other Funds Ltd	-	-	70,080	49,869	152,937	-
6400 Federal Funds Ltd	-	48,636	1,546	-	-	-
All Funds	-	124,710	404,081	49,869	152,937	-
3230 Social Security Taxes						
8000 General Fund	-	34,293	149,868	-	-	-
3400 Other Funds Ltd	-	-	31,594	22,482	68,942	-
6400 Federal Funds Ltd	-	21,926	695	-	-	-
All Funds	-	56,219	182,157	22,482	68,942	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	186	585	-	-	-
3400 Other Funds Ltd	-	-	205	132	406	-
6400 Federal Funds Ltd	-	120	22	-	-	-
All Funds	-	306	812	132	406	-
3270 Flexible Benefits						
8000 General Fund	-	112,674	355,256	-	-	-
3400 Other Funds Ltd	-	-	123,637	79,164	246,288	-
6400 Federal Funds Ltd	-	72,042	13,683	-	-	-
All Funds	-	184,716	492,576	79,164	246,288	-

Description	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
OTHER PAYROLL EXPENSES						
8000 General Fund	-	223,419	838,779	-	-	-
3400 Other Funds Ltd	-	-	225,730	151,785	469,000	-
6400 Federal Funds Ltd	-	142,850	15,971	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**-**	**$366,269**	**$1,080,480**	**$151,785**	**$469,000**	**-**
PERSONAL SERVICES						
8000 General Fund	-	671,692	2,797,866	-	-	-
3400 Other Funds Ltd	-	-	638,706	445,653	1,370,224	-
6400 Federal Funds Ltd	-	429,451	25,073	-	-	-
TOTAL PERSONAL SERVICES	**-**	**$1,101,143**	**$3,461,645**	**$445,653**	**$1,370,224**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	9,570	30,178	-	-	-
3400 Other Funds Ltd	-	-	9,065	6,723	20,916	-
6400 Federal Funds Ltd	-	6,120	2,589	-	-	-
All Funds	-	15,690	41,832	6,723	20,916	-
4150 Employee Training						
8000 General Fund	-	2,634	8,303	-	-	-
3400 Other Funds Ltd	-	-	2,493	1,851	5,754	-
6400 Federal Funds Ltd	-	1,680	712	-	-	-
All Funds	-	4,314	11,508	1,851	5,754	-
4175 Office Expenses						

Description	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
8000 General Fund	-	18,204	57,421	-	-	-
3400 Other Funds Ltd	-	-	17,249	12,792	39,799	-
6400 Federal Funds Ltd	-	11,640	4,920	-	-	-
All Funds	-	29,844	79,590	12,792	39,799	-
4200 Telecommunications						
8000 General Fund	-	5,952	18,776	-	-	-
3400 Other Funds Ltd	-	-	5,640	4,182	13,013	-
6400 Federal Funds Ltd	-	3,810	1,610	-	-	-
All Funds	-	9,762	26,026	4,182	13,013	-
4275 Publicity and Publications						
3400 Other Funds Ltd	-	-	-	100,000	-	-
4300 Professional Services						
8000 General Fund	-	-	2,737,877	-	-	-
3400 Other Funds Ltd	-	-	-	9,500,000	-	-
All Funds	-	-	2,737,877	9,500,000	-	-
4315 IT Professional Services						
8000 General Fund	-	-	1,950,000	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	-	200,000	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	-	-	538,500	-	-	-
3400 Other Funds Ltd	-	-	-	7,655,654	32,753,559	-
6400 Federal Funds Ltd	-	-	(14,805)	-	-	-

Description	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
All Funds	-	-	523,695	7,655,654	32,753,559	-
4600 Intra-agency Charges						
8000 General Fund	-	91,105	-	-	-	-
6400 Federal Funds Ltd	-	56,532	-	-	-	-
All Funds	-	147,637	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	-	1,656	352,733	-	-	-
3400 Other Funds Ltd	-	-	127,338	69,288	192,402	-
6400 Federal Funds Ltd	-	1,056	37,921	-	-	-
All Funds	-	2,712	517,992	69,288	192,402	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	2,268	6,252	-	-	-
3400 Other Funds Ltd	-	-	1,879	1,857	4,333	-
6400 Federal Funds Ltd	-	1,446	535	-	-	-
All Funds	-	3,714	8,666	1,857	4,333	-
SERVICES & SUPPLIES						
8000 General Fund	-	131,389	5,900,040	-	-	-
3400 Other Funds Ltd	-	-	163,664	17,352,347	33,029,776	-
6400 Federal Funds Ltd	-	82,284	33,482	-	-	-
TOTAL SERVICES & SUPPLIES	**-**	**$213,673**	**$6,097,186**	**$17,352,347**	**$33,029,776**	**-**
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	-	-	35,000,000	-	-	12,350,532

Description	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
3400 Other Funds Ltd	-	-	-	11,502,000	14,700,000	-
All Funds	-	-	35,000,000	11,502,000	14,700,000	12,350,532
6030 Dist to Non-Gov Units						
8000 General Fund	-	-	4,000,000	-	-	-
6035 Dist to Individuals						
8000 General Fund	6,575,316	-	-	-	-	3,689,120
6400 Federal Funds Ltd	13,064,484	-	-	-	-	-
All Funds	19,639,800	-	-	-	-	3,689,120
SPECIAL PAYMENTS						
8000 General Fund	6,575,316	-	39,000,000	-	-	16,039,652
3400 Other Funds Ltd	-	-	-	11,502,000	14,700,000	-
6400 Federal Funds Ltd	13,064,484	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$19,639,800**	**-**	**$39,000,000**	**$11,502,000**	**$14,700,000**	**$16,039,652**
EXPENDITURES						
8000 General Fund	6,575,316	803,081	47,697,906	-	-	16,039,652
3400 Other Funds Ltd	-	-	802,370	29,300,000	49,100,000	-
6400 Federal Funds Ltd	13,064,484	511,735	58,555	-	-	-
TOTAL EXPENDITURES	**$19,639,800**	**$1,314,816**	**$48,558,831**	**$29,300,000**	**$49,100,000**	**$16,039,652**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-

Description	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 404 Office of Child Health Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	6	14	3	7	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	5.28	14.00	2.25	7.00	-

Description	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	312,700	7,612,914	5,530,100	1,392,453	9,132,500	6,739,793
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	71,834	-	407,346	-	-	-
REVENUE CATEGORIES						
8000 General Fund	312,700	7,612,914	5,530,100	1,392,453	9,132,500	6,739,793
6400 Federal Funds Ltd	71,834	-	407,346	-	-	-
TOTAL REVENUE CATEGORIES	**$384,534**	**$7,612,914**	**$5,937,446**	**$1,392,453**	**$9,132,500**	**$6,739,793**
AVAILABLE REVENUES						
8000 General Fund	312,700	7,612,914	5,530,100	1,392,453	9,132,500	6,739,793
6400 Federal Funds Ltd	71,834	-	407,346	-	-	-
TOTAL AVAILABLE REVENUES	**$384,534**	**$7,612,914**	**$5,937,446**	**$1,392,453**	**$9,132,500**	**$6,739,793**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	57,824	-	377,934	604,002	-	228,564
6400 Federal Funds Ltd	36,970	-	168,633	-	-	-
All Funds	94,794	-	546,567	604,002	-	228,564

Description	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00
3170 Overtime Payments						
8000 General Fund	-	-	-	15,736	-	-
3190 All Other Differential						
8000 General Fund	-	-	-	9,722	-	-
SALARIES & WAGES						
8000 General Fund	57,824	-	377,934	629,460	-	228,564
6400 Federal Funds Ltd	36,970	-	168,633	-	-	-
TOTAL SALARIES & WAGES	**$94,794**	**-**	**$546,567**	**$629,460**	**-**	**$228,564**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	32	-	175	318	-	106
6400 Federal Funds Ltd	21	-	90	-	-	-
All Funds	53	-	265	318	-	106
3220 Public Employees Retire Cont						
8000 General Fund	9,813	-	64,135	106,821	-	38,788
6400 Federal Funds Ltd	6,274	-	28,617	-	-	-
All Funds	16,087	-	92,752	106,821	-	38,788
3230 Social Security Taxes						
8000 General Fund	4,424	-	28,912	48,155	-	17,486
6400 Federal Funds Ltd	2,828	-	12,900	-	-	-
All Funds	7,252	-	41,812	48,155	-	17,486
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	31	-	169	306	-	102

Description	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00
6400 Federal Funds Ltd	20	-	86	-	-	-
All Funds	51	-	255	306	-	102
3270 Flexible Benefits						
8000 General Fund	18,779	-	102,516	184,716	-	61,572
6400 Federal Funds Ltd	12,007	-	51,414	-	-	-
All Funds	30,786	-	153,930	184,716	-	61,572
OTHER PAYROLL EXPENSES						
8000 General Fund	33,079	-	195,907	340,316	-	118,054
6400 Federal Funds Ltd	21,150	-	93,107	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$54,229**	**-**	**$289,014**	**$340,316**	**-**	**$118,054**
PERSONAL SERVICES						
8000 General Fund	90,903	-	573,841	969,776	-	346,618
6400 Federal Funds Ltd	58,120	-	261,740	-	-	-
TOTAL PERSONAL SERVICES	**$149,023**	**-**	**$835,581**	**$969,776**	**-**	**$346,618**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	1,595	-	17,594	15,690	-	5,230
6400 Federal Funds Ltd	1,020	-	13,252	-	-	-
All Funds	2,615	-	30,846	15,690	-	5,230
4150 Employee Training						
8000 General Fund	439	-	2,396	212,381	-	1,438
6400 Federal Funds Ltd	280	-	1,199	-	-	-

Description	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00
All Funds	719	-	3,595	212,381	-	1,438
4175 Office Expenses						
8000 General Fund	3,034	-	16,566	38,897	-	9,948
6400 Federal Funds Ltd	1,940	-	8,308	-	-	-
All Funds	4,974	-	24,874	38,897	-	9,948
4200 Telecommunications						
8000 General Fund	992	-	5,417	9,762	-	3,254
6400 Federal Funds Ltd	635	-	2,718	-	-	-
All Funds	1,627	-	8,135	9,762	-	3,254
4250 Data Processing						
8000 General Fund	-	-	-	7,350	-	-
4300 Professional Services						
8000 General Fund	200,000	-	328,000	-	-	6,321,475
6400 Federal Funds Ltd	-	-	78,000	-	-	-
All Funds	200,000	-	406,000	-	-	6,321,475
4425 Facilities Rental and Taxes						
8000 General Fund	-	-	-	73,038	-	-
4550 Other Care of Residents and Patients						
8000 General Fund	-	-	-	-	-	49,688
4600 Intra-agency Charges						
8000 General Fund	15,083	-	82,717	-	-	-
6400 Federal Funds Ltd	9,422	-	40,343	-	-	-
All Funds	24,505	-	123,060	-	-	-

Description	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00
4650 Other Services and Supplies						
8000 General Fund	276	-	1,506	2,712	-	904
6400 Federal Funds Ltd	176	-	754	-	-	-
All Funds	452	-	2,260	2,712	-	904
4700 Expendable Prop 250 - 5000						
8000 General Fund	378	-	2,063	36,450	-	1,238
6400 Federal Funds Ltd	241	-	1,032	-	-	-
All Funds	619	-	3,095	36,450	-	1,238
4715 IT Expendable Property						
8000 General Fund	-	-	-	15,354	-	-
SERVICES & SUPPLIES						
8000 General Fund	221,797	-	456,259	411,634	-	6,393,175
6400 Federal Funds Ltd	13,714	-	145,606	-	-	-
TOTAL SERVICES & SUPPLIES	**$235,511**	**-**	**$601,865**	**$411,634**	**-**	**$6,393,175**
CAPITAL OUTLAY						
5700 Building Structures						
8000 General Fund	-	7,612,914	-	-	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	-	-	-	11,043	-	-
6020 Dist to Counties						
8000 General Fund	-	-	-	-	5,205,525	-
6035 Dist to Individuals						

Description	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00
8000 General Fund	-	-	-	-	3,926,975	-
6085 Other Special Payments						
8000 General Fund	-	-	4,500,000	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	-	-	4,500,000	11,043	9,132,500	-
TOTAL SPECIAL PAYMENTS	**-**	**-**	**$4,500,000**	**$11,043**	**$9,132,500**	**-**
EXPENDITURES						
8000 General Fund	312,700	7,612,914	5,530,100	1,392,453	9,132,500	6,739,793
6400 Federal Funds Ltd	71,834	-	407,346	-	-	-
TOTAL EXPENDITURES	**$384,534**	**$7,612,914**	**$5,937,446**	**$1,392,453**	**$9,132,500**	**$6,739,793**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	-	5	66	-	2
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	0.88	-	4.40	5.28	-	1.76

Description	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	39,000,000	1,066,092	3,575,000	-	-	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	-	-	-	1,853,297	64,450	111,511
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	48,000,000	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	332,000,000	836,549	-	-	-	-
REVENUE CATEGORIES						
8000 General Fund	39,000,000	1,066,092	3,575,000	-	-	-
3400 Other Funds Ltd	48,000,000	-	-	1,853,297	64,450	111,511
6400 Federal Funds Ltd	332,000,000	836,549	-	-	-	-
TOTAL REVENUE CATEGORIES	**$419,000,000**	**$1,902,641**	**$3,575,000**	**$1,853,297**	**$64,450**	**$111,511**
AVAILABLE REVENUES						
8000 General Fund	39,000,000	1,066,092	3,575,000	-	-	-
3400 Other Funds Ltd	48,000,000	-	-	1,853,297	64,450	111,511
6400 Federal Funds Ltd	332,000,000	836,549	-	-	-	-

Description	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00
TOTAL AVAILABLE REVENUES	**$419,000,000**	**$1,902,641**	**$3,575,000**	**$1,853,297**	**$64,450**	**$111,511**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	501,967	-	-	-	-
3400 Other Funds Ltd	-	-	-	521,760	-	-
6400 Federal Funds Ltd	-	370,478	-	-	-	-
All Funds	-	872,445	-	521,760	-	-
3190 All Other Differential						
3400 Other Funds Ltd	-	-	-	-	15,588	25,286
SALARIES & WAGES						
8000 General Fund	-	501,967	-	-	-	-
3400 Other Funds Ltd	-	-	-	521,760	15,588	25,286
6400 Federal Funds Ltd	-	370,478	-	-	-	-
TOTAL SALARIES & WAGES	**-**	**$872,445**	**-**	**$521,760**	**$15,588**	**$25,286**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	212	-	-	-	-
3400 Other Funds Ltd	-	-	-	305	-	-
6400 Federal Funds Ltd	-	159	-	-	-	-
All Funds	-	371	-	305	-	-

Description	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00
3220 Public Employees Retire Cont						
8000 General Fund	-	85,184	-	-	-	-
3400 Other Funds Ltd	-	-	-	88,543	2,645	4,291
6400 Federal Funds Ltd	-	62,870	-	-	-	-
All Funds	-	148,054	-	88,543	2,645	4,291
3230 Social Security Taxes						
8000 General Fund	-	38,401	-	-	-	-
3400 Other Funds Ltd	-	-	-	39,916	1,192	1,934
6400 Federal Funds Ltd	-	28,342	-	-	-	-
All Funds	-	66,743	-	39,916	1,192	1,934
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	205	-	-	-	-
3400 Other Funds Ltd	-	-	-	290	-	-
6400 Federal Funds Ltd	-	152	-	-	-	-
All Funds	-	357	-	290	-	-
3270 Flexible Benefits						
8000 General Fund	-	124,681	-	-	-	-
3400 Other Funds Ltd	-	-	-	175,920	-	-
6400 Federal Funds Ltd	-	90,821	-	-	-	-
All Funds	-	215,502	-	175,920	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	-	248,683	-	-	-	-
3400 Other Funds Ltd	-	-	-	304,974	3,837	6,225

Description	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00
6400 Federal Funds Ltd	-	182,344	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**-**	**$431,027**	**-**	**$304,974**	**$3,837**	**$6,225**
PERSONAL SERVICES						
8000 General Fund	-	750,650	-	-	-	-
3400 Other Funds Ltd	-	-	-	826,734	19,425	31,511
6400 Federal Funds Ltd	-	552,822	-	-	-	-
TOTAL PERSONAL SERVICES	**-**	**$1,303,472**	**-**	**$826,734**	**$19,425**	**$31,511**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	10,591	-	-	-	-
3400 Other Funds Ltd	-	-	-	14,940	14,450	-
6400 Federal Funds Ltd	-	7,714	-	-	-	-
All Funds	-	18,305	-	14,940	14,450	-
4150 Employee Training						
8000 General Fund	-	2,915	-	-	-	-
3400 Other Funds Ltd	-	-	-	4,110	-	-
6400 Federal Funds Ltd	-	2,118	-	-	-	-
All Funds	-	5,033	-	4,110	-	-
4175 Office Expenses						
8000 General Fund	-	20,148	-	-	-	-
3400 Other Funds Ltd	-	-	-	28,425	-	-
6400 Federal Funds Ltd	-	14,675	-	-	-	-

Description	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00
All Funds	-	34,823	-	28,425	-	-
4200 Telecommunications						
8000 General Fund	-	6,588	-	-	-	-
3400 Other Funds Ltd	-	-	-	9,295	-	-
6400 Federal Funds Ltd	-	4,801	-	-	-	-
All Funds	-	11,389	-	9,295	-	-
4300 Professional Services						
8000 General Fund	-	170,000	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	30,575	80,000
6400 Federal Funds Ltd	-	180,000	-	-	-	-
All Funds	-	350,000	-	-	30,575	80,000
4600 Intra-agency Charges						
8000 General Fund	-	100,858	-	-	-	-
6400 Federal Funds Ltd	-	71,264	-	-	-	-
All Funds	-	172,122	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	-	1,832	-	-	-	-
3400 Other Funds Ltd	-	-	-	136,698	-	-
6400 Federal Funds Ltd	-	1,332	-	-	-	-
All Funds	-	3,164	-	136,698	-	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	2,510	-	-	-	-
3400 Other Funds Ltd	-	-	-	3,095	-	-

Description	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00
6400 Federal Funds Ltd	-	1,823	-	-	-	-
All Funds	-	4,333	-	3,095	-	-
SERVICES & SUPPLIES						
8000 General Fund	-	315,442	-	-	-	-
3400 Other Funds Ltd	-	-	-	196,563	45,025	80,000
6400 Federal Funds Ltd	-	283,727	-	-	-	-
TOTAL SERVICES & SUPPLIES	**-**	**$599,169**	**-**	**$196,563**	**$45,025**	**$80,000**
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	-	-	3,575,000	-	-	-
3400 Other Funds Ltd	-	-	-	830,000	-	-
All Funds	-	-	3,575,000	830,000	-	-
6035 Dist to Individuals						
8000 General Fund	39,000,000	-	-	-	-	-
3400 Other Funds Ltd	48,000,000	-	-	-	-	-
6400 Federal Funds Ltd	332,000,000	-	-	-	-	-
All Funds	419,000,000	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	39,000,000	-	3,575,000	-	-	-
3400 Other Funds Ltd	48,000,000	-	-	830,000	-	-
6400 Federal Funds Ltd	332,000,000	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$419,000,000**	**-**	**$3,575,000**	**$830,000**	**-**	**-**

Description	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00
EXPENDITURES						
8000 General Fund	39,000,000	1,066,092	3,575,000	-	-	-
3400 Other Funds Ltd	48,000,000	-	-	1,853,297	64,450	111,511
6400 Federal Funds Ltd	332,000,000	836,549	-	-	-	-
TOTAL EXPENDITURES	**$419,000,000**	**$1,902,641**	**$3,575,000**	**$1,853,297**	**$64,450**	**$111,511**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	7	-	5	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	6.16	-	5.00	-	-

Description	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	418,632	-			
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,806,102	-	-			
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	-	(452,441)			
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	297,498	-			
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	(2,271,322)			
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	-	-	(6,067,184)			
TRANSFERS IN						
3400 Other Funds Ltd	-	-	(8,338,506)			
TOTAL TRANSFERS IN	**-**	**-**	**($8,338,506)**			
REVENUE CATEGORIES						
8000 General Fund	-	418,632	-			

Description	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
3400 Other Funds Ltd	1,806,102	-	(8,790,947)			
6400 Federal Funds Ltd	-	297,498	-			
TOTAL REVENUE CATEGORIES	**$1,806,102**	**$716,130**	**($8,790,947)**			
AVAILABLE REVENUES						
8000 General Fund	-	418,632	-			
3400 Other Funds Ltd	1,806,102	-	(8,790,947)			
6400 Federal Funds Ltd	-	297,498	-			
TOTAL AVAILABLE REVENUES	**$1,806,102**	**$716,130**	**($8,790,947)**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	185,724	-			
3400 Other Funds Ltd	607,104	-	-			
6400 Federal Funds Ltd	-	185,724	-			
All Funds	607,104	371,448	-			
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	52	-			
3400 Other Funds Ltd	244	-	-			
6400 Federal Funds Ltd	-	54	-			
All Funds	244	106	-			

Description	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
3220 Public Employees Retire Cont						
8000 General Fund	-	31,517	-			
3400 Other Funds Ltd	103,025	-	-			
6400 Federal Funds Ltd	-	31,518	-			
All Funds	103,025	63,035	-			
3230 Social Security Taxes						
8000 General Fund	-	14,208	-			
3400 Other Funds Ltd	46,443	-	-			
6400 Federal Funds Ltd	-	14,208	-			
All Funds	46,443	28,416	-			
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	50	-			
3400 Other Funds Ltd	232	-	-			
6400 Federal Funds Ltd	-	52	-			
All Funds	232	102	-			
3270 Flexible Benefits						
8000 General Fund	-	30,786	-			
3400 Other Funds Ltd	140,736	-	-			
6400 Federal Funds Ltd	-	30,786	-			
All Funds	140,736	61,572	-			
OTHER PAYROLL EXPENSES						
8000 General Fund	-	76,613	-			
3400 Other Funds Ltd	290,680	-	-			

Description	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
6400 Federal Funds Ltd	-	76,618	-			
TOTAL OTHER PAYROLL EXPENSES	**$290,680**	**$153,231**	**-**			
PERSONAL SERVICES						
8000 General Fund	-	262,337	-			
3400 Other Funds Ltd	897,784	-	-			
6400 Federal Funds Ltd	-	262,342	-			
TOTAL PERSONAL SERVICES	**$897,784**	**$524,679**	**-**			
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	2,616	-			
3400 Other Funds Ltd	5,976	-	(3,972)			
6400 Federal Funds Ltd	-	2,614	-			
All Funds	5,976	5,230	(3,972)			
4125 Out of State Travel						
3400 Other Funds Ltd	-	-	(2,133)			
4150 Employee Training						
8000 General Fund	-	720	-			
3400 Other Funds Ltd	1,644	-	(2,447)			
6400 Federal Funds Ltd	-	718	-			
All Funds	1,644	1,438	(2,447)			
4175 Office Expenses						
8000 General Fund	-	4,979	-			

Description	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
3400 Other Funds Ltd	11,370	-	(21,065)			
6400 Federal Funds Ltd	-	4,974	-			
All Funds	11,370	9,953	(21,065)			
4200 Telecommunications						
8000 General Fund	-	1,628	-			
3400 Other Funds Ltd	3,718	-	(5,500)			
6400 Federal Funds Ltd	-	1,626	-			
All Funds	3,718	3,254	(5,500)			
4250 Data Processing						
3400 Other Funds Ltd	-	-	(759)			
4275 Publicity and Publications						
3400 Other Funds Ltd	-	-	(68,372)			
4300 Professional Services						
8000 General Fund	-	120,000	-			
3400 Other Funds Ltd	-	-	(456,884)			
All Funds	-	120,000	(456,884)			
4315 IT Professional Services						
3400 Other Funds Ltd	750,000	-	(57,331)			
4325 Attorney General						
3400 Other Funds Ltd	-	-	(61,004)			
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	-	(20)			
4400 Dues and Subscriptions						

Description	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
3400 Other Funds Ltd	-	-	(1,071)			
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	-	-	(794)			
4575 Agency Program Related S and S						
3400 Other Funds Ltd	54,119	-	(13,113)			
4600 Intra-agency Charges						
8000 General Fund	-	25,280	-			
3400 Other Funds Ltd	79,219	-	-			
6400 Federal Funds Ltd	-	24,154	-			
All Funds	79,219	49,434	-			
4650 Other Services and Supplies						
8000 General Fund	-	452	-			
3400 Other Funds Ltd	1,034	-	(881)			
6400 Federal Funds Ltd	-	452	-			
All Funds	1,034	904	(881)			
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	620	-			
3400 Other Funds Ltd	619	-	(811)			
6400 Federal Funds Ltd	-	618	-			
All Funds	619	1,238	(811)			
4715 IT Expendable Property						
3400 Other Funds Ltd	619	-	(1,301)			
SERVICES & SUPPLIES						

Description	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
8000 General Fund	-	156,295	-			
3400 Other Funds Ltd	908,318	-	(697,458)			
6400 Federal Funds Ltd	-	35,156	-			
TOTAL SERVICES & SUPPLIES	**$908,318**	**$191,451**	**($697,458)**			
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	-	-	(3,337,845)			
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	-	(107,572)			
6035 Dist to Individuals						
3400 Other Funds Ltd	-	-	(3,373,732)			
6085 Other Special Payments						
3400 Other Funds Ltd	-	-	(1,274,340)			
SPECIAL PAYMENTS						
3400 Other Funds Ltd	-	-	(8,093,489)			
TOTAL SPECIAL PAYMENTS	**-**	**-**	**($8,093,489)**			
EXPENDITURES						
8000 General Fund	-	418,632	-			
3400 Other Funds Ltd	1,806,102	-	(8,790,947)			
6400 Federal Funds Ltd	-	297,498	-			
TOTAL EXPENDITURES	**$1,806,102**	**$716,130**	**($8,790,947)**			
ENDING BALANCE						

Description	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
8000 General Fund	-	-	-			
3400 Other Funds Ltd	-	-	-			
6400 Federal Funds Ltd	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4	2	-			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	4.00	1.76	-			

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	99,638,193	671,490	763,469	13,103,059	6,575,316	16,039,652
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	47,547,559	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	348,595,936	1,638,121	1,893,331	-	13,064,484	-
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	(2,271,322)	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	(6,067,184)	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	(8,338,506)	-	-	-	-	-
TOTAL TRANSFERS IN	**($8,338,506)**	**-**	**-**	**-**	**-**	**-**
REVENUE CATEGORIES						
8000 General Fund	99,638,193	671,490	763,469	13,103,059	6,575,316	16,039,652
3400 Other Funds Ltd	39,209,053	-	-	-	-	-
6400 Federal Funds Ltd	348,595,936	1,638,121	1,893,331	-	13,064,484	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
TOTAL REVENUE CATEGORIES	**$487,443,182**	**$2,309,611**	**$2,656,800**	**$13,103,059**	**$19,639,800**	**$16,039,652**
AVAILABLE REVENUES						
8000 General Fund	99,638,193	671,490	763,469	13,103,059	6,575,316	16,039,652
3400 Other Funds Ltd	39,209,053	-	-	-	-	-
6400 Federal Funds Ltd	348,595,936	1,638,121	1,893,331	-	13,064,484	-
TOTAL AVAILABLE REVENUES	**$487,443,182**	**$2,309,611**	**$2,656,800**	**$13,103,059**	**$19,639,800**	**$16,039,652**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,138,502	195,032	348,960	365,946	-	-
6400 Federal Funds Ltd	826,456	477,496	348,960	-	-	-
All Funds	1,964,958	672,528	697,920	365,946	-	-
3190 All Other Differential						
8000 General Fund	237,012	237,012	-	-	-	-
6400 Federal Funds Ltd	580,256	580,256	-	-	-	-
All Funds	817,268	817,268	-	-	-	-
SALARIES & WAGES						
8000 General Fund	1,375,514	432,044	348,960	365,946	-	-
6400 Federal Funds Ltd	1,406,712	1,057,752	348,960	-	-	-
TOTAL SALARIES & WAGES	**$2,782,226**	**$1,489,796**	**$697,920**	**$365,946**	**-**	**-**
OTHER PAYROLL EXPENSES						

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	487	72	150	159	-	-
6400 Federal Funds Ltd	327	172	155	-	-	-
All Funds	814	244	305	159	-	-
3220 Public Employees Retire Cont						
8000 General Fund	233,427	73,319	59,218	62,102	-	-
6400 Federal Funds Ltd	238,716	179,498	59,218	-	-	-
All Funds	472,143	252,817	118,436	62,102	-	-
3230 Social Security Taxes						
8000 General Fund	105,203	33,028	26,693	27,996	-	-
6400 Federal Funds Ltd	107,564	80,866	26,698	-	-	-
All Funds	212,767	113,894	53,391	27,996	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	468	68	145	153	-	-
6400 Federal Funds Ltd	309	164	145	-	-	-
All Funds	777	232	290	153	-	-
3270 Flexible Benefits						
8000 General Fund	282,702	40,812	87,960	92,358	-	-
6400 Federal Funds Ltd	187,884	99,924	87,960	-	-	-
All Funds	470,586	140,736	175,920	92,358	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	622,287	147,299	174,166	182,768	-	-
6400 Federal Funds Ltd	534,800	360,624	174,176	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
TOTAL OTHER PAYROLL EXPENSES	**$1,157,087**	**$507,923**	**$348,342**	**$182,768**	**-**	**-**
PERSONAL SERVICES						
8000 General Fund	1,997,801	579,343	523,126	548,714	-	-
6400 Federal Funds Ltd	1,941,512	1,418,376	523,136	-	-	-
TOTAL PERSONAL SERVICES	**$3,939,313**	**$1,997,719**	**$1,046,262**	**$548,714**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	27,481	6,936	7,470	7,845	-	-
3400 Other Funds Ltd	(3,972)	-	-	-	-	-
6400 Federal Funds Ltd	24,438	16,968	7,470	-	-	-
All Funds	47,947	23,904	14,940	7,845	-	-
4125 Out of State Travel						
3400 Other Funds Ltd	(2,133)	-	-	-	-	-
4150 Employee Training						
8000 General Fund	7,554	1,904	2,055	2,157	-	-
3400 Other Funds Ltd	(2,447)	-	-	-	-	-
6400 Federal Funds Ltd	6,727	4,672	2,055	-	-	-
All Funds	11,834	6,576	4,110	2,157	-	-
4175 Office Expenses						
8000 General Fund	52,287	13,192	14,225	14,922	-	-
3400 Other Funds Ltd	(21,065)	-	-	-	-	-
6400 Federal Funds Ltd	46,499	32,289	14,210	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
All Funds	77,721	45,481	28,435	14,922	-	-
4200 Telecommunications						
8000 General Fund	17,097	4,312	4,650	4,881	-	-
3400 Other Funds Ltd	(5,500)	-	-	-	-	-
6400 Federal Funds Ltd	15,205	10,560	4,645	-	-	-
All Funds	26,802	14,872	9,295	4,881	-	-
4250 Data Processing						
3400 Other Funds Ltd	(759)	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	(68,372)	-	-	-	-	-
4300 Professional Services						
8000 General Fund	6,321,475	-	-	-	-	-
3400 Other Funds Ltd	(456,884)	-	-	-	-	-
All Funds	5,864,591	-	-	-	-	-
4315 IT Professional Services						
8000 General Fund	1,068,269	-	141,500	926,769	-	-
3400 Other Funds Ltd	(57,331)	-	-	-	-	-
6400 Federal Funds Ltd	1,273,500	-	1,273,500	-	-	-
All Funds	2,284,438	-	1,415,000	926,769	-	-
4325 Attorney General						
3400 Other Funds Ltd	(61,004)	-	-	-	-	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	(20)	-	-	-	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
4400 Dues and Subscriptions						
3400 Other Funds Ltd	(1,071)	-	-	-	-	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	(794)	-	-	-	-	-
4550 Other Care of Residents and Patients						
8000 General Fund	255,007	63,163	67,598	74,558	-	-
6400 Federal Funds Ltd	214,288	148,808	65,480	-	-	-
All Funds	469,295	211,971	133,078	74,558	-	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	(13,113)	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	4,755	1,200	1,295	1,356	-	-
3400 Other Funds Ltd	(881)	-	-	-	-	-
6400 Federal Funds Ltd	4,226	2,936	1,290	-	-	-
All Funds	8,100	4,136	2,585	1,356	-	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	6,085	1,440	1,550	1,857	-	-
3400 Other Funds Ltd	(811)	-	-	-	-	-
6400 Federal Funds Ltd	5,057	3,512	1,545	-	-	-
All Funds	10,331	4,952	3,095	1,857	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	(1,301)	-	-	-	-	-
SERVICES & SUPPLIES						

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
8000 General Fund	7,760,010	92,147	240,343	1,034,345	-	-
3400 Other Funds Ltd	(697,458)	-	-	-	-	-
6400 Federal Funds Ltd	1,589,940	219,745	1,370,195	-	-	-
TOTAL SERVICES & SUPPLIES	**$8,652,492**	**$311,892**	**$1,610,538**	**$1,034,345**	**-**	**-**
CAPITAL OUTLAY						
5700 Building Structures						
8000 General Fund	7,612,914	-	-	-	-	-
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	28,276,057	-	-	10,720,000	-	12,350,532
3400 Other Funds Ltd	(3,337,845)	-	-	-	-	-
All Funds	24,938,212	-	-	10,720,000	-	12,350,532
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	(107,572)	-	-	-	-	-
6035 Dist to Individuals						
8000 General Fund	53,191,411	-	-	-	6,575,316	3,689,120
3400 Other Funds Ltd	44,626,268	-	-	-	-	-
6400 Federal Funds Ltd	345,064,484	-	-	-	13,064,484	-
All Funds	442,882,163	-	-	-	19,639,800	3,689,120
6085 Other Special Payments						
8000 General Fund	800,000	-	-	800,000	-	-
3400 Other Funds Ltd	(1,274,340)	-	-	-	-	-
All Funds	(474,340)	-	-	800,000	-	-

Description	Total Policy Packages	Pkg: 201 Integratd Eligibility/Medicaid Eligibility Priority: 00	Pkg: 202 Medicaid Modularity Priority: 00	Pkg: 402 Prev'n, Interv'n & Access thru Lifespan Priority: 00	Pkg: 403 Intensive In-Home Behavioral Health Services Priority: 00	Pkg: 408 Continuation of Mental Health Funding Priority: 00
SPECIAL PAYMENTS						
8000 General Fund	82,267,468	-	-	11,520,000	6,575,316	16,039,652
3400 Other Funds Ltd	39,906,511	-	-	-	-	-
6400 Federal Funds Ltd	345,064,484	-	-	-	13,064,484	-
TOTAL SPECIAL PAYMENTS	**$467,238,463**	**-**	**-**	**$11,520,000**	**$19,639,800**	**$16,039,652**
EXPENDITURES						
8000 General Fund	99,638,193	671,490	763,469	13,103,059	6,575,316	16,039,652
3400 Other Funds Ltd	39,209,053	-	-	-	-	-
6400 Federal Funds Ltd	348,595,936	1,638,121	1,893,331	-	13,064,484	-
TOTAL EXPENDITURES	**$487,443,182**	**$2,309,611**	**$2,656,800**	**$13,103,059**	**$19,639,800**	**$16,039,652**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	14	4	5	3	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	13.40	4.00	5.00	2.64	-	-

Description	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	7,612,914	9,132,500	6,739,793	39,000,000	-	
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	-	-	48,000,000	(452,441)	
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	332,000,000	-	
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	-	-	-	-	(2,271,322)	
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	-	-	-	-	(6,067,184)	
TRANSFERS IN						
3400 Other Funds Ltd	-	-	-	-	(8,338,506)	
TOTAL TRANSFERS IN	**-**	**-**	**-**	**-**	**($8,338,506)**	
REVENUE CATEGORIES						
8000 General Fund	7,612,914	9,132,500	6,739,793	39,000,000	-	
3400 Other Funds Ltd	-	-	-	48,000,000	(8,790,947)	
6400 Federal Funds Ltd	-	-	-	332,000,000	-	

Description	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00	
TOTAL REVENUE CATEGORIES	**$7,612,914**	**$9,132,500**	**$6,739,793**	**$419,000,000**	**($8,790,947)**	
AVAILABLE REVENUES						
8000 General Fund	7,612,914	9,132,500	6,739,793	39,000,000	-	
3400 Other Funds Ltd	-	-	-	48,000,000	(8,790,947)	
6400 Federal Funds Ltd	-	-	-	332,000,000	-	
TOTAL AVAILABLE REVENUES	**$7,612,914**	**$9,132,500**	**$6,739,793**	**$419,000,000**	**($8,790,947)**	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	228,564	-	-	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	106	-	-	
3220 Public Employees Retire Cont						
8000 General Fund	-	-	38,788	-	-	
3230 Social Security Taxes						
8000 General Fund	-	-	17,486	-	-	
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	-	102	-	-	
3270 Flexible Benefits						
8000 General Fund	-	-	61,572	-	-	

Description	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00	
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	118,054	-	-	
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**$118,054**	**-**	**-**	
PERSONAL SERVICES						
8000 General Fund	-	-	346,618	-	-	
TOTAL PERSONAL SERVICES	**-**	**-**	**$346,618**	**-**	**-**	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	5,230	-	-	
3400 Other Funds Ltd	-	-	-	-	(3,972)	
All Funds	-	-	5,230	-	(3,972)	
4125 Out of State Travel						
3400 Other Funds Ltd	-	-	-	-	(2,133)	
4150 Employee Training						
8000 General Fund	-	-	1,438	-	-	
3400 Other Funds Ltd	-	-	-	-	(2,447)	
All Funds	-	-	1,438	-	(2,447)	
4175 Office Expenses						
8000 General Fund	-	-	9,948	-	-	
3400 Other Funds Ltd	-	-	-	-	(21,065)	
All Funds	-	-	9,948	-	(21,065)	
4200 Telecommunications						

Description	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00	
8000 General Fund	-	-	3,254	-	-	
3400 Other Funds Ltd	-	-	-	-	(5,500)	
All Funds	-	-	3,254	-	(5,500)	
4250 Data Processing						
3400 Other Funds Ltd	-	-	-	-	(759)	
4275 Publicity and Publications						
3400 Other Funds Ltd	-	-	-	-	(68,372)	
4300 Professional Services						
8000 General Fund	-	-	6,321,475	-	-	
3400 Other Funds Ltd	-	-	-	-	(456,884)	
All Funds	-	-	6,321,475	-	(456,884)	
4315 IT Professional Services						
3400 Other Funds Ltd	-	-	-	-	(57,331)	
4325 Attorney General						
3400 Other Funds Ltd	-	-	-	-	(61,004)	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	-	-	-	(20)	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	-	-	-	(1,071)	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	-	-	-	-	(794)	
4550 Other Care of Residents and Patients						
8000 General Fund	-	-	49,688	-	-	

Description	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	-	-	-	-	(13,113)	
4650 Other Services and Supplies						
8000 General Fund	-	-	904	-	-	
3400 Other Funds Ltd	-	-	-	-	(881)	
All Funds	-	-	904	-	(881)	
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	1,238	-	-	
3400 Other Funds Ltd	-	-	-	-	(811)	
All Funds	-	-	1,238	-	(811)	
4715 IT Expendable Property						
3400 Other Funds Ltd	-	-	-	-	(1,301)	
SERVICES & SUPPLIES						
8000 General Fund	-	-	6,393,175	-	-	
3400 Other Funds Ltd	-	-	-	-	(697,458)	
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$6,393,175**	**-**	**($697,458)**	
CAPITAL OUTLAY						
5700 Building Structures						
8000 General Fund	7,612,914	-	-	-	-	
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	-	5,205,525	-	-	-	
3400 Other Funds Ltd	-	-	-	-	(3,337,845)	

Description	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00	
All Funds	-	5,205,525	-	-	(3,337,845)	
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	-	-	-	(107,572)	
6035 Dist to Individuals						
8000 General Fund	-	3,926,975	-	39,000,000	-	
3400 Other Funds Ltd	-	-	-	48,000,000	(3,373,732)	
6400 Federal Funds Ltd	-	-	-	332,000,000	-	
All Funds	-	3,926,975	-	419,000,000	(3,373,732)	
6085 Other Special Payments						
3400 Other Funds Ltd	-	-	-	-	(1,274,340)	
SPECIAL PAYMENTS						
8000 General Fund	-	9,132,500	-	39,000,000	-	
3400 Other Funds Ltd	-	-	-	48,000,000	(8,093,489)	
6400 Federal Funds Ltd	-	-	-	332,000,000	-	
TOTAL SPECIAL PAYMENTS	**-**	**$9,132,500**	**-**	**$419,000,000**	**($8,093,489)**	
EXPENDITURES						
8000 General Fund	7,612,914	9,132,500	6,739,793	39,000,000	-	
3400 Other Funds Ltd	-	-	-	48,000,000	(8,790,947)	
6400 Federal Funds Ltd	-	-	-	332,000,000	-	
TOTAL EXPENDITURES	**$7,612,914**	**$9,132,500**	**$6,739,793**	**$419,000,000**	**($8,790,947)**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	

Description	Pkg: 410 Misdemeanor Defenders Priority: 00	Pkg: 413 Behavioral Health Funding Shortfall Priority: 00	Pkg: 414 MOTS/COMPASS Modernization & Completion Priority: 00	Pkg: 415 Expanding Hepatitis C Coverage Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00	
3400 Other Funds Ltd	-	-	-	-	-	
6400 Federal Funds Ltd	-	-	-	-	-	
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	2	-	-	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	-	1.76	-	-	

Description	Total Policy Packages	Pkg: 404 Office of Child Health Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	8,130,605	803,081	312,700	5,530,100	1,066,092	418,632
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	2,124,962	511,735	71,834	407,346	836,549	297,498
REVENUE CATEGORIES						
8000 General Fund	8,130,605	803,081	312,700	5,530,100	1,066,092	418,632
6400 Federal Funds Ltd	2,124,962	511,735	71,834	407,346	836,549	297,498
TOTAL REVENUE CATEGORIES	**$10,255,567**	**$1,314,816**	**$384,534**	**$5,937,446**	**$1,902,641**	**$716,130**
AVAILABLE REVENUES						
8000 General Fund	8,130,605	803,081	312,700	5,530,100	1,066,092	418,632
6400 Federal Funds Ltd	2,124,962	511,735	71,834	407,346	836,549	297,498
TOTAL AVAILABLE REVENUES	**$10,255,567**	**$1,314,816**	**$384,534**	**$5,937,446**	**$1,902,641**	**$716,130**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,571,722	448,273	57,824	377,934	501,967	185,724
6400 Federal Funds Ltd	1,048,406	286,601	36,970	168,633	370,478	185,724
All Funds	2,620,128	734,874	94,794	546,567	872,445	371,448

Description	Total Policy Packages	Pkg: 404 Office of Child Health Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	663	192	32	175	212	52
6400 Federal Funds Ltd	450	126	21	90	159	54
All Funds	1,113	318	53	265	371	106
3220 Public Employees Retire Cont						
8000 General Fund	266,723	76,074	9,813	64,135	85,184	31,517
6400 Federal Funds Ltd	177,915	48,636	6,274	28,617	62,870	31,518
All Funds	444,638	124,710	16,087	92,752	148,054	63,035
3230 Social Security Taxes						
8000 General Fund	120,238	34,293	4,424	28,912	38,401	14,208
6400 Federal Funds Ltd	80,204	21,926	2,828	12,900	28,342	14,208
All Funds	200,442	56,219	7,252	41,812	66,743	28,416
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	641	186	31	169	205	50
6400 Federal Funds Ltd	430	120	20	86	152	52
All Funds	1,071	306	51	255	357	102
3270 Flexible Benefits						
8000 General Fund	389,436	112,674	18,779	102,516	124,681	30,786
6400 Federal Funds Ltd	257,070	72,042	12,007	51,414	90,821	30,786
All Funds	646,506	184,716	30,786	153,930	215,502	61,572
OTHER PAYROLL EXPENSES						
8000 General Fund	777,701	223,419	33,079	195,907	248,683	76,613

Description	Total Policy Packages	Pkg: 404 Office of Child Health Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00
6400 Federal Funds Ltd	516,069	142,850	21,150	93,107	182,344	76,618
TOTAL OTHER PAYROLL EXPENSES	**$1,293,770**	**$366,269**	**$54,229**	**$289,014**	**$431,027**	**$153,231**
PERSONAL SERVICES						
8000 General Fund	2,349,423	671,692	90,903	573,841	750,650	262,337
6400 Federal Funds Ltd	1,564,475	429,451	58,120	261,740	552,822	262,342
TOTAL PERSONAL SERVICES	**$3,913,898**	**$1,101,143**	**$149,023**	**$835,581**	**$1,303,472**	**$524,679**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	41,966	9,570	1,595	17,594	10,591	2,616
6400 Federal Funds Ltd	30,720	6,120	1,020	13,252	7,714	2,614
All Funds	72,686	15,690	2,615	30,846	18,305	5,230
4150 Employee Training						
8000 General Fund	9,104	2,634	439	2,396	2,915	720
6400 Federal Funds Ltd	5,995	1,680	280	1,199	2,118	718
All Funds	15,099	4,314	719	3,595	5,033	1,438
4175 Office Expenses						
8000 General Fund	62,931	18,204	3,034	16,566	20,148	4,979
6400 Federal Funds Ltd	41,537	11,640	1,940	8,308	14,675	4,974
All Funds	104,468	29,844	4,974	24,874	34,823	9,953
4200 Telecommunications						
8000 General Fund	20,577	5,952	992	5,417	6,588	1,628
6400 Federal Funds Ltd	13,590	3,810	635	2,718	4,801	1,626

Description	Total Policy Packages	Pkg: 404 Office of Child Health Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00
All Funds	34,167	9,762	1,627	8,135	11,389	3,254
4300 Professional Services						
8000 General Fund	818,000	-	200,000	328,000	170,000	120,000
6400 Federal Funds Ltd	258,000	-	-	78,000	180,000	-
All Funds	1,076,000	-	200,000	406,000	350,000	120,000
4600 Intra-agency Charges						
8000 General Fund	315,043	91,105	15,083	82,717	100,858	25,280
6400 Federal Funds Ltd	201,715	56,532	9,422	40,343	71,264	24,154
All Funds	516,758	147,637	24,505	123,060	172,122	49,434
4650 Other Services and Supplies						
8000 General Fund	5,722	1,656	276	1,506	1,832	452
6400 Federal Funds Ltd	3,770	1,056	176	754	1,332	452
All Funds	9,492	2,712	452	2,260	3,164	904
4700 Expendable Prop 250 - 5000						
8000 General Fund	7,839	2,268	378	2,063	2,510	620
6400 Federal Funds Ltd	5,160	1,446	241	1,032	1,823	618
All Funds	12,999	3,714	619	3,095	4,333	1,238
SERVICES & SUPPLIES						
8000 General Fund	1,281,182	131,389	221,797	456,259	315,442	156,295
6400 Federal Funds Ltd	560,487	82,284	13,714	145,606	283,727	35,156
TOTAL SERVICES & SUPPLIES	**$1,841,669**	**$213,673**	**$235,511**	**$601,865**	**$599,169**	**$191,451**
SPECIAL PAYMENTS						
6085 Other Special Payments						

Description	Total Policy Packages	Pkg: 404 Office of Child Health Priority: 00	Pkg: 409 Opioid Alt Pain Ed Modules/Addictions Priority: 00	Pkg: 411 Behavioral Health Priority: 00	Pkg: 416 CCO 2.0 Priority: 00	Pkg: 422 Statewide Pharmacy Purchasing Implmtn Group Priority: 00
8000 General Fund	4,500,000	-	-	4,500,000	-	-
EXPENDITURES						
8000 General Fund	8,130,605	803,081	312,700	5,530,100	1,066,092	418,632
6400 Federal Funds Ltd	2,124,962	511,735	71,834	407,346	836,549	297,498
TOTAL EXPENDITURES	**$10,255,567**	**$1,314,816**	**$384,534**	**$5,937,446**	**$1,902,641**	**$716,130**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	21	6	1	5	7	2
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	18.48	5.28	0.88	4.40	6.16	1.76

Description	Total Policy Packages	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00				
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	908,395	908,395				
AVAILABLE REVENUES						
3400 Other Funds Ltd	908,395	908,395				
TOTAL AVAILABLE REVENUES	**$908,395**	**$908,395**				
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	307,848	307,848				
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	122	122				
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	52,242	52,242				
3230 Social Security Taxes						
3400 Other Funds Ltd	23,550	23,550				
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	116	116				
3270 Flexible Benefits						
3400 Other Funds Ltd	70,368	70,368				

Description	Total Policy Packages	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00				
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	146,398	146,398				
TOTAL OTHER PAYROLL EXPENSES	**$146,398**	**$146,398**				
PERSONAL SERVICES						
3400 Other Funds Ltd	454,246	454,246				
TOTAL PERSONAL SERVICES	**$454,246**	**$454,246**				
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	2,988	2,988				
4150 Employee Training						
3400 Other Funds Ltd	822	822				
4175 Office Expenses						
3400 Other Funds Ltd	5,685	5,685				
4200 Telecommunications						
3400 Other Funds Ltd	1,859	1,859				
4315 IT Professional Services						
3400 Other Funds Ltd	375,000	375,000				
4575 Agency Program Related S and S						
3400 Other Funds Ltd	26,980	26,980				
4600 Intra-agency Charges						
3400 Other Funds Ltd	39,679	39,679				
4650 Other Services and Supplies						

Description	Total Policy Packages	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00				
3400 Other Funds Ltd	517	517				
4715 IT Expendable Property						
3400 Other Funds Ltd	619	619				
SERVICES & SUPPLIES						
3400 Other Funds Ltd	454,149	454,149				
TOTAL SERVICES & SUPPLIES	**$454,149**	**$454,149**				
EXPENDITURES						
3400 Other Funds Ltd	908,395	908,395				
TOTAL EXPENDITURES	**$908,395**	**$908,395**				
ENDING BALANCE						
3400 Other Funds Ltd	-	-				
TOTAL ENDING BALANCE	**-**	**-**				
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2	2				
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	2.00	2.00				

Description	Total Policy Packages	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00				
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	897,707	897,707				
AVAILABLE REVENUES						
3400 Other Funds Ltd	897,707	897,707				
TOTAL AVAILABLE REVENUES	**$897,707**	**$897,707**				
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	299,256	299,256				
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	122	122				
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	50,783	50,783				
3230 Social Security Taxes						
3400 Other Funds Ltd	22,893	22,893				
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	116	116				
3270 Flexible Benefits						
3400 Other Funds Ltd	70,368	70,368				

Description	Total Policy Packages	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00				
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	144,282	144,282				
TOTAL OTHER PAYROLL EXPENSES	**$144,282**	**$144,282**				
PERSONAL SERVICES						
3400 Other Funds Ltd	443,538	443,538				
TOTAL PERSONAL SERVICES	**$443,538**	**$443,538**				
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	2,988	2,988				
4150 Employee Training						
3400 Other Funds Ltd	822	822				
4175 Office Expenses						
3400 Other Funds Ltd	5,685	5,685				
4200 Telecommunications						
3400 Other Funds Ltd	1,859	1,859				
4315 IT Professional Services						
3400 Other Funds Ltd	375,000	375,000				
4575 Agency Program Related S and S						
3400 Other Funds Ltd	27,139	27,139				
4600 Intra-agency Charges						
3400 Other Funds Ltd	39,540	39,540				
4650 Other Services and Supplies						

Description	Total Policy Packages	Pkg: 421 OEBB/PEBB Benefit Management Sys Replacement Priority: 00				
3400 Other Funds Ltd	517	517				
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	619	619				
SERVICES & SUPPLIES						
3400 Other Funds Ltd	454,169	454,169				
TOTAL SERVICES & SUPPLIES	**$454,169**	**$454,169**				
EXPENDITURES						
3400 Other Funds Ltd	897,707	897,707				
TOTAL EXPENDITURES	**$897,707**	**$897,707**				
ENDING BALANCE						
3400 Other Funds Ltd	-	-				
TOTAL ENDING BALANCE	**-**	**-**				
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2	2				
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	2.00	2.00				

Description	Total Policy Packages	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	55,329,831	4,056,925	47,697,906	-	-	3,575,000
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	2,029,258	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	802,370	-	802,370	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	4,734,145	4,675,590	58,555	-	-	-
TRANSFERS IN						
1050 Transfer In Other						
3400 Other Funds Ltd	78,400,000	-	-	29,300,000	49,100,000	-
REVENUE CATEGORIES						
8000 General Fund	55,329,831	4,056,925	47,697,906	-	-	3,575,000
3400 Other Funds Ltd	81,231,628	-	802,370	29,300,000	49,100,000	-
6400 Federal Funds Ltd	4,734,145	4,675,590	58,555	-	-	-
TOTAL REVENUE CATEGORIES	**$141,295,604**	**$8,732,515**	**$48,558,831**	**$29,300,000**	**$49,100,000**	**$3,575,000**
AVAILABLE REVENUES						
8000 General Fund	55,329,831	4,056,925	47,697,906	-	-	3,575,000

Description	Total Policy Packages	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
3400 Other Funds Ltd	81,231,628	-	802,370	29,300,000	49,100,000	-
6400 Federal Funds Ltd	4,734,145	4,675,590	58,555	-	-	-
TOTAL AVAILABLE REVENUES	**$141,295,604**	**$8,732,515**	**$48,558,831**	**$29,300,000**	**$49,100,000**	**$3,575,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,739,005	189,666	1,549,339	-	-	-
3400 Other Funds Ltd	1,893,754	-	176,902	293,868	901,224	-
6400 Federal Funds Ltd	149,749	168,102	(18,353)	-	-	-
All Funds	3,782,508	357,768	1,707,888	293,868	901,224	-
3190 All Other Differential						
8000 General Fund	409,748	-	409,748	-	-	-
3400 Other Funds Ltd	276,948	-	236,074	-	-	-
6400 Federal Funds Ltd	27,455	-	27,455	-	-	-
All Funds	714,151	-	673,277	-	-	-
SALARIES & WAGES						
8000 General Fund	2,148,753	189,666	1,959,087	-	-	-
3400 Other Funds Ltd	2,170,702	-	412,976	293,868	901,224	-
6400 Federal Funds Ltd	177,204	168,102	9,102	-	-	-
TOTAL SALARIES & WAGES	**$4,496,659**	**$357,768**	**$2,381,165**	**$293,868**	**$901,224**	**-**
OTHER PAYROLL EXPENSES						

Description	Total Policy Packages	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	720	105	615	-	-	-
3400 Other Funds Ltd	1,084	-	214	138	427	-
6400 Federal Funds Ltd	102	77	25	-	-	-
All Funds	1,906	182	854	138	427	-
3220 Public Employees Retire Cont						
8000 General Fund	364,641	32,186	332,455	-	-	-
3400 Other Funds Ltd	368,365	-	70,080	49,869	152,937	-
6400 Federal Funds Ltd	30,073	28,527	1,546	-	-	-
All Funds	763,079	60,713	404,081	49,869	152,937	-
3230 Social Security Taxes						
8000 General Fund	164,376	14,508	149,868	-	-	-
3400 Other Funds Ltd	166,060	-	31,594	22,482	68,942	-
6400 Federal Funds Ltd	13,555	12,860	695	-	-	-
All Funds	343,991	27,368	182,157	22,482	68,942	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	686	101	585	-	-	-
3400 Other Funds Ltd	1,033	-	205	132	406	-
6400 Federal Funds Ltd	95	73	22	-	-	-
All Funds	1,814	174	812	132	406	-
3270 Flexible Benefits						
8000 General Fund	416,828	61,572	355,256	-	-	-
3400 Other Funds Ltd	625,009	-	123,637	79,164	246,288	-

Description	Total Policy Packages	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
6400 Federal Funds Ltd	57,663	43,980	13,683	-	-	-
All Funds	1,099,500	105,552	492,576	79,164	246,288	-
OTHER PAYROLL EXPENSES						
8000 General Fund	947,251	108,472	838,779	-	-	-
3400 Other Funds Ltd	1,161,551	-	225,730	151,785	469,000	-
6400 Federal Funds Ltd	101,488	85,517	15,971	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$2,210,290**	**$193,989**	**$1,080,480**	**$151,785**	**$469,000**	**-**
PERSONAL SERVICES						
8000 General Fund	3,096,004	298,138	2,797,866	-	-	-
3400 Other Funds Ltd	3,332,253	-	638,706	445,653	1,370,224	-
6400 Federal Funds Ltd	278,692	253,619	25,073	-	-	-
TOTAL PERSONAL SERVICES	**$6,706,949**	**$551,757**	**$3,461,645**	**$445,653**	**$1,370,224**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	35,407	5,229	30,178	-	-	-
3400 Other Funds Ltd	66,094	-	9,065	6,723	20,916	-
6400 Federal Funds Ltd	6,324	3,735	2,589	-	-	-
All Funds	107,825	8,964	41,832	6,723	20,916	-
4150 Employee Training						
8000 General Fund	9,742	1,439	8,303	-	-	-
3400 Other Funds Ltd	14,208	-	2,493	1,851	5,754	-
6400 Federal Funds Ltd	1,739	1,027	712	-	-	-

Description	Total Policy Packages	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
All Funds	25,689	2,466	11,508	1,851	5,754	-
4175 Office Expenses						
8000 General Fund	67,374	9,953	57,421	-	-	-
3400 Other Funds Ltd	98,265	-	17,249	12,792	39,799	-
6400 Federal Funds Ltd	12,026	7,106	4,920	-	-	-
All Funds	177,665	17,059	79,590	12,792	39,799	-
4200 Telecommunications						
8000 General Fund	22,031	3,255	18,776	-	-	-
3400 Other Funds Ltd	32,130	-	5,640	4,182	13,013	-
6400 Federal Funds Ltd	3,933	2,323	1,610	-	-	-
All Funds	58,094	5,578	26,026	4,182	13,013	-
4275 Publicity and Publications						
3400 Other Funds Ltd	100,000	-	-	100,000	-	-
4300 Professional Services						
8000 General Fund	2,737,877	-	2,737,877	-	-	-
3400 Other Funds Ltd	9,610,575	-	-	9,500,000	-	-
All Funds	12,348,452	-	2,737,877	9,500,000	-	-
4315 IT Professional Services						
8000 General Fund	1,950,000	-	1,950,000	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	200,000	-	200,000	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	538,500	-	538,500	-	-	-

Description	Total Policy Packages	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
3400 Other Funds Ltd	40,409,213	-	-	7,655,654	32,753,559	-
6400 Federal Funds Ltd	(14,805)	-	(14,805)	-	-	-
All Funds	40,932,908	-	523,695	7,655,654	32,753,559	-
4650 Other Services and Supplies						
8000 General Fund	1,489,941	1,137,208	352,733	-	-	-
3400 Other Funds Ltd	525,726	-	127,338	69,288	192,402	-
6400 Federal Funds Ltd	71,311	33,390	37,921	-	-	-
All Funds	2,086,978	1,170,598	517,992	69,288	192,402	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	7,955	1,703	6,252	-	-	-
3400 Other Funds Ltd	11,164	-	1,879	1,857	4,333	-
6400 Federal Funds Ltd	1,308	773	535	-	-	-
All Funds	20,427	2,476	8,666	1,857	4,333	-
SERVICES & SUPPLIES						
8000 General Fund	7,058,827	1,158,787	5,900,040	-	-	-
3400 Other Funds Ltd	50,867,375	-	163,664	17,352,347	33,029,776	-
6400 Federal Funds Ltd	81,836	48,354	33,482	-	-	-
TOTAL SERVICES & SUPPLIES	**$58,008,038**	**$1,207,141**	**$6,097,186**	**$17,352,347**	**$33,029,776**	**-**
SPECIAL PAYMENTS						
6020 Dist to Counties						
8000 General Fund	41,175,000	2,600,000	35,000,000	-	-	3,575,000
3400 Other Funds Ltd	27,032,000	-	-	11,502,000	14,700,000	-
6400 Federal Funds Ltd	4,373,617	4,373,617	-	-	-	-

Description	Total Policy Packages	Pkg: 401 Universal Family Linkages & Home Visiting Sys Priority: 00	Pkg: 405 Public Health Modernization Priority: 00	Pkg: 406 Increase the Price of Tobacco Products Priority: 00	Pkg: 407 Increase Taxes for Beer, Wine and Cider Priority: 00	Pkg: 417 State Support for Local Public Health Priority: 00
All Funds	72,580,617	6,973,617	35,000,000	11,502,000	14,700,000	3,575,000
6030 Dist to Non-Gov Units						
8000 General Fund	4,000,000	-	4,000,000	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	45,175,000	2,600,000	39,000,000	-	-	3,575,000
3400 Other Funds Ltd	27,032,000	-	-	11,502,000	14,700,000	-
6400 Federal Funds Ltd	4,373,617	4,373,617	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$76,580,617**	**$6,973,617**	**$39,000,000**	**$11,502,000**	**$14,700,000**	**$3,575,000**
EXPENDITURES						
8000 General Fund	55,329,831	4,056,925	47,697,906	-	-	3,575,000
3400 Other Funds Ltd	81,231,628	-	802,370	29,300,000	49,100,000	-
6400 Federal Funds Ltd	4,734,145	4,675,590	58,555	-	-	-
TOTAL EXPENDITURES	**$141,295,604**	**$8,732,515**	**$48,558,831**	**$29,300,000**	**$49,100,000**	**$3,575,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	33	4	14	3	7	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	31.25	3.00	14.00	2.25	7.00	-

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00			
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	1,853,297	64,450	111,511			
AVAILABLE REVENUES						
3400 Other Funds Ltd	1,853,297	64,450	111,511			
TOTAL AVAILABLE REVENUES	**$1,853,297**	**$64,450**	**$111,511**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	521,760	-	-			
3190 All Other Differential						
3400 Other Funds Ltd	-	15,588	25,286			
SALARIES & WAGES						
3400 Other Funds Ltd	521,760	15,588	25,286			
TOTAL SALARIES & WAGES	**$521,760**	**$15,588**	**$25,286**			
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	305	-	-			
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	88,543	2,645	4,291			

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00			
3230 Social Security Taxes						
3400 Other Funds Ltd	39,916	1,192	1,934			
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	290	-	-			
3270 Flexible Benefits						
3400 Other Funds Ltd	175,920	-	-			
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	304,974	3,837	6,225			
TOTAL OTHER PAYROLL EXPENSES	**$304,974**	**$3,837**	**$6,225**			
PERSONAL SERVICES						
3400 Other Funds Ltd	826,734	19,425	31,511			
TOTAL PERSONAL SERVICES	**$826,734**	**$19,425**	**$31,511**			
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	14,940	14,450	-			
4150 Employee Training						
3400 Other Funds Ltd	4,110	-	-			
4175 Office Expenses						
3400 Other Funds Ltd	28,425	-	-			
4200 Telecommunications						
3400 Other Funds Ltd	9,295	-	-			
4300 Professional Services						

Description	Pkg: 418 Fee Structure Rev for Drinking Water Svcs Priority: 00	Pkg: 419 Fee Chgs for the Food, Pool and Lodging Pgms Priority: 00	Pkg: 420 Toxic Free Kids Program Priority: 00			
3400 Other Funds Ltd	-	30,575	80,000			
4650 Other Services and Supplies						
3400 Other Funds Ltd	136,698	-	-			
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	3,095	-	-			
SERVICES & SUPPLIES						
3400 Other Funds Ltd	196,563	45,025	80,000			
TOTAL SERVICES & SUPPLIES	**$196,563**	**$45,025**	**$80,000**			
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	830,000	-	-			
EXPENDITURES						
3400 Other Funds Ltd	1,853,297	64,450	111,511			
TOTAL EXPENDITURES	**$1,853,297**	**$64,450**	**$111,511**			
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	5	-	-			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	5.00	-	-			

Description	Total Policy Packages	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,392,453	-	1,392,453			
8010 General Fund Cap Improve	9,075,000	9,075,000	-			
All Funds	10,467,453	9,075,000	1,392,453			
AVAILABLE REVENUES						
8000 General Fund	1,392,453	-	1,392,453			
8010 General Fund Cap Improve	9,075,000	9,075,000	-			
TOTAL AVAILABLE REVENUES	**$10,467,453**	**$9,075,000**	**$1,392,453**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	604,002	-	604,002			
3170 Overtime Payments						
8000 General Fund	15,736	-	15,736			
3190 All Other Differential						
8000 General Fund	9,722	-	9,722			
SALARIES & WAGES						
8000 General Fund	629,460	-	629,460			
TOTAL SALARIES & WAGES	**$629,460**	**-**	**$629,460**			

Description	Total Policy Packages	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00			
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	318	-	318			
3220 Public Employees Retire Cont						
8000 General Fund	106,821	-	106,821			
3230 Social Security Taxes						
8000 General Fund	48,155	-	48,155			
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	306	-	306			
3270 Flexible Benefits						
8000 General Fund	184,716	-	184,716			
OTHER PAYROLL EXPENSES						
8000 General Fund	340,316	-	340,316			
TOTAL OTHER PAYROLL EXPENSES	**$340,316**	**-**	**$340,316**			
PERSONAL SERVICES						
8000 General Fund	969,776	-	969,776			
TOTAL PERSONAL SERVICES	**$969,776**	**-**	**$969,776**			
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	15,690	-	15,690			
4150 Employee Training						
8000 General Fund	212,381	-	212,381			

Description	Total Policy Packages	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00			
4175 Office Expenses						
8000 General Fund	38,897	-	38,897			
4200 Telecommunications						
8000 General Fund	9,762	-	9,762			
4250 Data Processing						
8000 General Fund	7,350	-	7,350			
4425 Facilities Rental and Taxes						
8000 General Fund	73,038	-	73,038			
4650 Other Services and Supplies						
8000 General Fund	2,712	-	2,712			
4700 Expendable Prop 250 - 5000						
8000 General Fund	36,450	-	36,450			
4715 IT Expendable Property						
8000 General Fund	15,354	-	15,354			
SERVICES & SUPPLIES						
8000 General Fund	411,634	-	411,634			
TOTAL SERVICES & SUPPLIES	**$411,634**	**-**	**$411,634**			
CAPITAL OUTLAY						
5650 Land Improvements						
8010 General Fund Cap Improve	5,000,000	5,000,000	-			
5700 Building Structures						
8010 General Fund Cap Improve	2,500,000	2,500,000	-			
5900 Other Capital Outlay						

Description	Total Policy Packages	Pkg: 302 Deferred Maintenance Priority: 00	Pkg: 412 Safety, Patient Care & Regulatory Compliance Priority: 00			
8010 General Fund Cap Improve	1,575,000	1,575,000	-			
CAPITAL OUTLAY						
8010 General Fund Cap Improve	9,075,000	9,075,000	-			
TOTAL CAPITAL OUTLAY	**$9,075,000**	**$9,075,000**	**-**			
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	11,043	-	11,043			
EXPENDITURES						
8000 General Fund	1,392,453	-	1,392,453			
8010 General Fund Cap Improve	9,075,000	9,075,000	-			
TOTAL EXPENDITURES	**$10,467,453**	**$9,075,000**	**$1,392,453**			
ENDING BALANCE						
8000 General Fund	-	-	-			
8010 General Fund Cap Improve	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	66	-	66			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	5.28	-	5.28			

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF 2019-21 PROD FILE
AGENCY:44300 OREGON HEALTH AUTHORITY PICS SYSTEM: BUDGET PREPARATION
SUMMARY XREF:010-40-00 000 OHA Central Services

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MEAHZ	7018	HP PRINCIPAL EXECUTIVE/MANAGER J	1	1.00	24.00	16,699.00	280,543	32,062	88,171		400,776
000	MENNZ	0114	AP SUPPORT SERVICES SUPERVISOR 3	1	1.00	24.00	4,026.00	67,637	7,730	21,257		96,624
000	MENNZ	0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	.58	14.00	4,219.00	41,346	4,725	12,995		59,066
000	MENNZ	0119	AP EXECUTIVE SUPPORT SPECIALIST 2	3	3.00	72.00	3,936.66	198,408	22,676	62,356		283,440
000	MENNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00	196,493	22,456	61,755		280,704
000	MESNZ	0833	AP SUPV EXECUTIVE ASSISTANT	1	1.00	24.00	6,542.00	109,905	12,561	34,542		157,008
000	MESNZ	7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,332.00	139,978	15,997	43,993		199,968
000	MESNZ	7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,332.00	139,978	15,997	43,993		199,968
000	MESNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G	4	4.00	96.00	10,584.75	740,305	85,290	190,541		1,016,136
000	MESNZ	7014	AP PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,895.00	216,636	24,758	68,086		309,480
000	MESNZ	7016	AP PRINCIPAL EXECUTIVE/MANAGER I	2	2.00	48.00	12,167.00	408,811	46,721	128,484		584,016
000	MMN	X0861	AP PROGRAM ANALYST 2	2	1.64	39.52	5,127.00	152,978	16,210	33,432		202,620
000	MMN	X0862	AP PROGRAM ANALYST 3	3	2.89	69.35	6,806.33	332,559	38,007	104,518		475,084
000	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3	2	2.00	48.00	8,332.00	290,954	39,993	68,989		399,936
000	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	7	7.00	168.00	7,401.14	870,372	99,473	273,547		1,243,392
000	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	11	11.00	264.00	8,210.45	1,528,292	173,403	465,865		2,167,560
000	MMN	X1245	AP FISCAL ANALYST 3	1	1.00	24.00	7,561.00		181,464			181,464
000	MMN	X1319	AP HUMAN RESOURCE ASSISTANT	1	1.00	24.00	4,443.00	80,507	8,531	17,594		106,632
000	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	3	3.00	72.00	4,918.00	267,342	28,328	58,426		354,096
000	MMN	X1321	AP HUMAN RESOURCE ANALYST 2	8	8.00	192.00	5,998.37	869,523	92,136	190,029		1,151,688
000	MMN	X1322	AP HUMAN RESOURCE ANALYST 3	10	10.00	240.00	6,836.30	1,271,957	120,408	248,347		1,640,712
000	MMN	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,638.33	435,371	49,757	136,832		621,960
000	MMN	X7012	AP PRINCIPAL EXECUTIVE/MANAGER G	3	3.00	72.00	11,335.66	515,177	42,837	258,154		816,168
000	MMN	X7014	AP PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,895.00	154,740		154,740		309,480
000	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00	154,173	17,620	48,455		220,248

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	8,920.75	546,300	37,052	273,040		856,392
000	MMS	X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00	196,493	22,456	61,755		280,704
000	OAH	C0108 AP	ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	4,411.50	148,226	16,940	46,586		211,752
000	OAH	C0861 AP	PROGRAM ANALYST 2	3	3.00	72.00	6,193.66	312,161	35,676	98,107		445,944
000	OAH	C0862 AP	PROGRAM ANALYST 3	2	2.00	48.00	6,478.50	217,678	24,877	68,413		310,968
000	OAH	C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	4,514.00	75,835	8,667	23,834		108,336
000	OAH	C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	3	3.00	72.00	6,560.33	330,641	37,787	103,916		472,344
000	OAH	C0870 AP	OPERATIONS & POLICY ANALYST 1	2	2.00	48.00	4,742.00	134,424	8,246	84,946		227,616
000	OAH	C1244 AP	FISCAL ANALYST 2	4	4.00	96.00	6,239.75	299,508		299,508		599,016
000	OAH	C1245 AP	FISCAL ANALYST 3	11	11.00	264.00	6,421.00	917,200	27,695	750,249		1,695,144
000	OAH	C1339 AP	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	5,189.00	87,175	9,963	27,398		124,536
000	UA	C6208 AP	MENTAL HEALTH REGISTERED NURSE	1	1.00	24.00	5,805.00	69,660		69,660		139,320
000				108	107.11	2570.87	7,349.89	12,799,286	1,428,499	4,722,513		18,950,298

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
050	MEAHZ	7018	HP PRINCIPAL EXECUTIVE/MANAGER J		.00	.00	16,699.00	40,078	4,008-	36,070-		
050	MENNZ	0114	AP SUPPORT SERVICES SUPERVISOR 3		.00	.00	4,026.00	9,662	966-	8,696-		
050	MENNZ	0118	AP EXECUTIVE SUPPORT SPECIALIST 1		.00	.00	4,219.00	5,906	590-	5,316-		
050	MENNZ	0119	AP EXECUTIVE SUPPORT SPECIALIST 2		.00	.00	3,936.66	28,343	2,834-	25,509-		
050	MENNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G		.00	.00	11,696.00	28,070	2,807-	25,263-		
050	MESNZ	0833	AP SUPV EXECUTIVE ASSISTANT		.00	.00	6,542.00	15,700	1,569-	14,131-		
050	MESNZ	7008	AP PRINCIPAL EXECUTIVE/MANAGER E		.00	.00	8,332.00	19,996	1,999-	17,997-		
050	MESNZ	7010	AP PRINCIPAL EXECUTIVE/MANAGER F		.00	.00	8,332.00	23,996	1,999-	21,997-		
050	MESNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G		.00	.00	10,584.75	77,698	14,161-	63,537-		
050	MESNZ	7014	AP PRINCIPAL EXECUTIVE/MANAGER H		.00	.00	12,895.00	30,948	3,094-	27,854-		
050	MESNZ	7016	AP PRINCIPAL EXECUTIVE/MANAGER I		.00	.00	12,167.00	58,401	5,840-	52,561-		
050	MMN	X0861	AP PROGRAM ANALYST 2		.00	.00	5,127.00	13,170	2,026-	11,144-		
050	MMN	X0862	AP PROGRAM ANALYST 3		.00	.00	6,806.33	47,507	4,750-	42,757-		
050	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3		.00	.00	8,332.00	28,994	11,997-	16,997-		
050	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3		.00	.00	7,401.14	124,334	12,427-	111,907-		
050	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4		.00	.00	8,210.45	209,752	21,671-	188,081-		
050	MMN	X1245	AP FISCAL ANALYST 3		.00	.00	7,561.00	148,800	168,761-	19,961		
050	MMN	X1319	AP HUMAN RESOURCE ASSISTANT		.00	.00	4,443.00	6,931	1,067-	5,864-		
050	MMN	X1320	AP HUMAN RESOURCE ANALYST 1		.00	.00	4,918.00	23,016	3,540-	19,476-		
050	MMN	X1321	AP HUMAN RESOURCE ANALYST 2		.00	.00	5,998.37	74,858	11,515-	63,343-		
050	MMN	X1322	AP HUMAN RESOURCE ANALYST 3		.00	.00	6,836.30	73,424	5,556-	67,868-		
050	MMN	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E		.00	.00	8,638.33	62,194	6,216-	55,978-		
050	MMN	X7012	AP PRINCIPAL EXECUTIVE/MANAGER G		.00	.00	11,335.66	137,757	14,294	152,051-		
050	MMN	X7014	AP PRINCIPAL EXECUTIVE/MANAGER H		.00	.00	12,895.00	92,844	21,664	114,508-		
050	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E		.00	.00	9,177.00	22,024	2,201-	19,823-		

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
050	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F		.00	.00	8,920.75	41,901	1,484-	40,417-		
050	MMS	X7012	AP PRINCIPAL EXECUTIVE/MANAGER G		.00	.00	11,696.00	28,070	2,807-	25,263-		
050	OAH	C0108	AP ADMINISTRATIVE SPECIALIST 2		.00	.00	4,411.50	21,174	2,116-	19,058-		
050	OAH	C0861	AP PROGRAM ANALYST 2		.00	.00	6,193.66	44,594	4,460-	40,134-		
050	OAH	C0862	AP PROGRAM ANALYST 3		.00	.00	6,478.50	31,096	3,109-	27,987-		
050	OAH	C0864	AP PUBLIC AFFAIRS SPECIALIST 1		.00	.00	4,514.00	10,833	1,083-	9,750-		
050	OAH	C0865	AP PUBLIC AFFAIRS SPECIALIST 2		.00	.00	6,560.33	47,233	4,723-	42,510-		
050	OAH	C0870	AP OPERATIONS & POLICY ANALYST 1		.00	.00	4,742.00	14,044	34-	14,010-		
050	OAH	C1244	AP FISCAL ANALYST 2		.00	.00	6,239.75	17,971	4,791	22,762-		
050	OAH	C1245	AP FISCAL ANALYST 3		.00	.00	6,518.90	67,250	5,475	72,725-		
050	OAH	C1339	AP TRAINING & DEVELOPMENT SPEC 2		.00	.00	5,189.00	12,453	1,245-	11,208-		
050	UA	C6208	AP MENTAL HEALTH REGISTERED NURSE		.00	.00	5,805.00	4,179	1,115	5,294-		
050					.00	.00	7,367.72	1,745,201	265,316-	1,479,885-		
				108	107.11	2570.87	7,361.74	14,544,487	1,163,183	3,242,628		18,950,298

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ	7014 IP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	17,266.00		414,384			414,384
000	MMN	X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00		111,984			111,984
000	MMN	X0855 AP	PROJECT MANAGER 2	1	1.00	24.00	5,937.00		142,488			142,488
000	MMN	X0856 AP	PROJECT MANAGER 3	6	6.00	144.00	8,373.66		1,205,808			1,205,808
000	MMN	X0873 AP	OPERATIONS & POLICY ANALYST 4	7	7.00	168.00	6,637.14		1,115,040			1,115,040
000	MMN	X1488 IP	INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	9,082.00		217,968			217,968
000	MMN	X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	9,642.00		231,408			231,408
000	MMN	X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,561.00		181,464			181,464
000	MMN	X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	3	3.00	72.00	9,890.00		712,080			712,080
000	MMS	X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	8,332.00		199,968			199,968
000	MMS	X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	13	13.00	312.00	9,291.61		2,898,984			2,898,984
000	MMS	X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	17	17.00	408.00	10,134.58		4,134,912			4,134,912
000	MMS	X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	11	11.00	264.00	9,794.72		2,585,808			2,585,808
000	MMS	X7012 IP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	14,213.00		341,112			341,112
000	OAH	C0104 AP	OFFICE SPECIALIST 2	2	2.00	48.00	3,310.00		158,880			158,880
000	OAH	C0107 AP	ADMINISTRATIVE SPECIALIST 1	3	3.00	72.00	3,867.00		278,424			278,424
000	OAH	C0108 AP	ADMINISTRATIVE SPECIALIST 2	6	6.00	144.00	4,014.83		578,136			578,136
000	OAH	C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,565.00		85,560			85,560
000	OAH	C0435 AP	PROCUREMENT AND CONTRACT ASST	3	3.00	72.00	3,747.33		269,808			269,808
000	OAH	C0436 AP	PROCUREMENT & CONTRACT SPEC 1	2	2.00	48.00	5,084.50		244,056			244,056
000	OAH	C0854 AP	PROJECT MANAGER 1	2	2.00	48.00	4,958.00		237,984			237,984
000	OAH	C0855 AP	PROJECT MANAGER 2	3	3.00	72.00	6,970.33		501,864			501,864
000	OAH	C0856 AP	PROJECT MANAGER 3	4	4.00	96.00	7,324.75		703,176			703,176
000	OAH	C0870 AP	OPERATIONS & POLICY ANALYST 1	2	2.00	48.00	4,553.50		218,568			218,568
000	OAH	C0871 AP	OPERATIONS & POLICY ANALYST 2	3	3.00	72.00	6,019.66		433,416			433,416

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	16	16.00	384.00	6,495.93		2,494,440			2,494,440
000	OAH	C0873	AP OPERATIONS & POLICY ANALYST 4	4	4.00	96.00	6,638.25		637,272			637,272
000	OAH	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	5,442.00		130,608			130,608
000	OAH	C1481	IP INFO SYSTEMS SPECIALIST 1	1	1.00	24.00	4,247.00		101,928			101,928
000	OAH	C1482	IP INFO SYSTEMS SPECIALIST 2	5	5.00	120.00	4,497.20		539,664			539,664
000	OAH	C1483	IP INFO SYSTEMS SPECIALIST 3	23	23.00	552.00	4,696.17		2,592,288			2,592,288
000	OAH	C1484	IP INFO SYSTEMS SPECIALIST 4	83	83.00	1992.00	5,453.19		10,862,760			10,862,760
000	OAH	C1485	IP INFO SYSTEMS SPECIALIST 5	56	56.00	1344.00	6,363.37		8,552,376			8,552,376
000	OAH	C1486	IP INFO SYSTEMS SPECIALIST 6	60	60.00	1440.00	6,955.71		10,016,232			10,016,232
000	OAH	C1487	IP INFO SYSTEMS SPECIALIST 7	73	73.00	1752.00	7,938.84		13,908,864			13,908,864
000	OAH	C1488	IP INFO SYSTEMS SPECIALIST 8	83	83.00	1992.00	8,627.81		17,186,616			17,186,616
000				501	501.00	12024.00	7,088.01		85,226,328			85,226,328

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
201	MMN	X0856	AP PROJECT MANAGER 3	5	3.25	78.00	8,341.00		655,332			655,332
201	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	8	5.50	132.00	9,082.00		1,198,824			1,198,824
201	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,561.00		181,464			181,464
201	OAH	C0108	AP ADMINISTRATIVE SPECIALIST 2	4	2.75	66.00	3,448.00		227,802			227,802
201	OAH	C0855	AP PROJECT MANAGER 2	5	3.00	72.00	6,273.80		441,732			441,732
201	OAH	C0856	AP PROJECT MANAGER 3	1	.50	12.00	7,977.00		95,724			95,724
201	OAH	C1484	IP INFO SYSTEMS SPECIALIST 4	1	.50	12.00	5,383.00		64,596			64,596
201	OAH	C1486	IP INFO SYSTEMS SPECIALIST 6	4	3.00	72.00	5,621.50		398,256			398,256
201	OAH	C1487	IP INFO SYSTEMS SPECIALIST 7	6	4.50	108.00	5,927.00		640,116			640,116
201	OAH	C1488	IP INFO SYSTEMS SPECIALIST 8	6	3.00	72.00	8,785.33		632,544			632,544
201				41	27.00	648.00	7,102.51		4,536,390			4,536,390

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
205	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	22	22.00	528.00	9,082.00		4,795,296			4,795,296
205	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	7,561.00		362,928			362,928
205	MMS	X7010	IP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,332.00		199,968			199,968
205	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	4	4.00	96.00	5,442.00		522,432			522,432
205	OAH	C1245	AP FISCAL ANALYST 3	1	1.00	24.00	5,442.00		130,608			130,608
205	OAH	C1483	IP INFO SYSTEMS SPECIALIST 3	2	2.00	48.00	4,134.00		198,432			198,432
205	OAH	C1484	IP INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	4,481.00		107,544			107,544
205	OAH	C1486	IP INFO SYSTEMS SPECIALIST 6	6	6.00	144.00	5,351.00		770,544			770,544
205	OAH	C1487	IP INFO SYSTEMS SPECIALIST 7	18	18.00	432.00	5,927.00		2,560,464			2,560,464
205				57	57.00	1368.00	7,052.78		9,648,216			9,648,216

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
207	MMN	X0856	AP PROJECT MANAGER 3	1	1.00	24.00	6,542.00		157,008			157,008
207	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	9,082.00		217,968			217,968
207	OAH	C0854	AP PROJECT MANAGER 1	1	1.00	24.00	4,727.00		113,448			113,448
207	OAH	C0855	AP PROJECT MANAGER 2	1	1.00	24.00	5,442.00		130,608			130,608
207	OAH	C1487	IP INFO SYSTEMS SPECIALIST 7	1	.75	18.00	5,927.00		106,686			106,686
207				5	4.75	114.00	6,344.00		725,718			725,718

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
208	OAH	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,134.00		99,216			99,216
208	OAH	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	5,351.00		128,424			128,424
208				2	2.00	48.00	4,742.50		227,640			227,640
				606	591.75	14202.00	7,071.80		100,364,292			100,364,292

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MENNZ	0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	2	2.00	48.00	3,486.00	104,580		62,748		167,328
000	MENNZ	1190 AP	ACTUARY	1	1.00	24.00	6,542.00	78,504		78,504		157,008
000	MESNZ	7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	10,218.00	490,464				490,464
000	MESNZ	7016 AP	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	14,213.00	164,723	7,402	168,987		341,112
000	MMN	X0862 AP	PROGRAM ANALYST 3	6	6.00	144.00	6,865.16	487,962		319,158	181,464	988,584
000	MMN	X0872 AP	OPERATIONS & POLICY ANALYST 3	5	4.71	113.10	7,140.00	568,739		233,261		802,000
000	MMN	X0873 AP	OPERATIONS & POLICY ANALYST 4	15	14.24	341.72	8,165.20	1,000,042	560,733	1,018,959	199,971	2,779,705
000	MMN	X1190 AP	ACTUARY	2	2.00	48.00	8,740.00	209,760		209,760		419,520
000	MMN	X1244 AP	FISCAL ANALYST 2	1	1.00	24.00	6,862.00	164,688				164,688
000	MMN	X5248 AP	COMPLIANCE SPECIALIST 3	15	15.00	360.00	6,796.60	2,046,715		400,061		2,446,776
000	MMN	X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	2	2.00	48.00	7,211.50	124,339	13,175	208,638		346,152
000	MMN	X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	9	9.00	216.00	10,562.22	1,140,720		1,140,720		2,281,440
000	MMS	X7002 AP	PRINCIPAL EXECUTIVE/MANAGER B	3	3.00	72.00	5,989.66	243,889		187,367		431,256
000	MMS	X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,382.00	32,292		96,876		129,168
000	MMS	X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	2	2.00	48.00	8,332.00	199,968		199,968		399,936
000	MMS	X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	5	5.00	120.00	8,714.00	355,025		690,655		1,045,680
000	MMS	X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00	220,248				220,248
000	MMS	X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	7	7.00	168.00	9,091.42	1,076,508		450,852		1,527,360
000	MMS	X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	8,332.00	167,973		31,995		199,968
000	MMS	X7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,895.00	154,740		154,740		309,480
000	MMS	X7014 IP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,286.00	147,432		147,432		294,864
000	OAH	C0103 AP	OFFICE SPECIALIST 1	3	2.50	60.00	3,264.00	68,544		127,296		195,840
000	OAH	C0104 AP	OFFICE SPECIALIST 2	7	6.50	156.00	3,481.57	418,095		124,029		542,124
000	OAH	C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	16.05	385.18	3,559.17	757,094	53,892	377,047	183,864	1,371,897
000	OAH	C0108 AP	ADMINISTRATIVE SPECIALIST 2	13	13.00	312.00	4,363.00	756,312	7,091	597,853		1,361,256

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAH	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	4,096.00	63,898		34,406		98,304
000	OAH	C0324	AP PUBLIC SERVICE REP 4	21	21.00	504.00	4,092.42	585,465	51,741	1,425,378		2,062,584
000	OAH	C0855	AP PROJECT MANAGER 2	1	1.00	24.00	6,590.00	79,080	79,080			158,160
000	OAH	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	4,950.00	29,700		89,100		118,800
000	OAH	C0861	AP PROGRAM ANALYST 2	17	16.50	396.00	6,014.82	1,325,937	69,753	848,670	130,608	2,374,968
000	OAH	C0862	AP PROGRAM ANALYST 3	3	3.00	72.00	6,924.00	498,528				498,528
000	OAH	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	6,280.00	150,720				150,720
000	OAH	C0865	AP PUBLIC AFFAIRS SPECIALIST 2	3	3.00	72.00	6,705.33	296,712		186,072		482,784
000	OAH	C0866	AP PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,977.00	65,762	29,962	95,724		191,448
000	OAH	C0870	AP OPERATIONS & POLICY ANALYST 1	6	5.50	132.06	4,644.16	268,671		348,807		617,478
000	OAH	C0871	AP OPERATIONS & POLICY ANALYST 2	15	14.83	355.83	5,949.06	840,316		1,276,357		2,116,673
000	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	39	37.30	895.16	6,811.15	3,235,296	242,616	2,592,930		6,070,842
000	OAH	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	4,950.00	29,700		89,100		118,800
000	OAH	C1117	AP RESEARCH ANALYST 3	1	1.00	24.00	5,711.00	68,532		68,532		137,064
000	OAH	C1118	AP RESEARCH ANALYST 4	5	5.00	120.00	6,081.00	362,359		367,361		729,720
000	OAH	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	5,711.00	137,064				137,064
000	OAH	C1245	AP FISCAL ANALYST 3	1	1.00	24.00	7,600.00	109,440		72,960		182,400
000	OAH	C1339	AP TRAINING & DEVELOPMENT SPEC 2	4	4.00	96.00	5,714.25	410,088		138,480		548,568
000	OAH	C1487	IP INFO SYSTEMS SPECIALIST 7	2	2.00	48.00	8,176.00	392,448				392,448
000	OAH	C5247	AP COMPLIANCE SPECIALIST 2	3	3.00	72.00	5,005.00	90,090		270,270		360,360
000	OAH	C5248	AP COMPLIANCE SPECIALIST 3	9	8.50	204.00	6,226.00	434,899	106,663	590,890	143,832	1,276,284
000	OAH	C5642	AP FISCAL AUDITOR 2	2	2.00	48.00	6,280.00	226,080		75,360		301,440
000	OAH	C5647	AP GOVERNMENTAL AUDITOR 2	14	14.00	336.00	5,319.07	893,604		893,604		1,787,208
000	OAH	C6210	AP MEDICAL REVIEW COORDINATOR	9	9.00	216.00	6,989.00	497,253		1,012,371		1,509,624
000	OAH	C6229	AP PUBLIC HEALTH NURSE 2	2	2.00	48.00	6,844.00	116,394		212,118		328,512

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAH	C6614 AP	COMMUNITY OUTREACH SPECIALIST	2	2.00	48.00	6,136.50			294,552		294,552
000	OAH	C6659 AP	HUMAN SERVICES SPECIALIST 3	3	3.00	72.00	4,235.33	152,472		152,472		304,944
000	OAH	C6660 AP	HUMAN SERVICES SPECIALIST 4	1	1.00	24.00	5,189.00	62,268		62,268		124,536
000	OAH	C8503 BP	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	6,905.00		16,572	149,148		165,720
000				293	286.63	6879.05	6,251.34	22,602,132	1,238,680	18,373,836	839,739	43,054,387

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
021	MMN	X1488 IP	INFO SYSTEMS SPECIALIST 8	1	.50	12.00	6,890.00	82,680				82,680
021	OAH	C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	2,994.00	71,856				71,856
021	OAH	C0871 AP	OPERATIONS & POLICY ANALYST 2	1	.50	12.00	4,727.00	56,724				56,724
021	OAH	C0872 AP	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,442.00	130,608				130,608
021				4	3.00	72.00	5,013.25	341,868				341,868

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
201	MMS	X7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00	81,404		199,300		280,704
201	OAH	C0872 AP	OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	5,442.00	113,628		278,196		391,824
201				4	4.00	96.00	7,005.50	195,032		477,496		672,528

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
202	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	2	2.00	48.00	6,542.00	157,008		157,008		314,016
202	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,542.00	78,504		78,504		157,008
202	OAH	C0871	AP OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	4,727.00	113,448		113,448		226,896
202				5	5.00	120.00	5,816.00	348,960		348,960		697,920

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
402	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	6,542.00	137,382				137,382
402	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	2	1.76	42.00	5,442.00	228,564				228,564
402				3	2.64	63.00	5,808.66	365,946				365,946

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
414	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	2	1.76	42.00	5,442.00	228,564				228,564
414				2	1.76	42.00	5,442.00	228,564				228,564
				311	303.03	7272.05	6,228.64	24,082,502	1,238,680	19,200,292	839,739	45,361,213

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MENNZ0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	2	2.00	48.00	4,554.50	107,591	13,745	97,280		218,616
000	MENNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,332.00		199,968			199,968
000	MENNZ7014	AP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,696.00	140,352		140,352		280,704
000	MENNZ7016	AP	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	10,121.00	242,904				242,904
000	MENNZ7018	AP	PRINCIPAL EXECUTIVE/MANAGER J	1	.50	12.00	15,665.00	46,995		140,985		187,980
000	MENNZ7540	AP	PUBLIC SERVICE PHYSICIAN	1	.75	18.00	14,213.00	63,958		191,876		255,834
000	MESNZ7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	3	3.00	72.00	9,961.33	323,337		393,879		717,216
000	MESNZ7012	AP	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	11,155.50	362,470		172,994		535,464
000	MESNZ7014	AP	PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	12,895.00		309,480	309,480		618,960
000	MESNZ7016	AP	PRINCIPAL EXECUTIVE/MANAGER I	2	2.00	48.00	12,895.00	422,317	59,977	136,666		618,960
000	MESNZ7018	AP	PRINCIPAL EXECUTIVE/MANAGER J	1	1.00	24.00	15,665.00	181,927	48,461	145,572		375,960
000	MMN	X0113	AP SUPPORT SERVICES SUPERVISOR 2	1	1.00	24.00	4,885.00	58,620		58,620		117,240
000	MMN	X0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,219.00	61,766		39,490		101,256
000	MMN	X0862	AP PROGRAM ANALYST 3	4	3.75	90.00	7,229.00	360,135	3,403	285,080		648,618
000	MMN	X0863	AP PROGRAM ANALYST 4	1	.50	12.00	6,233.00		37,398	37,398		74,796
000	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	8	8.00	192.00	7,627.62	760,802	190,608	513,094		1,464,504
000	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	22	22.00	528.00	8,515.63	1,985,583	78,072	2,432,601		4,496,256
000	MMN	X1118	AP RESEARCH ANALYST 4	1	1.00	24.00	5,937.00	92,617		49,871		142,488
000	MMN	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	6,542.00	78,504		78,504		157,008
000	MMN	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00	110,124		110,124		220,248
000	MMN	X7014	AP PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,895.00	154,740		154,740		309,480
000	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	4	4.00	96.00	8,759.00	553,630		287,234		840,864
000	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	3	3.00	72.00	8,179.00	84,837		504,051		588,888
000	MMS	X7012	AP PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	10,908.50	261,804		261,804		523,608
000	MMS	X7014	AP PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,895.00	154,740		154,740		309,480

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAH	C0107	AP ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,545.00	121,008		49,152		170,160
000	OAH	C0108	AP ADMINISTRATIVE SPECIALIST 2	4	4.00	96.00	3,724.25	103,346	81,816	172,366		357,528
000	OAH	C0855	AP PROJECT MANAGER 2	1	1.00	24.00	5,442.00	13,061		117,547		130,608
000	OAH	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	6,590.00	158,160				158,160
000	OAH	C0870	AP OPERATIONS & POLICY ANALYST 1	3	2.24	53.80	5,132.66	185,415	32,149	52,944		270,508
000	OAH	C0871	AP OPERATIONS & POLICY ANALYST 2	6	6.00	144.00	5,847.00	371,170		470,798		841,968
000	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	9	9.00	216.00	5,996.66	419,273	130,608	745,399		1,295,280
000	OAH	C1116	AP RESEARCH ANALYST 2	4	4.00	96.00	4,934.50	364,428		109,284		473,712
000	OAH	C1117	AP RESEARCH ANALYST 3	3	3.00	72.00	5,647.00	406,584				406,584
000	OAH	C1118	AP RESEARCH ANALYST 4	15	15.00	360.00	7,207.26	1,114,172	273,600	1,206,844		2,594,616
000	OAH	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	5,867.00	70,404		70,404		140,808
000	OAH	C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	8,176.00	98,112		98,112		196,224
000	OAH	C5248	AP COMPLIANCE SPECIALIST 3	1	1.00	24.00	5,189.00	75,967		48,569		124,536
000	OAH	C6229	AP PUBLIC HEALTH NURSE 2	1	1.00	24.00	5,711.00	83,609		53,455		137,064
000	UA	C0107	AP ADMINISTRATIVE SPECIALIST 1	2	1.91	45.84	3,739.00	104,784		66,992		171,776
000	UA	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,724.00	69,159		44,217		113,376
000	UA	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,509.00	54,108		54,108		108,216
000	UA	C0855	AP PROJECT MANAGER 2	1	1.00	24.00	6,275.00	75,300		75,300		150,600
000	UA	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	6,585.00	79,020		79,020		158,040
000	UA	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	6,585.00	79,020		79,020		158,040
000	UA	C0872	AP OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	6,515.00	190,760		121,960		312,720
000	UA	C0873	AP OPERATIONS & POLICY ANALYST 4	4	4.00	96.00	7,668.25	449,053		287,099		736,152
000	UA	C1115	AP RESEARCH ANALYST 1	1	1.00	24.00	4,291.00	62,820		40,164		102,984
000	UA	C1117	AP RESEARCH ANALYST 3	4	4.00	96.00	5,931.50	222,456	54,785	292,183		569,424
000	UA	C1118	AP RESEARCH ANALYST 4	2	2.00	48.00	7,247.00	193,974		153,882		347,856

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	6,585.00	96,404		61,636		158,040
000				141	138.65	3327.64	7,426.84	11,871,320	1,514,070	11,246,890		24,632,280

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
021	MENNZ7540	AP	PUBLIC SERVICE PHYSICIAN	1	.20	4.80	12,286.00	35,974		22,999		58,973
021	MMN X0873	AP	OPERATIONS & POLICY ANALYST 4	1	.50	12.00	6,542.00	47,887		30,617		78,504
021	MMS X7010	AP	PRINCIPAL EXECUTIVE/MANAGER F	1	.29	7.00	7,208.00	5,046		45,410		50,456
021	OAH C0862	AP	PROGRAM ANALYST 3	2	2.00	48.00	5,189.00	151,934		97,138		249,072
021	OAH C0871	AP	OPERATIONS & POLICY ANALYST 2	2	1.29	31.00	4,727.00	14,654		131,883		146,537
021	OAH C0872	AP	OPERATIONS & POLICY ANALYST 3	3	.87	21.00	5,442.00	11,427		102,855		114,282
021	OAH C1118	AP	RESEARCH ANALYST 4	1	1.00	24.00	5,442.00	130,608				130,608
021	OAH C5247	AP	COMPLIANCE SPECIALIST 2	1	.50	12.00	4,295.00	5,154		46,386		51,540
021	OAH C5248	AP	COMPLIANCE SPECIALIST 3	2	2.00	48.00	5,189.00	151,934		97,138		249,072
021				14	8.65	207.80	5,879.21	554,618		574,426		1,129,044

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
404	MESNZ	7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	.88	21.00	8,332.00	106,733		68,239		174,972
404	MMN	X0873 AP	OPERATIONS & POLICY ANALYST 4	2	1.76	42.00	6,542.00	167,606		107,158		274,764
404	OAH	C0108 AP	ADMINISTRATIVE SPECIALIST 2	1	.88	21.00	3,409.00	43,669		27,920		71,589
404	OAH	C0871 AP	OPERATIONS & POLICY ANALYST 2	1	.88	21.00	4,727.00	60,553		38,714		99,267
404	OAH	C1118 AP	RESEARCH ANALYST 4	1	.88	21.00	5,442.00	69,712		44,570		114,282
404				6	5.28	126.00	5,832.33	448,273		286,601		734,874

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
409	OAH	C1117 AP	RESEARCH ANALYST 3	1	.88	21.00	4,514.00	57,824		36,970		94,794
409				1	.88	21.00	4,514.00	57,824		36,970		94,794

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
411	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	6,542.00	137,382				137,382
411	OAH	C0862	AP PROGRAM ANALYST 3	2	1.76	42.00	5,189.00	132,942		84,996		217,938
411	OAH	C0870	AP OPERATIONS & POLICY ANALYST 1	1	.88	21.00	3,918.00	41,139		41,139		82,278
411	OAH	C5248	AP COMPLIANCE SPECIALIST 3	1	.88	21.00	5,189.00	66,471		42,498		108,969
411				5	4.40	105.00	5,205.40	377,934		168,633		546,567

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
416	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	3	2.64	63.00	6,542.00	221,185		190,961		412,146
416	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	.88	21.00	7,208.00	92,334		59,034		151,368
416	OAH	C1116	AP RESEARCH ANALYST 2	1	.88	21.00	3,918.00	50,190		32,088		82,278
416	OAH	C1118	AP RESEARCH ANALYST 4	1	.88	21.00	5,442.00	69,712		44,570		114,282
416	OAH	C1486	IP INFO SYSTEMS SPECIALIST 6	1	.88	21.00	5,351.00	68,546		43,825		112,371
416				7	6.16	147.00	5,935.00	501,967		370,478		872,445

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
422	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	.88	21.00	6,542.00	68,691		68,691		137,382
422	MMS	X6265	AP PHARMACY MANAGER 2	1	.88	21.00	11,146.00	117,033		117,033		234,066
422				2	1.76	42.00	8,844.00	185,724		185,724		371,448
				176	165.78	3976.44	7,126.48	13,997,660	1,514,070	12,869,722		28,381,452

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00					
000	MENNZ	0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,486.00		83,664			83,664
000	MESNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00		280,704			280,704
000	MESNZ	7014	AP PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,895.00		309,480			309,480
000	MMN	X0865	AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	7,561.00		181,464			181,464
000	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	2	2.00	48.00	7,437.00		356,976			356,976
000	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00		220,248			220,248
000	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,332.00		199,968			199,968
000	OAH	C1243	AP FISCAL ANALYST 1	1	1.00	24.00	4,950.00		118,800			118,800
000	UA	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	4,095.00		98,280			98,280
000	UA	C0108	AP ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	4,724.00		226,752			226,752
000	UA	C0856	AP PROJECT MANAGER 3	1	1.00	24.00	8,356.00		200,544			200,544
000	UA	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	5,188.00		124,512			124,512
000	UA	C0871	AP OPERATIONS & POLICY ANALYST 2	2	2.00	48.00	5,886.50		282,552			282,552
000	UA	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	7,242.00		173,808			173,808
000	UA	C0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,356.00		200,544			200,544
000	UA	C1216	AP ACCOUNTANT 2	1	.50	12.00	5,437.00		65,244			65,244
000				19	18.50	444.00	4,581.58		3,123,540			3,123,540

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
421	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,937.00		142,488			142,488
421	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	6,890.00		165,360			165,360
421				2	2.00	48.00	6,413.50		307,848			307,848
				21	20.50	492.00	4,699.77		3,431,388			3,431,388

SUMMARY XREF:030-04-00 000 Oregon Educators Ben

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		8,640			8,640
000	MENNZ	0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00		111,984			111,984
000	MMN	X0865	AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	7,561.00		181,464			181,464
000	MMN	X0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,862.00		164,688			164,688
000	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,740.00		209,760			209,760
000	MMN	X1245	AP FISCAL ANALYST 3	1	1.00	24.00	7,208.00		172,992			172,992
000	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00		220,248			220,248
000	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00		242,904			242,904
000	UA	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	3,403.00		81,672			81,672
000	UA	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,563.00		85,512			85,512
000	UA	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	4,724.00		113,376			113,376
000	UA	C0438	AP PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	7,242.00		173,808			173,808
000	UA	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	5,437.00		130,488			130,488
000	UA	C0870	AP OPERATIONS & POLICY ANALYST 1	3	3.00	72.00	5,437.00		391,464			391,464
000	UA	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,585.00		158,040			158,040
000	UA	C0872	AP OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	6,515.00		312,720			312,720
000	UA	C1216	AP ACCOUNTANT 2	1	1.00	24.00	4,948.00		118,752			118,752
000				19	19.00	456.00	3,857.35		2,878,512			2,878,512

SUMMARY XREF:030-04-00 421 Oregon Educators Ben

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
421	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,542.00		157,008			157,008
421	OAH	C1487	IP INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	5,927.00		142,248			142,248
421				2	2.00	48.00	6,234.50		299,256			299,256
				21	21.00	504.00	4,001.42		3,177,768			3,177,768

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00	6,120	19,395			25,515
000	MENNZ	0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,443.00	31,989	15,995	58,648		106,632
000	MESNZ	7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,177.00		220,248			220,248
000	MESNZ	7012	AP PRINCIPAL EXECUTIVE/MANAGER G	3	3.00	72.00	11,512.66	202,405	342,793	283,714		828,912
000	MESNZ	7016	AP PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	10,615.00	76,428	38,214	140,118		254,760
000	MESNZ	7018	AP PRINCIPAL EXECUTIVE/MANAGER J	2	2.00	48.00	15,665.00	338,364	112,788	300,768		751,920
000	MMN	X0113	AP SUPPORT SERVICES SUPERVISOR 2	1	1.00	24.00	4,885.00		117,240			117,240
000	MMN	X0119	AP EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00	50,392	16,798	44,794		111,984
000	MMN	X0856	AP PROJECT MANAGER 3	1	1.00	24.00	8,740.00			209,760		209,760
000	MMN	X0862	AP PROGRAM ANALYST 3	13	13.00	312.00	6,741.53	480,880	568,764	1,053,716		2,103,360
000	MMN	X0863	AP PROGRAM ANALYST 4	1	1.00	24.00	6,233.00		112,194	37,398		149,592
000	MMN	X0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	4,443.00	15,995	15,995	74,642		106,632
000	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	24	24.00	576.00	7,452.66	364,970	467,342	3,460,424		4,292,736
000	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	8,364.40	209,760		793,968		1,003,728
000	MMN	X3618	AP HEALTH FACILITIES CONSULTANT	4	4.00	96.00	7,051.50		676,944			676,944
000	MMN	X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	7,208.00		172,992			172,992
000	MMN	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	4	4.00	96.00	8,332.00	183,971	209,966	405,935		799,872
000	MMN	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00			242,904		242,904
000	MMS	X7000	AP PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	4,219.00		101,256			101,256
000	MMS	X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	4	4.00	96.00	6,203.50		512,184	83,352		595,536
000	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	23	23.00	552.00	8,079.95	622,928	1,413,187	2,424,021		4,460,136
000	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	10	10.00	240.00	8,570.30	360,522	397,554	1,298,796		2,056,872
000	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	16	16.00	384.00	9,760.18	555,145	1,550,467	1,642,300		3,747,912
000	MMS	X7012	AP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00	70,176		210,528		280,704
000	MNNNZ	7571	AP PUBLIC HEALTH PHYSICIAN 1	1	1.00	24.00	11,696.00			280,704		280,704

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MNNNZ7572	AP	PUBLIC HEALTH PHYSICIAN 2	6	6.00	144.00	11,430.66	696,114	101,904	847,998		1,646,016
000	MNSNZ7572	AP	PUBLIC HEALTH PHYSICIAN 2	1	1.00	24.00	12,895.00			309,480		309,480
000	OAH	C0103	AP OFFICE SPECIALIST 1	12	12.00	288.00	3,090.83		829,085	61,075		890,160
000	OAH	C0104	AP OFFICE SPECIALIST 2	47	46.54	1117.00	3,377.42	118,801	2,577,492	1,083,017		3,779,310
000	OAH	C0107	AP ADMINISTRATIVE SPECIALIST 1	49	49.00	1176.00	3,710.24	584,167	1,595,533	2,183,548		4,363,248
000	OAH	C0108	AP ADMINISTRATIVE SPECIALIST 2	46	46.00	1104.00	4,258.17	373,455	3,057,270	1,270,299		4,701,024
000	OAH	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	4,096.00	14,745	14,746	68,813		98,304
000	OAH	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	10	10.00	240.00	4,194.50	261,123	263,246	482,311		1,006,680
000	OAH	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	4,096.00		98,304			98,304
000	OAH	C0322	AP PUBLIC SERVICE REP 2	3	3.00	72.00	2,932.00		211,104			211,104
000	OAH	C0323	AP PUBLIC SERVICE REP 3	9	9.00	216.00	3,213.11		694,032			694,032
000	OAH	C0501	AP DATA ENTRY OPERATOR	2	2.00	48.00	3,264.00		156,672			156,672
000	OAH	C0759	AP SUPPLY SPECIALIST 2	2	2.00	48.00	4,727.00	45,379	147,482	34,035		226,896
000	OAH	C0860	AP PROGRAM ANALYST 1	15	14.50	348.00	5,115.33		1,188,480	587,736		1,776,216
000	OAH	C0861	AP PROGRAM ANALYST 2	50	49.50	1188.00	6,034.84	549,699	1,871,420	4,763,965		7,185,084
000	OAH	C0862	AP PROGRAM ANALYST 3	18	18.00	432.00	6,932.55	450,318	543,650	2,000,896		2,994,864
000	OAH	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	5,189.00		124,536			124,536
000	OAH	C0870	AP OPERATIONS & POLICY ANALYST 1	8	8.00	192.00	4,908.25	33,425	258,067	650,892		942,384
000	OAH	C0871	AP OPERATIONS & POLICY ANALYST 2	19	18.50	444.00	5,960.10	436,116	535,314	1,667,298		2,638,728
000	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	34	33.75	810.00	6,931.08	653,376	1,598,139	3,358,653		5,610,168
000	OAH	C0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,358.00			200,592		200,592
000	OAH	C1115	AP RESEARCH ANALYST 1	4	4.00	96.00	4,265.00	101,071		308,369		409,440
000	OAH	C1116	AP RESEARCH ANALYST 2	11	11.00	264.00	4,487.36	59,400	279,578	845,686		1,184,664
000	OAH	C1117	AP RESEARCH ANALYST 3	34	34.00	816.00	5,803.47	769,534	1,264,472	2,701,626		4,735,632
000	OAH	C1118	AP RESEARCH ANALYST 4	15	14.50	348.00	6,996.93	271,073	861,357	1,321,162		2,453,592

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAH	C1163	AP ECONOMIST 3	1	1.00	24.00	6,280.00		150,720			150,720
000	OAH	C1243	AP FISCAL ANALYST 1	4	3.50	84.00	4,882.25	26,225	191,813	185,354		403,392
000	OAH	C1244	AP FISCAL ANALYST 2	9	9.00	216.00	6,364.77	68,008	93,315	1,213,469		1,374,792
000	OAH	C1245	AP FISCAL ANALYST 3	3	3.00	72.00	6,714.66	145,036	72,519	265,901		483,456
000	OAH	C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	6,590.00			158,160		158,160
000	OAH	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,902.00		165,648			165,648
000	OAH	C2176	AP VIDEO PRODUCER	1	1.00	24.00	6,590.00	23,724	23,724	110,712		158,160
000	OAH	C2327	AP PUBLIC HEALTH EDUCATOR 1	1	1.00	24.00	4,727.00			113,448		113,448
000	OAH	C2328	AP PUBLIC HEALTH EDUCATOR 2	14	14.00	336.00	5,507.28	337,191		1,513,257		1,850,448
000	OAH	C2511	AP ELECTRONIC PUB DESIGN SPEC 2	1	1.00	24.00	4,950.00	118,800				118,800
000	OAH	C3412	AP ENVIRONMENTAL ENGINEER 3	10	10.00	240.00	8,452.60	522,326	489,098	1,017,200		2,028,624
000	OAH	C3432	AP PUBLIC HEALTH TOXICOLOGIST 1	1	1.00	24.00	6,905.00			165,720		165,720
000	OAH	C3780	AP MICROBIOLOGIST 2	23	23.00	552.00	5,485.08	259,600	1,860,950	907,218		3,027,768
000	OAH	C3781	AP MICROBIOLOGIST 3	10	10.00	240.00	6,418.50	404,336	586,493	549,611		1,540,440
000	OAH	C3819	AP ENVIRONMENTAL HLTH SPECIALST 3	16	16.00	384.00	6,276.56		1,924,889	485,311		2,410,200
000	OAH	C5233	AP INVESTIGATOR 3	1	1.00	24.00	5,442.00			130,608		130,608
000	OAH	C5246	AP COMPLIANCE SPECIALIST 1	5	5.00	120.00	4,199.80		503,976			503,976
000	OAH	C5247	AP COMPLIANCE SPECIALIST 2	9	9.00	216.00	5,584.44		955,728	250,512		1,206,240
000	OAH	C5248	AP COMPLIANCE SPECIALIST 3	16	16.00	384.00	6,255.81	478,416	1,209,042	714,774		2,402,232
000	OAH	C5902	AP COMMUNICABLE DISEASE ANALYST	1	.67	16.00	3,737.00			59,792		59,792
000	OAH	C5937	AP MEDICAL RECORDS CONSULTANT	3	3.00	72.00	4,144.33			298,392		298,392
000	OAH	C5955	AP NUTRITION CONSULTANT	8	8.00	192.00	7,246.00			1,391,232		1,391,232
000	OAH	C6216	AP EPIDEMIOLOGIST 1	3	3.00	72.00	5,824.66			419,376		419,376
000	OAH	C6217	AP EPIDEMIOLOGIST 2	17	17.00	408.00	6,776.94	182,400	148,848	2,433,744		2,764,992
000	OAH	C6218	AP EPIDEMIOLOGIST 3	4	4.00	96.00	7,794.25			748,248		748,248

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAH	C6229	AP PUBLIC HEALTH NURSE 2	17	17.00	408.00	7,688.23	1,253,441	20,560	1,862,799		3,136,800
000	OAH	C6685	AP CLIENT CARE SURVEYOR	12	12.00	288.00	6,201.25	165,720	653,421	966,819		1,785,960
000	OAH	C6820	AP MEDICAL LABORATORY TECH 1	6	6.00	144.00	3,953.16	53,898	485,832	29,526		569,256
000	OAH	C6821	AP MEDICAL LABORATORY TECH 2	5	5.00	120.00	4,067.40	99,460	330,983	57,645		488,088
000	OAH	C8503	BP NATURAL RESOURCE SPECIALIST 3	5	5.00	120.00	6,779.00	348,838	33,144	431,498		813,480
000	OAH	C8503	DP NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	6,905.00		149,148	16,572		165,720
000	OAH	C8504	BP NATURAL RESOURCE SPECIALIST 4	2	2.00	48.00	7,977.00	172,016		210,880		382,896
000	OAH	C8505	BP NATURAL RESOURCE SPECIALIST 5	1	1.00	24.00	8,769.00			210,456		210,456
000				732	728.46	17483.00	4,989.25	13,647,276	35,404,050	54,712,175		103,763,501

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
021	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	.13	3.00	6,542.00		19,626			19,626
021	OAH	C0870	AP OPERATIONS & POLICY ANALYST 1	1	.13	3.00	3,918.00		11,754			11,754
021	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,442.00			130,608		130,608
021	OAH	C5246	AP COMPLIANCE SPECIALIST 1	1	.13	3.00	3,565.00		10,695			10,695
021	OAH	C5247	AP COMPLIANCE SPECIALIST 2	1	1.00	24.00	4,295.00		103,080			103,080
021	OAH	C5248	AP COMPLIANCE SPECIALIST 3	2	.26	6.00	5,189.00		31,134			31,134
021				7	2.65	63.00	4,877.14		176,289	130,608		306,897

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
401	OAH	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	.50	12.00	2,994.00	35,928				35,928
401	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,442.00	65,304		65,304		130,608
401	OAH	C1117	AP RESEARCH ANALYST 3	1	.50	12.00	4,514.00	54,168				54,168
401	OAH	C6229	AP PUBLIC HEALTH NURSE 2	1	1.00	24.00	5,711.00	34,266		102,798		137,064
401				4	3.00	72.00	4,665.25	189,666		168,102		357,768

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
405	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	5,937.00	156,737		128,239		284,976
405	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D		.00	.00	8,332.00	149,976	65,989-	83,987-		
405	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F		.00	.00	10,121.00	121,452	110,764-	10,688-		
405	OAH	C0107	AP ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	2,994.00		71,856			71,856
405	OAH	C0108	AP ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,409.00		81,816			81,816
405	OAH	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	4,727.00		113,448			113,448
405	OAH	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,727.00	34,034	17,018	62,396		113,448
405	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	5,442.00	391,824				391,824
405	OAH	C1339	AP TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	4,727.00		113,448			113,448
405	OAH	C3412	AP ENVIRONMENTAL ENGINEER 3		.00	.00	7,977.00	191,448	162,731-	28,717-		
405	OAH	C3819	AP ENVIRONMENTAL HLTH SPECIALST 3	1	1.00	24.00	4,950.00		118,800			118,800
405	OAH	C6217	AP EPIDEMIOLOGIST 2	1	1.00	24.00	5,442.00	130,608				130,608
405	OAH	C6218	AP EPIDEMIOLOGIST 3	2	2.00	48.00	5,993.00	287,664				287,664
405	OAH	C8504	BP NATURAL RESOURCE SPECIALIST 4		.00	.00	7,977.00	85,596		85,596-		
405				14	14.00	336.00	6,362.54	1,549,339	176,902	18,353-		1,707,888

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
406	OAH	C0872 AP	OPERATIONS & POLICY ANALYST 3	2	1.50	36.00	5,442.00		195,912			195,912
406	OAH	C1118 AP	RESEARCH ANALYST 4	1	.75	18.00	5,442.00		97,956			97,956
406				3	2.25	54.00	5,442.00		293,868			293,868

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
407	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,542.00		157,008			157,008
407	OAH	C0872	AP OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	5,442.00		391,824			391,824
407	OAH	C1117	AP RESEARCH ANALYST 3	1	1.00	24.00	4,514.00		108,336			108,336
407	OAH	C1118	AP RESEARCH ANALYST 4	1	1.00	24.00	5,442.00		130,608			130,608
407	OAH	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	4,727.00		113,448			113,448
407				7	7.00	168.00	5,364.42		901,224			901,224

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
418	OAH	C1115	AP RESEARCH ANALYST 1	1	1.00	24.00	3,264.00		78,336			78,336
418	OAH	C5247	AP COMPLIANCE SPECIALIST 2	1	1.00	24.00	4,295.00		103,080			103,080
418	OAH	C8503	AP NATURAL RESOURCE SPECIALIST 3	3	3.00	72.00	4,727.00		340,344			340,344
418				5	5.00	120.00	4,348.00		521,760			521,760
				772	762.36	18296.00	5,020.74	15,386,281	37,474,093	54,992,532		107,852,906

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AMH	C6208 AP	MENTAL HEALTH REGISTERED NURSE	271	271.00	6504.00	7,741.98	43,581,327	2,936,392	3,836,177		50,353,896
000	AMH	C6219 AP	RN EPIDEMIOLOGIST	4	4.00	96.00	8,613.50	740,020		86,876		826,896
000	AMH	C6255 AP	NURSE PRACTITIONER	4	4.00	96.00	9,657.00	906,074		20,998		927,072
000	AMP	U7517 AP	PHYSICIAN SPECIALIST	37	37.00	888.00	19,019.54	14,777,566	553,290	1,558,496		16,889,352
000	MESNZ	7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00	203,432		39,472		242,904
000	MESNZ	7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	8	8.00	192.00	11,246.00	1,785,920	210,528	162,784		2,159,232
000	MESNZ	7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	4	4.00	96.00	12,595.25	1,155,673		53,471		1,209,144
000	MESNZ	7018 PP	PRINCIPAL EXECUTIVE/MANAGER J	1	1.00	24.00	12,895.00	281,441		28,039		309,480
000	MMN	X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,666.00	111,984				111,984
000	MMN	X0856 AP	PROJECT MANAGER 3	1	1.00	24.00	8,740.00	209,760				209,760
000	MMN	X0862 AP	PROGRAM ANALYST 3	3	3.00	72.00	7,561.00	327,760	125,900	90,732		544,392
000	MMN	X0872 AP	OPERATIONS & POLICY ANALYST 3	16	16.00	384.00	7,538.37	2,658,535	72,108	164,093		2,894,736
000	MMN	X0873 AP	OPERATIONS & POLICY ANALYST 4	3	3.00	72.00	7,496.66	468,681	71,079			539,760
000	MMN	X1346 AP	SAFETY SPECIALIST 2	1	1.00	24.00	6,542.00	131,494	25,514			157,008
000	MMN	X2380 AP	PASTORAL EDUCATION COORDINATOR	1	1.00	24.00	6,233.00	149,592				149,592
000	MMN	X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	7,208.00	144,881	28,111			172,992
000	MMN	X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	2	2.00	48.00	7,134.50	307,119		35,337		342,456
000	MMS	X0113 AP	SUPPORT SERVICES SUPERVISOR 2	9	9.00	216.00	4,398.66	877,357	72,755			950,112
000	MMS	X0873 AP	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	7,942.00	159,634		30,974		190,608
000	MMS	X4046 AP	MAINTENANCE & OPERATIONS SUPV	7	7.00	168.00	5,938.71	746,127	142,493	109,084		997,704
000	MMS	X4439 AP	AUTO/HEAVY EQUIP REPAIR SUPRVR	1	1.00	24.00	7,208.00	144,881	28,111			172,992
000	MMS	X6209 AP	MENTAL HEALTH SUPERVISING RN	49	49.00	1176.00	8,336.16	8,867,537	91,333	844,458		9,803,328
000	MMS	X6241 AP	NURSE MANAGER	46	46.00	1104.00	10,279.00	10,157,729	338,095	852,192		11,348,016
000	MMS	X6264 AP	PHARMACY MANAGER 1	2	2.00	48.00	13,532.00	596,761	52,775			649,536
000	MMS	X6265 AP	PHARMACY MANAGER 2	1	1.00	24.00	14,921.00	299,912	58,192			358,104

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X6269	AP CHIEF CLINICAL DIETICIAN	1	1.00	24.00	6,233.00	125,283	24,309			149,592
000	MMS	X6524	AP REHABILITATION THERAPY PRG MGR	1	1.00	24.00	5,937.00	119,334	23,154			142,488
000	MMS	X7000	AP PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	5,937.00	129,579		12,909		142,488
000	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	5,650.00	113,565	22,035			135,600
000	MMS	X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	8	8.00	192.00	6,662.50	1,003,427	186,190	89,583		1,279,200
000	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	22	22.00	528.00	8,015.90	3,662,100	294,950	275,350		4,232,400
000	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	13	13.00	312.00	8,543.30	2,301,303	148,653	215,556		2,665,512
000	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	10,615.00	213,361	41,399			254,760
000	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	5	5.00	120.00	9,568.60	983,967	34,086	130,179		1,148,232
000	MMS	X7012	AP PRINCIPAL EXECUTIVE/MANAGER G	3	3.00	72.00	11,011.33	561,408	161,245	70,163		792,816
000	MMS	X9105	AP FOOD SERVICE MANAGER 1	6	6.00	144.00	4,627.33	597,530	34,651	34,155		666,336
000	MMS	X9119	AP SUPERVISING COOK	4	4.00	96.00	3,799.00	345,969	18,735			364,704
000	MNNNZ	7517	AP PHYSICIAN SPECIALIST	1	1.00	24.00	18,127.00	435,048				435,048
000	MNSNZ	7518	AP SUPERVISING PHYSICIAN	8	8.00	192.00	18,985.12	3,355,768	72,870	216,506		3,645,144
000	NMP	C6208	AP MENTAL HEALTH REGISTERED NURSE	7	7.00	168.00	7,793.14	984,554		324,694		1,309,248
000	OAI	C0011	AP MEDICAL TRANSCRIPTIONIST	3	3.00	72.00	3,565.00	214,968	41,712			256,680
000	OAI	C0015	AP HEALTH INFORMATION SPECIALIST	6	6.00	144.00	3,849.33	497,730	14,574	42,000		554,304
000	OAI	C0103	AP OFFICE SPECIALIST 1	1	.82	19.74	3,130.00	31,746		30,040		61,786
000	OAI	C0104	AP OFFICE SPECIALIST 2	58	58.00	1392.00	3,383.67	4,095,487	200,493	414,092		4,710,072
000	OAI	C0107	AP ADMINISTRATIVE SPECIALIST 1	29	29.00	696.00	3,596.37	2,277,285	96,089	129,706		2,503,080
000	OAI	C0108	AP ADMINISTRATIVE SPECIALIST 2	16	16.00	384.00	4,079.31	1,243,097	215,745	107,614		1,566,456
000	OAI	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	20	20.00	480.00	3,806.80	1,671,546	110,006	45,712		1,827,264
000	OAI	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	8	8.00	192.00	4,196.37	788,239		17,465		805,704
000	OAI	C0210	AP ACCOUNTING TECHNICIAN 1	1	1.00	24.00	3,409.00	68,521	13,295			81,816
000	OAI	C0211	AP ACCOUNTING TECHNICIAN 2	5	5.00	120.00	4,096.00	411,650	79,870			491,520

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAI	C0212	AP ACCOUNTING TECHNICIAN 3	5	5.00	120.00	3,886.60	429,226	12,389	24,777		466,392
000	OAI	C0323	AP PUBLIC SERVICE REP 3	14	14.00	336.00	3,313.14	1,037,827	54,310	21,079		1,113,216
000	OAI	C0404	AP MAIL EQUIPMENT OPERATOR 2	1	1.00	24.00	3,737.00	75,114	14,574			89,688
000	OAI	C0435	AP PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	4,295.00	86,329	16,751			103,080
000	OAI	C0436	AP PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	4,514.00	108,336				108,336
000	OAI	C0758	AP SUPPLY SPECIALIST 1	4	4.00	96.00	3,143.00	301,728				301,728
000	OAI	C0759	AP SUPPLY SPECIALIST 2	7	7.00	168.00	4,238.85	626,263	85,865			712,128
000	OAI	C0856	AP PROJECT MANAGER 3	1	1.00	24.00	8,358.00		200,592			200,592
000	OAI	C0860	AP PROGRAM ANALYST 1	17	17.00	408.00	4,613.64	1,295,463	538,173	48,732		1,882,368
000	OAI	C0861	AP PROGRAM ANALYST 2	41	41.00	984.00	5,817.53	5,163,352	237,600	323,504		5,724,456
000	OAI	C0862	AP PROGRAM ANALYST 3	6	6.00	144.00	6,138.33	835,406	20,237	28,277		883,920
000	OAI	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	2	2.00	48.00	5,360.00	233,971		23,309		257,280
000	OAI	C0865	AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,280.00	121,510	29,210			150,720
000	OAI	C0870	AP OPERATIONS & POLICY ANALYST 1	6	6.00	144.00	4,770.16	594,101	73,587	19,216		686,904
000	OAI	C0871	AP OPERATIONS & POLICY ANALYST 2	12	12.00	288.00	5,564.16	1,293,576	155,203	153,701		1,602,480
000	OAI	C0872	AP OPERATIONS & POLICY ANALYST 3	13	13.00	312.00	5,930.30	1,696,275	153,981			1,850,256
000	OAI	C0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,905.00	165,720				165,720
000	OAI	C1117	AP RESEARCH ANALYST 3	6	6.00	144.00	5,429.66	781,872				781,872
000	OAI	C1118	AP RESEARCH ANALYST 4	1	1.00	24.00	7,600.00	182,400				182,400
000	OAI	C1215	AP ACCOUNTANT 1	1	1.00	24.00	4,950.00	99,495	19,305			118,800
000	OAI	C1216	AP ACCOUNTANT 2	1	1.00	24.00	3,918.00	94,032				94,032
000	OAI	C1339	AP TRAINING & DEVELOPMENT SPEC 2	30	30.00	720.00	5,667.10	3,383,806	308,004	388,502		4,080,312
000	OAI	C1345	AP SAFETY SPECIALIST 1	1	1.00	24.00	4,096.00	98,304				98,304
000	OAI	C1346	AP SAFETY SPECIALIST 2	1	1.00	24.00	4,727.00	113,448				113,448
000	OAI	C1484	IP INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	5,909.00	237,528	46,104			283,632

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAI	C1524	AP PARALEGAL	1	1.00	24.00	4,295.00	103,080				103,080
000	OAI	C2304	AP MANUAL ARTS INSTRUCTOR	13	13.00	312.00	3,739.61	1,020,825	123,713	22,222		1,166,760
000	OAI	C2320	BP INSTITUTION TEACHER-MA	5	5.00	120.00	5,348.00	558,587	83,173			641,760
000	OAI	C2320	CP INSTITUTION TEACHER-MA	1	1.00	24.00	5,434.00	130,416				130,416
000	OAI	C4001	AP PAINTER	5	5.00	120.00	5,189.00	503,749	80,948	37,983		622,680
000	OAI	C4003	AP CARPENTER	7	7.00	168.00	4,439.00	603,246	40,474	102,032		745,752
000	OAI	C4005	AP PLUMBER	3	3.00	72.00	5,621.33	361,239	43,497			404,736
000	OAI	C4007	AP ELECTRICIAN 1	1	1.00	24.00	4,727.00	95,013	18,435			113,448
000	OAI	C4008	AP ELECTRICIAN 2	3	3.00	72.00	5,916.33	405,739	20,237			425,976
000	OAI	C4009	AP ELECTRICIAN 3	1	1.00	24.00	6,905.00	138,790	26,930			165,720
000	OAI	C4012	AP FACILITY MAINTENANCE SPEC	17	17.00	408.00	3,772.41	1,367,217	166,793	5,134		1,539,144
000	OAI	C4018	AP MACHINIST	1	1.00	24.00	4,514.00	90,731	17,605			108,336
000	OAI	C4033	AP FACILITY ENERGY TECHNICIAN 2	7	7.00	168.00	4,415.00	657,231	84,489			741,720
000	OAI	C4034	AP FACILITY ENERGY TECHNICIAN 3	2	2.00	48.00	5,450.00	239,327	22,273			261,600
000	OAI	C4037	AP PHYSCL/ELECTRNC SECRTY TECH	4	4.00	96.00	4,411.50	370,467	18,435	34,602		423,504
000	OAI	C4039	AP PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	5,711.00	124,646		12,418		137,064
000	OAI	C4101	AP CUSTODIAN	78	78.00	1872.00	2,871.74	4,840,660	501,183	34,061		5,375,904
000	OAI	C4109	AP GROUNDS MAINTENANCE WORKER 1	2	2.00	48.00	3,279.50	143,512		13,904		157,416
000	OAI	C4110	AP GROUNDS MAINTENANCE WORKER 2	2	2.00	48.00	3,680.00	160,666		15,974		176,640
000	OAI	C4116	AP LABORER/STUDENT WORKER	9	9.00	216.00	2,994.66	598,557	48,291			646,848
000	OAI	C4401	AP TRUCK DRIVER 1	2	2.00	48.00	4,096.00	164,660	31,948			196,608
000	OAI	C4418	AP AUTOMOTIVE TECHNICIAN 1	1	1.00	24.00	4,096.00	82,330		15,974		98,304
000	OAI	C4419	AP AUTOMOTIVE TECHNICIAN 2	1	1.00	24.00	4,950.00	99,495		19,305		118,800
000	OAI	C4422	AP EQUIPMENT OPERATOR	1	1.00	24.00	4,950.00	99,495		19,305		118,800
000	OAI	C5232	AP INVESTIGATOR 2	3	3.00	72.00	4,414.00	255,478		62,330		317,808

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAI	C5248 AP	COMPLIANCE SPECIALIST 3	10	10.00	240.00	6,108.60	1,241,395	200,131	24,538		1,466,064
000	OAI	C5710 AP	OCCUPATIONAL SFTY SPECIALIST 2	1	1.00	24.00	6,590.00	143,831		14,329		158,160
000	OAI	C6135 AP	LICENSED PRACTICAL NURSE	195	195.00	4680.00	4,431.22	19,328,032	330,624	1,079,456		20,738,112
000	OAI	C6263 AP	PHARMACIST 2	20	20.00	480.00	12,370.00	4,821,458	613,027	503,115		5,937,600
000	OAI	C6271 AP	DIETICIAN 2	9	9.00	216.00	5,188.44	1,020,543	100,161			1,120,704
000	OAI	C6295 AP	CLINICAL PSYCHOLOGIST 2	50	50.00	1200.00	8,459.16	9,069,038	479,338	602,616		10,150,992
000	OAI	C6348 AP	RADIOLOGIC TECHNOLOGIST	2	2.00	48.00	4,106.50	165,081	32,031			197,112
000	OAI	C6388 AP	PHARMACY CLERK & TECH 2	11	11.00	264.00	3,334.00	800,663	65,015	14,498		880,176
000	OAI	C6389 AP	PHARMACY CLERK & TECH 3	10	10.00	240.00	3,603.30	763,260	101,532			864,792
000	OAI	C6394 AP	DENTAL ASSISTANT 2	3	3.00	72.00	3,918.00	251,536	30,560			282,096
000	OAI	C6396 AP	DENTAL HYGIENIST	1	1.00	24.00	7,246.00	145,645	28,259			173,904
000	OAI	C6502 AP	PHYSICAL THERAPY ASST	1	1.00	24.00	4,295.00	86,329	16,751			103,080
000	OAI	C6503 AP	PHYSICAL THERAPIST	1	1.00	24.00	7,246.00	173,904				173,904
000	OAI	C6506 AP	CERT OCCUPATION THERAPIST ASST	3	3.00	72.00	4,295.00	275,738	33,502			309,240
000	OAI	C6508 AP	OCCUPATIONAL THERAPIST	19	19.00	456.00	6,702.10	2,252,001	282,175	521,984		3,056,160
000	OAI	C6520 AP	ACTIVITIES COORDINATOR	32	32.00	768.00	3,961.78	2,909,308	72,562	60,778		3,042,648
000	OAI	C6521 AP	REHABILITATION THERAPIST	31	31.00	744.00	4,996.29	3,070,783	197,720	448,737		3,717,240
000	OAI	C6531 AP	BEHAVIORAL HEALTH SPECIALIST 1	15	15.00	360.00	4,952.66	1,450,216	79,006	253,738		1,782,960
000	OAI	C6534 AP	BEHAVIOR HEALTH SPECIALIST 2	20	20.00	480.00	5,128.35	2,171,638	140,892	149,078		2,461,608
000	OAI	C6535 AP	BEHAVIORAL HEALTH SPECIALIST 3	7	7.00	168.00	5,625.42	656,304	47,274	241,494		945,072
000	OAI	C6612 AP	SOCIAL SERVICE SPECIALIST 1	1	1.00	24.00	4,096.00	98,304				98,304
000	OAI	C6647 AP	VOC REHABILITATION COUNSELOR	3	3.00	72.00	5,809.33	394,899	23,373			418,272
000	OAI	C6648 AP	VOC REHABILITATION SPECIALIST	2	2.00	48.00	5,450.00	261,600				261,600
000	OAI	C6658 AP	HUMAN SERVICES SPECIALIST 2	11	11.00	264.00	3,395.54	497,386	359,280	39,758		896,424
000	OAI	C6680 AP	CHAPLAIN	4	4.00	96.00	5,221.75	424,088	38,446	38,754		501,288

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAI	C6720 AP	PSYCHIATRIC SOCIAL WORKER	39	39.00	936.00	6,235.02	4,906,777	294,818	634,389		5,835,984
000	OAI	C6811 AP	LABORATORY TECHNICIAN 2	4	4.00	96.00	3,680.00	327,820	25,460			353,280
000	OAI	C6823 AP	CLINICAL LAB SCIENTIST	3	3.00	72.00	5,537.00	333,881	64,783			398,664
000	OAI	C9101 AP	FOOD SERVICE WORKER 2	50	50.00	1200.00	2,820.80	3,170,765	214,195			3,384,960
000	OAI	C9102 AP	FOOD SERVICE WORKER 3	11	11.00	264.00	3,141.09	698,959	130,289			829,248
000	OAI	C9116 AP	COOK 1	21	21.00	504.00	3,271.42	1,580,166	39,885	28,749		1,648,800
000	OAI	C9117 AP	COOK 2	12	12.00	288.00	3,499.33	885,495	103,683	18,630		1,007,808
000	OAI	C9201 AP	SEAMSTER	3	3.00	72.00	3,737.00	239,916	29,148			269,064
000	OAI	C9300 AP	HAIRDRESSER	4	4.00	96.00	3,381.00	285,735	24,937	13,904		324,576
000	OXNIC	6101 AP	TRANSPORTING MENTAL HLTH AIDE	28	28.00	672.00	4,241.14	2,775,270	60,227	14,551		2,850,048
000	OXNIC	6708 AP	MENTAL HEALTH SECURITY TECH	83	83.00	1992.00	3,988.50	7,385,165	365,091	194,848		7,945,104
000	OXNIC	6710 AP	MENTAL HEALTH THERAPY TECH	273	273.00	6552.00	3,698.72	22,827,713	280,370	1,125,941		24,234,024
000	OXNIC	6711 AP	MENTAL HEALTH THERAPIST 1	24	24.00	576.00	4,399.37	1,905,605		628,435		2,534,040
000	OXNIC	6712 AP	MENTAL HEALTH THERAPIST 2	204	204.00	4896.00	4,519.02	20,856,955	96,728	1,171,485		22,125,168
000	OXNIC	6718 BP	MENTAL HEALTH THERAPY COORD	10	10.00	240.00	4,853.10	1,073,910		90,834		1,164,744
000	UA	U7510 AP	DENTIST	1	1.00	24.00	17,230.00	346,323	67,197			413,520
000				2283	2282.82	54787.74	5,562.74	270,367,335	15,003,516	19,409,887		304,780,738

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
412	MMS	X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	1	.88	21.00	5,127.00	107,667				107,667
412	OAI	C1339	AP TRAINING & DEVELOPMENT SPEC 2	5	4.40	105.00	4,727.00	496,335				496,335
412	OXNIC	6710	AP MENTAL HEALTH THERAPY TECH	60	.00	.00	2,993.00					
412				66	5.28	126.00	3,156.69	604,002				604,002
				2349	2288.10	54913.74	5,495.14	270,971,337	15,003,516	19,409,887		305,384,740
				4364	4259.63	102227.10	5,824.32	338,982,267	163,366,990	109,715,061	839,739	612,904,057

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				4364	4259.63	102227.10	5,824.32	338,982,267	163,366,990	109,715,061	839,739	612,904,057

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AMH	C6208 AP	MENTAL HEALTH REGISTERED NURSE	271	271.00	6504.00	7,741.98	43,581,327	2,936,392	3,836,177		50,353,896
000	AMH	C6219 AP	RN EPIDEMIOLOGIST	4	4.00	96.00	8,613.50	740,020		86,876		826,896
000	AMH	C6255 AP	NURSE PRACTITIONER	4	4.00	96.00	9,657.00	906,074		20,998		927,072
000	AMP	U7517 AP	PHYSICIAN SPECIALIST	37	37.00	888.00	19,019.54	14,777,566	553,290	1,558,496		16,889,352
000	B	Y7500 AE	BOARD AND COMMISSION MEMBER		.00	.00	0.00	6,120	28,035			34,155
050	MEAHZ	7018 HP	PRINCIPAL EXECUTIVE/MANAGER J	1	1.00	24.00	16,699.00	320,621	28,054	52,101		400,776
050	MENNZ	0114 AP	SUPPORT SERVICES SUPERVISOR 3	1	1.00	24.00	4,026.00	77,299	6,764	12,561		96,624
050	MENNZ	0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	1	.58	14.00	4,219.00	47,252	4,135	7,679		59,066
000	MENNZ	0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	10	10.00	240.00	4,006.62	470,911	245,230	255,523		971,664
000	MENNZ	1190 AP	ACTUARY	1	1.00	24.00	6,542.00	78,504		78,504		157,008
000	MENNZ	7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,332.00		199,968			199,968
050	MENNZ	7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	11,696.00	224,563	19,649	36,492		280,704
000	MENNZ	7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,696.00	140,352		140,352		280,704
000	MENNZ	7016 AP	PRINCIPAL EXECUTIVE/MANAGER I	1	1.00	24.00	10,121.00	242,904				242,904
000	MENNZ	7018 AP	PRINCIPAL EXECUTIVE/MANAGER J	1	.50	12.00	15,665.00	46,995		140,985		187,980
021	MENNZ	7540 AP	PUBLIC SERVICE PHYSICIAN	2	.95	22.80	13,249.50	99,932		214,875		314,807
050	MESNZ	0833 AP	SUPV EXECUTIVE ASSISTANT	1	1.00	24.00	6,542.00	125,605	10,992	20,411		157,008
000	MESNZ	7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	8,543.25	159,974	234,246	25,996		420,216
050	MESNZ	7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	5	5.00	120.00	9,285.85	690,743	13,998	455,347		1,160,088
404	MESNZ	7012 AP	PRINCIPAL EXECUTIVE/MANAGER G	21	20.88	501.00	10,837.86	3,765,995	905,154	814,735		5,485,884
000	MESNZ	7014 AP	PRINCIPAL EXECUTIVE/MANAGER H	8	8.00	192.00	12,775.10	1,403,257	640,624	403,183		2,447,064
000	MESNZ	7014 IP	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	17,266.00		414,384			414,384
050	MESNZ	7016 AP	PRINCIPAL EXECUTIVE/MANAGER I	6	6.00	144.00	12,362.00	1,130,680	146,474	521,694		1,798,848
000	MESNZ	7018 AP	PRINCIPAL EXECUTIVE/MANAGER J	3	3.00	72.00	15,665.00	520,291	161,249	446,340		1,127,880
000	MESNZ	7018 PP	PRINCIPAL EXECUTIVE/MANAGER J	1	1.00	24.00	12,895.00	281,441		28,039		309,480

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X0113	AP SUPPORT SERVICES SUPERVISOR 2	2	2.00	48.00	4,885.00	58,620	117,240	58,620		234,480
000	MMN	X0119	AP EXECUTIVE SUPPORT SPECIALIST 2	4	4.00	96.00	4,554.25	224,142	128,782	84,284		437,208
000	MMN	X0855	AP PROJECT MANAGER 2	1	1.00	24.00	5,937.00		142,488			142,488
207	MMN	X0856	AP PROJECT MANAGER 3	14	12.25	294.00	8,283.50	209,760	2,018,148	209,760		2,437,668
050	MMN	X0861	AP PROGRAM ANALYST 2	2	1.64	39.52	5,127.00	166,148	14,184	22,288		202,620
000	MMN	X0862	AP PROGRAM ANALYST 3	29	28.64	687.35	6,905.34	2,036,803	731,324	1,810,447	181,464	4,760,038
000	MMN	X0863	AP PROGRAM ANALYST 4	2	1.50	36.00	6,233.00		149,592	74,796		224,388
000	MMN	X0865	AP PUBLIC AFFAIRS SPECIALIST 2	2	2.00	48.00	7,561.00		362,928			362,928
050	MMN	X0866	AP PUBLIC AFFAIRS SPECIALIST 3	2	2.00	48.00	8,332.00	319,948	27,996	51,992		399,936
000	MMN	X0870	AP OPERATIONS & POLICY ANALYST 1	1	1.00	24.00	4,443.00	15,995	15,995	74,642		106,632
000	MMN	X0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,862.00		164,688			164,688
405	MMN	X0872	AP OPERATIONS & POLICY ANALYST 3	63	62.71	1505.10	7,395.24	5,504,489	959,592	4,660,751		11,124,832
202	MMN	X0873	AP OPERATIONS & POLICY ANALYST 4	78	75.78	1817.72	7,936.57	6,339,251	2,700,400	5,077,747	199,971	14,317,369
000	MMN	X1118	AP RESEARCH ANALYST 4	1	1.00	24.00	5,937.00	92,617		49,871		142,488
000	MMN	X1190	AP ACTUARY	2	2.00	48.00	8,740.00	209,760		209,760		419,520
000	MMN	X1244	AP FISCAL ANALYST 2	1	1.00	24.00	6,862.00	164,688				164,688
000	MMN	X1245	AP FISCAL ANALYST 3	2	2.00	48.00	7,472.75	148,800	185,695	19,961		354,456
050	MMN	X1319	AP HUMAN RESOURCE ASSISTANT	1	1.00	24.00	4,443.00	87,438	7,464	11,730		106,632
050	MMN	X1320	AP HUMAN RESOURCE ANALYST 1	3	3.00	72.00	4,918.00	290,358	24,788	38,950		354,096
050	MMN	X1321	AP HUMAN RESOURCE ANALYST 2	8	8.00	192.00	5,998.37	944,381	80,621	126,686		1,151,688
050	MMN	X1322	AP HUMAN RESOURCE ANALYST 3	10	10.00	240.00	6,836.30	1,345,381	114,852	180,479		1,640,712
000	MMN	X1346	AP SAFETY SPECIALIST 2	1	1.00	24.00	6,542.00	131,494	25,514			157,008
207	MMN	X1488	IP INFO SYSTEMS SPECIALIST 8	34	31.00	744.00	8,953.05	82,680	6,595,416			6,678,096
000	MMN	X2380	AP PASTORAL EDUCATION COORDINATOR	1	1.00	24.00	6,233.00	149,592				149,592
000	MMN	X3618	AP HEALTH FACILITIES CONSULTANT	4	4.00	96.00	7,051.50		676,944			676,944

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X5248	AP COMPLIANCE SPECIALIST 3	15	15.00	360.00	6,796.60	2,046,715		400,061		2,446,776
000	MMN	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	1	1.00	24.00	6,542.00	78,504		78,504		157,008
000	MMN	X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	2	2.00	48.00	7,208.00	144,881	201,103			345,984
000	MMN	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	8	8.00	192.00	7,752.50	615,429	223,141	649,910		1,488,480
000	MMN	X7006	IP PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	9,642.00		231,408			231,408
000	MMN	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	4	4.00	96.00	8,692.20	607,689	43,541	190,978		842,208
000	MMN	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,561.00		181,464			181,464
000	MMN	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	10,121.00			242,904		242,904
000	MMN	X7010	IP PRINCIPAL EXECUTIVE/MANAGER F	3	3.00	72.00	9,890.00		712,080			712,080
000	MMN	X7012	AP PRINCIPAL EXECUTIVE/MANAGER G	12	12.00	288.00	10,948.94	1,793,654	57,131	1,246,823		3,097,608
000	MMN	X7014	AP PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	12,895.00	402,324	21,664	194,972		618,960
000	MMS	X0113	AP SUPPORT SERVICES SUPERVISOR 2	9	9.00	216.00	4,398.66	877,357	72,755			950,112
000	MMS	X0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	7,942.00	159,634		30,974		190,608
000	MMS	X4046	AP MAINTENANCE & OPERATIONS SUPV	7	7.00	168.00	5,938.71	746,127	142,493	109,084		997,704
000	MMS	X4439	AP AUTO/HEAVY EQUIP REPAIR SUPRVR	1	1.00	24.00	7,208.00	144,881	28,111			172,992
000	MMS	X6209	AP MENTAL HEALTH SUPERVISING RN	49	49.00	1176.00	8,336.16	8,867,537	91,333	844,458		9,803,328
000	MMS	X6241	AP NURSE MANAGER	46	46.00	1104.00	10,279.00	10,157,729	338,095	852,192		11,348,016
000	MMS	X6264	AP PHARMACY MANAGER 1	2	2.00	48.00	13,532.00	596,761	52,775			649,536
422	MMS	X6265	AP PHARMACY MANAGER 2	2	1.88	45.00	13,033.50	416,945	58,192	117,033		592,170
000	MMS	X6269	AP CHIEF CLINICAL DIETICIAN	1	1.00	24.00	6,233.00	125,283	24,309			149,592
000	MMS	X6524	AP REHABILITATION THERAPY PRG MGR	1	1.00	24.00	5,937.00	119,334	23,154			142,488
000	MMS	X7000	AP PRINCIPAL EXECUTIVE/MANAGER A	2	2.00	48.00	5,078.00	129,579	101,256	12,909		243,744
000	MMS	X7002	AP PRINCIPAL EXECUTIVE/MANAGER B	4	4.00	96.00	5,904.75	357,454	22,035	187,367		566,856
412	MMS	X7004	AP PRINCIPAL EXECUTIVE/MANAGER C	14	13.88	333.00	6,330.21	1,143,386	698,374	269,811		2,111,571
000	MMS	X7006	AP PRINCIPAL EXECUTIVE/MANAGER D	48	48.00	1152.00	8,076.98	4,634,972	1,842,116	2,815,352		9,292,440

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X7006	IP PRINCIPAL EXECUTIVE/MANAGER D	13	13.00	312.00	9,291.61		2,898,984			2,898,984
202	MMS	X7008	AP PRINCIPAL EXECUTIVE/MANAGER E	38	37.13	891.00	8,522.07	3,825,181	1,178,756	2,599,377		7,603,314
205	MMS	X7008	IP PRINCIPAL EXECUTIVE/MANAGER E	22	22.00	528.00	9,761.95	433,609	4,720,703			5,154,312
416	MMS	X7010	AP PRINCIPAL EXECUTIVE/MANAGER F	39	38.17	916.00	9,231.48	3,507,490	1,952,229	3,053,761		8,513,480
205	MMS	X7010	IP PRINCIPAL EXECUTIVE/MANAGER F	12	12.00	288.00	9,672.83		2,785,776			2,785,776
201	MMS	X7012	AP PRINCIPAL EXECUTIVE/MANAGER G	9	9.00	216.00	11,060.27	1,367,328	180,894	810,282		2,358,504
000	MMS	X7012	IP PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	14,213.00		341,112			341,112
000	MMS	X7014	AP PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	12,895.00	309,480		309,480		618,960
000	MMS	X7014	IP PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,286.00	147,432		147,432		294,864
000	MMS	X9105	AP FOOD SERVICE MANAGER 1	6	6.00	144.00	4,627.33	597,530	34,651	34,155		666,336
000	MMS	X9119	AP SUPERVISING COOK	4	4.00	96.00	3,799.00	345,969	18,735			364,704
000	MNNNZ	7517	AP PHYSICIAN SPECIALIST	1	1.00	24.00	18,127.00	435,048				435,048
000	MNNNZ	7571	AP PUBLIC HEALTH PHYSICIAN 1	1	1.00	24.00	11,696.00			280,704		280,704
000	MNNNZ	7572	AP PUBLIC HEALTH PHYSICIAN 2	6	6.00	144.00	11,430.66	696,114	101,904	847,998		1,646,016
000	MNSNZ	7518	AP SUPERVISING PHYSICIAN	8	8.00	192.00	18,985.12	3,355,768	72,870	216,506		3,645,144
000	MNSNZ	7572	AP PUBLIC HEALTH PHYSICIAN 2	1	1.00	24.00	12,895.00			309,480		309,480
000	NMP	C6208	AP MENTAL HEALTH REGISTERED NURSE	7	7.00	168.00	7,793.14	984,554		324,694		1,309,248
000	OAH	C0103	AP OFFICE SPECIALIST 1	15	14.50	348.00	3,125.46	68,544	829,085	188,371		1,086,000
000	OAH	C0104	AP OFFICE SPECIALIST 2	56	55.04	1321.00	3,388.03	536,896	2,736,372	1,207,046		4,480,314
405	OAH	C0107	AP ADMINISTRATIVE SPECIALIST 1	73	71.55	1717.18	3,657.35	1,498,197	1,999,705	2,609,747	183,864	6,291,513
404	OAH	C0108	AP ADMINISTRATIVE SPECIALIST 2	77	75.63	1815.00	4,180.98	1,446,182	4,048,755	2,095,966		7,590,903
021	OAH	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	3	3.00	72.00	3,728.66	150,499	14,746	103,219		268,464
000	OAH	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	11	11.00	264.00	4,137.27	261,123	348,806	482,311		1,092,240
000	OAH	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	4,096.00		98,304			98,304
000	OAH	C0322	AP PUBLIC SERVICE REP 2	3	3.00	72.00	2,932.00		211,104			211,104

PKG	CLASS COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAH C0323 AP	PUBLIC SERVICE REP 3	9	9.00	216.00	3,213.11		694,032			694,032
000	OAH C0324 AP	PUBLIC SERVICE REP 4	21	21.00	504.00	4,092.42	585,465	51,741	1,425,378		2,062,584
000	OAH C0435 AP	PROCUREMENT AND CONTRACT ASST	3	3.00	72.00	3,747.33		269,808			269,808
000	OAH C0436 AP	PROCUREMENT & CONTRACT SPEC 1	2	2.00	48.00	5,084.50		244,056			244,056
000	OAH C0501 AP	DATA ENTRY OPERATOR	2	2.00	48.00	3,264.00		156,672			156,672
000	OAH C0759 AP	SUPPLY SPECIALIST 2	2	2.00	48.00	4,727.00	45,379	147,482	34,035		226,896
207	OAH C0854 AP	PROJECT MANAGER 1	3	3.00	72.00	4,881.00		351,432			351,432
207	OAH C0855 AP	PROJECT MANAGER 2	11	9.00	216.00	6,341.27	92,141	1,153,284	117,547		1,362,972
201	OAH C0856 AP	PROJECT MANAGER 3	5	4.50	108.00	7,455.20		798,900			798,900
000	OAH C0860 AP	PROGRAM ANALYST 1	16	15.50	372.00	5,105.00	29,700	1,188,480	676,836		1,895,016
405	OAH C0861 AP	PROGRAM ANALYST 2	72	71.00	1704.00	6,039.15	2,390,551	2,085,837	5,670,608	130,608	10,277,604
411	OAH C0862 AP	PROGRAM ANALYST 3	27	26.76	642.00	6,618.87	1,482,496	565,418	2,223,456		4,271,370
000	OAH C0863 AP	PROGRAM ANALYST 4	1	1.00	24.00	6,280.00	150,720				150,720
050	OAH C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	2	2.00	48.00	4,682.75	86,668	132,120	14,084		232,872
050	OAH C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	6	6.00	144.00	6,596.58	674,586	33,064	247,478		955,128
000	OAH C0866 AP	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,977.00	65,762	29,962	95,724		191,448
411	OAH C0870 AP	OPERATIONS & POLICY ANALYST 1	23	20.75	497.86	4,737.92	677,118	528,750	1,164,718		2,370,586
202	OAH C0871 AP	OPERATIONS & POLICY ANALYST 2	50	48.00	1151.83	5,774.16	1,927,015	985,748	3,760,894		6,673,657
201	OAH C0872 AP	OPERATIONS & POLICY ANALYST 3	123	117.94	2830.16	6,465.42	5,477,864	5,575,971	7,273,945		18,327,780
000	OAH C0873 AP	OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	6,982.20		637,272	200,592		837,864
418	OAH C1115 AP	RESEARCH ANALYST 1	5	5.00	120.00	4,064.80	101,071	78,336	308,369		487,776
416	OAH C1116 AP	RESEARCH ANALYST 2	17	16.88	405.00	4,586.29	503,718	279,578	1,076,158		1,859,454
409	OAH C1117 AP	RESEARCH ANALYST 3	41	40.38	969.00	5,695.41	1,356,642	1,372,808	2,807,128		5,536,578
404	OAH C1118 AP	RESEARCH ANALYST 4	40	39.01	936.00	6,766.95	2,017,636	1,363,521	2,984,507		6,365,664
000	OAH C1163 AP	ECONOMIST 3	1	1.00	24.00	6,280.00		150,720			150,720

PKG	CLASS COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAH C1243 AP	FISCAL ANALYST 1	5	4.50	108.00	4,895.80	26,225	310,613	185,354		522,192
407	OAH C1244 AP	FISCAL ANALYST 2	16	16.00	384.00	6,168.33	522,551	342,162	1,490,215		2,354,928
205	OAH C1245 AP	FISCAL ANALYST 3	16	16.00	384.00	6,505.41	1,238,926	236,297	1,016,385		2,491,608
405	OAH C1339 AP	TRAINING & DEVELOPMENT SPEC 2	7	7.00	168.00	5,526.77	509,716	122,166	312,830		944,712
000	OAH C1481 IP	INFO SYSTEMS SPECIALIST 1	1	1.00	24.00	4,247.00		101,928			101,928
000	OAH C1482 IP	INFO SYSTEMS SPECIALIST 2	5	5.00	120.00	4,497.20		539,664			539,664
208	OAH C1483 IP	INFO SYSTEMS SPECIALIST 3	26	26.00	624.00	4,631.30		2,889,936			2,889,936
205	OAH C1484 IP	INFO SYSTEMS SPECIALIST 4	85	84.50	2028.00	5,440.92		11,034,900			11,034,900
000	OAH C1485 IP	INFO SYSTEMS SPECIALIST 5	57	57.00	1368.00	6,372.82		8,718,024			8,718,024
416	OAH C1486 IP	INFO SYSTEMS SPECIALIST 6	73	71.88	1725.00	6,691.83	138,950	11,313,456	114,229		11,566,635
207	OAH C1487 IP	INFO SYSTEMS SPECIALIST 7	102	100.25	2406.00	7,433.00	490,560	17,358,378	98,112		17,947,050
201	OAH C1488 IP	INFO SYSTEMS SPECIALIST 8	89	86.00	2064.00	8,638.43		17,819,160			17,819,160
000	OAH C2176 AP	VIDEO PRODUCER	1	1.00	24.00	6,590.00	23,724	23,724	110,712		158,160
000	OAH C2327 AP	PUBLIC HEALTH EDUCATOR 1	1	1.00	24.00	4,727.00			113,448		113,448
000	OAH C2328 AP	PUBLIC HEALTH EDUCATOR 2	14	14.00	336.00	5,507.28	337,191		1,513,257		1,850,448
000	OAH C2511 AP	ELECTRONIC PUB DESIGN SPEC 2	1	1.00	24.00	4,950.00	118,800				118,800
000	OAH C3412 AP	ENVIRONMENTAL ENGINEER 3	10	10.00	240.00	8,373.33	713,774	326,367	988,483		2,028,624
000	OAH C3432 AP	PUBLIC HEALTH TOXICOLOGIST 1	1	1.00	24.00	6,905.00			165,720		165,720
000	OAH C3780 AP	MICROBIOLOGIST 2	23	23.00	552.00	5,485.08	259,600	1,860,950	907,218		3,027,768
000	OAH C3781 AP	MICROBIOLOGIST 3	10	10.00	240.00	6,418.50	404,336	586,493	549,611		1,540,440
405	OAH C3819 AP	ENVIRONMENTAL HLTH SPECIALST 3	17	17.00	408.00	6,198.52		2,043,689	485,311		2,529,000
000	OAH C5233 AP	INVESTIGATOR 3	1	1.00	24.00	5,442.00			130,608		130,608
021	OAH C5246 AP	COMPLIANCE SPECIALIST 1	6	5.13	123.00	4,094.00		514,671			514,671
418	OAH C5247 AP	COMPLIANCE SPECIALIST 2	15	14.50	348.00	5,210.66	95,244	1,161,888	567,168		1,824,300
411	OAH C5248 AP	COMPLIANCE SPECIALIST 3	31	28.64	687.00	6,040.67	1,207,687	1,346,839	1,493,869	143,832	4,192,227

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAH	C5642	AP FISCAL AUDITOR 2	2	2.00	48.00	6,280.00	226,080		75,360		301,440
000	OAH	C5647	AP GOVERNMENTAL AUDITOR 2	14	14.00	336.00	5,319.07	893,604		893,604		1,787,208
000	OAH	C5902	AP COMMUNICABLE DISEASE ANALYST	1	.67	16.00	3,737.00			59,792		59,792
000	OAH	C5937	AP MEDICAL RECORDS CONSULTANT	3	3.00	72.00	4,144.33			298,392		298,392
000	OAH	C5955	AP NUTRITION CONSULTANT	8	8.00	192.00	7,246.00			1,391,232		1,391,232
000	OAH	C6210	AP MEDICAL REVIEW COORDINATOR	9	9.00	216.00	6,989.00	497,253		1,012,371		1,509,624
000	OAH	C6216	AP EPIDEMIOLOGIST 1	3	3.00	72.00	5,824.66			419,376		419,376
405	OAH	C6217	AP EPIDEMIOLOGIST 2	18	18.00	432.00	6,702.77	313,008	148,848	2,433,744		2,895,600
405	OAH	C6218	AP EPIDEMIOLOGIST 3	6	6.00	144.00	7,193.83	287,664		748,248		1,035,912
401	OAH	C6229	AP PUBLIC HEALTH NURSE 2	21	21.00	504.00	7,419.52	1,487,710	20,560	2,231,170		3,739,440
000	OAH	C6614	AP COMMUNITY OUTREACH SPECIALIST	2	2.00	48.00	6,136.50			294,552		294,552
000	OAH	C6659	AP HUMAN SERVICES SPECIALIST 3	3	3.00	72.00	4,235.33	152,472		152,472		304,944
000	OAH	C6660	AP HUMAN SERVICES SPECIALIST 4	1	1.00	24.00	5,189.00	62,268		62,268		124,536
000	OAH	C6685	AP CLIENT CARE SURVEYOR	12	12.00	288.00	6,201.25	165,720	653,421	966,819		1,785,960
000	OAH	C6820	AP MEDICAL LABORATORY TECH 1	6	6.00	144.00	3,953.16	53,898	485,832	29,526		569,256
000	OAH	C6821	AP MEDICAL LABORATORY TECH 2	5	5.00	120.00	4,067.40	99,460	330,983	57,645		488,088
418	OAH	C8503	AP NATURAL RESOURCE SPECIALIST 3	3	3.00	72.00	4,727.00		340,344			340,344
000	OAH	C8503	BP NATURAL RESOURCE SPECIALIST 3	6	6.00	144.00	6,800.00	348,838	49,716	580,646		979,200
000	OAH	C8503	DP NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	6,905.00		149,148	16,572		165,720
000	OAH	C8504	BP NATURAL RESOURCE SPECIALIST 4	2	2.00	48.00	7,977.00	257,612		125,284		382,896
000	OAH	C8505	BP NATURAL RESOURCE SPECIALIST 5	1	1.00	24.00	8,769.00			210,456		210,456
000	OAI	C0011	AP MEDICAL TRANSCRIPTIONIST	3	3.00	72.00	3,565.00	214,968	41,712			256,680
000	OAI	C0015	AP HEALTH INFORMATION SPECIALIST	6	6.00	144.00	3,849.33	497,730	14,574	42,000		554,304
000	OAI	C0103	AP OFFICE SPECIALIST 1	1	.82	19.74	3,130.00	31,746		30,040		61,786
000	OAI	C0104	AP OFFICE SPECIALIST 2	58	58.00	1392.00	3,383.67	4,095,487	200,493	414,092		4,710,072

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAI	C0107	AP ADMINISTRATIVE SPECIALIST 1	29	29.00	696.00	3,596.37	2,277,285	96,089	129,706		2,503,080
000	OAI	C0108	AP ADMINISTRATIVE SPECIALIST 2	16	16.00	384.00	4,079.31	1,243,097	215,745	107,614		1,566,456
000	OAI	C0118	AP EXECUTIVE SUPPORT SPECIALIST 1	20	20.00	480.00	3,806.80	1,671,546	110,006	45,712		1,827,264
000	OAI	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2	8	8.00	192.00	4,196.37	788,239		17,465		805,704
000	OAI	C0210	AP ACCOUNTING TECHNICIAN 1	1	1.00	24.00	3,409.00	68,521	13,295			81,816
000	OAI	C0211	AP ACCOUNTING TECHNICIAN 2	5	5.00	120.00	4,096.00	411,650	79,870			491,520
000	OAI	C0212	AP ACCOUNTING TECHNICIAN 3	5	5.00	120.00	3,886.60	429,226	12,389	24,777		466,392
000	OAI	C0323	AP PUBLIC SERVICE REP 3	14	14.00	336.00	3,313.14	1,037,827	54,310	21,079		1,113,216
000	OAI	C0404	AP MAIL EQUIPMENT OPERATOR 2	1	1.00	24.00	3,737.00	75,114	14,574			89,688
000	OAI	C0435	AP PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	4,295.00	86,329	16,751			103,080
000	OAI	C0436	AP PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	4,514.00	108,336				108,336
000	OAI	C0758	AP SUPPLY SPECIALIST 1	4	4.00	96.00	3,143.00	301,728				301,728
000	OAI	C0759	AP SUPPLY SPECIALIST 2	7	7.00	168.00	4,238.85	626,263	85,865			712,128
000	OAI	C0856	AP PROJECT MANAGER 3	1	1.00	24.00	8,358.00		200,592			200,592
000	OAI	C0860	AP PROGRAM ANALYST 1	17	17.00	408.00	4,613.64	1,295,463	538,173	48,732		1,882,368
000	OAI	C0861	AP PROGRAM ANALYST 2	41	41.00	984.00	5,817.53	5,163,352	237,600	323,504		5,724,456
000	OAI	C0862	AP PROGRAM ANALYST 3	6	6.00	144.00	6,138.33	835,406	20,237	28,277		883,920
000	OAI	C0864	AP PUBLIC AFFAIRS SPECIALIST 1	2	2.00	48.00	5,360.00	233,971		23,309		257,280
000	OAI	C0865	AP PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,280.00	121,510	29,210			150,720
000	OAI	C0870	AP OPERATIONS & POLICY ANALYST 1	6	6.00	144.00	4,770.16	594,101	73,587	19,216		686,904
000	OAI	C0871	AP OPERATIONS & POLICY ANALYST 2	12	12.00	288.00	5,564.16	1,293,576	155,203	153,701		1,602,480
000	OAI	C0872	AP OPERATIONS & POLICY ANALYST 3	13	13.00	312.00	5,930.30	1,696,275	153,981			1,850,256
000	OAI	C0873	AP OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,905.00	165,720				165,720
000	OAI	C1117	AP RESEARCH ANALYST 3	6	6.00	144.00	5,429.66	781,872				781,872
000	OAI	C1118	AP RESEARCH ANALYST 4	1	1.00	24.00	7,600.00	182,400				182,400

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAI	C1215	AP ACCOUNTANT 1	1	1.00	24.00	4,950.00	99,495	19,305			118,800
000	OAI	C1216	AP ACCOUNTANT 2	1	1.00	24.00	3,918.00	94,032				94,032
412	OAI	C1339	AP TRAINING & DEVELOPMENT SPEC 2	35	34.40	825.00	5,532.80	3,880,141	308,004	388,502		4,576,647
000	OAI	C1345	AP SAFETY SPECIALIST 1	1	1.00	24.00	4,096.00	98,304				98,304
000	OAI	C1346	AP SAFETY SPECIALIST 2	1	1.00	24.00	4,727.00	113,448				113,448
000	OAI	C1484	IP INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	5,909.00	237,528	46,104			283,632
000	OAI	C1524	AP PARALEGAL	1	1.00	24.00	4,295.00	103,080				103,080
000	OAI	C2304	AP MANUAL ARTS INSTRUCTOR	13	13.00	312.00	3,739.61	1,020,825	123,713	22,222		1,166,760
000	OAI	C2320	BP INSTITUTION TEACHER-MA	5	5.00	120.00	5,348.00	558,587	83,173			641,760
000	OAI	C2320	CP INSTITUTION TEACHER-MA	1	1.00	24.00	5,434.00	130,416				130,416
000	OAI	C4001	AP PAINTER	5	5.00	120.00	5,189.00	503,749	80,948	37,983		622,680
000	OAI	C4003	AP CARPENTER	7	7.00	168.00	4,439.00	603,246	40,474	102,032		745,752
000	OAI	C4005	AP PLUMBER	3	3.00	72.00	5,621.33	361,239	43,497			404,736
000	OAI	C4007	AP ELECTRICIAN 1	1	1.00	24.00	4,727.00	95,013	18,435			113,448
000	OAI	C4008	AP ELECTRICIAN 2	3	3.00	72.00	5,916.33	405,739	20,237			425,976
000	OAI	C4009	AP ELECTRICIAN 3	1	1.00	24.00	6,905.00	138,790	26,930			165,720
000	OAI	C4012	AP FACILITY MAINTENANCE SPEC	17	17.00	408.00	3,772.41	1,367,217	166,793	5,134		1,539,144
000	OAI	C4018	AP MACHINIST	1	1.00	24.00	4,514.00	90,731	17,605			108,336
000	OAI	C4033	AP FACILITY ENERGY TECHNICIAN 2	7	7.00	168.00	4,415.00	657,231	84,489			741,720
000	OAI	C4034	AP FACILITY ENERGY TECHNICIAN 3	2	2.00	48.00	5,450.00	239,327	22,273			261,600
000	OAI	C4037	AP PHYSCL/ELECTRNC SECRTY TECH	4	4.00	96.00	4,411.50	370,467	18,435	34,602		423,504
000	OAI	C4039	AP PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	5,711.00	124,646		12,418		137,064
000	OAI	C4101	AP CUSTODIAN	78	78.00	1872.00	2,871.74	4,840,660	501,183	34,061		5,375,904
000	OAI	C4109	AP GROUNDS MAINTENANCE WORKER 1	2	2.00	48.00	3,279.50	143,512		13,904		157,416
000	OAI	C4110	AP GROUNDS MAINTENANCE WORKER 2	2	2.00	48.00	3,680.00	160,666		15,974		176,640

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAI	C4116	AP LABORER/STUDENT WORKER	9	9.00	216.00	2,994.66	598,557	48,291			646,848
000	OAI	C4401	AP TRUCK DRIVER 1	2	2.00	48.00	4,096.00	164,660	31,948			196,608
000	OAI	C4418	AP AUTOMOTIVE TECHNICIAN 1	1	1.00	24.00	4,096.00	82,330		15,974		98,304
000	OAI	C4419	AP AUTOMOTIVE TECHNICIAN 2	1	1.00	24.00	4,950.00	99,495		19,305		118,800
000	OAI	C4422	AP EQUIPMENT OPERATOR	1	1.00	24.00	4,950.00	99,495		19,305		118,800
000	OAI	C5232	AP INVESTIGATOR 2	3	3.00	72.00	4,414.00	255,478		62,330		317,808
000	OAI	C5248	AP COMPLIANCE SPECIALIST 3	10	10.00	240.00	6,108.60	1,241,395	200,131	24,538		1,466,064
000	OAI	C5710	AP OCCUPATIONAL SFTY SPECIALIST 2	1	1.00	24.00	6,590.00	143,831		14,329		158,160
000	OAI	C6135	AP LICENSED PRACTICAL NURSE	195	195.00	4680.00	4,431.22	19,328,032	330,624	1,079,456		20,738,112
000	OAI	C6263	AP PHARMACIST 2	20	20.00	480.00	12,370.00	4,821,458	613,027	503,115		5,937,600
000	OAI	C6271	AP DIETICIAN 2	9	9.00	216.00	5,188.44	1,020,543	100,161			1,120,704
000	OAI	C6295	AP CLINICAL PSYCHOLOGIST 2	50	50.00	1200.00	8,459.16	9,069,038	479,338	602,616		10,150,992
000	OAI	C6348	AP RADIOLOGIC TECHNOLOGIST	2	2.00	48.00	4,106.50	165,081	32,031			197,112
000	OAI	C6388	AP PHARMACY CLERK & TECH 2	11	11.00	264.00	3,334.00	800,663	65,015	14,498		880,176
000	OAI	C6389	AP PHARMACY CLERK & TECH 3	10	10.00	240.00	3,603.30	763,260	101,532			864,792
000	OAI	C6394	AP DENTAL ASSISTANT 2	3	3.00	72.00	3,918.00	251,536	30,560			282,096
000	OAI	C6396	AP DENTAL HYGIENIST	1	1.00	24.00	7,246.00	145,645	28,259			173,904
000	OAI	C6502	AP PHYSICAL THERAPY ASST	1	1.00	24.00	4,295.00	86,329	16,751			103,080
000	OAI	C6503	AP PHYSICAL THERAPIST	1	1.00	24.00	7,246.00	173,904				173,904
000	OAI	C6506	AP CERT OCCUPATION THERAPIST ASST	3	3.00	72.00	4,295.00	275,738	33,502			309,240
000	OAI	C6508	AP OCCUPATIONAL THERAPIST	19	19.00	456.00	6,702.10	2,252,001	282,175	521,984		3,056,160
000	OAI	C6520	AP ACTIVITIES COORDINATOR	32	32.00	768.00	3,961.78	2,909,308	72,562	60,778		3,042,648
000	OAI	C6521	AP REHABILITATION THERAPIST	31	31.00	744.00	4,996.29	3,070,783	197,720	448,737		3,717,240
000	OAI	C6531	AP BEHAVIORAL HEALTH SPECIALIST 1	15	15.00	360.00	4,952.66	1,450,216	79,006	253,738		1,782,960
000	OAI	C6534	AP BEHAVIOR HEALTH SPECIALIST 2	20	20.00	480.00	5,128.35	2,171,638	140,892	149,078		2,461,608

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAI	C6535 AP	BEHAVIORAL HEALTH SPECIALIST 3	7	7.00	168.00	5,625.42	656,304	47,274	241,494		945,072
000	OAI	C6612 AP	SOCIAL SERVICE SPECIALIST 1	1	1.00	24.00	4,096.00	98,304				98,304
000	OAI	C6647 AP	VOC REHABILITATION COUNSELOR	3	3.00	72.00	5,809.33	394,899	23,373			418,272
000	OAI	C6648 AP	VOC REHABILITATION SPECIALIST	2	2.00	48.00	5,450.00	261,600				261,600
000	OAI	C6658 AP	HUMAN SERVICES SPECIALIST 2	11	11.00	264.00	3,395.54	497,386	359,280	39,758		896,424
000	OAI	C6680 AP	CHAPLAIN	4	4.00	96.00	5,221.75	424,088	38,446	38,754		501,288
000	OAI	C6720 AP	PSYCHIATRIC SOCIAL WORKER	39	39.00	936.00	6,235.02	4,906,777	294,818	634,389		5,835,984
000	OAI	C6811 AP	LABORATORY TECHNICIAN 2	4	4.00	96.00	3,680.00	327,820	25,460			353,280
000	OAI	C6823 AP	CLINICAL LAB SCIENTIST	3	3.00	72.00	5,537.00	333,881	64,783			398,664
000	OAI	C9101 AP	FOOD SERVICE WORKER 2	50	50.00	1200.00	2,820.80	3,170,765	214,195			3,384,960
000	OAI	C9102 AP	FOOD SERVICE WORKER 3	11	11.00	264.00	3,141.09	698,959	130,289			829,248
000	OAI	C9116 AP	COOK 1	21	21.00	504.00	3,271.42	1,580,166	39,885	28,749		1,648,800
000	OAI	C9117 AP	COOK 2	12	12.00	288.00	3,499.33	885,495	103,683	18,630		1,007,808
000	OAI	C9201 AP	SEAMSTER	3	3.00	72.00	3,737.00	239,916	29,148			269,064
000	OAI	C9300 AP	HAIRDRESSER	4	4.00	96.00	3,381.00	285,735	24,937	13,904		324,576
000	OXNIC	6101 AP	TRANSPORTING MENTAL HLTH AIDE	28	28.00	672.00	4,241.14	2,775,270	60,227	14,551		2,850,048
000	OXNIC	6708 AP	MENTAL HEALTH SECURITY TECH	83	83.00	1992.00	3,988.50	7,385,165	365,091	194,848		7,945,104
412	OXNIC	6710 AP	MENTAL HEALTH THERAPY TECH	333	273.00	6552.00	3,571.56	22,827,713	280,370	1,125,941		24,234,024
000	OXNIC	6711 AP	MENTAL HEALTH THERAPIST 1	24	24.00	576.00	4,399.37	1,905,605		628,435		2,534,040
000	OXNIC	6712 AP	MENTAL HEALTH THERAPIST 2	204	204.00	4896.00	4,519.02	20,856,955	96,728	1,171,485		22,125,168
000	OXNIC	6718 BP	MENTAL HEALTH THERAPY COORD	10	10.00	240.00	4,853.10	1,073,910		90,834		1,164,744
000	UA	C0107 AP	ADMINISTRATIVE SPECIALIST 1	4	3.91	93.84	3,744.00	104,784	179,952	66,992		351,728
000	UA	C0108 AP	ADMINISTRATIVE SPECIALIST 2	4	4.00	96.00	4,433.75	69,159	312,264	44,217		425,640
000	UA	C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,509.00	54,108		54,108		108,216
000	UA	C0437 AP	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	4,724.00		113,376			113,376

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C0438	AP PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	7,242.00		173,808			173,808
000	UA	C0855	AP PROJECT MANAGER 2	1	1.00	24.00	6,275.00	75,300		75,300		150,600
000	UA	C0856	AP PROJECT MANAGER 3	1	1.00	24.00	8,356.00		200,544			200,544
000	UA	C0860	AP PROGRAM ANALYST 1	2	2.00	48.00	5,312.50		255,000			255,000
000	UA	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	6,585.00	79,020		79,020		158,040
000	UA	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	6,585.00	79,020		79,020		158,040
000	UA	C0870	AP OPERATIONS & POLICY ANALYST 1	3	3.00	72.00	5,437.00		391,464			391,464
000	UA	C0871	AP OPERATIONS & POLICY ANALYST 2	3	3.00	72.00	6,119.33		440,592			440,592
000	UA	C0872	AP OPERATIONS & POLICY ANALYST 3	5	5.00	120.00	6,660.40	190,760	486,528	121,960		799,248
000	UA	C0873	AP OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	7,805.80	449,053	200,544	287,099		936,696
000	UA	C1115	AP RESEARCH ANALYST 1	1	1.00	24.00	4,291.00	62,820		40,164		102,984
000	UA	C1117	AP RESEARCH ANALYST 3	4	4.00	96.00	5,931.50	222,456	54,785	292,183		569,424
000	UA	C1118	AP RESEARCH ANALYST 4	2	2.00	48.00	7,247.00	193,974		153,882		347,856
000	UA	C1216	AP ACCOUNTANT 2	2	1.50	36.00	5,192.50		183,996			183,996
000	UA	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	6,585.00	96,404		61,636		158,040
050	UA	C6208	AP MENTAL HEALTH REGISTERED NURSE	1	1.00	24.00	5,805.00	73,839	1,115	64,366		139,320
000	UA	U7510	AP DENTIST	1	1.00	24.00	17,230.00	346,323	67,197			413,520
				4364	4259.63	102227.10	5,824.32	338,982,267	163,366,990	109,715,061	839,739	612,904,057

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				4364	4259.63	102227.10	5,824.32	338,982,267	163,366,990	109,715,061	839,739	612,904,057

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0000009	000168170	010-40-04-00000	050	0	PF	MMN X0873 AP	32	08	1-	1.00-	8,740.00	24.00-	146,832-	16,781-	46,147-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000009	000168170	010-40-04-00000	050	0	PF	MMN X0873 AP	32	08	1	1.00	8,740.00	24.00	167,808	14,683	27,269		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000169	000169380	010-40-05-00000	050	0	PF	OAH C1245 AP	30	04	1-	1.00-	5,993.00	24.00-	71,916-		71,916-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000169	000169380	010-40-05-00000	050	0	PF	OAH C1245 AP	30	04	1	1.00	5,993.00	24.00	76,231	1,151	66,450		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000186	000169450	010-40-06-00000	050	0	PF	MESNZ7008 AP	33X	07	1-	1.00-	8,332.00	24.00-	139,978-	15,997-	43,993-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000186	000169450	010-40-06-00000	050	0	PF	MESNZ7008 AP	33X	07	1	1.00	8,332.00	24.00	159,974	13,998	25,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000433	000182340	010-40-06-00000	050	0	PF	OAH C0862 AP	29	04	1-	1.00-	5,711.00	24.00-	95,945-	10,965-	30,154-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000433	000182340	010-40-06-00000	050	0	PF	OAH C0862 AP	29	04	1	1.00	5,711.00	24.00	109,651	9,595	17,818		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000617	000640610	010-40-06-00000	050	0	PF	OAH C0870 AP	23	04	1-	1.00-	4,295.00	24.00-	72,156-	8,246-	22,678-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000617	000640610	010-40-06-00000	050	0	PF	OAH C0870 AP	23	04	1	1.00	4,295.00	24.00	82,464	7,216	13,400		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000766	000171680	010-40-04-00000	050	0	PF	MMN X0866 AP	31	08	1-	1.00-	8,332.00	24.00-	139,978-	15,997-	43,993-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000766	000171680	010-40-04-00000	050	0	PF	MMN X0866 AP	31	08	1	1.00	8,332.00	24.00	159,974	13,998	25,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0001001	000181990	010-40-04-00000	050	0	PF	MEAHZ7018 HP	44X	09	1-	1.00-	16,699.00	24.00-	280,543-	32,062-	88,171-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0001001	000181990	010-40-04-00000	050	0	PF	MEAHZ7018 HP	44X	09	1	1.00	16,699.00	24.00	320,621	28,054	52,101		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0001012	000808240	010-40-06-00000	050	0	PP	MMN X0862 AP	29	02	1-	.89-	5,650.00	21.35-	84,440-	9,650-	26,538-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0001012	000808240	010-40-06-00000	050	0	PP	MMN X0862 AP	29	02	1	.89	5,650.00	21.35	96,502	8,444	15,682		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0001058	000182130	010-40-04-00000	050	0	PF	MENNZ0114 AP	22	02	1-	1.00-	4,026.00	24.00-	67,637-	7,730-	21,257-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0001058	000182130	010-40-04-00000	050	0	PF	MENNZ0114 AP	22	02	1	1.00	4,026.00	24.00	77,299	6,764	12,561		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0002521	001164450	010-40-05-00000	050	0	PF	MMN X1322 AP	29	06	1-	1.00-	6,862.00	24.00-	124,339-	13,175-	27,174-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0002521	001164450	010-40-05-00000	050	0	PF	MMN X1322 AP	29	06	1	1.00	6,862.00	24.00	135,044	11,528	18,116		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0002522	000233440	010-40-05-00000	050	0	PF	MMN X1322 AP	29	08	1-	1.00-	7,561.00	24.00-	137,005-	14,517-	29,942-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0002522	000233440	010-40-05-00000	050	0	PF	MMN X1322 AP	29	08	1	1.00	7,561.00	24.00	148,800	12,703	19,961		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0002529	000642680	010-40-05-00000	050	0	PP	MENNZ0118 AP	17	08	1-	.58-	4,219.00	14.00-	41,346-	4,725-	12,995-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0002529	000642680	010-40-05-00000	050	0	PP	MENNZ0118 AP	17	08	1	.58	4,219.00	14.00	47,252	4,135	7,679		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0003337	001164460	010-40-05-00000	050	0	PF	MMN X1322 AP	29	06	1-	1.00-	6,862.00	24.00-	124,339-	13,175-	27,174-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0003337	001164460	010-40-05-00000	050	0	PF	MMN X1322 AP	29	06	1	1.00	6,862.00	24.00	135,044	11,528	18,116		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0004025	000182960	010-40-04-00000	050	0	PF	MESNZ0833 AP	26	08	1-	1.00-	6,542.00	24.00-	109,906-	12,560-	34,542-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0004025	000182960	010-40-04-00000	050	0	PF	MESNZ0833 AP	26	08	1	1.00	6,542.00	24.00	125,606	10,991	20,411		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0161964	000130900	010-40-05-00000	050	0	PF	MMN X1320 AP	23	05	1-	1.00-	4,885.00	24.00-	88,516-	9,379-	19,345-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0161964	000130900	010-40-05-00000	050	0	PF	MMN X1320 AP	23	05	1	1.00	4,885.00	24.00	96,137	8,207	12,896		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0543290	000141460	010-40-04-00000	050	0	PF	MMN X7008 AP	33X	05	1-	1.00-	7,561.00	24.00-	127,025-	14,517-	39,922-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0543290	000141460	010-40-04-00000	050	0	PF	MMN X7008 AP	33X	05	1	1.00	7,561.00	24.00	145,171	12,703	23,590		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0770063	000731040	010-40-05-00000	050	0	PF	MMN X1245 AP	30	07	1-	1.00-	7,561.00	24.00-		181,464-			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0770063	000731040	010-40-05-00000	050	0	PF	MMN X1245 AP	30	07	1	1.00	7,561.00	24.00	148,800	12,703	19,961		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0791189	000207560	010-40-05-00000	050	0	PF	MMN X1321 AP	26	08	1-	1.00-	6,542.00	24.00-	118,541-	12,561-	25,906-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0791189	000207560	010-40-05-00000	050	0	PF	MMN X1321 AP	26	08	1	1.00	6,542.00	24.00	128,746	10,991	17,271		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1000037	000382340	010-40-05-00000	050	0	PF	OAH C1244 AP	27	09	1-	1.00-	6,590.00	24.00-	79,080-		79,080-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1000037	000382340	010-40-05-00000	050	0	PF	OAH C1244 AP	27	09	1	1.00	6,590.00	24.00	83,825	1,265	73,070		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1000047	000182990	010-40-05-00000	050	0	PF	MMS X7010 AP	35X	02	1-	1.00-	7,208.00	24.00-	86,496-		86,496-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1000047	000182990	010-40-05-00000	050	0	PF	MMS X7010 AP	35X	02	1	1.00	7,208.00	24.00	91,686	1,384	79,922		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1000261	000915200	010-40-04-00000	050	0	PF	OAH C0865 AP	29	02	1-	1.00-	5,189.00	24.00-	87,175-	9,963-	27,398-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1000261	000915200	010-40-04-00000	050	0	PF	OAH C0865 AP	29	02	1	1.00	5,189.00	24.00	99,628	8,718	16,190		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1000675	000915650	010-40-06-00000	050	0	PF	MMN X0862 AP	29	08	1-	1.00-	7,561.00	24.00-	127,025-	14,517-	39,922-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1000675	000915650	010-40-06-00000	050	0	PF	MMN X0862 AP	29	08	1	1.00	7,561.00	24.00	145,171	12,703	23,590		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1001954	000916790	010-40-05-00000	050	0	PF	OAH C1244 AP	27	04	1-	1.00-	5,189.00	24.00-	62,268-		62,268-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1001954	000916790	010-40-05-00000	050	0	PF	OAH C1244 AP	27	04	1	1.00	5,189.00	24.00	66,004	996	57,536		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1002335	000963490	010-40-05-00000	050	0	PF	OAH C1245 AP	30	02	1-	1.00-	5,442.00	24.00-	65,304-		65,304-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1002335	000963490	010-40-05-00000	050	0	PF	OAH C1245 AP	30	02	1	1.00	5,442.00	24.00	69,222	1,045	60,341		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1003285	001017510	010-40-05-00000	050	0	PF	OAH	C1244 AP	27	09	1-	1.00-	6,590.00	24.00-	79,080-		79,080-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003285	001017510	010-40-05-00000	050	0	PF	OAH	C1244 AP	27	09	1	1.00	6,590.00	24.00	83,825	1,265	73,070		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003286	001017520	010-40-05-00000	050	0	PF	MMN	X0872 AP	30	08	1-	1.00-	7,942.00	24.00-	133,426-	15,248-	41,934-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003286	001017520	010-40-05-00000	050	0	PF	MMN	X0872 AP	30	08	1	1.00	7,942.00	24.00	152,486	13,343	24,779		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003541	001011950	010-40-05-00000	050	0	PF	UA	C6208 AP	28	02	1-	1.00-	5,805.00	24.00-	69,660-		69,660-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003541	001011950	010-40-05-00000	050	0	PF	UA	C6208 AP	28	02	1	1.00	5,805.00	24.00	73,839	1,115	64,366		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003598	001012530	010-40-04-00000	050	0	PF	MMN	X0873 AP	32	08	1-	1.00-	8,740.00	24.00-	146,832-	16,781-	46,147-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003598	001012530	010-40-04-00000	050	0	PF	MMN	X0873 AP	32	08	1	1.00	8,740.00	24.00	167,808	14,683	27,269		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003647	001013190	010-40-05-00000	050	0	PF	MMN	X1322 AP	29	08	1-	1.00-	7,561.00	24.00-	137,005-	14,517-	29,942-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003647	001013190	010-40-05-00000	050	0	PF	MMN	X1322 AP	29	08	1	1.00	7,561.00	24.00	148,800	12,703	19,961		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003783	001018300	010-40-05-00000	050	0	PF	OAH	C1245 AP	30	05	1-	1.00-	6,280.00	24.00-	105,504-	12,058-	33,158-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003783	001018300	010-40-05-00000	050	0	PF	OAH	C1245 AP	30	05	1	1.00	6,280.00	24.00	120,576	10,550	19,594		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003874	001020960	010-40-06-00000	050	0	PF	OAH	C0108 AP	20	09	1-	1.00-	4,727.00	24.00-	79,414-	9,075-	24,959-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1003874	001020960	010-40-06-00000	050	0	PF	OAH	C0108 AP	20	09	1	1.00	4,727.00	24.00	90,758	7,942	14,748		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1004132	001024990	010-40-06-00000	050	0	PF	MESNZ	7012 AP	38X	09	1-	1.00-	11,696.00	24.00-	196,493-	22,456-	61,755-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1004132	001024990	010-40-06-00000	050	0	PF	MESNZ	7012 AP	38X	09	1	1.00	11,696.00	24.00	224,563	19,649	36,492		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1004364	001030480	010-40-05-00000	050	0	PP	MMN X0861 AP	27	02	1-	.82-	5,127.00	19.76-	76,489-	8,105-	16,716-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1004364	001030480	010-40-05-00000	050	0	PP	MMN X0861 AP	27	02	1	.82	5,127.00	19.76	83,074	7,092	11,144		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1004371	001030550	010-40-05-00000	050	0	PP	MMN X0861 AP	27	02	1-	.82-	5,127.00	19.76-	76,489-	8,105-	16,716-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1004371	001030550	010-40-05-00000	050	0	PP	MMN X0861 AP	27	02	1	.82	5,127.00	19.76	83,074	7,092	11,144		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1007389	001071280	010-40-05-00000	050	0	PF	MMN X1321 AP	26	08	1-	1.00-	6,542.00	24.00-	118,541-	12,561-	25,906-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1007389	001071280	010-40-05-00000	050	0	PF	MMN X1321 AP	26	08	1	1.00	6,542.00	24.00	128,746	10,991	17,271		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1007391	001071300	010-40-05-00000	050	0	PF	MMN X1322 AP	29	02	1-	1.00-	5,650.00	24.00-	102,378-	10,848-	22,374-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1007391	001071300	010-40-05-00000	050	0	PF	MMN X1322 AP	29	02	1	1.00	5,650.00	24.00	111,192	9,492	14,916		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1007394	001071330	010-40-05-00000	050	0	PF	MMN X1320 AP	23	02	1-	1.00-	4,219.00	24.00-	76,449-	8,100-	16,707-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1007394	001071330	010-40-05-00000	050	0	PF	MMN X1320 AP	23	02	1	1.00	4,219.00	24.00	83,030	7,088	11,138		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1007424	001080910	010-40-05-00000	050	0	PF	OAH C1245 AP	30	09	1-	1.00-	7,600.00	24.00-	91,200-		91,200-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1007424	001080910	010-40-05-00000	050	0	PF	OAH C1245 AP	30	09	1	1.00	7,600.00	24.00	96,672	1,459	84,269		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1008339	001112570	010-40-06-00000	050	0	PF	OAH C0861 AP	27	06	1-	1.00-	5,711.00	24.00-	95,945-	10,965-	30,154-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1008339	001112570	010-40-06-00000	050	0	PF	OAH C0861 AP	27	06	1	1.00	5,711.00	24.00	109,651	9,595	17,818		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1008568	001112520	010-40-04-00000	050	0	PF	MMN X7008 AP	33X	09	1-	1.00-	9,177.00	24.00-	154,174-	17,619-	48,455-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1008568	001112520	010-40-04-00000	050	0	PF	MMN X7008 AP	33X	09	1	1.00	9,177.00	24.00	176,198	15,418	28,632		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1008585	001112700	010-40-05-00000	050	0	PF	MMN X0873 AP	32	08	1-	1.00-	8,740.00	24.00-	146,832-	16,781-	46,147-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1008585	001112700	010-40-05-00000	050	0	PF	MMN X0873 AP	32	08	1	1.00	8,740.00	24.00	167,808	14,683	27,269		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1008678	001117880	010-40-04-00000	050	0	PF	OAH C0862 AP	29	09	1-	1.00-	7,246.00	24.00-	121,733-	13,912-	38,259-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1008678	001117880	010-40-04-00000	050	0	PF	OAH C0862 AP	29	09	1	1.00	7,246.00	24.00	139,123	12,173	22,608		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1010348	001164820	010-40-06-00000	050	0	PF	MMN X0872 AP	30	02	1-	1.00-	5,937.00	24.00-	99,742-	11,399-	31,347-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1010348	001164820	010-40-06-00000	050	0	PF	MMN X0872 AP	30	02	1	1.00	5,937.00	24.00	113,990	9,975	18,523		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1010529	001168580	010-40-05-00000	050	0	PF	MESNZ7012 AP	38X	07	1-	1.00-	10,615.00	24.00-	192,344-	20,381-	42,035-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1010529	001168580	010-40-05-00000	050	0	PF	MESNZ7012 AP	38X	07	1	1.00	10,615.00	24.00	208,903	17,833	28,024		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1010530	001168590	010-40-05-00000	050	0	PF	MESNZ7016 AP	42X	09	1-	1.00-	14,213.00	24.00-	238,778-	27,289-	75,045-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1010530	001168590	010-40-05-00000	050	0	PF	MESNZ7016 AP	42X	09	1	1.00	14,213.00	24.00	272,889	23,878	44,345		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1010531	001168600	010-40-04-00000	050	0	PF	MESNZ7012 AP	38X	09	1-	1.00-	11,696.00	24.00-	196,493-	22,456-	61,755-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1010531	001168600	010-40-04-00000	050	0	PF	MESNZ7012 AP	38X	09	1	1.00	11,696.00	24.00	224,563	19,649	36,492		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1011741	001204250	010-40-05-00000	050	0	PF	MMN X1321 AP	26	06	1-	1.00-	5,937.00	24.00-	107,578-	11,399-	23,511-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1011741	001204250	010-40-05-00000	050	0	PF	MMN X1321 AP	26	06	1	1.00	5,937.00	24.00	116,840	9,974	15,674		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1012294	001255930	010-40-05-00000	050	0	PF	MESNZ7010 AP	35X	05	1-	1.00-	8,332.00	24.00-	139,978-	15,997-	43,993-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1012294	001255930	010-40-05-00000	050	0	PF	MESNZ7010 AP	35X	05	1	1.00	8,332.00	24.00	163,974	13,998	21,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1012296	001255940	010-40-05-00000	050	0	PF	MMN X0873 AP	32	05	1-	1.00-	7,561.00	24.00-	127,025-	14,517-	39,922-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1012296	001255940	010-40-05-00000	050	0	PF	MMN X0873 AP	32	05	1	1.00	7,561.00	24.00	145,171	12,703	23,590		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1012582	001223950	010-40-05-00000	050	0	PF	MENNZ0119 AP	19	02	1-	1.00-	3,486.00	24.00-	58,565-	6,693-	18,406-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1012582	001223950	010-40-05-00000	050	0	PF	MENNZ0119 AP	19	02	1	1.00	3,486.00	24.00	66,931	5,857	10,876		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1012589	001224020	010-40-04-00000	050	0	PF	MMN X0862 AP	29	07	1-	1.00-	7,208.00	24.00-	121,095-	13,839-	38,058-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1012589	001224020	010-40-04-00000	050	0	PF	MMN X0862 AP	29	07	1	1.00	7,208.00	24.00	138,394	12,109	22,489		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1012999	001263280	010-40-05-00000	050	0	PF	MMN X1322 AP	29	04	1-	1.00-	6,233.00	24.00-	112,942-	11,967-	24,683-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1012999	001263280	010-40-05-00000	050	0	PF	MMN X1322 AP	29	04	1	1.00	6,233.00	24.00	122,665	10,472	16,455		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013119	001245900	010-40-06-00000	050	0	PF	MMN X0873 AP	32	07	1-	1.00-	8,332.00	24.00-	139,978-	15,997-	43,993-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013119	001245900	010-40-06-00000	050	0	PF	MMN X0873 AP	32	07	1	1.00	8,332.00	24.00	159,974	13,998	25,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013317	001252280	010-40-06-00000	050	0	PF	MMN X0872 AP	30	08	1-	1.00-	7,942.00	24.00-	133,426-	15,248-	41,934-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013317	001252280	010-40-06-00000	050	0	PF	MMN X0872 AP	30	08	1	1.00	7,942.00	24.00	152,486	13,343	24,779		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013318	001252300	010-40-06-00000	050	0	PF	MMN X0872 AP	30	04	1-	1.00-	6,542.00	24.00-	109,906-	12,560-	34,542-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013318	001252300	010-40-06-00000	050	0	PF	MMN X0872 AP	30	04	1	1.00	6,542.00	24.00	125,606	10,991	20,411		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013904	001263620	010-40-05-00000	050	0	PF	MMN X0873 AP	32	07	1-	1.00-	8,332.00	24.00-	139,978-	15,997-	43,993-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013904	001263620	010-40-05-00000	050	0	PF	MMN X0873 AP	32	07	1	1.00	8,332.00	24.00	159,974	13,998	25,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1013905	001263630	010-40-05-00000	050	0	PF	MMN X0873 AP	32	07	1-	1.00-	8,332.00	24.00-	139,978-	15,997-	43,993-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013905	001263630	010-40-05-00000	050	0	PF	MMN X0873 AP	32	07	1	1.00	8,332.00	24.00	159,974	13,998	25,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013906	001263640	010-40-05-00000	050	0	PF	MMN X0873 AP	32	07	1-	1.00-	8,332.00	24.00-	139,978-	15,997-	43,993-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013906	001263640	010-40-05-00000	050	0	PF	MMN X0873 AP	32	07	1	1.00	8,332.00	24.00	159,974	13,998	25,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013907	001262840	010-40-04-00000	050	0	PF	MMN X7012 AP	38X	07	1-	1.00-	10,615.00	24.00-	178,332-	20,381-	56,047-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013907	001262840	010-40-04-00000	050	0	PF	MMN X7012 AP	38X	07	1	1.00	10,615.00	24.00	203,808	17,833	33,119		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013908	001262860	010-40-05-00000	050	0	PF	MMN X7012 AP	38X	09	1-	1.00-	11,696.00	24.00-	196,493-	22,456-	61,755-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013908	001262860	010-40-05-00000	050	0	PF	MMN X7012 AP	38X	09	1	1.00	11,696.00	24.00	224,563	19,649	36,492		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013909	001262900	010-40-05-00000	050	0	PF	MMN X7012 AP	38X	09	1-	1.00-	11,696.00	24.00-	140,352-		140,352-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013909	001262900	010-40-05-00000	050	0	PF	MMN X7012 AP	38X	09	1	1.00	11,696.00	24.00	224,563	19,649	36,492		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013910	001262950	010-40-05-00000	050	0	PF	MMN X7014 AP	40X	09	1-	1.00-	12,895.00	24.00-	154,740-		154,740-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013910	001262950	010-40-05-00000	050	0	PF	MMN X7014 AP	40X	09	1	1.00	12,895.00	24.00	247,584	21,664	40,232		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013919	001262700	010-40-04-00000	050	0	PF	MENNZ0119 AP	19	03	1-	1.00-	3,658.00	24.00-	61,455-	7,023-	19,314-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013919	001262700	010-40-04-00000	050	0	PF	MENNZ0119 AP	19	03	1	1.00	3,658.00	24.00	70,234	6,145	11,413		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013920	001262770	010-40-04-00000	050	0	PF	MENNZ7012 AP	38X	09	1-	1.00-	11,696.00	24.00-	196,493-	22,456-	61,755-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013920	001262770	010-40-04-00000	050	0	PF	MENNZ7012 AP	38X	09	1	1.00	11,696.00	24.00	224,563	19,649	36,492		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1013921	001263200	010-40-04-00000	050	0	PF	OAH C0865 AP	29	09	1-	1.00-	7,246.00	24.00-	121,733-	13,912-	38,259-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013921	001263200	010-40-04-00000	050	0	PF	OAH C0865 AP	29	09	1	1.00	7,246.00	24.00	139,123	12,173	22,608		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013922	001263220	010-40-04-00000	050	0	PF	MMN X0873 AP	32	07	1-	1.00-	8,332.00	24.00-	139,978-	15,997-	43,993-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013922	001263220	010-40-04-00000	050	0	PF	MMN X0873 AP	32	07	1	1.00	8,332.00	24.00	159,974	13,998	25,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013929	001263080	010-40-06-00000	050	0	PF	MENNZ0119 AP	19	08	1-	1.00-	4,666.00	24.00-	78,389-	8,959-	24,636-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013929	001263080	010-40-06-00000	050	0	PF	MENNZ0119 AP	19	08	1	1.00	4,666.00	24.00	89,587	7,839	14,558		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013930	001263240	010-40-04-00000	050	0	PF	MMS X7012 AP	38X	09	1-	1.00-	11,696.00	24.00-	196,493-	22,456-	61,755-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013930	001263240	010-40-04-00000	050	0	PF	MMS X7012 AP	38X	09	1	1.00	11,696.00	24.00	224,563	19,649	36,492		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013931	001263250	010-40-05-00000	050	0	PF	MESNZ7016 AP	42X	02	1-	1.00-	10,121.00	24.00-	170,033-	19,432-	53,439-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013931	001263250	010-40-05-00000	050	0	PF	MESNZ7016 AP	42X	02	1	1.00	10,121.00	24.00	194,323	17,003	31,578		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013934	001262960	010-40-05-00000	050	0	PF	MMN X0873 AP	32	07	1-	1.00-	8,332.00	24.00-	150,976-	15,997-	32,995-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013934	001262960	010-40-05-00000	050	0	PF	MMN X0873 AP	32	07	1	1.00	8,332.00	24.00	163,974	13,998	21,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013937	001263260	010-40-04-00000	050	0	PF	OAH C0865 AP	29	09	1-	1.00-	7,246.00	24.00-	121,733-	13,912-	38,259-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013937	001263260	010-40-04-00000	050	0	PF	OAH C0865 AP	29	09	1	1.00	7,246.00	24.00	139,123	12,173	22,608		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013938	001263270	010-40-04-00000	050	0	PF	OAH C0864 AP	25	03	1-	1.00-	4,514.00	24.00-	75,835-	8,667-	23,834-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1013938	001263270	010-40-04-00000	050	0	PF	OAH C0864 AP	25	03	1	1.00	4,514.00	24.00	86,668	7,584	14,084		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1013961	001263090	010-40-06-00000	050	0	PF	MMN	X0872	AP	30	08	1-	1.00-	7,942.00	24.00-	133,426-	15,248-	41,934-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013961	001263090	010-40-06-00000	050	0	PF	MMN	X0872	AP	30	08	1	1.00	7,942.00	24.00	152,486	13,343	24,779		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013962	001263100	010-40-06-00000	050	0	PF	MMN	X0872	AP	30	08	1-	1.00-	7,942.00	24.00-	133,426-	15,248-	41,934-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013962	001263100	010-40-06-00000	050	0	PF	MMN	X0872	AP	30	08	1	1.00	7,942.00	24.00	152,486	13,343	24,779		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013963	001263110	010-40-06-00000	050	0	PF	MMN	X0873	AP	32	02	1-	1.00-	6,542.00	24.00-	109,906-	12,560-	34,542-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013963	001263110	010-40-06-00000	050	0	PF	MMN	X0873	AP	32	02	1	1.00	6,542.00	24.00	125,606	10,991	20,411		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013964	001263160	010-40-06-00000	050	0	PF	MMS	X7008	AP	33X	09	1-	1.00-	9,177.00	24.00-	154,174-	17,619-	48,455-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013964	001263160	010-40-06-00000	050	0	PF	MMS	X7008	AP	33X	09	1	1.00	9,177.00	24.00	176,198	15,418	28,632		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013965	001263120	010-40-06-00000	050	0	PF	OAH	C0861	AP	27	08	1-	1.00-	6,280.00	24.00-	105,504-	12,058-	33,158-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013965	001263120	010-40-06-00000	050	0	PF	OAH	C0861	AP	27	08	1	1.00	6,280.00	24.00	120,576	10,550	19,594		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013966	001263170	010-40-06-00000	050	0	PF	OAH	C0861	AP	27	09	1-	1.00-	6,590.00	24.00-	110,712-	12,653-	34,795-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013966	001263170	010-40-06-00000	050	0	PF	OAH	C0861	AP	27	09	1	1.00	6,590.00	24.00	126,528	11,071	20,561		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013967	001263180	010-40-06-00000	050	0	PF	OAH	C1339	AP	27	04	1-	1.00-	5,189.00	24.00-	87,175-	9,963-	27,398-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013967	001263180	010-40-06-00000	050	0	PF	OAH	C1339	AP	27	04	1	1.00	5,189.00	24.00	99,628	8,718	16,190		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013968	001263190	010-40-06-00000	050	0	PF	OAH	C0108	AP	20	06	1-	1.00-	4,096.00	24.00-	68,813-	7,864-	21,627-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			
1013968	001263190	010-40-06-00000	050	0	PF	OAH	C0108	AP	20	06	1	1.00	4,096.00	24.00	78,643	6,881	12,780		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1014074	001264450	010-40-04-00000	050	0	PF	MMN X7008 AP	33X	09	1-	1.00-	9,177.00	24.00-	154,174-	17,619-	48,455-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1014074	001264450	010-40-04-00000	050	0	PF	MMN X7008 AP	33X	09	1	1.00	9,177.00	24.00	176,198	15,418	28,632		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1014091	001262970	010-40-05-00000	050	0	PF	OAH C0870 AP	23	08	1-	1.00-	5,189.00	24.00-	62,268-		62,268-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1014091	001262970	010-40-05-00000	050	0	PF	OAH C0870 AP	23	08	1	1.00	5,189.00	24.00	66,004	996	57,536		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1014513	001273080	010-40-05-00000	050	0	PF	MMN X1322 AP	29	02	1-	1.00-	5,650.00	24.00-	135,600-				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1014513	001273080	010-40-05-00000	050	0	PF	MMN X1322 AP	29	02	1	1.00	5,650.00	24.00	111,192	9,492	14,916		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1016128	001304700	010-40-05-00000	050	0	PF	OAH C1245 AP	30	02	1-	1.00-	5,442.00	24.00-	68,308-	1,045-	61,255-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1016128	001304700	010-40-05-00000	050	0	PF	OAH C1245 AP	30	02	1	1.00	5,442.00	24.00	69,222	1,045	60,341		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1200051	000233390	010-40-05-00000	050	0	PF	MMN X1322 AP	29	08	1-	1.00-	7,561.00	24.00-	137,005-	14,517-	29,942-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1200051	000233390	010-40-05-00000	050	0	PF	MMN X1322 AP	29	08	1	1.00	7,561.00	24.00	148,800	12,703	19,961		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1200154	000233410	010-40-05-00000	050	0	PF	MMN X1321 AP	26	03	1-	1.00-	5,127.00	24.00-	92,901-	9,844-	20,303-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1200154	000233410	010-40-05-00000	050	0	PF	MMN X1321 AP	26	03	1	1.00	5,127.00	24.00	100,899	8,614	13,535		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1201090	000121920	010-40-05-00000	050	0	PF	MMS X7010 AP	35X	07	1-	1.00-	9,177.00	24.00-	166,287-	17,620-	36,341-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1201090	000121920	010-40-05-00000	050	0	PF	MMS X7010 AP	35X	07	1	1.00	9,177.00	24.00	180,603	15,418	24,227		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1410004	000808330	010-40-05-00000	050	0	PF	OAH C1245 AP	30	09	1-	1.00-	7,600.00	24.00-	127,680-	14,592-	40,128-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1410004	000808330	010-40-05-00000	050	0	PF	OAH C1245 AP	30	09	1	1.00	7,600.00	24.00	145,920	12,768	23,712		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1410015	000808270	010-40-05-00000	050	0 PF	MMS X7010 AP	35X	07	1-	1.00-	9,177.00	24.00-	110,124-		110,124-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1410015	000808270	010-40-05-00000	050	0 PF	MMS X7010 AP	35X	07	1	1.00	9,177.00	24.00	116,731	1,762	101,755		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2100002	000122340	010-40-05-00000	050	0 PF	OAH C1245 AP	30	04	1-	1.00-	5,993.00	24.00-	71,916-		71,916-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2100002	000122340	010-40-05-00000	050	0 PF	OAH C1245 AP	30	04	1	1.00	5,993.00	24.00	76,231	1,151	66,450		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2270040	000122390	010-40-06-00000	050	0 PF	MMN X0872 AP	30	07	1-	1.00-	7,561.00	24.00-	127,025-	14,517-	39,922-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
2270040	000122390	010-40-06-00000	050	0 PF	MMN X0872 AP	30	07	1	1.00	7,561.00	24.00	145,171	12,703	23,590		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
3100706	000234430	010-40-04-00000	050	0 PF	MMN X0866 AP	31	08	1-	1.00-	8,332.00	24.00-	150,976-	23,996-	24,996-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
3100706	000234430	010-40-04-00000	050	0 PF	MMN X0866 AP	31	08	1	1.00	8,332.00	24.00	159,974	13,998	25,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
3101001	000155290	010-40-05-00000	050	0 PF	MMS X7010 AP	35X	09	1-	1.00-	10,121.00	24.00-	183,393-	19,432-	40,079-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
3101001	000155290	010-40-05-00000	050	0 PF	MMS X7010 AP	35X	09	1	1.00	10,121.00	24.00	199,181	17,004	26,719		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
3333006	000210200	010-40-05-00000	050	0 PF	MMN X1321 AP	26	06	1-	1.00-	5,937.00	24.00-	107,578-	11,399-	23,511-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
3333006	000210200	010-40-05-00000	050	0 PF	MMN X1321 AP	26	06	1	1.00	5,937.00	24.00	116,840	9,974	15,674		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
3500200	000210310	010-40-05-00000	050	0 PF	MMN X1322 AP	29	08	1-	1.00-	7,561.00	24.00-	137,005-	14,517-	29,942-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
3500200	000210310	010-40-05-00000	050	0 PF	MMN X1322 AP	29	08	1	1.00	7,561.00	24.00	148,800	12,703	19,961		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4000330	000183940	010-40-05-00000	050	0 PF	OAH C1245 AP	30	09	1-	1.00-	7,600.00	24.00-	91,200-		91,200-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4000330	000183940	010-40-05-00000	050	0 PF	OAH C1245 AP	30	09	1	1.00	7,600.00	24.00	96,672	1,459	84,269		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
4065330	000184060	010-40-05-00000	050	0 PF	MESNZ7014 AP	40X	09	1-	1.00-	12,895.00	24.00-	216,636-	24,758-	68,086-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4065330	000184060	010-40-05-00000	050	0 PF	MESNZ7014 AP	40X	09	1	1.00	12,895.00	24.00	247,584	21,664	40,232		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4110008	000187050	010-40-05-00000	050	0 PF	MMN X1321 AP	26	03	1-	1.00-	5,127.00	24.00-	92,901-	9,844-	20,303-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4110008	000187050	010-40-05-00000	050	0 PF	MMN X1321 AP	26	03	1	1.00	5,127.00	24.00	100,899	8,614	13,535		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4111239	000188440	010-40-05-00000	050	0 PF	MMN X1322 AP	29	06	1-	1.00-	6,862.00	24.00-	124,339-	13,175-	27,174-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4111239	000188440	010-40-05-00000	050	0 PF	MMN X1322 AP	29	06	1	1.00	6,862.00	24.00	135,044	11,528	18,116		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4112206	000188590	010-40-05-00000	050	0 PF	OAH C1244 AP	27	09	1-	1.00-	6,590.00	24.00-	79,080-		79,080-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4112206	000188590	010-40-05-00000	050	0 PF	OAH C1244 AP	27	09	1	1.00	6,590.00	24.00	83,825	1,265	73,070		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4119759	000581760	010-40-04-00000	050	0 PF	MESNZ7012 AP	38X	02	1-	1.00-	8,332.00	24.00-	154,975-	19,997-	24,996-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4119759	000581760	010-40-04-00000	050	0 PF	MESNZ7012 AP	38X	02	1	1.00	8,332.00	24.00	159,974	13,998	25,996		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4500401	001164440	010-40-05-00000	050	0 PF	MMN X1320 AP	23	08	1-	1.00-	5,650.00	24.00-	102,378-	10,848-	22,374-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
4500401	001164440	010-40-05-00000	050	0 PF	MMN X1320 AP	23	08	1	1.00	5,650.00	24.00	111,192	9,492	14,916		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
6999985	001224380	010-40-05-00000	050	0 PF	MMN X1321 AP	26	07	1-	1.00-	6,233.00	24.00-	112,942-	11,967-	24,683-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
6999985	001224380	010-40-05-00000	050	0 PF	MMN X1321 AP	26	07	1	1.00	6,233.00	24.00	122,665	10,472	16,455		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
9005034	000184770	010-40-05-00000	050	0 PF	OAH C1245 AP	30	04	1-	1.00-	5,993.00	24.00-	71,916-		71,916-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
9005034	000184770	010-40-05-00000	050	0 PF	OAH C1245 AP	30	04	1	1.00	5,993.00	24.00	76,231	1,151	66,450		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
9400800	000241810	010-40-05-00000	050	0	PF	MMN X1319 AP	18	08	1-	1.00-	4,443.00	24.00-	80,507-	8,531-	17,594-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
9400800	000241810	010-40-05-00000	050	0	PF	MMN X1319 AP	18	08	1	1.00	4,443.00	24.00	87,438	7,464	11,730		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
9410471	000603580	010-40-05-00000	050	0	PF	MMN X1321 AP	26	08	1-	1.00-	6,542.00	24.00-	118,541-	12,561-	25,906-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
9410471	000603580	010-40-05-00000	050	0	PF	MMN X1321 AP	26	08	1	1.00	6,542.00	24.00	128,746	10,991	17,271		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
9410979	000764970	010-40-05-00000	050	0	PF	OAH C1245 AP	30	08	1-	1.00-	7,246.00	24.00-	86,952-		86,952-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
9410979	000764970	010-40-05-00000	050	0	PF	OAH C1245 AP	30	08	1	1.00	7,246.00	24.00	92,169	1,391	80,344		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
			050							.00		.00	1,745,201	265,316-	1,479,885-		
										.00		.00	1,745,201	265,316-	1,479,885-		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1016902	001342330	010-45-02-00000	201	0 LF	OAH C1484 IP	25	06	1	.50	5,383.00	12.00		64,596			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016903	001342340	010-45-02-00000	201	0 LF	OAH C1486 IP	29	06	1	.50	6,433.00	12.00		77,196			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016904	001342350	010-45-02-00000	201	0 LF	OAH C1488 IP	33	09	1	.50	8,916.00	12.00		106,992			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016905	001342360	010-45-02-00000	201	0 LF	OAH C1488 IP	33	09	1	.50	8,916.00	12.00		106,992			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016906	001342370	010-45-02-00000	201	0 LF	OAH C1488 IP	33	09	1	.50	8,916.00	12.00		106,992			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016907	001342380	010-45-02-00000	201	0 LF	OAH C1488 IP	33	07	1	.50	8,132.00	12.00		97,584			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016908	001342390	010-45-02-00000	201	0 LF	OAH C1488 IP	33	09	1	.50	8,916.00	12.00		106,992			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016909	001342400	010-45-02-00000	201	0 LF	OAH C1488 IP	33	09	1	.50	8,916.00	12.00		106,992			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016910	001342410	010-45-02-00000	201	0 LF	OAH C0108 AP	20	03	1	.75	3,565.00	18.00		64,170			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31																
1016911	001342420	010-45-02-00000	201	0 LF	OAH C0108 AP	20	02	1	.50	3,409.00	12.00		40,908			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016912	001342430	010-45-02-00000	201	0 LF	OAH C0855 AP	30	04	1	.50	5,993.00	12.00		71,916			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016913	001342440	010-45-02-00000	201	0 LF	OAH C0855 AP	30	02	1	.50	5,442.00	12.00		65,304			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016914	001342450	010-45-02-00000	201	0 LF	OAH C0855 AP	30	08	1	.50	7,246.00	12.00		86,952			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016915	001342460	010-45-02-00000	201	0 LF	OAH C0855 AP	30	08	1	.50	7,246.00	12.00		86,952			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016916	001342470	010-45-02-00000	201	0 LF	OAH C0856 AP	32	08	1	.50	7,977.00	12.00		95,724			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																
1016917	001342480	010-45-02-00000	201	0 LF	MMN X0856 AP	32	07	1	.50	8,332.00	12.00		99,984			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1016918	001342490	010-45-02-00000	201	0	LF	MMN	X0856 AP	32	05	1	.50	7,561.00	12.00		90,732			
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																		
1016919	001342500	010-45-02-00000	201	0	LF	MMN	X0856 AP	32	07	1	.75	8,332.00	18.00		149,976			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31																		
1016920	001342510	010-45-02-00000	201	0	LF	MMN	X0856 AP	32	08	1	.75	8,740.00	18.00		157,320			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31																		
1016921	001342520	010-45-02-00000	201	0	LF	MMN	X0856 AP	32	08	1	.75	8,740.00	18.00		157,320			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31																		
1016922	001342530	010-45-02-00000	201	0	PF	MMS	X7008 IP	33X	02	1	1.00	7,561.00	24.00		181,464			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016923	001342540	010-45-02-00000	201	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016924	001342550	010-45-02-00000	201	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016925	001342560	010-45-02-00000	201	0	PF	MMN	X1488 IP	32	08	1	.50	9,082.00	12.00		108,984			
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																		
1016926	001342570	010-45-02-00000	201	0	PF	MMN	X1488 IP	32	08	1	.50	9,082.00	12.00		108,984			
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																		
1016927	001342580	010-45-02-00000	201	0	PF	OAH	C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016928	001342590	010-45-02-00000	201	0	PF	OAH	C1487 IP	31	02	1	.50	5,927.00	12.00		71,124			
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																		
1016929	001342600	010-45-02-00000	201	0	PF	OAH	C1487 IP	31	02	1	.50	5,927.00	12.00		71,124			
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																		
1016930	001342610	010-45-02-00000	201	0	PF	OAH	C1486 IP	29	02	1	1.00	5,351.00	24.00		128,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016931	001342620	010-45-02-00000	201	0	PF	OAH	C1486 IP	29	02	1	.50	5,351.00	12.00		64,212			
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																		
1016932	001342630	010-45-02-00000	201	0	PF	OAH	C0108 AP	20	02	1	1.00	3,409.00	24.00		81,816			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016933	001342640	010-45-02-00000	201	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1016934	001342650	010-45-02-00000	201	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1016935	001342660	010-45-02-00000	201	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1016936	001342670	010-45-02-00000	201	0 PF	OAH C1486 IP	29	02	1	1.00	5,351.00	24.00		128,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1016937	001342680	010-45-02-00000	201	0 PF	MMN X1488 IP	32	08	1	.50	9,082.00	12.00		108,984			
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																
1016938	001342690	010-45-02-00000	201	0 PF	OAH C1487 IP	31	02	1	.50	5,927.00	12.00		71,124			
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																
1016939	001342700	010-45-02-00000	201	0 PF	MMN X1488 IP	32	08	1	.50	9,082.00	12.00		108,984			
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																
1016940	001342710	010-45-02-00000	201	0 PF	MMN X1488 IP	32	08	1	.50	9,082.00	12.00		108,984			
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																
1016941	001342720	010-45-02-00000	201	0 PF	OAH C0855 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1016942	001342730	010-45-02-00000	201	0 PF	OAH C0108 AP	20	02	1	.50	3,409.00	12.00		40,908			
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																
			201					41	27.00		648.00		4,536,390			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017009	001342740	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017010	001342750	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017011	001342760	010-45-02-00000	205	0	PF	OAH	C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017012	001342770	010-45-02-00000	205	0	PF	OAH	C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017013	001342780	010-45-02-00000	205	0	PF	OAH	C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017014	001342790	010-45-02-00000	205	0	PF	OAH	C1486 IP	29	02	1	1.00	5,351.00	24.00		128,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017015	001342800	010-45-02-00000	205	0	PF	OAH	C0872 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017016	001342810	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017017	001342820	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017018	001342830	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017019	001342840	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017020	001342850	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017021	001342860	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017022	001342870	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017023	001342880	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017024	001342890	010-45-02-00000	205	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017025	001342900	010-45-02-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017026	001342910	010-45-02-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017027	001342920	010-45-02-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017028	001342930	010-45-02-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017029	001342940	010-45-02-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017030	001342950	010-45-02-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017031	001342960	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017032	001342970	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017033	001342980	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017034	001342990	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017035	001343000	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017036	001343010	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017037	001343020	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017038	001343030	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017039	001343040	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017040	001343050	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017041	001343060	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017042	001343070	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017043	001343080	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017044	001343090	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017045	001343100	010-45-02-00000	205	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017046	001343110	010-45-02-00000	205	0 PF	OAH C1486 IP	29	02	1	1.00	5,351.00	24.00		128,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017047	001343120	010-45-02-00000	205	0 PF	OAH C1486 IP	29	02	1	1.00	5,351.00	24.00		128,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017048	001343130	010-45-02-00000	205	0 PF	OAH C1486 IP	29	02	1	1.00	5,351.00	24.00		128,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017049	001343140	010-45-02-00000	205	0 PF	OAH C1486 IP	29	02	1	1.00	5,351.00	24.00		128,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017050	001343150	010-45-02-00000	205	0 PF	OAH C1486 IP	29	02	1	1.00	5,351.00	24.00		128,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017051	001343160	010-45-02-00000	205	0 PF	OAH C1484 IP	25	02	1	1.00	4,481.00	24.00		107,544			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017052	001343170	010-45-02-00000	205	0 PF	OAH C1483 IP	24	02	1	1.00	4,134.00	24.00		99,216			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017053	001343180	010-45-02-00000	205	0 PF	OAH C1483 IP	24	02	1	1.00	4,134.00	24.00		99,216			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017054	001343190	010-45-02-00000	205	0 PF	MMS X7008 IP	33X	02	1	1.00	7,561.00	24.00		181,464			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017055	001343200	010-45-02-00000	205	0 PF	MMS X7008 IP	33X	02	1	1.00	7,561.00	24.00		181,464			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017056	001343210	010-45-02-00000	205	0 PF	OAH C1245 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017057	001343220	010-45-02-00000	205	0 PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017058	001343230	010-45-02-00000	205	0 PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017059	001343240	010-45-03-00000	205	0 PF	MMS X7010 IP	35X	02	1	1.00	8,332.00	24.00		199,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017060	001343250	010-45-03-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017061	001343260	010-45-03-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017062	001343270	010-45-03-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017063	001343280	010-45-03-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017064	001343290	010-45-03-00000	205	0 PF	MMN X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017065	001343300	010-45-03-00000	205	0 PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			205					57	57.00		1368.00		9,648,216			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017066	001343310	010-45-02-00000	207	0	PF	MMN	X1488 IP	32	08	1	1.00	9,082.00	24.00		217,968			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1017067	001343320	010-45-02-00000	207	0	LF	OAH	C1487 IP	31	02	1	.75	5,927.00	18.00		106,686			
EST DATE: 2019/07/01 EXP DATE: 2020/12/31																		
1017068	001343330	010-45-02-00000	207	0	LF	OAH	C0854 AP	27	02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30																		
1017069	001343340	010-45-02-00000	207	0	LF	OAH	C0855 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30																		
1017070	001343350	010-45-02-00000	207	0	LF	MMN	X0856 AP	32	02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 2021/06/30																		
			207							5	4.75		114.00		725,718			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017071	001343360	010-45-02-00000	208	0 PF	OAH C1483 IP	24	02	1	1.00	4,134.00	24.00		99,216			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017072	001343370	010-45-02-00000	208	0 PF	OAH C1486 IP	29	02	1	1.00	5,351.00	24.00		128,424			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			208					2	2.00		48.00		227,640			
								105	90.75		2178.00		15,137,964			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1016625	001317440	030-01-01-00000	021	0 PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00	130,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1016626	001317450	030-01-01-00000	021	0 PF	OAH C0118 AP	17	02	1	1.00	2,994.00	24.00	71,856				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1016627	001317460	030-01-01-00000	021	0 PP	OAH C0871 AP	27	02	1	.50	4,727.00	12.00	56,724				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1016628	001317470	030-01-01-00000	021	0 PP	MMN X1488 IP	32	02	1	.50	6,890.00	12.00	82,680				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			021					4	3.00		72.00	341,868				

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017073	001344050	030-01-01-00000	201	0	PF	MMS X7012 AP	38X	09	1	1.00	11,696.00	24.00	81,404		199,300		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017074	001344060	030-01-01-00000	201	0	PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00	37,876		92,732		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017075	001344070	030-01-01-00000	201	0	PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00	37,876		92,732		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017076	001344080	030-01-01-00000	201	0	PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00	37,876		92,732		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
			201						4	4.00		96.00	195,032		477,496		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017077	001344000	030-01-01-00000	202	0 PF	OAH C0871 AP	27	02	1	1.00	4,727.00	24.00	56,724		56,724		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017078	001344010	030-01-01-00000	202	0 PF	OAH C0871 AP	27	02	1	1.00	4,727.00	24.00	56,724		56,724		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017079	001344020	030-01-01-00000	202	0 PF	MMN X0873 AP	32	02	1	1.00	6,542.00	24.00	78,504		78,504		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017080	001344030	030-01-01-00000	202	0 PF	MMN X0873 AP	32	02	1	1.00	6,542.00	24.00	78,504		78,504		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017081	001344040	030-01-01-00000	202	0 PF	MMS X7008 AP	33X	02	1	1.00	6,542.00	24.00	78,504		78,504		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			202					5	5.00		120.00	348,960		348,960		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017082	001343970	030-01-01-00000	402	0 PF	MMN X0873 AP	32	02	1	.88	6,542.00	21.00	137,382				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
1017083	001343980	030-01-01-00000	402	0 PF	OAH C0872 AP	30	02	1	.88	5,442.00	21.00	114,282				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
1017084	001343990	030-01-01-00000	402	0 PF	OAH C0872 AP	30	02	1	.88	5,442.00	21.00	114,282				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
			402					3	2.64		63.00	365,946				

REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY 2019-21 PROD FILE
AGENCY: 44300 OREGON HEALTH AUTHORITY PICS SYSTEM: BUDGET PREPARATION
SUMMARY XREF: 030-01-00 414 Health Systems Divis

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017085	001343950	030-01-01-00000	414	0 PF	OAH C0872 AP	30	02	1	.88	5,442.00	21.00	114,282				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
1017086	001343960	030-01-01-00000	414	0 PF	OAH C0872 AP	30	02	1	.88	5,442.00	21.00	114,282				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
			414					2	1.76		42.00	228,564				
								18	16.40		393.00	1,480,370		826,456		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1016629	001317480	030-02-01-00000	021	0	LP	MENNZ	7540 AP	45	02	1	.20	12,286.00	4.80	35,974		22,999		
EST DATE: 2019/07/01 EXP DATE: 2021/06/30																		
1016630	001317500	030-02-01-00000	021	0	LP	MMN	X0873 AP	32	02	1	.50	6,542.00	12.00	47,887		30,617		
EST DATE: 2019/07/01 EXP DATE: 2021/06/30																		
1016631	001317510	030-02-02-00000	021	0	LF	OAH	C0871 AP	27	02	1	1.00	4,727.00	24.00	11,345		102,103		
EST DATE: 2019/07/01 EXP DATE: 2021/06/30																		
1016632	001317520	030-02-02-00000	021	0	LF	OAH	C5247 AP	25	02	1	.50	4,295.00	12.00	5,154		46,386		
EST DATE: 2019/07/01 EXP DATE: 2020/06/30																		
1016633	001317530	030-02-02-00000	021	0	LF	MMS	X7010 AP	35X	02	1	.29	7,208.00	7.00	5,046		45,410		
EST DATE: 2019/07/01 EXP DATE: 2020/01/31																		
1016634	001317540	030-02-02-00000	021	0	LF	OAH	C0872 AP	30	02	1	.29	5,442.00	7.00	3,809		34,285		
EST DATE: 2019/07/01 EXP DATE: 2020/01/31																		
1016635	001317550	030-02-02-00000	021	0	LF	OAH	C0872 AP	30	02	1	.29	5,442.00	7.00	3,809		34,285		
EST DATE: 2019/07/01 EXP DATE: 2020/01/31																		
1016636	001317560	030-02-02-00000	021	0	LF	OAH	C0872 AP	30	02	1	.29	5,442.00	7.00	3,809		34,285		
EST DATE: 2019/07/01 EXP DATE: 2020/01/31																		
1016637	001317570	030-02-02-00000	021	0	LF	OAH	C0871 AP	27	02	1	.29	4,727.00	7.00	3,309		29,780		
EST DATE: 2019/07/01 EXP DATE: 2020/01/31																		
1016638	001317580	030-02-01-00000	021	0	PF	OAH	C5248 AP	29	02	1	1.00	5,189.00	24.00	75,967		48,569		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016639	001317590	030-02-01-00000	021	0	PF	OAH	C5248 AP	29	02	1	1.00	5,189.00	24.00	75,967		48,569		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016640	001317600	030-02-01-00000	021	0	PF	OAH	C0862 AP	29	02	1	1.00	5,189.00	24.00	75,967		48,569		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016641	001317610	030-02-01-00000	021	0	PF	OAH	C0862 AP	29	02	1	1.00	5,189.00	24.00	75,967		48,569		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016642	001317620	030-02-03-00000	021	0	PF	OAH	C1118 AP	30	02	1	1.00	5,442.00	24.00	130,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
			021							14	8.65		207.80	554,618		574,426		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017087	001343890	030-02-01-00000	404	0 PF	MESNZ7012 AP	38X	02	1	.88	8,332.00	21.00	106,733		68,239		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
1017088	001343900	030-02-01-00000	404	0 PF	MMN X0873 AP	32	02	1	.88	6,542.00	21.00	83,803		53,579		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
1017089	001343910	030-02-01-00000	404	0 PF	MMN X0873 AP	32	02	1	.88	6,542.00	21.00	83,803		53,579		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
1017090	001343920	030-02-01-00000	404	0 PF	OAH C1118 AP	30	02	1	.88	5,442.00	21.00	69,712		44,570		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
1017091	001343930	030-02-01-00000	404	0 PF	OAH C0871 AP	27	02	1	.88	4,727.00	21.00	60,553		38,714		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
1017092	001343940	030-02-01-00000	404	0 PF	OAH C0108 AP	20	02	1	.88	3,409.00	21.00	43,669		27,920		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
			404					6	5.28		126.00	448,273		286,601		

SUMMARY XREF: 030-02-00 409 Health Policy & Anal

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017093	001343880	030-02-01-00000	409	0 PF	OAH C1117 AP	26	02	1	.88	4,514.00	21.00	57,824		36,970		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
			409					1	.88		21.00	57,824		36,970		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017094	001343830	030-02-02-00000	411	0	PF	MMN	X0873 AP	32	02	1	.88	6,542.00	21.00	137,382				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1017095	001343840	030-02-01-00000	411	0	PF	OAH	C0870 AP	23	02	1	.88	3,918.00	21.00	41,139		41,139		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1017096	001343850	030-02-01-00000	411	0	PF	OAH	C0862 AP	29	02	1	.88	5,189.00	21.00	66,471		42,498		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1017097	001343860	030-02-01-00000	411	0	PF	OAH	C0862 AP	29	02	1	.88	5,189.00	21.00	66,471		42,498		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1017098	001343870	030-02-01-00000	411	0	PF	OAH	C5248 AP	29	02	1	.88	5,189.00	21.00	66,471		42,498		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
			411							5	4.40		105.00	377,934		168,633		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017099	001343760	030-02-01-00000	416	0	PF	MMN	X0873	AP 32	02	1	.88	6,542.00	21.00	68,691		68,691		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1017100	001343770	030-02-01-00000	416	0	PF	MMN	X0873	AP 32	02	1	.88	6,542.00	21.00	68,691		68,691		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1017101	001343780	030-02-03-00000	416	0	PF	MMN	X0873	AP 32	02	1	.88	6,542.00	21.00	83,803		53,579		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1017102	001343790	030-02-03-00000	416	0	PF	OAH	C1486	IP 29	02	1	.88	5,351.00	21.00	68,546		43,825		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1017103	001343800	030-02-03-00000	416	0	PF	MMS	X7010	AP 35X	02	1	.88	7,208.00	21.00	92,334		59,034		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1017104	001343810	030-02-03-00000	416	0	PF	OAH	C1116	AP 23	02	1	.88	3,918.00	21.00	50,190		32,088		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1017105	001343820	030-02-03-00000	416	0	PF	OAH	C1118	AP 30	02	1	.88	5,442.00	21.00	69,712		44,570		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
			416							7	6.16		147.00	501,967		370,478		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017106	001343740	030-02-01-00000	422	0 PF	MMS X6265 AP	43	02	1	.88	11,146.00	21.00	117,033		117,033		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
1017107	001343750	030-02-01-00000	422	0 PF	MMN X0873 AP	32	02	1	.88	6,542.00	21.00	68,691		68,691		
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																
			422					2	1.76		42.00	185,724		185,724		
								35	27.13		648.80	2,126,340		1,622,832		

SUMMARY XREF: 030-03-00 421 Public Employees Ben

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017108	001342290	030-03-05-00000	421	0 PF	MMN X0872 AP	30	02	1	1.00	5,937.00	24.00		142,488			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017109	001342300	030-03-05-00000	421	0 PF	MMN X1488 IP	32	02	1	1.00	6,890.00	24.00		165,360			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			421					2	2.00		48.00		307,848			
								2	2.00		48.00		307,848			

SUMMARY XREF: 030-04-00 421 Oregon Educators Ben

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017110	001342310	030-04-03-00000	421	0 PF	OAH C1487 IP	31	02	1	1.00	5,927.00	24.00		142,248			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017111	001342320	030-04-03-00000	421	0 PF	MMN X0873 AP	32	02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			421					2	2.00		48.00		299,256			
								2	2.00		48.00		299,256			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1016643	001317630	030-05-02-00000	021	0	LF	OAH	C5248	AP 29	02	1	.13	5,189.00	3.00		15,567			
EST DATE: 2019/07/01 EXP DATE: 2019/09/30																		
1016644	001317640	030-05-02-00000	021	0	LF	OAH	C5248	AP 29	02	1	.13	5,189.00	3.00		15,567			
EST DATE: 2019/07/01 EXP DATE: 2019/09/30																		
1016645	001317650	030-05-02-00000	021	0	LF	OAH	C5246	AP 21	02	1	.13	3,565.00	3.00		10,695			
EST DATE: 2019/07/01 EXP DATE: 2019/09/30																		
1016646	001317660	030-05-02-00000	021	0	LF	MMS	X7008	AP 33X	02	1	.13	6,542.00	3.00		19,626			
EST DATE: 2019/07/01 EXP DATE: 2019/09/30																		
1016647	001317670	030-05-02-00000	021	0	LF	OAH	C0870	AP 23	02	1	.13	3,918.00	3.00		11,754			
EST DATE: 2019/07/01 EXP DATE: 2019/09/30																		
1016648	001317680	030-05-02-00000	021	0	PF	OAH	C5247	AP 25	02	1	1.00	4,295.00	24.00		103,080			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016649	001317690	030-05-01-00000	021	0	PF	OAH	C0872	AP 30	02	1	1.00	5,442.00	24.00			130,608		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
			021							7	2.65		63.00		176,289	130,608		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TR K
1017112	001343560	030-05-03-00000	401	0 PF	OAH C6229 AP	31	02	1	1.00	5,711.00	24.00	34,266		102,798		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017113	001343570	030-05-03-00000	401	0 PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00	65,304		65,304		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017114	001343580	030-05-03-00000	401	0 PF	OAH C1117 AP	26	02	1	.50	4,514.00	12.00	54,168				
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																
1017115	001343590	030-05-03-00000	401	0 PF	OAH C0107 AP	17	02	1	.50	2,994.00	12.00	35,928				
EST DATE: 2020/07/01 EXP DATE: 9999/01/01																
			401					4	3.00		72.00	189,666		168,102		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0000117	000168930	030-05-02-00000	405	0	PF	MMS X7006 AP	31X	09	1-	1.00-	8,332.00	24.00-		65,989-	133,979-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000117	000168930	030-05-02-00000	405	0	PF	MMS X7006 AP	31X	09	1	1.00	8,332.00	24.00	149,976		49,992		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000309	000170510	030-05-02-00000	405	0	PF	MMS X7010 AP	35X	09	1-	1.00-	10,121.00	24.00-		110,764-	132,140-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
0000309	000170510	030-05-02-00000	405	0	PF	MMS X7010 AP	35X	09	1	1.00	10,121.00	24.00	121,452		121,452		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1002416	000965520	030-05-02-00000	405	0	PF	OAH C8504 BP	31	09	1-	1.00-	7,977.00	24.00-	86,707-		104,741-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1002416	000965520	030-05-02-00000	405	0	PF	OAH C8504 BP	31	09	1	1.00	7,977.00	24.00	172,303		19,145		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1003659	001013480	030-05-02-00000	405	0	PF	OAH C3412 AP	33	07	1-	1.00-	7,977.00	24.00-		162,731-	28,717-		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1003659	001013480	030-05-02-00000	405	0	PF	OAH C3412 AP	33	07	1	1.00	7,977.00	24.00	191,448				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017116	001343600	030-05-01-00000	405	0	PF	MMN X0872 AP	30	02	1	1.00	5,937.00	24.00	14,249		128,239		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017117	001343610	030-05-01-00000	405	0	PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00	130,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017118	001343620	030-05-01-00000	405	0	PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00	130,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017119	001343630	030-05-01-00000	405	0	PF	OAH C0871 AP	27	02	1	1.00	4,727.00	24.00	34,034	17,018	62,396		
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017120	001343640	030-05-02-00000	405	0	PF	OAH C6217 AP	30	02	1	1.00	5,442.00	24.00	130,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017121	001343650	030-05-02-00000	405	0	PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00	130,608				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017122	001343660	030-05-02-00000	405	0	PF	MMN X0872 AP	30	02	1	1.00	5,937.00	24.00	142,488				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017123	001343670	030-05-02-00000	405	0	PF	OAH C3819 AP	28	02	1	1.00	4,950.00	24.00		118,800			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017124	001343680	030-05-04-00000	405	0 PF	OAH C1339 AP	27	02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017125	001343690	030-05-04-00000	405	0 PF	OAH C0107 AP	17	02	1	1.00	2,994.00	24.00		71,856			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017126	001343700	030-05-04-00000	405	0 PF	OAH C0108 AP	20	02	1	1.00	3,409.00	24.00		81,816			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017127	001343710	030-05-04-00000	405	0 PF	OAH C0861 AP	27	02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017128	001343720	030-05-04-00000	405	0 PF	OAH C6218 AP	32	02	1	1.00	5,993.00	24.00	143,832				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017129	001343730	030-05-04-00000	405	0 PF	OAH C6218 AP	32	02	1	1.00	5,993.00	24.00	143,832				
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			405					14	14.00		336.00	1,549,339	176,902	18,353-		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017130	001343500	030-05-03-00000	406	0 PF	OAH	C0872	AP 30	02	1	.75	5,442.00	18.00		97,956			
EST DATE: 2020/01/01 EXP DATE: 9999/01/01																	
1017131	001343510	030-05-03-00000	406	0 PF	OAH	C0872	AP 30	02	1	.75	5,442.00	18.00		97,956			
EST DATE: 2020/01/01 EXP DATE: 9999/01/01																	
1017132	001343520	030-05-03-00000	406	0 PF	OAH	C1118	AP 30	02	1	.75	5,442.00	18.00		97,956			
EST DATE: 2020/01/01 EXP DATE: 9999/01/01																	
			406						3	2.25		54.00		293,868			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TR K
1017133	001343430	030-05-03-00000	407	0 PF	MMS X7008 AP	33X	02	1	1.00	6,542.00	24.00		157,008			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017134	001343440	030-05-03-00000	407	0 PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017135	001343450	030-05-03-00000	407	0 PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017136	001343460	030-05-03-00000	407	0 PF	OAH C0872 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017137	001343470	030-05-03-00000	407	0 PF	OAH C1118 AP	30	02	1	1.00	5,442.00	24.00		130,608			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017138	001343480	030-05-03-00000	407	0 PF	OAH C1117 AP	26	02	1	1.00	4,514.00	24.00		108,336			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
1017139	001343490	030-05-03-00000	407	0 PF	OAH C1244 AP	27	02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																
			407					7	7.00		168.00		901,224			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	STP	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
1017140	001343380	030-05-02-00000	418	0	PF	OAH C8503 AP	27	02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017141	001343390	030-05-02-00000	418	0	PF	OAH C8503 AP	27	02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017142	001343400	030-05-02-00000	418	0	PF	OAH C8503 AP	27	02	1	1.00	4,727.00	24.00		113,448			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017143	001343410	030-05-02-00000	418	0	PF	OAH C5247 AP	25	02	1	1.00	4,295.00	24.00		103,080			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017144	001343420	030-05-02-00000	418	0	PF	OAH C1115 AP	19	02	1	1.00	3,264.00	24.00		78,336			
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
			418						5	5.00		120.00		521,760			
									40	33.90		813.00	1,739,005	2,070,043	280,357		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1016943	001342230	030-06-01-00000	412	0	PF	OAI	C1339 AP	27	02	1	.88	4,727.00	21.00	99,267				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1016944	001342240	030-06-01-00000	412	0	PF	OAI	C1339 AP	27	02	1	.88	4,727.00	21.00	99,267				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1016945	001342250	030-06-01-00000	412	0	PF	OAI	C1339 AP	27	02	1	.88	4,727.00	21.00	99,267				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1016946	001342260	030-06-01-00000	412	0	PF	OAI	C1339 AP	27	02	1	.88	4,727.00	21.00	99,267				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1016947	001342270	030-06-01-00000	412	0	PF	OAI	C1339 AP	27	02	1	.88	4,727.00	21.00	99,267				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1016948	001342280	030-06-01-00000	412	0	PF	MMS	X7004 AP	28X	02	1	.88	5,127.00	21.00	107,667				
EST DATE: 2019/10/01 EXP DATE: 9999/01/01																		
1016949	001341630	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016950	001341640	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016951	001341650	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016952	001341660	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016953	001341670	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016954	001341680	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016955	001341690	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016956	001341700	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016957	001341710	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016958	001341720	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	STP	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
1016959	001341730	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016960	001341740	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016961	001341750	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016962	001341760	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016963	001341770	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016964	001341780	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016965	001341790	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016966	001341800	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016967	001341810	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016968	001341820	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016969	001341830	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016970	001341840	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016971	001341850	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016972	001341860	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016973	001341870	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016974	001341880	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	STP	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
1016975	001341890	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016976	001341900	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016977	001341910	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016978	001341920	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016979	001341930	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016980	001341940	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016981	001341950	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016982	001341960	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016983	001341970	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016984	001341980	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016985	001341990	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016986	001342000	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016987	001342010	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016988	001342020	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016989	001342030	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		
1016990	001342040	030-06-01-00000	412	0	PP	OXNIC	6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1016991	001342050	030-06-01-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1016992	001342060	030-06-01-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1016993	001342070	030-06-01-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1016994	001342080	030-06-01-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1016995	001342090	030-06-01-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1016996	001342100	030-06-01-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1016997	001342110	030-06-01-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1016998	001342120	030-06-01-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1016999	001342130	030-06-03-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017000	001342140	030-06-03-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017001	001342150	030-06-03-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017002	001342160	030-06-03-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017003	001342170	030-06-03-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017004	001342180	030-06-03-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017005	001342190	030-06-03-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017006	001342200	030-06-03-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
1017007	001342210	030-06-03-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
1017008	001342220	030-06-03-00000	412	0	PP	OXNIC6710 AP	15	02	1	.00	2,993.00	.00					
EST DATE: 2019/07/01 EXP DATE: 9999/01/01																	
			412						66	5.28		126.00	604,002				
									66	5.28		126.00	604,002				
									268	177.46		4254.80	7,694,918	17,549,795	1,249,760		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F/Y	POS TYP	CLASS COMP	RNG	ST/P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TR/K
									268	177.46		4254.80	7,694,918	17,549,795	1,249,760		